

**Minutes of the Board of Commissioners  
Multnomah Building, Board Room 100  
501 SE Hawthorne Blvd., Portland, Oregon  
Wednesday, May 27, 2015**

**BUDGET WORK SESSION #8**

Chair Deborah Kafoury called the meeting to order at 10:31 a.m. with Vice-Chair Jules Bailey and Commissioners Loretta Smith and Diane McKeel present. Commissioner Judy Shiprack joined the meeting telephonically.

Also attending were Jenny Madkour, County Attorney, and Marina Baker, Assistant Board Clerk.

**(THE FOLLOWING TEXT IS THE BYPRODUCT OF THE CLOSED CAPTIONING OF THIS BROADCAST.)**

Chair Kafoury: GOOD MORNING. WE ARE HERE AT THE MULTNOMAH COUNTY BOARD OF COMMISSIONERS WITH BUDGET WORK SESSION NUMBER 8. WE HAVE OUR PARTNERS FROM THE HOUSE BILL 3194 COMMITTEE. GOOD MORNING.

**BWS 8a      FY 2016 Budget - HB 3194: Streams of Offenders - LPSCC Recommendations. Presenters: Scott Taylor, DCJ Director; Rod Underhill, MCDA; Sheriff Stanton, MCSO; Suzanne Hayden, Crime Commission, Abbey Stamp, Executive Director, LPSCC; Judge Waller; Lane Borg, Defense Bar; Scott Anderson.**

Ms. Stamp: GOOD MORNING, MADAM CHAIR AND COMMISSIONERS. MY NAME IS ABBEY STAMP, EXECUTIVE DIRECTOR OF THE LOCAL PUBLIC SAFETY COORDINATING COUNCIL. LPSCC HAS BEEN DRIVING THESE EFFORTS THROUGH THE STEERING COMMITTEE, SUB COMMITTEE, TO MAKE RECOMMENDATIONS HOW TO USE THE TO BE DETERMINED AMOUNT OF FUNDS. BEFORE I CONTINUE, LET ME INTRODUCE EVERYBODY HERE AT THE TABLE AND BEHIND US. I WILL START HERE.

Chair Kafoury: I WOULD LIKE TO RECOGNIZE COMMISSIONER SHIPRACK ON THE PHONE.

Commissioner Shiprack: THAT'S ME.

Chair Kafoury: WELCOME, COMMISSIONER SHIPRACK.

Commissioner Shiprack: GOOD MORNING.

Ms. Stamp: BULLET NOTES ABOUT ACKNOWLEDGING THE COLLABORATION AND HARD WORK WE HAVE DONE TOGETHER, I THINK IT ILLUSTRATES THE POWER OF ALL OF THE PEOPLE IN THE ROOM TODAY. CONTINUES TO MEET AS NEEDED TO NOT ONLY LAUNCH BUT IMPLEMENT A NEW PROCESS AS YOU ALL ARE WELL AWARE ABOUT HOW WE HAVE CHANGED OUR CRIMINAL JUSTICE SYSTEM FOR A CERTAIN NUMBER OF OFFENDERS TARGETED BY THIS NEW WAY THAT WE ASSESS AND SUPERVISE SOME OF THE FOLKS IN OUR COMMUNITY IN ORDER TO SAVE PRISON BEDS, KEEP FOLKS IN OUR COMMUNITY SAFELY WITH SUPERVISION, SANCTIONS, AND TREATMENTS. I WANT TO PASS THE BATON TO SUZANNE TO TALK A BIT MORE ABOUT THE COLLABORATION.

Ms. Hayden: GREAT. GOOD MORNING.

Chair Kafoury: GOOD MORNING.

Ms. Hayden: MY ROLE IS TO LAY THE FOUNDATION OR LAY THE TABLE FOR HOUSE BILL 3194 AND AS WE HAVE MADE SEVERAL PRESENTATIONS TO THE BOARD OVER THE PAST COUPLE OF YEARS. THIS PROCESS STARTED ACTUALLY IN DECEMBER OF 2012 WHEN THE IDEA OF JUSTICE REINVESTMENT WAS PRESENTED BY THE GOVERNOR KITZHABER IN HIS BUDGET AND REALLY CHALLENGING COMMUNITIES TO DO WHAT THEY COULD TO REDUCE THE NUMBER OF PEOPLE THAT WE'RE SENDING TO PRISON, WHICH IS THE BOTTOM LINE AND STILL PROTECT PUBLIC SAFETY, REDUCE RECIDIVISM OF THE INDIVIDUALS IN OUR CRIMINAL JUSTICE SYSTEM AND ENSURE THERE WAS ACCOUNTABILITY FOR THEIR ACTIONS. SO, THAT REALLY WAS THE IMPETUS FOR US DEVELOP THE LOCAL PUBLIC SAFETY COORDINATING COUNCIL A COLLABORATIVE. WE HAVE A DECADES LONG OF COLLABORATIVE EFFORTS. BUT THIS WAS UNIQUE BECAUSE THIS COLLABORATION REQUIRED EVERYONE TO GIVE A LITTLE AND RECEIVE A LITTLE. AND THAT IS REALLY I THINK THE HALLMARK OF A REALLY TRULY PRODUCTIVE COLLABORATION AND SO WE DEVELOPED THIS GROUP BEFORE THERE WAS EVEN LEGISLATION. THE PURPOSE WAS TO GET TOGETHER, UNDERSTAND WHAT WE WOULD DO DIFFERENTLY IN MULTNOMAH COUNTY TO SEND LESS PEOPLE TO PRISON BUT STILL MAINTAIN PUBLIC SAFETY AND WORK AS A SYSTEM.

WAS I ELECTED AS CHAIR? I DON'T THINK IT WAS AN ELECTION. BUT I WAS APPOINTED AS CHAIR OR I TOOK THE CHAIR, BUT WHAT WE DID WAS WE SPENT MONTHS REALLY UNDERSTANDING EACH OTHER'S POSITION, DEVELOPING A FRAMEWORK FOR MAKING DECISIONS AND IT WAS IMPORTANT TO HAVE A GOVERNMENT STRUCTURE FOR THAT. AND I CAN'T STRESS ENOUGH THAT IT'S DIFFICULT TO ACTUALLY HAVE A FUNCTIONING COLLABORATION UNLESS PEOPLE HAVE THEIR VOICE HEARD. AND UNLESS THERE IS A WAY TO MAKE DECISIONS AND THEN MOVE FORWARD. THAT'S WHAT WE SPENT A SUBSTANTIAL AMOUNT OF TIME. PART OF THAT WAS

DEVELOPING A DATA COLLABORATIVE WHICH HAS REALLY SET US APART NOT ONLY IN THE STATE OF OREGON, BUT I THINK NATIONALLY, IS DEVELOPING A DATA TEAM THAT'S MADE UP OF THE POLICE, THE PROBATION DEPARTMENT, THE SHERIFF'S OFFICE, DISTRICT ATTORNEY'S OFFICE, THE JUDICIAL DEPARTMENT, AND REALLY MAKING SURE THAT OUR DECISION MAKING WAS GROUNDED IN EVIDENCE AND GROUNDED IN RELIABLE DATA AND I THINK THAT THAT REALLY HAS CONTRIBUTED TO THE SUCCESS.

Ms. Hayden: SO, WE PUT TOGETHER A SYSTEM WHERE WE COULD MAKE DECISIONS FOR WHAT WOULD WE DO DIFFERENTLY? HOW WOULD WE PAY FOR IT? HOW WOULD WE PRIORITIZE IT AND MADE RECOMMENDATIONS? AND THEN WE IMPLEMENTED AS OF JULY 14th, THIS PROCESS, THIS CASE PROCESSING WHERE THE PRACTITIONERS WOULD HAVE MORE AND BETTER INFORMATION ABOUT INDIVIDUALS GOING THROUGH OUR SYSTEM. YOU WILL GET AN OPPORTUNITY TO SEE A LITTLE BIT OF WHAT INFORMATION WE HAD ABOUT OFFENDERS THAT WERE GOING TO PRISON BEFORE THAT WOULD BE STAYING IN OUR COMMUNITY. AND WE USE THAT AS A WAY TO DEVELOP WHAT WOULD WE DO DIFFERENTLY? I WOULD SAY WHEN WE SET PRIORITIES, WE WERE WORKING ON THE FRAMEWORK THAT WHEN WE SAVED PRISON BEDS, THERE WOULD BE SAVINGS AT THE STATE LEVEL THAT WE WOULD THEN HAVE CONTRIBUTED BACK TO COMMUNITIES AND THAT FIGURE THAT WE WERE WORKING WITH WAS \$58.5 MILLION. AND THAT WAS WHAT WAS INCLUDED IN THE GOVERNOR'S BUDGET SO THAT WE WERE WORKING TOWARDS. WE BELIEVE THAT THAT IS THE AMOUNT OF MONEY THAT WILL BE CONTRIBUTED BACK INTO THE STATE'S COMMUNITIES.

SO, IN GUIDANCE FROM YOU, THE CHAIR'S OFFICE AND COMMISSIONERS, WE DEVELOPED BUDGETS THAT WERE BASED ON WHAT WE REFERRED TO AS A HYPOTHETICAL DRAFT BUDGET FOR HOW WE WOULD IMPLEMENT THIS GOING FORWARD INTO THE NEXT BIENNIUM. AND SO, WHAT'S IMPORTANT FOR ME TO STRESS TO YOU IS WHEN WE'RE WORKING THROUGH ALL OF THE SYSTEM ELEMENTS FOR THE CRIMINAL JUSTICE SYSTEM, INDIVIDUAL PARTNERS CANNOT DO THIS ALONE. THE DISTRICT ATTORNEY COULD DECIDE I'M NOT GOING TO SEND PEOPLE TO PRISON BUT IT WOULD NOT HAVE ANY IMPACT ON THE PEOPLE'S RECIDIVISM ONCE THEY STAYED IN THE COMMUNITY BECAUSE THAT RELIES ON SUPERVISION AND SANCTIONING THAT IS OUTSIDE OF HIS PURVIEW. THE SAME GOES FOR EVERY SINGLE PARTNER AROUND THE TABLE.

SO, WHAT WE DEVELOPED IS A FORCE MULTIPLIER WHERE WE'RE ALL WORKING TOGETHER, SETTING PRIORITIES, BUDGETING TO A HYPOTHETICAL AMOUNT OF MONEY, TO GET THE BEST OUTCOMES FOR OUR COMMUNITY. AND I WOULD SAY WE HAVE BEEN VERY SUCCESSFUL IN MAKING DECISIONS, USING THAT GOVERNANCE STRUCTURE, MOVING THOSE DECISIONS FORWARD AND MAKING THOSE RECOMMENDATIONS TO YOU AND WE APPRECIATE THAT LATITUDE TO DO THAT AND USING THE EXPERTISE

AROUND THE TABLE OF OUR COLLABORATIVE. I GUESS WITH THAT, I WANT TO SAY THAT I WILL HAND IT OVER TO JUDGE WALLER TO REALLY TALK ABOUT WHAT IS DIFFERENT IN OUR SYSTEM THAT WE DEVELOPED OVER THE COURSE OF THREE YEARS. JUDGE WALLER.

Judge Waller: WHAT HAS CHANGED, WHEN A JUDGE MAKES A DECISION, THE GOAL IS TO HAVE AS MUCH INFORMATION ABOUT IT INDIVIDUAL SO THAT YOU HAVE SOME HOPE THAT YOU ARE MAKING A DECISION THAT IS GOING TO WORK FOR THE INDIVIDUAL, FOR THE COMMUNITY. AND WHAT REALLY HAS CHANGED IS HAVING THAT INFORMATION UP FRONT AS PART OF THE NEGOTIATION AND INCLUDING THE JUDGE. WE HAVE ONLY HAD JUDICIAL SETTLEMENT CONFERENCES, BUT IN THIS INSTANCE, WE HAVE NOW THE RESULTS OF THE ASSESSMENT THAT THE DEPARTMENT OF COMMUNITY JUSTICE DOES FOR THOSE INDIVIDUALS WHO HAVE BEEN IDENTIFIED BY THE DISTRICT ATTORNEY'S OFFICE AS ELIGIBLE FOR JUSTICE REINVESTMENT AND WHO DON'T OPT OUT. WE ARE SEEING THAT AS WE HAVE MOVED FORWARD, FEWER AND FEWER PEOPLE ARE OPTING OUT BECAUSE PEOPLE SEE THE BENEFIT OF WHAT IS OCCURRING.

THE JUDICIAL SETTLEMENT CONFERENCE IS THE OPPORTUNITY FOR A JUDGE TO MEET WITH THE DEPARTMENT OF COMMUNITY JUSTICE, THE OFFENDER, DISTRICT ATTORNEY'S OFFICE, AND A DEFENSE ATTORNEY, AND HAVE INFORMATION ABOUT THAT INDIVIDUAL. WHAT ARE THEIR RISKS? WHAT ARE THEIR NEEDS? IF WE ARE TO KEEP THEM IN THE COMMUNITY, WHAT WOULD THEY NEED IN ORDER TO BE SUCCESSFUL? THAT IS NOT USUALLY INFORMATION THAT A JUDGE HAS AT THE TIME OF SENTENCING. THE WAY A SENTENCING WOULD GO PREVIOUSLY, THERE IS NEGOTIATION BETWEEN THE DISTRICT ATTORNEY'S OFFICE AND THE DEFENSE BAR. THEY HAVE A RECOMMENDATION, AND THE GOAL IS WE HAVE NEGOTIATED. PLEASE FOLLOW THE DEAL. BUT THE JUDGE IN MAKING THAT DECISION DOESN'T HAVE INFORMATION, DIDN'T HAVE INFORMATION ABOUT THE RISKS AND NEEDS OF THE PERSON GOING INTO THAT SENTENCING. THAT WOULD HAVE BEEN DONE AFTER THE SENTENCING, IF THEY WERE PLACED ON PROBATION AND THEN DCJ WOULD HAVE DONE THE LSCMI AND THAT WOULD HAVE HELPED DIRECT THE PROBATION.

NOW THERE IS THE BENEFIT OF THE JUDGE HAVING THAT INFORMATION UP FRONT AND BEING ABLE TO ENGAGE IN A DISCUSSION WITH THE INDIVIDUAL. I WAS AT AN EARLIER PRESENTATION THIS MORNING ON PROCEDURAL JUSTICE. AND IT WAS TALKING ABOUT THE NEED TO ENGAGE PEOPLE TO EXPLAIN, TO HAVE THEM HAVE THE ABILITY TO HAVE QUESTIONS ANSWERED. AND AS I WAS THEN DRIVING OVER TO THIS PRESENTATION, I THOUGHT THAT'S PART OF WHAT HAPPENS WHEN JUDGES HAVE MORE INFORMATION, WHEN THE DEFENDANT IS THERE ENGAGING IN THE JUDICIAL SETTLEMENT CONFERENCE. THERE CAN BE A BACK AND FORTH IN TERMS OF WHAT IS GOING TO WORK, WHO IS THIS PERSON? WHAT DO WE KNOW ABOUT THEM?

WOULD DO WE NEED TO HAVE GOING FORWARD? I WOULD THINK IF YOU ASKED ANY JUDGE ABOUT HAVING MORE INFORMATION AT THE TIME OF NEGOTIATION AND THEN SENTENCING, THEY WOULD SAY THAT'S EXACTLY WHAT JUDGES NEED IN ORDER TO CARRY OUT TO THE BEST ABILITY THE ABILITY TO, IF WE'RE GOING TO KEEP PEOPLE OUT OF PRISON, TO MAKE SURE THAT IT IS THE RIGHT PERSON THAT YOU ARE KEEPING OUT.

Judge Waller: THIS IS REALLY A SORTING MECHANISM. IT IS NOT A PROGRAM. IT AS WAY OF SORTING PEOPLE WHERE THEY SHOULD BE, THE LEVEL OF SUPERVISION THEY NEED, WHETHER THEY SHOULD GO INTO ONE OF THE TREATMENT COURTS, AND ALL OF THE WHILE ONE OF THE THINGS THAT WE HAVE BEEN FOCUSED ON IS MAKING SURE THAT WE HAVE NO UNINTENDED CONSEQUENCES OF THIS SORTING PROCESS. SO THAT WE ARE KEEPING DATA BY RACE, BY GENDER, BY ETHNICITY SO THAT WE'RE SURE THAT OUR SYSTEM IS EQUITABLE AT ALL OF THE DECISION POINTS THAT WE ALL HAVE JOINT RESPONSIBILITY FOR. AND THE OTHER BENEFIT FROM THE JUDICIAL STANDPOINT FOR THOSE PEOPLE KEPT IN THE COMMUNITY, IF THEY GO INTO ONE OF THE SPECIALTY COURTS, THEN YOU'LL KNOW THAT THERE IS A LEVEL OF SUPERVISION. WE HAVE BEGUN A PROCESS OF LOOKING AT SPECIALTY COURTS TO MAKE SURE THAT WE ARE SORTING CORRECTLY. IF THEY ARE IN THE SUPERVISION SERVICES, YOU KNOW FOR 120 DAYS, THERE ARE GOING TO BE A LOT OF EYES AND EARS AND FOCUS ON THIS INDIVIDUAL TO MAKE SURE THAT THEY HAVE THE SUPPORT AND HELP THAT THEY NEED AS THEY MAKE THEIR WAY INTO THE COMMUNITY THAT THEY ARE GETTING OFF TO A GOOD START. WE KNOW IF PEOPLE GET OFF TO A GOOD START, THAT THE LIKELIHOOD OF THEM BEING ABLE TO CONTINUE TO SAFELY BE IN THE COMMUNITY IS FAR GREATER.

Mr. Underhill: SO, ROD UNDERHILL, THANK YOU, CHAIR, AND GOOD MORNING AGAIN COMMISSIONERS. SO, LET ME ADD TO WHAT THE JUDGE HAS SAID BECAUSE ALL OF IS A TREMENDOUS SUMMARY, KIND OF ON THE CASE PROCESSES BUT A FEW THINGS TO TEASE OUT AND RECOGNIZE THAT ARE A LITTLE BIT UNIQUE TO MULTNOMAH COUNTY EVEN BEFORE MCJRP PROGRAM CAME ALONG. THE USE OF JUDICIAL SETTLEMENT CONFERENCES AROUND THE STATE OF OREGON IS HIT AND MISS, AND NO ONE THAT I'M AWARE OF ENGAGES IN JUDICIAL SETTLEMENT CONFERENCES NEARLY AS ROBUSTLY AS WE DID EVEN BEFORE THIS PROCESS.

SO, WHAT'S A JFC? NOT TO GET TOO DEEP INTO THE WEEDS, BUT IT IS AN OPPORTUNITY AS THE JUDGE SUMMARIZED FOR THE PARTIES. THE DEFENDANT, HIS OR HER COUNSEL, SOMETIMES THEIR FAMILY MEMBERS AND SUPPORTERS OF THAT INDIVIDUAL, TOGETHER WITH THE PROSECUTOR, SOMETIMES THE VICTIM AND THEIR SUPPORTERS AND AN OPPORTUNITY TO MEET WITH THE JUDGE. AND THESE HAPPEN IN LOTS OF DIFFERENT WAYS. THERE IS NO ONE SIZE FITS ALL. SOMETIMES WE MEET AS A GROUP. SOMETIMES INDIVIDUALLY WITH A JUDGE. OPPORTUNITY TO ENGAGE IN

GOOD, OLD-FASHIONED VERY DEEP IN THE WEEDS NEGOTIATIONS IN THE CLASSIC SENSE. I HAVE BEEN DOING THIS WORK LONG ENOUGH. I ACTUALLY REMEMBER THE DAYS WHEN I FIRST STARTED IN THE '80s, LATE '80s, WE DIDN'T DO JUDICIAL SETTLEMENT CONFERENCES EITHER. WE WERE LIKE MOST OF THE REST THE STATE WHICH RARELY DID THEM. CERTAINLY NOT IN THE ITERATION THAT WE HAVE. WE TOOK THE TEMPLATE WHICH WE FOUND TO BE A SUCCESSFUL VALUABLE PIECE OF THE TOOLSET HERE IN MULTNOMAH COUNTY AND MADE IT EVEN BETTER. WE TOOK SOME OF THE THINGS THAT WE HAVE ALWAYS BEEN DOING IN JUDICIAL SETTLEMENT CONFERENCES TO THE TABLE, AND THEN WE ADDED TO THEM. THAT IS WHAT THE JUDGE HAS POINTED OUT.

Mr. Underhill: TO GO OVER THOSE, WE DEVELOPED AN ACRONYM THAT THIS PROCESS IS TO INFORM PROFESSIONAL JUDGMENT ABOUT WHAT TO DO IN A CERTAIN CIRCUMSTANCE SO THAT IN FORMING PROFESSIONAL JUDGMENT IS THE LINCHPIN TO IT AND WHAT INFORMS PROFESSIONAL JUDGMENT? SOME OF THOSE ARE CLASSIC THAT WE HAVE ALWAYS BEEN DOING. ACCOUNTABILITY, THERE IS A PIECE FOR THAT IN THIS CONVERSATION. WHEN YOU WALK THROUGH THE PAVRON ACRONYM, V IS FOR VICTIM INPUT AND IMPACT WHERE WE LISTEN TO THEM AND HOW THEY FEEL ABOUT THE PROCESS AND THEIR ROLE IN IT IS. THE N IS NEW. THAT'S THE NEEDS AND THAT IS THIS LSCMI AND UNDERSTANDING. OF THE NEW THINGS ADDED TO THIS CONTINUUM. LOOKING AT USING A TOOL TO HELP US TEASE OUT WHAT THE NEEDS OF THIS INDIVIDUAL OFFENDER ARE AND THEN GETTING GUIDANCE AND HAVING THEIR COUNSEL AND PEOPLE THAT WORK FOR THEM, TEASE IT OUT EVEN BETTER. BUT THAT TOOL WILL GIVE US AN INDICATION. THE A IS FOR ACCOUNTABILITY. THERE IS A PIECE FOR THAT IN THIS CONVERSATION AS WELL. AND SO WE HAVE THE R IS GOING TO BE FOR THE RISK AS WELL. WE WANT TO KNOW, IS GOING TO TELL US CERTAIN THINGS ABOUT THE RISK OF RECIDIVISM AND WE NEED TO TAKE THAT INTO ACCOUNT AND INTO THE EQUATION.

A COUPLE OF THESE THINGS ARE NEW TO US. THAT IS WHAT IS MAKING THIS VERY INTERESTING. WHEN THE JUDGE SAYS I WANT MORE INFORMATION, THAT'S WHAT WE ARE SUPPLYING HER WITH BUT ALSO TEASING OUT SOME THINGS THAT WE HAVE BEEN DOING FOR YEARS AND YEARS BUT MAKING IT MORE ORGANIZED. AND THEN THE OTHER VERY IMPORTANT CRITICAL PIECE, AT LEAST TO THIS FRONT END PROCESS, IS PARTICIPATION FROM THE DCJ MEMBERSHIP. THEY HAVE NOT CLASSICALLY BEEN IN THE ROOM WHEN I SUMMARIZED WHO WAS AT A JSC, IT DID NOT INCLUDE DCJ. OFTENTIMES WE WERE NEGOTIATING CASES NOT HAVING A FULL AWARENESS AND COMPREHENSION ABOUT THE AVAILABLE RESOURCES THAT WERE IN THE COMMUNITY AND WE HAVE BROUGHT THAT INTO THE FOLD. AND THEY'RE NOW MUCH MORE INCLUDED IN THE CONVERSATION SO THAT WHEN WE COME UP WITH, WHEN THE JUDGE SIGNS AN ORDER ABOUT HERE IS WHAT IS ORDERED TO BE DONE. WE NOW KNOW THAT THE RESOURCES ARE OUT

THERE. WE DON'T HAVE A FALSE EXPECTATION. THOSE ARE SOME OF THE QUICK ADDITIONS, I HOPE.

Ms. Stamp: BEFORE WE MOVE ON TO THE NEXT SLIDE, WHAT I WANT TO DO IS CALL YOUR ATTENTION TO THE AREAS IN PURPLE. WE HAVE COME BEFORE YOU PREVIOUSLY AND TALKED ABOUT HOW THIS SYSTEM WOULD CHANGE AND HOW WE WOULD UTILIZE THESE JUSTICE REINVESTMENT GRANT DOLLARS TO ENHANCE AS THE JUDGE AND THE DA UNDERHILL TALKED ABOUT, THE INFORMATION PROVIDED AT THE JUDICIAL SETTLEMENT CONFERENCE TO MAKE SAFE, SECURE, AND THOUGHTFUL DECISIONS. THERE PURPLE BOXES, '15 BIENNIUM FUNDS ALLOCATED ALL THE JUSTICE REINVESTMENT DOLLARS TO MAKE THE CHANGES IN THE SYSTEM.

AS WE ARE MOVING FORWARD, BEING UNCLEAR LEGISLATIVELY ABOUT WHAT THE FINAL NUMBER IS GOING TO BE, WE DO DETERMINE AS VALUE IN THOSE DECISION POINTS IN CONTINUING TO GATHER, SHARE INFORMATION, TO CREATE GOOD SENTENCING DECISIONS AND THEN ULTIMATELY INFUSE THE CLIENTS AND OUR COMMUNITIES WITH THE SERVICES AND TREATMENT AND SANCTIONS AND SUPERVISION NECESSARY TO KEEP FOLKS SAFE. IF YOU REMEMBER, THE TOP BOX ON THE RIGHT SAID ASSESS AND CASE PLAN. THIS SLIDE TELLS YOU A LITTLE MORE ABOUT THE ASSESSED GROUP OF FOLKS. YOU HAVE THE SUB-DEMOGRAPHICS OF THOSE. SO, STARTING AT THE PIE CHARTS ON THE LEFT, RATHER, WE ARE TRACKING OF COURSE, GENDER, RACE, ETHNICITY, AND THIS IS JUST A SAMPLE OF THE LARGE AMOUNT OF DATA THAT THE DATA TEAM IS ABLE TO COLLECT AND TRACK.

WE HAVE INFORMATION HERE ON AGE. WHAT I WANT TO CALL OUT WITH THIS IS IT IS IMPORTANT TO US, AS THE JUDGE MENTIONED, IS TO TRACK THIS INFORMATION. A LITTLE ADDITIONAL INFORMATION FOR YOU IS BECAUSE WE NEED TO APPLY TO THE CRIMINAL JUSTICE COMMISSION FOR OUR UNKNOWN AMOUNT OF 15-17 BIENNIUM DOLLARS. WE HAVE EMPLOYED USING ASSISTANCE FROM THE OFFICE OF DIVERSITY AND EQUITY, EQUITY AND EMPOWERMENT LENS, WITH GETTING THIS FUNDING AND AS THE COUNTIES RESPONSIBLE FOR RELEASING AN RFPQ FOR VICTIM SERVICES DOLLARS, ENSURING THAT WE ARE THOUGHTFUL ABOUT THE IMPACT ON OUR COMMUNITIES, THE PEOPLE AND PLACE OF HOW AND WHERE THEY RECEIVED SERVICES TO MAKE SURE THAT WE ARE RESPONSIVE TO THE INFORMATION WE'RE TRACKING. SO, THE DATA TEAM CREATES BEAUTIFUL DOCUMENT CALLED A WATER FALL AND IT IS A COLOR-CODED WAY FOR DECISION-MAKERS TO TRACK WHAT'S HAPPENING, HOW MANY PEOPLE ARE WATER-FALLING THROUGH THE MCJRP PROCESS AND WHAT IS CIRCLED HERE ASSESSMENTS. AND IT INDICATES THAT THE NUMBER OF LSCMI, WHICH IS THE RISK AND NEEDS ASSESSMENT CONDUCTED BY THE DEPARTMENT OF COMMUNITY JUSTICE, THE TOTAL OF 430 ASSESSMENT REPORTS HAVE BEEN COMPLETED SINCE WE LAUNCHED THE PROGRAM IN JULY OF 2014. AND I'M

GOING TO LET SCOTT SAY A BIT MORE ABOUT HIS JOB AND WHAT THEY DO WITH THE ASSESSMENT AND WHERE IT GOES NEXT.

Mr. Taylor: WE ARE GOING TO TRY TO DO THIS FASTER BECAUSE I KNOW WE WANT TO HAVE A DIALOGUE WITH YOU. WE WILL TRY TO SPEED IT UP A LITTLE BIT. THESE ASSESSMENTS ARE CRITICAL, THEY TAKE A LONG TIME. WE HAVE TO TRACK PEOPLE DOWN IN THE JAIL. WE HAVE TO TRACK PEOPLE DOWN IN THE COMMUNITY WHO DON'T ALWAYS BE WHERE THEY'RE SUPPOSED TO BE.

WHILE THIS IS ALL NICE ON PAPER, I WILL TELL YOU ALL OF THE MOVING PARTS, IF WE LET THE PEOPLE ON THE GROUND TO DRAW THIS CHART FOR YOU, THERE WOULD BE ABOUT 18 MORE PAGES OF INTRICACY AND MOVING PARTS. WE DO THIS ASSESSMENT. WE LOOK AT THEIR PAST HISTORY. OTHER THINGS. WE TRY TO PUT ALL OF THESE PIECES TOGETHER AND BASICALLY RECOMMEND THE GROUP HAS JUST NOW ASKED US TO START RECOMMENDING WHAT WOULD WE LIKE? WHAT WOULD MAKE THE BEST SENSE? AND THIS TAKES US, TAKES THE OFFICERS 9 TO 10 HOURS TO DO BOTH THE INTERVIEWING AND THEN THE WRITING OF THE REPORT. IT IS QUITE A MASSIVE UNDERTAKING BUT WE BELIEVE THAT THIS IS A FUTURE. THIS IS HOW WE THINK WE SHOULD DO BUSINESS. NOT JUST FOR THIS POPULATION BUT FOR OUR ENTIRE POPULATION. AND ROD, I GUESS?

Mr. Underhill: YES, IT IS. SO, AND I TOUCHED ON THIS YESTERDAY, BUT AT THE RISK OF BEING SLIGHTLY REDUNDANT, I WANT TO REVISIT WHO IS ELIGIBLE. AS YOU LOOK UP AT THE CASES FLAGGED, MCJRP ELIGIBLE, TOTAL IS 820 AND RUNNING. WE PREDICT, ABOUT 1,100 IN THE COURSE OF A 12-MONTH SPAN. WE'RE NOT QUITE AT 12 MONTHS AND THAT IS WHY YOU SEE THE 820 NOW. USING THAT NUMBER, WHO ARE THE ELIGIBLE INDIVIDUALS? WE HAVE COME UP WITH NUMBER OF CHARTS. EVERYBODY HAS TOUCHED ON THOSE. SCOTT COMMENTED ON THEM. BUT ONE OF THEM DEALS WITH ELIGIBILITY CRITERIA. SO, THINK TO YOURSELF, YOU MIGHT REMEMBER THAT YESTERDAY I PRESENTED THE FACT THAT ABOUT 4,500 OR SO FELONIES GET ISSUED BY MY OFFICE EACH YEAR. SO, 4,500 FELONIES, ABOUT 1,100 OF THOSE WILL MEET THE MCJRP ELIGIBILITY CRITERIA.

WHAT IS THAT CRITERIA? THINK TO YOURSELF PEOPLE WHO ARE PRESUMPTIVE PRISON FOR WHATEVER REASON. WE HAVE DIFFERENT SCHEMES THAT MAKE THEM QUALIFY AS PRESUMPTIVE PRISON, MINUS HOMICIDES, TIER ONE BALLOT MEASURE 11s. WHAT ARE THOSE? FOR EXAMPLE, RAPE IN THE FIRST DEGREE, SODOMY IN THE FIRST DEGREE, AND ASSAULT IN THE FIRST DEGREE. ALSO THINK DOMESTIC VIOLENCE, SEX OFFENSES, AND CHILDREN VICTIMS. THOSE ARE NOT ELIGIBLE. AND THAT'S WHERE IT LEAVES YOU WITH 1,100 THAT ARE ELIGIBLE. SO, A GOOD WAY TO THINK ABOUT THOSE ARE A LOT OF OUR PROPERTY OFFENSES THAT FALL UNDER WHAT'S CALLED MEASURE 57 OR HIGH-END DRUG OFFENSES,

CERTAIN BURGLARIES AND SUCH. WE HAVE ABOUT 1,100 OF THOSE PER YEAR. IN WALKING THROUGH THIS TREE, THE WATER FALL, YOU WILL SEE A NUMBER OF BOXES. WE WANTED TO TEASE OUT A FEW OF THEM TO KIND OF HIGHLIGHT THEM. YESTERDAY ALSO, I THINK I GAVE YOU, BEFORE THE MCJRP PROGRAM, ABOUT 45% RECEIVED PROBATION. SO, IF WE USE ROUND NUMBERS, IF WE ROUND THAT OFF TO 1,000, ABOUT 450 ARE GOING TO RECEIVE PROBATION. UNDER THE CURRENT SYSTEM OF MCJRP, WE'RE RUNNING AT A RATE OF OVER 70% RECEIVING PROBATION. ACTUALLY CLOSER TO ABOUT 72. IT MAY LEVEL OFF AT 72, 73 WHEN THE YEAR IS DONE. THINK TO YOURSELF, ALL RIGHT, 450, NOW WE'RE TALKING 720, 730, THAT KIND OF THING. THE NUMBER THAT IS JUMPING OUT TO A BUNCH OF US AS WE LOOK AT THIS, WE ARE GOING TO COME IN WITH ABOUT 250 INDIVIDUALS UTILIZING THIS PROGRAM AND SCHEME UNDER THIS CALENDAR YEAR ARE GOING TO RECEIVE PROBATION THAT YEARS' PAST WENT TO PRISON.

Mr. Underhill: SO, I DON'T WANT TO GET TOO FAR AHEAD OF OURSELVES, BUT THOSE TRANSLATE INTO ADDITIONAL WORK FOR ALL OF US HERE AT THE LOCAL SYSTEM FROM THE BEGINNING TO THE END. BECAUSE YOU KNOW, THERE IS IMPACTS OF COURSE TO PAROLE AND PROBATION. WE ARE GOING TO SPEND TIME TALKING ABOUT SOME OF THE DETAILS ABOUT THE 120-DAY PROGRAM AND THINGS LIKE THAT. BUT THE SAVINGS FOR THE STATE ARE VAST RELATIVE TO NOT SENDING 250 PEOPLE, TOGETHER WITH ANOTHER COMPONENT SHORT-TERM TRANS LEAVE AND WHEN YOU COUPLE THOSE SAVINGS TOGETHER AND DOING THE MATH THAT IS COMMONLY USED IN THIS ARENA, WE ARE SAVING BETWEEN THIS PROGRAM AND OUR AGGRESSIVE USE OF THE SHORT-TERM TRANS LEAVE MODIFICATIONS THAT CAME OUT OF 3194, TO THE TUNE OF \$10 MILLION PLUS PER YEAR THAT WE ARE SAVING THE STATE OF OREGON AND THE DEPARTMENT OF CORRECTIONS. IN A BIENNIUM, WE ARE NORTH OF \$20 MILLION JUST WITH THIS PROGRAM AND SHORT-TERM TRANS LEAVE. WE ARE NOT COUNTING IN THAT CALCULATION, REDUCTION AND LENGTH OF STAY WHICH IS ANOTHER VARIABLE THAT HAS THEM SAVING MORE MONEY. WE CAN SAFELY SAY WE ARE SAVING THE STATE \$20 MILLION IN A BIENNIUM WITH THIS PROGRAM ALONE.

Commissioner Smith: MADAM CHAIR, I HAVE A QUESTION. THANK YOU. I AM LOOKING AT THE TOTAL ELIGIBLE CASES TO DATE IS 820 AND WE ASSESSED 430. SO, THE QUESTION THAT I HAVE IS HOW CAN WE HELP YOU TO GET MORE OF THESE CASES ASSESSED? BECAUSE THERE IS APPROXIMATELY 390 CASES THAT COULD HAVE BEEN ASSESSED.

Mr. Underhill: THEY'RE GOING TO BE ASSESSED. THEY'RE IN THE PIPELINE, SO TO SPEAK. SO THE SHELF LIFE OF THESE CASES, THERE IS NO EXACT NUMBER, BUT THE SHELF LIFE FROM THE DAY OF AN ARREST, DAY OF ISSUANCE, TO A DAY OF RESOLUTION, YOUR ARE IN THE NEIGHBORHOOD OF 120 DAYS OR SO. WE HAVE A BUNCH THAT ARE NOT ASSESSED, DIFFERENCE THERE IS THEY'RE IN THE QUEUE, SO TO SPEAK.

Commissioner Smith: OUTSIDE OF THE 120 DAYS.

Mr. Underhill: NO, WITHIN THE 120 DAYS. THEY JUST HAVEN'T GOTTEN QUITE TO SCOTT'S SHOP YET. THERE IS ALWAYS A DELAY OF A FEW MONTHS' WORTH OR AT LEAST A COUPLE MONTHS' WORTH OF WORK ON THE NUMBERS. AM I EXPLAINING THIS VERY WELL?

Commissioner Smith: BUT THEY WILL BE ASSESSED?

Mr. Taylor: WHAT WE PROBABLY DIDN'T SAY THAT WE SHOULD HAVE HAD ANOTHER PICTURE IS THIS TIMELINE STARTS FROM THE MOMENT ROD DOES ARRAIGNMENT ON THEM AND THE JUDGE AND THAT STARTS A TIME LINE. WE DON'T SEE THE PERSON. THEN WE START TRYING TO TRACK THEM DOWN FOR AN INTERVIEW AND THE ACTUAL ASSESSMENT IS AT LEAST 60 TO 80 DAYS LATER BEFORE THE ASSESSED SHOW UP. WE HAVE A PIPELINE AND ONE OR TWO OF THE FOLLOWING SLIDES WILL SHOW YOU THE RAMP UP GROWTH HAPPENING IN THIS POPULATION.

Commissioner Smith: OKAY. THANK YOU.

Mr. Taylor: PART OF THE BUDGET, WE ARE ASKING FOR IS AN EXPANSION OF THE STAFFING TO BE ABLE TO STAY ON TOP.

Commissioner Smith: THAT'S WHAT I WAS KIND OF ASKING YOU. WHAT CAN WE DO TO BE HELPFUL TO MAKE SURE THAT THOSE 390 ARE ASSESSED AND, YOU KNOW, IN REAL TIME?

Mr. Underhill: I THINK KEEP SUPPORTING OUR EFFORTS. THAT'S WHAT YOU CAN DO.

Chair Kafoury: COMMISSIONER BAILEY HAS A QUESTION. SORRY, GO AHEAD.

Commissioner Bailey: 153 TOTAL CASES SUPERVISION TO DATE. CAN YOU GO BACK TO THE PREVIOUS SLIDE?

Mr. Underhill: YEAH.

Commissioner Bailey: THAT'S THAT CIRCLED BOX DOWN THERE, 120 DAY INTENSIVE PROBATION. THERE IS A COUPLE OF OTHER DIFFERENT KINDS OF DIVERSION AND PROBATION HERE SO I'M TRYING TO GET A SENSE OF AS WE SHIFT FROM, FOR LACK OF A BETTER PHRASE, THAT 50/50 TO PRISON TO THE 70/30 TO PRISON, IS THE INTENSITY OF THE PROBATION CHANGING AS WELL? HOW IS THAT MIX CHANGING OVER TIME?

Mr. Taylor: WE'RE GOING TO DO THAT IN JUST A MINUTE, TO TALK ABOUT THAT. BUT I WANT TO GO BACK TO HERE, AS WE FILTER THROUGH THIS, WE HAVE A GROUP OF PEOPLE THAT ARE COMING ON TO THIS NEW FOCUSED 120-DAY INTENSIVE SUPERVISION, BUT WE ALSO HAVE THE SPECIALTY COURTS AND ALL OF THE SPECIALTY COURTS ALSO FALL WITHIN THIS. SO THERE WILL BE A GROUP OF PEOPLE THAT WILL GO TO A START, THEY WILL GO TO MENTAL HEALTH COURT, VETERANS, THAT WON'T BE PART OF THE 120 DAY BUT WILL GET THE SAME RESOURCES AND WRAP-AROUND JUST A DIFFERENT MODEL OF DELIVERING THAT AND INTERACTING WITH THEM. THAT'S WHY WHEN YOU LOOK AT ALL OF THE WATERFALLS WE HAVE TO START PULLING ALL OF THE COURTS TOGETHER TO FIGURE OUT HOW MANY PEOPLE HAVE ACTUALLY BEEN AFFECTED BY GOING THROUGH THE PROCESS.

Commissioner Bailey: MAYBE THIS IS WHERE YOU ARE ABOUT TO GO ON THE SLIDES. WHERE I'M TRYING TO GO, IS IT BOTH THAT YOU HAVE MORE PEOPLE LOCALLY SUPERVISED THROUGH PROBATION AND AT THE SAME TIME THE INTENSITY OR WORK LOAD OF THAT EFFORT CHANGING AS WELL WITHIN THAT MIX?

Mr. Taylor: YES. YES.

Commissioner Bailey: OKAY.

Mr. Taylor: HERE WE ARE, THE 120 DAYS. WHAT'S DIFFERENT ABOUT THIS AGREEMENT THAT WE HAD BETWEEN THE COURTS AND ALL OF US IN THE COLLABORATION IS THAT SOME TRADE-OFFS WERE MADE. PART OF THE DEAL THAT WE HAVE EXPERIENCED IS THAT IN THE OLD MODEL, THE JUDGE WOULD SENTENCE SOMEBODY AND DCJ WOULD SUPERVISE THEM AND THERE ARE ALWAYS SOME QUESTION ABOUT WERE WE SUPERVISING THEM AS INTENSELY AS THEY WANTED? WERE WE DOING ALL OF THE VIOLATIONS? HOW DID WE DO ALL OF THAT? PART OF WHAT THE GROUP CAME TO IS, NOW THAT WE'RE ALL IN THE ROOM TALKING ABOUT WHAT THE DEAL IS, WE WANT 120 DAYS WHERE WE DO WHAT WE AGREED TO DO. ROD HAS ONE OF THE DEPUTIES WHO SITS WITH OUR STAFF EVERY MONDAY, LOOKS AT ALL OF THE CASES, MAKES SURE THAT WE ARE, IN FACT, SUPERVISING. ANY TIME A PERSON DOES ONE OF FOUR SPECIFIC THINGS, WE ALL AGREE THAT THAT PERSON WILL BE BACK IN COURT. AND WE ALSO HAVE AN ONGOING EXPECTATION OF RESOURCES AND COMMITMENT. SO, WHAT IS THIS TALKS ABOUT AND WE HAVE WORKED OUT DETAILS AS PART OF THIS ABOUT HOW WE MAKE SURE THERE HAS ALWAYS BEEN SOME LOGISTICAL ISSUES ABOUT DOES A JUDGE ACTUALLY GET THE REPORT IN A TIMELY WAY. WE HAVE NOW WORKED ON EMAIL STUFF AND OTHER THINGS BECAUSE A PIECE WE DIDN'T TALK ABOUT IS THE JUDGE HAS APPOINTED 11 JUDGES ARE THE ONLY JUDGES WHO DO THIS. WE HAVE A SPECIFIC SET OF JUDGES WHO DOES THIS. WE GO THROUGH THIS PROCESS WITH AND TALK TO. WE HAVE A SPECIFIC SET OF POS WHO ONLY DO THIS WORK.

Mr. Taylor: WE KEPT A MANAGEABLE AND SOME INTERACTIVE RELATIONSHIPS SO AS WE KEEP LEARNING THINGS ABOUT WHAT IS AND IS NOT WORKING. WE HAVE A SMALLER GROUP THAT ACTUALLY HAS TO MAKE THOSE ADJUSTMENTS AND CHANGES. YOU CAN SEE WHAT STARTED TO HAPPEN IS AOD, WHICH STANDS FOR ALCOHOL OR DRUG, WE'RE SENDING OR GETTING PEOPLE INTO THAT. THE HOUSING, WE ARE GETTING PEOPLE INTO THAT. MENTORS, AS WE TALKED ABOUT YESTERDAY, MENTORS IS A PLACE WE'RE STILL GROWING. THE EDUCATION AND EMPLOYMENT, SOME OF THESE ARE DELAYED BECAUSE WE NEED TO TAKE CARE OF OTHER THINGS BEFORE WE GET YOU IN THERE. SO, THERE IS A TIMING TO EACH ONE OF THESE PHASES THAT THEY GO THROUGH AND CRIMINAL THINKING IS PART OF THAT WHEN WE TALK ABOUT CRIMINOGENIC FACTORS.

Chair Kafoury: I WANT TO CLARIFY. YOU ARE SAYING THE REASON STILL THE YELLOW LINES, PEOPLE HAVEN'T GOTTEN TO THAT POINT YET? NOT BECAUSE WE DON'T HAVE ENOUGH SERVICES AVAILABLE FOR THOSE FOLKS TO GO THROUGH?

Mr. Taylor: WELL, I WOULD SAY BOTH, CHAIR. I WOULD SAY THAT THERE ARE PEOPLE STILL COMING THROUGH THE PIPELINE, BUT I HAVE A LIMITED NUMBER OF MENTORS. YOU WILL NOTICE IN BOTH THE 3194 AND THE OTHER BUDGET PRESENTATION WE DID YESTERDAY, EXPANDING AN AVERAGE, AND TIM AND OTHER PEOPLE CAN TALK MORE IN DEPTH ABOUT THIS, BUT WE HAVE BEEN LOOKING AT THIS AT THE RE-ENTRY COMMITTEE. A MENTOR LOAD IS ABOUT ONE TO 15, ONE TO 20. SO, AS WE DO THIS, AND WE WANT PEOPLE WHO WE FIND THE BEST MENTORS ARE PEOPLE WHO HAVE DONE THIS WALK, BEEN THROUGH, EXPERIENCED SOME OF THIS. SO, IT'S HARDER TO FIND PEOPLE WHO HAVE THAT HISTORY WHO NOW ARE READY TO BE A COACH TO OTHER PEOPLE AND TRY TO BUILD THE ORGANIZATIONS OUT THERE. SO, A LOT OF OUR CURRENT MENTORS, VOLUNTEERS OF AMERICA, OTHER PLACES, THAT HAVE SPECIFIC MENTORS THAT DEAL WITH TREATMENT. WE NEED A BROADER ARRAY OF MENTORS AND WE NEED SOME CULTURALLY RESPONSIVE MENTORS. WE TALKED YESTERDAY BRIEFLY ABOUT ON THE JUVENILE SIDE IS WHAT WE HAVE TO REPLICATE ON THE ADULT SIDE. WHO IS IT THAT IS PROVIDING THIS DIALOG AND SERVICE?

Chair Kafoury: DOES THAT INCLUDE THE PARENTING IN EDUCATION AND EMPLOYMENT, I KNOW PARENTING CLASSES --

Mr. Taylor: PARENTING IS ALSO SOMETHING THAT IS ONE OF THE SERVICES.

Chair Kafoury: I'M GOING TO SPEAK FOR MY FELLOW COMMISSIONERS, BUT I THINK THIS IS AN AREA WE ARE GOING TO LOOK AT WHEN WE COME AROUND TO TALKING ABOUT DOLLARS AND MAKE SURE THAT WE ARE SPENDING ENOUGH MONEY ON THESE PROGRAMS SO THAT PEOPLE CAN BE SUCCESSFUL. AND SO THAT WHEN YOU ALL COMING BACK TO TALK TO US

ABOUT WHERE YOU AS YOUR COMMITTEE HAS ALLOCATED DOLLARS, MAKE SURE THAT THERE ARE ENOUGH DOLLARS GOING INTO THE COMMUNITY FOR THESE SERVICES.

Mr. Taylor: I WOULD SAY THIS GROUP HAS BEEN HIGHLY SUPPORTIVE. WHEN YOU LOOK AT THE DOLLARS DEDICATED TO SERVICES, IT IS OUR HIGHEST DOLLAR FIGURE, EVEN WITH SOME OF THE PERSONNEL ISSUES. SO, THE GROUP SO FAR HAS BEEN VERY FOCUSED ON MAKING SURE THAT WE HAVE THAT WRAP-AROUND CAPACITY.

Commissioner Smith: MADAM CHAIR, I HAVE A COMMENT, QUESTION, GOING BACK TO THE MENTORS AND HAVING ENOUGH. AS WE LOOK AT THE DEMOGRAPHICS, AFRICAN-AMERICANS ARE ALWAYS AT THE HIGHEST DEMOGRAPHIC THAT ARE DISPROPORTIONATE DISPARITIES IN THE JAIL AND UNEMPLOYMENT. WHEN I LOOKED AT THE NUMBERS FROM THE AGES OF 16 TO 24, AFRICAN-AMERICAN MEN, 90%, OR 89.1% ARE UNEMPLOYED. THAT'S A HUGE NUMBER. AND THEN I HAVE IT BROKEN IT OUT TO WHERE HOW MANY OF THOSE FOLKS HAVE BEEN ADJUDICATED IN SOME KIND OF WAY. SO I'M TRYING TO FIGURE OUT HOW TO WORK WITH WORK SYSTEMS, BECAUSE THEIR NEW MANDATE BY THE FEDS, THEY HAVE TO FIND THOSE ADULTS WHO ARE NOT IN SCHOOL OR WHO DON'T HAVE WORK, TO TURN THEM OVER. AND I HAVE ALREADY SUGGESTED YOUR NAME TO THEM. BECAUSE I THINK THAT WE NEED TO FIGURE OUT HOW TO GET THOSE FOLKS WHO HAVE COME SUCCESSFULLY OUT OF THE RE-ENTRY PROGRAM, HOW DO WE GET THEM INTO JOBS LIKE THE ONES THAT I'M SURE YOU'RE PROBABLY LOW ON AFRICAN-AMERICAN MENTORS FOR THE NEED THAT YOU HAVE IN YOUR SYSTEM.

Mr. Taylor: YES.

Commissioner Smith: WE CAN SOMEHOW WORK WITH ANDREW MCGUFF WITH THE WORK SYSTEMS TO TRY TO FIGURE OUT HOW DO WE FIND THOSE FOLKS THAT CAN BE MENTORS. I SAY TO MY SUMMER WORKS KIDS, YOU KNOW, I DON'T SEE ANY OF THEM DOING DRIVE-BYS ON THEIR WAY TO WORK MULTNOMAH COUNTY IN THE SUMMER IF THEY HAVE SOME PLACE TO GO, SOMETHING TO DO, SOMETHING TO LOOK FORWARD TO. IF THEY CAN PAY THEIR MISSED EDUCATION FORWARD TO YOUNG PEOPLE, TO KEEP THEM OUT OF THE SYSTEM, FOR TWO YEARS WE TRACK THEM?

Mr. Taylor: THREE YEARS.

Commissioner Smith: IF WE CAN GET THEM PAST THAT THREE-YEAR MARK, MAYBE WE MIGHT HAVE A LITTLE MORE SUCCESS. I WOULD LIKE TO SEE HOW WE COULD PARTNER WITH WORK SYSTEMS BECAUSE NOW THAT IS THEIR MANDATE TO WORK WITH OUT OF SCHOOL AND OUT OF WORK ADULTS BETWEEN THAT AGE.

Mr. Taylor: I THINK YOU HAVE A LOT OF SUPPORT HERE FOR THE MENTOR CONCEPT AND HOW TO EXPAND THAT. AND I WILL SAY JUST ON THE RECORD, IT IS A SYSTEM CHANGE. WE WILL BE WORKING WITH PEOPLE WHO HAVE CRIMINAL RECORDS. FOR THE SYSTEM TO FEEL COMFORTABLE AND ALLOW THAT TO HAPPEN IS ALSO A CULTURAL SHIFT WE'RE MOVING THROUGH. AND THEN FINDING PEOPLE THAT FEEL COMFORTABLE PROVIDING THOSE SERVICES AND MAKING SURE THEY HAVE THE SKILL SET.

Commissioner Smith: I LIKE IT. I HEAR FROM PEOPLE ALL OF THE TIME. WE WANT GET AHEAD. YOU GOT THE FELONIES, YOU HAVE TO DO ONE OR THE OTHER. AND IT IS KIND OF LIKE A CATCH 22. WHO IS GOING TO TAKE A CHANCE ON THEM?

Mr. Taylor: RIGHT.

Commissioner McKeel: CHAIR. THIS IS PROBABLY A VERY BASIC QUESTION FOR YOU, BUT AS I LOOK AT THIS CHART, I SEE THE BIGGEST NEED IS IN CRIMINAL THINKING, CAN YOU TALK ABOUT WHAT THAT MEANS AS WE LOOK AT FUNDING.

Mr. Taylor: CRIMINAL THINKING, WHEN WE TALK TO YOU ABOUT THE FACTORS, A BUNCH OF RESEARCH DONE, CRIMINAL THINKING, and LSCMI IDENTIFIES AT LEAST FOUR KEY AREAS THAT IF WE CAN WORK ON THAT, WE GET THE BIGGEST EFFECT. IT'S SPONTANEOUS BEHAVIOR. TRYING TO GET PEOPLE TO SLOW DOWN AND THINK ABOUT WHAT THEY'RE GOING TO DO, PARTICULARLY SOME OF OUR YOUNGER FOLK. IT'S TALKING ABOUT THE WHOLE MENTAL PROCESS PEOPLE GO THROUGH AS FAR AS I AM ALWAYS FASCINATED WHEN I TALK TO A GROUP OF FOLKS THAT THEY THINK THERE IS ONLY ONE OPTION. AND I DON'T THINK YOU DROVE TO WORK TODAY WITHOUT THINKING OF THREE DIFFERENT WAYS YOU COULD GET HERE. SO, IT IS REALLY AN AMAZING CONVERSATION ABOUT HOW THERE ARE OTHER CHOICES. SO, A PART OF WHAT CRIMINAL THINKING STARTS TO WORK THROUGH WITH PEOPLE IS HOW ELSE COULD YOU HAVE DONE THAT? WHAT ELSE MIGHT YOU DO? AND THOSE SEEM LIKE BASIC AND THEY ARE BASIC, BUT WHEN WE START WORKING ON THOSE SORTS OF THINGS AND CHOICES, WE DO A LOT OF WORK AROUND THE COST BENEFIT. IF YOU DO THIS, THIS WILL HAPPEN. IS THAT REALLY WORTH THE TRADEOFF? IS THAT EXPERIENCE REALLY VALUABLE. THOSE ARE EXAMPLES WHERE I'VE HAD FASCINATING CONVERSATIONS WITH PEOPLE THAT HAVE BEEN THROUGH THIS. WHEN THEY GET THEIR PAYCHECK, TO AVOID THE TEMPTATION OF ALCOHOL, THEY WILL GO TO A 7-ELEVEN TO CASH THEIR CHECK. WHEN WE POINT OUT THAT THEY DO SELL BEER THERE. I BETTER RETHINK THAT PLAN. IT'S THAT SIMPLE.

Commissioner McKeel: IS THAT SOMETHING MENTORS WOULD BE WORKING WITH?

Mr. Taylor: MENTORS DO A GREAT JOB OF TALKING ABOUT HERE IS SOME DIFFERENT WAYS. MAYBE YOU DON'T WANT TO DO THAT RIGHT NOW. WHY DON'T WE TALK DIFFERENT CHOICES. WHY DON'T WE DO SOMETHING CONSTRUCTIVE LIKE FISHING, BOWLING, SOMETHING OTHER THAN LET'S GO.

Judge Waller: ALSO THE DEVELOPMENT OF EMPATHY, ONE OF THE THINGS THAT PROBATION WORKS WITH PEOPLE ON UNDERSTANDING FROM THE PERSPECTIVE OF A VICTIM, WHAT THE IMPACT WAS, DEVELOPING EMPATHY AS A WAY OF STOPPING THAT AUTOMATIC CHOICE WITHOUT THINKING THROUGH OF THE VICTIM ON THE OTHER END OF THE CRIME.

Commissioner McKeel: THANK YOU. YOU USED A PERFECT EXAMPLE. THERE WAS A STALLED CAR ON I-84 THIS MORNING. SO I HAD TO GO A DIFFERENT WAY. THANK YOU.

Mr. Taylor: WHEN WE TALKED EARLIER ABOUT RAMPING THEM UP, YOU CAN SEE THE POPULATION GROWING. YOU NOTICE THE RED. THAT'S THE HIGHEST RISK PEOPLE OF RECIDIVISM. AFTER WE HAVE GONE THROUGH THIS, POPULATION WITH A HIGH RISK. AS ROD AND FOLKS WORK THROUGH THIS POPULATION AND GIVE THEM THIS OPPORTUNITY. THIS IS ROD'S CALCULATION HE TALKED ABOUT EARLIER.

Mr. Underhill: YES, TO REVISIT THIS AGAIN. MAYBE IN THE INTEREST OF TIME I WILL TALK FAST ABOUT THIS. THIS IS JUST ANOTHER LENS OF LOOKING AT THOSE 245, 250 OR SO PEOPLE THAT ARE NOT GOING TO GO TO PRISON DURING THIS FISCAL YEAR. IT WOULD HAVE GONE PREVIOUS YEAR. THIS IS ANOTHER WAY OF LOOKING AT IT. MONTHS OF PRISON AVOIDED. THIS IS GOING TO BE VERY IMPORTANT TO THE DEPARTMENT OF CORRECTIONS. BECAUSE THERE IS A DOLLAR FIGURE ASSOCIATED WITH EVERY MONTH, AND, IN FACT, EVERY DAY OF PRISON AVOIDANCE. THIS TRANSLATES TOGETHER WITH SOME OTHER CALCULATIONS THAT I TOUCHED ON INTO THAT VERY SIGNIFICANT STATE OF OREGON, DEPARTMENT OF CORRECTIONS SAVING IN THE NEIGHBORHOOD OF \$20 MILLION OR NORTH OF THAT OVER A BIENNIUM. THIS IS JUST ANOTHER SNAPSHOT OF HOW TO LOOK AT THAT.

Commissioner Smith: WHO ARE THE OPT OUT PEOPLE?

Mr. Underhill: OPT OUT IS RELATIVE TO THE PROGRAM. IF WE WERE TO GO BACK A FEW SLIDES, BUT JUST TO VISUALIZE IT FOR A SECOND. REMEMBER THE 820 THAT ARE ELIGIBLE? MOST, AND I THINK THE NUMBER IS IN THE NEIGHBORHOOD OF 90%, GO THROUGH THE MCJRP PROGRAM. APPROXIMATELY 10% OPT OUT. WHY DO THEY OPT OUT? ANY NUMBER OF VARIABLES. BUT ONE THAT WE SAW EARLY ON IS CASES THAT WERE, REMEMBER I TOLD YOU ABOUT 45% BEFORE THIS PROGRAM GOT PROBATION. SOME OF THOSE THAT OPT OUT SAY WHY DO I NEED TO GO

THROUGH THE PROGRAM IN ORDER TO GET THAT PROBATION OFFER THAT I'M GOING TO GET ANYWAY? GIVE ME THAT PROBATION OFFER TODAY. DON'T HAVE ME GO THROUGH THIS PROCESS. SO, WE HAVE DEVELOPED AN ADJUSTMENT RECOGNITION OF THOSE, THAT CATEGORY OF OFFENDERS AND TRY TO PUT THEM ON A FASTER TRACK. THIS DATA THAT YOU SEE HERE TODAY IS BEFORE WE MADE THAT ADJUSTMENT. THAT NUMBER IS CLOSER TO THE HIGH 10%. I THINK WE WILL SEE THAT NUMBER LOWER OVER THE COURSE OF TIME AS OUR EXPECTATION.

Judge Waller: THERE WAS A CULTURE CHANGE ON THE PART OF DEFENSE LAWYERS WHO WERE ADVISING THEIR CLIENTS AND WHEN WE BEGAN, ALL OF THE SUDDEN INFORMATION THAT WOULD NOT HAVE BEEN PART OF THE PLAY PREVIOUSLY IS NOW BEING ASKED. THEY ARE GOING THROUGH RISK ASSESSMENTS, GIVING INFORMATION ABOUT THEMSELVES. SO TRUSTING THAT THIS WAS GOING TO WORK AND THAT IT WAS GOING TO BE TO AN ADVANTAGE OF DEFENDANTS, WE HAVE SEEN I THINK A VERY RAPID CULTURE CHANGE AMONGST THE DEFENSE BAR WHERE NOW PEOPLE ARE SAYING THERE IS THE POSSIBILITY, NOT A GUARANTEE, BUT THE POSSIBILITY OF PROBATION. AND NOT ONLY PROBATION, BUT PROBATION WITH ALL OF THE SUPPORT THAT PEOPLE WERE NOT PREVIOUSLY AT THE TIME OF THE SENTENCING. SO, CLEARLY IDENTIFIED WITH A PO IN THE ROOM SAYING YES AND HERE'S THE PROGRAM THAT I THINK IS GOING TO WORK FOR THIS INDIVIDUAL. THAT'S A VERY BIG CULTURE CHANGE. I THINK THAT WE WILL CONTINUE TO SEE THE OPT-OUT BASED UPON FOR WHO WOULD HAVE GOTTEN PROBATION AND DEFENSE LAWYERS HAVING THAT SENSE THAT, OH, IS THIS REALLY A GOOD THING FOR MY CLIENT TO BE PROVIDING THE UP-FRONT INFORMATION? THAT'S CHANGING SIGNIFICANTLY.

Commissioner Smith: JUDGE, IT WOULD BE INTERESTING TO SEE IF THE 10% WHO OPT OUT, HOW QUICKLY THEY RECIDIVATE IF AT ALL COMPARED THEM TO FOLKS GO THROUGH THE PROGRAM.

Mr. Underhill: THOSE ANSWERS FOR YOU OVER THE COURSE OF YEARS.

Commissioner Smith: TWO MORE YEARS, THREE MORE YEARS, I LOOK FORWARD TO IT.

Mr. Underhill: AS WE COMMONLY HAVE SAID, THIS PROGRAM WE ARE ALL VERY PROUD OF IT AND SUPPORTIVE OF IT. BUT TO TRULY SEE ITS SUCCESS, IT IS A LENS OF THREE TO FIVE YEARS TO REALLY SEE HOW SUCCESSFUL IT IS.

Judge Waller: THE OTHER PIECE I THINK ALL OF YOU IN TERMS OF SERVICES THAT WE ARE PUTTING INTO PEOPLE, IT IS NOT SIMPLY REDUCING PRISON BED USAGE. THAT'S GREAT. REDUCING RECIDIVISM, ABSOLUTELY. WE WANT TO DO THAT. BUT WE WANT PEOPLE IN THE COMMUNITY DOING WELL. WE WANT THEM TO BE PARENTING. WE WANT THEM TO BE EMPLOYED. WE WANT

THEM TO BE CLEAN AND SOBER. WE WANT THEM TO BE PRODUCTIVE. AND, SO, WE ARE LOOKING AT ACROSS A WIDE MEASURE BECAUSE IT SHOULD BE A GIVEN THAT THIS KIND OF A PROGRAM WILL, YOU KNOW, KEEP RECIDIVISM IN CHECK AND REDUCE THE RELIANCE UPON THE MOST EXPENSIVE OPTIONS THAT WE HAVE. BUT IT SHOULD ALSO BE A GIVEN FOR OUR COMMUNITY, WE ARE PUTTING PEOPLE IN BETTER POSITIONS WHERE THEY ARE PRODUCTIVE AND WHERE WE ARE BREAKING THE CYCLE OF GENERATIONAL INCARCERATION AND USE OF PRISON BY HAVING THIS KIND OF A PROJECT. THAT'S I THINK ULTIMATELY OUR BIG DREAM THAT WE WILL GET THERE.

Mr. Taylor: SO, AS WE MOVE FLASHING ALONG, SINCE YOU HAVE HEARD FROM US AND WE WILL TALK A LITTLE ABOUT FUNDING WHENEVER WE GET TO THAT AND LEGISLATION WE HAVE TALKED ABOUT IT, WE WANT TIM TO DO A FEW MINUTES OF AVAILABILITY OF SERVICES CAPACITY REPRESENTING THE WHOLE TREATMENT COMMUNITY.

Chair Kafoury: GOOD MORNING.

Mr. Hartnett: GOOD MORNING CHAIR AND COMMISSIONERS. MY NAME IS TIM HARTNETT, EXECUTIVE DIRECTOR OF CODA. I'M NOT A FORMAL MEMBER OF THIS STEERING COMMITTEE BUT I WAS INVITED, I GUESS, ROUGHLY A YEAR AGO TO JOIN AND I WANT TO THANK FOLKS FOR ASKING ME TO JOIN AND TO BRING THE TREATMENT PERSPECTIVE TO THIS WORK. IT IS IMPORTANT. I WAS ASKED TO SPEAK TO THE ISSUE OF CAPACITY. I WANT TO KIND OF BACK INTO THAT A LITTLE BIT. WITH THE PASSAGE OF THE AFFORDABLE CARE ACT, AT LEAST FOR ME, AS SOMEONE WHO CARES ABOUT PEOPLE WITH ALCOHOL AND DRUG PROBLEMS, IT'S PROBABLY THE BIGGEST THING THAT HAS HAPPENED TO HELP PEOPLE WITH ALCOHOL AND DRUG PROBLEMS. AND WITHIN THAT, IT PRESENTS, I THINK, AN INTERESTING OPPORTUNITY AND A CHALLENGE FOR OUR WORK AND WHAT WE'RE TALKING ABOUT TODAY. AND IT LOOKS SOMETHING LIKE THIS ON THE GROUND. AS A TREATMENT PROVIDER, I NOW HAVE PEOPLE WHO ARE MUCH MORE INTERESTED IN THE SERVICES THAT WE PROVIDE AT CODA. MY SISTER/BROTHER ORGANIZATIONS IN TOWN THAT DO THE SAME THING. ALL OF THE SUDDEN, WE'RE IN A COMPETITIVE ENVIRONMENT. AND IT LITERALLY MEANS THAT WE AT CODA NOW TREAT PEOPLE FROM CENTRAL OREGON BECAUSE THERE AREN'T ENOUGH RESOURCES. LITERALLY AS WE LOOK TO EXPAND OUR CAPACITY IN THIS WORK, WE MAY NOT HAVE SUFFICIENT RESOURCES AVAILABLE IN THE COMMUNITY.

ALTHOUGH WE HIT THE BAR ON THE GRAPH THAT YOU SAW A LITTLE WHILE AGO, AS THIS PROGRAM EXPANDS AND WE BEGIN TO DO MORE WORK LIKE THIS, IT'S GOING TO BE VERY IMPORTANT THAT WE KEEP AN EYE ON CAPACITY AND WORK FORCE DEVELOPMENT MOVING FORWARD. ALSO ANOTHER DIMENSION TO CAPACITY THAT I WOULD WANT TO MENTION, THE FUTURE OF ADDICTIONS TREATMENT IS REALLY ABOUT UNDERSTANDING THE

UNIQUE NEEDS OF DIFFERENT SUB-POPULATIONS. MOST OF US, WE'RE LEARNING NOW THAT THE REAL ACTION IS IN TRYING TO UNDERSTAND WHAT DIFFERENT SUB-GROUP NEEDS ARE. IF YOU ARE ADDICTED TO HEROIN, SHOULD WE TREAT YOU DIFFERENTLY THAN IF YOU ARE ADDICTED TO ALCOHOL. YOU BET. IF YOU ARE A SENIOR, SHOULD WE TREAT YOU DIFFERENTLY THAN IF YOU ARE AN ADOLESCENT. IF YOU ARE A HIGH CRIMINALITY NEEDS SHOULD WE TREAT YOU DIFFERENTLY THAN SOMEONE WITH LOW CRIMINALITY NEEDS. YOU BET.

Mr. Hartnett: SO MOVING FORWARDS, IT'S NOT JUST A CAPACITY ISSUE OF BEDS AND COUNSELORS, BUT A CAPACITY ISSUE OF UNDERSTANDING HOW TO RESPOND TO THESE UNIQUE DIFFERENT GROUPS. I ALSO BELIEVE I WOULD WANT YOU TO KNOW THAT COORDINATED CARE ORGANIZATIONS IN OREGON HAVE SOME RESPONSIBILITY FOR THIS WORK WITH YOU. AND THERE IS A REALLY POTENT LEVERAGING OPPORTUNITY HERE FOR YOU TO TAKE FULL ADVANTAGE OF, BUT IT'S VERY UNCLEAR HOW THAT WILL PLAY ITSELF OUT. AT LEAST FOR THE MOMENT, I THINK SCOTT AND HIS STAFF HAVE HAD GOOD DISCUSSIONS WITH CCOs. THE LOCAL CCOs, FAMILY CARE AND HEALTH SHARE, HAVE BEEN VERY RESPONSIVE. BUT THEY HAVEN'T ACTUALLY PUT ANY MONEY INTO THE POT YET. AND AS WE MOVE FORWARD, IT IS GOING TO BE VERY IMPORTANT THAT YOU STAY AS CLOSE AS YOU CAN TO THAT DISCUSSION. I THINK THERE IS REALLY A UNIQUE AND INTERESTING AND GOOD OPPORTUNITY THERE. I WILL STOP THERE AND ANSWER ANY QUESTIONS THAT YOU MAY HAVE.

Chair Kafoury: QUESTIONS OR COMMENTS? THANK YOU.

Mr. Taylor: I THINK WE WANT TO, BECAUSE OF TIME, WE WANTED TO MAKE SURE THAT WE HAVE TIM MOORE AND SCOTT ANDERSON AND TIM HEARTNETT AND DONNA ALL TALK JUST BRIEFLY ABOUT PARTNERSHIP AND COLLABORATION AND SO WE WILL LET THEM TALK.

Chair Kafoury: COME ON UP.

Chair Kafoury: GOOD MORNING. WHO WANTS TO START?

Mr. Moore: GOOD MORNING. I'M TIM MOORE FROM THE SHERIFF'S OFFICE. JUST A BIT ABOUT COLLABORATION. I THINK THAT THE RELATIONSHIPS DEVELOPED AT 7:00 EVERY FRIDAY MORNING FOR TWO YEARS HAVE BEEN HELPFUL IN PUSHING THIS MISSION FORWARD. WHAT'S MOST AMAZING TO ME IS THAT WE DON'T TYPICALLY STAY IN OUR LANES OF TRAVEL. SO, I MIGHT BE ARGUING FOR SOMETHING THAT TYPICALLY LANE WOULD BE BRINGING UP AND LANE WOULD BE BRINGING SOMETHING UP FROM THE DEFENSE SIDE THAT IS TYPICALLY SOMETHING THAT WOULD COME UP FROM THE SHERIFF'S SIDE. AND I THINK THAT PAINTS A PICTURE OF REAL COLLABORATION WHERE WE ARE MOVING OUT OF OUR TYPICAL ZONES INTO WHAT IS GOING TO BE

THE BEST PRODUCT. THAT'S ABOUT ALL THAT I HAVE TO ADD. WE DID BREAK UP IN THE VOTING AND STRUCTURE, WE BROKE UP THE SHERIFF'S ROLE IN TERMS OF CORRECTION SERVICES, AND SPECIFICALLY BROUGHT IN REPRESENTATION FROM THE PORTLAND POLICE BUREAU AND TROUTDALE POLICE DEPARTMENT FOR THE POLICE SIDE TO TRY AND GET A MORE BALANCED VIEW OF THE CRIMINAL JUSTICE SYSTEM VERSUS ENFORCEMENT IN THE JAIL SIDE.

Commissioner Shiprack: MADAM CHAIR.

Chair Kafoury: YES.

Commissioner Shiprack: I WONDER IF I COULD ASK TIM A QUESTION AT THIS POINT. TIM, ARE YOU SEEING ANY IMPACT ON JAIL BED DAYS AS A RESULT OF THE PROGRAM SO FAR?

Mr. Moore: THERE IS AN IMPACT ON JAIL BED DAYS. IT IS A LITTLE DIFFICULT TO TEASE OUT JUST HOW MANY JAIL BED DAYS WE'RE CONSUMING, BECAUSE THESE PEOPLE WERE IN THE SYSTEM ALREADY. AND A HIGH PROPORTION OF THEM WERE ALREADY GETTING PROBATION SERVICES. SO, ONE OF THE MOST DIFFICULT PARTS OF THAT DATA TEAM IS GOING TO BE TEASING OUT IN A PRETTY FINE DETAIL WHAT WE'RE INVESTING IN TERMS OF JAIL BED DAYS FOR THE POPULATION TODAY VERSUS THE SAME POPULATION TWO YEARS AGO. SO, IT'S KIND OF ON OUR AGENDA TO TRY IT AND TEASE THAT OUT. A LOT OF WHAT WE'RE RUNNING ON IS ANECDOTAL. WE KNOW THERE ARE FOLKS THAT ARE GOING BACK TO CUSTODY, ALTHOUGH A PRETTY SMALL NUMBER AND WE KNOW THERE ARE SOME FOLKS IN LOCAL CUSTODY WHILE THEY'RE WAITING FOR THEIR CASES TO BE ADJUDICATED. BUT FINALLY DETAILING THE DIFFERENCES BETWEEN NOW AND TWO YEARS AGO IS FRANKLY A PRETTY DIFFICULT TASK.

Commissioner Shiprack: I APPRECIATE THAT. I GUESS PART OF THE REASON THAT I'M ASKING IS THAT THERE HAS BEEN KIND OF AN ASSUMPTION BACK IN THE EARLY DAYS, BACK IN THE 3194 DISCUSSION THAT THIS WOULD HAVE A PRETTY BIG IMPACT ON JAIL BED USAGE. SO, WHAT ARE YOU EXPECTING OR DID THAT TURN OUT TO BE IN YOUR OPINION OR IN YOUR EXPERIENCE JUST KIND OF A FEAR THAT PEOPLE HAD OF THESE STEPS THAT HASN'T PANNED OUT?

Mr. Moore: I THINK YOU'RE CORRECT. A LOT OF THE DELIBERATIONS IN SALEM WERE BASED UPON A FEAR THAT A LOT OF THESE FOLKS WERE NOT GOING TO DO VERY GOOD ON SUPERVISION AND WOULD END UP BACK IN LOCAL CUSTODY. THE OTHER THING IS THAT SINCE EACH COUNTY IS SEPARATELY ADMINISTERING GRANT DOLLARS, REALLY, I THINK WE ARE GOING TO END UP WITH USING LESS JAIL BEDS THAN A COUNTY, SAY, FURTHER DOWN IN THE WILLAMETTE VALLEY. A LOT OF THIS IS POLICY AND PROCESS

DETERMINATIONS THAT WITH THE PRESIDING JUDGE, D.A. AND DEFENSE BAR, WE'RE MAKING SPECIFIC CONSCIOUS CHOICES TO KEEP PEOPLE OUT OF JAIL WHERE AS A DIFFERENT PANEL OF EXPERTS COULD DECIDE THAT MORE JAIL BED USE IS APPROPRIATE. I DON'T KNOW IF THAT ANSWERS YOUR QUESTION.

Commissioner Shiprack: WELL, IT REALLY DOES. I REALLY APPRECIATE IT, TIM. I DON'T KNOW IF ANYBODY HAS EXPLAINED WHY IT IS THAT MY SEAT IS EMPTY TODAY, WHICH I'M SAD ABOUT BECAUSE IT SOUNDS LIKE A REALLY INTERESTING PRESENTATION AND I HAVE BEEN GRUMBLING TO THE COUNTY CLERK'S OFFICE EVER SINCE I GOT ON THE PHONE THAT A LITTLE BROKEN UP AND HARD FOR ME TO FOLLOW. BUT I AM IN WASHINGTON, D.C., IN A TYPICAL LIKE RIDING ON THE HANDLEBARS KIND OF FASHION TO BE IN THE RECEPTION FOR THE AWARDEES OF A MAJOR GRANT FROM THE MCARTHUR FOUNDATION, WHICH MULTNOMAH COUNTY IS RECEIVING AS A RESULT OF THE WORK OF THOSE OF YOU WHO ARE PRESENTING THIS MORNING. SO, I WANT TO THANK YOU. ALL OF YOU VERY MUCH FOR YOUR WORK. IT'S RECOGNIZED. AND I'M HERE TO RECEIVE THAT RECOGNITION, SO THANK YOU VERY MUCH. BUT REALLY MORE IMPORTANTLY, MULTNOMAH COUNTY IS EMBARKING ON SOME WORK WITH SOME VERY, VERY TALENTED PARTNERS WHO ARE, I BELIEVE, GOING TO BE EXTREMELY HELPFUL TO OUR ABILITY TO ULTIMATELY SUCCEED AND REDUCE OUR JAIL POPULATION EVEN FURTHER.

Chair Kafoury: THANK YOU, COMMISSIONER, AND CONGRATULATIONS TO ALL OF YOU AND TO YOU AS WELL, COMMISSIONER SHIPRACK. TIM, I WOULD LIKE TO FOLLOW UP ON SOMETHING COMMISSIONER SHIPRACK WAS SAYING. I THINK IT WOULD BE IMPORTANT FOR US TO KNOW HOW MANY PEOPLE ARE NOT MAKING IT THROUGH THE SYSTEM AND ENDING UP IN JAIL, HOW MANY DAYS OF JAIL STAY ARE STILL OCCURRING WITH THIS POPULATION? IF THERE IS SOMETHING THAT YOU NEED FROM US AT OUR END TO HELP TRACK THAT INFORMATION, WE WOULD BE MORE THAN HAPPY TO DO THAT.

Mr. Moore: I THINK WE'RE WELL POSITIONED WITH THE DATA TEAM FROM EACH COMPONENT HAVING A PLAYER IN THE DATA TEAM TO GET A GOOD SOLID ANSWER.

Chair Kafoury: OKAY. THANK YOU.

Mr. Moore: THANK YOU.

Chair Kafoury: WHO'S NEXT?

Mr. Anderson: GOOD MORNING, CHAIR, COMMISSIONERS, SCOTT ANDERSON, TROUTDALE POLICE CHIEF CURRENTLY. IN 35 DAYS THAT WILL CHANGE. A COUPLE OF QUICK COMMENTS. ONE, WE WOULDN'T BE HERE TODAY WITHOUT THE LEADERSHIP OF SUZANNE HAYDEN, AND AS THE CHAIR, SHE HAD A HUGE JOB TO DEAL WITH ALL OF US. WE HAD SPIRITED CONVERSATION

WHICH LED TO GREAT OPPORTUNITIES FOR PROBLEM SOLVING. SUZANNE TALKED A LITTLE ABOUT COLLABORATION. THIS HAS BEEN A PROCESS THAT HAS BEEN TRULY ONE IN WHICH THE PUBLIC'S AND THE COMMUNITY'S NEEDS HAVE BEEN FOREFRONT FOR ALL OF US. AND FOR THE PUBLIC DEFENDERS AND EXECUTIVES WITH POLICE TO SIT DOWN AND DISCUSS THESE ISSUES AND COME TO AGREEMENTS IS A PRETTY BIG DEAL. AND WE HAVE BEEN ABLE TO DO THAT AND IT IS THROUGH THE COOPERATION THAT WE HAVE BEEN ABLE TO ACCOMPLISH QUITE A BIT. WE APPRECIATE YOUR CONTINUED SUPPORT, AND WE'RE READY TO CONTINUE WITH THE WORK.

Chair Kafoury: GREAT. GOOD MORNING.

Ms. Henderson: HI, I'M DONNA HENDERSON, ASSISTANT CHIEF OF THE PORTLAND POLICE BUREAU. RIGHT NOW I'M ACTING AS CHIEF SO I WILL TALK BRIEFLY AND THEN I HAVE TO GO, I APOLOGIZE. PORTLAND POLICE BUREAU IN THE LAST MONTH HAS HAD OVER 25 RETIREMENTS. AND I SAY THAT TO SAY HOW COMMITTED WE ARE TO BE PART OF THIS COLLABORATION, BECAUSE IF THE MONEY IS APPROVED, WE WILL STILL FIND SOME RESOURCE SOMEWHERE TO HAVE AN OFFICER, TWO OFFICERS DO EXACTLY WHAT THEY HAVE BEEN DOING. THAT IS HOW COMMITTED WE ARE AND HOW MUCH WE APPRECIATE THE COLLABORATION TAKING PLACE. THANK YOU VERY MUCH FOR ALLOWING US TO BE PART OF THIS.

Chair Kafoury: THANK YOU.

Mr. Taylor: I THINK WE KNOW YOU ALL HAVE JUVENILE LINED UP RIGHT BEHIND US. SO, WE CAN DRAG ANYBODY BACK UP TO THE TABLE IF YOU HAVE ANY FURTHER QUESTIONS.

Chair Kafoury: ANY OTHER QUESTIONS FOR THIS GROUP?

Commissioner Bailey: THANK YOU, CHAIR. MORE OF A GENERAL COMMENT, BUT CORRECT ME IF I AM WRONG HERE, WE ARE STILL AT THE VERY EARLY DAYS OF THIS. AND I THINK ONE OF THE THINGS WE WILL ALL BE INTERESTED TO KNOW, AND I ASSUME YOU'RE INTERESTED TO KNOW, WHAT IS THIS COSTING US IN TERMS OF ADDITIONAL INTENSITY OF ACTION AT THE LOCAL LEVEL? WHAT IS THE DELTA BETWEEN WHAT THE STATE IS COVERING THROUGH JUSTICE REINVESTMENT AND WHAT WE'RE SPENDING. I ASSUME IT HELPS WITH IT BUT NOT COVERING THE ENTIRE COST. THAT'S AN ASSUMPTION. MAYBE I'M WRONG. AND THAT'S A SHORT RUN ANALYSIS, AND THE LONG RUN FOR WHAT WE ARE SPENDING ON TOP OF THAT HOW MUCH WE ARE SAVING IN THE FUTURE WITH REGARDS TO KEEPING THESE PEOPLE OUT OF THE SYSTEM AND REDUCING RECIDIVISM. I ASSUME IT IS YET TO BE DETERMINED THINGS LIKE IF SOMEBODY GOES THROUGH THIS SYSTEM AND THEN ENDS UP REOFFENDING LATER, IS THERE A LARGER SENTENCE THAT IS THEN COSTING MORE TO THE STATE. YOU KNOW, WHAT ARE THE RIPPLE EFFECTS

DOWN THE ROAD. SO I KEEP KEEPING OUR EYE ON THAT BALL AND TRACKING IT THROUGH THE DATA TEAM AND UNDERSTANDING WHAT WE'RE ACTUALLY BUYING AND INVESTING IN AS A LOCAL GOVERNMENT VERSUS THE PARTNERSHIP WITH THE STATE AND HOW THAT CONTINUES OVER TIME. THAT WILL BE I THINK IMPORTANT FOR US TO UNDERSTAND.

Mr. Taylor: I PROBABLY SHOULD LET IT GO. WHAT WOULD BE, I THINK, WHAT IS KEY FOR EVERYBODY TO UNDERSTAND, WE GET THESE PEOPLE NO MATTER HOW YOU PLAY. WE GET THEM BACK OUT OF PRISON OR WE GET THEM BEFORE THEY GO IN. AND THE REAL ISSUE FOR ME IN THIS IS A CHANGE IN THE SYSTEM AND THE FOCUS AND THE RESOURCES AT THAT FRONT END. WE WILL BE, YES, VERY INTERESTED. DID THAT APPLICATION AT THE FRONT END GET US BETTER RESULTS THAN AFTER THEY COME OUT OF PRISON AND WE SPENT THAT MONEY IN CONTAINMENT. DID WE GET BETTER RESULTS BY SKIPPING THAT STEP AND ENGAGING THEM FULLER. THAT WILL BE THE TRUE TEST OF WAS THIS A GOOD CHOICE.

Ms. Hayden: AND I JUST WANT TO SAY JUST TO PUT A FINER POINT ON THIS. JUSTICE REINVESTMENT IS REALLY ABOUT SYSTEM TRANSFORMATION AND ABOUT INVESTING IN COMMUNITIES AND THOSE COMMUNITIES ARE THE PEOPLE. THAT'S WHAT MAKES OUR COMMUNITY GREAT. SO, IT'S NOT THAT WE ARE TAKING A LEAP OF FAITH. THERE HAS BEEN EXTENSIVE RESEARCH ON WHAT WE'RE DOING THAT GROUND THE WORK THAT WE'RE DOING AND IT IS TRANSFORMATIVE. THIS IS THE WAY THE CRIMINAL JUSTICE SYSTEM IS TRANSFORMING TO GET THE MAXIMUM OUTCOMES FOR OUR COMMUNITY. POSITIVE OUTCOMES. WE ARE IN A GREAT POSITION TO ANSWER EVERY QUESTION GOING FORWARD BECAUSE WE HAVE THIS VERY ROBUST DATA SYSTEM THAT WE HAVE PUT TOGETHER AND WE HAVE SET SPECIFIC OUTCOMES. IT IS A LONG HAUL, LONG-TERM STRATEGY. BUT THE OUTCOME SO FAR VERY EARLY ON ARE SHOWING VERY POSITIVE RESULTS. AND TRULY WE DON'T WANT TO DO ALL OF THESE INVESTMENTS IN THE SHORT TERM ONLY TO SPEND THE SAME AMOUNT THAT WE DID BEFORE BY SENDING PEOPLE BACK TO PRISON. SO, EVERYBODY IS COMMITTED AND I THINK THAT IS THE STRENGTH OF THE COLLABORATION IS THAT EVERYBODY IS ON THE SAME PAGE. THEY WANT THE SAME THINGS. WE HAVE SET THE SAME OUTCOMES. AND I WANT TO THANK YOU FOR THE COMMENTS.

Commissioner Bailey: WHAT I HEAR YOU SAYING, YOU ARE CHAIRING A GROUP IN CHARGE OF FIXING AN AIRPLANE IN FLIGHT AND IT IS GOING PRETTY WELL.

Ms. Hayden: YEAH, HOW ABOUT THAT.

Commissioner McKeel: I HAVE A COMMENT. I WANT TO SAY THANK YOU TO ALL OF YOU. I GET TO HEAR THESE UPDATES WHEN I ATTEND LPSCC MEETINGS. BUT THANKS TO ALL OF YOU FOR ALL OF YOUR WORK AND SUZANNE FOR

YOUR LEADERSHIP. YOU REALLY HAVE BEEN A LEADER WITH THIS GROUP AND I JUST WANT TO SAY YOU MEET AT 7:00 A.M. EVERY FRIDAY.

Ms. Hayden: IT IS THE ONLY TIME THAT NO ONE ELSE HAS AN EXCUSE.

Commissioner McKeel: I'M A MORNING PERSON, BUT BEING AT A MEETING AT 7:00 A.M. IS BIG. SO, THANK YOU. THANKS TO ALL OF YOU.

Commissioner Smith: MADAM CHAIR I WANT TO QUICKLY SAY, DITTO WITH COMMISSIONER McKEEL. THANK YOU FOR YOUR COMMITMENT AND DEDICATION TO THIS. THIS IS WHAT IT TAKES TO DO A COLLABORATIVE LIKE THIS AND I THINK I WILL BE SO HAPPY TO SEE THE RESULTS IN THREE YEARS.

Chair Kafoury: THANK YOU AS WELL. I REALIZE THAT THE NUMBERS THAT THE LEGISLATURE WILL BE DETERMINING FOR THE CONTINUATION OF THAT PROGRAM ARE STILL UP IN THE AIR BUT I DO KNOW THAT THERE HAS BEEN PLANNING IN THAT AREA ALREADY AND I WOULD LIKE TO HAVE A FURTHER CONVERSATION ABOUT THAT AND I THINK WE TALKED A LITTLE YESTERDAY ABOUT HOW DIFFERENT DEPARTMENTS ARE JUDGING THE AMOUNT OF DOLLARS THEY WILL BE RECEIVING IN DIFFERENT WAYS. WHILE I LIKE TO TALK ABOUT THE POLICY, WE ARE IN THE TIME IN THE YEAR WHEN WE ARE GETTING DOWN TO NUTS AND BOLTS AND WE NEED TO KNOW HOW MANY DOLLARS ARE GOING INTO EACH PROGRAM. I LOOK FORWARD TO THAT CONVERSATION AS WELL. THANK YOU.

Chair Kafoury: NEXT UP WE HAVE JUVENILE SERVICES IN MULTNOMAH COUNTY. COME ON DOWN. I'M DATING MYSELF NOW.

**BWS 8b      10:30-11:30am – FY 2016 Budget - Juvenile Services in Multnomah County: A Continuum for Public Safety, Community Connection and Youth Success. Presenters: Christina McMahan, Juvenile Services Division Director; Carmen Rubio, Executive Director Latino Network; Joe McFerrin II, President/CEO Portland Opportunities Industrialization Center (POIC); Multnomah County Circuit Court Presiding Judge Nan Waller, Mark McKechnie, Executive Director, Youth, Rights & Justice (1 hr)**

Chair Kafoury: WE'RE A LITTLE BEHIND SCHEDULE SO LET'S GET ROLLING. WHO IS DRIVING THIS TRAIN THIS MORNING?

Ms. McMahan: I AM. GOOD MORNING. CHRISTINA MCMAHAN, DEPARTMENT OF COMMUNITY JUSTICES JUVENILE SERVICES DIVISION DIRECTOR AND I AM VERY EXCITED TO BE HERE THIS MORNING TO TALK WITH YOU TODAY ABOUT JUVENILE SERVICES. BUT MOST EXCITED BECAUSE I HAVE WITH ME THE

PRIVILEGE OF HAVING SEVERAL OF OUR COMMUNITY PARTNERS HERE TO SHARE INFORMATION WITH YOU ABOUT THE WORK THAT THEY DO BECAUSE WE CAN'T DO IT ALL OURSELVES IN THE JUVENILE DIVISION. I WILL GO AHEAD AND INTRODUCE THEM. THIS IS JOE MCFERRIN, PRESIDENT AND CEO OF POIC. THIS IS CARMEN RUBIO WITH THE LATIO NETWORK. AND MARK MCKECHNIE, EXECUTIVE DIRECTOR OF YOUTH, RIGHTS, AND JUSTICES. AND THEN OUR MULTNOMAH COUNTY CIRCUIT COURT PRESIDING JUDGE NAN WALLER, WHO I KNOW YOU ALL KNOW AND JUST HAD THE PRIVILEGE OF LISTENING TO JUDGE WALLER A FEW MINUTES AGO IN THE OTHER PRESENTATION.

Ms. McMahan: I'M GOING TO GO AHEAD AND KICK IT OFF. SO, THERE WILL BE DIFFERENT TIMES WHERE I WILL ASK FOLKS TO INTERJECT AND SHARE THEIR PORTIONS AND THEIR INSIGHTS WITH US. BUT I WANTED TO START OUT WITH TALKING ABOUT WHAT OUR GOALS ARE FOR THE JUVENILE SERVICES DIVISION. YOU HEARD SOME OF THIS YESTERDAY. WE HAVE THREE MAIN AREAS WE'RE FOCUSED ON. NUMBER ONE, PUBLIC SAFETY. WE WANT TO PROTECT OUR COMMUNITY IN THE SHORT TERM AND LONG TERM FROM RISKY BEHAVIOR AND HARM THAT IS CAUSED BY JUVENILES WHO ARE INVOLVED IN OUR SYSTEM. WE WANT TO TRY TO WORK TO IMPROVE THE DEVELOPMENT OF OUR KIDS SO THAT THEY CAN BE SUCCESSFUL. WE COMMONLY REFER TO THAT AS POSITIVE YOUTH DEVELOPMENT. AND ALSO COMPETENCY, GIVING THEM THE SKILLS THAT THEY NEED TO EVENTUALLY TRANSITION INTO ADULTHOOD AS SUCCESSFUL ADULTS AND CITIZENS IN OUR COMMUNITY. AND THEN ACCOUNTABILITY. WE WANT TO MAKE SURE THAT KIDS ARE HELD ACCOUNTABLE FOR THE HARMS THAT THEY CAUSE BY THEIR DELINQUENT BEHAVIOR AND THAT VICTIMS ARE RECOGNIZED AND HONORED IN THE PROCESSES THAT WE ENGAGE IN OUR PUBLIC SAFETY SYSTEM HERE IN MULTNOMAH COUNTY.

I THOUGHT IT WAS REALLY IMPORTANT TO JUST SHARE WHAT OUR COMMITMENT IS BECAUSE IT ENCOMPASSES THE GOALS THAT I JUST SHARED BUT ALSO OUR PHILOSOPHY. IN MULTNOMAH COUNTY, THANKS TO THE SUPPORT THAT WE HAVE HAD FROM OUR BOARD OF COUNTY COMMISSIONERS OVER THE YEARS, WE ARE ABLE TO REALLY WORK HARD TO KEEP THIS COMMITMENT AND THE COMMITMENT BEING THAT WE DO EVERYTHING THAT WE CAN TO KEEP OUR KIDS CONNECTED TO THEIR HOME COMMUNITIES HERE IN MULTNOMAH COUNTY, AND TO PROVIDE THEM WITH OPPORTUNITIES TO CHANGE THEIR PROBLEMATIC BEHAVIOR SO THAT THEY CAN BE SUCCESSFUL AND WE BELIEVE BY PROVIDING THOSE INTERVENTIONS, IT HELPS KEEP OUR COMMUNITY SAFER BECAUSE OUR KIDS ARE SUCCESSFUL.

WE ARE PROUD OF THE FACT THAT OVER 20 YEARS AGO NOW WE WERE EARLY ADOPTERS IN WHAT IS KNOWN AS THE JUVENILE DETENTION ALTERNATIVES INITIATIVE, WHICH WAS DEVELOPED AND WE HAD THE

ASSISTANCE OF THE CASEY FOUNDATION OVER 20 YEARS AGO. WE ARE PROUD OF THE WORK WE HAVE DONE AND WHAT WE HAVE ACHIEVED THROUGH OUR PARTNERSHIP. YOU HEARD SEVERAL THINGS YESTERDAY RELATED TO THIS WHEN WE DID OUR DEPARTMENT-WIDE BUDGET PRESENTATION. WE TALKED A LOT ABOUT OUR COLLABORATION. WE TALKED ABOUT THE NEED TO HAVE OBJECTIVE ADMISSION CRITERIA SO THAT WE WERE HOLDING THE KIDS IN DETENTION THAT POSED AN ACTUAL PUBLIC SAFETY RISK OR A FLIGHT RISK. WE TALKED A LOT ABOUT THE DIFFERENT ALTERNATIVES TO DETENTION. YOU WILL HEAR A LITTLE MORE ABOUT THAT TODAY. WAYS THAT WE KEEP KIDS BEING SERVED AND KEEP OUR COMMUNITIES SAFE WITHOUT HAVING TO USE THE MOST COSTLY OPTION THAT WE HAVE, WHICH IS OUR DETENTION SPACE. AND THEN ALSO OUR FOCUS, BIG PRIORITY FOR OUR DEPARTMENT, REDUCING RACIAL AND ETHNIC DISPARITIES AND WE WILL GET INTO THAT MORE. I DID ASK JUDGE WALLER, SINCE SHE WAS ONE OF THE PIONEERS OF OUR WORK TO ADOPT JDAI IN MULTNOMAH COUNTY, TO SAY A FEW WORDS.

Judge Waller: I WAS ON THE ORIGINAL DETENTION REFORM COMMITTEE THAT THE THEN BOARD AND CHAIR GLADYS MCCOY PUT TOGETHER. I'M SORRY, I DIDN'T IDENTIFY MYSELF. I AM JUDGE WALLER, PRESIDING JUDGE OF MULTNOMAH COUNTY. ONE OF THE GOALS OF DETENTION CENTER WAS TO NOT PUT THE BOARD IN THE POSITION OF HAVING TO BUILD MORE AND MORE DETENTION SPACE. AT THE TIME, THEY HAVE JUST BEGUN THEIR WORK ON JDAI WHERE MULTNOMAH COUNTY WAS PICKED AS AN EARLY ADOPTER. FOUNDATION DEVELOPED THROUGH IMPLEMENTATION OF THE EIGHT CORE STRATEGIES OF JDAI OVER THE PAST 20 YEARS HAS BEEN THE FOUNDATION OF MANY SUBSEQUENT COLLABORATIONS. WHEN YOU LOOK THROUGH THE LIST OF WHAT THE EIGHT CORE STRATEGIES OF JDAI ARE, THOSE, I THINK WE COULD ALL AGREE, SHOULD BE THE FOUNDATIONS OF ANY JUVENILE JUSTICE SYSTEM.

WHEN WE HAVE CHILDREN IN DETENTION, WE WANT TO KNOW THAT IT IS A SAFE AND HUMANE AND THEY ARE GETTING THE SERVICES THAT THEY NEED AND THAT WE USE RESOURCES IN A VERY OBJECTIVE DATA-DRIVEN FASHION. WHEN WE BEGAN OUR WORK WITH JDAI, WE DID NOT HAVE THE BENEFIT THAT WE DO NOW OF COMPUTER ACCESS TO SIGNIFICANT DATA. WE WERE LITERALLY CROSS-HASHING ON WHO WAS IN DETENTION. WE DIDN'T KNOW AT THAT POINT WHO WAS IN DETENTION. IF YOU ASK CHRISTINA AND HER STAFF THEY CAN TELL YOU WHO IS IN DETENTION AND WHY THEY'RE IN DETENTION. AT THAT TIME, ALL SORTS OF REASON THAT PEOPLE WERE IN DETENTION. SOMETIMES A GOOD REASON. SOMETIMES CHILDREN REALLY FLUNKED THE ATTITUDE TEST AND THAT'S WHY THEY WERE THERE AND I THINK THIS PROCESS HAS BEEN EMBRACED BY THE JUVENILE JUSTICE COMMITTEE OVER THE LAST 20 YEARS AND IT IS THE FOUNDATION OF THE WORK THAT HAS BEEN DONE EVER SINCE THEN.

Ms. McMahan: THANK YOU, JUDGE WALLER. WHEN WE HAVE YOUTH INVOLVED IN THE JUVENILE JUSTICE SYSTEM, AS YOU CAN SEE FROM THE SMALLER CIRCLES SURROUNDING THOSE YOUTH, SO MANY DIFFERENT PARTIES, COMMUNITY MEMBERS, STAKEHOLDERS, WHO COME TOGETHER TO HELP US INTERVENE AND MEET THE GOALS THAT I OUTLINED EARLIER. SOME OF THOSE FOLKS ARE HERE. OBVIOUSLY THE JUDICIARY, WE HEARD FROM DISTRICT ATTORNEY ROD UNDERHILL EARLIER TODAY. THE OREGON YOUTH AUTHORITY, CHILD WELFARE VICTIMS, OUR SERVICE PROVIDERS AND COMMUNITY MEMBERS, SO IT REALLY IS A VERY COMPLEX SYSTEM THAT REQUIRES ALL HANDS ON DECK.

Ms. McMahan: I HAVE TRIED IN THIS SLIDE TO TAKE WHAT IS A VERY COMPLEX SYSTEM AND DISTILL IT DOWN TO A FEW BOXES. WE HAVE SOME DIFFERENT FLOW CHARTS AND WORK CHARTS THAT WE USE THAT I HAVE BEEN TOLD LOOK LIKE ENGINEERING SCHEMATICS WHEN WE TRY TO DESCRIBE WHAT GOES ON IN OUR SYSTEM. THIS IS MY ATTEMPT TO SIMPLIFY IT. WHAT YOU SEE HERE IN GRAY IS AN ARROW POINTING TO THE RIGHT. SO, IF YOU LOOK AT THE LEFT, IT IS A BROWNISH PURPLE BOX, IF THAT IS A COLOR. LAW ENFORCEMENT REFERRAL TO JUVENILE SERVICES DIVISION. THAT IS THE FIRST DECISION POINT WHERE KIDS ENTER THE FORMAL JUVENILE JUSTICE SYSTEM. THAT'S THE FIRST POINT OF ENTRY. AS YOU MOVE TO THE RIGHT, WITH THE ARROW, WHEN YOU GET ALL OF THE WAY TO THE RIGHT AT THE GREEN BOX WHERE IT SAYS DISPOSITION, AT THE TOP YOU SEE PROBATION. THAT IS REFERRING TO THE KIDS THAT WE SUPERVISE IN THE COMMUNITY HERE IN MULTNOMAH COUNTY, BUT YOU WILL ALSO SEE OTHER OPTIONS, OYA COMMITMENTS TO RESIDENTIAL OUT OF HOME PLACEMENTS AND OYA COMMITMENTS TO YOUTH CORRECTIONAL FACILITIES. THAT GREEN BOX, WHEN WE REFER TO THE DEEP END OF OUR SYSTEM, WE ARE REFERRING TO THAT BOX WITH PROBATION IN OUR COUNTY BEING REALLY THE DOORSTEP.

IF YOU DON'T MAKE IT ON PROBATION, YOU GO TO THE OREGON YOUTH AUTHORITY, WHICH IS THE DEEP END FOR JUVENILES AND THEN THE BOX ALL OF THE WAY TO THE LEFT WE OFTEN REFER TO AS THE SHALLOW END OR POINT OF ENTRY WHEN YOUTH ARE ENCOUNTERING LAW ENFORCEMENT BASED ON DELINQUENCY-RELATED REFERRALS. AND THEN IF YOU LOOK AT THAT BOX ABOVE IT, YOU WILL HEAR A LOT TODAY ABOUT THE PROPOSED EARLY INTERVENTION DIVERSION PROGRAM. PROGRAM DESIGNED TO DIVERT KIDS OUT OF THE FORMAL SYSTEM AND GET THEM OFF OF THAT TRACK. ALL OF THE WAY TO THE RIGHT, TRANSFER TO ADULT COURT, THERE ARE A COUPLE OF PLACES WHERE KIDS THAT ARE REFERRED TO OUR DEPARTMENT END UP IN THE ADULT SYSTEM. SO, AS YOU CAN SEE, IN THE MIDDLE BOXES, WE HAVE DETENTION, RIGHT DIRECTLY IN THE MIDDLE, INFORMAL SUPERVISION. THOSE ARE KIDS WHO COME TO THE DEPARTMENT BUT DON'T ACTUALLY GO THROUGH THE FORMAL COURT PROCESS BUT WE'RE STILL SUPERVISING THEM IN THE COMMUNITY. AND THEN THERE IS THE POINT THAT GRAYISH BOX, PETITION FILES IN JUVENILE COURT. THAT IS

WHAT GETS THE BALL ROLLING FOR THE FORMAL COURT INVOLVEMENT. AND AS YOU CAN SEE, WE END UP IN THE GREEN BOX. YESTERDAY WE MENTIONED THE USE OF RISK ASSESSMENT TOOLS. I KNOW YOU HEARD ABOUT ASSESSING RISKS AND NEEDS THIS MORNING.

Ms. McMahan: I JUST WANTED TO POINT OUT IN MULTNOMAH COUNTY, WE ACTUALLY USE A VALIDATED RISK ASSESSMENT TOOL THAT HAS BEEN ADOPTED BY THE OREGON JUVENILE DEPARTMENT DIRECTORS ASSOCIATION STATEWIDE. ALL 36 COUNTIES USE IT. IT HAS BEEN IN PLACE FOR ABOUT 18 YEARS. IT HAS BEEN VALIDATED TWICE. AND NATIONALLY VALIDATED. SO, IT'S A TOOL THAT WE RELY ON TO KIND OF HELP US FIGURE OUT WHAT'S GOING ON WITH YOUTH THAT ARE INVOLVED WITH OUR SYSTEM. AS YOU CAN SEE, IN 2014, FROM THE STACK THAT I HAVE HERE, WE PICKED OUT THE TOP FIVE RISK FACTORS, THE YOUTH THAT COME TO OUR DEPARTMENT HAVE. AS YOU CAN SEE, BEHAVIORAL ISSUES, PEER ISSUES, FAMILY ISSUES, SUBSTANCE ABUSE ISSUES AND SCHOOL ISSUES MAKE UP THE TOP FIVE. I KNOW THAT WE HAVE SPENT A LOT OF TIME IN THE LAST YEAR, ESPECIALLY, YEAR AND A HALF TALKING ABOUT OUR GANG ISSUES IN MULTNOMAH COUNTY, AND WHEN YOU LOOK AT THESE NUMBERS, YOU CAN SEE A LOT OF THINGS RELATED TO OUR GANG INVOLVED YOUTH. I JUST WANTED TO MAKE SURE THAT YOU ARE AWARE THOSE ARE THE CRITICAL THINGS THAT WE DEAL WITH ON A PRETTY REGULAR BASIS IN OUR AGENCY.

Ms. McMahan: SO, THIS REFERS TO SOME KEY AREAS OF JUVENILE SERVICES. WE ARE REALLY DIVIDED INTO THREE MAIN AREAS. WE HAVE CUSTODY, WE HAVE OUR PRE-ADJUDICATION TREATMENT AND COMMUNITY INTERFACE SERVICES WHICH WORKS WITH KIDS BEFORE THEY'RE INVOLVED IN THE FORMAL COURT SYSTEM. AND ALSO PROVIDES DIFFERENT TYPES OF TREATMENT. SO THERE YOU SEE STATS, FOR EXAMPLE IN 2014, WE HAD 331 YOUTH WHO WENT THROUGH TREATMENT PROGRAMS THAT WERE PROVIDED BY JUVENILE SERVICES DIVISION STAFF. OR THROUGH CONTRACTORS THAT WE HIRE. WE ALSO HAD 129 YOUTH THAT WE DID COORDINATION AND CONNECTION WITH COMMUNITY PROVIDERS TO MAKE SURE THAT THEY GOT THE SPECIALIZED TREATMENT SERVICES THAT THEY NEEDED IN THE COMMUNITY. THE NEXT BOX OVER IS PROBATION AND ACCOUNTABILITY SERVICES.

AND IN 2014, WE HAD 419 YOUTH SUPERVISED ON FORMAL PROBATION IN OUR COUNTY. AND I JUST WANT TO POINT OUT THAT THOSE 419 YOUTH, THE VAST MAJORITY, ABOUT 85% OF THEM, ARE MEDIUM TO HIGH-RISK YOUTH. BY THE TIME WE DO OUR SORTING AND ASSESSING, WE RESERVE PROBATION, WHICH IS A MORE EXPENSIVE INTERVENTION FOR THE YOUTH THAT HAVE THE HIGHEST RISK AND HIGHEST NEEDS IN OUR SYSTEM. SO, THAT'S WHAT THAT REPRESENTS. AND THEN RIGHT BELOW IT, WE HAVE GROUPING OF PROGRAMS THAT WE REFER TO AS OUR ACCOUNTABILITY PROGRAMS. YOU HEARD ABOUT THE COMMUNITY MONITORING PROGRAM YESTERDAY, WHICH IS A PROGRAM THAT SUPERVISES KIDS IN LIEU OF KEEPING ON ELECTRONIC

MONITORING OUT IN THE COMMUNITY IN LIEU OF KEEPING THEM IN DETENTION THAT WE PARTNER WITH THE VOLUNTEERS OF AMERICA TO OPERATE. YOU HEARD ABOUT THAT ONE YESTERDAY. BUT THE OTHER TWO ARE COMMUNITY SERVICE. THAT IS A WAY THAT WE HELP KIDS BE ACCOUNTABLE FOR WHAT THEY HAVE DONE AND THEN ALSO OUR PROJECT PAY BACK, WHICH IS AN ARM OF OUR COMMUNITY SERVICE, BUT PROVIDES OPPORTUNITIES FOR KIDS TO EARN RESTITUTION TO PAY THEIR VICTIMS BY DOING COMMUNITY SERVICE WORK.

Ms. McMahan: A LOT OF TIMES, OBVIOUSLY, WE TALK A LOT ABOUT WHAT IS GOING ON WITH THE KIDS INVOLVED IN OUR DEPARTMENT. WE HAVE WORKED HARD IN THE LAST FEW YEARS. YOU HEARD DIRECTOR SCOTT TAYLOR, DCJ YESTERDAY TALK ABOUT THE WORK THAT HAS BEEN DONE TO CREATE A SPECIAL VICTIMS UNIT IN DCJ. SOME OF WHAT YOU ARE SEEING HERE IS RELATED TO THAT UNIT. WE'RE PROUD OF THE FACT IN FISCAL YEAR 2014, \$56,000 IN RESTITUTION WAS PAID TO VICTIMS THROUGH THAT PROGRAM I JUST DESCRIBED, PROJECT PAY-BACK. IN THE LAST YEAR, WE HAVE WORKED VERY HARD TO GET A PROGRAM IN PLACE CALLED VICTIM OFFENDER MEDIATION THROUGH OUR CONTRACT WITH RESOLUTIONS NORTHWEST SO THAT WE CAN PROVIDE ANOTHER AVENUE TO SERVE VICTIMS. AND THEN WE STARTED THROUGH OUR VOLUNTEER PROGRAM A VICTIM OFFENDER DIALOGUE PROGRAM FOR KIDS INVOLVED WITH US INFORMALLY. THOSE ARE THE KIDS WHO AREN'T GOING THROUGH THE COURT PROCESS TO HAVE AN OPPORTUNITY TO BE ABLE TO MEET WITH THEIR VICTIMS FACE-TO-FACE AND HAVE THIS FACILITATED DIALOGUE TO TALK ABOUT THE HARM THAT THEY HAVE DONE AND WHAT THEY ARE GOING TO DO TO MAKE THAT RIGHT.

THIS YEAR, WE HAVE TRAINED AND ARE IN THE PROCESS OF STILL TRAINING ALL OF OUR STAFF ON BEST PRACTICES WITH VICTIMS THROUGH OUR VICTIMS UNIT AT DCJ. AND THEN A FEW MONTHS AGO, WE COLLABORATED WITH THE D.A.'S OFFICE TO UPDATE OUR INTERAGENCY CASE PROCESSING AGREEMENT AND PART OF THAT UPDATE INCLUDED DELINEATING THE ROLE OF THE D.A.'S OFFICE AND THE JUVENILE DEPARTMENT AND MAKING SURE THAT WE ARE NOTIFYING VICTIMS AND HONORING THEIR RIGHTS. THE WAY THE STATUTE IS SET UP IN OREGON, BOTH THE D.A.'S OFFICE AND JUVENILE DEPARTMENT HAVE RESPONSIBILITIES IN THAT REGARD.

SO, WE TALKED A LOT YESTERDAY AND YOU ARE GOING TO HEAR ABOUT IT TODAY, OUR FOCUS ON FAIR AND JUST SYSTEM FOR YOUTH IN MULTNOMAH COUNTY, JUVENILE JUSTICE INVOLVED. AND SPECIFICALLY FOCUSING ON REDUCING OUR RACIAL AND ETHNIC DISPARITIES. I HAVE SOME STATS HERE THAT ARE SOBERING. IN MULTNOMAH COUNTY, IF YOU ARE A BLACK YOUTH, YOU ARE NEARLY FIVE TIMES AS LIKELY TO HAVE A REFERRAL FROM LAW ENFORCEMENT TO THE JUVENILE DIVISION THAN A WHITE YOUTH. IF YOU ARE A BLACK YOUTH, NEARLY TWO TIMES AS LIKELY TO HAVE A FORMAL

DELINQUENCY PETITION FILED IN COURT. IF YOU ARE A LATINO YOUTH, YOU ARE THREE TIMES MORE LIKELY TO END UP BEING COMMITTED TO A YOUTH CORRECTIONAL FACILITY BED THROUGH THE OREGON YOUTH AUTHORITY. AND IF YOU ARE A LATINO YOUTH, YOU ARE TWO TIMES MORE LIKELY TO END UP BEING TRANSFERRED TO THE ADULT SYSTEM THROUGH MEASURE 11 OR A WAIVED CASE. AND THEN OVERALL, WHEN YOU LOOK AT THE CRIMINAL REFERRALS THAT CAME IN TO THE JUVENILE SERVICES DIVISION IN 2014, 60% OF THOSE WERE FOR YOUTH OF COLOR IN OUR COMMUNITY.

Ms. McMahan: ONE OF THE BIG WAYS THAT WE'RE GOING TO WORK TO ADDRESS THIS, HOPEFULLY, WE HAVE A PROGRAM OFFER THAT HAS BEEN PROPOSED TO EXPAND. WE JUST RECENTLY STARTED A SMALL PILOT PROGRAM WITH GRESHAM POLICE DEPARTMENT, WHICH IS BASED ON AN EXPANSION OF THE EXISTING COMMUNITY HEALING INITIATIVE, WHICH CURRENTLY WE USE THE COMMUNITY HEALING INITIATIVE TO WORK WITH HIGH-RISK GANG-INVOLVED YOUTH ON PROBATION WITH OUR DEPARTMENT. SO, THAT HAS GONE REALLY WELL. I HAVE ASKED CARMON AND JOE TO COME AND TALK TO YOU ABOUT THE PROGRAM MORE. THE REASON WE WERE INTERESTED IN EXPANDING IT, THE SUCCESS WE HAVE HAD A CHI. 39% LOWER RECIDIVISM RATE FOR YOUTH ON PROBATION, WHILE ON PROBATION PARTICIPATING IN THE CHI PROGRAM THAN SIMILAR YOUTH NOT IN THE PROGRAM. COMMISSIONER BAILEY, YOU TALKED ABOUT OUTCOMES YESTERDAY, WE HAVE TO REPORT ON OUR GANG FUNDING EVERY BIENNIUM TO THE LEGISLATURE, AND THAT WAS ONE OF THE OUTCOMES THAT WE RECENTLY REPORTED. I THOUGHT THAT WAS CRITICAL AND WHY WE'RE SO EXCITED ABOUT THIS PROGRAM. ANYWAY, THE PROPOSAL IS PROGRAM OFFER 50065B, IT IS TO EXPAND OUR EXISTING CHI PROGRAM TO THE SHALLOW END OR THE EARLY ENTRY POINT OF THE JUVENILE JUSTICE SYSTEM, AND I WILL LET JOE, I BELIEVE, IS GOING TO GO FIRST TO TALK ABOUT CHI AND THE CHI EARLY INTERVENTION PROGRAM.

Mr. McFerrin: THANK YOU, GOOD MORNING.

Chair Kafoury: GOOD MORNING.

Mr. McFerrin: CHAIR, AND MEMBERS OF THE COMMISSION. MY NAME JOE MCFERRIN, I AM PRESIDENT AND CEO OF PORTLAND OIC AND THE ROSEMARY ANDERSON HIGH SCHOOL. I APPRECIATE THE OPPORTUNITY TO TALK ABOUT CHI AND CHI EARLY INTERVENTION. FIRST I WANTED TO MENTION I'M EXTREMELY EXCITED ABOUT THE WORK THAT WE HAVE BEEN ABLE TO DO AS A COMMUNITY-BASED ORGANIZATION IN PARTNERSHIP WITH OTHER COMMUNITY-BASED ORGANIZATIONS AND IN VERY CLOSE PARTNERSHIP WITH THE JUVENILE JUSTICE SYSTEM. THIS IS SOMETHING THAT IS NEW. I HAVE WORKED FOR PORTLAND OIC FOR 20 YEARS. STARTED OFF IN THE FRONT LINES WORKING WITH KIDS DIRECTLY, IN DIRECT SERVICE, AND WITH KIDS THAT ARE ON PROBATION, KIDS THAT WERE GANG IMPACTED AND

KIDS THAT HAD LOTS OF POLICE CONTACT IN NORTH PORTLAND. AND NEVER HAVE I FELT IN MY PAST 20 YEARS THAT WE HAVE WORKED COLLABORATIVE IN A WAY THAT WE'RE WORKING TODAY. BRIEF BACKGROUND. I THINK IT WAS COURAGEOUS BY THE COUNTY, DCJ AND DCHS, TO TAKE A DIFFERENT LOOK AT THE WAY THEY WORKED WITH YOUTH IN OUR COMMUNITY. THAT IS PARTICULARLY AFRICAN-AMERICAN YOUTH AND LATINO YOUTH IN THE SYSTEM.

Mr. McFerrin: IT WAS A BOLD STEP TO SAY THAT WE WERE GOING TO GO DEEPER IN WORKING WITH FAMILIES. AND IT WAS ALSO A BOLD STEP TO SAY THAT COMMUNITY-BASED ORGANIZATION STAFF AND LEADERSHIP WOULD WORK CLOSELY SIDE-BY-SIDE WITH COMMUNITY JUSTICE PROBATION OFFICERS, MANAGERS, AND THE DIRECTOR. I'VE GOT TO SAY WHEN WE STARTED THIS PROCESS, THIS WAS NOT AN EASY ONE TO DO. YOU KNOW, OBVIOUSLY NONPROFITS ARE ON THE GROUND, IN THE COMMUNITY, WITH FAMILIES, AND PUBLIC EMPLOYEES HAVE RESTRICTIONS AND ARE VERY GUIDED ABOUT THEIR WORK THAT THEY DO AND HAVE PRETTY PRESCRIPTIVE DIRECTIVES. IN THE BEGINNING, IT WAS TOUGH. BUT I'M PROUD TO HAVE WORKED THROUGH THAT PROCESS AND TO GET WHERE WE ARE TODAY. CHRISTINA TALKED ABOUT THE OUTCOMES. AT THE END OF THE DAY, IT WAS ABOUT GIVING AFRICAN AMERICAN YOUTH AN ALTERNATIVE TO GOING DEEPER INTO THE SYSTEM AND ULTIMATELY INTO THE ADULT SYSTEM. WITH THE DATA AROUND RECIDIVISM, I'M EXTREMELY PROUD OF THAT WORK. THAT REALLY IS WHERE THE RUBBER MEETS THE ROAD.

I HAD BEEN IGNORANT TO ALL OF THE DETAILS AROUND DISPROPORTIONATE MINORITY CONTACT, WHICH WAS THE TERMINOLOGY AT THE TIME. BUT ETHNIC DISPARITIES. I KNEW THEY EXISTED BUT DIDN'T REALLY UNDERSTAND THE SYSTEM. CHRISTINA REALLY HELD MY HAND AND WALKED ME THROUGH ALL OF THE DECISION POINTS THAT ARE MADE THAT LED UP TO THE DISPARITIES IN THE SYSTEM. WE WERE JUST TALKING AND I SAID, YOU KNOW, WHAT IF AN ORGANIZATION LIKE POIC OR LATINO NETWORK OR SOME OTHER ORGANIZATION IN THE COMMUNITY COULD ACTUALLY WRAP AROUND A YOUNG PERSON THE FIRST TIME THEY TOUCH A SYSTEM. YOU ALL KNOW ABOUT THE WARNING LETTERS AND THAT WHOLE THING. I WAS APPALLED ABOUT HOW THAT WORKED AS I STARTED TO UNDERSTAND IT. BUT I KNEW THAT PROCESS INTIMATELY. BECAUSE I COULDN'T UNDERSTAND HOW SOME OF THE STUDENTS AT THE ROSEMARY ANDERSON HIGH SCHOOL WOULD GET IN TROUBLE. I KNEW THEY WOULD GET IN TROUBLE BUT THEY SEEMED TO NOT REALLY HAVE ANY CONSEQUENCES WITH RESPECT TO JUVENILE JUSTICE. IN MY EARLIER DAYS I KNEW THAT AND FELT IT. BUT WHAT WOULD HAPPEN WHEN THEY TURNED 17, 18, ALL OF THE SUDDEN THEY WERE IN THE ADULT SYSTEM.

ANYWAY, WE ALL GOT TOGETHER AND THEN THROUGH CHRISTINA'S LEADERSHIP WE LAUNCHED INTO THIS. WHAT CAN WE DO ABOUT IT? THAT

LED TO A TEAM OF FOLKS THAT CAME UP WITH A CONCEPT, WENT TO GEORGETOWN UNIVERSITY, CENTER OF JUVENILE JUSTICE, AND WE WORKED THIS PROBLEM WITH OTHER STATES AND ENTITIES AROUND THE COUNTRY. I THINK NOW ABOUT A YEAR AND A HALF. THIS ISN'T SOMETHING THAT IS NEW. THIS IS SOMETHING THAT WE HAVE HAD A LOT OF INPUT ON. AND IT IS SOMETHING THAT I THINK WILL MAKE A HUGE DIFFERENCE.

Mr. McFerrin: I WILL SAY FROM PERSONAL EXPERIENCE IN THE COMMUNITY, I HAVE COACHED AAU BASKETBALL FOR EIGHT YEARS FOR MY SON. AND I HAD A KID ON MY TEAM THAT I KNEW WAS IN A FOSTER CARE SITUATION. HAD SOMEWHAT LARGE FAMILY IN THE COMMUNITY. AND I KIND OF TOOK HIM UNDER MY WING AND I COACHED HIM, MENTORED HIM, AND TOOK HIM ACROSS THE COUNTRY TO COMPETE IN BASKETBALL TOURNAMENTS IN HOPES THAT IT WOULD KEEP HIM AWAY FROM SOME OF THE NEGATIVE ASPECTS OF HIS FAMILY AND THE COMMUNITY. BUT LATER I LEARNED THAT THIS KID WAS ACTUALLY CONNECTING WITH THE JUVENILE JUSTICE SYSTEM AND I HAD NO IDEA. WITH ALL OF THE KNOWLEDGE I HAVE ABOUT THE SYSTEM, THE FACT THAT I HAVE WORKED WITH POIC AND IN THE COMMUNITY FOR ALL OF THIS TIME, HERE I HAD A KID WHO WAS TOUCHING THE SYSTEM. AND I BELIEVE IF I HAD HAD THAT INFORMATION AS A COACH AND A MENTOR FOR THIS YOUNG MAN, I COULD HAVE GALVANIZED OTHERS TO SUPPORT THIS KID IN A STRONGER WAY. I BELIEVE WE CAN DO WITH A MINIMAL INVESTMENT IN THIS EARLY INTERVENTION STRATEGY.

ONE OF THE THINGS THAT I HAVE LEARNED THROUGH CHI IS THAT THERE ARE SO MANY PARENTS THAT FEELS EMBARRASSED TO TALK ABOUT THEIR KIDS. A LOT OF TIMES, THEY KEEP THIS INFORMATION TO THEMSELVES AND TRY TO DEAL WITH IT ON THEIR OWN. AND WITH THAT PARTICULAR STRATEGY, WHAT WILL HAPPEN IS THIS INFORMATION WILL GET OUT TO A COMMUNITY-BASED ORGANIZATION AND THEN WE CAN WORK WITH THE PARENT TO GET THEM TO UNDERSTAND THAT, A, IT'S OKAY. AND, B, WE WILL SUPPORT YOU IN THIS EFFORT. WE WILL TAP COMMUNITY-BASED ORGANIZATIONS, WE WILL TAP THE FAITH-BASED COMMUNITY, WE WILL TAP COACHES, WE WILL TAP ALL INFLUENTIAL PEOPLE THAT WE CAN TO PROVIDE PROTECTIVE FACTORS AROUND THESE KIDS SO THAT THEY DON'T GO DEEPER.

CHI EARLY INTERVENTION OVER THE LAST THREE YEARS HAS DONE A LOT FOR OUR ORGANIZATION AND OUR EFFECTIVENESS WITH PARTICULARLY AFRICAN-AMERICAN YOUTH THAT FIT THIS PROFILE. YOU MAY KNOW THAT WE CONTRACT WITH FIVE SCHOOL DISTRICTS. WE HAVE ACCESS TO STUDENTS WHO ARE ELIGIBLE AND HAVE RELATIONSHIPS WITH SCHOOL DISTRICTS THAT THESE STUDENTS WILL BE ATTENDING SCHOOL. WE HAVE NINE GANG OUTREACH WORKERS. WE HAVE FIVE IN PORTLAND. WE'VE GOT TWO IN GRESHAM. AND NOW WE HAVE TWO ON THE MAX LINE THAT GOES FROM LLOYD CENTER OUT TO GRESHAM. THE STATE HAS FUNDED THE AFRICAN-

AMERICAN MALE PEER-TO-PEER MENTORING PROGRAM WHICH ARE EXCITED ABOUT. POIC HEAVILY INVOLVED WITH THE BLACK MALE ACHIEVEMENT INITIATIVE, SPEARHEADED BY MAYOR HALES, MULTNOMAH COUNTY AND CHI KIND OF BRINGS ALL OF THIS TOGETHER. ARE ALSO HAPPY WITH OUR WORK WITH STRIVE THROUGH THE COUNTY.

Mr. McFerrin: SO, I SEE THIS AS ANOTHER PIECE TO THE PUZZLE IN REDUCING ETHNIC DISPARITIES FOR AFRICAN-AMERICAN AND LATINO YOUTH. OUR WORK WITH LATINO NETWORK IS GETTING STRONGER AND STRONGER BY THE DAY. AND THE LAST THING, I'LL END WITH THIS, AND I'M REALLY EXCITED ABOUT THIS NEGATIVE-POSITIVE. SO, YOU HAVE PROBABLY HEARD ABOUT THE KIDS WHO GOT IN THE FIGHT AT REYNOLDS. ON THE NEWS, "WE ARE GOING TO CHARGE THESE KIDS WITH FELONY RIOT." THAT WAS KIND OF THE NEWS CLIP THAT I GOT. IMMEDIATELY AFTER THAT HAPPENED, I RECEIVED A CALL FROM THE ASSISTANT SUPERINTENDENT FROM REYNOLDS. WE SET UP A MEETING. AND WE IMMEDIATELY STARTED TO DEAL WITH THESE KIDS AND WHAT'S GOING TO HAPPEN NEXT. ULTIMATELY IT WAS JUST A FIGHT. IT WAS A FIGHT. THESE KIDS WERE GANG IMPACTED. AND IT WAS JUST THREE KIDS, HOWEVER, BECAUSE OF THE WORK OF CHI AND THE RELATIONSHIPS THAT WE HAVE BEEN ABLE TO FORGE, THE SUPERINTENDENT FELT VERY COMFORTABLE PICKING UP THE PHONE, CALLING ME, SETTING UP A MEETING AND WE CAN GET RIGHT ON THE SITUATION. WE'RE IN THE PROCESS OF DEVELOPING A PLAN FOR THESE KIDS FOR THIS SUMMER AND THESE ARE THE KINDS OF YOUNG PEOPLE THAT I BELIEVE WILL BE PERFECT FOR A CHI EARLY INTERVENTION APPROACH.

Ms. McMahan: THANK YOU, JOE. CARMON IF YOU WOULD LIKE TO SHARE THE LATINO NETWORK PART OF CHI THAT WOULD BE GREAT.

Ms. Rubio: GOOD MORNING CHAIR AND COMMISSIONERS. MY NAME IS CARMEN RUBIO. JUST TO ECHO WHAT JOE HAS ALREADY TALKED ABOUT, THIS PROGRAM, CHI, AND EARLY CHI HAVE MADE A TREMENDOUS IMPACT IN THE WORK THAT WE DO WITH FAMILIES AND YOUTH. PARTICULARLY BECAUSE WE'RE ABLE TO PROVIDE WRAP-AROUND SERVICES IN THE LANGUAGE WITH STAFF THAT REFLECT THE EXPERIENCES THAT THE CLIENTS OFTEN HAVE THEMSELVES. WE ACTUALLY HAVE ALSO BEEN ABLE TO LEVERAGE QUITE A BIT OF WORK THAT WE'RE ALREADY DOING IN OUR OTHER EDUCATION-BASED PROGRAMS, FAMILY PROGRAMS IN THE ROCKWOOD AND EAST COUNTY AREA TOGETHER WITH CHI, WITH THE PILOT, AND ALSO THE WORK THAT WE HAVE BEEN DOING AS A RESULT OF LAST YEAR'S PROMISE NEIGHBORHOODS INVESTMENTS. ONE OF THE WONDERFUL THINGS ABOUT THIS MODEL IS THAT WE PROVIDE THE GROUNDING RIGHT BACK INTO THE COMMUNITY FOR THE YOUTH THAT IS LOOKING FOR THAT CULTURAL CONNECTION, THAT PATH OUT OF ACTIVITIES THAT AREN'T PROMOTING HIS OR HER ADVANCEMENT. WE'RE REALLY EXCITED THAT WE'RE ABLE TO WORK WITH YOUTH AND THE FAMILY, WHICH IS OUR CULTURAL MODEL AS WELL, TO WRAP AROUND AND PROVIDE

SOCIAL ACTIVITIES, CULTURAL IDENTITY DEVELOPMENT AND SKILL BUILDING FOR THESE YOUNG PEOPLE. WE ARE ALSO ABLE TO WORK WITH PARENTS IN A WAY, LIKE JOE HAD MENTIONED A LOT OF OUR PARENTS ARE EXPERIENCING THE CULTURAL DIFFERENCE OF MOVING FROM YOUR COUNTRY OF ORIGIN TO THIS PLACE THAT IS NEW AND DIFFERENT. A LOT OF OUR FAMILIES EXPERIENCE DISRUPTION CULTURALLY THAT IS VERY HARD TO NAVIGATE WHEN YOU CAN'T SPEAK THE LANGUAGE AND YOU DON'T KNOW HOW TO SUPPORT YOUR CHILD THROUGH ALL OF THESE CHANGES THAT ARE HAPPENING. AND ON THE CHILD'S END, THEY'RE EXPERIENCING I'M NOT QUITE FROM HERE, BUT I'M NO LONGER IN MY HOME COUNTRY, SO WHERE IS THERE A PLACE FOR ME? OFTEN OUR STAFF SERVE AS POSITIVE ADULT ROLE MODELS FOR A LOT OF THESE YOUTH AND ARE ABLE TO MENTOR THEM. WE'RE VERY EXCITED ABOUT THE POTENTIAL TO REALLY FLUSH OUT A MORE FORMAL MENTOR SHIP PROGRAM AS WELL TO ADD ANOTHER ADDITIONAL LAYER TO THIS WORK.

Ms. Rubio: SOMETHING THAT HAS ALSO BEEN VERY HELPFUL IS WITHIN THE MODEL IS THAT WE UTILIZE THE FAMILY AS THE SMALLEST UNIT. IT IS A WRAP-AROUND PROGRAM FOR THE ENTIRE FAMILY. WE'RE ABLE TO WORK WITH THE YOUTH AS WE'RE WORKING WITH THE PARENT. THERE IS A LOT OF EMBARRASSMENT AND SHAME AROUND CHILDREN WHO ARE INVOLVED IN THE SYSTEM AND PARENTS WHO ARE NOT ABLE TO PROVIDE THAT KIND OF PARENTING IN THIS NEW COUNTRY. BECAUSE OUR TEAM IS ABLE TO ENGAGE IN THE CULTURAL WAY THAT IS MORE FAMILIAR WITH THE FAMILY, WE'RE ABLE TO BRING OTHER PARENTS IN AS PEER SUPPORT AND HAS DEVELOPED IS AN AMAZING PARENT COMMUNITY THAT IS LOOKING FOR WAYS TO GIVE BACK AND MODEL FOR THEIR CHILDREN WHO ARE ALSO IN SERVICES OR MAY BE ON PROBATION. SO THEY HAVE BUILT A VERY STRONG COMMUNITY AMONG THE PARENTS THAT ARE IMPACTED BY THIS PROGRAM AS WELL.

BECAUSE OF THE HIGH TRUST THAT DEVELOPS, WE ARE ABLE TO INTRODUCE CONCEPTS THAT ARE ALMOST ALWAYS UNCOMFORTABLE. SUCH AS MENTAL HEALTH, THIS IS SOMETHING THAT WE'RE ABLE TO TALK ABOUT IN A WAY THAT OPENS THE DOOR. WE HAVE A LATINA MENTAL HEALTH THERAPIST ON STAFF THAT IS ABLE TO WORK WITH THE FAMILIES AND BECOME VERY FAMILIAR. IT MAY TAKE A WHILE TO GET TO THAT POINT. BUT WE HAVE HAD TREMENDOUS SUCCESS IN THAT REGARD AND WE'RE ABLE TO LINK THEM UP WITH OTHER SERVICES AS A RESULT OF CONFIDENCE AND RESILIENCY THAT DEVELOPS THERE. AND THEN THE LAST THING I'LL SAY, WHAT'S VERY IMPORTANT TO US, NOT ONLY CULTURALLY BUT JUST WITH THE FAMILIES WORK IS THAT WE CELEBRATE SUCCESSES TOGETHER ALONG THE WAY. PARENTS FEEL REALLY GOOD WHEN THEY FEEL LIKE THEY'RE MAKING PROGRESS, WHEN THEY FEEL LIKE THEY'RE NOT ALONE AND THEY ARE CONNECTING TO OTHER PARENTS WHO MAY HAVE SIMILAR ISSUES WITH THEIR OWN CHILDREN. AND UNDERSTANDING THE DISTINCTIONS ARE THE RESULT OF SYSTEMIC OPPRESSION VERSUS WHAT CAN I CONTROL IN MY

COMMUNITY AND HOW CAN I GIVE BACK? ONCE THOSE CONNECTIONS ARE MADE AND THEY FEEL LIKE THEY'RE MAKING PROGRESS AND YOUTH ARE MAKING PROGRESS, WE FIND WAYS TO CELEBRATE TOGETHER. WE CELEBRATE THROUGH THE PROGRAM GRADUATION, AND THROUGH CULTURAL HOLIDAYS. BUT IT'S ALL ABOUT RE-ENFORCING THE NOTION OF COMMUNITY AND FEELING ROOTED IN COMMUNITY AND SUPPORTED BY EVERYONE. SO, I THINK THAT IS ALL THAT I HAVE TO SAY. BUT WE ARE REALLY EXCITED AND HONORED THAT WE ARE A PART OF THIS PROGRAM. THANK YOU FOR INVESTING IN IT. IT IS DEFINITELY HAVING A HIGH IMPACT IN OUR COMMUNITY.

Ms. McMahan: THANK YOU JOE AND CARMON. I NEED TO MENTION THAT WE HAVE HAD A HIGH-LEVEL OF SUPPORT FROM THE LAW ENFORCEMENT COMMUNITY. WE HAVE JUST, AS I SAID, RECENTLY STARTED THE PILOT WITH GRESHAM POLICE DEPARTMENT. THE CHIEF IS VERY ON BOARD, EXCITED, I THINK EXCITED IS A GOOD WORD TO USE ABOUT THIS PROGRAM. WE HAVE BEEN ABLE TO LEVERAGE THIS TO GET A TECHNICAL ASSISTANCE GRANT THROUGH THE NATIONAL LEAGUE OF CITIES. WE SENT A TEAM OF FOLKS BACK TO WASHINGTON, D.C., IN MARCH, TO LEARN MORE ABOUT JUVENILE JUSTICE REFORM AND CHIEF JENIGER AND THE MAYOR WERE PART OF THAT TEAM IN GRESHAM. THAT WAS PRETTY EXCITING. ALSO ASSISTANT CHIEF DONNA HENDERSON AND THE ASSISTANT CHIEF FROM THE PORTLAND POLICE BUREAU HAVE LENT A LOT OF SUPPORT AND ARE HOPEFUL THAT THIS PROGRAM OFFER FOR THE COUNTY-WIDE EXPANSION WILL GO THROUGH SO THAT WE CAN BRING THIS TO ALL OF THE YOUTH IN THE COUNTY.

Commissioner McKeel: I JUST WANTED TO SAY THANK YOU FOR EXPANDING THIS PROGRAM INTO EAST COUNTY. IT IS CERTAINLY MUCH NEEDED AND IT IS A GREAT PILOT THAT YOUR PROGRAM ARE RUNNING OUT THERE. I THINK THE WRAP-AROUND MODEL IS SO IMPORTANT SO THAT THE WHOLE FAMILY UNDERSTANDS HOW YOU DEAL WITH THE SITUATION. SO, JUST FOR CLARIFICATION, THIS IS DIFFERENT BECAUSE THE POPULATION THAT YOU ARE DEALING WITH THAN THE OTHER CHI PROGRAM, RIGHT?

Ms. Rubio: WELL, IT'S FOR CURRENTLY THE REGULAR EXISTING ORIGINAL RECIPE CHI IS FOR KIDS WHO ARE ON PROBATION. THESE ARE KIDS WHO ARE ALREADY ON THE DEEP END OF OUR CONTINUUM. THE NEW MODEL THAT WE HOPE TO EXPAND FOR THE COUNTY, IS EARLY END. THOSE KIDS ARE GETTING THAT FIRST TIME DIPPING THEIR TOE INTO THE POOL OF GETTING IN TROUBLE WITH LAW ENFORCEMENT. OUR HOPE IS THAT BY INTERVENING EARLIER WITH THESE YOUTH AND THEIR FAMILIES, WE CAN PREVENT THAT PENETRATION INTO THE DEEP END LATER INSTEAD OF WAITING UNTIL THEY'RE ALREADY ON THAT PATH AND FAR DOWN THAT ROAD. WE CAN HAVE AN IMPACT ON THEM AND HOPEFULLY HELP THESE YOUTH AND FAMILIES AVOID ALL OF THE NEGATIVE CONSEQUENCES THAT COME WITH THE DEEPER

YOU GET PULLED IN AND TRAVEL IN THE SYSTEM. YEAH, IT IS DIFFERENT IN THE SENSE IT IS THE EARLY END OF THE CONTINUUM BUT IT IS THE SAME IN THE SENSE THAT IT IS OUR MODEL THAT INVOLVES EMPOWERING FAMILIES, SUPPORTING FAMILIES, LEVERAGING COMMUNITY RESOURCES AND ALSO WORKING WITH THE SIBLINGS, WHICH IS A BIG PART. THERE IS A PREVENTION COMPONENT FOR BOTH ENDS OF THE CONTINUUM.

Commissioner McKeel: RIGHT. AND I THINK THAT IS GREAT, I ALWAYS THINK THE PREVENTION AND EARLY INTERVENTION SIDE IS WHERE WE NEED TO BE ON ISSUES AND I KNOW THE GREAT WORK THAT BOTH OF YOUR ORGANIZATIONS DO IN EAST COUNTY AND THEY ARE PLEASED TO HAVE POIC OUT THERE, JOE, YOUR EXPANSION, WHICH WAS HOW LONG AGO?

Commissioner McKeel: THREE YEARS, YEAH, THAT'S AMAZING. SO, THANK YOU VERY MUCH. AND I ONLY SAY THIS BECAUSE I KNOW CHIEF JENIGER VERY WELL, BUT I WANT TO SEE HIM EXCITED.

Ms. McMahan: WE CAN ARRANGE THAT.

Commissioner Smith: MADAM CHAIR, THANK YOU. I WANT TO SAY DITTO TO EVERYTHING THAT YOU ALL SAID. IT IS SO IMPORTANT THAT WE GET THE PARENT AND COMMUNITY, GET THEM IN THE QUEUE EARLY SO THAT WE CAN DO PREVENTION. I WAS LISTENING TO YOUR STORY. WE HAVE A SIMILAR STORY CRISS-CROSSING THE UNITED STATES WITH OUR KIDS AND PLAYING BASKETBALL AND TOURNAMENTS TRYING TO TAKE OTHER KIDS SO THAT THEY CAN ALSO HAVE SOME PLACE TO GO AND HAVE SOMEONE WHO REALLY CARES. AND I WAS THINKING ABOUT KIDS WHO WOULD SAY THEY COULDN'T GO ON A TRIP BECAUSE THEIR PARENT WOULDN'T LET THEM GO. I SAID LET ME GO TALK TO YOUR PARENT THEN. AND AFTER YOU GO AND TALK TO THE PARENT AND SAY I WILL BE THERE. I WILL CHAPERONE. I WILL TAKE RESPONSIBILITY. YOU JUST HAVE TO MAKE THE CONNECTION WITH THE PARENT BECAUSE IF THE PARENT IS NOT QUITE SURE THAT THIS ORGANIZATION OR THAT THE PEOPLE ARE ON THE UP AND UP, THEY WON'T GIVE THE GO-AHEAD. I THINK IT IS VERY IMPORTANT TO MAKE SURE THAT YOU HAVE PEOPLE THAT LOOK LIKE YOU, WHO WORK WITH YOU, WHO CAN GO WORK IN THE COMMUNITIES WITH THE FAMILIES. SO THIS IS REALLY, REALLY HUGE. AND I ONLY HAVE ONE QUESTION FOR YOU. HOW MANY MORE KIDS ARE WE GOING TO HELP WITH THIS NEW MONEY?

Ms. Rubio: WE'RE ANTICIPATING SOMEWHERE IN THE RANGE OF 400 TO 500 YOUTH THAT WOULD HAVE RECEIVED A WARNING LETTER WILL BE SERVED BY THIS PROGRAM.

Commissioner Smith: THANK YOU, KEEP UP THE GOOD WORK.

Commissioner Bailey: JUST VERY APPRECIATIVE OF THE WORK THAT YOU ARE DOING AND I LIKE THE ANALOGY OF THE SHALLOW END TO THE DEEP END HERE. I THINK FAR TOO MANY FAMILIES, PARTICULARLY IN OUR COMMUNITIES OF COLOR ARE STRUGGLING TO KEEP THEIR HEADS ABOVE WATER AND TO MAKE SURE THAT WE PREVENT THAT SLIPPAGE OF GETTING TO THE DEEP END, A WAY THAT IS RESPECTFUL, ACKNOWLEDGES. WHAT STUCK WITH ME, CARMON, THAT PHRASE YOU USED AROUND THAT SHAME THAT SOMETIMES FELT, AND THAT'S HEARTBREAKING TO HEAR. AND GETTING IN AND REALLY MAKING SURE THAT THAT THERE IS A SUPPORT, THAT THERE IS THAT WRAP-AROUND, THAT THERE IS THAT LIFE PRESERVER FOR THEM. THAT'S REALLY CRITICAL.

Commissioner McKeel: JUST ONE MORE THING, AND CARMON, I LIKE THAT YOU SAID YOU TAKE THE TIME TO CELEBRATE THE SUCCESSES. AND THAT'S IMPORTANT. I THINK OFTEN, ALL OF US, DON'T DO THAT ENOUGH. AND, SO, I THINK THAT IS AN IMPORTANT PIECE AS WELL.

Commissioner Shiprack: MADAM CHAIR, IS THIS A GOOD TIME?

Chair Kafoury: ALWAYS.

Commissioner Shiprack: IT IS. I MISS YOU GUYS. I WANTED TO COMMENT TO CARMON, JOE, AND CHRISTINA THAT I REALLY APPRECIATE THE WORK THAT YOU ARE FOCUSING ON REDUCING RACIAL AND ETHNIC DISPARITIES AT REFERRAL TO THE JUVENILE SERVICES DIVISION. AND I WAS JUST SO DELIGHTED TO WORK WITH YOU ON THAT WITH THE GEORGETOWN CAPSTONE PROJECT. I JOIN WITH MY COLLEAGUE IN REALLY APPRECIATING THE METAPHOR OF THE SHALLOW END OF THE POOL VERSUS THE DEEP END OF THE POOL. THE OTHER ADVANTAGE OF THE SHALLOW END, OBVIOUSLY, PEOPLE CAN SURVIVE GETTING THROWN INTO THE SHALLOW END MUCH BETTER THAN THEY CAN BE BEING THROWN INTO THE DEEP END. BUT THE OTHER ADVANTAGE TO US IS THAT IT'S A LOT LESS EXPENSIVE TO SUPPORT A SHALLOW END THAN IT IS TO FUND ALL OF THE PROGRAMS, ALL OF THE REALLY, THE DETENTION THAT COMES AT THE DEEP END. PARTICULARLY SINCE THE OUTCOMES DON'T REALLY JUSTIFY WHAT IT COSTS. AND THAT'S KIND OF THE OTHER AREA THAT I WANTED TO THANK YOU FOR YOUR WORK, WHICH IS SPECIFICALLY THE PARTNERSHIP WITH NONPROFITS, WHICH ARE LEADING US INTO OUR PAY FOR SUCCESS MODEL. WHICH IS ALSO VERY EXCITING AND I'M LOOKING FORWARD TO FURTHER WORK WITH THAT MODEL AND MORE DISCUSSIONS WITH YOU ABOUT IT AS WE MOVE FORWARD.

Chair Kafoury: THANK YOU.

Ms. McMahan: THANK YOU COMMISSIONER SHIPRACK.

Mr. McFerrin: I WANTED TO SHARE THAT ALTHOUGH POIC AND LATINO NETWORK ARE THE CONTRACTORS WITH THE COUNTY, WE ALSO PARTNER WITH COMMUNITY-BASED ORGANIZATIONS. I WANTED TO QUICKLY, DR. DEGRUE IS RESPONSIBLE FOR TRAINING ON OUR MODEL. WE WORK WITH MENTAL HEALTH PROVIDERS, VALERIE, DR. JACKIE STRONG, AND KEITH DEMPSEY. WE CONTRACT WITH LIFE WORKS, SCI, AND PATHFINDERS. WE WORK WITH JOE NUNN, FRESH START, TO HELP KIDS GET THINGS OFF OF THEIR RECORD. VIRTUES AND SPIRITUALITY. CJ ROBBINS AROUND AGGRESSION REPLACEMENT THERAPY, AND THEN A FEW OTHER MSW INTERNS, AND THEN ALSO SAMUEL ASHBY, WHO WORKS DIRECTLY WITH OUR PARENTS IN FORMING OUR PARENT SUPPORT GROUP. I WANTED TO JUST SHARE THAT, YES, POIC IS FRONT AND CENTER IN PARTNERSHIP, BUT WE'RE ALSO ACTIVATING AND PASSING FUNDS THROUGH TO COMMUNITY PARTNERS.

Ms. Rubio: WE ARE PARTNER WITH QUITE A NUMBER OF NONPROFIT ORGANIZATIONS THAT ARE SUPPORTIVE OF THIS WORK AND COMMUNITY LEADERS, WHICH IS IMPORTANT FOR YOUTH TO SEE WHAT IT LOOKS LIKE TO BE SUCCESSFUL AND ENGAGED IN COMMUNITY LOOKS LIKE. SO, THANK YOU FOR BRINGING THAT UP.

Chair Kafoury: THANK YOU.

Ms. McMahan: TO SEGUE, WE JUST TALKED ABOUT THE EARLY INTERVENTIONS AND GAPS THAT WE HAVE HAD AND HOW WE ARE GOING TO TRY TO FILL THEM. THAT REALLY WAS EMPHASIZED IN THE RECENTLY RELEASED GANG ASSESSMENT REPORT. THE NEED TO WORK WITH KIDS BEFORE THEY GET ENTRENCHED IN GANGS. ANOTHER THEME THAT CAME UP IN THE GANG ASSESSMENT REPORT LAST SUMMER WAS THE NEED TO INTERRUPT THE SCHOOL TO PRISON PIPELINE. WE INTERVIEWED COMMUNITY MEMBERS, FORMER GANG MEMBERS, CURRENT GANG MEMBERS, AND INCARCERATED FOLKS. OVERWHELMINGLY, WE HEARD ABOUT THE IMPACT THAT LACK OF EDUCATIONAL OPPORTUNITY HAD ON THEIR ABILITY TO GET AWAY FROM THE GANG LIFE-STYLE OR TO HAVE OPPORTUNITIES AFTER BEING INVOLVED IN THE GANG LIFE-STYLE. SO THERE IS A FEW STATS UP HERE. YOUTH WHO END UP IN THE VERY DEEP END OF THE OREGON YOUTH AUTHORITY, MORE THAN 60% HAVE A MENTAL HEALTH DIAGNOSIS. 85% A HISTORY OF SCHOOL SUSPENSION OR EXPULSION. THOSE ARE PRETTY SOBERING FACTS. I ASKED MARK MCKECHNIE TO TALK ABOUT ANOTHER SCHOOL WORKS PROGRAM, WHICH IS DESIGNED TO WORK WITH THESE HIGH-RISK YOUTH THAT ARE ON PROBATION WITH OUR DEPARTMENT TO PROVIDE SCHOOL ADVOCACY SERVICES. THANK YOU, MARK.

Mr. McKechnie: THANK YOU, CHRISTINA. GOOD MORNING CHAIR KAFOURY AND MEMBERS OF THE COMMISSION. MY NAME IS MARK MCKECHNIE, EXECUTIVE DIRECTOR OF YOUTH RIGHTS AND JUSTICE. IN CASE YOU DON'T KNOW, WE

ARE ONE OF THE PUBLIC DEFENDERS CONTRACTED WITH THE STATE AND WE REPRESENT ABOUT 1,000 TO 1,200 CHILDREN AND YOUTH AT ANY GIVEN TIME. THOSE INCLUDE CHILDREN IN FOSTER CARE AND YOUTH FACING FORMAL CHARGES THROUGH THE JUVENILE JUSTICE SYSTEM. WE ARE APPOINTED TO REPRESENT THEM IN COURT MUCH THE WAY CRIMINAL DEFENSE ATTORNEYS ARE APPOINTED TO REPRESENT ADULTS IN THE ADULT CRIMINAL SYSTEM.

Mr. McKechnie: WE HAVE BEEN WORKING WITH MULTNOMAH COUNTY ON ISSUE OF THE EDUCATIONAL NEEDS AND CHALLENGES OF YOUTH IN THE JUVENILE JUSTICE SYSTEM. I ESTIMATE SINCE AT LEAST 1997, IF NOT BEFORE, AND I THINK IT WAS DURING THE HEYDAY OF THIS SORT OF START OF THE JDAI AND A LOT OF DEEP EXAMINATION OF THE JUVENILE JUSTICE SYSTEM AND WHAT IS FEEDING YOUTH INTO THE SYSTEM AND WHAT CAN WE DO DIFFERENTLY TO GET BETTER OUTCOMES AND ONE OF THE REALIZATIONS AT THAT TIME WAS THAT AROUND A THIRD OF YOUTH ON PROBATION AT THAT TIME WERE SIMPLY NOT IN SCHOOL. SO, THAT WAS THE STARTING PLACE, HOW CAN WE GET THEM BACK IN SCHOOL AND ESPECIALLY GIVEN THE FACT THAT REGULAR SCHOOL ATTENDANCE AND FOLLOWING SCHOOL RULES ARE STANDARD CONDITIONS OF PROBATION. WE HAVE A BIG PROBLEM, A THIRD OF OUR YOUTH RIGHT OFF THE BAT ARE FAILING THOSE BASIC REQUIREMENTS OF PROBATION.

SO, IT TOOK SOME TIME AND WENT THROUGH VARIOUS ITERATIONS BASED ON NEED AND FUNDING. WE STARTED THE SCHOOL WORKS PROGRAM IN 2002 WITH A BURN GRANT THAT WAS BACK IN THE GOOD OLD DAYS WHEN THE FEDS WERE GIVING GRANTS FOR THINGS LIKE JUVENILE VIOLENCE PREVENTION, VERSUS OTHER THINGS THEY MAY BE FUNDING MORE RECENTLY. AND WE WERE THE ONLY PROGRAM AND CONTINUE TO BE THE ONLY PROGRAM OF THIS TYPE IN OREGON AND ONE OF THE FEW IN THE COUNTRY WHERE WE ARE DOING LEGAL ADVOCACY FOR STUDENTS. PLEASE I INVITE YOU TO ASK QUESTIONS. THIS IS STILL I THINK A NOVEL AND SOMEWHAT UNUSUAL CONCEPT TO FOLKS WHO HEAR ABOUT IT PERHAPS FOR THE FIRST TIME. I WILL TRY TO EXPLAIN IT AS BEST I CAN, BUT I VERY MUCH INVITE QUESTIONS.

SO, YOU SEE ON THE SCREEN KIND OF BULLET POINT DESCRIPTION OF THE KINDS OF SERVICES THAT WE PROVIDE, BUT BACKING UP TO THE VERY BEGINNING, WE ARE ENGAGING THE YOUTH AND THEIR FAMILY. ADVOCATING IN EDUCATION IS COMPLICATED BECAUSE YOU ARE ADVOCATING ON BEHALF OF THE YOUTH BUT THE PARENTS ARE A KEY PLAYER AND THEY HAVE IMPORTANT DECISIONS TO MAKE AND THEY ARE THE ONES WHO CAN AUTHORIZE OR WITHHOLD AUTHORIZATION FOR SCHOOLS TO DO CERTAIN THINGS. WE ARE USED TO SERVING STUDENTS WHO BOTH HAVE INVOLVED PARENTS WHO HAVE BEEN HONESTLY TRYING TO ADVOCATE FOR THEIR CHILDREN, OFTEN UNSUCCESSFUL BEFORE WE GET INVOLVED. AND OTHER

CHILDREN WHO DO NOT HAVE THEIR BIOLOGICAL PARENTS CURRENTLY INVOLVED WITH THEM IF THEY ARE IN FOSTER CARE, FOR EXAMPLE.

Mr. McKechnie: FROM THERE, WE IDENTIFY WHAT THE NEEDS ARE. IF YOU THINK ABOUT THE TRADITIONAL PYRAMID OF HIERARCHY OF NEEDS, BASE OF THE PYRAMID THE MOST BASIC NEEDS. IN TERMS OF OUR YOUTH FIRST WE LOOK ARE THEY IN SCHOOL? AND IF THEY'RE NOT IN SCHOOL, THAT'S OBVIOUSLY OUR FIRST CHALLENGE AND OUR FIRST TASK TO GET THEM IN SCHOOL. IF THEY ARE IN SCHOOL, WE START ASKING QUESTIONS ARE THEY IN THE RIGHT SCHOOL? ARE THEY IN CLASS REGULARLY? ARE THEY NOT IN CLASS WHERE THEY SHOULD BE? ARE THEY IN THE RIGHT CLASSES? AS WE GET TO SORT OF THEIR MORE SPECIFIC NEEDS? ARE THERE ADDITIONAL SUPPORTS THEY SHOULD BE GETTING, ARE THERE SOCIAL AND EMOTIONAL SUPPORTS THAT THEY NEED THROUGH COUNSELING, SPECIAL EDUCATION, THAT KIND OF THING. DO THEY HAVE CHRONIC BEHAVIORS THAT NEED TO BE ADDRESSED THROUGH A BEHAVIORAL INTERVENTION PLAN AND HAVE A SPECIALIST DO AN ASSESSMENT.

WE LOOK AT ALL OF THOSE NEEDS AND WORK WITH THE SCHOOL AND FAMILY AND WITH OTHER PARTNERS IN THE JUVENILE DEPARTMENT AND OTHERS TO TRY TO FIGURE OUT WHAT ALL OF THE NEEDS ARE AND WHO IS RESPONSIBLE FOR MEETING EACH OF THOSE NEEDS. THEN TRY TO ASSIGN THOSE DUTIES TO EACH PARTY THAT IS APPROPRIATE. AS ATTORNEYS, I SHOULD ADD THE DISCLAIMER THAT I AM NOT AN ATTORNEY MYSELF. I CAN'T GIVE YOU LEGAL ADVICE. BUT I WORK WITH A BUNCH OF ATTORNEYS AND I START TO SOUND LIKE ONE SO I ALWAYS FEEL LIKE I NEED TO CLARIFY THAT. THERE ARE SOME INFORMAL WAYS THAT WE ADVOCATE WITH THE SCHOOLS AND IT IS OFTEN VERY COLLABORATIVE. WE TRY TO AVOID AN ADVERSARIAL APPROACH WHICH I THINK A LOT OF PEOPLE MIGHT ASSUME THAT ATTORNEYS TAKE. BUT WE HAVE A 13 SCHOOL YEAR HISTORY NOW WITH THIS PROGRAM AND WE HAVE WORKED VERY CLOSELY WITH ALL OF THE DISTRICTS AND MANY OF THE SCHOOLS IN THOSE DISTRICTS BY NOW. THEY KNOW US AND THEY KNOW WHAT WE'RE LOOKING FOR AND THEY KNOW THAT WE ARE TRYING TO GET WHAT STUDENTS NEED. WE ALSO BRING A LOT OF INFORMATION TO THE TABLE THAT OFTEN THEY'RE LACKING. OFTEN THE POOR DECISION-MAKING, WHETHER IT IS ABOUT SPECIAL EDUCATION OR SCHOOL DISCIPLINE, OFTEN COMES DOWN TO A LACK OF CONTEXT AND PERSPECTIVE AND INFORMATION THAT SCHOOLS HAVE THAT THEY JUST SIMPLY HAVEN'T BEEN PROVIDED.

ONCE THAT INFORMATION IS INTRODUCED, THEN THE SCHOOL CAN RESPOND DIFFERENTLY AND CONSIDER DIFFERENT OPTIONS THAN THEY HAD BEEN CONSIDERING BEFORE. BUT THERE ARE SOME FORMAL KIND OF LEGALISTIC PROCEDURES AS WELL. ONE IS THE IEP PROCESS, SPECIAL EDUCATION PROCESS, WHERE THERE IS AN ADMINISTRATIVE ASSESSMENT OF DOES THIS

CHILD HAVE A DISABILITY AND DOES THE IMPACT OF THIS CHILD'S DISABILITY QUALIFY THEM FOR SPECIAL EDUCATION. AND IF, SO, THERE ARE CERTAIN RIGHTS THAT FLOW TO THAT CHILD WITH A DISABILITY AND CERTAIN OBLIGATIONS THAT SCHOOLS HAVE ONCE THAT CHILD IS IDENTIFIED. MAKING SURE THAT THAT PROCESS HAPPENS FOR THE STUDENTS WHO APPEAR TO HAVE A DISABILITY IS IMPORTANT.

Mr. McKechnie: THEN ONCE THEY'RE IDENTIFIED, MAKING SURE THAT THE PROCESS CONTINUES AND THAT A GOOD PLAN IS PUT IN PLACE THAT INCLUDES SUPPORTS IN THE CLASSROOM THAT CAN INCLUDE SUPPORTS OUTSIDE OF THE CLASSROOM. IT CAN INCLUDE CONSIDERATION OF OTHER CLASSROOM OR SCHOOL PLACEMENTS, AS THE CASE MAY BE. BUT, YOU KNOW, BOTTOM LINE IS TO ENSURE THAT THE SCHOOL DISTRICT IS PROVIDING A FREE AND APPROPRIATE PUBLIC EDUCATION TO EACH STUDENT WITH A DISABILITY. THEN THE OTHER AREA THAT IS RIGHT IN THE WHEELHOUSE OF LAWYERS IS THE EXPULSION HEARING. IT IS MUCH LIKE A MINI COURT HEARING WHERE ALLEGATIONS ARE BROUGHT AGAINST A STUDENT, EXCEPT IN THIS CASE, THE SCHOOL IS SORT OF BOTH THE PROSECUTOR AND THE JUDGE AND JURY. IN MOST EXPULSION HEARINGS, MOST FAMILIES DON'T BRING LAWYERS TO THOSE PROCEDURES, BUT WE KNOW FROM EXPERIENCE THAT IT MAKES A HUGE DIFFERENCE TO HAVE, IF NOT AN EXPERIENCED ADVOCATE, A LAWYER IN THESE HEARINGS. WE KNOW THAT THE OUTCOMES ARE MUCH DIFFERENT IF THERE IS AN ADVOCATE ON BEHALF OF THE STUDENT AND FAMILY.

THERE WAS ONE RECENT EXAMPLE, ONE OF THE VERY FIRST CASES THAT WE HAVE WORKED WITH UNDER THIS NEW CONTRACT THAT WAS EXECUTED IN FEBRUARY AT THE COUNTY. AN, EIGHTH GRADER FACING EXPULSION, ACCUSED OF CHOKING ANOTHER STUDENT IN CLASS. IT SOUNDS VERY SERIOUS BUT TURNS OUT THAT THE TEACHER ONLY SAW THE LAST PART OF THE INTERACTION. LIKE SORT OF THE CLASSIC SCENARIO WHERE THERE WAS A LOT LEADING UP TO THIS AND ACTUALLY, THE OTHER STUDENT WAS THE AGGRESSOR. BY THE TIME THE TEACHER TURNED AROUND AND HEARD THE COMMOTION, HE WAS TRYING TO DEFEND HIMSELF AND PUT UP HIS HANDS AND TRYING TO PUSH THE OTHER STUDENT AWAY AND THAT IS WHAT THE TEACHER SAW. THE STUDENTS IN THE CLASS SAW THE WHOLE PICTURE, BUT IN THE EXPULSION HEARING FOR WHATEVER REASON, THE SCHOOL DIDN'T BRING THAT INFORMATION FORWARD. IT WAS ONLY BECAUSE THE ATTORNEY HAD REQUESTED ALL RECORDS IN ADVANCE OF THE HEARING BROUGHT OUT THAT INFORMATION, THAT IT GAVE A MUCH DIFFERENT PICTURE OF THE INTERACTION. ON TOP OF THAT, THE STUDENT HAD, I DON'T WANT TO GO INTO TOO MUCH PERSONAL DETAIL, BUT A CONGENITAL DISABILITY THAT AFFECTED HIM BOTH PHYSICALLY AND COGNITIVELY. AND FRANKLY THE SCHOOL DIDN'T HAVE A VERY GOOD UNDERSTANDING OF HIS DISABILITY AND HOW IT IMPACTED HIM. SO THAT SIMPLE SORT OF INCIDENT LEADING TO WHAT OFTEN IS A KIND OF OPEN AND SHUT EXPULSION

HEARING. OPENED UP THIS WHOLE STORY AND THIS ONION THIS HAD TO BE UNPEELED BY THE ATTORNEY AND IF THE ATTORNEY HADN'T BEEN THERE, PROBABLY THE STUDENT WOULD HAVE BEEN EXPELLED AND HIS OTHER DISABILITY NEEDS WOULD HAVE CONTINUED TO BE IDENTIFIED. BUT NOW HE IS STILL IN SCHOOL. HE IS NOT EXPELLED. THAT IS NOT ON HIS RECORD. HE DIDN'T VIOLATE HIS PROBATION FROM BEING KICKED OUT OF SCHOOL. HIS DISABILITY IS BETTER UNDERSTOOD AND HE IS IN A NEW ALTERNATIVE SCHOOL PLACEMENT THAT BETTER MEETS HIS NEEDS SO THAT KIND OF ILLUSTRATES HOW, YOU KNOW, A SINGLE INCIDENT, ONCE THE FULL STORY IS UNDERSTOOD AND THAT WE HAVE THE INFORMATION TO ACT ON CAN LEAD TO VASTLY DIFFERENT OUTCOMES FOR STUDENTS.

Mr. McKechnie: I KNOW WE'RE PROBABLY RUNNING SHORT ON TIME. I WANTED TO GO AHEAD TO THE OUTCOMES FOR THIS PROGRAM THAT WE HAVE TO DATE. I WILL REMIND YOU THAT THESE ARE FOR BOTH YOUNGER STUDENTS IN FOSTER CARE AS WELL AS OLDER STUDENTS IN THE JUVENILE JUSTICE SYSTEM THAT WE HAVE SERVED SINCE 2002. OVER 2,700 CASES RESOLVED DURING THAT TIME. YOU CAN SEE THAT WE HAVE I WOULD SAY VERY GOOD OUTCOMES ON ALL OF THESE DIFFERENT MEASURES. AND PART OF OUR PROCESS IN DEVELOPING THIS PROGRAM WAS WORKING WITH PORTLAND STATE IN DEVELOPING APPROPRIATE OUTCOMES FOR THIS PARTICULAR SERVICE. ONE OF THE THINGS THAT WE RECOGNIZE VERY EARLY ON IS THAT WE COULDN'T JUST PICK ONE OR TWO INDICATORS OF SUCCESS BECAUSE THE STUDENTS HAVE LOTS OF DIFFERENT NEEDS AND CHALLENGES AND WE NEED TO BE ABLE TO ASSESS THE PROGRESS BASED ON WHAT IS IMPORTANT FOR THEM IN THEIR SITUATION. SO, FOR SOME IT IS MORE ACADEMIC NEEDS. FOR MANY, IT IS BEHAVIORAL NEEDS. FOR SOME IT IS SPECIAL EDUCATION NEEDS. AND THE QUESTION IS WHAT HAS THE SCHOOL ALREADY DONE, IDENTIFIED THE STUDENT FOR SPECIAL EDUCATION AND WE ARE GOING TO LOOK AT OTHER NEEDS BEING MET THROUGH THE IEP OR DOES THE IEP NEED TO BE CHANGED OR IMPROVED?

SO, THIS SHOWS YOU THE VARIETY OF THE KINDS OF THINGS THAT WE CAN ADDRESS THROUGH THIS PROGRAM AND THAT WE DO INDIVIDUALIZE OUR SERVICES FOR EACH STUDENT. I WILL ALSO ADD THAT WE DON'T HAVE THIS TYPE OF EVALUATION. WE DIDN'T HAVE THE FUNDING TO DO IT. BUT A SIMILAR PROGRAM IN WASHINGTON STATE CALLED TEEN CHILD STARTED A FEW YEARS BEFORE US, ALSO WITH THE BURN GRANT AND THEY WERE ABLE TO HAVE A SMALL CONTROL GROUP STUDY COMPARING YOUTH WHO RECEIVED THIS KIND OF INTERVENTION VERSUS THOSE WHO DIDN'T AND THEY WERE ALL YOUTH WHO HAD BEEN ADJUDICATED IN THE JUVENILE JUSTICE SYSTEM BEFORE REFERRAL SYSTEM. THEY FOUND FUTURE, 30% LOWER THAN THOSE WHO DIDN'T RECEIVE THIS. AND THE WASHINGTON STATE INSTITUTE FOR PUBLIC POLICY AT THAT TIME, WHICH WAS IN THE LATE '90s, FOUND THAT THE SAVINGS TO THE SYSTEM LOOKING AT COURTS, LAW ENFORCEMENT, PROBATION, AS WELL AS VICTIMS IN TERMS OF COSTS

AVOIDED BY NOT HAVING VICTIMS OF A FELONY, SAVINGS WERE ROUGHLY \$6 FOR EVERY DOLLAR INVESTED IN THIS TYPE OF SERVICE. AGAIN, I'M HAPPY TO ANSWER ANY QUESTIONS. HOPEFULLY THAT ALL MADE SENSE TO YOU.

Chair Kafoury: QUESTIONS?

Commissioner Smith: I HAVE A QUESTION. I'M SORRY, I WAS TRYING TO FIGURE OUT THE SCHOOL WORKS PROGRAM. ARE YOU WORKING WITH OUR DCJ?

Mr. McKechnie: YES, COMMISSIONER SMITH. WE HAVE A BRAND NEW CONTRACT TO BE PAID TO DO THIS WORK FOR STUDENTS REFERRED BY DCJ. BUT WE HAVE THROUGH GRANT FUNDING, DONATIONS, OTHER THINGS, HAVE SERVED MANY OF THE SAME YOUTH HISTORICALLY. ONE BIG DIFFERENCE, OR A COUPLE OF BIG CHANGES IN OPPORTUNITIES WITH THE NEW CONTRACT, ONE IS THAT THE CASES PREVIOUSLY WERE ALL SELF-REFERRED. THEY WERE OUR COURT-APPOINTED CLIENTS WHO GOT REFERRED TO THIS PROGRAM. NOW WE'RE GETTING CLIENTS WHO ARE NOT ALREADY OUR COURT-APPOINTED CLIENTS AND THEY ARE REFERRED BY DCJ. I THINK THE OTHER EXCITING OPPORTUNITY IS TO HAVE MORE LONGITUDINAL DATA ON WHAT HAPPENS WITH THE STUDENTS YEARS DOWN THE ROAD IN TERMS OF THEIR SUCCESS, WHICH WE SIMPLY DON'T HAVE THE CAPACITY TO DO. BUT WE KNOW THAT WHEN THEY'RE IDENTIFIED AND REFERRED BY DCJ THEN THEY WILL HAVE RECIDIVISM AND OTHER DATA THEY ARE ABLE TO KEEP AND LOOK AT THE DIFFERENCE THIS TYPE OF PROGRAM MADE.

Commissioner Smith: THANK YOU. CHRISTINA, COULD YOU WALK ME THROUGH ACTUALLY GETS REFERRED TO THIS PROGRAM? WHAT'S THE NAME OF YOUR PROGRAM?

Mr. McKechnie: SCHOOL WORKS.

Commissioner Smith: SO IS IT THE KIDS IN OUR GANG PROGRAM THAT JOE RUNS, YOU WILL REFER THEM TO SCHOOL WORKS?

Ms. McMahan: IT IS KIDS WHO ARE INVOLVED IN THE SYSTEM EITHER, MOSTLY ON FORMAL PROBATION, YES, AND THE MAJORITY OF KIDS THAT WE HAVE ON FORMAL PROBATION ARE INVOLVED IN OUR GANG OR GANG IMPACTED CASELOADS. BUT THERE CAN ALSO BE KIDS WHO ARE ON THE GENDER TEAM OR SEX OFFENDER TEAM AS WELL. SO, YES, IT IS KIDS WHO ARE FORMALLY INVOLVED WITH OUR SYSTEM. WE DID LEAVE SOME LEEWAY IN THE CONTRACT TO SERVE KIDS WHO HAVE BEEN REFERRED TO US WHO ARE INFORMALLY INVOLVED UNDER INFORMAL SUPERVISION AS WELL.

Commissioner Smith: THAT'S WHERE I WAS GOING TO GO. WITH THE NEW PILOT, THESE KIDS ARE NOT GOING TO BE A PART OF THE SYSTEM. YOU'RE THE IN

BETWEEN BEFORE THEY ACTUALLY GET TO THE SYSTEM. I DON'T WANT TO CHANGE THE PROGRAM AROUND, BUT THERE ARE A COUPLE OF THINGS THAT I WOULD LIKE TO SEE. I'M LOOKING AT THE SECOND PERCENT ACHIEVED OR PARTIALLY ACHIEVED. FOR ME, IT IS LIKE BEING PARTIALLY PREGNANT. EITHER YOU ARE OR YOU ARE NOT. IF YOU COULD SEPARATE THAT AND SAY WHICH PERCENTAGE ACTUALLY DID ACHIEVE AND WHAT'S THE PERCENTAGE THAT PARTIALLY ACHIEVED? I DON'T KNOW IF TRULY 84.7 WAS ACHIEVED IT OR AND THEN AT THE -- WHEN IT SAYS 84.7. IS THAT REALLY 84.7 OR IS THAT 74.7 ACHIEVED AND 10% PARTIALLY ACHIEVED? WHEN YOU BUMP THEM TOGETHER, THAT DOESN'T GIVE ME A TRUE ACCOUNTING OF IF THE PROGRAM IS WORKING. DO YOU SEE WHERE I'M TALKING ABOUT ON THE SECOND COLUMN?

Ms. McMahan: YES, MARK COULD YOU, I KNOW THIS IS DATA THAT YOU HAVE BEEN KEEPING THROUGH PORTLAND STATE. COULD YOU ADDRESS THAT?

Mr. McKechnie: COMMISSIONER SMITH, I'M HAPPY TO ADDRESS THAT. WE CAN BREAK IT THAT OUT. TO GET IT ON A CHART AND MAKE IT MORE DIRECT, I WANTED TO EXPLAIN THE REASON FOR THAT IS BECAUSE WE DON'T CONTROL WHEN WE HAVE THE STUDENT REFERRED TO US. FOR SOME STUDENTS, IT HAS BEEN YEARS OF FALLING BEHIND EDUCATIONALLY BEFORE THEY GET TO US. FOR OTHERS, YOU KNOW, THERE IS AN EXPULSION THAT JUST COMES UP. THEY HAVE BEEN DOING OKAY IN SCHOOL BEFORE THAT. SO, IF OUR PERIOD OF INVOLVEMENT WITH A STUDENT IS SAY SIX TO 10 MONTHS, THEIR 10 YEARS WITHOUT HAVING THEIR NEEDS MET, WE MAY NOT BE ABLE TO BRING THEM ALL OF THE WAY UP TO GRADE LEVEL, CAUGHT UP ON CREDITS AND ALL OF THOSE THINGS. SO WE WANTED TO HAVE A MEASURE THAT REPRESENTS MOVEMENT FROM WHERE THEY STARTED TO WHERE THEY ARE WHEN WE FINISH AND THE OTHER REASON IS THAT SOME, YOU KNOW, SOME CLIENTS LEAVE THE PROGRAM PREMATURELY. WE WANTED TO BE ABLE TO CAPTURE THE PROGRESS THAT THEY MAKE WHILE THEY'RE WITH US.

Commissioner Smith: BUT THE DATA FOR ME IS NOT COMPLETE BECAUSE YOU HAVE A DEMOGRAPHIC, IMPROVE ACADEMIC ACHIEVEMENT. I AM THINKING 84.7 ACHIEVE THAT AND THIS COULD GO FROM A D GRADE UP TO A C GRADE, AND I WOULD THINK THAT WOULD BE GREAT PARTICULARLY FOR THIS POPULATION, BUT IF YOU DON'T HAVE IT BROKEN OUT. I DON'T KNOW WHERE WE ARE AT.

Chair Kafoury: COULD YOU GET HER MORE INFORMATION ON THAT.

Mr. McKechnie: SURE.

Chair Kafoury: THANK YOU.

Ms. Mahan: I WOULD LIKE TO THANK JOE MCFERRIN FOR BEING HERE AND HE HAS TO LEAVE TO GET TO A DIFFERENT BOARD MEETING.

Mr. McFerrin: THANK YOU SO MUCH.

Chair Kafoury: OTHER QUESTIONS FOR MARK? THANK YOU SO MUCH.

Ms. McMahan: THANK YOU, CARMON, FOR BEING HERE AS WELL. WE'RE GOING TO JUST KIND OF SKIP AHEAD A LITTLE BIT. WE MENTIONED THE CHI MENTORING SERVICES, A NEW PROPOSED PROGRAM IN FISCAL YEAR '16. ONCE AGAIN, GOING BACK TO THE GANG ASSESSMENT REPORT THAT SAID THAT WE REALLY HAD A GAP WHEN IT CAME TO MENTORS FOR YOUTH ALREADY INVOLVED IN OUR DEPARTMENT. ORIGINALLY, AS PART OF THE CHI PROGRAM DESIGNED 3 1/2, FOUR YEARS AGO, THIS WAS PART A COMPONENT BUT WE NEVER HAD THE FUNDING TO ACTUALLY MAKE THIS HAPPEN. WE'RE HOPEFUL THAT WE CAN DO THAT IN THE UPCOMING FISCAL YEAR. THIS IS THE YOUTH VILLAGES INTERCEPT PROGRAM. WE MENTIONED THAT YESTERDAY. JUST REALLY QUICKLY, THAT IS AN INTENSIVE WRAP-AROUND HOME-BASED FAMILY-BASED SERVICE THAT WE ARE USING TO DIVERT KIDS FROM THE OREGON YOUTH AUTHORITY. WE ARE USING IT IN LIEU OF PLACING KIDS IN OUT-OF-HOME RESIDENTIAL, OR YOUTH CORRECTIONAL FACILITY BEDS.

ONCE AGAIN, TO TRY TO PREVENT THAT GOING BACK TO OUR COMMITMENT PREVENT THAT PENETRATION INTO THE DEEPER END OF THE SYSTEM AND KEEP KIDS CONNECTED TO THEIR COMMUNITIES. AND THEN OUR ASSESSMENT AND EVALUATION RESIDENTIAL PROGRAM. WE HAVE OPERATED THAT FOR JUST A LITTLE OVER A YEAR. THAT'S OUR OWN BEHAVIORAL REHABILITATIVE SERVICES, BRS PROGRAM THAT WE ARE LICENSED THROUGH THE STATE TO OPERATE. ONCE AGAIN, WE USE THAT TO MEET A MYRIAD OF NEEDS. A LOT OF DIFFERENT YOUTH WITH PRESENTING ISSUES. YOUTH WHO ARE VICTIMS OF COMMERCIAL SEXUAL EXPLOITATION WHO COME TO THE PROGRAM WHO HAPPEN TO BE ON PROBATION WITH US. SERVING THEM, SERVING KIDS WITH DRUG ISSUES, WE ARE SERVING KIDS THAT NEED STABILIZATION AND WE NEED TO FIGURE OUT WHAT THE NEXT BEST PLACE IS AND WRAP A PLAN AROUND THEM BEFORE THEY CAN GO HOME. AND THEN WE'RE GOING TO END WITH REALLY TALKING ABOUT THE FUTURE. JUDGE WALLER, YOU REFERENCED THIS A FEW PARTS TODAY, I ASKED JUDGE WALLER IF SHE COULD COMMENT ON WHERE OUR DEPARTMENT AND SYSTEM IS HEADED TO IN THE FUTURE.

Judge Waller: WHEN WE LOOK THE AT FOUNDATION THAT JDAI SET, HOLDING KIDS ACCOUNTABLE BUT DOING IT IN A WAY THAT IS FAIR AND EQUITABLE, IT IS MOST EFFICIENT AND BEST USE OF RESOURCES. THE DEVELOPMENTAL APPROACH WAS PUT TOGETHER BY THE NATIONAL ACADEMY OF SCIENCE, AND IT LED TO SOME CONCLUSIONS THAT REALLY FOLLOW THAT INITIAL JDAI

CORE STRATEGY THAT WE HAVE BEEN FOLLOWING FOR THE PAST 20 YEARS. THERE IS A QUOTE ABOUT PROCEDURAL JUSTICE THAT I THINK SUMS UP WHAT JUVENILE JUSTICE SHOULD BE ABOUT. FROM TOM TYLER WHO IS THE GURU ON PROCEDURAL FAIRNESS, PROFESSOR AT YALE, "WE SHOULD TREAT EACH ENCOUNTER BETWEEN CITIZENS, POLICE, COURTS, AND OTHER LEGAL ACTIONS AS A SOCIALIZING EXPERIENCE, A TEACHABLE MOMENT THAT BUILDS OR UNDERMINES LEGITIMACY. WE KNOW THAT IT IS A BEDROCK OF OUR DEMOCRACY THAT THE JUSTICE SYSTEM BE SEEN AS HAVING LEGITIMACY AND BE TRUSTED BY OUR CITIZENS." THE DEVELOPMENTAL APPROACH, BUILDING ON THE CORE FUNCTIONS THAT JDAI PUT TOGETHER AND ALL OF WHAT YOU HAVE HEARD ABOUT TODAY IS BUILT ON THAT IDEA THAT WE HOLD KIDS ACCOUNTABLE FOR BEHAVIOR. WE DEAL WITH THEM AS SOON AS WE CAN. FAIR AND EQUITABLE. THEY PERCEIVE THE SYSTEM AS BEING FAIR AND EQUITABLE AND EVERY ENCOUNTER THAT WE HAVE WITH A CHILD, YOUTH, AND THEIR FAMILY, A SOCIALIZING MOMENT, TEACHABLE MOMENT THAT WILL BUILD THE TRUST AND LEGITIMACY IN OUR SYSTEM.

Ms. McMahan: THANK YOU, JUDGE WALLER. A COUPLE OF QUOTES THAT I THINK SUM UP WHAT THE PEOPLE AT DCJ AND THE PEOPLE AROUND THIS TABLE AND A WHOLE BUNCH OF OTHER PEOPLE INVOLVED TRYING TO HELP OUR KIDS CARE ABOUT. WITH THAT, WE THOUGHT WE WOULD CLOSE AND ASK IF YOU HAD ANY QUESTIONS OR ANYTHING THAT WE CAN CLARIFY THAT WE HAVE ALREADY COVERED.

Chair Kafoury: QUESTIONS OR COMMENTS? THANK YOU. THANK YOU SO MUCH FOR COMING TODAY. I THOUGHT TODAY'S PRESENTATION BOTH THE 3194 AND THIS ONE HAVE BEEN REALLY INTERESTING AND HELP SET THE STAGE FOR THE BUDGET CONVERSATIONS THAT WE'RE HAVING. THANK YOU FOR COMING.

Ms. McMahan: THANK YOU. THANK YOU FOR YOUR TIME.

Chair Kafoury: SEEING NO FURTHER BUSINESS, WE ARE ADJOURNED.

### **ADJOURNMENT – 12:45 pm**

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