

**Transcript of the Board of Commissioners
Multnomah Building, Board Room 100
501 SE Hawthorne Blvd., Portland, Oregon
Tuesday, May 22, 2018**

BUDGET WORK SESSION #12

Chair Deborah Kafoury called the meeting to order at 9:39 a.m. with Vice-Chair Jessica Vega Pederson, Commissioner Lori Stegmann and Commissioners Sharon Meieran present. Commissioner Loretta Smith arrived at 9:47 a.m.

Also attending were Jenny M. Madkour, County Attorney, and Marina Baker, Board Clerk and Taja Nelson Assistant Board Clerk.

Chair Kafoury: WE ARE HERE WITH BUDGET WORK SESSION. BEFORE WE BEGIN, I WOULD LIKE TO INTRODUCE TAJA NELSON OUR NEW ASSISTANT BOARD CLERK. MARINA IS THE HAPPIEST PERSON ON THE PLANET.

BWS-12a General Fund Forecast Update

Chair Kafoury: ALL RIGHT. GENERAL FUND FORECAST UPDATE. TAKE IT AWAY.

Mike Jaspin: GOOD MORNING MIKE JASPIN FROM THE BUDGET OFFICE. TODAY WILL BE A RATHER SHORT GENERAL FUND FORECAST. WE'RE NOT MAKING VERY MANY CHANGES. WE'LL BRIEFLY TOUCH ON THE NATIONAL ECONOMY AND WHAT THAT MEANS FOR US. WE'LL REVIEW OUR CURRENT REVENUES, NAMELY THE BIT WILL JUMP INTO THE FIVE-YEAR FORECAST. WE'LL SPEND A BIT OF TIME REVIEWING THE GENERAL FUND CONTINGENCY AND THEN COVER OUR NORMAL FORECAST RISK AND ISSUES. BEFORE WE DIVE IN, I WANTED TO CUT TO THE CHASE. THE ONE CHANGE WE'LL BE MAKING TO THE FORECAST IS REDUCING THE BUSINESS INCOME TAX BY \$2 MILLION IN THE CURRENT YEAR. WE'RE NOW FORECASTING 87 MILLION FOR FY 18. THE GOOD NEWS THAT'S UP FROM OUR ADOPTED BUDGET OF 84.5 MILLION. THE BAD NEWS IS IT IS \$2 MILLION BELOW OUR MARCH FORECAST. JEFF WILL GO INTO SOME OF THE MECHANICS OF WHY THAT IS, BUT WHAT IT MEANS FOR US IS WE'RE \$2 MILLION SHORT AS THE FUNDS WERE ASSUMED IN THE FY 19 BUDGET. WE HAVE A NUMBER OF WAYS OF COVERING THE SHORTFALL. AS YOU KNOW, WE ASSUME DEPARTMENTS FULLY SPEND THEIR APPROPRIATIONS, SO WE HAVE DEPARTMENTAL UNDER SPENDING.

WE ALSO HAVE AN \$8.5 MILLION BIT RESERVE, AND IT IS ALSO IMPORTANT TO REMEMBER THESE ARE STILL ESTIMATES. WE STILL HAVE THE JUNE QUARTERLY PAYMENT. IN THE FRAME OF NEARLY \$87 MILLION, WE COULD GET \$1 MILLION SWING ONE WAY OR THE OTHER. THERE ARE OTHER OPTIONS, SUCH AS USING THE GENERAL FUND CONTINGENCY. THE IMPACT OF THIS IS REALLY LIKELY TO HIT US IN FY 20. WHAT IT MEANS IS WE ARE

LIKELY TO HAVE \$8 MILLION TO \$10 MILLION OF ONE-TIME ONLY RATHER THAN THE \$10 MILLION TO \$12 MILLION WE WOULD HAVE EXPECTED OTHERWISE. THAT'S A POLITE OF SAYING WE DON'T WANT TO GET OVERLY CONCERNED ABOUT THAT, BUT IT WILL HAVE SOME IMPACTS ON US IN THE OUT-YEARS. WITH THAT, I'LL TURN IT OVER TO JEFF.

Jeff Renfro: FOR THE RECORD, I'M JEFF FROM THE BUDGET OFFICE. I'M GOING TO START WITH SORT OF A VERY BRIEF ECONOMIC OVERVIEW AT THE NATIONAL LEVEL. THIS IS THE INITIAL WEEKLY UNEMPLOYMENT CLAIMS THAT WE SHOW YOU ALMOST EVERY TIME. SOMETHING TO NOTE HERE IS THAT THEY'RE AT THEIR LOWEST LEVEL SINCE THE EARLY 1970S, THE LOWEST LEVEL ON RECORD HERE. WHAT THIS MEANS IS THAT THE TYPE OF LABOR MARKET WE'RE SEEING HERE IN PORTLAND AND OREGON IS REALLY HAPPENING EVERYWHERE IN THE COUNTRY. IT ALSO MEANS, AS DEMAND FOR THESE WORKERS GETS MORE FIERCE, WAGES ARE PROBABLY GOING TO INCREASE. AT THE NATIONAL LEVEL, WE HAVE ALREADY SEEN INFLATION START TO PICK UP A LITTLE BIT, WHICH MEANS THAT THE FED IS ALMOST CERTAINLY GOING TO CONTINUE ON THEIR PATH OF RATE INCREASES IN THE NEAR FUTURE. GOING TO THE NEXT ONE, THIS IS A LOOK AT THE OREGON UNEMPLOYMENT RATE AND THE MULTNOMAH COUNTY UNEMPLOYMENT RATE. IT'S NOT QUITE AS LOW AS IT HAS BEEN, BUT IT IS STILL AT HISTORICALLY LOW STANDARDS.

SOMETHING TO NOTE WHEN WE LOOK AT THE ACTUAL NUMBER OF JOBS IN BOTH OREGON AND MULTNOMAH COUNTY IS THERE'S STILL AT CLOSE TO RECORD HIGHS, BUT GROWTH AND EMPLOYMENT HAS SLOWED DOWN SIGNIFICANTLY. IT IS ABOUT A QUARTER OR HALF OF WHAT IT WAS JUST A COUPLE OF YEARS AGO. WHEN WE THINK ABOUT THE -- WHERE WE ARE AND THE ECONOMIC CYCLE OR THE BUSINESS CYCLE, THOSE ARE THE TYPES OF FACTORS THAT MAKE IT LOOK LIKE WE'RE REACHING THE TOP. WE WANTED TO HIGHLIGHT WHAT AT THIS POINT IS PROBABLY OUR BIGGEST CONCERN IN THE OUT-YEARS OF THE FORECAST, WHICH IS THE CPIW, WHICH IS THE MEASUREMENT WE USE FOR THE COST OF LIVING ADJUSTMENTS IN THE COUNTY. THIS IS THE YEAR OVER YEAR CHANGE GOING BACK TO EARLY 2011. WHEN YOU LOOK AT THE LEFT SIDE OF THIS GRAPH, YOU CAN SEE THAT WE HAVE PRETTY HIGH PEAKS, BUT THEN THEY TURN OVER PRETTY QUICKLY AND GO BACK TO NORMAL. WHEN YOU LOOK AT ANY GIVEN YEAR, THE INFLATION NUMBER ISN'T THAT HIGH. BUT THEN WHEN YOU GET TO THE BEGINNING OF 2015, YOU SEE A REALLY SUSTAINED GROWTH THAT'S CONTINUED INTO THE PRESENT. THE LAST MONTHLY YEAR OVER YEAR NUMBER WE HAD FOR THE WEST SIDE A WAS 3.9%. THAT'S BEING DRIVEN BY A FEW THINGS. EVEN AS PORTLAND'S YEAR OVER YEAR INCREASES IN HOUSING COSTS ARE HIGH, WE'RE GROUPED WITH BIG CITIES IN THE WESTERN U.S. THE CITIES WITH THE BIGGEST CHANGE ARE SEATTLE AND LAS VEGAS, WHICH NOW CONTRIBUTE TO OUR INDEX.

Jeff Renfro: THE ONE OTHER THING WE WANTED TO HIGHLIGHT HERE WAS THE PRICE OF OIL, WHICH IS SOMETHING THAT WE HAVEN'T BEEN VERY CONCERNED ABOUT IN THE RECENT PAST BUT ALL OF A SUDDEN IT IS SORT OF REASSERTING ITSELF. RIGHT NOW, THE PRICE OF OIL IS JUST ABOVE \$70 PER BARREL PRESIDENT. AT THE BEGINNING OF THIS GRAPH, WHICH IS JANUARY 16, IT WAS AROUND \$30 IN BARREL. IT'S MORE THAN DOUBLED IN PRICE IN THE RECENT PAST. WE'RE CONCERNED ABOUT THIS FOR A FEW REASONS. ONE IS THAT ASIDE FROM THE PLACE WHERE YOU EXPERIENCE THIS DIRECTLY WHEN YOU'RE FEELING UP YOUR CAR, THIS AFFECTS EVERY ASPECT OF THE ECONOMY, SO TRANSPORTATION COSTS ARE AFFECTED BY THIS. YOUR AIRLINE TICKETS ARE PROBABLY GOING TO BE MORE EXPENSIVE IN THE NEAR FUTURE, WHICH IS GOING TO HAVE AN INDIRECT IMPACT ON OUR MOTOR VEHICLE RENTAL TAX POSSIBLY. THIS IS A MAJOR INPUT IN FERTILIZER AND PLASTICS, ALL THAT, SO THIS IS GOING TO WORK ITS WAY THROUGH THE ECONOMY. IT IS GOING TO BE ADDITIONAL PRESSURE ON INFLATION. THE GOOD THING ABOUT THIS IS IT IS EXTREMELY VOLATILE. IF THE PRICE COLLAPSED IN THE NEAR FUTURE, IT WOULDN'T NECESSARILY BE SURPRISING. BUT WHEN WE LOOK AT THE GEO GEOPOLITICAL SITUATION, IT LOOKS LIKE SAUDI ARABIA IS TRYING TO PUSH THIS UP A LITTLE BIT MORE, SO WE MIGHT SEE A LITTLE BIT OF UPWARD PRESSURE HERE TOO.

JUMPING INTO WHAT WE'RE ACTUALLY DOING TO THE FORECAST, AS MIKE SAID, VERY MINOR CHANGES. WE'RE BACKING \$2 MILLION OUT OF OUR FORECAST FOR THE BIT FOR THE CURRENT YEAR. I'LL TALK ABOUT THAT AT LENGTH IN JUST A SECOND. SO, THAT MEANS THAT OUR TOTAL ADJUSTMENT FOR THE MAY FORECAST IS WE'RE REDUCING REVENUES BY 0.41% OF TOTAL GENERAL FUND REVENUES. FOR THE YEAR, THAT PUTS US UP ABOUT 4.5 MILLION OR JUST UNDER 1% CHANGE. I'M GOING TO REFER BACK TO THAT JUST UNDER 1% CHANGE LATER WHEN WE'RE TALKING ABOUT FUTURE YEARS IN THE FORECAST. THEN WHILE I'M HERE, WE TEND TO ONLY TALK ABOUT THINGS THAT WE'RE CHANGING, BUT SOMETHING THAT WE'RE NOT CHANGING IS THE MOTOR VEHICLE RENTAL TAX. WE EXPECTED THAT TO GO FROM SEVERAL YEARS OF REALLY STRONG GROWTH THAT WAS REALLY PUSHING UP OUR GENERAL FUND REVENUES. THAT SEEMS LIKE IT HAS SETTLED INTO SUSTAINED SLOWER GROWTH. WE'RE SEEING THAT DEPLANE PASSENGERS INTO THE AIRPORT. WE EXPECT THAT SLOW GROWTH TO CONTINUE INTO THE FUTURE. I'LL GO MORE INTO WHAT WE'RE SEEING WITH THE BIT.

THIS IS THE CURRENT YEAR-OVER-YEAR CHANGE. WE'RE CURRENTLY UP 2.9%. AS WE'VE TALKED ABOUT IN THE PAST, THAT YEAR-OVER-YEAR COMPARISON HAS JUMPED AROUND A LOT FOR THE YEAR, BUT IT'S STILL CONTINUED TO GO DOWN. WE HAVE ONE QUARTERLY PAYMENT IN JUNE. WE EXPECT IS THAT TO BE IN THE 2.5% TO 3% YEAR-OVER-YEAR CHANGE. WE'RE NOT MAKING ANY CHANGES TO THE OUT-YEARS OF THE FORECAST. AS A REMINDER, ABOUT WHERE YOU'RE LOOKING AT HERE, THE RED LINE IN THE

MIDDLE IS OUR LONG-TERM GROWTH TREND. THE BLUE LINE IS THE ACTUALS. THEN WHEN IT GETS DOTTED, THAT TURNS INTO THE NOVEMBER FORECAST. THE GREEN LINE IS THE MARCH FORECAST. THE ORANGE LINE IS THAT SMALL UPDATE THAT WE'RE MAKING RIGHT NOW. SO, AS A REMINDER, WE HAVE A DECLINE IN BIT REVENUES STARTING NEXT YEAR, FISCAL YEAR 2019. THEN REVENUE DECLINING BACK TO THE LONG-TERM TREND AND GROWING AT THEIR NORMAL PACE. I WANT TO SHOW YOU TWO GRAPHS THAT WE SHOWED YOU LAST TIME THAT WE'VE UPDATED HERE THAT ARE GOING TO EXPLAIN OUR THINKING HERE. THIS IS BIT COLLECTIONS FOR THE RENTAL AND LEASING INDUSTRY.

Jeff Renfro: WE JUST GOT A NEW DATA DUMP FOR THIS A COUPLE OF WEEKS AGO. THE LAST TIME WE SHOWED YOU WE WERE AT THE PEAK THERE. WE SAID IT WAS LOOKING A LITTLE PEAKY. TURNS OUT WE WERE RIGHT. AS OF RIGHT NOW, THESE ARE STILL PRELIMINARY NUMBERS, SO WE COULD END UP A LITTLE BIT HIGHER, BUT WE'RE PROBABLY GOING TO BE \$3 MILLION OR \$3.5 MILLION SHORT OF THE PEAK JUST IN THIS INDUSTRY, BUT THIS REPRESENTS 25% OF OUR TOTAL BIT REVENUES. HAS A PRETTY SIGNIFICANT IMPACT OVER OUR GENERAL REVENUES AS A WHOLE. IN LOOKING AT THE DATA, AS A REMINDER, THIS IS MADE UP OF PROPERTY TRANSACTIONS, SO IT CAN BE THE BIG PROPERTY TRANSACTIONS THAT ARE A RESULT OF THE CRANES AND BIG APARTMENT BUILDINGS THAT YOU SEE. THERE'S A BUNCH OF STUFF IN HERE LIKE MALL MANAGEMENT, STUFF LIKE THAT. THERE'S LANDLORD PROFITS. JUST LOOKING AT THIS, WE WOULD EXPECT SOMETHING LIKE THIS BASED ON WHERE WE THINK WE ARE IN THE DEVELOPMENT CYCLE, BUT THIS ON ITS OWN ISN'T NECESSARILY GOING TO CAUSE US THAT MUCH WORRY. BUT WHEN WE COMBINE IT LOOKING AT WHAT'S HAPPENING WITH MEDIAN RENTS -- AS A REMINDER, THE BLUE IS RESIDENTIAL RENTS. THE RED LINE IS APARTMENTS. WE'VE ADDED A COUPLE MORE MONTHS OF DATA. IT LOOKS LIKE THE SLIGHTEST DECLINE.

WHEN YOU TAKE TOGETHER THE DECREASE IN REVENUE FROM LARGE PROPERTY TRANSACTIONS, YOU TAKE WHAT LOOKS LIKE FLAT OR DECLINING RENTS, WHICH GOING TO EAT INTO LANDLORD PROFITS PRETTY QUICKLY. DECLINE IN YEAR-OVER-YEAR PERMITS, THIS STARTS TO TELL A STORY. ALL THE INDICATORS WE'RE LOOKING AT HERE LOOK LIKE THEY'RE MOVING IN ONE DIRECTION. IT IS STILL TELLING US THIS DEVELOPMENT CYCLE HAS MATURED AND IT IS DECLINING. I'M SORRY. I MENTIONED INTEREST RATES EARLIER. THAT'S ANOTHER FACTOR THAT'S CONTRIBUTING TO MAYBE A SLOWING IN THE DEVELOPMENT PROCESS. TAKEN ALL TOGETHER, WE EXPECT BIT TO DECLINE SLIGHTLY AND THEN TO START TO LOOK MORE LIKE IT HAS IN THE PAST. WE HAVEN'T MADE ANY CHANGES TO THE OUT-YEARS OF THE FORECAST. THE ONE THING WE'LL HIGHLIGHT IN THIS TABLE IS WE'VE UPDATED THE FIVE-YEAR FORECAST TO REFLECT THE DECISION IN THE CHAIR'S BUDGET TO USE MONEY AS ONE-TIME ONLY.

Jeff Renfro: IT STARTS TO REDUCE THAT DEFICIT IN 2020. THEN IT BECOMES AN ONGOING REDUCTION IN THE DEFICIT. SOMETHING TO HIGHLIGHT HERE IS WHEN WE LOOK AT FISCAL YEAR 2020, BEFORE THAT ADJUSTMENT, WE WERE EXPECTING A DEFICIT OF JUST UNDER \$11 MILLION. WHEN YOU TAKE THAT \$3.6 MILLION OUT OF THERE, IT PUTS US AT \$7.3 MILLION. 7.3 MILLION IS ABOUT 1.4% OF OUR TOTAL EXPENSES. WHEN WE THINK BACK TO THE ADJUSTMENTS WE'VE MADE TO THE FORECAST, WE COULD BE OFF BY 1.4%. WE TRY TO BE PERFECT.

Chair Kafoury: WHEN HAVE YOU BEEN OFF BY 1.4% BEFORE?

Jeff Renfro: I THINK LAST YEAR WE ENDED UP 1.3% OFF. HOPEFULLY, WE'RE PERFECT, BUT THE DIFFERENCE BETWEEN \$11 MILLION AND \$7.3 MILLION, IT STARTS TO LOOK LIKE WE'RE GETTING CLOSER TO A FORECAST ERROR. IT STARTS TO LOOK A LOT MORE MANAGEABLE, SO IT DOES ACTUALLY MAKE A BIG DIFFERENCE.

Chair Kafoury: 7 VERSUS 10 THOUGH, IT SEEMS A LOT SMALLER. 10 SEEMS BIG.

Jeff Renfro: EXACTLY. THAT IS ONE DIGIT INTO THE MILLIONS. IT DOES MAKE AN IMPACT IN 2023, BUT UNFORTUNATELY THAT IS STILL A VERY LARGE NUMBER AT \$26.7 MILLION. WHEN WE GO ON TO THE NEXT ONE, THIS IS THE REFERENCE SLIDE THAT WE ALWAYS INCLUDE THAT I'M NOT GOING TO GO INTO. I'M GOING TO UPDATE YOU ON THE CONTINGENCY REAL QUICK. SORRY. I FORGOT. TO GIVE YOU A SENSE OF WHERE WE ARE WITH THE CONTINGENCY, AS MIKE SAID AT THE BEGINNING, CONTINGENCY DOLLARS, IF YOU CHOOSE TO, COULD BE USED TO ROLL OVER AS ONE-TIME ONLY FOR FISCAL YEAR 2019. AT THE BEGINNING, WE HAVE OUR REGULAR CONTINGENCY BALANCE. WE'VE TAKEN OUT THE CONTINGENCY REQUESTS THAT YOU ALREADY APPROVED LAST MONTH. THE ITALICIZED ARE THE CONTINGENCY THAT YOU HAVEN'T SEEN YET, BUT YOU WILL ON THURSDAY. IT'S, OF COURSE, UP TO YOU TO APPROVE OR NOT APPROVE THIS. IF YOU WERE TO ACCEPT ALL THREE OF THE CONTINGENCY REQUESTS, YOU WOULD HAVE ACTUALLY OVERSPENT THE CONTINGENCY BY JUST A LITTLE BIT, BY \$63,000. BUT THEN WE HAVE THE REMAINDER OF THE STATE SET ASIDE.

WE'VE TAKEN OUT THE MONEY THAT WE USED BACK IN OCTOBER. THE SHERIFF'S PRELIMINARY HEARING, IT'S UNCLEAR IF YOU'RE GOING TO SEE THAT AS A CONTINGENCY REQUEST. THEY'RE LOOKING AT TWO AND A HALF DAYS OF OPERATIONS. WE'RE WORKING WITH THEM TO KEEP AN EYE ON THAT. WE'VE INCLUDED THAT IN THIS TABLE AS IF YOU'RE GOING TO SEE IT AND APPROVE IT, BUT THAT'S NOT NECESSARILY GOING TO BE THE CASE. WHEN YOU TAKE THE \$63,000 DEFICIT AND YOU ADD THAT TO THE \$1.7 MILLION REMAINING FROM THE STATE FED THAT GIVES YOU \$1.7 MILLION CONTINGENCY BALANCE THAT CAN BE ROLLED OVER ONE-TIME ONLY. YOU'D HAVE ABOUT 1.9 MILLION TO USE. TO START WRAPPING UP HERE, THE BIG

RISK THAT WE'RE REALLY FOCUSED ON, THAT WE'RE CONCERNED ABOUT, CONTINUING TO BE INFLATION AND LABOR COSTS, ESPECIALLY GIVEN ON THE REVENUE SIDE IT LOOKS LIKE WE'RE SORT OF GETTING INTO THE MATURE PORTION OF THE CYCLE. IF THOSE LABOR COSTS INCREASE, WE'RE NOT GOING TO HAVE A LOT OF RECOURSE. TIMING AND CHANGES TO THE DEVELOPMENT CYCLE AND LOCAL RENTS, SPECIFICALLY THE EFFECT THAT WILL HAVE ON OUR BIT REVENUES, WE'VE ADDED UPCOMING BALLOT MEASURES.

WE'RE LOOKING AT THE FOOD TAX BAN THAT IT LOOKS LIKE WE'LL VOTE ON IN NOVEMBER. THE LANGUAGE OF THAT EXPLICIT EXCLUDES MARIJUANA, CIGARETTES, AND TOBACCO. THERE HAVE BEEN DISCUSSIONS ABOUT A SUGARY DRINKS TAX. WE WOULD BE PREVENTED FROM PURSUING THAT IF THE FOOD TAX BAN PASSES. LOOKING AT HOMELESSNESS AND HOUSING AFFORDABILITY, POLICY AND ECONOMIC IMPLICATIONS OF THE FEDERAL GOVERNMENT, SPECIFICALLY WE'RE THINKING ABOUT TRADE POLICY. AT THIS POINT, IT IS UNCLEAR WHAT'S GOING TO COME OUT OF ANY OF THIS, BUT WE CONTINUE TO KEEP AN EYE ON IT. TO NORMAL CLIMATE CHANGE, GEOPOLITICS, BIG MICROECONOMIC FACTORS COULD KNOCK US OFF COURSE. WE'RE CONCERNED ABOUT A CONFLUENCE OF RISKS. TIMING OF AN EXTRA SESSION, INFLATION, AND HEALTH CARE COSTS. FOR THE FIRST TIME, WE'VE TAKEN OFF CAPITAL COSTS. WE FEEL WE'RE FAR ENOUGH INTO THE PROCESS. THAT'S ONE POTENTIAL RISK WE HAVE TAKEN OUT OF OUR CONFLUENCE POP. TO WRAP UP HERE, WE'VE MADE A VERY MINOR CHANGE TO THE FORECAST, REDUCING THE FORECAST FOR CURRENT YEAR GENERAL FUND REVENUES BY 0.41%. OVERALL, INCREASING -- OVERALL FOR THE YEAR, INCREASING GENERAL FUND REVENUE FORECASTS BY \$4.6 MILLION OR A LITTLE UNDER 4%.

THE CONTINGENCY BALANCE IS \$2.7 MILLION. YOU'RE GOING TO GET SOME MORE REQUESTS, SO IT IS PROBABLY MORE ACCURATE TO THINK ABOUT THAT AS \$1.7 MILLION OR \$1.9 MILLION THAT IS POTENTIALLY AVAILABLE. WE TALKED ABOUT THE BIT AT LINK. THE FY 19 PROPOSED BUDGET IS BALANCED, BUT WE EXPECT DEFICITS TO START NEXT YEAR. AFTER THAT IN 2020, WE EXPECT THE DEFICIT TO GROW TO \$26.7 MILLION, WHICH MEANS OVER THE NEXT FIVE YEARS YOU NEED TO FIND \$25 MILLION TO \$30 MILLION OF NEW REVENUE OR PROGRAM REDUCTIONS. THE MAJOR RISKS, LABOR COSTS SPECIFICALLY, INFLATION, PURSE, MEDICAL COSTS, AND WHERE EXACTLY WE ARE IN THE DEVELOPMENT CYCLE AND HOW QUICKLY THAT WILL TURN ON US. WITH THAT, I'M DONE. WE'D BE HAPPY TO TAKE QUESTIONS.

Chair Kafoury: QUESTIONS? COMMENTS?

Commissioner Stegmann: YEAH. I THINK I HAVE SOME QUESTIONS. I'M STILL TRYING TO ABSORB. CAN YOU REMIND ME WHAT IS -- THERE'S A FORMULA OF

OUR RATIO OF HOW MUCH -- IF WE PAY DOWN DEBT, HOW MUCH MONEY DO WE SAVE? ISN'T THERE A FORMULA

Chair Kafoury: FOR EVERY MILLION DOLLARS WE PUT INTO CAPITAL PROJECT, HOW MUCH DO WE SAVE?

Jeff Renfro: NORMALLY, WE HAVE THAT READY, BUT I WILL SEND IT TO YOU.

Commissioner Stegmann: OKAY. THAT'S FINE.

Jeff Renfro: FOR THE COURTHOUSE, IT WAS \$10 MILLION WITH \$600,000 IN OUTGOING SAVINGS. THAT CAN BE A LITTLE BIT DIFFERENT.

Commissioner Stegmann: THAT'S GOOD. FOR ME, HAVING A KIND OF GENERAL MIND-SET ABOUT -- WE HAVE A VERY TIGHT BUDGET, AND WHAT WE DON'T SPEND WE CAN PUT TOWARDS FUTURE YEARS OR PAYING DOWN DEBT, WHICH IN ACTUALITY HELPS US SAVE MORE MONEY BECAUSE WE'RE NOT SPENDING IT ON INTEREST. IT IS IMPORTANT TO KNOW WHAT POSITION WE'RE IN AND WHAT WE HAVE AVAILABLE AND WHAT KIND OF MIND-SET WE SHOULD HAVE GOING INTO THIS BUDGET, SO THAT IS REALLY HELPFUL. ON THE BIT, DO WE KNOW SINGLE-FAMILY DWELLINGS VERSUS MULTI, DO WE GET A GREATER RETURN ON MULTI, I GUESS? IS THAT FAIR TO SAY? I WAS TRYING TO EQUATE --

Jeff Renfro: SPECIFICALLY FOR THE BIT, WE DON'T KNOW THE ANSWER TO THAT. WE HAVE ACCESS TO TRANSACTION-LEVEL DATA FOR THE BIT, BUT IT IS ANONYMIZED, IF WE HAVE SPECIFIC QUESTIONS ABOUT RECORDS, WE CAN ASK ABOUT IT. BUT WHEN IT COMES TO BIG CATEGORIES WITHIN THOSE INDUSTRY CODES, IT IS REALLY DIFFICULT TO GET AT. FROM A PROPERTY TAX PERSPECTIVE, IF I COULD ADD, THE CHANGE PROPERTY RATIO FOR MULTI-FAMILY IS 33% OR SOMETHING LIKE THAT. FOR SINGLE-FAMILY HOUSING, IT AT LEAST GOES ONTO THE PROPERTY TAX ROLLS AT A LEVEL CLOSER TO THE REAL MARKET VALUE.

Commissioner Stegmann: OKAY. THAT'S HELPFUL. I COULD JUST KIND OF THINK AS A POLICYMAKER -- I'M TRYING TO FIGURE OUT IS IT A GOOD THING FOR BIT TO BRING ON MORE MULTI-FAMILY VERSUS SINGLE FAMILY DURING A HOUSING CRISIS. THAT'S KIND OF WHERE I WAS TRYING TO FIGURE OUT, BUT WE DON'T REALLY KNOW FROM A BIT PERSPECTIVE.

Mike Jaspin: YES, THAT'S TRUE. I WOULD ACTUALLY FRAME IT AS -- WHAT SHOULD DRIVE THE POLICY MORE IS WHAT DOES THE COMMUNITY NEED AND HOW DOES IT IMPACT THE HOUSING SITUATION BECAUSE I WOULD SAY THAT THE IMPACT ON THE EXPENDITURE SIDE OF OUR BUDGET IS FAR GREATER THAN THE IMPACT ON THE REVENUE SIDE.

Commissioner Stegmann: OKAY. THAT'S GOOD TO KNOW. OKAY. ON THE STATE/FEDERAL RAMP DOWN, YOU'RE KIND OF GIVING THAT BACK TO US A LITTLE BIT. I WAS JUST KIND OF -- COULD YOU TALK ABOUT THAT? YOU'VE FREED THAT AMOUNT UP A LITTLE BIT.

Mike Jaspin: THAT IS MONEY THAT THE BOARD EARMARKED. IT'S ALWAYS UP TO THE BOARD WHAT TO DO WITH THAT MONEY. BUT AS WE'RE GETTING CLOSE TO THE END OF THE YEAR, WE KIND OF WENT THROUGH OUR MID-YEAR PROCESS IN SEPTEMBER AND OCTOBER. IT IS ABSOLUTELY AVAILABLE FOR YOU.

Commissioner Stegmann: OKAY. SO BASICALLY, WE'RE FEELING WE'RE CLOSER TO END OF THE YEAR. WE DIDN'T HAVE TO ACCESS THAT MONEY, SO IT'S BEING FREED UP A LITTLE BIT MORE. AT THE VERY BEGINNING -- THE GENERAL FUND OF REGULAR CONTINGENCY, HOW IS THAT NUMBER CALCULATED?

Mike Jaspin: WE HAVE BEEN SETTING ASIDE \$1.25 MILLION FOR ALMOST TWO DECADES, AND OUR FINANCIAL POLICIES SAY WE'RE SUPPOSED TO GO BACK AND LOOK AT IF THAT IS THE APPROPRIATE LEVEL. IT'S A REALLY LOW AMOUNT. AS WE NOTED, WE'RE ACTUALLY INCREASING THAT AMOUNT FOR FY 19 TO 1.5 MILLION JUST BASED ON THE LAST COUPLE OF YEARS WE HAVE ACTUALLY USED NEARLY ALL OF IT. IT IS STILL A REALLY SMALL PERCENTAGE, SO WE ADJUST IT BASED ON WHAT WE'VE USED AND WHAT'S A REASONABLE AMOUNT.

Commissioner Stegmann: OKAY. GREAT. WELL, THIS IS REALLY GOOD INFORMATION. THANK YOU SO MUCH. YOU-ALL DO SUCH A GREAT JOB OF JUST COUNTING EVERY PENNY, AND YOUR ACCURACY IS REALLY INCREDIBLE. I FEEL CONFIDENT IN NUMBERS THAT YOU'RE BRINGING TO US, SO THAT'S REALLY HELPFUL AS WE ENTER OUR LAST WEEK OF THE BUDGET, SO THANK YOU FOR YOUR WORK.

Commissioner Vega Pederson: THANK YOU, CHAIR. THANK YOU FOR THE GREAT PRESENTATION. ALTHOUGH THINGS ARE DEFINITELY SLOWING DOWN. CAN YOU REMIND ME WHAT THE OFFICIAL DEFINITION OF A RECESSION IS? HOW DO YOU KNOW WHEN IT IS STARTING?

Jeff Renfro: IT IS TWO QUARTERS IN A ROW OF GDP CONTRACTION.

Commissioner Vega Pederson: I KNOW THAT WAS LIKE A POP QUIZ FOR YOU.

Chair Kafoury: IF YOU SAY THE WORD OUT LOUD, IT COMES.

Commissioner Vega Pederson: I'VE BEEN HEARING THESE FOR FIVE YEARS NOW. I THOUGHT EVERY FIVE YEARS WE ENTER INTO A RECESSION. I THINK WE SHOULD ALL BE PREPARED BECAUSE IT IS PROBABLY COMING. THAT'S GOOD.

JUST THE TRENDS THAT WE'RE SEEING IN TERMS OF PRICES AND LABOR MARKET AND THINGS LIKE THAT, IT IS DEFINITELY SOMETHING WE SHOULD KEEP AN EYE ON. I'M GLAD YOU GUYS ARE. I HAD A QUESTION ON SLIDE 8. THE ADOPTED NUMBERS IN THE FIRST COLUMN, ARE THOSE LOCKED IN AFTER THE MARCH FORECAST? IS THAT RIGHT? THE ADOPTED IS WHAT WE DO USE TO KIND OF PROJECT THE BUDGET FOR THE NEXT FISCAL YEAR. IS THAT RIGHT?

Mike Jaspin: THOSE NUMBERS REFLECTS WHAT THE BOARD ADOPTS WHEN YOU APPROVE THE BUDGET.

Commissioner Vega Pederson: ARE THESE NUMBERS FOR FY 19?

Mike Jaspin: 18.

Commissioner Vega Pederson; OH, THESE ARE THE 18 NUMBERS.

Mike Jaspin: THIS IS ALL FOR THE CURRENT FISCAL YEAR. WE STARTED HERE. THIS IS HOW WE'VE CHANGED IT OVER THE LAST THREE FORECASTS.

Jeff Renfro: IN 19, WE'RE NOT MAKING ANY CHANGES. 19 IS BALANCED ALREADY.

Commissioner Vega Pederson: OKAY. WE'RE BEING VERY QUIET ABOUT THAT. WHAT WAS MY LAST QUESTION? MAYBE THIS IS MORE FOR THE CHAIR. I THINK IT IS REALLY SMART TO KNOW WHAT WE'RE LOOKING AT IN THE NEXT FIVE YEARS TO TREAT SOME OF OUR ONGOING REVENUE AS ONE-TIME ONLY MONEY. I WAS CURIOUS ABOUT SELECTING THAT \$1.6 MILLION AMOUNT, THE REASON FOR THAT.

Chair Kafoury: IT IS HIGHLY SCIENTIFIC. IN FACT, IT IS CONFIDENTIAL. NO, OUR GOAL WAS TO PUT MONEY -- PUT AS MUCH AS WE COULD INTO PAYING DOWN OUR FUTURE DEBT AND THEN PUTTING ASIDE SOME -- TREATING SOME OF THAT ONGOING AS ONE TIME SO WE WOULDN'T BE LOOKING AT A \$10 MILLION SHORTFALL NEXT YEAR.

Commissioner Vega Pederson: IT WAS A BUFFER. THAT AMOUNT JUST SEEMED TO WORK OUT WITH THE REST OF THE STUFF THAT WAS GOING ON IN THE BUDGET?

Chair Kafoury: SURE.

Commissioner Vega Pederson: OKAY. THAT'S ALL I HAVE. THANK YOU, GUYS.

Chair Kafoury: QUESTIONS OR COMMENTS?

Commissioner Smith: THANKS, MADAME CHAIR. THANK YOU FOR THE PRESENTATION. CAN WE GO TO THE SLIDE? HOW MUCH ACTUALLY IS LEFT THAT IS -- THAT CAN BE SPENT?

Mike Jaspin: THE CONTINGENCY SLIDE IS ONE I THINK YOU'RE REFERRING TO.

Commissioner Smith: IS IT THE 1.7?

Mike Jaspin: YES, BUT WE MIGHT WANT TO LEAVE A LITTLE BIT JUST IN CASE ANYTHING HAPPENS IN JUNE, BUT THAT IS THE AMOUNT THAT YOU HAVE AVAILABLE.

Commissioner Smith: OKAY. ANYTHING HAPPENS LIKE WHAT?

Mike Jaspin: AN EARTHQUAKE, A FIRE. SOME EVENT THAT REQUIRES SOME GENERAL FUND AT THE END OF THE YEAR.

Commissioner Smith: DON'T PROPHECIZE ON IT. OKAY. THE 1.7 IS IT IN THE BIT RESERVE. THE OTHER ISSUE THAT I'M CONCERNED ABOUT IS OUR ABILITY TO THINK FORWARD ABOUT SOME OF THE INFRASTRUCTURE PROJECTS THAT WE HAVE, IF WE HAVE ENOUGH MONEY IN THOSE CONTINGENCY FUNDS. I'M JUST KIND OF WORRIED ABOUT THAT.

Mike Jaspin: ARE YOU THINKING ABOUT BALANCES LIKE, SAY, IN THE COURTHOUSE, THE HEALTH DEPARTMENT?

Commissioner Smith: YES, SIR. YES, SIR. WHEN THE BONDS ARE GOING TO BE SOLD, I'M JUST WORRIED ABOUT IF WE'RE GOING TO GO INTO A RECESSION, THE CONSTRUCTION INDUSTRY IS THE FIRST THAT'S HARDEST HIT. I WANT TO BE SURE WE HAVE ENOUGH SO THOSE PROJECTS --

Mike Jaspin: ALL THOSE PROJECTS ARE FULLY FUNDED. WE HAVE ANOTHER \$13 MILLION OR SO OF DEBT TO ISSUE ON THAT. THE DEBT COVERAGE ON THAT TO MAKE THE ANNUAL PAYMENTS IS ALREADY BUILT INTO OUR FORECAST. AS MARK BROUGHT UP WHEN HE WAS HERE, AS WE GO THROUGH THIS YEAR, DEPENDING ON THE TIMING OF THE PROJECT AND HOW MUCH ONE-TIME ONLY MONEY WE HAVE, WE MIGHT BE ABLE TO USE SOME OF THAT TO EVEN AVOID ISSUING DEBT ON THAT, SO WE'RE IN PRETTY GOOD SHAPE.

Chair Kafoury: I THINK YOU RAISE A REALLY GOOD QUESTION. THAT'S WHY I TOOK SOME OF THE ONGOING AND MADE IT INTO ONE-TIME. THAT'S WHY WE TRIED WITH THIS BUDGET TO HAVE FAIRLY CONSERVATIVE -- THERE'S NOT A LOT OF NEW PROGRAMS. NOT A LOT OF BIG REACHING BECAUSE NOT ONLY IS THE PEDESTRIAN FOR THE R AWARD, BUT WHEN THAT HAPPENS, THE NEED FOR OUR SERVICES IS EVEN GREATER, SO WE REALLY NEED TO BE

CAUTIOUS. I THINK WE HAVE BEEN OVER THE PAST FEW YEARS, VERY CAUTIOUS, WITH OUR DOLLARS.

Commissioner Smith: THANK YOU. THANKS, MIKE.

Chair Kafoury: THANK YOU. ALL RIGHT. HERE WE ARE 20 MINUTES EARLY READY FOR JOINT OFFICE OF HOMELESS SERVICES.

BWS-12b Joint Office of Homeless Services JOHS

Mark Jolin: GOOD MORNING.

Chair Kafoury: GOOD MORNING.

Mark Jolin: FOR THE RECORD, I'M MARK. I'M THE DIRECTOR OF THE JOINT OFFICE OF HOMELESS SERVICES. I'M HERE WITH CHRISTIAN ELKIN AS WELL AS JUDY HADLEY AND CAM COVAL FROM CBAC. I WANT TO ALLOW YOU TO GO FIRST, I THINK, RIGHT?

Cam Coval: GREAT. THANK YOU. GOOD MORNING, COMMISSIONERS AND THE CHAIR. THANK YOU FOR HAVING ME HEAR TO PRESENT THE CBAC RECOMMENDATIONS THIS MORNING. OUR COMMITTEE CONCLUDED THAT THE MOST CRITICAL EMERGING ISSUES FACING THE COUNTY TODAY RELATE TO HOMELESSNESS, SECURITY, AND DISPARATE HOUSING INCOMES. CHIEF POSITIVE OUTCOMES FOR COMMUNITIES OF COLOR AND REDUCE THE DISPARITY OF RESOURCES AND SERVICES BETWEEN PORTLAND AND OTHER SERVICES IN THIS COUNTY. OFFICES ACROSS THE COUNTY FACE THE 2% BUDGET CONSTRAINT, WE HAVE INDICATED NEW PROGRAMS ARE NEEDED TO ADDRESS THESE CONCERNS, INCLUDING THE OFFICE OF HOMELESSNESS. TO ACHIEVE THE AFOREMENTIONED PROGRAMMATIC GOALS, WE RECOMMEND WE IMPROVE OUR MONITORING PROVIDERS AND SERVICE OUTCOMES, INCREASE JURISDICTION, MORE ABILITY TO COMMUNICATE WITH OTHER COUNTY DEPARTMENTS AND SERVICE PROVIDERS. BEGIN WITH THE OFFICE-SPECIFIC RECOMMENDATIONS. IN TERMS OF MONITORING, WE RECOMMEND THAT JOHS STRIVE TO IMPROVE ITS MONITORING OF SERVICE GOALS.

WE RECOMMEND THE COUNTY USE HUD PERFORMANCE MEASURES. JOHS PROGRAM OFFERS SHOULD STATE THEIR PLAN FOR MONITORING THE OUTCOMES DELIVERED BY THE SERVICE PROVIDERS. WE'D LIKE THE JOINT OFFICE TO MONITOR THE EQUITY IMPACT. THE MAJORITY OF OUR COMMUNITY MEMBERS PARTICIPATED IN THE MULTNOMAH COUNTY LENS TRAINING IN THE SPRING. WE FOUND THIS ASSESSMENT TOOL WAS NOT BEING USED BY A MAJORITY OF NON-DEFUND PROGRAMS. THE COUNTY IS LIMITED IN THE WAY IT IS ABLE TO DEMONSTRATE ITS IMPACT ON COMMUNITIES OF COLOR AND LOW-INCOME POPULATIONS. MANY PROGRAM OFFERS DO NOT HAVE RELATIVE MEASURES THAT DEMONSTRATE SHORT TERM AND LONG-TERM

IMPACT OR DON'T MEASURE THESE OUTCOMES AT ALL. WE RECOMMEND THE PROGRAM OFFERS THAT DIRECTLY AFFECT RESIDENTS BE EVALUATED FOR IMPACT ON COMMUNITIES OF COLOR AND LOW-INCOME POPULATIONS SYSTEMATICALLY AND ACROSS THE COUNTY.

Cam Coval: WE HOPE TO SEE GREATER FOCUS ON THIS NEXT YEAR. WE HAVE REQUESTED THAT EACH COUNTY OFFICE OR DEPARTMENT ESTABLISH AN EQUITY PLAN BY THE END OF 2018. WE'RE GLAD TO HEAR THAT JOHS IS EXPLORING WAYS TO INCORPORATE CULTURALLY SPECIFIC PROGRAMMING. IT IS IMPORTANT TO ENSURE THAT THOSE ORGANIZATIONS HAVE THE APPROPRIATE RESOURCES AND CAPACITY TO TAKE ON THOSE JOBS. IN ADDITION TO MONITORING AND ADVANCING RACIAL EQUITY, IT IS LIKEWISE CRUCIAL TO OUR COMMUNITY THAT THE COUNTY WORK TO PROMOTE GEOGRAPHIC EQUITY THAT IS, ADDRESSING THE DISPARITY OF RESOURCES AND SERVICES OFFERED BETWEEN PORTLAND AND EAST COUNTY CITIES LIKE GRESHAM, FAIRVIEW, AND UNINCORPORATED MC. HOUSING COSTS HAVE PUSHED LOW-INCOME FOLKS TOWARDS THOSE CITIES. WE WOULD LIKE THE JOHS TO INCREASE ITS FUNDING IN THESE SERVICES FOR THESE AREAS. IT IS IMPORTANT FOR CBAC -- TO US, THAT MEANS WORKING WITH EVERY MUNICIPALITY AND STATE AND REGION BODIES BECAUSE STABLE HOUSING AND AFFORDABLE HOUSING IS A PROBLEM FOR EVERYONE IN OUR COMMUNITY.

COLLABORATING WITH THE CITY OF GRESHAM AND PORTLAND ARE IMPORTANT BECAUSE RENTS ARE ON THE RISE IN GRESHAM AS WELL. THEY'VE GOT ONE COUNSELOR ON A HOME FOR EVERYONE. IN TERMS OF COMMUNICATION SERVICE PROVIDERS, WE'D LIKE TO SEE COMMUNICATION REGARDING PROGRAMMING EXPECTATIONS. FOR EXAMPLE, IF OR WHEN THE SHELTER OPERATIONS CHANGE SIGNIFICANTLY, LIKE WHEN CAPACITY LIMITS ARE ENACTED OR FUTURE PROGRAMS PROMOTES ALLOCATIONS, ALERTING SERVICE PROVIDERS IF THEIR CONTRACTS WILL BE RENEWED OR NOT. CURRENT PROVIDERS HAVE A TOUGH ENOUGH TIME PLANNING OUT THEIR PROGRAM FOR SUMMER WHEN THEY'RE NOT SURE OF THE CONTRACT. THE TIMELINE FOR CONTRACT RENEWALS COULD BE PUSHED UP EARLIER SO A LARGER GAP EXISTS BETWEEN THE NOTIFICATION PERIOD AND THE BEGINNING OF PROGRAMMING TO ALLOW FOR BETTER PROGRAMMING AND SCHEDULING. THE JOHS MONTHLY MEETING HAS BEEN HELPING A LOT. IT WOULD PERHAPS MAKE SENSE FOR PARTNERS TO TAKE ON ORGANIZING MONTHLY PARTNERS MEETINGS.

RIGHT NOW, THE COUNTY IS WORKING WITH SEVERAL DIFFERENT SEGMENTS OF THE SYSTEM. OFTENTIMES, THOSE SEGMENTS AREN'T COMMUNICATING WITH EACH OTHER. SERVICE PROVIDERS WOULD LIKE TO SEE A LARGER PARTNER SUMMIT TO IMPROVE COMMUNICATION ACROSS THE COUNTY. PERHAPS AN EVENT BEFORE SCHOOL STARTS TO BRING TOGETHER SOCIAL WORKERS AROUND THE DISTRICT. HUMAN SOLUTIONS AND OTHERS WHO

RUN SHELTERS, ORGANIZATIONS LIKE MFS, FOLKS FROM DOUGLAS SCHOOL DISTRICTS, AND FOLKS FROM THE COUNTY. OUR FINAL RECOMMENDATION IS TO CONSIDER THAT JOHS CREATE A CITY COUNCIL ADVISORY COMMITTEE SEPARATE FROM THE CBAC TO GUIDE AND PROMOTE TRANSPARENCY AND INCREASE INVOLVEMENT OF KEY ACTORS. I WOULD FINALLY LIKE TO MOVE ON TO OUR PROGRAM OFFER --

Chair Kafoury: COULD YOU REPEAT THAT LAST SENTENCE? I DIDN'T CATCH IT.

Cam Coval: WE ASK THE JOHS CREATE A CITY COUNCIL ADVISORY COMMITTEE TO HELP US GUIDE DECISION-MAKING, PROMOTE TRANSPARENCY, AND PROMOTE PROGRAM EFFICIENCY EFFICACY. WITH THESE OFFICE-SPECIFIC RECOMMENDATIONS IN MIND, WE HOPE YOU CONSIDER THESE PROGRAMS. THE FIRST ONE IS 152-E, SAFETY OFF THE STREETS FOR YOUTH ACTIVITIES FOR A FAMILY SHELTER. IT ASKS FOR \$100,000 IN THE GENERAL FUND. THE YOUTH NEED SAFER AND HEALTHIER ACTIVITY OPTIONS. I PROVIDED THEM LAST SUMMER. IF FAMILIES THAT WERE LIVING IN THE SHELTER ARE NOT ALL MOVED TO A SINGLE MOTEL WITH A COMMON ROOM, TRANSPORTATION COSTS FOR FAMILIES SHOULD BE INCLUDED IN THIS BUDGET AS WELL. IT IS ABOUT \$100 PER HOUR FOR A SCHOOL BUS. WHEN THE TRANSPORTATION FALLS TO SERVICE PROVIDERS, MUCH OF THAT PROGRAMMING TIME IS SACRIFICED. THE PARTICIPANTS SEED THE RESULTS OF THAT.

THE DISPERSION OF FAMILIES THROUGHOUT MOTELS CREATES BARRIERS. TO ENSURE THAT THIS PROGRAM MEETS OUR IMPLEMENTATION PRIORITIES, WE ASK THAT THE COUNTY INCREASE ITS INVOLVEMENT IN THE FAMILY SHELTER PROGRAMMING, PARTICULARLY AROUND COMMUNICATING WITH THE SERVICE PROVIDERS AND MONITORING SERVICE PROVISION, COMMUNICATING PROGRAM EXPECTATIONS, I SAID BEFORE, ESPECIALLY WHEN SHELTER OPERATIONS CHANGE SIGNIFICANTLY. IN GENERAL, MORE NIMBLENESS AND RESPONSIVENESS BECAUSE THINGS DO CHANGE SO QUICKLY. ENOUGH NOTICE TO SERVICE PROVIDERS, WHETHER THE PROGRAMS WILL BE CONTINUED OR NOT SO THEY CAN PLAN ACCORDINGLY AND ADJUST. WE'D LIKE TO ENSURE THAT SERVICE DELIVERY AND OUTCOMES ARE PROPERLY MONITORED. THE ACTIVITY IES TO THIS PROGRAM ARE SAFE AND HEALTHY AND ACCESSIBLE IF FOLKS ARE NOT IN THE SAME MOTEL. THIS ONE IS NOT INCLUDED IN THE CHAIR'S BUDGET. IT IS A HOUSING PLACEMENT RETENTION MARKET INCREASE FOR RENTS. WE LIKE THIS PROGRAM OFFER BECAUSE IT IS STRAIGHTFORWARD AND CLEAR. IT ASKS FOR \$175,000 OUT OF THE GENERAL FUND TO INCREASE FUNDING FOR RENT ASSISTANCE TO REFLECT THE INCREASING HOUSING COSTS. WITHOUT THIS PROGRAM, APPROXIMATELY 175 FEWER PEOPLE WOULD BE PLACED IN PERMANENT HOUSING. IT MENTIONS THE NEED TO RESPOND TO SPIKES IN TRADITIONALLY LOW RENT AREAS OF THE COUNTY.

Cam Coval: WE LIKE THE OUTCOME MEASURES HOW EFFECTIVE THE PROGRAM IS. FOR EXAMPLE, THE PERCENTAGE OF HOUSEHOLDS THAT REMAIN HOUSED AFTER SIX MONTHS. THIS FUNDING SHOULD BE PRIORITIZED FOR LOW-INCOME RESIDENTS LIKE IN NORTHEAST PORTLAND AND WEST GRESHAM WHERE RENTS ARE RISING RAPIDLY. WE'RE A TAD CONCERNED THERE'S NO EXPLICIT MENTION OF A PLAN FOR MONITORING OUTCOMES DELIVERED BY SERVICE PROVIDERS THEMSELVES. IT'S IMPORTANT FOR THE COUNTY AND SERVICE PROVIDERS TO ATTRACT AND REPORT ON OUTCOMES, MEASURE WHETHER THE PROGRAM IS WORKING AND WHETHER THE RESOURCES COULD BE USED MORE EFFECTIVELY ELSEWHERE. WE RECOMMEND THAT THE COUNTY USE HIGH PERFORMANCE MEASURES. THE LAST RECOMMENDATION REGARDING THIS OFFER THAT YOU CONSIDER COLLABORATING WITH THE CITY OF GRESHAM TO GET THEM MORE INVOLVED AND PERHAPS SEEKING SOME FUNDING THERE. THE LAST PROGRAM OFFER WE HAVE TO RECOMMEND FOR YOU-ALL IS 154-D, SUPPORTIVE HOUSING FOR FAMILIES. WE LIKE THIS OFFER BECAUSE IT PROVIDES LONG-TERM VOUCHERS FOR SUPPORTIVE HOUSING TO SERVE 25 HARDEST HIT FAMILIES, WHICH ARE DISPROPORTIONATELY FAMILIES OF COLOR.

WE ASK THAT COUNTY OR JOHS STAFF COMMUNICATE WITH THE SERVICE PROVIDERS TO HELP IDENTIFY THOSE FAMILIES WHO ARE MOST IN NEED OF LONG-TERM VOUCHERS AND WHO ARE HARDEST TO HOUSE. IT IS TOUGH FOR SERVICE PROVIDERS TO SERVE THESE FAMILIES SOMETIMES WHEN INFORMATION SHARING IS LIMITED IN THAT RESPECT. LAST, WE USE HUD PERFORMANCES TO MONITOR OUTCOMES. IT WILL GIVE CONTEXT TO PREFERENCE AND DEFICIENCY OF PERFORMANCE. IT IS IMPORTANT FOR THE COUNTY TO MEASURE THE NUMBER OF FAMILIES RETURNING TO HOMELESSNESS OR SHELTER AFTER SIX MONTHS. FINALLY, INCLUDING THAT EQUITY LENS IN EVALUATION OF PROGRAM OUTCOMES. THANK YOU VERY MUCH.

Chair Kafoury: THANK YOU. DID YOU HAVE SOME COMMENTS?

Judy Hadley: WHAT HE SAID. I FELT LIKE THIS WAS DOUBLY IMPORTANT, SO THANK YOU.

Marc Jolin: I JUST WANT TO THANK YOU FOR THE WORK AND RECOMMENDATIONS. THEY'RE FANTASTIC. WE'LL DEFINITELY HEED THOSE AS WE GO INTO THE PROCESSES IN THE FUTURE. SHALL I GO AHEAD AND GET STARTED?

Chair Kafoury: YES.

Marc Jolin: GREAT. THE GOAL HERE IS TO SORT OF SET THE STAND FOR YOU FOR YOU ABOUT HOW WE GO ABOUT MAKING OUR BUDGET RECOMMENDATIONS AND THE CONTEXT IN WHICH WE'RE MAKING OUR

DECISIONS AND TO GO THROUGH THE DIFFERENT ELEMENTS OF OUR BUDGET. PLEASE FEEL FREE TO STOP ME IF YOU WANT TO ASK QUESTIONS WHILE I'M GOING. WE SHOULD HAVE PLENTY OF TIME AT THE END AS WELL TO ANSWER ANY QUESTIONS THAT YOU HAVE. WE ALWAYS START WITH OUR VISION, WHERE EVERYONE HAS ACCESS TO DECENT, SAFE, AND AFFORDABLE HOUSING. OUR COMMUNITY IS TO CREATE A COMMUNITY IN WHICH HOMELESSNESS IS RARE, BRIEF, AND ONE TIME. WE BEGIN BY DEVELOPING OUR BUDGET. KEEP GOING. UNDER THE FRAMEWORK THAT WE HAVE WITHIN A HOME FOR EVERYONE -- THIS IS THE INITIATIVE THAT'S BEEN AROUND NOW FOR ABOUT FOUR YEARS AND HAS GUIDED THE WORK OF THE CITY AND THE COUNTY AROUND ADDRESSING HOMELESSNESS EVEN PRIOR TO THE EXISTENCE OF THE JOINT OFFICE, CONTINUES TO GUIDE US IN THE JOINT OFFICE STARTING WITH THE GUIDING VALUES WITHIN A HOME FOR EVERYONE, WHICH IS THAT WE'RE PRIORITIZING THE MOST VULNERABLE POPULATIONS, WE'RE PROMOTING RACIAL AND ETHNIC JUSTICE, WE'RE ENGAGING THE COMMUNITY IN OUR DISCUSSIONS, ESPECIALLY FOLKS WITH LIVED EXPERIENCE, AND THAT WE'RE WORKING TO STRENGTHEN SYSTEM CAPACITY AND INCREASE LEVERAGING OPPORTUNITIES WHEREVER WE CAN BECAUSE THE RESOURCES ARE ALWAYS SCARCER THAN THE NEED.

Marc Jolin: TO THE QUESTION THAT CAM JUST RAISED, THOSE RECOMMENDATIONS AROUND RACIAL EQUITY WERE REALLY HELPFUL AND REFLECT A COMMITMENT, A CORE VALUE COMMITMENT, FOR US. WE HAVE A RACIAL EQUITY LENS THAT A HOME FOR EVERYONE DEVELOPED SEVERAL YEARS AGO. WE DO APPLY IT THROUGHOUT OUR BUDGET MAKING PROCESS. THAT LENS, IT IS A LITTLE SMALL HERE TO READ, BUT IT REALLY FOLKS WHO IS AT THE TABLE WHEN WE'RE MAKING OUR DECISIONS, HOW WILL THE POLICY EITHER BENEFIT OR HARM EITHER INTENTIONALLY OR UNINTENTIONALLY DIFFERENT COMMUNITIES OF COLOR, AND BASED ON THAT ASSESSMENT, WHO AT KINDS OF DECISIONS WE'RE GOING TO MAKE. MOVING ON TO THE NEXT, THIS IS A SLIDE FROM THE RECENT SPARK KICKOFF WEEK THAT IS ALL ABOUT HOW WE ADDRESS THE ROLE OF RACISM IN HOMELESSNESS AND HOW WE USE EQUITY TO GUIDE OUR WORK IN RESPONDING TO HOMELESSNESS. THIS WAS A FANTASTIC GATHERING. KEEP GOING. THEN AS WE GO TO MAKE OUR BUDGET DECISIONS, WE'RE RUNNING THOSE DECISIONS THROUGH THE HOME FOR EVERYONE GOVERNANCE STRUCTURE.

WHAT YOU SEE HERE IS A SLIDE YOU'VE PROBABLY SEEN BEFORE, BUT IT STARTS ON THE FOUNDATION WITH A SET OF POLICY COMMITTEES THAT WORK ON HOUSING, ON HEALTH CARE, EMPLOYMENT, VETERANS AND SAFETY OFF THE STREETS. THOSE ARE MONTHLY MEETINGS WITH THE COMMUNITY, OPEN TO THE COMMUNITY. THOSE BODIES THEN MAKE RECOMMENDATIONS UP TO THE COORDINATING BOARD WHICH ALSO MEETS MONTHLY THAT REVIEWS THE RECOMMENDATIONS OF THE WORKING GROUPS, GOES THROUGH A SURVEYING PROCESS TO SORT OF LAND ON

HIGH-LEVEL RECOMMENDATIONS FOR THE BUDGET YEAR, AND THEN THOSE RECOMMENDATIONS GO UP TO THE EXECUTIVE COMMITTEE FOR CONSIDERATION. OUR BUDGET PROCESS IS ALSO SHAPED IMPORTANTLY BY THE FACT THAT THE JOINT OFFICE IS A CREATURE OF AN IGA BETWEEN THE CITY OF PORTLAND AND MULTNOMAH COUNTY. THIS IS SOME OF THESE ARE THE COORDINATES OF THE IGA WE HAVE WITH THE CITY.

Marc Jolin: WHAT I WANT TO CALL YOUR ATTENTION IS THE POLICY AND BUDGET ALIGNMENT BULLET THERE. IT CREATES A POLICY AND BUDGET ADVISORY COMMITTEE THAT MEETS AT LEAST QUARTERLY AND THROUGH THAT BODY WE PRESENT OUR RECOMMENDATIONS TO BOTH THE CITY AND THE COUNTY AS WE'RE DEVELOPING OUR BUDGET TO ENSURE THAT THAT BUDGET IS WELL ALIGNED NOT JUST WITH COUNTY EFFORTS BUT ALSO WITH CITY EFFORTS. THE PAC INCLUDES REMITS FROM REPRESENTATIVES FROM THE LEADING ELECTIVE OFFICES. THE CONTEXT WITHIN WHICH WE BUILT THIS BUDGET MATTERS A LOT. WE'LL START WITH WHAT I THINK YOU'RE ALL FAMILIAR WITH AT THIS POINT, AND THAT IS THE CONTINUING CHALLENGE FOR EXTREMELY LOW-INCOME HOUSEHOLDS IN OUR COMMUNITY. THE MOST RECENT ASSESSMENT FROM THE NATIONAL HOUSING LOW-INCOME COALITION RECOMMENDED THERE WERE 436 LOW-INCOME HOUSEHOLDS. THAT'S \$20,000 OR LESS A YEAR IN INCOME. STATEWIDE, THERE WERE ONLY 25 UNITS OF HOUSING AFFORDABLE AND AVAILABLE FOR EACH HUNDRED OF THOSE HOUSEHOLDS.

WHEN YOU HEAR SOMEONE SAY IN OUR COMMUNITY WE'RE SHORT IN THE NEIGHBORHOOD OF 30,000 UNITS OF DEEPLY AFFORDABLE HOUSING, WHAT'S BEING SAID THERE IS THAT WE HAVE MANY, MANY PEOPLE, TENS OF THOUSANDS OF PEOPLE, WHO ARE SPENDING 50 OR 60 OR 70% OF THEIR INCOME ON RENT AND ARE THUS CONSTANTLY FACING THE PROSPECT OF HOMELESSNESS. IF THEY'RE ALREADY HOMELESS, THEIR INCOMES ARE SO LIMITED THEY'RE GOING TO STRUGGLE TO FIND HOUSING IN THE MARKET. THIS SLIDE IS JUST A DEMONSTRATION OF THAT GROWING GAP BETWEEN WHAT OUR LOWEST INCOME HOUSEHOLDS HAVE TO SPEND ON HOUSING AND WHAT IT COSTS TO RENT HOUSING. WE HAVE MORE THAN 20,000 WHO ARE LIVING ON SOCIAL SECURITY INCOME. THEY'RE GETTING \$755 A MONTH. WHAT YOU CAN SEE HERE IS THAT INCOME IS LESS THAN 2/3 OF WHAT IT WOULD TAKE TO JUST RENT A STUDIO AT THIS POINT IN OUR COMMUNITY. THEY SIMPLY CAN'T AFFORD HOUSING IN THE OPEN MARKET AT THIS POINT. LET'S GO BACK. \$13,04 \$1342 IS THE AVERAGE SOCIAL SECURITY INCOME. THAT'S THEIR ONLY SOURCE OF INCOME FOR THE FOLKS AS WELL. NONE OF THE MARKET HOUSING IS AFFORDABLE TO THEM. YOU CAN'T EVEN FIND A ONE BEDROOM IF YOU'RE LIVING ON SOCIAL SECURITY RIGHT NOW. EVEN FOLKS WHO ARE WORKING FULL-TIME, MINIMUM WAGE, ARE GOING TO STRUGGLE. YOU CAN SEE FOR AN AVERAGE ONE BEDROOM YOU WOULD BE SPENDING MORE THAN 70% OF YOUR INCOME ON RENT. ABOUT 76% OF OUR HOUSEHOLDS ARE EXTREMELY COST BURDENED.

Commissioner Smith: WHEN YOU SAY SEVERELY, ARE YOU TALKING ABOUT THE 30 PERCENTILE.

Marc Jolin: NO, 50% OR MORE. MORE THAN 76% OF THEM ARE PAYING MORE THAN 50% OF THEIR INCOME TOWARDS RENT. THAT WOULD MEET THE DEFINITION OF SEVERE COST BURDEN. IN THIS CONTEXT, IT IS NOT TERRIBLY SURPRISING THAT SO FAR THROUGH THE FIRST THREE QUARTERS OF THIS YEAR WE HAD OVER 6,800 PEOPLE COME INTO OUR HOMELESS SYSTEM FOR THE FIRST TIME. THEY HADN'T RECEIVED SERVICES IN THE PREVIOUS TWO YEARS. 6800 NEW FOLKS. THEN WE LOOK AT TRENDS. WE HAD THE BENEFIT IN THIS BUDGET YEAR OF BEING ABLE TO COMPARE OUR 2017 POINT IN TIME COUNT TO THE 2015 POINT IN TIME COUNT. WHAT YOU SEE HERE THAT ALTHOUGH AS A COMMUNITY WE DID A GOOD JOB OF EXPANDING SHELTER, WE SAW OUR UNSHELTERED COME DOWN, WHICH MAKES US UNIQUE AMONG WEST COAST CITIES CERTAINLY. OUR HOMELESS POPULATION WENT UP BY AT LEAST 10%. THE POPULATION IS BECOMING OLDER AND MORE DISABLED. THEY'RE EXPERIENCING HOMELESSNESS FOR LONGER PERIODS OF TIME. WHAT THIS TRANSLATES INTO IS AN INCREASE IN CHRONIC HOMELESSNESS. IT WAS THE FASTEST GROWING SUBPOPULATION OF PEOPLE EXPERIENCING HOMELESSNESS. THAT NUMBER WENT UP 24%. WE ALSO CONTINUE TO SEE SIGNIFICANT DISPARITIES ON THE BASIS OF RACE, IN PARTICULAR FOR THE NATIVE AMERICAN COMMUNITY WHERE WE SAW FOLKS FROM THE NATIVE AMERICAN COMMUNITY SHOWING UP AT 400%. CONTINUED TO SEE DRAMATIC OVER OVERREPRESENTATION FOR AFRICAN-AMERICANS AND THE LATIN COMMUNITIES. THERE ARE NUMEROUS REASONS WHY THE LATIN POPULATION IS NOT BEING WELL COUNTED.

Commissioner Smith: MADAME CHAIR, I HAVE A QUESTION. WHERE ARE YOU GETTING THAT DATA FROM IF YOU'RE NOT COLLECTING THE DATA ON THE ETHNICITY? HOW ARE YOU DETERMINING THOSE NUMBERS?

Marc Jolin: WE DO COLLECT IT. THE CHALLENGE IS THAT WE KNOW FROM OUR COMMUNITY-BASED PARTNERS AND THE FOLKS SERVING THE LATINX COMMUNITY THERE'S A LOT OF HE HAS CONSTANCY TO PARTICIPATE. RATES OF HOMELESSNESS IN THE LATINX COMMUNITY ARE VERY HIGH AND GROWING. WE UNDERSTAND THAT THROUGH THAT LENS OF THE INFORMATION WE'RE GETTING BACK FROM THE PROVIDERS, THAT THEIR MEMBERS ARE JUST NOT WANTING TO PARTICIPATE RIGHT NOW.

Commissioner Smith: BUT IT IS BASED ON THE PEOPLE THAT COME THROUGH THEIR DOORS BECAUSE WE HAVEN'T DONE A SURVEY. WE DON'T COLLECT THAT DATA. I'M JUST REALLY CURIOUS AS TO HOW YOU'RE GETTING ALL THESE NUMBERS.

Marc Jolin: WE DO COLLECT THAT DATA. WHEN WE GO OUT AND DO THE WEEK LONG SURVEY, WE COLLECT PEOPLES RATES AND ETHNICITY. IF THEY'RE WILLING TO PROVIDE IT, IT IS VOLUNTARY. AT THE SERVICE PROVIDER LEVEL, WE COLLECT RACE AND DEMOGRAPHICS. THIS DATA IS AS ACCURATE AS WHAT WE'VE BEEN ABLE TO COLLECT. I WAS JUST ACKNOWLEDGING THAT WE DON'T NECESSARILY CATCH EVERYBODY BECAUSE OF THE LIMITATIONS OF ALL OUR DATA COLLECTION METHODOLOGY IES METHODOLOGIES.

Commissioner Smith: WHEN WE HAVE TO SAY EITHER 50%, 40% OF THE PEOPLE GAVE US THIS DATA. YOU'RE NOT TELLING US THE PERCENTAGE OF THE PEOPLE WHO GAVE US THE DATA OF THE 1700.

Marc Jolin: THAT'S TRUE. I DON'T HAVE THAT NUMBER FOR YOU, BUT IT IS IN THE POINT IN TIME COUNT REPORT.

Commissioner Smith: WE DON'T HAVE A COMPLETE LIST, SO WE DON'T KNOW WHAT THOSE NUMBERS TRULY ARE BECAUSE THEY COULD BE GREATER OR LESSER FOR SOME PARTICULAR DEMOGRAPHIC.

Marc Jolin: THAT'S TRUE.

Commissioner Smith: I WANT TO BE VERY CLEAR THAT THESE NUMBERS GO OUT PUBLICLY. IF WE HAVE NOT QUALIFIED IT WITH HOW WE GOT THE NUMBERS, WHAT PERCENTAGE ACTUALLY PARTICIPATED IN COLLECTING THAT DATA, THEN IT IS REALLY TOUGH FOR US, BUT I SUSPECT THAT THE TRENDS ARE EXACTLY WHAT YOU'RE SAYING, THAT THESE FOLKS ARE EXTREMELY VULNERABLE, BUT I JUST WANT TO BE VERY CLEAR IT COULD BE EVEN GREATER AND WORSE OF A PROBLEM. I SUSPECT THAT IT IS WORSE THAN WHAT WE REALLY, REALLY KNOW.

Marc Jolin: I THINK THAT IS A VERY FAIR CONCERN, ESPECIALLY WHEN IT COMES TO COMMUNITIES OF COLOR. ONE OF THE LIMITATIONS OF THE POINT IN TIME COUNT IS IT USES THE HUD DEFINITION OF HOMELESSNESS. IT FOCUSES ON FOLKS WHO ARE UNSHELTERED, THOSE IN TRANSITIONAL HOUSING. THAT MEANS WE'RE MISSING A LOT OF FAMILIES. ONE OF THE DATA POINTS THAT I PUT UP HERE THAT IS NOT FROM THE POINT OF TIME COUNT IS THIS DOUBLING OF DEMAND OF FAMILIES IN SHELTERS. WE SAW THAT OVER THE COURSE OF LAST SUMMER AND FALL. SAW THE NUMBER OF FOLKS CHIC SEEKING SHELTER GO FROM 200 TO ALMOST 500. WE DIDN'T SEE A BIG INCREASE IN FAMILIES IN THE POINT IN TIME COUNT. WE KNOW THAT WE HAVE A LOT OF FAMILIES WHO ARE DOUBLED UP, WHO ARE ALSO HOMELESS, AND WE ALSO KNOW THAT FAMILIES ARE EVEN MORE LIKELY TO BE FOLKS OF COLOR THAN THE SINGLES POPULATION. IN TERMS OF UNDERSTANDING THE DISPARITIES, YOU'RE ABSOLUTELY RIGHT. THERE ARE MULTIPLE WAYS THAT WE HAVE TO BE CAUTIOUS ABOUT HOW WE PUT THIS OUT. FOR THE BENEFIT OF THE PUBLIC, THIS IS WHAT'S IN THE POINT IN TIME COUNT. THAT REPORT

IS AVAILABLE AT A HOMEFOREVERYONE.NET IN ALL OF ITS DETAIL AND CAVEATS. IT IS A VERY LENGTHY PROCESS.

Commissioner Smith: YEAH. I JUST THINK WE'RE GOING TO HAVE THIS PROBLEM FOR YEARS TO COME. IT IS A LOT GRATE EATER THAN THE NUMBERS WE SEE HERE.

Commissioner Meieran: I JUST WANTED TO ADD TO THAT. THE SORT OF NOT SEEING AT ALL -- THE ASIAN COMMUNITY REFLECTED IN THIS IS ALSO, I THINK, FROM WHAT A NUMBER OF PEOPLE HAVE TALKED TO ME -- THERE IS A HUGE NEED. IT IS DUE IN LARGE PART -- THEY MAKE A HUGE EFFORT NOT TO COME SEEK THE SERVICES. THEY DOUBLE UP. THERE IS A HUGE SORT OF HOMELESSNESS POPULATION THAT'S NOT REFLECTED ANYWHERE IN THESE STUDIES, AND SO RECOGNIZING ALL OF THE CHALLENGES IN COUNTING THAT, JUST WANTED TO PUT THAT OUT THERE. I DON'T KNOW IF THERE ARE DIFFERENT MODALITIES YOU'RE LOOKING AT, LIKE HOW TO POTENTIALLY COLLECT THAT INFORMATION SO THAT IT IS MORE ACCURATELY REFLECTED, BUT JUST WANTED TO MENTION THAT.

Marc Jolin: I APPRECIATE THAT POINT. THE RECOGNITION OF THAT IS WHY WE ADDED IRCO TO THE MOBILE HOUSING TEAM AND THE FAMILY SYSTEM BECAUSE WE WERE HEARING LOUD AND CLEAR, EVEN THOUGH FAMILIES WEREN'T SHOWING UP IN THIS DATA SET, THERE IS A LOT OF HOUSING STABILITY AND HOMELESSNESS THAT NEED TO BE ADDRESSED. IN TERMS OF THE METHODOLOGY, WE'RE WORKING WITH THE CENTER FOR SOCIAL INNOVATION, WHICH IS THE SAME ORGANIZATION THAT SPONSORS THE SPARK INITIATIVE, TO DESIGN A METHODOLOGY THAT HELPS US UNDERSTAND NOT JUST THE FOLKS WHO ARE DOUBLED UP BUT WHAT THEIR EXPERIENCE IS LIKE. IT IS SOMETHING WE HOPE TO APPLY IN THE POINT IN TIME COUNT THAT WILL HAPPEN IN FEBRUARY OF 2019.

Commissioner Meieran: GREAT. IN ADDITION TO IRCO, I DON'T KNOW IF YOU HAVE REACHED OUT -- I WOULD RECOMMEND THAT YOU CONNECT WITH THE ASIAN HEALTH AND SERVICE CENTER BECAUSE THEY ARE VERY TIED INTO THIS PARTICULAR POPULATION.

Marc Jolin: APPRECIATE THAT. IN TERMS OF -- YOU HAVE A NEED CONTEXT AS WELL. RIGHT NOW, WE HAVE ABOUT 800 FAMILIES ON THE REGISTRY SEEKING PERMANENT HOUSING PLACING ASSISTANCE. WE HAVE ABOUT 1,000 DISABLED INDIVIDUALS, LONG-TERM HOMELESS FOLKS, WHO ARE ON OUR BY NAME LIST FOR SUPPORTIVE HOUSING. WE HAVE A LARGE NUMBER OF PEOPLE SEEKING SERVICES RIGHT NOW WHO ARE NOT ABLE TO IMMEDIATELY ACCESS THEM. ALL RIGHT. SYSTEM DESIGN AND PRIORITY INVESTMENT AREAS. AS WE LOOK AT OUR BUDGET, I THINK IT IS IMPORTANT TO UNDERSTAND THAT WITHIN OUR OFFICE WE HAVE THE WORK ORGANIZED BY POPULATIONS. WE HAVE A SYSTEM FOR FAMILIES WITH CHILDREN, A SYSTEM

FOR YOUTH, A SYSTEM FOR DOMESTIC VIOLENCE SURVIVORS THAT WE CO ADMINISTER WITH DCHS, THEN WE HAVE WORK THAT'S HAPPENING WITH ADULTS, SOME SUBSYSTEMS FOR VETERANS AND ADULTS WITH DISABILITIES. IN EACH OF THESE SYSTEMS, WE'RE MAKING STRATEGIC INVESTMENTS IN THE SAME CATEGORIES OF ACTIVITY. THE EXACT LEVEL OF INVESTMENT VARIES BY THE POPULATION AND NEEDS, BUT WE'RE ALWAYS MAKING INVESTMENT IN PREVENTION. WHEN WE'RE TALKING ABOUT REDUCING HOMELESSNESS, WE'RE TALKING ABOUT HOPEFULLY PREVENTING IT AS OFTEN AS POSSIBLE SO THAT FOLKS DON'T BECOME HOMELESS IN THE FIRST PLACE.

Marc Jolin: WE'RE GOING TO MAKE INVESTMENTS IN PREVENTION. BY WE, I MEAN THE COMMUNITY AS A WHOLE. IN OUR COUNTY RIGHT NOW THE INVESTMENTS ARE COMING FROM DEPARTMENT OF HUMAN SERVICES. WE'RE GOING TO INVEST IN DIVERSION. THAT IS SOMEBODY WHO IS ABOUT TO LOSE THEIR HOUSING, THERE'S SOMETHING WE CAN DO WITH THEM TO GET THEM TO EITHER STAY IN THAT HOUSING EITHER IN THE INTERIM OR GET THEM INTO A DIFFERENT PERMANENT HOUSING SITUATION. WE PUT RESOURCES TOWARDS THAT DIVERSION WORK. IF WE'RE GOING TO HAVE SOMEONE EXPERIENCING HOMELESSNESS, WE WANT TO GET THEM BACK INTO HOUSING AS FAST AS POSSIBLE. WE TALKED ABOUT HOUSING FIRST. THAT IS A MIND-SET AS MUCH AS ANYTHING. WE WANT TO MOVE PEOPLE BACK INTO HOUSING TOMORROW, IF IT IS AT ALL POSSIBLE. WE MAKE SIGNIFICANT INVESTMENTS IN HOUSING PLACEMENT AND RETENTION SO ONCE FOLKS ARE THERE THEY'RE NOT LOSING THAT HOUSING AGAIN. TO THE EXTENT THAT SOMEONE IS HOMELESS TODAY AND WE'RE NOT ABLE TO FIND A PERMANENT HOUSING OPTION FOR THEM RIGHT AWAY, WE HAVE INVESTMENTS IN SHELTERS. IN ALL THESE POPULATION-BASED SYSTEMS, YOU SEE ALL FOUR OF THESE INTERVENTION TYPES IN OUR BUDGET.

THEN WE'RE MAKING INVESTMENTS STRATEGICALLY IN SUPPORT SERVICES AND EMPLOYMENT HEALTH. THIS IS NOT OUR CORE COMPETENCY WITHIN THE JOINT OFFICE, BUT WE BRIDGE THE GAP BETWEEN MAINSTREAM EMPLOYMENT SERVICES AND THE FOLKS EXPERIENCING HOMELESSNESS, TO BRIDGE THE GAP BETWEEN THE HEALTH CARE SYSTEM AND FOLKS EXPERIENCING HOMELESSNESS. THEN WE NEED TO MAKE INVESTMENTS IN COORDINATED ACCESS AND OUTREACH. THE SYSTEMS BY WHICH PEOPLE LEARN ABOUT THE SYSTEMS THAT ARE AVAILABLE, GET ASSESSED FOR THE AVAILABLE SERVICES, AND ENSURE THERE'S EQUITABLE ACCESS TO THOSE SERVICES. WITHIN THESE SYSTEMS, THERE'S SOME GUIDING PROGRAMMATIC VALUES, HOW WE DO THE WORK. WE'RE MAKING CULTURALLY SPECIFIC INVESTMENTS IN ALL THESE SYSTEMS AND EXPECTING ALL OF OUR NON-CULTURALLY SPECIFIC PROVIDERS TO PROVIDE CULTURALLY RESPONSIVE SERVICES. WE USE A MODEL THAT REALLY FOCUSES ON THE INDIVIDUAL AND THEIR AUTONOMY IN DEFINING THE NATURE OF THE SERVICES, THE NATURE OF ENGAGEMENT AS WELL AS FOCUSING ON RELATIONSHIP AND LONG-TERM

SUPPORTS AS OPPOSED TO MORE TRANSACTIONAL-TYPE OF ENGAGEMENT. IN EACH OF THESE POPULATION-BASED SEASONAL POPULATION-BASED SYSTEMS, WE'VE GOT OVERSIGHT GROUPS THAT DO THE OVERSIGHT AND MONITORING.

Marc Jolin: IN OUR OFFICE, WE DO THAT WORK THROUGH OUR CONTRACT MANAGEMENT, BUT WE HAVE THE HOMELESS YOUTH OVERSIGHT COMMITTEE, THE FAMILY LEADERSHIP TEAM, THE VETERANS OVERSIGHT GROUP. THOSE GROUPS MEET ON A REGULAR BASIS TO TRY TO IMPROVE THOSE SYSTEMS AND MAKE SURE THAT THE DOLLARS ARE BEING INVESTED WELL. THEN WE HAVE TO PERIODICALLY PROCURE THESE SYSTEMS. WE JUST WENT THROUGH A PROCUREMENT WITH THE FAMILY SYSTEM. WE'RE GETTING READY TO PROCURE THE ADULT SYSTEM. ALL RIGHT. THEN WE LOOK AT OUTCOMES. WE LOOK AT THE OUTCOMES AT THREE LEVELS. ONE IS AT THE HIGH-LEVEL SYSTEM. THEN WE LOOK AT THE POPULATION SYSTEMS FOR THEIR OUTCOMES. WE'RE OBVIOUSLY LOOKING AT PROGRAMMATIC OUTCOMES AS WELL. WE SET SOME GOALS A COUPLE OF YEARS AGO WITHIN A HOME FOR EVERYONE THAT YOU SEE REFLECTED HERE IN TERM OF HOUSING PLACEMENT AND PREVENTION. WE STARTED IN 2015 WITH A GOAL OF 3575 HOUSING PLACEMENTS. IT WENT UP TO 3725.

AS YOU CAN SEE, BECAUSE OF THE INVESTMENTS YOU HAVE MADE AND THE CITY OF PORTLAND HAS MADE OVER THOSE SEVERAL YEARS, WE'VE BEEN ABLE TO ACTUALLY EXCEED THE GOALS THAT WE SET FOR PLACEMENT. ON THE PREVENTION SIDE, WE DIDN'T HAVE SPECIFIC GOALS BECAUSE, AS YOU'LL RECALL, WE STARTED OUT WANTING TO EXPAND OUR PLACEMENT CAPACITY AS WE FIGURED OUT HOW TO DO PREVENTION WORK BETTER. LAST YEAR, WE STARTED A MUCH MORE INTENTIONAL EFFORT AROUND EXPANDING PREVENTION INVESTMENTS. SET THE GOAL AT 5,000 AND EXCEEDED IT PRETTY SIGNIFICANTLY. ON SHELTER, WE DON'T ACTUALLY SET A GOAL FOR HOW MANY PEOPLE GO THROUGH OUR SHELTERS BECAUSE THAT'S NOT NECESSARILY A MEASURE OF SUCCESS. THAT MEANS WE HAVE A LOT OF PEOPLE OUT THERE WHO NEED ACCESS TO THE BASIC SAFETY OF SHELTER. WHAT WE HAVE SET GOALS IS AROUND EXPANDING SHELTER CAPACITY, ADDING BEDS. WE HAVE DONE THAT OVER THE LAST THREE YEARS. WE COMMITTED TO ADDING 650 YEAR-ROUND BEDS. WE ACCOMPLISHED THAT.

WHAT YOU SEE HERE IS A REFLECTION OF THOSE SIGNIFICANT INVESTMENTS. WE'VE BASICALLY DOUBLED THE NUMBER OF PEOPLE WHO HAVE BEEN ABLE TO GO THROUGH AND HAVE THE BENEFIT OF EMERGENCY SHELTER EACH YEAR STARTING AT ABOUT 4700 IN 2015 AND EXCEEDING 8500 LAST YEAR. LOOKING AT OUR PERFORMANCE THUS FAR IN THIS YEAR, WE WENT INTO THIS YEAR'S BUDGET ESSENTIALLY TRYING TO STABILIZE OUR EXISTING CAPACITY. WE HAD A COUPLE OF OPPORTUNITIES TO EXPAND SOMEWHAT IN THE PLACEMENT AREA AND IN THE PREVENTION AREA AND SORT OF HAD AS

OUR GOALS MORE OR LESS TO ACHIEVE AT LEAST THE 17 OUTCOMES AND IDEALLY TO EXCEED THEM. WHAT YOU CAN SEE HERE IS THAT 3/4 WE'RE ON TRACK TO EXCEED PLACEMENTS FROM LAST YEAR. IF YOU COMPARE THE 2017 OF 535, THIS YEAR WE'RE AT 575. WE'RE UP A LOT FROM 17 TO 18. BOTH WITH NEW PREVENTION CLIENTS AND WITH CURRENT PREVENTION CLIENTS OR TOTAL PREVENTION CLIENTS. IN EMERGENCY ROOM SHELTER, BECAUSE WE HAVE CONTINUED TO ADD A SHORT-TERM SHELTER THIS YEAR, THE NUMBER IS ALREADY AT 7252. ABOUT 500 MORE FOLKS THAN WE HAD SEEN THROUGH THREE QUARTERS LAST YEAR. ALL RIGHT.

Chair Kafoury: AND WE GOT SOME MONEY FROM THE STATE.

Marc Jolin: RIGHT. WE GOT SOME MONEY FROM THE STATE. WE CAN COME TO THAT. THIS IS JUST AN ILLUSTRATION TAKING THE PIECES THAT I JUST SHARED WITH YOU AND PUTTING THEM INTO ONE SLIDE FOR THE FAMILY SYSTEM. IT ILLUSTRATES THE SORT OF CURRENT WORK AND CAPACITY OF THE SYSTEM. SO FAR TO DATE, THE MOBILE HOUSING TEAM, OUR FAMILY SYSTEM, SERVES 776 FAMILIES. THAT'S BOTH PLACEMENT AND HOUSING RETENTION. LAST YEAR SERVED 5,700 KIDS AND 2,200 PEOPLE WENT THROUGH OUR FAMILY SHELTERS LAST YEAR. IT WAS AN EXCEPTIONAL YEAR. WE HAVE OUR UNMET NEED OF THE 800 HOUSEHOLDS IN THE QUEUE. WE KNOW FROM 211 THAT THEY'RE GETTING ABOUT 1,000 CALLS A MONTH JUST FOR RENT ASSISTANCE. THAT DOESN'T INCLUDE DEPOSIT ASSISTANCE OR UTILITY ASSISTANCE OR SHELTER ASSISTANCE. THAT IS JUST FOR RENT ASSISTANCE. TAKING OUR PROPOSED BUDGET AND BREAKING IT OUT INTO THOSE CATEGORIES, I SHARED WITH YOU THIS IS WHAT IT LOOKS LIKE. WE HAVE SET OUTCOME TARGETS FOR DIVERSION AT 300 FAMILIES WITH AN INVESTMENT OF \$800,000.

WE HAVE PLACEMENT GOALS OF 400 NEW PLACEMENTS, 400 HOUSEHOLDS SUPPORTED, and \$4.5 MILLION. THIS CAN BE CARRIED OUT FOR EACH OF THE POPULATION SYSTEMS. COMING INTO THIS YEAR, THE PROCESS THAT I JUST LAID OUT LARGELY DRIVEN BY THE HOME FOR EVERYONE COORDINATING BOARD AND THE WORK GROUPS YIELDED THESE PRIORITIES. FIRST TO MAINTAIN AND STRENGTHEN THE EXISTING SYSTEM CAPACITY. I'LL TALK ABOUT THAT IN A NUMBER OF DIFFERENT CONTEXTS. TO THE EXTENT THERE WAS GOING TO BE NEW MONEY, WE HAVE LITERALLY ASKED THE QUESTION THROUGH A SURVEY AND THROUGH THESE WORK GROUPS IF THERE WERE NEW RESOURCES, WHERE WOULD YOU WANT THEM TO GO. FOLKS WANTED TO SEE THOSE NEW RESOURCES IN HOUSING PLACEMENT, FLEXIBLE RENT ASSISTANCE, NEW PLACEMENT THROUGHOUT HOUSING, AND SUPPORTIVE HOUSING. FOLKS WERE ASKED WHERE TO PUT THE PRIORITY FOR POPULATIONS, FAMILIES, PEOPLE WITH DISABILITIES, AND THEN A PRIORITY TO INCREASE FUNDING TO CULTURAL CULTURALLY-SPECIFIC PROVIDERS. IN TERMS OF CAPACITY AND OUTCOME GOALS, COMING INTO THIS BUDGET PROCESS, WE UNDERSTOOD IT WAS UNLIKELY THERE WAS GOING TO BE A

LOT OF SIGNIFICANT NEW PROGRAM PROGRAMMATIC REVENUE AVAILABLE GIVEN THE PRIORITY FOR STABILIZING THE EXISTING SYSTEM IN TERMS OF SETTING CAPACITY GOALS.

Marc Jolin: WE STAYED PRETTY MUCH IN LINE WITH WHERE WE THINK WE'RE GOING TO BE THIS YEAR. CONTINUING TO SEEK TO PREVENT HOMELESSNESS FOR AT LEAST 6,000 PEOPLE A YEAR. THE 1545 QUALITY YEAR-ROUND SHELTER BEDS, I'M GOING TO COME BACK TO THAT WHEN I TALK ABOUT SHELTER CAPACITY AND STRATEGY, BUT THAT MAINTAINS OUR CURRENT SHELTER CAPACITY. PUBLICLY FUNDED TO BE CLEAR. WE DID GET SOME ADDITIONAL FUNDING THAT I'LL TALK ABOUT FROM THE CITY TO EXPAND PLACEMENT OUT OF SHELTER AND TO DO SUPPORTIVE HOUSING. THERE'S SOME ADDITIONAL MONEY IN THE CHAIR'S PROPOSED BUDGET, BOTH OF WHICH WOULD ALLOW US TO EXPAND PLACEMENT SOMEWHAT. THIS NUMBER REFLECTS OUR EXPECTATION THAT WE WILL EXCEED THE 5,000 NUMBER PLACED THIS COMING YEAR. ONTO OUR BUDGET, WHAT YOU'LL SEE HERE IS JUST THE BREAKDOWN OF OUR OVERALL BUDGET. IT IS A \$71 MILLION BUDGET AS PROPOSED. 43% OF THAT IS COMING FROM THE COUNTY, 46% FROM THE CITY, 11% FROM STATE AND FEDERAL. THE STATE FUNDING WE GET IS PRINCIPALLY EHA AND CHAP. IT IS ABOUT 4.8 MILLION FOR THE BIENNIUM. THIS REFLECTS JUST THE ONE-YEAR ALLOCATION.

YOU'LL SEE ABOUT HALF OUR BUDGET IS GOING INTO SUPPORTIVE HOUSING AND HOUSING PLACEMENT RESOURCES. FROM OUR PERSPECTIVE, THAT IS THE RIGHT THING TO DO. WE HAVE SHELTERS THAT ARE FULL OF FOLKS EVERY SINGLE NIGHT, AND WE'VE GOT FOLKS ON THE STREET AND FOLKS IN TRANSITIONAL HOUSING WHO ARE DOUBLED UP, WHO NEED NOTHING MORE THAN THE FINANCIAL SUPPORT TO MOVE OUT OF THOSE SITUATIONS AND BACK INTO PERMANENT HOUSING. THE INVESTMENT IN OUR BUDGET REFLECTS THAT NEED AND THAT COMMITMENT. WE ARE SPENDING 27% OF OUR BUDGET ON THE MAINTENANCE OF SHELTER CAPACITY. IT'S A CRITICAL RESOURCE, BUT AGAIN FROM THE RATIOS, THERE'S NO EXACT SCIENCE TO THIS, BUT SPENDING MORE ON HOUSING PLACEMENT THAN ON SHELTER I THINK IS THE RIGHT DIRECTION TO GO. ALTHOUGH, YOU HAVE TO SPEND ON BOTH. THE SHELTER CAPITAL INVESTMENT WE'LL COME BACK TO. IT IS A NEW EDITION TO OUR BUDGET. WE'RE SPENDING ABOUT 6% ON DIVERSION AND EMPLOYMENT SERVICES. 4% OF OUR BUDGET IS GOING TO ADMINISTRATION, SO THAT IS OUR OFFICE COSTS. SUPPORT AND COORDINATION, I'LL TALK MORE ABOUT THAT, BUT THAT IS INFORMATION DISSEMINATION COORDINATION ACCESS WORK THAT HAPPENS.

THE BUDGET FOR OUR OFFICE YOU'LL SEE COVERS ABOUT 21 FTE AT THIS POINT, AND 85% OF THE FUNDING IS PASSED THROUGH TO OUR COMMUNITY-BASED ORGANIZATIONS. BREAKING OUT OUR ADMINISTRATIVE BUDGET A LITTLE BIT MORE, YOU CAN SEE HOW IT BREAKS OUT THERE IN THE PIE CHART. I DON'T THINK I NEED TO READ IT IN DETAIL. THE WORK THAT OUR

OFFICE DOES ESSENTIALLY IS IN THREE CATEGORIES. ONE IS THE PLANNING AND SYSTEM SUPPORT WITHIN A HOME FOR EVERYONE. OUR OFFICE STAFFS ALL OF THOSE COMMITTEES, DOES THE PLANNING WORK, FOR EXAMPLE, IN THIS PAST YEAR PUT TOGETHER THE CHRONIC HOMELESSNESS FRAMEWORK. WE'RE WORKING TO PUT TOGETHER THE PERMANENT SUPPORTIVE HOUSING FRAMEWORK. WE'RE TYPICALLY THE LEAD IN THOSE CONVERSATIONS. THEN WE DO CONTRACT ADMINISTRATION. WE HAVE 33 PARTNERS WHOM WE CONTRACT WITH. WE DO A LOT OF CONTRACT MANAGEMENT, A LOT OF MONITORING, REPORT COLLECTION, AND REPORTING OUT. THEN FINALLY WE'RE THE CONTINUUM OF CARE LEAD. THE FEDERAL GOVERNMENT GIVES US ABOUT \$23 MILLION RIGHT NOW A YEAR TOWARDS HOMELESSNESS PROGRAMS SPECIFICALLY.

Marc Jolin: OUR OFFICE IS RESPONSIBLE FOR ALL THE REPORTING ASSOCIATED WITH THAT. WE DO THE APPLICATION FOR THE COMMUNITY EACH YEAR. WE RUN THE POINT IN TIME COUNT AND MEET ALL OF THOSE OBLIGATIONS THROUGH HUD. IN TERMS OF CHANGES TO OUR STAFFING, WE'VE SPENT A GOOD PART OF THIS YEAR REALLY LOOKING AT OUR STAFFING. WE HAD OUR FIRST YEAR TO KIND OF GET SETTLED IN AND THEN REALLY LOOK AT HOW WE NEED TO CONFIGURE OUR STAFF IN ORDER TO GET THIS WORK DONE IN THE MOST EFFECTIVE WAY POSSIBLE. WHAT YOU'LL SEE REFLECTED HERE IS TWO FTE MOVING FROM DCHS WHO ARE DOING BUSINESS OPERATIONS-TYPE OF WORK. WE'VE CONVERTED A TEMP POSITION TO AN ADDITIONAL ADMINISTRATIVE POSITION IN OA2. THEN GIVEN THE CENTRALITY OF THE EQUITY WORK BOTH WITHIN OUR OWN OFFICE AND WITHIN A HOME FOR EVERYONE, WE'RE CONVERTING AND PROPOSING TO CREATE A PERMANENT EQUITY MANAGER POSITION WITHIN THE OFFICE. THEN WE HAVE AN EMERGENCY MANAGEMENT POSITION. I DON'T THINK ANY OF US ANTICIPATED WHEN THE JOINT OFFICE LAUNCHED HOW MUCH WORK WAS GOING TO GO INTO SHELTER WORK, SITE IDENTIFICATION, PROGRAM DEVELOPMENT, COMMUNITY ENGAGEMENT AROUND THOSE ISSUES, AND WORK WITH EMERGENCY MANAGEMENT IN RESPONDING TO SEVERELY HOT WEATHER, SEVERELY COLD WEATHER. THERE'S ONE FTE PROPOSED POSITION HERE THAT WOULD COORDINATE THAT WORK FOR OUR OFFICE AND OVERSEE THE CONTINUED WORK OF PARTNERING WITH PUBLIC SAFETY AND PUBLIC SPACE MANAGEMENT ENTITIES AROUND ENGAGING FOLKS WHO ARE UNSHELTERED IN OUR COMMUNITY.

Commissioner Meieran: I HAVE ONE QUICK QUESTION ON THAT. DID I HEAR YOU CORRECTLY THAT PART OF THE DUTIES FOR THAT POSITION WILL BE SITE IDENTIFICATION FOR SHELTERS?

Marc Jolin: MOSTLY IN THE TEMPORARY SHELTER REALM. THERE'S A YEAR-ROUND PERMANENT HOUSING PROCESS, WHICH IS ONE THING. WHEN WE NEED TO FIND WINTER SHELTER ON SHORT NOTICE OR SEVERE WEATHER SHELTER, THIS PERSON WOULD BE HELPING COORDINATING THE LOGISTICS

WITH THAT. THERE ISN'T A PROVIDER OUT THERE THAT IS TASKED WITH THAT WORK. SOMEONE WHO KNOWS HOW TO DO SHELTER NEEDS TO BE THERE AS WELL AS SOMEONE WHO KNOWS HOW TO DO REAL ESTATE.

Commissioner Meieran: THANK YOU.

Marc Jolin: THE FINAL POSITION IS A DEPUTY POSITION, IT WOULD ADD A MANAGER TOO OUR TEAM. IT WOULD BE SOMEBODY WHO IS ASSISTING WITH ALL OF THE IMPORTANT KIND OF POLICY MAKING AND COMMUNITY ENGAGEMENT WORK THAT IS HAPPENING. IT WOULD ALLOW THE OFFICE DIRECTOR TO DO MORE OF THE SORT OF INTERNAL MANAGEMENT AND DIRECTION AS WELL AS STAYING INVOLVED IN THE POLICY CONVERSATION, BUT THIS PERSON WOULD BE ENVISIONED AS SOMEONE WHO IS OUT ENGAGING AT THE FEDERAL/STATE/LOCAL LEVEL WITH OTHER DEPARTMENTS, WITH OTHER JURISDICTIONS, DOING SOME OF THE IMPORTANT WORK OF ALIGNING OUR EFFORTS WITH THOSE OTHER SYSTEMS AND OPPORTUNITIES FOR PARTNERSHIP. MOVING ON. SYSTEM SUPPORT AND ACCESS COORDINATE, I FLAGGED THAT THIS IS HOW PEOPLE LEARN ABOUT THE SERVICES AVAILABLE IN OUR SERVICE AND HOW THEY GET CONNECTED TO THEM.

LAST YEAR, 211 WAS GETTING ABOUT 7,000 INFORMATION REFERRAL CONTACTS A MONTH IN THEIR SYSTEM. 211 IS ONE OF OUR PRINCIPAL SOURCES OF GETTING INFORMATION OUT TO THE COMMUNITY, BOTH THROUGH TELEPHONE AND ONLINE, DURING SEVERE WEATHER. THEY'RE TEXTING, SO THEY'RE A REALLY IMPORTANT PARTNER IN THIS, BUT WE'RE DOING A LOT MORE IN THE FIELD CONTACT AND ASSESSMENT. THROUGH OUR COORDINATED ACCESS SYSTEMS, WE HAVE TEAMS THAT ARE OUT WORKING WITH FOLKS TO SIT WITH THEM IN THEIR CAMPS OR SHELTERS OR WHEREVER THEY ARE TO GET THEM SIGNED UP FOR SERVICES. THE ONE SIGNIFICANT ADDITIONAL CHANGE IN THIS SYSTEM THIS YEAR IS WE'RE GOING TO FIELD ABOUT A THREE-PERSON NAVIGATION TEAM. WE HAVE A LOT OF OUTREACH TEAMS THAT ARE OUT. WE HAVE 25 OUTREACH WORKERS IN THE SYSTEM, BUT THEIR PRIMARY TASK AND RESPONSIBILITY SO TO ENGAGE PEOPLE IN A HOUSING PROCESS. THEY MEET THEM ON THE STREETS OR IN THE SHELTER OR IN THE CAMPS, BUT THEY START THE PROCESS IMMEDIATELY OF WORKING TOWARDS HOUSING. THERE'S SO MUCH ACTIVITY HAPPENING RIGHT NOW AROUND THE UNSHELTERED POPULATION AND EFFORTS WITH OUR PUBLIC SAFETY AND PUBLIC SPACE MANAGEMENT ENTITIES THAT WE THINK, BASED ON OUR CONVERSATIONS WITH PROVIDERS AND COMMUNITY MEMBERS AND LOOKING AT WHAT OTHER CITIES THAT HAVE DONE, A BETTER USE OF RESOURCE WOULD BE TO HAVE A TEAM THAT IS DEDICATED TO THAT OUTREACH. THIS IS SOMETHING WE ENVISIONED BEING SORT OF CLOSELY ALIGNED WITH THAT PUBLIC SPACE MANAGEMENT AND SOCIAL SERVICE PARTNERSHIP WORK.

Commissioner Vega Pederson: WHERE WOULD THEY SIT? WOULD THEY BE OUT IN THE COMMUNITY TALKING TO PEOPLE?

Marc Jolin: YEAH. WHEN I SAY OUTREACH WORKERS, I MEAN PEOPLE WHO ARE NOT BEHIND THEIR DESKS. THEY ARE GOING TO WHEREVER PEOPLE ARE TO GET THEM EITHER IN THE CASE OF COORDINATED ACCESS TEAM, SITTING DOWN AND DOING THIS MULTIPAGE ASSESSMENT SO THEIR NAME IS ON THE LIST OR HELPING THAT PERSON NAVIGATE THEIR WAY TO SHELTER, IF THAT'S WHAT THEY WANT, OR JUST HELPING THAT PERSON GO THROUGH ALL THE STEPS THAT ARE NECESSARY TO GET INTO HOUSING WITHOUT EVER HAVING TO ENTER A BUILDING AT ALL IF THEY DON'T WANT TO. THESE FOLKS WOULD BE OUTREACH WORKERS LIKE THAT EXCEPT THEY'RE NOT RESPONSIBLE FOR HOUSING PLACEMENT. THEY'RE RESPONSIBLE FOR NAVIGATION, HELPING MITIGATING ANY CAMPING ACTIVITY THEY'RE ENGAGED IN.

Commissioner Meieran: I HAVE ONE QUESTION ON THAT COORDINATION PIECE. I HAVE A QUESTION OF HOW THAT LIST -- YOU MENTIONED EARLIER THERE WERE 800 -- I DON'T KNOW IF IT IS PEOPLE OR INDIVIDUALS OR FAMILIES OR BOTH -- THAT ARE IN QUEUE FOR HOUSING PLACEMENT ASSISTANCE. HOW IS THAT LIST OF 800 MANAGED AND COORDINATED AMONGST THE DIFFERENT GROUPS?

Marc Jolin: THAT ONE IS RUN THROUGH 211. THAT'S THE FAMILY SYSTEM QUEUE. THERE ARE MULTIPLE WAYS TO GET ON THAT, SO YOU CAN GET ON IT BY WALKING INTO COMMUNITY PARTNER AGENCIES AND SAYING, I'M A FAMILY. I'M IN NEED OF HOUSING ASSISTANCE. YOU CAN CALL 211 AND GO THROUGH THE ASSESSMENT. AS OF THIS -- NOW THAT WE HAVE PROCURED THE FAMILY SYSTEM, WE HAVE INTRODUCED AN OUTREACH COMPONENT THERE BECAUSE WE KNEW WE HAD FAMILIES WE WERE NOT CONNECTING WITH, WHO WE NEED ED TO MAKE SURE HAD AN OPPORTUNITY TO ACCESS THESE RESOURCE. THE LIST ITSELF HAS BEEN MANAGED BY 211. THEY DO FOLLOW-UP CALLS TO CHECK ON THE STATUS OF THE FAMILIES. AND AS CAPACITY COMES AVAILABLE TO TAKE NEW FAMILIES, THE MULTIPLE HOUSING COMMUNITY CALLS UPON THAT LIST.

Commissioner Stegmann: MARK, IS THIS DIFFERENT THAN LIKE JOIN -- I KNOW THAT WE ALSO FUND A PERSON OUT IN GRESHAM. IS THERE ANY SYNERGY -- HOW DOES THIS FIT IN WITH WHAT WE'RE ALREADY DOING?

Marc Jolin: THERE'S DEFINITELY SYNERGIES. IT IS MORE LIKE THE PERSON WE FUND IN GRESHAM THAN JOIN. JOIN IS THAT VERSION OF OUTREACH THAT IS VERY FOCUSED ON HOUSING PLACEMENT. IN OUR CONTRACT WITH JOIN, WE'RE ESSENTIALLY ASKING THEM HOW MANY HOUSEHOLDS DID YOU HOUSE AND WHAT WAS THEIR RETENTION RATE. THEIR JOB IS TO MOVE PEOPLE WHO CAN'T GET INTO SHELTER OR WON'T GO INTO SHELTER FOR WHATEVER REASON DIRECTLY FROM OUTSIDE INTO HOUSING. THAT'S WHAT THEY'RE

TASKED WITH. THE WORKER IN GRESHAM IS DOING MORE OF THE NAVIGATION WORK, SO HELPING SOMEBODY GET AN ID OR MAKE THE CALL TO TRY TO GET ON A SHELTER WAIT LIST OR CALLING FOR ASSISTANCE, HELPING THE PERSON NAVIGATE THE SYSTEM OF SERVICES. THESE FOLKS WOULD LOOK MUCH MORE LIKE THAT. WE HAVE A WORKER LIKE THAT ON THE SPRING WATER CORRIDOR WHO HAS BEEN FOCUSED ON THAT AREA EVER SINCE THE SPRING WATER CORRIDOR CLEANUP A COUPLE YEARS AGO. IT IS CONNECTING PEOPLE TO RESOURCES RATHER THAN DOING HOUSING THEMSELVES.

Commissioner Stegmann: THAT'S GREAT. THIS IS FUNDED BY CITY OF PORTLAND?

Marc Jolin: YES.

Commissioner Stegmann: DOES THAT MEAN EAST COUNTY IS GOING TO BE EXCLUDED?

Marc Jolin: NO.

Commissioner Stegmann: GOOD.

Marc Jolin: I THINK, AS A CITY, IN OUR DISCUSSIONS AROUND THE JOINT OFFICES, WHATEVER WE'RE DOING IN THE JOINT OFFICES EXTENDS TO THE COMMUNITY AS A WHOLE. THE QUESTION ABOUT HOW TO GET SERVICES OUT TO EAST COUNTY IS A GOOD ONE. AS WE MOVE TO A MORE MOBILE CONCEPT, IT HAS ALLOWED US TO BE UNTETHERED FROM BUILDINGS, WHICH MEANS WE CAN BRING MORE SERVICES OUT TO EAST COUNTY AND THEN BRING THEM TO NORTH-NORTHEAST. THERE ARE SOME FACILITY-BASED SERVICES LIKE SHELTERS WHERE YOU HAVE TO MAKE SOME DECISIONS. WITH THESE MOBILE TEAMS, IT MATTERS LESS WHERE THE HOME OFFICE IS AS LONG AS THERE'S AN EXPECTATION, WHICH IS AN EXPECTATION WE HAVE, THAT FOLKS ARE DOING ENGAGEMENT THROUGHOUT THE COMMUNITY, INCLUDING EAST.

Commissioner Stegmann: THAT'S AWESOME. LAST QUESTION. WHAT ABOUT THE HOPE TEAM?

Marc Jolin: THAT IS A GOOD QUESTION. WE HAVEN'T HAD A DISCUSSION WITH THE HOPE TEAM YET ABOUT THIS PARTICULAR NAV TEAM AND WHAT THAT WOULD LOOK LIKE. THEY HAVE A PRETTY GOOD RELATIONSHIP WITH JOIN AND WITH SOME OF THE EXISTING OUTREACH SERVICES, BUT IT WILL BE A CONVERSATION THAT WE HAVE WITH THEM ON WHERE THEY FIT IN.

Commissioner Stegmann: GREAT. THANK YOU.

Commissioner Vega Pederson: TWO QUESTIONS. ONE IS MORE OF A COMMENT. I THINK IT IS GENEROUS OF PORTLAND TO SAY WE'RE GOING TO GIVE THIS MONEY, BUT IT IS OKAY TO USE IT OUTSIDE OUR CITY BOUNDARIES. THEY DON'T HAVE TO DO THAT. I THINK OUR EAST COUNTY CITIES NEED TO MAKE THOSE INVESTMENTS AS WELL BECAUSE IT IS A COUNTY-WIDE AND REGION-WIDE ISSUE. WAS THIS THE EXTRA MONEY YOU TALKED ABOUT THAT THE CITY ALLOCATED AT THE BEGINNING OF YOUR PRESENTATION?

Marc Jolin: WE'RE DOING THROUGH IS THROUGH A REALLOCATION PROCESS WITH THE CITY. OKAY. SAFETY OFF THE STREETS OR SHELTER. WE'LL SPEND A LITTLE BIT OF TIME ON THIS. YOU SAW THE OUTCOME NUMBERS FROM LAST YEAR WITH OVER 8500 PEOPLE THROUGH SHELTER IN A YEAR. UNDUPLICATED THE NUMBER WILL BE HIGHER THIS YEAR. 46% OF THE FOLKS THROUGH SHELTER WERE PEOPLE OF COLOR. THAT'S A HIGHER PERCENTAGE THAN WE SEE IN THE POINT IN TIME COUNT. PEOPLE OF COLOR MAKE UP ABOUT 37% OF THE HUD POINT IN TIME COUNT WITH ALL THE CAVEATS WE DISCUSSED EARLIER. THE NUMBER OF YEAR-ROUND BEDS THAT WE HAVE WE'RE SAYING IS 1545. THIS IS A LITTLE BIT TRICKY BECAUSE WE USE MOTELS FOR SHELTER. IT IS NOT CLEAR HOW MANY PEOPLE ARE GOING TO BE IN A MOTEL, SO WE HAVE TO APPLY SOME ASSUMED METRICS, BUT THE BUDGET ANTICIPATES HAVING THE CAPACITY TO FUND 1545 YEAR-ROUND BEDS. WHAT YOU SEE HERE IS THE BREAKOUT OF BED TYPES ON THE BOTTOM BY POPULATION. WE ALSO ANTICIPATE BEING ABLE TO OPEN 305 TEMPORARY WINTER BEDS AGAIN THIS COMING YEAR.

TO BE CLEAR, THIS IS JUST THE PUBLICLY FUNDED SHELTERS, SO THERE ARE SEVERAL HUNDRED BEDS OF SHELTER IN THE COMMUNITY THAT DON'T RECEIVE PUBLIC FUNDING. SO DURING THE WINTER MONTHS CERTAINLY WE ARE AT WELL OVER 2000 BEDS OF SHELTER THAT ARE OPEN EVEN WHEN WE ARE NOT A SEVERE WEATHER MODE, WHEN WE ARE IN WINTER MODE WE OPEN AS MUCH SHELTER AS WE NEED TO. ONE OF THE REASONS THAT THE NUMBER HERE IS A LITTLE DIFFERENT THAN YOU HAVE SEEN IN THE PAST IS THAT WE HAVE BEGUN TO ADD THE ALTERNATIVE SHELTER IN OUR COMMUNITY INTO THE TOTAL BED COUNT FOR SHELTER. HUD DOESN'T CONSIDER DIGNITY VILLAGE OR RIGHT TO DREAM AS A FORM SHELTER, BUT I THINK AS A HOME FOR EVERYONE AND AS A COMMUNITY WE'VE RECOGNIZED THAT THESE ALTERNATIVE SHELTERING COMMUNITIES CAN BE A REAL ASSET FOR THE FOLK WHO ARE IN THEM CAN BE USE EFFECTIVELY TO TRANSITION PEOPLE OUT OF HOMELESSNESS AND BACK INTO HOUSING. THE CITIES BUDGET INCLUDE 505,000 DOLLARS FOR ALTERNATIVE SHELTER FOR ADULTS. I'LL TALK A LITTLE MORE ABOUT THAT IN JUST A MOMENT. YOU'LL SEE THAT THE OTHER BIG SHIFT IS THAT WE DID GET SOME NEW MONEY FROM THE STATE IN THE FORM OF EHA AND SHAP. SO WE DID GET THAT MONEY GOING TO THE GRESHAM WOMAN'S SHELTER AND FAMILY SHELTER.

Commissioner Smith: I DIDN'T HEAR YOU, IN THE FORM OF WHAT?

Marc Jolin: THE EHA AND SHAP

Commissioner Smith: WHAT IS THAT

Marc Jolin: EMERGENCY HOUSING ASSISTANCE AND STATE HOMELESS ASSISTANCE PROGRAM.

Commissioner Smith: FROM THE STATE.

Marc Jolin: FROM THE STATE OF OREGON, THOSE ARE THE TWO PRIMARY HOMELESSNESS FUNDING STREAMS FROM THE STATE.

Commissioner Smith: MADAME CHAIR BEFORE WE MOVE ON, IN TERMS OF HOMELESS BEDS, WHERE ARE WE RIGHT NOW, HOW MANY ARE WE PAYING FOR RIGHT NOW, BECAUSE IT WAS MY SENSE THAT WE WERE DOWN BY 300 BEDS.

Marc Jolin: I HAVE A SLIDE. LET'S SEE WHERE IT IS. OKAY. SO IN OUR SHELTER SYSTEM WE HAVE OUR YEAR ROUND CAPACITY, OUR WINTER BEDS, AND THEN WE HAVE OUR SEVERE WEATHER BEDS, THE HANSEN BUILDING HAS BEEN A PART OF OUR YEAR ROUND CAPACITY SHELTER CAPACITY FOR THE LAST TWO YEARS AND THE HANSEN BUILDING IS CLOSING ON JUNE 15TH THAT OUT TARGET. DATE IN ORDER INSURE THAT WE DON'T LOOSE YEAR ROUND CAPACITY, WE HAVE DONE A NUMBER OF THINGS, WE HAVE BEEN ABLE TO ADD SOME BEDS TO THE SAFES WOMEN SHELTER THAT'S RUN BY THE SALVATION ARMY AND TO THE VETERANS SHELTER. AND WE ARE PLANNING TO OPEN THE DCJ EAST SOUTH BUILDING FOR 125 PEOPLE BY JUNE 15. AND THEN THE 5TH AVE SHELTER THAT HAD BEEN A WINTER SHELTER, WE WERE ABLE TO REPROGRAM THE DOLLARS THAT WERE GOING TO HANSEN TO KEEP IT OPEN. AND THEN WE SHIFTED THE POPULATION TO BETTER REFLECT THE POPULATION THAT HAS BEEN ACCESSING THE HANSEN. IT WAS SINGLE MEN AND NOW ITS COUPLES AND WOMEN AT THE MEAD.

IN TERMS OF YEAR ROUND SHELTER CAPACITY WE ARE NOT LOSING ANY BEDS WITH THE CLOSING OF HANSEN WE ARE ACTUALLY ADDING 50 BEDS FOR THE TIME BEING. WE DID CLOSE THE WINTER SHELTERS. WE OPEN THEM DURING THE BAD WEATHER AND THEM WE CLOSE THEM. SO WE HAD BEEN RUNNING THE SCHLIFFER BUILDING, THE COLUMBIA SHELTER. THAT CLOSED, THAT DEVELOPMENT HAD GIVEN US THAT PROPERTY TO USE UNTIL THEY WERE READY TO PROCEED WITH REDEVELOPMENT, AND THEY ARE NOW READY FOR REDEVELOPMENT. SO THAT SHELTER CLOSED. AND THE WINTER SHELTER FOR FAMILIES THAT HAD 75 BED OF CAPACITY ALSO CLOSED AS WE ANTICIPATED IT WOULD. SO WE'RE NOT DOWN IN YEAR ROUND CAPACITY WON'T BE. AND WE ARE DOWN WINTER SHELTER CAPACITY BECAUSE WE ARE

NOT IN THAT SEASON. AND WE WOULD EXPECT TO REOPEN THAT CAPACITY, PROBABLY IN DIFFERENT LOCATIONS AS WE GO INTO NEXT WINTER

Commissioner Smith: SO THE DCJ EAST CAMPUS, THAT'S A NEW SHELTER.

Marc Jolin: WE USE IT SOMEWHAT FOR SEVERE WEATHER. BUT IT IS A NEW SPACE FOR US TO BE ABLE TO USE ON AN INTERIM PERIOD. SO AGAIN WE HAVE BOTH A LONGER TERM REPLACEMENT WITH FOSTER AND OTHER POTENTIAL SITES, BUT WE DIDN'T WANT TO HAVE GAP. SO WE WERE ABLE TO GO INTO DCJ TO OPEN IT UP AS SHELTER

Commissioner Smith: SO WE ARE NOT GOING TO OPEN UP FOSTER

Marc Jolin: WE ARE, BUT WE ARE NOT ABLE TO OPEN IT UP NOW, WE DIDN'T WANT TO BE IN A SITUATION WHERE WE LOST BED CAPACITY IN THE COMMUNITY, SO WE MOVE QUICKLY TO GET DCJ OPEN, AND WE ARE HAVING DISCUSSION ABOUT HOW LONG IT STAYS OPEN.

Commissioner Smith: SO WHEN ARE WE GOING TO OPEN UP FOSTER.

Marc Jolin: WE DON'T KNOW FOR SURE AND BECAUSE WE ARE JUST GOING THROUGH THE DEVELOPMENT CONCEPT BUT WE'RE THINKING IT DEFINITELY NOT GOING TO BE BEFORE LATE FALL EARLY WINTER. THAT BUILDING NEEDS TO BE REDEVELOPED.

Commissioner Smith: I WAS TRYING TO FIGURE OUT WHY THERE WAS SUCH A SENSE OF URGENCY. BECAUSE MY SENSE WAS I THOUGHT WE WERE URGENTLY TRYING TO CLOSE THAT DEAL SO THAT WE COULD HAVE PEOPLE go THERE FOR THE SUMMER. BUT I LOOKS LIKE ITS GOING TO BE 8 MONTHS OUT. SO WE PUT MONEY TOWARDS SOMETHING IN THIS BUDGED THAT IS NOT HAPPENING FOR ANOTHER 6, 7 MONTHS.

Marc Jolin: THE PLAN WITH FOSTER IS PRETTY MUCH WHERE WE EXPECTED IT TO BE. THERE WAS THE LEASE, THEN WE'VE INITIATED THE REDEVELOPMENT PROCESS.

Commissioner Smith: SO WE ARE LEASING IT NOW, BUT NO ONE IS IN IT. WE LEASING IT FOR 7 OR 8 MONTHS WITH NOBODY IN IT.

Marc Jolin: FOR 3 OR 4 MONTHS, BUT WE HAVE BEEN NEEDING TO CONTROL THAT PROPERTY. SO WE CAN GO THROUGH THE REDEVELOPMENT PROCESS.

Commissioner Smith: BUT NOBODY IS ACTUALLY GOING TO BE IN FOR LIKE 8 MONTH. WE ARE LEASING THIS, WE ARE PAYING FOR IT BUT NO ONE IS IN IT.

Marc Jolin: THAT'S TRUE

Commissioner Smith: WHY DIDN'T WE WAIT FOR THE BUDGET CYCLE TO PUT THIS IN THE BUDGET CYCLE? BECAUSE I THOUGHT THERE WAS A SENSE OF URGENCY AND THAT WAS WHY WE DID IT IN THE WAY WE DID IT.

Marc Jolin: THERE WAS URGENCY IN THAT IT TAKES TIME TO REDEVELOP A PROPERTY AND WE NEEDED TO SECURE THE PROPERTY SO THAT WE COULD BEGIN THE PROCESS OF REDEVELOPMENT. DO THE DRAWINGS, GET THE PERMITS SUBMITTED, ALL THOSE THINGS, SO WE ARE FOLLOWING PROCUREMENT RULES AS NEED TO. THE REDEVELOPMENT PROCESS JUST TAKES SOME TIME AND THAT'S WHAT WE

Commissioner Smith: SO DO WE HAVE ANY LEFT OVER MONEY THIS FISCAL YEAR THAT WAS SLATED FOR HOMELESS SHELTERS THAT WE HAVEN'T SPENT. BECAUSE IM WONDERING IF THAT SOME WE CAN, BEFORE THE END OF THE YEAR WITH ALL THESE PEOPLE THAT DON'T HAVE HOUSING. IF WE CAN SPREAD THAT OUT TO SOME COMMUNITY ORGANIZATIONS AND GET THEM HOUSING.

Christian Elkin: CRISTIAN ELKIN FOR THE RECORD WE ARE CONTINUALLY EVALUATING WHERE OUR SPEND IS, AND HOW WE'RE LOOKING AND WHAT SOURCES ARE AVAILABLE. WE HAD A SMALL AMOUNT AVAILABLE FOR MENTAL HEALTH VOUCHER. THEN WE HAD ANOTHER COUPLE 100,000 THAT ONE OF OUR PROVIDERS SAID THEY WERE NOT GOING TO BE ABLE TO SPEND THAT WE REPROGRAMED INTO RENT ASSISTANCE AND SUPPORTIVE HOUSING. WHENEVER THOSE OPPORTUNITIES COME ABOUT WE'RE LOOKING FOR WAYS IF THERE IS UNMET NEED IN THE COMMUNITY TO PUSH THAT OUT. BUT IN THE SHELTER REALM BECAUSE HANSEN IS STILL GOING TO BE OPEN THROUGH JUNE. THERE IS NOT A LOT OF SAVING THERE.

Commissioner Smith: SO WHEN YOU TAKE THAT 200,000 DOLLARS THAT NO ONE IS SPENDING YOU DON'T HAVE TO TAKE THAT BACK TO THE BOARD TO ASK IF YOU CAN SPEND THAT SOMEWHERE ELSE.

Christian Elkin: IT WAS ALREADY EARMARKED FOR RENT ASSISTANCE, SO WE ARE JUST MOVING FOR ONE PROVIDER THAT IS NOT ABLE TO SPEND IT, MAYBE THEY LOST A STAFF MEMBER WHO WAS PUSHING THAT RENT ASSISTANCE OUT PUSHING SO WE'LL MOVE IT TO ANOTHER PROVIDER THAT HAS CAPACITY.

Commissioner Smith: SO WE KEPT THAT IN THE RENT ASSISTANCE CONTINUUM.

Marc Jolin: I THINK WHAT I DON'T KNOW THE ANSWER TO EXACTLY IS THE SHELTER OPERATING BUDGET BUT BECAUSE WE MET ALL OF OUR CAPACITY GOALS. ID BE SURPRISED IF THERE IS SHELTER OPERATING FUNDING THAT HAS NOT BEEN INVESTED AT THIS POINT FROM THIS PAST YEAR, WE'VE BEEN

RUNNING A LOT OF SHELTER AND THERE HASN'T BEEN ANY DOWNTIME. DOES THAT ANSWER THE QUESTION AROUND CAPACITY? IN THIS BUDGET THERE IS A PROGRAM OFFER YOU SEE UP THE FOR 6.25 MILLION IN CAPITAL. 5 MILLION OF THAT IS IN THE COUNTY'S BUDGET PROPOSED AT 1.25 IT CAME OVER FROM THE CITY. SO THAT REALLY IS ALLOWING US TO MAKE THE INVESTMENTS. I TALKED ABOUT STABILIZING THE SYSTEM AND MAINTAINING CAPACITY. WHEN IT COMES TO SHELTERS WHAT WE ARE TALKING ABOUT THERE IS IMPROVING THE QUALITY OF SHELTERS, YEAR ROUND SHELTERS, WE'VE DONE A LOT TO OPEN SHELTER QUICKLY RESPONDING TO THE EMERGENCY.

Marc Jolin: WE ARE NOW IN THAT PHASE OF WHEN WE HAVE A SHELTER OPEN WE ARE DOING EVERYTHING WE CAN TO MAKE IT AS QUALITY AN EXPERIENCE AS POSSIBLE. BECAUSE WE KNOW THAT THAT DRIVES OUR ABILITY TO MOVE PEOPLE OUT OF SHELTERS SUCCESSFULLY AND BACK INTO PERMANENT HOUSING. SO OPENING SHELTER IS NEVER JUST ABOUT SAFETY IT'S ALWAYS ABOUT IS THIS SHELTER REALLY A SPRING BOARD FOR FOLKS BACK INTO PERMANENT HOUSING. HAVING A GOOD QUALITY ENVIRONMENT IS A PIECE OF THAT. SO WHAT YOU SEE HERE IS THE RESOURCES WE NEED FOR FOSTER, FOR IMPROVEMENTS TO MEAD AND DCJ. THE KIND OF IMPROVEMENT TO THE SHELTER STALK THAT WE KNOW WE ARE GOING TO HAVE TO MAKE. THE YEAR ROUND SHELTER CAPACITY STABILIZED WE TALKED ABOUT THAT ALREADY. THE OTHER IMPORTANT PIECE HERE IS THE HOUSING PLACEMENT OUT OF SHELTER. AND AGAIN THIS COMES BACK TO THE PURPOSE OF SHELTER. PART OF THAT IS WHAT IS THE QUALITY OF SHELTER ITSELF ANOTHER PART IS WHAT SERVICES CAN WE ATTACH TO THE SHELTER TO INSURE THAT PEOPLE ARE REALLY ABLE TO MOVE OUT. AND SO WE'VE BEEN MAKING INVESTMENTS IN THAT WITH OUR NEW LOW BARRIER SHELTER.

STILL WE'RE SEEING PLACEMENT OUT OF LOW BARRIER SHELTER IN PARTICULAR WELL BELOW WHERE WE WOULD LIKE SEE THEM AND SO WE ARE EXTREMELY FORTUNATE, WHICH IS WHY WE NOT ONLY PRIORITIZED NEW RESOURCES OR REQUEST HAVE FOR NEW RESOURCES FOR HOUSING PLACEMENT, MORE SPECIFICALLY FROM SHELTER. SO WHEN WE GET TO THE PLACEMENT SLIDE YOU'LL SEE BOTH THE REQUEST ON THE FAMILY SIDE TO BE ABLE TO MOVE SOME OF THE LONG TERM SHELTER STAYING FAMILIES OUT. AND THEN ALSO THE ADDITIONAL MILLION DOLLARS ON THE CITY SIDE SPECIFICALLY TARGET ON HELPING PEOPLE IN LOW BARRIER SHELTER MOVE OUT. WE'RE ALSO WITHIN OUR EXCITING RESOURCES PUTTING A MENTAL HEALTH TEAM IN THE SHELTER TO CREATED BETTER ENGAGEMENT IN THOSE SHELTERS FOR FOLKS WHO ARE STRUGGLING WITH MENTAL ILLNESS TO HELP THEM WITH THEIR TRANSITION. AND DOING A VARIETY OF OTHER THINGS TO ENSURE THERE IS A GOOD SERVICE PACKAGE AVAILABLE TO FOLKS IN OUR SHELTERS.

Commissioner Smith: MADAME CHAIR I HAVE A QUESTION ABOUT THE SHELTER STRATEGY YOU SAID 6.25MILLION BUT ACTUALLY OUR TAKE IS 5 MILLION. AND

IT MAKES IT CONFUSING WHEN WE DON'T USE THE SAME NUMBERS THAT'S IN THE PROGRAM OFFERS. SO IT'S 5 MILLION DOLLARS AND SO WHAT YOU'RE SAYING TIS THAT THE 5 MILLION DOLLARS IS TO UPGRADE THE CURRENT SHELTER THAT FOLKS ARE ALREADY IN. IF THE ROOF NEEDS TO FIXED OR ANYTHING LIKE THAT. SO MY QUESTION IS THERE A TIME THAT WE WOULD GET TO THE POINT WHERE WE COULD BUY DOWN AFFORDABILITY. WE COULD LAND BANK, WE COULD USE THAT 5 MILLION DOLLAR TO PURCHASE MULTIPLEXES. SO THAT WE WOULD ACTUALLY HAVE THAT PERMANENT HOUSING. BECAUSE WHEN WE ARE IN THIS CONTINUOUS SPIN. OF PUTTING ADDITIONAL DOLLARS IN ADDITIONAL HOUSING, PUTTING PEOPLE IN TEMPORARY HOUSING. WE HAVE CALIFORNIAN BUYING UP ALL OUT MULTIPLEXES. WE NEED TO BUY THEM UP PUT PEOPLE IN THEM PERMANENTLY AND BE DONE. AND THEN WE DON'T HAVE TO PUT PEOPLE IN THE TEMPORARY SHELTERS. BECAUSE WE'VE TALKED ABOUT THIS BEFORE. IM TRYING TO FIGURE OUT HOW WE PERMANENTLY SHELTER PEOPLE WHO ARE VULNERABLE.

Commissioner Smith: IF WE ARE CONSTANTLY PUTTING IT TO A COTTAGE INDUSTRY OF SHELTERING FOLKS AND PUTTING THEM INTO ACTUAL HOUSING WHEN WE HAVE THE DOLLARS, PROPERTY AND MONEY HAS NEVER BEEN SO CHEAP BEFORE. WE CAN NOT BUILD OUT WAY OUT OF THIS HOMELESS CRISIS. WE ARE GOING TO HAVE TO BUY SOME THINGS. AND BUY DOWN THAT AFFORDABILITY. 5 YEARS FROM NOT WHEN YOU COME IN FRONT OF THIS BOARD. NOT ME THE BOARD THAT WILL BE SITTING HERE AND WE THINK BACK ON IT. WHAT COULD WE HAVE DONE 5 YEARS AGO TO MAKE IT EASIER TODAY? AND I THINK THAT BUYING UP PROPERTIES AND LAND BANKING. REMEMBER THE MAYOR THAT CAME HERE FROM SEATTLE FIVE YEARS AGO AND HE HAD A SUMMIT ALL DAY A HOUSING SUMMIT THAT HE WAS APART AND HE TALKED ABOUT LAND BANKING. AND THAT WAS THE FIRST TIME I STARTING THINKING ABOUT IT VERY SERIOUSLY AND DOING PRESERVATION. AND AS I SAID WITH THE PRICES BEING AS THEY ARE AND THE COST OF CONSTRUCTION THE WAY IT IS. I DON'T SEE ANY OTHER CHOICE OTHER THAN FOR US TO PRESERVE THE AFFORDABLE HOUSING RIGHT NOW AND BUY IT, OWN IT, WE CONTROL WHAT WE CHARGE PEOPLE IF WE OWN IT. SO I GUESS THE QUESTION IS DO WE HAVE THAT KIND OF THOUGHT PROCESS. ARE WE THINKING ABOUT BUYING SOME OF THESE THINGS WITH THE MONEY THAT WE HAVE.

Marc Jolin: I CAN'T SPEAK FOR THE COUNTY AS A WHOLE, BUT WE ARE PART OF A CONTINUUM OF INTERVENTIONS THAT INCLUDE VERY IMPORTANTLY THE HOUSING BUREAU, THE CITY, IT LOOKS LIKE METRO. WHO ARE MAKING THE CAPITAL INVESTMENT IN LAND, HOUSING DEVELOPMENT, IN HOUSING ACQUISITION TO PREVENT DISPLACEMENT. AND OUR WORK HAS TO COMPLEMENT THAT. I THINK, YOU KNOW, AS I SAID, GOING IN, RIGHT, MY PREFERENCE WOULD ALWAYS BE TO PREVENT FOLKS' HOMELESSNESS. THAT MEANS HAVING A LIVING SITUATION THAT'S PERMANENT AND THAT THEY CAN SUSTAIN OR TO PLACE FOLKS IN HOUSING. THE REALITY OF WHAT'S GOING

ON IN OUR COMMUNITY RIGHT NOW IS THAT WE HAVE VERY VULNERABLE PEOPLE WHO FIND THEMSELVES UNABLE TO ACCESS PERMANENT HOUSING IN THE SHORT TERM. WE HAVE MADE AN INVESTMENT IN SHELTER. WE NEED TO DO IT TO A CERTAIN STANDARD. THERE'S A BALANCE OF INVESTMENT.

Commissioner Smith: WHAT I'M SAYING IS THAT THAT'S GREAT AND THAT'S FINE BUT WE ARE THE CITY OF PORTLAND IS PUTTING IN \$32 MILLION, IF I REMEMBER CORRECTLY, AND WE'RE PUTTING IN 27.5. OF THAT NEW ON TOP OF EXISTING SERVICES. THIS IS NOT THE ENTIRE GAMUT. WE'RE PUTTING 50 SOME ODD MILLION DOLLARS ON TOP, CLOSE TO 60 MILLION, ON TOP OF EXISTING SERVICES. DO WE EVER GET TO THE POINT WHERE WE CAN SAY LET'S TAKE 10 MILLION OF THIS MONEY, THIS IS A NEW PROGRAM THAT YOU'RE TALKING ABOUT, 5 MILLION IN STRATEGIC HOMELESS SHELTER MONEY. DO WE GET TO THE POINT, HOW DO WE BUY DOWN? AS WE RENT FROM OTHER PEOPLE WHO AFFORD US THE PRIVATE SHELTER, THEY ARE GIVING US MARKET RATE COSTS TO RENT THEIR BUILDINGS.

WHY DON'T WE TAKE THE MIDDLE MAN OUT AND BUY SOME OF THESE BUILDINGS OURSELVES SO THEY DON'T CHARGE US AN ARM AND A LEG. I'M STILL TRYING TO GET OVER HOW MUCH WE'RE PAYING FOR THE FOSTER SITE. LET'S BUY UP THIS SO WE CAN CONTROL IT. WE -- CAN WE DO THIS? I KNOW YOU'RE PART OF A SYSTEM AND YOU'RE THE COG IN YOUR SYSTEM OF THE WHOLE HOUSING ECO-SYSTEM OF WHO IS DOING WHAT BUT WE NEED TO FLIP THE SCRIPT. WE NEED TO START BUYING UP PROPERTIES FOR OUR VULNERABLE PEOPLE WHERE WE CONTROL -- IF WE WANT THEM TO STAY THERE WE CAN. WE CAN GIVE THEM THE SUPPORT SERVICES BECAUSE WE OWN IT. ALL WE'RE PAYING FOR IS THE UTILITIES. THAT'S CHEAPER THAN PAYING FOR THIS EXPENSIVE SHELTER SYSTEM. I BOUGHT INTO IT, I SUPPORTED IT, I VOTED FOR IT, BUT WE ALSO NEED TO HAVE THAT CONVERSATION. PEOPLE ASK ME THE QUESTION WHY DON'T YOU ALL BUY UP STUFF.

Marc Jolin: AND I APPRECIATE THAT. WE DID BUY THE WILLAMETTE CENTER, GRESHAM WOMEN'S SHELTER.

Commissioner Smith: YOU'RE MISSING MY POINT. I'M NOT SAYING BUY UP SHELTER. I'M TALKING ABOUT MULTIPLEXES WITH 30-UNIT APARTMENT BUILDINGS, 100 UNIT APARTMENT BUILDINGS AND PUTTING THOSE 125 PEOPLE GOING TO DCJ, BUY UP A MULTIPLEX THAT WE CAN PUT THEM IN PERMANENTLY AND WITH THE EXTRA MONEY WE CAN PAY FOR THE SUPPORT SERVICES. THAT'S ALL I'M SAYING. DO WE EVER HAVE THAT KIND OF CONVERSATION? I SUPPORT WHAT YOU'RE DOING BUT I'M JUST SUGGESTING THAT THERE'S A DIFFERENT KIND OF MODEL THAT WE NEED TO ADD TO THE WHOLE ECO-SYSTEM TO HELP PEOPLE GOING TO PERMANENT HOUSING SPACE.

Marc Jolin: I APPRECIATE THAT.

Commissioner Smith: THANK YOU.

Marc Jolin: SHELTER STRATEGY QUICKLY I STARTED TO TALK ABOUT ALTERNATIVE SHELTER. THE CITY'S BUDGET DOES INCLUDE THE \$550,000 -- 5,000? SORRY. THIS IS A PLACE WHERE WE'RE DOING A LOT OF WORK, COLLABORATIVE WORK WITH THE COMMUNITY. WE HAVE A PARTNERSHIP WITH THE OFFICE OF NEIGHBORHOOD INVOLVEMENT WHO HAS A STAFF PERSON LOCATED IN THE JOINT OFFICE SPECIFICALLY WORKING ON ALTERNATIVE SHELTER STRATEGIES, EXISTING VILLAGES AND OTHER INNOVATIVE IDEAS. THE BUDGET, THE RESOURCES THAT ARE IN THAT PART OF OUR BUDGET IN PART ANTICIPATE NEEDING TO MOVE ONE OR MORE OF THE EXISTING VILLAGES SO THEY ARE ALL LOCATED IN TEMPORARY LOCATIONS. MOVING CAN BE COSTLY. BUT ALSO REALLY IS INTENDED TO HELP US BETTER INTEGRATE THOSE ALTERNATIVE SHELTERS INTO OUR OVER ALL SYSTEM OF CARE AND MAKING SURE THAT FOLKS LIVING IN THEM ARE GETTING ACCESS TO THE SERVICES THAT THEY NEED TO TRANSITION OUT.

WE LAUNCHED KENTON VILLAGE ABOUT A YEAR AGO AS YOU MAY REMEMBER AS THE FIRST SORT OF PROACTIVELY CREATED ALTERNATIVE SHELTER SERVING 14 WOMEN IN THE KENTON NEIGHBORHOOD. IT'S BEEN OPERATING LESS THAN A YEAR. THEY HAVE ALREADY HOUSED 14 WOMEN OUT OF THAT COMMUNITY SO THERE'S SPACE FOR 14. 14 HAVE MOVED OUT AND BACK INTO PERMANENT HOUSING. WE PUT A VIDEO UP ON OUR FACEBOOK PAGE WHICH I RECOMMEND TO YOU ABOUT HOW THAT HAPPENED FOR ONE WOMAN. IT REALLY IS IN PART ABOUT THE COMMUNITY THAT'S CREATED THERE BUT ALSO ABOUT THE SUPPORT SERVICES ON SITE. IN THIS CASE A LOT OF TARGETED MENTAL HEALTH SERVICES BECAUSE OF THE PARTICULAR NEEDS OF THE POPULATION THERE, THE HOUSING PLACEMENT ASSISTANCE. SO WE'RE EXPERIMENTING WITH HOW TO DO THESE ALTERNATIVE SHELTERS WELL AND REALLY MAKE THEM INTO THE KIND OF TRANSITIONAL SITUATIONS WE ALL WANT THEM TO BE. IT'S AN EXCITING PART OF THE WORK THAT WE'RE DOING AND ONE THAT IS REALLY ENGAGED WITH NEIGHBORHOOD PROVIDERS AND CERTAINLY THE RESIDENTS OF THE SHELTERS OR VILLAGES THEMSELVES.

Chair Kafoury: ONE THING I WOULD SUGGEST, I HAVE BEFORE, WHEN YOU PUT THINGS UP ON THE HOME FOR EVERYONE FACEBOOK YOU NEED TO SEND IT TO US.

Marc Jolin: OKAY.

Chair Kafoury: SEND US AN EMAIL WITH THE VIDEO IN IT. WE DON'T GO HOME EVERY NIGHT AND LOOK UP HOME FOR EVERYONE.

Marc Jolin: FAIR ENOUGH.

Chair Kafoury: IF YOU SEND IT TO US WE CAN WATCH IT THEN SEND IT OUT OURSELVES.

Marc Jolin: ON THE FAMILY SHELTER SIDE YOU ALL HAVE FOLLOWED WITH US THESE HARD CONVERSATIONS OVER THE LAST YEAR AND INCREDIBLE DEMAND WE SAW. I WAS HERE TO SPEAK TO YOU ABOUT THE BUDGET MODIFICATION WITH THE STATE ASSISTANCE THAT WAS SO CRITICAL TO THIS. LOOKING FORWARD INTO NEXT YEAR WHAT WE HAVE BUDGETED FOR IS 270 BEDS OF YEAR ROUND SHELTER FOR FAMILIES. WHAT WE'RE EVOLVING THE SYSTEM TO IS AWAY FROM LARGE CONGREGANT SHELTERS TOWARDS SHELTERS THAT CAN OFFER EACH FAMILY MORE PRIVACY. SO A ROOM. THERE'S A REALLY EXCITING OPPORTUNITY HERE THAT ONE OF OUR THREE FAMILY SHELTER PROVIDERS HAS BROUGHT FORWARD. THEY ARE JUST PREPARING TO CLOSE ON ACQUISITION OF A BUILDING THAT WILL ALLOW THEM TO MOVE FROM SERVING ABOUT FIVE FAMILIES A NIGHT TO SERVING AS MANY AS 20 A NIGHT EACH IN THEIR OWN SPACE. ALLOW US TO CONTINUE TO SUPPORT THEM IN THAT WITHOUT SEEING A COMMENSURATE INCREASE IN THEIR NEED FOR FINANCIAL SUPPORT. IT'S A REAL WIN-WIN. WE'RE ALSO AS YOU KNOW, AS YOU HEARD FROM OUR CBAC MEMBERS WE HAVE HAD A LOT OF FAMILIES SINCE THE CLOSURE OF THE FAMILY CENTER IN MOTELS. THEY HAVE BEEN WORKING WITH THE PROVIDER TO UNDERSTAND HOW THAT'S WORKING FOR THE FAMILIES.

WE HAVE NOW STANDING MEETINGS WITH THE SCHOOL LIAISON TO TALK ABOUT HOW IT'S GOING AND WE HAVE GOTTEN GOOD FEEDBACK. THERE ARE LIMITATIONS TO THE MOTEL MODEL BUT WE HEARD A LOT OF GOOD FEEDBACK AROUND EXPERIENCE FOR THE KIDS OF HAVING GREATER PRIVACY AND FOR THE FAMILIES. WE HAVE A SOLICITATION OUT NOW, PROPOSALS FOR MASTER LEASING 40 TO 50 UNIT MOTEL THAT CLOSSES AT THE ENDS OF THIS MONTH. ONCE WE HAVE THAT IN HAND WE'LL BE ABLE TO LOOK. THE GOAL IS TO LOOK AT A MASTER LEASE MOTEL, PURCHASE IF POSSIBLE, SO WE SOLICITED BOTH. TO CONVERT THAT INTO A SHELTER PROGRAM. WE HAVE LEARNED A LOT ABOUT WHAT'S GOOD BUT ALSO SOME OF THE CHALLENGES. MOST DON'T HAVE GOOD COMMUNITY SPACE. THEY MAY NOT HAVE KITCHEN FACILITIES SO THERE'S CONVERSION WE WOULD NEED TO DO TO MAKE IT GOOD FOR THE FAMILIES. TALKED A LOT TO THE FAMILIES ABOUT WHAT THEY MISSING ABOUT THE FAMILY CENTER VERSUS THE MOTEL. THAT'S OUT. THAT WILL BECOME A CORE OF THE FAMILY SHELTER SYSTEM NEXT YEAR. THEN FINALLY WE'RE GOING TO NEED TO CONTINUE TO DO WINTER SHELTER FOR FAMILIES. IF WE HAVE A CAP ON THE TOTAL NUMBER WE CAN SERVE ANY GIVEN TIME WE DON'T WANT FAMILIES

SLEEPING OUTSIDE IN THE WINTER MONTHS. THE SHELTER AT CONGREGATION BETH ISRAEL I'M GOING TO TAKE THIS MOMENT TO CELEBRATE THEM FOR A MOMENT.

Marc Jolin: THEY DONATED THEIR SPACE IN NORTHWEST PORTLAND TO US. I THINK FROM THE MOMENT WE RAISED THE CONVERSATION WITH THEM ABOUT THE POSSIBILITY TO WHEN THE DOORS OPEN WITHIN LESS THAN FOUR WEEKS THEY EMBRACED THE FAMILIES. THEY HAD OVER 100 PEOPLE VOLUNTEER FROM THEIR OWN CONGREGATION TO PROVIDE FOOD AND SUPPORT. 75 FAMILIES FOUND SHELTER THERE, OVER 170 PEOPLE OVER THE COURSE OF THE WINTER. AS YOU CAN IMAGINE AS WE GET TOWARDS THE ENDS OF A WINTER SHELTER AND WE HAVE FAMILIES WE DON'T WANT TO SEE FAMILIES TRANSITION OUT AT ALL INTO THE STREETS. SO WITH THE HELP OF THE STATE'S MONEY WE WERE ABLE TO MAKE A CONCERTED EFFORT TO GET AS MANY OF THOSE FAMILIES BACK INTO HOUSING AS POSSIBLE. SO OF THE 20 FAMILIES STILL IN THE SHELTER THE FIRST OF APRIL ALL BUT FOUR ARE IN HOUSING OR HAVE SECURED SHELTER OR ARE WORKING ON THEIR HOUSING PLANS. IT'S A WONDERFUL EXAMPLE OF THE COMMUNITY RALLYING IN A CRISIS AND THE FAITH COMMUNITY STEPPING FORWARD AND THE BUSINESS COMMUNITY AND PROVIDER THERE WHO JUST DID AN EXCEPTIONAL JOB. WE WILL HAVE TO DO THAT AGAIN NEXT YEAR, I THINK, BUT IT WAS SUCH A POSITIVE EXPERIENCE I'M CONFIDENT WE'LL BE ABLE TO.

Commissioner Smith: YOU SAY THEY JUST OPENED UP THIS SHELTER AND WE TARGETED MONEY THAT WE JUST GOT TOTALLY TO THE PERMANENT PLACEMENT OF PEOPLE THAT WERE THERE?

Marc Jolin: YEP.

Commissioner Smith: WHAT HAPPENED TO THE PEOPLE THAT HAD ALREADY BEEN IN TEMPORARY SHELTER FOR THE LAST EIGHT MONTHS? WHAT HAPPENED TO THEM AND WHAT ARE THEY DOING?

Marc Jolin: WE FOUND PLACEMENT FOR THEM AS WELL. THE STRATEGY WAS A COMPREHENSIVE ONE. SO IT WAS -- THERE WAS INCREASED PLACEMENT CAPACITY FOR THE YEAR ROUND SHELTER. THERE WAS SOME PLACEMENT CAPACITY AT THE POINT OF CLOSING DOWN FOR THE WINTER SHELTER. SO IT WAS BOTH.

Commissioner Smith: IS THIS THE FIRST COME FIRST SERVE? BECAUSE SOUNDS LIKE TO ME THERE WAS A NEW SHELTER THAT OPENED, WE ALREADY HAD PEOPLE THAT WERE IN SHELTER, THEY GOT PUSHED TO THE BACK AND THIS NEW SHELTER EVERYBODY IN THAT SHELTER GOT HOUSED.

Marc Jolin: NO. THAT'S NOT ACTUALLY HOW IT WENT WITH MUCH. THE -- HOW IT WENT. THEY REMAINED THERE AND CONTINUED TO GUESS HOUSING AND

CASE MANAGEMENT ASSISTANCE. FOR FAMILIES THAT COULD NO LONGER GET INTO SHELTER WE OPENED THE WINTER SHELTER FOR FAMILIES THAT WERE LITERALLY OUTSIDE. IT WAS CONGREGATE BUT IT WAS BASIC SAFETY AND TO ENSURE WE WEREN'T TRANSITIONING OTHER FAMILIES OUT TO THE STREET AT THE END OF THE SHELTER WHEN THE SHELTER CLOSED WE MADE AN INVESTMENT AS WE SAID WE WOULD IN TRYING TO HELP THOSE FAMILIES TRANSITION --

Commissioner Smith: YOU SAID THE TEMPLE BETH ISRAEL -- WE HOUSED THE PEOPLE --

Marc Jolin: SOME OF THE STATE MONEY WENT THERE. SOME OF THE STATE MONEY WENT TO THE FAMILIES IN THE MOTELS.

Commissioner Smith: I WANT TO SEE US DOING -- IF PEOPLE HAVE BEEN IN SHELTER FOR TEN OR 12 MONTHS THAT THOSE PEOPLE WHO HAVE BEEN IN LONGER THEY SHOULD BE THE FIRST ONES WHO CAN GET PERMANENT SHELTER, AND WE DID SOME REARRANGING HERE WITH THIS LATEST MONEY. I WANT TO MAKE SURE THAT WE'RE BEING FAIR ABOUT HOW WE DISTRIBUTE OUR MONEY TO THE MOST VULNERABLE PEOPLE.

Marc Jolin: OKAY. MAYBE I CAN SPEAK TO THAT AS WE MOVE INTO THE HOUSING SIDE. THAT WAS EXACTLY THE IMPULSE. WE'RE MAKING A SIGNIFICANT INVESTMENT IN DIVERSION FOR FAMILIES IN SHELTER.

Commissioner Meieran: JUST ON THE FAMILY SHELTER QUESTION, FIRST OF ALL I'M REALLY EXCITED ABOUT PORTLAND HOMELESS FAMILY SOLUTIONS' NEW FACILITY THAT IS JUST FANTASTIC. DO YOU ANTICIPATE WHEN THAT'S GOING TO BE READY FOR PRIMETIME AND OPENING?

Marc Jolin: I THINK THAT THEY ARE LOOKING AT THE END OF SUMMER, EARLY FALL.

Commissioner Meieran: OH, GREAT. THEN YOU KNOW, WE HAVE BEEN WANTING IN THE PAST -- YOU'VE SAID THAT WE HAVE HAD A POLICY OF OPERATING A NO TURN AWAY SHELTER FOR FAMILIES DURING THE WINTER AND WE SAW HOW DEEP AND PRESSING THE NEED WAS FOR THAT AND THAT WE WERE JUST NOT ABLE TO SUSTAIN THAT. WHAT IS GOING TO BE OUR APPROACH TO THAT GOING FORWARD? ARE WE STILL GOING TO BE -- DO WE KNOW --

Marc Jolin: I THINK SOME OF THIS IS HAVING A REAL REGIONAL AND STATEWIDE CONVERSATION AROUND SHELTER CAPACITY. I THINK AS MUCH WORK AS WE'RE DOING AND AS MUCH GOOD AS THE SHELTER SYSTEM WE HAVE DEVELOPED IS DOING, IT'S CHALLENGING THAT WE DON'T HAVE A KIND OF STATEWIDE NETWORK OF FAMILY SHELTERS IN PLACE. I THINK WE'RE DOING A LOT OF CONVERSATION WITH OUR REGIONAL PARTNERS AND WITH THE

STATE AROUND HOW TO CREATE CAPACITY ELSEWHERE. ULTIMATELY WE DON'T WANT TO BE PUT IN A POSITION, AND THIS IS THE RISK THAT WE WERE RUNNING, THAT OUR SHELTER FUNDING IS PULLING AWAY FROM OUR ABILITY TO DO PLACEMENT AND PREVENTION FOR FAMILIES. WE HAVE LIMITED RESOURCES AND WE'RE TRYING TO FIND THE RIGHT BALANCE. THE RISK IS WE OVERINVEST IN SHELTER AND INCREASE THE NUMBER OF FAMILIES WHO FIND THEMSELVES HOMELESS. MOVING ON TO THE SUPPORTIVE HOUSING, LAST YEAR 66% OF PEOPLE WHO WENT INTO HOUSING WERE PEOPLE OF COLOR ACROSS OUR SYSTEMS. YOU CAN SEE A BREAKDOWN OF WHERE THE DOLLARS ARE GOING BY POPULATION.

Marc Jolin: THERE ARE A COUPLE WE MENTIONED NEW THINGS IN OUR PROPOSED BUDGET. ONE THE \$600,000 FOR 24 MONTH VOUCHERS FOR VULNERABLE FAMILIES TO BE TARGETED TO THOSE FAMILIES WHO HAVE BEEN STAYING IN SHELTER THE LONGEVITY, WHO ARE IN THESE MOMENT ROOMS AND REALLY STRUGGLING BETWEEN FINANCIAL LIMITATIONS AND OTHER BARRIERS. THIS IS A TOOL THAT IN TALKING TO OUR PROVIDERS THEY FEEL THEY CAN MOVE SOME OF THOSE MOST VULNERABLE FAMILIES OUT AND HAVE THEM BE SUCCESSFUL WITH SUPPORT. THIS IS NOT JUST RENTAL ASSISTANCE BUT ON-SITE STAFFING SO PEOPLE CAN MAINTAIN THEIR HOUSING. THE OTHER TWO LARGE ITEMS ARE ADDITIONS FROM THE CITY OF PORTLAND. ONE \$1 MILLION TO DO PLACEMENT OUT OF SHELTER WHICH I ALREADY DISCUSSED. WE EXPECT THAT TO BE TARGETED TOWARD LOW BARRIER SHELTERS IN PARTICULAR. 1.9 MILLION TOWARD SUPPORTIVE HOUSING. THERE ARE EXCEPTIONAL OPPORTUNITIES OUT THERE RIGHT NOW AROUND EXPANDING SUPPORTIVE HOUSING. WE'RE ENGAGED IN THE PLANNING PROCESS AT THE LOCAL LEVEL, REGIONAL AND STATE LEVEL. NO ONE IS WAITING FOR THOSE TO FINISH TO START TAKING ADVANTAGE OF OPPORTUNITIES THAT WE SEE. 24 UNITS OF RECOUP HASTIE HOUSING, SUPPORTIVE HOUSING, WE ARE WORKING RIGHT NOW TO CONVERT WHAT WAS A TRANSITIONAL HOUSING SITUATION INTO PERMANENT HOUSING BUILDING THAT HAS SOME UNITS SPECIFICALLY FOR FOLKS WITH SEVERE AND PERSISTENT MENTAL ILLNESS AGAIN IN COMBINATION WITH THE HEALTH DEPARTMENT.

WE'RE WORKING WITH ONE OF OUR NATIVE AMERICAN SPECIFIC CULTURES IN SUPPORTIVE HOUSING THAT'S OPENING IN A MATTER OF MONTHS. WE'RE WORKING WITH THE HOUSING PROJECT TO CONNECT. WE ALREADY HAVE SOME UNITS THAT FAMILIES ARE BEING MOVED INTO. RIGHT NOW WE HAVE NEW VOUCHERS COMING INTO THE COMMUNITY AND AN A OPPORTUNITY TO APPLY FOR LONG TERM VOUCHERS FROM THE FEDERAL GOVERNMENT IN PARTNERSHIP WITH HOME FORWARD. THIS RESOURCE REPRESENTS THE KIND OF OPPORTUNITY TO REALLY LEVERAGE AND EXPAND SUPPORTIVE HOUSING FOR FAMILIES AND INDIVIDUALS WHO NEED IT. THAT IS SOME OF THE MOST EXCITING STUFF THAT'S HAPPENING. THE LOCAL LONG TERM VOUCHER PROGRAM YOU ALL FUNDED LAST YEAR, 30 HOUSEHOLDS HAVE

LEASED UP ALREADY. ON AVERAGE THEY ARE ALL BELOW 30% OF MEDIAN AREA INCOME, MOST FOLKS ARE ABOVE 55. THEIR INCOMES ARE ACTUALLY IN THE 10 TO 15% OF AREA MEDIAN INCOME RANGE AND THE VOUCHERS ARE COSTING US ABOUT \$700 PER MONTH PER VOUCHER. IF THEY WERE IN OUR SHELTERS IT WOULD BE COSTING US A LOT MORE THAN THAT. THEY ARE IN PERMANENT HOUSING. IT'S WORKING REALLY WELL.

Marc Jolin: SO IT'S EXCITING. WE'RE ENTHUSIASTIC ABOUT TRYING TO GROW THAT PROGRAM OVER TIME. DIVERSIONARY EMPLOYMENT. I HAVE TALKED ABOUT THE IMPORTANCE OF WRAP-AROUND SERVICES. THERE'S A LOT I COULD SAY IN TERMS OF EMPLOYMENT OUT COMES IN PARTICULAR. I KNOW THIS BOARD HAS EXPRESSED AN INTEREST AND CONCERN. I WANT TO CALL OUT THIS EOP PROGRAM YOU SEE HERE. ESSENTIALLY WHAT IS BEING REFLECTED IS WHAT HAPPENS WHEN SOMEONE HAS A JOB TRAINING PROGRAM AND THEY FACE HOUSING INSTABILITY AND DON'T GET RENT ASSISTANCE VERSUS WHEN THEY DO. THOSE NUMBERS IN TERMS OF OUT COMES FOR THE PARTICIPANTS JUST IN TERMS OF THEIR EARNING ARE STARK. I CAN TELL YOU THAT WE SPEND ABOUT \$238,000 ON RENT ASSISTANCE IN THIS PROGRAM AND THE INCOMES OF THE PEOPLE WHO SUCCESSFULLY COMPLETED THE TRAINING PROGRAM AS A RESULT WAS OVER 718,000 IN ANNUAL INCOME INCREASE. THE RETURN ON INVESTMENT WAS ABOUT 3-1.

FOLKS WHO GOT RENT ASSISTANCE WERE 67% MORE LIKELY TO MAKE IT INTO CAREER TRACK EMPLOYMENT THAN PEOPLE WHO DIDN'T BECAUSE THEY WEREN'T HAVING TO GO OUT AND FIND THE FIRST SURVIVAL JOB THEY COULD STAY ENGAGED IN THAT TRAINING PROGRAM AND GET CAREER LEVEL EMPLOYMENT. THE ONLY OTHER ONE I WANT TO CALL OUT QUICKLY, THIS IS THE 10 HOOF YEAR ANNIVERSARY OF THE BES PROGRAM, IT HELPS PEOPLE GET ON SSI IN TEN YEARS THEY HAVE HELPED OVER 1600 PEOPLE GET ON LONG TERM DISABILITY BENEFITS BRINGING IN \$65 MILLION INTO THIS COMMUNITY IN CASH BENEFITS ALONE. IT'S A TREMENDOUS PROGRAM NATIONALLY, HOMELESS PEOPLE WHO APPLY FOR BENEFITS ARE APPROVED AT INITIAL APPLICATION AT ABOUT 10 TO 15% RATE. FOLKS PARTICIPATING IN THE BES INITIAL APPROVAL IS 64%. IT'S CRITICAL THAT WE BRING INCOME RESOURCES INTO THIS COMMUNITY. NEW ONE TIME ONLY. I HESITATE TO WALK YOU THROUGH ALL OF THESE. THEY ARE ALL IN THE BUDGET PROPOSAL. ESSENTIALLY THE THINGS THAT WE HAVE TALKED ABOUT HERE TODAY ALREADY. JUST SUMMARIZED IN A DIFFERENT WAY. I'M HAPPY TO ANSWER ANY QUESTIONS.

Christian Elkin: ONE THING THAT WE FAILED TO STATE WHEN WE STARTED THE PRESENTATION WAS DUE TO THE TIMING OF WHEN THE CHAIR RELEASED HER PROPOSED BUDGET AND THE MAYOR REPLACED HIS PROPOSED BUDGET. YOU WON'T SEE THAT IN THE PROPOSED PROGRAM OFFERS. AN AMENDMENT WILL BE COMING WITH THE AMENDMENTS PACKAGES FROM OUR OFFICE TO

UPDATE BECAUSE THERE'S JUST A TIMING ISSUE. IT BECOMES REALLY DIFFICULT TO GET EVERYTHING ALIGNED THE WAY WE WANT IT. ALL OF THESE NUMBERS ON THE CITY SIDE REFLECT THE MAYOR'S PROPOSED BUDGET. THAT'S WHERE YOU'RE SEEING SOME OF THE DIFFERENCE IN THE NUMBERS.

Commissioner Smith: I LOOK AT THE SPREADSHEET, IF THE NUMBERS DON'T MATCH UP, OKAY, WHERE DOES THAT MONEY COMES FROM.

Christian Elkin: I APOLOGIZE FOR NOT STATING THAT BEFORE WE BEGAN THE PRESENTATION.

Marc Jolin: OUR PROGRAM PRIORITIES WITHIN THE JOINT OFFICE. YOU HEARD THE CBAC TALKING ABOUT THE AUDITOR'S REPORT. WE HAVE ALREADY BEGUN WORKING TO IMPLEMENT RECOMMENDATIONS THERE, ADDED A DATA ANALYST, GOTTEN ACCESS TO THE HMIS DATA THAT WE DIDN'T HAVE BEFORE, QUALITY ISSUES, REPORTING, EXPECTING TO BRING THOSE FORWARD IN A MUCH MORE PUBLIC WAY THAN WE HAVE BEEN ABLE TO THUS FAR. WE'RE LOOKING FORWARD TO THAT. THE EQUITY WORK WE HAVE TALKED ABOUT. CENTRAL TO THE MISSION OF THE ORGANIZATION, THE OFFICE. CERTAINLY TO A HOME FOR EVERYONE. SO THE POSITION I DISCUSSED THEN ALSO THE WORK THROUGH SPARK IS ESSENTIAL TO THAT. WE'LL BE PROCURING THE ADULT SYSTEM, IT'S MORE THAN HALF OUR BUDGET AND WILL RUN FROM STREET OUTREACH TO SHELTER TO HOUSING AND RESIDENTIAL SERVICES, SO IT'S A BIG PROCUREMENT. THE WORK TO STABILIZE THE FAMILY SYSTEM WE DISCUSSED. SUPPORTIVE HOUSING WE HAVE DISCUSSED. THAT SUPPORTIVE HOUSING INITIATIVE IS CENTRAL TO THE CHRONIC HOMELESSNESS FRAMEWORK. THAT INCREASE I REFERENCED IN THE BEGINNING IS ABOUT CREATING SUPPORTIVE HOUSING. THAT'S BEEN THE FOCUS BUT WE'LL WORK ON IMPLEMENTING OTHER RECOMMENDATIONS AS WELL. I THINK THAT IS WHAT'S ON OUR AGENDA. I'M HAPPY TO TAKE ANY ADDITIONAL QUESTIONS.

Chair Kafoury: QUESTIONS, COMMENTS?

Commissioner Stegmann: THANK YOU, CHAIR. I SEE A GRESHAM COMMUNITY VOLUNTEER COORDINATOR.

Marc Jolin: YES.

Commissioner Stegmann: COULD YOU TALK ABOUT THAT?

Marc Jolin: I CAN. THIS IS MOTTLED SOMEWHAT OVER ON CENTRAL CITY CONCERNS VOLUNTEER PROGRAM THAT THEY HAVE HERE IN THE CITY OF PORTLAND. IT'S CREATING SORT OF WORK-LIKE EXPERIENCES FOR PEOPLE COMING OUT OF HOMELESSNESS AND ARE IN RECOVERY AS A SPRINGBOARD TOWARD MORE TRADITIONAL EMPLOYMENT.

Chair Kafoury: MAYOR BEMIS HIGHLIGHTED IT IN THE STATE OF HIS CITY.

Commission Stegmann: AWESOME. I WANTED TO -- I REALLY APPRECIATE YOU GOING MORE INTO DEPTH. I THINK WHEN WE TALK ABOUT RENTAL ASSISTANCE VERSUS LIKE PERMANENT HOUSING, SOMETIMES EVEN IN MY MIND I'M LIKE, OKAY, THIS IS JUST KIND OF HOW IS THIS HELPING PEOPLE TO FIND PERMANENT HOUSING? I THINK YOU DID A REALLY GOOD JOB OF HIGHLIGHTING THAT. THAT'S REALLY A LIFELINE THAT ALLOWS PEOPLE, GIVES THEM THE TIME TO FIND THOSE CAREER PATHS. I REALLY APPRECIATE YOU KIND OF DRAWING THAT OUT. I DON'T THINK PEOPLE REALLY LOOK AT THAT AND WHAT DOES THAT TIME REALLY BUY SOMEBODY AND HOW THAT REALLY LEVERAGES OUR DOLLARS TO ALLOW US TO SERVE OTHER PEOPLE BECAUSE THOSE PEOPLE BECOME SUCCESSFUL. THAT WAS REALLY IMPORTANT TO ME. THEN I ALSO WANTED TO THANK CAM AND JUDY FOR THEIR CBAC REPORT. I REALLY APPRECIATED WHAT THEY TALKED ABOUT WAS THE GOING BE RASK EQUITY. OBVIOUSLY IN MY DISTRICT THAT'S A HUGE CONCERN FOR ME. SO I WANT TO THANK -- HOPEFULLY CAM AND JUDY AND THE CBAC ARE WATCHING AND I THANK YOU FOR YOUR INPUT. WE KNOW THERE'S LACK OF STABLE HOUSING THAT MEETS INCOMES AND NEEDS FOR EAST COUNTY RESIDENTS MORE THAN EVER.

I HAVE BEEN WORKING WITH OUR PARTNERS ACROSS SECTORS OF HOUSING, BUSINESS, TRANSPORTATION, ECONOMIC DEVELOPMENT AND LOCAL GOVERNMENT. SO WE KNOW THAT WE'RE SEEING RISING RENTS AND INCREASED DISPLACEMENT INTO EAST COUNTY. SO THIS WORK IS IMPORTANT AND I WOULD LIKE TO PROPOSE THAT THE COUNTY TAKE A STRONGER ROLL, ESPECIALLY BECAUSE PROPERLY PLANNING FOR EAST COUNTY GROWTH WILL LEAD TO SMARTER, MORE EFFICIENT DELIVERY OF SERVICES AND MITIGATE FURTHER DISPLACEMENT OF VULNERABLE COMMUNITIES. I WOULD LIKE TO PROPOSE AN AMEND MANY PRESIDENT OF \$50,000 TO SUPPORT THAT WORK AROUND ECONOMIC DISPARITIES AND DISPLACEMENT. I WOULD LIKE TO THANK YOU FOR THE WORK YOU'RE DOING. THIS IS WE'RE IN A CRISIS, AND IT'S A HEAVY LIFT. UNFORTUNATELY THE REALITY IS THAT WE PROBABLY WILL NEVER HAVE ENOUGH MONEY. BUT IT'S HEARTENING TO SEE THE PROGRESS THAT WE'RE MAKING YEAR OVER YEAR SO I JUST WANT TO THANK YOU FOR THE WORK. SOMETIMES WHEN WE'RE DRIVING DOWN THE STREET WE SEE PEOPLE THAT ARE HOMELESS AND WE'RE, LIKE, WHAT'S THE CITY DOING? IT WOULD BE SO MUCH WORSE IF WE WEREN'T MAKING THESE EFFORTS. I WANT TO THANK YOU AND THE JOINT OFFICE AND HOME FOR EVERYONE FOR YOUR WORK.

Marc Jolin: THANK YOU, COMMISSIONER.

Commissioner Vega Pederson: SO THANK YOU, MARK. THANK YOU, CHRISTIAN, FOR THE PRESENTATION. I REALLY ENJOYED THE FORMAT OF YOUR

PRESENTATION. I THINK THAT IT WAS GREAT TO SEE SOME OF THE OUTCOMES AND THE INFORMATION ABOUT WHAT'S HAPPENED OVER THE PAST YEAR ALONG WITH THE PROGRAM OFFERS OF WHAT YOU'RE ASKING FOR THIS YEAR. I THINK THAT WAS A REALLY NICE WAY TO SHOW HOW THE WORK YOU'RE DOING IS LEADING INTO NEXT YEAR. I APPRECIATED THAT. I THANKED CHRISTIAN BECAUSE I THINK SHE PROBABLY HAD A LOT TO DO WITH THAT.

Marc Jolin: THANK HER FOR HER INCREDIBLE WORK SHE PUT INTO THIS.

Commissioner Vega Pederson: I JUST HAD A QUESTION ON MORE IN GENERAL, NOT SPECIFICALLY ON THE BUDGET. I'M CURIOUS ABOUT WHAT WORK YOU HAVE OR POTENTIALLY HOME FOR EVERYONE HAS AND THE DISCUSSIONS ON WHAT'S HAPPENING WITH THE PORTLAND HOUSING BOND MONEY OR EVEN THE RAMPING UP TO THE METRO AFFORDABLE HOUSING BOND THAT THEY ARE TALKING ABOUT IN NOVEMBER. I KNOW A LOT OF THE -- ALL OF THE ISSUES THAT ARE DRIVING THE NEED FOR THE SERVICES OF THE JOINT OFFICE ARE STEMMING FROM A LOT OF THE HOUSING CRISIS WHICH THERE ARE DIFFERENT TACTICS THAT THEY ARE USING. ONE OF THOSE -- I KNOW THAT THE METRO BOND FOR INSTANCE HAS A VERY SET SCHEME OF HOW TO SPEND THEIR MONEY TO TACKLE THIS ON THE AFFORDABILITY ISSUE ON MULTIPLE PLANS: I WAS CURIOUS ABOUT YOUR PART IN THIS.

Chair Kafoury: THEY ARE COMING FOR A BRIEFING.

Marc Jolin: ON THE CITY BOND, THERE'S A COMMITMENT THERE TO DO 600 UNITS OF ZERO TO 30 IN HOME FORWARD I BELIEVE HAS COMMITTED 400 VOUCHERS TO THAT. THE OPPORTUNITY FOR US AND WHAT WE HAVE BEEN INVOLVED IN IS HOW YOU TURN AT LEAST HALF THOSE UNITS INTO PERMANENT SUPPORTIVE HOUSING UNITS. WE'RE ACTUALLY ON ALMOST EVERY OTHER DAY BASIS IN CONVERSATIONS WITH THE HOUSING BUREAU AS NEW PROJECTS COME ONLINE AS THEY ARE LOOKING FORWARD TO SPENDING THE BOND DOLLARS TRYING TO MEET THE COMMITMENT TO HAVE 600 UNITS IN ZERO TO 30, THEY ARE LOOKING TO US FOR SUPPORT RESOURCES SO WE'RE FIGURING OUT HOW TO TAKE THESE DOLLARS IN OUR BUDGET FOR SUPPORTIVE HOUSING AND ATTACH THOSE TO THE PROJECT. THOSE THINGS THAT I WAS LISTING OUT AS OPPORTUNITIES AROUND PERMANENT SUPPORTIVE HOUSING THAT'S WHAT THOSE CONVERSATIONS ARE, TRYING TO TAKE FULL ADVANTAGES OF THE BOND.

ON THE METRO SIDE I HAVE BEEN ON THE STAKEHOLDER ADVISORY GROUP TALKING ABOUT THE IMPORTANCE OF A COMMITMENT AND THE DISCUSSION ABOUT SUPPORTIVE HOUSING AS WELL. THE ROLE THAT SUPPORTIVE HOUSING HAS IN THE ULTIMATE IMPLEMENTATION OF THE BOND. SAME QUESTIONS RISING ABOUT WHERE DOES THE RESOURCE COME FROM FOR SUPPORT SERVICES AND I THINK AS WE START TO TALK REGIONALLY ABOUT

SUPPORTIVE HOUSING, THE REALITY THAT WE'RE GOING TO NEED TO FIND REVENUE STREAMS TO BE ABLE TO SCALE UP THESE SUPPORT SERVICE INVESTMENTS TO THE LEVELS THAT ARE NECESSARY, THAT DISCUSSION IS JUST STARTING TO COME FORWARD. IT WILL COME FORWARD WHEN WE COME TO YOU WITH OUR PLAN FOR SUPPORTIVE HOUSING. IT'S GOING TO TAKE AN INVESTMENT IN CAPITAL AND IN SUPPORT SERVICES AND WILL STILL BE THE BEST INVESTMENT WE CAN POSSIBLY MAKE IN TRYING TO ADDRESS THIS CRISIS.

Commissioner Vega Pederson: THE OTHER THING I WANTED TO SAY I'M VERY SUPPORTIVE OF THE DEPUTY DIRECTOR POSITION IN YOUR BUDGET BUT I WAS INTERESTED THAT YOU'RE LOOKING AT THIS PERSON TAKING MORE OF THAT ROLE IN THE POLICY AREA. YOUR ROLE TO BE WORKING ON THE NUTS AND BOLTS DAY-TO-DAY STUFF. I APPRECIATE THAT COMMITMENT.

Marc Jolin: THANKS.

Commissioner Smith: THANK YOU FOR THE PRESENTATION. IT'S ALWAYS VERY, VERY HELPFUL. IT LEAVES ME WITH LOTS AND LOTS OF QUESTIONS BUT I'M GLAD WE'RE DOING THE WORK THAT WE'RE DOING. AS COMMISSIONER STEGMANN SAID WITHOUT US IT WOULD BE REALLY WORSE FOR THE MOST VULNERABLE IN THIS COMMUNITY. HAVE YOU LOOKED AT ANY OF THE LATEST CENSUS DATA IN REGARDS TO WHERE PEOPLE ARE IN THE CITY OF PORTLAND AND WE LOOK AT THE POINT BE IN TIME COUNT. ARE WE LOOKING AT ANY OF THOSE KIND OF PIECES TO SEE WHERE THE GENTRIFICATION IS TAKING PLACE TO KNOW EXACTLY WHERE WE MAY NEED TO PUT SOME OF THOSE HOMELESS SHELTERS OR --

Marc Jolin: WE MOST RECENTLY HAVE THE STATE OF HOUSING REPORT TO GIVE US AN INDICATION. IT DOESN'T REALLY TRACK THE HOMELESSNESS DISCUSSION PER SE BUT TELLS US WHERE COMMUNITIES OF COLOR HAVE BEEN DISPLACED TO. THAT'S CERTAINLY PART OF THE CONSIDERATION IN TERMS OF WHERE WE SEE THE NEED. THEIR PRESENCE IN OTHER PARTS OF THE COMMUNITY WHERE MAYBE THEY HAVEN'T HAD NECESSARILY HAD A FOOTPRINT. THEY ARE MOVING THEIR SERVICES TO TRY TO ADDRESS WHERE THEIR COMMUNITIES HAVE BEEN DISPLACED TO, SO TRYING TO SUPPORT THAT. IN TERMS OF SHELTERS, I THINK YOU KNOW WE MOVED OUR SHELTERS OUT OF DOWNTOWN AND INTO AREAS WHERE WE KNOW WE'RE SEEING A LOT OF NEED AND WHERE FAMILIES ARE BEING DISPLACED FROM. THEY ARE LOSING THEIR HOUSING NOW IN DIFFERENT PARTS OF THE COMMUNITY. WE'RE BRINGING SHELTER INTO THOSE COMMUNITIES RATHER THAN ASKING PEOPLE TO TRAVEL TO SHELTER JUST IN THE DOWNTOWN AREA. WE DON'T HAVE SHELTERS IN EVERY PART OF THE COMMUNITY AT THAT POINT BUT IT'S THAT GEOGRAPHIC DECEMBER PERSIAN BUT MORE THAN THAT SO PEOPLE CAN PRESERVE THEIR RELATIONSHIPS TO CHURCH AND SCHOOLS. THAT'S BEEN PART OF THE CONSIDERATION.

Commissioner Smith: IN THE PAST WE HAVE HAD CONCERN ABOUT TRYING TO SITE SHELTERS IN DIFFERENT PLACES BUT ABOUT THE AFRICAN-AMERICAN CHURCHES AND CHURCHES, HUGE FOOTPRINT, LOTS OF ROOM UNUSED PORTIONS OF THAT CHURCH. HAVE WE REACHED OUT OR DOING ANY KIND OF ROUNDTABLE WITH CHURCHES TO SEE HOW THEY CAN BE MORE EFFECTIVE? I LIKE WHAT HAPPENED AT TEMPLE BETH ISRAEL. I THINK WE NEED TO HAVE THAT CONVERSATION WITH A LARGER GROUP OF CHURCHES WHO WOULD ACTUALLY DO SOMETHING. MANY OF THOSE CHURCHES OWN THEIR OWN BUILDINGS AND THEY HAVE SPACE TO BE ABLE TO HAVE SOME KIND OF FAITH-BASED CONVERSATION WITH THEM AND SAY, HERE'S THE PROBLEM. HERE'S THE CRISIS. HOW CAN WE UTILIZE YOUR RESOURCES TO HELP REALLY THEIR CONGREGATIONS?

Marc Jolin: WE HAVE -- [AUDIO NOT UNDERSTANDABLE] ON THE EXECUTIVE COMMITTEE OF HOME FOR EVERYONE HAS BEEN CONVENING FAITH LEADERS AROUND THE SHELTER CONVERSATION. WE'RE EXPLORING WAYS CHURCHES COULD USE THEIR PROPERTY TO EITHER HOST SHELTER OR HOST VILLAGES SO THOSE DISCUSSIONS ARE HAPPENING IN THAT FORUM MOSTLY AT THE MOMENT THERE'S MORE WE COULD DO. IF THERE ARE SPECIFIC CONGREGATIONS YOU THINK WE SHOULD REACH OUT TO I WOULD BE HAPPY TO MAKE THAT HAPPEN.

Commissioner Smith: THANK YOU.

Commissioner Meieran: I WOULD ACTUALLY LIKE TO ADD ON TO THAT AS A MEMBER OF BETH ISRAEL'S CONGREGATION, JUST BEEN VERY HEARTENED BY THAT COMMUNITY'S EFFORT TO STEP UP. I HAVE BEEN AT SOME OF THE FAITH-BASED CONVERSATIONS AND IT DOES SEEM LIKE IT'S A RELATIVELY NARROW GROUP. FOR EXAMPLE CONGREGATION BETH ISRAEL WASN'T EVEN THERE, JUST HAPPENED TO BE A CONGRESS DEGREE GANT SUGGESTED IT. REACHING OUT AND BROADENING THAT GROUP COULD BE A REALLY VALUABLE OPPORTUNITY TO HAVE THESE SPECIFIC TYPES OF DISCUSSIONS. FIRST OF ALL THANK YOU. THAT WAS A REALLY GREAT PRESENTATION, AND I AGREE WITH COMMISSIONER VEGA-PEDERSON WHEN SHE NOTED HOW GREAT YOUR PRESENTATION STYLE WAS. IT REALLY WAS HELPFUL TO SEE HOW OUT COMES WERE TIED TO YOUR MISSION AND TO THE INVESTMENTS THAT WE MAKE. REALLY APPRECIATED THAT VERY MUCH. SO THANK YOU. ALSO APPRECIATE YOUR ACKNOWLEDGMENT AND YOUR WORKING ON INCORPORATING SOME TEAM BASED APPROACHES TO MENTAL HEALTH CARE IN THE SHELTER SYSTEM AND LOOKING AT THAT. WE'RE HEARING SO MUCH FROM OUR SERVICE PROVIDERS THAT YOU CAN FEEL IT. IT'S VISCERAL. THE ACUITY AND AMOUNT OF MENTAL HEALTH ISSUES WE'RE SEEING IN OUR SHELTERS, ON OUR STREETS, IS INCREASING. HAVING THAT CAPACITY IN OUR SHELTER SYSTEM I THINK IS REALLY GREAT. SO APPRECIATE YOUR ATTENTION TO THAT.

Commissioner Meieran: JUST ONE SMALL QUESTION I HAVE. IN CAM'S PRESENTATION THEY MENTIONED WHAT I APPRECIATE IN ALL OF THE ADVISORY COMMITTEES' PRESENTATIONS TO US, THIS NEED FOR CROSS-DEPARTMENTAL COLLABORATION BECAUSE SO MUCH OF THE WORK WE DO AT THE COUNTY IS INTERCONNECTED. FOR EXAMPLE THE DCHS JOINT OFFICE SORT OF SPLIT. WHEN YOU TALK ABOUT PREVENTION THAT'S MOSTLY DCHS. HOW DO YOU HAVE THOSE CONVERSATIONS, MAKE THOSE SPLITS, THEN ALSO WHERE YOU SEE ADDITIONAL OPPORTUNITIES? WE HAVE DISCUSSED THIS A LITTLE BIT, BUT LIKE HYGIENE SERVICES. THAT'S ONE OF THE BIGGEST NEEDS EXPRESSED WHEN I HAVE TALKED TO PEOPLE WHO ARE HOMELESS. THEY SAY THIS IS JUST A BASIC FUNDAMENTAL FOUNDATIONAL NEED THAT THEY FACE EVERY DAY. IT'S PART OF THAT HOUSING CONTINUUM BUT IT'S ALSO ONE OF THE GREATEST PUBLIC HEALTH NEEDS THAT WE ARE FACING AS A COMMUNITY. SO HOW DO YOU -- DO YOU SEE AN OPPORTUNITY FOR COLLABORATION WITH OUR HEALTH DEPARTMENT TO HAVE THE PUBLIC HELP TO MEET SOME OF THOSE NEEDS?

Marc Jolin: I THINK IT WAS ONE OF THE MOST EXCITING OPPORTUNITIES PRESENTED BY THE CREATION OF THE JOINT OFFICE HERE AT THE COUNTY WAS TO REALLY BE ABLE TO TURN OUR ATTENTION AS HOMELESS SERVICE PROVIDERS TOWARDS THOSE OTHER PARTNERS WHO WE KNOW ARE TOUCHING THE SAME POPULATION OF FOLKS AND ADDRESSING MANY OF THE SAME ISSUES THAT WE ARE. I TOUCHED ON SOME OF THESE COLLABORATIONS, BUT IT'S BEEN THE THING MOST REWARDING TO ME IN SOME WAYS. THE PARTNERSHIP IS BUILT IN. DCHS IS ON THE POLICY AND BUDGET ADVISE ARE I COMMITTEE. THEY HAVE STAFF AT OUR STAFF MEETING EVERY OTHER WEEK TO TALK ABOUT WHAT'S GOING ON AND WE HAVE VERY CLOSE RELATIONSHIPS WITH ROSE BACK AND OTHERS AT DCHS. PEGGY AND I GET TO MEET ON A REGULAR BASIS. A LOT OF THIS RELATIONSHIP AS YOU CAN IMAGINE IN REAL CLOSE COMMUNICATION IN TERMS OF HOW WE CROSS OVER AND HOW WE STAY CONNECTED IN A LINE. THERE'S NO PERFECT LINE BETWEEN DIVERSION AND PREVENTION, SO WE HAVE TO STAY IN CONVERSATION. WE KNOW WE HAVE FAMILIES COMING OUT OF THE FAMILY SYSTEM WHO MIGHT BENEFIT FROM THE MFI PROGRAM. HOW IS THAT INTERFACE WORKING? IF IT'S NOT WE TALK ABOUT IT.

THE PLACES WHERE WE STARTED TO SEE COLLABORATION WITH THE HEALTH DEPARTMENT SOME OF IT HAS BEEN ON THINGS LIKE THE BARBUR PROJECT, UNITY HOUSING STRATEGY. GREAT PARTNERSHIP WITH MENTAL HEALTH. THE PUBLIC HEALTH FOLKS HAVE BEEN AT THE TABLE WITH US INCREASINGLY IN PART AROUND SHELTER QUALITY AND HABITABILITY IN SHELTERS. ENVIRONMENTAL HEALTH AT THE TABLE WITH US FOR THAT CONVERSATION. AS WE HAVE TALKED ABOUT SORT OF HYGIENE AND ENCAMPMENTS, THE HEALTH DEPARTMENT HAS BEEN THERE. WE TALKED ABOUT HOW TO APPROACH SANITATION ISSUES BROADLY BUT MORE SPECIFICALLY ABOUT

HEPATITIS AND THE RISKS THERE. WITH DCJ, WE HAVE THIS TARGETED PROGRAM FOR FOLKS COMING OUT OF INCARCERATION. THERE'S LOTS MORE OF THAT TO DO BUT WE HAVE STARTED TO REALLY BUILD THAT FOUNDATION OF CLAP RATION ACROSS DEPARTMENTS. I'M PROBABLY LEAVING OUT SOME FOLKS BUT I'M VERY MINDFUL OF IT. IT'S BEEN GREAT ACROSS DEPARTMENTS FOR US. THE SUPPORT WE HAVE GOTTEN AS A NEW OFFICE.

Chair Kafoury: EVEN WITH ANIMAL SERVICES IN TAKING CARE OF THE ANIMALS.

Marc Jolin: EVEN WITH ANIMAL SERVICES IN SEVERE WEATHER AND EMERGENCY MANAGEMENT HAS BEEN A FANTASTIC PARTNER. WE'RE ALWAYS LOOKING FOR THOSE PARTNERSHIPS. IT'S PARTLY BECAUSE WE HAVE TO LEVERAGE SCARCE RESOURCES. WE'RE ALL MAKING INVESTMENTS IN FOLKS. WE HAVE TO MAKE SURE THOSE DOLLARS ARE GETTING US THE BEST POSSIBLE OUT COMES.

Chair Kafoury: THAT'S WHY THE JOINT OFFICE IS AT THE COUNTY. WHY WE DIDN'T PUT IT AT THE CITY.

Chair Kafoury: ALL RIGHT. THANK YOU ALL FOR YOUR TIME. APPRECIATE IT VERY MUCH AND THANK YOU FOR YOUR SUPPORT.

Chair Kafoury: THAT IS ALL WE HAVE THIS MORNING. WHICH IS GOOD BECAUSE THERE'S ONLY FIVE MINUTES LEFT IN THE MORNING. BUT THIS AFTERNOON WE HAVE MORE FUN. AT 1:30 WE'LL BE BACK FOR A FOLLOW-UP WITH THE HEALTH DEPARTMENT.

ADJOURNMENT – 11:57 a.m.

[CAPTIONS PROVIDED BY LNS CAPTIONING AND MAY INCLUDE INACCURATE WORDS OR PHRASES DUE TO SOUND QUALITY, OTHER TECHNICAL DIFFICULTIES AND/OR SOFTWARE ERRORS.]

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Submitted by:
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Board of County Commissioners
Multnomah County, Oregon