

ANNOTATED MINUTES

*Tuesday, May 31, 1994 - 9:00 AM
Multnomah County Courthouse, Room 602*

BUDGET WORK SESSION

WS-1 *Citizen Budget Advisory Committee Recommendations, Board and Staff Discussion and Review of the 1994-95 DEPARTMENT OF LIBRARY SERVICES Budget.*

GINNIE COOPER, JENNIE GOODRICH, JUNE MIKKELSEN, MARGARET EPTING AND PAUL MILLIUS PRESENTATION AND RESPONSE TO BOARD QUESTIONS AND DISCUSSION. STAFF TO RESPONSE TO FOLLOW UP INFORMATION REQUESTS.

*Tuesday, May 31, 1994 - 11:30 AM
Multnomah County Courthouse, Room 602*

BUDGET PUBLIC HEARING

Chair Beverly Stein convened the hearing at 11:30 a.m., with Vice-Chair Tanya Collier, Commissioners Sharron Kelley, Gary Hansen and Dan saltzman present.

PH-1 **PUBLIC HEARING** on the 1994-95 DEPARTMENT OF LIBRARY SERVICES Budget. *Testimony Limited to 3 Minutes Per Person.*

RON SUMMERS TESTIMONY IN SUPPORT OF LIBRARY BUDGET.

There being no further public testimony, the hearing was adjourned at 11:35 a.m.

*Tuesday, May 31, 1994 - 1:30 PM
Multnomah County Courthouse, Room 602*

BUDGET PUBLIC HEARING

Chair Beverly Stein convened the hearing at 1:40 p.m., with Vice-Chair Tanya Collier, Commissioners Sharron Kelley, Gary Hansen and Dan saltzman present.

PH-2 **PUBLIC HEARING** on the 1994-95 DEPARTMENT OF LIBRARY SERVICES, DEPARTMENT OF ENVIRONMENTAL SERVICES, AND

**DEPARTMENT OF COMMUNITY CORRECTIONS Budgets. Testimony
Limited to 3 Minutes Per Person.**

**ROSALIE GRAFE TESTIMONY IN SUPPORT OF
LIBRARY BUDGET; GERALD McFADDEN TESTIMONY
REGARDING ISSUES WITH THE DCC BUDGET AND
SUSAN KAY HUNTER TESTIMONY IN SUPPORT OF
FUNDING THE COUNCIL FOR PROSTITUTION
ALTERNATIVES.**

*There being no further public testimony, the hearing was adjourned at 1:45
p.m.*

**Tuesday, May 31, 1994 - 7:00 PM
Sheriff's Office Auditorium
12240 NE Glisan, Portland**

PUBLIC HEARING - MIDLAND LIBRARY

Chair Beverly Stein convened the hearing at 7:00 p.m., with Vice-Chair Tanya Collier, Commissioners Sharron Kelley, Gary Hansen and Dan saltzman present.

PH-3 PUBLIC HEARING for the Purpose of Receiving Public Testimony on the Possible Relocation of the Midland Branch Library. Testimony Limited to 3 Minutes Per Person.

PUBLIC TESTIMONY REGARDING THE POSSIBLE RELOCATION OF THE MIDLAND BRANCH LIBRARY RECEIVED FROM MARK RUHLAND, TRUDY JONES, KEN BRUNEAU, DARRELL DESPER, KATE LAMB, HOWARD HOLT, MAVIS HOLT, DAVID BERNSTEIN, MARK CVETKO, PAT RICE, DENNIS RICHEY, FRANK CLEYS, GRACE FITZGERALD, CHARLES SMITH, HANK BELL, DICK GROAT, TOM PHILLIPS, W.M. BEARDSLEY, RICHARD SCHMIDT, MARGARET BREADSLEY, CHRIS KUGEL, PAUL PORCH, ELAINE BLUME, MARIANNE STEVENS, NORMA BLEID, TANYA PUTMAN, MARGARET WOLFF, BONNIE HOLT, DIANNA EDWARDS, VIRGINIA ANDERSON, NICK MEIER, PAUL MILLIUS, MO DINDRAL, SHIRLEY McGREW, MICHAEL DANA, PHIL NORMAN, MARGE BOOTON, LES PRATT, JOHN KRAUS, DAVID BURNEY, DONNA TAYLOR AND MAVIS WILLFORD. THE MAJORITY OF THIS TESTIMONY WAS OPPOSED TO THE RELOCATION AND IN FAVOR OF PURCHASE OF LAND ADJACENT TO THE CURRENT SITE AND BUILD NEW BRANCH FACILITY.

There being no further public testimony, the hearing was adjourned at 8:47 p.m.

*Wednesday, June 1, 1994 - 9:00 AM
Multnomah County Courthouse, Room 602*

BUDGET WORK SESSION

WS-2 *Citizen Budget Advisory Committee Recommendations, Board and Staff Discussion and Review of the 1994-95 INDEPENDENT AGENCIES & OTHER GENERAL GOVERNMENT SUPPORT (Citizens Involvement Committee, Tax Supervision Committee, Multnomah Commission on Children & Families, Metropolitan Arts Commission, Metropolitan Human Rights Commission, Accounting Entities, Portland/Multnomah Commission on Aging) Budgets and Elected Officials.*

JERRY PENK, CBAC; JOHN LEGREY, CIC; TIM REDDINGTON, TSCC; HELEN RICHARDSON, MCCF; BILL BULICK, ARTS COMMISSION; HELEN CHEEK, MHRC; BECKY WHERLEY, PMCOA; GARY BLACKMER, AUDITOR; DAVE WARREN AND MEGANNE STEELE PRESENTATIONS AND RESPONSE TO BOARD QUESTIONS AND DISCUSSION. STAFF TO RESPOND TO FOLLOW UP INFORMATION REQUESTS.

*Wednesday, June 1, 1994 - 11:30 AM
Multnomah County Courthouse, Room 602*

BUDGET PUBLIC HEARING

Chair Beverly Stein convened the hearing at 11:30 a.m., with Vice-Chair Tanya Collier, Commissioners Sharron Kelley, Gary Hansen and Dan saltzman present.

PH-4 *PUBLIC HEARING on the 1994-95 INDEPENDENT AGENCIES & OTHER GENERAL SERVICES (Citizens Involvement Committee, Tax Supervision Committee, Multnomah Commission on Children & Families, Metropolitan Arts Commission, Metropolitan Human Rights Commission, Accounting Entities, and Portland/Multnomah Commission on Aging) Budgets. Testimony Limited to 3 Minutes Per Person.*

JOANNA EATON, DORINDA MERRITT AND EMMY SLOAN TESTIMONY IN SUPPORT OF FUNDING CARES ADD PACKAGE.

There being no further public testimony, the hearing was adjourned at 11:45 a.m.

Wednesday, June 1, 1994 - 1:30 PM
Multnomah County Courthouse, Room 602

BUDGET WORK SESSION

WS-3 Board and Staff Discussion and Review of the 1994-95 MULTNOMAH COUNTY SHERIFF'S OFFICE Budget.

SHERIFF BOB SKIPPER, JOHN BUNNELL, RANDY AMUNDSON, BILL FARVER AND GARY BLACKMER PRESENTATIONS AND RESPONSE TO BOARD QUESTIONS AND DISCUSSION. STAFF TO RESPOND TO FOLLOW UP INFORMATION REQUESTS.

Wednesday, June 1, 1994 - 7:00 PM
Gresham City Hall Council Chambers
1333 NW Eastman Parkway, Gresham

BUDGET PUBLIC HEARING

Chair Beverly Stein convened the hearing at 7:13 p.m., with Vice-Chair Tanya Collier, Commissioners Sharron Kelley, Gary Hansen and Dan saltzman present.

PH-5 PUBLIC HEARING and Testimony on the 1994-95 Proposed Budget. Testimony Limited to 3 Minutes Per Person.

TED HOCKADAY, GUSSIE McROBERT, BERNIE GIUSTO, JACK PESSIA, RICHARD SCHWARZ, MARGARET BAX, KATHY MINDEN, RON PENNINGTON, RANDY NICHOLSON, BARBARA ADKINS, DEBBIE PORTER, GISELLE HEADLEY-MARCOFF, CRISTINA GERMAIN, ARDEN BALLOU, CARMEN MIRZANDA, SUSIE SILVA-STROMMER, PATTI SWANSON AND LOIS BALZER TESTIMONY IN SUPPORT OR VARIOUS BUDGET ISSUES.

There being no further public testimony, the hearing was adjourned at 8:10 p.m.

Thursday, June 2, 1994 - 9:30 AM
Multnomah County Courthouse, Room 602

REGULAR MEETING

Chair Beverly Stein convened the meeting at 9:35 a.m., with Vice-Chair Tanya Collier, Commissioners Sharron Kelley, Gary Hansen and Dan saltzman present.

CONSENT CALENDAR

**UPON MOTION OF COMMISSIONER KELLEY,
SECONDED BY COMMISSIONER HANSEN, THE
CONSENT CALENDAR (ITEMS C-1 THROUGH C-16)
WAS UNANIMOUSLY APPROVED.**

COMMUNITY AND FAMILY SERVICES DIVISION

- C-1 *Ratification of Amendment No. 2 to Intergovernmental Revenue Agreement, Contract #103354, between Multnomah County Community and Family Services Division, Community Action Program and the City of Portland to Add \$26,460 for Alcohol/Drug Free Transitional Housing for Homeless People, Effective Upon Execution through June 30, 1994*
- C-2 *Ratification of an Intergovernmental Revenue Agreement, Contract #105074, between Multnomah County Community and Family Services Division, Alcohol and Drug Program Office and the Children's Services Division to Increase County Revenue by \$99,190 to Establish a Multi-Agency Family Support Team Project for Alcohol and Drug Services for Clients and their Children, Effective May 1, 1994 through June 30, 1995*

DEPARTMENT OF HEALTH

- C-3 *Ratification of an Intergovernmental Revenue Agreement, Contract #200035, between Children's Services Division and Multnomah County to Provide Community Health Services as a Member of the Multi-Agency Family Support Team.*
- C-4 *Ratification of an Intergovernmental Revenue Agreement, Contract #200045, between the City of Fairview and Multnomah County Health Department to Provide Services of Nuisance Enforcement Officer, Effective July 1, 1994 through June 30, 1995*
- C-5 *Ratification of an Intergovernmental Revenue Agreement, Contract #200055, between the City of Troutdale and Multnomah County Health Department to Provide Services of Nuisance Enforcement Officer, Effective July 1, 1994 through June 30, 1995*
- C-6 *Ratification of an Intergovernmental Agreement, Contract #202384, between Multnomah County Health Department and Child Development & Rehabilitation Center at the Oregon Health Sciences University to Provide Specialized Pediatric Care to CareOregon Clients with Reimbursement on a Fee-For-Service Basis, Effective Upon Execution through Annual Renewal*
- C-7 *Ratification of an Intergovernmental Revenue Agreement, Contract #202394, between the City of Portland and Multnomah County Health Department to*

Provide Assistance and Guidance in the Completion of an Exposure Control Plan, Effective January 1, 1994 through December 31, 1994

- C-8 *Ratification of an Intergovernmental Agreement, Contract #202424, between Multnomah County Health Department and Oregon Health Sciences University to Provide Certain Hospital and Alternatives to Hospital Services to CareOregon Clients with Reimbursement on a Per Person, Per Month Basis, Effective Upon Execution through a 3 Year Annual Renewal*

JUVENILE JUSTICE DIVISION

- C-9 *Ratification of Amendment No. 1 to Intergovernmental Revenue Agreement, Contract #100744, between Multnomah County Juvenile Justice Division and the Children's Services Division to Extend the Downsizing Agreement with the State CSD Office, Effective July 1, 1993 through June 30, 1995*

DEPARTMENT OF ENVIRONMENTAL SERVICES

- C-10 *RESOLUTION in the Matter of the Approval of the Agreement to Defer Right to Pursue Default on County Land Sale Contract #15522*

RESOLUTION 94-96.

- C-11 *ORDER in the Matter of the Execution of Deed D941006 Upon Complete Performance of a Contract to: BRUCE J. CAMPBELL and SUSAN K. CAMPBELL, Husband & Wife; and RICHARD C. OBERG and VIVIAN S. OBERG, Husband & Wife*

ORDER 94-97.

- C-12 *ORDER in the Matter of the Execution of Deed D941010 Upon Complete Performance of a Contract to: WILLIAM NICHOLAS WERNER*

ORDER 94-98.

- C-13 *ORDER in the Matter of the Execution of Deed D941011 Upon Complete Performance of a Contract to: GARY L. MARTIN and GINA M. MARTIN*

ORDER 94-99.

- C-14 *Ratification of an Intergovernmental Agreement, Contract #301744, between Multnomah County Transportation Division and the Oregon Department of Transportation to Improve the Intersection and Install a New Traffic Signal at SE Stark Street and 174th Avenue, Effective Upon Execution through Completion*

NON-DEPARTMENTAL

- C-15 *Ratification of an Intergovernmental Agreement, Contract #500474, between Metropolitan Service District (METRO) and Multnomah County Relating to the Voluntary Dues Assessment of \$22,971.89 for FY 1993-94, Effective Upon Execution through June 30, 1994*

SHERIFF'S OFFICE

- C-16 *Ratification of an Intergovernmental Agreement, Contract #800744, between Multnomah County Sheriff's Office and the City of Portland to Administer the Duties of "Manager" as Stated in Multnomah County Ordinance No. 647, Governing Operation of Certain Secondhand Stores*

REGULAR AGENDA

NON-DEPARTMENTAL

- R-1 *RESOLUTION in the Matter of Amending Resolution 92-221 (Prohibiting Funding of Travel to States or Localities That Have Constitutional or Charter Provisions That Deny Civil Rights to Persons Based on Their Sexual Orientation)*

COMMISSIONER SALTZMAN MOVED AND COMMISSIONER KELLEY SECONDED, APPROVAL OF R-1. MARIA ROJO de STEFFEY PRESENTED EXPLANATION AND RESPONSE TO BOARD QUESTIONS. CHRIS JOHNSON AND JIM CLAY TESTIMONY SUPPORTING THIS RESOLUTION AND THANK THE BOARD FOR SUPPORTING THIS ITEM. RESOLUTION 94-100 WAS UNANIMOUSLY APPROVED.

- R-2 *Budget Modification NOND #15 Requesting Authorization to Transfer \$2,500 from Personal Services Salary Savings to Capital Outlay to Purchase a Laser Printer*

COMMISSIONER SALTZMAN MOVED AND COMMISSIONER HANSEN SECONDED, APPROVAL OF R-2. DAVE WARREN PRESENTED EXPLANATION AND RESPONSE TO BOARD QUESTIONS. BUDGET MODIFICATION WAS UNANIMOUSLY APPROVED.

- R-3 *Budget Modification NOND #16 Requesting Authorization to Increase the Federal Emergency Management Assistance Funding by \$1,000 to Reflect Actual Revenue Funds Allocated by Oregon Emergency Management*

COMMISSIONER COLLIER MOVED AND COMMISSIONER KELLEY SECONDED, APPROVAL OF R-3. BUDGET MODIFICATION WAS UNANIMOUSLY APPROVED.

EMPLOYEE SERVICES

- R-4 *Second Reading and Possible Adoption of an ORDINANCE Amending ORDINANCE No. 767, in Order to Add, Delete and Revise Exempt Pay Ranges*

PROPOSED ORDINANCE READ BY TITLE ONLY. COPIES AVAILABLE. COMMISSIONER KELLEY MOVED AND COMMISSIONER COLLIER SECONDED, APPROVAL OF THE SECOND READING. CURTIS SMITH PRESENTED EXPLANATION. ORDINANCE NO. 788 WAS UNANIMOUSLY APPROVED.

COMMUNITY AND FAMILY SERVICES DIVISION

- R-5 *RESOLUTION in the Matter of Supporting the Housing Authority of Portland's Position on Proposed Federal Housing and Urban Development Budget*

COMMISSIONER SALTZMAN MOVED AND COMMISSIONER HANSEN SECONDED, APPROVAL OF R-5. DENNY WEST PRESENTED EXPLANATION. RESOLUTION 94-101 WAS UNANIMOUSLY APPROVED.

PUBLIC CONTRACT REVIEW BOARD

(Recess as the Board of County Commissioners and convene as the Public Contract Review Board)

- R-6 *ORDER in the Matter of Exempting from Public Bidding a Contract with Software AG for the Provision of Software and Maintenance*

COMMISSIONER HANSEN MOVED AND COMMISSIONER SALTZMAN SECONDED, APPROVAL OF R-6. TOM FRONK PRESENTED EXPLANATION. ORDER 94-102 WAS UNANIMOUSLY APPROVED.

- R-7 *ORDER in the Matter of Exempting for the Competitive Bid Process for Contracting with a Construction Manager/General Contractor (CM/GC) for the Central Library Renovation*

COMMISSIONER SALTZMAN MOVED AND COMMISSIONER COLLIER SECONDED, APPROVAL OF R-7. JIM EMERSON PRESENTED EXPLANATION AND RESPONSE TO BOARD QUESTIONS. LARRY KRESSEL PROPOSED LANGUAGE CHANGE TO THE END OF THE SECOND PARAGRAPH TO ADD "BASED ON THE LETTER FROM GEORGE CRANDALL, MAY 10, 1994 AND THE STAFF REPORT OF LILLIE WALKER, MAY

20, 1994." UPON MOTION OF COMMISSIONER SALTZMAN SECONDED BY COMMISSIONER HANSEN, AMENDMENT WAS UNANIMOUSLY APPROVED. AMENDED RESOLUTION 94-103 WAS UNANIMOUSLY APPROVED.

(Recess as the Public Contract Review Board and reconvene as the Board of County Commissioners)

DEPARTMENT OF HEALTH

R-8 *Second Reading and Possible Adoption of an ORDINANCE Adopting an Ambulance Service Plan for Multnomah County Pursuant to ORS 823.180*

PROPOSED ORDINANCE READ BY TITLE ONLY. COPIES AVAILABLE. COMMISSIONER COLLIER MOVED AND COMMISSIONER SALTZMAN SECONDED, APPROVAL OF THE SECOND READING.

BILL COLLINS AND ASSISTANT COUNTY COUNSEL JACKQUIE WEBER PRESENTED OVERVIEW, DISCUSSION AND RESPONSE TO BOARD QUESTIONS.

TESTIMONY RECEIVED FROM IRENE STEINER, CYNTHIA FLOCK, TERRY MARSH, JUNITA KAUBLE, KNUTE EIE, DAVID SMALLWOOD, GARY McLEAN AND JOHN PRAGGASTIS.

(COLLIER AMENDMENT #1)

COMMISSIONER COLLIER MOVED AND COMMISSIONER KELLEY SECONDED, CONSIDERATION AND APPROVAL OF THE FOLLOWING AMENDMENT TO THE MULTNOMAH COUNTY EMERGENCY MEDICAL SERVICES AMBULANCE SERVICE AREA PLAN:

(PAGE 32, ¶ 3)

ADD NEW ¶ 3 UNDER INITIAL ASSIGNMENT, TO READ: THE RFP SHALL REQUIRE DISCLOSURE OF ANY HISTORY OF CONVICTION OR PENDING CLAIMS REGARDING UNFAIR EMPLOYMENT PRACTICES, INVOLVEMENT WITH MEDICARE FRAUD, VIOLATIONS OF THE AMERICANS WITH DISABILITIES ACT, ANTITRUST ACTIVITIES, OR VIOLATIONS OF ANY OTHER FEDERAL, STATE, OR

LOCAL CIVIL OR CRIMINAL LAWS OR ADMINISTRATIVE RULES. THIS INFORMATION WILL BE CONSIDERED IN MAKING A DECISION REGARDING THE RECIPIENT OF THE CONTRACT.

(COLLIER AMENDMENT #2)

COMMISSIONER COLLIER MOVED AND COMMISSIONER KELLEY SECONDED, CONSIDERATION AND APPROVAL OF THE FOLLOWING AMENDMENT TO THE MULTNOMAH COUNTY EMERGENCY MEDICAL SERVICES AMBULANCE SERVICE AREA PLAN:

(PAGE 33, BULLETS)

AMEND BULLET # 3 TO READ: MEETING WORKFORCE GOALS SUCH AS DIVERSITY AND OTHERS AS OUTLINED ON PAGE 30.

AND ADD BULLET # 8 TO READ: COMPLAINTS CONCERNING WORKFORCE ISSUES.

PUBLIC COMMENT

R-9 *Opportunity for Public Comment on Non-Agenda Matters. Testimony Limited to Three Minutes Per Person.*

NONE.

NON-DEPARTMENTAL

R-10 *RESOLUTION in the Matter of Clarifying the Submission of the 1994-95 Budget to the Tax Supervising and Conservation Commission as Required by Law*

COMMISSIONER SALTZMAN MOVED AND COMMISSIONER HANSEN SECONDED, APPROVAL OF R-10. DAVE WARREN PRESENTED EXPLANATION AND RESPONSE TO BOARD QUESTIONS. COMMISSIONER COLLIER AND COMMISSIONER KELLEY PRESENTED EXPLANATION WHY NOT SUPPORTING THE PROPOSED RESOLUTION.

RESOLUTION 94-104 APPROVED, WITH COMMISSIONERS HANSEN, SALTZMAN AND STEIN VOTING AYE, AND COMMISSIONERS KELLEY AND COLLIER VOTING NO.

R-11 **RESOLUTION in the Matter of Ordering Independent Market Appraisals of Properties Purchased and Sold by Multnomah County**

COMMISSIONER SALTZMAN MOVED AND COMMISSIONER KELLEY SECONDED, APPROVAL OF R-11. COMMISSIONER SALTZMAN EXPLAINED THE PROPOSED RESOLUTION. F. WAYNE GEORGE PRESENTED EXPLANATION AND RESPONSE TO BOARD QUESTIONS AND DISCUSSION. RESOLUTION 94-105 WAS UNANIMOUSLY APPROVED.

There being no further business, the meeting was adjourned at 12:05 p.m.

**OFFICE OF THE BOARD CLERK
for MULTNOMAH COUNTY, OREGON**



Carrie A. Parkerson

**Wednesday, June 1, 1994 - 2:00 PM
Multnomah County Courthouse, Room 602**

BUDGET WORK SESSION

WS-4 Board and Staff Discussion and Review of the 1994-95 JUVENILE JUSTICE DIVISION Budget.

HAL OGBURN, BILL MORRIS, DWAYNE McNANNY, LEE BLOCK AND BILL FOGARTY PRESENTATIONS AND RESPONSE TO BOARD QUESTIONS AND DISCUSSION. STAFF TO RESPOND TO FOLLOW UP INFORMATION REQUESTS.



MULTNOMAH COUNTY OREGON

OFFICE OF THE BOARD CLERK
SUITE 1510, PORTLAND BUILDING
1120 S.W. FIFTH AVENUE
PORTLAND, OREGON 97204

BOARD OF COUNTY COMMISSIONERS
BEVERLY STEIN • CHAIR • 248-3308
DAN SALTZMAN • DISTRICT 1 • 248-5220
GARY HANSEN • DISTRICT 2 • 248-5219
TANYA COLLIER • DISTRICT 3 • 248-5217
SHARRON KELLEY • DISTRICT 4 • 248-5213
CLERK'S OFFICE • 248-3277 • 248-5222

AGENDA

MEETINGS OF THE MULTNOMAH COUNTY BOARD OF COMMISSIONERS FOR THE WEEK OF

May 30, 1994 - June 3, 1994

- Monday, May 30, 1994 - MEMORIAL DAY - OFFICES CLOSED**
- Tuesday, May 31, 1994 - 9:00 AM - DLS Budget Work Session** Page 2
- Tuesday, May 31, 1994 - 11:30 AM - DLS Budget Hearing** Page 2
- Tuesday, May 31, 1994 - 1:30 PM - DLS/DES/DCC Budget Hearing** Page 2
- Tuesday, May 31, 1994 - 7:00 PM - Public Hearing/Midland Library** Page 2
at the SHERIFF'S OFFICE AUDITORIUM
12240 NE Glisan, Portland
- Wednesday, June 1, 1994 - 9:00 AM - Independent Agencies** Page 2
& Other Govt. Support Budget Work Session
- Wednesday, June 1, 1994 - 11:30 AM - Independent Agencies** Page 3
& Other Govt. Support Budget Hearing
- Wednesday, June 1, 1994 - 1:30 PM - MSCO Budget Work Session** Page 3
- Wednesday, June 1, 1994 - 7:00 PM - Budget Public Hearing** Page 3
at GRESHAM CITY HALL COUNCIL CHAMBERS
1333 NW Eastman Parkway, Gresham
- Thursday, June 2, 1994 - 9:30 AM - Regular Meeting** Page 3
- Thursday, June 2, 1994 - 2:00 PM - JJD Budget Work Session** Page 6

Thursday Meetings of the Multnomah County Board of Commissioners are taped and can be seen by Paragon Cable subscribers at the following times:
Thursday, 6:00 PM, Channel 30 - East County only; Friday, 10:00 PM, Channel 30;
Saturday, 12:30 PM, Channel 30; Sunday, 1:00 PM, Channel 30

INDIVIDUALS WITH DISABILITIES MAY CALL THE OFFICE OF THE BOARD CLERK AT 248-3277 OR 248-5222, OR MULTNOMAH COUNTY TDD PHONE 248-5040, FOR INFORMATION ON AVAILABLE SERVICES AND ACCESSIBILITY.

*Tuesday, May 31, 1994 - 9:00 AM
Multnomah County Courthouse, Room 602*

BUDGET WORK SESSION

WS-1 *Citizen Budget Advisory Committee Recommendations, Board and Staff Discussion and Review of the 1994-95 DEPARTMENT OF LIBRARY SERVICES Budget.*

*Tuesday, May 31, 1994 - 11:30 AM
Multnomah County Courthouse, Room 602*

BUDGET PUBLIC HEARING

PH-1 *PUBLIC HEARING on the 1994-95 DEPARTMENT OF LIBRARY SERVICES Budget. Testimony Limited to 3 Minutes Per Person.*

*Tuesday, May 31, 1994 - 1:30 PM
Multnomah County Courthouse, Room 602*

BUDGET PUBLIC HEARING

PH-2 *PUBLIC HEARING on the 1994-95 DEPARTMENT OF LIBRARY SERVICES, DEPARTMENT OF ENVIRONMENTAL SERVICES, AND DEPARTMENT OF COMMUNITY CORRECTIONS Budgets. Testimony Limited to 3 Minutes Per Person.*

*Tuesday, May 31, 1994 - 7:00 PM
Sheriff's Office Auditorium
12240 NE Glisan, Portland*

PUBLIC HEARING - MIDLAND LIBRARY

PH-3 *PUBLIC HEARING for the Purpose of Receiving Public Testimony on the Possible Relocation of the Midland Branch Library. Testimony Limited to 3 Minutes Per Person.*

*Wednesday, June 1, 1994 - 9:00 AM
Multnomah County Courthouse, Room 602*

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WS-2 *Citizen Budget Advisory Committee Recommendations, Board and Staff Discussion and Review of the 1994-95 INDEPENDENT AGENCIES & OTHER GENERAL GOVERNMENT SUPPORT (Citizens Involvement Committee, Tax Supervision*

Committee, Multnomah Commission on Children & Families, Metropolitan Arts Commission, Metropolitan Human Rights Commission, Accounting Entities, and Portland/Multnomah Commission on Aging) Budgets.

*Wednesday, June 1, 1994 - 11:30 AM
Multnomah County Courthouse, Room 602*

BUDGET PUBLIC HEARING

PH-4 *PUBLIC HEARING on the 1994-95 INDEPENDENT AGENCIES & OTHER GENERAL SERVICES (Citizens Involvement Committee, Tax Supervision Committee, Multnomah Commission on Children & Families, Metropolitan Arts Commission, Metropolitan Human Rights Commission, Accounting Entities, and Portland/Multnomah Commission on Aging) Budgets. Testimony Limited to 3 Minutes Per Person.*

*Wednesday, June 1, 1994 - 1:30 PM
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BUDGET WORK SESSION

WS-3 *Board and Staff Discussion and Review of the 1994-95 MULTNOMAH COUNTY SHERIFF'S OFFICE Budget.*

*Wednesday, June 1, 1994 - 7:00 PM
Gresham City Hall Council Chambers
1333 NW Eastman Parkway, Gresham*

BUDGET PUBLIC HEARING

PH-5 *PUBLIC HEARING and Testimony on the 1994-95 Proposed Budget. Testimony Limited to 3 Minutes Per Person.*

*Thursday, June 2, 1994 - 9:30 AM
Multnomah County Courthouse, Room 602*

REGULAR MEETING

CONSENT CALENDAR

COMMUNITY AND FAMILY SERVICES DIVISION

C-1 *Ratification of Amendment No. 2 to Intergovernmental Revenue Agreement, Contract #103354, between Multnomah County Community and Family Services Division,*

Community Action Program and the City of Portland to Add \$26,460 for Alcohol/Drug Free Transitional Housing for Homeless People, Effective Upon Execution through June 30, 1994

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DEPARTMENT OF HEALTH

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JUVENILE JUSTICE DIVISION

- C-9 *Ratification of Amendment No. 1 to Intergovernmental Revenue Agreement, Contract #100744, between Multnomah County Juvenile Justice Division and the Children's Services Division to Extend the Downsizing Agreement with the State CSD Office, Effective July 1, 1993 through June 30, 1995*

DEPARTMENT OF ENVIRONMENTAL SERVICES

- C-10 *RESOLUTION in the Matter of the Approval of the Agreement to Defer Right to Pursue Default on County Land Sale Contract #15522*
- C-11 *ORDER in the Matter of the Execution of Deed D941006 Upon Complete Performance of a Contract to: BRUCE J. CAMPBELL and SUSAN K. CAMPBELL, Husband & Wife; and RICHARD C. OBERG and VIVIAN S. OBERG, Husband & Wife*
- C-12 *ORDER in the Matter of the Execution of Deed D941010 Upon Complete Performance of a Contract to: WILLIAM NICHOLAS WERNER*
- C-13 *ORDER in the Matter of the Execution of Deed D941011 Upon Complete Performance of a Contract to: GARY L. MARTIN and GINA M. MARTIN*
- C-14 *Ratification of an Intergovernmental Agreement, Contract #301744, between Multnomah County Transportation Division and the Oregon Department of Transportation to Improve the Intersection and Install a New Traffic Signal at SE Stark Street and 174th Avenue, Effective Upon Execution through Completion*

NON-DEPARTMENTAL

- C-15 *Ratification of an Intergovernmental Agreement, Contract #500474, between Metropolitan Service District (METRO) and Multnomah County Relating to the Voluntary Dues Assessment of \$22,971.89 for FY 1993-94, Effective Upon Execution through June 30, 1994*

SHERIFF'S OFFICE

- C-16 *Ratification of an Intergovernmental Agreement, Contract #800744, between Multnomah County Sheriff's Office and the City of Portland to Administer the Duties of "Manager" as Stated in Multnomah County Ordinance No. 647, Governing Operation of Certain Secondhand Stores*

REGULAR AGENDA

NON-DEPARTMENTAL

- R-1 *RESOLUTION in the Matter of Amending Resolution 92-221 (Prohibiting Funding of Travel to States or Localities That Have Constitutional or Charter Provisions That Deny Civil Rights to Persons Based on Their Sexual Orientation)*
- R-2 *Budget Modification NOND #15 Requesting Authorization to Transfer \$2,500 from Personal Services Salary Savings to Capital Outlay to Purchase a Laser Printer*
- R-3 *Budget Modification NOND #16 Requesting Authorization to Increase the Federal Emergency Management Assistance Funding by \$1,000 to Reflect Actual Revenue*

Funds Allocated by Oregon Emergency Management

EMPLOYEE SERVICES

- R-4 *Second Reading and Possible Adoption of an ORDINANCE Amending ORDINANCE No. 767, in Order to Add, Delete and Revise Exempt Pay Ranges*

COMMUNITY AND FAMILY SERVICES DIVISION

- R-5 *RESOLUTION in the Matter of Supporting the Housing Authority of Portland's Position on Proposed Federal Housing and Urban Development Budget*

PUBLIC CONTRACT REVIEW BOARD

(Recess as the Board of County Commissioners and convene as the Public Contract Review Board)

- R-6 *ORDER in the Matter of Exempting from Public Bidding a Contract with Software AG for the Provision of Software and Maintenance*
- R-7 *ORDER in the Matter of Exempting for the Competitive Bid Process for Contracting with a Construction Manager/General Contractor (CM/GC) for the Central Library Renovation*

(Recess as the Public Contract Review Board and reconvene as the Board of County Commissioners)

DEPARTMENT OF HEALTH

- R-8 *Second Reading and Possible Adoption of an ORDINANCE Adopting an Ambulance Service Plan for Multnomah County Pursuant to ORS 823.180*

PUBLIC COMMENT

- R-9 *Opportunity for Public Comment on Non-Agenda Matters. Testimony Limited to Three Minutes Per Person.*

*Wednesday, June 1, 1994 - 2:00 PM
Multnomah County Courthouse, Room 602*

BUDGET WORK SESSION

- WS-4 *Board and Staff Discussion and Review of the 1994-95 JUVENILE JUSTICE DIVISION Budget.*

MULTNOMAH COUNTY BUDGET MEETING SCHEDULE

(May 25, 1994 Revision(+))

<i>Department of Library</i>		
<i>Services (DLS) Work Session</i>	<i>5/31/94</i>	<i>9:00-11:30 am - Board Room</i>
<i><u>DLS Public Testimony</u></i>	<i><u>5/31/94</u></i>	<i><u>11:30-12:00 pm - Board Room</u></i>
<i><u>*DLS/DES/DCC Public Testimony</u></i>	<i><u>5/31/94</u></i>	<i><u>1:30-4:30 pm - Board Room</u></i>
<i>Independent Agencies & Other</i>	<i>6/1/94</i>	<i>9:00-11:30 am - Board Room.</i>
<i>Government Support Work Session</i>		
<i><u>Ind/Other Public Testimony</u></i>	<i><u>6/1/94</u></i>	<i><u>11:30-12:00 pm - Board Room</u></i>
<i>Multnomah County Sheriff's</i>		
<i>Office (MCSO) Work Session</i>	<i>6/1/94(+)</i>	<i>1:30-5:00 pm -Board Room</i>
<i><u>Public Hearing/Budget</u></i>	<i><u>6/1/94</u></i>	<i><u>7:00-9:00 pm - Council</u></i> <i><u>Chambers, Gresham City Hall,</u></i> <i><u>1333 NW Eastman Parkway,</u></i> <i><u>Gresham</u></i>
<i>Juvenile Justice Division</i>		
<i>(JJD) Work Session</i>	<i>6/2/94(+)</i>	<i>2:00-5:00 pm - Board Room</i>
<i>General Work Session</i>	<i>6/7/94</i>	<i>9:30-12:00 pm - Board Room</i>
<i><u>Public Hearing/Budget</u></i>	<i><u>6/7/94</u></i>	<i><u>7:00-9:00 pm - Board Room</u></i>
<i>General Work Session</i>	<i>6/8/94</i>	<i>9:30-12:00 pm - Board Room</i>
<i>General Work Session</i>	<i>6/14/94</i>	<i>9:30-12:00 pm - Board Room</i>
<i>General Work Session</i>	<i>6/15/94</i>	<i>9:30-12:00 pm - Board Room</i>
<i><u>Public Hearing/Adopt Budget</u></i>	<i><u>6/16/94</u></i>	<i><u>9:30-12:00 pm - Board Room</u></i>

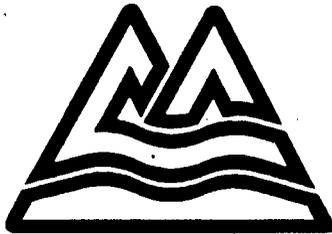
(* Denotes Additional Public Testimony As Needed)

Board Room Address:

**Multnomah County Courthouse, Room 602
1021 SW Fourth Avenue, Portland, Oregon 97204**

**Contact the Office of the Board Clerk, 248-3277 or 248-5222
for Further Information**

Carrie



MULTNOMAH COUNTY, OREGON

BOARD OF COUNTY COMMISSIONERS

BEVERLY STEIN
DAN SALTZMAN
GARY HANSEN
TANYA COLLIER
SHARRON KELLEY

PLANNING & BUDGET

PORTLAND BUILDING
1120 S.W. FIFTH - ROOM 1400
P. O. BOX 14700
PORTLAND, OR 97214
PHONE (503)248-3883

TO: Ginnie Cooper, Library Director
Betsy Williams, Environmental Services Director
Dave Boyer, Finance Director

FROM: Dave Warren *DCW*

DATE: May 31, 1994

SUBJECT: Follow Up Items from the Work Session on May 31

Attached is a list of items about which the Board of Commissioners would like additional information.

Please prepare a memo answering the Board's questions. I suggest that the responses state the question, and then state the response. The response may be a reference to an attached document.

I have two requests to make about the responses:

1. Please respond to all the questions by Monday, June 6. I realize that answers to several of the requests on the list will not be available by June 6. However, you will probably have a reasonable idea of when the answers will be available. The response to these items could be to say when the research is expected to be complete.

For example, the question asking for a discussion of the possibility of contracting with schools to provide them library service may require a process of its own, leading to a separate policy discussion by the Board. My suggestion is to respond to questions of this type by describing a process you might follow to bring the issue back to the Board with some estimate of when that might be possible.

2. Please help us keep track of the responses. Send them to the Budget Office. We will copy them, attach a sequentially numbered cover sheet that will help the Board be sure that they are getting all the packets of information, and distribute them to the Commissioners and the Clerk of the Board.

Let me know if you have further suggestions.

c Board of County
Commissioners
Larry Aab
Kelly Bacon
Susan Clark
Ginnie Cooper
Marie Eighmey
Margaret Epting
Bill Farver

Tom Fronk
Kathy Gillette
Tamara Holden
Susan Kaeser
Jim McConnell
Hal Ogburn
Mike Oswald
District Attorney Mike
Schrunk

Tom Simpson
Sheriff Bob Skipper
Meganne Steele
Kathy Tinkle
Betsy Williams
CIC
Patrol

Follow Up Items from the May 31 budget work session:

LIBRARY DEPARTMENT

1. Endowment - Review the endowment funds handled by the Oregon Community Foundation: the amounts, any significant restrictions, the mechanics of its distribution to the County, investment policies and restrictions, and the estimated rate of return for 1994-95.
2. Student Support - Expand the information on the support of students:
 - the overall plan,
 - the relations being established with teachers and school librarians and the plan to follow up in the future,
 - the numbers of students that we believe will be reached
 - , the selection criteria, staffing, and for the eight homework centers being sited, and
 - the evaluation plans we envision.
3. School Library Services - Discuss the potential for contracting with schools to provide library service for them at a lower cost than having them provide it themselves.
4. Student Use of Libraries - Discuss the current use of libraries as de facto after school day care centers: how many children are using libraries this way, what kind of growth has occurred in this use, what are the problems and costs associated with this activity?
5. Smart Check and Branch Hours - How many hours have been added to the branches? Would this measure be a good key result?
6. Books and Materials - If additional resources were provided to the books and materials allocation, what would be the best use of this money?

MANAGEMENT SUPPORT SERVICES

1. Interest Earnings - Interest earnings are down in the 1994-95 estimates for the Library Fund, but this is not consistently true for all other Funds. What accounts for the decrease.

ENVIRONMENTAL SERVICES

1. Central Library Move - The move to the old State Office Building will be disrupted by Portland's need to protect parking spaces during the high retail activity period in December. What options are there to negotiate an exemption from this limitation? Could the County, for example, offer spaces on the Motor Pool lot as an offset to the on-street parking what would be tied up by moving the collection?

Meeting Date: MAY 31 1994

Agenda No.: WS-1

(Above Space for Board Clerk's Use *ONLY*)

AGENDA PLACEMENT FORM

SUBJECT: BUDGET WORK SESSION

BOARD BRIEFING: Date Requested:
 Amount of Time Needed:

REGULAR MEETING: Date Requested: 5/31/94
 Amount of Time Needed: 9:00-NOON

DEPARTMENT: NONDEPARTMENTAL

DIVISION: CHAIR'S OFFICE

CONTACT: DAVE WARREN

TELEPHONE: X-3883
BLDG/ROOM: 106/1400

PERSON(S) MAKING PRESENTATION: _____

ACTION REQUESTED:

INFORMATIONAL ONLY POLICY DIRECTION APPROVAL OTHER

SUMMARY (Statement of rationale for action requested, personnel and fiscal/budgetary impacts, if available):

Board Work Session to Discuss Issues Important for Development of the 1994-95 Budget as follows: 9:00-11:30 AM Department of Library Services

SIGNATURES REQUIRED:

ELECTED OFFICIAL: Beverly Stein
OR
DEPARTMENT MANAGER: _____

MULTNOMAH COUNTY
OREGON
1994 MAY 24 AM 11:46
BOARD OF
COUNTY COMMISSIONERS

ALL ACCOMPANYING DOCUMENTS MUST HAVE REQUIRED SIGNATURES

Any Questions? Call the Office of the Board Clerk at 248-3277 or 248-5222.



1994-95 Budget Work Session & Public Hearing

LIBRARY

Tuesday, May 31, 1994, 9:00 - 12:00

AGENDA

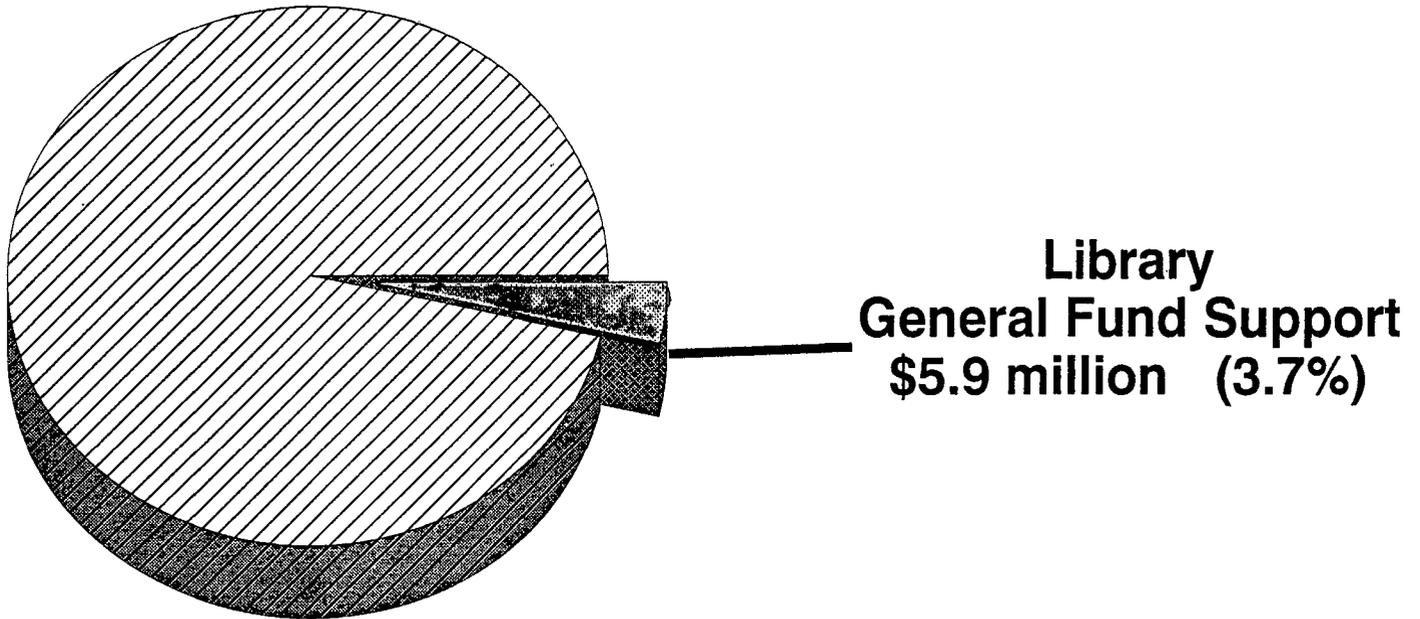
LIBRARY ATTENDEES:

Ginnie Cooper, Director of Libraries
Paul Millius, Library CBAC
Jeanne Goodrich, Deputy Director
Margaret Epting, Technical/Support Svcs Director
June Mikkelsen, Central Library Director

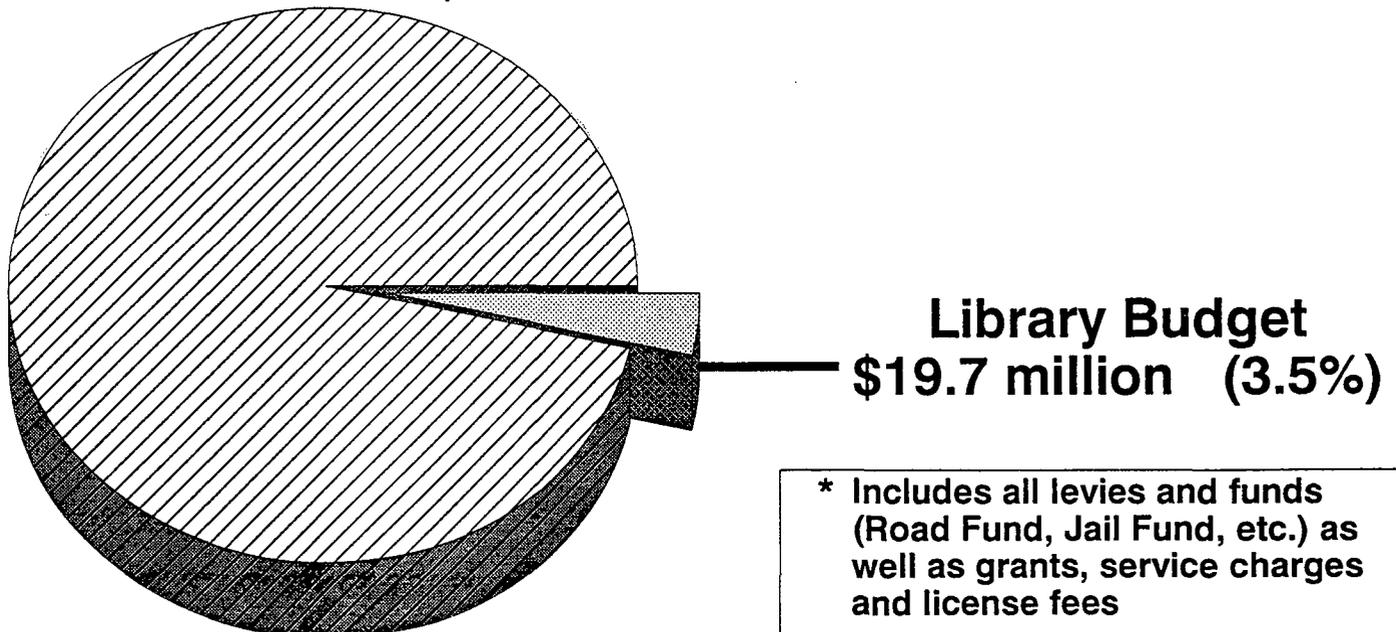
- | | | |
|------|--|-------|
| I. | Budget Overview | 9:00 |
| II. | CBAC Report | 9:20 |
| III. | Discussion of Issues & Opportunities | 9:30 |
| | A. Central Library Move | |
| | B. Access to Information: The
Challenge of Technology | |
| | C. Services to Children & Teens | |
| IV. | Program Level Overview/Questions
& Answers | 10:15 |
| | A. Director's Office (page 12) | |
| | B. Central Library (page 14) | |
| | C. Community Services (page 20) | |
| | D. Support Services (page 26) | |
| | E. Systemwide Public Services (page 32) | |
| | F. Library Enterprise Fund (page 41) | |
| V. | Public Testimony | 11:30 |

Library as % of County FY93-94 Budget

COUNTY GENERAL FUND
\$160.8 million



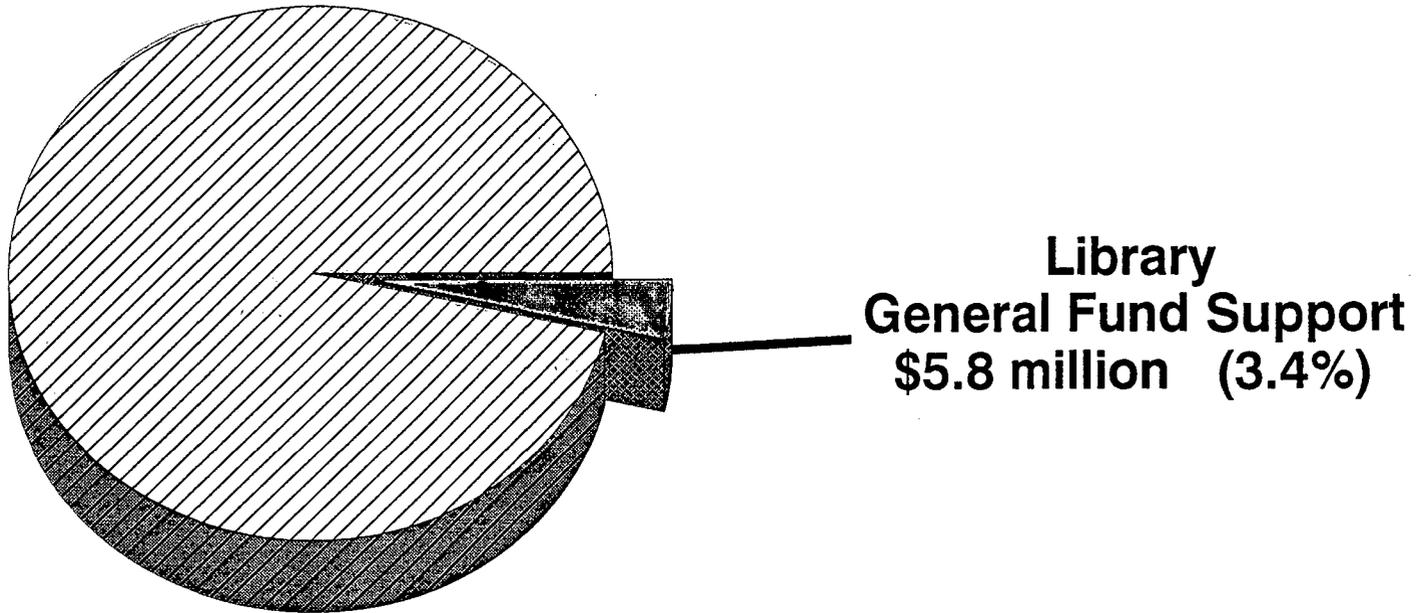
TOTAL COUNTY BUDGET
\$550.9 million*



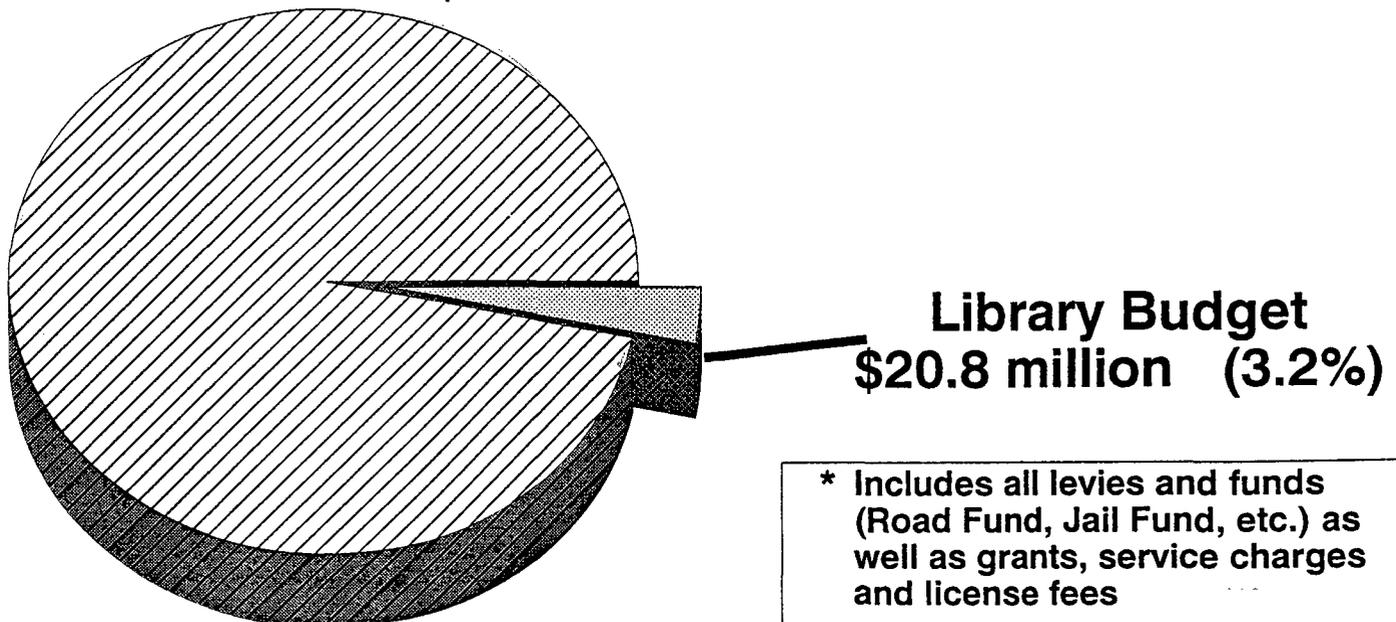
* Includes all levies and funds (Road Fund, Jail Fund, etc.) as well as grants, service charges and license fees

Library as % of County FY94-95 Budget

COUNTY GENERAL FUND
\$166.9 million



TOTAL COUNTY BUDGET
\$642.0 million*



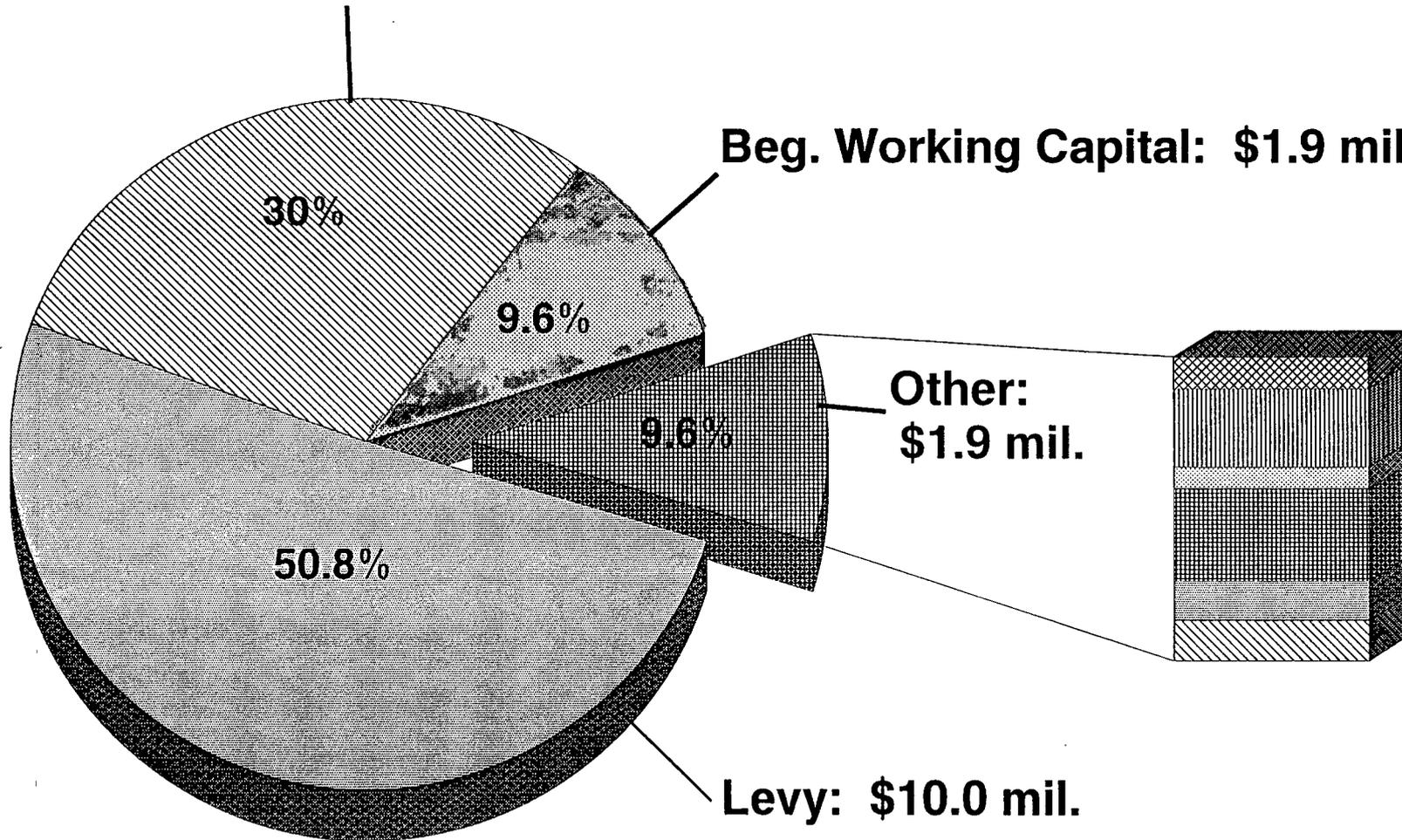
* Includes all levies and funds (Road Fund, Jail Fund, etc.) as well as grants, service charges and license fees

Library Revenues FY93-94

\$19.7 million

General Fund: \$5.9 mil.

Beg. Working Capital: \$1.9 mil.



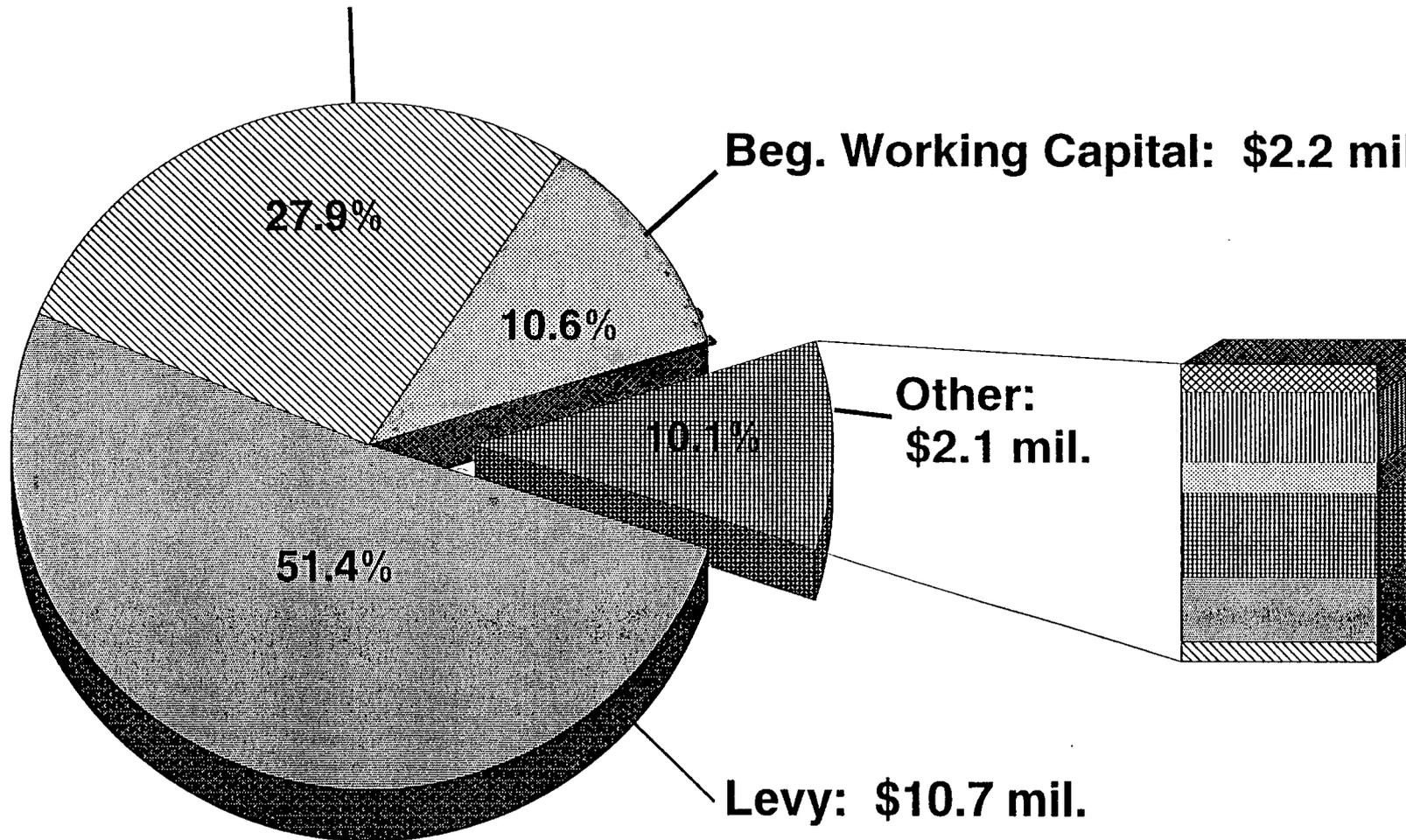
Sales: \$188,000
Gifts: \$475,000
Grants: \$130,000
Fines: \$560,000
Fees: \$235,000
Interest: \$240,000

Library Revenues FY94-95

\$20.8 million

General Fund: \$5.8 mil.

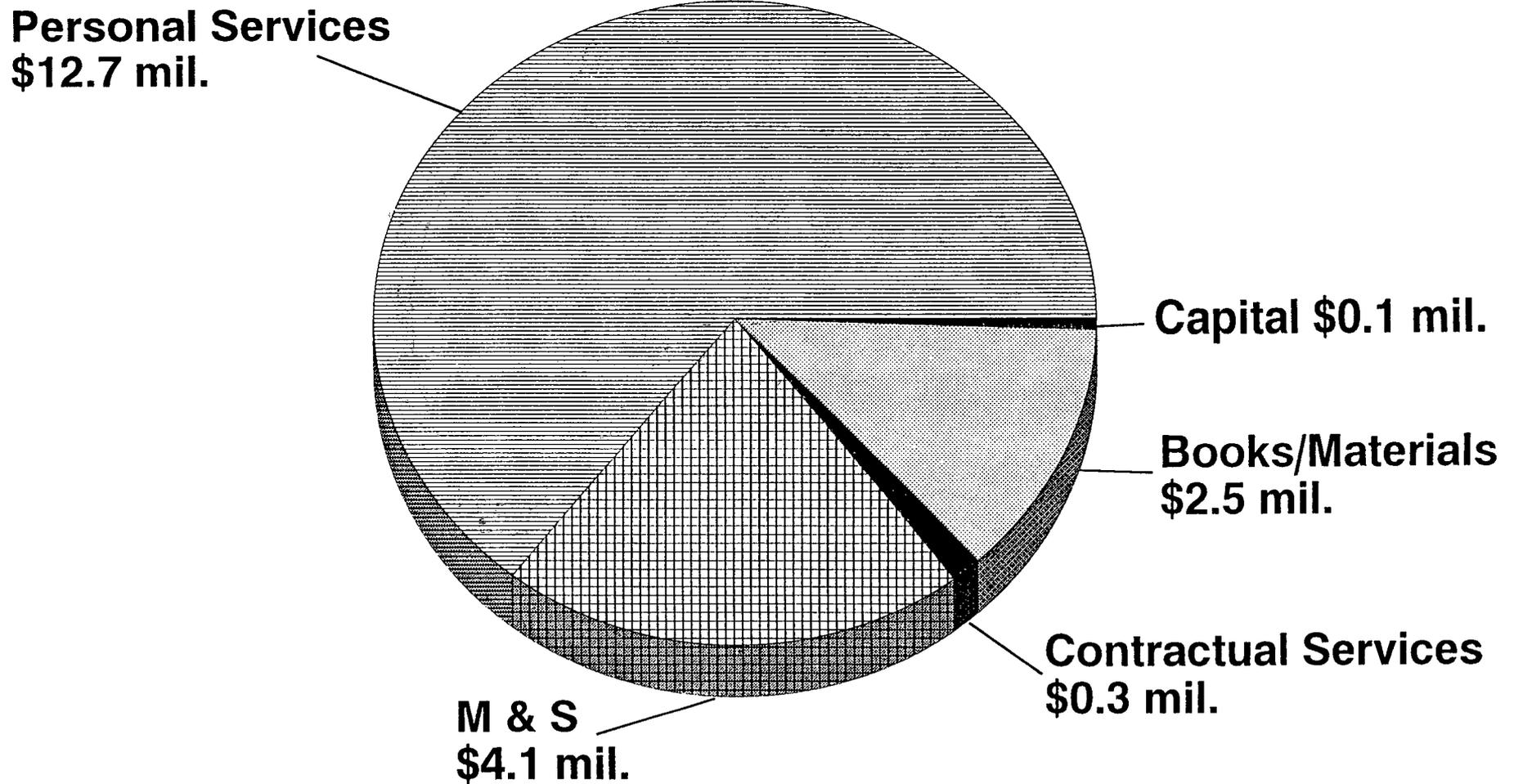
Beg. Working Capital: \$2.2 mil.



Sales:	\$208,272
Gifts:	\$516,500
Grants:	\$230,521
Fines:	\$607,827
Fees:	\$479,493
Interest:	\$140,579

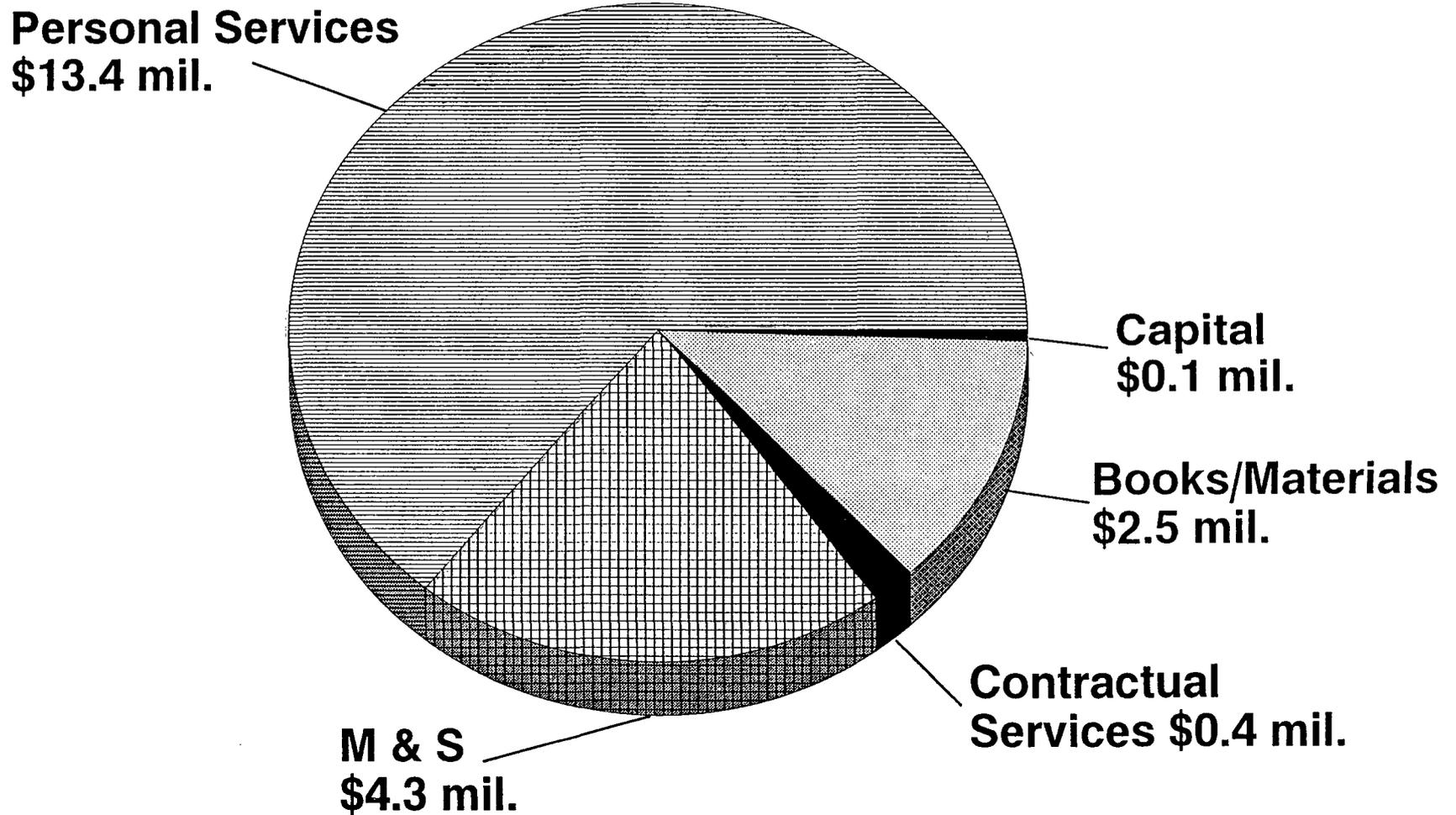
Library Expenditures FY93-94

\$19.7 million



Library Expenditures FY94-95

\$20.8 million



Library Budget Divisions FY94-95

\$20.8 million

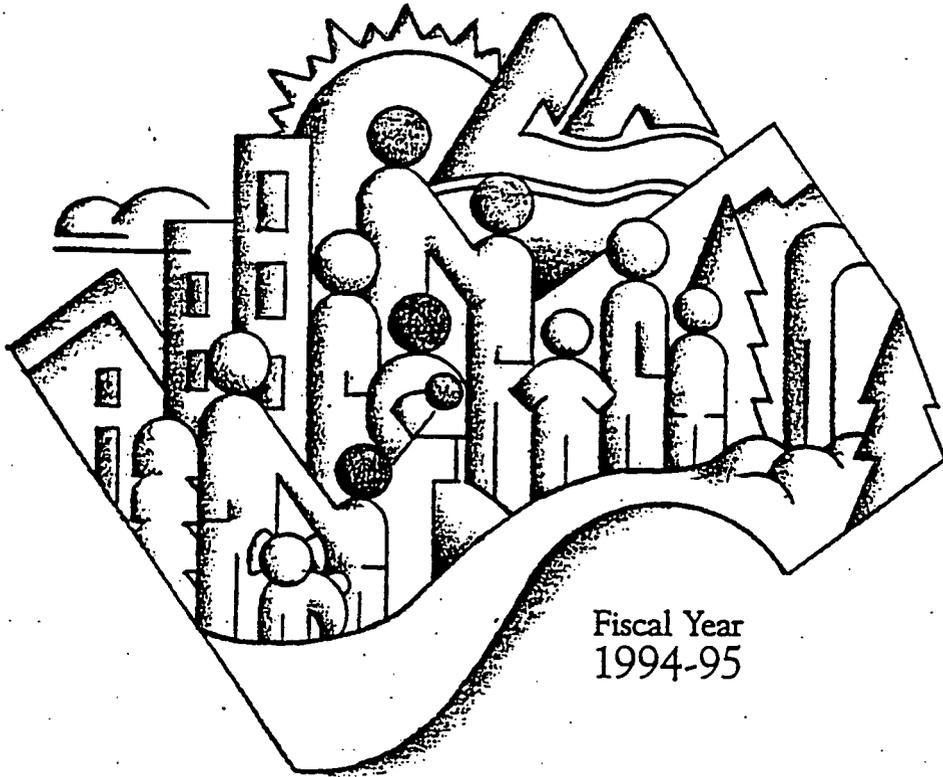
DIRECTOR'S OFFICE \$0.5 mil.	CENTRAL LIBRARY \$6.0 mil.	COMMUNITY SERVICES \$5.5 mil.	SUPPORT SERVICES \$5.2 mil.	SYSTEMWIDE PUBLIC SVS \$3.6 mil.	ENTERPRISE FUND \$.04 mil.
<ul style="list-style-type: none"> • Director & Deputy Director • Clerical Support Unit for Admin. Building • Fund raising, organizational memberships, Admin. Building photocopier and postage costs 	<ul style="list-style-type: none"> • Division Management • Central Borrower's Services • Central Reference Services • Children's & Popular Library 	<ul style="list-style-type: none"> • Division Management • Large Branch Libraries • Medium Branch Libraries • Small Branch Libraries 	<ul style="list-style-type: none"> • Division Management • The Library Collection • Technical Services • Administrative Services & Distribution 	<ul style="list-style-type: none"> • Volunteer Services • Entrepreneurial Activities • Systemwide Borrower's Services • Systemwide Reference Services • DYNA, Book Location System • Communication with the Public • Services for Target Populations 	<ul style="list-style-type: none"> • Dedicated to books and other library materials as a "placeholder"

Library Add Packages FY94-95

DAY CARE SERVICES \$71,251	EARLY CHILDHOOD OUTREACH \$81,580	STUDENT SUPPORT \$121,128	MARKETING DIRECTOR \$39,848	BOOKS 2 U GRANT \$22,216	FAMILIES READ TOGETHER GRANT \$44,518
<ul style="list-style-type: none"> • Serves 90 additional day cares • Reaches 5,000 additional children • Serves 16 additional Head Starts • Builds on successful established service 	<ul style="list-style-type: none"> • Expands Books While You Wait to 40 additional sites and home care providers • Provides 4,000 additional books to kids • Provides Making Parenting a Pleasure and other readiness and parenting programs to family day care providers and Head Start parents 	<ul style="list-style-type: none"> • Establishes 8 homework help centers • Creates "pathfinders" to help students do library research • Connects schools to public library and other information services using computer technology • Provides 4,000 additional books directly supportive of school curricula 	<ul style="list-style-type: none"> • Supports one half of cost of position • Develops entrepreneurial program for library 	<ul style="list-style-type: none"> • Builds on first year of grant program • Uses volunteers to excite kids into reading 	<ul style="list-style-type: none"> • Attracts families with low levels of literacy • Introduces parents to library resources • Cooperates with other service providers

Multnomah County Budget

Supplemental Information



Fiscal Year
1994-95

Packet #17

Department of Library Services
Issues and Opportunities Reports



MEMORANDUM

TO: Board of County Commissioners

FROM: Ginnie Cooper, Director of Libraries *Ginnie/BC*

DATE: May 26, 1994

SUBJECT: Temporary Relocation of Central Library Services

INTRODUCTION

Central Library services will move from the current location to its temporary location (TransCentral Library, 1400 S.W. 4th Avenue) during the renovation of the Central Library building. Relocation will shorten the construction time and provide greater safety for library users, staff and materials collections during the construction.

BACKGROUND/ANALYSIS

Relocating Central Library services during the construction will allow construction to be completed about two years sooner than if services were not relocated.

Relocating Central during the construction is more desirable than trying to operate in the Tenth Street building while it is being renovated, but there will be great disruption in library service when the library moves. Everything in the Central Library building will be moved, including more than 1.25 million books, every piece of furniture, the rare book collection, the art works, 64 computer terminals, and the central hub of the library's computer system. The computer system will be down for the whole system for more than a week while it is being moved. Central Library will be closed for a longer period of time--probably three to five weeks in late 1994.

The temporary building was not designed as a library, and is not ideal for use as a library. Modifications of the building will be kept to a minimum, since any money spent on the temporary site is money that is not available for the renovation project. The main floor of the building will house all but the Literature & History and Art & Music sections, with areas defined by the arrangement of book stacks rather than walls. The humanities sections will be housed on the second and third

tower floors of the building. We expect that the TransCentral Library will be confusing and difficult for library customers to use.

Because of space limitations in the temporary facility, there will be no exhibit area or public meeting rooms. For reasons of security of the collection (and the difficulty in providing a climate and humidity controlled environment at the temporary location), the bulk of the rare book collection will not be available to the public during the renovation.

FINANCIAL IMPACT

Construction will be completed about two years sooner. There will be some net cost savings for the capital project as a whole.

The lease of the temporary facility and moving costs will be covered by the General Obligation Bond proceeds.

Some additional operational costs (overlapping janitorial services and after hours security and a camera security system for the temporary site) are included in Central Library Administration (Org 8201) and detailed in the BUD L. Total additional operational cost: \$12,095.

LEGAL ISSUES

The validation suit was successful. The court determined General Obligation Bonds could be used to pay costs of the move.

CONTROVERSIAL ISSUES

Many library users will hate the disruption of the relocation of Central Library. Central Library will be completely closed and unavailable for a period of at least three weeks. During part of this time when the Computer Room moves, public service functions throughout the entire library system will be affected. Exhibits, public meeting rooms, and most library programs such as author lectures, etc., will not be available at the temporary site. There will be disruption to businesses in the vicinity of the Central Library during the moves and throughout the construction.

LINK TO CURRENT COUNTY POLICIES

Multnomah County Benchmark: Citizen Involvement with volunteers helping in the move.

CITIZEN PARTICIPATION

A citizens group, the Central Library Design & Construction Oversight Committee (CDOC), was appointed by the Board to oversee the construction project. The CDOC will continue to meet throughout the project.

Library staff and Facilities Management staff have met with the Downtown Neighborhood Association and will be holding a meeting with other local businesses to discuss the move and construction and their implications for local businesses.

We have distributed regular "Construction Updates" to the public via flyers distributed in library agencies and via the Bookmark. We will continue the public information campaign throughout the project.

Library users will be involved in learning how to find and use the library in its temporary location.

OTHER GOVERNMENT PARTICIPATION

Library and Facilities Management staff have worked very closely on this project. We have also worked with the Sheriff's Department and Risk Management to address a variety of security concerns.

ME:vm



MEMORANDUM

TO: Board of County Commissioners

FROM: Ginnie Cooper, Director of Libraries *Ginnie Cooper*

DATE: May 26, 1994

SUBJECT: Direct Access to Library Information by Users

INTRODUCTION

Public libraries will play a vital role in shaping and providing access to the National Information Infrastructure (the information superhighway). Our users want direct access to information in digitized form, both in the library and from home, school and work place. They want actual facts, like:

- who are the current president's cabinet members?
- text of the Supreme Court decision on "x"
- reference and research information (what is the current life expectancy for a 19 year old male with cystic fibrosis?)
- magazine article indexes and actual articles (an 11th grader doing a paper on Alzheimer's Disease)
- sounds (actual recording of Old Man River, variant lyrics included), and
- pictures (national flag of Russia, in color).

How do we meet this demand?

BACKGROUND/ANALYSIS

The Multnomah County Library already provides fully automated access to its catalog and circulation information. This system is used extensively in the library and from remote locations. Now, about 250 people per day dial in through modems and PCs from home, school, or work place. We have public access terminals to PORTALS, which means that, as this system develops, we can provide our users with access to academic library holdings in the Portland metropolitan area as well as numerous resources through the Internet, an international linking of universities, libraries, government agencies, research facilities, etc. We have also purchased a number of CD ROM products. Most are "stand alone's" which means

only one person can use them at a time. We want to network these products, so they can be used by multiple users throughout the library system and from locations outside library buildings.

The Seattle Public Library and the Ft. Vancouver Regional Library already offer their users access to magazine indexes and full text articles. Such access is available to both remote users and users throughout their library systems. Our users have every right to expect their library will provide the same.

FINANCIAL IMPACT

Providing this sort of access would cost approximately \$230,000 in first-year and start-up costs and approximately \$140,000 in on-going annual costs.

Such an investment would provide access to magazine articles in a wide array of news, general interest, and business magazines at all library locations, through our Dynix system, and to off-site users.

Additional CD ROM drives, network costs, etc., would be necessary expenditures to make other informational products available throughout the system and to off-site users.

Funds for the products themselves would come from reallocating existing materials funds from print resources to digitized resources.

CONTROVERSIAL ISSUES

There is considerable discussion about whether the Information Highway will be a toll road or part of the interstate freeway system. Public libraries see themselves as guardians of the principles of free and universal access, privacy protection, community control, provision of minority and unpopular opinions, and organized access. They also see that technology is a tool, not an end. Public librarians advocate for the use of information freely by students, consumers, people pursuing personal interests, etc., regardless of the form in which the information comes.

LINK TO CURRENT COUNTY POLICIES

County Benchmarks include: Workforce Readiness and Citizen Satisfaction.

Board of County Commissioners
Re: Direct Access to Library Information by Users
May 26, 1994

Page 3

CITIZEN PARTICIPATION

Library users fill out "response coupons" to let us know what services they would like or to ask questions. We are frequently asked for access to additional technologically based services or for enhancements to services we currently provide.

The Technology Subcommittee of the Library Planning Committee is currently studying this topic and will be making recommendations.

OTHER GOVERNMENT PARTICIPATION

This library works closely with the other major academic and research institutions in the Portland metropolitan area through its active membership in PORTALS. We have worked closely with county ISD in planning and developing our automated capabilities. We work closely with other institutions in the state and region and with major library automation vendors (Oregon State Library, University of Oregon and other ORBIS libraries, Seattle Public Library, Ft. Vancouver Regional Library, Washington Library Network, Dynix, Information Access) as we assess services and methods of provision.

ME:vm



MEMORANDUM

TO: Board of County Commissioners

FROM: Ginnie Cooper, Director of Libraries *Ginnie/oc*

DATE: May 26, 1994

SUBJECT: Services to Children and Teens

INTRODUCTION

The library serves school-age children, children in day cares, and has numerous other educational, social and cultural presences in the lives of children. No other agency works directly with the pre-school child in the ways the public library does. By providing a stimulating yet nonjudgmental environment, the library is an extremely important resource for parents and other caregivers who help young children learn.

The library's ability meet the needs of school age children, particularly in the light of severe school budget cuts; its impact on early childhood development, particularly in regard to kindergarten readiness; and its promotion of family literacy and the enjoyment of reading depends in large part on resources and staff to make them available. Serving children is an important role for the public library, and the expenditure of resources reflects this.

BACKGROUND/ANALYSIS

The library currently provides service to children through materials and programs such as storytimes, reading readiness workshops, Summer Reading, book service to day cares, school visits, and in-library presentations by performing artists. Librarians visit classrooms, provide reference and readers advisory to children and families, make curriculum support materials available, and conduct workshops for parents and other care-givers. The Early Childhood Resources Specialist provides workshops for child care providers.

The picture for children is changing. School cut backs have severely curtailed library resources for both homework and recreational reading. The number of children in pre-kindergarten programs is alarmingly low. Of the over 24,000 eligible

3-4 year old children in Multnomah County, 72% are presently unserved by any comprehensive pre-school programs. For these children, one of the few means for achieving kindergarten readiness is the library. Children and families have high priorities not only in County goals but in Oregon Benchmarks.

Home schooled children depend to a significant extent on library resources. The library provides a majority of the materials necessary for parents who elect to educate their children this way. Not only are education guidelines made available, but the library works with home schooling specialists to assure that materials on state lists are available for borrowing.

FINANCIAL IMPACT

For specific financial impact see Bud M Add Packages titled Day Care Services and Student Support Program, as well as Add Packages based on possible grant funding titled F.R.O.G. (Family Readers on the Go), and Books 2 U - Year 2.

LINK TO CURRENT COUNTY POLICIES

Serving children in day cares, school age children, and providing other presences in the lives of children is linked to Multnomah County's Benchmarks: Early Childhood Development, Readiness to Learn, Children's Library Use, Sense of Community in Neighborhoods, and Citizen Satisfaction. It is also consistent with the county's theme of pursuing partnerships throughout the community and with Oregon Benchmarks relating to Early Childhood Development, Educational Skill Levels, and Functional, Nurturing Families.

CITIZEN PARTICIPATION

The Library Board and the Library Planning Committee are both involved in advising library staff on setting priorities and on planning directions for the future.

OTHER GOVERNMENT PARTICIPATION

The emphasis in each area of library service will be toward cooperation and collaboration with other agencies that serve children and families.

ME:vm

BOOKS WHILE YOU WAIT

Books While You Wait has made great progress. Youth librarians from Holgate, Rockwood, and Woodstock, along with the early childhood specialist have visited all of the sites under consideration. Three basic criteria were used in choosing the sites:

- Are there children waiting for services or waiting with parents for services?
- Is there space available for a container of books?
- Are staff interested in having this service?

48 sites were visited and only 9 did not meet the guidelines. Sites not chosen were most often residential treatment programs or did not have children at the facility. (Information on these 9 sites will be retained in the event that another outreach program might develop that better suits their needs.) A data base has been set up to maintain information from the 39 approved sites.

Approximately 9000 books were purchased for this program. Although most of the books are in English, a significant collection of Spanish books were included. Russian and Vietnamese books, requested by staff of the sites, were also purchased but are limited by availability. They are in various stages of processing with a large portion completed and ready for delivery. This was accomplished thanks to the Parkrose Key Club that provided workers during the school's spring break. Rubbermaid containers are on order as well as plastic sign holders that will contain a flyer explaining the program. Most sites have chosen a sign holder that will be bolted to the wall. Understanding that many of the adults in this population have minimal reading skills, the wording for the flyer was carefully chosen. The flyer will contain the following message in English, Spanish, Russian, and Vietnamese:

Enjoy a book with your child while you wait. Please return the books to the box so others may read them, too. Visit your neighborhood library. Library cards are free.

Volunteer services is carefully screening applicants for the program. It is important to find individuals sensitive to this population who can visit the sites once a month to properly maintain the collection.

The outreach sites are very enthusiastic and we are meeting an important need in our community.

BOOKS WHILE YOU WAIT
PARTICIPATING ORGANIZATIONS

COUNTY MEDICAL/DENTAL

Brentwood Darlington Clinic

Buena Salud

International Health Clinic

Mid County Health Clinic

North Portland Health Clinic

Northeast Health Clinic

Southeast Health Clinic

Tuberculosis Clinic

Westside Health Clinic

SE Dental Clinic

MENTAL HEALTH CONTRACTORS

Boys and Girls Aid Society

Center for Community Mental Health

Delaunay Mental Health Center
(2 sites medical offices and mental health offices)

Garlington Center, N/NECMHC Administration

Kerr Youth and Family Center

Lutheran Family Service

Mental Health Services West Children's Program

Morrison Center

Morrison Center East

Mt. Hood Community Mental Health Center, Inc.

Mt. Hood Mid-County Family Service Center

Outside In Socio-Medical Aid Station

Southeast Mental Health Network

CORRECTIONS FIELD OFFICES

Dept. of Community Corrections - SW

Dept. of Community Corrections - NE

Dept. of Community Corrections - SE

Dept. of Community Corrections - Mid-County

Dept. of Community Corrections - Central East

Inverness Jail

Restitution Center

ADULT FAMILY SERVICES

North Portland

Southeast Portland

****We expect 3 additional sites with AFS**

CHILDREN'S SERVICES DIVISION

East Multnomah Branch

Midtown Branch

St. Johns Branch

** We expect 2 additional sites with CSD

ADDITIONAL LOCATIONS

Columbia Villa

Housing Authority Office

Portland Public Schools Outreach Office

✓
PLEASE PRINT LEGIBLY!

MEETING DATE 5/31

NAME

RON SUMMERS

ADDRESS

6010 SE Alderhill loop

STREET

Milwaukee

CITY

97267

ZIP CODE

I WISH TO SPEAK ON AGENDA ITEM #

PH-1

SUPPORT

OPPOSE

Librarian

SUBMIT TO BOARD CLERK

Meeting Date: MAY 31 1994

Agenda No.: PH-1

(Above Space for Board Clerk's Use ONLY)

AGENDA PLACEMENT FORM

SUBJECT: Public Hearing

BOARD BRIEFING: Date Requested:
Amount of Time Needed:

REGULAR MEETING: Date Requested: 5/31/94
Amount of Time Needed: 11:30-Noon & 1:30-4:30

DEPARTMENT: Nondepartmental DIVISION: Chair's Office

CONTACT: Dave Warren TELEPHONE: X-3883
BLDG/ROOM: 106/1400

PERSON(S) MAKING PRESENTATION: _____

ACTION REQUESTED:

INFORMATIONAL ONLY POLICY DIRECTION APPROVAL OTHER

SUMMARY (Statement of rationale for action requested, personnel and fiscal/budgetary impacts, if available):

11:30-Noon Public Hearing on the 1994-95 Department of Library Services Budget/
Testimony Limited to 3 Minutes Per Person /

1:30-4:30 Public Hearing on the 1994-95 Department of Library Services, Department of Environmental
Services, and Department of Community Corrections Budgets
Testimony Limited to 3 Mintues Per Person

1994 MAY 24 AM 11:46
CLERK OF COUNTY COMMISSIONERS
MULTNOMAH COUNTY
OREGON

SIGNATURES REQUIRED:

ELECTED OFFICIAL: Beverly Stein
OR
DEPARTMENT MANAGER: _____

ALL ACCOMPANYING DOCUMENTS MUST HAVE REQUIRED SIGNATURES

Any Questions? Call the Office of the Board Clerk at 248-3277 or 248-5222.

✓
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MEETING DATE 5-31-94 pm

NAME ROSALIE V. GRAFE

ADDRESS 4819 SE 20

STREET

PORTLAND, OR

CITY

ZIP CODE

I WISH TO SPEAK ON AGENDA ITEM # LIBRARY BUDGET

SUPPORT _____ **OPPOSE** _____

SUBMIT TO BOARD CLERK

2/

PLEASE PRINT LEGIBLY!

MEETING DATE

5/31/94 pm

NAME

GERALD McFadden

ADDRESS

537 S.E. Alder

STREET

PDX

CITY

97214

ZIP CODE

I WISH TO SPEAK ON AGENDA ITEM #

10CC Budget

SUPPORT

OPPOSE

SUBMIT TO BOARD CLERK

3/

PLEASE PRINT LEGIBLY!

MEETING DATE 5-31-94

NAME Susan Kay Hunter

ADDRESS 65 SW.
STREET

CITY _____ ZIP CODE _____

I WISH TO SPEAK ON AGENDA ITEM # CPA-DV

SUPPORT _____ OPPOSE _____
SUBMIT TO BOARD CLERK



Public Hearing
5-31-94
Handout #1

**VOLUNTEERS OF AMERICA
OF OREGON, INC.**

STEVEN D. STADUM
Chairman
Board of Directors

537 S.E. Alder Street Portland, Oregon 97214-2278
(503) 235-8655 FAX (503) 239-6233

GERALD McFADDEN
President/CEO

TO : Multnomah County Board of Commissioners
FROM : Gerald McFadden, President/CEO of Volunteers of America
DATE : May 31, 1994
RE : Public Testimony on the 1994-95 Budget for Department of Community Corrections

BOARD OF DIRECTORS

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GREG ROBESON

PHILL S. ROWLEY

FRED STOFFER

TRICIA D. WALKER

Purpose

To state one assumption and two comment on aspects of the budget presented by the Department of Community Corrections.

Assumption

County government and its departments have a major responsibility for the formulation of policies to protect the citizen of this county and to provide the leadership to guide and ensure the successful implementation of these policies. The county and its departments should not be the primary provider of direct services, except in cases where the public's safety and the public's health is at risk.

Comments

1) The current Department of Community Corrections (DCC) budget directs a major portion of its resources to high risk offenders and significantly less of its resources to medium risk or property offenders. The property offender, which is the individual that most often shapes the general public's opinion regarding public safety will not be a priority in the current high risk offender prioritized service delivery plan. This pool of individuals will continue to increase, and they will continue to commit offenses which affect the property of the general public. The current budget provides very limited resources, supervision or sanctions targeting this population.

The State Department of Corrections has targeted and prioritized the use of its dollar allocation to this county for high risk offenders. A major portion of

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the county general fund allocation to the DCC budget is committed the high risk offender. The key question is, who will provide the dollars to address the property offender issue or is it to be left as an issue that will be addressed at a later time.

2) DCC is at present not giving sufficient consideration to contracting for new services in situations where there is no direct risk to public safety and where competency exist to provide the desired service.

- Contractual services dollar amount is being decreased in 94-95 budget by approximately \$238,000.
- DCC Personal Services increased by 14% in 93-94 and 12% in 94-95 and the number of program directly administered by DCC has increased.
- Five new programs currently operated by DCC represent programs that could have been contracted because competency in the desired service area did exist (Volunteer/ Intake Program, Literacy Center, Intensive Case Management, Day Reporting and the Work Release Center).
- Neither competency analysis or RFP's were done to determine if any existing service organization had the capacity to provide the required services.

Conclusion

DCC has exceptional leadership under the existing Director, Ms Tamara Holden. However, at present Community Corrections is not optimizing its dollar resources or existing community competency and capacity. Greater capacity for productivity and efficiency exist outside of the Department than inside the Department.

At present, the business and public sector are all in agreement that we must seek new strategies for doing business, if we are to be successful in this era of limited resources. DCC and the Commission must give greater attention to optimizing existing capacity and forming new and different partnerships through the contracting process.

I am asking this Commission to challenge all new service initiatives by asking the question as to whether or not existing competency and capacity is available, and should DCC be the direct service provider of first choice or of last choice if public safety is not at risk

COUNCIL FOR PROSTITUTION ALTERNATIVES NEWSLETTER OVERVIEW 1994

A Brief History of CPA By Susan Kay Hunter

The Council for Prostitution Alternatives came into being during the Spring and Summer of 1984. Feminists, neighborhood activists, and representatives from a broad spectrum of social services and police and probation departments began meeting at the request of City and County commissioners to discuss the findings of the City Club's Report on Prostitution. The report, released in August of that year, advocated the zoning and decriminalization of prostitution in Portland, Oregon.

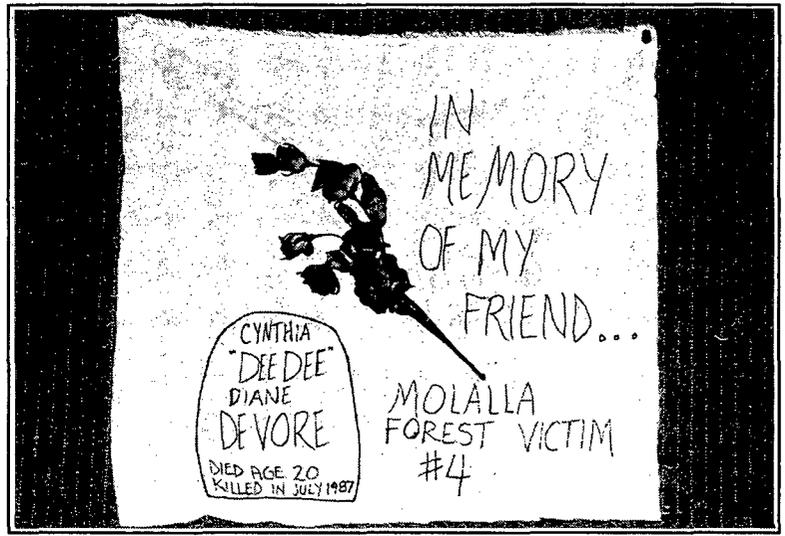
The members of the Council for Prostitution Alternatives understood prostitution differently than the City Club. They started from the philosophy that prostitution is not an inevitable social institution. It has existed throughout history because women have been controlled by men. They speculated that prostitution was not something women really wanted for themselves or their children, and if offered hope and real alternatives, prostituted women would freely choose to leave prostitution and establish self-determining lives.

The CPA philosophy states that prostitution is bought and sold rape, and therefore dehumanizing, abusive, and life-threatening. Prostituted women do not "freely" choose abusive relationships; do not choose prostitution as a form of sexual freedom and/or pleasure; and are not empowered, emotionally or financially, through prostitution. Survivors of prostitution should neither be treated as victims to be rescued nor as criminals to be punished. Rather, they should be

empowered to take control of their own lives, to have increased options available to them: to attain a sense of dignity, and become self-sufficient members of the community.

From 1984 through June 1989, CPA contracted with social services who provided counseling and direct assistance to survivors of prostitution. Since July 1989, all counseling, education, advocacy, case management and direct assistance has been provided directly by CPA using the Compassion, Partnership, and Availability Treatment model. Some 3,000 prostituted women have voluntarily sought our assistance since 1984. An independent analysis of CPA's success showed that if prostituted women continued involvement with CPA services longer than three months, then the probability of successfully escaping prostitution and establishing a self-determining life was 80%.

In May 1987, CPA incorporated as a non-profit agency. That summer CPA entered into coalition with other domestic and sexual violence prevention agencies to create the Rose apartments, a 57 unit apartment building, where women may live rent free. Over these nine years, CPA has won the confidence of the City, County and many foundations and



Quilt square commemorating woman murdered in prostitution

individuals who have supported us. We have been honored with numerous awards and with national and international recognition. Our biggest rewards, notwithstanding, are the many lives of women who escaped female sexual slavery. The struggles and victories continue!

CPA Program Summary By Calla Devlin & Ange Kunzmann

The Council for Prostitution Alternatives is a non-profit organization existing to support women who are escaping the sex industry (prostitution, pornography, "topless" dancing, escort services, phone sex, massage, ritual abuse, mail order, the promotion of prostitution through military tourism, etc.). There are two tiers of services providing both short term intervention and an

continued from page 1

intensive counseling program. We believe prostitution is bought and sold rape, and therefore dehumanizing, abusive, and life threatening. Prostituted women do not "freely" choose prostitution as a form of sexual freedom and/or pleasure, and are not empowered, emotionally or financially through prostitution. Therefore, our agency's focus is to promote healing and support diminished abuse for survivors of the sex industry.

Emergency Services/ MAAPS Group

Our Emergency Services program offers short term intervention, crisis counseling, and resources/referrals for women waiting to enter the intensive phase program. We offer MAAPS (Motivation and Awareness Around Prostitution Series), a drop-in educational facilitated support group, which meets every Tuesday afternoon from 1:00-3:00. The twelve week curriculum covers the dynamics of sexual violence and post-trauma

stress survival skills. When women are court mandated to our program, we define this to mean completion of the MAAPS program. In addition to our group we have two drop-in sessions per week for women to meet with a counselor individually. Here we will assist with advocacy, food, clothing, rent assistance, and crisis counseling. Drop-in sessions are scheduled for Wednesday mornings 10:00-noon and Thursday afternoons 1:00-3:00. We provide child care during all of our group and emergency services drop-in times.

Intensive Phase Program

Upon availability, women are offered the intensive phase program where they are given the opportunity to work with a Participant Advocate Counselor (PAC). With her PAC, each survivor sets both short and long term goals which promote healing and diminished abuse. These goals are separated into three phases:

Phase One: Stabilization - In the first phase the focus is on getting a woman's basic needs met. This may include stable housing, food, clothes,

and, if necessary, creating a plan for alcohol/drug recovery. We understand that an individual cannot focus on healing until her basic needs are met.

Phase Two: Re-framing - In this phase, women will take time to process and explore their experiences leading to and her involvement in the sex industry, such as incest, rape, battering, developmental challenges, poverty, and oppressions. This phase may also include advocacy to access other agencies' services.

Phase Three: Re-connecting - In this final phase women transition from looking inward to looking outward. They stabilize their support system, their recovery, and focus on re-connecting with the community. This may mean for one woman that she regains custody of her children; and for another, she returns to school to fulfill her goals. Goals are determined and defined by the participant and PAC working in partnership. The overall aim is self-sufficiency, and a life free of violence and abuse.

Words From Survivors

Furiously wiping the carpet,
the little child wept over spilled milk.
"I'll clean it daddy," she
offered in high-pitched panic,
watching him vigilantly,
which way would the
pendulum swing today?
would he explode in rage
over her carelessness
or help her wipe the mess up?
she never knew.
her eyes were glued to
his sturdy frame
searching for signs
so she'd know
when to duck.
only her age has changed,

and only her body grew.
she remembers every
carpet fiber
near her head
when he laid her on the
floor by the furnace door.
if he's the bad one
why did everyone dump her
when she told the truth?
even her own sister
turned away,
although surely she had suffered
the very same fate.
multiple diagnoses
loads of crazy labels
eyes that see too much
ears that hear wrong
too much rumbling in the head.
the little girl weeps
as she cleans up the spilled milk.
daddy spilled it.

By Adriana Blake

Just Me

what kin' a woman
what kin' a woman gon' do that
gonna do what she wann do
cause she want to do it
gonna tell her man what it is
and ain't gonna take no shit
what kin' a woman gonna tell you
what she think when she think it
what kin' a woman gonna tell you
how she feel when she feel it
what kin' a woman gonna say "hell no"
when she need to say hell no
what kin' a woman gonna do that
what kin'
a woman who free
a freewoman
a woman who don't got no fuckin'
chains on her
you wait and see.

-Anonymous

CPA Children's Program By Kim Arnold

The Children's Program at CPA was established to provide supportive childcare for women coming to our drop-in support group and emergency service hours. We provide referrals, group and individual childcare, and individual parenting skills consultations. We will be expanding our children's services to include individual, group, parent-child counseling and advocacy. The majority of children who utilize childcare come on a consistent basis while their mothers are in the pre-intensive phase of the program. Individual sessions with children are scheduled once the mother has an individual counselor, facilitating the healing process of the whole family.

"Kid's Club" is a supportive, nurturing environment where we invite children to explore their full range of creativity and feelings

through group and individual play.

Our volunteers have been trained in role modeling healthy play, positive discipline, setting boundaries and communications skills for working with children. The informal structure creates the safety needed for children to begin to process their experiences of past abuse. We offer

materials for children of all ages to explore through art and play. Our aim is for young persons to become empowered by learning new, healthy alternatives for resolving conflicts and inner turmoil.

In the future we will take a step further by providing support/safety groups for preschool and school age children. We are in the process of



Drawing by eight year old sexually abused boy whose father was also pimping his mother.

creating a curriculum that addresses domestic violence, touch and body awareness, self-concept, feelings and conflict resolution. While children are learning prevention, mothers receive support and information on positive parenting skills, in order to break the cycle of violence and allow the family to grow and heal together.

The Children's Program is always in need of supplies! Please call Kim Arnold, Children's Advocate and Program Coordinator, at 223-5177 for more information or regarding donations.

Stopping Violence Against Women

By Lisa Vaughn and Craig Smith

Stopping Violence Against Women (SVAW) is a feminist organization working toward an end to sexual violence. SVAW's primary work is to educate the community about and take action against pornography and prostitution. SVAW believes that pornography and prostitution are violations of the women involved, and underlie the widespread violence against women. Together pornography and prostitution reduce women to disposable body parts, and encourage men to believe that women enjoy pain and degradation, and are to be valued only for their usefulness in providing pleasure and entertainment. This system perpetuates attitudes that allow men to justify buying,

selling, raping, battering, and harassing women.

At a time when rape and sexual abuse of women is rampant and increasing, educating the public about a media that promotes such acts seems meaningful. Women cannot be free while pornographic images of our bodies surround us, and when we aren't safe from sexual assault in the streets or in our homes or on a date. Women are being hurt today-now-in the making of pornography and in the slavery of prostitution. We want this pain and suffering to stop.

We are also concerned that the number of nude dance clubs in Portland has risen dramatically in the past fifteen years. As

the Portland police will tell you, these clubs are often an entry way into prostitution, and provide a location and an atmosphere in which pimps and men wishing to procure women can move freely. In a land where sexual harassment is against the law, a dancer's work is unending sexual harassment.

Regular events sponsored by SVAW include community presentations of the slide show *Pornography: A Practice of Inequality*, pickets of local porn stores, and other special events, including organization of the Take Back the Night Rally, and protest of the Portland Rose Festival Beauty Pageants. For more information about SVAW and how you can get involved, please call 777-2796.

PROSTITUTION IS CRUELTY AND ABUSE TO WOMEN AND CHILDREN

By Susan Kay Hunter

Each day I rise to take up the truly good fight to stop the harm to women in prostitution. I passionately believe the work I do is revolutionary, for no one deserves to be used and abused, and that is the universal experience of prostitution. Revolutionary work, too, because my freedom as a woman is meaningless so long as some of us can be bought and sold. While the giant sex industry grinds on exploiting and enslaving women, I rise with the conviction that the cruelty done to women in prostitution is not inevitable. With that conviction, I and many others at the Council for Prostitution Alternatives have helped to build a freedom road leading to safety and dignity.

First, I want to talk about what it means to live (and perhaps die or disappear) in prostitution? In a sample of 55 victim/survivors of prostitution, the Council for Prostitution Alternatives (CPA) documented the crimes committed by their perpetrators: pimps and johns.

- 78% of victim/survivors of prostitution were the victims of rape, a class A felony, an average frequency of 49 times a year (16 times a year by pimps and 33 times by johns).

- 84% of victim/survivors of prostitution were also the victims of aggravated assault, a class A felony, an average frequency of 103 times a year.

- 49% were victims of kidnapping, a class A felony and a federal offense if the victim is taken across state lines. The kidnappings occurred with an average frequency of ten times a year.

- 53% of survivors of prostitution were victims of sexual abuse (torture), a class B felony, an average frequency of 54 times a year. By torture I mean being slapped, burned, gagged, hung, bound nipples, mouth or labia being

pinched or clamped or stapled, being deprived of liberty or sleep, and/or being penetrated with objects or by animals. Many women were filmed enduring this torture. The film is called "speech" in this country—it is pornography—and it is constitutionally protected as men's entertainment.

- 27% of prostituted women were mutilated as a result of the torture inveighed against them an average frequency of seven times a year.

- And finally, by CPA's count over a recent 14 month period, ten women were disappeared or killed in prostitution in Portland, Oregon.

Prostitution is unwanted sex. It is sex she says "yes" to, but it is the kind of "yes" that is uttered under circumstances of great deprivation of "choice." Most men do not know what it means to be this deprived. He does not have to treat her like a human being because she is an object to be masturbated on and in. His perpetration is rape when we see the violence unmasked and we set aside the money.

Let us explore what the meaning is of "choice" in prostitution, but in the sphere of choices available or withheld to all women. That is an important consideration, because prostituted women are our mothers, daughters, our sisters and ourselves. Right now for all women, our choices are severely limited by the poor, second class status we find dealt to us. After twenty-five years of the most militant feminism the "Second Wave" can muster, women still earn two-thirds of what men earn. A woman's standard of living declines by 30% after divorce and her ex-husband's increases by 15%. Eighty percent of female-headed households live below poverty and one in five of their children are suffering from failure to thrive.

Our personal safety and dignity is constantly under assault. Every three minutes a woman is raped. Every eleven seconds a woman is battered. Eighty-five percent of women will be sexually harassed on the job. One in three girl children will be the victims of incest. In short, a mere 7.8% of women will escape being raped or battered or incested. These are not our "choices" - these are conditions of our oppression.

In this paradigm, prostituted women are judged to have made "choices." Again, consider what kinds of choices one has when the average age of being abandoned to prostitution is 14 and the average age for being sold into pornography is 11 years of age. These are children!

Prostituted women and young people suffer from the prolonged and repeated trauma of serial homelessness. Ninety percent have no home, and no money to buy food and needed items. At the Council for Prostitution Alternatives, 89% are mothers with young children. Their survival, their making a way out of nearly no way, is as brilliant as it is an intensely bitter and despairing harvest, but what kinds of "choices" are these, really?

Now add the effects of racism, where, for example, for African American people the unemployment rate is 2.5 times that of European Americans, where per capita income is not even two-thirds that of European Americans, and who are three times more likely than European Americans to live below the poverty level. And combine these racist atrocities with the confluence of sexism and the historic devaluation of African American women, where enslaved women raped by white masters were called "whores" and "prostitutes" by white women of the

plantations, and today where the rape of white women by men of color is treated by our society as more important than rape of any women of color by white men, where pimps and tricks continue to eroticize racist stereotypes and sexualize skin color, until this historic devaluation of African American womanhood ensures erasure of her humanity and presents her and all women of color for display for men's use and abuse. This systematic exploitation cannot be allowed to be viewed as "choices," but as causes why one-quarter of women in the sex industry in the USA are women of color.

The notion of "choices" is meaningless in this hopeless scenario. But the most profoundly universal way in which choice is stripped from prostituted women is through the abuse they endured as children: 85% of survivors of prostitution reported being victims of incest as children, 90% were physically abused and 98% were emotionally abused. It is an impossible situation; imagine "trying to be such a good girl" in a corrupt relationship in which her primary identity to her father, grandfather, step-father, brother is one of sexual exploitation. This scenario she will replay again and again with every man she meets.

So she tries to block or fragment her memories which mount anew each day. She takes drugs to get numb or to forget. Or she runs away with the certainty in her heart that what she is running from must be worse than anything she might meet up with. She runs away into the captivity of pimps who enslave her, and runs into the conquering sexual assaults of eight to eighty tricks a day, three hundred and sixty days a year forever. Prostitution is the hole from which she cannot escape.

Surely, if we want to ask questions of choice, they belong here. Why do men choose to do this to more than a million women and 500,000 children

in the sex industry? Why do we collectively allow it? Pimps, players and hustlers are freely choosing to traffic in women and children for one reason only: because it is profitable. By one estimate, \$40 million a day, \$14 billion a year is spent on prostitution in the USA, and \$8 to \$10 million a year on pornography.

Over ninety percent of prostituted women are controlled by pimps. Pimps are manufacturing sexual abuse. Pimps prey on the vulnerability of incested children and the hyper-feminine socialization of girl children. They re-create conditions of terror. To ensure a victim's captivity he will: isolate her, keep the focus on his needs, mete out unpredictable punishment, withhold food, sleep, freedom, ensure she feels like she is unstable, dependent on him, unable to make it without him, and severely punish her for the tiniest infraction of his wishes. Her captivity and terror predictably result in trauma bonding of her trusting only him. After a while, she starts believing there is something wrong with her. She must really be dirt. She is trying to stay alive in the best way she knows how and saying that she wants what he wants may be the only ways she can survive. Who will reach out to her and tell her that she does not deserve abuse?

Not her perpetrators! Not the pimps! This is their pleasure, their choice to buy what they want. But who are these nameless, faceless "johns" and what are they freely choosing to buy? Conservatively, it is estimated that the total number of men who perpetrate sexual abuse on prostituted women for money each week is 1,500,000. Some studies suggest that between 69% and 84% of American men use prostituted women.

Why do we not see "johns" as the murderers and rapists among us? Why do we at all allow the euphemism that they are having "sex?" Rapists maintain they are having sex, but we

do not apologize for them so grossly and set aside a class of women for them to abuse. We do not harp that this is "their" choice. We do not laugh. We do not allow them to hide behind first amendment protections.

Lastly, I want to return to families and the children who are at peril of being groomed for the sex industry. The pain and despair of incest creates impossible situations of having to live with and often adore someone who so cruelly abuses her. The calculated effects of being pulled into the sex industry, of children being born in extreme poverty, of children raped in families, of children witnessing and being victimized by domestic violence—these are only somewhat better known now than ten years ago.

Prostituted women do not just wake up one morning and descend on the streets or bars or hotels. They learn to tolerate abuse from being abused. From having pretended with their fathers, they have learned to pretend to love what is done to them. That is what pornographers show women as; learning to love what is done to them as becoming greedy for pain, as if the greater the pain, the greater her sexual gratification.

The part I return to which does not make sense, is why do we scorn her so? Why do we not "see" her powerlessness? Why do we abandon her to the pages of *Playboy* or to her pimp? Why do we tolerate her arrest for being a raped and battered woman? Why do we distance ourselves from her as though there is something "wrong" with her? She is brilliant, she is perfect; the only thing wrong is that she has been hurt and hurt, and every one of us not used in prostitution stays in denial about the hurt. The possibility I hope you keep in mind is to help her get away; be proud when she does; honor those of us in the resistance movement who are undoing the systematic trafficking of women and children, and join us as allies until every woman is free.

CPA Volunteer Opportunities By Calla Devlin

Are you interested in getting more involved in the movement to end the sexual exploitation of all women? CPA offers challenging volunteer and internship opportunities in direct services, children's services, and administration for those who are committed to seeing an end to the violence of the sex industry. Our extensive volunteer training includes information on Anti-racism & Oppression work, Domestic & Sexual Violence, Addictions, Ritual Abuse, Dissociative Coping Skills, Working with Children and more. Trainings are held on a regular basis. Please call Calla Wahbun Devlin at 223-5517 for more information.

CPA BOARD OF DIRECTORS

The Council For Prostitution Alternatives actively recruits membership on their Board of Directors. The Board meets for three hours once monthly. Board members also serve on committees which require an additional two to three hours monthly. The Board Mission Statement is as follows:

The Board of Directors of CPA strives to end the exploitation of women and girls. We work in partnership as allies to the CPA staff and support their work to provide options, alternatives, and safe resources to survivors of prostitution. We share a non-hierarchical, feminist-based philosophy and work specifically to; increase public awareness about pornography and prostitution, to solidify CPA's funding base, and to create a vision which seeks to end violence against women and girls globally.

Board recruitment takes place in the Spring and Fall. If you or someone you know would be interested in making a commitment to CPA by becoming involved in the Board, please contact Ange Kunzmann at 223-5404 .

Toward a Vision of Restructuring By Paddy Lazar

It is inherent to the CPA program model to continually question and address internal organizational structures. In keeping with our commitment to social change, and to our vision of participation by those who have not had a voice or equal access to power, we began our journey of restructuring. As a member of the staff, it has been a powerful experience to be a part of this journey; creating an environment that is reflective of the way we wish to live and work in this world.

With the help of Suzanne Pharr, from The Arkansas Women's Project, a community based organization committed to social change, we began a conscious and laborious movement towards defining justice, including survivors of prostitution, board of directors, volunteers, and staff. Through intensive processing we are

working towards an organizational structure that allows equal participation in decision-making and operation of the agency, as well as equal compensation for our work.

Because we work toward equality, and are a staff of varying skills and experience, we have encouraged and created opportunities for staff development; each woman is responsible for a coordination area within the agency. We are moving from a traditional model of hierarchy, to dividing and sharing workload and responsibilities.

Through restructuring, we are attempting to contradict the belief that certain kinds of women are only suited to certain kinds of work, and that some jobs are of more value than others in an organization. Typically, administrative work is viewed as more crucial to an agency than direct

service or childcare. At CPA we are striving to equally value all roles within the agency.

It is part of our mission as a social change agency to attempt to create a just organizational structure. In that, we are working to eliminate racial, sexual & economic oppression. It is a process of experimenting, talking, evaluating, making mistakes and trying again.

As Suzanne Pharr says, "the vision of inclusiveness and equality takes extraordinarily hard work to achieve. Our work of social change is to figure out how to change the hearts and minds of people... Then our work is to bring all of us together to create the institutions that will sustain quality of life for all of us, leaving out no one, on this very small planet we share together."

Creative Funding By Ange Kunzmann

Since 1984 The Council For Prostitution Alternatives has been primarily funded through government contracts as well as private grants. We have been generously supported by Multnomah County, the City of Portland and many Foundations over the years. With the outcome of Measure 5 effecting our community, government resources are becoming limited and foundations are flooded with requests for funding. We are one of many crucial agencies in our community looking at how to diversify funding.

In that light, we are becoming creative in our fundraising strategies.

Currently we are focusing our energy towards both local Corporations and individuals for support. By incorporating public education as a crucial component of our fundraising efforts, we hope to diminish the use of women and children in the sex industry, as well as gain support to assist those who have already been there.

It is with ongoing support from community members that we can build a strong future of options for women leaving prostitution. We are offering memberships who would like to become involved in ending the violence of sexual exploitation.

A Word of Thanks

CPA would like to thank the following for their generous support for and funding of the important work that we do:

The City of Portland
Multnomah County
The Jackson Foundation
The Black United Fund of Oregon
The Collins Foundation-
Portland Women's Union
Public Welfare Foundation

We also want to express our deep appreciation for the many volunteers who donate their time, talent and enthusiasm to CPA. You're the best!

YOUR MEMBERSHIP IS CRUCIAL!!!

Your yearly tax deductible membership of \$35 or whatever you can afford will help CPA continue *and* expand the vital work we do: saving women's lives. Show *your* commitment to **human rights for all** by becoming a member of CPA. As a member you will receive this newsletter on a quarterly basis and will also be part of the local resistance against violence and abuse of women and children. Use the conveniently enclosed envelope and send in your check today.

Thank you for your support!

____ \$35 Regular Membership
____ \$20 Limited Income
____ \$120 Sustaining member at
\$10 per month
\$ _____ Contribution

____ \$120 Sustaining member at \$10 per
month, electronic transfer
(send more info)
____ \$15 Andrea Dworkin Video
____ Contact me about volunteer opportunities

NAME _____

ADDRESS _____

PHONE _____

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CPA Staff
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Calla Devlin
Celine Buczek
Jennifer DeLaO
Kim Arnold
Paddy Lazar
Susan Hunter

Board of Directors
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Amy Sutton

The CPA Newsletter is published quarterly as an informational and organizing tool. We welcome your input. Please call 223-5404 for more information.

COUNCIL FOR
PROSTITUTION ALTERNATIVES
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Inside This Issue...and Beyond

•In October, 1992 the *Michigan Journal of Gender & Law* held a symposium entitled *Prostitution: From Academia to Activism* at the University of Michigan Law School. **Susan Hunter**, along with such well-known feminists as **Andrea Dworkin** and Catherine MacKinnon, spoke there. In excerpts from her speech, "Prostitution is Cruelty and Abuse to Women and Children," Susan powerfully outlines what ten years of work with survivors of the sex industry has taught her. See **Page 4**.

•CPA has been working in partnership with women escaping the sex industry in Portland for ten years now. Much has been learned over the years. On **Page 1** Susan Hunter, Operations Coordinator, leads us through a **Brief History of CPA**, and Ange Kunzmann and Calla Devlin provide a **Program Summary** outlining the unique treatment model that has come to typify CPA. Finally, **Paddy Lazar**, a counselor at CPA for five years, shares her thoughts on the on-going growth and development of a feminist, social change agency (**Page 6**).

•We welcome you to the front lines of the struggle against the sexual exploitation of women and children through the sex industry! **CPA Membership** ensures you quarterly receipt of this Newsletter (see **Page 7** for details). Each issue contains CPA and community updates; Words From Survivors, Notes and News From Around the World, the latest actions of the direct action group *Stopping Violence Against Women*; as well as thought-provoking articles from Portland and beyond.

MEMORANDUM

TO: Multnomah County Commission Chair Beverly Stein
FROM: Library Board Budget Advisory Committee
DATE: March 8, 1994
SUBJECT: Library FY94-95 Budget Request

Paul Millius, Chair

As you know, the Library Board is charged to be the Library Department's Citizen Budget Advisory Committee. A committee of the Board* reviewed the Library's FY94-95 budget request, including the Vision, Issues and Opportunities, Budget Highlights and Add Packages. We respectfully submit the following comments and observations.

*Committee members: Paul Millius, Chair; Evelyn Crowell, Angel Lopez, Terry McCall, Chris Landon.

I. OVERVIEW

The Library has responded to both the Oregon and County Benchmarks in its FY94-95 proposed budget. Highlighted are children's library use, educational skill levels, nurturing of children and families, and family literacy (expanded hours at branches; children, youth and family literacy add packages); citizen satisfaction (expanded hours, surveys, automated attendants at branches); work force readiness (access to information through technology); and citizen involvement (expanded use of volunteers).

II. VISION, STRATEGIES AND PARTNERSHIPS (BUD A)

In its vision of the library of the future, the Library has responded to what we believe to be the primary characteristics of a good library system: free access to information through the Central Library and well-located branches; acknowledgement of the diversity of the community in its choice of materials; expanded use of technology; continuing leadership in ensuring that families and children read; and continuing to be a research resource to meet the community's economic and business needs.

We do, however, question whether the Library will be able to "operate . . . eight . . . well-located branches," be "open sixty hours a week," and at the same time operate "thirty-five smaller stations . . . throughout the . . . County". The Board's Long Range Planning Committee has a sub-committee studying how branch locations can be rationalized (e.g., there are no branches in the northwest, branch locations were planned when Multnomah County's demographics and transportation patterns were much different than they are now). What we presume will continue to be limited resources may make the existing pattern of smaller neighborhood branches with little or no parking, a luxury the county cannot afford. If we are to operate neighborhood oriented "reading room" type stations, one solution might be to make a concerted effort to staff them with expanded use of volunteers.

We would also like to see a specific statement in the Vision that the library will make a commitment to finding ways for children not just to read, but to enjoy reading.

During the discussion, the committee urged the library to explore the potential for either hiring a specific individual, or assigning specific management staff time and responsibility, to the seeking of grant funding which might be available for the planning, inception or expansion of several programs described herein which are either planned or already underway.

III. ISSUES AND OPPORTUNITIES (BUD C)

A. Services to Children and Teens: This Issues and Opportunities form consolidates the Library's four add packages relating to children and teens.

B. Access to Information: The Challenge of Technology: The Information Superhighway exists and is rapidly being paved with fiber optic and digital technology that will touch every household and business in the country. The analogy to the development of the interstate highway system which is now indispensable to the American lifestyle and economy, is well taken. To extend that analogy one step further, the public library of the 21st Century must be the full service truck stop and interchange on that highway.

We believe those patrons who want to drive the fastest should pay a higher "toll" in the form of fees for specialized automated services. Undoubtedly, the cost of the hardware, software, and subscription fees that give access to the information superhighway will be higher in the early years than they will be later on, as more and more users come aboard. The history of the VCR and the personal computer are instructive.

The committee has urged the library to examine the potential for a system that may charge higher fees for access to the information networks, although still cheaper than individual access, for those who need or want to be on them earlier. As the cost of access declines, these fees can be reduced and access expanded to those whose needs are less critical. Remember, our library, and public libraries in general, started as subscription services. The founders were those who cared enough about access to a wider range of print material than they could afford on their own, to pool their money to pay for it.

Our library should continue to provide free access to basic information, and remain a powerful force for education, literacy, and quality of life in our community. It is also in a unique position to introduce the information superhighway to a wide range of users whose access to it might otherwise be severely restricted. These technological advances may provide an excellent opportunity for the library to provide specialized services to those people willing to pay. Fees collected early on could be used to subsidize free access later -- in our view, this is an excellent example of an entrepreneurial opportunity with significant implications for the future of the library and its role in the community.

C. Temporary Relocation of Central: We are pleased at the successful push to allow bond proceeds to be used for the relocation of the Central library collection during the remodel of the Central Library building. That small portions of Central's collection (most significant being the rare books) that will not be available to patrons during that period is a minor inconvenience when weighed against the advantages in construction cost, access to the bulk of the collection, and the safety and comfort of both staff and patrons alike.

We urge the library to find creative ways to involve the card holders in the transfer of the collection from Central to the temporary space and back again. There are public relations, if not some cost advantages, in doing so.

IV. NEW DEPARTMENT PERFORMANCE TREND (BUD D)

At the suggestion of the Board of County Commissioners, the Library has prepared a new Performance Trend which measures the "number of children using the library as a percent of the total population of children in Multnomah County."

We recommend that a more effective measurement would be the "percent increase the number of children who have library cards."

In addition, the "Potential" of 99% is unrealistic. If this Performance Trend remains as originally written, we recommend that the "Potential" be changed to a goal of a percentage of yearly increase, e.g., "2% increase per year."

To ensure an increase in the number of children who are registered library card holders, we recommend that library card application forms be handed out as part of the school and daycare outreach programs and inserted into the "new mom packets" given to mothers at the hospital upon the birth of their children.

V. RECENT DEPARTMENT ACCOMPLISHMENTS (BUD E)

The Library has had a busy year. Many of this year's projects will expand into next year and even the years beyond (Midland siting, Smart Check, Central Library planning, retrospective conversion, entrepreneurial activities).

We will be particularly pleased to see the retrospective conversion project completed. The materials added to the automated card catalog, especially those in the Oregon Collection, will improve access to the library's collection.

The Library's continued improvement of work methods to lower the likelihood of employee injuries, such as the Smart Check program, indicates a sensitivity to employee health issues and the desire to provide a safe work environment for their employees. We applaud these efforts.

MIX Agreement: We applaud the ongoing efforts to rationalize the functions and fees of this program to better reflect the true cost of operating the system. As the public library of the significant business and population center in the area, MCL is the regional research and reference library center. We need to be realistic in securing adequate return for services rendered to residents of the metro area and beyond, who rely on us for access to services not provided locally.

VI. ADD PACKAGES (BUD M)

A. Day Care Services: This add package would expand from 60 to 150 the number of day care centers which are provided outreach services. We believe the marketing aspects of the day care services program could be improved: affix a plaque or sticker at the door of the center which publicizes the program;

request that those day care centers which operate for a profit pay for the services provided or at the very least make a nominal donation.

Further, we urge the library to plan aggressively to serve not only the additional 100 or so existing licensed commercial and not for profit centers, but to examine how we will offer services to the in home daycare providers who will soon be registered by the state. We suggest that the Daycare Outreach Coordinator contact the Meyer Trust and other such agencies with interest in children's welfare and education issues regarding the possibility of grants to plan and provide increased services to day care centers.

B. Student Support Program: We are concerned about the financial crisis facing all of the metropolitan area school districts. Multnomah County Library is also suffering from the impact of Measure 5. Even were this not so, we could not alleviate all of the unmet library needs resulting from school budget cuts. We can help to some degree by providing curriculum support materials (not textbooks, but additional materials for projects, reports, etc.). We can expand our assistance to students in using the library with more "How to Use the Library to do Research" workshops, etc. This will require additional outreach to teachers and media specialists in the area, and will tax the availability of materials in the collection. By no means will this be a panacea for the school funding crisis, nor should it be expected to be. However, we can collaborate with the districts to mitigate its impact.

For example, Library staff has met with St. Johns area teachers and planned workshops for students on how to do research at the library. In Section 10 of the budget form, this collaboration with St. Johns should be included. The business community should also be contacted to ensure that they are pointedly aware of the scope of the problem and involved in the solution perhaps by hosting "in service" training sessions, or offering resources, volunteers or meeting facilities, etc.

C. Marketing Director: This program, to hire a marketing director to develop and implement entrepreneurial activities, should pay for itself and more. In seeking an individual to fill this position, a history of conceiving and executing creative programs in the not for profit environment should be stressed. This is another area where outreach to area businesses should be a major responsibility of the position.

D. Books 2 U, Year 2: The second year of this grant-funded program to provide a volunteer outreach reading promotion program, like the next Add Package, is an excellent example of how the Library is attempting to meet Oregon and County Benchmarks. The extent to which students are successful in school, and stay in school, is largely dependent on their ability to read and write.

E. Family Readers on the Go: This grant-funded program targets families with low levels of literacy. It attempts to make the library and its resources familiar and "user friendly". The purpose is to attract families to the library, share in the creation of print materials, and help them become lifelong library users and readers.

VII. CONCLUSION

We, the members of the Library Board Budget Advisory Committee, appreciated the opportunity last fall to comment on the Library's budget narratives. We hope that our review of the Library's proposed budget submitted in February 1994, and the comments contained in this report, will assist you in keeping the Board of County Commissioners aware of citizen concerns and the role we want our library to play as an information resource in the intellectual and educational life of the community. We look forward to our participation in the public hearings phase of the budget process in the Spring.

cc: Multnomah County Citizen Involvement Committee
Ginnie Cooper, Director of Libraries



MULTNOMAH COUNTY, OREGON

BOARD OF COUNTY COMMISSIONERS

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PLANNING & BUDGET

PORTLAND BUILDING
1120 S.W. FIFTH - ROOM 1400
P. O. BOX 14700
PORTLAND, OR 97214
PHONE (503)248-3883

TO: Ginnie Cooper, Library Director
Betsy Williams, Environmental Services Director
Dave Boyer, Finance Director

FROM: Dave Warren *DCW*

DATE: May 31, 1994

SUBJECT: Follow Up Items from the Work Session on May 31

Attached is a list of items about which the Board of Commissioners would like additional information.

Please prepare a memo answering the Board's questions. I suggest that the responses state the question, and then state the response. The response may be a reference to an attached document.

I have two requests to make about the responses:

1. Please respond to all the questions by Monday, June 6. I realize that answers to several of the requests on the list will not be available by June 6. However, you will probably have a reasonable idea of when the answers will be available. The response to these items could be to say when the research is expected to be complete.

For example, the question asking for a discussion of the possibility of contracting with schools to provide them library service may require a process of its own, leading to a separate policy discussion by the Board. My suggestion is to respond to questions of this type by describing a process you might follow to bring the issue back to the Board with some estimate of when that might be possible.

2. Please help us keep track of the responses. Send them to the Budget Office. We will copy them, attach a sequentially numbered cover sheet that will help the Board be sure that they are getting all the packets of information, and distribute them to the Commissioners and the Clerk of the Board.

Let me know if you have further suggestions.

c Board of County
Commissioners
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Susan Clark
Ginnie Cooper
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Margaret Epting
Bill Farver

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Kathy Gillette
Tamara Holden
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Jim McConnell
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Mike Oswald
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Schrunk

Tom Simpson
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Meganne Steele
Kathy Tinkle
Betsy Williams
CIC
Patrol

Follow Up Items from the May 31 budget work session:

LIBRARY DEPARTMENT

1. Endowment - Review the endowment funds handled by the Oregon Community Foundation: the amounts, any significant restrictions, the mechanics of its distribution to the County, investment policies and restrictions, and the estimated rate of return for 1994-95.
2. Student Support - Expand the information on the support of students:
 - the overall plan,
 - the relations being established with teachers and school librarians and the plan to follow up in the future,
 - the numbers of students that we believe will be reached
 - , the selection criteria, staffing, and for the eight homework centers being sited, and
 - the evaluation plans we envision.
3. School Library Services - Discuss the potential for contracting with schools to provide library service for them at a lower cost than having them provide it themselves.
4. Student Use of Libraries - Discuss the current use of libraries as de facto after school day care centers: how many children are using libraries this way, what kind of growth has occurred in this use, what are the problems and costs associated with this activity?
5. Smart Check and Branch Hours - How many hours have been added to the branches? Would this measure be a good key result?
6. Books and Materials - If additional resources were provided to the books and materials allocation, what would be the best use of this money?

MANAGEMENT SUPPORT SERVICES

1. Interest Earnings - Interest earnings are down in the 1994-95 estimates for the Library Fund, but this is not consistently true for all other Funds. What accounts for the decrease.

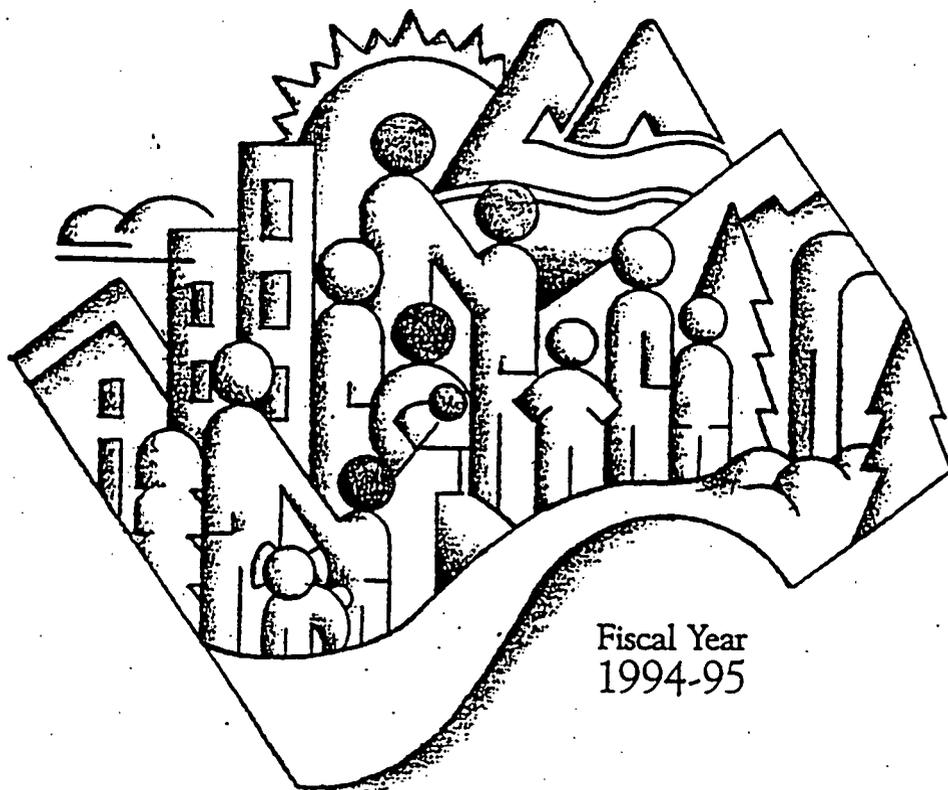
ENVIRONMENTAL SERVICES

1. Central Library Move - The move to the old State Office Building will be disrupted by Portland's need to protect parking spaces during the high retail activity period in December. What options are there to negotiate an exemption from this limitation? Could the County, for example, offer spaces on the Motor Pool lot as an offset to the on-street parking what would be tied up by moving the collection?

Clerk

Multnomah County Budget

Supplemental Information



Fiscal Year
1994-95

Packet #24
Department of Library Services

Follow-up information from 5/31/94



MEMORANDUM

TO: Board of County Commissioners

FROM: Ginnie Cooper, Director of Libraries *Ginnie Cooper*

SUBJECT: Answers to May 31 Library Budget Hearing questions

DATE: June 6, 1994

Following are the questions raised at the May 31 Library Budget hearing with the BCC. The questions are shown in bold type, and the library's responses are indented.

1. **Endowment** - Review the endowment funds handled by the Oregon Community Foundation: the amounts, any significant restrictions, the mechanics of its distribution to the County, investment policies and restrictions, and the estimated rate of return for 1994-95.

The Oregon Community Foundation (OCF) manages the library Endowment and Reserve Funds, totaling \$8,129,589 as of May 31, 1994. These funds are the result of bequests and gifts to the Library Association of Portland, and investments on those funds. The OCF Board of Directors determines the investment policies and restrictions. The OCF Board pays the library 5% of the principal of the two funds, the same percentage distribution paid to all funds managed by the OCF.

Interest distributions to the library are made in October of each year. This year, the distribution from the two funds was \$363,572. We anticipate receiving \$388,000 in FY94-95. These funds are shown in the Library's budget as "gift revenues."

The Library is required to use support from the Endowment and Reserve Funds consistent with the restrictions and conditions that apply to the 43 individual subfunds. In most cases, we are required to purchase library books and materials. The library submits an annual report to the OCF on the use that was made of the distributions made from the 43 subfunds.

2. **Student Support** Expand the information on the support of students:

Our plan is to provide student support through (a) Homework Help Centers in a total of nine branches; (b) increased targeted purchasing of specific books and other materials to support schools' curriculum; (c) organized communication and coordination with teachers and media specialists to arrange school visits and visits to schools; and (d) ongoing workshops at all branches on "doing research in the public library".

(a) The Homework Help Centers will be located at Central, Midland, Hollywood, Belmont, Holgate, North Portland, Capital Hill, St. Johns, and Gresham. (Currently we also have homework help volunteers at North Portland; this will make a total of nine). These centers will have specific places in the libraries where targeted materials such as atlases, encyclopedias, study guides, etc., will be available to aid students and their tutors or helpers. Special materials will be prepared and printed to help these students and their tutors write papers, do book reports, use the library catalog, etc. These materials will assist them with using our resources, will provide suggested reading lists both for book reports and on a variety of popular non-fiction topics, will instruct on the use of various reference tools such as biographical dictionaries, and more.

Every school child served by these branches will be targeted. Librarians will visit all the language arts classes to tell about the program and its services and all children will receive material on "how to use the public library to do homework".

(b) While the library has always purchased specific books and other materials to support the school curriculum, this program will allow concentrated work with media specialists to determine how to best respond to student needs at age appropriate levels in areas such as Native Americans, world explorers, endangered species, "world countries and peoples", science (particularly science projects), math, and more. It will also address any new needs engendered by the move to Certificates of Initial Mastery and Certificates of Mastery.

(c) Class visits to the library and visits to classes by youth librarians are presently on a request basis. The exception is our summer reading promotion, which is an organized campaign to all schools. By organizing school/library communications, this program will encourage more class visits to the library, providing an opportunity for teachers to give advance notice of assignments and for materials

on these subjects to be available when children arrive. It will encourage more children to use the library by bringing more youth librarians into the classroom to promote public library resources. In addition, we can provide electronic access to the library by showing students how to dial in to the library's system through their schools' computer equipment. We can also provide technical assistance and information about our collection.

(d) Workshops on reference and research in the library will be provided at all branches, along with printed materials providing the same information. In cooperation with the schools, children in grades 3-6 will receive instruction on "how to do research in the public library." Additional workshops will also be available to high school students. The workshops will be scheduled at hours most appropriate to need; for example, after discussion with teachers, we may find that a Gresham workshop for high school students will need to be scheduled during evening hours as well as during school hours.

The school support program will address all students generally, but will target grades 3-6. We have targeted these grades because this is when children actually begin to get assignments for reports and research and acquire the skills to complete them successfully. They are also old enough to get to the library on their own. Often these children do not have any adult to provide help, support and suggestions, and in many cases what the homework center will do is provide a caring, capable older person to help the child work on the assignment.

Grades 3-6 are the foundation years: if skills and comfort with the public library are not developed during this period, children are not on the way to being lifelong library users. With regard to homework help, it becomes very difficult to recruit tutors with the skills necessary to provide academic tutoring skills for older kids. While we will provide "how to do research" workshops for young adults, we need to start the program of library information and use during these formative years.

We will evaluate the program on the following criteria:

- Number of students in grades 3-6 contacted in classrooms and number of students reached through in-library workshops, both measured as percentages of total number of students in these grades in Multnomah County. There are about 22,500 children in the county currently enrolled in public and private schools in grades 3-6. There are approximately 250 children in these grades who are being home schooled.
- Juvenile non-fiction circulation in selected categories.
- Tutor hours used in homework help centers.

- Teacher evaluations based on class visits connected with specific assignments. We will ask teachers to evaluate the availability of materials and the success children had in completing assignments after taking part in pre-arranged class visits in conjunction with a particular homework assignment.

3. **School Library Services** - Discuss the potential for contracting with schools to provide library service for them at a lower cost than having them provide it themselves.

The Library is interested in studying the option of contracting with schools to provide library services. At the budget discussion, Chair Stein said she would be meeting soon with Jack Bierworth, Superintendent of Portland Public Schools, and has agreed to discuss this with him. We look forward to hearing about their discussion, and await direction on how to proceed.

4. **Student Use of Libraries** - Discuss the current use of libraries as de facto after school day care centers.

To our knowledge, the libraries are not used as day care centers. Many students of all ages use the library for extended periods of time. We recognize that many children probably do not have adults in their lives who have the time or inclination to assist them with their homework; however, since we get very few incident reports related to unattended children inappropriately using the library, we believe there is not a problem.

5. **Smart Check and Branch Hours** - How many hours have been added to the branches? Would this measure be a good key result?

We have added 103.5 additional hours in the branch system. We were open 433 hours a week before March 1, so the additional hours represent a 24% increase.

6. **Books and Materials** - If additional resources were provided to the books and materials allocation, what would be the best use of this money?

At the BCC budget meeting, the library discussed the effect that technology has had, and will have, on the library. Additional resources for books and materials would be used to enhance our access to automated databases. Some examples follow:

\$140,000 - This would be an initial cost required to purchase equipment to allow us access to the following automated databases:

- \$25,000 - licensing fee to add the Oregonian Index on CD ROM for the public at all branches
- \$48,000 - licensing fee for full text General Periodicals (400 popular titles) at all branches
- \$72,000 - Licensing fee for Business full text periodicals at all branches
- \$48,000 - Licensing fee for Health full text periodicals at all branches

The following question was not on the Budget Office list, but we would like to respond to this question raised by Commissioner Saltzman at the budget meeting.

7. Why is there an increase in Materials & Services, and not an increase in Library Books and Materials?

We cut several materials & services line items, such as supplies. However, most of the expenditures budgeted in materials & services are fixed costs which have increased because of inflation or because of other factors out of our control (e.g., maintenance contracts, postage, telephones and facilities maintenance). In addition, our county indirect rate increased by over \$300,000 from this year to next, which represents over 75% of our total M&S increase.

Post-It™ brand fax transmittal memo 7671		# of pages → 2
TO <i>Giving Cooper</i>	From <i>Hauvit Shulman</i>	
Co. <i>Library</i>	Co. <i>PCPA</i>	
Dept.	Phone # <i>248-4335</i>	
Fax # <i>248-5441</i>	Fax #	

June 1, 1994

Commissioner Dan Saltzman
 Multnomah County Commissioner, District 1
 1120 SW Fifth Avenue, Suite 1500
 Portland, Oregon 97204

Dear Dan:

As you know from discussions of the Central Library Design and Construction Oversight Committee, I strongly favor an exemption to the standard bidding procedure for the Central Library renovation project. This judgment is based on experience in Seattle as Project Director responsible for historic preservation of the Pike Place Market, working in the public sector; and as Project Manager for redevelopment/preservation of 3 blocks of historic buildings in the Waterfront Place project for Cornerstone Development Company, in the private sector. In addition, I was project management consultant to the state of Oregon for selection of the design team and contractor for the major correctional facility in eastern Oregon -- for design to commence even before the site was determined. A negotiated CM/GC contract with guaranteed maximum construction price and fee was the approach appropriate to that one-of-a-kind project, which faced specific time and budget constraints established by the Legislature and Governor.

When the first of four phases of the Pike Place Core Market project was put out for competitive bids, the lowest price was approximately 25% (\$1,000,000+) over budget. Through a complicated process of after-bid value engineering for deletion change orders, in combination with additional public appropriations, the phase was able to proceed. In subsequent phases, the lessons from the first round of owner-designer-contractor team work were applied, and the bids were in line with funds available. In the privately sponsored Waterfront Place preservation construction, the owner-designer-contractor team was used from the start to achieve cost-effective designs for incorporating seismic improvements and new building systems into aged structures; even then, there were surprises as unseen deterioration was disclosed while construction was underway. However, the cost "hits" were not nearly so harsh as they would have been without the team approach to design and construction.

In authorizing the Construction Manager/General Contractor (CM/GC) delivery system, the State of Oregon has created a valuable tool for the public entities to apply in appropriate circumstances. It allows the public sector to employ an approach which has proven effective for private business for a number of years: Early in the project process, the team of owner-designer-contractor is formed to pool their talents in bringing a complicated project to conclusion (1) for the intended purpose; (2) on time, and (3) in budget. The complex rehabilitation and historic preservation of the Central Library warrants this approach.

Commissioner Dan Saltzman
June 1, 1994
Page Two

Experience tells me that construction is a risky business and is made more so in rehabilitation of a major-scale, older building which has suffered the ravages of earthquakes and time. The CM/GC approach on the Central Library will allow the design to proceed with responsible cost analysis by the party who is obligated to deliver the project within the limits of the funds and time available. The CM/GC contract generally provides for competitive bidding of identified categories of work in the job, with overall responsibility for price and schedule remaining in the hands of the CM/GC. The taxpayers of jurisdictions throughout Oregon have said in any number of ways that they want their dollars spent wisely and well. In my judgment, failure to use the CM/GC process would put at risk one of the few major projects which has received voter-approved funding in the current political climate.

It is of singular importance to the community that the rehabilitation of the Central Library be completed in budget, on time, and without major surprise or controversy. I continue to believe that use of the CM/GC delivery system is critical to attaining this objective.

Sincerely,



Harriet Sherburne, Member
Design & Construction Oversight Committee

cc: Bill Naito, Chairman CDOC
Ginnie Cooper, Director of Libraries

Harriet Sherburne
1616 S. W. Harbor Way, #308
Portland, Oregon 97201