

**Meeting Minutes
Multnomah Board of Commissioners
& Portland City Council
Portland City Hall, Council Chambers
1221 SW Fourth Ave., Portland, OR 97204
Tuesday, September 11, 2018 @ 2:00 p.m.**

JOINT OFFICE OF HOMELESS SERVICES

Mayor Ted Wheeler called the meeting to order at 2:03 p.m. with City Commissioners Nick Fish, Amanda Fritz, Chloe Eudaly, Dan Saltzman and County Commissioners Sharon Meieran, Jessica Vega Pederson, Lori Stegmann. County Commissioner Loretta Smith arrived at 2:08 p.m.

SE.1 Annual Joint Session of Multnomah County Board of Commissioners and Portland City Council Briefing from Joint Office of Homeless Services.

Mayor Wheeler: GOOD AFTERNOON EVERYBODY WELCOME THIS IS THE SEPTEMBER 11TH 2018 WORK SESSION WELCOME TO THE JOINT OFFICE ON HOMELESS SERVICES WORK SESSION. TODAY WE'RE GOING TO BE DISCUSSING THE JOINT OFFICES OUTCOMES, THE REPORT FOR THE 2018 FISCAL YEAR WE HAVE A SHORTER TIMELINE THAN USUAL FOR THAT PRESENTATION BUT I'M LOOKING FORWARD TO HEARING ABOUT THE RESULTS OF THE INVESTMENTS THAT WE'VE MADE OVER THE PAST YEAR THE FOCUS OF COURSE FOR THE REST OF TODAY'S SESSION IS GOING TO BE ON OUR PROGRESS TOWARDS 2,000 UNITS OF SUPPORTIVE HOUSING WHICH IS SIGNIFICANT SUPPORTIVE HOUSING IS OFTEN THE MOST EFFECTIVE WAY TO SERVE A SIGNIFICANT SHARE OF OUR NEIGHBORS EXPERIENCING HOMELESSNESS SUPPORTIVE HOUSING IS HUMANE AND COST-EFFECTIVE COMPARED TO THE EXPENSE OF HOSPITAL IN JAIL BEDS IT'S ALSO THE MOST SUSTAINABLE SOLUTION TO ADDRESS THE LIVABILITY CHALLENGES THAT COME WHEN PEOPLE IN CRISIS MUST LIVE THEIR PRIVATE LIVES IN PUBLIC WE'RE ALSO GOING TO BE MAKING LATER ON AND EXCITING AND I THINK A VERY IMPORTANT ANNOUNCEMENT REGARDING THE HOUSING BOND AND BEFORE WE JUMP INTO THOSE THINGS I'M GOING TO LET THE CHAIR SPEAK BUT BEFORE WE DO THAT WHY DON'T WE ALSO JUST QUICKLY GO AROUND THE TABLE. I'M NOT SURE EVERYBODY KNOWS EVERYBODY, SO IF WE COULD JUST GO AHEAD AND AROUND THE TABLE AND DO QUICK INTRODUCTIONS. THANK YOU.

[INTRODUCTIONS WERE MADE]

Mayor Wheeler: VERY GOOD SO BEFORE WE JUMP IN I'D LIKE TO HAVE CHAIR KAFOURY MAKE SOME OPENING REMARKS

Chair Kafoury: THANK YOU THANK YOU MAYOR WHEELER AND THE PORTLAND CITY COUNCIL FOR HOSTING TODAY'S JOINT CITY-COUNTY WORK SESSION IT REALLY FILLS ME WITH PRIDE TO SIT HERE LOOKING AT MY COLLEAGUES FROM BOTH SIDES OF OUR WONDERFUL COMMUNITY THE HOUSING CRISIS WAS OUR CALL TO ACTION AND OUR COLLECTIVE RESPONSE WAS SWIFT

CULMINATING IN THE CREATION OF THE JOINT OFFICE OF HOMELESS SERVICES IT'S BEEN TWO YEARS SINCE WE EMBARKED ON THIS JOURNEY TOGETHER WE STEPPED INTO UNCHARTED TERRITORY AND WE BOUND OURSELVES TOGETHER WITH ONE VISION OF ENDING HOMELESSNESS AS YOU WILL SEE TODAY ARE COORDINATED AND DATA-DRIVEN APPROACH HAS MADE GREAT STRIDES AND WE HAVE MOMENTUM AND IT IS CRUCIAL THAT WE KEEP IT GOING BECAUSE WE CAN'T FORGET THAT WHILE IT WAS THE GREAT RECESSION THAT SPARKED THIS CRISIS IT IS THE ECONOMIC RECOVERY THAT HAS MADE IT PERMANENT.

Chair Kafoury: WE HEAR THAT UNEMPLOYMENT LEVELS ARE GOING DOWN, BUT THAT ISN'T MUCH TO CELEBRATE WHEN YOU'RE WORKING THREE JOBS TO KEEP THE RENT AND IT'S NO SURPRISE THAT THE NUMBER OF PEOPLE EXPERIENCING HOMELESSNESS ON THE WEST COAST IS A RESULT OF SKYROCKETING RENTS AND LOWER INCOMES IF YOU'RE POOR YOU ARE THE FIRST TO BE HIT BY AN ECONOMIC DOWNTURN BUT EVEN IN THE BOOM TIMES YOU'RE STILL HIT HARD WE LIVE IN AN ECONOMY THAT IS DEFINED BY INCOME INEQUALITY. SO FOR AS LONG AS INCOME INEQUALITY DEFINES OUR COUNTRY'S ECONOMIC SYSTEM THE JOINT OFFICE WILL REMAIN A NECESSARY LOCAL MODEL FOR COMMUNITIES ACROSS THE NATION. TODAY'S PRESENTATION WILL REMIND US OF HOW FAR WE'VE COME IN TWO SHORT YEARS. THE HOMES WE'VE SAVED THE HOMES WE'VE CREATED AND THE NEXT STEPS WE'LL NEED TO SECURE 2,000 UNITS OF SUPPORTIVE HOUSING.

Mayor Wheeler: VERY GOOD SO WITH THAT WE'LL TURN IT OVER TO MARC JOLIN WHO IS THE OUTSTANDING LEADER THE JOINT OFFICE OF HOMELESS SERVICES FOR MULTNOMAH COUNTY IN THE CITY OF PORTLAND HE'S GONNA UPDATE US ON THE PROGRESS IN MANY CASES RECORD-SETTING PROGRESS OVER THE LAST YEAR.

Marc Jolin: GOOD AFTERNOON. THANK YOU FOR HAVING US AS THE CHAIR SAID WE CELEBRATED OUR SECOND BIRTHDAY ON JULY 1ST AND ONE OF OUR COMMITMENTS HAS BEEN TO COME BEFORE YOU IN THIS JOINT SESSION ONCE A YEAR TO UPDATE YOU ON THE PROGRESS THAT WE'VE BEEN MAKING AS THE MAYOR SAID WE HAVE A SHORTER AMOUNT OF TIME TODAY THAN WE HAVE IN PAST YEARS TO TALK SPECIFICALLY ABOUT THE WORK OF THE JOINT OFFICE AND SOME WILL HAVE TO DO SOME FOLLOW-UP AFTERWARDS BECAUSE WE REALLY WANT TO SAVE TIME FOR THE PRESENTATION OF THE SUPPORTIVE HOUSING REPORT AND THE PROGRESS UPDATE THAT THE MAYOR WAS TALKING ABOUT THAT SAID WE DO WANT TO GIVE YOU AN OVERVIEW BOTH OF SOME OF THE WORK THAT'S BEEN HAPPENING IN THE OFFICE AND SOME OF THE OUTCOMES SO THE JOINT OFFICE WAS FOUNDED AS PART OF THE HOME FOR EVERYONE PLAN WHICH CALLED FOR THE CREATION OF A NEW LEAD AGENCY ON HOMELESSNESS IN OUR COMMUNITY AND OUT OF THE URGENT NEED TO ENSURE THAT WE ARE MAKING THE BEST POSSIBLE INVESTMENTS OF CITY AND COUNTY RESOURCES IN THE FACE OF THE HOUSING AND HOMELESSNESS CRISIS OUR WORK CONTINUES TO BE GUIDED BY THE VISION CORE VALUES AND STRATEGIES OF THIS PLAN THE FIRST BEING PRIORITIZING THE MOST VULNERABLE POPULATIONS THIS YEAR WE ADVANCED THAT VALUE BY FULLY IMPLEMENTING COORDINATED ACCESS TO SUPPORTIVE HOUSING IN OUR COMMUNITY WE'VE ASSESSED OVER 1,500 PEOPLE AND PRIORITIZED THEM FOR SUPPORTIVE HOUSING BASED ON THEIR VULNERABILITY WE PRIORITIZE RACIAL AND ETHNIC JUSTICE.

Marc Jolin: THAT'S BEEN A PARTICULARLY CENTRAL FOCUS OF OUR WORK THIS YEAR WE SUPPORTED THE MEMBERS OF A HOME FOR EVERYONE IN CHARTERING AN OFFICIAL EQUITY COMMITTEE WE JOINED SEVEN OTHER CITIES NATIONALLY AS PART OF THE SUPPORTING PARTNERSHIPS FOR ANTI-RACIST COMMUNITIES OR SPARK INITIATIVE WHICH WILL HAVE US LOOKING DEEPLY INTO THE WAYS THAT INSTITUTIONAL AND STRUCTURAL RACISM CAUSE HOMELESSNESS AND DEVELOPING SPECIFIC STRATEGIES TO ADDRESS THAT RACISM THROUGH OUR PROGRAMMING WE ALSO JUST CLOSED THE RECRUITMENTS FOR A NEW EQUITY MANAGER IN OUR OFFICE THAT WILL BE SUPPORTING THE RACIAL EQUITY WORK WITHIN A HOME FOR EVERYONE AND AMONG OUR NONPROFIT PROVIDERS WE USE DATA-DRIVEN ASSESSMENT AND ACCOUNTABILITY THIS WAS AN AREA THAT WAS CALLED OUT IN A REPORT LAST YEAR BY THE COUNTY AUDITOR AS REALLY NEEDING TO BE A FOCUS FOR OUR OFFICE IN ORDER TO ENSURE LONG-TERM SUCCESS AND I COULDN'T AGREE MORE IN PARTNERSHIP WITH THE PORTLAND HOUSING BUREAU IN THE DEPARTMENT OF COUNTY HUMAN SERVICES WE'VE BEEN WORKING HARD THIS YEAR TO IMPROVE DATA QUALITY IN OUR CAPACITY TO PULL ANALYZE AND REPORT DATA ON A TIMELY BASIS YOU'LL SEE JUST A GLIMPSE OF THAT TODAY BUT A LOT MORE IN THE FUTURE IN ADDITION TO THE STRENGTHENED COORDINATION AROUND DATA.

WE'VE ADDED A DATA ANALYST TO OUR TEAM WHO HAS ALREADY SIGNIFICANTLY INCREASED OUR ABILITY TO USE DATA TO MONITOR AND EVALUATE OUR SYSTEMS AND PROGRAMS WE ENGAGE AND INVOLVE THE COMMUNITY IN ALL ASPECTS OF OUR STRATEGIES TO ADDRESS HOMELESSNESS IT'S ONE OF THE JOINT OFFICES CORE FUNCTIONS TO SUPPORT THE HOME FOR EVERYONE GOVERNANCE STRUCTURE AND THAT SIGNIFICANT EXECUTIVE COMMITTEE THE COORDINATING BOARD MULTIPLE POLICY SUBCOMMITTEES THE EQUITY COMMITTEE THE DATE OF QUALITY COMMITTEES AND VARIOUS POPULATION SPECIFIC OVERSIGHT GROUPS THESE FORUMS LITERALLY ENGAGE HUNDREDS OF PEOPLE FROM BROAD RANGE OF STAKEHOLDER COMMUNITIES AND A SIGNIFICANT NUMBER OF PEOPLE WITH LIVED EXPERIENCE OF HOMELESSNESS.

FINALLY WE STRENGTHENED SYSTEM CAPACITY AND INCREASED LEVERAGE OPPORTUNITIES THIS WAS ANOTHER CRITICAL FOCUS OF OUR SECOND YEAR AND FRANKLY IT'S ONE OF THE PROMISES OF THE JOINT OFFICE THAT IS MOST IMPORTANT TO US WE DID INCREASE OUR INVESTMENTS IN THE CAPACITY OF OUR NONPROFITS WE ALSO INITIATED A NUMBER OF REALLY SIGNIFICANT PARTNERS PARTNERSHIPS THAT ALIGN OUR EFFORTS TO JOIN OFFICES EFFORTS WITH THE COUNTY HEALTH DEPARTMENT WITH CITY AND COUNTY EMERGENCY MANAGEMENT WITH THE OFFICE OF CIVIC LIFE WITH HOME FORWARD WITH THE PORTLAND POLICE BUREAU AND OMF WITH FAITH AND BUSINESS COMMUNITY LEADERS AND WITH THE PORTLAND HOUSING BUREAU ON A NUMBER OF SUPPORTIVE HOUSING PROJECTS THAT YOU'RE GOING TO HEAR MORE ABOUT FORMATION OF THE JOINT OFFICE OF HOMELESS SERVICES WAS INTENDED TO BRING BETTER COORDINATION INTEGRATION AND CONSISTENCY TO THE DELIVERY OF HOMELESS SERVICES IN OUR COMMUNITY OUR GOAL HAS BEEN TO INTEGRATE THE BEST OF THE TREMENDOUS WORK THAT WAS HAPPENING AT PHB AND DCHS.

Marc Jolin: AS YOU CAN SEE ON THIS SLIDE HOMELESS SERVICES CONTINUE TO BE ORGANIZED BY POPULATION GROUPS ADULT-ONLY HOUSEHOLDS YOUTH UNDER THE AGE OF 24 FAMILIES WITH CHILDREN AND DOMESTIC VIOLENCE SURVIVORS WE ALSO HAVE A SUBSYSTEM FOR HOMELESS VETERANS WHILE SERVING DIFFERENT POPULATIONS ALL OF THESE SYSTEMS SHARE COMMON CERTAIN COMMON VALUES AND APPROACHES ALL INCLUDE CULTURALLY SPECIFIC SERVICES AND AN EXPECTATION THAT EVERY ORGANIZATION IS DELIVERING CULTURALLY RESPONSIVE SERVICES ALL THE SYSTEMS USE AN ASSERTIVE ENGAGEMENT SERVICE DELIVERY MODEL A MODEL THAT RECOGNIZES THAT PEOPLE ARE THE EXPERTS IN THEIR OWN LIVES EMPHASIZES THE CENTRAL ROLE OF AUTHENTIC RELATIONSHIPS AND SUCCESSFUL SERVICE DELIVERY AND INTEGRATES BEST PRACTICES LIKE TRAUMA-INFORMED CARE AND MOTIVATIONAL INTERVIEWING ALL OF OUR SYSTEMS ARE CONTINUOUSLY EVALUATING AND IMPROVING EACH POPULATION SYSTEM HAS AN OVERSIGHT BODY OR LEADERSHIP GROUP THAT MEETS REGULARLY TO ASSESS SYSTEM DESIGN EVALUATE OUTCOMES AND PURSUE QUALITY IMPROVEMENT AND EACH NONPROFIT PROVIDER THAT WE FUND IS HELD ACCOUNTABLE THROUGH THEIR CONTRACTS FOR SPECIFIC OUTCOMES AND PROVIDES QUARTERLY REPORTS TO THE JOINT OFFICE.

FINALLY EVERY ONE OF THESE SYSTEMS HAS REPRO CURED AT LEAST EVERY FIVE YEARS WHEN WE WERE INITIATED INITIALLY FORMED WE PARTICIPATED IN THE REAPER CURRENT OF THE DOMESTIC VIOLENCE SYSTEM THIS PAST YEAR WE LED ALL FAMILY HOMELESS SERVICES IN OUR COMMUNITY AND RIGHT WE HAVE AN RFP Q A REQUEST FOR PROPOSALS OR QUALIFICATIONS OPEN FOR ALL OF THE SERVICES TO HOMELESS ADULTS WITHOUT CHILDREN THESE RECRUITMENT REAP REQUIREMENTS ARE EXCITING OPPORTUNITIES TO WELCOME NEW ORGANIZATIONS WHO CAN CONTRACT WITH A JOINT OFFICE EACH OF THESE SYSTEMS ALSO CONTAINS THE SAME INTEGRATED CORE ELEMENTS AND THIS IS WHAT YOU SEE IN THE CIRCLE HERE IN THESE CIRCLES AND I'M NOT GOING TO GO THROUGH ALL OF THEM BUT I DO WANT TO PULL OUT A COUPLE THAT RELATE TO THE OUTCOME MEASURES YOU'RE GOING TO SEE IN A MOMENT AS YOU'VE OFTEN HEARD US SAY THE THREE CORE STRATEGIES TO ENDING HOMELESSNESS ARE PREVENTION PLACEMENT BACK INTO PERMANENT HOUSING AND SHELTER THAT PROVIDES THE BASIC SAFETY AND SUPPORT SERVICES THAT MAKE IT A PLATFORM RETURNING FOR RETURNING TO PERMANENT HOUSING ALL OF OUR SYSTEMS FEATURE THESE THREE ELEMENTS PREVENTION FOR THOSE WHO HAVE NOT YET BECOME HOMELESS BUT WITHOUT AN INTERVENTION MAY BECOME HOMELESS.

WHILE THE JOINT OFFICE DOES SOME OF THIS WORK OURSELVES A LOT OF IT IS DONE THROUGH DEPARTMENT OF COUNTY HUMAN SERVICES FAMILY STABILIZATION PROGRAMS AND INCREASINGLY BY THE PORTLAND HOUSING BUREAU'S TENANT PROTECTION EFFORTS HOUSING PLACEMENT AND RETENTION THIS INVOLVES PEOPLE WITH AN OUT OF SHELTER OFF THE STREETS OR OUT OF DANGEROUSLY DOUBLED-UP SITUATIONS BACK INTO PERMANENT HOUSING IT ALSO INVOLVES THE SUPPORT SERVICES THAT THEY NEED TO RETAIN THAT HOUSING WE HAVE BOTH SHORT-TERM INTERVENTIONS THAT WE CALL RAPID REHOUSING WHERE WE'RE PROVIDING LIMITED RENT ASSISTANCE LIMITED HOUSING CASE MANAGEMENT AND ALSO SUPPORTIVE HOUSING PROGRAMS LIKE THE ONES WE'LL TALK ABOUT TODAY WHERE THERE'S LONG TERM DEEPLY AFFORDABLE RENT LONG TERM WRAPAROUND SUPPORT

SERVICES AND OF COURSE IN EACH OF THESE SYSTEMS WE HAVE EMERGENCY SHELTER WE HAVE OUR LONG-STANDING SHELTER AND THE MANY SHELTER BEDS THAT WE'VE OPENED OVER THE LAST SEVERAL YEARS YOU ALSO KNOW THAT IN THIS PAST YEAR WE'VE TRANSITIONED FROM THE RAPID EXPANSION OF SHELTER BEDS TO IMPROVING THE QUALITY OF ALL OF OUR SHELTER BEDS AND BETTER AND BETTER SERVICES IN THOSE SHELTERS SO THAT WE CAN MAXIMIZE THE NUMBER OF PEOPLE WHO ARE ABLE TO TRANSITION THROUGH THEM AND BACK INTO HOUSING IN EACH OF THESE SYSTEMS.

Marc Jolin: WE ALSO HAVE COMMITMENTS TO EMPLOYMENT AND BENEFITS SERVICES HEALTHCARE SUPPORTS AND VERY IMPORTANTLY INFORMATION AND ACCESS THAT IS EQUITABLE INTO THESE SERVICES SO PEOPLE CAN GET TO THEM AND GET TO THEM FAIRLY THESE ARE THE KEY INTEGRATED ELEMENTS THAT ALLOW SERVICES IN THIS COMMUNITY TO BE THERE TO BE PROVIDED AND WHAT ABOVE AN EFFICIENT MANNER OUR BUDGET WHICH MANY OF YOU ARE FAMILIAR WITH LARGELY REFLECTS THIS ALLOCATION OF DIFFERENT TYPES OF WORK ACROSS OUR DIFFERENT SYSTEMS THE CHART ALSO ILLUSTRATES THE BALANCE THAT WE THAT WE TRY TO STRIKE BETWEEN INVESTMENTS AND SHELTER OPERATIONS AND INVESTMENTS IN HELPING PEOPLE GET BACK INTO HOUSING AND STAY IN HOUSING YOU'LL ALSO SEE HERE THAT ABOUT 4% OF OUR BUDGET GOES TO STAFF IN THE OFFICE TO ADMINISTER THE SYSTEMS OF CARE AND TO SUPPORT THE HOME FOR EVERYONE INITIATIVE WE'RE APPROACHING 21 FTE THIS YEAR.

WE'VE HIRED A NEW EXECUTIVE DIRECTOR AS WELL AS THE DATA ANALYST WE ARE HIRING AN EQUITY MANAGER AND A NEW EMERGENCY MANAGEMENT SPECIALIST TO HELP ENSURE THAT WE CAN MEET OUR COMMITMENTS TO THE COMMUNITY AND TO OUR PROVIDERS SO I'M GONNA PAUSE HERE FOR A MINUTE AND I WANT TO THANK VERY SINCERELY THE AMAZING STAFF AT THE JOINT OFFICE THIS IS A GROUP OF PEOPLE WHO HAVE BEEN TIRELESS FOR THE PAST TWO YEARS IT TAKES A LOT TO CHANGE WORK GROUPS OR EVEN EMPLOYERS TO HELP BUILD A NEW OFFICE AND ALSO BE EXPANDING THE CAPACITY OF THE SYSTEM'S DRAMATICALLY AND ENSURING THAT THAT EXPANSION IS HAPPENING IN AN INTENTIONAL AND EFFECTIVE AND ACCOUNTABLE WAY SO IF YOU'RE HERE WITH THE JOINT OFFICE CAN YOU JUST RAISE YOUR HANDS FOR A MINUTE AND BE ACKNOWLEDGED I KNOW MANY OF YOU ARE HERE. [APPLAUSE]

I ALSO WANT TO THANK ALL OF THE STAFF OF OTHER CITY BUREAUS AND COUNTY DEPARTMENTS WHO HAVE PARTNERED WITH US TO HELP BUILD A SOLID FOUNDATION FOR THE JOINT OFFICE WE COULD NOT HAVE DONE IT WITHOUT THEM AND PARTICULARLY WANT TO ACKNOWLEDGE THE PORTLAND HOUSING BUREAU STAFF IN THE DEPARTMENT OF COUNTY HUMAN SERVICES STAFF WHO'VE BEEN THERE WITH US EVERY STEP OF THE WAY OUR IN IN OUR OFFICE EVERY DAY MAKING THIS WORK AND SO THANK YOU ALL VERY MUCH FOR THAT WE ARE INVESTING A SIGNIFICANT SUM OF MONEY AS YOU SAW IN OUR BUDGET SLIDE IN THIS WORK THIS SLIDE IS INTENDED TO ILLUSTRATE HOWEVER THAT WE ARE SERVING A LOT OF PEOPLE WITH THOSE INVESTMENTS AND WHEN WE BREAK DOWN THE COST IT'S ACTUALLY NOT THAT SIGNIFICANT ON A PER PERSON BASIS WHAT YOU SEE HERE IS THE TOTAL NUMBER OF PLACEMENTS INTO EMERGENCY SHELTER DONE LAST YEAR DIVIDED INTO THE TOTAL

AMOUNT OF MONEY SPENT ON EMERGENCY SHELTER OPERATIONS IT GETS TO A TWO THOUSAND ONE HUNDRED AND NINETY SEVEN DOLLARS PER PERSON COST SIMILARLY WHEN WE DIVIDE THE TOTAL NUMBER OF PEOPLE HELPED WITH HOUSING PLACEMENT AND RETENTION ASSISTANCE LAST YEAR INTO OUR BUDGET IT'S TWO THOUSAND FOUR HUNDRED AND TWENTY THREE DOLLARS PER PERSON THAT WE'RE INVESTING WHEN YOU CONSIDER WHAT THOSE INVESTMENTS MEAN TO THE PEOPLE WHOSE LIVES WERE TOUCHING AND WHAT THE ALTERNATIVE COSTS WOULD BE IF WE WEREN'T MAKING THESE INVESTMENTS.

Marc Jolin: THESE ARE MODEST INVESTMENTS THE OTHER THING THAT'S IMPORTANT I THINK TO CALL OUT HERE IS WE OFTEN TALK ABOUT HOW MUCH MORE EFFECTIVE IT IS TO PROVIDE PERMANENT HOUSING THAN TWO BROAD SHELTER AND WHAT YOU SEE HERE IS A PRETTY MODEST DIFFERENCE IN WHAT IT COSTS TO PROVIDE SHELTER TO SOMEONE AS OPPOSED TO PERMANENT HOUSING SO IF WE CAN FIND PERMANENT HOUSING WE WANT TO PROVIDE IT TO FOLKS AND FINALLY BEFORE I TURN IT OVER TO PATRICIO TO TALK ABOUT THE ACTUAL OUTCOME DATA AS MUCH GOOD AS YOU'RE ABOUT TO HEAR ABOUT AND THERE HAS BEEN A LOT TO CELEBRATE IN THE WORK THIS PAST YEAR THE WORK OF THE JOINT OFFICE CONTINUES TO HAPPEN IN AN INCREDIBLY CHALLENGING ENVIRONMENT FOR OUR LOWEST INCOME AND MOST VULNERABLE PEOPLE WHAT YOU SEE HERE IS AN ILLUSTRATION OF FOR EXAMPLE THE 20,000 PEOPLE IN OUR COMMUNITY WHO HAVE SSI AS THEIR INCOME THEY HAVE LESS THAN \$800 A MONTH IN THEIR EARNINGS THE YELLOW BAR IS THE AMOUNT OF MONEY THEY SHOULD BE CONTRIBUTING TO THEIR RENTS BARS ON THE RIGHT OR WHAT THE COSTS OF AN AVERAGE STUDIO APARTMENT ONE-BEDROOM APARTMENT AND TWO-BEDROOM APARTMENT ACTUALLY ARE NOT ONLY IS IT NOT AFFORDABLE FOR SOMEONE SSI BUT IT'S IMPOSSIBLE FOR SOMEONE ON SSI TO AFFORD RENTS IN THOSE UNITS.

IT'S ALSO TRUE FOR PEOPLE ELDERLY FOLKS WHO ARE ALL ON SOCIAL SECURITY BENEFITS WHO ON AVERAGE ARE BRINGING IN ABOUT \$1,300 A MONTH THEY ALSO CANNOT FIND A UNIT THEY CAN AFFORD OR EVEN PAY FOR IN OUR MARKET AND EVEN OUR FULL-TIME IN A MINIMUM WAGE WORKERS ARE STRUGGLING YOU CAN SEE THAT THEY MAY BE ABLE TO PAY THE RENT BUT THEY ARE GOING TO BE SEVERELY RENT BURDENED AND WHEN WE CONTINUE TO HAVE THAT SITUATION WHEN THERE CONTINUES TO BE A GROWING AND VERY LARGE DISPARITY BETWEEN WHAT OUR LOWEST INCOME HOUSEHOLDS HAVE AVAILABLE TO THEM IN INCOME AND WHAT IT COSTS TO RENT THIS QUOTE YOU HAVE HEARS FROM MCKINSEY STUDY THAT WAS DONE IN SEATTLE RECENTLY BUT IT APPLIES HERE JUST THE SAME PEOPLE BECOME HOMELESS BECAUSE EVERY DAY TENS OF THOUSANDS OF HOUSEHOLDS ARE ON THE VERGE AND IT DOESN'T TAKE VERY MUCH FOR SOMETHING TO HAPPEN THAT WILL PUT FOLKS ONTO THE STREETS THERE IS NO STRONGER CORRELATION IN THE CORRELATION BETWEEN RISES THE INCREASE IN RENTS AND RATES OF HOMELESSNESS SO WITH THAT I WILL TURN IT OVER TO OUR DEPUTY DIRECTOR PATRICIA.

Patricia Rojas: GOOD AFTERNOON WELL I HAVE THE PLEASURE OF SHARING DATA WITH YOU THAT SHOWS THAT YOUR STRONG LEADERSHIP AND YOUR COMMITMENT SOME COLLECTIVE EFFORT IS PAYING OFF IT IS LEADING TO BIG STRIDES IN ENDING HOMELESSNESS IN OUR COMMUNITY AND WE ALSO HAVE A LOT OF WORK TO DO. WE IN THE JOINT OFFICE HAVE MADE

SIGNIFICANT AND SIGNIFICANT IMPROVEMENTS OVER THE LAST COUPLE YEARS AND HOW WE TALK ABOUT DATA HOW WE GATHER DATA HOW WE ANALYZE DATA AND THAT BEING SAID THERE IS ALSO A LOT OF WORK TO DO THERE WITH EVERY QUESTION THAT IS ANSWERED BY DATA THERE IS ANOTHER THAT EMERGES AND THE JOINT OFFICE IS COMMITTED TO CONSTANTLY IMPROVING OUR PROCESS OF DATA ANALYSIS. AND THEN ONE LAST THING BEFORE I JUMP INTO THE FIRST SLIDE IS THAT DATA CONVERSATION IS VERY IMPORTANT TO KEEPING OURSELVES ACCOUNTABLE AND TODAY FOR THE SAKE OF THE VAST AMOUNT OF INFORMATION THAT WE'RE GOING TO PROVIDE, I WILL NOT A TON OF TIME TO COVER DATA BUT I WILL WELCOME ONE-ON-ONES AND WILL PROVIDE A SIGNIFICANT REPORT THAT PROVIDES A LOT OF DETAIL TO ANSWER MORE QUESTIONS.

Patricia Rojas: ALRIGHT SO WE'LL JUMP RIGHT IN TO PERMANENT HOUSING. SORRY, BEFORE WE JUMP INTO THAT, SORRY, I FORGOT ABOUT THIS SLIDE. SO A BIG NUMBER HERE WE HAVE SERVED 35,000 PEOPLE IN FY18 AND THAT IS A SIGNIFICANT NUMBER OF FOLKS ACROSS THE VARIOUS SYSTEMS THAT ARE PART OF OUR EFFORTS AND JUST FOR CONTEXT THE CITY OF FOREST GROVE I THINK IS AT 24,000, AND FAIRVIEW IS ABOUT SEVEN SO THERE'S A LOT OF FOLKS THAT ARE BENEFITTING FROM THE COLLECTIVE EFFORT THAT WE HAVE HERE SO NOW WE'RE LOOKING AT FOLKS SERVED INTO A PLACE INTO PERMANENT HOUSING NOTABLY WE'VE HAD AN INCREASE OVER THE LAST SEVERAL YEARS AND FOLKS BEING PLACED INTO PERMANENT HOUSING AND IF WE REALLY LOOK BACK INTO THE FOR EVERY ONE THAT NUMBER IS NEARLY DOUBLE AND THIS YEAR OR FY18 WE REACHED 5924 NEW PLACEMENTS AND BECAUSE OF OUR IMPROVED DATA CAPACITY WE'RE ALSO ABLE TO REFLECT FOLKS THAT WE'RE STILL SERVING FROM THE PREVIOUS YEAR AND THAT NUMBER HAS ALSO INCREASED SIGNIFICANTLY TO ELEVEN THOUSAND NINE HUNDRED AND NINETY INDIVIDUALS.

AS MARC MENTIONED EARLIER WE HAVE A COMMITMENT TO RACIAL EQUITY AND WE CAN'T ADDRESS EQUITY IF WE DON'T KNOW THE EXTENT OF THE INEQUITIES THAT EXIST IN OUR COMMUNITIES AND SO ONE OF THE THINGS THAT WE HAVE TAKEN A STRIDE TOWARDS IS THE DISAGGREGATION OF DATA AND HOW DATA IS DE FOR THE DEFINITIONS OF RACE SO YOU'LL SEE MUCH BROADER RANGE OF DEFINITIONS OR CATEGORIES FOR RACE AND FOR EXAMPLE THIS IS VERY IMPORTANT BECAUSE IN CERTAIN CATEGORIES THAT AS DEFINED BY HUD WHICH IS THE PREVIOUS WAY THAT WE DEFINED RACE FOR EXAMPLE IN THE NEXT COMMUNITY YOU DON'T REALLY GET TO SEE RACE AND IT'S TRUE FOR SOME PEOPLE HAVE TO MARK WHITE OR OTHER AND SO IT DOESN'T GIVE US A CLEAR PICTURE OF WHAT THE DISPARITIES ARE IN COMMUNITIES OF COLOR AND SO A BIG SHOUT-OUT TO STEVE FOR DOING THIS BECAUSE IT'S GREAT SO THAT BEING SAID WE HAVE THE POINT-IN-TIME OUTLINED AT THE BOTTOM AND THIS IS IMPORTANT BECAUSE THE WAY WE ADDRESS RACIAL INEQUITIES IS BY MAKING ADVANCEMENT AND INCREASING LEVELS OF SERVICES IN THE COMMUNITIES OF COLOR THAT ARE FACING DISPARITIES SO WE'RE ADDRESSING RACIAL INEQUITIES AND YOU CAN SEE THAT BY THE LEVEL OF THE PERCENTAGES OF THAT ARE ASSOCIATED WITH COMMUNITIES OF COLOR IN THE POINT-IN-TIME COUNT ARE LOWER THAN THE PERCENTAGE OF SERVICE DELIVERY. SO HOPEFULLY THAT MAKES SENSE.

Patricia Rojas: THE POINT OF TIME AS YOU MAY KNOW IS MECHANISM TO COUNT AND TALK ABOUT HOMELESSNESS IN OUR COMMUNITY AND IT IS IT HAS FLAWS BOTH IN ITS METHODOLOGY AND IN ITS CAPACITY TO REACH ONE OF THOSE AREAS THAT IS VERY DIFFICULT IS THAT IT'S NOT AN INCLUSIVE IT DOESN'T HAVE INCLUSIVE DEFINITIONS OF HOMELESSNESS AND WE KNOW THAT IN OUR COMMUNITY HOMELESSNESS DOES NOT JUST EXPRESS STREET HOMELESSNESS OR SHELTER IN IMMIGRANT COMMUNITIES AND WHAT NEXT COMMUNITY AS AN EXAMPLE WE SEE FOLKS DOUBLED UP TRIPLED UP IN UNSAFE SITUATIONS AND THAT IS SOMETHING THE POINT IN TIME DOES NOT CAPTURE SO AGAIN WE HAVE SOME WORK TO DO AND HOW WE ARE REFLECTING HOMELESSNESS IN OUR COMMUNITY.

SO WE'RE ALSO HAVE A SLIDE HERE ON THE RETENTION WORK SO WE'RE NOT ONLY PLACING FOLKS BUT WE'RE ALSO SUPPORTING FOLKS TO ONCE THEY ARE PLACED TO RETAIN THEIR HOUSING IT APPEARS FROM THE DATA THAT WE'RE SEEING A DECLINE IN TENSION AND WE HAVE FOUND A STRONG CORRELATION BETWEEN THE RATE OF DECLINE AND THE RATE OF AN ORGANIZATION'S ABILITY TO CONTACT THE INDIVIDUAL PART OF OUR SYSTEM IS THAT IF WE ARE NOT ABLE TO CONTACT THE INDIVIDUAL A YEAR AFTER EXITING THE PROGRAM THEN IF WE'RE NOT ABLE TO CONTACT THEM WE ASSUME THAT THEY ARE NO LONGER HOUSE THAT IS WHAT THE DATA REFLECTS THERE IS HOW IT BEING HOW IT IS BEING REFLECTED IN THE DATA BUT WE DON'T KNOW AND SO THIS IS AN AREA THAT WE NEED TO DIG A LITTLE DEEPER TO FIND OUT WHAT IS WHAT ARE THE BARRIERS THAT AGENCIES ARE FACING AND CONTACTING FOLKS A YEAR POST EXIT.

ONE OF THE MOST NOTABLE THINGS HOWEVER IS THAT SOMETHING WE'RE DOING IS WORKING BECAUSE OF THE PEOPLE THAT WE WERE ABLE TO CONTACT 89% OF THOSE INDIVIDUALS REPORTED BEING A SAFELY HOUSED SO THAT'S SOMETHING TO CELEBRATE SO THE JOINT OFFICE OF HOMELESS SERVICES DOES NOT CURE OR RUN THE PREVENTION PART OF OUR SYSTEM AND AGAIN IT IS A VERY IMPORTANT PART OF THE STRATEGY IN IN ENDING HOMELESSNESS IS TO STOP IT FROM HAPPENING TO BEGIN WITH AND THIS SLIDE SHOWS THAT WE HAVE PLACED 6,300 AND TEMPORARY WE'VE ASSISTED 6,320 INDIVIDUALS IN NEW RETURNS ARE A NEW PREVENTION SUPPORT FOR A TOTAL OF EIGHT THOUSAND AND FORTY EIGHT WHEN WE LOOK AT THE TOTAL NUMBER OF PEOPLE THAT WE'VE SERVED SO THOSE FROM THE PREVIOUS YEAR THAT ARE STILL ENGAGED IN SERVICES WHEN WE DISAGGREGATE BY RACE SOMETHING THAT'S NOTABLE IN THE DATA IS IN THE LATIN EX COMMUNITY IN PARTICULAR YOU SEE A SIGNIFICANTLY HIGHER RATE OF FOLKS RECEIVING PREVENTION SERVICES AND AGAIN TO MY EARLIER COMMENT WE KNOW THAT THE LATINX CAN AND MANY IMMIGRANT COMMUNITIES DO NOT PRESENT THROUGH THE ADULT COORDINATED SYSTEMS OR HOMELESSNESS END OF THE SPECTRUM THEY WILL PRESENT IN THE PREVENTION END OF THE SPECTRUM BECAUSE OF DEFINITION LIMITATIONS AND SO I THINK THIS SLIDE POINTS TO SOMETHING GOING ON THERE THAT WE NEED TO EXPLORE FURTHER

Commissioner Smith: MADAM CHAIR I HAVE A QUICK QUESTION ON THE RETENTION THOSE NUMBERS LOOK GREAT BUT AS YOU SAY THE LATINX NUMBERS GO DOWN BY 101 AND HOW DO YOU PROPOSE FROM 17 TO 18 WE LOST A HUNDRED AND ONE FOLKS WITH THAT IF YOU LOOK AT THE NUMBERS HISPANIC OR LATINX AND FISCAL YEAR 17 THERE WERE 955 FOLKS

HELPED BUT THE NUMBER WENT DOWN TO 854 WHICH IS A HUNDRED AND ONE HOW DO WE PROPOSE TO MAKE THAT THAT DIFFERENCE.

Marc Jolin: COMMISSIONER, ARE YOU YOU'RE REFERRING TO THE PERMANENT PLACEMENT OR THE PREVENTION'S PEOPLE SERVED IN PERMANENT HOUSING, OH LET'S GO BACK TO THE PREVIOUS SLIDE.

Commissioner Smith: EVERY DEMOGRAPHIC HAS INCREASED FROM FISCAL YEAR 17 TO FISCAL YEAR 18 BUT THE LATINX NUMBERS WENT DOWN BY A HUNDRED AND ONE. ARE WE TRYING TO IDENTIFY HOW THAT HAPPENED?

Patricia Rojas: YEAH, ABSOLUTELY I THINK AGAIN AS I MENTIONED IN THE BEGINNING THERE'S GONNA BE A LOT OF QUESTIONS THAT WILL EMERGE FROM THE DATA AND WE'VE MADE A COMMITMENT TO CONTINUE TO EXPLORE THOSE ANSWERS. THAT BEING SAID THERE ARE A LOT BUT THE DATA DOESN'T TELL YOU IS WHAT'S HAPPENING IN THE ENVIRONMENT. ONE OF THE THINGS, HONESTLY, AS A PERSON THAT LIVES IN THE COMMUNITY IN THE LOT NEXT COMMUNITY AND THAT WORKED IN THIS SERVICE AREA ONE OF THE THINGS THAT WE'VE SEEN IS AND THAT FOLKS DON'T WANT TO ENGAGE RIGHT NOW WITH GOVERNMENT INSTITUTIONS. SO THAT'S JUST A REALITY IS THAT THERE ARE FACTORS IN THE LANDSCAPE THAT PEOPLE'S DON'T WANT TO SEE AND THAT PLAYS IN AND SO AGAIN WE WANT TO BE CONSISTENT TO CONSIDER THAT THERE'S A LOT THAT WE DON'T KNOW ABOUT THE REASONS WHY WE'RE SEEING WHAT WE'RE DOING BUT WHY WE'RE SEEING SOME OF THESE RATES BE WHAT THEY ARE AND WE HAVE A LOT OF DIGGING TO DO WITH OUR COMMUNITIES TO FIGURE OUT IN MORE DETAIL WHAT'S LEADING TO THAT.

Commissioner Smith: SO ARE YOU SAYING THESE FOLKS ARE SERVICE RESISTORS?

Patricia Rojas: NO NOT NECESSARILY. I'M JUST SAYING AS AN EXAMPLE, THERE ARE FACTORS IN THE ENVIRONMENT THAT MAY LEAD TO A PERSON'S SITUATION. OR THE RATE BEING WHAT IT IS DOES THAT MAKE SENSE OR THEY MAY HAVE LOST THEIR HOUSING FOR WHATEVER REASON THERE'S A BIG QUESTION MARK WE DON'T KNOW AND SO IT COULD BE THAT IN TERMS OF RETENTION SOMEBODY MAY BE WORKING THREE JOBS AND NOT ABLE TO PICK UP A CALL AS FAR AS OUR ABILITY TO REACH PEOPLE, AS AN EXAMPLE. SO THERE ARE LOTS OF AREAS THAT WE HAVE TO RESEARCH TO FIGURE OUT MORE SPECIFICALLY WHAT IS HAPPENING THERE.

Commissioner Smith: THANK YOU.

Patricia Rojas: A SIMILAR FACTOR HERE, IF AN AGENCY ISN'T ABLE TO MAKE CONTACT WITH A HOUSEHOLD THEN WE CAN'T VERIFY WHAT IS HAPPENING AND WE ARE HAVING CHALLENGES CONTACTING FOLKS THE OTHER PIECE THAT I THINK IS IN LINE WITH WHAT I WAS MENTIONING EARLIER IS THE POLITICAL ENVIRONMENT DOES POSE A SIGNIFICANT CHALLENGE TO COMMUNITIES OF COLOR AND THERE ARE SITUATIONS WHERE ORGANIZATIONS ARE HAVING TO MITIGATE A SIGNIFICANT LEVEL OF TRAUMA AND DELIVERING THE SERVICES THAT ARE BEING DELIVERED, AND THAT IMPACTS AN ORGANIZATION'S ABILITY TO DELIVER THE SERVICE

AND SO WE HAVE TO BALANCE MAKING SURE THAT WE'RE SUPPORTING ORGANIZATIONS TO DO TRAUMA-INFORMED WORK AND USE CULTURALLY SPECIFIC AND RESPONSIVE APPROACHES IN A MEANINGFUL WAY. AND SO SOME OF THOSE NUMBERS HAVE BEEN REDUCED BECAUSE OF THAT. AND SO TO RECOGNIZE THE LEVEL OF TRAUMA AND ALSO AS SYSTEMS EXPAND AND SCALE THERE WILL ALSO BE A LULL IN TIME AS THE SYSTEM IS BUILDING, AND SO I AGAIN THERE ARE LOTS OF QUESTIONS THAT HAVE EMERGED FROM THE NUMBERS THAT WE'RE SEEING BUT WE ARE GOING TO CONTINUE TO AGAIN DEEPER INTO WHAT'S GOING ON THERE BUT THOSE ARE SOME EXAMPLES OF FACTORS THAT COME INTO PLAY.

Commissioner Meieran: HAVE THE METHODS OF TRYING TO CONTACT PEOPLE CHANGED SINCE OVER THE COURSE OF TIME, SO IT SEEMS LIKE THAT WOULD BE A STABLE FACTOR SO THAT WOULDN'T NECESSARILY ACCOUNT FOR THE DECREASES.

Patricia Rojas: EACH ORGANIZATION USES MECHANISM, SO CALLING IS ONE MECHANISM, BUT I WILL ALSO SAY THAT ORGANIZATIONS USE WHATEVER MECHANISM BEST WORKS IN THEIR COMMUNITIES AND SO THEY KNOW THEIR COMMUNITY'S BEST IN THEIR ENGAGEMENT PRACTICES AND SO THEY'RE EACH I WOULD SAY THAT THERE IS A VARIATION OF TECHNIQUES TO TRY AND CONTACT INDIVIDUALS SO THERE IS SOME DIGGING TO DO AROUND WHAT RETENTION OR WHAT THOSE EFFORTS LOOK LIKE.

Marc Jolin: I THINK IT'S IMPORTANT JUST I MENTIONED THIS THAT THIS IS TRYING TO CONTACT FOLKS WHO ARE NO LONGER ENROLLED IN SERVICES SO THEY'VE BEEN OUT OF SERVICES FOR A YEAR WE OF COURSE ARE IN CLOSE TOUCH THE PROVIDERS ARE CLOSE IN TOUCH WITH FOLKS WHEN THEY'RE ENROLLED BUT WE MEASURE RETENTION TO SEE WHERE THE INTERVENTIONS THE SERVICES PROVIDED EFFECTIVE IN GENERATING LONGER-TERM STABILITY SO IT'S CONTACTING SOMEBODY WHO WE MAY NOT HAVE BEEN IN CONTACT WITH FOR SIX MONTHS OR 12 MONTHS AND THAT PRESENTS PART OF THE CHALLENGE BUT I DON'T THINK THE METHODS HAVE CHANGED MUCH WE HAVE A LOT MORE PEOPLE TRYING TO BE CONTACTED NOW THAT WE USED TO AND PROVIDERS ARE HAVING TO SCALE UP SO WE ARE AS PATRICIO SAID LOOKING INTO UNDERSTANDING BETTER WHAT'S GOING ON THERE.

Patricia Rojas: ANOTHER COMPONENT OF OUR STRATEGY IS EMERGENCY SHELTER AND WE HAVE SERVED OVER 8,000 FOLKS IN SHELTER WHICH IS A LOWER NUMBER THAN THE YEAR BEFORE AND I THINK WHAT'S A VERY IMPORTANT FACTOR IN THAT STATISTIC IS THE FACT THAT SHELTER STAYS ARE LONGER, THEY'RE BASICALLY DOUBLED AND THEY WERE DOUBLE THE RATE THEY WERE LAST YEAR AND SO WHAT'S REALLY AN IMPORTANT MESSAGE IS THAT IF PEOPLE DON'T HAVE A PLACE TO MOVE TO FROM SHELTER THEN THE SHELTER WE CAN'T SERVE AS MANY PEOPLE SO EVEN THOUGH WE'VE ADDED CAPACITY TO SHELTER IT'S STILL AN ISSUE BECAUSE OF THE HOUSING CRISIS.

OKAY AND SO ALL THAT BEING SAID THERE IS STILL A SIGNIFICANT NEED WE'RE DOING A LOT OF GREAT WORK THERE'S A LOT OF WORK THAT NEEDS TO BE DONE AND WE KNOW THAT THERE IS A SIGNIFICANT NEED OUT THERE AND WE NEED TO EXPAND ALL PARTS OF OUR SYSTEM WE NEED TO CONTINUE TO BUILD WHAT WE'VE STARTED TO BUILD THIS SLIDE IS AN

EXAMPLE OF JUST ONE SNAPSHOT. IT IS NOT THIS IS BY NO MEANS A COMPREHENSIVE REFLECTION OF WHAT THE NEED IS IN OUR COMMUNITY THESE ARE THE TWO ENTRY TO ENTRY POINTS TO OUR SYSTEMS SO THAT THE TOP NUMBER IS THE LIST OF FOLKS WAITING ON OUR ADULT COORDINATED ACCESS AND THE BOTTOM NUMBERS FOR THE FAMILY SYSTEM FOLKS WAITING IN THE QUEUE. AND SO AGAIN, WITHOUT SUPPORTIVE HOUSING WE'RE NOT GOING TO BE ABLE TO ADDRESS THE ISSUES AND WE'RE NOT GOING TO BE ABLE TO BE AS EFFECTIVE OR OPTIMAL IN EACH OF THE SERVICE AREAS THAT WE PROVIDE SO I'M GONNA PASS IT ON TO MARC NOW TO TALK A LITTLE BIT FURTHER ABOUT THAT PIECE OF THIS STRUCTURE.

Marc Jolin: I'M ACTUALLY GONNA HAND IT ON TO COMMISSIONER FISH BUT I DO WANT TO SET THE CONTEXT FOR US I MEAN WE'VE AS YOU HEARD THERE'S BEEN A LOT OF ACTIVITY INSIDE OF THE JOINT OFFICE BUT ONE OF THE MOST IMPORTANT THINGS WE'VE BEEN INVOLVED WITH WAS INITIALLY THE FRAMING OF A OF A PLAN AROUND CHRONIC HOMELESSNESS AND THIS AND THE CENTER POINT OF THAT WAS SUPPORTIVE HOUSING AND FOR THE LAST NINE MONTHS AT YOUR DIRECTION WE'VE HAD THE OPPORTUNITY TO WORK ON THIS SUPPORTIVE HOUSING PLAN AND WITH THAT I'LL GIVE IT TO COMMISSIONER FISH WHO CAN INTRODUCE OUR NEXT PRESENTER.

Commissioner Fish: THANK YOU VERY MUCH AND LET ME JOIN WITH THE MAYOR AND WELCOMING OUR COLLEAGUES FOR THE OTHER SIDE OF THE RIVER I THINK I SPEAK FOR ALL MY COLLEAGUES I WISH WE HAD MORE OPPORTUNITIES LIKE THIS TO VISIT AND TO HAVE THESE CONVERSATIONS BECAUSE THERE'S A LOT OF LEARNING GOING ON SO THANK YOU MARC AND COLLEAGUES LET ME BEGIN BY SAYING I'VE BEEN COMMISSIONER LONG ENOUGH TO REMEMBER WHEN WE DIDN'T HAVE A PORTLAND HOUSING GIRL OR A JOINT OFFICE OF HOMELESS SERVICES INSTEAD AFFORDABLE HOUSING WAS DIVIDED BETWEEN THE PORTLAND DEVELOPMENT COMMISSION AND THE FORMER BUREAU OF HOUSING AND COMMUNITY DEVELOPMENT AND WE HAD A DISPARATE SYSTEM OF SERVICES AND FACILITIES SPANNING TWO GOVERNMENTS WITH MANY DISCONNECTED OF THE PUZZLE AT A CERTAIN POINT WE REALIZED THAT STRUCTURAL PROBLEMS WERE GETTING IN THE WAY OF DOING THIS WORK AS EFFICIENTLY AND AS EFFECTIVELY AS WE COULD AND THAT VULNERABLE PEOPLE IN OUR COMMUNITY DESERVE BETTER SO IN 2009 WE CREATED THE PORTLAND HOUSING BUREAU TO FOCUS ON THE NEEDS OF OUR COMMUNITY'S MOST VULNERABLE THAT LEFT THE THEN PORTLAND DEVELOPMENT COMMISSION TO FOCUS ON ECONOMIC DEVELOPMENT AND PHB TO FOCUS ON HOMELESSNESS AND AFFORDABLE HOUSING.

NEXT UNDER THE LEADERSHIP OF CHAIR KAFOURY AND COMMISSIONER SALTZMAN, WE UNDERTOOK A MAJOR REVIEW OF OUR HOMELESS SERVICE SYSTEM AND DETERMINED THAT COLLAPSING THE WORK OF THE COUNTY IN THE CITY INTO ONE OFFICE GOVERNED BY BOTH JURISDICTIONS WAS THE BEST SOLUTION NOW IT DIDN'T HAPPEN OVERNIGHT AND A LOT OF US HAD HEARTBURN ABOUT PIECES OF THIS TRANSITION BUT WE SHARED THE ULTIMATE VISION OF A JOINT OFFICE AND WE WORK TOGETHER TO IMPLEMENT THE VISION TODAY I'M PROUD TO REPORT WE HAVE A MORE STREAMLINE AND EFFECTIVE STRUCTURE THAT ALLOWS US TO DO THE MOST GOOD FOR THE MOST PEOPLE WITH OUR LIMITED RESOURCES AND OUR COMMITMENT TO THIS WORK ISN'T DEPENDENT ON THE COMMITMENT OF ANY SINGLE

ELECTED OFFICIAL AT THE CITY OR THE COUNTY THE JOINT OFFICE ENSURES THAT EACH AND EVERY ONE OF US PRIORITIZE THAT THIS WORK.

Commissioner Fish: SO WHY AM I TELLING YOU THIS? I LOVE THESE RHETORICAL QUESTIONS. [LAUGHTER] BECAUSE I BELIEVE WE'RE AT A SIMILAR JUNCTURE WITH OUR WORK ON SUPPORTIVE HOUSING WE'VE ALL BEEN AT THIS LONG ENOUGH TO UNDERSTAND THAT SUPPORTIVE HOUSING IS THE SOLUTION TO REDUCING CHRONIC HOMELESSNESS THE MOST RECENT POINT IN TIME COUNT SHOWED THAT NEARLY THREE-QUARTERS OF PEOPLE LIVING OUTSIDE OR CHRONICALLY HOMELESS THAT MEANS THEY'RE DEALING WITH THINGS LIKE CHRONIC ILLNESS DRUG AND ALCOHOL ADDICTION AND/OR MENTAL HEALTH CHALLENGES OR ALL THREE IN SHORT THEY'RE THE PEOPLE MOST AT RISK OF DYING ON OUR STREETS THEY NEED THE MOST HELP AND THEY REQUIRE THE MOST PUBLIC INVESTMENT TO ACHIEVE SAFE AND STABLE HOUSING THAT'S WHY IN 2017 THE CITY IN THE COUNTY MADE A BIG COMMITMENT TO ADD 2,000 NEW UNITS OF SUPPORTIVE HOUSING OVER THE NEXT TEN YEARS AND WHILE I'M PLEASED THAT WE'RE MAKING GOOD PROGRESS TO ADD NEW HOUSING TO OUR SYSTEM.

WE ALSO KNOW THAT WE DON'T HAVE A STRUCTURE IN PLACE THAT WILL ALLOW US TO CREATE SUPPORTIVE HOUSING AT SCALE AS EFFICIENTLY AND AS EFFECTIVELY AS WE WOULD LIKE SO LAST YEAR WE ASKED THE JOINT OFFICE TO LEAD THE WORK OF BUILDING A PLAN TO SCALE UP THESE INVESTMENTS TO GET MANY MORE UNITS ONLINE AND TO ESTABLISH A SYSTEM THAT WE CAN THAT CAN CONTINUE TO PRODUCE SUPPORTIVE HOUSING UNTIL WE'RE MEETING OUR COMMUNITY'S NEED TODAY OUR PARTNERS AT THE CORPORATION FOR SUPPORTIVE HOUSING AND THE JOINT OFFICE WILL GIVE US A ROAD MAP AND THEY WILL SHARE WITH US WHAT THEY BELIEVE IT WILL TAKE TO GET TO OUR SHARED GOAL I'M REALLY PROUD OF THIS WORK AND I'M LOOKING FORWARD TO HEARING FROM THEM BUT I WANT TO CLOSE WITH A CAUTIONARY NOTE SUPPORTIVE HOUSING IS A SIGNIFICANT INVESTMENT IN OUR FUTURE FAILURE TO INVEST IN SOLUTIONS TO ENDING CHRONIC HOMELESSNESS WILL COST US EVEN MORE SO I'M PLEASED TO HAND IT OFF TO INTERIM DIRECTOR OF THE PORTLAND HOUSING BUREAU SHANNON CALLAHAN.

Shannon Callahan: GOOD AFTERNOON, I'M ACTUALLY HANDING THIS OFF TO HEATHER LYONS. HEATHER HAS BEEN WORKING WITH US SINCE THE ADVENT OF THE COUNTY AND CITY RESOLUTION WITH THE AND PRESENTS TO US THE PLAN THAT HAS BEEN DEVELOPED IN COORDINATION WITH THE CITY IN THE COUNTY JOINT OFFICE PORTLAND HOUSING BUREAU AND A NUMEROUS LIST OF PARTNERS IN THE NONPROFIT AND AFFORDABLE HOUSING DEVELOPMENT COMMUNITY SO WITH THAT THANK YOU VERY MUCH, HEATHER.

Heather Lyons: GOOD AFTERNOON MAYOR, CHAIR, AND COMMISSIONERS MY NAME IS HEATHER LYONS AND I'M THE DIRECTOR OF THE PACIFIC NORTHWEST HAWAII ALASKA AND NORTHERN CALIFORNIA FOR CSH. I'M HERE TO HIGHLIGHT THE REPORT REGARDING THE RECOMMENDATIONS FOR THE 2,000 NEW UNITS OF SUPPORTIVE HOUSING AND WHILE MY WORK COVERS A LARGE GEOGRAPHIC AREA I'VE BEEN SPENDING MOST OF MY TIME DOING WORK IN PORTLAND IN MULTNOMAH COUNTY AND I LIVE HERE SO I'M REALLY THRILLED TO BE DOING WORK IN MY BACKYARD.

Heather Lyons: CSH OR CORPORATION FOR SUPPORTIVE HOUSING IS A NATIONAL ORGANIZATION REPRESENTED IN ALL REGIONS ACROSS THE UNITED STATES. WE'VE BEEN AROUND FOR MORE THAN 25 YEARS WE STARTED OUR WORK IN NEW YORK AND THAT'S WHERE OUR HEADQUARTERS ARE NOW OUR PRIMARY FOCUS IS TO CREATE SUPPORTIVE HOUSING THROUGH SYSTEMS AND POLICY CHANGE AND OF COURSE INCREASED RESOURCES THE PRESENTATION YOU'RE GOING TO SEE IS FOLLOWING FOLLOWS THE OUTLINE OF THE REPORT THAT YOU'VE RECEIVED SO I'M GONNA START WITH THE BACKGROUND AND IT'S GONNA BE PRETTY BRIEF BECAUSE I THINK BOTH COMMISSIONER FISH AND MARC AND PATRICIA HAVE TALKED A LITTLE BIT ABOUT THE POPULATION WE'RE GOING TO BE TALKING ABOUT TODAY SO FIRST WHAT IS SUPPORTIVE HOUSING WE AT CSH WE BELIEVE THAT DEEPLY AFFORDABLE HOUSING IS THE SOLUTION TO ENDING ALL HOMELESSNESS AND THAT SUPPORTIVE HOUSING IS A SOLUTION FOR A SUBSET OF PEOPLE WHO NEED BOTH AFFORDABLE HOUSING AND COORDINATED SERVICES TO SUCCEED IN THAT HOUSING AND NOT EVERYBODY, I'M SORRY THAT THE FONT IS SO SMALL BUT HOPEFULLY YOU CAN READ IT ON YOUR HANDOUT.

NOT EVERYONE EXPERIENCING HOMELESSNESS NEEDS SUPPORTIVE HOUSING HERE ARE SOME CHARACTERISTICS OF THOSE WHO DO THEY HAVE VERY VERY LOW INCOMES THEY HAVE COMPLEX NEEDS THEY ARE CHRONICALLY HOMELESS AND OR CYCLED THROUGH INSTITUTIONS PROSPECTIVE TENANTS OF SUPPORTIVE HOUSING ARE ALSO OFTEN THOSE INDIVIDUALS AND SADLY SOME FAMILIES THAT WE SEE ON SIDEWALKS PARKS AND OTHER PUBLIC AREAS OF OUR COMMUNITY IT WORKS WE HAVE A HUGE EVIDENCE BASE THAT SHOWS THAT IT WORKS AND THERE'S JUST A FEW EXAMPLES ON THIS SLIDE INCLUDING A STUDY OF BUDD CLARK COMMONS HERE IN PORTLAND OREGON IT WORKS NOT ONLY FOR IMPROVING HEALTH OUTCOMES AND HOUSING OUTCOMES FOR PEOPLE BUT IT ALSO DECREASED COSTS IN THE COMMUNITY WHICH MAYOR WHEELER ALLUDED TO MORE DETAIL ABOUT THESE AND OTHERS ARE IN THE REPORT INCLUDING A LINK TO CSH IS EXTENSIVE IT'S REALLY EXTENSIVE BIBLIOGRAPHY OUTLINING RESEARCH ACROSS MANY COMMUNITIES PROJECTS AND SYSTEM DURING THIS WHOLE PROCESS WE APPLIED A HOME FOR EVERYONE'S RACIAL EQUITY STATEMENT AND RELATE AND RELATED WORK WITH SPARK TO ALL ASPECTS OF THIS PLANNING EFFORT.

THESE WILL BE ESPECIALLY IMPORTANT AND FRANKLY COULD BE UPDATED THROUGH THE IMPLEMENTATION EFFORT IN ORDER TO BE EXPLICIT ABOUT THE NEEDS FOR PEOPLE OF COLOR WHO NEED SUPPORTIVE HOUSING ADDITIONALLY A HOME FOR EVERYONE HAS USED A RACIAL EQUITY LENS FOR THE DEFINITION OF CHRONIC HOMELESSNESS AND I'M SO GLAD BECAUSE THE DEFINITION OF CHRONIC HOMELESSNESS DOES NOT SERVE COMMUNITIES OF COLOR VERY WELL SO HOME FOR EVERYONE IT CHANGED THAT DEFINITION TO BETTER MEET THE NEEDS OF COLOR MEET THE NEEDS OF PEOPLE OF COLOR AND WE APPLIED THIS IN OUR WORK THROUGH THIS PROCESS AS WELL SO NOW I'M GOING TO TALK A LITTLE BIT ABOUT OUR ANALYSIS OF THE UNIT PROJECTIONS AND THE FINANCIAL MODELING THERE ARE ESSENTIALLY FOUR MODELS OF SUPPORTIVE HOUSING THESE ARE EXPLAINED IN DETAIL IN THE REPORT A SINGLE SITE MEANS ALL UNITS ARE SUPPORTIVE HOUSING IN A SINGLE BUILDING INTEGRATED MEANS THAT SOME UNITS OF AN AFFORDABLE PROPERTY MAY BE SET ASIDE FOR SUPPORTIVE HOUSING SCATTERED SITE UNITS OR LEASED UNITS IN THE COMMUNITY SOME MAY BE CLUSTERED

WHICH IS A FOURTH TYPE IN A RENTAL DEVELOPMENT MEANING YOU COULD HAVE 12 OR 13 OR 14 UNITS AND A LARGER UNIT WHICH ACTUALLY HELPS SAVE RESOURCES IN TERMS OF SERVING POPULATIONS AND ALSO COULD HELP BUILD COMMUNITY.

Heather Lyons: WHILE THESE ARE VERY SIMPLE DIAGRAMS OF TWO TYPES OF FINANCING THAT WE MODELED THE APPROACH FOR BOTH AS MOST PEOPLE WHO ARE SITTING IN THIS ROOM IS QUITE COMPLICATED THANKFULLY THE CITY COUNTY HOME FORWARD AND VERY EXCELLENT PROVIDERS AND THE COMMUNITY HAVE THE BRAINS AND EXPERIENCE TO MAKE THAT HAPPEN. THERE ARE PROS AND CONS TO BOTH APPROACHES FOR LEASING UNITS SOME OF THESE PROS AND CONS MAY BE RELATIVELY OBVIOUS TWO VERY IMPORTANT PROS OR THAT IS MUCH MORE EXPEDIENT AND INCREASES TENANT CHOICE TO DO LEASING IN THE COMMUNITY HOWEVER AS MOST PEOPLE KNOW AND AS MARK DESCRIBED IN HIS PRESENTATION THE MARKET IS TIGHTENING AND HAS CONSISTENTLY BEEN LOSING UNITS AT 30% BELOW OF MEDIAN FAMILY INCOME THEREBY INCREASING THE AMOUNT OF RUN ASSISTANCE THAT IS NEEDED ALSO WHEN WE DOUBLE WHAT'S CALLED DOUBLE SUBSIDIZING THROUGH RENT ASSISTANCE PARTICULARLY IN SOME AFFORDABLE HOUSING WE INCREASE THE RISK TO REDUCE THE TOTAL AVAILABILITY OF AFFORDABLE HOUSING WHICH CAN DISPROPORTIONATELY AFFECT PEOPLE OF COLOR AND THIS REALLY NEEDS TO BE A PAID ATTENTION TO.

SO THEREFORE IT WHAT'S CRITICALLY IMPORTANT IS THAT THE OVERALL POLICY IS TO CREATE A NET GAIN OF AFFORDABLE AND SUPPORTIVE HOUSING UNITS SO FOR BUILDING NEW UNITS THE PROS AND CONS MAY ALSO BE A LITTLE BIT OBVIOUS BUILDING CREATES NEW STOCK THAT IS MORE SECURE THAN LEASING IN THE COMMUNITY AND IT CREATES JOBS AND THE CONFIGURATION CAN BUILD A SENSE OF COMMUNITY AMONG TENANTS ALL OF THAT IS WONDERFUL HOWEVER IT TAKES A VERY LONG TIME TO DEVELOP UNITS IN THE COMMUNITY THE COST IS ALSO GREATER IN THE BEGINNING BUT AS YOU'LL SEE IN THE NEXT SLIDE THE ANNUAL COST ACTUALLY GOES DOWN WE OFFER TWO MODELS FOR CONSIDERATION. ONE IS A 50/50 BILL TO LEASE MODEL 50 UNITS BUILT IN THE COMMUNITY OR DEVELOPED IN THE COMMUNITY THAT ALSO INCLUDES REHAB AND 50 UNITS LEASED IN THE COMMUNITY THE OTHER MODEL IS A 70/30 MODEL BUILT TO LEASE THE 70/30 MODELS MORE EXPENSIVE IN THE BEGINNING AS IT MAKES SENSE BECAUSE YOU'RE DEVELOPING SEVENTY PERCENT OF THE UNITS IN THE COMMUNITY IT ENDS UP BEING MORE COST-EFFECTIVE IN THE LONG RUN WHEN IT COMES TO ONGOING COSTS AS YOU'LL SEE IN THE LAST COLUMNS THE ANNUAL COST IS \$43 MILLION A YEAR VERSUS \$47 MILLION A YEAR ALSO OVER TIME SAVINGS AND OPERATIONS OF DEVELOPED UNITS VERSUS LEASING AND THE COMMUNITY ACTUALLY MAKES UP FOR CAPITAL EXPENSES AND MORE INFORMATION ABOUT HOW ALL OF THIS WORKS IS DETAILED OUT ON THE REPORT.

THESE COSTS ARE BASED ON THE 2000 UNIT GOAL AND THE REPORT YOU'LL SEE WE ACTUALLY ESTIMATE THE NEED OVER 10 YEARS TO BE TWO THOUSAND FOUR HUNDRED AND FIFTY FIVE WE USE POINT IN TIME DATA THAT WE ANNUALIZED ALONG WITH SOME FORMULAS THAT CSH HAS DEVELOPED OVER TIME TO GET A TO A NUMBER THAT NOT ONLY INCLUDES IT'S CHRONICALLY HOMELESS PEOPLE IT INCLUDES OTHER PEOPLE WHO MAY NOT MEET THE

DEFINITION OF CHRONIC HOMELESSNESS FOR WHATEVER REASON AND OFTEN ARE FOLKS WHO ARE CYCLING THROUGH OUR EMERGENCY SERVICE CENTERS AND OUR INSTITUTIONS PARTICULARLY MORE DETAIL ON POPULATION CHARACTERISTICS OR IN YOUR REPORT AND ESPECIALLY IN APPENDIX II SO THERE IS A COST OF NOT DOING IT AS MAYOR WHEELER MENTIONED THESE ARE LOCAL COSTS AND THE SOURCES OF THESE COSTS ARE IN THE REPORT.

Heather Lyons: AS I MENTIONED IN THE LAST SLIDE MANY POTENTIAL TENANTS OF SUPPORTIVE HOUSING CYCLE THROUGH EMERGENCY AND INSTITUTIONAL SETTINGS AND IF ANY OF YOU HAVE BEEN THROUGH AN EMERGENCY DEPARTMENT WAITING ROOM YOU CAN WITNESS THE EXTENT OF THIS USE FOR YOURSELF AS YOU CAN SEE SUPPORTIVE HOUSING IS SIGNIFICANTLY LESS EXPENSIVE AND ADDITIONALLY RESEARCH DOCUMENTS THAT IT IMPROVES HEALTH OUTCOMES AND IT REDUCES CRIMINALITY OF PEOPLE WHO ARE CYCLING THROUGH THESE INSTITUTIONS ONCE THEY ARE PLACED IN SUPPORTIVE HOUSING SO NOW HOW DO WE GET ALL OF THIS FUNDED IT WILL CLEARLY TAKE MORE THAN THE CITY AND COUNTY RESOURCES TO GET TO 2,000 UNITS AND HOME FORWARD AS WELL THESE NOTABLE EXAMPLES ON THE SLIDE INCLUDE HEALTH SYSTEMS WHO ENGAGED A TEAM OF US TO CREATE A STRATEGIC PLAN TO HELP THEM DETERMINE HOW TO EXPLORE INVESTMENTS IN SUPPORTIVE HOUSING WHICH IS EXCITING.

THESE INCLUDE MECHANISMS TO PULL RESOURCES REGIONALLY ALSO PRIVATE INSURANCE HAS BEEN INVOLVED HEAVILY IN FUNDING SUPPORTIVE HOUSING IN OTHER STATES AND WE'VE BEEN DOING A LOT OF WORK WITH THEM IN COMMUNITIES ACROSS THE COUNTRY THAT HASN'T HAPPENED YET HERE IN OREGON AND THERE MAY BE AN OPPORTUNITY THERE FINALLY I'M YOU MAY HAVE SEEN THE GOVERNOR RELEASED HER HOUSING AGENDA AND INCREASING PERMANENT SUPPORTIVE HOUSING FOR THOSE EXPERIENCING CHRONIC HOMELESSNESS IS IN ONE OF HER TOP FOUR CATEGORIES SO THE STATE IS DEFINITELY PAYING ATTENTION TO THIS AND I SHOULD ALSO KNOW THAT MANY OF THESE SOURCES INCLUDING FEELING PHILANTHROPY HAVE BEEN AT THE TABLE FOR SOME TIME AND ENSURE THERE'S A LOT OF INTEREST IN SUPPORTIVE HOUSING JUST A LOT OF INTEREST AS A SOLUTION TO SYSTEMS PROBLEMS WHICH PROVIDES GREAT OPPORTUNITIES FOR ENGAGEMENT THIS IS ONE MODEL THAT I'D LIKE TO SHARE THAT WE HAVE BEEN INVOLVED IN IT'S CSH THE FLEXIBLE HOUSING SUBSIDY IS A MODEL THAT'S CURRENTLY BEING EMPLOYED AT A VERY LARGE SCALE IN LOS ANGELES IT WAS FIRST DEVELOPED IN SAN FRANCISCO AND A NEW EFFORT IS UNDERWAY IN CHICAGO THIS IS A METHOD FOR POOLING RESOURCES ADMINISTERED USUALLY BY ONE ENTITY, BUT IT DOESN'T NECESSARILY HAVE TO BE WHILE THE TITLE INCLUDES HOUSING SUBSIDY.

IT CAN ALSO FUND SERVICES AND HAS THE POTENTIAL TO INCLUDE CAPITAL RESOURCES AS WELL IT ALSO GIVES OPPORTUNITIES FOR NEW FUNDING EFFORT FUNDING ENTITIES TO MORE EASILY INVEST IN SUPPORTIVE HOUSING AS A SOLUTION TO PEOPLE EXPERIENCING LONG-TERM HOMELESSNESS WITH COMPLEX HEALTH NEEDS THERE'S ALSO SOME THERE I WANT TO GO THROUGH THERE'S A LOT GOING ON AROUND SUPPORTIVE HOUSING IN THE COMMUNITY AND I WANT TO GO THROUGH A COUPLE OF THE RELATED EFFORTS THERE IS A TRI-COUNTY PLAN THAT'S CURRENTLY HAPPENING THAT'S FUNDED BY METRO WE'RE CURRENTLY WORKING

ON A GROUND-UP PROCESS IN WASHINGTON AND CLACKAMAS COUNTIES TO ENCOURAGE LEADERSHIP TO IDENTIFY SUPPORTIVE HOUSING AS A KEY SOLUTION TO THEIR ISSUES AROUND HOMELESSNESS AND THE MULTNOMAH COUNTY REPORT WILL BE INCLUDED IN THIS THE MENTAL HEALTH ANALYSIS SPEARHEADED BY COMMISSIONER MEIERAN WAS RELEASED IN JUNE AND THE REPORT OUTLINES FUNDING AND SERVICES THAT CAN HELP GUIDE OPPORTUNITIES TO INTEGRATE COMMUNITY SERVICES FOR PEOPLE LIVING IN SUPPORTIVE HOUSING THE REGIONAL SUPPORTIVE HOUSING IMPACT FUND OR OUR CHEF COLLABORATIVE IS THE OFFSHOOT OF THE HEALTH SYSTEMS AND FOUNDATIONS INVESTMENT OF \$22.6 MILLION FOR CENTRAL CITY CONCERNED BUILDINGS AND AS I MENTIONED BEFORE THEY ARE INTERESTED IN FUTURE INVESTMENTS AND THEIR FUNDING A FEW OF US TO HELP COME UP WITH A STRATEGIC PLAN TO HELP THEM FIGURE OUT HOW BEST TO DO THAT.

Heather Lyons: THE LAST THING I'LL MENTION IS THE FREQUENT USER SYSTEM'S ENGAGEMENT EFFORT FUSE IT IS THE PURPOSE OF IT IS TO IDENTIFY FREQUENT USERS ACROSS SYSTEMS AND THESE ARE HIGHLY VULNERABLE PEOPLE WHO ARE CYCLING THROUGH THESE SYSTEMS INCLUDES CRIMINAL JUSTICE HEALTH SYSTEMS IN THE HOMELESS SECTOR AND IT ALSO INCLUDES UNITY IN ADDITION TO IDENTIFYING THIS ISSUE THESE INDIVIDUALS THE PROCESS PROMOTES SYSTEMS COLLABORATION AS WELL AS WORKS TO GET THESE IDENTIFIED STUDY IN THE STUDY INTO SUPPORTIVE HOUSING SO IT'S MORE THAN JUST A RESEARCH PIECE IT'S ACTUALLY ABOUT ENDING HOMELESSNESS FOR THESE FOLKS WE'RE CYCLING THROUGH THE INSTITUTIONS SO ONTO IMPLEMENTATION AS WITH ANY NEW GOVERNANCE MODEL THERE ARE NEW ACRONYMS SO ALLOW ME TO INTRODUCE THE SH FC AND THE SH IC THE SUPPORTIVE HOUSING FUNDERS COLLABORATIVE WILL WORK ON OBTAINING NEW OR EXPANDED REVENUE TO FUND SUPPORTIVE HOUSING THE IMPLEMENTATION COMMITTEE WILL REFINE RECOMMENDATIONS IN THE PLAN IS NEEDED TRAC PROJECTS AGAINST THE PROGRESS METRICS AND PROVIDE REGULAR REPORTS TO A HOME FOR EVERYONE AND OTHER COMMUNITY FACING BODIES.

THESE GROUPS WILL WORK WITH THE HOME FOR EVERYONE SUBCOMMITTEES AND WILL ALSO FALL UNDER THE EXECUTIVE COMMITTEE HAVING THE STRUCTURE IS CRITICAL TO SUSTAIN IMPLEMENTATION TO CREATE 2000 UNITS AND MORE WHAT WE'VE SEEN IN MANY COMMUNITIES IS THAT THERE MAY BE GREAT POLITICAL WILL THERE MAY BE GREAT COMMUNITY ADVOCACY BUT IF YOU DON'T HAVE THE SUPPORT WITHIN THE BUREAUCRACY WITHIN THE COMMUNITY TO HAVE THE INFRASTRUCTURE IT DOESN'T IT JUST DOESN'T HAPPEN SO THIS IS REALLY IMPORTANT TO HAVE IN PLACE THERE'S MORE DETAILED DESCRIPTIONS OF THESE BODIES AND THE POTENTIAL MEMBERSHIP IN YOUR REPORT BUT THEY ARE INTENDED TO BE DESIGNED WITH CROSS SYSTEMS MEMBERSHIP AND ALSO USING A WELL THOUGHT-OUT EQUITY LENS FOR SUPPORTIVE HOUSING THE PLAN ALSO SUGGESTS A REGIONAL MODEL THAT'S SIMILAR IN SCOPE TO THE LOCAL MODEL IT'S A REALLY GREAT SUGGESTION AND SOMETHING WE PLAN TO OFFER TO THE STEERING COMMITTEE OF THE TRI COUNTY PLANNING EFFORT THAT I MENTIONED EARLIER. ADDITIONALLY THE REGIONAL SUPPORTIVE HOUSING IMPACT FUND COLLABORATIVE STRATEGIC PLAN IS ALSO. SO IT'S REALLY IMPORTANT TO FOCUS ON OUR REGION WHEN IT COMES TO EFFORTS OF SUPPORTIVE HOUSING.

Heather Lyons: HERE'S SOME RECOMMENDED OUTCOMES TO BE TRACKED IN ADDITION TO THESE OTHER FUNDERS WHO COME TO THE TABLE THEY WANT TO SEE IMPROVED HEALTH OUTCOMES FOR TENANTS IN ADDITION TO HOUSING RETENTION WHILE IT'S IN A SMALLER FONT IT IS REALLY REALLY IMPORTANT TO STATE THAT THE DATA SHARING IS CRITICAL FOR MEASURING THIS EFFORT AS WELL AS RELATED ONES INCLUDING FUSE AND THE REGIONAL SUPPORTIVE HOUSING IMPACT FUND IT'S A VERY DIFFICULT PROCESS BUT IT'S ABSOLUTELY NECESSARY TO BETTER UNDERSTAND THE NEEDS OF THE POPULATION AND IT HELPS SYSTEMS FIGURE OUT HOW TO WORK BETTER TOGETHER THE FINAL COMPONENT OF IMPLEMENTATION IS TO ENSURE THAT A COMMUNICATION PLAN IS COMPLETED IN ORDER TO MAKE SURE THE PUBLIC UNDERSTANDS THE IMPORTANCE OF THE INVESTMENT AS WELL AS THE OUTCOMES IN PEOPLE'S LIVES AN EXAMPLE WOULD BE SPEAK UP WHICH IS A PROGRAM IN LOS ANGELES THAT CSH SUPPORTS AND IN CHICAGO AS WELL IT HELPS SUPPORTIVE HOUSING TENANTS FIND THEIR VOICE TELL THEIR STORY AND LEARN HOW TO BE STRONG ADVOCATES IN THE COMMUNITY AND WHILE IT'S VERY EASY TO GET CAUGHT UP IN THESE NUMBERS AND WE SHOULD CERTAINLY TALK ABOUT THEM WE RECOGNIZE THAT THE POINT OF DOING THIS WORK IS FOR THE PEOPLE SUPPORTIVE HOUSING HAS WORKED FOR SO MANY AND CAN WORK FOR SO MANY MORE.

THERE'S A SAYING IN MINDFULNESS PRACTICE THAT SAYS MAY ALL BEINGS FIND RELIEF, MAY ALL BEINGS FIND PEACE, AND MAY ALL BEINGS BE AT EASE AND SUPPORTIVE HOUSING OFFERS THAT VENUE FOR PEOPLE IN NEED FIRST THANK YOU ALL FOR YOUR LEADERSHIP FOR EVEN SITTING AROUND THE TABLE TOGETHER AND LISTENING TO US TALK WITH YOU AROUND THESE ISSUES AROUND HOMELESSNESS AND SUPPORTIVE HOUSING IN ADDITION TO EVERYONE THAT'S LISTED IN APPENDIX A WHEN YOU GET TO THAT PART OF THE REPORT THANKS TO YOUR STAFF THANKS TO THE CONVENERS THE PROVIDER ADVISORY GROUP AND OTHERS WHO'VE BEEN ABSOLUTELY CRITICAL IN THE PROCESS I ALSO WANT TO CALL OUT THE SUPPORT AND EXPERTISE FROM STAFF IN THE JOINT OFFICE MARC FOR SURE BUT ESPECIALLY RYAN DEIBERT HE WAS ABSOLUTELY ESSENTIAL IN HELPING TO PULL THIS REPORT TOGETHER I ALSO WANT TO RECOGNIZE THAT THIS GROUP OF FOLKS CALLED THE PSH GROUP A SUBCOMMITTEE OF A HOME FOR EVERYONE'S HEALTH AND HOUSING COMMITTEE AND THE SMALL GROUP OF PEOPLE THAT YOU PROBABLY HAVE NEVER HEARD OF I HELPED SPARK THIS FIRST LEVEL OF WORK THAT GOT US TO THIS POINT AND WHILE THE WHOLE GROUP CONTRIBUTED TO JUMP-STARTING THE EFFORT I JUST WANT TO CALL OUT THOSE OF YOU MAY KNOW OR MAY NOT KNOW YOU SHOULD KNOW REALLY SHE STAFF THAT SHE KEPT US TOGETHER AND SHE KEPT IT ORGANIZED AND SHE REALLY MADE A LOT OF THIS HAPPEN.

NOW THAT WE'RE AT THIS POINT IT'S WORTH HIGHLIGHTING NATIONALLY HOW THIS COMMUNITY IS EXPLORING HOW TO BRING VARIOUS RESOURCES TO THE TABLE AND CREATING SYSTEMS CHANGE THIS CAN'T BE DONE WITHOUT THE INFRASTRUCTURE AND THE WORK THAT HAS ALREADY GONE INTO CREATING A HOME FOR EVERYONE AND THIS SHOWS THAT THE COMMUNITY CAN COME TOGETHER TO ACCOMPLISH THESE GOALS AND WHAT FINALLY ONE THING THAT'S REALLY EXCITING ABOUT THIS THAT IS IT'S ALWAYS EXCITING TO SEE THIS THAT IMPLEMENTATION STARTS BEFORE THE PLANNING IS DONE UNITS ARE ACTUALLY GOING ON THE GROUND WHICH YOU'LL HEAR ABOUT IN A MINUTE IS TREND-

SETTING WORK TO HAVE THIS LEVEL OF MOMENTUM AND AS I STATED CSH DOES THIS KIND OF WORK ALL OVER THE COUNTRY AND PORTLAND AND MULTNOMAH COUNTY ARE CONSIDERED A LEADER AMONG OTHERS IN THIS MOVEMENT AND FAIR WARNING WE SHOULD EXPECT A LOT OF VISITORS FROM A LOT OF OTHER COMMUNITIES TO LEARN HOW WE DO IT SO NOW I'LL TURN IT BACK TO MARC AND SHANNON AS WELL AS TO MICHAEL.

Shannon Callahan: ALTHOUGH 2,000 UNITS OF SUPPORTIVE HOUSING IS REALLY AN AMBITIOUS GOAL ONE OF THE REASONS WE'RE REALLY CONFIDENT THAT WE CAN REACH THAT GOAL IT'S BECAUSE OF THE PROGRESS THAT WE'VE ALREADY BEEN ABLE TO ACHIEVE WORKING TOGETHER SINCE THE ADOPTION OF THE RESOLUTION THAT YOU PASSED IN OCTOBER OF LAST YEAR WE HAVE ADDED OR PLANNED IN OUR PIPELINE 517 UNITS OF NEW SUPPORTIVE HOUSING THE LATEST OF THOSE PROJECTS YOU WILL LEARN ABOUT AT THE END OF THIS PRESENTATION FROM CHAIR KAFOURY AND MAYER WHEELER 162 OF THE UNITS ARE ALREADY ONLINE THROUGH A COMBINATION OF ACQUISITION AND LONG-TERM LEASING I HAVE DETAILS ON WHERE ALL THOSE PROJECTS ARE LOCATED AND THEY WILL BE IN OUR STATE OF HOUSING REPORT LATER THIS YEAR. COMMISSIONER FISH I WANTED TO MAKE SURE YOU WERE AWARE THAT THAT WILL MAKE SURE TO HAVE INSTEAD OF HOUSING VERY SHORTLY ANOTHER 355 UNITS ARE ALREADY PLANNED AND IN OUR PIPELINE AND WILL BE ONLINE BY 2021, 280 OF THOSE ARE NEW CONSTRUCTION ACQUISITION PRIMARILY THOSE ARE SOME OF THE UNITS WE ALREADY HAD IN OUR PIPELINE AND THEN NEW HOUSING BOND UNITS THAT WE'RE PLANNING FOR WHICH INCLUDE THE PROJECT YOU'LL HEAR ABOUT THIS AFTERNOON AS WELL AS OUR 30TH AND POWELL PROJECT AND OUR PROJECT THAT WILL BEGINNING CONSTRUCTION ON IN THE CULLY NEIGHBORHOOD 75 OF THOSE UNITS ARE WILL BE LEASED IN EXISTING UNITS WITH THE SUPPORT OF VASH VOUCHERS HOME FORWARD REALLY PLAYS A CENTRAL ROLE IN BOTH OF THESE STRATEGIES, BOTH THE LEASING AND THE BUILDING AND ACQUISITION OF NEW UNITS.

SO THIS IS OUR WAY OF MAKING SURE THAT THERE'S A VERY CLEAR AND TRANSPARENT WAY OF COMMUNICATING OUR PROGRESS TO THE PUBLIC SO THIS YOU'LL SEE WHICH WE WILL BE INSTANTLY UPDATING IS JUST ONE OF THE SIMPLEST FORMS OF UPDATES THAT YOU'LL SEE FROM US THERE'S OTHER TRACKING METHODS THAT HEATHER INDICATED EARLIER IN HER PROPOSAL BUT THIS IS SOMETHING THAT WE THINK WILL RESONATE AND BE EASILY ABLE TO EXPLAIN TO THE PUBLIC AS TO WHERE WE ARE IN TERMS OF OUR PROGRESS AND ONE OF THE MORE EXCITING PIPELINE PROJECTS THAT WE'VE BEEN ABLE TO COORDINATE ON IS ACTUALLY IN THE SUMMER NOTICE OF FUNDS AVAILABILITY OR NOFA IT'S A WAY THAT PORTLAND HOUSING BUREAU PUTS OUT FUNDS AND A COMPETITIVE PROCESS WE ARE PRESENTLY SOLICITING PROPOSALS FOR THAT TO CREATE THE FIRST NEW SUPPORTIVE HOUSING SINGLE ROOM OCCUPANCY MODEL IN PORTLAND THAT WE'VE SEEN IN QUITE SOME TIME THIS IS ACTUALLY A CONGLOMERATION OF FUNDS BOTH FROM THE CITY OF PORTLAND THE FIRST TIME THAT WE HAVE ALSO BEEN ABLE TO PAIR A PARTNER WITH THE OREGON HOUSING AND COMMUNITY SERVICES THEY'VE ALSO CONTRIBUTED CAPITAL FUNDS AND THEN NOTABLY THE JOINT OFFICE IS COMMITTING TO ONGOING FUNDING SERVICES FOR THE SUPPORTIVE HOUSING ONCE THOSE UNITS ARE BUILT SO IT'S REALLY A TRULY EXCITING PROJECT THAT WE

WILL MAKE PICK PROPOSALS AND MAKE ANNOUNCEMENTS OF BEFORE THE END OF THE YEAR. WITH THAT I WOULD LIKE TO TURN IT OVER BACK TO MARC.

Commissioner Fish: BEFORE YOU CLOSE UP CAN I JUST MAKE A COMMENT. CAN WE TURN BACK TO PAGE 27 FOR A SECOND DINNER IN OUR ROOM IN OUR POWERPOINT HANDOUT BECAUSE THAT HAS TO HOW MUCH AND THE TWO MODELS AND I JUST WANT TO MAKE THREE COMMENTS AND MARK I WANTED YOU TO FACT-CHECK ME SO IF I IF I STRAY I THINK ALL OF US UNDERSTAND THE PERILS OF LAYING OUT A TEN-YEAR BUDGET HELL I USED TO RUN THE WATER BUREAU I HAD A PROBLEM WITH QUARTERLY PILLS PEOPLE GET THEIR QUARTERLY BILL AND SAY THIS IS MUCH MORE EXPENSIVE THAN MY COMCAST BILL, YEAH BUT IT'S A QUARTERLY BILL AND SO WE'VE NOW GOT 20,000 PEOPLE GETTING MONTHLY BILLS AND INTERESTINGLY THEY DON'T LOOK AT THE BILL THE SAME WAY AS THEY DID WHEN THEY GOT A BILL AND IT WAS THREE TIMES BIGGER SO RECOGNIZING THIS IS A TEN YEAR BUDGET I JUST WANTED TO ACKNOWLEDGE THAT WHEN YOU BREAK THE NUMBERS OUT IN THE SECOND AND THIRD COLUMN I THINK WE CAN ALL BE VERY HEARTENED. SO FOR EXAMPLE, THE CAPITAL COST SIDE WHICH IS IF YOU IF YOU GO WITH THE BLENDED 70/30 IS ABOUT \$400 MILLION WELL YOU KNOW THAT'S 40 MILLION A YEAR NOW WHEN WE THINK ABOUT ALL OF OUR RESOURCES TAX INCREMENT FINANCING DOLLARS CDBG WE THINK ABOUT GENERAL FUND WE THINK ABOUT JUST EVERY CONCEIVABLE TOOL THAT WE HAVE \$40 MILLION IS NOT AN INSURMOUNTABLE WALL.

NOW IT IS A QUESTION OF HOW MUCH OF THIS COMES AT THE EXPENSE OF OTHER KINDS OF HOUSING WE WANT TO DO SO THAT'S A QUESTION OF PRIORITIZATION BUT WHEN YOU LOOK AT THE PORTLAND HOUSING BUREAU BUDGET AND YOU LOOK AT THE ANNUAL REPORT \$40 MILLION A YEAR, YOU HAVE SPENT IN SOME YEARS \$100 MILLION ON THE CAPITAL SIDE SO LET'S PUT IT IN CONTEXT SO AGAIN THE TEN-YEAR NUMBER IS SORT OF SCARY THE ANNUAL NUMBER IS MANAGEABLE THE NUMBER THOUGH THAT I THINK IS THE MOST HEARTENING IS THE ONGOING ANNUAL COSTS AND I THINK WE ALMOST DO A DISSERVICE TO THE DISCUSSION TO HAVE AS THE COST OF NOT DOING IT THE DAILY COST OR THE RATHER THAN THE ANNUAL COST BECAUSE WE'RE NOT COMPARING APPLES TO APPLES SO I JUST I'M IN NUMERATE BUT I TOOK A COUPLE OF THESE NUMBERS AND DID THE MATH SO FOR EXAMPLE ON THE JAIL BED WHICH IS THE ULTIMATE DEFAULT BED FOR SOMEONE WHO IS FAILING THROUGH OUR SYSTEM AT \$76,650 A YEAR STOP TWENTY THOUSAND DOLLARS A YEAR FOR THE ANNUAL COSTS OF DOING A SUBSIDY AND SERVICES TO HAVE A SUCCESSFUL OUTCOME THAT SEEMS LIKE A RELATIVE BARGAIN WELL YOU DO THE YOU DO THE MATH THIS EMERGENCY ROOM NUMBER IS WAY LOW.

THERE WAS A STORY IN THE PAPER THE OTHER DAY HEALTH CARE PROVIDERS ARE THEY USING A NUMBER CLOSE TO \$17,000 A YEAR OF EMERGENCY ROOM SERVICES FOR PEOPLE WHO ARE COMING CHRONICALLY HOMELESS WHO ARE COMING A LOT AND SINCE I'M SPENDING WAY TOO MUCH TIME IN EMERGENCY ROOMS THIS DAY THESE DAYS THE EMERGENCY ROOMS IN THE CITY LOOK LIKE SHELTERS THEY'RE NOT HEALTHY PLACES FOR ANYBODY AND SO YOU DO THE MATH ON THAT SO UNLESS EMPLOYEE PLEASE CORRECT ME MARC BUT AGAIN YOU TO BREAK DOWN THE CAPITAL COSTS PER YEAR MANAGEABLE WE HAVE LOTS OF TOOLS AND WE

HAVE TOOLS THAT WE CAN ADD WHEN YOU LOOK AT THE ONGOING ANNUAL COST AND THIS IS THE PIECE THAT REALLY ENSURES SUCCESS I'M EXTREMELY HEARTENED BY THAT NUMBER AND CONFIDENT THAT IF WE LOOK AT VARIOUS POTS AND WE'RE REALLY CREATIVE AND WE MAKE THE CASE TO SOME OF OUR PARTNERS THAT WE'RE SAVING YOU A FORTUNE BY GETTING PEOPLE OUT OF THE EMERGENCY ROOMS KEEPING THEM OUT OF JAILS AND OTHER THINGS REALLY TAKE THAT DIVIDEND AND REINVEST IT IN PERMANENT SUPPORTIVE HOUSING WE CAN GET THERE SO AGAIN THE HEADLINE WILL ALWAYS BE THE TEN-YEAR NUMBER BECAUSE WE PUT IT UP THERE AS WHAT'S THE STRETCH GOAL OVER TEN YEARS BUT THAT'S NOT HOW WE BUDGET WE SET THE STRETCH GOAL BUT THEN WE BUDGET ANNUALLY AND I HAVE TO SAY I AM PRETTY CONFIDENT THAT WITH US WORKING TOGETHER WE CAN FUND THIS PLAN SO I JUST WANTED TO MAKE THAT COMMENT AND MARC HAS NOT RAISED THE RED FLAG.

Marc Jolin: I THINK WE HAVE A COUPLE OF JUST SLIDES TO FINISH THIS UP. SHANNON MENTIONED THAT IN THE IN THE SRO NOFA IT WAS THE FIRST TIME WE ACTUALLY HAVE BRAIDED FUNDING AND WHEN WE TALKED TO OUR COMMUNITY PARTNERS AND STAKEHOLDERS ABOUT HOW TO MAKE SUPPORTIVE HOUSING WORK AT SCALE THERE'S A LOT OF CONVERSATION ABOUT LOOKING TO GOVERNMENT IN PARTICULAR TO ALIGN FUNDING AHEAD OF TIME AND MAKE IT POSSIBLE FOR PEOPLE TO COME FORWARD WITH PROJECTS THAT HAVE THE FUNDING IDENTIFIED FOR THE DEVELOPMENT AND THE OPERATIONS AND THE SUPPORT SERVICES AND SO THAT IS WHERE THAT NOFA IS KIND OF ILLUSTRATIVE OF THE KIND OF BRAIDING AND IT CAME UP IN HEATHER'S PRESENTATION AS WELL THIS SLIDE IT CAPTURES THAT BUT ALSO SOME OF THE OTHER WAYS THAT WE'RE ALREADY ALIGNING OUR COUNTY RESOURCES JOINT OFFICE RESOURCES WITH THE HOUSING DEVELOPMENT WORK THAT'S GOING ON AT PHB AROUND SUPPORTIVE HOUSING SO WE'VE HAD OUR FAMILY SYSTEM OF CARE OUR HOMELESS FAMILY SYSTEM OF CARE IDENTIFYING FAMILIES TO GO INTO SOME OF THE NEW BOND FUNDED FAMILY SIZE UNITS SO THERE'S ALREADY A NICE KIND OF PARTNERSHIP IN PLACE BETWEEN THOSE SPECIFIC BUILDINGS AND OUR HOMELESS FAMILY SYSTEM OF CARE TO MAKE SURE THAT FAMILIES THAT NEED SUPPORTIVE HOUSING ARE GETTING IN.

LAST YEAR WE LAUNCHED A MOBILE SUPPORTIVE HOUSING TEAM AS A MULTI-AGENCY MULTIDISCIPLINARY TEAM THAT IS ABLE TO PROVIDE SERVICES IN MULTIPLE DIFFERENT BUILDINGS THAT ARE IN THE INSIDE OF PHP PORTFOLIO WHERE THERE ARE SMALLER NUMBERS OF UNITS OF SUPPORTIVE HOUSING SO THROUGH THAT TEAM WE'VE BEEN ABLE TO CREATE SUPPORTIVE HOUSING IN CURRENT INVENTORY SO THOSE ARE JUST A COUPLE OF EXAMPLES. WE ALSO ARE JUST ABOUT TO SUBMIT OUR 2018 CONTINUUM OF CARE APPLICATION THAT'S OUR APPLICATION TO HUD AND THIS YEAR THE WINNING PROPOSAL FOR A POTENTIAL NEW BONUS PROJECT WAS FROM I BELIEVE NARA AND NIA IF I'M NOT MISTAKEN OUR TWO NATIVE AMERICAN CULTURALLY SPECIFIC SERVICE PROVIDERS AND IF WE GET THAT FUNDING IT WILL ADD 60 UNITS OF SUPPORTIVE HOUSING TO OUR COMMUNITY AS WELL SO THERE IS AS SHANNON SAID A LOT ALREADY UNDERWAY THAT IS PUSHING US TOWARDS THIS 2,000 UNIT GOAL AND I'LL TURN IT OVER TO MICHAEL.

Michael Buonocore: I WANTED TO LET FOLKS KNOW THAT WE RECENTLY APPLIED FOR 50 VASH VOUCHERS WHICH SERVE HOMELESS VETERANS AND WE HEARD BACK FROM HUD WHO SAID TO US PERHAPS YOU WOULD LIKE TO ASK US FOR 159 SO WE DID SO WE'RE WAITING TO HEAR THAT BUT THAT'S A VERY SPECIFIC SUGGESTION FROM HUD SO WE FEEL GOOD THAT WILL BE THE NUMBER THAT WE RECEIVE AND WE ALSO HAVE A NEW RESOURCE THAT WE HAVE NOT YET HAD IN THIS COMMUNITY IT'S CALLED MAINSTREAM VOUCHERS SO WE RECENTLY APPLIED FOR THOSE AND WERE AWARDED 99 HUD, WHICH IS THE MAXIMUM AMOUNT THEIR COMMUNITY CAN RECEIVE AND VERY FEW COMMUNITIES RECEIVE THE MAXIMUM AMOUNT. AND WE KNOW ADDITIONAL ALLOCATIONS WILL BE MADE IN THE FUTURE FOR WHICH WE WILL COMPETE MAINSTREAM VOUCHERS THE MAINSTREAM IN THE TITLE ESSENTIALLY MEANS HELPING PEOPLE ACCESS SORT OF MAINSTREAM HOUSING IF YOU WILL IS THEY ARE DESIGNED TO HELP PEOPLE WHO ARE EITHER LEAVING INSTITUTIONALIZATION OR WHO ARE AT RISK OF INSTITUTIONALIZATION SO THAT'S NEW FOR US AND WE'RE REALLY EXCITED ABOUT IT AND CLEARLY BOTH OF THOSE RESOURCES ARE DESIGNED FOR A POPULATION WHO HAVE MANY OF THE NEEDS THAT WE'RE TRYING TO GET AT IN OUR GOAL.

Marc Jolin: MICHAEL DO YOU WANT TO SAY FOR FOLKS WHO MAY NOT KNOW WHAT VASH IS WHO IT'S SERVING HOW IT FUNCTIONS.

Michael Buonocore: SURE, SO VASH VOUCHERS ARE SPECIAL DESIGNATED VOUCHERS SPECIFICALLY FOR VETERANS THEY'VE BEEN A BIG PART OF OUR COMMUNITY'S ABILITY TO FUNCTIONALLY END VETERAN HOMELESSNESS IN THE COMMUNITY WE CURRENTLY HAVE OVER 600 AND THE NEW 159 WILL TAKE US OVER 800.

Shannon Callahan: OKAY TERRIFIC SO THERE IS ONE MORE REALLY EXCITING SUPPORTIVE HOUSING PROJECT WE DO WANT TO TALK ABOUT TODAY AND THANKS TO THE SUPPORT OF EVERYONE HERE AT THIS TABLE WE WILL BE ABLE TO COMBINE PORTLAND HOUSING RESOURCES WITH COUNTY CAPITAL RESOURCES TO ACQUIRE AND REPLACE THE WEST WIND APARTMENTS WHICH IS ONE OF THE LAST REMAINING SINGLE ROOM OCCUPANCY HOTELS IN PRIVATE HANDS PROVIDING LOW BARRIER UNREGULATED, BUT ESSENTIALLY, AFFORDABLE HOUSING TO SOME VERY VULNERABLE CLIENTS WHO ARE SEEK SERVICES FROM ALL OF OUR DIFFERENT AGENCIES SO WITH THAT I WOULD LIKE TO ACTUALLY TURN IT OVER TO THE MAYOR AND THE CHAIR FOR SOME COMMENTS.

Mayor Wheeler: WELL THANK YOU SHANNON AND YES THIS IS VERY EXCITING AND I THINK THIS IS A VERY APPROPRIATE ANNOUNCEMENT TO MAKE TODAY SINCE WE HAVE THE CITY COUNCIL AND THE COUNTY COMMISSION HERE TOGETHER BECAUSE WE ARE COLLECTIVELY MAKING A JOINT ANNOUNCEMENT ABOUT THE WEST WIND SO THIS IS OF COURSE THE LATEST HOUSING BOND PROJECT AND IT WILL BE DEDICATED TO PROVIDING SUPPORTIVE HOUSING FOR HOMELESS INDIVIDUALS PREDOMINANTLY IN DOWNTOWN PORTLAND THE PORTLAND HOUSING BUREAU OF COURSE IN SHANNON ARE IN THE PROCESS OF PURCHASING THE WEST WIND APARTMENTS IN OLD TOWN FOR RECONSTRUCTION WITH THE HOUSING BOND THE PROJECT IS EXPECTED TO PROVIDE APPROXIMATELY 70 HOUSING UNITS PAIRED WITH SUPPORTIVE SERVICES FOR INDIVIDUALS EXITING HOMELESSNESS MULTNOMAH COUNTY HAS

STEPPED UP IN A BIG WAY COMMITTING \$4 MILLION TOWARDS THE PROJECT FOR DECADES THE SINGLE RESIDENCY OCCUPANCY SOMETIMES KNOWN AS SRO BUILDING ON NORTHWEST SIXTH AVENUE IN FLANDERS HAS BEEN AN ESSENTIAL FOR SOCIAL SERVICE PROVIDERS IN THE CENTRAL CITY SEEKING LOW BARRIER HOUSING FOR CLIENTS EXITING THE SHELTER SYSTEM.

Mayor Wheeler: THE BUILDING CURRENTLY HOUSES MANY EXTREMELY LOW-INCOME AND VULNERABLE TENANTS THE LOW COST LOW BARRIER HOUSING THAT THE WEST WIND OFFERS IS VITAL TO OUR EFFORTS TO TACKLING HOMELESSNESS IN THE CENTRAL CITY BUT IT'S ALSO UNFORTUNATELY INCREASINGLY SCARCE TO FIND THESE KINDS OF OPPORTUNITIES. FUNDING THESE KINDS OF HOUSING SOLUTIONS FOR OUR MOST VULNERABLE NEIGHBORS IS EXTREMELY IMPORTANT TO ME, TO MY ADMINISTRATION AND I KNOW TO EVERYBODY SITTING AROUND THIS TABLE I WANT TO PARTICULARLY THANK CHAIR KAFOURY AND COMMISSIONER STEGMANN FOR THEIR ACTIVE PARTICIPATION IN THIS EFFORT BUT THE REALITIES IT COULD NOT HAVE HAPPENED WITHOUT EVERYBODY SITTING AROUND THIS TABLE DIPPING THEIR OARS INTO THE WATER AND PULLING HARD SO THANK YOU TO ALL OF YOU AND AT THIS POINT I WILL TURN THIS OVER TO CHAIR KAFOURY

Chair Kafoury: REAL BRIEFLY WANTED TO SAY THAT I THINK WE HEARD EARLIER FROM HEATHER THAT WHILE WE HAVE AN AMBITIOUS GOAL WE'VE ALREADY BEGUN OUR IMPLEMENTATION AND THIS PROJECT IS JUST A KEY EXAMPLE OF SOMETHING THAT WE NEVER WOULD HAVE BEEN ABLE TO ACT ON THIS QUICKLY AND AS EFFECTIVELY EVEN JUST A COUPLE YEARS AGO IT IS THIS THIS RELATIONSHIP IS PARTNERSHIP THAT WE HAVE BUILT THE FRAMEWORK THAT WE HAVE BUILT THAT HAS ALLOWED US TO MOVE QUICKLY AND I WANT TO THANK COMMISSIONER STEGMANN WHO LED THE FUNDING EFFORTS HERE AND HAVE HER SPEAK A LITTLE BIT ABOUT THAT

Commissioner Stegmann: THANK YOU CHAIR AND THANK YOU MAYOR SO THIS PAST MONTH I HAD THE OPPORTUNITY TO TOUR THE 19 SHELTERS THAT WE SUPPORT THROUGH PARTNERSHIPS WITH SEVERAL OF OUR AMAZING PARTNERS AND NONPROFITS I WAS SO IMPRESSED BY THE VARIOUS SHELTER MODELS AND THE IMPORTANCE OF SERVING PEOPLE WITH A WIDE RANGE OF CIRCUMSTANCES AND NEEDS ONE SIZE DOES NOT FIT ALL BUT THERE ARE SOME BASIC NEEDS THAT ARE UNIVERSAL AND HOUSING IS ONE OF THEM BY PROVIDING PERMANENT SUPPORTIVE HOUSING WE CAN OFFER THE TOOLS NEEDED TO FIND A PATHWAY OUT OF POVERTY BUILT GREATER STABILITY WHICH IS WHY CHAIR KAFOURY AND I WERE SO PLEASED TO INTRODUCE A RESOLUTION TO FUND LONG TERM SUPPORTIVE HOUSING WITH THE PROCEEDS FROM THE SALE OF WAPATO AND WE ARE NOW READY TO REINVEST THOSE PROCEEDS AS PART OF THE RESOLUTION I'VE HAD THE PRIVILEGE OF CONVENING THE HOUSING STRATEGY WORKGROUP TO PRIORITIZE THE HIGHEST AND BEST USE OF OUR LIMITED RESOURCES COLLABORATING WITH MY FELLOW COMMISSIONERS AND THEIR STAFF DEPARTMENT LEADERSHIP AND MARC JOLIN WITH A JOINT OFFICE HAS PROVIDED GREAT INSIGHT AND A SHARED COMMITMENT AROUND OUR COLLECTIVE GOALS.

Commissioner Stegmann: SO SINCERE THANK YOU TO ALL OF THE WORKGROUP MEMBERS OUR GOAL WAS TO IDENTIFY ONE OR TWO TOP PRIORITIES WHERE FUNDING WOULD HAVE A

SIGNIFICANT IMPACT AND COULD LEVERAGE OTHER RESOURCES AND TODAY IT GIVES ME GREAT PLEASURE TO REPORT THAT WE HAVE FOUND A PROJECT THAT ALIGNS WITH OUR NUMBER ONE PRIORITY PERMANENT SUPPORTIVE HOUSING AT THE WEST WIND APARTMENTS THIS PROJECT WILL NOT ONLY PRESERVE AND IMPROVE 40 UNITS OF NATURALLY OCCURRING AFFORDABLE HOUSING BUT IT WILL CREATE 30 ADDITIONAL UNITS I CAN'T THINK OF A BETTER PROJECT THAT REFLECTS THE WORKGROUPS PRIORITIES AND THAT LEVERAGES OUR SCARCE RESOURCES AND NOW I'LL HAND IT BACK TO MARC AND SHANNON.

Shannon Callahan: THANK YOU, WE TRULY ARE GRATEFUL FOR THE ABILITY TO BUY THIS PARCEL OF LAND AND PRESERVE AND REPLACE THIS HOUSING WITH LONG-TERM QUALITY AFFORDABLE HOUSING I APPRECIATE THE PARTNERSHIP WITH THE JOINT OFFICE AND WORKING WITH US TO HELP IDENTIFY A PARCEL THAT MET AND A PROJECT THAT MET YOUR NEEDS AND I'D LIKE TO SO LIKE TO THANK OUR BONDS PARTNER SPECIFICALLY MICHAEL AND HOME FORWARD WHO ARE LOOKING WITH US AT THE REHAB NEEDS AND KEEPING FOLKS SAFE IN THE BUILDING WHILE THEY'RE THERE BEFORE WE'RE ABLE TO REPLACE IT AS WELL AS HELPING WITH THE REPLACEMENT AND ASSET MANAGEMENT SO TRULY EVERYBODY AT THIS TABLE HAS BEEN INVOLVED ON THIS PROJECT AND WE'RE AND WE'RE VERY GRATEFUL FOR THAT. THANK YOU.

Marc Jolin: SO WE HAVE TIME FOR QUESTIONS. I APPRECIATE THAT EVERYBODY WAS PATIENT WITH THE PRESENTATION WE HAD A LOT OF INFORMATION TO GET THROUGH BUT WE DID IT AND SO NOW WE DO HAVE SOME TIME TALK ABOUT THE REPORTS.

Commissioner Vega Pederson: SO I HAVE A QUESTION. THANK YOU SO MUCH FOR THIS PRESENTATION I THINK THIS IS EXCITING THE WORK THAT WE ARE COMMITTED TO BE DOING TO SERVING OUR COMMUNITY AND REALLY MAKING SURE THAT WE'RE TAKING THE BIG STEPS THAT ARE NECESSARY TO ADJUST THIS PROBLEM AND I THINK THE FACT THAT WE'RE DOING IT IN COOPERATION WITH THE CITY AND COUNTY IS A BIG REASON THAT WE'RE SUCCESSFUL BUT I DON'T THINK THAT OUR PARTNERSHIP SHOULD START SHOULD STOP THERE AND ON ONE OF THE SLIDES YOU TALKED ABOUT THE BUD CLARK COMMENTS AND THE 45 PERCENT DECLINE IN MEDICARE COST THAT THEY HAD AND SO I'M VERY INTERESTED IN HEARING MORE ABOUT HOW WE CAN PARLAY THOSE MEDICAID SAVINGS AND SOME OF THE SAVINGS IN OUR HEALTH SYSTEM TO HELP FUND SOME MORE OF THIS WORK SO IF YOU COULD GIVE IT A LITTLE MORE DETAIL ABOUT THAT.

Michael Buonocore: WE'D LOVE TO HAVE SOME OF THE SAVINGS.

Heather Lyons: I THINK THAT YOU KNOW THAT'S THERE'S A LOT MORE DETAIL TO THAT STUDY AVAILABLE ONLINE AND WE'RE ACTUALLY THROUGH THE FUSE EFFORT ALSO LOOKING AT MEDICAID DATA IN ADDITION TO AS PART OF THE HEALTH SYSTEMS WORK SO OUR GOAL IS IN IDENTIFYING THE SAVINGS IN THE MEDICAID DATA THEN APPROACHING FOLKS LIKE HEALTH CARE AND CARE OREGON AND SAYING LOOK YOU'RE FINDING A GREAT DEAL OF SAVINGS WHEN THESE FOLKS THAT ARE SO EXPENSIVE INAPPROPRIATELY INEXPENSIVE I SHOULD SAY BY RECEIVING HOUSING AND SERVICES WOULDN'T YOU BE INTERESTED IN INVESTING THESE

HOUSING AND SERVICES AND SO I THINK THAT WHAT WE NEED TO DO IS HAVE THERE'S SOME COMPELLING DATA AND WE HAVE PRESENTED THAT BUT I THINK WE NEED BROADER SYSTEMS WIDE DATA FOR THEM TO REALLY COME TO THE TABLE THAT DOESN'T MEAN THEY HAVEN'T ALREADY COME TO THE TABLE I THINK CARE OREGON HAS PROVIDED SOME RESOURCES TO THE JOINT OFFICE IN ORDER TO FUND AN OUTREACH WORKER TO SUPPORT THE JOINT TEAM IS MOBILE PSH TEAM AND THAT OUTREACH WORKER I THINK IT IS REALLY FOCUSED ON THEIR MEMBERS. SO THAT'S THE OTHER THING THAT'S GOING TO BE A CHALLENGE IS IF YOU ASK MEDICAID FOR FUNDING TO FUND HOUSING AND SERVICES THEY'RE GONNA WANT THEIR MEMBERS PRIORITIZED FOR THAT HOUSING AND SERVICES AND SO IF YOU DO THAT THEN THEY GO TO A TOP OF THE LIST THAT THEY MAY NOT NECESSARILY GO TO THE TOP OF IF THEY AREN'T ASSESSED THE SAME WAY THAT OTHER VULNERABLE POPULATIONS SO THERE THERE'S SOME TENSION AROUND THAT TOO.

Commissioner Stegmann: HEATHER, MAYBE ALONG THE SAME LINES I'M FAMILIAR WITH THE FOOD PRESCRIPTION PROGRAM AND I'M JUST WONDERING IS THERE A WAY A LOT OF TIMES WE KNOW THAT PEOPLE ARE MEDICALLY FRAGILE WHEN THEY'RE DISCHARGED FROM THE HOSPITAL AND COULD BE HOMELESS AND I'M JUST WONDERING IS THERE A WAY TO PRIORITIZE THOSE FOLKS?

Heather Lyons: THAT'S A GREAT QUESTION I THINK THAT'S MORE OF AN IMPLEMENTATION QUESTION THAT I'M NOT SURE, CAN YOU REPEAT?

Commissioner Stegmann: FOOD PRESCRIPTIONS PROGRAM.

Heather Lyons: SO I'M FAMILIAR WITH THAT, I AM SORRY I MISUNDERSTOOD I THINK THE CHALLENGE AND IN ALL HONESTY AND TRANSPARENCY I THINK THE CHALLENGE AND ALL OF THIS IS THAT A LOT OF PEOPLE CAN BE PRIORITIZED FOR THE SUPPORTIVE HOUSING AND I THINK THAT I THINK THAT WOULD BE A GREAT POPULATION TO PRIORITIZE BUT DO YOU PRIORITIZE THEM OVER THE MEDICAID SAVINGS PEOPLE OR DO YOU PRIORITIZE THEM OVER THE PEOPLE WHO ARE CYCLING OR HAVE THE GREATEST NUMBER OF BOOKINGS IN JAIL OR WHO DO YOU PRIORITIZE THEM OVER THE FOLKS THAT ARE CYCLING THROUGH THE EMERGENCY DEPARTMENT IT'S A CHALLENGE THAT WE NEED TO ADDRESS AND I THINK THAT WE INTEND TO ADDRESS AS PART OF OUR FUSE EFFORTS SO THAT'LL BE THAT'LL BE FINE.

Commissioner Stegmann: JUST TO FOLLOW I'VE BEEN LOOKING AT PAGE 28 I MEAN IF YOU LOOK AT JUST THE SHEER ECONOMICS AN IMPATIENT STAY IN A STATE WELL THAT'S A STATE HOSPITALS 888 BUT NEXT TO THAT IS THE EMERGENCY ROOM AT \$500 SO I MEAN I THINK YEAH IT'S IS VERY HARD TO PRIORITIZE ALL OF THESE POPULATIONS THAT ARE IN SEVERE NEED BUT I THINK IF WE COULD GET AT THE FINANCING TO SAY LOOK THIS THIS IS A COST SAVINGS TOO AND THIS MIGHT BE A WAY FOR US TO LEVERAGE OUR FUNDS.

Heather Lyons: THAT'S AN EXCELLENT POINT.

Commissioner Eudaly: I'D LIKE TO JUST CALL OUT SOMETHING MISSING FROM THE RESOURCE ALIGNMENT AND SLIDE I REALIZE THIS IS NOT A COMPREHENSIVE LIST BUT IT'S SOMETHING I'M REALLY INTERESTED IN AND THAT'S THE VITAL ROLE OF FAITH COMMUNITIES AND HAVE THE FACT THAT THEY REALLY ARE CRITICAL BUT UNDERUTILIZED PARTNERS AND ENDING HOMELESSNESS AND IN PORTLAND ALONE I THINK WE HAVE AT LEAST A HALF A DOZEN DIFFERENT FAITH COMMUNITIES WITH SURPLUS LAND WHO WOULD LIKE TO DEVELOP AFFORDABLE HOUSING QUITE POSSIBLY SUPPORTIVE HOUSING WHO FACE OBSTACLES DUE TO ZONING CODES SO I JUST WANTED TO KIND OF PUT THAT OUT THERE FOR EVERYONE TO THINK ABOUT MOST CHURCHES HAVE CONDITIONAL USE ZONING AND CANNOT CURRENTLY DEVELOP RESIDENTIAL HOUSING AND I WOULD HOPE THAT WE REALLY SERIOUSLY LOOK AT THAT ISSUE IN THE CONTEXT OF THIS CONVERSATION.

Heather Lyons: I AGREE THAT IS SOMETHING THAT'S MISSING. ONE OF THE THINGS THAT SPARKS IN MY MIND JUST REAL QUICKLY IS THAT IN THE WORK IN LOS ANGELES ONE OF THE THINGS THAT THEY'VE DONE IS THAT THEY'VE LOOKED AT THEIR ZONING AND THEY'VE LOOKED AT THEIR REQUIREMENTS AROUND ZONING TO BE ABLE TO REDUCE THOSE IN ORDER TO CREATE MORE SUPPORTIVE HOUSING SO I THINK THAT'S A COMMUNITY A HUGE CITY WE COULDN'T LOOK AT IN TERMS OF FINDING OUT HOW THEY DID THAT AND WHAT ARE WAYS THAT WE COULD MAYBE REPLICATE THAT.

Commissioner Eudaly: OKAY THANK YOU.

Commissioner Meieran: THANK YOU. I WANT FIRST OF ALL TO THANK EVERYONE HERE WHO HAS PUT TOGETHER THIS REALLY IT'S NOT EXHAUSTIVE BUT IT'S QUITE COMPREHENSIVE REPORT AND GIVEN US SO MUCH INFORMATION AND CONFIRMATION I THINK OF WHAT WE KNOW THAT SUPPORTIVE HOUSING IS REALLY THE BEST ANSWER TO WHAT WE NEED BOTH FROM A STANDPOINT OF INDIVIDUALS AND A HUMANE APPROACH AND FOR THE ACTUAL COST SAVINGS WE CAN HAVE ONE QUESTION I HAVE I WANTED TO CALL OUT AND THE SECTION ON PAGE I THINK ITS PAGES 29 TO 30 I DON'T KNOW WHETHER IT WAS THE REPORT I DON'T KNOW WHAT VERSION OF THE REPORT I WAS READING WHEN I NOTED THOSE NUMBERS BUT TALKING ABOUT LESSONS LEARNED FROM OTHER COMMUNITIES ABOUT THE CHALLENGES THAT SERVICE PROVIDERS CAN FACE IT'S REALLY A WORK FORCE QUESTION WHEN SCALING UP THESE OPERATIONS TO MEET THE DEMANDS FOR SERVICES THAT THE NEW UNITS REQUIRE AND I THINK IT'S A REALLY GOOD TIME FOR US TO CONSIDER HOW WE'RE ADDRESSING THIS BUT PEOPLE WHO ARE DOING THIS WORK ARE OFTEN I MEAN IT'S MOST UNDERPAID, NO BENEFITS WORKING WITH THE MOST CHALLENGING POPULATIONS AND IT'S A REALLY REALLY DIFFICULT JOB IN THE BEST OF TIMES CAN YOU SPEAK TO MAYBE HOW OTHER COMMUNITIES LIKE LOS ANGELES HAVE HANDLED THAT PARTICULAR WORKFORCE ISSUE?

Heather Lyons: ONE OF THE THINGS THAT THEY'RE DOING VERY CONCORD IN FACT OUR OFFICE IS VERY MUCH INVOLVED IN THIS IS WORKING WITH LOCAL UNIVERSITIES TO MAKE SURE THAT THE TRAINING COMES AT THE UNIVERSITY LEVEL IN TERMS OF WORKING WITH THIS POPULATION SPECIFICALLY IN THEIR SCHOOLS OF SOCIAL WORK AND IT'S NOT JUST SOCIAL WORK, IT'S SOCIAL WORK WHEN DEALING WITH THIS VERY SPECIFIC POPULATION. SO IN TERMS

OF COMING UP FROM UNIVERSITY LEVEL THERE'S THAT HAPPENING AND OUR AND I'M SPEAKING FROM OUR OFFICE AND LOS ANGELES BECAUSE THAT'S WHAT I KNOW THE MOST ABOUT AND WHAT'S HAPPENING DOWN THERE BUT I KNOW THERE'S INVESTMENTS FROM OTHER ENTITIES TO DO THIS THEY'RE DOING A LOT OF TRAINING THEY'RE DOING A LOT OF TRAINING AROUND SUPPORTIVE HOUSING WE HAVE A THING CALLED DIMENSIONS OF QUALITY WHERE WE PROVIDE TRAINING ON VARIOUS ASPECTS OF BOTH OPERATING SUPPORTIVE HOUSING PROVIDING SERVICES AND SUPPORTIVE HOUSING AND EVEN DEVELOPING SUPPORTIVE HOUSING. AND WE DO A LOT OF WE DO PROPERTY MANAGEMENT WORKSHOPS DOWN THERE ALL THE TIME THERE'S WE OFFER A LOT OF TRAINING WE SUPPORT OTHER PEOPLE'S TRAINING IN THE COMMUNITY. AND I THINK THERE'S A BIG PUSH FOR AS YOU MENTIONED A NEED FOR LET'S SEE IF THESE FOLKS COULD HAVE A LIVING WAGE AND NOT HAVE TO FIGHT FOR AFFORDABLE HOUSING WITH EVERYBODY ELSE. SO THERE'S A RECOGNITION OF THAT AND THERE'S A THEY HAVEN'T SOLVED IT BUT THERE'S A RECOGNITION THAT THERE'S A NEED TO ADDRESS ALL OF THAT.

Commissioner Fritz: THE CITY AND THE COUNTY COULD PUT ON OUR LEGISLATIVE AGENDA PRIORITIES THE LEAGUE OF CITIES HAS PRIORITIZE MENTAL HEALTH FUNDING BUT I THINK THEY TEND TO THINK ABOUT WHAT'S NOT BUYING RATHER THAN HOW ARE WE KEEPING PEOPLE WITH MASTER'S DEGREES WELL-PREPARED WELL TRAINED GETTING \$15 NOW OR LESS STAY IN THE PROFESSION SO THAT'S ONLY SOMETHING I THINK WE SHOULD CONSIDER FOR A LEGISLATIVE PRIORITY.

Commissioner Eudaly: SO LAST COMMENT HERE FROM SORRY I WOULD BE REMISS IN MY DUTIES AS A TENANT PROTECTIONS AND RENTER RIGHT RENTERS RIGHTS ADVOCATE IF I DID NOT HIGHLIGHT THE STATISTIC QUOTED ON SLIDE 6 WHICH IS THERE IS A 96% STATISTICAL CORRELATION BETWEEN THE REGION'S RENT INCREASES AND THE INCREASE IN HOMELESSNESS. I WANT TO POINT OUT THAT THAT 35,000 NUMBER ON THE ON SLIDE 8 OF INDIVIDUAL SERVER A COMMUNITY REPRESENTS ABOUT 5.5% OF OUR POPULATION BUT WE KNOW AROUND THAT'S PROBABLY LESS THAN HALF OF THE PEOPLE WHO ARE SEVERELY PROSPERED IN AND ARE ON THE VERGE OF OR JUST NOT RECEIVING THESE KINDS OF SUPPORTS AND SERVICES AND WE ALSO KNOW THAT ABOUT A QUARTER OF OUR RESIDENTS ARE COST BURDENED BY RENTERS OR 25% OF RENTERS SORRY I DON'T WHEN I MISLEAD ANYONE. NO, IT IS RESIDENTS, SORRY, OKAY 50% OF PORTLANDERS ARE RENTERS HALF OF THEM ARE COSTS BURDEN SO YEAH 25% SO THAT IS JUST TO SAY I REALLY DON'T THINK WE CAN UNDERESTIMATE THE IMPORTANCE OF TENANT PROTECTIONS IF WE WANT TO KEEP PEOPLE OUT OF THIS GROWING POOL OF PEOPLE THAT NEED THESE SUPPORTS I DIDN'T GET A LOT OF SLEEP LAST NIGHT, I APOLOGIZE.

Mayor Wheeler: ALRIGHT, SO WE WILL ALL SPECULATE ON THAT I KNOW THE ANSWER FROM ME LATER ALRIGHT SO THANK YOU THANK YOU EVERYONE THANK YOU, IN PARTICULAR FOR YOUR PRESENTATIONS TODAY THEY WERE ALL SUCCINCT THEY WERE ALL FANTASTIC WE ALL ACKNOWLEDGE THAT WE HAVE A LOT OF WORK AHEAD OF US BUT I'M PERSONALLY VERY ENERGIZED BY THE JOINT OFFICE OUTCOMES EVEN AS MORE AND MORE PEOPLE ARE BEING PUSHED INTO HOMELESSNESS WE'VE SEEN A REMARKABLE INCREASE IN PLACEMENTS OVER

THE LAST SEVERAL YEARS NEARLY DOUBLING THE NUMBER OF PLACEMENTS INTO PERMANENT HOUSING SINCE A HOME FOR EVERYONE BEGAN AND I THINK THAT'S SOMETHING WE CAN ALL BE COLLECTIVELY PROUD OF I'M CONFIDENT THAT WE CAN CONTINUE TO ADDRESS THIS HUMANITARIAN CRISIS BY CONTINUING TO PLACE PEOPLE INTO HOUSING OFFER PREVENTION SERVICES AND CREATE MORE SHELTER.

Mayor Wheeler: YES WE DO HAVE A HUMANITARIAN CRISIS PLAYING OUT ON OUR STREETS WE KNOW THAT BUT THIS IS ALSO WE KNOW NOT A ONE-TIME CRISIS IT'S A MOVING TARGET IT'S AN ONGOING CRISIS WHICH IS WHY OUR RESPONSE NEEDS TO BE SUSTAINED OVER TIME AND THE OBJECTIVES THAT WE HAVE ESTABLISHED COLLECTIVELY REQUIRE A SUSTAINED PROCESS OVER TIME SUPPORTING HOUSING SUPPORTIVE HOUSING IS A STRATEGIC INVESTMENT IN INFRASTRUCTURE ADDRESSING THE HOMELESS CRISIS I'M SURE WE ALL UNDERSTAND IT'S URGENT AND IT IS ONGOING WE'RE BUILDING AN INSTITUTION AND WE'RE BUILDING IT TOGETHER COLLABORATION BETWEEN THE CITY OF PORTLAND AND MULTNOMAH COUNTY IS ESSENTIAL TO CREATE SUPPORTIVE HOUSING NEITHER INSTITUTION CAN DO IT INDEPENDENT OF THE OTHER I'M CONFIDENT THAT WE HAVE THE RIGHT INFRASTRUCTURE TO ADDRESS A FAST-GROWING POPULATION WITH EXTREME NEEDS AND FRANKLY I'M CONFIDENT THAT WE HAVE THE RIGHT LEADERSHIP SITTING AROUND THIS TABLE TO BEGIN PROCESS AND LAY THE FOUNDATION FOR THAT IMPORTANT WORK FOR MANY YEARS TO COME SUPPORTIVE HOUSING IS A PROVEN SOLUTION TO END CHRONIC HOMELESSNESS AND I'M VERY HAPPY THAT WE HAVE ALL COME TOGETHER WORKING TOGETHER UNDER UNIFIED GOALS TO UPHOLD THIS COMMITMENT SO WITH THAT I WILL GIVE CHAIR KAFOURY LAST WORDS FOR TODAY.

Chair Kafoury: THANK YOU ALL FOR BEING HERE THANK YOU THANK YOU TO EVERYONE AROUND THIS TABLE AND ALL THE STAFF WHO WORKED ON THIS PRESENTATION TODAY THIS WEEKEND AT MY DAUGHTER'S URGING I SEARCHED IN THE BASEMENT AND FOUND MY HIGH SCHOOL CHEERLEADING UNIFORM. I'LL BE HONEST DOESN'T QUITE FIT ANYMORE I STILL HAVE RETAINED THAT CAN-DO ATTITUDE AND WHILE I WON'T LEAD US IN THIS CHAIR I DO WANT TO REMEMBER IT WE KNOW WHAT WORKS WE KNOW HOW MUCH IT COSTS AND WE CAN DO IT!

Mayor Wheeler: THANK YOU EVERYBODY, WE ARE ADJOURNED.

ADJOURNMENT – 3:32 p.m.

[CAPTIONS PROVIDED BY LNS CAPTIONING AND MAY INCLUDE INACCURATE WORDS OR PHRASES DUE TO SOUND QUALITY, OTHER TECHNICAL DIFFICULTIES AND/OR SOFTWARE ERRORS.]

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Submitted by:
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