

MEETING DATE: November 13, 2001  
AGENDA NO: WS-1  
ESTIMATED START TIME: 9:30 AM  
LOCATION: Boardroom 100

(Above Space for Board Clerk's Use ONLY)

**AGENDA PLACEMENT FORM**

SUBJECT: Board, Auditor, DA, Sheriff and Invited Participants Budget Work Session

BOARD BRIEFING: DATE REQUESTED: Tuesday, November 13, 2001  
REQUESTED BY: Chair Diane Linn  
AMOUNT OF TIME NEEDED: 2.5 hours

REGULAR MEETING: DATE REQUESTED: \_\_\_\_\_  
AMOUNT OF TIME NEEDED: \_\_\_\_\_

DEPARTMENT: Non-Departmental DIVISION: Chair's Office

CONTACT: John Rakowitz/John Ball TELEPHONE #: 503 988-5137 / 988-3958  
BLDG/ROOM #: 501/600

PERSON(S) MAKING PRESENTATION: Facilitated by John Rakowitz and John Ball

**ACTION REQUESTED:**

[ ] INFORMATIONAL ONLY [x] POLICY DIRECTION [ ] APPROVAL [ ] OTHER

**SUGGESTED AGENDA TITLE:**

The Board of Commissioners, Auditor, District Attorney, Sheriff and Invited Participants Will Meet to Review Priorities, Issues and Ideas, and to Discuss Mid-Year Reductions to the 2001-2002 Multnomah County Budget. Facilitated by John Rakowitz and John Ball. **[This is a Public Meeting and Interested Persons are Welcome to Attend, However Public Testimony Will be Taken During Budget Hearings Scheduled in November.]**

**SIGNATURES REQUIRED:**

ELECTED OFFICIAL: Diane M. Linn

(OR)

DEPARTMENT MANAGER: \_\_\_\_\_

**ALL ACCOMPANYING DOCUMENTS MUST HAVE REQUIRED SIGNATURES**

Any Questions: Call the Board Clerk @ (503) 988-3277 or email  
deborah.l.bogstad@co.multnomah.or.us



Multnomah County Oregon

## Board of Commissioners & Agenda

connecting citizens with information and services

### BOARD OF COMMISSIONERS

#### Diane Linn, Chair

501 SE Hawthorne Boulevard, Suite 600  
Portland, Or 97214

Phone: (503) 988-3308 FAX (503) 988-3093

Email: [mult.chair@co.multnomah.or.us](mailto:mult.chair@co.multnomah.or.us)

#### Maria Rojo de Steffey, Commission Dist. 1

501 SE Hawthorne Boulevard, Suite 600  
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#### Serena Cruz, Commission Dist. 2

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#### Lisa Naito, Commission Dist. 3

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#### Lonnie Roberts, Commission Dist. 4

501 SE Hawthorne Boulevard, Suite 600  
Portland, Or 97214

Phone: (503) 988-5213 FAX (503) 988-5262

Email: [lonnie.j.roberts@co.multnomah.or.us](mailto:lonnie.j.roberts@co.multnomah.or.us)

#### **ANY QUESTIONS? CALL BOARD**

**CLERK DEB BOGSTAD @ (503) 988-3277**

Email: [deborah.l.bogstad@co.multnomah.or.us](mailto:deborah.l.bogstad@co.multnomah.or.us)

**INDIVIDUALS WITH DISABILITIES PLEASE  
CALL THE BOARD CLERK AT (503) 988-3277,  
OR MULTNOMAH COUNTY TDD PHONE  
(503) 988-5040, FOR INFORMATION ON  
AVAILABLE SERVICES AND ACCESSIBILITY.**

**NOVEMBER 13, 19 & 20,  
2001**

### **BOARD MEETINGS FASTLOOK AGENDA ITEMS OF INTEREST**

|         |  |
|---------|--|
| Pg<br>2 | 9:30 a.m. Tuesday November 13 Budget<br>Work Session   |
| Pg<br>2 | 6:00 p.m. Monday November 20 Public<br>Budget Hearing  |
| Pg<br>2 | 9:30 a.m. Tuesday November 20 Budget<br>Work Session   |
| ***     | <b>Thursday November 15, 2001 &amp; November<br/>22, 2001 Board Meetings Cancelled</b>   |
| Pg<br>3 | <b>Multnomah Community Television Cable<br/>Play Back Schedule for Evening Budget<br/>Hearings</b>   |
| ***     | <b>Board and Agenda Web Site:</b><br><a href="http://www.co.multnomah.or.us/cc/index.html">http://www.co.multnomah.or.us/cc/index.html</a> |

Thursday meetings of the Multnomah County Board of Commissioners are cable-cast live and taped and may be seen by Cable subscribers in Multnomah County at the following times:

Thursday, 9:30 AM, (LIVE) Channel 30

Friday, 11:00 PM, Channel 30

Saturday, 10:00 AM, Channel 30

(Saturday Playback for East County Only)

Sunday, 11:00 AM, Channel 30

Produced through Multnomah Community  
Television

(503) 491-7636, ext. 333 for further info

or: <http://www.mctv.org>

Tuesday, November 13, 2001 - 9:30 AM  
Multnomah Building, First Floor Commissioners Boardroom 100  
501 SE Hawthorne Boulevard, Portland

## **BUDGET WORK SESSION**

WS-1 The Board of Commissioners, Auditor, District Attorney, Sheriff and Invited Participants Will Meet to Review Priorities, Issues and Ideas, and to Discuss Mid-Year Reductions to the 2001-2002 Multnomah County Budget. Facilitated by John Rakowitz and John Ball. **[This is a Public Meeting and Interested Persons are Welcome to Attend, However Public Testimony Will be Taken During Budget Hearings Scheduled in November.]**

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Monday, November 19, 2001 - 6:00 PM  
North Portland Branch Library Conference Room  
512 N Killingsworth Street, Portland

## **PUBLIC BUDGET HEARING**

PH-3 Opportunity for Public Input on Proposed Mid-Year Reductions to the 2001-2002 Multnomah County Budget. Please fill out a speaker card available at the back table and present it to the Clerk. Testimony Limited to Three Minutes Per Person.

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Tuesday, November 20, 2001 - 9:30 AM  
Multnomah Building, First Floor Commissioners Boardroom 100  
501 SE Hawthorne Boulevard, Portland

## **BUDGET WORK SESSION**

WS-2 The Board of Commissioners, Auditor, District Attorney, Sheriff and Invited Participants Will Meet to Review Priorities, Issues and Ideas, and to Discuss Mid-Year Reductions to the 2001-2002 Multnomah County Budget. Facilitated by John Rakowitz and John Ball. **[This is a Public Meeting and Interested Persons are Welcome to Attend, However Public Testimony Will be Taken During Budget Hearings Scheduled in November.]**



Deborah Bogstad, Board Clerk

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**MULTNOMAH COUNTY OREGON**

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Multnomah County Chair's Office  
501 SE Hawthorne Boulevard, Suite 600  
Portland, Oregon 97214  
(503) 988-3277 phone  
(503) 988-3013 fax

**PUBLIC BUDGET HEARING CABLE PLAYBACK TIMES**

Budget Hearing for Tuesday, November 6, 2001 - 6:00 PM  
Gresham Branch Library, Conference Room  
385 NW Miller Street, Gresham

|           |             |          |            |
|-----------|-------------|----------|------------|
| Friday    | November 9  | 9:00 AM  | Channel 30 |
| Monday    | November 12 | 9:30 PM  | Channel 30 |
| Wednesday | November 14 | 11:00 PM | Channel 21 |
| Monday    | November 19 | 3:00 PM  | Channel 21 |

Budget Hearing for Thursday, November 8, 2001 - 6:30 PM  
Multnomah Building, First Floor Commissioners Boardroom 100  
501 SE Hawthorne Boulevard, Portland

|          |             |                |            |
|----------|-------------|----------------|------------|
| Thursday | November 8  | 6:30 PM - LIVE | Channel 30 |
| Monday   | November 12 | 3:00 PM        | Channel 21 |
| Friday   | November 16 | 9:00 AM        | Channel 30 |
| Tuesday  | November 20 | 11:00 PM       | Channel 21 |

Budget Hearing for Monday, November 19, 2001 - 6:00 PM  
North Portland Branch Library Conference Room  
512 N Killingsworth Street, Portland

|         |             |          |            |
|---------|-------------|----------|------------|
| Friday  | November 23 | 9:00 AM  | Channel 30 |
| Monday  | November 26 | 5:00 PM  | Channel 30 |
| Tuesday | November 27 | 11:00 PM | Channel 21 |
| Friday  | November 30 | 11:30 PM | Channel 21 |

**Produced through Multnomah Community Television**  
**(503) 491-7636, ext. 333 for further info**  
or: <http://www.mctv.org>

LONNIE ROBERTS  
Multnomah County Commissioner  
District 4



501 SE Hawthorne Blvd., Suite 600  
Portland, Oregon 97214  
(503) 988-5213 phone  
(503) 988-5262 fax  
e-mail: lonnie.j.roberts@co.multnomah.or.us  
www.co.multnomah.or.us/cc/ds4/

## **MEMORANDUM**

To: Chair Diane Linn

Commissioner Maria Rojo de Steffey, District 1

Commissioner Serena Cruz, District 2

Commissioner Lisa Naito, District 3

Commissioner Lonnie Roberts, District 4

From: Brett Walker

Staff Assistant, Commissioner Roberts

Re: Board Meeting Absence

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Commissioner Roberts will not be able to attend the Board meetings on Tuesday, November 13<sup>th</sup> or Thursday, November 15<sup>th</sup>. He will be in Pendleton, attending the AOC conference.

BOARD OF  
COUNTY COMMISSIONERS  
01 OCT 16 PM 12:38  
MULTNOMAH COUNTY  
OREGON



## **Diane Linn, Multnomah County Chair**

Suite 600, Multnomah Building  
501 SE Hawthorne Boulevard  
Portland, Oregon 97214-3587  
Email: [mult.chair@co.multnomah.or.us](mailto:mult.chair@co.multnomah.or.us)

Phone: (503) 988-8308  
FAX: (503) 988-3093

### **MULTNOMAH COUNTY BOARD AND LEADERSHIP MEETING**

November 13, 2001

Multnomah Building, 501 SE Hawthorne, First Floor Boardroom, Portland OR 97214  
9:30AM – 12:00AM

|           |      |  |                  |
|-----------|------|--|------------------|
| 9:30AM    | I.   | <b>Convene and Welcome</b>   | Chair Diane Linn |
|           |      | Agenda Review  |                  |
| 9:35AM    | II.  | <b>Integrity of the Public Safety System<br/>– Policy &amp; Budget Implications</b><br>(District Attorney, Sheriff,<br>Department of Community Justice Director) | Chair Diane Linn |
| 10:20AM   | III. | <b>FY02 and FY03 Library Budgets</b>   | Chair Diane Linn |
| 10:50AM   | IV.  | <b>FY02 Budget Rebalancing Strategy</b>  | Chair Diane Linn |
| 11:40AM   | V.   | <b>Next Steps</b>  | Chair Diane Linn |
| 12:00noon | VI.  | <b>Adjourn</b>   |                  |

Michael  
Schwank  
#1

DRUG CASES  
FISCAL YEAR JULY 2000 - JUNE 2001

| Unit B       | 7/00       | 8/00       | 9/00      | 10/00      | 11/00     | 12/00      | 1/01      | 2/01      | 3/01      | 4/01      | 5/01      | 6/01      | FY 00/01<br>TOTAL |
|--------------|------------|------------|-----------|------------|-----------|------------|-----------|-----------|-----------|-----------|-----------|-----------|-------------------|
| Issued       | 350        | 350        | 408       | 383        | 326       | 237        | 344       | 292       | 288       | 310       | 311       | 241       | 3,820             |
| No Complaint | <u>128</u> | <u>125</u> | <u>96</u> | <u>125</u> | <u>76</u> | <u>109</u> | <u>84</u> | <u>73</u> | <u>83</u> | <u>63</u> | <u>72</u> | <u>78</u> | <u>1,112</u>      |
| Reviewed     | 478        | 475        | 504       | 508        | 382       | 346        | 428       | 365       | 371       | 373       | 383       | 319       | 4,932             |

| FY           | 7/01       | 8/01       | 9/01      | YTD        |
|--------------|------------|------------|-----------|------------|
| Issued       | 265        | 249        | 246       | 760        |
| No Complaint | <u>129</u> | <u>114</u> | <u>95</u> | <u>338</u> |
| Reviewed     | 394        | 363        | 341       | 1,098      |

FY 7/00 - 6/01

PCS I

|          |     |
|----------|-----|
| Reviewed | 748 |
| Issued   | 598 |

PCS II

|          |       |
|----------|-------|
| Reviewed | 2,502 |
| Issued   | 1,959 |

Trespass II - Drug Free Zone

|          |       |
|----------|-------|
| Reviewed | 1,503 |
| Issued   | 1,420 |

FY 7/01 - 11/02/01 YTD

PCS I

|          |     |
|----------|-----|
| Reviewed | 173 |
| Issued   | 169 |

PCS II

|          |     |
|----------|-----|
| Reviewed | 731 |
| Issued   | 501 |

Trespass II - Drug Free Zone

|          |     |
|----------|-----|
| Reviewed | 565 |
| Issued   | 525 |

DRAFT

**CASES LIKELY TO IMPACT MCSO IN BOOKINGS:**

|              | <b>FY 2000/01</b> | <b>FY 2001-SEPT 2001</b> |
|--------------|-------------------|--------------------------|
| DV Arrests   | 4,708             | 1,211                    |
| DUII Arrests | 3,572             | 813                      |
| Felonies     | 10,991            | 2,606                    |
| Drug Arrests | 4,932             | 1,098                    |

**CASES LIKELY TO IMPACT DCJ IN PROBATION SUPERVISION:**

|                       |                               |
|-----------------------|-------------------------------|
| DV - diversion        | less than 20% enter diversion |
| DUII - probation      | over 50% enter diversion      |
| PCS I & II- probation | via STOP program              |

**SANCTIONS IMPACTING MCSO - Jail sanctions (1,145)**

|                         |                     |
|-------------------------|---------------------|
| Unit A - Burg II        | Unit B - PCS I - PV |
| Theft I                 | PCS II - PV         |
| Public Assistance Fraud |                     |
| UUMV                    |                     |

DUII

Michael  
Schwartz  
#2

FELONY AND MISDEMEANOR CASES  
FISCAL YEAR JULY 2000 - JUNE 2001

|                 | 7/00         | 8/00         | 9/00         | 10/00        | 11/00        | 12/00        | 1/01         | 2/01         | 3/01         | 4/01         | 5/01         | 6/01         | FY 00/01<br>TOTAL |
|-----------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|-------------------|
| <b>FELONIES</b> |              |              |              |              |              |              |              |              |              |              |              |              |                   |
| Issued          | 687          | 767          | 750          | 766          | 652          | 603          | 726          | 668          | 680          | 668          | 669          | 575          | 8,211             |
| No Complaint    | <u>228</u>   | <u>312</u>   | <u>226</u>   | <u>272</u>   | <u>203</u>   | <u>240</u>   | <u>239</u>   | <u>224</u>   | <u>233</u>   | <u>186</u>   | <u>182</u>   | <u>235</u>   | <u>2,780</u>      |
| Reviewed        | 915          | 1,079        | 976          | 1,038        | 855          | 843          | 965          | 892          | 913          | 854          | 851          | 810          | 10,991            |
| <b>DV</b>       |              |              |              |              |              |              |              |              |              |              |              |              |                   |
| Issued          | 126          | 146          | 144          | 157          | 159          | 144          | 167          | 122          | 172          | 146          | 153          | 138          | 1,774             |
| No Complaint    | <u>316</u>   | <u>307</u>   | <u>261</u>   | <u>278</u>   | <u>210</u>   | <u>217</u>   | <u>281</u>   | <u>163</u>   | <u>217</u>   | <u>194</u>   | <u>238</u>   | <u>252</u>   | <u>2,934</u>      |
| Reviewed        | 442          | 453          | 405          | 435          | 369          | 361          | 448          | 285          | 389          | 340          | 391          | 390          | 4,708             |
| <b>MISD</b>     |              |              |              |              |              |              |              |              |              |              |              |              |                   |
| Issued          | 715          | 899          | 709          | 819          | 806          | 678          | 680          | 536          | 663          | 618          | 725          | 777          | 8,625             |
| No Complaint    | <u>319</u>   | <u>371</u>   | <u>323</u>   | <u>429</u>   | <u>318</u>   | <u>277</u>   | <u>319</u>   | <u>224</u>   | <u>280</u>   | <u>290</u>   | <u>201</u>   | <u>291</u>   | <u>3,642</u>      |
| Reviewed        | 1,034        | 1,270        | 1,032        | 1,248        | 1,124        | 955          | 999          | 760          | 943          | 908          | 926          | 1,068        | 12,267            |
| <b>DUII</b>     |              |              |              |              |              |              |              |              |              |              |              |              |                   |
| Issued          | 281          | 282          | 267          | 268          | 262          | 247          | 322          | 254          | 321          | 228          | 305          | 279          | 3,316             |
| No Complaint    | <u>16</u>    | <u>20</u>    | <u>24</u>    | <u>33</u>    | <u>20</u>    | <u>13</u>    | <u>18</u>    | <u>18</u>    | <u>27</u>    | <u>25</u>    | <u>18</u>    | <u>24</u>    | <u>256</u>        |
| Reviewed        | 297          | 302          | 291          | 301          | 282          | 260          | 340          | 272          | 348          | 253          | 323          | 303          | 3,572             |
| <b>TRAFFIC</b>  |              |              |              |              |              |              |              |              |              |              |              |              |                   |
| Issued          | 105          | 115          | 74           | 89           | 65           | 70           | 73           | 74           | 100          | 58           | 108          | 116          | 1,047             |
| No Complaint    | <u>24</u>    | <u>26</u>    | <u>26</u>    | <u>19</u>    | <u>25</u>    | <u>11</u>    | <u>36</u>    | <u>23</u>    | <u>25</u>    | <u>22</u>    | <u>29</u>    | <u>29</u>    | <u>285</u>        |
| Reviewed        | 129          | 141          | 100          | 108          | 90           | 81           | 109          | 97           | 125          | 80           | 137          | 135          | 1,332             |
| <b>TOTALS</b>   | <b>2,817</b> | <b>3,245</b> | <b>2,804</b> | <b>3,130</b> | <b>2,720</b> | <b>2,500</b> | <b>2,861</b> | <b>2,306</b> | <b>2,718</b> | <b>2,435</b> | <b>2,628</b> | <b>2,706</b> | <b>32,870</b>     |

**FELONY AND MISDEMEANOR CASES  
FISCAL YEAR JULY 2001-SEPTEMBER 2001**

|                 |             |             |             |            |
|-----------------|-------------|-------------|-------------|------------|
| <b>FELONIES</b> | <b>7/01</b> | <b>8/01</b> | <b>9/01</b> | <b>YTD</b> |
| Issued          | 658         | 594         | 545         | 1,797      |
| No Complaint    | <u>302</u>  | <u>277</u>  | <u>230</u>  | <u>809</u> |
| Reviewed        | 960         | 871         | 775         | 2,606      |

|              |            |            |            |            |
|--------------|------------|------------|------------|------------|
| <b>DV</b>    |            |            |            |            |
| Issued       | 170        | 148        | 106        | 424        |
| No Complaint | <u>249</u> | <u>292</u> | <u>246</u> | <u>787</u> |
| Reviewed     | 419        | 440        | 352        | 1,211      |

|              |            |            |            |            |
|--------------|------------|------------|------------|------------|
| <b>MISD</b>  |            |            |            |            |
| Issued       | 791        | 868        | 704        | 2,363      |
| No Complaint | <u>271</u> | <u>203</u> | <u>187</u> | <u>661</u> |
| Reviewed     | 1,062      | 1,071      | 891        | 3,024      |

|              |           |           |           |           |
|--------------|-----------|-----------|-----------|-----------|
| <b>DUII</b>  |           |           |           |           |
| Issued       | 249       | 234       | 289       | 772       |
| No Complaint | <u>10</u> | <u>19</u> | <u>12</u> | <u>41</u> |
| Reviewed     | 259       | 253       | 301       | 813       |

|                |           |           |           |           |
|----------------|-----------|-----------|-----------|-----------|
| <b>TRAFFIC</b> |           |           |           |           |
| Issued         | 92        | 93        | 76        | 261       |
| No Complaint   | <u>22</u> | <u>26</u> | <u>18</u> | <u>66</u> |
| Reviewed       | 114       | 119       | 94        | 327       |

|              |              |              |              |              |
|--------------|--------------|--------------|--------------|--------------|
| <b>TOTAL</b> | <b>2,814</b> | <b>2,754</b> | <b>2,413</b> | <b>7,981</b> |
|--------------|--------------|--------------|--------------|--------------|

JOANNE  
Fuller  
#1

|   |                    |                    |                     |                    |
|---|--------------------|--------------------|---------------------|--------------------|
| <b>Drug Treatment Court Budget Overview</b>   |                    |                    |                     |                    |
| <b>Fiscal Year 2002 &amp; Fiscal Year 2003</b>  |                    |                    |                     |                    |
| <b>November 11, 2001</b>  |                    |                    |                     |                    |
|   |                    |                    |                     |                    |
| <b>Projected Revenue Availability</b>   | <b>FY02 Amount</b> | <b>FY 02 Total</b> | <b>FY 03 Amount</b> | <b>FY 03 Total</b> |
| Projected STOP Fee Collection   | 130,000            |                    | 130,000             |                    |
| State Community Corrections Funds   | 618,679            |                    | 618,679             |                    |
| Current FY 01 - 02 LLEBG Grant*   | 183,714            |                    | -                   |                    |
| New FY 02 - 03 LLEBG Grant**  | 252,554            |                    | 336,738             |                    |
| OADAP Drug Court Grant (proposed for cut in state budget)   | 205,558            |                    | -                   |                    |
| General Fund Dollars  | 125,000            |                    | 125,000             |                    |
| Drug Treatment Trust Fund (estimate for FY03 not yet available)   | 35,000             |                    | -                   |                    |
| Forfeiture Funds (estimate not yet available)   | -                  |                    | -                   |                    |
| SAMHSA Grant**  | 296,203            |                    | 394,937             |                    |
| <b>Total Revenue</b>  |                    | <b>1,846,708</b>   |                     | <b>1,605,354</b>   |
|   |                    |                    |                     |                    |
| <b>Prorated FY02 Costs Costs for Drug Court Related Programs</b>  |                    |                    |                     |                    |
| STOP  | (1,059,002)        |                    | (1,059,002)         |                    |
| Drug Treatment Court for Individuals with Co-occurring Disorders***   | (125,000)          |                    | (125,000)           |                    |
| <b>Total Costs</b>  |                    | <b>(1,184,002)</b> |                     | <b>(1,184,002)</b> |
| <b>Remaining Revenue for Expanded Drug Treatment Court</b>  |                    | <b>662,706</b>     |                     | <b>421,352</b>     |
| <b>Assumed Cut of ODAAP Drug Court Funds</b>  |                    | <b>(205,558)</b>   |                     | <b>-</b>           |
| <b>Projected Costs for Expanded Drug Treatment Court Assuming Start Date of 4/1/02</b>                                  |                    | <b>(106,829)</b>   |                     | <b>(1,158,311)</b> |
| <b>Variance</b>   |                    | <b>350,319</b>     |                     | <b>(736,959)</b>   |
| * Federal grant period = 10/1/01 - 9/30/02, assumes grant dollars spent within county fiscal year 7/1/01 - 6/30/02.     |                    |                    |                     |                    |
| ** Federal grant period = 10/1/01 - 9/30/02, annualized grant dollars are prorated for 9 month period 10/1/01 - 6/30/02 |                    |                    |                     |                    |
| ***Assumes project delay until July 2002  |                    |                    |                     |                    |

Drug Treatment Court Expense Detail  
Fiscal Year 2002 & Fiscal Year 2003  
November 11, 2001

|                                  | Fiscal Year 2002 Costs |                     |                  |                  |
|----------------------------------|------------------------|---------------------|------------------|------------------|
| Program Start Month              | January 2002 Start     | February 2002 Start | March 2002 Start | April 2002 Start |
| Available FY02 Revenue           | 662,706                | 662,706             | 662,706          | 662,706          |
| Less proposed cut in ODAAP funds | (205,000)              | (205,000)           | (205,000)        | (205,000)        |
| Staffing Costs                   | (142,750)              | (114,500)           | (86,250)         | (58,000)         |
| Outpatient Treatment Costs       | (149,245)              | (99,497)            | (59,698)         | (29,849)         |
| Inpatient Treatment Costs        | (90,800)               | (60,800)            | (36,400)         | (18,200)         |
| UA Costs                         | (11,400)               | (7,600)             | (4,560)          | (2,280)          |
| Client Paid Fee Offset           | 7,500                  | 5,000               | 3,000            | 1,500            |
| <b>Total Costs</b>               | <b>(386,695)</b>       | <b>(277,397)</b>    | <b>(183,908)</b> | <b>(106,829)</b> |
| <b>Total Variance</b>            | <b>71,011</b>          | <b>180,309</b>      | <b>273,798</b>   | <b>350,877</b>   |

|                            | Fiscal Year 2003 Costs* |                     |                    |                    |
|----------------------------|-------------------------|---------------------|--------------------|--------------------|
| Program Start Month        | January 2002 Start      | February 2002 Start | March 2002 Start   | April 2002 Start   |
| Available FY03 Revenue     | 421,352                 | 421,352             | 421,352            | 421,352            |
| Staffing Costs             | (494,750)               | (480,340)           | (474,610)          | (468,000)          |
| Outpatient Treatment Costs | (722,660)               | (712,187)           | (691,764)          | (661,391)          |
| Inpatient Treatment Costs  | (12,000)                | (12,000)            | (11,800)           | (11,400)           |
| UA Costs                   | (55,200)                | (54,400)            | (52,840)           | (50,520)           |
| Client Paid Fee Offset     | 36,000                  | 35,500              | 34,500             | 33,000             |
| <b>Total Costs</b>         | <b>(1,248,610)</b>      | <b>(1,223,427)</b>  | <b>(1,196,514)</b> | <b>(1,158,311)</b> |
| <b>Total Variance</b>      | <b>(827,258)</b>        | <b>(802,075)</b>    | <b>(775,162)</b>   | <b>(736,959)</b>   |

\* These costs do not represent fully annualized costs, as staffing and treatment continue to ramp-up to full capacity during fiscal year 2003.

Blue = Recommended Start Date of April 2002

## Status of Library and County Budget

Agenda Item No. 6

*Ginnie Cooper*  
*Handout*

### Library 03 Projection

| As of 11/9/01             | FY 01 ACTUAL            | FY 02                  | FY 03                     |
|---------------------------|-------------------------|------------------------|---------------------------|
| Beginning Balance         | \$ 7,108,765            | \$ 4,836,683           | \$ -                      |
| Levy                      | \$ 18,994,287           | \$ 20,125,212          | \$ 20,993,439             |
| Fossil Levy               | \$ 15,611,323           | \$ 15,739,928          | \$ 17,938,009             |
| Other Revenue             | \$ 4,766,574            | \$ 3,966,315           | \$ 4,100,000              |
| Total Revenue             | \$ 46,480,949           | \$ 44,668,138          | \$ 43,031,448             |
| <br>Expenditure           | <br>\$ 41,644,266       | <br>\$ 44,751,510      | <br>\$ 47,170,924         |
| <br><b>ENDING BALANCE</b> | <br><b>\$ 4,836,683</b> | <br><b>\$ (83,372)</b> | <br><b>\$ (4,139,476)</b> |

### Reduction in Library General Fund Revenue

| Action taken:                                 | Date       | FY impacted | Amount                | How taken  |
|---|------------|-------------|-----------------------|--|
| Reallocation to PPS for transition classrooms | April, '99 | 1999-00     | \$ (1,500,000)        | Chair's Executive Budget   |
| 97% General Fund spending limit               | Jan, 2000  | 1999-00     | \$ (472,315)          | Mid-year Board decision<br>(Reduced GF by an additional \$557,000 due to increased property tax revenue) |
| 96% General Fund spending limit               | Jan, 2001  | 2000-01     | \$ (672,978)          | Chair Stein directive  |
| 93% General Fund budgeting limit              | Jan, 2001  | 2001-02     | \$ (1,202,987)        | Chair Stein directive  |
| Assumption of Early Words                     | May, 2001  | 2001-02     | \$ (240,000)          | Agreed to during budget process  |
| <b>TOTAL</b>                                  |            |             | <b>\$ (4,088,280)</b> |  |

## Draft Strategy for Rebalancing the FY02 Budget

Update: 11/13/01

The County's financial problems result from the regional economic slowdown. The combined impact Business Income Tax declines over the past two years is estimated to be more than \$14 million. Initial estimates of current year revenues were developed in September. In the succeeding weeks a number of events have take place that have helped reduce the level of program cuts necessary to rebalance the budget.

### September Estimate of Shortfall

(\$22.9 million)

- |   |                 |
|---|-----------------|
| 1. Property Taxes   | \$ 1.8 m        |
| 2. Health Dept Revenue  | \$ 5.2 m        |
| 3. Federal support for Jail beds                                    | .4 m            |
| 4. Cost recovery from Non-General funds                             | 2.9 m           |
| 5. Spending reductions to offset Pay-to-Stay & INS Jail bed support | <u>\$ 1.5 m</u> |

Sub-Total Revenue/Expenditure Changes

\$11.8 m

### Balance To Fund

\$11.1 m

### Recommendation:

11/06/01

11/13/01

|  |             |                                   |
|--|-------------|-----------------------------------|
| 1. <b>Public Safety</b> – Close the Multnomah County Correctional Facility in Troutdale on a temporary basis. Reduce overtime and employee background investigations. Hold 2 probation and parole positions vacant until 7/1/02.   | \$1,251,000 | \$1,311,000                       |
| 2. <b>Library</b> – Reduce book budget; reduce support for system-wide programs and special events; eliminate support to Corbett School District; hold positions at Central Library and Hollywood branch vacant until July; reduce remainder of budget for North Interstate branch.                          | \$1,193,000 | \$1,193,000                       |
| 3. <b>Alcohol &amp; Drug Treatment</b> – Delay implementation of an expanded drug treatment court and court programs for individuals with substance abuse and mental health problems. Delay Mentorship Program for individuals in alcohol & drug-free housing. Eliminate contract for Project Oasis Housing. | \$859,000   | \$467,000<br>Changed from packet. |
| 4. <b>Adult Education, Counseling &amp; Support</b> – Delay expanded alcohol & drug free housing for offenders; eliminate transitional employment contract; eliminate contract for services to women w/histories of prostitution.  | \$277,000   | \$277,000                         |
| 5. <b>Teen Services &amp; Supervision</b> – Delay full implementation of Juvenile Treatment Foster Care program; hold 3 Juvenile Court Counselor positions vacant; eliminate support for Youth Employment program; support for anger management counselor at Open Meadow Alternative School.                 | \$446,000   | \$417,000                         |

|  |                    |                     |
|--|--------------------|---------------------|
| 6. <b>Kids &amp; Schools</b> – Eliminate support for curriculum development (one time project); salary savings from SUN schools.   | \$0                | \$39,000            |
| 7. <b>Aging &amp; Disability Services</b> – Eliminate County support for integration services for 18-25 year olds with developmental disabilities (State funding will continue services); reduce professional services.                              | \$142,000          | \$142,000           |
| 8. <b>Health Services</b> – Close dental clinic, redistribute staff to other sites and equipment to new East County facility. Reduce primary care services and postpone facility upgrades. Increase revenue for Family Planning Enhancement program. | \$1,225,000        | \$1,225,000         |
| 9. <b>Administrative &amp; Non-Departmental</b> – Reduce reserves in Telecommunications, Asset Preservation and debt service. Savings from vacancies, reassignments and supplies.  | \$2,857,000        | \$4,539,000         |
| 10. <b>School Fund Support</b> – Eliminate support to county school fund as authorized by 1997 Legislature.  | \$1,575,000        | \$1,575,000         |
| <b>Total</b>   | <b>\$9,825,000</b> | <b>\$11,187,000</b> |

**Balance to Fund**

**\$0**

**Summary of 2002 and 2003  
General Fund**

| 11/13/2001 |      |      |  | 2002      |           |           |     | 2003 Estimate |           |
|------------|------|------|--|-----------|-----------|-----------|-----|---------------|-----------|
| category   | item | Dept | Proposed Action                          | OTO       | Ongoing   | Total     | FTE | low           | high      |
| 10 Total   |      |      | Law Enforcement                          | 420,000   | 55,093    | 475,093   | 0   | 75,093        | 255,093   |
| 11 Total   |      |      | MCSO Detention                           | 0         | 646,039   | 646,039   | 8   | 1,842,000     | 2,555,000 |
| 14 Total   |      |      | Justice System                           | 160,000   | 30,000    | 190,000   | 0   | 30,000        | 30,000    |
| 32 Total   |      |      | Library                                  | 957,581   | 235,281   | 1,192,862 | 6   | 341,000       | 341,000   |
| 34 Total   |      |      | Alcohol and Drug Treatment               | 755,000   | 162,500   | 917,500   | 0   | 325,000       | 325,000   |
| 35 Total   |      |      | Kids and Schools                         | 20,000    | 19,375    | 39,375    | 0   | 38,000        | 38,000    |
| 36 Total   |      |      | Adult Education, Counseling, and Support | 137,000   | 140,000   | 277,000   | 0   | 240,000       | 240,000   |
| 37 Total   |      |      | Domestic Violence                        | 0         | 0         | 0         | 1   | 65,000        | 95,000    |
| 38 Total   |      |      | Teen Services and Supervision            | 382,500   | 35,460    | 417,960   | 3   | 70,000        | 70,000    |
| 39 Total   |      |      | Aging & Disability Services              | 25,000    | 117,200   | 142,200   | 0   | 234,000       | 234,000   |
| 40 Total   |      |      | Health Services                          | 695,000   | 530,000   | 1,225,000 | 2   | 0             | 0         |
| 50 Total   |      |      | Sustainability                           | 30,000    | 0         | 30,000    | 1   | 0             | 0         |
| 51 Total   |      |      | Telecommunications                       | 165,000   | 7,800     | 172,800   | 0   | 16,000        | 16,000    |
| 52 Total   |      |      | Flat Fee                                 | 0         | 0         | 0         | 0   | 114,000       | 228,000   |
| 53 Total   |      |      | Facilities Management                    | 2,300,000 | 470,000   | 2,770,000 | 0   | 1,326,000     | 1,326,000 |
| 54 Total   |      |      | Housing Program / Economic Development   | 27,331    | 0         | 27,331    | 1   | 0             | 0         |
| 55 Total   |      |      | Records / Distribution                   | 0         | 8,877     | 8,877     | 1   | 50,000        | 50,000    |
| 57 Total   |      |      | Admin / Position Cuts                    | 66,667    | 0         | 66,667    | 0   | 0             | 0         |
| 58 Total   |      |      | Communications                           | 0         | 52,000    | 52,000    | 2   | 104,000       | 104,000   |
| 61 Total   |      |      | Benefit Reduction                        | 0         | 94,000    | 94,000    | 1   | 188,000       | 188,000   |
| 64 Total   |      |      | Spending Control                         | 200,000   | 0         | 200,000   | 0   | 0             | 0         |
| 65 Total   |      |      | Information Technology                   | 0         | 4,821     | 4,821     | 1   | 9,600         | 9,600     |
| 66 Total   |      |      | Diversity Conference                     | 0         | 15,000    | 15,000    | 0   | 15,000        | 15,000    |
| 73 Total   |      |      | Nondepartmental                          | 0         | 1,575,000 | 1,575,000 | 0   | 2,225,000     | 2,225,000 |

Summary of 2002 and 2003  
General Fund

| 11/13/2001         |      |      |                                   | 2002       |           |            |     | 2003 Estimate |            |
|--------------------|------|------|-----------------------------------|------------|-----------|------------|-----|---------------|------------|
| category           | item | Dept | Proposed Action                   | OTO        | Ongoing   | Total      | FTE | low           | high       |
| 75 Total           |      |      | Tap Dedicated Resources           | 27,688     | 0         | 27,688     | 0   | 0             | 0          |
| 76 Total           |      |      | Purchasing Supplies and Services  | 0          | 70,000    | 70,000     | 0   | 0             | 0          |
| xx Total           |      |      | Debt Payment                      | 1,000,000  | 0         | 1,000,000  | 0   | 0             | 0          |
| Grand Total        |      |      | Expenditure Reductions            | 7,368,767  | 4,268,446 | 11,637,213 | 25  | 7,307,693     | 8,344,693  |
| Revenues Available |      |      |                                   |            |           |            |     |               |            |
|                    |      |      | Property Tax                      |            | 1,775,893 | 1,775,893  |     | 1,775,893     | 1,775,893  |
|                    |      |      | Beginning Working Capital (GF)    | 2,000,000  |           | 2,000,000  |     |               |            |
|                    |      |      | Federal Bed Rental Revenue        | 502,799    |           | 502,799    |     |               |            |
|                    |      |      | Pay to Stay Fee Collection        |            | 951,544   | 951,544    |     | 951,544       | 951,544    |
|                    |      |      | SCAAP increase                    | 424,643    |           | 424,643    |     |               |            |
|                    |      |      | Indirect Cost from Jail Levy Fund |            | 2,931,994 | 2,931,994  |     | 2,931,994     | 2,931,994  |
| Grand Total        |      |      | Revenues                          | 2,927,442  | 5,659,431 | 8,586,873  |     | 5,659,431     | 5,659,431  |
| Total General Fund |      |      |                                   | 10,296,209 | 9,927,877 | 20,224,086 |     | 12,967,124    | 14,004,124 |

**Summary of 2002 and 2003  
General Fund**

| category        | item | Dept   | Proposed Action  | OTO            | 2002<br>Ongoing | Total            | FTE      | 2003 Estimate<br>low high |                  |
|-----------------|------|--------|--|----------------|-----------------|------------------|----------|---------------------------|------------------|
| <b>10</b>       |      |        | <b>Law Enforcement</b>   |                |                 |                  |          |                           |                  |
| 10              | 184  | MCSO   | Reduce BOEC costs  | 20,000         |                 | 20,000           |          | 20,000                    | 200,000          |
| 10              | 191  | MCSO   | Cut overtime budget  | 400,000        |                 | 400,000          |          |                           |                  |
| 10              | 193  | MCSO   | Cut 1.0 FTE background investigator  |                | 55,093          | 55,093           |          | 55,093                    | 55,093           |
| <b>10 Total</b> |      |        | <b>Law Enforcement</b>   | <b>420,000</b> | <b>55,093</b>   | <b>475,093</b>   | <b>0</b> | <b>75,093</b>             | <b>255,093</b>   |
| <b>11</b>       |      |        | <b>MCSO Detention</b>  |                |                 | <b>0</b>         |          |                           |                  |
| 11              | 188  | MCSO   | Temporarily close MCCF   | 0              | 382,691         | 382,691          |          | 1,842,000                 | 2,555,000        |
| 11              | 185  | MCSO   | Cut three Jail Stewards  | 0              | 105,496         | 105,496          | 3.00     |                           |                  |
| 11              | 217  | HEALTH | Cut 1.5 FTE Community Health Nurses providing 7 day/week staffing at MCCF.   |                | 69,300          | 69,300           | 1.50     |                           |                  |
| 11              | 187  | MCSO   | Cut 2.0 FTE Program Administrators and 1.0 FTE Counselors  |                | 88,552          | 88,552           | 3.00     |                           |                  |
| <b>11 Total</b> |      |        | <b>MCSO Detention</b>  | <b>0</b>       | <b>646,039</b>  | <b>646,039</b>   | <b>8</b> | <b>1,842,000</b>          | <b>2,555,000</b> |
| <b>14</b>       |      |        | <b>Justice System</b>  |                |                 | <b>0</b>         |          |                           |                  |
| 14              | New  | LPSCC  | Reduce LPSCC Allocation  |                | 30,000          | 30,000           |          | 30,000                    | 30,000           |
| 14              | 78   | DCJ    | Holds vacant 2 FTE Parole / Probation Officer positions budgeted to provide community and restorative justice related services.  | 130,000        |                 | 130,000          |          |                           |                  |
| 14              |      | DA     | Cuts \$30,600 in capital equipment in the District Attorney's Office   | 30,000         | 0               | 30,000           |          |                           |                  |
| <b>14 Total</b> |      |        | <b>Justice System</b>  | <b>160,000</b> | <b>30,000</b>   | <b>190,000</b>   | <b>0</b> | <b>30,000</b>             | <b>30,000</b>    |
| <b>32</b>       |      |        | <b>Library</b>   |                |                 | <b>0</b>         |          |                           |                  |
| 32              | 131  | Lib    | Cut remainder of proposed North Interstate library branch budget.  | 105,823        | 0               | 105,823          | 3.00     |                           |                  |
| 32              | 134  | Lib    | Cut \$100,000 from Professional Services for systemwide programs and special events.   | 100,000        | 0               | 100,000          |          |                           |                  |
| 32              | 135  | Lib    | Reduce the Library's Book Budget   | 420,000        | 0               | 420,000          |          |                           |                  |
| 32              | 138  | Lib    | Salary savings due to not filling open positions at Central Library for the remainder of the fiscal year and a cut of one FTE; reduction in new positions planned for the reopened Hollywood branch library. | 331,758        | 135,281         | 467,039          | 2.50     | 241,000                   | 241,000          |
| 32              | 132  | Lib    | Cut funding to the Corbett School District.  | 0              | 100,000         | 100,000          |          | 100,000                   | 100,000          |
| <b>32 Total</b> |      |        | <b>Library</b>   | <b>957,581</b> | <b>235,281</b>  | <b>1,192,862</b> | <b>6</b> | <b>341,000</b>            | <b>341,000</b>   |

Summary of 2002 and 2003  
General Fund

| category        | item | Dept         | Proposed Action   | OTO            | 2002<br>Ongoing | Total          | FTE      | 2003 Estimate  |                |
|-----------------|------|--------------|---|----------------|-----------------|----------------|----------|----------------|----------------|
|                 |      |              |   |                |                 |                |          | low            | high           |
| <b>34</b>       |      |              | <b>Alcohol and Drug Treatment</b>   |                |                 | <b>0</b>       |          |                |                |
| 34              | 72   | DCJ          | Delay implementation of Drug Treatment Court for Individuals with Co-Occurring Disorders  | 148,000        |                 | 148,000        |          |                |                |
| 34              | 74   | DCJ          | Delay Mentorship Program until July 2002.   | 150,000        | 0               | 150,000        |          |                |                |
| 34              | 79   | DCJ          | Delay implementation of the expanded Drug Treatment Court.  | 457,000        |                 | 457,000        |          |                |                |
| 34              | 73   | DCJ          | Eliminate Contracted Services with Unity for Project Oasis Housing for offenders with co-occurring disorders (substance abuse & mental health). |                | 62,500          | 62,500         |          | 125,000        | 125,000        |
| 34              | 335  | CFS          | Reduce Implicit GF subsidy for DUII Evaluation  | 0              | 100,000         | 100,000        |          | 200,000        | 200,000        |
| <b>34 Total</b> |      |              | <b>Alcohol and Drug Treatment</b>   | <b>755,000</b> | <b>162,500</b>  | <b>917,500</b> | <b>0</b> | <b>325,000</b> | <b>325,000</b> |
| <b>35</b>       |      |              | <b>Kids and Schools</b>   |                |                 | <b>0</b>       |          |                |                |
| 35              | 122  | CFS          | Culturally Appropriate Curriculum Development   |                | 19,375          | 19,375         |          | 38,000         | 38,000         |
| 35              | 130  | CFS          | Reduce SUN School Funding   | 20,000         | 0               | 20,000         |          |                |                |
| <b>35 Total</b> |      |              | <b>Kids and Schools</b>   | <b>20,000</b>  | <b>19,375</b>   | <b>39,375</b>  | <b>0</b> | <b>38,000</b>  | <b>38,000</b>  |
| <b>36</b>       |      |              | <b>Adult Education, Counseling, and Support</b>   |                |                 | <b>0</b>       |          |                |                |
| 36              | 71   | DCJ          | Delay implementation of expanded offender housing (Beaver Hotel)  | 137,000        |                 | 137,000        | 0.37     |                |                |
| 36              | 77   | DCJ          | Eliminate Transitional Employment services contract   |                | 40,000          | 40,000         |          | 40,000         | 40,000         |
| 36              | 81   | DCJ          | Eliminate contract for alternatives to prostitution services  | 0              | 100,000         | 100,000        |          | 200,000        | 200,000        |
| <b>36 Total</b> |      |              | <b>Adult Education, Counseling, and Support</b>   | <b>137,000</b> | <b>140,000</b>  | <b>277,000</b> | <b>0</b> | <b>240,000</b> | <b>240,000</b> |
| <b>37</b>       |      |              | <b>Domestic Violence</b>  |                |                 | <b>0</b>       |          |                |                |
| 37              | 260  | DCFS, Health | Redesign Domestic Violence program due to apparent duplication in CFS and Health (MINT)   | 0              | 0               | 0              |          | 65,000         |                |
| 37              | new  | DCFS, Health | Cut one management/coordinator position in FY02-03.   | 0              | 0               | 0              | 1.00     |                | 95,000         |
| <b>37 Total</b> |      |              | <b>Domestic Violence</b>  | <b>0</b>       | <b>0</b>        | <b>0</b>       | <b>1</b> | <b>65,000</b>  | <b>95,000</b>  |

# Summary of 2002 and 2003

## General Fund

| category        | item | Dept   | Proposed Action  | OTO            | 2002<br>Ongoing | Total            | FTE      | 2003 Estimate  |                |
|-----------------|------|--------|--|----------------|-----------------|------------------|----------|----------------|----------------|
|                 |      |        |  |                |                 |                  |          | low            | high           |
| 38              |      |        | <b>Teen Services and Supervision</b>   |                |                 | 0                |          |                |                |
| 38              | 75   | DCJ    | Delay full implementation of the Juvenile Treatment Foster Care Program  | 285,000        | 0               | 285,000          |          |                |                |
| 38              | 119  | CFS    | Gang Influenced Female Team  |                | 0               | 0                |          |                |                |
| 38              | 119  | CFS    | Youth Employment Program   |                | 25,460          | 25,460           |          | 50,000         | 50,000         |
| 38              | 119  | CFS    | School-based Mental Health (Funds 1 FTE Anger Management Counselor at Open Meadow Alternative School)  |                | 10,000          | 10,000           |          | 20,000         | 20,000         |
| 38              | 83   | DCJ    | Temporarily reduce Juvenile Court counselor positions until 7-1-01   | 97,500         |                 | 97,500           | 3.00     |                |                |
| <b>38 Total</b> |      |        |  | <b>382,500</b> | <b>35,460</b>   | <b>417,960</b>   | <b>3</b> | <b>70,000</b>  | <b>70,000</b>  |
| 39              |      |        | <b>Aging &amp; Disability Services</b>   |                |                 | 0                |          |                |                |
| 39              | 124  | CFS    | Cut integration services for 18-25 year olds with developmental disabilities   |                | 117,200         | 117,200          |          | 234,000        | 234,000        |
| 39              | 201  | ADS    | Reduce ADS professional services   | 25,000         | 0               | 25,000           |          |                |                |
| <b>39 Total</b> |      |        |  | <b>25,000</b>  | <b>117,200</b>  | <b>142,200</b>   | <b>0</b> | <b>234,000</b> | <b>234,000</b> |
| 40              |      |        | <b>Health Services</b>   |                |                 | 0                |          |                |                |
| 40              | 219  | Health | Close existing dental clinic site; redistribute staff to other sites. Move equipment to new East County facility; cut equipment budget.        | 175,000        |                 | 175,000          |          |                |                |
| 40              | 286  | Health | Increase revenues for Family Planning Enhancement Program; reduce GF in a corresponding amount   | 270,000        | 530,000         | 800,000          |          |                |                |
| 40              | 220  | Health | Primary care cuts: reduce Health Source specialty referrals, postpone facilities upgrades for JCAHCO standards; misc. Primary Care Clinic cuts | 250,000        |                 | 250,000          | 1.50     |                |                |
| <b>40 Total</b> |      |        |  | <b>695,000</b> | <b>530,000</b>  | <b>1,225,000</b> | <b>2</b> | <b>0</b>       | <b>0</b>       |
| 50              |      |        | <b>Sustainability</b>  |                |                 | 0                |          |                |                |
| 50              | 154  | All    | Postpone Sustainability Program's Pollution Prevention position for balance of year  | 30,000         | 0               | 30,000           | 1.00     |                |                |
| <b>50 Total</b> |      |        |  | <b>30,000</b>  | <b>0</b>        | <b>30,000</b>    | <b>1</b> | <b>0</b>       | <b>0</b>       |

# Summary of 2002 and 2003

## General Fund

| category        | item             | Dept     | Proposed Action   | OTO              | 2002<br>Ongoing | Total            | FTE      | 2003 Estimate    |                  |
|-----------------|------------------|----------|---|------------------|-----------------|------------------|----------|------------------|------------------|
|                 |                  |          |   |                  |                 |                  |          | low              | high             |
| <b>51</b>       |                  |          | <b>Telecommunications</b>   |                  |                 | 0                |          |                  |                  |
| 51              | 45, 54, 104, 160 | All      | Reduced number of phones, cell phones and pagers -- Telecom office survey resulted in reductions in all departments but two, effective 11/1/01 totaling \$23,648 FY 01-02 and \$35,474 FY 02-03/ongoing. Columns at right show estimated GF impact. |                  | 7,800           | 7,800            |          | 16,000           | 16,000           |
| 51              | 58, 15           | DSS      | Reduce Telecom Fund capitals balance -- resulting from deferred capitals projects   | 165,000          | 0               | 165,000          |          |                  |                  |
| <b>51 Total</b> |                  |          |   | <b>165,000</b>   | <b>7,800</b>    | <b>172,800</b>   | <b>0</b> | <b>16,000</b>    | <b>16,000</b>    |
| <b>52</b>       |                  |          | <b>Flat Fee</b>   |                  |                 | 0                |          |                  |                  |
| 52              | 16d              | DSS      | Reduce PC cost to \$1900 or \$2000/yr (effective next year)   |                  | 0               | 0                |          | 114,000          | 228,000          |
| <b>52 Total</b> |                  |          |   | <b>0</b>         | <b>0</b>        | <b>0</b>         | <b>0</b> | <b>114,000</b>   | <b>228,000</b>   |
| <b>53</b>       |                  |          | <b>Facilities Management</b>  |                  |                 | 0                |          |                  |                  |
| 53              | 321              | DSCD     | Suspend Asset Preservation for FY 2001  | 2,300,000        |                 | 2,300,000        |          |                  |                  |
| 53              | new              | DSCD     | Reduce custodial level of service from 5 to 3 days per week in general office space - bathrooms still 5 days  |                  | 400,000         | 400,000          |          | 800,000          | 800,000          |
| 53              | 80               | DCJ      | Reduce external security contract at Mead Building.   |                  | 0               | 0                |          | 46,000           | 46,000           |
| 53              | new              | DSCD     | Reduce building managers either in Facilities or equivalents in departments   |                  | 0               | 0                |          | 300,000          | 300,000          |
| 53              | 189              |          | Reduce Building Management charges at monthballed MCCF (Sheriff) and CHJ  |                  | 70,000          | 70,000           |          | 180,000          | 180,000          |
| <b>53 Total</b> |                  |          |   | <b>2,300,000</b> | <b>470,000</b>  | <b>2,770,000</b> | <b>0</b> | <b>1,326,000</b> | <b>1,326,000</b> |
| <b>54</b>       |                  |          | <b>Housing Program / Economic Development</b>   |                  |                 | 0                |          |                  |                  |
| 54              | 155              | DSS/DSCD | Cut Housing Program/Economic Development Support FTE  | 27,331           | 0               | 27,331           | 1.00     |                  |                  |
| <b>54 Total</b> |                  |          |   | <b>27,331</b>    | <b>0</b>        | <b>27,331</b>    | <b>1</b> | <b>0</b>         | <b>0</b>         |
| <b>55</b>       |                  |          | <b>Records / Distribution</b>   |                  |                 | 0                |          |                  |                  |
| 55              | 146              | DSCD     | Shift Record .20FTE to mail Distribution  |                  | 8,877           | 8,877            |          |                  |                  |
| 55              | 53               | DSCD     | One mail stop per day   |                  | 0               | 0                | 1.00     | 50,000           | 50,000           |
| <b>55 Total</b> |                  |          |   | <b>0</b>         | <b>8,877</b>    | <b>8,877</b>     | <b>1</b> | <b>50,000</b>    | <b>50,000</b>    |

**Summary of 2002 and 2003  
General Fund**

| category        | item    | Dept   | Proposed Action   | OTO            | 2002<br>Ongoing  | Total            | FTE      | 2003 Estimate    |                  |
|-----------------|---------|--------|---|----------------|------------------|------------------|----------|------------------|------------------|
|                 |         |        |   |                |                  |                  |          | low              | high             |
| <b>57</b>       |         |        | <b>Admin / Position Cuts</b>  |                |                  | <b>0</b>         |          |                  |                  |
|                 | 57 192  | MCSO   | Sheriff vacancy   | 66,667         |                  | 66,667           |          |                  |                  |
| <b>57 Total</b> |         |        | <b>Admin / Position Cuts</b>  | <b>66,667</b>  | <b>0</b>         | <b>66,667</b>    | <b>0</b> | <b>0</b>         | <b>0</b>         |
| <b>58</b>       |         |        | <b>Communications</b>   |                |                  | <b>0</b>         |          |                  |                  |
|                 | 58 155  | DSS    | Eliminate temporary employee for MINT publishing and development of DSS MINT content                      | 0              | 12,000           | 12,000           |          | 24,000           | 24,000           |
|                 | 58 40a  | NOND   | Consolidate office reception in Commissioners offices   |                | 40,000           | 40,000           | 2.00     | 80,000           | 80,000           |
| <b>58 Total</b> |         |        | <b>Communications</b>   | <b>0</b>       | <b>52,000</b>    | <b>52,000</b>    | <b>2</b> | <b>104,000</b>   | <b>104,000</b>   |
| <b>61</b>       |         |        | <b>Benefit Reduction</b>  |                |                  | <b>0</b>         |          |                  |                  |
|                 | 61 97   | All    | Wellness Classes: 1.0 FTE, space costs, equipment & supplies  |                | 44,000           | 44,000           | 1.00     | 88,000           | 88,000           |
|                 | 61 291a | All    | Reduce EAP services available to employees (versus cutting program)(reduce number of visits per employee) |                | 50,000           | 50,000           |          | 100,000          | 100,000          |
| <b>61 Total</b> |         |        | <b>Benefit Reduction</b>  | <b>0</b>       | <b>94,000</b>    | <b>94,000</b>    | <b>1</b> | <b>188,000</b>   | <b>188,000</b>   |
| <b>64</b>       |         |        | <b>Spending Control</b>   |                |                  | <b>0</b>         |          |                  |                  |
|                 | 64 221  | Health | Reduce drugs line time in Pharmacy budget; hold 0.5 FTE vacant - Health                                   | 200,000        |                  | 200,000          |          |                  |                  |
| <b>64 Total</b> |         |        | <b>Spending Control</b>   | <b>200,000</b> | <b>0</b>         | <b>200,000</b>   | <b>0</b> | <b>0</b>         | <b>0</b>         |
| <b>65</b>       |         |        | <b>Information Technology</b>   |                |                  | <b>0</b>         |          |                  |                  |
|                 | 65 203  | ADS    | Reduce ADS IS Manager position to 0.5 FTE   | 0              | 4,821            | 4,821            | 0.50     | 9,600            | 9,600            |
| <b>65 Total</b> |         |        | <b>Information Technology</b>   | <b>0</b>       | <b>4,821</b>     | <b>4,821</b>     | <b>1</b> | <b>9,600</b>     | <b>9,600</b>     |
| <b>66</b>       |         |        | <b>Diversity Conference</b>   |                |                  | <b>0</b>         |          |                  |                  |
|                 | 66 239  | All    | Move to a participant-paid Diversity Conference   |                | 15,000           | 15,000           |          | 15,000           | 15,000           |
| <b>66 Total</b> |         |        | <b>Diversity Conference</b>   | <b>0</b>       | <b>15,000</b>    | <b>15,000</b>    | <b>0</b> | <b>15,000</b>    | <b>15,000</b>    |
| <b>73</b>       |         |        | <b>Nondepartmental</b>  |                |                  | <b>0</b>         |          |                  |                  |
|                 | 73 32   | Nond   | Don't make county school fund payment   | 0              | 1,575,000        | 1,575,000        |          | 1,575,000        | 1,575,000        |
|                 | 73 61   | Nond   | Discontinue funding of nond programs  | 0              | 0                | 0                |          | 650,000          | 650,000          |
| <b>73 Total</b> |         |        | <b>Nondepartmental</b>  | <b>0</b>       | <b>1,575,000</b> | <b>1,575,000</b> | <b>0</b> | <b>2,225,000</b> | <b>2,225,000</b> |

**Summary of 2002 and 2003  
General Fund**

| category                  | item | Dept | Proposed Action   | OTO        | 2002<br>Ongoing | Total      | FTE | 2003 Estimate |            |
|---------------------------|------|------|---|------------|-----------------|------------|-----|---------------|------------|
|                           |      |      |   |            |                 |            |     | low           | high       |
| 75                        |      |      | <b>Tap Dedicated Resources</b>  |            |                 | 0          |     |               |            |
| 75                        | 153  | DSCD | Shift partial funding for Sustainability Mgr to FM Fund for the balance of the year | 27,688     |                 | 27,688     |     |               |            |
| <b>75 Total</b>           |      |      | <b>Tap Dedicated Resources</b>  | 27,688     | 0               | 27,688     | 0   | 0             | 0          |
| 76                        |      |      | <b>Purchasing Supplies and Services</b>   |            |                 | 0          |     |               |            |
| 76                        | 264  | All  | Mandate use of Central Stores for purchases of office supplies                      | 0          | 70,000          | 70,000     |     |               |            |
| <b>76 Total</b>           |      |      | <b>Purchasing Supplies and Services</b>   | 0          | 70,000          | 70,000     | 0   | 0             | 0          |
| xx                        |      |      | <b>Debt Payment</b>   |            |                 | 0          |     |               |            |
| xx                        |      | DSS  | Skip one year of Merlin Debt payment  | 1,000,000  | 0               | 1,000,000  |     |               |            |
| <b>xx Total</b>           |      |      | <b>Debt Payment</b>   | 1,000,000  | 0               | 1,000,000  | 0   | 0             | 0          |
| <b>Grand Total</b>        |      |      | <b>Expenditure Reductions</b>   | 7,368,767  | 4,268,446       | 11,637,213 | 25  | 7,307,693     | 8,344,693  |
| <b>Revenues Available</b> |      |      |   |            |                 |            |     |               |            |
|                           |      |      | Property Tax  |            | 1,775,893       | 1,775,893  |     | 1,775,893     | 1,775,893  |
|                           |      |      | Beginning Working Capital (GF)  | 2,000,000  |                 | 2,000,000  |     |               |            |
|                           |      |      | Federal Bed Rental Revenue  | 502,799    |                 | 502,799    |     |               |            |
|                           |      |      | Pay to Stay Fee Collection  |            | 951,544         | 951,544    |     | 951,544       | 951,544    |
|                           |      |      | SCAAP increase  | 424,643    |                 | 424,643    |     |               |            |
|                           |      |      | Indirect Cost from Jail Levy Fund   |            | 2,931,994       | 2,931,994  |     | 2,931,994     | 2,931,994  |
| <b>Grand Total</b>        |      |      | <b>Revenues</b>   | 2,927,442  | 5,659,431       | 8,586,873  |     | 5,659,431     | 5,659,431  |
| <b>Total General Fund</b> |      |      |   | 10,296,209 | 9,927,877       | 20,224,086 |     | 12,967,124    | 14,004,124 |

## Category

10 Law Enforcement

Public Safety

## Description

Transfer River Patrol, Law Enforcement to another entity; establish boating permit; reduce BOEC costs; cut overtime; cut 1.0 FTE background investigator; reduce ranked staff; cut Sheriff management positions.

| Item #                  | Dept | Proposed Action                     | OTO     | Ongoing | Total   | FTE Note                |
|-------------------------|------|-------------------------------------|---------|---------|---------|-------------------------|
| 184                     | MCSO | Reduce BOEC costs                   | 20,000  |         | 20,000  | 0.00                    |
| 191                     | MCSO | Cut overtime budget                 | 400,000 |         | 400,000 | 0.00 10% of budgeted OT |
| 193                     | MCSO | Cut 1.0 FTE background investigator |         | 55,093  | 55,093  | 1.00                    |
|                         |      |                                     |         |         | 0       |                         |
|                         |      |                                     |         |         | 0       |                         |
| Subtotal Low Impacts    |      |                                     | 420,000 | 55,093  | 475,093 | 1.00                    |
|                         |      |                                     |         |         | 0       |                         |
|                         |      |                                     |         |         | 0       |                         |
|                         |      |                                     |         |         | 0       |                         |
|                         |      |                                     |         |         | 0       |                         |
| Subtotal Medium Impacts |      |                                     | 0       | 0       | 0       | 0.00                    |
|                         | MCSO | Contract Civil Process Serving      |         | 152,500 | 152,500 | 0.00                    |
|                         |      |                                     |         |         | 0       |                         |
|                         |      |                                     |         |         | 0       |                         |
|                         |      |                                     |         |         | 0       |                         |
|                         |      |                                     |         | 152,500 | 152,500 | 0.00                    |
| Total                   |      |                                     | 420,000 | 207,593 | 627,593 | 1.00                    |
| Total Recommended       |      |                                     | 420,000 | 55,093  | 627,593 | 1.00                    |

|      |   |  |
|------|---|--|
| 2    | Transfer River Patrol   | Can't do by 1/1/02   |
| 3    | Transfer Law Enforcement  | Can't do by 1/1/02   |
| 25   | Establish boating fee   | Apparently illegal   |
| 223* | Reduce ranked staff, administration, use of sworn staff, vehicles, etc. | Minimal cuts; duplicates MCSO 10% cut suggestions              |
| 229* | Cut management positions  | Possible review for FY 03; duplicates MCSO 10% cut suggestions |

uint suggestions

## Public Safety

The MCSO Detention category includes closing the MCCF jail facility in Troutdale on a temporary basis. Cuts are also made to the Corrections Health budget.

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## Public Safety

[illegible]

## Category

## 14 Justice System

## Public Safety

## Description

The Justice System category includes felony and misdemeanor prosecution within the District Attorney's Office, and Community and Restorative Justice and misdemeanor parole and probation supervision in the Department of Community Justice.

The District Attorney submitted departmental reductions in 3 packages. Numbers 67 and 69 included several program components in the Felony and Community and Family Units. Since these packages would, if left intact, be too high impact to be recommended, the District Attorney was asked to submit a cut package including 1% of his general fund budget. The recommendations forwarded for the DA in this Justice System category include that

| Item # | Dept  | Proposed Action   | OTO     | Ongoing   | Total     | FTE   | Note  |
|--------|-------|---|---------|-----------|-----------|-------|---|
| New    | LPSCC | Reduce LPSCC Allocation   |         | 30,000    | 30,000    |       | Reduces LPSCC's budget (Community Corrections funding) - (DCJ will make a corresponding reduction in GF cash transfer)  |
|        |       |   |         |           | 0         |       |   |
|        |       | <b>Subtotal Low Impacts</b>   | 0       | 30,000    | 30,000    | 0.00  |   |
| 78     | DCJ   | Holds vacant 2 FTE Parole / Probation Officer positions budgeted to provide community and restorative justice related services. | 130,000 |           | 130,000   | 2.00  | Community and restorative justice initiative has been implemented as a pilot project in 4 areas in Multnomah County. This cut will delay the full program.  |
|        |       |   |         |           | 0         |       |   |
|        |       |   |         |           | 0         |       |   |
|        |       |   |         |           | 0         |       |   |
|        |       | <b>Subtotal Medium Impacts</b>  | 130,000 | 0         | 130,000   | 2.00  |   |
| 67     | DA    | Cuts In Family and Community Justice Division District Attorney's Office.   |         | 554,500   | 554,500   | 8.00  | Cuts in Neighborhood DA's, misdemeanor trial, juvenile trial, multi-disciplinary team.  |
| 69     | DA    | Cuts in Felony Court Division District Attorney's Office  |         | 615,500   | 615,500   | 17.00 | Cuts in Felony Drug, White Collar Crime, Property Crimes, gangs and major felonies and violent person crimes.   |
| 84     | DCJ   | Eliminate supervision of adult misdemeanants Department of Community Justice.   |         | 390,000   | 390,000   | 6.50  | This cut would eliminate supervision of misdemeanants, including domestic violence and DUI cases. Some domestic violence offenders are more violent than some felony offenders.   |
|        | DA    | Cuts \$30,600 in capital equipment in the District Attorney's Office  | 30,000  | 0         | 30,000    | 0.00  | This reduction is part of the District Attorney's 1% reduction package. The District Attorney has asked that this recommendation be considered as high priority.  |
|        | DA    | Cuts one IS Position (data analyst) in the District Attorney's Office   | 0       | 25,000    | 25,000    | 1.00  | Removing the data analyst would shift data collection out of various systems to other staff not trained to do this work.  |
|        | DA    | Cuts one Civil Commitment position in the District Attorney's Office.   |         | 32,000    | 32,000    | 1.00  | Reduction here would shift workload to County Attorney or to contractual representation. This reduction is part of the District Attorney's 1% reduction package. The District Attorney has asked that this recommendation be considered as high priority. |
|        | DA    | Cuts a partial Legal Assistant position in the District Attorney's Office.  |         | 8,500     | 8,500     | 0.35  | White collar crime unit. This reduction is part of the District Attorney's 1% reduction package. The District Attorney has asked that this recommendation be considered as high priority.   |
|        | DA    | Cuts one Deputy District Attorney 2 in Gresham Neighborhood   |         | 37,500    | 37,500    | 1.00  | This reduction is part of the District Attorney's 1% reduction package. The District Attorney has asked that this recommendation be considered as high priority.  |
|        | DA    | Cuts one Deputy District Attorney in the STOP Drug Court.   |         | 37,500    | 37,500    | 1.00  | This reduction is part of the District Attorney's 1% reduction package. The District Attorney has asked that this recommendation be considered as high priority.  |
|        |       |   |         |           | 0         |       |   |
|        |       |   |         |           | 0         |       |   |
|        |       | <b>Subtotal High Impacts</b>  | 30,000  | 1,700,500 | 1,730,500 | 35.85 |   |
|        |       |   |         |           | 0         |       |   |
|        |       |   |         |           | 0         |       |   |
|        |       | <b>Total</b>  | 160,000 | 1,730,500 | 1,890,500 | 37.85 |   |
|        |       | <b>Total Recommended Cuts</b>   | 130,000 | 30,000    | 160,000   | 6.35  |   |

## Program Area

## 30 Early Childhood and Family Services

## Health/Mental Health

## Description

This service area includes programs to young children (typically 0 to 5) and their families, such as relief nurseries, early intervention, Early Words, mental health assessments, and childcare resource and referral. This group may overlap with the Kids and Schools services and Health Services (i.e., Primary care). Major cuts submitted by Departments include cutting the Early Childhood program in DCFS by 50%, eliminating the Kaleidoscope team that provides mental health assessment and consultation, and PEIP/MECP. Only one MINT comment was received and that was to stop development of the Children's Receiving Center.

| Item #                  | Dept | Proposed Action  | OTO    | Ongoing | Total   | FTE  |
|-------------------------|------|--|--------|---------|---------|------|
| 111                     | CFS  | Eliminate Kaleidoscope - provides mental health assessment and referral for children |        | 132,224 | 132,224 | 1.60 |
| 124                     | CFS  | Cut PEIP & MECP Support - home visits and motor/speech clinics for children under 6  |        | 76,170  | 76,170  | 0.00 |
| Subtotal Low Impacts    |      |  | 0      | 208,394 | 208,394 | 1.60 |
| 109                     | CFS  | Reduce Early Childhood by half   |        | 293,968 | 293,968 | 2.88 |
| 112                     | CFS  | Reduce Family Enhancement Program by half  |        | 87,360  | 87,360  | 1.08 |
| Subtotal Medium Impacts |      |  | 0      | 381,328 | 381,328 | 3.96 |
| 124                     | CFS  | Reduce funding for Relief Nursery & CARES  | 15,000 | 30,116  | 45,116  | 1.50 |
| 334                     | CFS  | Family Center System - Subsidy for community engagement                              |        | 200,000 | 200,000 |      |
| Subtotal High Impacts   |      |  | 15,000 | 230,116 | 245,116 | 1.50 |
| Total                   |      |  | 15,000 | 819,838 | 834,838 | 7.06 |
| Total Recommended Cuts  |      |  | 0      | 0       | 0       | 0.00 |

## Category

32 - Library

Good Government, School Success

## Description

The proposals include reducing Professional Service contracts for special events, salary savings from vacancies, and cutting the remainder of the North Interstate Library branch budget. The largest cost proposal is to reduce book purchases.

| Item # | Dept | Proposed Action  | OTO       | Ongoing   | Total     | FTE  | Note   |
|--------|------|--|-----------|-----------|-----------|------|--|
|        |      |  | 0         |           | 0         | 0.00 |  |
| 131    | Lib  | Cut remainder of proposed North Interstate library branch budget (already reduced to fund transfer of Early Words program to Library).   | 105,823   | 0         | 105,823   | 3.00 | Branch cannot open this year due to delays.        |
| 136    | Lib  | Cut Education & Training by 20%  | 81,131    | 0         | 81,131    | 0.00 | Waiting for CYE                                    |
| 137    | Lib  | Cut Local Travel/Mileage to reflect bus pass savings for 01-02   | 0         | 50,000    | 50,000    | 0.00 | Waiting for CYE                                    |
| 247    | Lib  | Get more outside support for Libraries   | 0         | 0         | 0         | 0.00 |  |
| 63     | Lib  | Additional Property Tax  | 0         | 293,613   | 293,613   | 0.00 | New estimate                                       |
|        | Lib  | Subtotal Low Impacts   | 186,954   | 343,613   | 530,567   | 3.00 |  |
| 134    | Lib  | Cut \$100,000 from Professional Services for systemwide programs and special events.   | 100,000   | 0         | 100,000   | 0.00 |  |
| 135    | Lib  | Reduce the Library's Book Budget   | 420,000   | 0         | 420,000   | 0.00 | Less than Dept. proposal.                          |
| 138    | Lib  | Salary savings due to not filling open positions at Central Library for the remainder of the fiscal year and a cut of one FTE; reduction in new positions planned for the reopened Hollywood branch library. | 331,758   | 135,281   | 467,039   | 2.50 |  |
| 132    | Lib  | Cut funding to the Corbett School District.  | 0         | 100,000   | 100,000   | 0.00 |  |
| 133    | Lib  | Reduce Teen Internship Initiative Program  | 0         | 100,000   | 100,000   | 0.00 | Leaves \$350k in program                           |
|        |      |  |           |           | 0         |      |  |
|        |      |  |           |           | 0         |      |  |
|        |      | Subtotal Medium Impacts  | 851,758   | 335,281   | 1,187,039 | 2.50 |  |
| 288    | Lib  | Close some of our library branches. Put them at high schools.  | 0         | 0         | 0         | 0.00 |  |
| 102    | Lib  | Reduce Library Hours of Service  |           | 1,180,000 | 1,180,000 | 0.00 |  |
|        |      |  |           |           | 0         |      |  |
|        |      |  |           |           | 0         |      |  |
|        |      | Subtotal High Impacts  | 0         | 1,180,000 | 1,180,000 | 0.00 |  |
|        |      |  |           |           |           |      |  |
|        |      | Total  | 1,038,712 | 1,858,894 | 2,897,606 | 5.50 |  |
|        |      |  |           |           |           |      |  |
|        |      | Recommended Total  | 957,581   | 341,104   | 1,298,685 | 5.50 | Cuts to the Library mean less carryover next year. |

## Program Area

33 Adult Mental Health & the Oregon Health Plan Health/Mental Health

## Description

This service area covers adult mental health services, including those under the Oregon Health Plan (Verity). This also includes involuntary commitment and emergency holds. It does not include mental health services provided in jails. The major cut submitted by Departments was an unspecified \$306,000 cut in Verity/Adult Mental Health. Three MINT suggestions were received - two suggesting some or all of mental health be returned to the State.

| Item #                  | Dept | Proposed Action  | OTO | Ongoing | Total   | FTE  |
|-------------------------|------|--|-----|---------|---------|------|
|                         |      |  |     |         | 0       |      |
|                         |      |  |     |         | 0       |      |
|                         |      |  |     |         | 0       |      |
|                         |      |  |     |         | 0       |      |
| Subtotal Low Impacts    |      |  | 0   | 0       | 0       | 0.00 |
| 211                     | CFS  | Streamline a "top Heavy" Mental Health Redesign structure with defined management and program accountability |     |         | 0       |      |
|                         |      |  |     |         | 0       |      |
|                         |      |  |     |         | 0       |      |
|                         |      |  |     |         | 0       |      |
|                         |      |  |     |         | 0       |      |
| Subtotal Medium Impacts |      |  | 0   | 0       | 0       | 0.00 |
| 128                     | CFS  | Verity/Adult Mental Health   | 0   | 305,653 | 305,653 |      |
| 93                      | CFS  | Mental Health Services - return the responsibility of service provision back to the State.                   |     |         | 0       |      |
| 174                     | CFS  | Send Medicaid Managed Mental Health back to the State.   |     |         | 0       |      |
|                         |      |  |     |         | 0       |      |
|                         |      |  |     |         | 0       |      |
|                         |      |  |     |         | 0       |      |
| Subtotal High Impacts   |      |  | 0   | 305,653 | 305,653 | 0.00 |
| Total                   |      |  | 0   | 305,653 | 305,653 | 0.00 |
| Total Recommended Cuts  |      |  | 0   | 0       | 0       | 0.00 |

## Category

## 34 Alcohol and Drug Treatment

## Health and Mental Health; Public Safety

## Description

The A&D Treatment services include programs in the Dept of Community Justice and the Dept of Community and Family Services.

| Item #                  | Dept | Proposed Action  | OTO     | Ongoing   | Total     | FTE   | Note   |
|-------------------------|------|--|---------|-----------|-----------|-------|--|
| 72                      | DCJ  | Delay implementation of Drug Treatment Court for Individuals with Co-Occurring Disorders   | 148,000 |           | 148,000   | 0.00  | This program can be delayed until system capacity for this population is in place.   |
| 74                      | DCJ  | Delay Mentorship Program until July 2002.  | 150,000 | 0         | 150,000   | 0.00  | This program is tied to the alcohol and drug free housing which is expected to be delayed until July 2002.   |
| 79                      | DCJ  | Delay implementation of the expanded Drug Treatment Court.   | 457,000 |           | 457,000   |       | This figure allows implementation of the Drug Treatment Court in April 2002.   |
| 116                     | CFS  | Cut A&D Acupuncture contract in DCFS   |         | 41,397    | 41,397    |       |  |
| 73                      | DCJ  | Eliminate Contracted Services with Unity for Project Oasis Housing for offenders with co-occurring disorders (substance abuse & mental health).  |         | 62,500    | 62,500    |       | Contractor has asked to be let out of the contract. This operation is very expensive to provide at 6 beds.   |
|                         |      |  |         |           | 0         |       |  |
|                         |      |  |         |           | 0         |       |  |
| Subtotal Low Impacts    |      |  | 755,000 | 103,897   | 858,897   | 0.00  |  |
| 117                     | CFS  | This cut proposes to eliminate two full-time ADES positions as of January 1, 2002. These would be MCA staff, from either ACJ or Health (or one from each), since SCF purchase their MCA evaluator services from us. These positions are outstationed at host sites of either ACJ or Health, and provide on-site A&D evaluation services for host agency staff referrals. |         | 51,000    | 51,000    | 0.00  | Ongoing cuts would be \$51,000 for FY02. A reduction to the A&D evaluation component of the assessment at Intake would create a bottleneck in the justice system for treatment and/or supervision. |
| 335                     | CFS  | Reduce Implicit GF subsidy for DUII Evaluation   | 0       | 100,000   | 100,000   |       | Annualized FY03 savings of \$200k  |
|                         |      |  |         |           | 0         |       |  |
| Subtotal Medium Impacts |      |  | 0       | 151,000   | 151,000   | 0.00  |  |
| 115                     | CFS  | Cut Hooper detox and sober program by 50% effective January 1  |         | 234,403   | 234,403   | 0.00  | High impact to the community, would be contrary to the Public Safety and Health benchmarks.  |
| 47                      | DCJ  | Privatize operations of the drug and alcohol facility and regular inmate services.   |         |           |           |       | This did not pass the initial screening. Any savings are unknown, and it will not be in place by January 2002.   |
| 244                     | DCJ  | Close InterChange  |         | 2,390,474 | 2,390,474 | 22.40 | The cuts would not be in place by January 2002. InterChange is a pilot 50 bed A&D facility, operating in anticipation of opening Wapato.   |
|                         |      |  |         |           | 0         |       |  |
|                         |      |  |         |           | 0         |       |  |
| Subtotal High Impacts   |      |  | 0       | 2,624,877 | 2,624,877 | 22.40 |  |
| Total                   |      |  | 755,000 | 2,879,774 | 3,634,774 | 22.40 |  |
| Total Recommended Cuts  |      |  | 755,000 | 162,500   | 917,500   |       |  |

Category 35 - Kids and Schools

Description

This service area includes school-based programs, services to students at risk, School to work program and direct support to alternate schools and school districts.

| Item #                  | Dept   | Proposed Action  | OTO     | Ongoing   | Total     | FTE   | Notes:   |
|-------------------------|--------|--|---------|-----------|-----------|-------|--|
| 76                      | DCJ    | Contracted Services with Portland Public Schools for a 1 FTE Family Resource Liaison located at Marshall School.                                 | 0       | 43,500    | 43,500    | 0.00  | Recommended cut annualized amount of \$87k                   |
| 167                     | DSS    | Cut School to Work Program   | 0       | 46,762    | 46,762    | 0.50  | All funded by businesses                                     |
| Subtotal Low Impacts    |        |  | 0       | 90,262    | 90,262    | 0.50  |  |
| 122                     | CFS    | Cut and Reduce funding for School Related Services   |         |           |           |       |  |
| 122                     | CFS    | Latino Student Retention   | 143,218 |           | 143,218   |       |  |
| 122                     | CFS    | Native American Student Retention  | 42,842  |           | 42,842    |       |  |
| 122                     | CFS    | Learning Links   |         | 15,000    | 15,000    |       | Recommended cut annualized amount of \$30k                   |
| 122                     | CFS    | Summer Camps   | 5,041   |           | 5,041     |       |  |
| 122                     | CFS    | Mt. Scott Ctr for Learning   | 4,127   |           | 4,127     |       |  |
| 122                     | CFS    | Alternative School Support: PPS  | 27,659  |           | 27,659    |       |  |
| 122                     | CFS    | Culturally Appropriate Curriculum Development  |         | 19,375    | 19,375    |       | Recommended cut annualized amount of \$38,750                |
| 122                     | CFS    | SEI, Inc. Operational Support  |         | 130,266   | 130,266   |       |  |
| 122                     | CFS    | GEARS  |         | 50,098    | 50,098    |       |  |
| 122                     | CFS    | Friends of the Children  |         | 110,573   | 110,573   |       |  |
| 122                     | CFS    | Native American Child Care   |         | 16,500    | 16,500    |       |  |
| Subtotal Medium Impacts |        |  | 222,887 | 341,812   | 564,699   | 0.00  |  |
| 114                     | CFS    | Cut Turnaround - Tualatin Valley Centers   | 0       | 28,173    | 28,173    | 0.00  | Funds used by provider to leverage other funds               |
| 82                      | DCJ    | Eliminate alternative school support contract with MESD.   | 0       | 100,000   | 100,000   | 0.00  |  |
| 86                      | DCJ    | Eliminate the School Attendance Initiative   | 0       | 1,461,000 | 1,461,000 | 15.00 |  |
| 110                     | CFS    | Reduce School based mental health consultants by half  | 0       | 222,025   | 222,025   | 2.75  | Dept ranking as low, but needs to be ranked equal to #200    |
| 130                     | CFS    | Reduce SUN School Funding  | 20,000  | 0         | 20,000    | 0.20  | \$20k salary svgs from vacancy. Original proposal was 78,242 |
| 200                     | Health | Cut 5 School Based Health Centers (middles schools); cut GF support of STARS; cut Teen pregnancy prevention program; cut Head Lice Resource Team | 0       | 511,332   | 511,332   | 11.14 |  |
| Subtotal High Impacts   |        |  | 20,000  | 2,294,357 | 2,314,357 | 29.09 |  |
| Total                   |        |  | 242,887 | 2,726,431 | 2,969,318 | 29.59 |  |
| Total Recommended Cuts: |        |  | 20,000  | 19,375    | 39,375    | 0     |  |

Category 36 Adult Education, Counseling, & Support Public Safety

Description Delay offender housing; cut transitional employment contract; cut TV contract for former prostitutes; cut 1.3 FTE Corr Counselors; cut Learning Center; reduce workforce development; improve skill development program ; redesign homeless services

| Item #                  | Dept | Proposed Action   | OTO     | Ongoing | Total   | FTE Note  |
|-------------------------|------|---|---------|---------|---------|---|
| 71                      | DCJ  | Delay implementation of expanded offender housing (Beaver Hotel)  | 137,000 |         | 137,000 | 0.37  |
| 77                      | DCJ  | Eliminate Transitional Employment services contract   |         | 40,000  | 40,000  | 0.00  |
| 81                      | DCJ  | Eliminate contract for alternatives to prostitution services  | 0       | 100,000 | 100,000 | Not a core population group   |
|                         |      |   |         |         | 0       |   |
|                         |      |   |         |         | 0       |   |
| Subtotal Low Impacts    |      |   | 137,000 | 140,000 | 277,000 | 0.37  |
| 103                     | DCJ  | Defund learning center  | 316,850 |         | 316,850 | 6.00  |
|                         |      |   |         |         |         | Potential for some cuts; provides svcs to people who can't get them elsewhere. Not recommended absent additional info on specifics of client population served. |
| 120                     | CFS  | Reduce workforce development (Welfare Reinvestment \$38,438; Community Building in SE Portland / Kelly House \$112,599; Workforce Development \$10,531) |         | 161,567 | 161,567 | 0.00  |
|                         |      |   |         |         |         | This is GF backfill of former fed program?? Not recommended absent specifics of programs affected.  |
|                         |      |   |         |         | 0       |   |
|                         |      |   |         |         | 0       |   |
| Subtotal Medium Impacts |      |   | 316,850 | 161,567 | 478,417 | 6.00  |
| 85                      | DCJ  | Cut 1.3 FTE Corrections counselors providing cognitive restructuring services   |         | 45,000  | 45,000  | 1.30  |
|                         |      |   |         |         |         | New program, Department does not want to cut.   |
|                         |      |   |         |         | 0       | 0.00  |
|                         |      |   |         |         | 0       |   |
|                         |      |   |         |         | 0       |   |
|                         |      |   |         |         | 0       |   |
|                         |      |   |         |         | 0       |   |
| Subtotal High Impacts   |      |   | 0       | 45,000  | 45,000  | 1.30  |
| Total                   |      |   | 453,850 | 346,567 | 800,417 | 7.67  |
| Total Recommended       |      |   | 137,000 | 140,000 | 277,000 | 0.37  |

## Category

37 Domestic Violence

BENCHMARKS: Poverty, Public Safety, Good Government

## Description

## Domestic Violence

This service area includes Health and DCFS programs to prevent domestic violence and to provide services to survivors of domestic violence. The suggested cuts total 20% of the current budget for these activities (the remaining allocations are GF and grant funded).

| Item #                  | DEPT         | Proposed Action   | OTO     | Ongoing | Total   | FTE  | NOTES                    |
|-------------------------|--------------|---|---------|---------|---------|------|--------------------------|
| 260                     | DCFS, Health | Redesign Domestic Violence program due to apparent duplication in CFS and Health (MINT)   | 0       | 0       | 0       |      | Recommended for FY02-03  |
| Added 11-8-01           | DCFS, Health | Cut one management/coordinator position in FY02-03.   |         |         | 0       |      | FY02-03 ongoing \$90,000 |
| Subtotal Low Impacts    |              |   | 0       | 0       | 0       | 0.00 |                          |
| 216                     | Health       | Cut Mgt of all violence prevention activities from the Health Department. Includes loss of staff to plan countywide initiatives, health education materials and staff for community efforts, community prevention safety net in the community and advocacy for child care/relief nursery services.  | 0       | 96,757  | 96,757  | 1.75 | NO CUTS                  |
| Subtotal Medium Impacts |              |   | 0       | 96,757  | 96,757  | 1.75 |                          |
| 121                     | DCFS         | Reduce Domestic Violence Service Funding - Reduced services include: emergency shelter, culturally specific and special population outreach and case management, and legal services. The County dollars, while not comprising total funding for the emergency shelter system, is a significant funder for each of the agencies. State HCS funds is ongoing but would not be sufficient to replace services funded by the County. Women escaping domestic violence would have reduced options for safe shelter. This would also affect the homeless families' system which is already under capacity for the numbers of homeless families in the County. | 551,803 | 0       | 551,803 | 0    | NO CUTS                  |
| 129                     | DCFS         | Reduce DV Staff - involved in local planning efforts; statewide presence on DV issues, and support and collaboration with community groups.   | 14,226  | 0       | 14,226  | 0    | NO CUTS                  |
| Subtotal High Impacts   |              |   | 566,029 | 0       | 566,029 | 0.00 |                          |
| Total                   |              |   | 566,029 | 96,757  | 662,786 | 1.75 |                          |
| TOTAL RECOMMENDED       |              |   | 0       | 0       | 0       | 0.00 |                          |

## RECOMMENDATIONS:

- Direct DCFS & Health to develop a combined workplan that shows balance of prevention and direct services to survivors. Present a plan for centralizing coordination of domestic violence programs - review savings to administrative costs and improvements to providing services.
- Dept Medium and High Suggestions: DO NOT MAKE THESE CUTS. 20% cut in current funding significantly impacts population served, community partnerships, and outcomes desired. These are culturally specific services/programs targeted to vulnerable populations (poor, children). Also other cuts that impact domestic violence prevention are shown in Public Safety/Justice System Misdemeanors - Prosecution of Domestic Violence cases.

- 37 & 121 Reduce Domestic Violence Service Funding
- 37 & 129 Reduce DV Staff. Reduce staff from 2.0 FTE to 1.7 FTE, cutting both to 85% time
- 37 & 210 Reduce contracted transportation services from Tri-Met
- 37 & 216 Cut GF supported violence prevention activities from the Health Department; These activities should be joined with CFS and the CCFC to save administrative costs spread across three departments.
- 37 & 260 MINT: Redesign Domestic Violence program due to apparent duplication in CFS and Health. Domestic Violence Program (DCFS) Violence Prevention Program (Health) why do we have such similar programs in two different departments? might be cost effective to consolidate

| Item # | DEPT | Proposed Action                                      | OTO | Ongoing | Total | FTE NOTES |
|--------|------|--|-----|---------|-------|-----------|
|        |      | the efforts Savings: redesigned to be more efficient |     |         |       |           |

Category #38 Teen Services & Supervision

Benchmarks: Reduce Poverty, Public Safety & Increase School Success

Description Services provided include counseling, support, crisis intervention, and supervision for teens. Specific populations include gang affected, youth involved in the juvenile justice system, and other high risk populations.

| Item #                  | Dept | Proposed Action   | OTO     | Ongoing | Total   | FTE  | Comments   |
|-------------------------|------|---|---------|---------|---------|------|--|
| 75                      | DCJ  | Delay full implementation of the Juvenile Treatment Foster Care Program                               | 285,000 | 0       | 285,000 | 0.00 | Recommend cut - savings through delayed implementation   |
| Subtotal Low Impacts    |      |   | 285,000 | 0       | 285,000 | 0.00 |  |
| 119                     | CFS  | Reduce funding for the following delinquency prevention programs:                                     |         |         |         |      |  |
| 119                     | CFS  | Youth Gang Outreach   |         | 127,571 | 127,571 |      | Recommend DCJ & DCFS look at coordinating gang services to avoid duplication & integrate upcoming planning efforts. The GIFT program is recommended for cutting although there will be no general fund savings because the GF only funded the program for the first 6 months of this year. (32k savings in funding from the commission on children & families) |
| 119                     | CFS  | Gang Influenced Female Team   |         | 0       | 0       |      |  |
| 119                     | CFS  | Youth Employment Program  |         | 25,460  | 25,460  |      | Program annual funding of 192k includes (51k by CGF & 141k by City). Contracted services can continue at reduced operation despite CGF allocation cut.   |
| 119                     | CFS  | School-based Mental Health (Funds 1 FTE Anger Management Counselor at Open Meadow Alternative School) |         | 10,000  | 10,000  |      | Possibility of shifting service responsibility to Sun Schools?   |
| Subtotal Medium Impacts |      |   | 0       | 163,031 | 163,031 | 0.00 |  |
| 118                     | CFS  | Reduce Youth Investment System Funding  |         |         |         |      | No recommended cuts in the area of Youth Investment Services   |
| 118                     | CFS  | Case Management (SARS)  |         | 304,082 | 304,082 |      |  |
| 118                     | CFS  | Emergency Crisis Line   |         | 40,896  | 40,896  |      |  |
| 118                     | CFS  | Sexual Minority Youth Support Groups (does not include outreach)                                      |         | 7,668   | 7,668   |      |  |
| 118                     | CFS  | Client Assistance   |         | 20,250  | 20,250  |      |  |
| 83                      | DCJ  | Temporarily reduce Juvenile Court counselor positions until 7-1-01                                    | 97,500  |         | 97,500  | 3.00 | Recommend cut - can be achieved through projected vacancies.   |
| Subtotal High Impacts   |      |   | 97,500  | 372,896 | 470,396 | 3.00 |  |
| Total                   |      |   | 382,500 | 535,927 | 918,427 | 3.00 |  |
| Total Recommended Cut   |      |   | 382,500 | 35,460  | 417,960 | 3.00 |  |

## Program Area

## 39 Aging &amp; Disability Services

## Health/Mental Health &amp; Poverty

## Description

This service area is best thought of as the Aging & Disability Services Department and the Developmental Disabilities division of the Department of Community and Family Services. Major cuts submitted by Departments include cutting IT expenditures for development of the Universal Client Information System, cutting the emergency housing staff position and emergency house grants, reducing funding for District Center programs. No MINT suggestions were received.

| Item #                  | Dept | Proposed Action   | OTO                           | Ongoing | Total   | FTE  | Note  |
|-------------------------|------|---|-------------------------------|---------|---------|------|---|
| 124                     | CFS  | Cut integration services for 18-25 year olds with developmental disabilities                      |                               | 117,200 | 117,200 | 0.00 | This program provides day program, transportation, and community integration services for individuals 18-25 years old with severe developmental and physical disabilities. None of the individuals will lose services this fiscal year as the result of the proposed cut because the State has allowed the County to fund these services through a different funding source until the implementation of Universal Access in FY 03. After July 1, 2002 these individuals will continue to receive some level of service through Universal Access. It was indicated to the Board last year the the CGF for this program should sunset after July 1, 2002. |
| 201                     | ADS  | Reduce ADS professional services  | 25,000                        | 0       | 25,000  | 0.00 |   |
| 242                     | CFS  | Analyze Youth Coordination Services to see if needed.   | Belongs in Kids and Schools   |         | 0       |      |   |
| 243                     | CFS  | Cut Vocation Services at Aging and Disability   | Need to follow-up with Don C  |         | 0       |      |   |
| 282                     | CFS  | Reduce care coordinators in Behavioral Health   | Should be in a different cate |         | 0       |      |   |
| Subtotal Low Impacts    |      |   | 25,000                        | 117,200 | 142,200 | 0.00 |   |
| 123                     | CFS  | Cut DD Hispanic Case Manager  | 0                             | 30,000  | 30,000  | 0.50 |   |
| 125                     | ADS  | Cut Family Support Funds  | 0                             | 32,500  | 32,500  | 0.00 |   |
| 204                     | ADS  | Reduce IT expenditures by reducing funding for development of Universal Client Information System | 100,000                       | 0       | 100,000 | 0.00 |   |
| 206                     | ADS  | Reduce General Fund for Veterans' Services and In-Home Quality Assurance                          | 6,998                         | 16,131  | 23,129  | 0.00 |   |
| 207                     | ADS  | Reduce Long Term Care Match & FTE   | 0                             | 50,000  | 50,000  | 0.00 |   |
| 210                     | ADS  | Reduce contracted transportation services from Tri-Met  | 0                             | 50,000  | 50,000  |      |   |
| Subtotal Medium Impacts |      |   | 106,998                       | 178,631 | 285,629 | 0.50 |   |
| 126                     | CFS  | Cut Universal Access Start-up Funds   | 0                             | 38,342  | 38,342  | 0.00 |   |
| 127                     | CFS  | Cut a Protective Services Senior Case Manger  | 0                             | 39,200  | 39,200  | 0.00 |   |
| 208                     | ADS  | Cut Emergency Housing Staff Position and Emergency Housing Grants                                 | 0                             | 116,856 | 116,856 | 0.50 |   |
| 209                     | ADS  | Reduce funding for District Center Programs   | 0                             | 100,000 | 100,000 | 0.00 |   |
| Subtotal High Impacts   |      |   | 0                             | 294,398 | 294,398 | 0.50 |   |
| Total                   |      |   | 131,998                       | 590,229 | 722,227 | 1.00 |   |
| Total Recommended Cuts  |      |   | 25,000                        | 117,200 | 142,200 | 0.00 |   |

## Category

40 Health Services

BENCHMARKS: Health &amp; Mental Health Access, Poverty, Good Government

## Description

These services include direct primary care and dental services provided in County Health Clinics.

| Item #                   | Dept   | Proposed Action  | OTO            | Ongoing        | Total            | FTE         | Note                     |
|--------------------------|--------|--|----------------|----------------|------------------|-------------|--------------------------|
| 219                      | Health | Close existing dental clinic site; redistribute staff to other sites. Move equipment to new East County facility; cut equipment budget.                              | 175,000        |                | 175,000          | 0.00        |                          |
| 286                      | Health | Increase revenues for Family Planning Enhancement Program; reduce GF in a corresponding amount   | 270,000        | 530,000        | 800,000          | 0.00        |                          |
|                          |        |  |                |                | 0                |             |                          |
|                          |        |  |                |                | 0                |             |                          |
|                          |        |  |                |                | 0                |             |                          |
|                          |        | Subtotal Low Impacts   | 445,000        | 530,000        | 975,000          | 0.00        |                          |
| 220                      | Health | Primary care cuts: reduce Health Source specialty referrals, postpone facilities upgrades for JCAHCO standards; misc. Primary Care Clinic cuts                       | 250,000        |                | 250,000          | 1.50        |                          |
| 287                      | Health | Primary Care support services: centralize client acct processes; cut Saturday after hours urgent care clinic; hold vacancies; delay streamlining appointment system. | 181,000        | 148,400        | 329,400          | 6.15        | RECOMMENDED NOT TO CUT   |
|                          |        |  |                |                | 0                |             |                          |
|                          |        |  |                |                | 0                |             |                          |
|                          |        | Subtotal Medium Impacts  | 431,000        | 148,400        | 579,400          | 7.65        |                          |
| 199                      | Health | Eliminate GF support for Oregon Health Plan eligibility screening. State funding continued.  | 40,000         |                | 40,000           | 1.00        | RECOMMENDED NOT TO CUT   |
|                          |        |  |                |                | 0                |             |                          |
|                          |        |  |                |                | 0                |             |                          |
|                          |        |  |                |                | 0                |             |                          |
|                          |        | Subtotal High Impacts  | 40,000         | 0              | 40,000           | 1.00        |                          |
| <b>Total</b>             |        |  | <b>916,000</b> | <b>678,400</b> | <b>1,594,400</b> | <b>8.65</b> | <b>TOTAL LIST</b>        |
| <b>TOTAL RECOMMENDED</b> |        |  | <b>695,000</b> | <b>530,000</b> | <b>1,225,000</b> | <b>1.50</b> | <b>TOTAL RECOMMENDED</b> |

303

MINT: Move services out of downtown unless the service needs to be downtown.

## RECOMMENDATIONS:

1. Go ahead with Low Priority cuts - these are things the department says should be done as Good Government activities.
2. Cut #220 one-time-only Medium Primary Care cuts which will delay infrastructure corrections for accreditation, other cuts.
3. DO NOT CUT: #287 Primary Care cuts - impacts direct services. Move forward with administrative streamlining and centralizations for FY02-03. #199 GF support for Oregon Health Plan eligibility outreach.
4. MINT Suggestion #303 - should be reviewed as part of the Health Department's facilities strategic planning.

Category 50 - Sustainability

Description

Review County practices regarding sustainability for cost savings. This includes looking for energy savings in the operation of our buildings as well as analyzing the hours of operations our facilities are used. Other sustainable savings include review of our water use, janitorial frequency and copying use.

Benchmark: GOOD GOVERNMENT

| Item #                  | Dept    | Proposed Action  | OTO     | Ongoing | Total  | FTE  | Comments  | FY03    |
|-------------------------|---------|--|---------|---------|--------|------|---|---------|
| 22                      | All     | Adopt State of Oregon policy (ref:DAS 1/18/01 Energy Conservation program)   | 0       | 0       | 0      | 0.00 | Enact Amy Joslin proposal (attached)  | 42,000  |
| 178                     | All     | Reduce HVAC operation hours  |         |         | 0      |      | Part of Action 22   |         |
| 261                     | All     | Energy Savings Suggestion INCENTIVE Program  |         |         | 0      |      | Part of Action 22   |         |
| 304                     | All     | Use printer rather than copier for large print jobs, turn off unneeded lights, computers   |         |         | 0      |      | Part of Action 22   |         |
| 177                     | All     | Remove some fluorescent lights   | 0       | 3,500   | 3,500  |      | Current program in place where possible, County must also meet illumination standards, cost of additional task lighting can be significant, this is part of Action 22   | 7,000   |
| 1                       | All     | Cutback to evening janitorial services (3 days per week)   | 0       | 0       | 0      |      | Already enacted for FY 2002   | 120,000 |
| 15                      | Sheriff | Decrease water use for laundry   | 0       | 0       | 0      |      | Costs payback is over a long period, requires significant capital investment (>\$50K)   | 13,000  |
| 23                      | All     | January 2001 State of Oregon facility energy conservation programs required that all office overhead lights be turned off where fluorescent task light suffices. An option is to remove fluorescent bulbs from overhead fixtures which are equipped with corre | 0       | 0       | 0      |      | Current program in place where possible, County must also meet illumination standards, cost of additional task lighting can be significant, task lighting is not on bids anymore  | 0       |
| 156                     | All     | Increase water chiller temperature   | 0       | 0       | 0      |      | Temperatures already monitored for efficiency   | 0       |
| Subtotal Low Impacts    |         |  | 0       | 3,500   | 3,500  | 0.00 |   | 182,000 |
| 54                      | All     | Postpone Sustainability Program's Pollution Prevention position for balance of year  | 30,000  | 0       | 30,000 | 1.00 | Postpones the development of the sustainability program   | 0       |
| 76                      | All     | Daytime custodial services (Energy Issue)  | 0       | 25,000  | 25,000 |      | This interrupts daily business, changes contracts and in many of our buildings wouldn't work due to training classes and other operations. The savings may not be realized if employees neglect to turn off lights at night. The assumption is to save 2 hours of lighting per day County wide, less 24/7 and | 50,000  |
| Subtotal Medium Impacts |         |  | 30,000  | 25,000  | 55,000 | 1.00 |   | 50,000  |
| 285                     | All     | Eliminate non-core county services such as the eco-park, green roof, etc.  | 150,000 | 3,600   | #####  |      | These are not funded through the general fund and represent County leadership in the sustainability area, they also represent cost savings  |         |
| Subtotal High Impacts   |         |  | 150,000 | 3,600   | #####  | 0.00 |   | 0       |
| Total                   |         |  | 180,000 | 32,100  | #####  | 1.00 |   | 232,000 |
| TOTAL RECOMMENDED       |         |  | 30,000  | 0       | 0      | 0.00 | The Core Team Did Not Recommend Any Cuts Here.  |         |

Category 51 Telecommunications

Description Phones, cell phones, pagers, and voice mail are provided to all County employees from central county telecom office, based on needs specified by each department. Costs are charged to departments based on usage -- need to determine amount funded from General Fund. Ideas include reducing the number of phones, cell phones, and pagers used; replacing some number of direct dial lines with internal county extensions, and reducing the Telecom Fund capitals balance.

| Item #                  | Dept | Proposed Action   | OTO     | Ongoing | Total   | FTE Note   |
|-------------------------|------|---|---------|---------|---------|--|
| 45, 54, 104, 160        | All  | Reduced number of phones, cell phones and pagers -- Telecom office survey resulted in reductions in all departments but two, effective 11/1/01 totaling \$23,648 FY 01-02 and \$35,474 FY 02-03/ongoing. Columns at right show estimated GF impact.           |         | 7,800   | 7,800   | 0.00<br><br>Ongoing GF savings of \$11,800 beginning FY 02-03                          |
| 158, 159                | DSS  | Reduce Telecom Fund capitals balance -- resulting from deferred capitals projects   | 165,000 | 0       | 165,000 | 0.00<br>Need to determine how much is Genl Fund savings.                               |
| Subtotal Low Impacts    |      |   | 165,000 | 7,800   | 172,800 | 0.00   |
| 291                     | All  | Replace some number of direct dial lines with internal County extensions costing half as much -- numbers shown are estimated savings if all departments converted 10% of their direct lines with internal extensions -- need to determine General Fund Impact | 0       | 24,948  | 24,948  | 0.00<br><br>If all departments converted 20% of direct dial lines, savings is \$49,896 |
| Subtotal Medium Impacts |      |   | 0       | 24,948  | 24,948  | 0.00   |
| Subtotal High Impacts   |      |   | 0       | 0       | 0       | 0.00   |
| Total                   |      |   | 165,000 | 32,748  | 197,748 | 0.00   |
| Total Recommended       |      |   | 165,000 | 7,800   | 172,800 |  |

Category 52 Flat Fee

Description The County funds LAN and desktop office suite and antivirus software and computer replacement by charging a "flat fee" of \$800 for each PC annually. Replacement of PCs is paid from the Capital Acquisition Fund. Replacement occurs on a four year cycle. The proposals include changing the cycle, skipping a year, reducing the price of replacement PCs, not upgrading the e-mail system, and transferring balances.

| Item #                  | Dept | Proposed Action   | OTO | Ongoing | Total | FTE   |
|-------------------------|------|---|-----|---------|-------|---|
| 14                      | DSS  | Allow departments to set their own PC standards.  |     |         | 0     | Countywide systems need same minimum standard                     |
| 34                      | DSS  | Improved technology purchasing (i.e., more bulk purchasing & coordination)  |     |         | 0     | Consider with ITO   |
| 268                     | DSS  | Delay upgrade of County email system from Microsoft Exchange 5.5 to Exchange 2000 -- cost is \$30,000 for software plus replacement of 5-yr-old servers   |     |         | 0     |   |
| 16d                     | DSS  | Reduce PC cost to \$2000/yr (effective next year)   |     | 0       | 0     | Already delayed<br>Ongoing savings of \$114,000 next year         |
| Subtotal Low Impacts    |      |   | 0   | 0       | 0     | 0.00  |
| 16d-2                   | DSS  | Reduce PC cost to \$1900/yr (effective next year)<br><i>NOTE: This idea includes the savings in cut idea 16d.</i>   |     |         |       | Ongoing savings of \$228,000 next year                            |
| 16b                     | DSS  | Skip one year of upgrades (do not replace PCs in 2003) - extends current PC inventory to 5-year cycle   | 0   |         | 0     | OTO of \$477,000 next year  |
| 43                      | All  | Use balances in the Flat Fee Fund   | 0   |         | 0     | Confirmed balances and need for LAN equipment replacement this yr |
| 24                      | DSS  | Suspend purchasing replacement pc's for one year  |     | 0       | 0     | Same as 16b   |
| Subtotal Medium Impacts |      |   | 0   | 0       | 0     | 0.00  |
| 16a                     | DSS  | Extend PC replacement cycle to 5 years -- Some PCs are not lasting 4 years, older equipment increases need for more tech support staff, costs will shift to software applications projects requiring more powerful equipment on the desktop |     | 0       | 0     | Ongoing savings of \$477,000 next year                            |
| 16c                     | DSS  | Reduce PC cost to \$1700/yr (effective next year) -- Limits ability to purchase notebook PCs and flat panel (energy-saving) monitors  |     |         | 0     | Ongoing savings of \$454,000 next year                            |
| Subtotal High Impacts   |      |   | 0   | 0       | 0     | 0.00  |
| Total                   |      |   | 0   | 0       | 0     | 0.00  |
| Recommended Total       |      |   | 0   | 0       | 0     | Ongoing savings of \$114,000 - \$228,000 next year                |

Category 53 Facilities Management Good Government

**Descriptor:** The Facilities Management category includes all suggestions for occupying and moving into space, operations and maintenance of facilities, long-range planning, real property disposal, and billing for the costs of space to tenants. Recommendations for most include proceeding with some cost and/or operational analysis even though those may not have dollar impacts as of January 2002. Most of these suggestions are from the MINT or are Board suggestions, and therefore not ranked by priority (with exceptions included in Medium Priority).

| Item #                         | Dept   | Proposed Action  | OTO              | Ongoing          | Total            | FTE          | Note  |
|--------------------------------|--------|--|------------------|------------------|------------------|--------------|---|
| 5                              | DSCD   | Examine Facilities - Tax Title Properties to Sell  | 0                |                  | 0                | 0.00         |   |
| 6                              | DSCD   | Examine Facilities - Improved Ops  | 0                | 0                | 0                | 0.00         |   |
| 7                              | DSCD   | Examine Facilities - Disposal of Surplus Properties  |                  |                  | 0                |              |   |
| 8                              | DSCD   | Examine Facilities - ISR costs (i.e., energy, O&M, etc)  |                  |                  | 0                |              |   |
| 9                              | DSCD   | Examine Facilities - Reduce Asset Preservation   |                  |                  | 0                |              |   |
| 10                             | DSCD   | Examine Facilities - Decentralize  |                  |                  | 0                |              |   |
| 26                             | DSCD   | Sell off County-owned property   |                  |                  | 0                |              |   |
| 28                             | DSCD   | Moves (Implement guidelines for moves.)  |                  |                  | 0                |              |   |
| 56                             | DSCD   | Examine Facilities - Master Plan   |                  |                  | 0                |              |   |
| 59                             | HEALTH | The Health Department space moves.   |                  |                  | 0                |              | Consolidated with #28   |
| 214                            | DSCD   | Examine the operations of facilities and the procurement process and charging practices  |                  |                  | 0                |              | Consolidated with #6  |
| 215                            | DSCD   | Maintenance personnel responding to emergency's, service request, and regular Work Orders, and the obstructing of these duties that occurs when an organization becomes top heavy. |                  |                  | 0                |              | Consolidated with #6  |
| 222                            | DSCD   | Cut contract with Clean and Safe for patrol in the Mead Building   |                  |                  | 0                |              |   |
| 225                            | DSCD   | Turn water temperature down.   |                  |                  | 0                |              |   |
| 230                            | DSCD   | Cut management in Facilities   |                  |                  | 0                |              | Consolidated with #6  |
| 231                            | DSCD   | Changing floors in Commonwealth Building   |                  |                  | 0                |              | Consolidated with #28   |
| 252                            | DSCD   | Sell County facilities   |                  |                  | 0                |              | Consolidated with #26   |
| 255                            | DSCD   | Reduce costs for custodial services  |                  |                  | 0                |              | Consolidated with #6  |
| 266                            | DSCD   | Increase efficiency of Facilities billing.   |                  |                  | 0                |              | Consolidated with #8  |
| 271                            | DSCD   | Facilities - Eliminate cost recovery model, reorganize   |                  |                  | 0                |              | Consolidated with #8  |
| 272                            | DSCD   | Standardize facilities designs   |                  |                  | 0                |              |   |
| 273                            | DSCD   | Sell rather than give away furniture and equipment   |                  |                  | 0                |              |   |
| 274                            | DSCD   | Consolidate County Facilities  |                  |                  | 0                |              | Consolidated with #7  |
| 276                            | DSCD   | Sell parking space land  |                  |                  | 0                |              | Consolidated with #7  |
| 277                            | DSCD   | Improve space utilization rates (# of employees/square feet) in County buildings.  |                  |                  | 0                |              |   |
| 279                            | DSCD   | Terminate leases when possible.  |                  |                  | 0                |              |   |
| 280                            | DSCD   | Donate or sell County buildings that are liabilities in a timely manner.   |                  |                  | 0                |              | Consolidated with #7  |
| 300                            | DSCD   | Stop buying cubicles.  |                  |                  | 0                |              |   |
| 321                            | DSCD   | Suspend Asset Preservation for FY 2001   | 2,300,000        |                  | 2,300,000        |              |   |
| new                            | DSCD   | Reduce custodial level of service from 5 to 3 days per week in general office space - bathrooms still 5 days   |                  | 400,000          | 400,000          |              | Fac Mgmt was asked to return with a revised proposal for reducing the level of custodial service. |
| <b>Subtotal Low Impacts</b>    |        |  | <b>1,155,196</b> | <b>400,000</b>   | <b>2,700,000</b> | <b>0.00</b>  |   |
| 80                             | DCJ    | Reduce external security contract at Mead Building.  | 23,000           | 0                | 23,000           | 0.00         | Recommend that this contract be reduced \$46,000 in 2003 after negotiations with APP              |
| new                            | DSCD   | Reduce building managers either in Facilities or equivalents in departments  |                  | 150,000          | 150,000          | 0.00         | Requires analysis, savings in 2003 most likely outcome  |
| 189                            |        | Reduce Building Management charges at mothballed MCCF (Sheriff) and CHJ  |                  | 70,000           | 70,000           |              | Savings for 01-02 in mothballed MCCF.   |
| 195                            |        | Contract out facilities security services  |                  | 492,686          | 492,686          | 52.00        | MCSO proposal. Unknown what contract costs would offset this savings.                             |
| <b>Subtotal Medium Impacts</b> |        |  | <b>23,000</b>    | <b>712,686</b>   | <b>735,686</b>   | <b>52.00</b> |   |
| <b>Subtotal High Impacts</b>   |        |  | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0.00</b>  |   |
| <b>Total</b>                   |        |  | <b>1,155,196</b> | <b>1,415,686</b> | <b>3,435,686</b> | <b>52.00</b> |   |
| <b>Recommendation</b>          |        |  | <b>2,300,000</b> | <b>220,000</b>   | <b>2,520,000</b> |              |   |

## Category

54 Housing Program / Economic Development

Good Gov't

## Description

Economic Development program works to lead county participation in creating and implementing systematic approaches to sustainable community development with a focus on workforce and community livability.

| Item #                  | Dept.    | Proposed Action                                      | OTO    | Ongoing | Total  | FTE  | Comments  |
|-------------------------|----------|--|--------|---------|--------|------|---|
|                         |          |  |        |         | 0      |      |   |
|                         |          |  |        |         | 0      |      |   |
|                         |          |  |        |         | 0      |      |   |
|                         |          |  |        |         | 0      |      |   |
|                         |          |  |        |         | 0      |      |   |
| Subtotal Low Impacts    |          |  | 0      | 0       | 0      | 0.00 |   |
| 155                     | DSS/DSCD | Cut Housing Program/Economic Development Support FTE | 27,331 | 0       | 27,331 | 0.50 | Dept ranked as H. Only recommending that position be held vacant through end of year. Effects Housing program recently approved by BCC. FTE provides follow-up to Key Leaders Housing Summit and coordintaino of County Housing Team. Also Staffs Economic Dvelopment. Need more analysis. Duties could be assigned to other Housing Program? |
| 155a                    | DSS/DSCD | Cut vacant housing position                          | 27,331 | 0       | 27,331 | 0.50 |   |
|                         |          |  |        |         | 0      |      |   |
|                         |          |  |        |         | 0      |      |   |
| Subtotal Medium Impacts |          |  | 54,662 | 0       | 54,662 | 1.00 |   |
|                         |          |  |        |         | 0      |      |   |
|                         |          |  |        |         | 0      |      |   |
|                         |          |  |        |         | 0      |      |   |
|                         |          |  |        |         | 0      |      |   |
| Subtotal High Impacts   |          |  | 0      | 0       | 0      | 0.00 |   |
| Total                   |          |  | 54,662 | 0       | 54,662 | 1.00 |   |
| Recommended Total       |          |  | 27,331 | 0       | 27,331 | 1.00 |   |

Category 55 Records/Distribution

Good Government

Description Operation of the County archives and distribution of hard copy documents through the County. Suggestions for reductions range from deferred buying of supplies and contracts in records through an ongoing reduction of a "stop" (a daily interoffice mail route) for all County facilities

| Item #  | Dept | Proposed Action  | OTO    | Ongoing | Total  | FTE                      |
|---|------|--|--------|---------|--------|--------------------------|
| 146   | DSCD | Shift Record .20FTE to mail Distribution                   |        | 8,877   | 8,877  | 0.10                     |
|   |      |  |        |         | 0      |                          |
|   |      |  |        |         | 0      |                          |
|   |      |  |        |         | 0      |                          |
|   |      |  |        |         | 0      |                          |
| Subtotal Low Impacts  |      |  | 0      | 8,877   | 8,877  | 0.10                     |
| 147   | DSCD | Postpone microfilm preservation (Records)                  | 5,000  |         | 5,000  |                          |
| 148   | DSCD | Postpone purchase of preservation supplies (Records)       | 5,941  |         | 5,941  |                          |
| 149   | DSCD | Postpone maintenance of microfilm reader/printer (Records) | 600    |         | 600    |                          |
| 53  | DSCD | One mail stop per day                                      |        | 0       | 0      | 0.00                     |
| Implement 7/2002 or before. Ongoing savings \$50k beginning next year |      |  |        |         |        |                          |
|   |      |  |        |         | 0      |                          |
|   |      |  |        |         | 0      |                          |
|   |      |  |        |         | 0      |                          |
|   |      |  |        |         | 0      |                          |
|   |      |  |        |         | 0      |                          |
|   |      |  |        |         | 0      |                          |
| Subtotal Medium Impacts   |      |  | 11,541 | 0       | 11,541 | 0.00                     |
| 150   | DSCD | Reduce confidential document recycling (Records)           | 3,420  |         | 3,420  |                          |
| 151   | DSCD | Reduce Warehouse Worker hours (Records)                    | 5,042  |         | 5,042  | 0.13                     |
|   |      |  |        |         | 0      |                          |
|   |      |  |        |         | 0      |                          |
|   |      |  |        |         | 0      |                          |
|   |      |  |        |         | 0      |                          |
|   |      |  |        |         | 0      |                          |
|   |      |  |        |         | 0      |                          |
|   |      |  |        |         | 0      |                          |
| Subtotal High Impacts   |      |  | 8,462  | 0       | 8,462  | 0.13                     |
| Total   |      |  | 20,003 | 8,877   | 28,880 | 0.23                     |
| Recommended Total   |      |  | 0      | 8,877   | 8,877  | Ongoing savings \$58,877 |

Category

56, Planning course correction

Good government

Description

These potential reductions affect management capacity to determine outcomes and to test program efficiency. See document for details.

| Item #             | Dept  | Proposed Action   | OTO | Ongoing | Total   | FTE  |
|--------------------|-------|---|-----|---------|---------|------|
| 165                | DSS   | Cut IS Analyst in Budget Office   |     | 25,000  | 25,000  | 1.00 |
|                    |       | <b>Subtotal Low Impacts</b>   |     | 25,000  | 25,000  | 1    |
| 202                | ADS   | Reduce ADS Planning and Evaluation Positions, partial GF/medicaid positions |     | 22,545  | 22,545  | 1.50 |
| 202a               | ADS   | Reprogram evaluation and research FTEs countywide                           |     | 22,545  | 22,545  | 1.50 |
| 183                | Non-D | Cut 1.0 FTE Sr. Management Auditor  |     | 35,000  | 35,000  | 1.00 |
|                    |       | <b>Subtotal Medium Impacts</b>  |     | 80,090  | 80,090  | 4.00 |
| 164                | DSS   | Eliminate County Evaluation Office, .5 admin person and 4 analysts          |     | 270,000 | 270,000 | 4.00 |
| 164a               | DSS   | Reprogram evaluation and research FTEs countywide                           |     | 270,000 | 270,000 | 4.00 |
|                    |       | <b>Subtotal High Impacts</b>  |     | 270,000 | 270,000 | 4    |
| <b>Total</b>       |       |   |     | 375,090 | 375,090 | 9.00 |
| <b>Recommended</b> |       |   | 0   | 317,545 | 317,545 | 9    |

Category Admin/Position Cuts 57

Description

The proposals reduce the number of FTE by eliminating management and reducing staff in various positions. Most of these suggestions came from percentage budget cuts rather than an overview of the department or program needs and in coordination with department mergers. NO recommendation were made.

| Item #                         | Dept | Proposed Action  | OTO    | Ongoing | Total   | FTE                          |
|--------------------------------|------|--|--------|---------|---------|------------------------------|
| <b>Subtotal Low Impacts</b>    |      |  |        |         |         | 0 0.00                       |
| 95                             |      | Over abundance of management                           |        |         |         |                              |
| 99                             | DSS  | Eliminate DSS Director Position                        |        | 100,000 | 100,000 | 1.00                         |
|                                | DSCD |  |        |         |         |                              |
| 106                            |      | Cut one administrator                                  |        |         | 0       |                              |
| 145                            | DSS  | Reduce Emergency Management support staff              |        | 30,000  | 30,000  | 1.00                         |
|                                | DSCD |  |        |         |         |                              |
| 152                            |      | Postpone hiring  |        |         | 0       |                              |
| 156                            |      | Postpone hiring for Adm. of Director's Office          |        |         | 0       |                              |
| 163                            | DSS  | Cut OA Sr. in Budget Office                            |        | 30,000  | 30,000  |                              |
|                                | DSCD |  |        |         |         |                              |
| 192                            | MCSO | Sheriff vacancy  | 67,000 |         | 67,000  |                              |
| 198                            |      | Cur positions in HD Dir. Ofc, contract services and IT |        |         | 0       |                              |
| 250                            |      | Reduce Program Dev Specialist                          |        |         | 192,000 | 4.00                         |
| 283                            | NOND | Cut 2-4 Attorneys from County Atty Staff               |        | 288,000 | 288,000 | 4.00                         |
| 284                            |      | Cut Comiisioner budgets by 7%                          |        |         |         |                              |
| 232                            |      | Stop contracting                                       |        |         |         |                              |
| <b>Subtotal Medium Impacts</b> |      |  |        |         |         | 67,000 448,000 707,000 10.00 |
| <b>Total Costs</b>             |      |  |        |         |         | 707,000 10.00                |
| <b>Recommended Cuts</b>        |      |  |        |         |         | 0 0 0 0.00                   |

Will be able to evaluate these a

In CYE

Category 58 Communication

Description

Includes communication-related positions in the Chair's Office, Public Affairs, and DSS. One cut reduces support for the MINT;  
Recommend: no cuts from this list; consider systems redesign for future savings.

| Item #                  | Dept | Proposed Action   | OTO | Ongoing | Total   | FTE  |   |
|-------------------------|------|---|-----|---------|---------|------|---|
| 155                     | DSS  | Eliminate temporary employee for MINT publishing and development of DSS MINT content  | 0   | 12,000  | 12,000  | 0.50 | Removed from DSS cut list. Keeping this temporary position will facilitate savings by allowing elimination of the Countywide training calendar and consideration of the possibility of reducing the benefits newsletter printing costs. |
| Subtotal Low Impacts    |      |   | 0   | 12,000  | 12,000  | 0.50 |   |
| 181                     | NOND | Eliminate the communications positions in the Chairs office and pull in Public Affairs to deal with those pieces of it (estimated: \$55,000+0.25%benefits and other employee costs=\$68,750; amount shown for 1/2 year) | 0   | 34,000  | 34,000  | 1.00 | Recommend reviewing roles and tasks and aligning functions. Also examine role and relationships with other departmental PR and communication staff.   |
| 281                     | NOND | Cut two positions from the Public Affairs Office (estimated: 2@\$21/hr; each 44,000/yr+benefits and employee costs @25% of pay); amount shown is for 1/2 year   | 0   | 50,000  | 50,000  | 2.00 |   |
| 281a                    |      | Cut two positions performing PAO duties countywide (from estimated 15 FTE countywide)   |     | 50,000  | 50,000  | 2.00 |   |
| Subtotal Medium Impacts |      |   | 0   | 134,000 | 134,000 | 5.00 |   |
| Subtotal High Impacts   |      |   | 0   | 0       | 0       | 0.00 |   |
| 40a                     | NOND | Consolidate office reception in Commissioners offices   |     | 40,000  | 40,000  | 1.00 |   |
| Total                   |      |   | 0   | 146,000 | 146,000 | 5.50 |   |
| Recommendation          |      |   | 0   | 0       | 0       | 0.00 |   |

### Description

Recommendation: no cuts; impact of these cuts is on County employees and result in decreased access to training, possibly restricting increases in productivity as a result of learning and practice of new skills; redesign of countywide training should be done with changes reflected in FY03

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Category Benefit Reduction Category 61 Good Government

Description This category reduces the benefits that are available to mainly County employees, however there are a few other constituents that also benefit from the suggestions such as the Living Wage Proposal. The wellness classes are part of the Health Promotion Program that offers individual activities. The group program activities, that are more cost effective would remain.

| Item #                  | Dept          | Proposed Action   | OTO | Ongoing | Total   | FTE         |
|-------------------------|---------------|---|-----|---------|---------|-------------|
|                         |               |   |     |         |         | 0.00        |
| 58                      | All           | Parking Passes to Senior Staff Downtown   |     |         | 0       | dept's addi |
| 87                      | All           | Pharmacy Benefits- can not be amended this year   |     |         | 0       |             |
| 94                      | All           | Subsidized Bus Pass- can not be amended this year   |     |         | 0       |             |
| 297                     | All           | Reduce Bus Pass Program- cannot be amended this year  |     |         | 0       |             |
|                         |               |   |     |         | 0       |             |
| Subtotal Low Impacts    |               |   | 0   | 0       | 0       | 0.00        |
|                         |               |   |     |         | 0       |             |
|                         |               |   |     |         | 0       |             |
| Subtotal Medium Impacts |               |   | 0   | 0       | 0       | 0.00        |
| 97                      | All           | Wellness Classes: 1.0 FTE, space costs, equipment & supplies  |     | 44,000  | 44,000  | 1.00        |
| 290                     | All           | Cost and Effectiveness of EAP Program   |     | 175,000 | 175,000 | 1.00        |
| 291a                    | All           | Reduce EAP services available to employees (versus cutting program)(reduce number of visits per employee)             |     | 50,000  | 50,000  |             |
| 13                      | MCSO,<br>DSCD | Eliminate the Living Wage Policy that provides for either a set wage amount or health insurance on provider contracts |     | 225,000 | 225,000 |             |
|                         |               |   |     |         | 0       |             |
|                         |               |   |     |         | 0       |             |
| Subtotal High Impacts   |               |   | 0   | 494,000 | 494,000 | 2.00        |
| Total                   |               |   | 0   | 494,000 | 494,000 | 2.00        |
| Total Recommended       |               |   | 0   | 44,000  | 44,000  | 1.00        |

## Category

## Compensation / Hours Reductions 62

Good Government

## Description

These proposals suggest reducing the number of hours worked by employees per week either voluntary or involuntary means; reducing hours of service and eliminating Juvenile Counselor lead positions by making them non-lead positions. Represented employees may take leaves but follow CBA leave requirements. FLSA requires exempt staff to be gone in weekly blocks. Voluntary Leave is currently available up to 30 days without effecting health insurance benefits.

| Item #                  | Dept | Proposed Action   | OTO       | Ongoing | Total     | FTE  |
|-------------------------|------|---|-----------|---------|-----------|------|
| 23                      | All  | Hours reduction by 3;   | 0         | 0       | 0         | 3.00 |
| 29                      | All  | stop paying bonuses   | 50,000    |         | 50,000    | 0.00 |
| 40                      | All  | allow voluntary pay without leave                             | 0         |         |           |      |
| 48                      | All  | allow 3 months absences                                       | varies    |         | 0         |      |
| 171                     | All  | Change Shifts ensure hours are worked                         |           |         | 0         |      |
| 62                      | All  | reduce operating schedules                                    |           |         | 0         |      |
| 89                      | All  | Federal Holiday Calendar                                      |           |         | 0         |      |
| 90                      | All  | reduce hours to .9  | 750,000   |         | 750,000   |      |
| 305                     | All  | Promote within the County                                     |           |         |           |      |
| 306                     | All  | Manage Overtime   |           |         |           |      |
| 302                     | All  | Replace admin staff w/ PDS or clinical supervisors- reduce wk |           |         |           |      |
| 270                     | All  | Stop hiring temps and making them exempt                      |           |         |           |      |
| 249                     | All  | Use more seasonal staff than regular staff                    |           |         |           |      |
| 228                     | All  | Exempt Employee Merit Increases                               |           |         | 0         |      |
| Subtotal Low Impacts    |      |   | 800,000   | 0       | 800,000   | 3.00 |
| 60                      | All  | mandate 32 hour work week                                     | 6,000,000 |         | 6,000,000 |      |
| 307                     | All  | Hiring Freeze   |           |         | 0         |      |
| 108                     | DCJ  | Eliminate Juvenile Court Counselor Lead Pay                   | 26,000    | 52,000  | 78,000    |      |
| Subtotal Medium Impacts |      |   | 6,026,000 | 52,000  | 6,078,000 | 0.00 |
| 55                      | All  | one day per pay period  |           |         | 0         |      |
| 92 & 298                | All  | Examine Exempt Employees Supervisory Status                   |           |         | 0         |      |
| 62                      | All  | Make Paydays once per month                                   |           |         | 0         |      |
| Subtotal High Impacts   |      |   | 0         | 0       | 0         | 0.00 |
| Total                   |      |   | 6,826,000 | 52,000  | 6,878,000 | 3.00 |
| Total Recommended       |      |   | \$0.00    | \$0.00  | \$0.00    |      |

## Category

Early Retirement Incentives 63

## Description

This proposals provides for early retirement incentives based upon years of service. The regulations concerning an early retirement option requires the program to be offered to all eligible. It is the employee who can decide to accept the offer so costs are not easy to control and must be calculated based upon all eligible employees. With over 25% of MC eligible to retire within the next few years, early retirement would be very expensive. The cost of the program is over \$3.5 million plus additional \$4M to PERS for unfunded liability based upon 3959 FTE. The County has about 4900 FTE. In addition, legal mandates direct the process including precise notice provisions

| Item # | Dept | Proposed Action                                    | OTO    | Ongoing | Total  | FTE  |
|--------|------|--|--------|---------|--------|------|
|        |      |  | 0      | 0       | 0      | 0.00 |
|        |      |  |        |         | 0      |      |
|        |      |  |        |         | 0      |      |
|        |      |  |        |         | 0      |      |
|        |      |  |        |         | 0      |      |
|        |      | Subtotal Low Impacts                               | 0      | 0       | 0      | 0.00 |
|        |      |  |        |         | 0      |      |
|        |      |  |        |         | 0      |      |
|        |      | Subtotal Medium Impacts                            | 0      | 0       | 0      | 0.00 |
| 44     | All  | Early Retirement Options- medical and PERS         |        |         | 0      |      |
| 101    | All  | Encourage early retirement w/ ten years of service |        |         | 0      |      |
|        |      |  |        |         | 0      |      |
|        |      |  |        |         | 0      |      |
|        |      |  |        |         | 0      |      |
|        |      | Subtotal High Impacts                              | 0      | 0       | 0      | 0.00 |
|        |      |  |        |         |        |      |
|        |      | Total  | 0      | 0       | 0      | 0.00 |
|        |      |  |        |         |        |      |
|        |      | TOTAL Recommended                                  | \$0.00 | \$0.00  | \$0.00 |      |

Category 64 Spending Control

Description Use the MINT to the replace paper documents and distribution systems and increasing its use.

| Item #                  | Dept   | Proposed Action   | OTO       | Ongoing | Total     | FTE   |
|-------------------------|--------|---|-----------|---------|-----------|---|
| 20                      |        | Reduce Training and Travel  |           |         | 0         |   |
| 21/30                   |        | Eliminate Food and Beverages for meetings, retreats, division picnics and "Fun in the Sun" T-shirts for picnic  |           |         | 0         |   |
| 31                      |        | Suspend all travel/training unless absolutely required to do a job  |           |         | 0         |   |
| 49                      |        | Tell everyone to cut back on their printing and photocopying. We planned to spend 2.4 million. We've assigned only 263k. How much can we save, or is it seasonal? I'm assuming that this is GF.   |           |         | 0         | \$900K budgeted for printing ballots for 4 elections; also printing of tax bills  |
| 51                      |        | Check out professional service contracts that are being planned but have not been paid or committed yet.  |           | 0       | 0         | Dept practice of tracking contract activity may make it difficult to determine which contracts have actually been committed if not full amount of contract not committed in SAP |
| 51a                     |        | Reduce professional service contracts in DSCD   |           | 200,000 | 200,000   |   |
| 52                      |        | All non-24-hour posts and non-essential services, reduce personnel/operational costs by allowing voluntary unpaid leave or by closing down non-essential offices one day per month.   |           |         | 0         | What are non-essential offices?   |
| 49/50/51/57             |        | Restrict departmental spending for printing, photocopying, supplies, and professional services.   |           |         |           | Executive order to be issued  |
| 262                     | DSS    | Stop sending printed surveys, newsletters etc. All communication should be done on the MINT. Eliminates the cost of paper, delivery, and employee time of copying and distributing all of these materials. The County has invested a great deal in our computer systems and we need to be making better use of what is already available to us. | 0         | 4,000   | 4,000     | 0.00 Publish Countywide training calendar via email/MINT only. Save \$8000 full year; \$4000 this year. Savings from other offices possible.                                    |
| 70                      |        | Administrative and vacancy savings (some are included in CYE savings projections). - DCJ  | 709,000   | 0       | 709,000   | 5.00  |
| 105                     |        | Employee travel arrangements for training   |           |         |           |   |
| 168                     |        | Cut supplies budget from 4th floor - DSS  | 13,458    |         | 13,458    |   |
| 169                     |        | Cut 10% from 3 special elections - DSS  | 81,095    |         | 81,095    |   |
| 182                     |        | Cut retired staff still working   |           |         |           |   |
| 197                     | Health | Cut Distribution, Travel & Training, Public Health Academy program-Health   | 86,000    | 45,144  | 131,144   | 1.60 FY 03 GF Impact \$55,288 - 1.00 FTE on-going   |
| 221                     | Health | Reduce drugs line time in Pharmacy budget; hold 0.5 FTE vacant - Health   | 200,000   |         | 200,000   |   |
| Subtotal Low Impacts    |        |   | 1,089,553 | 249,144 | 1,338,697 | 6.60  |
| Subtotal Medium Impacts |        |   | 0         | 0       | 0         | 0.00  |
| Subtotal High Impacts   |        |   | 0         | 0       | 0         | 0.00  |
| Total                   |        |   | 1,089,553 | 249,144 | 1,338,697 | 6.60  |
| Recommended Total       |        |   | 0         | 0       | 200,000   |   |

COOL will be publishing the training calendar online for the remainder of the fiscal year so this is a cut that can be made from the printing budget for COOL

Category 65 Information Technology

Description

Aging and Disability Services was the only department to submit cut ideas in the area of departmental IT staffs and projects. Ideas include reducing IS Manager to 0.5 FTE and cutting \$100,000 of project funds currently matched at 33% for development of integrated client/case management system with the State and other AAA's statewide.

| Item # | Dept | Proposed Action                           | OTO | Ongoing | Total | FTE Note                                       |
|--------|------|---|-----|---------|-------|--|
| 203    | ADS  | Reduce ADS IS Manager position to 0.5 FTE | 0   | 4,821   | 4,821 | 0.50 Mostly funded by non-General Fund sources |

Subtotal Low Impacts

0 4,821 4,821 0.50

|     |  |  |         |  |         |  |
|-----|--|--|---------|--|---------|--|
| 204 |  | Cut \$100,000 in project funds for development of UCIS integrated system with State, and other AAAs. | 100,000 |  | 100,000 | \$100,000 OTO if accepted. Cannot recommend at this time - may be matched at 90/10 -- also funds software tools needed for HIPAA and possibly mental health. |
|-----|--|--|---------|--|---------|--|

Subtotal Medium Impacts

100,000 0 100,000 0.00  
0.00  
0.00

Subtotal High Impacts

0 0 0 0.00

Total

100,000 4,821 104,821 0.50

Recommended Cuts

0 4,821 4,821 0.50

Category 66 Diversity Conference

Description Category includes elimination or move to a participant-paid Diversity Conference.  
  
Recommend: Eliminate budget for Diversity Conference and move to a participant-paid conference coordinated by the Countywide Diversity Committee. (Note: the impact of this conference on planners and coordinators is significant; as the Countywide Diversity Manager organizes work for Jan 02 forward; staffing

| Item #                  | Dept | Proposed Action  | OTO | Ongoing | Total  | FTE   |
|-------------------------|------|--|-----|---------|--------|---|
|                         |      |  | 0   | 0       | 0      | 0.00  |
|                         |      |  |     |         | 0      |   |
|                         |      |  |     |         | 0      |   |
|                         |      |  |     |         | 0      |   |
|                         |      |  |     |         | 0      |   |
|                         |      |  |     |         | 0      |   |
|                         |      |  |     |         | 0      |   |
|                         |      |  |     |         | 0      |   |
|                         |      |  |     |         | 0      |   |
| Subtotal Low Impacts    |      |  | 0   | 0       | 0      | 0.00  |
| 239                     | All  | Eliminate or move to a participant-paid Diversity Conference |     | 15,000  | 15,000 | Review with other countywide services by new countywide diversity manager |
|                         |      |  |     |         | 0      |   |
|                         |      |  |     |         | 0      |   |
|                         |      |  |     |         | 0      |   |
|                         |      |  |     |         | 0      |   |
|                         |      |  |     |         | 0      |   |
|                         |      |  |     |         | 0      |   |
|                         |      |  |     |         | 0      |   |
|                         |      |  |     |         | 0      |   |
|                         |      |  |     |         | 0      |   |
| Subtotal Medium Impacts |      |  | 0   | 15,000  | 15,000 | 0.00  |
|                         |      |  |     |         | 0      |   |
|                         |      |  |     |         | 0      |   |
|                         |      |  |     |         | 0      |   |
|                         |      |  |     |         | 0      |   |
|                         |      |  |     |         | 0      |   |
|                         |      |  |     |         | 0      |   |
|                         |      |  |     |         | 0      |   |
|                         |      |  |     |         | 0      |   |
|                         |      |  |     |         | 0      |   |
| Subtotal High Impacts   |      |  | 0   | 0       | 0      | 0.00  |
| Total                   |      |  | 0   | 15,000  | 15,000 | 0.00  |
| Recommendation          |      |  | 0   | 15,000  | 15,000 | 0.00  |

## Description

Animal Control's mission is to protect people and animals through the promotion and enforcement of responsible animal ownership. Also operates a shelter. ORS & County Code to provide services related to rabies, nuisance enforcement, dog and cat licensing, neglect and cruelty, barking dogs, dog bites,.

| Item #           | Dept.    | Proposed Action                              | OTO         | Ongoing | Total   | FTE          | Comments   |
|------------------|----------|--|-------------|---------|---------|--------------|--|
|                  | DSS/DSCD | Night Service                                |             | 53,050  | 53,050  |              | This involves critter gutter contract, dove lewis contract for emergency vet care for injured animals and the after hours answering service  |
| 326              | DSS/DSCD | Program Coordinator Position                 |             | 32,034  | 32,034  | 0.50         | FTE responsible for coordinating volunteer program and is the lead person for all external events. Also is responsible for statistical analysis for our dept reporting on website.   |
|                  |          |  |             |         | 0       |              |  |
|                  |          |  |             |         | 0       |              |  |
|                  |          |  |             |         | 0       |              |  |
|                  |          |  |             |         | 0       |              |  |
|                  |          |  |             |         | 0       |              |  |
|                  |          |  |             |         | 0       |              |  |
|                  |          |  |             |         | 0       |              |  |
| 142              | DSS/DSCD | Subtotal Low Impacts<br>Lost & Found Program | 0<br>38,982 | 85,084  | 85,084  | 0.50<br>1.00 | Currently field about 65,000 calls/yr. With 8.00 FTE, 60% of calls address lost and found. Will impact ability of people to find out about their pets, result of more animals in shelter and possibly more euthanizations. |
| 141              | DSS/DSCD | Dead Animal Pick-Up                          | 41,417      |         |         | 1.00         | Animal Control Field Aide and OAZ. Loss of this program will cause approx. 1,500 animals to remain on streets.   |
|                  |          |  |             |         | 0       |              |  |
|                  |          |  |             |         | 0       |              |  |
|                  |          |  |             |         | 0       |              |  |
|                  |          |  |             |         | 0       |              |  |
|                  |          | Subtotal Medium Impacts                      | 80,399      | 0       | 0       | 2.00         |  |
| 143              | DSS/DSCD | Potentially Dangerous Dog Program            | 51,013      |         | 51,013  | 1.00         | Investigates bites and quarantine dogs for rabies protection.  |
|                  |          |  |             |         | 0       |              |  |
|                  |          |  |             |         | 0       |              |  |
|                  |          | Subtotal High Impacts                        | 51,013      | 0       | 51,013  | 1.00         |  |
| Total            |          |  | 131,412     | 85,084  | 136,097 | 3.50         |  |
| Recommended Cuts |          |  | 0           | 0       | 0       | 0.00         |  |

Category 70 - System Redesign

Description Variety of ideas to change programs through redesign and/or reorganization. No immediate dollar savings.

| Item #                  | Dept     | Proposed Action  | OTO | Ongoing | Total   | FTE Note   |
|-------------------------|----------|--|-----|---------|---------|--|
| 44                      | All      | voluntary leaves   |     |         | 0       |  |
| 212                     |          | Egage in departmental resturcturing and/or redesign  | 0   | 0       | 0       | 0.00   |
| 12                      |          | Reorganize Departments   | 0   | 0       | 0       | 0.00 DSS/DSCD & ADS/CFS  |
| 226                     |          | Reduce central administration  | 0   | 0       | 0       | 0.00   |
| 39                      |          | Issue may not be services, but delivery models. That is Central vs. Decentral Services; Small operating departments vs. enlarged central structures; community based services vs. Quadrents vs larger central operations; support of County operations vs. neighborhoods or schools. | 0   | 0       | 0       | 0.00   |
| 36                      | DSS/DCSD | Examine provision of support services provision (i.e., central vs. dectralized) ... waiting for Van's document   | 0   | 0       | 0       | 0.00   |
| 281a                    |          | Cut two positions performing PAO duties countywide (from estimated 15 FTE countywide)  |     | 50,000  | 50,000  | 2.00   |
| 88                      | DSS      | Redesign HR  | 0   | 0       | 0       | 0.00   |
| 11                      | DSS      | Reorganize HR (centralization?)  | 0   | 0       | 0       | 0.00 In process  |
| 294                     | DSS      | Stop implementing HR study to centralize HR  | 0   | 0       | 0       | 0.00   |
| 96                      | All      | Redundant programs such as training, orientation, ergonomics and worker's safety: eliminate either central functions or departmental units/costs. This could save FTEs. (MINT)   | 0   |         | 0       | 0.00 Review and recommend systems improvements, beginning in DSS. Determine if savings possible next |
| 180                     | DSS      | Move Budget and Evaluation   | 0   | 0       | 0       | 0.00 No savings  |
| 164a                    | DSS      | Reprogram evaluation and research FTEs countywide  |     | 270,000 | 270,000 | 4.00   |
| 202a                    | ADS      | Reprogram evaluation and research FTEs countywide  |     | 22,545  | 22,545  | 1.50   |
| 10                      | DSCD     | Examine Facilities - Decentralize  | 0   | 0       | 0       | 0.00   |
| 6                       | DSCD     | Examine Facilities - Improved Ops  | 0   | 0       | 0       | 0.00   |
| 4                       | DCSD     | Consolidate Housing Functions  | 0   | 0       | 0       | 0.00 In process w/DSS/DSCD merger  |
| 224                     | DSCD     | Merge Electronic Services and Telecom Services with Facilities   | 0   | 0       | 0       | 0.00 Consider during DSS/DSCD merger   |
| 246                     |          | Consolidate Mental Health with Health  | 0   | 0       | 0       | 0.00 Considered during Mental Health redesign. Not supported   |
| 248                     |          | School to work, SIP (LSI). Combine this with CCFC.   | 0   | 0       | 0       | 0.00 No GF \$\$  |
| 258                     |          | Consolidate the number of field offices in the Department of Community Justice.  | 0   | 0       | 0       | 0.00 Require policy change on districts. Would require leasing larger space, limited savings if any. |
| 299                     | DSCD     | Combine GIS with County planning and evaluation  | 0   | 0       | 0       | 0.00 Being considered during DSS/DSCD merger   |
| 245                     |          | Consolidation in Nond  | 0   | 0       | 0       | 0.00 Looking at pass thru for FY03   |
| 18                      |          | Systemic Opps - to be refined later (such as Pre-trial release)  | 0   | 0       | 0       | 0.00   |
| 213                     |          | Review the potential of creating a one-stop multi-service center that encourages program collaboration and team case   | 0   | 0       | 0       | 0.00 Worth pursuing  |
| 260                     |          | Redesign Domestic Violence program due to apparent duplication in CFS and Health   | 0   | 0       | 0       | 0.00 Worth pursuing  |
| 263                     |          | Redesign homeless services   | 0   | 0       | 0       | 0.00 Needed but not likely to save \$\$  |
| 235                     |          | Increase subcontracting efficiency and cost  | 0   | 0       | 0       | 0.00 Analyze w/contracting   |
| 236                     |          | Analyze use of contracted and on-call staff  | 0   | 0       | 0       | 0.00   |
| 240                     |          | Close small programs   | 0   | 0       | 0       | 0.00   |
| 254                     |          | Share services with external agencies  | 0   | 0       | 0       | 0.00   |
| 1                       | DCSD     | Transfer Roads & Bridges to another entity   | 0   | 0       | 0       | 0.00   |
| Subtotal Low Impacts    |          |  | 0   | 0       | 0       | 0.00   |
| Subtotal Medium Impacts |          |  | 0   | 0       | 0       | 0.00   |
| Subtotal High Impacts   |          |  | 0   | 0       | 0       | 0.00   |
| Total                   |          |  | 0   | 0       | 0       | 0.00   |

Category 71 Postpone LUP Code Enforcement & Land Use Planning Good Gov't

Description Postpone long range planning and code enforcement. LUP responsible for development of LUP mandated by state and Columbia river gorge. Code enforcement pertains to zoning and development of code violations.

| Item #                  | Dept.    | Proposed Action                                     | OTO     | Ongoing | Total   | FTE  | Comments   |
|-------------------------|----------|---|---------|---------|---------|------|--|
|                         |          |   |         |         | 0       |      |  |
|                         |          |   |         |         | 0       |      |  |
|                         |          |   |         |         | 0       |      |  |
|                         |          |   |         |         | 0       |      |  |
| Subtotal Low Impacts    |          |   | 0       | 0       | 0       | 0.00 |  |
|                         |          |   |         |         | 0       |      |  |
|                         |          |   |         |         | 0       |      |  |
|                         |          |   |         |         | 0       |      |  |
| Subtotal Medium Impacts |          |   | 0       | 0       | 0       | 0.00 |  |
|                         |          |   |         |         | 0       |      |  |
| 144                     | DSS/DSCD | Postpone LUP Code Enforcement & Long Range Planning | 122,173 | 21,000  | 143,173 | 0.50 | The code enforcement program is suspended immediately through the end of this fiscal year. Discontinue, reduce or phase long range planning projects that are already not committed or underway and that rely upon technical studies; eg. water quality streams analysis for ESA, grading and erosion control rewrite is reduced to review by biologist; no large hearings cases are assumed; through the end of the fiscal year, drop anticipated IGA to conduct inspections of land use as well as building code violations; postpone purchase of 2000 aerial maps for applying new zoning designations. Code Enforcement suspension will frustrate some community members immediately when nuisances occur, this has the effect of inviting non-compliance with environmental and other requirements that effect livability. Reduction of Long Range Planning undermines the viability of |
|                         |          |   |         |         | 0       |      |  |
|                         |          |   |         |         | 0       |      |  |
|                         |          |   |         |         | 0       |      |  |
|                         |          |   |         |         | 0       |      |  |
|                         |          |   |         |         | 0       |      |  |
|                         |          |   |         |         | 0       |      |  |
|                         |          |   |         |         | 0       |      |  |
|                         |          |   |         |         | 0       |      |  |
| Subtotal High Impacts   |          |   | 122,173 | 21,000  | 143,173 | 0.50 |  |
| Total                   |          |   | 122,173 | 21,000  | 143,173 | 0.50 |  |
| Recommended Cuts        |          |   | 0       | 0       | 0       | 0.00 |  |



|             |   |
|-------------|---|
| Description | Category includes ideas to cut the purchasing office and decrease expenditures on supplies. |
|-------------|---|

Page 1

Where Could Interest Earnings be Reallocated to the General Fund?

DAVE WARREN  
HANDOUT

FUNDS WITH RESERVES

| Fund                                 | Fund # | Interest Earnings | Contingency | Unappropriated | Notes  |
|--------------------------------------|--------|-------------------|-------------|----------------|--|
| Road Fund                            | 1501   | 415,000           | 361,424     |                | Not legally available to GF  |
| Bicycle Path Construction Fund       | 1503   | 5,000             | 109,660     |                | Not legally available to GF  |
| Pub Land Corner Preservation Fund    | 1512   | 0                 | 287,907     |                |  |
| Inmate Welfare Fund                  | 1513   | 6,726             | 65,161      |                |  |
| Jail Levy Fund                       | 1514   | 300,000           | 3,956,449   |                | May require offsetting transfer from GF for Levy Fund COLA   |
| Revenue Bond Sinking Fund            | 2001   | 64,450            |             | 523,332        | Not legally available to GF  |
| Capital Debt Retirement Fund         | 2002   | 49,320            |             | 2,162,267      | Could be partially reallocated to GF. Will cause future growth in debt payment charges.  |
| General Obligation Bond Sinking Fund | 2003   | 580,000           |             | 12,019,301     | Not legally available to GF  |
| PERS Bond Sinking Fund               | 2004   | 350,000           |             | 2,620,558      | Could be partially reallocated to GF. Will cause future growth in debt payment charges.  |
| Capital Acquisition Fund             | 2508   | 5,000             | 5,000       |                |  |
| Asset Preservation Fund              | 2509   | 100,000           | 772,066     |                | Could be partially reallocated to GF.  |
| Behavioral Health Managed Care Fund  | 3002   | 100,000           | 3,431,720   |                | Not legally available to GF  |
| Risk Management Fund                 | 3500   | 850,000           | 7,989,509   |                | Could be partially reallocated to GF. Will cause future growth in service reimbursement charges.   |
| Fleet Management Fund                | 3501   | 175,000           | 2,267,671   |                | Could be partially reallocated to GF. Will cause future growth in service reimbursement charges.   |
| Telephone Fund                       | 3502   | 32,748            | 809,517     |                | Could be partially reallocated to GF. Will cause future growth in service reimbursement charges.   |
| Data Processing Fund                 | 3503   | 40,000            | 7,499       |                | Could be partially reallocated to GF. Will cause future growth in service reimbursement charges and will require cuts as it exceeds Contingency account. |
| Mail Distribution Fund               | 3504   | 5,000             | 37,031      |                | Could be partially reallocated to GF.  |
| <b>Total Interest</b>                |        | <b>3,078,244</b>  |             |                |  |
| Not Available To GF                  |        | 1,164,450         |             |                |  |
| Partially Available To GF            |        | 1,607,068         |             |                |  |
| Available To GF                      |        | 306,726           |             |                |  |

**Where Could Interest Earnings be Reallocated to the General Fund?**

**FUNDS WITHOUT RESERVES**

| Fund                                 | Fund #                    | Interest Earnings | Contingency | Unappropriated | Notes   |
|--------------------------------------|---------------------------|-------------------|-------------|----------------|---|
| Emgcy Comm Fund                      | 1502                      | 8,602             | 0           | 0              | Dedicated to 911 services by statute  |
| Federal/State Fund                   | 1505                      | 13,000            | 0           | 0              | Earnings must be spent on dental program and cannot supplant General Fund   |
| County School Fund                   | 1506                      | 3,750             | 0           | 0              | Earnings will not accrue if school fund transfer is withdrawn   |
| Tax Title Fund                       | 1507                      | 40,000            | 0           | 0              | Not legally available to GF. Owed to taxing districts as part of tax distribution                                 |
| <u>Library Fund</u>                  | 1510                      | 300,000           | 0           | 0              | Could substitute for GF support. Would require Library program cuts as the fund has no reserve or contingency     |
| Spec Excise Tax Fund                 | 1511                      | 5,000             | 0           | 0              | Not legally available to GF. Dedicated to METRO for convention center   |
| Justice Spec. Ops.                   | 1516                      | 12,470            | 0           | 0              | Dedicated to subcomponents of the fund  |
| Justice Bond Project                 | 2500                      | 2,500,000         | 0           | 0              | Dedicated to bond construction. Not legally available to GF   |
| <u>Building Project Fund</u>         | 2504                      | 1,000,000         | 0           | 0              | Could be reallocated to GF. Would require cuts to construction projects as the fund has no reserve or contingency |
| <u>Deferred Maint Projs</u>          | 2505                      | 300,000           | 0           | 0              | Could be reallocated to GF. Would require cuts to construction projects as the fund has no reserve or contingency |
| Library Const.                       | 2506                      | 650,000           | 0           | 0              | Dedicated to bond construction. Not legally available to GF   |
| <u>Capital Improvement</u>           | 2507                      | 500,000           | 0           | 0              | Could be reallocated to GF. Would require cuts to construction projects as the fund has no reserve or contingency |
| Dunthorpe Riverdale Service District | 3000                      | 15,000            | 0           | 0              | Not available to the County. Service District is a separate government  |
| Mid County Service District          | 3001                      | 45,500            | 0           | 0              | Not available to the County. Service District is a separate government  |
| <b>Total Interest</b>                |                           | <b>5,393,322</b>  |             |                |   |
|                                      | Not Available To GF       | <b>3,293,322</b>  |             |                |   |
|                                      | Partially Available To GF | <b>0</b>          |             |                |   |
|                                      | Available To GF           | <b>2,100,000</b>  |             |                |   |