

ANNOTATED MINUTES

Tuesday, November 16, 1999 - 9:30 AM
Multnomah County Courthouse, Boardroom 602
1021 SW Fourth Avenue, Portland

SPECIAL BOARD MEETING

Chair Beverly Stein convened the meeting at 9:33 a.m., with Vice-Chair Diane Linn, Commissioners Sharron Kelley, Lisa Naito and Serena Cruz present.

CONSENT CALENDAR

***UPON MOTION OF COMMISSIONER KELLEY,
SECONDED BY COMMISSIONER LINN, THE
CONSENT CALENDAR (ITEMS C-1 THROUGH C-
18) WAS UNANIMOUSLY APPROVED.***

SHERIFF'S OFFICE

- C-1 Budget Modification MCSO 01 Approving Reclassification of an Enforcement Sergeant Position to an Enforcement Lieutenant Position to Match the Duties of the Position as Assigned
- C-2 Dispenser Class A Liquor License Renewal for MULTNOMAH FALLS LODGE, 515 Scenic Highway and Columbia Gorge, Bridal Veil
- C-3 Package Store Liquor License Renewal for BIG BEARS CROWN POINT MARKET, 31815 East Crown Point Highway, Troutdale
- C-4 Package Store Liquor License Renewal for CRACKER BARREL GROCERY, 15005 NW Sauvie Island Road, Portland
- C-5 Package Store Liquor License Renewal for PLAINVIEW GROCERY, 11800 NW Cornelius Pass Road, Portland
- C-6 Package Store Liquor License Renewal for ROCKY POINT MARINA, 23586 NW St Helens Highway, Portland
- C-7 Package Store With Pumps Liquor License Renewal for CORBETT COUNTRY MARKET, 36801 East Historic Columbia River Highway, Corbett

- C-8 Package Store With Pumps Liquor License Renewal for TENLY'S JACKPOT FOOD MART, 28210 SE Orient Drive, Gresham
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- C-11 Retail Malt Beverage Liquor License Renewal for PLEASANT HOME SALOON, 31637 SE Dodge Park Boulevard, Gresham
- C-12 Retail Malt Beverage Liquor License Renewal for SPRINGDALE TAVERN, 32302 East Crown Point Highway, Corbett
- C-13 Retail Malt Beverage Liquor License Renewal for WILD WOOD GOLF COURSE, 21881 NW St Helens Road, Portland

DEPARTMENT OF SUPPORT SERVICES

- C-14 RESOLUTION Authorizing Advance Distribution of Funds from the Multnomah County General Fund to Property Taxing Districts as Allowed Under ORS 311.392

RESOLUTION 99-222.

DEPARTMENT OF ENVIRONMENTAL SERVICES

- C-15 FINAL ORDER Affirming the Hearings Officer Decision to Deny HV 16-98 and WRG 6-98

ORDER 99-223.

- C-16 RESOLUTION Authorizing Execution of Deed D001693 Upon Complete Performance of a Contract with Al Bunnell

RESOLUTION 99-224.

DEPARTMENT OF HEALTH

- C-17 Budget Modification HD 2 Adding 2.3 FTE and \$107,830 State of Oregon Health Division School Based Clinic Grant Funds to the School Based Clinic Budget

- C-18 Budget Modification HD 6 Approving Increases and Decreases in Job Class in Field Services, HIV Services, and the Safenet Budget to Conform with Current Operational Needs

REGULAR AGENDA

PUBLIC COMMENT

- R-1 Opportunity for Public Comment on Non-Agenda Matters. Testimony Limited to Three Minutes Per Person.

ROGER TROEN SUBMITTED QUESTIONS FOR ANIMAL CONTROL TASKFORCE.

DEPARTMENT OF ENVIRONMENTAL SERVICES

- R-2 Intergovernmental Agreement 0010837 with the Oregon Department of Transportation for Three Phases of Broadway Bridge Rehabilitation Projects Relating to Mechanical Repairs to the Drawbridge, Bridge Street Lighting and Broadway Ramp Sidewalks

COMMISSIONER KELLEY MOVED AND COMMISSIONER LINN SECONDED, APPROVAL OF R-2. IAN CANNON EXPLANATION. AGREEMENT UNANIMOUSLY APPROVED.

NON-DEPARTMENTAL

- R-3 RESOLUTION Accepting the Siting Advisory Committee Recommendation to Proceed with Securing the 102nd and E. Burnside Site for Potential Co-location of the Child Receiving Center and the Child Abuse Multi-Disciplinary Team; and Directing a Public Siting Process

COMMISSIONER KELLEY MOVED AND COMMISSIONER LINN SECONDED, APPROVAL OF R-3. HELEN SMITH EXPLANATION AND COMMENTS IN SUPPORT. CITY COMMISSIONER DAN SALTZMAN TESTIMONY IN SUPPORT. COMMISSIONER LINN COMMENTS IN SUPPORT AND REQUESTED THAT STAFF CONTACT HAZELWOOD NEIGHBORHOOD ASSOCIATION AND INVITE THEM TO BECOME INVOLVED IN PUBLIC SITING PROCESS. COMMISSIONER

NAITO COMMENTS IN SUPPORT OF CO-LOCATION, SHARED FINANCING AND IN APPRECIATION FOR WORK OF ADVISORY COMMITTEE, STAFF AND ELECTED OFFICIALS. COMMISSIONER KELLEY THANKED COLLEAGUES INVOLVED IN PROJECT THESE LAST TEN YEARS AND REPORTED ON HAZELWOOD NEIGHBORHOOD ASSOCIATION MEETING SHE ATTENDED LAST NIGHT, ADVISING NO ONE HAD CONCERNS WITH A CHILD RECEIVING CENTER, THEY JUST WANTED TO BECOME INVOLVED IN THE SITING PROCESS. COMMISSIONER CRUZ THANKED EVERYONE INVOLVED AND ADVISED SHE CANNOT SUPPORT RESOLUTION BECAUSE SHE FEELS IT IS TOO EXPENSIVE AND THAT THE SIGHT MAY BE MORE APPROPRIATE FOR AFFORDABLE HOUSING BECAUSE OF ITS PROXIMITY TO THE TRANSIT MALL. CHAIR STEIN COMMENTS IN APPRECIATION AND IN SUPPORT OF SHARED FINANCING. RESOLUTION 99-225 APPROVED, WITH COMMISSIONERS KELLEY, LINN, NAITO AND STEIN VOTING AYE, AND COMMISSIONER CRUZ VOTING NO.

R-4 RESOLUTION Opposing Multilateral Agreement on Investment Provisions that Unfairly Restrict Local Control

COMMISSIONER LINN MOVED AND COMMISSIONER CRUZ SECONDED, APPROVAL OF R-4. JOHN RAKOWITZ EXPLANATION. PER FAGERENG, ROLF SKAR, ELMER LAULAINEN, PETER PARKS, NANCY HAQUE, BILL BRADLEY, CHRIS FERLAZZO, JOE SCHNEIDER, JOHN MARKS, STUART FISHMAN AND CHRIS FROST TESTIMONY IN SUPPORT OF RESOLUTION. CHAIR STEIN, COMMISSIONERS LINN, CRUZ, NAITO AND KELLEY COMMENTS IN SUPPORT. RESOLUTION 99-226 UNANIMOUSLY APPROVED.

DEPARTMENT OF SUPPORT SERVICES

R-5 RESOLUTION Adopting a 1999-00 Supplemental Budget for Multnomah County and Making Appropriations Thereunder, Pursuant to ORS 294.435

**COMMISSIONER KELLEY MOVED AND
COMMISSIONER LINN SECONDED, APPROVAL
OF R-5. CAROL FORD EXPLANATION.
RESOLUTION 99-227 UNANIMOUSLY APPROVED.**

There being no further business, the special meeting was adjourned at 10:42 a.m.

Tuesday, November 16, 1999 - 10:00 AM
(OR IMMEDIATELY FOLLOWING REGULAR MEETING)
Multnomah County Courthouse, Boardroom 602
1021 SW Fourth Avenue, Portland

BUDGET WORK SESSION

Chair Beverly Stein convened the meeting at 10:53 a.m., with Vice-Chair Diane Linn, Commissioners Sharron Kelley, Lisa Naito and Serena Cruz present.

WS-1 Emerging Budget Issues for FY 2000-2001: Department of Environmental Services. Presented by Larry Nicholas, Mike Oswald, Invited Others.

**LARRY NICHOLAS, HAROLD LASLEY, MIKE
OSWALD AND STEVE RAIMO PRESENTATIONS
AND RESPONSE TO BOARD QUESTIONS AND
DISCUSSION.**

There being no further business, the work session was adjourned at 11:50 a.m.

OFFICE OF THE BOARD CLERK
FOR MULTNOMAH COUNTY, OREGON

Deborah L. Bogstad

Deborah L. Bogstad



Multnomah County Oregon

Board of Commissioners & Agenda

connecting citizens with information and services

BOARD OF COMMISSIONERS

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**ANY QUESTIONS? CALL BOARD
CLERK DEB BOGSTAD @ 248-3277**

Email: deborah.l.bogstad@co.multnomah.or.us

**INDIVIDUALS WITH DISABILITIES
PLEASE CALL THE BOARD CLERK
AT 248-3277, OR MULTNOMAH
COUNTY TDD PHONE 248-5040, FOR
INFORMATION ON AVAILABLE
SERVICES AND ACCESSIBILITY.**

NOVEMBER 16, 1999

BOARD MEETINGS

FASTLOOK AGENDA ITEMS OF INTEREST

Pg. 2	9:30 a.m. Tuesday Special Board Meeting - 18 Consent Calendar Items
Pg. 4	9:30 a.m. Tuesday Resolution Adopting Child Receiving Center Siting Advisory Committee Recommendations
Pg. 4	9:45 a.m. Tuesday Resolution Opposing Restrictions of Local Control
Pg. 4	10:00 a.m. Tuesday Resolution Adopting 99-00 Supplemental Budget
Pg. 4	10:05 a.m. Tuesday DES Emerging Budget Issues Work Session
Pg. 5	Board Meeting Cancellation Notice
*	Board Meets November 23, 29, 30, 1999 & December 2, 7, 9, 14, 15, 16 1999

Tuesday's meetings of the Multnomah County Board of Commissioners will be cable-cast live and taped and may be seen by Cable subscribers in Multnomah County at the following times:

Tuesday, 9:30 AM, (LIVE) Channel 30

Thursday, 9:30 AM, Channel 30

Friday, 10:00 PM, Channel 30

Sunday, 1:00 PM, Channel 30

Produced through Multnomah Community
Television

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REGULAR AGENDA

PUBLIC COMMENT - 9:30 AM

R-1 Opportunity for Public Comment on Non-Agenda Matters. Testimony Limited to Three Minutes Per Person.

DEPARTMENT OF ENVIRONMENTAL SERVICES - 9:30 AM

- R-2 Intergovernmental Agreement 0010837 with the Oregon Department of Transportation for Three Phases of Broadway Bridge Rehabilitation Projects Relating to Mechanical Repairs to the Drawbridge, Bridge Street Lighting and Broadway Ramp Sidewalks

NON-DEPARTMENTAL - 9:35 AM

- R-3 RESOLUTION Accepting the Siting Advisory Committee Recommendation to Proceed with Securing the 102nd and E. Burnside Site for Potential Co-location of the Child Receiving Center and the Child Abuse Multi-Disciplinary Team; and Directing a Public Siting Process
- R-4 RESOLUTION Opposing Multilateral Agreement on Investment Provisions that Unfairly Restrict Local Control

DEPARTMENT OF SUPPORT SERVICES - 10:00 AM

- R-5 RESOLUTION Adopting a 1999-00 Supplemental Budget for Multnomah County and Making Appropriations Thereunder, Pursuant to ORS 294.435

Tuesday, November 16, 1999 - 10:00 AM
(OR IMMEDIATELY FOLLOWING SPECIAL MEETING)
Multnomah County Courthouse, Boardroom 602
1021 SW Fourth Avenue, Portland

BUDGET WORK SESSION

- WS-1 Emerging Budget Issues for FY 2000-2001: Department of Environmental Services. Presented by Larry Nicholas, Mike Oswald, Invited Others. 1.5 HOURS REQUESTED.



MULTNOMAH COUNTY COMMISSIONERS **BOARD MEETING CANCELLATION NOTICE**

Thursday, November 18, 1999	AOC Conference - No Board Meeting
Thursday, November 25, 1999	Thanksgiving - Offices Closed
Tuesday, December 21, 1999	Briefing Meeting Cancelled
Thursday, December 23, 1999	Regular Meeting Cancelled
Tuesday, December 28, 1999	No Meeting Scheduled
Thursday, December 30, 1999	Regular Meeting Cancelled

Any Questions, please call Deb Bogstad @ (503) 248-3277

MEETING DATE: NOV 16 1999
AGENDA NO: WS-1
ESTIMATED START TIME: 10:00

(Above Space for Board Clerk's Use ONLY)

AGENDA PLACEMENT FORM

SUBJECT: Emerging Budget Issues for FY2000-2001: Department of Environmental Services

BOARD BRIEFING: DATE REQUESTED: November 16, 1999
REQUESTED BY: Chair Beverly Stein
AMOUNT OF TIME NEEDED: 1.5 hours

REGULAR MEETING: DATE REQUESTED:

AMOUNT OF TIME NEEDED:

DEPARTMENT: Non-Departmental

DIVISION: Office of the Chair

CONTACT: Carol M. Ford

TELEPHONE #: 248-3956

BLDG/ROOM #: 106/1515

PERSON(S) MAKING PRESENTATION: Larry Nicholas, Mike Oswald, Others

ACTION REQUESTED:

☒ INFORMATIONAL ONLY ☐ POLICY DIRECTION ☐ APPROVAL ☐ OTHER

SUGGESTED AGENDA TITLE:

**Emerging Budget Issues for FY2000-2001:
Department of Environmental Services**

SIGNATURES REQUIRED:

ELECTED OFFICIAL: Beverly Stein / cnf
(OR)
DEPARTMENT
MANAGER: _____

99 NOV - 8 PM 1:28
CLERK OF
SULTAN COUNTY
OREGON

ALL ACCOMPANYING DOCUMENTS MUST HAVE REQUIRED SIGNATURES

Any Questions: Call the Board Clerk @ 248-3277



Beverly Stein, Multnomah County Chair

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1120 S.W. Fifth Avenue
Portland, Oregon 97204

Phone: (503) 248-3308
FAX: (503) 248-3093
E-Mail: mult.chair@co.multnomah.or.us

STAFF SUPPLEMENTAL MEMORANDUM

TO : Board of County Commissioners

FROM : Carol M. Ford

DATE : November 8, 1999

RE : Emerging Budget Issues for FY2000-2001: Department of Environmental Services

VIII. Recommendation/Action Requested:

As per the Board's budget debriefing in August, a series of departmental worksessions have been scheduled to identify and discuss emerging issues that will impact the FY2000-2001 budget.

BCC BUDGET WORKSESSION SCHEDULE

- Oct 26 Budget worksession overview, schedule, etc.
Emerging Budget Issues: County Counsel (Auditor - to be rescheduled)
- Nov 2 In-Depth Budget Review/Emerging Issues: District Attorney
- Nov 8 In-Depth Budget Review/Emerging Issues: Sheriff's Office
- Nov 9 In-Depth Budget Review/Emerging Issues: Adult Community Justice
- Nov 16 Emerging Budget Issues**
10:30 to 12:00 Dept of Environmental Services
(Commission on Children, Families, and Community briefing to be rescheduled)
- Nov 30 Emerging Budget Issues
9:30 to 11:00 Health
11:00-12:00 Juvenile Community Justice
- Dec 7 Emerging Budget Issues
9:30 to 10:30 Dept of Support Services
10:30 to 11:30 Aging and Disability Services



Dec 14 Emerging Budget Issues
 9:30 to 11:00 Community and Family Services
 11:00 to 12:00 Library

II. Background/Analysis:

After the Board's Budget Debriefing in August, Dave Warren developed four "tracks" for the FY2000-2001 budget process:

Track 1. Identify and Discuss Emerging Issues: Department briefings

Track 2. In-Depth Review of Public Safety Budgets

Track 3. Serial levy Preparation

Track 4: Strategic Directions Retreat

Dave met with Board staff and individually with Commissioners to review and refine the approaches to these tracks.

III. Financial Impact:

None directly. Emerging Issues will impact FY2000-2001 budget proposals.

IV. Legal Issues: NA

IV. Controversial Issues:

Controversial issues may be identified by departments.

VI. Link to Current County Policies:

Links to focus on providing the Board with appropriate information and data for making budgetary and policy decisions.

VII. Citizen Participation:

The Citizen Budget Advisory Committees (CBACs) have been given the Emerging Budget Issues schedule. The CBACs will review department budgets and report to Board during the spring Budget hearings.

VIII. Other Government Participation:

We will be scheduling meetings with cities to discuss levy coordination.

BCC BUDGET WORKSESSION SCHEDULE

Commissioner Board Room, 6th Floor, County Courthouse

Oct 26 Budget worksession overview, schedule, etc.

9:30 - 10:00 Bill Farver/Carol Ford

Emerging Budget Issues

10:00 - 10:30 Auditor (had been 10:45-11:15)

10:30 - 11:00 County Counsel (had been 11:15 - 11:45)

Nov 2 In-Depth Budget Review/Emerging Issues*:

10:00 to 12:00, District Attorney

Nov 8 In-Depth Budget Review/Emerging Issues*:

9:00 to 12:00, Sheriff's Office

Nov 9 In-Depth Budget Review/Emerging Issues*:

9:00 to 12:00, Adult Community Justice

*Followup/additional In-Depth Budget review worksession time
may need to be scheduled as part of the Public Safety levy planning process.*

Nov 16 Emerging Budget Issues

9:30 to 10:30 Regular BCC Meeting/Business

10:30 to 12:00 Dept of Environmental Services

Nov 30 Emerging Budget Issues

9:30 to 11:00 Health

11:00-12:00 Juvenile Community Justice

Dec 7 Emerging Budget Issues

9:30 to 10:30 Dept of Support Services

10:30 to 11:30 Aging and Disability Services

Dec 14 Emerging Budget Issues

9:30 to 11:00 Community and Family Services

11:00 to 12:00 Library

Dec 15 Strategic Directions Workshop - 9:30 to 11:00

To be rescheduled in January:

Commission on Children, Families and Community



Board of County Commissioners
Emerging Issues Discussion – November 16, 1999

Department of Environmental Services

Agenda

- 1. Department Overview** **10 min**
Larry Nicholas, Department Director
 - Overview of Emerging Issues

- 2. Emerging Issues**
 - a. Transportation Funding** **20 min**
Presenter: Harold Lasley, Transportation Division Director
 - Board discussion and questions

 - b. Facilities Reengineering** **20 min**
Presenter: Mike Oswald, DES Deputy Director
 - Board discussion and questions

 - c. Animal Control** **20 min**
Presenter: Steve Raimo, Acting Animal Control Director
 - Board discussion and questions

- 3. Other Issues Identified by the Board and General** **20 min**

- 4. Follow-up Action Items for the Department** **10 min**

- 5. Adjourn**

Staff Report Supplement

To: Board of County Commissioners

From: Larry Nicholas, Director
Department of Environmental Services

Date: November 9, 1999

Subject: Emerging Issues – Transportation Funding

I. Recommendation/Action Requested

The Board is being updated on the major funding crisis within the Transportation Division as an emerging issue for the FY2000-2001 budget process. Forecasted revenues are critically below the assumptions used for preparation of the FY1999-2000 budget and HB 2082 passed by the state legislature during the last session has been referred to voters. The Transportation Division will need to drastically scale back its capital improvements and maintenance programs based on projected revenues. The reductions will mean dissatisfaction from customers and stakeholders. Lack of adequate funding threatens loss of federal funds approved for road and bridge projects.

The Board will need to work with other Regional partners to address the funding shortfalls and provide direction on priorities to the Division.

II. Background/Analysis

The primary funding source for Multnomah County's Road Fund is the revenue from the state gas tax and motor vehicle fees; this totaled \$26.0 million of the Division's \$41.0 million budget in FY1998-99. Prior to 1999, the Legislature had not approved an increase in this source since 1991. In 1999, the legislature passed HB 2082 to increase the gas tax and vehicle registration fees.

If HB2082 is not enacted there will be major reductions in both Bridge and Roadway Capital Programs over the next few years. In the Bridge program this means projects for which federal funds have been allocated may not be accomplished because of lack of local matching funds. In the Roadway and Bike Programs this may mean the loss of some federal funds, and inability to make improvements identified in the CIP to accompany population growth, increased congestion and economic development in East County. The Pedestrian Improvements Program, eliminated in 1999-00 due to insufficient funding, will continue to be unfunded.

The funding shortfall would also slow the scheduled implementation of the Division's response to the 1999 County Audit of the Roadway Capital Program. The comprehensive scope of the project will need to be curtailed to fit available resources.

Changes in environmental regulations are likely to impose stringent new standards that affect maintenance and construction programs. It is difficult to estimate the cost increases that may

result since the new regulations are still under development. However, it is likely they will add significantly to the cost of the Division's core services and operations.

III. Financial Impact

HB2082 (\$.05 gas tax increase and a state-wide increase in motor vehicle fees) was enacted by the 1999 Legislature and would have added \$4.065 million to the County Road Fund in FY1999-2000. This revenue was included in the FY99-00 Transportation Division budget. This does not include revenue anticipated if the Board had approved a \$10 per year vehicle registration fee within Multnomah County. This local fee would generate between an additional \$3.5 to \$6.1 million per year, mostly dedicated to the Willamette River Bridges.

IV. Legal Issues

HB2082 has been referred to a state-wide vote on May 16, 2000. If it survives that vote, the revenue increase will begin July 1, 2000. The Board would then be asked by this division to formally notify the State it wishes to have the \$10 local vehicle registration fee enacted.

V. Controversial Issues

The BCC will be asked to consider other methods of generating additional revenue should the voters reject HB 2082. These include tolling, increasing the local gas tax, enacting system user charges, debt financing, and other means of generating additional revenue.

VI. Link to Current County Policy

VII Citizen Participation

None

VIII Other Government Participation.

If HB2082 survives and the Board agrees to levy the additional \$10 vehicle registration fee within the county, an agreement must be reached among public jurisdictions with transportation facilities in the County on how the additional revenue would be allocated. In Multnomah County, this means the cities within the county, the County, and ODOT must agree on how the additional revenue would be distributed. The legislation describes that within Multnomah County a majority must go to the Willamette River Bridges.

Supplemental Staff Report

To: Board of County Commissioners

From: Larry F. Nicholas, Director
Department of Environmental Services

Date: November 9, 1999

Subject: Emerging Issues – Reengineering Facilities and Property Management.

I. Recommendation/Action Requested:

The Facilities and Property Management Division in DES is undergoing a reengineering process to more effectively adapt the organization to meet the future facility needs of County programs. This organizational overhaul will result in change that may have a financial and organizational impact on the way that the County manages facilities and property.

II. Background/Analysis:

Facilities and Property Management's core mission is to plan, provide and maintain the space needs of County programs. During the past ten years, Multnomah County has experienced significant growth and changes which have created an escalating challenge and struggle for the division to keep up with the increasing demands. There have been a number of events that have occurred in the past ten years that have had a major impact on Facilities and Property Management:

Growth in County Programs and Employees.

- The number of square feet owned and maintained by the County has nearly doubled with new purchases (i.e., Multnomah Building), new construction (i.e., Juvenile Justice, Midland Library), and major remodels (i.e., Courthouse 8th floor, Elections, Central Library, McCoy).
- Growth in County programs and employees. The number of employees have increased by 70% with major growth in Community and Family, Public Safety, and Community Justice).
- Shifts of service from the state to the County (i.e., Aging and Disability Services).

Changes in Customer Expectations

- Client programs are requiring more services and higher quality services creating an increase in workload for facilities.
- Clients are requiring more professional services and assistance.

Influx of New Capital Funding

- Funding Deferred Maintenance

The County had been struggling for years with insufficient funds to meet the growing backlog of deferred maintenance in County owned buildings. In FY98-99, an aggressive funding strategy was implemented to fund the backlog of deferred using Certificates of Participation.

- **Funding for New Construction**
New Public Safety Bond funding was authorized by voters in the 1990's to meet the County's legislative obligations to add jail beds (i.e., Inverness expansion, Rivergate); and, voters also approved Library Bonds to renovate the County's library branches.

Changes in County Policy

- Adoption of the Strategic Space Plan - Strategic directions established in the plan include: locate long-term County programs in owned, not leased, space; and co-locate appropriate County services.
- Creation of the Public involvement siting process for facilities.
- Countywide Space allocation Policy and Office Design standards.

Recent Initiatives Planned or Underway

- "Green buildings," Sustainability," and mixed-use development are initiatives requiring Facilities and Property Management to develop new professional capacity.

This rapidly changing environment and customer expectations has created a significant challenge for the division—and the division has not effectively responded.

Recommended Action

The department has begun the process of organizational assessment with a clear goal to reengineer the Facilities and Property Management Division to meet the changing facility requirements of customers and stakeholders. The following workplan has begun:

1. Review the division's Oregon Quality Award assessment for strengths and improvement opportunities.
2. Interview Stakeholders and Key Customers.
3. Clarify the division's mission, goals, roles and responsibilities.
4. Implement a new management plan.
5. Reorganize the division to carryout the management plan.
6. Use strategic planning to monitor and plan for the changing environment.

III. Financial Impact

The reengineering plan may result in new or changed resource requirements, i.e., personnel changes, professional consulting. One goal of the plan is to accomplish changes within existing funding. However, building new professional capacity in the division to meet changing needs may have a financial impact

IV. **Legal Issues:** n/a

V. **Controversial Issues:** n/a

VI. **Link to Current County Policy:**

The Strategic Space Plan establishes Board policy direction for facilities. The reengineering effort for the division is a critical component in the successful implementation of the Strategic Space Plan.

County Financial policy states that the Board recognizes that an adequate ongoing level of funding for capital improvement is essential to avoid costly reconstruction or replacement of capital assets. The goal of the reengineering effort is to build organizational capacity to meet the policy.

VII. **Citizen Participation**

The department's Citizen Budget Advisory Committee will be involved in the review of the plan. In addition to the CBAC, customers groups, the Facilities Client Committee, and the Operating Council are involved in the review and implementation of the re-engineering plan.

Staff Report Supplement

To: Board of County Commissioners

From: Larry F. Nicholas, Director
Department of Environmental Services

Date: November 9, 1999

Subject: Animal Control Task Force

I. Recommendation/Action Requested

Evaluate the Division's operations and present recommendations to the Board of County Commissioners by spring 2000. The mission of the task force is to:

- Develop an outside opinion of the needs of the Division and prioritize desired services under the constraints of the current service level budget
- Evaluate the current program and operation in light of industry best practices
- Determine the desired/appropriate Animal Control program for Multnomah County

II. Background/Analysis

The Board of County Commissioners directed the Division to investigate funding possibilities that would enable the Division to function without the need to receive dollars from the general fund. A dog and cat food tax funding proposal was presented for review. Although the result of an independent survey found that a majority of the general public (63%) surveyed supported the proposal, sufficient opposition was received to necessitate a reevaluation of the proposal and a review of the Division's operation and services.

III. Financial Impact

Unknown: Any financial impact is dependent upon the Board of County Commissioner's adoption of recommendations made by the task force that have a financial impact on the Division's current service level budget.

IV. Legal Issues

The Oregon Regulatory Statutes (609) constitutes state law for the regulation of dogs. This includes the licensing of dogs, providing a shelter for strays, and the requirement of current rabies vaccinations. The ORS may be superseded in home rule counties that provide for regulation by ordinance. Multnomah County falls within this provision and the Multnomah County Code of Ordinances, Chapter 13, cites the general provisions of animal control law for the county.

V. Controversial Issues

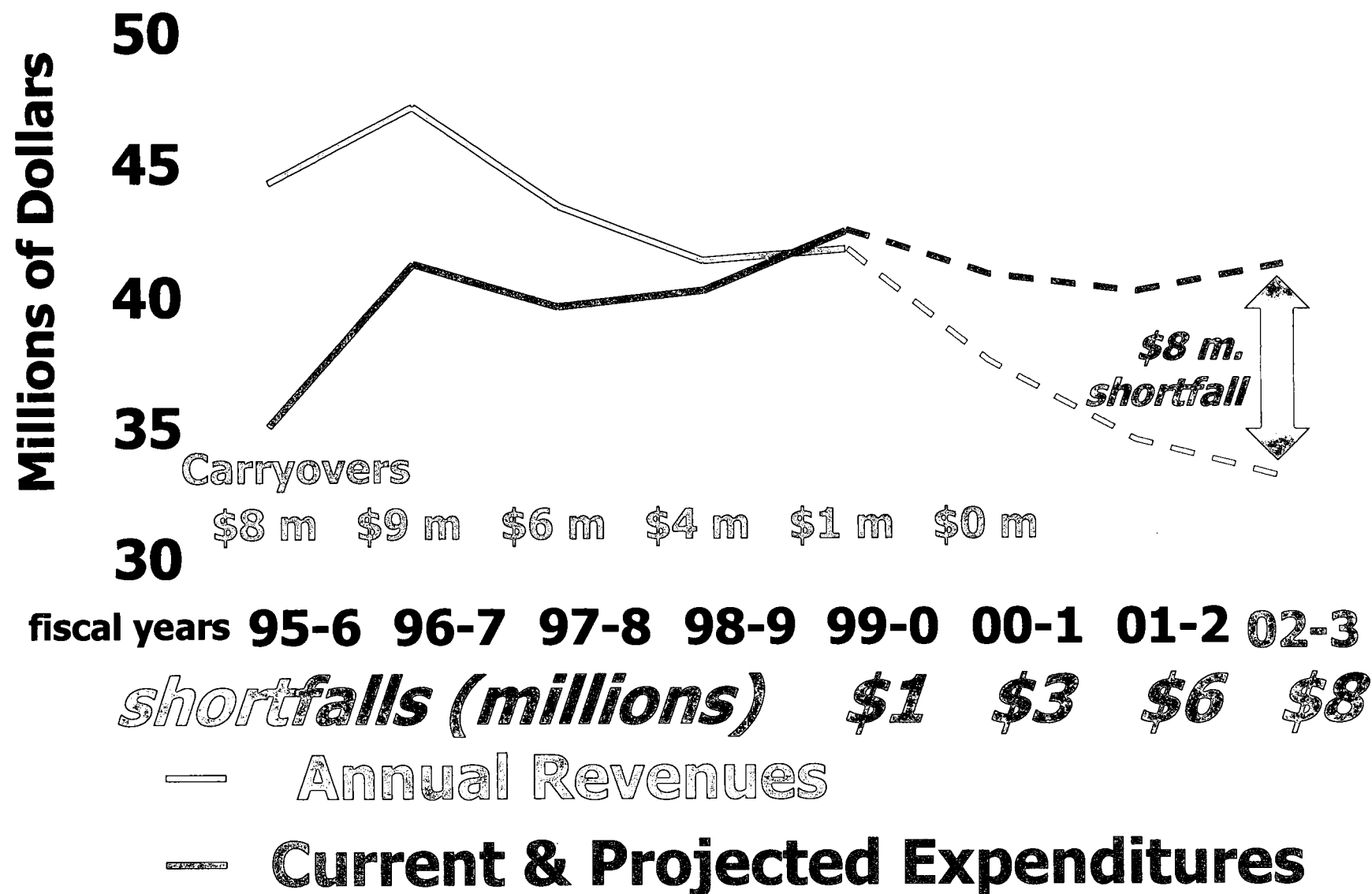
The regulation of pets and the issues associated with pet ownership are emotionally based. As such, most, if not all of the services and operations of the Division can be and have been construed as being controversial by any community member or "special interest" group.

VI. Link to Current County Policy

Policy is set by the Board of County Commissioners in concert with the Oregon Regulatory

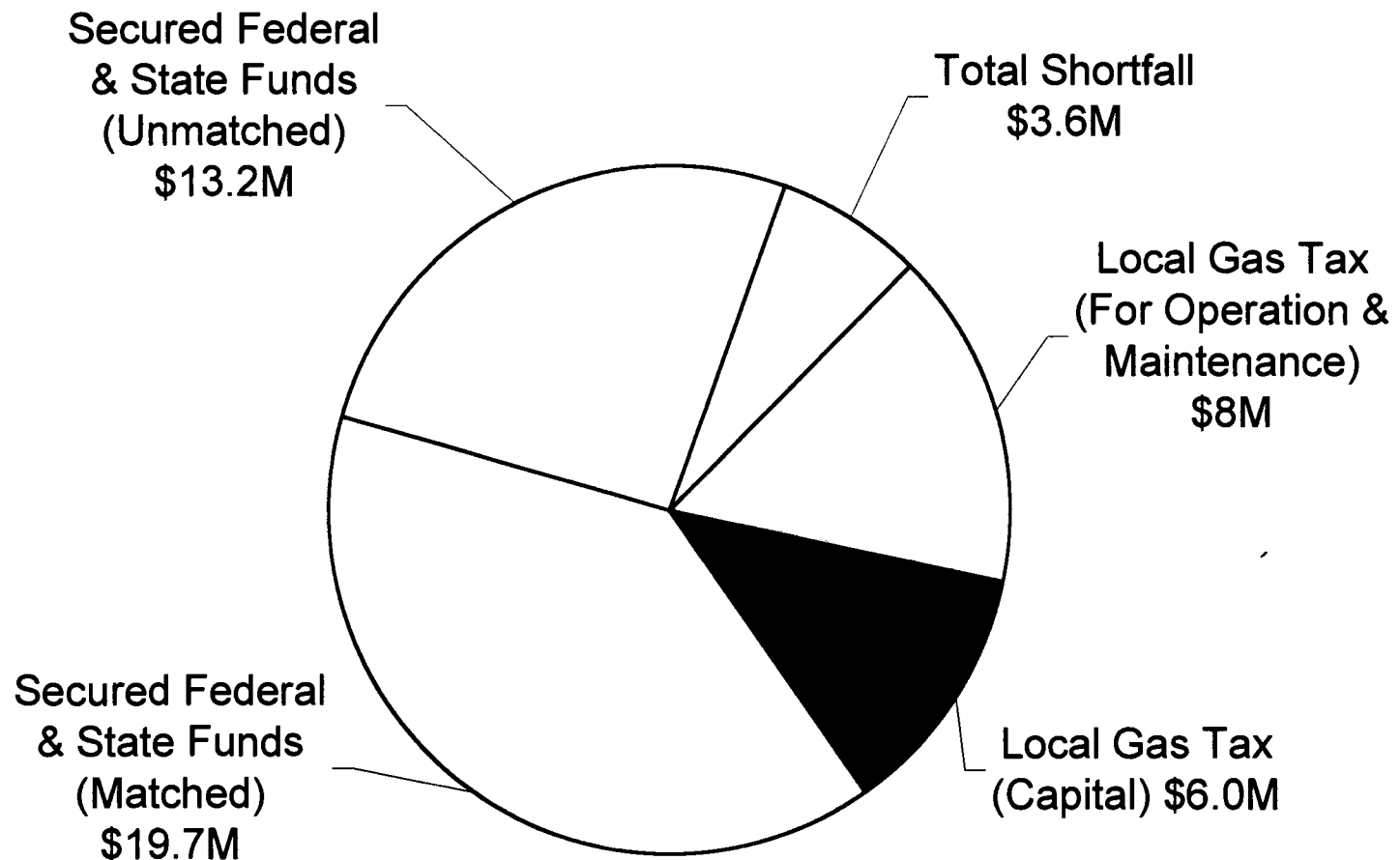
- Statutes governing animal welfare in the State.
- VII Citizen Participation**
The task force is comprised of diverse group of citizens from within the community.
- VIII Other Government Participation.**
As stated above.

Road Fund Revenues & Expenditures 1996-2003



Willamette River Bridges Program Revenue

4 Year Projected FY00 to FY03



TOTAL \$50.5M

**Comparison of Bridge Capital Program
Current Level vs Funding All Secured Federal Aid
1999 - 2003**

Project	Estimate	Current Level		All Secured Federal Aid	
		Program	Match	Program	Match
Hawthorne East Ramps	\$500,000	\$500,000	\$50,000	\$500,000	\$50,000
Broadway Sidewalk and Lighting	\$923,000	\$923,000	\$184,600	\$923,000	\$184,600
Morrison East Ramps	\$6,800,000	\$6,800,000	\$680,000	\$6,800,000	\$680,000
Broadway Mechanical	\$2,134,000	\$2,134,000	\$426,800	\$2,134,000	\$426,800
Morrison Electrical	\$890,000	\$890,000	\$91,670	\$890,000	\$91,670
Morrison Bike (PE)	\$250,000			\$175,000	\$75,000
Burnside Electrical	\$550,000	\$550,000	\$56,650	\$550,000	\$56,650
Burnside Deck and Seismic	\$5,000,000	\$5,000,000	\$500,000	\$5,000,000	\$500,000
Broadway Paint Below Decks	\$8,650,000			\$8,650,000	\$865,000
Broadway Deck Grating	\$4,070,000	\$4,070,000	\$407,000	\$4,070,000	\$407,000
Broadway Deck and Sidewalks	\$7,400,000			\$7,400,000	\$1,480,000
Broadway Paint Above Decks	\$17,365,000			\$2,215,310	\$1,535,231
Total Program		\$20,867,000	\$2,396,720	\$39,307,310	\$6,351,951

*** Project is not fully funded during this five year period. Project shortfall is \$15.1 M.