

**Transcript of the Board of Commissioners  
Multnomah Building, Board Room 100  
501 SE Hawthorne Blvd., Portland, Oregon  
Tuesday, June 25, 2013**

**BOARD BRIEFING**

Chair Jeff Cogen called the meeting to order at 9:56 a.m. with Vice-Chair Judy Shiprack and Commissioners Deborah Kafoury, Loretta Smith present. Commissioner Diane McKeel was excused.

Also attending were Jacqueline Weber, Deputy County Attorney, and Marina Baker, Assistant Board Clerk.

**[THE FOLLOWING TEXT IS THE BYPRODUCT OF THE CLOSED CAPTIONING OF THIS PROGRAM. THE TEXT HAS NOT BEEN PROOFREAD, AND SHOULD NOT BE CONSIDERED A FINAL TRANSCRIPT.]**

Chair Cogen: GOOD MORNING, EVERYONE. WELCOME TO THIS MORNING'S BOARD BRIEFINGS. OUR FIRST BRIEFING IS ON THE BEDBUG WORK GROUP. COMMISSIONER KAFOURY, DO YOU WANT TO LEAD US IN?

Commissioner Kafoury: SURE. I JUST WANTED TO START OFF BY SAYING THAT I'M ESPECIALLY PROUD OF THE WORK THAT OUR BEDBUG WORK GROUP AND OUR COMMUNITY AT LARGE HAS BEEN ABLE TO DO AND TO TAKE THIS -- TACKLE THIS VERY COMPLICATED ISSUE. OTHERS HAVE BEEN EQUALLY SUCCESSFUL BUT THERE ARE ENOUGH EXAMPLES AROUND THE COUNTRY OF COMMUNITIES THAT HAVE ACTUALLY JUST GIVEN UP. IN FACT, WHEN I FIRST STARTED LOOKING AT THIS ISSUE, WE WERE IN SEATTLE ON A WORK TRIP, AND TALKED WITH SOME OF THE PROVIDERS IN SEATTLE WHO SAID THEY WEREN'T EVEN DEALING WITH THE ISSUE IN SOME OF THEIR FACILITIES BECAUSE IT WAS JUST -- THEY HAD OTHER FAR MORE IMPORTANT ISSUES, THEY THOUGHT, AND THEY KIND OF LET IT GO. AND WE HAVE NOT DONE THAT HERE. WE HAVE DECIDED THIS IS AN ISSUE THAT IS REALLY IMPORTANT, AND IT'S IMPORTANT NOT ONLY TO THE GENERAL PUBLIC BUT ESPECIALLY IMPORTANT TO PEOPLE WHO LIVE IN CONDITIONS THAT -- WITH ABILITIES AND DISABILITIES THAT THEY ARE NOT ABLE TO DEAL AS EFFECTIVELY AS OTHERS. I REALLY WANT TO CALL OUT ALL THE FOLKS IN THE WORK GROUP AND MATT DAVIS AND BEN IN PARTICULAR FOR THEIR HARD WORK ON THIS, AND LIZ SMITH CURRIE, MY ABLE STAFF. THANK YOU.

Chair Cogen: GOOD MORNING.

Ms. Smith Currie: GOOD MORNING, MY NAME IS LIZ SMITH CURRIE AND I WORK FOR COMMISSIONER KAFOURY. WE'RE HERE TO TALK ABOUT EVERYBODY'S FAVORITE SUBJECT, BEDBUGS, AND MORE SPECIFICALLY THE

COLLABORATION OUR COMMUNITY HAS DEVELOPED TO PREVENT INFESTATIONS LOCALLY. IN 2010, HOUSING AND SOCIAL SERVICE ADVOCATES ASKED COMMISSIONER KAFOURY FOR HELP IN LEADING A RESPONSE TO THE AREA'S GROWING BEDBUG PROBLEM. AT THAT TIME MOST PEOPLE IN OUR COMMUNITY DIDN'T EVEN REALIZE WE HAD A BEDBUG PROBLEM. BUT THE COST OF BEDBUG TREATMENTS WAS ALREADY BEGINNING TO HAVE A MAJOR IMPACT ON SOCIAL SERVICE PROVIDERS. THEY KNEW IF WE DIDN'T ACT QUICKLY, BEDBUGS COULD EASILY GET OUT OF CONTROL, AS THEY HAD ON THE EAST COAST, AND COULD SERIOUSLY DISRUPT OUR ABILITY TO FUND BASIC SERVICES. BEDBUGS ARE NOT PICKY. THEY WILL INFEST ANYONE'S HOME, BUSINESS OR ORGANIZATION. BUT SADLY, THOSE LEAST ABLE TO AFFORD TREATMENT ARE THOSE WHO ARE MOST AT RISK OF CONTRACTING BEDBUGS. TO RESPOND TO THIS CALL TO ACTION, COMMISSIONER KAFOURY AND CITY COMMISSIONER NICK FISH CO-HOSTED A BEDBUG SUMMIT IN 2011, WHICH RESULTED IN THE MULTNOMAH COUNTY BEDBUG WORK GROUP. THE WORK GROUP ESTABLISHED A TWO-YEAR CHARTER AND BROUGHT TOGETHER BUSINESS LEADERS, NONPROFITS, SCHOOLS, PEST CONTROL COMPANIES AND GOVERNMENT AGENCIES TO DETERMINE THE EXTENT OF THE PROBLEM, AND DEVELOP A COMMUNITYWIDE WORK PLAN. WE ARE NOW AT THE END OF OUR TWO-YEAR CHARTER. THIS IS OUR LAST BRIEFING TO YOU, SO THAT WE CAN SHARE OUR SUCCESSES AND ALSO HIGHLIGHT COMMUNITY NEEDS AND STRATEGIES AS WE MOVE FORWARD. AGAIN, I DO WANT TO THANK LILA WICKHAM FOR HER LEADERSHIP AND MATT DAVIS AT INTERENVIRONMENTAL HEALTH DEPARTMENT WHO HAS STAFFED THE WORK FOR THE LAST TWO YEARS, AND NOW I'LL KICK IT OFF TO THE WORK GROUP MEMBERS.

>> I'M RABIA YAEMAN, ONE OF THE MEMBERS OF THE TASK FORCE AND THE WORK GROUP. THANK YOU FOR INVITING ME BACK. I SPOKE BEFORE, I DON'T REMEMBER IF IT WAS LAST YEAR, I GUESS IT WAS LAST YEAR. I JUST WANT TO SAY I'M HONORED TO HAVE THE OPPORTUNITY TO COME BACK BEFORE YOU AGAIN AND TALK ABOUT THE IMPORTANCE OF RAPID IDENTIFICATION AND TREATMENT OF BEDBUG INFESTATIONS AMONG ALL ECONOMIC CLASSES OF PEOPLE IN OUR CITY. BUT MOST IMPORTANTLY TO TALK ABOUT THOSE WHO WE MIGHT REFER TO AS WORKING POOR FAMILIES. YOU SEE, THE BEDBUG TASK FORCE AND WORK GROUP HAS BEEN MEASURABLY SUCCESSFUL IN HELPING TO FACILITATE HUGE IMPROVEMENTS IN SUBSIDIZED HOUSING, AND OF COURSE FAMILIES AND INDIVIDUALS IN UPPER INCOME BRACKETS, THEY JUST GET TREATMENT. HOWEVER, INDIVIDUAL AND FAMILIES LIVING PAYCHECK TO PAYCHECK CANNOT AFFORD EFFECTIVE TREATMENT, WHICH TYPICALLY COST AT LEAST \$1,000 OR PROBABLY MORE. THAT DOESN'T TAKE INTO ACCOUNT THE TIME NEED TO DO TAKE OFF WORK TO PREPARE FOR TREATMENT, BEING HOME FOR PEST CONTROL, OR THE PERSONAL TOLL IN REDUCED PERFORMANCE AT WORK DUE TO STRESS AND SLEEP DEPRIVATION. THE REALITY IS, WHEN EVERYONE IN OUR COMMUNITY HAS ACCESS TO ACCURATE INFORMATION AND PROMPT INSPECTIONS AND

TREATMENT, WE ARE ALL LESS LIKELY TO BRING BEDBUGS HOME WITH US. THAT FACT IS WHAT MOTIVATED ME TO CONTINUE TO WORK FOR EDUCATION ON THIS TOPIC. I THOUGHT THE BEST WAY TO DEMONSTRATE WAS WITH PROPS. SO IT'S BEEN AT LEAST FOUR YEARS SINCE MY INFESTATION BUT I WANTED TO BRING A PERSON I WAS USING AT THE TIME -- IT GOT SO TATTERED DURING THAT PROCESS -- BUT IT TELLS THE STORY BETTER THAN I CAN. AS YOU KNOW, WHEN YOU HAVE BEDBUGS YOU DO A LOT OF LAUNDRY, ANOTHER POTENTIAL COST. AT SOME POINT I DID WASH MY BAG. IMAGINE MY HORROR WEEKS LATER WHEN I EMPTIED IT, TURNS THE POCKET INSIDE OUT TO DISCOVER DEAD BEDBUGS IN THE SEAMS.

>> EEW.

>> I KNOW, THAT IS GROSS.

>> OF COURSE I WAS DELIGHTED TO SEE THEM DEAD, BUT I WAS ALSO HORRIFIED TO REALIZE THAT PRIOR TO WASHING MY BAGS I WAS CARRYING THEM WITH ME EVERYWHERE I WENT, ON THE BUS, TO THE COFFEE SHOP, THE THEATER, LIBRARY, MAYBE I WAS SITTING NEXT TO YOU AT THAT RESTAURANT WHEN I SET MY BAG ON THE BENCH SEAT. IF YOU LOOKED AT ME WOULD YOU HAVE THOUGHT TO YOURSELF, I WONDER IF SHE HAS BEDBUGS? I MEAN BEFORE TODAY. I DOUBT IT. I DON'T WANT TO GROSS YOU OUT BUT MY POINT IS THIS. ANYONE CAN HAVE BEDBUGS. THE MORE OBJECTION CLES TO GETTING TREATMENT, THE MORE LIKELY THEY ARE TO SPREAD IN THE COMMUNITY. IF THEY STAYED CONFINED TO OUR BEDROOMS WE WOULDN'T HAVE THIS CONVERSATION BUT THEY DON'T. THEY SNEAK INTO OUR BELONGINGS AND TRAVEL WITH US AND GO OUT AND GO HOAX WITH SOMEONE ELSE, ANYONE ELSE. I ASK YOU TO MAKE A PLAN TO FIND AND TREAT BEDBUGS LIKE ANY COMMUNITY DISEASE THAT CAN BE SPREAD UNWITTINGLY FROM ONE PERSON TO ANOTHER. THANK YOU FOR YOUR CONSIDERATION.

>> Chair Cogen: THANK YOU.

>> GOOD MORNING, MY NAME IS JON WILD, I WORK AS A PROPERTY MANAGER. I PREVIOUSLY HAD BEEN ON A YEAR AND A HALF PROJECT ON THE BEDBUG TASK FORCE WITH HOME FORWARD. WE HAD NOTICED THE PROBLEM OF BEDBUGS STARTING AT APPROXIMATELY 2008 AND PUT A LOT OF RESOURCES INTO CONTROL AND ELIMINATE BEDBUGS WHEREVER WE COULD. IT'S BEEN A SUBSTANTIAL FINANCIAL BURDEN BUT WE WANT PEOPLE TO LIVE BEDBUG FREE. WE'VE PUT A SYSTEM IN MOTION I THINK HAS BEEN VERY SUCCESSFUL, OF EARLY RECOGNITION OF A PROBLEM, AS WE'VE INSPECTED A FULL BUILDING, TRAINING STAFF, WHETHER THEY ARE PEST CONTROL OPERATORS OR WHETHER THEY ARE MAINTAIN PEOPLE THAT ENTER APARTMENTS ALL THE TIME, OR WHETHER IT'S OFFICE STAFF THAT CAN HELP EDUCATE THE RESIDENTS. IT'S BEEN A SUCCESSFUL PLAN AND

YET, I FEEL THAT WE WILL JUST BE AT A LEVEL OF CONTROL. I FEEL THAT THE PROBLEM IS GOING TO BE EXPANDING, BUT THANKFULLY WITH THIS BEDBUG TASK FORCE WE HAVE BEEN ABLE TO PUT SYSTEMS IN MOTION AND DECREASE THE INCIDENTS CURRENTLY. I DO WANT TO THANK THE BOARD OF COUNTY COMMISSIONERS FOR PROVIDING FUNDING PREVIOUSLY FOR AGING AND DISABILITY SERVICES. ON THOSE ISOLATED CASES WHERE WE HAVE A COLLECTOR OR A HOARDER THAT GETS BUD BUS STATION, IT REALLY ADDS TO THE COST AND THE LENGTH OF TIME THAT A PERSON HAS BEDBUGS. THAT'S BEEN AN ENORMOUS STEP FOR US, WHO ARE ALSO FIGHTING WITH LIMITED RESOURCES TO CONTROL THE PROBLEM. BEDBUGS CAN AFFECT ANYBODY. THE HIGH END COMMUNITY, LOW END COMMUNITY. SADLY WITH OUR HIGH-RISES THEY AFFECT THE MOST VULNERABLE, THE ELDERLY AND DISABLED, WHO HAVE THE LEAST ABILITY TO DO THE PHYSICAL WORK AND HAVE THE COGNITIVE SKILLS TO KNOW HOW TO DO THAT. BUT WE'RE ON TRACK. WE HAVE A STRATEGY, WE'VE BEEN SUCCESSFUL. WE'LL CONTINUE THAT AND LEARN AS THE SYSTEMS ARE IN PLACE TO CHANGE A IMPROVE THE SYSTEM. BUT THANK YOU ALL FOR HELPING FUND A PROGRAM THAT HAS HELPED US DRAMATICALLY.

>> Chair Cogen: THANK YOU.

>> HI, MY NAME IS MELISSA GREENEY, I'M THE SAFETY NET SPECIALIST WITH AGING AND DISABILITY SERVICES, THANK YOU CHAIR COGEN AND COMMISSIONERS FOR YOUR ONGOING SUPPORT OF THIS PROGRAM. IT'S JUST A PLEASURE FOR ME TO BE HERE TO TALK ABOUT SOME OF THE SUCCESSES THIS WORK GROUP HAS HAD OVER THE PAST TWO YEARS, AND TO HAVE WORKED WITH SUCH A DYNAMIC GROUP OF PEOPLE FROM EVERY SECTOR WHO ARE INTERESTED IN FIGHTING THIS ISSUE IN OUR COMMUNITY. SOME OF THE MOST SIGNIFICANT ACHIEVEMENTS IN THE AREAS OF EDUCATION AND OUTREACH THAT WE'VE REACHED IN THE PAST TWO YEARS BY POOLING RESOURCES AND SHARING KNOWLEDGE, ARE FIRST, I WANT TO THANK JULIE SULLIVAN OF THE MULTNOMAH COUNTY COMMUNICATIONS OFFICE WHO WAS INSTRUMENTAL IN SECURING ADVERTISEMENT SPACE DONATION THROUGH TRIMET THROUGH, LAMAR ADVERTISING. THEY ARE AT \$100,000. SUBSEQUENTLY SHE COORDINATED A PUBLIC AWARENESS CAMPAIGN ON THE TRIMET BUSES THAT'S GOING ON RIGHT NOW, YOU MAY HAVE SEEN THEM. WE'LL HAVE A SLIDE TO SHOW WHAT THAT LOOKS LIKE. SO THAT WAS HUGE, A HUGE PUBLIC AWARENESS EFFORT THAT WE'VE ACHIEVED. SECONDLY, THE HEALTH DEPARTMENT STAFF AND VOLUNTEERS PERFORMED AND CONTINUE TO PERFORM NEIGHBORHOOD TRAINING AND OUTREACH ON THE IDENTIFICATION AND PROPER HANDLING OF BEDBUG INFESTED MATERIALS. STAFF FROM A NUMBER OF ORGANIZATIONS, INCLUDING BUT NOT LIMITED TO METRO, MULTNOMAH EDUCATION DISTRICT SCHOOL NURSES, THE HEALTH DEPARTMENT, OREGON STATE UNIVERSITY AND HOME FORWARD, HAVE SURVEYED AND TRAINED NUMEROUS PROFESSIONALS ON BEDBUG IDENTIFICATION, PREVENTION, AND

MANAGEMENT TECHNIQUES. THE GROUP COLLABORATED TO DEVELOP EDUCATIONAL TOOLS INCLUDING RENTERS RIGHTS AND BEDBUGS, A HANDOUT, ALSO OTHER HANDOUTS INCLUDING CONTROLLING BEDBUGS SAFELY, AND TIPS FOR CHOOSING A PEST CONTROL OPERATOR. AND WE WERE ALSO ABLE, THANKS TO THE FUNDING YOU'VE PROVIDED, TO HAVE THESE MATERIALS TRANSLATED INTO SIX DIFFERENT LANGUAGES WHICH IS HUGE FOR OUR SCHOOL OUTREACH AND OUTREACH IN UNDERSERVED COMMUNITIES. THE GROUP ALSO DEVELOPED A COMPREHENSIVE BEDBUG WEBSITE FOR COMMUNITY MEMBERS WHICH CAN BE FOUND AT [WWW.BEDBUGSAREREAL.ORG](http://WWW.BEDBUGSAREREAL.ORG). THAT'S LASS WEBSITE THAT CAN BE TRANSLATED RIGHT AT THE SITE INTO FOUR DIFFERENT LANGUAGES. THE WORK GROUP HAS CREATED SPACE FOR COMMUNITY MEMBERS AND ORGANIZATIONS TO SHARE BEST PRACTICES FOR BEDBUG MANAGEMENT. THE HEALTH DEPARTMENT AND THE DEPARTMENT OF COMMUNITY -- THE DEPARTMENT OF DCHS, I'M SORRY, CODEVELOPED A COMMUNITY REFERRAL HOT LINE. 503-988-BUS STATION. FOR COMMUNITY MEMBERS WHO MADE KNEE DONATION, REFERRALS OR OTHER SERVICES, THIS LINE IS ANSWERED BY A HUMAN WHICH IS GREAT. WE'VE PARTNERED WITH 2-1-1, WHICH IS GREAT, SO WHEN 2-1-1 GETS CALLS, THEY WILL BE REFERRED TO THE BEDBUG LINE. I MYSELF ARE ANSWERING ONE OF THE CHOICES FOR RENTERS. IT'S A GREAT SERVICE TO BE ABLE TO PROVIDE THE COMMUNITY. AND FINALLY, AGAIN, I'D ALSO LIKE TO THANK YOU GOOD PHONE FUNDING THE BEDBUG EVICTION MITIGATION PROGRAM THROUGH AGING AND DISABILITY SERVICES FOR VULNERABLE POPULATIONS. THESE FOLKS CAN FACE LOSING THEIR HOUSING DUE TO THESE BEDBUG INFESTATIONS. LAST YEAR, FISCAL YEAR 2012, WE HELPED MORE THAN 75 PEOPLE DIRECTLY WITH THOSE FUNDS TO PROVIDE PREPARATION, SERVICES AND PREPARING UNITS, AND REMAINING IN LEASE COMPLIANCE. WE'VE HELPED MANY ADDITIONAL INDIVIDUALS WITH OBTAINING BEDBUG MATTRESS AND BOX SPRING ENCASEMENTS, AND ONGOING CASE MANAGEMENT FOR SOME INDIVIDUALS WHO MAY OR MAY NOT HAVE HOME CARE WORKERS PAID THROUGH OTHER STATE PROGRAMS WHO ALSO NEED ASSISTANCE WORKING WITH LANDLORDS AND UNDERSTANDING THEIR RESPONSIBILITIES. SO FINALLY, AGAIN, NOW YOUR CONTINUED SUPPORT OF THIS PROGRAM.

>> Chair Cogen: THANK YOU.

>> THANK YOU.

>> HI, MY NAME'S MATT DAVIS I WORK AT THE HEALTH DEPARTMENT IN ENVIRONMENTAL HEALTH SERVICES. QUICKLY, HERE'S A PICTURE OF THE AD CAMPAIGN THAT JULIE SULLIVAN COORDINATED, THANKS AGAIN, JULIE. I WANT TO SWITCH GEARS JUST A BIT FROM TALKING ABOUT EDUCATION AND OUTREACH TO ANOTHER AREA OF OUR WORK. ASSESSING THE SCOPE OF ANY HEALTH ISSUE AND MONITORING IT FOR CHANGES IS A CORE FUNCTION OF ANY PUBLIC HEALTH SERVICE. EARLY ON IN THE BEDBUG WORK GROUP

MEMBERS REALLY IDENTIFIED THAT DEVELOPING A SYSTEM TO MONITOR THE PROBLEM WAS REALLY A PRIORITY AREA THAT WE SHOULD BE FOCUSING ON. SO OVER THE LAST TWO YEARS THE HEALTH DEPARTMENT, IN COORDINATION WITH THE WORK GROUP MEMBERS AND PEST MANAGEMENT PROFESSIONALS HAVE BEEN WORKING TO DETERMINE DIFFERENT STRATEGIES FOR SHARING INFORMATION RELATED TO BEDBUG INVEST TATIONS. IN THE 2013 LEGISLATIVE SESSION, MULTNOMAH COUNTY HELPS TO SHAPE THE BILL THAT ALLOWS PUBLIC HEALTH THE WHOLE DATA ABOUT BEDBUG INFESTATIONS, WHILE PROTECTING THE PRIVACY OF PEOPLE AND BUSINESSES THAT ARE IMPACTED BY THOSE INFESTATIONS. THIS IS DATA THAT, WITHOUT THIS TYPE OF PROTECTION, BASICALLY IS NONEXISTENT. WHILE THIS PARTICULAR SET OF DATA, DATA FROM PEST CONTROL OPERATORS TO LOCAL HEALTH DEPARTMENTS IS KEPT PRIVATE. OTHER INFORMATION THAT HELPED CONSUMERS MAKE INFORMED CHOICES LIKE HOTEL AND MOTEL INSPECTION INFORMATION OR RENTAL HOUSING COMPLAINTS, ALL REMAINED OPEN AND ACCESSIBLE TO FOLKS. THE BILL, HOUSE BILL 2131, WAS SUPPORTED BY THE OREGON PEST CONTROL ASSOCIATION AND THE OREGON RESTAURANT AND LODGING ASSOCIATION. I THINK THAT THE SUCCESS OF OUR EFFORT IN THE BILL REALLY SPEAKS TO THE ESSENCE OF THE GROUP, WHICH HAS BEEN COLLABORATION AND PARTNERSHIP IN ALL THINGS THAT WE DO. SO THE BILL WAS SIGNED BY THE GOVERNOR IN APRIL, WHICH ALLOWED TO US KIND OF CONTINUE WORKING TOWARDS THE DEVELOPMENT OF A ROBUST SURVEILLANCE SYSTEM, A SYSTEM THAT PROTECTS VULNERABLE COMMUNITY MEMBERS AND THE ORGANIZATIONS THAT SERVE THEM, A SYSTEM THAT AGAIN PROMOTES COLLABORATION AND THAT HELPS THE HEALTH DEPARTMENT AND THE COUNTY AS WHOLE MAKE DATA-DRIVEN DECISIONS ABOUT HOW WE USE SCARCE RESOURCES RELATED TO THIS ISSUE. SO WHILE THE GROUP HAS MANAGED TO MAKE INCREDIBLE PROGRESS TOWARDS DEVELOPING COMMUNITY SYSTEMS THAT PREVENT AND RESPOND TO BEDBUG INFESTATIONS THE WORK IS NOT DONE. YOU HEARD FROM JON AND RABIA THAT THE BEDBUGS THE TON TAKE A TREMENDOUS TOLL ON PEOPLE AND ORGANIZATIONS, ESPECIALLY OR COMMUNITIES MOST VULNERABLE. YOU'VE HEARD A COUPLE TIMES THAT THE WORK GROUP IS APPROACHING KIND OF THE END OF OUR TWO-YEAR CHARTER. BUT IN THESE CLOSING MEETINGS WE'VE TALKED A LOT ABOUT WHERE THE COMMUNITY NEEDS STILL EXIST. WE THINK THEY EXIST IN THE THREE THINGS YOU SEE ON THE SLIDES. THE FIRST IS SECURING NO AND LOW COST MITIGATION RESOURCES, JUST LIKE THE ONES YOU HAVE ALL COMMITTED TO IN THAT BEDBUG EVICTION MITIGATION PROGRAM THAT YOU FUNDED THIS YEAR. WE THINK THERE'S STILL ROOM TO EXPAND OUTREACH TO MAKE SURE ALL COMMUNITY MEMBERS AND ORGANIZATIONS ARE AWARE OF THE TOOLS WE'VE DEVELOPED AND THE RESOURCES THAT MAY BE AT THEIR DISPOSAL. AND AGAIN, WE THINK THAT IT'S ALWAYS IMPORTANT TO BE EXPLICIT, THAT WE SHOULD BE ALWAYS THINKING ABOUT OUR COMMUNITIES MOST VULNERABLE POPULATIONS WHEN WE'RE THINKING ABOUT BEDBUGS AND HOW TO HANDLE THEM. AND

AGAIN, I WANT TO MAKE SURE THAT ALL COMMUNITY PARTNERS THAT WE'VE WORKED WITH ARE CONTINUING TO TELL US THAT, DESPITE ALL OF THE WORK AND RESOURCES WE'VE DEVELOPED THAT PEOPLE STILL NEED HELP PREPARING AND PAYING FOR PEST CONTROL SERVICES. THAT REMAIN AS HUGE NEED. SO THE SUCCESSES WE'VE HAD THROUGH OUR COLLABORATIVE APPROACH IS REALLY BEING RECOGNIZED AS A MODEL PRACTICE AROUND THE STATE. SINCE WE STARTED THE WORK TWO YEARS AGO, OTHER COMMUNITIES IN OREGON HAVE REALLY GOOD UNTO FACE THIS ISSUE AND START TO THINK ABOUT WHAT THEY ARE GOING TO DO. BECAUSE OF THAT, THE ORIGINAL STEERING COMMITTEE HAS DECIDED TO EXPAND INTO A STATEWIDE WORK GROUP THAT'S GOING TO BE LED BY THE OREGON HEALTH AUTHORITY'S PUBLIC HEALTH DIVISION. AND I THINK EVERYONE ON THE WORK GROUP IS EXCITED ABOUT THIS OPPORTUNITY TO SHARE SOME OF THE TOOLS WE'VE DEVELOPED AND THE LESSONS WE'VE LEARNED WITH OTHER COMMUNITIES AROUND THE STATE AS THEY BEGIN TO PLAN AND STRATEGIZE ON THIS ISSUE. SORRY, TECHNICAL DIFFICULTY. SO LIKE COMMISSIONER KAFOURY SAID, THERE ARE OTHER COMMUNITIES AROUND THE COUNTRY AND IN OUR AREA THAT HAVE REALLY STRUGGLED TO GAIN MOMENTUM ON THIS ISSUE. THEY HAVE EVEN GIVEN UP. BUT I THINK WE'RE ALL PROUD OF MULTNOMAH COUNTY AND STAYING COMMITTED TO OUR ORIGINAL PURPOSE. CURRENTLY WE'RE THE ONLY ACTIVE COALITION, REGIONAL COALITION IN THE PACIFIC NORTHWEST THAT'S WORKING ON THIS ISSUE. I THINK THE SUCCESSES THAT WE HIGHLIGHTED TODAY ARE THE DIRECT RESULT OF OUR INTENTIONAL COLLABORATION AND PARTNERSHIP OVER THE LAST TWO YEARS. AND THE GROUP WOULD LIKE TO EXPRESS AGAIN OUR GRATITUDE TO THE BOARD FOR STAYING ENGAGED IN THE ISSUE, AND FOR YOUR CONTINUED SUPPORT OF THE BEDBUG EVICTION MITIGATION PROGRAM. THE GROUP WANTS TO THANK COMMISSIONER KAFOURY IN PARTICULAR FOR HER LEADERSHIP ON THIS ISSUE, INCLUDING CONVENING THE ORIGINAL SUMMIT TWO YEARS AGO, SUPPORTING THE WORK GROUP, BOTH DIRECTLY AND INDIRECTLY OVER THE LAST TWO YEARS AND REALLY ACTING AS CHAMPION FOR OUR LEGISLATIVE ACTIVITIES THIS LAST YEAR, RELATED TO DEVELOPING A SURVEILLANCE SYSTEM. I THINK --

>> I TAKE A LOT TO GRIEF FROM THE CHAIR, WHO CALLS ME BEDBUG LADY. [LAUGHTER]

>> I DON'T SAY THAT AT WORK, I JUST LIKE TO TEASE YOU.

>> I THINK MELISSA GREENEY AND MARGARET MAHONEY DESERVE SPECIAL RECOGNITION FOR BEING THE GROUP'S FEARLESS LEADERS AND COCHAIRS OVER THE LAST TWO YEARS. I THINK MULTNOMAH COUNTY AS A WHOLE REALLY OWES A BIG THANK-YOU TO ALL THE PROFESSIONALS AND COMMUNITY ADVOCATES YOU SEE LISTED ON THE SCREEN, FOR THEIR TIRELESS EFFORTS TO ADDRESS THIS ISSUE. SO AT THIS TIME WE'RE HERE

TO ANSWER ANY QUESTIONS YOU HAVE ABOUT THE GROUP OR WORK MOVING FORWARD. QUESTION.

>> Chair Cogen: QUESTIONS?

>> I HAVE A QUESTION, THANK YOU. HOW DOES AGING AND DISABILITIES SERVICES MEASURE THE SUCCESS OF THE PROGRAM?

>> I THINK I COULD ANSWER THAT. ONE OF THE WAYS IS CONTINUED CASE MANAGEMENT WORK. WE ALSO DO OUTCOME MEASURES EVERY SIX MONTHS FOR FOLKS, TO DETERMINE WHETHER THEY STILL HAVE BEDBUGS, WHICH OFTENTIMES DOESN'T REALLY MEASURE SUCCESS. BEDBUGS DON'T WORK THAT WAY. BUT WE DO -- I'M NOT SURE WHAT THE PERCENTAGE IS, COMMISSIONER, REGARDING IT. I KNOW OUR HOUSING EVICTION PREVENTION OUTCOME MEASURES IN GENERAL ARE UPWARDS OF 85% SUCCESS RATE. AND I THINK WE CAN PUT THE BEDBUG ISSUE IN THERE, AS WELL. WE MEASURE IT BICYCLES MONTHS LATER CHECKING IN AND FINDING OUT WHETHER THE ORIGINAL ISSUE HAS BEEN STABILIZED.

>> SO WE CHECK IN WITH EVERYONE.

>> EVERY SINGLE PERSON WE SERVE.

>> I HAVE A QUESTION. CONGRATULATIONS AND THANK YOU, COMMISSIONER KAFOURY ON YOUR LEADERSHIP WITH THIS STATEWIDE EFFORT. DOES THAT MEAN WE'RE GOING TO GET SOME ADDITIONAL STATE DOLLARS?

>> Chair Cogen: YOU'D HAVE TO ASK THE PUBLIC HEALTH DIVISION. I IT THIS IMPORTANT THING FROM OUR PERSPECTIVE IS THAT THE HEALTH AUTHORITY HAS REALLY AGREED TO KIND OF TAKE THIS ON AND IN SOME WAY OR ANOTHER THEY ARE COMMITTING THEIR RESOURCES TO THE ISSUE.

>> THANK YOU.

>> ANY OTHER QUESTIONS OR COMMENTS?

>> Chair Cogen: I WANT TO THANK ALL OF YOU FOR YOUR GREAT WORK AND I'D LIKE TO THANK THE BEDBUG LADY FOR HER LEADERSHIP.

>> I DON'T WANT TO TAKE RABIA'S TITLE. [LAUGHTER]

>> Chair Cogen: THAT'S GREAT. OUR NEXT BRIEFING THIS MORNING IS AN UPDATE, THE ANNUAL REPORT FROM THE OREGON HISTORICAL SOCIETY LEVY OVERSIGHT COMMITTEE. FROM BEDBUGS TO HISTORY. I'LL TURN IT OVER TO EMERALD WALKER FROM MY OFFICE TO KICK US OFF THIS MORNING.

>> VERY GOOD. GOOD MORNING, CHAIR COGEN AND COMMISSIONERS, MY NAME IS EMERALD WALKER, I'M A LEAD POLICY ADVISOR IN CHAIR COGEN'S OFFICE. HERE TODAY WITH A FAMILIAR CREW, YOU PROBABLY RECOGNIZE THESE SAME FACES FROM AROUND THIS TIME LAST YEAR. HERE TO PROVIDE THE ANNUAL BRIEFING FROM THE LEVY OVERSIGHT COMMITTEE FOR THE OHS LEVY. I'M GOING TO START BY GIVING A LITTLE BACKGROUND. THEN I'M GOING HAND IT OVER TO OUR COCHAIRS, FORMER SENATOR AVEL GORDLY AND NICHOLE MAHER AND TERRY TYMCHUCK, EXECUTIVE DIRECTOR OF THE OREGON HISTORICAL SOCIETY IS GOING TALK A LITTLE BIT ABOUT THE PROGRESS THEY HAVE MADE OVER THE LAST YEAR. SO FOR BACKGROUND, THIS WILL BE MOSTLY A REVIEW. IN NOVEMBER OF 2010, MULTNOMAH COUNTY VOTERS APPROVED A FIVE-YEAR LEVY OF FIVE CENTS PER \$10,000 FOR THE OREGON HISTORICAL SOCIETY. AND THEN IN APRIL OF 2011, THE BOARD OF COUNTY COMMISSIONERS APPROVED RESOLUTION 2011-048, AND THAT APPOINTED THE MEMBERS OF THE OREGON HISTORICAL SOCIETY LEVY OVERSIGHT COMMITTEE OR THE LOC AS WE CALL IT BECAUSE WE LIKE TO SPEAK IN FLUENT ACRONYM AS MUCH AS POSSIBLE. THE MAIN CHARGE OF THIS COMMITTEE IS TO ENSURE THAT LEVY DOLLARS ARE SPENT AS PROMISED IN THE BALLOT LANGUAGE. OTHER RESPONSIBILITIES OF THE COMMITTEE ARE LAID OUT IN THE FINANCIAL AGREEMENT BETWEEN MULTNOMAH COUNTY AND THE OREGON HISTORICAL SOCIETY. HERE'S WHAT THEY ARE. THE FIRST IS THAT THEY MEET AT LEAST SEMIANNUALLY. THIS COMMITTEE IN THEIR FIRST YEAR MET FIVE TIMES. THEY PUT A LOT OF WORK INTO FIGURING OUT HOW TO MEASURE OHS COMPLIANCE WITH THAT LANGUAGE. THIS YEAR THEY HAVE MET TWICE SO THEY HAVE FULFILLED THAT REQUIREMENT. ANOTHER REQUIREMENT IS THAT THEY PROVIDE MINUTES FOR MEETINGS ON THE COUNTY WEBSITE, AND THOSE ARE POSTED AS THEY ARE COMPLETED. ANOTHER REQUIREMENT THAT IS THEY RECEIVE A REPORT OF LEVY EXPENDITURES NOT ONLY FROM OHS BUT FROM THE FOUR MULTNOMAH COUNTY HISTORICAL SOCIETIES THAT RECEIVE LEVY FUNDS. AND THAT HAS BEEN SEAFOOD THAT IS A PART OF THE REPORT THAT'S IN YOUR HANDS TODAY. AND FINALLY, THEY MEET TO PROVIDE AN ANNUAL BRIEFING TO THE BOARD OF COUNTY COMMISSIONERS REGARDING COMPLIANCE WITH THE VOTERS APPROVED MEASURE. SO TODAY'S BRIEFING WITH THIS REPORT FULFILLED THAT REQUIREMENT. SO THIS COMMITTEE WORKED REALLY HARD IN THEIR FIRST YEAR TO IDENTIFY -- TO LOOK AT THIS BALLOT LANGUAGE AND SAY, HOW ARE WE GOING TO MEASURE THEIR COMPLIANCE WITH THIS. ACTUALLY WITH ASSISTANCE FROM AUDITOR STEVE MARCH, THEY IDENTIFIED PERFORMANCE MEASURES. SO IF YOU LOOK AT THE REPORT ITSELF, WHAT THEY HAVE DONE IS THEY HAVE BROKEN OUT THE BALLOT LANGUAGE INTO WHAT THEY THINK ARE MEASURABLES OUT OF THAT. AND THE REPORT ITSELF LAYS OUT THEIR ASSESSMENT FROM LAST YEAR, AND THEIR ASSESSMENT FROM THIS YEAR. OUR CO-CHAIRS WILL TALK A LITTLE BIT ABOUT THAT SEX. WE HAVE ANOTHER MEMBER OF THE LEVY OVERSIGHT COMMITTEE IN THE AUDIENCE TODAY, KARL ABBOT IS HERE, AS

WELL. THERE ARE OTHER VARIOUS MEMBERS OF THE COMMITTEE BUT CARL'S HERE TO LISTEN IN. SO I'M GOING HAND IT OVER TO NICHOLE MAHER TO TALK ABOUT THE REPORT, AND AVEL IGNORED 3 DISCUSS SOME HIGHLIGHTS, AS WELL.

>> GOOD MORNING. LAST YEAR IF YOU RECALL WE HAD JUST IDENTIFIED ALL OF OUR MEASUREMENTS. I WENT THROUGH, DETAIL BY DETAIL, LINE BY LINE, ALL OF THE OUTCOMES. THIS YOU'RE I'M GOING KEEP THE A LITTLE BIT MORE SIMPLE AND REPORT OUT WHERE WE HAVE MET AND EXCEEDED BECAUSE THAT IS THE CASE, WHERE WE HAVE MET AND EXCEEDED ALMOST EVERY BENCHMARK. SO ONE OF OUR MORE IMPORTANT GOALS IS TO HAVE THE MUSEUM OPEN 40 HOURS A WEEK, AND THEY HAVE MAINTAINED THE HOURS BEING OPEN 47 HOURS PER WEEK. THE LIBRARY CONTINUES TO BE OPEN FOR 32 HOURS A WEEK, WHICH IS AN IMPORTANT GOAL. THEY COMPLETED THE GOAL OF RESTORING SERVICES BY ADDING TWO FULL-TIME LIBRARY TECHNICIANS AND THEY HAVE ADDITIONALLY ADDED A FULL-TIME PHOTO AND FILM ARCHIVIST WHO HAS JUST RECENTLY BEGUN, WHICH IS VERY EXCITING. ADDITIONALLY THEY HAVE DONE AN EXCELLENT JOB WITH KIND OF INCREASING THE OVERALL KIND OF EDITORIAL WORK. AND THE OTHER PIECE THAT IS THEY HAVE IMPROVED AND ADDED TO THE COLLECTIONS OVERALL, AS WELL. AS ONE OF THE MORE IMPORTANT GOALS THE COMMITTEE HAS SPENT QUITE A BIT OF TIME DISCUSSING WITH THEM IS REALLY EN SHE EVERRING THAT THE SERVICES AND ACTIVITIES OF THAT OFFERED ARE REFLECTIVE OF THE COMMUNITY THAT PAYS THE TAX, AND THE DIVERSITY OF THE PROGRAMS AND FEATURES OFFERED TO THE COMMUNITY HAS INCREASED, AND I BELIEVE THE DIVERSITY OF THE STAFF HAS INCREASED, AS WELL. THE OVERALL USERSHIP, THERE'S BEEN AN INCREASE OF MULTNOMAH COUNTY RESIDENTS USING THE FREE SERVICE, A SIGNIFICANT INCREASE IN COLLEGE GROUPS, A 26% INCREASE OF COLLEGE STUDENTS AND GROUPS USING IT, WHICH IS PRETTY INTERESTING, AND A SMALL BUMP IN CHILDREN AND SENIORS HAVE REMAINS THE SAME. THAT'S SORT OF THE OVERALL PIECES. OF COURSE THEY HAVE HAD THEIR AUDIT AND ALL OF THE OTHER MAJOR ELEMENTS THAT THEY ARE REQUIRED TO MEET HAVE BEEN SUCCESSFULLY MET. THE AREAS I MENTION HAVE HAD BEEN EXCEEDED. MY COLLEAGUE AND COCHAIR IS ACTUALLY GOING SHARE SOME OF THE HIGHLIGHTS WITH YOU.

>> THANK YOU, AND GOOD MORNING. I WOULD FIRST LIKE TO JUST TAKE A POINT OF PERSONAL PRIVILEGE AND SAY THANK YOU TO CHAIR COGEN AND ALL OF THE COMMISSIONERS FOR YOUR WORK IN COLLABORATION WITH THE CITY, WITH THE CITY AND THE COUNTY BUDGET PROCESS. YOUR LEADERSHIP AND THE QUALITY OF YOUR LEADERSHIP HAS HELPED TO BETTER PROTECT THE INTERESTS OF THE MOST VULNERABLE PEOPLE IN OUR CITY AND COUNTY, AND I BELIEVE THAT YOUR WORK ALSO HAS REMINDED US THAT BUDGETS ARE MORAL DOCUMENTS. SO I WANT TO JUST TAKE THE OPPORTUNITY TO SAY THAT TO YOU ON THIS OCCASION AND TO

LET YOU KNOW THAT YOUR WORK, YOUR GOOD WORK HAS NOT GONE UNNOTICED. AND NOW TWO OBSERVATIONS, AND THEN SOME WORDS ABOUT AN OPPORTUNITY IN FRONT OF US. ONE OBSERVATION IS THAT THE OREGON HISTORICAL SOCIETY PROGRESS TO DATE, WITH ADDITIONAL RESOURCES, NEW READERSHIP, ALTHOUGH CAREY, I DON'T KNOW IF YOU'RE STILL NEW -- AND MOST CERTAINLY NEW AND DYNAMIC PARTNERSHIPS ALL AROUND THE COMMUNITY, THE OREGON COMMUNITY, ALLOWS THE HISTORICAL SOCIETY TO TELL A MORE COMPLETE AND COMPELLING STORY ABOUT OREGON'S HISTORY. IT'S A STORY THAT IS NOW MORE INCLUSIVE, THAT HELPS US BETTER UNDERSTAND HOW WE ARRIVED AT WHERE WE ARE TODAY. AND THAT INCLUSION IS SEEN IN THE QUALITY OF THE EXHIBITS THAT HAVE BEEN UP FOR THE PAST YEAR OR SO. I THINK WE ALSO CAN -- WOULD BE WITNESS TO OHS GIVING US A FOUNDATION OF INFORMATION THROUGH EXHIBITS AND PUBLICATIONS THAT HELP US BETTER FRAME PUBLIC POLICY. AND TO BETTER FRAME PUBLIC POLICY DISCUSSIONS AND DECISIONS. AND BY EXAMPLE, I'LL POINT TO THEIR CONTRIBUTION TO THE DISCUSSION AROUND PUBLIC EDUCATION REFORM, AROUND THE ADMINISTRATION OF JUSTICE AND POLICE REFORM, AND AROUND URBAN PLANNING. IF YOU ARE FAMILIAR WITH -- AND I HOPE YOU ALL READ FAITHFULLY THE OREGON HISTORICAL QUARTERLY, YOU KNOW THE WRITINGS, THE CONTRIBUTIONS IN THE QUARTERLY ARE SOME OF THE BEST PUBLIC POLICY DISCUSSIONS AVAILABLE TO US AS POLICYMAKERS. ANOTHER OBSERVATION IS THE IMPRESSIVE WORK OF OUR EAST COUNTY PARTNERS, WHO HAVE BEEN VERY INTENTIONAL IN THEIR EFFORTS TO GET MORE DIVERSE PARTICIPATION IN THEIR WORK, AND ALSO IN THEIR EXHIBITS. AND THAT'S DEFINITELY TO THEIR CREDIT. AND THEN FINALLY THE OPPORTUNITY I WOULD ASK US ALL TO KEEP THINK ABOUT AS WE GO FORWARD, THERE IS THE NEED FOR A LODGE-RANGE STRATEGY FOR SUSTAINABLE FUNDING BEYOND THE LEVY, AND/OR INCLUSIVE OF A CONTINUING LEVY AND MAKING A CASE FOR THAT AGAIN AS WE GO FORWARD. AND THEN LASTLY, I WOULD LIKE TO SAY AGAIN WHAT A PLEASURE IT IS TO WORK WITH ALL OF THE MEMBERS OF THE LEVY OVERSIGHT COMMITTEE, THANK YOU, KARL ABBOT FOR BEING PRESENT TODAY AND REPRESENTING THAT BODY. AND THEN AGAIN, TO MY FRIEND AND COLLEAGUE, CAREY TYMCHUCK, YOU ARE AN OREGON TREASURE.

>> WE'LL HAND IT OVER TO CAREY.

>> THANK YOU FOR IDENTIFYING. I WAS ONE OF OREGON'S YOUNG LEADERS. AT AGE 54 TO HEAR THAT I WAS YOUNG, MY WIFE WAS ROLLING HER EYES. I WANTED TO JOIN WITH SENATOR GORDLY AND COCHAIR MAHER IN THANKING THIS BOARD OF COMMISSIONERS FOR THEIR LEADERSHIP IN PUTTING THE LEVY ON THE BALLOT IN 2010, AND THE VOTERS OF MULTNOMAH COUNTY FOR APPROVING IT. THANKS TO THE COCHAIRS AND MEMBERS OF THE COMMITTEE FOR THEIR HARD WORK AND INTEREST IN THE MISSION OF OHS. AND ESPECIALLY TO MS. WALK FORE HER OUTSTANDING EFFORTS IN STAFFING THE COMMITTEE. THERE CAN BE NO DOUBT THAT THE PASSAGE OF

MEASURE 26125 WAS ABSOLUTELY INSTRUMENTAL IN THE TURN-AROUND THAT HAS OCCURRED AT OHS OVER THE PAST TWO YEARS. YOUR SUPPORT WAS THE FIRST IN A SERIES OF EVENTS THAT MADE OHS MORE FINANCIALLY SECURE, MORE VISIBLE IN THE COUNTY AND AROUND THE STATE, AND IMPROVED THE CAUGHT AND QUANTITY OF OUR EXHIBITS, PROGRAMS AND OUTREACH. ONE OF THE REPORTS SUBMITTED BY THE THE OVERSIGHT COMMITTEE, AS NICHOLE SAID, IN 2010, MULTNOMAH COUNTY RESIDENTS ATTENDANCE AT OHS WAS ABOUT 10,000. IN 12 IT WAS ALMOST DOUBLE THAT AT 19,000. AND IN 2013 MULTNOMAH COUNTY FIGURES ARE UP MORE THAN 50% OVER 12 ALREADY. CLEARLY MULTNOMAH COUNTY RESIDENTS ARE VOTING WITH THEIR FEET. I CONTINUE TO BE SURPRISED AT THE NUMBER OF RESIDENTS WHO STILL DON'T KNOW THEY ARE DUE FREE ADMISSION. WE WILL CONTINUE TO DO ALL WE CAN TO SPREAD THAT WORD. WE PUT UP BILLBOARDS ALL AROUND THE COUNTY, ALL OF OUR ADVERTISEMENTS MENTION MULTNOMAH COUNTY FREE ADMISSION, AND WELTON THINK OF WAYS TO SPREAD THAT WORD. THIS IS A VERY EXCITING SUMMER AT OHS. NOT ONLY DO WE HAVE THE WORLD-CLASS EXHIBITED OF PRESIDENTIAL ARTIFACTS THAT OPENED UP LAST WEEK, BUT WE ARE ALSO OFFERING A FASCINATING SUMMER OF CITIZENSHIP PRESENTATIONS, 10 PRESENTATIONS INCLUDING SPEECHES FROM GOVERNOR BARBARA ROBERTS AND SOME LADY NAMED NICHOLE MAHER WILL ALSO BE PARTICIPATING IN OUR 10 LECTURE SERIES FOCUSING ON THE DUTIES AND ROLES OF CITIZENSHIP. WE ARE CONTINUING OUR YEAR-LONG SERIES ON BLACK HISTORY WITH A TRAVELING EXHIBIT FROM THE NATIONAL ENDOWMENT OF THE HUMANITIES CALLED "FOR ALL THE WORLD TO SEE," VISUAL CULTURE AND THE STRUG FOLLOW CIVIL RIGHTS. IN AUGUST WE'LL BE ONE OF ONLY SEVEN MUSEUMS IN THE COUNTRY THAT WILL HAVE THE HONOR OF HOSTING THE CONGRESSIONAL GOLD MEDAL OF HONOR THAT WAS AWARDED TO THE COURAGEOUS UNITS OF JAPANESE AND WORLD WAR II VETERANS. IN THE YEAR AHEAD WE ALSO LOOK FORWARD TO SITTING DOWN WITH THE COMMISSIONERS TO DISCUSS PLANS AND STRATEGY FOR MAINTAINING OUR MOMENTUM POST LEVY. AS SOME HAVE SAID, WE WERE IN THE GOVERNOR'S BUDGET THIS YEAR FOR \$500,000 FOR THE BIENNIUM, NOT AS MUCH AS WE'D LIKE BUT MORE THAN NOTHING. THE WAYS AND MEANS COMMITTEE HAS UPPED THAT TO \$750,000 AND I MAINTAIN A LITTLE BIT OF HOPE IN THE LAST WEEKS THAT OUR ACE IN THE HOLE SENATOR JOHNSON MAY BE ABLE TO GET US EVEN A FEW MORE DOLLARS DOWN THERE. AT LEAST WE'RE IN THE GOVERNOR'S BUDGET AGAIN AFTER NOT BEING THERE FOR SEVERAL BIENNIA. SO THEY ARE PLEDGING THEIR DUTY TO HELP FUND THE WORK WE DO AT OHS.

>> WHAT WERE YOU ASKING FOR?

>> WELL, WHAT THE SENATOR WAS HOPING FOR WAS A MILLION FIVE FOR THE BIENNIUM, WHICH I THOUGHT WAS A STRETCH GIVEN THE FINISHES

SEQUESTRATION OF THE STATE. SO -- BUT WE'RE STILL IN THERE FIGHTING. AND I KNOW WE HAVE A -- A VAULT TOUR PLANNED, COMING UP FOR --

>> WE DO. WE HAVE A VAULT TOUR SCHEDULED, AND CAREY, WOULD YOU EXPLAIN A LITTLE BIT ABOUT THE OHS VAULT AND WHAT'S IN THERE?

>> THE VAULT, I THINK -- HAVE ANY OF YOU BEEN THERE YET?

>> YES.

>> ALL RIGHT. IT'S 100,000 SQUARE FOOT WAREHOUSE WE HAVE IN MULTNOMAH COUNTY AND GRESHAM, VERY NONDESCRIPT, UNMARKED LOOKING WAREHOUSE. THERE'S NO SIGN THAT SAYS PRICELESS ARTIFACTS HERE, COME ON IN. IT'S WHERE WE KEEP THE VAST MAJORITY OF THE COLLECTION. OBVIOUSLY, GIVEN THE COLLECTION, 85,000 DOCUMENTS, TWO AND A HALF MILLION PHOTOGRAPHS, 20,000 BOOKS, 25,000 MAPS, WE CAN'T KEEP EVERYTHING DOWNTOWN. THE WAREHOUSE IS WHERE WE KEEP MOST THINGS. AND SO WE'RE OFFERING A TOUR FOR LEVY OVERSIGHT COMMITTEE MEMBERS AND COMMISSIONERS IF THEY WOULD LIKE TO COME. I THINK ON THE 28th, IF I'M NOT MISTAKEN, OF JULY.

>> I WILL SHARE THE DATE.

>> AND IF YOU HAVEN'T BEEN DOWN TO SEE MR. MARK'S PHENOMENAL EXHIBIT, THIS IS A WORLD-CLASS EXHIBIT, SMITHSONIAN TYPE EXHIBIT OF PRESIDENTIAL ARTIFACTS HE'S BEEN COLLECTING FOR 50 YEARS. IT HAS NEVER BEFORE BEEN PUBLICLY SHARED. I URGE YOU TO COME DOWN AND I WOULD BE HAPPY TO GIVE ANY OF YOU A PERSONAL TOUR. IT'S A PHENOMENAL EXHIBIT.

>> Chair Cogen: GREAT.

>> I THINK IT'S IMPORTANT TO NOTE, AND AVEL TOUCHED ON THIS, KERRIE AND HIS TEAM HAVE BEEN PHENOMENAL TO WORK WITH AND A WONDERFUL PARTNER, AND EMERALD HAS MADE OUR JOB AS COCHAIRS ON THE COMMITTEE JUST AN ABSOLUTE PLEASURE. IT'S BEEN SO ENJOYABLE. IN THIS COUNTY AND YOUR OFFICE PARTICULARLY, JEFF IS VERY FORTUNATE TO HAVE SUCH A LEADER.

>> ABSOLUTELY.

>> AND NICOLE MENTIONED INCREASING DIVERSITY. WE HIRED IN MARCH A NEW MUSEUM DIRECTOR, A GUY NAMED DARREN CARTER WHO CAME FROM THE NORTHWEST AFRICAN AMERICAN HISTORY MUSEUM IN SEATTLE. HE'S DONE A PHENOMENAL JOB, HE STEPPED IN AND HE'S THE FIRST I THINK

AFRICAN-AMERICAN OHS MUSEUM DIRECTOR EVER IN HISTORY. HE'S REALLY STEPPED UP AND IS MAKING AN INCREDIBLE DIFFERENCE ALREADY.

>> THAT'S GREAT.

>> Chair Cogen: COMMISSIONER SHIPRACK.

>> Comm. Shiprack: HELLO, EVERYBODY, THIS IS JUST REALLY SUCH A DELIGHTFUL PANEL TO HEAR FROM. I THINK THAT WITH GOOD REASON THE OREGON HISTORICAL SOCIETY IS SO WELL LOVED, IT REALLY DIDN'T SURPRISE ME THAT THE VOTERS APPROVED THAT LEVY. AND I HAVE BEEN IN THE VAULT, AND WHAT COMES TO MIND WHEN I THINK ABOUT THE TREASURES THAT ARE STORED IN THERE, SO AWAY FROM PUBLIC VIEW, IS INDIANA JONES MORE THAN ANYTHING ELSE. EITHER THAT OR THE SIMPSONS BECAUSE THE CONTROL PANEL FROM THE TROJAN NUCLEAR PLANT IS THERE, AND IT LOOKS REALLY VERY SIMPSONS-Y. MAYBE THAT'S NOT AN ACCIDENT. BUT WELCOME. AND YOUR REPORT IS JUST SO VERY WELCOME IN THE DIRECTION THAT ALL OF YOU HAVE TAKEN THE OREGON HISTORICAL SOCIETY IS A VERY EXCITING ONE.

>> Chair Cogen: GREAT. OTHER COMMENTS OR QUESTIONS? HANNA SCHMITZ.

>> I WANT TO THANK ALL OF YOU FOR YOUR LEADERSHIP AND BEING ON THIS PANEL. AND CAREY, ONE OF THE SMARTEST MEN THAT I KNOW, IT IS SO TRUE. I THINK YOU HAVE RAISED THE LEVEL OF ATTENTION TO OUR OREGON HISTORICAL MUSEUM SINCE YOU'VE BEEN HERE AND SINCE THE LEVY. SENATOR, YOU KIND OF TOOK MY QUESTION BECAUSE I WAS GOING TO SAY WHAT, DO WE DO AFTER THE FIVE YEARS IS UP? I GUESS WE'LL BE HAVING ADDITIONAL CONVERSATIONS ABOUT THAT. I JUST WANT TO SAY IT WAS NOT UNNOTICED THAT YOU HAVE YOUTH COMING IN MORE REGULARLY THAN WE DID BEFORE. I'M WONDERING, WAS THAT BECAUSE OF THE SOCIAL MEDIA? WHAT DO YOU THINK THAT --

>> I THINK OUR EFFORTS TO BE MORE RELEVANT AND ALSO BECAUSE THANKS TO THE LEVY, ALL SCHOOL GROUPS ARE FREE. IT WASN'T JUST EVERY SCHOOL IN MULTNOMAH COUNTY, THE PROMISE WE MADE TO YOU AND THE VOTERS. EVERY SCHOOL GRIPES OREGON IS FREE. AND THAT'S BEEN VERY MUCH APPRECIATED, ESPECIALLY BY RURAL SCHOOL DISTRICTS. WE HAVE A GRANT FROM AN INDIVIDUAL FUNDS, TRANSPORTATION FOR SCHOOL DISTRICTS THAT CAN'T AFFORD IT. THAT'S ALSO BROUGHT IN MORE VISITORS, AS WELL.

>> G. THANK YOU, THANK YOU SO MUCH.

>> SENATOR STEINER HEYWARD WAS THE SENATOR PRESIDING OVER THE WAYS AND MEANS SUBCOMMITTEE WHERE WE WERE. WE SPOKE OFTEN AND

HER GOAL IS AFTER SESSION, WHEN THERE'S TIME, SHE WANTS TO GET TOGETHER WITH US, WITH THE STATE ARCHIVES AND WITH THE STATE LIBRARY TO GET A BETTER UNDERSTANDING OF WHO DOES WHAT, IS THERE DUPLICATION, AND SO WE LOOK FORWARD TO THAT, AS WELL.

>> COMMISSIONER KAFOURY.

>> THANK YOU. I WOULD BE REMISS IF I DIDN'T CONGRATULATE NICOLE ON THE NEW ADDITION TO YOUR FAMILY. CONGRATULATIONS. I APPRECIATE YOU HAD SOME PICTURES ON FACEBOOK TO LOOK AT, BUT I'M A LITTLE DISMAYED THAT WE DON'T GET A LITTLE LOOK THIS MORNING.

>> THANK YOU ALL.

>> HE'S VERY COMMITTED TO HIS STORY.

>> G THANK YOU.

>> Chair Cogen: CAREY MENTIONED THE PASSAGE OF THE LEVY BY MULTNOMAH COUNTY VOTERS WAS A TURNING POINT FOR THE HISTORICAL SOCIETY AND I THINK THAT'S REALLY TRUE. BUT IT DIDN'T GUARANTEE THAT THINGS WOULD GO AS WELL AS THEY HAVE. I JUST WANT TO THANK ALL OF YOU, EMERALD FROM MY OFFICE FOR OVERSEEING EFFORTS, AND NICOLE AND AVEL FOR LEADING THE OVERSIGHT GROUP WHICH REALLY WAS PUT IN PLACE TO MAKE SURE THE MANDATE OF THE LEVY WAS CARRIED OUT, PARTICULARLY THE ONE THAT SAID WE PRESENT AND PRESERVE THE HISTORY OF ALL OREGONIANS. IT'S REALLY BEEN IMPRESSIVE, THE EXTENT TO WHICH THE ORGANIZATION HAS DONE THAT, AND CAREY, I KNOW THAT THE BULK OF CREDIT, ALTHOUGH YOU'RE VERY MODEST, GOES TO YOU AND YOUR TEAM IN DOING THIS. IT'S REALLY BEEN WONDERFUL, WHEN WE ASKED THE VOTERS OF MULTNOMAH COUNTY TO EXTEND THE LIFELINE TO THE HISTORICAL SOCIETY, NOT ONLY DID THEY DO IT, BUT THE HISTORICAL SOCIETY STEPPED UP AND REALLY EARNED THOSE DOLLARS AND GAVE THE COMMUNITY WHAT IT DESERVED, WHICH IS A PHENOMENAL, RECHARGED, ENERGIZED HISTORICAL SOCIETY. THANK YOU FOR THAT. AND IF THERE'S NO MORE QUESTIONS, THANKS FOR YOUR WORK AND FOR COMING IN THIS MORNING.

>> WE COULD COMBINE THE LAST TWO PANELS WITH THE CAMPAIGN, "LET'S MAKE BEDBUGS HISTORY." [LAUGHTER]

>> Chair Cogen: OUR NEXT BRIEFING THIS MORNING IS AN UPDATE ON THE COUNTY'S NEW BUDGET SYSTEM WHICH WILL HOPEFULLY MAKE BAD COMPUTERS FOR THE BUDGET HISTORY.

>> THANK YOU.

>> IT'LL TAKE ME JUST A MOMENT TO GET SET UP HERE.

>> Chair Cogen: NO PROBLEM. HOPEFULLY A MISSING PLUG-IN WON'T INTERFERE. OKAY.

>> OKAY. GOOD MORNING, CHAIR COGEN AND COMMISSIONERS, MY NAME IS SHANNON BUSBY. I'M A SENIOR BUDGET ANALYST AND I'M HERE TODAY AS THE BUDGET OFFICE LEAD ON THE IMPLEMENTATION FOR THE COUNTY'S NEW BUDGET SOFTWARE SYSTEM. IN THE AUDIENCE WITH ME TO HELP ANSWER ANY QUESTIONS IS MIKE JASPIN, COUNTY ECONOMIST, AND KEN ANDERSON THE I.T. PROJECT IMFORGOT THIS PROJECT. SO I'M HERE TODAY TO GIVE YOU A BRIEFING ON THE NEW BUDGET SYSTEM THE COUNTY IS IMPLEMENTING AND THE PRODUCT IS CALLED TEAMBUDGET. IT'S A BRIEF OVERVIEW OF THE AGENDA. I'M FIRST GOING TO REVIEW WITH YOU KIND OF THE REASONS ON WHY WE EMBARKED ON THIS PROJECT. THEN AN UPDATE ON THE CURRENT STATUS, I'LL WALK YOU THROUGH SOME OF THE ANTICIPATED IMPACTS OF THIS NEW SYSTEM, AND THEN WALK YOU THROUGH THE TIMELINE REMAINING ON THE IMPLEMENTATION. SO TO GIVE YOU AN OVERVIEW OF THE REASONS FOR TEAMBUDGET, I'M GOING JUMP TO A PRESENTATION WE GAVE WHEN WE DID THE KICKOFF FOR THE IMPLEMENTATION. JUMP OVER TO THAT. SO IF YOU WERE TO ASK, YOU KNOW, WHY DID WE EMBARK ON THIS PROJECT, THE SIMPLEST ANSWER IS OUR CURRENT SYSTEM HAS ISSUES. AND PART OF THAT IS THAT WE DON'T ACTUALLY HAVE A BUDGET SYSTEM. WE HAVE A COLLECTION OF LOTS OF SYSTEMS. TO GIVE YOU JUST A SMALL CUT OF THE SYSTEMS THAT THE BUDGET OFFICE USES, WE HAVE A WEB TOOL, A WEB APPLICATION LEADING TO A DATABASE THAT WE COLLECT PROGRAM INFORMATION FROM THE DEPARTMENTS. WE HAVE PERSONAL COST PLANNING SPREADSHEETS AND SAP THAT WE USE TO BUILD ALL OF THE POSITION COSTING INFORMATION THAT GOES INTO THE BUDGET. WE HAVE A DATABASE CALLED BUDSAP THAT WE USE TO CREATE ALL OF THE FINANCIAL -- THE FIRST VOLUME OF THE STACK OF VOLUMES OF OUR BUDGET. AND WE HAVE THE FUNDING TOOL THAT WE USE TO HELP COMMUNICATE THE DEPARTMENT'S REQUESTED BUDGET. THAT'S JUST A SMALL SET OF THE SYSTEMS THAT THE BUDGET OFFICE USES. THE DEPARTMENTS THEMSELVES HAVE A NUMBER OF SPREADSHEETS AND DATABASES THAT THEY USE TO CREATE THEIR BUDGETS. WE DON'T REALLY HAVE A COUNTYWIDE BUDGET SYSTEM, WE HAVE LOTS OF SYSTEMS. WITH THESE LOTS OF SYSTEMS, SOME OF THEM ARE QUITE OLD. THE BUDSAP SYSTEM THAT WE USE TO CREATE OUR FINANCIAL REPORTS WAS BUILT WHEN I WAS IN HIGH SCHOOL.

>> Chair Cogen: COULDN'T BE THAT LONG AGO, COULD IT? [LAUGHTER]

>> IT WAS THE 1990S, SO IT'S BEEN A WHILE. SO YOU KNOW, A NUMBER OF THESE SYSTEMS AREN'T SUPPORTED. IF ONE OF THEM WERE TO FREEZE OR

BREAK, WE WOULD HAVE A VERY DIFFICULT TIME MEETING OREGON LAW AND BEING ABLE TO PRODUCE OUR BUDGET IN A TIMELY FASHION.

>> THERE'S A PICTURE OF YOU ON THERE, JEFF, DID YOU SEE THAT?  
[LAUGHTER]

>> EXACTLY. WE HAVE A NUMBER OF SYSTEMS THAT WERE BUILT AS AD HOC TEMPORARY SYSTEMS. THE WEB TOOL WE USE TO COLLECT THE PROGRAM INFORMATION WAS REALLY MEANT TO BE A BRIDGE FOR A YEAR OR TWO, AND TO IMPLEMENT A COMPREHENSIVE COUNTY BUDGET SYSTEM. THE WEB TOOL WAS IMPLEMENTED 10 YEARS AGO, SO IT IS LESS AD HOC AND MORE PERMANENT. WITH ALL OF THESE DATABASES, EACH ONE HAS A SIMILAR BUT SOMEWHAT DISPARATE SET OF INFORMATION. AND THERE'S A LOT OF WORK THAT GOES INTO MOVING INFORMATION AND MODIFYING INFORMATION BETWEEN THESE SYSTEMS. THERE'S A LOT OF RISK INVOLVED IN THIS. IF THERE'S ANY ISSUE WITH ANY OF THE SYSTEMS, OR IF THE TIMELINE BECOMES CONDENSED, WE DON'T HAVE A LOT OF LEEWAY TO ENSURE THAT WE CAN MOVE THE DATA AND BE ABLE TO PRODUCE THE REPORTS IN A WAY THAT WE CAN STILL MEET OREGON BUDGET LAW. WE GO THROUGH ALL OF THIS WORK, AND THEN AT THE END WHEN WE ADOPT THE BUDGET, WE HAVE NO POSITION NUMBERS IN OUR BUDGET. SO ALL OF THAT WORK, AND WE CAN'T EVEN PROVIDE FOR YOU A LIST OF AUTHORIZED POSITIONS. WE HAVE VERY LITTLE ABILITY TO DO ANY KIND OF SCENARIO OR WHAT-IF PLANNING. OUR SYSTEMS ARE SO COUPLERSOME AND COMPLEX WE REALLY CAN ONLY CREATE THE ONE BUDGET. WE CAN'T DO TOO MUCH SCENARIO PLANNING. AND ONE OF THE HARDEST PARTS OF HAVING THESE MULTIPLE SYSTEMS, IT MAKES IT VERY DIFFICULT TO DO ANY KIND OF REPORTING. WE HAVE VERY POOR TOOLS FOR THE DEPARTMENTS TO BUILD THEIR BUDGETS. SO THIS HERE IS A MAP OF THE SYSTEMS THAT JUST THE BUDGET OFFICE USES. YOU SEE IT'S A BIT OF A SPIDER WEB OF COMPLEXITY. IF WE WERE TO ADD ON TO THIS ALL OF THE SHADOW SYSTEMS THE DEPARTMENTS HAVE, IT WOULD EXPAND EXPONENTIALLY. IT IS QUITE A GROUPING OF MANY SYSTEMS. SO THAT'S WHAT WAS THE IMPETUS THAT LED US TO EMBARK ON THIS NEW PROJECT. WHERE ARE WE AT NOW: VERY HIGH LEVEL, WE ARE ON TARGET TO GO LIVE FOR 2015. WE ARE COMING IN ON BUDGET. SO IF YOU REMEMBER BACK IN --

>> Chair Cogen: WE EXPECT THAT FROM THE BUDGET OFFICE. [LAUGHTER]

>> ABSOLUTELY. SO IF YOU REMEMBER BACK IN FISCAL YEAR 12, THE BOARD APPROVED \$1.5 MILLION FOR THIS PROJECT. AND NOW WE ARE ESTIMATING SPENDING ABOUT A MILLION DOLLARS ON PHASE 1 AND HOLDING THE REMAINING \$500,000 FOR PHASE 2 OF THE PROJECT THAT WILL BEGIN AT THE END OF NEXT BUDGET YEAR. YOU ALSO MAY REMEMBER THAT IN FISCAL YEAR 2012 THE PLAN WAS FOR US TO GO LIVE IN FY 14, SO THE BUDGET WE JUST FINISHED CREATING. SO AFTER THE RFP PROCESS AND CONTRACTING

PROCESS WE GOT STARTED ON THE IMPLEMENTATION IS LATE JULY OF LAST YEAR. THAT LEFT US ABOUT THREE MONTHS TO DO ALL OF THE SYSTEM CONFIGURATION, TESTING, REPORT DEVELOPMENT, TRAINING DEVELOPMENT, AND ENSURE THAT THIS SYSTEM WAS READY TO GO FOR 2014. IN NOVEMBER OF LAST YEAR WE DID AN ANALYSIS OF THE STATUS OF THE PROJECT AND REALIZED THE RISKS WERE JUST TOO HIGH AND THERE WERE STILL FAR TOO MANY UNKNOWNNS TO FEEL CONFIDENT THAT WE CAN SUCCESSFULLY LAUNCH IN 2014, SO WE MADE A DECISION TO DELAY UNTIL 2015. SO THROUGHOUT THIS PROCESS WE'VE BEEN MAINTAINING DEPARTMENT INVOLVEMENT. LARGELY THROUGH THE BUSINESS ADVISORY TEAM, AND THIS IS A GROUP OF THREE BUSINESS MANAGERS THROUGHOUT THE COUNTY. WE HAVE JULIE FROM DCA, LES WALK FRATERNITY HEALTH DEPARTMENT AND JUAN NIANTES FROM THE SHERIFF'S OFFICE. AND THEY HAVE BEEN THERE TO HELP ENSURE THAT WE ARE CREATING A SYSTEM THAT WILL NOT ONLY WORK FOR THE BUDGET OFFICE'S NEEDS, BUT THAT WILL ALSO MEAT DEPARTMENT AT ALL NEEDS. WE'VE ALSO BEEN INVOLVED WITH THE TECHNICAL TEAM. THAT IS GROUP OF ONE REPRESENTATIVE FROM EACH DEPARTMENT. THEY ARE TYPICALLY A BUDGET ANALYST, AND THEY ARE THERE TO HELP ADVISE ON SOME OF THE TECHNICAL QUESTIONS WE HAVE ABOUT HOW DEPARTMENTS CREATE THEIR BUDGET, TO ADVISE US ON SOME OF THE CONFIGURATION, AS WELL AS TO ADVISE US ON REPORTING. SO IN TWO WEEKS WE WILL BE STARTING WHAT WE'RE CALLING THE BIG BUDGET OFFICE TEST. THIS IS KIND OF A SOUP TO NUTS TEST OF RECREATING A PORTION OF THE FY 2014 BUDGET SO. STARTING WITH THAT RAW DATA, MAKING ALL OF THE ADJUSTMENTS TO CREATE THE PROPOSED ITEMS, PRINTING THE ITEMS THAT COME OUT OF THAT BUDGET, AND THEN MOVING ON TO THE APPROVED AND THE ADOPTED AND THEN INTO THE REVISED. THIS IS VERY MUCH THE BUDGET OFFICE ENSURING THAT WE HAVE A SYSTEM THAT CAN WORK THROUGHOUT THE FULL YEAR'S BUDGET PROCESS, AND TO WORK OUT ANY KIND OF LAST-MINUTE BUGS THAT COME UP. WE'RE ALSO DEEP INTO CREATING THE SUITE OF REPORTS. SO JUST TO GIVE YOU KIND OF A CONTEXT OF THE DIFFERENCE BETWEEN THE REPORTING CAPABILITIES OF OUR CURRENT SYSTEM AND THE NEW SYSTEM, OUR CURRENT SYSTEM WE HAVE ABOUT A HALF DOZEN PREPARED REPORTS THAT WE COULD RUN. WE HAVE ALMOST NO ABILITY TO EASILY DO AD HOC REPORTING. BUT WITH A SINGLE CONSOLIDATED DATA SYSTEM WE'RE GOING TO HAVE ABOUT TWO DOZEN PREPARED REPORTS, AND OUR ABILITY TO DO AD HOC REPORTING AND ANSWER THOSE QUESTIONS THAT COME UP WITHOUT THE BUDGET WILL BE SIGNIFICANTLY IMPROVED. AS WELL AS THE ABILITY TO ACTUALLY ANSWER QUESTIONS ABOUT POSITIONS THAT WE REALLY HAVE A VERY DIFFICULT TIME DOING TODAY. THE LAST KIND OF REALLY MAJOR AREA THAT WE ARE WORKING ON FOR THE PROJECT IS GIVING THE TRAINING CURRICULUM. THAT'S VERY IMPORTANT TO ENSURING WE HAVE A SUCCESSFUL IMPLEMENTATION IN 2015. SO WITH ANY NEW SOFTWARE SYSTEM YOU EXPECT THERE ARE GOING TO BE SOME IMPACTS TO THE COUNTY. I'D LIKE TO START BY SAYING IN GENERAL THE PROCESS

WILL REMAIN VERY SIMILAR. SO THE BUDGET PROCESS, YOU KNOW, THAT CREATES THE DEPARTMENT REQUESTED, MOVING INTO THE PROPOSED, THAT PROCESS WILL REMAIN THE SAME AS IT IS TODAY. THE DRIVERS FOR THE POLICY DECISIONS WE MAKE ON THE BUDGET WILL REMAIN THE SAME. BUDGET CALENDAR WILL BE LARGELY THE SAME. AND EVEN THE END RESULT OF WHAT WE CREATE, THAT STACK OF BUDGET BOOKS, THE PROGRAM REPORTS, WILL LOOK AND FEEL VERY SIMILAR TO WHAT WE CREATE TODAY. AS MUCH AS POSSIBLE WE WILL TRY TO CONFIGURE THIS NEW SYSTEM TO EMULATE OUR OLD SYSTEMS TO HELP MINIMIZE CHANGE TO THE DEPARTMENT. POSITIONS ARE GOING TO BE THE ONE AREA IN THE BUDGET CREATION WHERE THERE'S GOING TO BE THE MOST IMPACT. YOU KNOW, KEEPING POSITION INFORMATION IN THE BUDGET PROCESS SIMPLY REQUIRES MORE DEFINED PROCESS AND A LITTLE BIT MORE RIGOR. THE BENEFIT OF THIS IS THAT ANY TIME DURING THE PROCESS, AND THROUGHOUT THE BUDGET YEAR, WE CAN USUALLY GENERATE A LIST OF AUTHORIZED BUDGETED POSITIONS. SO THERE ARE BENEFITS TO THAT ADDITIONAL WORK. AND THE LAST KIND OF MAJOR IMPACT WE ANTICIPATE IS THE NEW SOFTWARE LEARNING CURVE. ANY ONE OF US WHO SAT DOWN WITH A NEW PIECE OF SOFTWARE, REGARDLESS OF HOW GREAT IT IS, IT'S FRUSTRATING AND IT'S TIME-CONSUMING TO LEARN A NEW PRODUCT. SO WE'RE ANTICIPATING THERE BEING ADDITIONAL TRAINING NEEDS AND TIME FOR TRAINING. AND THEN ALSO THE IMPACTS OF HAVING FEWER SYSTEM EXPERTS COUNTYWIDE. RIGHT NOW IN EVERY DEPARTMENT THERE'S A HANDFUL OF PEOPLE THAT ARE REALLY VERY KNOWLEDGEABLE ABOUT OUR BUDGET SYSTEMS. NEXT YEAR WE'RE NOT GOING HAVE THAT IN THE FIRST YEAR. WE'RE ANTICIPATING THERE BEING SOME IMPACTS FROM THAT. SO THE UPCOMING REMAINING TIMELINE IN PROJECTS, JULY AND AUGUST WE ARE GOING TO BE INCREASING OUR INVOLVEMENT WITH THE TECHNICAL TEAMS, THAT'S THE MEMBER FROM EACH DEPARTMENT WHO'S TYPICALLY THE BUDGET ANALYST. AND WE'RE GOING HAVE THEM CONTINUE TO ADVISE US ON TRAINING, REPORTING, AND SYSTEM REAT FIVE. S. IN AUGUST WE'RE GOING TO DO A SYSTEM WALK-THROUGH WITH BUSINESS MANAGERS. THIS IS TO PROVIDE THEM WITH A SYSTEM OVERVIEW AND TO HELP AID THEM IN THEIR BUSINESS PROCESS PLANNING, SO THAT WE HELP TO ENSURE A SUCCESSFUL IMPLEMENTATION IN 2015. IN SEPTEMBER WE START TRAINING THE DEPARTMENT OF COUNTY ASSET USERS. IN OCTOBER THEY START TO USE THE SYSTEM TO BUILD THE INTERNAL SERVICE RATES. NOVEMBER WE'LL BEGIN COUNTYWIDE TRAINING AND THEN IN DECEMBER WE'LL DO THE FULL COUNTYWIDE ROLLOUT, KIND OF RIGHT ON TIME WITH OUR STANDARD BIG RELEASE. AND THEN AFTER THE FULL BUDGET YEAR IS OVER WE'LL BEGIN ON INTO PHASE 2 OF THIS PROJECT. SO HERE ON THE QUESTIONS SLIDE I HAVE A SCREEN GRAB OF WHAT THE SYSTEM LOOKS LIKE, TO SOMEBODY WHO'S CREATING THE NARRATIVE PORTION OF THE PROGRAM OFFER, JUST FOR YOUR REFERENCE. IT'S BUDGET SYSTEMS, SO IT'S FUN. [LAUGHTER]

>> WITH THAT, I'LL OPT FLOOR UP TO QUESTIONS.

>> Chair Cogen: THANK YOU VERY MUCH. QUESTIONS FOR SHANNON?

>> I HAVE A QUESTION. WHEN WE DO THE COUNTYWIDE TRAINING, IS THAT WITH EVERYONE OR JUST SELECT?

>> WE WILL HAVE MULTIPLE TYPES OF TRAINING. WE WILL BE DOING TRAINING SPECIFIC TO THE USER TYPE. SO, YOU KNOW, BUDGET ANALYSTS WILL HAVE A VERY IN-DEPTH TECHNICAL TRAINING. PROGRAM MANAGERS WILL HAVE A TRAINING THAT'S SPECIFIC TO HOW THEY CREATE THE BUDGETS. YOU KNOW, SO ON AND SO FORTH. WE WILL PROVIDE TRAINING SPECIFIC TO THE USERS OF THE SYSTEM.

>> THANK YOU.

>> Chair Cogen: OTHER QUESTIONS OR COMMENTS? THANK YOU SO MUCH FOR THE PRESENTATION. IT'S SO GREAT TO HEAR ABOUT A PROJECT THAT'S ON TIME, ON BUDGET, AND STILL DOING EVERYTHING IT'S SUPPOSED TO DO. HOPEFULLY WE STILL FEEL THAT WAY A FEW MONTHS FROM NOW.

>> I AGREE. THANK YOU.

>> Chair Cogen: THANK YOU. AND OUR LAST BRIEFING THIS MORNING IS GOING TO BE AN UPDATE ON THE SELLWOOD BRIDGE PROJECT.

>> GOOD MORNING, MIKE BAKER WITH DAVID EVANS, YOUR OWNERS REPS. IT'S BEEN SOME TIME SINCE WE HAD A CHANCE TO BRIEF YOU ON THE SELLWOOD BRIDGE PROJECT. AND TO JUST CUT TO THE CHASE, WE'RE BOTH ON SCHEDULE AND ON BUDGET.

>> Chair Cogen: EXCELLENT, THANK YOU, THAT WAS QUICK.

>> WE'VE GOT ABOUT 15 MINUTES OF TECHNICAL UPDATE, AND THEN WE'LL INTRODUCE DEB AND MARK FROM PACIFIC MARK WHO ARE GOING TO TALK TO YOU ABOUT WHAT THEIR EXPERIENCE ON THE PROJECT HAS BEEN, FROM BOTH THE STANDPOINT OF BEING MENTORS OF A SMALL GENERAL CONTRACTOR, AND JUST THEIR PROCESS OF WHAT IT'S LIKE TO VERY CAREFULLY TEAR DOWN CONDOMINIUMS AND RECYCLE THEM AND BE SUSTAINABLE. WITH THAT, LET'S DO THE TECHNICAL PART OF THE REPORT FIRST. WE'LL DO A QUICK SUMMARY ON THE PROJECT DASHBOARD, AND THEN THE PROJECT SPECIFIC DIVERSITY DASHBOARD. AND THEN IAN'S GOT SOME GREAT PHOTOS OF THE CONSTRUCTION ACTIVITY. LIKE I SAID, WE ARE OVERALL ON BUDGET AND ON SCHEDULE. FROM A SCHEDULE MILESTONE, JUST CHERRY PICKING SOME INFORMATION OFF THE FRONT PAGE OF THE PROJECT DASHBOARD, THE BIG ACTIVITY FOR US RIGHT NOW IS PLANNING VERY METICULOUSLY HOW TO MAXIMIZE EVERY SINGLE DAY COMING UP

OVER THE SUMMER IN WATER WORK WINDOW. THAT WINDOW BEGINS JULY 1st AND OUR ABILITY TO DRIVE PILE IN THE RIVER, WHICH IS CRITICAL TO US, BEGINS ON JULY 10th. WE HAD A MEETING JUST THIS MORNING WITH OUR CONTRACTOR AND THEIR MAJOR SUB, MARINE SUB, TO TALK SPECIFICALLY ABOUT HOW WE DO THAT SO MONTHER TO FOLLOW AS WE BRIEF YOU ON HOW THE SUMMER IN WATER WORK WINDOW IS GOING. THE PUBLIC INVOLVEMENT STAKEHOLDERS STANDPOINT, ONE OF THE KEY ISSUES ON THIS PROJECT REMAIN AND LIKELY WILL REMAIN, HOW ARE WE MANAGING CONSTRUCTION ACTIVITY WITH SENSITIVITY TOWARD NOISE TO NEARBY RESIDENTS, DUST, AND JUST OVERALL TRAFFIC FLOW WITHIN THE PROJECT AREA. MIKE WILL CONTINUE DO A FANTASTIC JOB OF PUTTING OUT WEEKLY CONSTRUCTION BRIEFINGS TO SEVERAL HUNDRED PEOPLE WHO HAVE SIGNED UP TO RECEIVE THOSE EMAILS, SO THAT THE PUBLIC KNOW WHAT IS ACTIVITY IS HAPPENING AND CAN BE PREPARED FOR IT. AND THEN WE DELIVER ON THOSE EXPECTATIONS SO THAT THEY TRUST THE PROJECT. NEXT SLIDE. FROM A SOCIAL EQUITY STANDPOINT, WE ARE ABOVE GOAL, BOTH ON THE WOMAN COMPONENT OF OUR WORKFORCE, WE'RE AT 15% COMPARED TO A GOAL OF 14, AND WE'RE AT 15% RELATIVE TO 20 FOR OVERALL MINORITY PARTICIPATION IN THE WORK ON THE PROGRAM TO DATE, OR ACTUALLY I THINK IT WAS THROUGH APRIL. SO WE'RE DOING FANTASTIC JOB ON THAT. WE ARE JUST ABOUT DONE WITH THE RIGHT OF WAY, WE HAVE A COUPLE REMAINING NEGOTIATIONS THAT WE'RE IN, AND WE'LL BE COMPLETE THERE. AND GETTING TO THE DIVERSITY DASHBOARD, TO DATE WE HAVE 145 TOTAL CONTRACTS THAT HAVE BEEN AWARDED ON THE PROJECT. OF THAT 84 OF THEM ARE TO DMW-ESP FIRMS. OF THOSE, YOU CAN SEE HOW MANY GO TO DV FIRMS, 56, AND THEN THE VARIOUS OTHER CATEGORIES OF THE DMW-ESP WORK THAT'S BEEN AWARDED IT TOTALS ALMOST \$16 MILLION. YOU CAN SEE THE BREAKOUT OF THOSE DOLLARS BASED ON THE CERTIFICATION OF THE VARIOUS FIRMS, THEY ARE PAID TO DO FOR THOSE FIRMS IS ALMOST \$7.5 MILLION SO THE WORK HAS PICKED UP CONSIDERABLY. NEXT. AGAIN, AND THIS IS ON BOTH DASHBOARDS, BUT YOU CAN SEE THAT THROUGH THE HARD EFFORT OF OUR PRIME CONTRACTOR AND SEVERAL MONTHS AGO WE WERE AT 6% AND WE SLOWLY REPORTED TO YOU A CLIMB IN THE FEMALE PARTICIPATION ON THE PROJECT EACH MONTH THAT WE'VE BEEN BEFORE YOU. FOR THE FIRST TIME WE'RE ABOVE THE TARGET OF 14% ON THE PROJECT. A LOT OF EFFORT AND THE RECOGNITION GOES TO THE CONTRACT FORE REALLY STAYING ON THEIR SUBS AND BEING DILIGENT ABOUT HIRING WOMEN THEMSELVES AND MORE MINORITY PARTICIPATION, WHICH IS ABOVE TARGET. AS REMINDER, WE DO EXPECT THAT WILL RECEDE CLOSER TO THE 20% GOAL AS WE GET CLOSER TO THE END OF THE PROJECT, JUST BECAUSE OTHER PROJECTS IN THE REGION COME ONLINE AND WE'RE COMPETE FORGOT TALENT IN THE REGION TO HELP US MEET GOALS ALL AROUND THE SPECTRUM. NEXT. FROM AN A[SHIP STANDPOINT, WE ARE ABOVE THE 20% GOAL FOR THREE OF THE CRAFTS LISTED ON THIS PAGE. IF YOU LOOK AT OVERALL AAPPRENTICESHIP WE ARE ABOVE THE 20%. BUT WE STILL HAVE THREE CRAFTS WHERE WE'RE A BIT

BELOW AND WE'RE WORKING WITH THE VARIOUS SUBCONTRACTORS ON THE PROJECT TO MAKE SURE THEY HAVE AND ARE PLANNING TO BRING OUT APPRENTICES ONTO THE PROJECT SO WE CAN MEET THESE GOALS OVER THE TIME. RIGHT NOW OPERATORS -- LABOR IS A BIT BLOW AND IRONWORKER. WE WILL BE MEETING MONTHLY WITH THE OVERALL TEAM TO TALK ABOUT THIS, AND THEN WE MEET FREQUENTLY DIRECTLY WITH THE CONTRACTOR. AS AN OVERALL PROJECT WE'RE EXCEEDING THE GOAL, BUT WE WANT TO MAKE SURE THAT BY CRAFTS WE ARE MEETING THOSE GOALS. ANY QUESTIONS ON THE DIVERSITY OVERALL PROJECT STATUS ASPECTS? WE'VE GOT SOME NEW PHOTOS FOR YOU.

>> NEW PHOTOS.

>> I DO HAVE A QUESTION. AND WE MAY WANT TO, GROIN, DISCUSS THIS A LITTLE BIT MORE PRIVATELY. BUT I'M STILL INTERESTED IN THE DIFFERENCE BETWEEN A BUDGET, WE'RE ON BUDGET, AND A GUARANTEED MAXIMUM PRICE. I SEE THAT'S STILL PENDING.

>> AS WE SIT HERE TODAY WE ARE APPROXIMATELY 98% OR SO OF THE PROJECT IS UNDER CONTRACT. THERE'S ANOTHER 2% OR SO THAT WE HAD NOT NEGOTIATE WITH THE CONTRACTOR YET BECAUSE WE DON'T HAVE THE DESIGNS IN PLACE, PRIMARILY FOR THE MILES PLACE WORK, MACADAM BAY WORK, ALL ON THE FREEDOM MOTORS SIDE OF THE PROJECT. ONCE THOSE DESIGNS ARE IN PLACE WE CAN PRICE THAT, AND WE EXPECT THAT'LL HAPPEN IN THE FALL FOR THAT LAST 2% OF THE WORK. THEY WILL BE AT WHAT WE CALL GUARANTEED MAXIMUM PRICE. FOR THE REST OF THE WORK THAT'S UNDER CONTRACT CURRENTLY, WE ARE ON BUDGET AND WE HAVE AN ALLOWANCE SET ASIDE TO COVER THAT LAST 2% OF THE WORK THAT NEEDS TO BE PRICED AND NEGOTIATED. WE'RE CONFIDENT THAT WE'RE GOING TO COME IN WITHIN THAT RANGE. WHEN YOU LOOK AT IT ON THE WHOLE, WE BELIEVE THAT WE ARE ON BUDGET, EVEN THOUGH WE HAVEN'T NEGOTIATED THAT FINAL PIECE WITH THE CONTRACTOR YET.

>> MY CURIOSITY IS JUST THE ALLOCATION OF RISK AND HOW THAT -- HOW THE TIMING AND THE DEFINITIONS TURN TO ALLOCATE RISK OF BUDGET SORT OF CREEPING. WE'LL TALK ABOUT IT MORE.

>> ABSOLUTELY.

>> OKAY. I'M IAN CANNON, PROGRAM MANAGER FOR THE BRIDGE REPLACEMENT. THE CONSTRUCTION UPDATE, THIS SLIDE SHOWS THE VARIOUS ELEMENTS OF THE WORK THAT WE'RE GOING, HOW FAR ALONG WE ARE, PRETTY MUCH COMPLETE ON THE DETOUR BRIDGE AND THE LANDSLIDE, AND THE FIRST PHASE OF THE CONDO MODIFICATIONS THAT MARK AND DEB HAVE BEEN WORKING ON. WORK BRIDGE WE'VE DONE A LOT OF WORK ON AND WE'RE WAITING FOR THE IN WATER WINDOW WORK TO

START FOR US TO COMPLETE THAT. THE RETAINING WALLS ON THE LEFT SIDE OF OREGON 43, ABOUT 20% COMPLETE, AND THE MAIN PACKAGE OF THE BRIDGE AND INTERCHANGE A LITTLE OVER 10% COMPLETE. OVERALL ON THE PROJECT, AS OF THE END OF MAY ON THE CONSTRUCTION PIECE B28% COMPLETE. MORE THAN A QUARTER, ALMOST A THIRD OF THE WAY THERE IT'S A LOT OF WORK THAT'S KIND OF IN THE GROUND AND NOT NECESSARILY SO VISIBLE, BUT WE'RE DEFINITELY MAKING PROGRESS. THIS SLIDE, JUST AN OVERALL VIEW OF THE PROJECT. THAT'S NOT A LASER POINTER. IN THE TOP RIGHT CORNER THE EAST APPROACH WORK GOING IN. WE'VE GOT FOUNDATIONS THAT HAVE BEEN INSTALLED IN THAT AREA, AND THE COMPLETION OF THE CONDOMINIUM WORK. WE ARE MOVING DOWN FROM THE TOP RIGHT AND KIND OF ALONG THE BRIDGE, WE'VE GOT THE WESTWORK BRIDGE OUT THERE, AND ARE INSTALLING THE MAIN SHAFT OR ONE OF THE MAIN FOUNDATIONS IN THE RIVER THAT. WORK IS ONGOING, COMING CLOSER ON TO THIS SIDE ON THE IN-WATER WORK, WE ARE TAKING DOWN THE OLD CONCRETE PIERS, SO THOSE ARE SLOWLY BEING CUT DOWN. GETTING CLOSE TO THE LOWER LEFT SIDE OF THE PHOTOGRAPHS, THE LANDSLIDE WORK IS PRETTY MUCH COMPLETE. REALLY RIGHT ON THE SIDE OF THIS PHOTOGRAPH IS WHERE THE RETAINING WALL WORK IS GOING ON THE WEST SIDE OF 43, BOTH NORTH AND SOUTH OF THE BRIDGE. THAT PRETTY MUCH COVERED ALL THOSE. SO LANDSLIDE STABILIZATION, AS I MENTIONED, PRETTY MUCH COMPLETE. THIS HAS BEEN A LOT OF WORK A LOT OF COORDINATION, AND AT THE END OF THE DAY IT'S ALL BURIED. SO NOT A LOT TO SEE, BUT WHAT WE ARE FINDING IS THAT IT'S WORKING. SO IN THE AREAS WHERE IT'S ALL INSTALLED AND THE ANCHORS ARE TENSIONED UP, THE SLOPE IS STABILIZED.

>> THE PEACE OF MIND WORK.

>> THIS PHOTOGRAPH SHOWS RETAINING WALL JUST SOUTH OF THE BRIDGE, BIG BLACK CURTAIN TO PREVENT SPRAY FROM THE DRILLING OPERATIONS GETTING ONTO THE MOTORISTS AS THEY DRIVE BY. THIS IS INSTALLATION OF ONE OF WHAT WE CALL A SOLDIER PILE GOING DOWN. WE DRILL THE HOLE AND THAT GETS LOWERED INTO THE HOLE AND EVENTUALLY TIED BACK INTO THE HILLSIDE TO HELP SUPPORT THAT SLOPE AND OPEN UP SOME ACREAGE FOR THE SLIGHTLY LARGER INTERCHANGE. DRILLING, PUTTING THESE CABLES THAT YOU CAN SEE IN KIND OF THE RIGHT-HAND SIDE OF THE PARAGRAPH, GET DRILLED BACK INTO THE BEDROCK UNDERNEATH THE SLOPE TO HELP MAKE SURE THAT WALL IS SOLID. HERE WE HAVE A COUPLE FOLKS WHAT ARE WATCHING OUR PROJECT KEENLY. THE EAGLE FAMILY IN THE CEMETERY ABOVE THE HILL, THEY HAVE TWO BABIES WHO CURRENTLY SEEM TO BE DOING PRETTY WELL.

>> DO WE GET THEM LITTLE BABY EARMUFFS? [LAUGHTER]

>> FROM WHAT WE CAN TELL THEY ARE LISTENING TO LOUD ROCK-N-ROLL MUSIC AND SMOKING CIGARETTES, THEY ARE URBAN EAGLES. THEY PROGRESS QUICKLY. JUST A SLIGHTLY MORE DETAILED SHOT OF THE EAST SIDE WHERE I KIND OF TOWARD THE RIGHT -- O THE MOUSE MIGHT WORK, THAT'S AN IDEA THERE, WE GO. IN THE AREA WHERE THE LITTLE HAND ISIST THE EAST ABUTMENT. WE'VE GOT SOME OF THE FOUNDATIONS IN AND ARE CURRENTLY POURING THE CONCRETE WALL. SO THAT'S GOING ON. WE HAVE COLUMNS IN PLACE THERE, AND THEN THERE'S FOUNDATIONS IN THIS AREA THAT ARE KIND OF CURRENTLY BURIED SO THE CONTRACTOR CAN CONTINUE TO HAVE ACCESS. WE'RE INSTALLING DRILLED SHAFTS IN THIS AREA FOR THE MAIN FOUNDATION OF THE EAST PART OF THE ARCH BRIDGE. THIS SHOWS WHAT THE STEEL, THE REINFORCING STEEL GOING IN FOR THE EAST ABUTMENT. ONE OF THE CONCRETE COLUMNS THAT WE'VE POURED UNDER THE EAST APPROACH, AND THEN ONE THAT ACTUALLY HAS BEEN POURED BUT THE FORMS HAVEN'T BEEN REMOVED YET. I MENTIONED THE DRILL SHAFT, THAT IS 10 FOOT DIAMETER STEEL CASING THAT WE'RE PUSHING DOWN INTO THE BOTTOM OF THE RIVER. WHEN IT'S ALL THE WAY DOWN IT'S OVER 200 FEET BELOW THE WORK BRIDGE TO THE BOTTOM OF IT. ANOTHER SHOT SHOWING THE MANAGER THAT PUSHES THAT DOWN, THIS KIND OF EQUIPMENT BASICALLY PUSHES IT DOWN INTO THE RIVER BOTTOM. ON THE EAST SIDE THERE ARE 20 HERE, THEY ARE WORKING ON SAWING THAT DOWN. THAT'S WHAT IT LOOKED LIKE BEFORE THEY STARTED. THEY HAVE CUT A LOT OF IT AWAY. AND THEN THE PIECES ARE LISTED OFF IN LARGE CHUNKS AND PUT ON THE BARGE. THEY GO TO HELP FILL IN THE LAGOON AT ROSS ISLAND. SO WE ANTICIPATE THE LANDSLIDE IS ESSENTIALLY COMPLETE. THE STEPHENS STREET CULVERT WORK WHICH I DIDN'T SHOW YOU THAT WAS IS STARTING NOW. I ANTICIPATE BEING ABLE TO MOVE TRAFFIC. THE OVERALL CONTRACT COMPLETING IN 2016. WITH THAT --

>> I'M GOING INTRODUCE LARRY GESHER, THE PROJECT MANAGER, AND LET HIM INTRODUCE THE TEAM AND TAKE IT FROM HERE.

>> THANK YOU.

>> THANKS, I APPRECIATE YOU HAVING US TODAY. IT'S NICE TO COME IN AND CELEBRATE SOME SUCCESS AS WE GO ALONG, AND WITH PERIOD OF TIME MARK CONSTRUCTION, WORKING ON SELLWOOD BRIDGE HAS BEEN GREAT SUCCESS FOR OUR TEAM AND I THINK OVERALL FOR THEM, TOO. TO GIVE YOU A LITTLE BACKGROUND, WHEN WE START THE PROCESS OF COMING UP WITH SMALL GENERAL CONTRACTORS, I GUESS I LOOKED FOR FIRMS THAT WERE WELL ESTABLISHED IN WHAT THEY DID. PACIFIC MARK CONSTRUCTION, WE KNEW THEY HAD THE CONDOMINIUMS, NOT NECESSARILY IN OUR EVERYDAY BAILIWICK OF WHAT WE DO. SO IN ORDER TO THROW SOMEBODY INTO THE GENERAL CONTRACTING WORLD, THEY HAVE TO BE PRETTY STABLE IN WHAT THEY DO IN THEIR EVERYDAY JOB TO BE ABLE TO STEP UP INTO THE NEXT LEVEL. I KNOW MARK AND DEB AND GETTING TO KNOW THEM

AND UNDERSTANDING WHERE THEIR BUSINESS IS AT WAS KEY. BECAUSE WE REALLY BECAME MARRIED. IT'S A LOT LIKE A MARRIAGE TO GET INTO THIS TYPE OF RELATIONSHIP, AND A LOT OF TRUST. THEY ARE LETTING US INTO THEIR BUSINESS AND UNDERSTANDING HOW THEY ARE OPERATING SO WE CAN HELP THEM. IT TAKES SOME TIME TO REALLY GET THAT RELATIONSHIP DEVELOPED SO IT'S BEEN A LOT OF FUN GETTING TO KNOW THEM ON A PERSONAL LEVEL, BUT ALSO TO BE ABLE TO HELP THEM OUT TO WHERE THEY CAN GROW IN THE FUTURE. WITH THAT I'LL TURN IT OVER TO MARK AND DEB, AND THEY CAN RUN THROUGH SOME OF THE DETAILS OF WHAT THEY HAVE DONE IN THE LAST YEAR.

>> THANKS, LARRY.

>> COMMISSIONER AND CHAIR, I'D LIKE TO THANK YOU FOR INVITING US OUT HERE TODAY. PACIFIC MARK IS A GENERAL CONTRACTOR BUT A VERY SMALL ONE. HAVING THIS OPPORTUNITY TO WORK ON A PROJECT SUCH AS THIS WAS VERY EXCITING FOR US. WE WERE VERY HAPPY TO COME OUT AND DO THIS TYPE OF WORK WITH THE CONDOS, WORKING WITH THE HOMEOWNERS, AND MAKING IT HAPPEN FOR YOU SO YOU COULD HAVE THE BRIDGE RELOCATED. SO THIS WAS A UNIQUE PROJECT THAT WE WERE ALL EXCITED ABOUT DOING. NOT ONLY BEING EXCITED ABOUT DOING AS A UNIQUE PROJECT, BUT IT HELPS ME AS AN NWESP TO BE ABLE TO UTILIZE WHAT IT TOOK TO GET TO THE LEFT LEVEL IN THIS TIME OF . PACIFIC MARC CONSTRUCTION, THIS IS THE LARGEST PROJECT THAT WE HAVE DONE TO DATE, THE LARGEST SINGLE PROJECT. WHICH IS A REALLY UNIQUE THING FOR A SMALL CONTRACTOR SUCH AS MINE. IT'S THE LARGEST ODOT PROJECT WE HAVE DONE TO DATE. AND IT'S THE FIRST TIME WE'VE EVER DONE A CMGC PROJECT. THAT'S A BIG MILESTONE FOR US. THIS PROJECT WAS 3.468 AND WE UTILIZED SOME SUB CREATORS SUCH AS HOURS, CONTRACTOR TO HELP DO THIS TYPE OF WORK FOR THIS CONDO PROJECT. 27% OF THE SUBCONTRACTORS USED WERE ALL IN ESB PARTICIPATION.

>> 27.

>> 27. I'M GOING TURN IT OVER TO DEBORAH, SHE WILL TELL YOU ABOUT THE STATISTICS AND THE NUMBERS FOR THE UTILIZATION OF THE WORK.

>> SO OUR PROJECT GOALS WERE FOR MINORITY 20%, FOR FEMALE PARTICIPATION 14%. AND WHAT WE ACHIEVED AT PACIFIC MARK WAS 59% MINORITY, AND 18% FEMALE. AND I FEEL REALLY PROUD ABOUT THAT. WE HAVE A LOT OF DIVERSITY. NOT ONLY IN OUR OWN WORKFORCE OF OUR CREWS AND OFFICE STAFF, BUT ALSO IN THE -- WE WERE ALLOWED TO WORK WITH DIFFERENT DMW-ESB CONTRACTORS. AND THEY IN TURN HAD THEIR GOALS. SO TOTAL WITH PACIFIC MARK AND OUR SUBCONTRACTORS, WE STILL HAD GOOD MINORITY PARTICIPATION, 53%. AND FEMALE LACKED A LITTLE BIT, WE WERE HOPING FOR A LITTLE HIGHER THAN THAT BUT WE

WERE AT 12. I STILL FEEL A LITTLE PROUD OF WHAT WE ACCOMPLISHED THERE. AS FAR AS 20% GOALS WE WERE AT 20%, WE WERE ABLE TO ACHIEVE THAT WITH BOTH THE CARPENTER AND LABORER APPRENTICE.

>> SO BEING MENTORED WITH THIS PROGRAM THAT WE HAD HERE, WITH SLATE AND SON MENTORING US ALL THE WAY, I THINK IT HELPED US BE SUCCESSFUL. THEY HELP WITH THE ESTIMATING WHEN WE STARTED OUT. FROM THERE WE WENT TO NEGOTIATE WITH THE COUNTY, WHICH I HAD NEVER DONE IN NEGOTIATIONS, WHICH WAS GREAT. WE UTILIZED ALL THE HELP THAT WE COULD ON THAT, AND TRYING GO OUT AND FIND THEM TO DO THE TYPE OF WORK THAT WE HAD TO HAVE DONE. THAT'S KIND OF WHERE WE KIND OF WENT, WNET THROUGH THE WEEDS, SO TO SPEAK, AND WENT TO -- AND TRIED TO PULL THEM OUT TO HELP GET INVOLVED IN THIS PROJECT, AND GET AS MUCH UTILIZATION AND PARTICIPATION AS WE COULD. WE DID A LOT OF OUTREACH IN THAT SENSE OF TRYING TO GET THAT TO HAPPEN. ALSO, IT'S AN ODOT PROCESS THAT WE HAD TO GO, SO IT WAS A LOT OF PAPERWORK THAT WE HAD TO DEAL W. LEARNING ALL ABOUT THAT AND HOW IT WORKS AND HOW IT'S TO FUNCTION WAS ANOTHER GOOD THING. AND HOW THE SUBMITTAL PROCESS WORK, YOU HAD TO TURN THEM IN AND GET THEM ALL APPROVED TO DO THE TYPE OF WORK. A PROJECT THIS SIZE, LEARNING HOW TO DO ALL THAT STUFF WAS REALLY UNIQUE FOR A SMALL COMPANY LIKE OURS. AND ALSO SCHEDULING THE SUBS AND MAKING SURE THEY COME OUT TO DO THE WORK AND DO WHAT HAD TO BE DONE WAS ANOTHER THING. AND MANAGING THE PROJECT AND MANAGING THE SUBS WAS ANOTHER PART ALSO, AS WELL AS WORKING WITH THE HOMEOWNERS.

>> I THINK HAVING THAT -- HAVING THAT DYNAMIC OF SLADE AND SONS, PACIFIC MARK, WHERE YOU CAN GO TO THEM AND SAY, HEY, I HAVE A SUB THAT'S NOT PERFORMING OR NOT ON SCHEDULE, HOW DO WE HANDLE THIS. AND HAVING THEIR HISTORY AND BACKING SAYING, WELL, THIS IS WHAT I'VE DONE, TRY THIS. ALL OF THAT HELPS IN GROWING OUR COMPANY. IT'S NOT JUST ABOUT THE DOLLARS, IT'S ABOUT LEARNING EFFECTIVELY HOW TO BE A CMGC. BEING ABLE TO TAKE THE EXPERIENCES THAT WE'VE LEARNED AND GROWING WITH THAT.

>> AND WITH THE ODOT MENTORSHIP THAT WE HAD LEARNED THE TRAINING THROUGH THAT, WE WERE ABLE TO GET OUR PAPERWORK IN PLACE, OUR BOOKKEEPING AND FINANCES AND ACCOUNTING IN PLACE, AND THEN THE HUMAN RESOURCE TRAINING THAT WE NEED TO DO DEAL WITH ALL THE STAFF AND THE EXTRA SUBCONTRACTORS.

>> I HAVE A QUESTION FOR YOU. THE ODOT MENTOR TOM POTTER JAY PROGRAM, THAT IS SEPARATE FROM THE MENTOR PROGRAM THAT YOU HAVE WITH SLAYTON AND SON?

>> YEAH, WE'VE GOT TWO DIFFERENT MENTORING PROGRAMS GOING ON IN THE PROJECT. ONE IS THE PROJECT WE'VE DONE WITH PACIFIC MARK, A SMALL G. C. ANOTHER OPPORTUNITY WAS ODOT WHERE THEY PUT FUNDS INTO MEN TORRING, AND WE WORKED WITH THEM ON THAT.

>> WE SECURED THE FUNDING FROM ODOT FOR THIS PARTICULAR PROJECT, THEY PROVIDE FUNDS TO OFFER A MENTOR PROTEGE PROGRAM.

>> THEY ALSO PROVIDE A PERSON AND PCC STAFF. WE MEET MONTHLY ABOUT THEM SO BEV A GROUP OF SUBS THAT WE'RE DOING THIS WITH, PACIFIC MARK IS ONE OF THEM. WE MEET MONTHLY AT PCC AND GO THROUGH THE PROGRAM WE'VE WORKED OUT WITH EACH INDIVIDUAL SUB. IT'S NOT JUST MONEY, IT'S ALSO STAFF.

>> MARK, I JUST WANT TO SAY I'VE NEVER HEARD ANYONE SAY THEY THOUGHT IT WAS GREAT TO NEGOTIATE WITH THE COUNTY. SO I KNOW THIS MUST BE WORKING REALLY WELL. BUT A QUICK QUESTION, I LOOKED OVER THIS IN THE LAST WEEK AND IN FOLLOWING THIS, IT IS SO AMADING. YOUR SMILE REALLY TELL IT ALL FOR ME. I KNOW THE ANSWER TO THIS QUESTION. BUT IS IT YOUR SENSE THAT THE MENTOR PROGRAM THAT SLAYTON AND SON, DO YOU THINK THAT'S SOMETHING THAT WE SHOULD CONTINUE WHEN WE DO FUTURE PROJECTS LIKE THE U2 BUILDING OR OTHER INFRASTRUCTURE PROJECTS THAT WE USE? I LIKE YOUR ENTHUSIASM AND WILLING TONS LEARN ALL THE DIFFERENT FACETS OF BEING A GENERAL. AND THAT'S WHAT I THINK THAT WE HAVE TO BRING TO THE TABLE IN THE VERY SMALL NUMBER OF PROJECTS THAT WE HAVE AT THE COUNTY BUT I THINK IT'S HUGE.

>> I THINK IT'S A GOOD THING. HAVING SOMEONE WILLING TO TAKE A SMALL CONTRACT LIKE THAT, AND THE COUNTY STEPPING OUT ON A LIMB AND SAYING HEY, LOOK, LET'S TRY THIS. IT'S A WONDERFUL THING FOR SMALL CONTRACTORS SUCH AS US, AND I COMMEND YOU FOR TAKING THE EFFORT OF LETTING US DO THIS. THAT'S WHY I'M SO EXCITED ABOUT IT. I'M EXCITED BECAUSE IT'S ACTUALLY WORKING.

>> YES.

>> AND THEY ARE ACTUALLY DOING WHAT THEY SAID THEY WERE GOING DO, YOU KNOW? A LOT OF TIMES PEOPLE SAY THEY ARE GOING DO SOMETHING AND THEN NOT DO IT, FOR US. SO THAT'S A BIG HUGE STEP FOR US. I THINK SLAYTON AND SON CAME A LONG WAYS OF SHOWING US IT CAN BE DONE. WE JUST HAVE TO PUT OURSELVES TOGETHER AND SAY, YEAH, WE CAN DO THIS IF WE WORK TOGETHER AT IT. IT'S WORKED OUT WELL FOR US.

>> AND IF I COULD, ALL THE PAPERWORK AND REGULATIONS FOR WORKING WITH NOT JUST MULTNOMAH COUNTY BUT ODOT, DO YOU HAVE TO FILE PAPERWORK WITH BOLI AS WELL?

>> YES, WE DO THAT. BOLI AND MUR, I CAN GO DOWN THE LIST.

>> I DON'T KNOW WHAT MER IS.

>> UTILIZATION.

>> AND I'M CURIOUS, IT SEEMS TO ME, AND I'M SURE LARRY KNOWS THE ANSWER TO THIS AS WELL, THAT THERE ARE WAGE REQUIREMENTS THAT APPLY TO THIS JOB.

>> YES.

>> WHAT ARE THOSE?

>> THOSE ARE THE BOLI RATES FOR LABOR, IT'S JULY 2011. SO THOSE RATES HAVE TO BE USED BY ALL THE SUBCONTRACTORS. AND THEN WHEN WE ARE WAITING FOR OUR SUBCONTRACTORS, THEY HAVE TO TURN IN THEIR CERTIFIED PAYROLL TO US. WE THEN COMPILE THEM AND TURN THEM IN TO - - WHERE DO THEY GO, LARRY?

>> SO YOU DASHBOARD ALL OF THOSE, WE COLLECT THE SUBCONTRACTOR CERTIFIED PAYROLLS, GATHER THE INFORMATION, TRACK THE PRICES, TRACK THE MINORITY PARTICIPATION AND THE WOMEN PARTICIPATION, SO IT ALL FEEDS INTO THAT SYSTEM. YEAH, IT ULTIMATELY FEEDS THE HORSE, TO SO SPEAK. IN EVERY BUSINESS THERE ARE PROBLEM REPORTS OF VARIOUS THINGS.

>> MY FOLLOW-UP IS, ARE YOUR WORKER BEES SEEMINGLY HAPPY WITH THEIR WAGE RATES ON THIS JOB? IS THIS COMPETITIVE, IS THIS, YOU KNOW, JOYFUL? IS IT --

>> YEAH, THEY ARE HAPPY.

>> I'M FISHING HERE.

>> I DON'T KNOW HOW MUCH IS PUBLIC WORKS VERSUS PRIVATE, IT'S A DIFFERENCE BETWEEN PUBLIC WORK AND PRIVATE WORK. MOST FIRMS THAT GET INTO PUBLIC WORKS, ONCE YOU GET INTO A CERTAIN AMOUNT, YOU HAVE A HARD TIME TAKING PEOPLE BACK TO A PRIVATE SCALE. YOU TONED KEEP YOUR PEOPLE IN PUBLIC WORKS AND YOU DON'T BOUNCE THEM BACK AND FORTH. YOU'RE GETTING A PAY CUT EVEN THOUGH YOU'RE DOING THE SAME JOB. WHEN YOU GET INTO PUBLIC WORKS, THAT'S WHAT PREVAILING

WAGE IS ABOUT. THE RATES ARE THE SAME AS THE DAVIS-BACON RATES, RIGHT?

>> THE CLAIM ON THE JOB IS THAT WE COMPARE THE TWO AND TAKE THE HIGHER OF THE TWO. WE TAKE THE FEDERAL AND THE STATE AND WHICHEVER ONE IS HIGHER, THAT'S WHAT WE HAVE TO PAY.

>> OKAY. SOUNDS GOOD TO ME.

>> SO JUST TO ADD TO THAT, ALL OF THOSE PAYROLLS ARE THEN TURNED IN TO THE COUNTY, AND WE ENTER THAT ALL INTO OUR DISABLE. AND IT ALSO GOES TO THE STATE WHO CHECKS ALL THE NUMBERS. THERE ARE ABOUT THREE SETS OF CHECKING ON ALL THE NUMBERS BEFORE WE PRESENT THEM, TO VERIFY WHAT WE'RE REQUIRING IN THE CONTRACT TO HAVE HAPPEN IS ACTUALLY HAPPENING.

>> AND THEN WE'VE BEEN ABLE TO GROW OUR COMPANY THROUGH THIS PROJECT. WE GREW FROM FIVE EMPLOYEES TO 12. AND THEN I BROKE IT OUT AT THE OFFICE, WE ADDED ONE ENGINEER AND THREE CARPENTERS AND TWO LABORERS. WE WERE ABLE TO BECOME A TRAINING AGENT FOR CARPENTRY, FIRST TIME. SO WE'VE GOT AAPPRENTICESHIPS FOR BOTH LABOR AND CARPENTERS NOW AT OUR OFFICE. AND IT'S JUST REALLY BEEN A REALLY GOOD OPPORTUNITY FOR PACIFIC MARK, AND WE APPRECIATE THE OPPORTUNITY.

>> MY ONLY OTHER COMMENT IS, YOU KNOW, ONE OF THE AOPERATIONS THAT WE HAD IN MIND AT THE OUTSET OF THIS BRIDGE PROJECT WAS TO PARTICIPATE IN THE RECOVERY OF THE ECONOMY. AND WHEN WE STARTED THINGS WERE LOOKING PRETTY GRIM. AND BEING ABLE TO HAVE LOCAL CONTRACTORS AND A LOCAL WORKFORCE AT A WAGE THAT WOULD HELP FLOAT THAT LOCAL ECONOMY UP, THE THINGS THAT YOU READ ABOUT IN THE PAPER NOW, THAT OREGON'S WAGES AND JOB AVAILABILITY. SO THIS REALLY AS A STANDARD IS SOUNDING REALLY GOOD TODAY. I APPRECIATE YOU FOR COMING AND REPORTING TO US.

>> THANK YOU.

>> THANKS FOR THE OPPORTUNITY.

>> SO THIS IS OUR TEAM THAT WE HAD OUT AT THE SELLWOOD PROJECT, WE WERE VERY PROUD OF IT, IT'S A VERY DIVERSE TEAM. SINCE THEN WE'VE PROBABLY ADDED A FEW MORE MINORITIES ON THERE, BUT THIS IS WHEN WE FIRST STARTED WITH THE PROJECT, AND A FEW MORE WOMEN. WE DID INCREASE OUR PARTICIPATION ON THE PROJECT, SO WE'RE VERY PROUD OF WHERE WE CAME FROM ON PHASE 1 AND LOOKING TO FINISH IT OFF ON PHASE 2.

>> THAT'S GREAT, THANK YOU SO MUCH.

>> THANK YOU.

Chair Cogen: ANY FINAL COMMENTS OR QUESTIONS? NICE WAY TO END OUR BRIEFINGS TODAY, REALLY GOOD NEWS. THANK YOU VERY MUCH. THERE BEING NO FURTHER BUSINESS, WE'RE ADJOURNED. [ADJOURNED]

### **ADJOURNMENT**

The meeting was adjourned at 11:38 a.m.

This transcript was prepared by LNS Captioning and edited by the Board Clerk's office. For access to the video and/or board packet materials, please view at:  
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Submitted by:

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