

**Minutes of the Board of Commissioners
Multnomah Building, Board Room 100
501 SE Hawthorne Blvd., Portland, Oregon
Wednesday, May 3, 2017**

BUDGET WORK SESSION #7

Chair Deborah Kafoury called the meeting to order at 9:36 a.m. with Vice-Chair Jessica Vega Pederson and Commissioners Sharon Meieran, Loretta Smith and Lori Stegmann present.

Also attending was Jenny Madkour, County Attorney and Marina Baker, Assistant Board Clerk.

Chair Kafoury: GOOD MORNING, EVERYONE! WELCOME TO MULTNOMAH COUNTY. WEDNESDAY, MAY 3RD AND WE ARE KICKING OFF OUR DAY WITH MIKE.

Mr. Jaspin: GOOD MORNING. MIKE JASPIN FROM THE BUDGET OFFICE. I HAVE TWO BASIC ADMINISTRATIVE TASKS TO TAKE CARE OF THIS MORNINGS. THE FIRST IS IN FRONT OF YOU IS A LIST OF THE AMENDMENTS THAT HAVE BEEN PROPOSED. YESTERDAY, WE HAD OUR FIRST AMENDMENT PROPOSED SO THIS IS THE TRACKING LIST JUST FOR YOUR REFERENCE. WE WILL UPDATE THAT AS WE GO THROUGH THE PROCESS. AND THE SECOND THING I WANTED TO REMIND YOU OF IS WE HAVE A PLACE HOLDER WORK SESSION HELD FOR TOMORROW AFTERNOON, PLACE HOLDER IF WE NEEDED IT. AS YOU WIND DOWN YOUR WORK SESSION THIS MORNING, IF WE DON'T NEED THAT, WE SHOULD GO AHEAD AND CANCEL THAT. AND WITH THAT OUT OF THE WAY, I WILL MOVE OUT OF THE WAY SO DCJ CAN DO THEIR WORK SESSION, THEIR BUDGET PRESENTATION.

Chair Kafoury: THANK YOU. COME ON DOWN, DCJ!

BWS-7a Dept. of Community Justice. Presenters: Scott Taylor, Director, DCJ and Invited Others

Mr. Taylor: GOOD MORNING, COMMISSIONERS. SCOTT TAYLOR, DIRECTOR OF DEPARTMENT COMMUNITY OF JUSTICE. JOINING ME TODAY ARE ERIKA PREUITT, DIRECTOR OF OUR ADULT SECTION, DEENA CORSO, DIRECTOR OF OUR JUVENILE DIVISION AND OUR DEPUTY DIRECTOR AND WE'RE PLEASED TO BE HERE TO TALK BUT OUR BUDGET AND WHERE WE HOPE WE'RE GOING. I'M GOING TO TRY TO FIGURE OUT HOW TO RUN ALL THE BUTTONS. SO I THINK YOU'VE SEEN THE AGENDA. WE'RE GOING TO JUST WALK THROUGH OUR MISSION, OUR VISION, OUR VALUES. WE'LL HEAR FROM LARRY, OUR CHAIRMAN AND GO THROUGH THE REST OF THE FORMAT FOR YOU. SO HOPEFULLY, WE'LL STAY ON TIME. SO WE WANT TO START TALKING ABOUT

FREQUENT PEOPLE THINK OF THE PUBLIC SAFETY SECTION, OPERATION, THEY THINK OF JUST THE ENFORCEMENT PIECE, THE ENGAGEMENT WE DO. WE WANTED TO MAKE SURE THAT WE TALK ABOUT ALL THE DIFFERENT INDIVIDUALS AND ORGANIZATIONS WE INTERACT WITH.

Mr. Taylor: IT'S A COMPLETE WRAP-AROUND SYSTEM AS WE TALK LATER ABOUT WHERE WE THINK WE'RE HIGHLY EFFECTIVE. IT IS ENGAGING A VARIETY OF PLAYERS IN THE REHABILITATION OF THE PEOPLE THAT WE WORK WITH. AND ALSO, ALL OF THE NAMES YOU SEE UP THERE, ALL THE DIFFERENT PLAYERS, WE INTERACT WITH IN DIFFERENT WAYS. SO IT IS KIND OF A TEAM APPROACH. IT MAKES A COLLABORATION AND WE THINK WE ARE CONTINUE TO SEE AN EXPANSION OF COLLABORATION AND AN INTENSIFYING AS WE WORK THROUGH DIFFERENT NEW EFFORTS. AND WHEN WE TALK ABOUT THAT, THAT'S WHAT THE JAIL, THE TREATMENT FIRST, OUR WORK WITH THE YOUTH. OUR GANG TEAMS. THE LEAD EFFORT, ALL OF THOSE ARE INITIATIVES THAT WOULD NOT HAPPEN WITHOUT THE COLLABORATION AND COOPERATION OF THE PLAYERS IN THE SYSTEM. AND SO WE THINK THAT WE WORK WITH ALL OF THOSE FOLKS AND WE ARE GOING TO TALK TO YOU A LITTLE BIT HERE.

Mr. Neal: THESE PICTURES KIND OF SHOW OUR INVOLVEMENT IN THE COMMUNITY. WE JUST DON'T WORK WITH THE JUSTICE INVOLVED ADULTS AND YOUTH. WE WORK WITH A LOT OF COMMUNITY PARTNERS AS SCOTT POINTED OUT. THE TOP LEFT CORNER IS A PICTURE OF OUR JUVENILE DIVISION DIRECTOR WHO IS ALSO JOINED BY MARISSA IN GIVING AN AWARD TO A YOUTH. A COMMUNITY HEALING INITIATIVE YOUTH WHO GOT A LIFESAVING AWARD FOR PERFORMING C.P.R. ON SOMEONE. THE NEXT PICTURE, THE TOP CENTER PICTURE IS A SWEAT LODGE DEDICATION CEREMONY THAT WAS A SWEAT LODGE THAT WAS CONSTRUCTED AT OUR DONALD D. LONG CENTER FOR YOUTH. WE HAD COMMUNITY NATIVE TRIBAL ELDERS THERE TO DEDICATE THAT. I WAS THERE. WE HAD SEVERAL OF OUR STAFF THERE AS WELL TO DEDICATE THAT SWEAT LODGE. IN THE RIGHT CORNER, AT THE TOP, IS OUR NEW 18 TO 24-YEAR-OLD UNIT THAT WENT ON A FIELD TRIP TO PACIFIC UNIVERSITY WHERE THEY WERE ABLE TO EXPERIENCE WHAT IT'S LIKE TO BE ON A COLLEGE CAMPUS AND ALSO TALK TO STUDENTS ABOUT THEIR EXPERIENCE IN THE CRIMINAL JUSTICE SYSTEM. THEN THE BOTTOM LEFT CORNER, ONE OF OUR STAFF AT THE ANNUAL PRIDE PARADE. WE'VE BEEN PARTICIPATING IN THAT FOR MANY, MANY YEARS. WE HOST A BOOTH AS WELL AS MARCH IN THE PARADE. AND THEN THE BOTTOM CENTER IS COMMISSIONER SHIPRACK AND MCKEEL.

I BELIEVE COMMISSIONER SMITH WAS THERE AS WELL. AND IT'S A GREAT EVENT WHERE WE HAVE YOUTH WHO WERE TRAINED IN OUR CULINARY ARTS PROGRAM AND THEY PLANT FRUITS AND VEGETABLES. THEY HARVEST THEM AND THEY ACTUALLY PREPARE FOOD WITH THOSE FRUITS AND VEGETABLES AND THEN WE ALL GET TO ENJOY THEM. SO NEW COMMISSIONERS, YOU WILL

BE INVITED THIS NEXT FALL. SO WE'RE LOOKING FORWARD TO HAVING YOU THERE. AND THE LAST PICTURE IN THE RIGHT CORNER IS NATIONAL NIGHT OUT. THAT'S ONE OF OUR PAROLE OFFICERS WHO IS NOT TEACHING YOUTH HOW TO RAISE THEIR HANDS. HE'S TEACHING THEM HOW TO DO THE HOKEY POKEY. SO WE LIKE TO ENGAGE THE COMMUNITY AND SHOW THEM THAT WE ARE PART OF THEM AND THAT WE ARE ENGAGED WITH THEIR FAMILIES AND FRIENDS AS WELL.

Mr. Taylor: SO AS HE POINTED OUT, OUR STAFF WE THINK DO AMAZING WORK. WE'LL TALK LATER ABOUT HOW THE OUTCOMES OF THAT ARE DEMONSTRATED AND OUR MISSION IS TO ENHANCE COMMUNITY SAFETY AND REDUCE ACTIVITY BY HOLDING YOUTHS AND ADULTS ACCOUNTABLE IN A CONSISTENT MATTER AND EFFECTIVELY USING PUBLIC RESOURCES. THE PIECE WE WANTED TO EMPHASIZE ON OUR MISSION IS THESE WORDS ARE VERY DIFFICULT TO ACHIEVE. WE WORK WITH SOME JUSTICE INVOLVED INDIVIDUALS THAT HAVE A VARIETY OF ISSUES OTHER THAN JUST CRIMINALITY THAT WE'RE TRYING TO WORK THROUGH AND WE'RE TRYING TO HELP THEM MAKE THAT CHANGE. WE FIRMLY BELIEVE IN OUR ORGANIZATION THAT THAT CHANGE IS HOW WE GET PUBLIC SAFETY. AND SO IN A COMBINATION OF THE ACCOUNTABILITY AND WORKING WITH THE COMMUNITY, WE THINK WE'RE MAKING THAT CHANGE. IT'S A HARD FOCUS.

IT'S A VERY EVIDENCE-BASED PRACTICE THAT WE'RE ENGAGED IN AND WE HOPE THAT'S WHAT WE'LL BE ABLE TO DEMONSTRATE TO YOU. I WOULD SAY THAT WE FREQUENTLY ARE RECOGNIZED BOTH NATIONALLY AND WITHIN THE STATE FOR SOME OF THE WORK WE'RE DOING AND SOME OF THE THINGS PARTICULARLY THAT ERIKA AND DEENA THINK UP AND WE DO. SO OUR STRATEGIC PLAN, WE WANTED TO TALK A MINUTE ABOUT THAT. SO WE PUT TOGETHER A STRATEGIC PLAN ABOUT FIVE YEARS AGO. WE ARE NOW IN THE MIDDLE OF UPDATING IT AND REINVIGORATING IT. TRULS WAS LEADING THAT EFFORT AND ONE OF THE THINGS THAT BECAME CLEAR FOR US OVER THE LAST FEW YEARS IS OUR NEED TO BEGIN TO INVEST IN OUR EMPLOYEES. AS YOU MAY KNOW, THE TRAUMA, NOT ONLY THE JUSTICE INVOLVED INDIVIDUALS WE WORK AND OUR OFFICERS. BUT ALL THAT WE WORK HAS DIRECT AND VICARIOUS TRAUMA THAT OCCURS, KIND OF THINGS THAT WE SEE AND INTERACT WITH AND DEAL WITH ON A DAILY BASIS BEGIN TO CHANGE US AND WE ARE NOW AS AN INDUSTRY BECOMING MORE AND MORE AWARE OF THE LONG-TERM DAMAGE AND THE ABILITY. AND WE WANT EACH AND EVERY ONE OF OUR PEOPLE TO BE PRESENT EVERY DAY IN THEIR BEST ABILITY TO PERFORM. AND TO DO THAT, WE HAVE TO TAKE CARE OF OUR STAFF.

SO WE'VE BEGUN TRAINING. THEY'VE LED US, ACTUALLY, AND SOME OF THE WORK THEY'VE DONE AROUND STAFF AND TRAUMA INFORMED AND BEING AWARE OF IT AND SOME OF THE RESILIENCY EFFORTS WE'RE STARTING TO PUT IN PLACE. WE HAVE CREATED A PEER TEAM THAT ALLOWS PEOPLE IN

OUR BUSINESS TO TALK TO PEERS WHO ACTUALLY UNDERSTAND WHAT THEY'RE TALKING ABOUT AND WE'VE ALREADY HAD A NUMBER OF FOLKS TAKE ADVANTAGE OF THAT. SO WE'LL CONTINUE TO WORK IN THAT. NOT ONLY WITH THE PEOPLE, OUR JUSTICE INVOLVED CLIENTS BUT WITH OUR STAFF BECAUSE IT'S SO CRITICAL TO US AND SO THE OTHER AREAS, THE BEHAVIOR CHANGE WE'VE TALKED ABOUT BEFORE, WE'RE DETAILING MORE AND MORE WHAT THE FUTURE LOOKS LIKE AND WHAT EVIDENCE-BASED PRACTICES TALK ABOUT. THE ACCOUNTABILITY. YOU'LL HEAR US TALK QUITE OFTEN ABOUT SWIFT AND CERTAIN. AND HOW WE IMPLEMENT THAT. VICTIMS ARE GROWING IN OUR AWARENESS AS WE CONTINUE TO EXPAND OUR VICTIMS UNIT AND TRY TO TAKE CARE OF CONCERNS, ISSUES, NOTIFICATIONS THAT GO ALONG WITH THE TRAUMA THE VICTIMS EXPERIENCE.

Mr. Taylor: SYSTEM CHANGE IS AN EVER GOING LOOK AT HOW DO WE DEAL WITH A VARIETY OF THINGS THAT ARE WITHIN THE SYSTEM AND BUREAUCRATIC AND SOMETIMES JUST BIASES THAT EXIST. WE KNOW THAT WE HAVE A RACIAL AND ETHNIC DISPARITY IN OUR PART OF THE BUSINESS SO WE ARE FOCUSED ON THAT AND WORKING ON SOME SPECIFICS AND THEN THE RESOURCE MANAGEMENT IS WHY WE'RE HERE. WE ACTUALLY TRY TO MANAGE THOSE RESOURCES AND MAKE WHAT WE HAVE THE MOST EFFECTIVE IT CAN BE. THAT GETS US TO WHAT I CALL THE TWIN PEAKS OF MULTNOMAH COUNTY. THIS IS HOW WE FOCUS OUR RESOURCES. WE HAVE YEARS AND YEARS OF RESEARCH NOW THAT TELLS US WHERE WE SHOULD FOCUS OUR RESOURCES ON THE HIGHEST RISK TO COMMIT A NEW CRIME AND THE HIGHEST NEEDS THAT INFLUENCE THAT CRIMINAL BEHAVIOR. AND SO WE USE TOOLS, ASSESSMENT TOOLS ON BOTH ADULT AND JUVENILE. AND WE CONTINUE TO IMPROVE ON THOSE AND ADD ADDITIONAL TOOLS TO HELP US GET MORE AND MORE REFINED IN OUR EFFORTS THAT TELL US NOT ONLY WHO IS AT RISK BUT WHAT WE MIGHT DO TO REDUCE THAT RISK. WHAT KIND OF ISSUES AND PLANS THAT WE CAN PUT TOGETHER TO REDUCE THAT.

SO WHEN YOU LOOK AT THE ADULT SIDE, JUSTICE INVOLVED ADULTS WE HAVE OVER 60% OF OUR PEOPLE THAT ARE IN THAT HIGH OR MEDIUM BOX. AND WHEN YOU LOOK AT THE JUVENILE SIDE BECAUSE WE DO A GREAT JOB OF SORTING, WE DON'T BELIEVE THAT JUVENILES SHOULD PENETRATE INTO THE CRIMINAL JUSTICE SYSTEM UNTIL THEY ABSOLUTELY HAVE TO. SO WE'RE ABLE TO HAVE ABOUT 80% OF THE YOUTH WE ACTUALLY MANAGE ARE IN THAT HIGH OR MODERATE HIGH. SO IT'S A VERY HIGH POPULATION. LIKE I SAID, WE HAVE A VARIETY OF EFFORTS TO DIVERT PEOPLE AND MOVE THEM OUT BEFORE THEY PENETRATE TOO DEEPLY. I THINK ALL OF OUR STAFF DO A VERY GOOD JOB. ONE OF THE WAYS WE DO THAT AND WE TEST THAT THEORY IS A MEASUREMENT RECIDIVISM AND THE STATE HAS REDEFINED RECIDIVISM. SO WE LOOK AT ARRESTS, WE LOOK AT CONVICTIONS AND INCARCERATIONS IN THE PRISON. THE CRIMINAL JUSTICE COMMISSION ON THE ADULT SIDE PUTS OUT A REGULAR ONGOING INTERACTIVE CHART SO WE

WATCH THAT AND KEEP AN EYE ON THAT AND I THINK WHAT'S IMPRESSIVE. I LIKE NUMBERS AND DATA.

Mr. Taylor: SO PART OF WHAT'S IMPRESSIVE TO US IS MULTNOMAH COUNTY HAS THE HIGHEST RISK POPULATION WHEN WE LOOK AT THE TOOLS WE USE ALL OVER THE STATE THAT ARE STANDARDIZED. SO FOR EXAMPLE, WE HAVE 42% OF OUR PEOPLE IN MULTNOMAH COUNTY WOULD BE RANKED HIGH. THE REST OF THE STATE IS JUST ABOUT 33%. AND THEN WE LOOK AT OUR RECIDIVISM RATE. WE HAVE FOR OUR HIGH RISK PEOPLE, SO THESE ARE THE PEOPLE THAT HAVE THE MOST TRAUMA, MOST ISSUES THAT WE'RE WORKING WITH. WE HAVE A 43% RECIDIVISM IN ONE YEAR AND THE REST OF THE STATE IS AT A 60% RECIDIVISM SO WE'RE VERY PROUD OF THE IDEA THAT WE TAKE THE HIGHEST RISK IN THE STATE AND HAVE ONE OF THE BEST RECIDIVISM WHEN WE LOOK AT THOSE CHARTS AND MANAGE THAT AND WHEN I GO THROUGH AS THESE FOLKS WILL TELL YOU, I SPEND TIME WATCHING THIS STUFF.

SO WHEN WE GO THROUGH THAT AT EACH LEVEL, WE HAVE THAT SAME KIND OF RESPONSE. AND I KNOW YOU TALKED TO THE DISTRICT ATTORNEY AND THE SHERIFF YESTERDAY AND AS WE TALK ABOUT THAT JUSTICE REINVESTMENT AND THE WORK THAT WE'VE BEEN DOING THERE, ONE OF THE THINGS WE'RE SEEING IS WE'RE GETTING AS GOOD OR BETTER RESULTS WITH OUR POST PRISON SUPERVISION ALSO. SO THE PEOPLE WE'RE BRINGING BACK OUT AND THE PEOPLE WE'RE KEEPING, THE WAY WE WOULD KEEP SCORE WE'RE DOING WELL ON THAT. THE JUVENILE HAS SIMILAR RESULTS. NOT QUITE AS BROAD BUT THAT'S BECAUSE IF YOU LOOK AT MULTNOMAH COUNTY COMPARED TO THE REST OF THE STATE, WE ARE VERY HIGH RISK IN WHO AND WHAT WE DEAL WITH AND JUVENILE HAS BEEN AT THIS FOR 20 YEARS IN A FOCUSED WAY. DEENA'S BIGGEST CHALLENGE IS STAY FOCUS AND KEEP US WORKING ON THAT. KEEP THOSE NUMBERS DOWN.

Commissioner Smith: WHEN WE'RE TALKING ABOUT THE RECIDIVISM RATES THAT ARE LOW. IF YOU BREAK OUT THOSE DEMOGRAPHICS AND NOT PUT EVERYONE IN THE SAME POT, WHAT DOES THAT LOOK LIKE FOR FOLKS OF COLOR IN TERMS OF THE RECIDIVISM RATES WHEN YOU BREAK THEM OUT?

Mr. Taylor: OVERALL, WHEN WE LOOK AT THAT, ON A RELATIVE RATE INDEX, WE'RE DOWN TO A 1.3 COMPARED TO THE ONE FOR THE CAUCASIAN WHITE. WE'RE ABOUT AT 1.3 FOR PEOPLE OF COLOR. WE'VE BEEN BRINGING THAT DOWN OVER THE LAST FEW YEARS. BY THE WAY WE INTERACT AND PROGRAMS WE PUT IN PLACE.

Commissioner Smith: IN TERMS OF RE RECIDIVISM, YOU'RE SAYING A 1.3. WHAT DOES THAT MEAN IN TERMS OF BODIES, WHAT PERCENTAGE?

Mr. Taylor: YEAH. YOU WOULD THINK I THINK IN THE MACARTHUR WORK THAT WAS DONE BEFORE, WE WERE AT A 1.6 IN THE RELATIVE RATE INDEX.

Commissioner Smith: TALKED ABOUT THAT YESTERDAY. WHAT YOU'RE SAYING IS OUR RECIDIVISM RATES ARE REALLY LOW FOR AFRICAN-AMERICANS THAT HAVE THE HIGHEST DISPARITIES IN OUR JAILS, IS THAT WHAT YOU'RE SAYING?

Mr. Taylor: WHAT I AM SAYING, I WANT TO BE CLEAR WHAT I'M SAYING. I AM SAYING THAT WE WOULD NOT SAY THAT IT'S AN EQUAL PLAYING FIELD. WE STILL HAVE DISPARITY AND THAT PARTICULARLY ON THE JUVENILE SIDE, THE AFRICAN-AMERICAN YOUTH OF COLOR ARE HIGHLY OVERREPRESENTED IN OUR PRISON PIPELINE. AND EVEN IN OUR DETENTION CENTER.

Commissioner Smith: WHAT ABOUT OUR RECIDIVISM RATES? I APPRECIATE ALL YOUR COMMENTS ABOUT OUR LOW RATES BUT OVER THE YEARS I'VE WATCHED IT. AND I KNOW THAT IN CERTAIN DEMOGRAPHICS, OUR RECIDIVISM RATES ARE REALLY HIGH. I DON'T WANT TO GIVE THE IMPRESSION THAT EVERYTHING IS ROSY AS IT RELATES TO WHO IS IN OUR JAILS, WHETHER THEY BE ADULTS OR JUVENILES. BUT LET'S BE CLEAR, THAT WE STILL HAVE HUGE DISPARITIES IN OUR JAIL SYSTEM IN OUR ENTIRE LAW ENFORCEMENT ECOSYSTEM AND LET PEOPLE KNOW THAT THIS IS A REAL PROBLEM AND IT'S A CHALLENGE AND IT'S A CHALLENGE THAT YOU ARE DOING GREAT WORK WITH, YOU KNOW, WITH ALL OF THAT. THE OTHER ISSUE IS WHEN WE WERE IN THE JAILS, ONE OF THE THINGS THAT I NOTICED WAS THAT THE WOMEN DIDN'T GET TO PARTICIPATE IN THE MCJRB PROGRAM AND I WAS WONDERING WHY THEY WEREN'T ABLE TO GET THAT EXTRA WRAP-AROUND SERVICE IN TERMS OF DRUG AND ALCOHOL, YOU KNOW, IF THAT'S SOMETHING WE NEED TO BE LOOKING AT BECAUSE THAT'S A HUGE PROBLEM FOR THEM AS WELL.

Mr. Taylor: I WANT TO BE PERFECTLY CLEAR AS I SAY THIS. YOU CANNOT LOOK AT THE CRIMINAL JUSTICE SYSTEM AND NOT SAY IT'S BIAS. WE HAVE 6% TO 7% OF THE POPULATION IN MULTNOMAH COUNTY, FOR EXAMPLE, THAT IS BLACK.

Commissioner Smith: 5.8.

Mr. Taylor: THANK YOU. I HAVE 22% ON PROBATION AND PAROLE THAT ARE BLACK. SO THE COMING INTO THE SYSTEM, THE CONVICTION, THE PLACEMENT ON SUPERVISION STARTS AT A TREMENDOUS BIAS. SO THEN WE TRY TO LOOK AT THOSE SEVEN DECISION POINTS AND SEE HOW WE'RE DOING WITH THAT POPULATION. WHEN I SAY THE RECIDIVISM IS DOWN, IT STARTS WITH A MUCH LARGER POPULATION.

Commissioner Smith: RIGHT. I WANTED TO BREAKS OUT THE CHALLENGES THAT DON'T REFLECT THOSE BIGGER NUMBERS. AND MORE POSITIVE NUMBERS BECAUSE WE DEFINITELY HAVE AN ISSUE AND I HAVE TO SAY Y'ALL HAVE BEEN WORKING REALLY HARD TO DECREASE THOSE NUMBERS. AND I'M PLEASED WITH THAT.

Mr. Taylor: WE'D BE HAPPY TO DO SOME MORE, YOU KNOW, HAPPY TO TALK TO YOUR OFFICE SPECIFICALLY ABOUT SHOWING SOME OF THOSE GRAPHS AND CHARTS THAT WE HAVE THAT ARE DASHBOARDS.

Commissioner Smith: THANK YOU.

Mr. Taylor: AND YES, I THINK LATER ON WHEN ERIKA TALKS, IF WE DON'T COVER IT, I'LL BE GLAD TO GO BACK OVER THE WHOLE TREATMENT READINESS AND WHY WE DON'T HAVE ONE FOR WOMEN AND WHAT WE'RE IN THE PROCESS OF BUILDING RIGHT NOW. AND HOW WE MIGHT ADDRESS THAT.

Commissioner Smith: GREAT, THANK YOU.

Mr. Taylor: SO AGAIN, WHEN YOU HEAR ABOUT WHAT WE DO AND HOW WE DO, WE REALLY ARE DEDICATED TO THIS ASSESSMENT AND THEN WORKING ON THE HIGHEST RISK, HIGHEST NEED COMING DOWN UNTIL WE RUN OUT OF RESOURCES. AND WHEN WE BREAK THEM OUT BY THAT AND LOOK AT OUR RECIDIVISM RATE, THAT TARGETING SEEMS TO BE WORKING WELL SO THAT'S WHERE WE'LL INVEST MOST OF OUR RESOURCES. AND THE HANDSOME GENTLEMAN ON MY FAR LEFT IS LARRY WHO IS PART OF OUR COMMUNITY BUDGET ADVISORY COMMITTEE. AND WE TREAT OUR BUDGET COMMITTEE A LITTLE DIFFERENT. THEY MEET WITH US YEAR ROUND. WE NOT ONLY TALK ABOUT THE BUDGET CYCLE BUT TALK ABOUT THE POLICIES THAT WE'RE ENGAGED IN AND BRING IN A VARIETY OF INDIVIDUALS THROUGHOUT THE YEAR TO TALK ABOUT THE ISSUES OR CONCERNS OR PROGRAMS THEY WANT TO HEAR ABOUT. SO LARRY?

Mr. Betcher: YOU FORGOT CHARMING, SCOTT! HANDSOME AND CHARMING. GOOD MORNING, MADAM CHAIR, COUNTY COMMISSIONERS, MY NAME IS LARRY BETCHER AND REPRESENT THE DEPARTMENT OF COMMUNITY JUSTICE CITIZEN BUDGET ADVISORY COMMITTEE. I LIVE IN COMMISSIONER VEGA PEDERSON'S DISTRICT. THANK YOU FOR SERVING US. IT IS HOME TO THE COUNTRY CAT RESTAURANT. IF YOU HAVEN'T TRIED IT, YOU'RE MISSING OUT. THERE'S USUALLY A WAIT FOR BRUNCH BUT I GUESS THAT'S TO BE EXPECTED IN PORTLAND. I'D LIKE TO THANK THE CHAIR AND THE COMMISSIONERS FOR THE OPPORTUNITY TO TALK WITH YOU TODAY. I THINK MULTNOMAH COUNTY DOES AN OUTSTANDING JOB OF INCLUDING CITIZENS IN THE BUDGET PROCESS. THAT'S NOT ALWAYS SMOOTH SAILING AND I

APPRECIATE YOU SUPPORTING THAT PROGRAM DESPITE THE CHALLENGES LAST YEAR WITH ONE RESIGNING.

Mr. Betcher: THIS IS MY SIXTH AND FINAL YEAR ON THE DCJ C-BACK SECONDARY TO TERM LIMITS. I'VE ENJOYED MY TIME AND IT'S BEEN AN HONOR TO BE OF SERVICE. I'D LIKE TO THANK SCOTT TAYLOR AND AMAZING STAFF THAT HE HAS WORKING WITH HIM. SCOTT CONTINUES TO IMPROVE YEAR AFTER YEAR. HE'S CONSTANTLY LOOKING AT WAYS OF IMPROVING THE SERVICES PROVIDED. HE HAS A STRONG PASSION FOR EVIDENCE-BASED PRACTICES WHICH YOU'VE ALREADY HEARD WHICH YOU DON'T OFTEN SEE IN MY EXPERIENCE. IT DOES COST SOMETHING TO STUDY THE EFFICACY OF THE INTERVENTIONS BUT IT'S WELL WORTHWHILE AND OTHER COUNTY DEPARTMENTS WOULD LIKELY BENEFIT FROM THAT PRACTICE. PROVIDING SERVICES AND INTERVENTIONS THAT DON'T HELP OR DON'T WORK ARE A WASTE OF TAXPAYER FUNDS. THERE AREN'T MANY MANAGERS THAT I'VE COME ACROSS THAT ARE WILLING TO LOOK CRITICALLY AT THEIR OWN PROGRAMS AND IF THEY'RE NOT WORKING OR EFFECTIVE TO CLOSE THEM. SCOTT PROPOSED THAT THIS YEAR WITH THE CLOSING OF THE LONDER LEARNING CENTER. WHEN HE LOOKED AT THE DATA THIS LAST YEAR, HE DISCOVERED IT WASN'T BEING UTILIZED BY THE INDIVIDUALS THAT WERE UNDER SUPERVISION. IT WAS BEING USED BY FAMILY MEMBERS WHICH WHILE A GOOD SERVICE ISN'T CONSISTENT WITH THE GOALS OF THE DEPARTMENT.

OUR CBAC STRONGLY SUPPORTED THAT PROPOSED CUT. THANK YOU FOR INCLUDING IN THE BUDGET THREE OF THE RECOMMENDATIONS, PROGRAM OFFER 50032B, ADULT COMMUNITY HEALING INITIATIVE OR CHI, EVIDENCE BASED CULTURALLY SPECIFIC SERVICE TO HELP AT RISK YOUTH AND THEIR FAMILIES. WE HAVE BEEN A STRONG ADVOCATE OF THIS PROGRAM. OVER THE LAST SEVERAL YEARS AND HAPPY TO SEE THIS IN THE CHAIR'S BUDGET. THANKS FOR THAT. PROGRAM OFFER 50028B, THE LEARNING CENTER RESTORATION WE SUPPORTED CONTINUING THE LIMITED FUNDING SO CURRENT STUDENTS WERE ABLE TO FINISH THEIR PROGRAM. PROGRAMMING, RATHER THAN ABRUPTLY CLOSING IT. AND PROGRAM OFFER 50054C, COURTYARD CAFE RESTORATION. THIS WILL KEEP THE LUNCH PROGRAM OPEN AND CONTINUE TO BE A RESOURCE FOR FAMILIES AND THOSE THAT ARE THERE ON BUSINESS. IT IS A BIT OF A FOOD DESERT IN THAT AREA OTHER THAN THE FRED MEYER DELI AND IT TAKES TIME TO LEAVE AND GO BACK THROUGH SECURITY.

ALSO, HUGE BENEFIT TO THE YOUTH WORKING THERE IN TERMS OF LEARNING CULINARY SKILLS AND CUSTOMER SERVICE. THERE ARE THREE ADDITIONAL PROGRAM OFFERS OUR CBAC RECOMMENDED. PROGRAM OFFER 50054D, THE DETENTION FLOATING POSITION WHICH WOULD FUND A POSITION THAT WOULD RESULT IN OVERTIME SAVINGS. PROGRAM OFFER 50021B, COMMUNITY HEALTH SPECIALIST WHICH WOULD FUND A SMALL TEAM

OF STAFF TO ASSIST THOSE UNDER SUPERVISION WITH CONNECTING THEM TO HEALTH CARE AND OTHER RESOURCES. AND THEN PROGRAM OFFER 5002B, C AND D, SOFTWARE DEVELOPMENT EXPENSES. I BELIEVE THAT WAS TABLED FOR PROCEDURAL ISSUES BUT THE C-BACK SUPPORTS THE SOFTWARE WHICH WILL IMPROVE DCJ'S ABILITY TO MONITOR AND SUPPORT THAT DATA. THANK YOU, MADAM CHAIR AND COMMISSIONERS FOR ALL THE WORK THAT YOU DO ON BEHALF OF THE CITIZENS OF MULTNOMAH COUNTY. PLEASURE TALKING WITH YOU TODAY.

Chair Kafoury: THANK YOU. THIS IS YOUR LAST TIME THAT YOU'LL COME BEFORE US AS A MEMBER OF THE C BACK. HOPEFULLY YOU WILL COME BEFORE US AS A COMMUNITY MEMBER WHO OBVIOUSLY KNOWS A LOT ESPECIALLY ABOUT DCJ SO THANK YOU SO MUCH FOR YOUR SERVICE.

Mr. Taylor: THANK YOU, LARRY. BUDGET HIGHLIGHTS, WE'VE ALREADY HAD A BRIEF CONVERSATION ABOUT REDUCING RACIAL DISPARITIES AND WE THINK IT'S ONE OF THE MOST CHALLENGING OPPORTUNITIES IN THE COUNTY AND IN PARTICULAR IN THE CRIMINAL JUSTICE SYSTEM SO WE CONTINUE TO FIND WAYS TO FOCUS AND WEAVE THAT INTO OUR POLICIES, OUR ONGOING PROGRAMS AND BECAUSE WE ALSO ARE INVOLVED AT SEVERAL LAYERS IN THE SYSTEM, WE CONTINUE TO SURFACE THAT ISSUE AND TRY TO FIND WAYS TO REDUCE THAT. THE REFINEMENT OF TREATMENT SERVICES. WE THINK WHAT WE'LL BE FACING IN THE FUTURE IS A GREATER AND GREATER NEED TO BE VERY CLEAR ABOUT WHAT KIND OF TREATMENT WE EXPECT PEOPLE THAT WE ARE REFERRING TO NOT ONLY ALCOHOL AND DRUG BUT DOMESTIC VIOLENCE TREATMENTS, SEX OFFENDER TREATMENT, MENTAL HEALTH. WE JUST WANT TO MAKE SURE THAT A NUMBER OF OUR FOLKS THAT NEED THESE SERVICES ARE CO-OCCURRING AND THAT WE WOULD CONSIDER NOT ONLY ALCOHOL AND DRUG AND MENTAL HEALTH BUT WE ALSO MEAN A CRIMINALITY FEATURE AND WE'RE ALWAYS TRYING TO SORT THROUGH HOW DOES THIS RELATE TO THE CRIMINALITY? HOW MIGHT WE WORK ON IT?

SO WHEN WE HAVE TREATMENT SERVICES, WE WANT TO MAKE SURE THAT THEY ARE AWARE OF THAT SAME ISSUE AND FOCUSING WITH US ON HOW THEY MIGHT ADDRESS THAT. JUSTICE REINVESTMENT. WE THINK JUSTICE REINVESTMENT HAS BEEN A HUGE SUCCESS. WE CAN SHOW YOU SOME CHARTS A LITTLE BIT LATER. AND IT CONTINUES TO CREATE A DIALOGUE. AND I GUESS THAT'S WHAT I WOULD SAY. WE HAVE A CULTURE RIGHT NOW THAT IS UNHEARD OF. I JUST HAD THE URBAN CHIEFS IN FROM ALL OVER THE NATION. AND THE CONVERSATION, I THINK YOU BEGAN TO ACCEPT THESE THINGS IN MULTNOMAH COUNTY AS NORMAL. THEY ARE NOT NORMAL. WHEN THE SHERIFF, THE DISTRICT ATTORNEY, THE JUDGE, THE DEFENSE BAR, MYSELF, THE CITIZENS CRIME COMMISSION, THE POLICE CHIEF SIT AROUND THE SAME TABLE AND TALK ABOUT ISSUES AND CONCERNS THAT'S A UNIQUE EXPERIENCE AND IS BEGINNING TO BRING ABOUT A VARIETY OF CHANGES.

Mr. Taylor: I'M SURE YOU GOT TO HEAR ABOUT IT YESTERDAY. BUT THAT'S JUST UNIQUE SO I WANT TO TAKE A MOMENT TO THANK YOU FOR HELPING RETAIN THAT CULTURE AND IT'S EXPANDING SO WE ARE MAKING SOME MAJOR BREAKTHROUGHS IN CONSIDERATIONS OF THINGS THAT IN THE PAST WE MIGHT NOT HAVE BEEN ABLE TO TALK ABOUT. AND I GIVE A LOT OF CREDIT TO THE JUSTICE REINVESTMENT INITIATIVE THAT BROUGHT US TOGETHER, FORCED US EVERY FRIDAY, 7:00 A.M. TO SIT IN A ROOM AND TALK AT EACH OTHER AND SO OVER TIME, AFTER FIVE YEARS, WE ARE NOW VENTURING OUT INTO OTHER AREAS AS THEY COME ACROSS THAT. WE WILL BE TALKING MORE. WE'RE DOWN AT THE LEGISLATURE, ERIC AND I ARE HEADING DOWN THERE IN A LITTLE BIT. WE'RE GOING TO CONTINUE TO TRY TO HAVE THAT FUNDED PROPERLY. SENTENCING CHANGES, I JUST WANT TO GO BACK TO THE JUSTICE REINVESTMENT, WE WILL ALSO BE, WHEN DEENA TALKS WE'RE GOING TO CONTINUE THIS FOCUS NOT ONLY ON JUVENILE SYSTEM REFORM BUT WE THINK THE SAME JUSTICE REINVESTMENT LOGIC MAKES SENSE AT THE JUVENILE LEVEL. SENTENCING CHANGES, YOU GOT TO HEAR, I'M SURE ABOUT THOSE YESTERDAY. BUT WE'RE IN THE MIDDLE OF LOOKING AT THE POSSESSION OF A CONTROLLED SUBSTANCE.

THAT WILL HAVE MAJOR BUDGETARY ISSUES DEPENDING ON WHAT THE FINAL BILL LOOKS LIKE FOR US. WE HAVE HAD A CHANGE, THE DISTRICT ATTORNEY HAS BEGUN TO CHARGE MAJOR 11 YOUTH DIFFERENTLY. AND NOT SEND THEM TO PRISON AND CHARGE THEM DIFFERENTLY THAN AN ADULT CRIME. I WILL TELL YOU, I KEEP A VERY CLOSE WATCH ON DEENA'S COMMITMENTS TO THE JUVENILE PRISON SYSTEM BECAUSE WE ARE ALLOCATED A BUNCH OF BEDS. AND WE HAVE SET A NEW RECORD AS OF THIS WEEK. WE ARE NOW 15 BEDS BELOW OUR ALLOCATED BEDS. SO A PORTION OF THAT HAS TO DO WITH YOUTH WE ARE NO LONGER PUTTING IN THAT PIPELINE. THE DISTRICT ATTORNEY'S WORK ON INTERFERING WITH PUBLIC TRANSPORTATION CHARGES IS IMPACTING THINGS. YOU PROBABLY HEARD YESTERDAY, I DON'T WANT TO GO INTO GREAT DEAL ABOUT OUR TREATMENT FIRST WORK AROUND POSSESSION OF CONTROLLED SUBSTANCES.

THAT BILL WILL HAVE A MAJOR CULTURAL CHANGE IN HOW WE DO BUSINESS AND THE RESPONSES WE PUT TOGETHER. AND THEN WE'LL CONTINUE WITH OUR FAMILY SENTENCING, ALTERNATIVE PROGRAMMING AND LEGISLATION AROUND IMPROVING THAT. AND THAT'S A PIECE OF LEGISLATION THAT ALLOWS US TO KEEP PARENTS OF CHILDREN FROM GOING TO PRISON AND ACTUALLY PUT THEM IN SOME FAIRLY INTENSIVE PARENTING CLASSES AND ONGOING WORK WITH D.H.S. AROUND READING TO YOUR CHILDREN, LEARNING HOW TO BE A PARENT AND WE'RE BEGINNING TO SEE THE IMPACTS OF THAT. WE'RE ALSO WORKING WITH THE DEPARTMENT OF CORRECTIONS ON HOW TO BRING SOME OF THE WOMEN PARTICULARLY, LARGEST PRISON THREAT RIGHT NOW. HOW WE MIGHT HELP REDUCE THAT

POPULATION AND THE KIND OF PROGRAMMING THAT WE HAVE AND ERIC CAN TALK MORE ABOUT THAT. WE ARE WORKING ON OUR EAST CAMPUS CAMP, THANK YOU SO MUCH AT 122ND AND WORKING RIGHT NOW WITH THE ENGINEERS AND THE ARCHITECTS ON HOW TO GET THAT BUILDING UP.

I HAVE A SMALL CREW THERE I CALL THE CAMPERS. THEY WILL PUT A GROUP OF OUR P.O.S OUT THERE THAT THEY COULD ALREADY ACCESS IT MUCH EASIER AND THEIR OFFENDERS DO NOT HAVE TO COME ALL THE WAY DOWNTOWN AND IT'S HAVING POSITIVE IMPACT. WE'RE VERY PROUD OF OUR WORK ON THE REDUCTION OF JAIL BED USE, WILL TALK MORE ABOUT THAT. WE WANTED TO SAY THAT WE STARTED ABOUT NINE YEARS AGO WITH A COUNT OF 600 PEOPLE A DAY THAT DCJ WAS RESPONSIBLE FOR BEING IN JAIL. WE ARE DOWN TO 266 BEDS AS OF THE OTHER DAY. THAT'S A 63% REDUCTION. THAT'S PART OF THAT CHANGE IN CULTURE WE TALK ABOUT. AND IT'S HOW CAN WE DO THINGS DIFFERENTLY AND GET AS GOOD OR BETTER RESULTS? IMPLEMENTING TRAUMA AND INFORMED CARE AND PRACTICES, I TALKED ABOUT THAT. AND THEN OUR CONTINUED COMMITMENT, DEENA WILL TALK MORE ABOUT THIS BUT WE'VE JUST FINISHED A PRETTY INTENSIVE COMMUNITY ENGAGEMENT AND DISCUSSION ABOUT THE JUVENILE SYSTEM. WE DID GREAT WORK 20 YEARS AGO, AND SEVERAL ITERATIONS THROUGH TIME. BUT AS ANYTHING, IF YOU DON'T KEEP YOUR EYE ON IT AND YOU DON'T STAY ON TOP OF IT, IT STARTS TO WANDER A LITTLE BIT. SO WE'VE BEEN BACK OUT. WE'RE UPDATING IT. AND DEENA WILL TELL YOU MORE ABOUT THAT. SO WE THOUGHT WE'D TALK A LITTLE BIT ABOUT WHO WE SERVED AND WHAT WE TOO AND LET THE OTHER TALKING HEADS TALK.

Ms. Corso: I GET TO GO FIRST. I'M THE JUVENILE SERVICES DIVISION DIRECTOR. TOP ROW OF BOXES YOU'LL SEE RELATE TO THE JUVENILE SERVICES DIVISION. LAST FISCAL YEAR, J.S.D. RECEIVED AND PROCESSED OVER 3100 REFERRALS FROM LAW ENFORCEMENT AND SCREENED 1,200 YOUTH FOR POSSIBLE ADMISSION TO DETENTION. THOSE 1,200 SCREENINGS RESULTED IN 750 ADMISSIONS TO DETENTION FOR 390 UNDUPLICATED YOUTH. OF THE 3100 PLUS REFERRALS, APPROXIMATELY 500 OF THOSE HIGHER RISK YOUTH RECEIVED FORMAL PROBATION SUPERVISION WITH LOWER RISK YOUTH BEING SERVED THROUGH DIVERSION OR INFORMAL HANDLING. OF THE 500 YOUTH SUPERVISED ON FORMAL PROBATION, 74% WERE NOT READJUDICATED WITHIN ONE YEAR. AND THOSE YOUTH ON FORMAL PROBATION WORK WITH SOMEBODY CALLED A JUVENILE COURT COUNSELOR LIKE A PROBATION OFFICER THAT ENGAGES THE ENTIRE FAMILY USING A CASE MANAGEMENT MODEL CALLED FUNCTIONAL FAMILY PROBATION.

Ms. Preuitt: GOOD MORNING, CHAIR AND COUNTY COMMISSIONERS. MY NAME IS ERIKA PREUITT AND I'M THE DIVISION DIRECTOR FOR THE ADULT SERVICES DIVISION. I'M THE MIDDLE ROW OF BOXES AND WE'RE GOING TO TALK A

LITTLE BIT ABOUT OUR RECOG UNIT WHO PROCESSES ALL THE PEOPLE WHO ARE CHARGED WITH A CRIME AND BROUGHT TO JAIL. AS YOU CAN SEE, WE PROCESSED 32,000 CASES TO DETERMINE WHO CAN BE RELEASED. AND ALSO, IN THE MIDDLE BOX, YOU CAN SEE THAT OUR ASSESSMENT AND REFERRAL CENTER IS THE FIRST CONTACT THAT THOSE THAT ARE GETTING SENTENCED TO PROBATION OR BEING RELEASED FROM PRISON, THAT'S THEIR FIRST CONTACT WITH OUR DEPARTMENT. AND AS YOU CAN SEE, 2,974 PEOPLE WERE SEEN AT THE ASSESSMENT AND REFERRAL CENTER. AND WE'RE REALLY PROUD TO SAY THAT 84% OF ADULTS ON SUPERVISION ARE NOT CONVICTED WITHIN ONE YEAR. AND WE ATTRIBUTE A LOT OF THIS TO A LOT OF ATTENTION THAT WE PLACE ON OUR CASE MANAGEMENT MODELS GIVING OUR P.O.S THE RESOURCES AND THE TRAINING THAT THEY NEED TO KNOW HOW TO EFFECTIVELY ENGAGE OUR CLIENTS TOWARDS CHANGING THEIR BEHAVIOR.

Mr. Taylor: WE HAVE A VERY ACTIVE VOLUNTEER PROGRAM, 11,400 HOURS. AND THAT'S BOTH VOLUNTEERS AND INTERNS. WE'RE TRYING TO INCREASE THAT PARTICULARLY OUR INTERNS. WE'D LIKE TO BRING IN MANY MORE INDIVIDUALS FROM THE COLLEGES AND EXPOSE THEM TO OUR PROFESSION AND HOPEFULLY I CAN CREATE AN EMPLOYMENT PIPELINE FOR THE FUTURE THAT'S A LITTLE MORE ROBUST AND WORKING WITH PEOPLE IN THE COMMUNITY WHO WOULD LIKE THOSE OPPORTUNITIES. HOW DO WE EXPOSE THEM TO WHAT WE DO AND HOW WE DO. I TALKED VICTIMS. I WOULD IMAGINE THE DISTRICT ATTORNEY TALKED BRIEFLY ABOUT VICTIMS. WE'RE REALLY TRYING TO EXPAND THAT LOOK AND HOW WE DO BUSINESS. YOU AUTHORIZED US TO WORK WITH A STATEWIDE WITH THE CRIMINAL JUSTICE COMMISSION, WITH THE BOARD OF PAROLE, WITH THE DEPARTMENT OF CORRECTIONS TO DEVELOP A VICTIMS PORTAL. WHEN I SHOW YOU SOME GRAPHS IN A MINUTE, JUST CONTINUES TO BE AN AREA THAT WE WANT TO EXPAND. THAT WE WANT TO BE MORE RESPONSIVE TO. AND WE DO HAVE A VERY NICE RELATIONSHIP WITH THE DISTRICT ATTORNEY AND HIS STAFF ALSO FOR THE HANDOFF AND THE ONGOING MANAGEMENT. BUT THE TRAUMA THAT'S EXPERIENCED AND THE ONGOING ENGAGEMENT IS SOMETHING WE THINK WE CAN GET A LOT BETTER AT.

THEN WE PROVIDED 334 INDIVIDUALS WITH TRANSITIONAL HOUSING PER MONTH. WE KNOW THIS IS A PRIORITY FOR YOU. WE HAVE A GROUP OF PEOPLE THAT YOU'RE FAMILIAR WITH THE MASLOW PYRAMID, HOUSING. IF WE CAN GET PEOPLE STABILIZED IT HELPS US A GREAT DEAL IN MOVING THEM FORWARD ON OTHER ISSUES THEY NEED TO DEAL WITH. IT IS INTERESTING TO ME, I WAS LOOKING THE OTHER DAY AT A VARIETY OF CHRONOS AND REFERRALS AND I WAS STRUCK BY HOW MANY OF OUR FOLKS, THE ADDRESS IS UNDER THE BRIDGE. AND SO WE HAVE A LARGE NUMBER AND WE WORK VERY HARD. WE CONTINUE TO OPEN HOUSING AND FIND OUR MOST EFFECTIVE HOUSING IN TRANSITION FOR THESE INDIVIDUALS BECAUSE FREQUENTLY IN 10 BED, 10 AND 15 BED HOUSING UNITS AROUND IN

THE COMMUNITY AS OPPOSED TO ALL DOWNTOWN. SO WE CONTINUE TO EXPAND THAT OPERATION. SO YOU CAN'T SEE THE AMAZING PEOPLE BEHIND THOSE WORDS BUT THIS IS OUR STRUCTURE.

Mr. Taylor: WE HAVE A FAIRLY SIMPLE STRUCTURE. AND THE DIRECTOR'S OFFICE AND THE STAFF THAT YOU CAN SEE THERE. AND THE BUDGET IS WHERE BECAUSE WE PUT BUSINESS SERVICES AND EVERYTHING ELSE, I.T. AND ALL THAT IS IN THE DIRECTOR'S OFFICE. THAT'S WHY SOME OF THOSE COSTS ARE THAT HIGH. ADULT SERVICES IS ERIKA. JUVENILE SERVICES IS DEENA. WE START THROUGH THE CHARTS. WE HAVE ACTUALLY HAD A VERY SMALL CHANGE IN MOST OF THE BUDGET. THE GENERAL FUND, YOU CAN SEE IS UP SLIGHTLY. AND THAT HAS AS MUCH TO DO WITH NORMAL GROWTH AND C.S.L., CONTINUING SERVICE LEVEL IS ALL THAT'S CALCULATED. FEDERAL AND STATE, I'LL REPEAT THIS SEVERAL TIMES AS WE GO FORWARD. WE ARE WORKING WITH THE STATE RIGHT NOW AND THOSE BARS CAN GO UP OR DOWN. THEY CAN DO BOTH IN THE LAST TWO MONTHS. WE ARE CONTINUING TO MONITOR CHANGES IN FORMULA. CHANGES IN LAWS. WHAT DOES IT MEAN? WHAT DOESN'T IT MEAN? RIGHT NOW, WE THINK WE'RE STABILIZING DOWN IN SALEM.

WE'RE HEARING MORE AND MORE CONVERSATIONS ABOUT COMMUNITY CORRECTIONS COMING OUT OF THE LEGISLATURE. WITH THE FUNDING THAT WE HAD HOPED TO GET. BUT IT'S A LONG WAY TO THE FINISH LINE SO WE'LL KEEP AN EYE OUT. AND SO YOU CAN SEE WE'RE PRETTY FLAT ACROSS OUR TOTAL BUDGET. OUR F.T.E., YOU CAN SEE, HAS A SLIGHT INCREASE. TRYING TO DO THE MATH RIGHT NOW. ABOUT 1.1 PEOPLE OR F.T.E. YOU CAN SEE THAT WHERE DEENA IS TAKING ORIGINALLY, WE WORK WITH THE GOVERNOR'S BUDGET WHEN WE PREPARE THIS AND WE SAW SOME REDUCTIONS FROM THE OREGON YOUTH AUTHORITY TO DEENA AND WE HAD TO WORK WITH CONSIDERABLE REDUCTIONS IN THE GOVERNOR'S BUDGET AT THE ADULT LEVEL ALSO. THE REST YOU CAN SEE REMAIN FAIRLY FLAT. SO THE GENERAL FUND IS \$66 MILLION. STATE AND FEDERAL IS \$30 MILLION. SPECIAL OPS, SOUNDS LIKE WE HAVE SWAT TEAMS AND SEALS AND WE DON'T HAVE THAT, WE CHARGE OUR FOLKS ON SUPERVISION FEES AND WE ALSO GET MONEY FROM DOING SOME OF OUR COMMUNITY SERVICE WORK FOR CERTAIN CONTRACTORS. THOSE SORTS OF THINGS.

THAT'S WHAT GOES IN THAT COLUMN. AND THEN THE FUNDING FROM THE VIDEO LOTTERY. SO THE PIE CHART, YOU CAN SEE HOW IT BREAKS OUT IN OUR ORGANIZATION. MAJORITY IS PERSONNEL. FACE TO FACE, HANDS ON, KIND OF WORK THAT WE DO. WE DO A LOT OF CONTRACTUAL SERVICES IN HOUSING, IN THE VARIETY OF TREATMENT MODALITIES THAT WE HAVE. WE ALSO HELP WITH EMERGENCY FUNDING OF THINGS. TRANSPORTATION, CLOTHES, THOSE SORTS OF THINGS. SO SOME OF OUR CONTRACTS AND SOME OF OUR ONGOING AND SO WE KEEP A VERY CLOSE EYE ON ALL OF THE CONVERSATIONS ABOUT THE AFFORDABLE CARE ACT, FOR EXAMPLE,

BECAUSE IT WOULD CHANGE DRAMATICALLY HOW AND WHAT WE NEED TO FUND VS. WHERE WE GET TO USE SOME OF THAT FUNDING AND HOUSING AND OTHER THINGS TODAY.

Mr. Taylor: SO I'M FLASHING AHEAD TO THE BUDGET BY DIVISION. SO YOU CAN SEE IT'S A SMALL AMOUNT OF OTHER FUNDS IN THE DIRECTOR'S OFFICE. THE MAJORITY OF OTHER FUNDS FROM THE STATE AND FEDERAL COMES TO ADULT DIVISION JUST BECAUSE OF ITS SIZE AND THE VOLUME. THE FORMULAS THE STATE USES PUTS THE PERCENTAGE OF THOSE PEOPLE ON SUPERVISION ON THE ADULT STATEWIDE AND AS A PERCENTAGE FORMULA THAT DRIVES THAT. AND THEN JUVENILE SERVICES ARE MUCH SMALLER, OTHER FUNDS STATE INVOLVEMENT THERE. BUT STILL SIGNIFICANT. SO I HAD TO READ THE FIRST ONE THREE OR FOUR TIMES MYSELF TO MAKE SURE IT MADE SOME SENSE. WHAT WE WERE REALLY TRYING TO SAY HERE IS WE WORK VERY HARD WITH THE DIRECTOR'S OFFICE TO HAVE OUR H.R. DEPARTMENT. OUR FINANCE. OUR RESEARCH. ALL BE CUSTOMER SERVICE RELATED. WE WANT THEM TO WORK WITH BOTH THE ADULT AND THE JUVENILE DIVISIONS. IN PROVIDING THE SERVICE AND MAKING IT SO PEOPLE DON'T SPEND THEIR TIME MANAGING THE POPULATIONS THEY'RE MANAGING.

SO THEY DO A VERY GOOD JOB. WE THEN ALSO WANT TO MAKE SURE WE HAVE THE ABILITY TO DEAL WITH THE SERVICES THAT NEED TO BE DIRECTLY DELIVERED TO JUSTICE INVOLVED INDIVIDUALS BY OUR P.O.S AND BY OUR J.C.C.S AND BY THE STAFF THAT ARE OUT THERE TRYING TO GET THE JOB DONE AND THE VICTIMS IN THE COMMUNITY. WE WILL CONTINUE THE DEVELOPMENT OF DASHBOARDS. WE HAVEN'T PROBABLY SHOWN YOU THOSE. I USED TO DO A REGULAR MEETING WITH OUR LEADERSHIP WITHIN THE DEPARTMENT. WE HAVE NOW BEEN ABLE TO PUT IN PLACE A VARIETY OF DASHBOARDS THAT KEEP US INFORMED ABOUT HOW WE ARE DOING ON OUR MAJOR INITIATIVES AND ALLOWS ANYBODY WITHIN OUR ORGANIZATION TO PULL THEM UP. SO IT'S NOT JUST ME AND MY SECRET WINDOW, EVERYBODY CAN SEE HOW THEY'RE DOING AND LOOK AT THAT. WE'RE GOING TO CONTINUE TO FOCUS ON THAT BECAUSE I THINK IT REALLY MOVES AND ALLOWS US TO STAY FOCUSED. AND THE INVESTMENT IN TECHNOLOGY THAT ENHANCES CASE MANAGEMENT PRACTICES AND SERVICES AVAILABLE TO VICTIMS.

I TALKED A LITTLE BIT ABOUT THE VICTIMS PORTAL AND I WOULD HAVE GUESSED ROD TALKED A LITTLE BIT ABOUT IT YESTERDAY. THE OTHER PIECE IS IN THIS INDUSTRY AND AS THE WORLD MOVES FORWARD, THE ABILITY TO HAVE SOME AMAZING SOFTWARE DEVELOPED AND GROWN THAT ALLOWS MY OFFICERS, BOTH ADULT AND JUVENILE TO SPEND MORE TIME DOING WHAT THEY SHOULD BE DOING AND GIVES THEM ANALYTICAL AND THE CAPABILITY FOR ANY OF US TO SEE THE OVERALL PLAN, CASE PLAN, EFFECTIVENESS, ACCOUNTABILITY AND COMPLIANCE THAT WE'RE SEEING IS NOW BEING DEVELOPED. AND WE AS ONE OF THE CUTTING EDGE DEPARTMENTS IN THE

COUNTRY, WE HOPE TO STAY ON THAT TECHNOLOGICAL AREA. WE'RE WORKING CLOSELY WITH THE COUNTY I.T. AND THEY SIT IN NOWADAYS IN OUR DISCUSSIONS AWE TALK TO OTHER PROVIDERS AND THEN TRACKING THE OUTCOME OF CONTRACT PROVIDERS.

Mr. Taylor: WE SPEND A DECENT AMOUNT OF MONEY ON THOSE CONTRACTS WE TALKED ABOUT AND WE THINK YOU WANT RESULTS. AND SO WE'RE CONTINUOUSLY TRYING TO FIGURE OUT HOW DO WE CONTRACT THAT? HOW DO WE MAKE SURE WE GET THOSE RESULTS? AND HOW DO WE MOVE FORWARD? IT'S A VERY, VERY DIFFICULT WORLD RIGHT NOW FOR THE TREATMENT PROVIDERS. AND WE UNDERSTAND THAT. WE ALSO UNDERSTAND THAT WE WANT OUR FOLKS TO BE ENGAGED IN MEANINGFUL TREATMENT. SO THE CHALLENGES WE FACE A MULTITUDE OF THEM BUT THE ONES THAT WE PUT ON PAPER, WE'RE DEVELOPING THE TRAUMA INFORMED STAFF FOR JUSTICE INVOLVED INDIVIDUALS, THIS IS BIG. WE JUST HAD OUR FIRST FAMILY GATHERING. WE INVITED THE SPOUSES AND FAMILIES OF OUR NEWLY SWORN IN OFFICERS TO COME MEET WITH US AND LEARN ABOUT WHAT APPEAL PROBATION AND PAROLE OFFICER AND J.C.C. DOES AND HOW THAT CHANGES YOUR LIFE.

WE'RE TRYING TO BUILD A DIFFERENT RELATIONSHIP AND ERIKA AND DEENA CAN TALK MORE ABOUT WHAT WE'RE TRYING TO DO WITH THE YOUTH AND ADULTS AND DEALING WITH SEVERE TRAUMA THAT MANY OF US BRING TO US AND THAT'S SUCCESSION PLANNING AND TRAINING. I'M TOLD THAT SOME PEOPLE ARE AGING AND THEY MIGHT BE AT PLACES AND ORGANIZATIONS AND SHIFTING AND SO WE CONTINUALLY WANT TO HAVE THE ABILITY TO ALMOST SEAMLESSLY TRANSITION SO THAT WE DON'T HAVE A VACUUM AND CAN'T AFFORD A LEADERSHIP VACUUM AND WE CONTINUE TO WORK ON THAT TRYING TO DEVELOP AND BRING EVERYBODY UP TO SPEED. I WOULD SAY JUST BECAUSE I'M PROUD. I WOULD SAY THAT SITTING UP HERE, NOT COUNTING LARRY. IF I HAD TRULS STAND UP, YOU HAVE THE PRESIDENT-ELECT OF THE AMERICAN PROBATION AND PAROLE ASSOCIATION. THAT'S ALL THE PROBATION PAROLE DEPARTMENTS IN THE UNITED STATES BELONG TO THAT. ERIKA IS A NEW PRESIDENT. SHE'LL BE SWORN IN HERE THIS YEAR. DEENA IS A SECRETARY OF THAT ORGANIZATION. TRULS, HE'S THE REGIONAL SO HE REPRESENTS FIVE STATES. SO MULTNOMAH COUNTY IS WELL REPRESENTED. AND WELL RESPECTED AT THE NATIONAL LEVEL.

THESE LEADERS ARE TRYING TO CONTINUE THAT. THE VICTIM SERVICES, WE JUST LOVE CHARTS SO WE THOUGHT WE'D GIVE YOU THIS ONE. THIS IS THE VICTIMS CONTACTED. IT'S A FOCUS AND IT GOES WAY UP. WE KEEP EXPANDING HOW WE DEAL WITH THE VICTIMS, WHO CONTACTS THEM, WHO HAS ENGAGEMENT WITH THEM. THE VICTIMS REGISTERED. THIS IS, OF COURSE, THEIR CHOICE SO TRYING TO BE MORE ACTIVE IN MAKING SURE THEY KNOW THEY HAVE THOSE RIGHTS, THOSE CONSTITUTIONAL RIGHTS. TRYING TO MAKE SURE ALL OF OUR OFFICERS AND THE VICTIMS ARE AWARE

OF THAT. AND THEN OUR ONGOING NOTIFICATION AND THIS AGAIN IS VICTIM DRIVEN SO THEY GET TO DECIDE WHETHER THEY WANT TO BE NOTIFIED WHEN PEOPLE ARE MOVING OR HAVING HEARINGS AND OTHER THINGS. WE TRY TO PAY ATTENTION TO THAT. I GUESS THE SHORT FORM HERE IS THAT WE SEE A GENERAL FUND INCREASE OF \$1.5 MILLION. WE HAVE OUR OTHER FUNDS INCREASED BY ABOUT \$200,000. AND A PORTION OF THAT IS THOSE DASHBOARDS WE TALKED ABOUT ARE SO POPULAR WITH OUR PEERS THAT WASHINGTON COUNTY IS ACTUALLY PAYING FOR POSITION WITH OUR SHOP TO PRODUCE THOSE DASHBOARDS FOR THEM. WE ELIMINATED ONE DEPARTMENT WIDE PROJECT MANAGER. ACTUALLY CONVERTED THAT POSITION AS WE MOVED FORWARD WITH SOME OF THE DASHBOARDS AND OTHER THINGS AND THAT POSITION IS NOW A CENTRAL SUPPORT STAFF SUPERVISOR.

Mr. Taylor: WE CONTINUE TO FUND THE VICTIMS PORTAL AND THEN WE CONTINUE TO WORK THROUGH THE CONSTRAINT BUDGET AND WORK THROUGH THINGS AS WE GO THROUGH THE PROCESS. I GUESS PART OF WHAT I WANT TO MAKE SURE WE TALK ABOUT THAT WE HAVEN'T YET IS OUR PROCESS FOR DEVELOPING THIS BUDGET. WHEN WE GET THE BUDGET, WE BREAK IT DOWN INTO THE THREE DIVISIONS. WE GIVE THEM EACH A TARGET TO HIT. PARTICULARLY IN A CONSTRAINT BUDGET. THEY THEN BRING TOGETHER. WE BROUGHT TOGETHER 38 FOLKS EQUALLY DIVIDED INTO DIVISIONS. THEY SPEND TIME GOING THROUGH ALL THE PROGRAMS THAT MATCH THAT DIVISION AND MAKING SUGGESTIONS ABOUT WHAT THEY WOULD ADJUST, WHAT THEY WOULD CUT, WHAT THEY WOULD MOVE, WHAT THEY WOULD LIKE TO DO NEW OR EXPAND. AND THEY BRING THAT BUDGET. WE ALSO, BECAUSE WE LOVE TO BRING VOTING CLICKERS, WE DO THAT STUFF SO EVERYBODY HAS AN ANONYMOUS VOTE. AT THE END OF THAT, THEY GIVE THAT TO US FOR SOME DISCUSSION AND WE MAKE THE FINAL PROPOSALS OR BUDGET THAT WE GAVE TO THE CHAIR. SO PEOPLE HAVE BEEN EVOLVED.

YOU SEE ARE REDUCTIONS THAT WERE WELL DISCUSSED WITHIN THE DEPARTMENT AND CHOICES MADE ABOUT HOW WE MIGHT SPEND THE MONEY WE HAVE AND WHERE IF WE HAD TO MAKE CUTS, WHAT WE'D BE WILLING TO DEAL WITH. SO WE WANT TO MAKE SURE YOU WERE FAMILIAR WITH OUR PROCESS. AND THEN JUST TO FINISH THAT, WE HAVE AN ANONYMOUS LINE THAT'S RUNNING ALL THE TIME AND A NUMBER OF STAFF TAKE ADVANTAGE OF THAT, SEND ME THOUGHTS AND GREETINGS AND WE LOOK AT THAT.

Chair Kafoury: TELL YOU WHAT A WONDERFUL JOB YOU'RE DOING. HOW NICE.

Ms. Corso: SO I GET TO TALK TO YOU ABOUT THE PRIORITIES FOR THE JUVENILE SERVICES DIVISION. FIRST AND FOREMOST, OUR NUMBER ONE PRIORITY IS REDUCING RACIAL AND ETHNIC DISPARITIES. WE'VE TALKED

ABOUT WE HAVE DISPARITIES AT EVERY DECISION POINT IN THE JUVENILE JUSTICE SYSTEM INCLUDING REFERRAL TO THE SYSTEM, OPPORTUNITIES FOR DIVERSION, FORMAL ADJUDICATION, COMMITMENT TO YOUTH CORRECTIONAL FACILITIES AND ADULT PROSECUTION SO THAT'S ABSOLUTELY OUR NUMBER ONE PRIORITY IS DRILLING DOWN ON THE FACTORS THAT IMPACT OUR DISPARITIES. WE HAVE ALSO AS SCOTT MENTIONED RENEWED OUR COMMITMENT TO OUR JUVENILE SYSTEM REFORM. WE'VE BEEN DOING REFORM WORK FOR WELL OVER 20 YEARS. WE'VE EXPERIENCED SOME DRIFT SO WE'VE CORRALLED ALL OF OUR PARTNERS AND ARE WORKING ON A RENEWED COMMITMENT AND M.O.U. AND REALLY FOCUSING ONCE AGAIN ON OUR SYSTEM REFORM EFFORTS.

Ms. Corso: WE, AGAIN, AS SCOTT MENTIONED ARE HEAVILY FOCUSED ON IMPLEMENTING TRAUMA INFORMED CARE AND PRACTICES, FOCUSING BOTH ON INSURING SERVICES WE DELIVER TO YOUTH AND FAMILIES, ARE CONSISTENT WITH TRAUMA AND INFORMED BEST PRACTICES BUT ALSO BUILDING RESILIENCY WITH OUR STAFF WHO ARE FREQUENTLY EXPOSED TO SECONDARY STRESS AND VICARIOUS TRAUMA. AND THEN FINALLY, OUR CONTINUED FOCUS ON STRENGTHENING OUR COMMUNITY PARTNERSHIPS AS WELL AS PARENT AND YOUTH ENGAGEMENT. WE'VE REALLY MADE SOME GREAT STRIDES IN BRINGING YOUTH AND PARENT VOICE INTO OUR BUSINESS PRACTICES AND BRINGING THEM TO THE TABLE. WHEN DECISIONS ARE BEING MADE ABOUT THEIR YOUNG PEOPLE SO WE'RE REALLY FOCUSED ON MAKING SURE THAT WE ARE WORKING WITH YOUTH AND FAMILIES AND NOT DOING THINGS TO THEM. OUR BIGGEST CHALLENGE IN THE JUVENILE SERVICES DIVISION IS REALLY AROUND PLACEMENT RESOURCES.

THE OREGON DEPARTMENT OF HUMAN SERVICES CHILD WELFARE SYSTEM IS EXPERIENCING A SEVERE LACK OF FOSTER CARE PLACEMENTS AND RESIDENTIAL TREATMENT RESOURCES. AND WE'RE SEEING THAT HAVING A NEGATIVE IMPACT ON THE COMMUNITY'S DESIRE TO USE DETENTION AS A PLACEMENT RESOURCE SO WE'RE REALLY WORKING WITH OUR SYSTEM PARTNERS TO TRY TO TACKLE THAT CHALLENGE. SO THIS SLIDE SHOWS SOME TRENDS. THE TOP LINE SHOWS THE PERCENTAGE OF YOUTH THAT SUCCESSFULLY COMPLETE OUR COMMUNITY MONITORING PROGRAM WHICH IS AN ALTERNATIVE TO PLACEMENT AND DETENTION. AS YOU CAN SEE, NEARLY 98% OF YOUTH WHO ARE IN THIS PROGRAM SHOWED UP TO THEIR COURT HEARING AND DID NOT COMMIT NEW CRIMES WHILE ON THE PROGRAM. OUR COMMUNITY MONITORING PROGRAM IS SUCCESSFULLY RUN BY ONE OF OUR COMMUNITY PARTNERS, VOLUNTEERS OF AMERICA.

THE MIDDLE LINE SHOWS THE PERCENT OF YOUTH THAT SUCCESSFULLY COMPLETED THEIR RESTITUTION OBLIGATIONS TO THEIR VICTIMS. MANY YOUTH ARE ABLE TO EARN THEIR MONEY TO PAY THEIR RESTITUTION THROUGH OUR PROJECT PAYBACK PROGRAM. AND THEN THE BOTTOM LINE SHOWS THE RECIDIVISM RATES FOR MULTNOMAH COUNTY YOUTH. IN

CONTRAST TO THE SLIDE THAT WE SHOWED EARLIER, THIS SLIDE IS DOCUMENTING RECIDIVISM FOR YOUTH THAT ARE BOTH ON FORMAL SUPERVISION AS WELL AS INFORMAL SUPERVISION. AND INCLUDES ANY NEW LAW VIOLATION REFERRAL REGARDLESS OF WHETHER THAT REFERRAL WAS ADJUDICATED. SO THAT'S WHY THE NUMBERS ARE A LITTLE BIT DIFFERENT. DESPITE SUPERVISING THE HIGHEST RISK YOUTH IN THE STATE, 70% OF MULTNOMAH COUNTY YOUTH DO NOT RECEIVE A NEW LAW VIOLATION REFERRAL WITHIN ONE YEAR.

Ms. Corso: SO OVERALL, THIS IS THE JUVENILE SERVICES BUDGET AND WE SHOW THIS BUDGET REFLECTS THE \$50,000 GENERAL FUND INCREASE BUT A MUCH MORE SIGNIFICANT DECREASE IN OTHER FUNDS, \$900,000. AGAIN, SCOTT MENTIONED THAT PRIMARILY STATE FUNDING THAT'S PROJECTED TO BE REDUCED TO JUVENILE DEPARTMENTS IN THE STATE. THIS BUDGET ALSO REFLECTS AN ELIMINATION OF A TREATMENT PROGRAM CALLED THE INTERCEPT PROGRAM THAT'S RUN BY YOUTH VILLAGES AND IT REFLECTS REDUCTIONS IN CONTRACTS TO SOME OF OUR COMMUNITIES BASED PROVIDERS AND IT ALSO REFLECTS THE MOVING OF THE SAFETY FIRST PROGRAM FROM THE JUVENILE SERVICES DIVISION TO THE ADULT SERVICES DIVISION SO THE SERVICES ARE STILL INTACT AND THE F.T.E. ARE STILL INTACT BUT THEY REDUCE OUT OF JUVENILE SERVICES AND HAVE BEEN MOVED TO THE ADULT SERVICES DIVISION.

Chair Kafoury: ANYONE HAVE ANY QUESTIONS? GREAT.

Ms. Preuitt: I'LL TALK ABOUT THE ADULT SERVICE DIRECTION. I WANT TO START OFF BY GROUNDING MYSELF BY SHARING WITH YOU A LETTER THAT WAS WRITTEN TO US REGARDING ONE OF OUR PROBATION/PAROLE OFFICERS AND THE WORK HE WAS DOING WITH ONE OF OUR CLIENTS. MY HUSBAND GOT INTO A BIT OF TROUBLE. AND OFFICER MARTIN CLARK BECAME HIS PROBATION OFFICER. I WANTED TO SAY SOMETHING NICE FOR HIM BECAUSE NOT ONLY IS OFFICER CLARK INTELLIGENT AND STRONG BUT KIND AND EMPATHETIC. HE GOT MY HUSBAND TO SEE THE ERROR OF HIS WAYS AND HOPEFULLY WE CAN TURN THE PAGE AND START A NEW LIFE. WITH THAT, I TALK ABOUT THE ADULT SERVICES STRATEGIC DIRECTION. AND SCOTT TALKED ABOUT OUR MOUNTAINTOPS AND SO WE FOCUS ON GIVING SERVICES TO THE HIGHEST RISK. WE ARE CONTINUING TO FOCUS STAFF RESOURCES, INVESTMENT, JUSTICE REINVESTMENT AT THE STATE AND LOCAL LEVEL. SO OUR JUSTICE REINVESTMENT PROGRAM AND THE COLLABORATION THAT WE'RE DOING WITH THE CRIMINAL JUSTICE PARTNERS IS VERY ROBUST. AND WE CONTINUE TO TRY TO SEEK WAYS TO INCREASE OUR SERVICES, LOOK AT THE WRAP AROUND SERVICES THAT ARE AVAILABLE TO THOSE PEOPLE THAT WE'RE DIVERTING FROM THE PRISONS AND KEEPING IN OUR COMMUNITIES.

Ms. Preuitt: WE'RE ALSO LOOKING AT THE LOCAL LEVEL BY CONTINUING TO LOOK AT OUR JAIL BED USE AND PARTNERING WITH THE D.A.'S OFFICE ABOUT THIS TREATMENT FIRST MODEL WHERE WE'RE USING RISK INVESTMENT TO DETERMINE THE LEVEL OF SERVICE FOR THOSE PEOPLE THAT ARE CONVICTED OF POSSESSION OF A CONTROLLED SUBSTANCE WHICH IS NOW BEING TREATED AS A MISDEMEANOR. WE HAVE DONE A LOT OF WORK AROUND ENGAGING EFFECTIVE SANCTIONING PRACTICES AND EFFECTIVE SANCTIONING PRACTICES IS NOT ONLY ABOUT REDUCING JAIL BED USE, IT'S ALSO REALLY PROMOTING AND REALLY PUSHING OUR OFFICERS TO LOOK AT ALTERNATIVES TO JAIL. AND SO WE PUT A LOT OF ATTENTION ON THAT. WE GIVE OUR SUPERVISORS A LOT OF SUPPORT TO BE ABLE TO TALK WITH THEIR STAFF AROUND HOW THEY'RE SANCTIONING, WHY THEY'RE SANCTIONING, AND THEN WHAT ARE YOU GOING TO DO TO HELP THIS PERSON TO BE ABLE TO ENGAGE IN THE COMMUNITY IN A POSITIVE WAY? WE'RE EXCITED ABOUT THE REDUCTION IN JAIL BED USE AS SCOTT HAS ATTESTED TO.

WE HAVE SEEN A 63% REDUCTION IN THE NUMBER OF BEDS THAT WE'RE USING. AS WELL, WE'RE FOCUSING ON RACIAL AND ETHNIC DISPARITIES AS WE'RE HAVING THIS CONVERSATION. DIFFICULT CONVERSATIONS ARE HAPPENING AND CULTURE SHIFTS ARE HAPPENING. RACIAL AND ETHNIC DISPARITIES PURVEYED THE WORK THAT WE DO. ONE OF THE ISSUES I'VE ASKED OUR MANAGERS IS ADDRESSING RED AS IT RELATES TO THE SERVICES THAT THEY PROVIDE. ONE OF THE THINGS THAT SCOTT TALKED ABOUT IS OUR DASHBOARDS AND OUR DASHBOARDS NOT ONLY SHOW US REALLY IMPORTANT DATA BUT CALLS OUT RACIAL AND ETHNIC KIND OF DATA SO WE CAN BE LOOKING AT OUR TRENDS AND LOOKING AT HOW EACH STAFF OR EACH PROGRAM OR UNIT IS ENGAGING AROUND THE SANCTIONING OR THE PROGRAMMING OR THE RISKING OF PEOPLE OF DIFFERENT COMMUNITIES OF COLOR. WE'RE ASKING MANAGERS TO HAVE CONVERSATIONS WITH THEIR STAFF. AND THAT'S A DIFFICULT CONVERSATION BECAUSE SOMETIMES THAT'S AN UNCOMFORTABLE CONVERSATION TO HAVE. SO WE'RE GIVING THEM THE SUPPORT THAT THEY NEED TO BE ABLE TO HAVE THOSE CONVERSATIONS. SCOTT TALKED ABOUT OUR FACILITIES. WE'RE TRYING TO DEVELOP A TWO CAMPUS MODEL.

WE'RE VERY EXCITED ABOUT MOVING TO THE EAST CAMPUS. AND ONCE WE GET THERE, WE'LL BE EXCITED ABOUT THE CONSOLIDATIONS AND EFFICIENCIES THAT WE'LL BE ABLE TO REALIZE THERE. WE'VE TALKED A LOT ABOUT TRAUMA AND THE SUPPORT THAT WE'RE GIVING TO OUR STAFF AND VERY EXCITED ABOUT THE WORK THAT WE'RE DOING WITH OUR 18 TO 24-YEAR-OLDS AROUND REALLY DEVELOPING A TRAUMA INFORMED RESPONSE. AND THAT'S NOT JUST IT'S NICE TO HAVE. WE'RE REALLY WORKING TO GIVE OUR OFFICERS THE TRAINING, COACHING AND SUPPORT THEY NEED TO BE ABLE TO DO THAT IN AN EFFECTIVE WAY AND SO WE WILL CONTINUE TO DO THAT WORK SO WE CAN CONTINUE TO HAVE AN IMPACT ON OUR

POPULATION. CHALLENGES. SO AS WE MOVE FROM HAVING PEOPLE IN JAIL OR AS WE MOVE TOWARDS REDUCING JAIL BEDS. AS WE MOVE TOWARDS REDUCING OUR PRISON BED, WE HAVE TO LOOK FOR THE CAPACITY OF WRAP AROUND SERVICES. DO WE HAVE WHAT WE NEED? IS WHAT WE HAVE WHAT WE NEED? AND REALLY, WHERE ARE SOME OF THE GAPS?

Ms. Preuitt: WE WERE ABLE TO WORK WITH DR. FAYE TAXMAN WHO HAS A TOOL CALLED THE COMMUNITY JUSTICE TRACK. AND WHAT SHE'S ABLE TO DO IS GO INTO COMMUNITIES AND LOOK AT WHAT IS THE CAPACITY THAT PEOPLE HAVE AROUND TREATMENT AND ONE OF THE THINGS OF NOTE WAS THAT WE ARE LACKING IN COGNITIVE BEHAVIORAL INTERVENTION TYPE OF RESOURCES. SO WITH THAT, THAT GIVES US GREAT INFORMATION ON HOW WE CAN FURTHER CONTRACT AND GET SERVICES BUT INTERNALLY, WE ALSO LOOKED AT OUR OWN PROGRAMS AND SERVICES AND WITH THAT, WE HAVE BEEN ENHANCING THE SERVICE AT OUR CHANGE CENTER TO HAVE MORE COGNITIVE BEHAVIORAL GROUPS, EVIDENCE BASED GROUPS AND THEY'RE IN THE PROCESS OF DOING THAT RIGHT NOW. AND ONE OF THE THINGS THAT WE'RE VERY CONCERNED ABOUT IS REALLY ABOUT THE WORK AND ADDRESSING THE NEEDS OF THE MENTALLY ILL. AND ONE OF THE THINGS THAT WE REALLY WANT TO DO IS, YOU KNOW, NOT TREAT MENTAL ILLNESS AS A CRIMINAL ISSUE BUT PUBLIC HEALTH ISSUE. WE'RE TALKING ABOUT HOW CAN WE REDUCE JAIL USE FOR THE MENTALLY ILL? HOW CAN WE INCREASE CAPACITY WITHIN OUR OWN RESOURCES AS FAR AS STAFFING TO ADDRESS THE NEEDS OF THE MENTALLY ILL AND HOW CAN WE LOOK AT THINGS AS FAR AS HOUSING AND IMPROVED HOUSING AND IMPROVED TREATMENT RESOURCES AND ENHANCE HOUSING FOR THIS GROUP OF CLIENTS THAT WE SERVE.

SO HERE, YOU CAN SEE OUR ADULT SERVICES TRENDS AND IF YOU LOOK AT THAT FIRST LINE, THAT BLUE LINE THAT HAS THE DIAMOND, THAT IS THE INCREASE OF OUR PROBATIONS THAT ARE COMING ON. AND LET ME GET CAUGHT UP WITH MY TALKING POINTS ON THIS ONE. AND SO WHAT WE SEE WITH THE NEW PROBATIONS IS WE BELIEVE THAT THAT IS DIRECTLY ATTRIBUTED TO THE WORK THAT WE'RE DOING AROUND JUSTICE REINVESTMENT, REDUCING PRISON BEDS AND SERVING MORE PEOPLE IN THE COMMUNITY WHICH IS IMPACTING OUR NUMBER OF NEW PROBATIONS. AND CONVERSELY, YOU SEE A REDUCTION, THE MIDDLE LINE, THE BURGUNDY LINE WITH THE SQUARE, LIKE COLORS AND SHAPES, IS SHOWING US THAT WE'RE SEEING A REDUCTION IN OUR POST PRISON SUPERVISION RELEASES. AND SO WE BELIEVE THAT THIS COINCIDES WITH WHEN WE INVESTED IN JUSTICE REINVESTMENT. WE SAW A REDUCTION IN THOSE PEOPLE THAT WERE COMING TO OUT OF PRISON BECAUSE WE SAW THE INCREASE IN THE POPULATION.

THE TREND LINE THAT WE'RE PROUD OF IS THE PINK LINE WITH THE TRIANGLES AND THAT SHOWS A REDUCTION IN JAIL BEDS AND SCOTT TALKED

ABOUT THIS STAT AND I ALREADY TALKED ABOUT IT. I DON'T THINK WE NEED TO SAY MORE ABOUT IT BUT THAT WE'RE VERY PROUD AND I HAVE TO GIVE CREDIT TO THE PROBATION/PAROLE OFFICERS AND THEIR MANAGERS WHO HAVE REALLY ROLLED UP THEIR SLEEVES AND REALLY DONE THE WORK HERE. SO IN OUR BUDGET, YOU SEE A GENERAL FUND INCREASE BY \$500,000 AND OTHER FUND INCREASE BY \$350,000. SCOTT HAS TALKED A BIT ABOUT THIS. AND I JUST HAVE TO PREFACE THIS BY SAYING THIS IS A VERY DIFFICULT BUDGET SEASON FOR THE ADULT SERVICES DIVISION. WE HAD A LOT TO CUT, A LOT OF FUNDS TO CUT AS WELL AS WE HAVE SOME REALLY TOUGH DECISIONS TO MAKE. SO WITH THAT, I TALK ABOUT THE TRANSITION OF EDUCATION SERVICE OFFERED BY THE LEARNING CENTER. WE HAVE OFFERED A RAMPED DOWN MODEL SO WE CAN CONTINUE TO ENSURE THAT OUR CLIENTS ARE GETTING THE EDUCATIONAL SERVICES THAT THEY NEED IN THE COMMUNITY AS WELL AS TO GIVE THAT TRANSITION TO OUR STAFF. WE TALK ABOUT A REFINEMENT OF TREATMENT SERVICES AND REALLY LOOKING AT THE OUTCOMES THAT WE'RE GETTING FROM OUR TREATMENT PROVIDERS. LOOKING AT THE GAPS AND REALLY TRYING TO REFINE AND ENSURE THAT OUR CLIENTS ARE GETTING THE TREATMENT SERVICES THAT THEY NEED AND THAT THEY'RE THE RIGHT SERVICES.

Ms. Preuitt: WE'VE ADDED A JOLT COMMUNITY HEALING INITIATIVE PILOT WHICH IS REALLY FOCUSED ON OUR WORK AROUND 18 TO 24-YEAR-OLDS, MORE SPECIFICALLY AFRICAN-AMERICAN YOUNG ADULTS. AND WE'RE EXCITED ABOUT THE MENTORING THAT THEY WILL RECEIVE THROUGH THIS PROGRAM AS WELL AS SOME OF THE EMPLOYMENT AND JOB READINESS TRAINING THAT WE'LL RECEIVE. AND DEAN INA IN HER VISIONARY WAYS TALKED ABOUT THE FIRST PROGRAM COMING OVER AND WE'RE VERY EXCITED TO BE ABLE TO SUPPORT THIS SUPERVISED VISITATION PROGRAM. NOT ONLY WITH THE WORK THAT THEY'RE DOING WITH THE FAMILY COURTS AND IN THE COMMUNITY BUT ALSO FINDING WAYS THAT WE CAN WORK WITH OUR ADULT POPULATION FOR THEM TO BE ABLE TO TAKE ADVANTAGE OF THIS PROGRAM. AND SCOTT TALKED ABOUT THE SHIFTS WITHIN CONSTRAINT. AND SOME OF THE THINGS THAT WE FOCUSED ON SHIFTING REALLY FOCUSED AROUND OUR WORK WITH THE MENTALLY ILL. WITH THE 18 TO 24-YEAR-OLDS WITH JUSTICE REINVESTMENT AND TRYING TO ENSURE THAT WE HAVE RESOURCES TO REALLY BE ABLE TO ENGAGE WITH OUR CLIENTS IN THE COMMUNITIES THAT THEY LIVE.

Chair Kafoury: BEFORE WE MOVE, WE HAVE SOME QUESTIONS. GO AHEAD.

Vice-Chair Vega Pederson: THANK YOU, CHAIR. THANK YOU SO MUCH FOR THE PRESENTATION. I HAD A COUPLE OF QUESTIONS. ON THE STRATEGIC DIRECTION SLIDE YOU TALKED ABOUT ONE OF THE CHALLENGES BEING THE CAPACITY FOR WRAP AROUND SERVICES AND HOW YOU HAD DONE THE WORK WITH DR. HACKSMAN, I AM CURIOUS IF YOU'VE LOOKED ALL ANY OF

THE AREAS MIGHT BE PROGRAMS THAT DIFFERENT COUNTY DEPARTMENTS MIGHT BE OFFERING OR SERVICES THEY MIGHT BE OFFERING.

Ms. Preuitt: YES, OUR DEPUTY DIRECTOR HAS BEEN WORKING WITH THE HEALTH DEPARTMENT AROUND SOME OF THESE OPPORTUNITIES AND COLLABORATIONS SO THAT'S ACTIVE AND ONGOING.

Vice-Chair Vega Pederson: OK. JUST WITH THE INCREASE OF THE NUMBER OF PEOPLE ON PROBATION, WHAT'S THE STAFF CAPACITY FOR HANDLING THAT CASE MANAGEMENT LOOK LIKE?

Ms. Preuitt: SO THERE'S A COUPLE OF THINGS THAT WE DID THIS YEAR THAT HELPED US WRAP OUR MINDS AROUND THAT. WE DID A TIME STUDY AS WELL AS WE LOOKED AT KIND OF WHERE WERE WE LOOKING AT, WE CALL IT THE RESET. AND WHAT WE REALLY DID IS LOOKED AT HOW WHO ARE WE PLACING ON OUR FIELD CASE LOADS AND LOOKED AT RISK LEVEL AND WE DREW A LINE AND WITH THAT, WE WERE ABLE TO SEE REDUCTIONS IN WORKLOAD FOR STAFF BECAUSE OF THE MOVES THAT WE MADE AND SCOTT CAN SPEAK MORE TO SOME OF THAT AS FAR AS THE NUMBERS ARE CONCERNED. BUT WE WANTED TO GIVE THE STAFF THE TOOLS THEY NEED. WE MOVED THE CHECK LIST WHICH IS THE SORT FROM WHO GOES TO HIGH RISK AND WHO GOES TO LOW RISK SUPERVISION AND WE'RE ABLE TO SEE SOME CAPACITY RISK THERE. DO YOU WANT TO ADD ANYTHING?

Mr. Taylor: THE MAIN THING I WOULD SAY IS WE'VE TALKED BEFORE ABOUT THE RISK TOOLS THAT WE'VE USED AND THEY ARE ARBITRARY LINES AND VALUE LINES DRAWN. OUR OFFICERS THAT WORK WITH A SOUTHWEST AREA SO IT'S DOWN ON THE PARK BLOCKS AND A VARIETY OF THE HOMELESS AND HEAVIER DRUG USES AND THEY HAD CASE LOADS OF 76 TO 1, AND WE'RE FAIRLY DEMANDING IN OUR DEPARTMENT ABOUT WHAT WE EXPECT YOU TO DO AND WE STARTED LOOKING AT THE TIMES AND THEY WEREN'T GOING TO BE ABLE TO ACTUALLY SEE PEOPLE. SO WE DO WE NEED A PRETEND SUPERVISION? I DON'T LIKE THAT. WE LOOKED AT OUR CHART AND LOOKED AT OUR RECIDIVISM AND ADJUSTED THAT LINE AND WE'RE NOW AT 50 TO 1. WE KNOW WITHIN THAT TIME STUDY, WHAT WE'RE EXPECTING PEOPLE TO DO THEY CAN DO AND ERIKA AND HER TEAM WILL BE RESHAPING SOME OF THE EXPECTATIONS AROUND WHAT TO DO WITH THAT TIME AND WHAT ARE THE PRIORITIES? JUST A WALK BACK THROUGH THAT.

Chair Stegmann: THANK YOU, CHAIR, THANK YOU FOR THE PRESENTATION. I HAVE A QUESTION OR COUPLE ABOUT THE LONDER LEARNING CENTER. SCOTT, I THINK DID SOMEBODY SAY SOMETHING ABOUT THAT YOU FOUND THAT OTHER FAMILY MEMBERS WERE USING THAT? SO THAT DIDN'T MAKE SENSE TO ME. SO COULD YOU EXPLAIN THAT TO ME?

Mr. Taylor: SURE. THEY HAVE BEEN WITH US FOR A LONG TIME. AND WE LOOKED AT THAT AND THE STAFF DO A GREAT JOB AND AS WE BEGAN TO OFFER THAT, FREQUENTLY PEOPLE WOULD COME IN AND SAY, WELL, MY WIFE OR MY LOVED ONE ALSO WOULD LIKE TO GET A GED AND SOMETIMES WE HAD CAPACITY, WE WOULD ALLOW THEM TO COME IN AND PARTICIPATE. WE THEN IN EARLIER CONVERSATIONS, BECAUSE WE HAD THE AVAILABILITY DOWNTOWN, THERE WERE PEOPLE WHO USED TO BE ON SUPERVISION TO US OR THOUGHT THEY MIGHT SOON BE ON SUPERVISION TO US WHO ALSO WANTED THE OPPORTUNITY TO WORK ON THEIR OVERALL LEARNING TO READ, WRITE, HOW TO DO BASIC MATH. IT'S NOT JUST GED. SO THAT THEY COULD GET EMPLOYED AND SO AS LONG AS WE HAD SOME CAPACITY, WE OPENED THE DOOR TO A BROADER GROUP. THAT'S WHEN WE TALK ABOUT THAT. AS WE BEGAN TO LOOK AT THIS SERIOUSLY AND WALK THROUGH THAT, THAT'S WHERE WE BEGAN TO NOTICE THERE ARE OTHER SERVICES. THAT'S NOT REALLY THE FOCUS OF COMMUNITY CORRECTIONS TO PROVIDE FYPCC IN MOUNT HOOD AND A VARIETY OF OTHER VENUES. THAT'S WHAT THEY DO. THEY DO EDUCATION. AND THEY DO IT WELL. SO IN THIS DIFFICULT TIME, WE STARTED TO LOOK AT HOW MANY PEOPLE ARE WE ACTUALLY SERVING? IS THERE A DIFFERENT WAY FOR THEM TO BE SERVED? AND THAT'S WHEN WE FOUND A PERCENTAGE OF OUR POPULATION WAS NOT ON SUPERVISION TO US.

Commissioner Stegmann: THANK YOU. I APPRECIATE THAT. SO WHAT ABOUT THE BARRIERS TO LIKE MOUNT HOOD? THIS WAS A FREE PROGRAM AND NOW THIS IS A PROGRAM THAT THEY'D HAVE TO PAY FOR?

Mr. Taylor: YEAH AND WE CAN TALK MORE IN DEPTH. BOTH ERIKA AND TRULS HAVE BEEN WORKING WITH THE COMMUNITY COLLEGES, WITH SOUTHEAST WORKS, WITH OTHER MERCY CORE, OTHER FOLKS WHO PROVIDE THESE SERVICES. WE KNOW THAT THEY ARE CURRENTLY WORKING WITH THE YOUTH PROGRAM WITH A VARIETY OF YOUNG WOMEN COMING OUT OF O.Y.A. AND WE KNOW THAT WE HAVE A VARIETY OF OUR FOLKS THAT DON'T GO TO THE LONDER BUT ACCESS PCC REGULARLY. WE THINK THAT BECAUSE OF THOSE FUNDS WE TALKED ABOUT EARLIER IN OUR SUPPORT OF INDIVIDUAL, IF WE HAVE AN INDIVIDUAL WHO NEEDS THE \$30 TO PAY FOR GETTING IN THE DOOR, TAKING THE TEST, IT'S ACTUALLY LESS EXPENSIVE FOR US TO DO AND I'LL LET THESE TWO TALK. REALLY, I WILL. WHEN WE LOOK COUNTYWIDE AS YOU'RE PROBABLY AWARE, THE MAJORITY OF OUR POPULATION LIVES EAST OF 122ND.

THAT MEANS TO ATTEND OUR OPERATION DOWN IN THE MEAD BUILDING YOU HAVE TO GET ON LIGHT RAIL. MOST OF OUR FOLKS DO NOT HAVE CARS. AND YOU HAVE TO GO DOWNTOWN INTO OUR BUILDING AND ATTEND. AND AS WE STARTED LOOKING AT THE CAMPUSES AND TRULS AND ERIKA STARTED TALKING TO FOLKS, THERE ARE MORE CAMPUSES AVAILABLE TO US. THEY'RE WORKING WITH A VARIETY OF INDIVIDUALS AND THERE'S SOMETHING TO BE

SAID. TRULS FREQUENTLY TALKS TO ME ABOUT THE PRO SOCIAL ADVANTAGE OF ACTUALLY BEING ON A CAMPUS WITH OTHER PEOPLE THAT ARE TRYING TO LEARN RATHER THAN US BRINGING YOU DOWN TO OUR BUILDING WHERE ALL THE PEOPLE THERE ARE UNDER SUPERVISION. AND ONE OF OUR EVIDENCE-BASED PRACTICES WE REALLY TRY TO FOCUS ON IS WE DO NOT BRING LOWER RISK PEOPLE AND HAVE THEM IN CLOSE CONTACT WITH HIGH RISK PEOPLE. THE INFECTION RATE GOES THE WRONG WAY. SO AS WE STARTED LOOKING AT THAT AND THE TIME AND THE INVESTMENT HERE, WE FELT THAT THOSE ISSUES COULD BE ADDRESSED, WE COULD STILL MEET THE CONSTRAINT.

Mr. Neal: I'VE BEEN MEETING WITH PORTLAND COMMUNITY COLLEGE AND ACTUALLY FOUND THEM TO BE VERY WELCOMING. AND ACTUALLY HAVING AN INTEREST IN OUR JUSTICE INVOLVED INDIVIDUALS BEING ON CAMPUS. SPECIFICALLY AT PCC, THEY HAVE A PROGRAM, IT'S AT THE MARGARET CARTER CENTER FOR O.Y.A. FEMALES COMING OUT OF THAT ARE GOING TO PCC THEY DO WORK INSIDE THE INSTITUTION AND TRANSITION THEM TO PCC SO AS WE STARTED ABOUT EXPANDING THAT TO OUR ADULT JUSTICE-INVOLVED INDIVIDUALS, THEY WERE VERY OPEN AND WELCOMING TO THAT. SO WE ALSO ARE SETTING OUTSIDE SOME FUNDS TO HELP PAY FOR SOME OF THOSE BARRIERS IN TERMS OF GED, CLASSES AND OTHER SOURCES. WE'RE ALSO WORKING WITH MERCY CORE NORTHWEST WHICH IS PARTNERING WITH PCC TO PROVIDE SOME MENTORING FOR FOLKS AND COACHING, NOT COACHING BUT TUTORING SO TO HELP FOLKS WITH THEIR SKILLS.

Commissioner Stegmann: THANK YOU. SO DO YOU THINK THAT IT'S FAIR TO SAY EVEN THOUGH LONDER MAY BE GOING AWAY THAT PEOPLE THAT WE WOULD HAVE SERVED HAD IT BEEN IN PLACE WILL STILL BE SERVED. IS THAT CORRECT?

Mr. Neal: IT'S MY OPINION FROM LOOKING AT THE DATA THAT BECAUSE OF THE SHIFT IN POPULATION OF WHERE OUR CLIENTS LIVE, THAT WE'RE PROBABLY NOT SERVING AS MUCH AS WE CAN SERVE. I TOLD SOMEONE JUST THE OTHER DAY, IF WE GET TO KEEP THE LEARNING CENTER, WE WOULD BE PLEASED WITH THAT. AT THE SAME TIME, I THINK WE STILL NEED TO PURSUE THESE OTHER OPTIONS BECAUSE THEY ALSO PROVIDE SOME OTHER AVENUES FOR OUR CLIENTS WHERE THEY LIVE. AND AGAIN, AS SCOTT MENTIONED, THE PRO-SOCIAL ASPECTS, I THINK, ARE A BENEFIT. I HAD A PROBATION OFFICER TELL ME RECENTLY OR I HEARD FROM A SUPERVISOR, A PROBATION OFFICER SAID THAT HE MEETS HIS CLIENT AT THE COLLEGE AND THE CLIENT IS PROUD TO BE A COLLEGE STUDENT. TO BE VIEWED THAT WAY. SO WE THINK THERE CAN BE SOME POSITIVE BENEFITS TO THAT.

Commissioner Stegmann: BUT THERE ARE GOING TO BE A CERTAIN POPULATION OF FOLKS THAT WON'T HAVE ACCESS. THAT'S WHAT I'M TRYING

TO FIGURE OUT. WHAT ARE WE REALLY LOSING? WHAT ARE WE GAINING? OR ARE WE SHIFTING OUR FOCUS ON A DIFFERENT POPULATION OR GROUP OF PEOPLE?

Mr. Taylor: WE'RE NOT AS CONVINCED THAT PEOPLE WILL NOT HAVE ACCESS SO WHEN WE SAY THAT, WE THINK THE UNIVERSITIES, MERCY CORE, THERE ARE A VARIETY OF PLACES THAT ARE USED TO WORKING AND MAKE THEMSELVES AVAILABLE FOR OUR POPULATION. AND THIS IS JUST ME SPEAKING. WHEN I THINK OF THE NUMBER OF CAMPUSES, WHEN I THINK OF THE HOURS THEY'RE OPEN AND WITH OUR ABILITY TO ASSIST PAYING FOR FEES, IT SEEMS LIKE THE ABILITY TO ACCESS IS SOMETHING WE CAN WORK WITH AND WE CAN IMPROVE. SO I'M NOT AS CONCERNED THAT PEOPLE WON'T HAVE ACCESS AND WON'T BE ABLE TO BE INVOLVED. AND THAT'S THE OTHER REASON WE APPRECIATE THE LONGER TIME ON THIS SO THAT WE HAVE THE ABILITY, WE'VE BEEN WORKING ON IT, AS YOU CAN TELL, BUT WE HAVEN'T REALLY WORKED ON IT BECAUSE WE'RE WAITING FOR THE FINAL DECISION. AND SO WITH THAT PERIOD OF TIME, WE WOULD VERY AGGRESSIVELY PURSUE WHAT DOES THAT MEAN? IS THERE ANYTHING WE NEED TO CARE OF? ARE THERE ANY GAPS IN HERE? WHAT DID WE NOT ANTICIPATE? WHAT ARE THE DIFFICULTIES? WE KNOW THAT OUR STAFF HAVE A VARIETY OF EXPERIENCES AND THOUGHTS ABOUT WHAT WE MIGHT OR MIGHT NOT HAVE TO ADJUST TO MAKE THIS WORK. AND SO I THINK IF THIS GOES THE WAY IT IS RIGHT NOW, WE WOULD COME BACK TO YOU IN DECEMBER WITH HERE'S THE PLAN. AND HERE'S THE AGREEMENTS WITH OUR COMMUNITY PARTNERS.

Commissioner Stegmann: GREAT. AND I APPRECIATE THE CHAIR'S BUDGET IN ALLOWING FOR THAT RAMP DOWN. I'M JUST THINKING LIKE IN TERMS OF RE-ENTRY POPULATION, LIKE IN THE TRADES IS THAT YOU HAVE TO HAVE A GED IS THAT I JUST DON'T WANT TO REMOVE THAT OPTION THAT IS A BARRIER IF YOU DON'T HAVE IT. I MEAN, IT'S GREAT IF WE CAN PLACE IT ELSEWHERE AND SO I'LL BE LOOKING FORWARD TO YOUR REPORT IN DECEMBER. THANK YOU.

Commissioner Smith: MADAM CHAIR, I HAVE A QUESTION. HI, SCOTT, THANK YOU FOR GIVING THE PRESENTATION. I THINK THIS IS GOING TO GO TO ERIKA. SO CAN YOU WALK ME THROUGH HOW SOMEONE IN THE ADULT SYSTEM BECOMES ASSOCIATED WITH THE LONDER CENTER? SOMEONE WHO HAS BEEN IN OUR JAILS AND WE AUTOMATICALLY REFER THEM OVER IF THEY DON'T HAVE A HIGH SCHOOL EDUCATION IN TERMS OF TRYING TO GIVE THEM SOME RE-ENTRY OPPORTUNITIES?

Ms. Preuitt: TYPICALLY, A PERSON IS REFERRED THROUGH THE LONDER LEARNING CENTER THROUGH THEIR PROBATION AND PAROLE OFFICER. SO WE DON'T HAVE A DIRECT CONNECTION FROM THE JAIL TO THE LEARNING CENTER. I KNOW THAT IN THE PAST, THAT WAS A RELATIONSHIP THAT WAS BEING PURSUED. BUT TYPICALLY, THE LEARNING CENTER RELIES ON

PROBATION/PAROLE OFFICER REFERRAL. I WAS GOING TO SAY THAT OUR PROBATION/PAROLE OFFICER SINCE WE HAVE REALLY FOCUSED GIVING OUR RESOURCES TO THE HIGHEST RISK, WE'RE TALKING ABOUT A VERY PRECONTEMPLATIVE ABOUT CHANGE. THEY'RE NOT SURE THEY WANT TO CHANGE OR BE IN A CLASSROOM. WE'VE BEEN FOCUSING A LOT OF OUR RESOURCES ON COGNITIVE BEHAVIORAL INTERVENTIONS. I TALKED EARLIER ABOUT ENHANCING THOSE SERVICES SO WE CAN GET PEOPLE THINKING ABOUT THEIR NEGATIVE THINKING, CHANGING THAT TO POSITIVE THINKING AND EVEN CONSIDERING BEING IN A PRO SOCIAL ENVIRONMENT SUCH AS A GED

Chair Kafoury: I'M SORRY TO INTERRUPT YOU. THIS IS AN IMPORTANT PART. THAT PART IS NOT GOING AWAY. THAT'S REALLY CRUCIAL. AS YOU'RE SAYING A LOT OF THESE FOLKS HAVEN'T FIGURED OUT THIS IS AN IMPORTANT STEP FOR THEM TO TAKE. SO WE'RE GOING TO BE BEEFING THAT SECTION UP. ANYWAY, CONTINUE ON. BUT JUST I WANT TO HIGHLIGHT THAT, THAT THE CHANGE CENTER BECAUSE I THINK THERE'S BEEN SOME CONFUSION IN THE PUBLIC ARE NOT GOING AWAY.

Commissioner Smith: HOW MANY PEOPLE GO THROUGH THE CENTER THAT WE REFER EVERY YEAR?

Ms. Preuitt: SO THE NUMBERS THAT I HAVE FOR 2016, THERE WERE 275 ADULTS SERVED.

Commissioner Smith: SO THERE MAY HAVE BEEN 275 ADULTS. BUT HOW MANY WENT OUT THAT WE REFERRED TO LONDER? WAS IT ONLY 275 AND THOSE 275 OR WAS IT 500 BUT ONLY 275 PARTICIPATED?

Ms. Preuitt: NO, SO WHAT WE HAVE IS WE HAD 275 ADULTS SERVED SO THOSE WERE THE PEOPLE THAT WERE REFERRED TO THE LONDER LEARNING CENTER. AND THEN OF THOSE 275, 27 EARNED THEIR GED OF THE DCJ CLIENTS THAT EARNED THEIR GED, 21 EARNED THEIR GED

Commissioner Smith: ARE THE LONDER CENTER FOLKS, ARE THEY COUNTY EMPLOYEES?

Ms. Preuitt: YES.

Commissioner Smith: WHAT'S GOING TO HAPPEN TO THEM ONCE THIS LEARNING CENTER IS CLOSED?

Mr. Taylor: THEY ARE BASIC SKILLS EDUCATORS AND THEY ARE CORRECTIONS TECHS SO DEPENDING ON HOW ALL THE LAYOFFS WITHIN THE COUNTY AND THE OPTIONS AND OPPORTUNITIES I WOULD SAY THAT THE BASIC SKILLS EDUCATORS THERE'S NO ONE ELSE THAT HAS THAT POSITION. SO IF THIS

GOES FORWARD, WE WILL CONTINUE TO WORK WITH THEM ON WHAT OTHER SKILLS, WHAT OTHER JOBS MIGHT THEY BE QUALIFIED FOR. BUT BECAUSE IT'S THE ONLY ONE OF ITS KIND AND WE JUST WANT TO SAY THAT WE TALK ABOUT F.T.E. HERE BUT WE HAVE A VARIETY OF FOLKS THAT WORK PART TIME. SO IT'S AN INTERESTING SHIFT AS WE WORK THROUGH THIS. AND THAT WAS THE OTHER PART OF ASKING FOR THE RAMP DOWN, WAS GIVING PEOPLE A CHANCE TO FIND OTHER OPPORTUNITIES. THEY HAVE GREAT SKILLS.

Commissioner Smith: HOW MANY ARE WE TALKING ABOUT THAT ARE LOSING THEIR JOBS?

Mr. Taylor: 3.5.

Commissioner Smith: ONE OF THE THINGS, FOLKS, MY CONCERN IS ARE WE GOING TO CONTINUE TO GIVE REFERRALS TO THE COMMUNITY BASED OPPORTUNITIES IN THE COMMUNITY COLLEGE TO THE FOLKS WHO ARE BEING PUT ON PROBATION? THAT'S ONE ISSUE I HAVE WITH THIS AND IF THERE IS SOME SORT OF PARTNERSHIP SET UP THAT WE COULD SET UP NOT JUST WITH MOUNT HOOD COMMUNITY COLLEGE BUT WITH PCC, ALL OF OUR FOLKS ARE NOT OUT IN THESE COUNTIES WHERE PEOPLE ARE SAYING. WE HAVE A SIGNIFICANT AMOUNT OF YOUNG PEOPLE, PEOPLE WHO ARE COMING OFF OF BEING IN THE JAILS AND THEY STILL LIVE IN THIS COMMUNITY AND GOING BACK TO THE COMMUNITY AND IT'S A MISTAKE IF THEY SAY OH, WE'RE GOING TO SHUT DOWN ALL OF OUR OPERATIONS HERE IN THE CENTRAL CITY AND PUSH EVERYTHING OUT EAST.

THAT IS NOT SOMETHING THAT I THINK WE SHOULD BE DOING. BUT THE PCC CASCADE IS A VERY CLEAR AND KIND OF, YOU KNOW, PIPELINE TO THAT IF WE COULD SET UP SOMETHING THAT WE WOULD PARTNER WITH THEM THAT WE CAN GIVE THEM RESOURCES TO DO THIS BECAUSE I THINK THAT PROBABLY THE MOST EXPENSIVE RESOURCES IS THE PERSONNEL. BUT IT SEEMS TO ME THAT WE SHOULD STILL BE ABLE TO GIVE PCC OR THE COMMUNITY COLLEGES SOME SORT OF RESOURCE TO HELP THIS PARTICULAR POPULATION. BECAUSE I CAN GUARANTEE YOU, EVEN THOUGH THIS NUMBERS, 27 AND 21, WHILE THEY MAY BE SMALL BUT THEY'RE HUGE WHEN YOU TALK ABOUT WHERE THESE FOLKS STARTED. AND IF WE DON'T DO THIS, IT'S NOT GOING TO HAPPEN.

Mr. Taylor: WE MAY HAVE MISSPOKE. WE'RE VERY CLEAR THAT WE NEED TO WORK WITH MOUNT HOOD, PCC AND EVEN A LARGE PERCENTAGE OF THE FOLKS AND WE ACTUALLY HAVE A WHOLE CHART ON THE NUMBER OF HOURS EACH SEGMENT ACTUALLY. SO WE KNOW A NUMBER OF FOLKS TOUCHED THEM MORE TO GET THEIR SKILLS BACK UP TO SPEED. TO GET A BASIC LEARNING. THEY WEREN'T GOING TO GET THEIR GED THEY WERE JUST GOING TO TRY TO REMEMBER HOW TO DO MATH OR HOW TO READ SO THEY

CAN GET A JOB AND WE CERTAINLY WANT TO AVAIL THAT. WE KNOW THAT EDUCATION EMPLOYMENT IS ONE OF THE FACTORS WE TRY TO ADDRESS.

Chair Kafoury: I THINK THAT TRULS TALKED ABOUT THE MARGARET CARTER CENTER, WHICH IS AT PCC, AND ALREADY REACHED OUT AND HAD CONVERSATIONS.

Mr. Neal: I WANT TO POINT OUT THAT THE REDUCTION IN GEDS IS NOT BECAUSE OUR STAFF AREN'T WORKING HARD. IT'S BECAUSE THE GED IS HARDER! AND WHAT WE'RE FINDING IS A LOT OF OUR CLIENTELE ARE OPTING OUT OF GED AND GOING FOR CERTIFICATES OF MASTERY IN PARTICULAR THE SKILLS. SOUTHEAST WORKS FOCUSES ON THAT A LOT. GETTING PEOPLE LIVING WAGE JOBS AND HAVING SOME TYPE OF CERTIFICATE. I MAY NOT BE SAYING THE NAME RIGHT BUT SOME TYPE OF CERTIFICATE OF MASTERY SO THEY CAN DO THAT WORK AND BE QUALIFIED FOR IT.

Commissioner Smith: WHAT I LIKED ABOUT THIS, I WANT TO TALK ABOUT THE BUDGET A BIT. WE HAVE 50 NEW SPOTS FOR SUMMER WORKS AND I DON'T KNOW IF YOU KNOW, WE HAVE FOLKS THAT GO FROM HERE AND POSSIBLY GET A JOB. NOW THE DEPARTMENT OF LABOR HAS REQUIRED US TO SERVE PEOPLE UP TO THE AGE OF 24. WITH THAT BEING SAID AND THAT'S A POPULATION THAT'S A HIGH RISK POPULATION FROM THE 1824, WE WILL NOW BE ABLE TO HELP SOME OF THOSE FOLKS WHO ARE IN YOUR SYSTEMS AND OUR SYSTEMS TO GO AND WE HAVE A LOT OF JOBS THAT WE PARTNER WITH OUTSIDE OF THE COUNTY AND INSIDE THE COUNTY. SO THAT WOULD BE GREAT TO HAVE SOME OF THOSE FOLKS JUST KEEP LAYERING THEIR SERVICES AND I LIKE THE CHI PROGRAM. WE WERE ABLE TO TALK ABOUT IT WHEN WE WENT TO THE WHITE HOUSE LAST YEAR. AND TALKED ABOUT CHI SPECIFICALLY ON HOW WE GIVE THE WRAP-AROUND SERVICES. AND I THINK THAT IS SO KEY BECAUSE IF THEY DON'T HAVE A JOB OR HOUSING, AND THE NEW PROGRAM AT CENTRAL CITY CONCERN, FLIP THE SCRIPT, THEY'RE JUST GOING TO BE OUT THERE. I WANT TO MAKE SURE THAT WE'RE DOING ALL THAT WE CAN DO TO HELP THE MOST VULNERABLE WHEN THEY COME OUT OF OUR JAILS.

Mr. Taylor: AND I THINK WHEN ERIKA TALKED ABOUT OUR ADULT CHI, FOR EXAMPLE, ONE OF THE THINGS THAT WE'RE DOING THAT WE DIDN'T SPEND A LOT OF TIME ON, DEENA AND I ARE WORKING TOGETHER BECAUSE WE KNOW THE 17 TO 25-YEAR-OLD BRAIN DEVELOPMENT AND ONGOING MATURITY LEVEL IS DIFFERENT THAN WE PASSED A VARIETY OF LAWS THAT SAYS WHEN YOU'RE 18 OR 21, YOU'RE SUDDENLY YOUR BRAIN IS WORKING RIGHT. AND WE KNOW THAT'S NOT TRUE. SO THE OFFICERS ENGAGED IN THAT ARE BECOMING MORE ATTUNE TO THIS IS WHAT THE CAPACITY IS, THIS IS SOME OF THE SERVICES THAT WE NEED TO GET YOU WIRED UP EARLY SO YOUR CHANCE OF SUCCESS IS GREATLY IMPROVED. THAT'S WHY WE PICKED THE 18 TO 25 AND WHY ERIKA IS FOCUSING ON THAT GROUP.

Commissioner Meieran: IT'S REALLY IMPORTANT TO GET SUPPORT OF PEOPLE WHO ARE DOING THE WORK WITH THE PEOPLE THAT WE SERVE, SO THAT'S GREAT THAT YOU ARE HAVING THAT FOCUS. I ALSO AM A BIG FAN AND YOUR USE OF DATA AND BEST-PRACTICES AND EVIDENCE BASES IN ALL OF THE WORK YOU DO. IT'S REALLY IMPRESSIVE WHEN YOU PRESENT AND I PERSONALLY HUGEY APPRECIATE IT. I JUST HAD A QUESTION FROM A CONSTITUENT. THERE'S BEEN SOME REDUCTION IN THE POSITION IN THE COMMUNITY COURTS. IS THAT SOMETHING THAT YOU CAN SPEAK TO?

Mr. Taylor: YEAH. WE CAN SPEAK TO IT. [LAUGHTER]

Ms. Preuit: WE REDUCED OUR BUDGET BY ONE CT. THEIR PRIMARY RESPONSIBILITY WAS LINKING PEOPLE TO THE COMMUNITY SERVICE PROGRAM AND COMMUNITY SERVICE IS A HUGE RESOURCE IN THE COMMUNITY COURT. AND, WE UNDERSTOOD THAT THAT WAS A VIABLE RESOURCE TO THEM. HOWEVER, WE DID SOME RESTRUCTURING OF OUR COMMUNITY SERVICE PROGRAM WITHIN OUR DEPARTMENT AND MOVED SOME TECHNICIANS ATTACHED AND MOVED THEM TO THE REFERRAL CENTER. AND SO, WE'RE FEELING THAT BECAUSE OF OUR RESTRUCTURING THAT THAT ABILITY IS NOT GONE, THAT IS STILL THERE. WE WILL HAVE TO KIND OF DEVISE DIFFERENT WAYS TO MAKE THAT CONNECTION. WE'RE ALSO INVESTING IN TECHNOLOGY AND WE'RE HOPE THAT WE'LL BE ABLE TO USE TECHNOLOGY TO SPEED THE PROCESS BY WHICH PEOPLE CAN BE REFERRED TO OUR COMMUNITY SERVICE PROGRAM. SO, WE HAVE RESOURCES TO GET THOSE DEFENDANTS CONNECTED AND WE FELT THAT THAT WAS SOMETHING COULD OFFER UP AS A CUT.

Mr. Taylor: WE THINK THE COMMUNITY COURT AND WHAT IT DOES IS A GREAT EXAMPLE OF TAKING THE FRONT-END FOLKS AND IF THEY JUST TAKE CARE OF BUSINESS, THEY CAN BE DONE AND WE SUPPORT THAT HIGHLY. SO, SOME OF OUR CONVERSATIONS AROUND TREATMENT FIRST AND THE ONGOING CONVERSATION, WE'RE GOING TO KEEP AN EYE ON THIS AND IF WHAT WE NEED TO DO IS TAKE ONE OF THOSE CTS, THE COURT MEETS TWO DAYS A WEEK, IN THE LAST WHILE, IT LOOKS LIKE ABOUT 30-SOME PEOPLE A MONTH. SO IF WE NEED, WE'LL TAKE A CT THAT ERIKA TALKED ABOUT, AND RETASK THEM IF THAT'S WHAT WE NEED TO DO, IF THE REST OF OUR PLAN DOESN'T WORK OUT. WE'VE TALKED ABOUT THE LEGISLATION GOING ON, THE FUNDING UNCERTAINTY. THE FEDERAL GRANTS, WE APPLY PRIMARILY TO DEPARTMENT OF JUSTICE AND A FEW FEDERAL GRANTS. WE WORK WITH THE FOLKS BACK IN D.C. THEY'RE PLEASED. SOME THINGS ARE BACK ONLINE FOR A LITTLE WHILE, AT LEAST. POLICY ISSUES AT JUVENILE JUSTICE REINVESTMENT, I TALKED BRIEFLY ABOUT THAT. I'M OUT IN THE WIND HOWLING ABOUT THIS. I THINK IT'S TIME FOR THE STATE OF OREGON TO HAVE A DISCUSSION ABOUT HOW WE DO JUVENILE JUSTICE AND THE JUSTICE REINVESTMENT IN THE COMMUNITY AND REINVESTING IN THE COMMUNITY

BECAUSE THE COMMUNITY SPENDS A LOT OF MONEY KEEPING THE YOUTH OUT OF THE STATE SYSTEM AND I CAN WOULD LIKE TO SEE A SHIFT IN HOW THAT'S REWARDED.

Mr. Taylor: WE BELIEVE IN POSITIVE INTERVENTION. THAT'S WHAT THAT IS ABOUT. WE'VE TALKED ABOUT EACH OF THESE THINGS. THE GENDER AND CULTURALLY-SPECIFIC PROGRAMMING, WE'RE DOING SOME PILOTS. WE HAVE ONE RIGHT NOW WITH A SPECIAL LIFE PROGRAM FOR AFRICAN-AMERICAN MALES AND SEEMS TO BE GOING VERY WELL. WE JUST WILL KEEP WORKING ON OUR COMMUNITY ENGAGEMENT AND TRY TO GET OUT AND ABOUT IN THE COMMUNITY. I DID WANT TO COMPLIMENT HIGHLY OUR GANG UNIT RIGHT NOW. WE HAVE BOTH ADULT AND JUVENILE OFFICERS AT WORK WITH THE POLICE DEPARTMENTS AND WE ARE HAVING A VERY STRONG REDUCTION, AS OF TODAY, IN SOME OF THE VIOLENCE. PARTICULARLY THAT OUR FOLKS HAVE BEEN INVOLVED IN, IN THE PAST. AND I THINK OUR SUPERVISOR AND OUR STAFF IN THAT UNIT ARE DOING A GREAT JOB OF BEING IN HOMES, OUT AND ABOUT AND THEY RESEMBLE GREATLY THE COMMUNITY ENGAGEMENT WE EXPECT.

Chair Kafoury: ANY OTHER QUESTIONS OR COMMENTS?

I WANT TO SAY THANK YOU. A COUPLE THINGS I REALLY APPRECIATE ABOUT YOUR DEPARTMENT IS ACKNOWLEDGING THAT THE RACIAL DISPARITIES EXIST AND THAT THERE ARE MANY TOUCH POINTS IN YOUR DEPARTMENT, THAT YOUR STAFF HAVE, THAT NEED TO BE CONSTANTLY MONITORED AND ASSESSED AND YOU ADMIT THAT AND ARE WORKING ACTIVELY TO CHANGE IT. IT'S SUCH AN IMPORTANT ISSUE HERE AND TO EVERYONE IN THE COMMUNITY. POSITIVE REINFORCEMENT.

Chair Kafoury: THERE WERE REALLY TOUGH, TOUGH DECISIONS MADE IN THE BUDGET. THE FACT THAT YOU INVOLVE YOUR STAFF AT VARIOUS LEVELS IS ALWAYS REALLY IMPRESSIVE TO ME. NOT EVERYONE DOES THAT. SO AGAIN, I KNOW YOU GOT SOME REALLY TOUGH, TOUGH CONCLUSIONS AND TOUGH DECISIONS, BUT I THINK THAT YOUR TRACK RECORD OF LOOKING CRITICALLY AT PROGRAMS AND CONSTANTLY TRYING TO REVAMP THAT, THAT YOU'RE SERVING THE HIGHEST RISK PEOPLE AND RESOURCES WORK AND MAKING A DIFFERENCE AND OPEN TO CHANGE AND LOOKING AT NEW PROGRAMS OR DIFFERENT WAYS OF DOING THINGS, YOU'RE NOT AN AGENCY THAT SITS AND SAYS, STATUS QUO IS GREAT. I APPRECIATE THAT AND ALL THE BUDGET WORK YOU'VE DONE THIS YEAR. THANK YOU.

BWS-7b Emergency Management. Presenter: Chris Voss, Director of Emergency Management.

Chair Kafoury: NOW WE ARE GOING TO SHIFT GEARS AWAY FROM PUBLIC SAFETY TO EMERGENCY MANAGEMENT.

Ms. Elkin: GOOD MORNING, CHRISTIAN ELKIN. THIS IS A FOLLOW-UP TO THE BUDGET WORK SESSION WE HAD LAST WEEK. WE HAVE CHRIS VOSS WITH EMERGENCY MANAGEMENT, THE COUNTY ATTORNEY'S GOING TO COME UP AND TALK ABOUT HER PROGRAM AND SUMMERWORKS TODAY.

Mr. Voss: GOOD MORNING COMMISSIONERS. GOOD MORNING, CHAIR KAFOURY. I KNOW YOU GUYS ARE NORMALLY USED TO LOOK AT BUDGETS WITH AN EXTRA ZERO OR TWO. [LAUGHTER] I'M GOING TO DIVE RIGHT IN, IN SOME OF OUR BUDGET HIGHLIGHTS. WE ARE A SMALLER OFFICE. YOU COULD SEE HERE, GENERAL FUND BUDGET OF \$1.6 BILLION. GRANT FUND OF \$273 MILLION. LEVEL STAFFING. OUR STAFF HASN'T CHANGED IN A FEW YEARS. THIS YEAR, WE ARE SEEING AN INCREASE IN OUR BUDGET. A LOT OF THAT'S BEING DRIVEN BY INTERNAL SERVICE COSTS. I HAD A LOT OF QUESTIONS ABOUT INTERNAL SERVICE COSTS BECAUSE THESE ARE VERY LARGE INCREASES. AT THE END OF THE DAY, MY OFFICE HAS BEEN WORKING A LOT MORE WITH ORGANIZATIONS ON THE I.T. SIDE, GIS SIDE AND THAT HAS BEEN DRIVING SOME OF OUR I.T. COSTS AND DATA COSTS AND WE HAVE THE EMERGENCY OPERATION CENTER AT THE JUVENILE DETENTION FACILITY.

THEY CHANGED SOME OF THEIR EQUATIONS AND THAT INCREASED A LOT OF OUR COSTS. THE OTHER THING WE DID THIS YEAR, WE KIND OF BROKE DOWN SOME OF OUR PROFESSIONAL SERVICE COSTS TO GIVE A LITTLE BIT MORE TRANSPARENCY TO YOU TO SEE WHAT SOME OF THOSE COSTS ARE AND SOME OF THE BIG DRIVERS. TECHNOLOGY HAS CHANGED AND WE ARE USING SYSTEMS THAT ARE RELIABLE, REDUNDANT. SOMETIMES THAT COMES WITH INCREASED COST. THE TWO THAT DROVE SOME OF OUR INCREASES THIS YEAR, THEY'RE SHARED SYSTEMS. WE'RE ALWAYS TRYING TO FIND A WAY TO DO THIS MORE EFFICIENTLY AND EFFECTIVELY. THESE ARE SYSTEMS THAT ARE NOT JUST UTILIZED BY US, MYSELF, CITIES, COUNTIES COMBINE DOLLARS TO GET BETTER BANG FOR THE BUCK SO BOTH OF THOSE SYSTEMS THAT WE'RE PAYING, WE'RE NOT THE ONLY PAYER INTO THAT SYSTEM. WE ARE ONE PORTION TO GIVE THE COUNTY A BETTER DEAL AND ALLOW ACCESS TO THE SAME TYPE OF SERVICES.

SO, 2017, YOU KNOW, VERY, VERY BUSY YEAR FOR US. AFTER ACTIONS, EXERCISES, I WON'T GO THROUGH ALL OF THIS. SOME OF THESE THINGS WERE THINGS WE DID FOR THE FIRST TIME. I WANT TO HIGHLIGHT THOSE. WE'RE NOT WRITING AN AFTER ACTION REPORT FOR OUR OFFICE, WE'RE INCORPORATING AND BRINGING INFORMATION FROM ALL OF OUR EXTERNAL PARTNERS. I WON'T RELIVE A PRESENTATION ABOUT THE STORM AFTER ACTION. A LOT OF WORK AND TIME AND EFFORT GOES INTO THOSE. SMALL OFFICE. WE DO HAVE TWO VACANCIES THAT ARE CURRENTLY BEING HELD TO SEE SORT OF WHAT HAPPENS WITH SORT OF THE REST OF THE COUNTY AND IF NEED-BE, IF THERE ARE FOLKS ELSEWHERE THAT DON'T HAVE A POSITION AND SORT OF CAN MOVE INTO OURS BECAUSE THEY MEET THOSE MINIMAL

REQUIREMENTS, THAT IS ONE OF THE REASONS WE HOLD THOSE OPEN. YOU COULD SEE OUR PERSONNEL LEVEL, NO REAL CHANGE THERE. M&S FUNDS, EVERBRIDGE AND WEBEOC ARE THE TWO DRIVERS THERE. INTERNAL COSTS. I HOPE NEXT YEAR, WE DON'T SEE AN INCREASE LIKE THAT. THAT WAS BIG NUMBERS FOR A SMALL OFFICE.

Mr. Voss: OUR GENERAL FUND BUDGET, LIKE I SAID, SLIGHT INCREASE OVERALL FROM LAST YEAR. OUR EMPG, WE RELY ON GRANTS. WE UTILIZE GRANTS. I'LL TALK JUST A SECOND ABOUT GRANTS. EVERY YEAR, IT SEEMS TO BE THIS UNCERTAINTY. THERE ARE TWO ISSUES, THE UNCERTAINTY AND THE TIMING. I'LL BE BACK TALKING ABOUT A BUDMOD. WE GET THESE GRANTS SO LATE IN THE BUDGET YEAR THAT IT CAUSES SOME ISSUES. SO, EMPG, BECAUSE IT PAYS FOR STAFFING. WE UTILIZE MOST OF THIS FUND FOR STAFFING. THERE'S THIS BACK-END FIX BUT IT'S ALSO NOT THE ONLY GRANT WE RECEIVE, THIS YEAR WE RECEIVED \$200 FOR PROJECTS. WE DON'T KNOW IF WE'LL GET DOLLARS NEXT YEAR. WE DON'T KNOW IF PORTLAND WILL RECEIVE DOLLARS SO WITH A CHANGE AT THE FEDERAL LEVEL, THERE'S ACTUALLY A NEW FEMA ADMINISTRATOR WHO WAS JUST NOMINATED. THERE'S A WHOLE LOT OF UNCERTAINTY. BUT WE HAVE A LOT OF PROJECTS ON THE RECOMMENDED LIST. IF THE REGION AND THE STATE RECEIVE SIMILAR DOLLARS TO LAST YEAR, WE ARE SLATED TO RECEIVE ABOUT \$84,000 AND \$295,000. WE WON'T GET THOSE BUDMODS UNTIL THE VERY, VERY END OF THE FISCAL YEAR BECAUSE IT TAKES US THAT LONG TO GET THEM. SIMPLE BREAKDOWN.

I DO WANT TO HIGHLIGHT THE OTHER UNCERTAINTY, AS THE STATE'S GRANT IS IMPACTED, THEY CAN TAKE MORE OUT OF THE FORMULA GRANTS SO WE JUST DON'T KNOW. THERE HAS BEEN NO GUIDANCE FROM THEM AS TO WHAT THEY MIGHT DO AND I THINK BECAUSE THEY'RE WAITING TO SEE WHAT THE FEDS ARE GOING TO DO. SORRY ABOUT ALL THE UNCERTAINTY. BUT, AS WE MOVE FORWARD, WE'RE STILL WORKING THOUGH, TOO. NEXT YEAR, 20 TRAINING EVENTS WE KNOW WE ALREADY HAVE ON THE CALENDAR. WE HOPE TO DO MORE, BUT SOME OF THAT IS DEPENDENT UPON THE ACTIVITIES AND EMERGENCIES THAT TAKE SOME OF OUR TIME AWAY FROM DOING OUR EVERY DAY EXR DUTIES. WE'RE OBVIOUSLY DEVELOPING A LOT OF PLANS.

I SOUND LIKE A BROKEN RECORD, PLANNING, TRAINING, ACTIVE, IF WE DO THOSE THINGS WELL, EVERYTHING FALLS INTO PLACE. THE CULTURALLY-SPECIFIC OUTREACH PROGRAM, WE FUNDED THIS LAST YEAR. WE ARE TAKING SOME OF OUR MATERIALS AND TRANSLATING INTO SEVERAL LANGUAGES. WE'RE ALSO USING SOME PAID AND UNPAID VOLUNTEERS TO HELP US WITH OUTREACH ACTIVITIES AND NEXT YEAR, YOU'LL SEE A SHIFT FROM NOT JUST WORKING WITH INDIVIDUALS, BUT REALLY TRYING TO PARTNER WITH ORGANIZATIONS THAT CAN LEVERAGE THEIR OWN VOLUNTEERS. THIS LAST WINTER, PROBABLY THE ORGANIZATION THAT DID

THE MOST WORK IN SUPPORT OF THE COUNTY DURING THE STORMS WAS MOUNT WAVE RESCUE.

Mr. Voss: THEY HAD FOUR-WHEEL DRIVE VEHICLES AND THAT ALLOWED US TO DEAL WITH LOGISTICS. SOMETIMES IT'S MORE WORK FROM AN INDIVIDUAL STANDPOINT TO DO THAT. WE WANT TO WORK WITH MORE ORGANIZATIONS AND WE'LL BE ABLE TO DO THAT NEXT YEAR IF THIS BUDGET IS APPROVED. THAT IS ALL I HAVE. QUESTIONS?

Commissioner Stegmann: HOW DO YOU INTERACT WITH THE SMALLER CITIES, LIKE, YOU KNOW, TROUTDALE? FAIRVIEW AND GRESHAM HAS THEIR OWN EMERGENCY? HOW DO WE MAKE SURE THAT WE'RE ALL ON THE SAME PAGE?

Mr. Voss: YESTERDAY, I SAT IN ON A TWO AND A HALF MEETING WITH SMALLER CITIES. ALL OF OUR CITIES SORT OF ATTEND. AND THE MOST INTERESTING REASON WHY WE GET TOGETHER WITH ALL THESE ORGANIZATIONS, IS TO UNDERSTAND THE WHO IS RESPONSIBLE FOR WHAT, TO LEVERAGE SOME OF US PROGRAMS AND FIND SOME SYNERGIES. A GOOD EXAMPLE OF THAT WOULD BE ONE OF THE THINGS WE'VE DECIDED IS AMONGST ALL OF THE THINGS WE HAVE TO ACCOMPLISH DURING A BIG EMERGENCY, THE COUNTY IS FOCUSED ON THE SHELTERING, WHICH IS A HEAVY LIFT FROM LOGISTICS TO STAFFING. THERE'S ANOTHER VERY HEAVY LIFT ACTIVITY THAT HAS TO OCCUR, POINTS OF DISTRIBUTIONS, HOW WE HAND OUT FOOD AND WATER TO THE PEOPLE WHO DON'T ACTUALLY HAVE TO BE SHELTERED. THE SMALL CITIES AND LARGE CITIES HAVE TAKEN ON THAT TASK, WHICH REDUCES OUR NEED TO DO THAT BUT THERE NEEDS TO BE COORDINATION. WE MEET WITH THEM REGULARLY. THEY ARE WELCOME TO OR EOC AND WE TALK ABOUT HOW THE CITIES HOPE TO PARTICIPATE IN SOME OF OUR SUMMER EXERCISES. PORTLAND IS MUCH MORE DEVELOPED. BUT I THOUGHT THE GREAT THING WAS EVERY ONE OF OUR CITIES WAS REPRESENTED WITH ONE OR TWO FOLKS. THEY'RE ALL ENGAGED.

Commissioner Smith: ARE WE STILL PARTICIPATING WITH RDPO?

Mr. Voss: YES, WE ARE. I'M THE VICE-CHAIR FOR THE STEERING COMMITTEE WITH RDPO AND THERE IS A BREAKOUT, WITHIN OUR BUDGET, IN THE PROFESSIONAL SERVICES. WE DO ACTUALLY --

Commissioner Smith: WE'RE STILL A PAYING MEMBER?

Mr. Voss: YES, WE ARE STILL A PAYING MEMBER. WE PROVIDE \$35,000 A YEAR. WE PROVIDED THAT BREAKOUT. YOU ASKED ABOUT IT LAST YEAR SO WE PROVIDED THAT.

Commissioner Smith: THAT'S A GREAT GROUP. WE HAVE TO BE A PART OF IT. WITH COUNTIES LIKE US, WHO HAVE TO PUT OUR RESOURCES IN AT THE

HIGHEST RATE, IT HELPS TO BRING IN THOSE SMALLER COUNTIES WHO DON'T HAVE A BUDGET SO THAT THEY CAN PARTICIPATE AND BE BETTER-PREPARED. THIS IS A HUGE DEAL AND I THINK WE NEED TO BE TOTALLY PREPARED AND SITTING ON THAT BOARD HELPS US TO DO THAT.

Chair Kafoury: HOW FREQUENTLY DOES THAT GROUP MEET?

Mr. Voss: THERE'S ABOUT 20 DIFFERENT COMMITTEES THAT ARE PART OF THE RDPO. THERE IS A POLICY COMMITTEE, THAT BOTH COMMISSIONER SMITH AND COMMISSIONER MEIERAN HAS BEEN PART OF, PAST AND PRESENT. THERE IS A STEERING COMMITTEE THAT I'M A MEMBER OF AND THEN THERE'S A PROGRAM AND SPECIFIC COMMITTEE THAT SUPPORT TRANSPORTATION TO MASS CARE TO COMMUNICATION. THERE'S A LOT OF COMMITTEES. THE POLICY COMMITTEE MEETS QUARTERLY. STEERING COMMITTEE MEETS EVERY MONTH AND SOME GROUPS MEET EVERYWHERE IN BETWEEN. A LOT OF MEETINGS.

Chair Kafoury: WELL, THERE WERE SOME QUESTIONS YESTERDAY. WE HAD THE FIRST MEETING OF OUR ERB. WHENEVER YOU TRY TO FOCUS ON A PARTICULAR THING, PEOPLE ARE LIKE, WHAT'S THE BIG CITY-WIDE PICTURE.

Mr. Voss: THERE'S A COMMITTEE ABOUT JUST ABOUT EVERYTHING AND IF NOT, SOMETIMES THEY ADD SOME. THIS YEAR, THEY ADDED A GROUP TO FOCUS ON MITIGATION AND RECOVERY, REGIONALLY. THERE'S CONVERSATION ABOUT ADDING ONE OR TWO MORE. THE MOST DIFFICULT PIECE FOR RDPO THIS YEAR MAY BE THE FACT THAT PORTLAND'S RISK FORMULA FROM FEMA AND DHS CHANGED. IT LOWERED. SO IT MIGHT BE HARDER TO RECEIVE DOLLARS. WE'RE STILL WAITING TO SEE. TYPICALLY THE FEDERAL GOVERNMENT HAS FUNDED THE 30 LARGEST CITIES IN THE COUNTRY. THE 30 LARGEST WITH A HIGH-RISK SCORE AND OUR RISK SCORE CHANGED FROM 27 TO 33. SO NATIONALLY. THIS IS WHERE WE'RE REALLY GOING TO SEE THE RUBBER MEETS THE ROAD.

Commissioner Smith: YOU DIDN'T TELL THEM ABOUT THE LIQUID GAS, THAT IF IT HIT THE RIGHT PLACE, IT WOULD EXPLODE?

Mr. Voss: WE ARE ACTIVELY TRYING TO CHANGE THE MIND OF PEOPLE AT DHS TO RECONSIDER HOW THEY DO THE FORMULA AND WHAT OUR THREATS REALLY ARE.

Commissioner Smith: THANK YOU FOR YOUR SERVICE.

Chair Kafoury: QUESTIONS? THANK YOU. AS I KNOW I SAY THIS EVERY TIME, IT'S SO REFRESHING TO HAVE A REAL EMERGENCY MANAGEMENT HERE AT MULTNOMAH COUNTY WHO CAN HANDLE THESE ISSUES AND TALK ABOUT

THEM AND KNOW WHERE WE'RE GOING AND WHERE WE SHOULD BE. IT'S GREAT TO HAVE YOU ONBOARD.

Mr. Voss: I ALWAYS APPRECIATE. I ALWAYS SAY, I'M ALWAYS GOOD AS MY STAFF AND SUPPORT AROUND ME SO I WANT TO THANK MY STAFF.

BWS SummerWorks Internship Program. Presenter: Jimmy Brown, District 2.

Mr. Brown: GOOD MORNING, COMMISSIONERS. I'M JIMMY BROWN WITH COMMISSIONER SMITH'S OFFICE AND I'M HERE TO TALK ABOUT THE SUMMERWORKS BUDGET REQUEST FOR THIS YEAR. BUT FIRST, I'D LIKE TO TALK ABOUT SOME FACTS. PROGRAM FACTS. AND IT'S MY UNDERSTANDING THAT YOU ALL ACTUALLY HAVE HAD A PRESENTATION ON SUMMERWORKERS, I BELIEVE, AROUND APRIL 11 OR SO, SO SOME OF THE INFORMATION YOU PROBABLY ALREADY HEARD. YOU HAVEN'T HEARD IT IN THE WAY THAT JIMMY BROWN DOES IT. SO, THE FACTS. WE HAVE ABOUT 2,000 APPLICATIONS THAT HAVE COME THROUGH. OVER 70 COMMUNITY PARTNERS AND SCHOOLS. OVER 1,000 YOUNG PEOPLE HAVE RECEIVED JOBS. LAST YEAR, THERE WERE 150 7,864 HOURS WORK AND \$1.5 MILLION IN EARNINGS AND WAGES. THAT'S A PROGRAM THAT WORKS. 70% OF THE YOUNG PEOPLE WERE LOW-INCOME. 42% OF THE YOUNG PEOPLE RETURNED TO HIGH SCHOOL.

THERE WAS A 78% SUCCESS RATE OF YOUNG PEOPLE WHO COMPLETED THE PROGRAM. 31% OF THE YOUNG PEOPLE ATTENDED POST-SECONDARY EDUCATION AND TRAINING AND 7 # 67 # 76% OF THE PEOPLE WERE YOUTHS OF COLOR. AND THAT WAS, AS A RESULT OF MULTNOMAH COUNTY'S \$1.1 MILLION APPROXIMATELY INVESTMENT. SO WE KNOW, WELL, WHAT IS SUMMERWORKS? WE KNOW IT'S A PUBLIC-PRIVATE PARTNERSHIP, THE PPP, THAT SUPPORTS YOUNG PEOPLE THROUGH THEIR FIRST WORK EXPERIENCE. WE CAN TALK ABOUT ALL OF US HAVING SOME TYPE OF WORK EXPERIENCE EARLY ON IN OUR LIFE, WHETHER IT WAS, IN MY CASE, WORKING AT THE CAR DEALERSHIP FOR 75 CENTS AN HOUR. SWEEPING THE PARKING LOT AND RECOGNIZING THAT I DIDN'T WANT MY SISTER TO GET ANY MONEY AT ALL BECAUSE IT WAS ALL FOR ME. BUT THAT WAS MY EXPERIENCE. WE KNOW THAT SUCCESS STARTS IN THE SUMMER. MY FIRST JOB WAS A SUMMER JOB, SWEEPING A PARKING LOT. FOR YOUNG PEOPLE NOW, WE KNOW IT'S CRITICAL TO LEARN THESE WORKPLACE SKILLS. AND IT ONLY COMES FROM REAL-WORK EXPERIENCE. IT DOESN'T COME FROM MAKE-WORK. WE KNOW THAT YOUNG PEOPLE, 16-24, GENERALLY ARE STILL BEING LOCKED OUT OF THE JOB MARKET.

MISSING THOSE EARLY WORK EXPERIENCES CAN HAVE A LONG-TERM AFFECT IN TERMS OF EMPLOYMENT AND LOWER LIFETIME EARNINGS. SO, IF YOU WERE MARKETING THIS PROGRAM, WHAT MIGHT YOU ASK? WHAT MIGHT YOU SAY TO A POTENTIAL EMPLOYER? WOULD YOU ASK THEM, WELL, IT'S YOUR CIVIC DUTY TO HIRE KIDS? THAT'S A FAIRLY DECENT ARGUMENT. WILL

YOU STOP KIDS FROM HANGING OUT AND GETTING IN TROUBLE? AND ANOTHER ONE, IT'S THE RIGHT THING TO DO. THOSE ARE ALL POINTS THAT HAVE BEEN MADE, AS WE LOOK AT HOW DO WE GET YOUNG PEOPLE INTO THE WORLD OF WORK? BUT FOR THOSE OF US WHO HAVE WORKED WITH BUSINESS PEOPLE, SOME OF THOSE ARGUMENTS OR SOME OF THOSE STATEMENTS AREN'T NECESSARILY THE MOST CRITICAL PIECE THAT WOULD REQUIRE THEM TO LOOK AT YOUNG PEOPLE, TO HIRE AS POTENTIAL EMPLOYEES AND SO WE CAN SAY THAT WORK SYSTEM PROVIDES FOR EMPLOYERS A COORDINATED SYSTEM OF TRAINING, SCREENING AND EMPLOYER RECORD SERVICES. EMPLOYERS GET A TANGIBLE RETURN ON THEIR INVESTMENT. CONVENIENT AND COST-EFFECTIVE. UPFRONT TRAINING AND SCREENING. EMPLOYER RECORD ACTIVITY. LOWER RISK IN EXPENSE OF HIRING YOUTH DIRECTLY BECAUSE IT'S DONE THROUGH WORK SYSTEMS.

Mr. Brown: THERE'S A PRODUCTIVITY PIECE THAT COMES WITH THIS. YOUNG PEOPLE COME READY TO DO REAL WORK, NOT MAKE-WORK. THEY'RE NOT EMPTYING WASTE PAPER BASKETS. THEY ARE WORKING IN ANIMAL SERVICES, COUNTY HEALTH DEPARTMENTS. SOME ARE EVEN WORKING IN COMMISSIONERS OFFICES. STAFF DEVELOPMENT. SUPERVISING A YOUNG PERSON, A YOUNG INTERN, IS AN OPPORTUNITY TO DEVELOP THE LEADERSHIP SKILLS OF FRONT-LINE STAFF. IT GIVES STAFF AN OPPORTUNITY TO WORK WITH A YOUNG PERSON THAT MAY BE ENTERING THE WORKFORCE AS THEIR FIRST PLACE OF EMPLOYMENT. SO, WE KNOW THAT YOUNG PEOPLE ARE GOING TO GET SOMEWHERE AROUND 180 HOURS OF OPPORTUNITY TO WORK. THEY'RE GOING TO RECEIVE ABOUT \$2,500, WHICH COVERS ALL THE WAGES AND DIRECT COSTS THAT GETS TO LEVERAGE THE FUNDS THAT WORKSYSTEM PROVIDES ITSELF AND WHAT'S IN IT FOR THE KIDS?

SO, THEY GET TO EARN SOME MONEY AND GAIN MEANINGFUL WORK EXPERIENCE AND LEARN AND DEVELOP SKILLS AND ATTITUDES AND COMMITS. THEY GAIN EXPOSURE TO EXCITING CAREER INDUSTRIES. THIS IS THAT POINT WHERE YOUNG PEOPLE CAN SAY, PUBLIC SERVICE MATTERS. THAT THROUGH THEIR EXPERIENCE IN WORKING WITH MULTNOMAH COUNTY AND THE DEPARTMENTS THEY HAVE OR WORKING THROUGH TRIMET, THEY GET A SENSE OF, THIS IS WHAT PUBLIC SERVICE WORK DOES. IT WORKS WITH VULNERABLE POPULATIONS. IT WORKS WITH THE ELDERLY. IT WORKS WITH YOUNG PEOPLE. IT WORKS IN THE COMMUNITY JUSTICE DEPARTMENT SO WE GET TO SEE WHAT HAPPENS WHEN YOU MAKE THAT WRONG DECISION. AND HOW THAT CAN IMPACT YOU FURTHER IN LIFE. AND THOSE SUMMERWORKS IS A SHORT-TERM-BASED PROGRAM. THE GOAL IS TO INTRODUCE PEOPLE TO THE WORLD AND IMPACT THEIR FUTURE. THE PROGRAM IS GOING TO BE STARTING APPROXIMATELY JUNE OF THIS YEAR, JUNE 26 OR 27 OF 2017. AND GENERALLY, WILL END BY AUGUST, WITH SOME EXTENSION THROUGH THE END OF SEPTEMBER.

Mr. Brown: YOUNG PEOPLE DON'T JUST GET TO WALK INTO THE DOOR AND GET A JOB. THERE IS A WORK READINESS TRAINING PROGRAM THAT IS ATTACHED TO THIS. YOUNG PEOPLE WILL BE MATCHED WITH THEIR SKILLS AND INTERESTS BY WORKSYSTEMS AND IRCO SO YOUNG PEOPLE WON'T MOVE INTO THIS UNTIL THEY COMPLETE THEIR WORK READINESS TRAINING PROGRAM.

Commissioner Smith: JIMMY BROWN. THANK YOU.

Mr. Brown: YOU'RE WELCOME.

Commissioner Smith: I HAVE A QUICK QUESTION FOR YOU.

Mr. Brown: YES?

Commissioner Smith: MANY OF THESE FOLKS, THEY NOT ONLY WORK IN MULTNOMAH COUNTY, BUT THEY ALSO WORK OUTSIDE MULTNOMAH COUNTY. DO THEY HAVE A VARIETY OF PLACES THAT THEY WORK? IT'S JUST NOT THE CENTRAL CITY AREA?

Mr. Brown: YOUNG PEOPLE COME FROM BOTH MULTNOMAH AND WASHINGTON COUNTIES. MULTNOMAH COUNTY IS ONE OF THE DIRECT EMPLOYERS. THERE ARE OTHER COMMUNITY-BASED PROGRAMS THAT PROVIDE OPPORTUNITIES, AS A WORK SITE. SO WE ARE NOT ALONE IN HAVING SITES. WE PROVIDE OVER 120-SOME SLOTS INTERNALLY INSIDE OF THE DEPARTMENTS. BUT THERE ARE OVER 4 00 SLOTS WE ARE ABLE TO PROVIDE OUTSIDE OF MULTNOMAH COUNTY.

Commissioner Smith: SO ONE OF THE THINGS THAT I WANT TO DO TO KIND OF SET THE STAGE TO THIS IS THAT, WE KNOW THAT THERE ARE 30,000 YOUNG PEOPLE BETWEEN THE AGES OF 16 AND 24 WHO ARE NOT WORKING. AND WHO ARE NOT IN SCHOOL. SO, THE STRUGGLE IS REALLY REAL FOR A LOT OF YOUNG PEOPLE IN THIS COMMUNITY. AND AS A RESULT, I WANT TO DROP AN AMENDMENT FOR 450 ADDITIONAL POSITIONS THAT WOULD COME OUT OF ONE-TIME-ONLY MONEY. WE HAVE \$12 MILLION THAT WE DIDN'T EXPECT TO HAVE THIS YEAR AND I THINK THIS IS REALLY, REALLY IMPORTANT BECAUSE THIS PAYCHECK, FOR MANY, IS THE ONLY PAYCHECK THAT SOME FAMILIES HAVE DURING THE SUMMER. AND, TO THE EXTENT THAT WE CAN HELP KEEP PEOPLE OFF THE STREETS, TRAIN THEM AND ALSO OFFER OPPORTUNITIES FOR A CAREER IN PUBLIC SERVICE. SO I THINK THAT'S GREAT AND, THANK YOU FOR YOUR PRESENTATION.

Mr. Brown: THANK YOU, COMMISSIONER.

Chair Kafoury: DO WE HAVE ANY OTHER QUESTIONS FOR JIMMY?

Commissioner Stegmann: THANK YOU, CHAIR. JIMMY, DID WE LOOK AT HAVING MORE OF A YEAR-LONG VERSUS A SUMMER DURATION? PART OF THE PROBLEM THAT I SEE IS THE TIMING IN WHICH WE DO OUR BUDGET AND KIDS GETTING OUT OF SCHOOL AND HAVING WORKSYSTEMS GETTING RAMPED UP. SO, CAN YOU JUST TALK ABOUT THAT?

Commissioner Smith: THESE CAN BE USED THROUGHOUT THE YEAR. THEY CAN BE USED NOT JUST FOR THE SUMMER. SOME OF THESE DOLLARS GO ALL THE WAY BACK AROUND UNTIL JUNE 30. BUT THE BULK OF THE PEOPLE GO TO WORK DURING THE SUMMER, BUT WE USE SOME OF OUR MONEY DURING THE SCHOOL YEAR. IT WOULD BE GREAT. I DON'T WANT TO START THINKING ABOUT THE SCHOOL YEAR. BUT WE DO SPEND MONEY FROM THIS POT TO HAVE YEAR-ROUND OPPORTUNITIES.

Commissioner Stegmann: DO WE KNOW HOW MANY SUMMER JOBS VERSUS HOW MANY YEAR-ROUND.

Commissioner Smith: MORE SUMMER JOBS THAN YEAR-ROUND. WE'D HAVE TO GET ADDITIONAL DOLLARS TO DO YEAR-ROUND.

Chair Kafoury: WE CAN HAVE ANDREW FROM WORKSYSTEMS TO COME BACK IF YOU'RE CURIOUS TO GET MORE SPECIFICS. HE SHOWED US DATA LAST TIME AT THE APRIL 11 MEETING, ABOUT WHO'S BEING SERVED. THEY HAD THAT NICE BROCHURE. IT COMBINES WITH OTHER DOLLARS FROM OTHER JURISDICTIONS.

Commissioner Stegmann: THAT WOULD BE GREAT. I'M CONCERNED ABOUT THE MECHANICS AND THE TIMING AND ALL OF THAT.

Mr. Brown: MY EXPERIENCE IS, A ROBUST YOUTH EMPLOYMENT PROGRAM WOULD, IN FACT, GENERATE A YEAR-ROUND EMPLOYMENT PROGRAM FOR YOUNG PEOPLE. AGAIN, IT'S ABOUT DEVELOPING A REAL-WORLD WORK EXPERIENCE. AND AT THE SAME TIME, IT EXPOSES YOUNG PEOPLE THAT MAY NOT BE PLAYING SPORTS, MAY NOT BE INVOLVED EXTRA CURRICULAR ACTIVITIES, BUT MAY WANT TO WORK DURING THE SCHOOL YEAR.

Commissioner Smith: JIMMY, YOU HAVE TO REMEMBER, ONE-THIRD OF THE DOLLARS WE GET TO SERVE ALL THESE STUDENTS, THEY'RE SPECIFICALLY FOR SUMMER JOBS THAT COME FROM THE FEDERAL GOVERNMENT SO THE FEDERAL GOVERNMENT PAYS FOR THE SUMMER, ONE-THIRD OF THAT. SO WE DON'T GET THAT ANYPLACE ELSE OTHER THAN WORKSYSTEMS SO WE HAVE TO BE CONSISTENT WITH THE MONEY WE GET FROM THE FEDS TO MATCH. I'LL GET YOU ADDITIONAL INFORMATION.

Commissioner Meieran: I ALSO LOOK FORWARD TO GETTING A LOT MORE ADDITIONAL INFORMATION WITH SOME MORE OUTCOMES AND STATISTICS

AND DIFFERENT MEASURES AND THINGS, SO MAYBE A REPEAT OF THAT FOLLOW-UP ON THAT OTHER BRIEFING WOULD BE HELPFUL. YOU DID MENTION THAT 1,000 PEOPLE HAD GOTTEN JOB. OVER WHAT TIME PERIOD?

Mr. Brown: THAT WAS JUST IN LAST YEAR'S PROGRAM.

Commissioner Meieran: WHAT WAS THE BUDGET FOR THAT?

Mr. Brown: \$1.1 MILLION WAS RECEIVED FROM MULTNOMAH COUNTY IN THE LAST PROGRAM YEAR.

Commissioner Meieran: OKAY. WHAT'S THE REQUEST FOR 450 ADDITIONAL?

Mr. Brown: THE 450 ADDITIONAL POSITIONS. SO, IN THIS CURRENT ASK, I BELIEVE IT'S \$125,000 FOR 50. \$1.1 MILLION WOULD BE REQUIRED FOR 450 ADDITIONAL POSITIONS.

Commissioner Meieran: THANK YOU. I LOOK FORWARD TO GETTING MORE INFORMATION. THANKS SO MUCH.

Chair Kafoury: ALL RIGHT. THANK YOU, MR. BROWN. WE'VE ALL BEEN WAITING FOR THE COUNTY ATTORNEY.

BWS-7c Multnomah County Attorney. Presenter: Jenny Madkour, County Attorney

Ms. Madkour: GOOD MORNING, CHAIR AND COMMISSIONERS. JENNY MADKOUR, I'M YOUR COUNTY ATTORNEY. AND TODAY WE'RE TALKING ABOUT THE COUNTY ATTORNEY BUDGET AND WE ARE PURELY AN INTERNAL SERVICE. WE REPRESENT MULTNOMAH COUNTY'S OFFICIALS ON MATTERS RELATED TO COUNTY BUSINESS AND THAT'S THE SUM TOTAL OF WHAT WE DO. WE DO NOT ADVISE ON EXTERNAL MATTERS, PERSONAL MATTERS, POLITICAL MATTERS OR OTHER MATTERS THAT ARE NOT ASSOCIATED WITH COUNTY BUSINESS AND OUR FUNCTIONS AND SO THAT'S ESSENTIALLY A RISK MITIGATION MANAGER. SOME WOULD CALL IT A NECESSARY EVIL.

Chair Kafoury: A LOT OF PEOPLE SAY THAT ABOUT LAWYERS, TOO. [LAUGHTER]

Ms. Madkour: WE ARE FULLY-FUNDED THROUGH THE RISK FUND. THERE IS NO GENERAL FUND ALLOCATION ASSOCIATED WITH THE COUNTY ATTORNEY'S OFFICE AND WE ARE 84% TOWARDS PERSONNEL. SO, OUR BUDGET IS SIMPLE IN COMPARISON TO SOME OF THE OTHER MORE COMPLEX BUDGETS THAT YOU'LL BE LOOKING AT DURING THIS BUDGET SEASON. I'M GOING TO BE TALKING ABOUT SOME OF OUR EXPENDER AND SUCCESS PLANNING. NEXT SLIDE. THANK YOU. HERE'S OUR SIMPLE BUDGET. I TRIED TO MAKE IT LOOK FANCY. IT IS TWO GIANT BLOCKS. [LAUGHTER] WE HAVE FY '17 AND FY '18.

WHEN WE GO TO OUR CATEGORIES, AGAIN, THERE'S NOT MUCH FANCY GRAPHICS WE CAN HAVE HERE. 84%, PERSONNEL. INTERNAL SERVICES, WHICH INCLUDES A LOT OF TRAININGS AND CONTINUING LEGAL EDUCATION AND EXPANSION OF KNOWLEDGE-BASE FOR ATTORNEYS IN THE OFFICE. HERE'S OUR ORGANIZATIONAL CHART.

Ms. Madkour: I WAS LAUGHING OUT LOUD BECAUSE IT'S ALL PRETTY STRAIGHTFORWARD. I'M YOUR COUNTY ATTORNEY, I HAVE A DEPUTY COUNTY ATTORNEY WHOSE ONE OF THE 18 OTHER ATTORNEYS IN THE OFFICE, AS WELL AS A 6.8 STAFF OF PARALEGALS AND OTHER SUPPORT SERVICES. SO THIS IS WHAT WE DO, IN A NUTSHELL. WE PROVIDE LEGAL SERVICE. LAST YEAR, WE PROVIDED OVER 27,000 OF DIRECT LEGAL SERVICE. WE DEFINE THAT AS LEGAL SERVICE WHICH IS DIRECTLY APPOINTED TOWARD PROVIDING LEGAL ADVICE TOWARDS CLIENT. IT DOESN'T INCLUDE OUR BILLING TIME, OUR LEGAL TRAINING OR OTHER ADMINISTRATIVE THINGS THAT WE DO. IT IS JUST A FRACTION OF THE TIME THAT WE DO SPEND AND THAT'S 91% OF OUR TIME IS DEDICATED TO DIRECT SERVICE SO THAT'S A NUMBER WE'VE BEEN TRACKING OVER YEARS. AND, OVER ABOUT 12 YEARS NOW, WE'VE BEEN TRACKING THAT NUMBER AND WE AVERAGE ABOUT 90% TO 94%. LITIGATION IS THE BULK OF OUR TIME, OF OUR DIRECT SERVICE TIME. 41%. THAT'S GOING TO INCLUDE CASES IN STATE AND FEDERAL COURT. ADMINISTRATIVE ACTIONS. BUREAU OF LABOR AND INDUSTRIES. LAND USE APPEALS. AND OTHER MATTERS, WHICH ARE ACTUALLY IN COURT.

WE ALSO DO SOME INTERNAL SERVICE, LIKE PROVIDING TRAINING. SO, WE PROVIDED OVER 132 HOURS OF TRAINING AND THAT'S NOT ONE-ON-ONE TRAINING, THAT'S GROUP TRAINING SO ALTHOUGH I DON'T TRACK THAT NUMBER SPECIFICALLY, IT WOULD BE A GREAT METRIC TO LOOK AT TRACKING IN THE FUTURE, WHAT BENEFIT DOES THE COUNTY ACTUALLY GET? FOR EXAMPLE, IF I 10 PEOPLE IN A ROOM AND I'M TRAINING THEM FOR AN HOUR, THAT IS 10 HOURS OF BENEFIT TO THE COUNTY AS FAR AS WHAT PEOPLE ARE RECEIVING AND SO THAT'S A METRIC WE'RE GOING TO BE LOOKING AT EXPANDING FOR THE FUTURE. ENHANCED LEVEL OF SERVICES. YOU KNOW, OUR ENVIRONMENT IS GROWING AND IT'S CHANGING AND THE ISSUES THAT WE ARE DEALING WITH ARE GROWING AND CHANGING, AS WELL. I.T. I.T. SERVICES, COMPUTER PROGRAMMING, SECURITY, PRIVACY. THESE ARE ISSUES NOT UNIQUE TO MULTNOMAH COUNTY, OF COURSE. BUT ISSUES THAT REQUIRE GREATER AND GREATER SERVICE AND REVIEW AND SO WE HAVE BE RAMPING UP INTERNALLY TO DEVELOP THAT EXPERTISE AND TO PROVIDE THE TRANSACTIONAL WORK, WHICH IS REVIEWING CONTRACTS WITH SOFTWARE PROVIDERS, AS WELL AS OTHER SECURITY MEASURES AND HIPAA, WHICH PROTECTS MEDICAL INFORMATION.

WE ARE A MEDICAL PROVIDER AT THE COUNTY, AS WELL AS DEALING WITH PROTECTED HEALTH INFORMATION AND SO ASSURING COMPLIANCE IN THAT AREA IS SOMETHING THAT MULTNOMAH COUNTY IS AT A FOREFRONT WITHIN

THE STATE OF TAKING PROACTIVE MEASURES TO MAKE SURE THAT WE ARE MEETING THE VERY STRICT COMPLIANCE MEASURES OF SECURITY AND PRIVACY. ONE THING THAT I WOULD NOTE, IN A WAY TO TOOT OUR OWN HORN, IS THE MULTNOMAH COUNTY ATTORNEY'S BUDGET IS IN THE \$5 MILLION AND LAST YEAR, OUR LITIGATION SECURED \$11 MILLION. IN THE PRIVATE SECTOR, WE WOULD GET SOME KIND OF CUT OF THAT. WHAT WE GET IS THE PRIDE IN KNOWING THAT THROUGH OUR LITIGATION EFFORTS, WE WERE ABLE TO BRING MONEY BACK INTO THE COUNTY. THIS MONEY, THROUGH, DEPENDING ON WHAT TIME IT COMES IT, IT GOES TO THE GENERAL FUND OR A DEDICATED FUND DEPENDING ON THE LITIGATION.

Ms. Madkour: IT'S SOMETHING WE'RE PRETTY PROUD OF. FROM A BUDGETING PERSPECTIVE, THE DOLLARS THAT ARE SPENT ON THE COUNTY ATTORNEY'S OFFICE REALLY REPRESENT FISCAL ACCOUNTABILITY. OUR HOURLY RATE IS CALCULATED TO BE AN EFFECTIVE RATE OF \$182.10 AN HOUR. IF YOU WERE TO SECURE THOSE SERVICES IN THE PRIVATE SECTOR, IT WOULD BE \$400, \$500, \$600 AN HOUR. YOU HAVE SOME OF THE MOST TALENTED AND SKILLED EXPERTISE WORKING AT THE COUNTY ATTORNEY'S OFFICE. THIS LAST SLIDE IS TO GIVE YOU A SNAPSHOT OF THE SERVICE WE PROVIDE. IT MAY BE DIFFICULT TO SEE. BUT IF WE START WITH NONDEPARTMENTAL, THE BIG BLOCK THERE IS 70%. AND THAT IS TOWARDS CONTRACTS. SO IT'S REVIEWING CONTRACTS.

YOU CAN SEE THE SLIDE RULE, NONDEPARTMENTAL IS MOSTLY ABOUT CONTRACTS AND AGAIN, REVIEWING THOSE MATTERS. IF WE GO DOWN TO THE SHERIFF'S OFFICE, WE'RE MOSTLY DOING LITIGATION, 78% OF OUR TIME IS SPENT IN LITIGATION. THEY RUN A 24-7/365 CORRECTIONS FACILITY THAT REQUIRE A GREAT AMOUNT OF LITIGATION AND YOU'LL SEE IT IN BETWEEN. I CAN GIVE YOU ACTUAL PRINTOUTS OF THIS SO YOU CAN SEE IT A LITTLE BIT MORE CLEARLY. IT GIVES A SNAPSHOT AND THESE NUMBERS ARE PRETTY CONSISTENT YEAR AFTER YEAR. THIS IS PRETTY AVERAGE. THAT'S BASICALLY WHAT WE DO AND AS I SAID, THE NUMBERS ARE PRETTY SIMPLE. WE'RE UNDER \$5.5 MILLION AND I'M HAPPY TO ANSWER ANY QUESTIONS YOU HAVE.

Commissioner Stegmann: JUST A COMMENT. THANK YOU FOR THE INFORMATION AND I JUST WANTED TO GIVE A KUDOS TO JED, WHO FIVE MINUTES BEFORE I SAID, HEY, WOULD YOU TAKE ME A TOUR ON THE RURAL RESERVE. I'M HEARING IT'S \$500 AN HOUR, I SHOULD HAVE BEEN CAREFUL. NOW I KNOW. [LAUGHTER] I APPRECIATE HOW RESPONSIVE YOUR OFFICE IS TO OUR INDIVIDUAL NEEDS AND THAT REALLY HELPS ME MAKE BETTER POLICY DECISIONS. SO, THANK YOU.

Ms. Madkour: THANK YOU, COMMISSIONER. ONE NOTE ON THAT, THIS IS IMPORTANT FROM A BUDGETING PERSPECTIVE. THE WAY THE COUNTY ATTORNEY'S OFFICE IS SET UP IS WE DO NOT BILL YOU DIRECTLY. INSTEAD,

OUR TIME IS BUDGETED IN THROUGH THIS BUDGET PROCESS SO THAT WHEN INDIVIDUAL OFFICIALS NEED HELP ON LEGAL MATTERS, THEY CAN FEEL FREE TO CONTACT US AND WE CAN SPEND THE TIME THAT IT TAKES TO WALK YOU THROUGH THOSE ISSUES INSTEAD OF WORRYING, OH, IT'S AN HOUR AND 20 MINUTES. WE FEEL VERY FORTUNATE TO BE ABLE TO PROVIDE THE SERVICE THAT WAY.

Commissioner Smith: I HAVE A QUESTION. JENNY, HOW MUCH MONEY IS IN OUR RISK FUND RIGHT NOW?

Ms. Madkour: COMMISSIONER, I DON'T HAVE THAT NUMBER OFF THE TOP OF MY HEAD. MAYBE SOME OF OUR ESTEEMED BUDGET FOLKS DO? AND THE COUNTY ATTORNEY'S OFFICE IS JUST A SMALL FRACTION OF THE RISK FUND. WE MIGHT NEED TO GET BACK TO YOU ON THAT.

Commissioner Smith: YOU SAID YOU RUN YOUR OFFICE OUT OF THE RISK FUND. I WAS CURIOUS HOW MUCH WE YIELD EVERY YEAR?

Ms. Madkour: WE'LL NEED TO FOLLOW-UP ON THAT.

Commissioner Smith: OKAY. THANK YOU.

Chair Kafoury: ANY OTHER QUESTIONS OR COMMENTS? THANK YOU VERY MUCH. I DO THINK WE HAVE SOME QUESTIONS FOR YOU, MIKE JASPIN, AND A DECISION TO MAKE ABOUT TOMORROW'S SCHEDULED WORK SESSION FOLLOW-UP. WE CAN GO THROUGH WITH IT, IF PEOPLE HAVE SPECIFIC ITEMS THEY'D LIKE TO BRING UP. WE ALSO HAVE PLENTY OF TIME NEXT WEEK IF YOU WANT TIME TO PROCESS WHAT YOU'VE HEARD TODAY AND TALK TO THE BUDGET OFFICE OR THE DEPARTMENTS AND THEN COME BACK AND ASK QUESTIONS. IT FEELS LIKE WE'RE RUSHING THROUGH IT, BUT WE'RE TAKING IT SLOW AND YOU CAN HAVE AS MUCH TIME TO HEAR THINGS AS YOU WANT. BEFORE WE MAKE THAT DECISION, AS WE MOLD IT OVER, COMMISSIONER VEGA PEDERSON HAD SOME QUESTIONS.

Vice-Chair Vega Pederson: I SPENT A LITTLE TIME LOOKING AT THIS GREAT SHEET THAT WE GOT AND I WAS WONDERING IF YOU COULD WALK ME THROUGH. SOME OF IT IS SELF-EXPLANATORY. SOME OF THE COLUMN HEADINGS AND WHAT THEY MEAN. SOME OF THEM ARE ZEROS. SOME OF THEM HAVE STUFF IN THEM. OTHER PROPOSED AMENDMENTS MIGHT HAVE THOSE FILLED IN SO I'D LIKE TO KNOW WHAT THAT REFERS TO. I THINK THIS WILL BE AN IMPORTANT DOCUMENT AS WE GO THROUGH THIS PROCESS.

Mr. Jaspin: SO, FOR THE PROPOSED NEW EXPENDITURES, WE JUST WALKED THROUGH WHO PROPOSED IT. IF THERE'S AN EXISTING PROGRAM OFFER THAT WAS PREPARED, WE PUT THAT NUMBER IN. SOMETIMES THERE ISN'T A PREPARED PROGRAM OFFER YOU CAN REFERENCE. WE TRY TO DESCRIBE

WHAT THE PROGRAM IS AND ITS INTENT. SOMETIMES A COMMISSIONER WILL PROVIDE US WITH ADDITIONAL INFORMATION ABOUT WHAT IT'S SUPPOSED TO LOOK LIKE, WHO'S SUPPOSED TO DO IT. WE TRY TO LAY OUT THE DEPARTMENT THE APPROPRIATION WILL END UP IN. IF THERE'S ALREADY A BUDGET IN THE PROPOSED BUDGET, WE'LL EXPLAIN THAT. AND THEN, WHEN WE ADD NEW EXPENDITURES, WE WANT TO TRY TO CLASSIFY THEM, WHETHER THEY'RE INTENDED FOR ONE-TIME-ONLY. ON THE UPPER PART OF THE SECTION, THE PROPOSED FUNDING SECTION, THAT IS WHERE WE KEEP TRACK OF SOMETHING IF SOME SOMEBODY PROPOSED MAKING A REDUCTION, WE WOULD WRITE DOWN THE EXACT SAME INFORMATION. OR, IN PAST YEARS, WE'VE ASSUMED WE WON'T SPEND THE GENERAL FUND CONTINGENCY, WHICH WAS A, QUOTE, NEW REVENUE SOURCE TO FUND OPTIONS. AS WE GET CLOSER TO ADOPTING AMENDMENTS, WE'LL GO THROUGH A PROCESS TO EITHER GROUP OR SCRATCH SOME OFF THE LIST.

Commissioner Meieran: THANK YOU FOR ASKING THE QUESTION, VERY HELPFUL. AND, THANK YOU FOR ANSWERING. IF THERE'S A PROPOSED NEW EXPENDITURE AND WE ARE IDENTIFYING AN OFFSET, IS THERE A PLACE ON THIS THAT WE WOULD DO THAT, OR DID I JUST MISS IT?

Mr. Jaspin: YES. WE'LL PUT THAT UP AT THE TOP UNDER THE PROPOSED. OVER THE YEARS, WE'VE BEEN DOING THIS, EACH YEAR IS A LITTLE BIT DIFFERENT DEPENDING ON IS THERE A KNOWN FUNDING SOURCE? SOMETIMES WHEN WE COME BACK WITH THE FORECAST, WE SAY, YOU'LL HAVE MORE MONEY. WE COULD SAY YOU HAVE LESS MONEY. HOW WE'LL LAY THIS OUT WILL EVOLVE OVER THE NEXT THREE OR FOUR WEEKS.

Vice-Chair Vega Pederson: HAS THERE EVER BEEN A REQUIREMENT THAT, LIKE, IF YOU PUT FORWARD A NEW EXPENDITURE, YOU HAVE TO PUT FORWARD AN OFFSET?

Chair Kafoury: I DON'T KNOW THAT WE SPECIFICALLY LAID IT OUT LIKE THAT. BUT IT SHOULD BE IN THE BACK OF YOUR MIND BECAUSE IT IS A BALANCED BUDGET CURRENTLY. IF WE HAD A WHOLE LIST OF EXPENDITURES AND WE DON'T HAVE MONEY AT THE TOP, IT'S NOT GOING TO GET FUNDED.

Vice-Chair Vega Pederson: OKAY. THANK YOU.

Chair Kafoury: DOES ANYBODY HAVE ANYMORE QUESTIONS ABOUT BUDGET? HOUSING? DO PEOPLE HAVE A YAY OR NAY FOR TOMORROW? OKAY. GREAT, WELL WE THEN NOT HAVE TOMORROW AFTERNOON'S BUDGET WORK SESSION NUMBER 8. WE WILL BE IN OUR OFFICES STUDYING AWAY WITH THE BUDGET WITH OUR HIGHLIGHTER PENS AND PHONES CALLING THE BUDGET OFFICE. THANK YOU VERY MUCH.

Mr. Jaspin: WE WILL HAVE A WORK SESSION NEXT WEEK. THERE'S A PUBLIC HEARING THIS EVENING.

Chair Kafoury: THANK YOU. THE PUBLIC HEARING IS 6:00 P.M. TONIGHT IN THIS CHAMBER AND THEN AFTER THAT, WE WILL BE BACK NEXT WEDNESDAY MORNING, AT 9:30. THANK YOU. ALL RIGHT. SEEING NO FURTHER BUSINESS, WE ARE ADJOURNED.

ADJOURNMENT – 11:51 a.m.

[CAPTIONS PROVIDED BY LNS CAPTIONING AND MAY INCLUDE INACCURATE WORDS OR PHRASES DUE TO SOUND QUALITY, OTHER TECHNICAL DIFFICULTIES AND/OR SOFTWARE ERRORS.]

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Submitted by:
Lynda J. Grow, Board Clerk and
Marina Baker, Assistant Board Clerk
Board of County Commissioners
Multnomah County, Oregon