

PLEASE PRINT LEGIBLY!

MEETING DATE

3-15-92

NAME

Clyde V. ARUMMELT

ADDRESS

2212 S. E. LAMBERT

STREET

PORTLAND OREGON - 97202

CITY

ZIP CODE

I WISH TO SPEAK ON AGENDA ITEM #

5

SUPPORT

OPPOSE

as written

SUBMIT TO BOARD CLERK

3
PLEASE PRINT LEGIBLY!

MEETING DATE 3-18-93

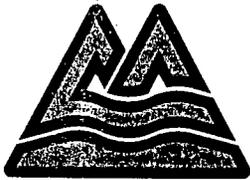
NAME Angel Olsen

ADDRESS _____
STREET

CITY _____ **ZIP CODE** _____

I WISH TO SPEAK ON AGENDA ITEM # X-5

SUPPORT _____ **OPPOSE** X _____
SUBMIT TO BOARD CLERK



MULTNOMAH COUNTY OREGON

OFFICE OF THE BOARD CLERK
SUITE 1510, PORTLAND BUILDING
1120 S.W. FIFTH AVENUE
PORTLAND, OREGON 97204

BOARD OF COUNTY COMMISSIONERS		
GLADYS McCOY •	CHAIR	• 248-3308
DAN SALTZMAN •	DISTRICT 1	• 248-5220
GARY HANSEN •	DISTRICT 2	• 248-5219
TANYA COLLIER •	DISTRICT 3	• 248-5217
SHARRON KELLEY •	DISTRICT 4	• 248-5213
CLERK'S OFFICE •	248-3277	• 248-5222

AGENDA

MEETINGS OF THE MULTNOMAH COUNTY BOARD OF COMMISSIONERS

FOR THE WEEK OF

March 15 - 19, 1993

- Monday, March 15, 1993 - 9:30 AM - Budget Work Session
Department of Environmental Services Page 2
- Tuesday, March 16, 1993 - 9:30 AM - Board Briefings. . . . Page 2
- Tuesday, March 16, 1993 - 11:30 AM - Agenda Review Page 2
- Thursday, March 18, 1993 - 9:30 AM - Regular Meeting . . . Page 2

Thursday Meetings of the Multnomah County Board of Commissioners are taped and can be seen at the following times:

- Thursday, 10:00 PM, Channel 11 for East and West side subscribers
- Thursday, 10:00 PM, Channel 49 for Columbia Cable (Vancouver) subscribers
- Friday, 6:00 PM, Channel 22 for Paragon Cable (Multnomah East) subscribers
- Saturday 12:00 PM, Channel 21 for East Portland and East County subscribers

INDIVIDUALS WITH DISABILITIES MAY CALL THE OFFICE OF THE BOARD CLERK AT 248-3277 OR 248-5222 OR MULTNOMAH COUNTY TDD PHONE 248-5040 FOR INFORMATION ON AVAILABLE SERVICES AND ACCESSIBILITY.

Monday, March 15, 1993 - 9:30 AM

Multnomah County Courthouse, Room 602

BUDGET WORK SESSION

- WS-1 Board Discussion on the Budget Request of the Department of Environmental Services, Identify Issues to Be Resolved and Hear Answers to Follow-up Questions. Presented by Betsy Williams and DES Staff.
-

Tuesday, March 16, 1993 - 9:30 AM

Multnomah County Courthouse, Room 602

BOARD BRIEFINGS

- B-1 Briefing and Update on the 1993 Legislative Session. Presented by Fred Neal. 9:30 TIME CERTAIN, ONE HOUR REQUESTED.
- B-2 Review and Discussion of Requirements and County Process for Making Quasi-Judicial Land Use Decisions. Presented by Larry Kressel and Scott Pemble. 10:30 TIME CERTAIN, ONE HOUR REQUESTED.
-

Tuesday, March 16, 1993 - 11:30 AM

Multnomah County Courthouse, Room 602

AGENDA REVIEW

- B-3 Review of Agenda for Regular Meeting of March 18, 1993
-

Thursday, March 18, 1993 - 9:30 AM

Multnomah County Courthouse, Room 602

REGULAR MEETING

CONSENT CALENDAR

DEPARTMENT OF HEALTH

- ASD
C-1 Ratification of an Intergovernmental Revenue Agreement Amendment #4, Contract #200883, between Multnomah County Department of Health and the Oregon Health Division Increasing Revenue by \$80,883 for Various Programs, for the Period July 1, 1992 through June 30, 1993

DEPARTMENT OF SOCIAL SERVICES

- C-2 Ratification of an Intergovernmental Agreement Amendment #2, Contract #100183, between Multnomah County Mental and

Emotional Disabilities Program (MED) and its' Office of Child and Adolescent Mental Health Services (OCAMHS) and the Oregon Health Sciences University to Decrease the Contract by \$29,510 by Reducing Partners Psychiatric Consultation Service \$52,910 to Correct an Earlier Error and Increasing Assessment, Intervention and Transition Program (AITP) Psychiatric Consultation Services \$23,400 for the Juvenile Justice Division, for the Period July 1, 1992 through June 30, 1993

- C-3 Ratification of an Intergovernmental Agreement Amendment #3, Contract #100183, between Multnomah County Mental and Emotional Disabilities Program Office and the Oregon Sciences University Increases Non-Residential Adult Services \$17,156 to Reflect State Redistribution of Payment for FY 1991, for the Period March 15, 1993 through June 30, 1993

DEPARTMENT OF ENVIRONMENTAL SERVICES

- C-4 ORDER in the Matter of the Sale of Property Acquired by Multnomah County Through the Foreclosure of Liens for Delinquent Taxes 93-77

REGULAR AGENDA

NON-DEPARTMENTAL

MANAGEMENT SUPPORT

- Amended*
APP
R-1 Second Reading and Possible Adoption of a Proposed ORDINANCE Amending Ordinance No. 733, in Order to Add and Delete Exempt Salary Ranges (Copies At the Book of the Room) 755

DEPARTMENT OF ENVIRONMENTAL SERVICES

- APP*
25,845
R-2 Ratification of an Intergovernmental Agreement, Contract #301713, between Multnomah County Park Services Division and Metropolitan Service District (METRO) to Accept a ~~\$24,654~~ Grant through the Greenspace Restoration Program for Beggars Tick Wildlife Refuge

- APP*
R-3 Budget Modification DES #23 Requesting Authorization to Appropriate a \$25,845 Grant from METRO and Transferring \$20,000 Match from Blue Lake Park Budget to the Parks Development Program for the Purpose of Restoring and Enhancing Beggars Tick Wildlife Refuge

NON-DEPARTMENTAL

- Will have Amended at 11:30 A.M. C*
APP
R-4 RESOLUTION in the Matter of Adopting Explanatory Statements for Publication in the Voters' Pamphlet for the May 18, 1993 Election (Serial Levies and General Obligation Bonds) 93-78

- R-5 RESOLUTION in the Matter of Approving Findings in Response to Recommendations of the Citizens Convention; and Commending the Efforts of the Citizens Convention 93-79

Amended Exhibits
Substitute Bud Mod #32
W/ Add. Changes to P. 8
APD
R-6 RESOLUTION in the Matter of Adopting in Principle, or Agreeing to Explore Further, Twenty (20) Resolutions of the Citizens Convention; and Commending the Efforts of the Citizens Convention
93-80

R-7 Budget Modification NOND #26 Requesting Authorization to Transfer (Return) \$7,583 from Board Staff's Unused Budget (9260) to Commission District 3 Budget (9250)

Substitute Bud Mod #27
R-8 Budget Modification NOND #27 Requesting Authorization to Transfer (Return) \$7,001 from Board Staff's Unused Budget (9260) to Commission District 1 Budget (9235)

PUBLIC COMMENT

R-9 Opportunity for Public Comment on Non-Agenda Matters. Testimony Limited to Three Minutes Per Person.

SHARRON KELLEY
Multnomah County Commissioner
District 4



Portland Building
1120 S.W. Fifth Avenue, Suite 1500
Portland, Oregon 97204
(503) 248-5213

MEMORANDUM

TO: Clerk of the Board
Board Commissioners

FROM: Sharron Kelley

RE: Absence from Board

DATE: March 17, 1993

I will not be able to attend the Thursday Board meeting on March 18th as I will attend the CLEO meeting at the Sheriff's office.

1701L-2

BOARD OF
COUNTY COMMISSIONERS
1993 MAR 17 PM 3:48
MULTNOMAH COUNTY
OREGON



GLADYS McCOY, Multnomah County Chair

Room 1410, Portland Building
1120 S.W. Fifth Avenue
Portland, Oregon 97204
(503) 248-3308

M E M O R A N D U M

TO: Vice Chair Gary Hansen
Commissioner Dan Saltzman
Commissioner Sharron Kelley
Commissioner Tanya Collier
Office of the Board Clerk

FROM: Gladys McCoy *GM*
Multnomah County Chair

DATE: March 4, 1993

RE: March Schedule

For the next couple of weeks, I will be concentrating on preparing the Executive Budget. I will be working from my home. While I will not be present in the Board room, I will listen in from time to time over the telephone.

I understand you will be sending me your written comments and recommendations via Hank for my consideration as I prepare the Executive Budget. I appreciate and look forward to your input.

The after effects of my treatment are more than I anticipated, but I am regaining my strength and am looking forward to returning to the Board room. I appreciate you keeping me in your thoughts and prayers.

BOARD OF
COUNTY COMMISSIONERS
1993 MAR -4 PM 3:30
MULTNOMAH COUNTY
OREGON

GM:mrj
9963G



DAN SALTZMAN, Multnomah County Commissioner, District One

1120 S.W. Fifth Avenue, Suite 1500 • Portland, Oregon 97204 • (503) 248-5220 • FAX (503) 248-5440

M E M O R A N D U M

DATE: March 15, 1993

TO: Office of the Clerk of the Board
Board of County Commissioners

FROM: Dan Saltzman 

RE: BCC Meetings of 3-16 and 3-18 and my schedule

I will miss the 10:30 until 11:30 portion of the BCC meeting on Tuesday, March 16th.

On Thursday, March 18th I can only attend the first hour (9:30-10:30) of the Board meeting.

BOARD OF
COUNTY COMMISSIONERS
1993 MAR 15 PM 1:01
MULTNOMAH COUNTY
OREGON

BOARD OF COUNTY COMMISSIONERS
 FORMAL BOARD MEETING
 RESULTS

MEETING DATE: 3-18-93

Agenda Item #	Motion	Second	APP/NOT APP
<u>C-1</u>	<u>TC</u>	<u>DS</u>	<u>APP</u>
<u>C-2</u>	<u>§</u>	<u>§</u>	<u>§</u>
<u>C-3</u>	<u>§</u>	<u>§</u>	<u>§</u>
<u>C-4</u>	<u>§</u>	<u>§</u>	<u>§</u>
<u>* R-1</u>	<u>DS</u>	<u>TC</u>	<u>APP</u>
<u>R-2</u>	<u>TC DS</u>	<u>DS</u>	<u>APP</u>
<u>R-3</u>	<u>DS</u>	<u>TC</u>	<u>APP</u>
<u>* R-4</u>	<u>_____</u>	<u>_____</u>	<u>APP</u>
<u>→ R-5</u>	<u>DS</u>	<u>TC</u>	<u>APP</u>
<u>* R-6</u>	<u>_____</u>	<u>_____</u>	<u>APP</u>
<u>R-7</u>	<u>_____</u>	<u>_____</u>	<u>APP</u>
<u>R-8</u>	<u>_____</u>	<u>_____</u>	<u>APP</u>
<u>_____</u>	<u>_____</u>	<u>_____</u>	<u>_____</u>
<u>_____</u>	<u>_____</u>	<u>_____</u>	<u>_____</u>

Sub. Page
 Sub. Budget
 Sub. Budget

1 BEFORE THE BOARD OF COUNTY COMMISSIONERS

2 FOR MULTNOMAH COUNTY, OREGON

3 ORDINANCE NO. _____

4 An ordinance amending Ordinance No. 733, in order to
5 add and delete exempt salary ranges.

6 MULTNOMAH COUNTY ORDAINS AS FOLLOWS:

7 Section 1. FINDINGS.

8 A. Multnomah County, Oregon (hereinafter "County")
9 employs a variety of individuals excluded from any collective
10 bargaining agreement referred to as "Exempt" employees.

11 B. It is the County's policy to establish an Exempt
12 Compensation Plan that provides such salaries as necessary for
13 the County to recruit, select, and retain qualified management,
14 supervisory, administrative and professional employees; that
15 recognizes employee performance, growth, and development; that
16 maintains an appropriate internal relationship between job title
17 and employees based on job responsibilities, qualifications, and
18 authority; and that maintains parity between equivalent exempt
19 and nonexempt positions.

20 C. The Personnel Officer is responsible for
21 developing and recommending compensation plan adjustment
22 recommendations to the Multnomah County Board of Commissioners
23 (hereinafter "Board").

24 Section 2. DELETION AND ADDITION OF JOB TITLES AND RANGES.

25 A. The following job titles established in Exhibit A

New Original
w/Amend.

1 and Exhibit B of Ordinance No. 733 are hereby deleted, effective
2 January 1, 1993:

3 Children's Clinical Services Administrator
4 Children's Mental Health Partners Project Supervisor
5 Community Corrections Program Services Manager
6 Community Corrections Special Services Manager
7 Deputy Director/DES
8 Developmental Disabilities Administrator
9 Direct Clinical Services Supervisor
10 Probation/Parole Branch Manager
11 Probation Services Manager/Senior
12 Regional Drug Initiative Program Supervisor

13 B. The following job titles and salary ranges are
14 hereby added to Exhibit A of Ordinance No. 733, effective
15 January 1, 1993:

<u>Job Title</u>	<u>Min.</u>	<u>Mid.</u>	<u>Max.</u>
17 Child & Adol. M. H. Mgr.*	41,081	49,306	57,531
18 District Manager/DCC *	41,081	49,306	57,531
19 Financial Analyst	33,814	40,581	47,348
20 Juvenile Counsel. Admin.	35,489	42,604	49,698
21 Management Asst/DES *	37,273	44,737	52,178
22 Program Develop. & Eval. Mgr. *	41,081	49,306	57,531
23 Program Services Admin./MHYFS	33,814	40,581	47,348

24 *Unclassified, non-Civil Service position pursuant to MCC

25 3.10.100.

26 Page 2 of 4

1 The following job titles and salary ranges are
2 hereby added to Exhibit B of Ordinance No. 733, to be effective
3 April 1, 1993:

<u>Job Title</u>	<u>Min.</u>	<u>Mid.</u>	<u>Max.</u>
Child & Adol. M. H. Mgr. *	42,313	50,785	59,257
District Manager/DCC *	42,313	50,785	59,257
Financial Analyst	34,828	41,798	48,768
Juvenile Couns. Admin.	36,554	43,882	51,189
Management Asst/DES *	38,391	46,079	53,743
Prog. Dev. & Eval Mgr. *	42,313	50,785	59,257
Prog. Services Admin./MHYFS	34,828	41,798	48,768

4 *Unclassified, non-Civil Service position pursuant to MCC
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12 3.10.100.

13 Section 3. SPECIAL ADJUSTMENTS.

14 Effective January 1, 1993, the asterisk is removed from
15 the classifications of Lieutenant and Lieutenant, Corrections,
16 thereby making these classifications subject to the provisions of
17 MCC 3.10 Merit System and changing the status of incumbents in
18 these classifications from unclassified, non-Civil Service to
19 classified, subject to Civil Service.
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ADOPTED This _____ day of _____,
1993, being the date of its second reading before the Board of
County Commissioners of Multnomah County, Oregon.

By _____
Gladys McCoy, Chair
MULTNOMAH COUNTY, OREGON

REVIEWED:

Laurence Kressel, County Counsel
of Multnomah County, Oregon

560E

Meeting Date: MAR 18 1993

Agenda Number: C-1

(Above for Clerk's Office Use Only)

AGENDA PLACEMENT FORM

(For Non-Budgetary Items)

Subject: Ratification of Intergovernmental agreement with Oregon Health Division

Board Briefing: _____ Regular Meeting: _____
(date) (date)

Department: Health Division: _____

Contact: Fronk Telephone: x4274

Person(s) Making Presentation: Fronk

Action Requested

Information Only Policy Direction Approval

Estimated Time Needed on Board Agenda: 5 minutes or less

Check if you require official written notice of action taken:

BRIEF SUMMARY (include statement of rationale for action requested, as well as personnel and fiscal/budgetary impacts, if applicable):

Ratification of revision #4 of the Oregon Health Division Intergovernmental Agreement increasing revenue for various programs. In compliance with federal requirements the amendment is retroactive to July 1, 1992.

1993 MAR -5 AM 9:03
COUNTY OF MULTNOMAH
CLERK OF COUNTY

Signatures

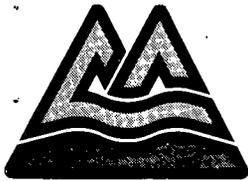
Elected Official [Signature]

OR

Department Director Billi Odgaard

(All accompanying documents must have required signatures!)

Originals sent to Herman Brone on 3-18-93.



MULTNOMAH COUNTY OREGON



HEALTH DEPARTMENT
426 S.W. STARK STREET, 8TH FLOOR
PORTLAND, OREGON 97204-2394
(503) 248-3674
FAX (503) 248-3676
TDD (503) 248-3816

BOARD OF COUNTY COMMISSIONERS
GLADYS McCOY • CHAIR OF THE BOARD
PAULINE ANDERSON • DISTRICT 1 COMMISSIONER
GARY HANSEN • DISTRICT 2 COMMISSIONER
RICK BAUMAN • DISTRICT 3 COMMISSIONER
SHARRON KELLEY • DISTRICT 4 COMMISSIONER

MEMORANDUM

TO: Gladys McCoy
Multnomah County Chair

VIA: Bill Odegaard, Director
Health Department

FROM: Tom Fronk, Business Services Manager *Tom*
Health Department

DATE: February 23, 1993

SUBJECT: FY 93 Budget Revision #4 for Grant with the Oregon Health Division

Retroactive: The changes included in revision #4 of the Oregon Health Division grant initiated by the state are effective upon the Board's ratification of the revision. The County received the revision in February 1993, but the state requires that any changes reflect the entire grant period July 1, 1992, to and including June 30, 1993.

Recommendation: The Health Department recommends County Chair approval and Board ratification of the attached revision #4 to the Oregon Health Division grant to Multnomah County for FY 92/93.

Analysis: The revision provides for revenue adjustments:

Central Drug Purchasing	\$22,000
WIC	1,091
STD/VD	35,400
Seroprevalence	11,929
Substance Abuse Survey	<u>10,463</u>
Total increase resulting from revision	\$80,883

Background: The Oregon Health Division grant is subject to revisions during the course of the year. Changes initiated by the state reflect changes in the projections of the level of federal funding received by the state.



CONTRACT APPROVAL FORM

(See Administrative Procedure #2106)

Contract # 200883
Amendment # 4

MULTNOMAH COUNTY OREGON

<p>CLASS I</p> <input type="checkbox"/> Professional Services under \$25,000	<p>CLASS II</p> <input type="checkbox"/> Professional Services over \$25,000 (RFP, Exemption) <input type="checkbox"/> PCRB Contract <input type="checkbox"/> Maintenance Agreement <input type="checkbox"/> Licensing Agreement <input type="checkbox"/> Construction <input type="checkbox"/> Grant <input type="checkbox"/> Revenue	<p>CLASS III</p> <input checked="" type="checkbox"/> Intergovernmental Agreement <p>APPROVED MULTNOMAH COUNTY BOARD OF COMMISSIONERS</p> <p>AGENDA # <u>C-1</u> DATE <u>3/18/93</u> <u>Carrie A. Parkerson</u> BOARD CLERK REVENUE </p>
---	---	---

Department HEALTH Division _____ Date _____

Contract Originator Brame Phone x2670 Bldg/Room 160/2

Administrative Contact Fronk Phone x4274 Bldg/Room 160/7

Description of Contract FY 93 revision #4 reflecting an increase in program funding.

RFP/BID # _____ Date of RFP/BID _____ Exemption Exp. Date _____

ORS/AR # _____ Contractor is MBE WBE QRF

Contractor Name Oregon Health Division
 Mailing Address 800 N.E. Oregon Street #21
Portland, Oregon 97232

Phone 731-4029

Employer ID# or SS# N/A

Effective Date July 1, 1992

Termination Date June 30, 1993

Original Contract Amount \$ _____

Total Amount of Previous Amendments \$ (100,124)

Amount of Amendment \$ 80,883

Total Amount of Agreement \$ 4,480,005

Amendment #1- (\$83,380)
 Amendment #2- (\$107,156) Amend#3-\$90,412

Remittance Address _____
 (If Different) _____

Payment Schedule _____ Terms _____

Lump Sum \$ _____ Due on receipt

Monthly \$ _____ Net 30

Other \$ _____ Other _____

Requirements contract - Requisition required.

Purchase Order No. _____

Requirements Not to Exceed \$ _____

REQUIRED SIGNATURES:

Department Manager Belle Odegaard

Purchasing Director _____
 (Class II Contracts Only)

County Counsel [Signature]

County Chair / Sheriff _____

Contract Administration _____
 (Class I, Class II Contracts Only)

Encumber: Yes No

Date 3/1/93

Date _____

Date 3-5-93

Date 3-18-93

Date _____

VENDOR CODE			VENDOR NAME						TOTAL AMOUNT	\$	
LINE NO.	FUND	AGENCY	ORGANIZATION	SUB ORG	ACTIVITY	OBJECT/ REV SRC	SUB OBJ	REPT CATEG	LGFS DESCRIPTION	AMOUNT	INC/ DEC IND
01.	156	015	0600			Var.		Var.		\$80,883	
02.											
03.											

* If additional space is needed, attach separate page. Write contract # on top of page.

State of Oregon
 OREGON HEALTH DIVISION
 Department of Human Resources
 NOTICE OF GRANT AWARD

<p>1) Grantee</p> <p>Name: Multnomah Co. Community Health</p> <p>Street: 426 S. W. Stark St.-7th Floor</p> <p>City: Portland</p> <p>State: OR Zip Code: 97204</p>	<p>2) Issue Date</p> <p style="text-align: center;">2/16/93</p> <p style="text-align: right;">This Action REVISION #4</p>
<p>3) Award Period</p> <p>From 07/01/92 Through 06/30/93</p>	

4) OSHD Funds Approved	Program Manager Approval	Previous Award	Increase/ (Decrease)	New Grant Award
State Support for Public Health		360,000	0	360,000
Family Planning		289,696	0	289,696
Central Drug Purchasing		442,536	22,000	464,536
MCH		328,257	0	328,257
Perinatal		88,859	0	88,859
Babies First		69,948	0	69,948
WIC		1,265,430	1,091	1,266,521
Breastfeeding Promotion		12,730	0	12,730
WATER		5,613	0	5,613
TB-Case Management		43,648	0	43,648
STD/VD		139,531	35,400	174,931
AIDS - Minority Outreach		97,352	0	97,352

5) Remarks:

The amounts cited in item 4 of this award are provisional and are subject to adjustments when the FFY93 appropriation is enacted and Oregon receives its allocation. Any adjustment to these amounts will be reflected in subsequent grant awards.

- (a) Combined MCH / Perinatal / Babies First is \$ 487,064
- (b) Perinatal must be at least \$88,859 (f) ADMIN 78,975
including perinatal outreach of \$10,528 DRUG RES 35,000
- (c) Babies First! must be at least \$63,836 DRUGS 350,561
- (d) Includes community education/outreach of \$13,487 TOTAL -----
and new teen/high risk services of \$26,975 464,536
- (e) Does not include Drug Account of \$57,435

6) Capital Outlay Requested in This Action

Prior approval is required for Capital Outlay. Capital Outlay is defined as an expenditure for equipment with a purchase price in excess of \$1,000 and a life expectancy greater than one year.

PROGRAM	ITEM DESCRIPTION	COST	PROG. APPROV.

OREGON HEALTH DIVISION

The following is a list of the titles of assurances with which grantees must agree to comply if they accept state and federal funds administered by the Oregon Health Division. The detailed assurances are located under these titles in the Resource Manual for Grant Programs provided to each grantee. The Common Program Assurances and Fiscal Assurances are required for all programs; the Program-Specific Assurances are required for individual grant programs. Your signature on this document is evidence that you have read and agreed to comply with the required assurances.

ASSURANCES

Common Program Assurances

Fiscal Assurances

Program Specific Assurances

- AIDS Minority Outreach
- "Babies First!"
- Drinking Water Program
- Family Planning Program
- HIV/AIDS Prevention Block Grant
- HIV Care Consortia
- HIV Family Seroprevalence Survey
- HIV Seropositive Wellness Program
- HIV Surveillance Activities in Multnomah County
- Immigration
- Immunization
- Maternal and Child Health/Prenatal
- Refugee Health Program
- Rural Minority Prenatal Project
- School-Based Health Clinics
- SIDS Program
- STD Control Program
- STD Jackson County Assurances
- STD Multnomah County Assurances
- State Support for Public Health
- TB General Case Management and Epidemiology
- TB Outreach
- WIC Program

The undersigned agrees to comply with the above assurances which are in effect during the time of the grant period.

TO BE COMPLETED BY THE HEALTH DIVISION:

Approved by:

Manager, Community Services

Manager, Fiscal Services

Administrator, Health Division

Date _____

7/2/93

TO BE COMPLETED BY THE GRANTEE:

Approved by:

Billi Odegaard
Multnomah County

Local Agency Name

By:

Gladys McCoy
Authorized County or Agency Officer *for*
and Title Gladys McCoy, County Chair

Date *3-18-93*

REVIEWED:
LAURENCE KRESSEL, County Counsel for
Multnomah County, Oregon

By: *Laurence Kessel*

Date: *3-5-93*

State of Oregon
 OREGON HEALTH DIVISION
 Department of Human Resources
 NOTICE OF GRANT AWARD

1) Grantee Name: Multnomah Co. Community Health Street: 426 S. W. Stark St.-7th Floor City: Portland State: OR Zip Code: 97204	2) Issue Date This Action 2/16/93 REVISION #4 3) Award Period From 07/01/92 Through 06/30/93
---	---

4) OSHD Funds Approved	Program Manager Approval	Previous Award	Increase/ (Decrease)	New Grant Award
AIDS Surveillance		54,090	0	54,090
Seroprevalance		71,403	11,929	83,332
TB Outreach		64,505	0	64,505
Refugee Screening		119,785	0	119,785
Refugee TB		43,015	0	43,015
Perinatal Substance Abuse		253,551	0	253,551
HIV Care Consortia		124,497	0	124,497
School Based Clinic		51,000	0	51,000
HIV Prevention Block Grant Program		284,164	0	284,164
Seropositive Wellness		99,100	0	99,100
Childhood Lead Poisoning Prevention		90,412	0	90,412
Substance Abuse Survey		0	10,463	10,463
TOTAL		4,399,122	80,883	4,480,005

5) Remarks:

The amounts cited in item 4 of this award are provisional and are subject to adjustments when the FFY93 appropriation is enacted and Oregon receives its allocation. Any adjustment to these amounts will be reflected in subsequent grant awards.

(g) Includes \$25,500 to Jefferson and \$25,500 to Grant.

(h) A minimum of \$90,000 will be used for focussed outreach to gay/bisexual men.

6) Capital Outlay Requested in This Action

Prior approval is required for Capital Outlay. Capital Outlay is defined as an expenditure for equipment with a purchase price in excess of \$1,000 and a life expectancy greater than one year.

PROGRAM	ITEM DESCRIPTION	COST	PROG. APPROV.

OREGON HEALTH DIVISION

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ASSURANCES

Common Program Assurances

Fiscal Assurances

Program Specific Assurances

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- "Babies First!"
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- HIV/AIDS Prevention Block Grant
- HIV Care Consortia
- HIV Family Seroprevalence Survey
- HIV Seropositive Wellness Program
- HIV Surveillance Activities in Multnomah County
- Immigration
- Immunization
- Maternal and Child Health/Prenatal
- Refugee Health Program
- Rural Minority Prenatal Project
- School-Based Health Clinics
- SIDS Program
- STD Control Program
- STD Jackson County Assurances
- STD Multnomah County Assurances
- State Support for Public Health
- TB General Case Management and Epidemiology
- TB Outreach
- WIC Program

The undersigned agrees to comply with the above assurances which are in effect during the time of the grant period.

TO BE COMPLETED BY THE HEALTH DIVISION:

Approved by:

Manager, Community Services

Manager, Fiscal Services

Administrator, Health Division

Date _____

7/2/93

TO BE COMPLETED BY THE GRANTEE:

Approved by:

Billi Odgaard

MULTNOMAH COUNTY

Local Agency Name

By:

Gladys McCoy

Authorized County or Agency Officer
and Title Gladys McCoy, County Chair

Date 3-18-93

REVIEWED:

LAURENCE KRESSEL

County Counsel for Multnomah County,
Oregon

By: *LA Kessel*

Date: 3.5.93

Meeting Date: MAR 18 1993

Agenda Number: C-2

(Above for Clerk's Office Use Only)

AGENDA PLACEMENT FORM
(For Non-Budgetary Items)

Subject: Ratification of Amendment #2 with Oregon Health Sciences University

Board Briefing: _____ Regular Meeting: _____
(date) (date)

Department: Social Services Division: Mental Health, Youth, and Family Services

Contact: Kathy Tinkle Telephone: 248-3691

Person(s) Making Presentation: Dr. Gary Nakao/Gary Smith

Action Requested

Information Only Policy Direction Approval

Estimated Time Needed on Board Agenda: 5 Minutes

Check if you require official written notice of action taken: _____

BRIEF SUMMARY (include statement of rationale for action requested, as well as personnel and fiscal/budgetary impacts, if applicable):

Ratification of Amendment #2 between the Multnomah County Mental Health, Youth, and Family Services Divisions' Mental and Emotional Disabilities Program Office and Oregon Health Sciences University for the period July 1, 1992 through June 30, 1993. This action decreases the contract a total of \$29,510 by reducing Partners Psychiatric Consultation services \$52,910 to correct an earlier error and increasing AITP (Assessment, Intervention, and Transition Program) Psychiatric Consultation services \$23,400 for the Juvenile Justice Division.

CONTRACT NUMBER: 100183

MULTNOMAH COUNTY
BOARD OF
COUNTY COMMISSIONERS
1993 MAR -8 PM 4:17

Signatures

Elected Official Gary Nakao/DB

OR

Department Director _____

(All accompanying documents must have required signatures!)

Originals sent to Kathy Tinkle on 3-18-93



MULTNOMAH COUNTY OREGON

DEPARTMENT OF SOCIAL SERVICES
MENTAL HEALTH, YOUTH AND FAMILY SERVICES DIVISION
ADMINISTRATIVE OFFICES
426 S.W. STARK ST., 6TH FLOOR
PORTLAND, OREGON 97204
(503) 248-3691 / FAX (503) 248-3379
TDD (503) 248-3598

BOARD OF COUNTY COMMISSIONERS
GLADYS McCOY • CHAIR OF THE BOARD
DAN SALTZMAN • DISTRICT 1 COMMISSIONER
GARY HANSEN • DISTRICT 2 COMMISSIONER
TANYA COLLIER • DISTRICT 3 COMMISSIONER
SHARRON KELLEY • DISTRICT 4 COMMISSIONER

M E M O R A N D U M

TO: Gladys McCoy,
Multnomah County Chair

VIA: Gary Nakagawa, Director
Department of Social Services

FROM: Gary Nakagawa, Director
Mental Health, Youth, and Family Services Division

DATE: March 1, 1993

SUBJECT: Approval of Amendment #2 with Oregon Health Sciences University

RETROACTIVE STATUS: The MED portion of Amendment #2 is retroactive to July 1, 1992 to correct a funding error effective that date. The OCAMHS portion of Amendment #2 is retroactive to October 12, 1992. Additional delay is due to lengthy negotiations with the Contractor.

RECOMMENDATION: The Mental Health, Youth, and Family Services Division recommends Chair and Board approval of Amendment #2 to an Intergovernmental Agreement between the Mental and Emotional Disabilities Program (MED) and its Office of Child and Adolescent Mental Health Services (OCAMHS) and Oregon Health Sciences University effective July 1, 1992 through June 30, 1993.

ANALYSIS/BACKGROUND: Amendment #2 decreases Partners Psychiatric Consultation services \$52,910 to correct a previous error and adds \$23,400 in County General Funds for Psychiatric Consultation services for AITP (Assessment, Intervention, and Transition Program) staff in the Juvenile Justice Division. This action creates a net decrease of \$29,510 and brings the net contract total to \$183,157 for FY 92/93.

In October 1992 an interdivisional agreement was signed between the Mental Health, Youth, and Family Services Division and the Juvenile Justice Division (JJD) to set the guidelines for a mutually supportive relationship for the JJD's Assessment, Intervention, and Transition Program (AITP). Initiation of the amendment attached, which provides the funding for the Psychiatric Consultation services for the AITP staff, was regrettably delayed until recently.

As a government agency, Oregon Health Sciences University is exempt from the RFP process.



CONTRACT APPROVAL FORM
(See Administrative Procedure #2106)

MULTNOMAH COUNTY OREGON

Contract # 100183

Amendment # 2

CLASS I <input type="checkbox"/> Professional Services under \$25,000	CLASS II <input type="checkbox"/> Professional Services over \$25,000 (RFP, Exemption) <input type="checkbox"/> PCRB Contract <input type="checkbox"/> Maintenance Agreement <input type="checkbox"/> Licensing Agreement <input type="checkbox"/> Construction <input type="checkbox"/> Grant <input type="checkbox"/> Revenue	CLASS III <input checked="" type="checkbox"/> Intergovernmental Agreement APPROVED MULTNOMAH COUNTY BOARD OF COMMISSIONERS AGENDA # C-2 DATE 3/18/93 Carrie A. Parkerson BOARD CLERK
---	---	--

Department Social Services Division MHYFSD Date January 21, 1993

Contract Originator _____ Phone _____ Bldg/Room _____

Administrative Contact Kathy Tinkle Phone 248-3691 Bldg/Room 160/6

Description of Contract Amendment #2 decreases Partners Psychiatric Consultation (MHS37) \$52,910 to correct an earlier error and adds \$23,400 in County funds for AITP program psychiatric consultation services effective July 1, 1992 through June 30, 1993.

RFP/BID # N/A IGA Date of RFP/BID _____ Exemption Exp. Date _____

ORS/AR # _____ Contractor is MBE WBE QRF

Contractor Name OREGON HEALTH SCIENCES UNIVERSITY
 Mailing Address 3181 SW Sam Jackson Park Rd
Portland, OR 97201
 Phone 494-4854
 Employer ID# or SS# 93-6001786W
 Effective Date July 1, 1992
 Termination Date June 30, 1993
 Original Contract Amount \$ 212,667
 Total Amount of Previous Amendments \$ 212,667+Req.
 Amount of Amendment \$ (29,510)
 Total Amount of Agreement \$ 183,157

(Attn: Anya Averill)
 UHN80
 Remittance Address _____
 (If Different) _____
 Payment Schedule _____ Terms _____
 Lump Sum \$ _____ Due on receipt
 Monthly \$ _____ Net 30
 Other \$ _____ Other _____
 Requirements contract - Requisition required.
 Purchase Order No. _____
 Requirements Not to Exceed \$ _____

REQUIRED SIGNATURES:
 Department Manager [Signature]
 Purchasing Director (Class II Contracts Only) [Signature]
 County Counsel [Signature]
 County Chair / Sheriff [Signature]
 Contract Administration (Class I, Class II Contracts Only) _____

Encumber: Yes No
 Date 3/11/93
 Date _____
 Date 3-8-93
 Date 3-18-93
 Date _____

VENDOR CODE			VENDOR NAME						TOTAL AMOUNT \$		
LINE NO.	FUND	AGENCY	ORGANIZATION	SUB ORG	ACTIVITY	OBJECT/ REV SRC	SUB OBJ	REPT CATEG	LGFS DESCRIPTION	AMOUNT	INC/ DEC IND
01.	156	010	1370			6110				(52,910)	
02.	156	010	1375			6110				23,400	
03.											

* If additional space is needed, attach separate page. Write contract # on top of page.

MULTNOMAH COUNTY
MENTAL HEALTH, YOUTH, AND FAMILY SERVICES DIVISION
OFFICE OF CHILD AND ADOLESCENT MENTAL HEALTH SERVICES
FY 1992-93 SPECIAL CONTRACT CONDITIONS

1. PSYCHIATRIC CONSULTATION

1.1 MULTNOMAH COUNTY REQUIREMENTS

1.1.1 SERVICE DESCRIPTION

The Department of Child and Adolescent Psychiatry of the Oregon Health Sciences University will provide medical authorization for Title XIX rehabilitative mental health services for up to eight hours per week at the Assessment Intensive Transition Program (AITP) located at the Donald E. Long Home from October 12, 1992 through June 30, 1993. These services will include clinical supervision of the QMHP and QMHA staff at AITP, psychiatric interview of appropriate clients, review of clinical records, evaluate those clients for psycho-tropic medications, prescribe treatments as appropriate, staff development in didactic presentations, and attendance at staff meetings, working in a collaborative manner with staff.

Services provided by this agreement will be jointly reviewed every 30 days for effectiveness, operational implementation, and modifications as may be identified. Attendance at the review meetings will include the Directors of the Juvenile Justice Division and the Mental Health, Youth, and Family Services Division, the Program Administrators of each Division, and the Program Supervisors of the AITP and the F&SMHP.

Administrative supervision will be provided by the Direct Services Supervisor (OCAMHS) in collaboration with the AITP Supervisor.

1.1.2 PERFORMANCE REQUIREMENTS

Service performance will conform to OAR 309-16-000 through 309-16-120, "Medicaid Payment for Community Mental Health Services."

1.1.3 PAYMENT PROCEDURES

CONTRACTOR will submit billings for monthly totals of the hours provided. COUNTY agrees to pay CONTRACTOR \$75 per hour for performance of those services provided hereunder, which payment shall be based upon the following applicable terms: Upon submission of written invoice which specifies the hours of service.

AITP PSYCHIATRIC SERVICES CONTRACT

In no event shall the compensation of CONTRACTOR exceed a total of \$23,400. COUNTY shall pay CONTRACTOR in response to CONTRACTOR'S itemized billing(s).

OREGON HEALTH SCIENCES UNIVERSITY
Amendment #2

In witness whereof, the parties hereto have caused this Agreement to be executed by their authorized officers.

CONTRACTOR:

By _____
Agency Board Chairperson Date

By _____
Agency Executive Director Date

MULTNOMAH COUNTY, OREGON:

By [Signature] 1/22/93
James Edmondson Date
Program Manager, Office of
Child and Adolescent Mental
Health Services

By [Signature] 3/2/93
Gary W. Smith, Director Date
Mental Health, Youth and
Family Services Division

By [Signature] 3-18-93
Gladys McCoy for Date
Multnomah County Chair

REVIEWED:

LAURENCE KRESSEL, County Counsel
for Multnomah County, Oregon

By [Signature] 3-8-93
Assistant County Counsel Date

[B/OCAMHS]

APPROVED MULTNOMAH COUNTY
BOARD OF COMMISSIONERS
AGENDA # C-2 DATE 3-18-93
[Signature]
BOARD CLERK

Meeting Date: MAR 18 1993

Agenda Number: C-3

(Above for Clerk's Office Use Only)

AGENDA PLACEMENT FORM
(For Non-Budgetary Items)

Subject: Ratification of Amendment #3 with Oregon Health Sciences University

Board Briefing: _____ Regular Meeting: _____
(date) (date)

Department: Social Services Division: Mental Health, Youth, and Family Services

Contact: Kathy Tinkle Telephone: 248-3691

Person(s) Making Presentation: Dr. Gary Nakao/Gary Smith

Action Requested

Information Only Policy Direction Approval

Estimated Time Needed on Board Agenda: 5 Minutes

Check if you require official written notice of action taken: _____

BRIEF SUMMARY (include statement of rationale for action requested, as well as personnel and fiscal/budgetary impacts, if applicable):

Ratification of Amendment #3 between the Multnomah County Mental and Emotional Disabilities Program Office and Oregon Health Sciences University effective March 15 through June 30, 1993. Non-Residential Adult Services receives \$17,156 in State funds as a result of the State's reconciling and redistributing of funds from the 1991 Biennial to reflect actual usage.

BOARD OF
COUNTY COMMISSIONERS
1993 MAR -8 PM 14:17
MULTNOMAH COUNTY
OREGON

Signatures

Elected Official *Gary Nakao / BB*

OR

Department Director _____

(All accompanying documents must have required signatures!)

Originals sent to Kathy Tinkle on 3-18-93



MULTNOMAH COUNTY OREGON

DEPARTMENT OF SOCIAL SERVICES
MENTAL HEALTH, YOUTH AND FAMILY SERVICES DIVISION
ADMINISTRATIVE OFFICES
426 S.W. STARK ST., 6TH FLOOR
PORTLAND, OREGON 97204
(503) 248-3691 / FAX (503) 248-3379
TDD (503) 248-3598

BOARD OF COUNTY COMMISSIONERS
GLADYS McCOY • CHAIR OF THE BOARD
DAN SALTZMAN • DISTRICT 1 COMMISSIONER
GARY HANSEN • DISTRICT 2 COMMISSIONER
TANYA COLLIER • DISTRICT 3 COMMISSIONER
SHARRON KELLEY • DISTRICT 4 COMMISSIONER

M E M O R A N D U M

TO: Gladys McCoy
Multnomah County Chair

VIA: Gary Nakao, Director
Department of Social Services

FROM: Gary Smith, Director
Mental Health, Youth, and Family Services Division

DATE: February 25, 1993

SUBJECT: Approval of Amendment #3 with Oregon Health Sciences University

RECOMMENDATION: The Mental Health, Youth, and Family Services Division recommends Chair and Board approval of Amendment #3 between the Mental and Emotional Disabilities (MED) Program office and Oregon Health Sciences University effective March 15 through June 30, 1993.

ANALYSIS/BACKGROUND: Amendment #3 increases Non-Residential Adult Services \$17,156 bringing the net contract total to \$176,913 for FY 92/93.

This action represents an adjustment of State Mental Health funds for Non-Residential Adult Services. Medicaid funds are also adjusted but since these agreements are only a means for the Medicaid funds to pass through to the providers they have no fiscal impact on the County or the contract totals.

All of the core service agencies provide Non-Residential Adult Services which have been reduced or increased in proportion to their historical use of State hospital beds per the State Mental Health agreement. Additionally, the State agreement allows for the State to collect a penalty against the County in the event the County's use of State hospital beds exceeds its allocation. This was the case in FY 92. The State assessed the penalty and the providers were informed of the basis of allocating shares of the penalty.

OHSU is a government agency and as such exempt from RFP.



CONTRACT APPROVAL FORM

(See Administrative Procedure #2106)

MULTNOMAH COUNTY OREGON

Contract # 100183

Amendment # 3

<p>CLASS I</p> <input type="checkbox"/> Professional Services under \$25,000	<p>CLASS II</p> <input type="checkbox"/> Professional Services over \$25,000 (RFP, Exemption) <input type="checkbox"/> PCRB Contract <input type="checkbox"/> Maintenance Agreement <input type="checkbox"/> Licensing Agreement <input type="checkbox"/> Construction <input type="checkbox"/> Grant <input type="checkbox"/> Revenue	<p>CLASS III</p> <input checked="" type="checkbox"/> Intergovernmental Agreement <p style="text-align: center;">APPROVED MULTNOMAH COUNTY BOARD OF COMMISSIONERS</p> <p>AGENDA # <u>C-3</u> DATE <u>3/18/93</u> <u>Carrie A. Parkerson</u> BOARD CLERK</p>
---	---	--

Department Social Services Division MHYFSD Date February 12, 1993

Contract Originator _____ Phone _____ Bldg/Room _____

Administrative Contact Kathy Tinkle Phone 248-3691 Bldg/Room 160/6

Description of Contract Amendment #3 Increases Non-Residential Adult Services \$17,156 to reflect State redistribution of payments for FY 91 effective March 15 through June 30, 1993.

RFP/BID # N/A IGA Date of RFP/BID _____ Exemption Exp. Date _____

ORS/AR # _____ Contractor is MBE WBE ORF

Contractor Name OREGON HEALTH SCIENCES UNIVERSITY
 Mailing Address 3181 SW Sam Jackson Park Rd,
Portland, OR 91201
 Phone 494-4854
 Employer ID# or SS# 93-6001786W
 Effective Date March 15, 1993
 Termination Date June 30, 1993
 Original Contract Amount \$ 212,667
 Total Amount Including Previous Amendments \$ 159,757+Req.
 Amount of Amendment \$ 17,156
 Total Amount of Agreement \$ 176,913+Req.

UHN 80
 Remittance Address _____
 (If Different) _____
 Payment Schedule _____ Terms _____
 Lump Sum \$ _____ Due on receipt
 Monthly \$ Allotment Net 30
 Other \$ _____ Other _____
 Requirements contract - Requisition required.
 Purchase Order No. _____
 Requirements Not to Exceed \$ _____

REQUIRED SIGNATURES:
 Department Manager [Signature]
 Purchasing Director (Class II Contracts Only) [Signature]
 County Counsel [Signature]
 County Chair / Sheriff _____
 Contract Administration (Class I, Class II Contracts Only) _____

Encumber: Yes No
 Date 2/17/93
 Date _____
 Date 3-8-93
 Date 3-18-93
 Date _____

VENDOR CODE			VENDOR NAME						TOTAL AMOUNT \$		
LINE NO.	FUND	AGENCY	ORGANIZATION	SUB ORG	ACTIVITY	OBJECT/REV SRC	SUB OBJ	REPT CATEG	LGFS DESCRIPTION	AMOUNT	INC/DEC NO
01.	156	010	1327			6060				17,156	
02.											
03.											

* If additional space is needed, attach separate page. Write contract # on top of page.

Oregon Health Sciences University
Amendment #3

AMENDMENT NARRATIVE:

State Funding. Effective March 15, 1993.

\$17,156 Increase in MHS 20 Non-residential Adult Services due to redistribution of payments for FY91 Medicaid Match and carried forward. A corresponding reduction in Medicaid allocation is shown below.

This action increases FY92 State funding	\$17,156
to a revised total of	\$176,913

Medicaid Funding. Effective March 15, 1993.

(\$46,678) Reduction in MHS 20 Medicaid Non-residential Adult Services carried over from FY92, due to redistribution of FY91 match payments. This is a permanent adjustment.

This action decreases FY92 Medicaid allocation	(\$46,678)
to a revised total of	\$199,755

In witness whereof, the parties hereto have caused this Agreement to be executed by their authorized officers.

CONTRACTOR:

MULTNOMAH COUNTY, OREGON:

By _____ Date
Agency Board Chairperson

By *Rex Surface* 2/12/93
Rex Surface Date
Program Manager

By _____ Date
Agency Executive Director

By *Gary W. Smith* 3/1/93
Gary W. Smith Date
Division Director

By *Gladys McCoy* 3-18-93
Gladys McCoy Date
Multnomah County Chair

REVIEWED:

LAURENCE KRESSEL, County Counsel
for Multnomah County, Oregon

By *Laurence Kessel* 3-8-93
Assistant County Counsel Date

APPROVED MULTNOMAH COUNTY
BOARD OF COMMISSIONERS
AGENDA # 1-3 DATE 3-18-93
Cecilia A. Halverson
BOARD CLERK

DATE SUBMITTED _____

(For Clerk's Use) Meeting Date MAR 18 1993

Agenda No. C-4

REQUEST FOR PLACEMENT ON THE AGENDA

SUBJECT: PUBLIC SALE

INFORMAL ONLY* _____ FORMAL ONLY _____

DEPARTMENT Environmental Services DIVISION Facilities & Property Management

CONTACT Larry Baxter TELEPHONE 248-3590

*NAME(s) OF PERSON(S) MAKING PRESENTATION TO BOARD Larry Baxter

BRIEF SUMMARY Should include other alternatives explored, if applicable, and clear statement of rationale for the action requested.

[] INFORMATION ONLY [] PRELIMINARY APPROVAL [] POLICY DIRECTION [X] APPROVAL

Request approval of the public sale of the following property acquire through tax foreclosure

INDICATE THE ESTIMATED TIME NEEDED ON AGENDA 5 MINUTES

IMPACT:

PERSONNEL

[X] FISCAL/BUDGETARY

[X] General Fund

[X] Other Tax Title Fund

SIGNATURES:

DEPARTMENT HEAD, ELECTED OFFICIAL, or COUNTY COMMISSIONER [Signature] BH Willie

BUDGET/PERSONNEL: _____

COUNTY COUNSEL: (Ordinances, Resolutions, Agreements, Contracts) [Signature] O. Ryan 3/18/93

OTHER Facilities & Property Management [Signature]

NOTE: If requesting unanimous consent, state situation requiring emergency action on back.

BOARD OF COUNTY COMMISSIONERS
MULTNOMAH COUNTY
OREGON
1993 MAR -4 PM 4:27

Copy of Order 93-77 sent to Larry Baxter + Bob O'Connell 3-18-93.

BEFORE THE BOARD OF COUNTY COMMISSIONERS
FOR MULTNOMAH COUNTY, OREGON

In the Matter of the Sale of
Property Acquired by Multnomah
County Through the Foreclosure
of Liens for Delinquent Taxes }
ORDER 93-77

It appearing that property on which liens for delinquent taxes were foreclosed has been deeded to Multnomah County and it is for the best interest of the County to offer said properties at a public sale in accordance with the provisions of ORS 275.110;

Terms of the Sale are:

Contract Terms: 10% down, Balance payable in equal monthly installments, including interest at the rate of 7 percent per annum over a period not to exceed 20 years.

Now, therefore, it is hereby ORDERED that the Sheriff be, and he hereby is, directed to offer at public sale, in accordance with ORS 275.120 through 275.190, the following property for not less than the minimum price set below the description of said property:

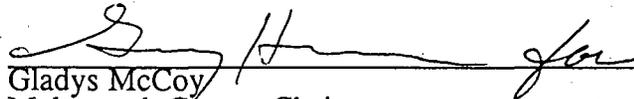
LEGAL DESCRIPTION: IRVINGTON PARK, LOTS 43 & 45, BLOCK 23
PROPERTY LOCATION: 2605 NE KILLINGSWORTH ST, PORTLAND
MARKET VALUE: \$52,400.00
MINIMUM BID: \$55,000.00

Dated at Portland, Oregon this 18th day of March, 1993.

BOARD OF COUNTY COMMISSIONERS
MULTNOMAH COUNTY, OREGON



Laurence Kressel, County Counsel
for Multnomah County, Oregon


Gladys McCoy
Multnomah County Chair

By  3/19/93

Meeting Date: ~~MAR 11 1993~~ MAR 18 1993

Agenda No.: RA R-1

(Above space for Clerk's Office Use)

AGENDA PLACEMENT FORM
(For Non-Budgetary Items)

SUBJECT: Exempt Job Title & Salary Range Revisions

BCC Informal 3-9-93 (date) BCC Formal 3-11-93 (date)

DEPARTMENT Non-Departmental DIVISION Employee Services

CONTACT Curtis Smith or Susan Ayers TELEPHONE 248-5015

PERSON(S) MAKING PRESENTATION Curtis Smith

ACTION REQUESTED:

INFORMATIONAL ONLY POLICY DIRECTION APPROVAL

ESTIMATED TIME NEEDED ON BOARD AGENDA: 10 minutes

CHECK IF YOU REQUIRE OFFICIAL WRITTEN NOTICE OF ACTION TAKEN: X

BRIEF SUMMARY (include statement of rationale for action requested, as well as personnel and fiscal/budgetary impacts, if applicable):
This proposed Ordinance reflects the most recent work of our Personnel Section to keep the exempt compensation system, which was installed in 1991, up to date. The four major changes proposed are 1) consolidate and update social services jobs and ranges to reflect a review of the Mental Health, Youth & Family Services Division exempt jobs (no cost); 2) create new classifications in the Finance Division and the Department of Environmental Services (no cost); 3) change the civil service status of Lieutenant positions in the Sheriff's Office; and 4) adopt 4/1/93 ranges for the new titles (4/1/93 ranges have already been adopted for all other exempt positions).

(If space is inadequate, please use other side)

SIGNATURES:

ELECTED OFFICIAL Gladys McCoy

Or

DEPARTMENT MANAGER _____

BOARD OF
COUNTY COMMISSIONERS
MULTNOMAH COUNTY
OREGON
1993 MAR - 1 PM 4:54

(All accompanying documents must have required signatures)

*Ordin. 755 sent to Curtis Smith + Ordin. Sub. List on 3-19-93.
of Susan Ayers*

ORDINANCE FACT SHEET

Ordinance Title: Exempt Job Title & Salary Range Revisions

Give a brief statement of the purpose of the ordinance (include the rationale for adoption of ordinance, description of persons benefited, other alternatives explored): This proposed Ordinance reflects the most recent work of our Personnel Section to keep the exempt compensation system, adopted in 1991, up to date. The four major changes proposed are 1) consolidate and update social services jobs and ranges to reflect a review of the Mental Health, Youth and Family Services Division exempt jobs (no cost); 2) create new classifications in the Finance Division and the Department of Environmental Services (no cost); 3) change the civil service status of Lieutenant positions in the Sheriff's Office; and 4) adopt 4/1/93 ranges for the new titles.

What other local jurisdictions in the metropolitan area have enacted similar legislation?

This is almost a universal practice.

What has been the experience in other areas with this type of legislation?

This is a normal way to keep an exempt classification plan up to date.

What is the fiscal impact, if any?

No fiscal impact. Exempt ranges can be changed with little or no fiscal impact because they do not have "steps"; consequently, raises are given only to employees who fall below the new minimum salary.

(If space is inadequate, please use other side)

SIGNATURES:

Person Filling Out Form: _____

Planning & Budget Division (if fiscal impact): David C. Starr

Department Manager/Elected Official: Gladys McCreary

1 BEFORE THE BOARD OF COUNTY COMMISSIONERS

2 FOR MULTNOMAH COUNTY, OREGON

3 ORDINANCE NO. 755

4 An ordinance amending Ordinance No. 733, in order to
5 add and delete exempt salary ranges.

6 MULTNOMAH COUNTY ORDAINS AS FOLLOWS:

7 Section 1. FINDINGS.

8 A. Multnomah County, Oregon (hereinafter "County")
9 employs a variety of individuals excluded from any collective
10 bargaining agreement referred to as "Exempt" employees.

11 B. It is the County's policy to establish an Exempt
12 Compensation Plan that provides such salaries as necessary for
13 the County to recruit, select, and retain qualified management,
14 supervisory, administrative and professional employees; that
15 recognizes employee performance, growth, and development; that
16 maintains an appropriate internal relationship between job title
17 and employees based on job responsibilities, qualifications, and
18 authority; and that maintains parity between equivalent exempt
19 and nonexempt positions.

20 C. The Personnel Officer is responsible for
21 developing and recommending compensation plan adjustment
22 recommendations to the Multnomah County Board of Commissioners
23 (hereinafter "Board").

24 Section 2. DELETION AND ADDITION OF JOB TITLES AND RANGES.

25 A. The following job titles established in Exhibit A

1 and Exhibit B of Ordinance No. 733 are hereby deleted, effective
2 January 1, 1993:

3 Children's Clinical Services Administrator
4 Children's Mental Health Partners Project Supervisor
5 Community Corrections Program Services Manager
6 Community Corrections Special Services Manager
7 Deputy Director/DES
8 Developmental Disabilities Administrator
9 Direct Clinical Services Supervisor
10 Probation/Parole Branch Manager
11 Probation Services Manager/Senior
12 Regional Drug Initiative Program Supervisor

13 B. The following job titles and salary ranges are
14 hereby added to Exhibit A of Ordinance No. 733, effective
15 January 1, 1993:

16	<u>Job Title</u>	<u>Min.</u>	<u>Mid.</u>	<u>Max.</u>
17	Child & Adol. M. H. Mgr.*	41,081	49,306	57,531
18	District Manager/DCC *	41,081	49,306	57,531
19	Financial Analyst	33,814	40,581	47,348
20	Juvenile Counsel. Admin.	35,489	42,604	49,698
21	Management Asst/DES *	37,273	44,737	52,178
22	Program Develop. & Eval. Mgr. *	41,081	49,306	57,531
23	Program Services Admin./MHYFS	33,814	40,581	47,348

24 *Unclassified, non-Civil Service position pursuant to MCC

25 3.10.100.

26 Page 2 of 4

1 The following job titles and salary ranges are
2 hereby added to Exhibit B of Ordinance No. 733, to be effective
3 April 1, 1993:

4 <u>Job Title</u>	<u>Min.</u>	<u>Mid.</u>	<u>Max.</u>
5 Child & Adol. M. H. Mgr. *	42,313	50,785	59,257
6 District Manager/DCC *	42,313	50,785	59,257
7 Financial Analyst	34,828	41,798	48,768
8 Juvenile Couns. Admin.	36,554	43,882	51,189
9 Management Asst/DES *	38,391	46,079	53,743
10 Prog. Dev. & Eval Mgr. *	42,313	50,785	59,257
11 Prog. Services Admin./MHYFS	34,828	41,798	48,768

12 *Unclassified, non-Civil Service position pursuant to MCC
13 3.10.100.

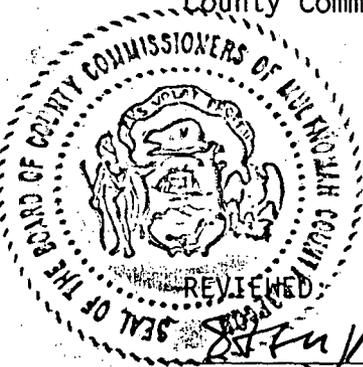
14 Section 3. SPECIAL ADJUSTMENTS.

15 Effective January 1, 1993, the asterisk is removed from
16 the classifications of Lieutenant and Lieutenant, Corrections,
17 thereby making these classifications subject to the provisions of
18 MCC 3.10 Merit System and changing the status of incumbents in
19 these classifications from unclassified, non-Civil Service to
20 classified, subject to Civil Service.

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ADOPTED This 18th day of March,

1993, being the date of its second reading before the Board of
County Commissioners of Multnomah County, Oregon.



By *Gladys McCoy*
Gladys McCoy, Chair
MULTNOMAH COUNTY, OREGON

Laurence Kressel
Laurence Kressel, County Counsel
of Multnomah County, Oregon

560E

1 The following job titles and salary ranges are
2 hereby added to Exhibit B of Ordinance No. 733, to be effective
3 April 1, 1993:

<u>Job Title</u>	<u>Min.</u>	<u>Mid.</u>	<u>Max.</u>
Child & Adol. M. H. Mgr. *	42,313	50,785	59,257
District Manager/DCC *	42,313	50,785	59,257
Financial Analyst	34,828	41,798	48,768
Juvenile Couns. Admin.	36,554	43,882	51,189
Management Asst/DES *	38,391	46,079	53,743
Prog. Dev. & Eval Mgr. *	42,313	50,785	59,257
Prog. Services Admin./MHYFS *	34,828	41,798	48,768

4 *Unclassified, non-Civil Service position pursuant to MCC

5 3.10.100.

6 Section 3. SPECIAL ADJUSTMENTS.

7 Effective January 1, 1993, the asterisk is removed from
8 the classifications of Lieutenant and Lieutenant, Corrections,
9 thereby making these classifications subject to the provisions of
10 MCC 3.10 Merit System and changing the status of incumbents in
11 these classifications from unclassified, non-Civil Service to
12 classified, subject to Civil Service.

1 BEFORE THE BOARD OF COUNTY COMMISSIONERS

2 FOR MULTNOMAH COUNTY, OREGON

3 ORDINANCE NO. 755

4 An ordinance amending Ordinance No. 733, in order to
5 add and delete exempt salary ranges.

6 MULTNOMAH COUNTY ORDAINS AS FOLLOWS:

7 Section 1. FINDINGS.

8 A. Multnomah County, Oregon (hereinafter "County")
9 employs a variety of individuals excluded from any collective
10 bargaining agreement referred to as "Exempt" employees.

11 B. It is the County's policy to establish an Exempt
12 Compensation Plan that provides such salaries as necessary for
13 the County to recruit, select, and retain qualified management,
14 supervisory, administrative and professional employees; that
15 recognizes employee performance, growth, and development; that
16 maintains an appropriate internal relationship between job title
17 and employees based on job responsibilities, qualifications, and
18 authority; and that maintains parity between equivalent exempt
19 and nonexempt positions.

20 C. The Personnel Officer is responsible for
21 developing and recommending compensation plan adjustment
22 recommendations to the Multnomah County Board of Commissioners
23 (hereinafter "Board").

24 Section 2. DELETION AND ADDITION OF JOB TITLES AND RANGES.

25 A. The following job titles established in Exhibit A

1 and Exhibit B of Ordinance No. 733 are hereby deleted, effective
2 January 1, 1993:

3 Children's Clinical Services Administrator
4 Children's Mental Health Partners Project Supervisor
5 Community Corrections Program Services Manager
6 Community Corrections Special Services Manager
7 Deputy Director/DES
8 Developmental Disabilities Administrator
9 Direct Clinical Services Supervisor
10 Probation/Parole Branch Manager
11 Probation Services Manager/Senior
12 Regional Drug Initiative Program Supervisor

13 B. The following job titles and salary ranges are
14 hereby added to Exhibit A of Ordinance No. 733, effective
15 January 1, 1993:

<u>Job Title</u>	<u>Min.</u>	<u>Mid.</u>	<u>Max.</u>
16 Child & Adol. M. H. Mgr.*	41,081	49,306	57,531
17 District Manager/DCC *	41,081	49,306	57,531
18 Financial Analyst	33,814	40,581	47,348
19 Juvenile Counsel. Admin.	35,489	42,604	49,698
20 Management Asst/DES *	37,273	44,737	52,178
21 Program Develop. & Eval. Mgr. *	41,081	49,306	57,531
22 Program Services Admin./MHYFS	33,814	40,581	47,348

23 *Unclassified, non-Civil Service position pursuant to MCC
24

25 3.10.100.

26 Page 2 of 4

1 The following job titles and salary ranges are
2 hereby added to Exhibit B of Ordinance No. 733, to be effective
3 April 1, 1993:

4 <u>Job Title</u>	<u>Min.</u>	<u>Mid.</u>	<u>Max.</u>
5 Child & Adol. M. H. Mgr. *	42,313	50,785	59,257
6 District Manager/DCC *	42,313	50,785	59,257
7 Financial Analyst	34,828	41,798	48,768
8 Juvenile Couns. Admin.	36,554	43,882	51,189
9 Management Asst/DES *	38,391	46,079	53,743
10 Prog. Dev. & Eval Mgr. *	42,313	50,785	59,257
11 Prog. Services Admin./MHYFS	34,828	41,798	48,768

12 *Unclassified, non-Civil Service position pursuant to MCC
13 3.10.100.

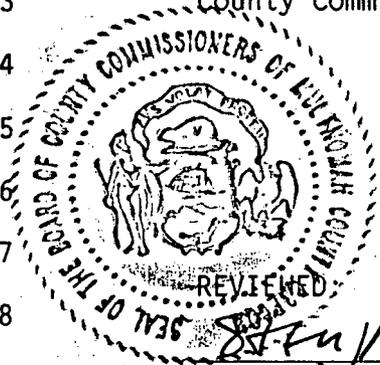
14 Section 3. SPECIAL ADJUSTMENTS.

15 Effective January 1, 1993, the asterisk is removed from
16 the classifications of Lieutenant and Lieutenant, Corrections,
17 thereby making these classifications subject to the provisions of
18 MCC 3.10 Merit System and changing the status of incumbents in
19 these classifications from unclassified, non-Civil Service to
20 classified, subject to Civil Service.

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ADOPTED This 18th day of March,

1993, being the date of its second reading before the Board of
County Commissioners of Multnomah County, Oregon.



By *Gladys McCoy*
Gladys McCoy, Chair
MULTNOMAH COUNTY, OREGON

Laurence Kressel
Laurence Kressel, County Counsel
of Multnomah County, Oregon

560E

Meeting Date MAR 18 1993

Agenda No.: R-2

(Above space for Clerk's Office Use)

AGENDA PLACEMENT FORM
(For Non-Budgetary Items)

SUBJECT: Intergovernmental Agreement with Metro

BCC Informal _____ BCC Formal March 11, 1993
(date) (date)

DEPARTMENT Environmental Services DIVISION Park Services Division

CONTACT Charles Ciecko/Dan Kromer TELEPHONE 248-5050

PERSON(S) MAKING PRESENTATION C. Ciecko/D. Kromer

ACTION REQUESTED:

/ / INFORMATIONAL ONLY / / POLICY DIRECTION /X/ APPROVAL

ESTIMATED TIME NEEDED ON BOARD AGENDA: 5 minutes

CHECK IF YOU REQUIRE OFFICIAL WRITTEN NOTICE OF ACTION TAKEN: YES

BRIEF SUMMARY (include statement of rationale for action requested, as well as personnel and fiscal/budgetary impacts, if applicable):

Intergovernmental Agreement with Metro to accept a \$25,845.00 grant for wetland enhancement at Beggars Tick Wildlife Refuge.

The grant is part of Metro's Greenspace Restoration Program.

(If space is inadequate, please use other side)

SIGNATURES:

ELECTED OFFICIAL _____

Or

DEPARTMENT MANAGER cc. BH Williams

(All accompanying documents must have required signatures)

BOARD OF
COUNTY COMMISSIONERS
1993 MAR -5 PM 2:48
MULTNOMAH COUNTY
OREGON

3706V/5115p

Originals sent to Dan Kromer on 3-18-93.



CONTRACT APPROVAL FORM
(See Administrative Procedure #2106)

MULTNOMAH COUNTY OREGON

Contract # 301713

Amendment # _____

<p align="center">CLASS I</p> <input type="checkbox"/> Professional Services under \$25,000	<p align="center">CLASS II</p> <input type="checkbox"/> Professional Services over \$25,000 (RFP, Exemption) <input type="checkbox"/> PCRB Contract <input type="checkbox"/> Maintenance Agreement <input type="checkbox"/> Licensing Agreement <input type="checkbox"/> Construction <input type="checkbox"/> Grant <input type="checkbox"/> Revenue	<p align="center">CLASS III</p> <input checked="" type="checkbox"/> Intergovernmental Agreement <p align="center">APPROVED MULTNOMAH COUNTY BOARD OF COMMISSIONERS</p> <p>AGENDA # <u>R-2</u> DATE <u>3/18/93</u> <u>Carrie A. Parkerson</u> BOARD CLERK</p>
--	--	--

Department Environmental Services Division Park Services Date February 24, 1993

Contract Originator Charles Ciecko Phone 248-3888 Bldg/Room #425/Yeon

Administrative Contact Dan Kromer Phone 248-5050 Bldg/Room #425/Yeon

Description of Contract Intergovernmental Agreement with Metro to accept a \$25,845.00 Grant through the Greenspace Restoration Program for Beggars Tick Wildlife Refuge.

RFP/BID # _____ Date of RFP/BID _____ Exemption Exp. Date _____

ORS/AR # _____ Contractor is MBE WBE QRF

Contractor Name Metro
 Mailing Address 2000 SW First Avenue
Portland, OR 97201
 Phone 220-1146
 Employer ID # or SS # _____
 Effective Date Upon execution
 Termination Date Upon project completion
 Original Contract Amount \$ 25,845.00
 Amount of Amendment \$ _____
 Total Amount of Agreement \$ 25,845.00

Remittance Address _____
(If Different) _____

Payment Schedule _____ Terms _____

Lump Sum \$ _____ Due on receipt
 Monthly \$ _____ Net 30
 Other \$ _____ Other _____
 Requirements contract - Requisition required.
 Purchase Order No. _____
 Requirements Not to Exceed \$ _____

REQUIRED SIGNATURES
 Department Manager cc BH Williams
 Purchasing Director _____
 (Class II Contracts Only)
 County Counsel [Signature]
 County Chair/Sheriff _____
 Contract Administration _____
 (Class I, Class II contracts only)

Encumber: Yes No
 Date 2/26/93
 Date _____
 Date 3/5/93
 Date 3-18-93
 Date _____

VENDOR CODE			VENDOR NAME						TOTAL AMOUNT \$		
LINE NO.	FUND	AGENCY	ORGANIZATION	SUB ORG	ACTIVITY	OBJECT/ REV SRC	SUB OBJ	REPT CATEG	LGFS DESCRIPTION	AMOUNT	INC/ DEC IND
01.	330	030	XXXX			8300					
02.			5350								
03.											

INTERGOVERNMENTAL AGREEMENT

This Agreement is made between the Metropolitan Service District (hereinafter referred to as "METRO") and Multnomah County (hereinafter referred to as "RECIPIENT") this ____ day of December 1992, for the period December 1, 1992, to March 1, 1994.

W I T N E S S E T H:

WHEREAS, METRO and RECIPIENT have mutual interest in accomplishment of a demonstration project to restore urban wetland streams and/or riparian corridors (hereinafter referred to as "PROJECT"), and desire to jointly participate in the PROJECT. The Scope of Work of said PROJECT is listed in Attachment "A" attached hereto; and

WHEREAS, METRO has received a grant from the U.S. Fish and Wildlife Service and a portion of said grant was set aside for demonstration grants. This PROJECT will be funded by no more than fifty percent (50%) by METRO from these funds and at least fifty percent (50%) funded by the recipient, either in cash or in-kind donations; and

NOW THEREFORE, the premises being in general as stated in the foregoing Recitals, it is agreed by and between the parties hereto as follows:

1. METRO hereby approves the project proposal and authorizes RECIPIENT to proceed with the PROJECT in accordance with the Scope of Work attached as Attachment "A."
2. The estimated total cost of the PROJECT is TWENTY-FIVE THOUSAND EIGHT HUNDRED FORTY-FIVE AND NO/100s (\$25,845.00) DOLLARS. The RECIPIENT shall in the first instance, pay all the costs of the PROJECT and then request reimbursement upon completion of the PROJECT. Upon receipt of an invoice from RECIPIENT, METRO shall submit said costs to U.S. Fish and Wildlife Service for reimbursement. Upon receipt of said funds, METRO will issue payment to RECIPIENT. Detailed terms of arrangements are set forth in Attachment "B" of this Agreement.
3. Upon completion of the PROJECT, there will be no further obligations on the part of METRO and U.S. Fish and Wildlife Service.

4. RECIPIENT agrees to comply at all times with provisions of the Cooperative Agreement between Fish and Wildlife Service, U.S. Department of the Interior and METRO, which appear as Attachment "C" of this Agreement and by this reference made a part hereof.
5. This contract is entered into within the State of Oregon, and the law of said state, whether substantive or procedural, shall apply to this contract, and that all statutory, charter and ordinance provisions that are applicable to the public contracts in the City of Portland, Multnomah, Washington and Clackamas Counties, and the State of Oregon shall be followed with respect to this contract.
6. RECIPIENT will document on site and on final products and/or visual presentations that partial funding came from the Greenspaces Program of METRO and the U.S. Fish and Wildlife Service.
7. RECIPIENT shall indemnify, protect, defend and hold harmless METRO and its officers, agents, employees and members from any and all claims, suits or actions of any nature, including, but not limited to, costs and attorney fees, arising out of or related to the activities of RECIPIENT, its officers, subcontractors, agents or employees under this contract. If RECIPIENT fails to defend or indemnify, METRO may, at its option, bring an action to compel same or undertake its own defense. In either event, RECIPIENT shall be responsible for all of METRO's costs, expenses and attorney fees including the reasonable market value of any services provided by METRO's employees.
8. Termination for Cause: METRO may terminate this Agreement in full, or in part, at any time before the date of completion, whenever METRO determines, in its sole discretion, that the other party has failed to comply with the conditions of this Agreement. METRO shall promptly notify RECIPIENT in writing of this determination and the reasons for the termination, together with the effective date. METRO shall only be responsible to RECIPIENT to the extent, if any, of federal reimbursement.
9. Termination for Convenience: This Agreement may be terminated in whole, or in part, when all parties agree that the continuation of the project would not produce beneficial results commensurate with the further expenditure of funds. The parties shall agree upon the termination conditions including the effective date and, in the case of partial terminations, the portion or portions to be terminated. The parties shall not incur new obligations after the effective date of termination, and shall cancel as many outstanding obligations as possible. METRO shall only be responsible to RECIPIENT to the extent, if any, of federal reimbursement.
10. This Agreement constitutes the entire agreement between the parties. No waiver, consent, modification or change of terms of this Agreement shall bind either party unless in writing and signed by both parties. Such waiver, consent, modification or change, if made, shall be effective only in the specific instance and for the specific purpose given. There are no understandings, agreements or representations, oral or written, not specified herein regarding this Agreement. RECIPIENT, by the signature below of its authorized representative, hereby

acknowledges that RECIPIENT has read this Agreement, understands it and agrees to be bound by its terms and conditions.

IN WITNESS WHEREOF, the parties hereto have set their hands on the day and year set forth below.

MULTNOMAH COUNTY

METROPOLITAN SERVICE DISTRICT

[Signature]

3-18-93
Date

Date

APPROVED AS TO FORM

APPROVED AS TO FORM

[Signature]
Date 3/5/93

/s/ DANIEL B. COOPER
Date 2/14/93

s:\pd\cont\902788

APPROVED MULTNOMAH COUNTY
BOARD OF COMMISSIONERS
AGENDA# X-2 DATE 3-18-93
[Signature]
BOARD CLERK

ATTACHMENT "A"

SCOPE OF WORK

1. The Multnomah County's application for Greenspaces restoration funds, Exhibit 1 hereto, outlines the specific tasks to be carried out.
2. The work activities which are covered under the Greenspaces restoration grant may be carried out during the period: December 1, 1992, to March 1, 1994.
3. All tasks and program activities funded by the Greenspaces restoration grants are subject to METRO and U.S. Fish and Wildlife Service audit.
4. RECIPIENT agrees to carry out the items outlined in Exhibit 2 hereto.

s:\pd\cont\902788

ATTACHMENT "B"

BUDGET AND METHOD OF PAYMENT

1. Funds which are reimbursable shall not exceed \$25,845.
2. A 50 percent local match is required (cash or in-kind).
3. RECIPIENT may bill METRO on a quarterly basis or at the completion of the project. It will take approximately sixty (60) business days for METRO to transfer funds to the RECIPIENT. METRO must bill and receive full payment from the U.S. Fish & Wildlife Service prior to a corresponding payment to RECIPIENT.
4. Provide all billings by full completion and submission of the standard form(s) attached.
5. All payments are subject to METRO and U.S. Fish and Wildlife Service audits.
6. Promptly provide METRO's Accounting Division with a copy of the subsequent single audit report required by the Single Audit Act of 1984 and thereby demonstrate full and complete compliance with all grant requirements.

s:\pdl\cont\902788

Multnomah County

Beggars Tick Marsh

Project Budget

Site Preparation (contracted labor)	1,750
Grading	20,000
Fencing (vinyl coated in green or black)	<u>4,095</u>
TOTAL	25,845

BEGGARS TICK MARSH PROJECT BUDGET

	Local Match	Metro	Total
A. Personnel			
30 hours @ \$22.07/hour	\$ 662	\$ 0	\$ 662
40 hours @ \$17.75/hour	710	0	710
15 hours @ \$17.69/hour	265	0	265
80 hours @ \$13.10/hour	1,048	0	1,048
120 hours @ \$12.35/hour	1,482	0	1,482
B. Materials, Plants and Supplies			
Site Preparation (Clearing 1.75 acres @ \$1,000)	0	1,750	1,750
Grading (5,000 cu. yds. @ \$4/cu. yd.)	0	20,000	20,000
<u>Improvements</u>			
Fencing (780 lf @ \$5.25/lf)	0	4,095	4,095
Path			
Gravel (750 lf @ \$4.50/lf)	3,375	0	3,375
Wood Deck (5' wide) (60 lf @ \$40/lf)	2,400	0	2,400
View Point (800 sf @ \$2.00/sf)	1,600	0	1,600
<u>Parking (Gravel)</u>			
North (1,650 sf @ \$40/sf)	660	0	660
South (4,100 sf @ 75¢/sf)	3,075	0	3,075
Plants (4,550 @ 60¢/each)	2,730	0	2,730
C. Rental Fees			
None			
D. Professional Services			
None			
E. Volunteer Labor @ \$4.75/hour			
400 hours	1,900	0	1,900
F. Indirect Costs/Overhead			
	3,762	0	3,762
G. Contingency			
	4,385	0	4,385
H. Other Local Resources			
	0	0	0
<hr/>			
TOTAL FUNDS	\$28,054	\$25,845	\$53,899

Request for Reimbursement/Greenspaces Demonstration Grant Program

BILLING FORM

Organization _____

Address _____

Phone _____

Project Title _____

Metro Contract No. _____

Local Project Manager _____

Signature of Local Project Manager _____

Date _____

Personnel Costs

1. a) Describe Personnel Costs, Date(s) Service Provided and Who Provided Them. Attach Receipts.

• Were the personnel services provided by a state of Oregon certified Disadvantaged/Women Owned Enterprise/Minority Business Enterprise? Enclosed is a copy of the certified list.

YES _____ NO _____

Additional Comments:

b) Document Local Match (Volunteer Hrs. @ \$4.75/hr, submit your own time sheets)

c) Reimbursement Request from Metro (local match must be at least 50% of this request):

(continued)

Metro Billing Form - Page 2

Materials, Plants and Supplies

1. a) Describe the materials, plants and supplies you purchased. Where did you buy them? Attach Receipts.

Did you purchase the materials, plants and supplies from a state of Oregon certified Disadvantaged/Women Owned Enterprise/Minority Business Enterprise? Attached is the state certified list.

YES _____ NO _____

Additional Comments:

- b) Document Local Match:

- c) Reimbursement Request from Metro (local match must be at least 50% of this request):

Equipment Rental

1. a) Describe the equipment rented and the work done. Who did you rent from? Attach receipts.

- Did you rent the equipment from a state of Oregon certified Disadvantaged/Women Owned Enterprise/Minority Business Enterprise?

Attached is the state certified list.

YES _____ NO _____

Additional Comments:

b) Document Local Match:

c) Reimbursement Request from Metro (local match must be at least 50% of this request):

Professional Services (only nonprofits eligible for reimbursement)

1. a) Describe the service and cost. Who provided the services? A maximum of 10 percent is reimbursable. Attach receipts.

Was the service provided by a state of Oregon certified Disadvantaged/Women Owned Enterprise/Minority Business Enterprise? Attached is the state certified list.

YES _____ NO _____

Additional Comments:

- b) Document Local Match:

- c) Reimbursement request of Metro:

MAIL THIS FORM TO: Mel Huie, Project Manager
Metropolitan Greenspaces Program
Metropolitan Service District
2000 S.W. First Ave.
Portland, Oregon 97201
(503) 220-1186

1. REQUEST FOR PLACEMENT ON THE AGENDA FOR _____ (Date)

DEPARTMENT Environmental Services DIVISION Park Services
CONTACT Charles Ciecko TELEPHONE 5050
*NAME(S) OF PERSON MAKING PRESENTATION TO BOARD Charles Ciecko or Dan Kromer

SUGGESTED
AGENDA TITLE (to assist in preparing a description for the printed agenda)

Proposed Budget Modification appropriating a \$25,845 grant from METRO and moving \$20,000 match to the Parks Development Program for the purpose of restoring and enhancing Beggars Tick Wildlife Refuge.
(Estimated Time Needed on the Agenda)

2. DESCRIPTION OF MODIFICATION (Explain the changes this Bud Mod makes. What budget does it increase? What do the changes accomplish? Where does the money come from? What budget is reduced? Attach additional information if you need more space.)
 PERSONNEL CHANGES ARE SHOWN IN DETAIL ON THE ATTACHED SHEET

This proposed budget modification appropriates a \$25,845 grant from METRO to the Parks Development Program Budget (Org 5350, Line 8300) and moves the required \$20,000 match from the Blue Lake Budget (Org 5330, Line 8300) to the Parks Development Program Budget (Org 5350, Line 8300). The result is consolidation of project funds in the Division's Capital Improvement Budget. These funds will be utilized over the next 8-9 months to enhance natural resource values at Beggars Tick Wildlife Refuge.

3. REVENUE IMPACT (Explain revenues being changed and the reason for the change)

Increases Parks Revenues by \$25,845.

MULTI-NOMAH COUNTY
OREGON
1993 MAR - 8 PM 4:22
COUNTY COMMISSIONERS
BOARD OF

4. CONTINGENCY STATUS (to be completed by Finance/Budget)
Contingency before this modification (as of _____) \$ _____
(Specify Fund) (Date)
After this modification \$ _____

Originated By <u>Charles Ciecko</u>	Date <u>2/26/93</u>	Department Manager <u>BH William</u>	Date <u>3/1/93</u>
Budget Analyst <u>Shawn McLawrence</u>	Date <u>3/8/93</u>	Personnel Analyst	Date
Board Approval <u>Terri A. Parkinson</u>		Date <u>3-18-93</u>	

EXPENDITURE TRANSACTION EB [] GM [] TRANSACTION DATE _____ ACCOUNTING PERIOD _____ BUDGET FY _____

Document Number	Action	Fund	Agency	Organization	Activity	Reporting Category	Object	Current Amount	Revised Amount	Budget FY Change Increase (Decrease)	Sub-Total	Description
		330	030	5330			8300	22,400	2,400	(20,000)		Other Improvement
		330	030	5350			8300	143,398	163,398	20,000	20,000	Other Improvement
		330	030	5350			8300	143,398	189,243	25,835	25,845	Other Improvement
TOTAL EXPENDITURE CHANGE										25,845		TOTAL EXPENDITURE CHANGE

REVENUE TRANSACTION RB [] GM [] TRANSACTION DATE _____ ACCOUNTING PERIOD _____ BUDGET FY _____

Document Number	Action	Fund	Agency	Organization	Activity	Reporting Category	Revenue Source	Current Amount	Revised Amount	Budget FY Change Increase (Decrease)	Sub-Total	Description
		330	030	5350			2780	0	25,845	25,845		Metro Grant Funds
TOTAL REVENUE CHANGE										25,845		TOTAL REVENUE CHANGE

Meeting Date _____

Agenda No.: _____

(Above space for Clerk's Office Use)

AGENDA PLACEMENT FORM
(For Non-Budgetary Items)

SUBJECT: Budget Modification

BCC Informal _____
(date)

BCC Formal March 11, 1993
(date)

DEPARTMENT Environmental Services

DIVISION Park Services Division

CONTACT Charles Ciecko/Dan Kromer

TELEPHONE 248-5050

PERSON(S) MAKING PRESENTATION C. Ciecko/D. Kromer

ACTION REQUESTED:

INFORMATIONAL ONLY

POLICY DIRECTION

APPROVAL

ESTIMATED TIME NEEDED ON BOARD AGENDA: 5 minutes

CHECK IF YOU REQUIRE OFFICIAL WRITTEN NOTICE OF ACTION TAKEN: YES

BRIEF SUMMARY (include statement of rationale for action requested, as well as personnel and fiscal/budgetary impacts, if applicable):

Budget Modification to accept a \$25,845 METRO grant and transferring \$20,000 match to the Parks Development Program.

(If space is inadequate, please use other side)

SIGNATURES:

ELECTED OFFICIAL _____

Or

DEPARTMENT MANAGER cc. BH William

(All accompanying documents must have required signature)

3706V/5116p

BOARD OF
COUNTY COMMISSIONERS
1993 MAR - 8 PM 1:42
MULTNOMAH COUNTY
OREGON

Clerk -

Hold this bud model for
the IGA between the County
and Metro. John Dubay
has it and will ~~pass~~ it
on to you when he has
approved.

Shaw x2457

Meeting Date: MAR 18 1993

Agenda No.: R-4

(Above space for Clerk's Office Use)

AGENDA PLACEMENT FORM
(For Non-Budgetary Items)

SUBJECT: Adopting Explanatory Statements for Voters' Pamphlet

AGENDA REVIEW/
BOARD BRIEFING 3/16/93 REGULAR MEETING 3/18/93
(date) (date)

DEPARTMENT BCC DIVISION Dist. 3

CONTACT Carol Kelsey TELEPHONE 248-5217

PERSON(S) MAKING PRESENTATION Tanya Collier

ACTION REQUESTED:

INFORMATIONAL ONLY POLICY DIRECTION APPROVAL

ESTIMATED TIME NEEDED ON BOARD AGENDA: _____

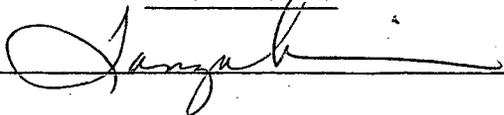
CHECK IF YOU REQUIRE OFFICIAL WRITTEN NOTICE OF ACTION TAKEN: _____

BRIEF SUMMARY (include statement of rationale for action requested, as well as personnel and fiscal/budgetary impacts, if applicable)

1993 MAR 11 AM 11:26
CLERK OF COUNTY COMMISSIONERS
WILLIAMSON COUNTY
OREGON

(If space is inadequate, please use other side)

SIGNATURES:

ELECTED OFFICIAL 

Or

DEPARTMENT MANAGER _____

(All accompanying documents must have required signatures)

Certified True Copies of Resolution 93-78 sent to Dicki Ewin @ Elections & Patti Shaw @ Treasurer on 3-18-93. Copy to Carol Kelsey 3-18-93.

BEFORE THE BOARD OF COUNTY COMMISSIONERS
FOR MULTNOMAH COUNTY, OREGON

In the Matter of Adopting Explanatory
Statements for Publication in the
Voters' Pamphlet for the May 18, 1993
Election (Serial Levies and General
Obligation Bonds)

RESOLUTION
93-78

WHEREAS, the Board has determined that it is in the public interest to place certain measures before the voters at the May 18, 1993 election; and

WHEREAS, the measures are (1) a three year serial levy for jail operations, to replace a levy expiring June 30, 1993, (2) a three year serial levy for library services, to replace a levy expiring June 30, 1993 and (3) general obligation bonds for the Downtown Central and Midland Branch libraries; and

WHEREAS, after public hearings and review by the Tax Supervising and Conservation Commission, the Board placed the foregoing measures on the May 18, 1993 ballot; and

WHEREAS, the Board now wishes to adopt explanatory statements pertaining to the measures, for inclusion in the Voters Pamphlet for the May 18, 1993 election;

NOW, THEREFORE, IT IS RESOLVED AND ORDERED;

1. Attachments A (jail levy statement), B (library levy statement) and C (General Obligation Bonds statement) are adopted;
2. The Clerk of the Board shall immediately transmit the attachments and this Resolution to the Elections Director;
3. The Elections Director shall assure that the attachments are

published in the Voters Pamphlet for the May 18, 1993 election in accordance with law.

ADOPTED this 18th day of March . 1993.



By *Gladys McCoy*
Gladys McCoy
Multnomah County, Oregon

Laurence Kressel
Laurence Kressel, County Counsel
of Multnomah County, Oregon

EXHIBIT A

MEASURE 26-2

Explanatory Statement

Measure 26-2 will renew the existing jail levy at the same tax rate you are now paying...53 cents per \$1,000 of assessed value on your home. Continuation of this 3 year jail levy will be dedicated to the operation of Multnomah County's 514-bed Inverness Jail facility. This jail levy will also continue funding for the community restitution program and 80 secure alcohol and drug treatment beds for prisoners.

**WITHOUT THE 514 BEDS FUNDED BY THIS LEVY.....ESTIMATED
INMATE RELEASES WOULD BE AN ADDITIONAL 1000 PER MONTH**

Multnomah County currently operates 1,331 jail beds. These beds are used to house newly booked offenders as well as unsentenced and sentenced inmates. Nine out of ten Multnomah County inmates are being held on felony charges. This jail levy is dedicated to operating the 514 bed Inverness Jail, which is 40% of Multnomah County's jail space.

The levy also supports the community restitution program operated by the Inverness Jail which provides inmate labor for work on government and non-profit agency projects throughout the community. In 1992, more than 70,000 hours of such work was provided by inmates under this program.

**THE LEVY ALSO FUNDS DRUG AND ALCOHOL
TREATMENT BEDS FOR PRISONERS**

The substance abuse intervention program targets high risk felony offenders with a history of chronic drug problems. It supports two 40-bed residential centers (one for men and one for women) that function as both treatment and alternative sanction programs.

**IF THE INVERNESS JAIL IS CLOSED,
MULTNOMAH COUNTY CAN LOSE 40% OF ITS JAIL SPACE**

The existing three-year levy for jails expires June 30, 1993. Measure 26-2 will provide continued support to keep all the current County jail beds operating.

The renewal of the jail levy will cost the owner of a \$100,000 home, \$52.88 per year, the same tax rate the owner is paying now.

**THIS CONTINUING LEVY IS WITHIN THE \$10 CAP APPROVED BY THE VOTERS
WITH MEASURE 5.**

Submitted by Gladys McCoy, Chair
representing the Multnomah County Board of Commissioners

EXHIBIT B

MEASURE 26-1

Explanatory Statement

Measure 26-1 will renew the existing library levy at the same tax rate you are now paying....40 cents per \$1,000 of assessed value on your home. Continuation of this library levy will help operate downtown Central Library, Gresham Regional Library and 13 branch libraries. More than 40 percent of current library operating costs are funded by this levy.

WHO THE LIBRARY SERVES

The Multnomah County Library serves the people of Multnomah County by providing books and other materials to meet their informational, educational, cultural, and recreational needs.

The County Library system provides services every year to over 438,000 library card holders. That is over 70% of the people who live in Multnomah County. In excess of 6.1 million books and materials are circulated and used each year. Library staff annually responds to more than 770,000 requests for information.

WHAT THE LIBRARY LEVY DOES

Approval of the library levy will continue:

- Operating and staffing downtown Central Library , Gresham Regional Library and 13 branch libraries located throughout Multnomah County.
- Providing library service to children, adults and senior citizens with special needs.
- 24-hour-a-day access to DYNA, the library's computerized card catalog and community resource and events calendar data base.
- Providing ongoing programs like "toddler story hours" and special library events such as the popular "Lunch and Learn" program.
- Providing informational and reference materials for student assignments, as well as to the general public.
- Offering bookmobile service to retirement centers and child care centers; Old Town Reading Room services to Old Town residents; Books-by-mail and large print Books-by-Mail; van services to the homebound; programs for adults on a variety of subjects; and materials to five jails and the juvenile detention home.

This renewal library levy will cost the owner of a \$100,000 home, \$40.00 per year, **the same rate that the owner is paying now.**

**THIS CONTINUING LEVY IS WITHIN THE \$10 CAP APPROVED BY THE
VOTERS WITH MEASURE 5**

Submitted by Gladys McCoy, Chair
representing the Multnomah County Board of Commissioners

3:17:93:1

EXHIBIT C

MEASURE 26-3

Explanatory Statement

Measure 26-3 will authorize Multnomah County to sell up to \$31 million in General Obligation Bonds to repair the historic downtown library and reconstruct the Midland Branch Library.

THE HISTORIC CENTRAL LIBRARY DOWNTOWN HAS BEEN DECLARED A "DANGEROUS BUILDING" BY CITY INSPECTORS.

Interior walls of the Central Library downtown are shifting and could collapse due to accumulated damage from small earthquakes and a lack of internal structural supports. Until repairs can be made, large amounts of scaffolding have been installed to protect those using the library in case of a collapse.

In addition to repairing interior walls, bonds will provide funds for a five-year program to renovate the historic building and upgrade many of its systems.

- The electrical system is currently operating at 110 percent of rated capacity, so many copiers, computers, lights, etc. cannot be added unless the electrical system is expanded.
- Access will be improved for disabled citizens.
- Direct public access to the library collection will improve dramatically as well (*Today, less than a third of the library's total collection is available to the public for browsing. Most books and materials must be pulled from stacks by library staff when requested. Renovation will open 70 percent of the library collection to direct public access.*)
- The children's library will be expanded.
- Asbestos will be removed.
- Fire and security systems will be upgraded.
- Humidity and temperature controls will be added not only for physical comfort but also to protect the collection.
- Architectural features of one of Portland's most important historic structures will be preserved, and the building's use as a public library will be improved.

Bond revenues also will allow the County to reconstruct and possibly buy land for the Midland Branch library, located on S.E. 122nd near Stark. The Midland Branch is one of the County's busiest and is severely overcrowded.

This General Obligation Bond measure would cost owners of a \$100,000 home about \$10.20 per year.

Submitted by Gladys McCoy, Chair
representing the Multnomah County Board of Commissioners

EXHIBIT A

MEASURE 26-2

Explanatory Statement

Measure 26-2 will renew the existing jail levy at the same tax rate you are now paying...53 cents per \$1,000 of assessed value on your home. Continuation of this 3 year jail levy will be dedicated to the operation of Multnomah County's 514-bed Inverness Jail facility. This jail levy will also continue funding for the community restitution program and 80 secure alcohol and drug treatment beds for prisoners.

**WITHOUT THE 514 BEDS FUNDED BY THIS LEVY.....ESTIMATED
INMATE RELEASES WOULD BE AN ADDITIONAL 1000 PER MONTH**

Multnomah County currently operates 1,331 jail beds. These beds are used to house newly booked offenders as well as unsentenced and sentenced inmates. Nine out of ten Multnomah County inmates are being held on felony charges. This jail levy is dedicated to operating the 514 bed Inverness Jail, which is 40% of Multnomah County's jail space.

The levy also supports the community restitution program operated by the Inverness Jail which provides inmate labor for work on government and non-profit agency projects throughout the community. In 1992, more than 70,000 hours of such work was provided by inmates under this program.

**THE LEVY ALSO FUNDS DRUG AND ALCOHOL
TREATMENT BEDS FOR PRISONERS**

The substance abuse intervention program targets high risk felony offenders with a history of chronic drug problems. It supports two 40-bed residential centers (one for men and one for women) that function as both treatment and alternative sanction programs.

**IF THE INVERNESS JAIL IS CLOSED,
MULTNOMAH COUNTY CAN LOSE 40% OF ITS JAIL SPACE**

The existing three-year levy for jails expires June 30, 1993. Measure 26-2 will provide continued support to keep all the current County jail beds operating.

The renewal of the jail levy will cost the owner of a \$100,000 home, \$52.88 per year, the same tax rate the owner is paying now.

**THIS CONTINUING LEVY IS WITHIN THE \$10 CAP APPROVED BY THE VOTERS
WITH MEASURE 5.**

Submitted by Gladys McCoy, Chair
representing the Multnomah County Board of Commissioners

EXHIBIT A

MEASURE 26-1

Multnomah County Measure 26-1 is a three-year serial levy that continues the current tax levy for libraries AT EXACTLY THE SAME RATE THAT IS NOW LEVIED. More than 40 percent of current library operating costs are funded by the levy. No expansion of service will occur with the levy revenue.

The Multnomah County Library serves the people of Multnomah County by providing books and other materials to meet their informational, educational, cultural, and recreational needs. The Library also provides access and guidance to information.

The County Library system provides services annually to over 438,000 registered borrowers. In excess of 6.1 million books and materials are circulated each year. Library staff annually respond to more than 770,000 requests for information.

Approval of the levy will allow the county to continue:

- Operating and staffing the Central Library downtown, Gresham Regional Library and 13 branch libraries located throughout Multnomah County.
- Providing library service to children, adults and senior citizens with special needs.
- 24-hour-a-day access to DYNA, the libraries computerized card catalog and community resource and events calendar data base.
- Providing public access to the telephone renewal line; toddler story hours; and the library reference line.
- Scheduling special library events such as the popular "Lunch and Learn" program.
- Providing informational materials for student assignments, and quick reference to the general public.
- Offering bookmobile service to retirement centers and outlying communities that have no library access; Old Town Reading Room services to Old Town residents; Books-by-mail and large print Books-by-Mail; van services to the homebound; programs for adults on a variety of subjects;

and materials to five jails and the juvenile detention home.

Without the levy, library hours would be cut back and some library branches may face closure.

This levy is within the \$10 property tax limit set by Ballot Measure 5. It would cost the owner of a \$100,000 home \$40.34, exactly what such a homeowner would be paying currently.

Submitted by Commissioner Gladys McCoy
Representing the Multnomah County Board of Commissioners

EXHIBIT B

MEASURE 26-2

Explanatory Statement

Measure 26-2 is a three-year serial levy to support continued operation of Multnomah County's 514-bed Inverness Jail facility. It also will continue funding for the community restitution program and 80 secure alcohol and drug treatment beds.

Multnomah County currently operates 1,331 jail beds. These beds are used to house newly booked offenders as well as unsentenced and sentenced inmates. Nine out of ten Multnomah County inmates are being held on felony charges. The relatively low number of misdemeanor-level inmates is due to the limited number of beds available. Only a limited number of dangerous misdemeanor charges can be booked, according to current policy: domestic relations arrests, restraining order violations, drunk driving and assaulting a public safety officer.

A portion of the levy supports the community restitution program operated by Inverness Jail which provides inmate labor for work on government and non-profit agency projects throughout the community. In 1992, more than 70,000 hours of such work was provided by inmates under this program.

THE LEVY ALSO FUNDS DRUG AND ALCOHOL TREATMENT BEDS FOR OFFENDERS.

The substance abuse intervention program targets high risk felony offenders with a history of chronic drug problems. It supports two 40-bed residential centers (one for men and one for women) that function as both treatment and alternative sanction programs. Each center serves about 80 convicted felons per year (assuming a six-month stay). The levy also will support a 3-slot intensive outpatient treatment program serving 70 to 100 felons per year.

Drug testing data over the last two years indicates that 60 to 80 percent of offenders booked into the jail test positive for one or more illegal substances.

IF THE INVERNESS JAIL IS CLOSED, ADDITIONAL OFFENDERS WILL HAVE TO BE RELEASED INTO THE COMMUNITY BECAUSE OF LACK OF JAIL SPACE.

Federal courts have limited the allowable inmate population in County jails. Inverness Jail and the Alcohol and Drug Treatment beds represent 40 percent of the County's total jail space. The existing three-year levy for jails expires June 30, 1993. Measure 26-2 will provide continued support to keep all the current County jail beds operating.

This levy is within the \$10 property tax rate limit set by Ballot Measure 5. It would cost the owner of a \$100,000 home \$52.88, exactly what such a homeowner would be paying currently.

Submitted by Commissioner Gladys McCoy;
representing the Multnomah County Board of Commissioners

EXHIBIT C

MEASURE 26-3

Explanatory Statement

Measure 26-3 will provide authority for up to \$31 million in bonds to renovate the Central Library and reconstruct the Midland Branch library.

THE HISTORIC CENTRAL LIBRARY DOWNTOWN HAS BEEN DECLARED A "DANGEROUS BUILDING" BY CITY INSPECTORS.

Interior walls of the Central Library downtown are shifting and could collapse due to accumulated damage from small earthquakes and a lack of internal structural supports. Until repairs can be made, large amounts of scaffolding have been installed to protect those using the library in case of a collapse.

In addition to repairing interior walls, bonds will provide funds for five-year program to renovate the historic building and upgrade many of its systems.

- The electrical system is currently operating at 110 percent of rated capacity, so many copiers, computers, lights, etc. cannot be added unless the electrical system is expanded.
- Access will be improved for disabled citizens.
- direct public access to the library collection will improve dramatically as well (*Today, less than a third of the library's total collection is available to the public for browsing. Most books and materials must be pulled from stacks by library staff when requested. Renovation will open 70 percent of the library collection to direct public access.*)
- The children's library will be expanded by 150 percent.
- Asbestos will be removed.
- Fire and security systems will be upgraded.
- Humidity and temperature controls will be added not only for physical comfort but also to protect the collection.
- Architectural features of one of Portland's most important historic structures will be preserved, and the building's use as a public library will be improved.

Bond revenues also will allow the County to reconstruct the Midland Branch library, now located on S.E. 122nd near Stark. The Library Board has recommended the busy and crowded Midland Branch be moved to a new location, adequate for a one-story building modeled after the Gresham Regional Library. Replacement costs, which include a building with at least 20,000 square feet, is estimated at \$5.3 million. Design work would be completed by 1994, but the existing Midland Branch would continue to operate until a new building is completed sometime in 1996.

The bond measure would cost owners of a \$100,000 home about \$10.20 per year.

Submitted by commissioner Gladys McCoy;
representing the Multnomah County Board of Commissioners

EXHIBIT A

EXHIBIT B

EXHIBIT C

to follow prior to the Agenda Review on March 16, 1993

EXHIBIT A

MEASURE 26-1

Explanatory Statement

Measure 26-1 is a three-year serial levy to support continued operation of Multnomah County's library system. It extends an existing three-year serial levy **AT EXACTLY THE SAME RATE NOW LEVIED**. More than 40 percent of current library operating costs are funded by the levy.

Multnomah County operates the Central Library in downtown Portland, the Gresham Regional Library and 13 branch libraries. About 6.1 million books and materials circulate through the library annually to its 438,000 registered borrowers. Library staff responds to more than 770,000 requests for information each year.

If the levy is approved, it will allow Multnomah County libraries to continue providing library services to children, adults and senior citizens with special needs. Without the levy, library services would be reduced, library hours would be cut back and some library branches may face closure.

This levy is within the \$10 property tax rate limit set by Ballot Measure 5. It would cost the owner of a \$100,000 home \$40.34, exactly what such a homeowner would be paying currently.

Submitted by Commissioner Gladys McCoy;
representing the Multnomah County Board of Commissioners

EXHIBIT B

MEASURE 26-2

Explanatory Statement

Measure 26-2 is a three-year serial levy to support continued operation of Multnomah County's 514-bed Inverness Jail facility. It also will continue funding for the community restitution program and 80 secure alcohol and drug treatment beds.

Multnomah County currently operates 1,331 jail beds. These beds are used to house newly booked offenders as well as unsentenced and sentenced inmates. Nine out of ten Multnomah County inmates are being held on felony charges. The relatively low number of misdemeanor-level inmates is due to the limited number of beds available. Only a limited number of dangerous misdemeanor charges can be booked, according to current policy: domestic relations arrests, restraining order violations, drunk driving and assaulting a public safety officer.

A portion of the levy supports the community restitution program operated by Inverness Jail which provides inmate labor for work on government and non-profit agency projects throughout the community. In 1992, more than 70,000 hours of such work was provided by inmates under this program.

**THE LEVY ALSO FUNDS
DRUG AND ALCOHOL TREATMENT BEDS FOR OFFENDERS.**

The substance abuse intervention program targets high risk felony offenders with a history of chronic drug problems. It supports two 40-bed residential centers (one for men and one for women) that function as both treatment and alternative sanction programs. Each center serves about 80 convicted felons per year (assuming a six-month stay). The levy also will support a 3-slot intensive outpatient treatment program serving 70 to 100 felons per year.

Drug testing data over the last two years indicates that 60 to 80 percent of offenders booked into the jail test positive for one or more illegal substances.

**IF THE INVERNESS JAIL IS CLOSED,
ADDITIONAL OFFENDERS WILL HAVE TO BE RELEASED
INTO THE COMMUNITY
BECAUSE OF LACK OF JAIL SPACE.**

Federal courts have limited the allowable inmate population in County jails. Inverness Jail and the Alcohol and Drug Treatment beds represent 40 percent of the County's total jail space. The existing three-year levy for jails expires June 30, 1993. Measure 26-2 will provide continued support to keep all the current County jail beds operating.

This levy is within the \$10 property tax rate limit set by Ballot Measure 5. It would cost the owner of a \$100,000 home \$52.88, exactly what such a homeowner would be paying currently.

**Submitted by Commissioner Gladys McCoy;
representing the Multnomah County Board of Commissioners**

EXHIBIT C

MEASURE 26-3

Explanatory Statement

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The bond measure would cost owners of a \$100,000 home about \$10.20 per year.

Submitted by commissioner Gladys McCoy;
representing the Multnomah County Board of Commissioners

Meeting Date: MAR 18 1993

Agenda No.: R-51

(Above space for Clerk's Office Use)

AGENDA PLACEMENT FORM
(For Non-Budgetary Items)

SUBJECT: RESOLUTION

BCC Informal _____ (date) BCC Formal 3/18/93 (date)

DEPARTMENT Nondepartmental DIVISION Chair's Office

CONTACT Joy Al-Sofi TELEPHONE X-3308

PERSON(S) MAKING PRESENTATION Joy Al-Sofi

ACTION REQUESTED:

INFORMATIONAL ONLY POLICY DIRECTION APPROVAL

ESTIMATED TIME NEEDED ON BOARD AGENDA: 5 minutes

CHECK IF YOU REQUIRE OFFICIAL WRITTEN NOTICE OF ACTION TAKEN: _____

BRIEF SUMMARY (include statement of rationale for action requested, as well as personnel and fiscal/budgetary impacts, if applicable):

RESOLUTION In the Matter of Approving Findings in Response to
Recommendations of the Citizens Convention

*3/22/93 copy to Commissioner Tanya Collier
3/26/93 copy to JOYAL-SOFI*

BOARD OF
COUNTY COMMISSIONERS
MULTNOMAH COUNTY
OREGON
1993 MAR - 8 AM 8:43

(If space is inadequate, please use other side)

SIGNATURES:

ELECTED OFFICIAL *Maury McCarty*

Or

DEPARTMENT MANAGER _____

(All accompanying documents must have required signatures)

Copy of Resolution 93-79 sent to Joy Al-Sofi on 3-18-93 + BCC

BEFORE THE BOARD OF COUNTY COMMISSIONERS
FOR MULTNOMAH COUNTY, OREGON

In the Matter of Approving Findings)
in Response to Recommendations of the) RESOLUTION
Citizens Convention; and Commending the) 93-79
Efforts of the Citizens Convention)

WHEREAS, the Citizens Convention was established (Ordinance 714) to "review and evaluate the delivery of services of all governments within Multnomah County in an effort to provide the greatest efficiency and avoid costly duplication of governmental services."

WHEREAS, as directed by the Ordinance, the County has forwarded the recommendations of the Citizens Convention to the Governor, the Multnomah County members of the Oregon Legislative Assembly, and other units of local government.

WHEREAS, the Board is also directed by Ordinance to "either refer the legislative action to the voters, adopt the recommendation, or pass a Resolution containing findings that the recommendation will not improve the efficiency, economy, or effectiveness of the delivery of governmental services within Multnomah County."

WHEREAS, on November 21, 1992, delegates to the Citizens Convention met and considered the recommendations of twelve subcommittees. The Convention adopted 22 resolutions.

NOW, THEREFORE, BE IT RESOLVED, that the Board makes the attached findings explaining why the following resolutions do "not improve the efficiency, economy, or effectiveness of the delivery of governmental services within Multnomah County."

CITIZENS CONVENTION RESOLUTIONS
WITH FINDINGS BY THE BOARD
(attached)

- 1. Administrative/Labor Sub-Comm. Committee on Governmental Review.
- 2. Education/Libraries #1

THEREFORE BE IT FURTHER RESOLVED, that the Board commends the efforts of the citizens involved in the Citizens Convention and appreciates their efforts to improve the quality of services provided in the County.

ADOPTED THIS 18th DAY OF March, 1993

MULTNOMAH COUNTY, OREGON

BY [Signature]
Gladys McCoy
Multnomah County Chair

REVIEWED BY
LAURENCE KRESSEL, COUNTY COUNSEL
for Multnomah County Oregon

[Signature]
Laurence Kressel, County Counsel

FINDINGS

*I. Administrative/Labor Sub-Comm. Committee on Governmental Review. (attached)

1. The principle resolution calls for the creation of a committee of citizens to carry forward the recommendations of the Citizens Convention in accordance with the attached proposal. The proposal calls for the creation of a Committee on Government Review at a cost of \$150,000.
2. Multnomah County is facing a projected deficit in excess of \$5 million for the next fiscal year. We do not feel that the effectiveness of county services will be promoted if we cut even deeper to contribute funding for this effort.

The original intent in having a Citizens Convention was for an autonomous citizens effort, outside the influence of government, to reshape and redirect government as needed. That spirit would be negated with county funding of this proposal. However, in the event that the other jurisdictions want to pursue this proposal and outside funding is secured, the county will cooperate and participate fully.

3. As an alternative, this function may be accomplished through a joint citizen committee organized and staffed by the CIC, the ONA office, and the Office of Citizen Involvement in Gresham. Under this arrangement, the neighborhood associations should be directly involved with this committee. This would offer an opportunity to bring together many of the resources and efforts to promote citizen oversight of local government.

*IV. Education/Libraries #1. (attached)

1. The Board has been an advocate for tax reform efforts that will stabilize not only funding for schools, but also state and local government.
2. Multnomah County is facing a projected deficit in excess of \$5 million for the next fiscal year. We do not feel that the effectiveness of county services will be promoted if we cut even deeper to contribute funding for this effort.

A RESOLUTION CREATING THE COMMITTEE ON GOVERNMENT REVIEW

Task. The task of The Committee on Government Review (known hereafter as the Committee) shall be to: 1) carry forward those recommendations from the Citizen's Convention, held on November 21, 1992; 2) facilitate, coordinate and affect change in local government services which shall produce cost savings to the tax payer, improve service delivery, protect individual rights, enhance public safety, health, welfare and the livability of the community.

As appropriate, recommendations of the Committee shall be placed before the voters by the most expeditious process after a review by the cities within Multnomah County and the Multnomah County Board of Commissioners.

Time line. Preliminary proposals from the Committee on Government Review should be circulated within two years of its inception. These proposals should receive broad public review for the purpose of revising, amending and/or augmenting the Committee's recommendations. The Committee shall have one additional year to refine its recommendations during which time it will continue to seek public comment. By the end of the third year since the Committee's inception, and through the most expeditious and appropriate process, the recommendations of the Committee shall be sent to the voters for their approval. If the Committee is unable to meet this time line, they may, with the approval of four of the seven governments ie. the SW cities and the county, be granted an extension for an amount of time that seems appropriate to the task which remains to be accomplished.

The Committee's report and/or recommendations may be submitted to the voters in whole or in parts, according to a format which the Committee deems appropriate but shall be submitted for ratification at the next scheduled election after the report and/or recommendations are approved by the Committee.

After the report and/or recommendations are sent to the voters and have been approved or rejected, the Committee shall be dissolved and the Secretary/Treasurer shall be responsible for returning any unspent funds to local governments on the same pro rated basis as they were collected. Any disputes over amounts shall be determined by binding arbitration and paid for by parties to the dispute, excluding the Committee or any of its members.

Goverance. Any and all duties not here assigned to the officers of the Committee shall be the work of the Committee.

COMMITTEE COMPOSITION

Membership of the Committee shall be comprised of: a) the chair of the Citizens Convention Steering Committee; b) the Mayor of Portland or a designated City Commissioner; c) the Mayor of Gresham or a designated City Councilor; d) one representative selected jointly by the city governments of Troutdale, Wood Village, Fairview and Maywood Park; e) the chair of Multnomah County or a designated County Commissioner; f) one representative from the business community appointed jointly by the Chambers of Commerce in Multnomah County and the Alliance of Portland Neighborhood Business Associations; g) one representative from Labor appointed by the Northwest Labor Council; h) two citizens at large appointed by the Citizen's Involvement Committee of Multnomah County; i) one citizen representative of the League of Women Voters, appointed jointly by the chapters in Multnomah County; j) one representative appointed by the Ecumenical Ministries; k) one representative non-elected democrat; l) one representative non-elected republican. The Committee thus constituted shall be comprised of thirteen members each of whom shall be a resident of Multnomah County.

OFFICERS OF THE COMMITTEE

The Chair, Vice-Chair and Secretary/Treasurer of the Committee shall be elected by a majority of the Committee members no later than the third meeting of the Committee. The Chair of the Convention Steering Committee shall act as temporary chair until the election of a permanent chair. No elected government official or designee may serve as Chair or Vice-Chair of the Committee.

DUTIES OF THE CHAIR

The Chair shall be responsible for: calling regular or emergency meetings of the full Committee; setting the agenda, time and place of meetings; creating, appointing and/or abolishing sub-committees that are either permanent or temporary, as may be necessary; managing staff and the office of the Committee, including the power to hire and fire employees, contractors and to select the work site of the Committee; presiding at meetings of the Committee; providing timely notice of meeting in accordance with the Oregon Public Meeting Law; interfacing with media; replacing vacancies of the Committee by notifying the appropriate appointing body or bodies of the vacancy and facilitating a timely reappointment so that the work of the Committee is not impeded. To facilitate communication, the Chair of the Committee may serve as ex-officio member of any sub-committee created and shall be responsible for mediating disputes that occur during the Committee's work. The permanent chair may delegate authority at the chair's discretion.

DUTIES OF THE VICE-CHAIR

The Vice-Chair shall fulfill all the duties of the Chair during the chair's absence or in case the Chair is incapacitated. In case of a permanent vacancy, the Vice-Chair shall serve as Chair.

The level of support from public funds shall be sufficient to carry out its mission and shall be a percentage formula based on the amount of general fund dollars available to each city within Multnomah County. In-kind contributions may be substituted in lieu of dollars if a majority of the Committee deem it appropriate. Basic requirements of the Committee are as follows:

- a: one office manager
- b: two clerical staff
- c: printing and postage costs
- d: telephone and utilities costs
- e: cost of office space
- f: office equipment
- g: custodial service dollars
- i: education and research

*The Committee may solicit private funding to supplement public dollars if it chooses.

**The amount of public funds to be expended to underwrite the work of the Committee is capped at \$150,000 per year, but does not preclude in-kind contributions.

The Committee shall approve all unbudgeted expenditures over \$100. With prior notice to the Secretary/Treasurer, the Committee may ask for a review of the financial records at any regularly scheduled meeting and shall make financial records available to the public upon request.

Fees may be levied to cover the cost of those requests.

The Committee shall determine the appropriate level of any and all fees.

We the delegates to the Multnomah County Citizens Convention request that the Multnomah County Citizen Involvement Committee track the progress of Convention-approved Resolutions. When Convention backed resolutions are scheduled for public discussion, we request that the Citizens Involvement Committee notify subcommittee members who may wish to be present at the hearing to speak in support of the resolution.

RESOLUTION #1
EDUCATION/LIBRARIES SUBCOMMITTEE

Whereas, the quality of life relates directly to the educational background of citizens of a community; and

Whereas, the quality of a community is a direct result of quality education of its citizens; and

Whereas, an education system is only as good as the efforts of its community support; and

Whereas, there is a need for a stable source of funding for education in the State of Oregon; and

Whereas, there is a need for accountability as to the content of the curriculum being taught; and

Whereas, there is a need to raise the achievement levels of our students; and

Whereas, there is a need to have more local community involvement in the education of our children,

Be it resolved that the Multnomah Board of County Commissioners actively pursue legislation efforts at the State level to stabilize funding of schools, encourage community involvement by bringing all of the community (business, safety, neighborhood and human services) together.

Be it further resolved that a program be established that has at least one full time employee with the knowledge and authority to bring elements of the community together to create an atmosphere conducive to learning that is healthy, safe, and stable.

Meeting Date: MAR 18 1993

Agenda No.: R-6

(Above space for Clerk's Office Use)

AGENDA PLACEMENT FORM
(For Non-Budgetary Items)

SUBJECT: RESOLUTION

BCC Informal _____ (date) BCC Formal 3/18/93 (date)

DEPARTMENT Nondepartmental DIVISION Chair's Office

CONTACT Joy Al-Sofi TELEPHONE 248-3308

PERSON(S) MAKING PRESENTATION Joy Al-Sofi

ACTION REQUESTED:

INFORMATIONAL ONLY POLICY DIRECTION APPROVAL

ESTIMATED TIME NEEDED ON BOARD AGENDA: 5 minutes

CHECK IF YOU REQUIRE OFFICIAL WRITTEN NOTICE OF ACTION TAKEN: _____

BRIEF SUMMARY (include statement of rationale for action requested, as well as personnel and fiscal/budgetary impacts, if applicable):

RESOLUTION In the Matter of Adopting in Principle, or agreeing to explore further, twenty (20) resolutions of the Citizens Convention.

3/22/93 copies to Commissioner Tanya Collier
3/26/93 copy to JOY ALSOFF

(If space is inadequate, please use other side)

SIGNATURES:

ELECTED OFFICIAL Madys McCoy

Or

DEPARTMENT MANAGER _____

BOARD OF
COUNTY COMMISSIONERS
1993 MAR - 8 AM 8:43
MULTNOMAH COUNTY
OREGON

(All accompanying documents must have required signatures)

Sent Copy of Resolution 93-80 to Joy Al-Sofi & BCC on
3-18-93.

Resolution Administration/Labor Relations Committee

We make the following recommendations to all branches of government.

CITIZEN INVOLVEMENT/PEOPLE

1) Take people into account in planning activities, rather than placing theories or technical/financial arguments first.

Citizens deserve and want to be involved at the front end in decision making activities, not simply heard in a "public hearing" at the conclusion of a governmental process.

Government should make every effort to include citizens who hold no vested interest in or have no relationship to matters under discussion on all of its planning groups and should evaluate individual and social impacts before considering other factors.

2) Greater citizen involvement at all levels.

In the sixties and seventies, citizen efforts resulted in creation of citizen advisory committees and public hearings requirements. Many of these creations have been co-opted by the government.

Citizens should be included at the front-end of all government decision making activities as part of the planning group. These citizen advisors should be appointed by independent citizen organizations and not by elected officials or bureaucrats.

3) Create ongoing process for Citizens Convention planning and implementation. The Convention process itself should be restarted once every seven years (perhaps, tied to the Charter Review process). This will provide for regular, periodic citizen review of their government services.

PROCESS

1) Create a process to manage change. Communicate, coordinate, cooperate and consolidate when feasible.

While local governments have separately determined efficiencies and economies, no plan exists for the deliberate consideration of interjurisdictional changes leading to improved services at lower cost. Turf issues prevent a strong collective effort to manage the change process in the public interest.

2) Support zero-based budgeting - eliminate sacred cows, review government activities on a five year schedule for relevance, need, etc.

Each program of local government should be regularly scrutinized for continued relevance. Sunset provisions should apply to every program and functional area. Lack of regular ground up

The level of support from public funds shall be sufficient to carry out its mission and shall be a percentage formula based on the amount of general fund dollars available to each city within Multnomah County. In-kind contributions may be substituted in lieu of dollars if a majority of the Committee deem it appropriate. Basic requirements of the Committee are as follows:

- a: one office manager
- b: two clerical staff
- c: printing and postage costs
- d: telephone and utilities costs
- e: cost of office space
- f: office equipment
- g: custodial service dollars
- i: education and research

*The Committee may solicit private funding to supplement public dollars if it chooses.

**The amount of public funds to be expended to underwrite the work of the Committee is capped at \$150,000 per year, but does not preclude in-kind contributions.

The Committee shall approve all unbudgeted expenditures over \$100. With prior notice to the Secretary/Treasurer, the Committee may ask for a review of the financial records at any regularly scheduled meeting and shall make financial records available to the public upon request.

Fees may be levied to cover the cost of those requests.

The Committee shall determine the appropriate level of any and all fees.

We the delegates to the Multnomah County Citizens Convention request that the Multnomah County Citizen Involvement Committee track the progress of Convention-approved Resolutions. When Convention backed resolutions are scheduled for public discussion, we request that the Citizens Involvement Committee notify subcommittee members who may wish to be present at the hearing to speak in support of the resolution.

RESPONSE #9

Parks and Recreation #1 Transfer to Metro

1. The potential transfer of County parks and cemeteries, and the County Expo/County Fair to Metro has been the subject of extensive discussion, information exchange, and financial analysis. A basic set of consolidation principles has been worked out between the County and Metro.

The transfer will move these County services to a regional base, in recognition of their regional nature, and will lead toward the ultimate development of a Regional Parks and Greenspaces system, and a truly regional combination of facilities serving the major exhibition needs and the performing arts. The Board affirmed their intention to move ahead with this plan at a worksession on 2-10-93.

2. The Parks Advisory Committee will be involved in the process after the County gets a response from Metro to the County proposal.

RESPONSE #10

Parks and Recreation #2 Expo Center

1. The Expo Center has been a part of the proposed transfer to Metro. As part of that transfer, profits from the Expo Center would still be used to help support the operation of the regional parks. However, the Expo Center would not be managed as a parks facility.
2. By state law, all potentially displaced employees would be offered comparable employment.

RESPONSE #11

Planning and Zoning Citizen Assistant

1. Multnomah County is facing a projected deficit in excess of \$5 million for the next fiscal year. We do not feel that the effectiveness of County services will be promoted if we cut even deeper to contribute funding for this effort.
2. This resolution proposes a "citizen assistant" to assist the public through the labyrinth of land use procedures. The Board is sympathetic with the complexity of the state laws governing land use and would like to simplify the system for citizens. Towards that end, the Board will reopen discussions with Metro and the cities to determine whether citizens would be more efficiently served through a merger of planning offices.

ADOPTED RESOLUTIONS WITH EXPLANATORY REMARKS

(Resolutions not adopted by the Board are marked with an asterisk * and are in the Board's Resolution In the Matter of Making Findings in Response to Recommendations of the Citizens Convention)

*I. Administrative/Labor Sub-Committee Committee on Governmental Review

II. Admin/Labor Relations Comm. - General Government Operations

Citizen Involvement

1. The Board is committed to seeking opportunities to expand the role of citizens. The more inclusive budget process, approved by the Board at their December retreat, will provide an earlier, more comprehensive opportunity for citizen involvement in this very important process.

See attachment #1 (pages 9 and 10 from the Summary of the December retreat) regarding the budget process and CBAC involvement.

2. Finding greater opportunities for citizen involvement has been the responsibility of the Citizen Involvement Committee (CIC), established by charter amendment in 1984. The Board urges citizens interested in government issues to work through the involvement process established by the Citizen Involvement Committee. The Board will consider specific recommendations from the Citizen Involvement Committee to accomplish the goals we share.

Process

1. The Board believes that more than a process to manage change, we need the will to implement change. The new Board has renewed its determination to seek efficiencies and economies with other local governments. Multnomah County has been a leader in seeking to regionalize or transfer a variety of services to Metro. The Board has endorsed countywide solutions for many of the major services citizens expect.
2. The Board has adopted a program budget process which it hopes will lead to greater scrutiny and more accountability. If full "zero based budgeting" seems necessary, the program budget process will provide a more logical transition to zero based budgeting. While one person's sacred cow is other's core service, the program budget approach will lend itself to more rigorous examination of all county services.

See Order 93-4 relating to program budgeting passed by the Board on January 7, 1993.

3. The Board looks forward to renewing discussions with other local jurisdictions and taking a fresh look at cooperative agreements.
4. The Tax Supervising and Conservation Committee (TSCC) is a state mandated Committee with a mandated level of funding. The Board works with the Tax Supervising and Conservation Committee to coordinate budgets and proposed revenue measures.

See Resolution 92-210, passed by the Board on December 3, 1992.

The Board would like to examine the role of the TSCC, the functions it performs for local taxing districts, and how it might be used more effectively. The Board will schedule a worksession in the future to examine these issues.

5. The County cannot unilaterally set the comparisons used in labor negotiations. The criteria for comparisons are specified by state law. Fact finders and arbitrators traditionally give greatest weight to comparable public sector salaries in Oregon. As a consequence, the county and its unions traditionally look at other local jurisdictions in the area and the private sector for wage and benefit comparisons. When clearly appropriate, as for nurses in Health, the County relies very heavily on private sector comparisons.

Administration

1. In response to your suggestion that the Board flatten top of administration in government and protect service at the street level, the Board has made significant reductions in administration over the past two years, while largely protecting essential services. In striving to do that again this year, the Board has already adopted a hiring freeze, a cap on material and services spending, and a process to document and study management/employee ratios.

See Attachment #2 Memo (dated 2-19-92) from the Budget office detailing cuts made over the past two years. See also Orders Establishing a Budget Procedure for Deleting Vacant Positions (Order 93-20 and 93-5), Establishing a Cap on Spending for Fiscal Year 1992-3 (Order 93-6) and Establishing a Procedure for Monitoring Supervisor to Employee Ratios (Order 93-8).

2. In response to your suggestion that the County establish incentives for administrator's performance and penalties for non-performance, the County currently evaluates all managers, supervisors, and other regular employees not in a collective bargaining unit annually and determines merit increases based on those evaluations. The Board believes good managers are one of its greatest assets. Good managers are how policy gets implemented and how the county's workforce remains productive.

Specifically, the Board is interested in reviewing the current County personnel policy on employee evaluations and criteria for merit pay increases. The Board will consider these personnel issues during a worksession this summer.

3. In response to your suggestion that the County encourage participatory management, we believe this is already the operating norm within the county and will continue to be encouraged. To insure this philosophy is being encouraged throughout the county, the Board will adopt a statement in support of participatory management and encourage its use countywide.

Examples of how participatory management is currently being used within the county include the management teams that operate within most departments, the Library employee group assisting the Library Entrepreneurial Task Force and the Juvenile Department's sex offender unit.

4. In response to your suggestion that the County clarify jurisdictions, the Board has been involved in several efforts over the past two years to reach consensus on these issues. The new Board will develop positions on intrajurisdictional issues through its planning process and pursue these issues again this spring and summer.

The Board will develop issues for discussion with other local jurisdictions during a worksession this spring.

5. In response to your suggestion to reward workers for improvements, suggestions, savings, etc., the Board established an Employee Suggestion Committee that regularly brings employee suggestions to the Board. During the past 15 months, eight suggestions have been adopted resulting in possible savings of \$60,000 plus other suggestions addressing employee health and safety and more efficient delivery of services. Employees have received rewards as a result of submitting the suggestions. See Attachment #3 Memo on Employee Suggestion System, dated 2-1-93.

VISION

1. In response to your suggestion that we "re-invent" government, the Board started reevaluating how the County does its business at its December retreat. A new budgeting process and program budget format were developed.
2. The Board plans to continue the retreat format and focus on short and long term planning.
3. In response to your suggest of developing a think tank, the Board believes that the Institute of Metropolitan Studies, of Portland State University, headed by Ethan Seltzer may serve as a model. While Multnomah County is unable to cut its programs further to contribute funding to such an effort, we will cooperate and participate fully in the work of the Institute.

III. Cable Television Regulation

1. The recommendation has already been implemented. See Resolution 92-208, passed by the Board on December 3, 1992.

*IV. Education/Libraries #1 (see page 13)

V. Education/Libraries #3 Stable Funding

1. The Board will pursue a serial levy and General Obligation Bond in May to assist in stabilizing library funding. The Library Board and the private sector has committed to extensive involvement and support of these campaigns.
2. The Board annually contributes in excess of \$4 million in County general funds to the operation of the library.
3. The Board has established a Library Entrepreneurial Task Force to study other ideas for increasing library revenues. The Board invites specific suggestions from the community.

See Resolution re Library Entrepreneurial Task Force, passed by the Board on January 14, 1993.

4. As noted, the Board has been an advocate for tax reform efforts that will stabilize not only funding for schools, but also state and local government.

VI. Elections

1. These suggestions are already proposed for policy or legislative changes in the 1993 State Legislature and they have our support.
 - a) Expand vote by mail to all elections. House Bill 2278 would require the primary election to be held by mail.
 - b) Allowing absentee ballots to be turned in at polling places is a policy change which the County will implement beginning with the next primary election. Vicki Ervin notes there is no legal barrier to changing this policy and most counties are moving in that direction. She says it increases access to the polls especially for elderly voters.
 - c) Combine state and county voters' pamphlets. Proposed in House Bill 2279.
 - d) Use US Postal records to automatically update the registration for a voter who has moved. This legislation will be introduced by the Interim Committee on Governmental Operations.

VII. Health and Human Services and Mental health

1. We agree with these recommendations which closely parallel the Integrated Services System strategy already endorsed by the Board.
2. We presently require high service standards and will continue working with and evaluate service providers to maintain those standards.
3. The Contracting Task Force will make recommendations regarding criteria that should be used in deciding whether to contract out services. We will have the opportunity to review services currently contracted to determine whether any changes are in order.
4. The County seeks to privatize when most appropriate. Often, the decision is made to make most effective use of limited resources. Requiring contractors to pay comparable wages would defeat part of the purpose of contracting out and may be both inappropriate and illegal. See Attachment #13 Draft Concept Paper on Integrated Services System
5. The Board has not been supportive in the past of establishing public service corporations to assume functions now performed by general purpose governments. However, the Board has not specifically discussed the recommendation of the Governor's Task Force on mental health. The Board will discuss how we administer mental health at a future worksession.

VIII. Law Enforcement and Corrections #1 Consolidation

1. The County generally supports police reorganization efforts that lead to a more effective and efficient system. The specific proposal recommended here would create a separate layer of government, not linked to a general purpose government. The Board believes more effective and efficient restructuring can take place among the current general purpose governments.
2. When the Board last discussed this subject, they were in agreement with the Sheriff's desire to create a single agency. Since that time, two new members have joined the Board and Public Safety 2000 has issued its report. The Board will reconsider this issue at a worksession on February 3 and during its budget and planning process.
3. Since the issuance of the Citizens Convention report, an initiative petition calling for a single law enforcement agency has been filed. If successful, the initiative will be considered by the voters in 1994.

IX. Law Enforcement and Corrections #3 Jail Beds

1. The Board has and will continue to make adequate jail space, and effective management of the use of those beds, a top priority.
2. At the time of the construction of the Inverness Facility, the Federal Government paid for \$1,250,000 in construction costs. As a condition, the County entered into a 15 year agreement to lease 86 beds to the Federal Marshal to house prisoners involved in court proceedings in the Portland area. The net effect is to lessen taxpayer costs to transport prisoners to and from court proceedings.
3. In addition, the County has entered into an annual agreement to lease an additional 86 beds. In 1993-4, the marshal requirements are expected to decline and the number of beds leased under the annual agreement are expected to decline by perhaps 50 beds, as a new federal prison is opened. These contracts and their impact on the county budget and early releases from jail will be the subject of a Board worksession this spring.
4. Multnomah County is facing a projected deficit in excess of \$5 million for the next fiscal year. The decreasing reliance by the federal government will already impact our revenues. The effectiveness of county services will not be promoted if we cut even deeper by not continuing to use available federal revenue. Providing adequate jail space must be done within the fiscal constraints of the County's budget. Leasing some beds to the federal marshal on an annual contract provides a flexible revenue source to help balance that budget.

5. The Sheriff and the Board are concerned about the impact of state cuts which will limit the number of state beds available for serious offenders and will impact other aspects of the criminal justice system in the County, including Community Corrections and District Attorney.

X. Minority Report Law Enforcement and Corrections

1. The Board has requested of the Sheriff a report detailing:
 - a) what the current process is
 - b) the number of complaints they have received in the past two years
 - c) the type of complaints they have received
 - d) the number they were able to resolve and the number that County Counsel had to become involved with
 - e) the report should include those complaints dealt with by Internal Affairs
2. The Board is exploring with County Counsel the potential for using a hearings officer format to facilitate prompt, efficient responses to citizen complaints.
3. Finally, the Board would like to discuss with the Mayor of Portland a uniform, consistent process for dealing with this type of complaint.

XI. Parks and Recreation #1 Transfer to Metro

1. The potential transfer of County parks and cemeteries, and the County Expo/County Fair to Metro has been the subject of extensive discussion, information exchange, and financial analysis. A basic set of consolidation principles has been worked out between the County and Metro.

The transfer will move these County services to a regional base, in recognition of their regional nature, and will lead toward the ultimate development of a Regional Parks and Greenspaces system, and a truly regional combination of facilities serving the major exhibition needs and the performing arts. The Board affirmed their intention to move ahead with this plan at a worksession on 2-10-93.

2. The Parks Advisory Committee will be involved in the process after the County gets a response from Metro to the County proposal.

XII. Parks and Recreation #2 Expo Center

1. The Expo Center has been a part of the proposed transfer to Metro. As part of that transfer, profits from the Expo Center would still be used to help support the operation of the regional parks. However, the Expo Center would not be managed as a parks facility.
2. By state law, all potentially displaced employees would be offered comparable employment.

XIII. Planning and Zoning Citizen Assistant

1. Multnomah County is facing a projected deficit in excess of \$5 million for the next fiscal year. We do not feel that the effectiveness of County services will be promoted if we cut even deeper to contribute funding for this effort.
2. This resolution proposes a "citizen assistant" to assist the public through the labyrinth of land use procedures. The Board is sympathetic with the complexity of the state laws governing land use and would like to simplify the system for citizens. Towards that end, the Board will reopen discussions with Metro and the cities to determine whether citizens would be more efficiently served through a merger of planning offices.
3. The Board and Planning Department will work with the CIC to develop a land use handbook with citizens and volunteers to help make the planning and zoning process more understandable.

XIV. Planning and Zoning #2 Citizen Involvement

1. The Board endorses the desire to improve citizen involvement in planning.

XV. Planning and Zoning #4 Organizational Chart

1. Suggestions regarding additional publicizing of the County structure will be considered as part of the county's public information plan. Currently, an organizational chart of the County is included in the County Budget Document, which is available in the libraries. As part of the above mentioned citizen handbook, the Board will include a county organizational chart explaining the structure of the County.

XVI. Road and Bridges #1 Transportation Planning

1. The County is interested in continuing to seek alternative means of transportation. The County currently incorporates alternative modes of transportation consistent with the regional plan. While the County is not responsible for light rail development, the County is active in assisting with plans for proposed projects.
2. The Board has in the past and continues to endorse the use of gas tax money for the development of alternative transportation modes.

XVII. Road and Bridges #2 Bicycle Master Plan

1. This resolution supports the county policy as specified in the County Bicycle Master Plan and Program. The County will continue a strong program within funding limitations. A portion (1%) of the state gas tax money is spent on bicycle transportation enhancement. In addition, the County uses an additional portion of its road fund money to improve bike transport in the course of other road improvements.
2. Partially in response to citizen interest through the Bicycle Transportation Alliance, the County has pooled county, state and federal revenues to fund a study for making bicycle transportation more viable on the County and state owned bridges. A Citizens Advisory Committee of the Bicycle Accessibility Project has been formed. The Transportation Department will return to the Board with an implementation plan by the end of 1993.

XVIII. Road and Bridges #3 Sharing Equipment

1. The Transportation Department shares equipment between agencies on an informal basis to a large extent. The County also has mutual aid agreements with most jurisdictions to assist with emergencies and disaster response. The Board encourages additional efforts to share equipment with other jurisdictions. That policy will be incorporated into an Executive Order expressing the Board policy to share equipment whenever it is mutually beneficial to local governments.
2. Even greater efficiencies may be possible through consolidating or transferring all or part of the existing transportation departments in the metro area. Several proposals have been considered and will be review by the Board during a Wednesday worksession this spring.

The Board is committed to a more effective, efficient transportation system for the region and has made setting policy in this area a priority.

A voters' initiative will appear on the March 23, 1993 ballot requiring the County to transfer its roads inside a city's jurisdiction upon city request and without the County holding a hearing. The initiative also would require the County to transfer road maintenance equipment, personnel, and road funds at no cost to the city. The ballot measure would not require cities to maintain common road standards.

XIX. Taxes and Assessment Subcommittee #1 Tax Foreclosed Properties

1. Under ORS 272.330(2) and Ordinance 672, the County has a mechanism to transfer specific tax foreclosed properties to non-profit housing agencies to provide low income housing. This mechanism has provided non-profit housing agencies with over 125 sites in the past two years. There is no statutory authority for transfers for medium cost housing. If the county waited until after the public auction, almost no usable property would remain for transfer.

XX. Taxes and Assessment Subcommittee #3 Process for Change

1. If the process for change refers to recommendations from citizens, the Board will recommend that the CIC review and apply those suggested criteria, which they deem reasonable under the particular circumstances, to recommendations forwarded to the Board from citizen groups.
2. To the extent the proposal requires impact analysis from the Board and other local governments prior to action, the Board acknowledges citizen concerns on public accountability and protection of displaced workers. Rather than adopting additional review process, the Board encourages the CIC to ask the appropriate citizen advisory groups to consider these criteria in their advisory role to the County.

XXI. Water, Sewer, Environmental Services and Fire #2 Little Sandy River

1. The Little Sandy was removed from the Bull Run Reserve by Congress in the late 1970's or early 1980's.
2. The Portland City Council on December 16, 1992, decided to file for a pre-1909 water right on the Little Sandy.
3. The Portland Water Bureau is not convinced that Bull Run is the only reliable source of water and is currently involved with a Regional Supply Study to investigate other alternatives.

4. Multnomah County has no grounds or standing to participate in the legal process to adjudicate water rights to the Little Sandy River.
5. Multnomah County has limited, if any, authority over urban growth boundaries. Land Use laws do not limit growth, only guide growth.
6. The courts will decide if the Little Sandy is "obtainable" for drinking water. Development would have impacts on fish, wildlife, and recreation of the Sandy Basin. Draining one of the state's premier Scenic Waterways (Sandy River) may not be construed as protecting our "lifestyle and liveability". Conservation would have fewer impacts and be less expensive.

XXII. Water, Sewer, Environmental Services and Fire #3 Natural Areas

The Board has taken/endorsed the following steps to acquire natural areas:

1. The Board supported adopting the Greenspaces Master Plan.
2. The Board endorsed by resolution the Greenspaces bond measure which failed in November, 1992. The Board would look favorably on a new Greenspaces measure before the voters in the fall.
3. The Board created a Natural Areas Acquisition and Protection Fund. See Attachment #15 Resolution 90-57, passed by the Board on April 19, 1990.
4. The Board approved the Natural Areas Protection and Management Plan.
5. The Board will actively encourage Metro to bring Greenspaces bond measure back to the voters, preferably in September, 1993.
6. The Board will work to dispose of surplus county land to build the Natural Areas Acquisition and Protection fund.

The Board will take/endorse reasonable steps to zone natural areas:

1. The Natural Areas Acquisition and Protection Fund provides dollars for a planner position in Land Use and Development to update the County Comprehensive Plan (FY 92-93 - subregional planning process). Part of the process will be to evaluate Goal 5 inventory. The Board reaffirmed its strong commitment to this issue by exempting the Senior Planner position from its hiring freeze. Consideration of additional issues needed for a full Goal 5 inventory evaluation will be part of the budget process.

The Board shall educate the public:

1. The Board endorses the idea of educating the public on county issues. The Board funds the Parks Services Environmental Education Program. While this program is extremely popular, current financial and staff constraints prevent the Parks Services Division from responding to all requests. The Salmon Festival and Environmental Education Program have both received National Association of Counties Achievement Awards. The Board is actively looking for additional opportunities to expand environmental education. For example, on February 11, 1993, the Board approved an application for grant funds to double the time available for the seasonal naturalist. The Board will determine during its budget process whether environmental education should be increased.

The Board will work with the State, Metro, and City governments to develop a regional approach to parks, etc:

1. The Board has supported, with both financial and staff resources, the development of the Metro Greenspaces Master Plan.
2. The Board has supported/facilitated the discussion with Metro concerning the potential transfer of County parks and Natural Areas to Metro as a foundation for a truly regional system. No other local government has taken this step.
3. The Board formally supported the Greenspaces Bond measure. Proceeds would have been shared with regional, County and City providers.

The Board will consider consolidation of parks with Metro:

1. This effort is underway. (See above)

The Board will involve citizens in the decision concerning the Metro park consolidation:

1. The Parks Advisory Committee will be involved in the process after the County gets a response from the Metro to the County proposal.

In addition, the County will attempt to actively engage other county and city advisory committees in the park regionalization discussion.

SUPPLEMENTAL RESOLUTIONS FROM CITIZENS CONVENTION

1. There were several resolutions that passed at the Citizens Convention subcommittee level that were not acted upon by the entire convention because of a lack of time. The Board agreed to have the liaison commissioner review the recommendations in their policy areas and work with the citizens to respond to those resolutions.

Attachments

- #1 Integrated Budget Process - (part of December Board retreat)
- #2 Memo from Budget Office, A Post Measure 5 Reality Check
- #3 Memo to Employees on Employee Suggestion System

TOM CROPPER

registered lobbyist,
social justice issues

ORGANIZING TACTICS
FOR EFFECTIVE STRATEGIES

Tom Cropper

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PLEASE PRINT LEGIBLY!

MEETING DATE

R-5 (8)

NAME

TOM CROPPER

ADDRESS

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STREET

PORTLAND

CITY

97218

ZIP CODE

I WISH TO SPEAK ON AGENDA ITEM # _____

SUPPORT

X

OPPOSE

~~X~~ R-6

SUBMIT TO BOARD CLERK

TO THE MULTNOMAH COUNTY COMMISSION

A RESOLUTION TO ESTABLISH A CITIZEN REVIEW BOARD FOR
THE LAW ENFORCEMENT AND CORRECTIONS FUNCTION
OF MULTNOMAH COUNTY

WHEREAS we as a society establish laws and institutions to protect, maintain, and enforce the public safety, and the rights of the individuals; and

WHEREAS we as citizens in a democracy delegate the tasks of policing and corrections to public servants, but we the citizens retain ultimate responsibility for the policies and actions taken on our behalf; and

WHEREAS inappropriate, incompetent, and abusive use of authority by police, and penal personnel not only harms the person injured, but also:

- (1) Tends to undermine respect for the law, and
- (2) Causes a burden on the taxpayer in the cases where money must be paid to compensate injured parties;

BE IT THEREFORE RESOLVED that we call on the Multnomah County Commission to establish and create the structure for a Citizen Review Board or Boards (herein referred to as BOARD) to review the policing and corrections function of the Multnomah County Sheriff Department, as presently composed; and

BE IT FURTHER RESOLVED in the event of city-county consolidation or other reorganization, a Citizen Review BOARD will serve to review the poicing and corrections functions for the county in the future; and

BE IT FURTHER RESOLVED that members of such BOARD should be appointed from the community by the same elected body that authorizes the law enforcement agency's budget; and

BE IT FURTHER RESOLVED that it shall be the duty of the Citizen Review BOARD to recieve complaints directly from citizens regarding alleged misconduct by personnel of the county law enforcement agencies, and alleged misconduct by employees of private security companies or agencies under contract to the county; and

BE IT FINALLY RESOLVED:

- (1) That the Citizen Review BOARD shall have all of the powers necessary to investigate and review charges;
- (2) That in all cases where misconduct is proven, the BOARD shall recommend appropriate discipline; and
- (3) That the BOARD may also recommend changes in training or policy.

Submitted by

EAST SIDE DEMOCRATIC CLUB [adopted]

Tom Cropper

Tom Cropper

ADDENDUM BY MULTNOMAH COUNTY DEMOCRATIC PARTY [adopted]

This board shall have full subpoena power necessary to investigate all charges.

BEFORE THE BOARD OF COUNTY COMMISSIONERS
FOR MULTNOMAH COUNTY, OREGON

In the Matter of Adopting)
in Principle, or Agreeing to)
Explore Further, Twenty (20) RESOLUTION
Resolutions of the Citizens) 93-80
Convention; and Commending the)
Efforts of the Citizens Convention)

WHEREAS, the Citizens Convention was established (Ordinance 714) to "review and evaluate the delivery of services of all governments within Multnomah County in an effort to provide the greatest efficiency and avoid costly duplication of governmental services."

WHEREAS, as directed by the Ordinance, the County has forwarded the recommendations of the Citizens Convention to the Governor, the Multnomah County members of the Oregon Legislative Assembly, and other units of local government.

WHEREAS, the Board is also directed by Ordinance to "either refer the legislative action to the voters, adopt the recommendation, or pass a Resolution containing findings that the recommendation will not improve the efficiency, economy, or effectiveness of the delivery of governmental services within Multnomah County".

WHEREAS, on November 21, 1992, delegates to the Citizens Convention met and considered the recommendations of twelve subcommittees. The Convention adopted 22 resolutions.

NOW, THEREFORE, BE IT RESOLVED, that the Board of County Commissioners adopts in principle or agrees to explore further the twenty resolutions listed below, and explains its support in Exhibit A.

ADOPTED RESOLUTIONS
WITH EXPLANATORY REMARKS

1. Admin/Labor Relations Commission. #2 General Government Operations
2. Cable Television Regulation
3. Education/Libraries #3 Stable Funding
4. Elections
5. Health and Human Services and Mental health
6. Law Enforcement and Corrections #1 Consolidation
7. Law Enforcement and Corrections #3 Jail Beds
8. Minority Report Law Enforcement and Corrections
9. Parks and Recreation #1 Transfer to Metro
10. Parks and Recreation #2 Expo Center
11. Planning and Zoning #1 Citizen Assistant
12. Planning and Zoning #2 Citizen Involvement
13. Planning and Zoning #4 Organizational Chart
14. Road and Bridges #1 Transportation Planning
15. Road and Bridges #2 Bicycle Master Plan
16. Road and Bridges #3 Sharing Equipment
17. Taxes and Assessment Subcommittee #1 Tax Foreclosed Properties

18. Taxes and Assessment Subcommittee #3 Process for Change
19. Water, Sewer, Environmental Services and Fire #2 Little Sandy River
20. Water, Sewer, Environmental Services and Fire #3 Natural Areas

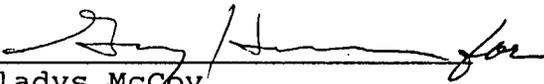
THEREFORE, BE IT FURTHER RESOLVED, that the Board commends the efforts of the citizens involved in the Citizens Convention and appreciates their efforts to improve the quality of services provided in the County.

ADOPTED THIS 18th DAY OF March, 1993.

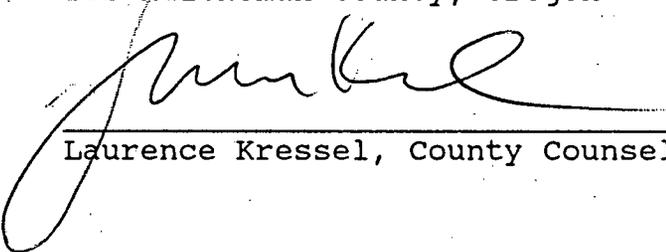
MULTNOMAH COUNTY, OREGON



By


Gladys McCoy
Multnomah County Chair

REVIEWED:
LAURENCE KRESSEL, COUNTY COUNSEL
for Multnomah County, Oregon


Laurence Kressel, County Counsel

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Resolution

Administration/Labor Relations Committee

We make the following recommendations to all branches of government.

CITIZEN INVOLVEMENT/PEOPLE

1) Take people into account in planning activities, rather than placing theories or technical/financial arguments first.

Citizens deserve and want to be involved at the front end in decision making activities, not simply heard in a "public hearing" at the conclusion of a governmental process.

Government should make every effort to include citizens who hold no vested interest in or have no relationship to matters under discussion on all of its planning groups and should evaluate individual and social impacts before considering other factors.

2) Greater citizen involvement at all levels.

In the sixties and seventies, citizen efforts resulted in creation of citizen advisory committees and public hearings requirements. Many of these creations have been co-opted by the government.

Citizens should be included at the front-end of all government decision making activities as part of the planning group. These citizen advisors should be appointed by independent citizen organizations and not by elected officials or bureaucrats.

3) Create ongoing process for Citizens Convention planning and implementation. The Convention process itself should be restarted once every seven years (perhaps, tied to the Charter Review process). This will provide for regular, periodic citizen review of their government services.

PROCESS

1) Create a process to manage change. Communicate, coordinate, cooperate and consolidate when feasible.

While local governments have separately determined efficiencies and economies, no plan exists for the deliberate consideration of interjurisdictional changes leading to improved services at lower cost. Turf issues prevent a strong collective effort to manage the change process in the public interest.

2) Support zero-based budgeting - eliminate sacred cows, review government activities on a five year schedule for relevance, need, etc.

Each program of local government should be regularly scrutinized for continued relevance. Sunset provisions should apply to every program and functional area. Lack of regular ground up

review often results in long-term investment for low productivity. If a program cannot justify its right to life, it should be terminated.

3) Create economies of scale - don't combine for the sake of combining.

Each service should be reviewed for the optimum service economy and productivity. There is tendency in government as elsewhere, to reach out and "grab" for extra authority, market areas. These impulses are not sensible by themselves, but must be evaluated in light of impact on individuals and communities and the ultimate cost and value of the service to be provided. It is unreasonable to suggest merger of local street services when areas of the county vary so widely in need, but it is reasonable to suggest merger of administrative activities shared by two or more agencies wherever such activities are duplicative in nature.

4) Support the Tax Supervising and Conservation Commission as a citizen managed oversight of government spending, including public corporations.

This existing agency deserves public support and encouragement as the only citizen managed taxing oversight body in the county. Its functions should be encouraged and expanded, with careful attention to the appointment process which should favor citizen nominations over those special interests of government-interested individuals.

It is noted that Governor Robert's Task Force on Local Government Services proposed three public corporations (Roads, Mental Health and Purchasing) which would not be accountable to the TSCC. the citizens Convention takes strong issue to creation of any public entity which attempts to divorce itself from this responsible and responsive public oversight body.

5) Insure government wages and benefits are reflective of local private sector economy, rather than compared with other government examples.

There is a tendency in government bargaining to compare local government wage and benefits scales with "comparable" cities which often include examples from Southern California, Colorado, or Washington, and smaller east coast municipalities/counties.

All things being equal, all things aren't equal in this far flung search for comparable wages and benefits examples. The local private sector economy forms the only valid foundation for local government cost of living discussions. Government would do itself a favor if this apparent anomaly in determining wages and benefits was corrected.

ADMINISTRATION

1) Flatten top of administration in government. Protect service at the street level.

Organizations and departments heavy in administrators and supervisors should be cut back. But, do not cut back the workers who provide the service. Privatize as possible and use

privatization as a "cudgel" to encourage greater productivity in government workers.

Private enterprise is flattening its administrative hierarchies regularly in the present economic environment. Government, as usual, has been slow to follow this example, preferring to seek new revenue to continue to support poorly evaluated functions and programs.

Look at the layers of management - how many, how full? See when units were created and whether the function is still required. find out what is done and whether it is still important/necessary. combining functions can help to flatten administration as well.

2) "Tell" government to "knuckle down" and do the work. Establish incentives for administrator's performance and penalties for non-performance.

Establish performance guidelines and standards, including regular performance evaluations tied to documentable goals. Follow through on both reward and penalties as warranted. Hold top administrators accountable for performance of their subordinate administrators' performance.

Explore possibility of term limits on administrators. The permanent government vested in the bureaucracy will become more responsive if their leaders are held to a strict standard of accountability based upon demonstrated and documentable performance. but, in any event, no administrator should become so identified with their functional area that they themselves become institutions.

3) Encourage participatory management, including in planning activity.

One method of achieving optimum input in planning and implementing work is to involve all levels of the organization in decision making. Private enterprise is increasingly using this method to achieve greater efficiency and results.

Participatory management is like community policing in its dependence on a philosophical environment to support its success. From the top down, each layer of hierarchy must be included in decision making as an expected and valued resource. Anything less is lip service.

Organizations most often run into difficulty when the decision making is controlled in too narrow a loop - either a single strong willed administrator, or an oligarchy of a few empowered individuals. Such decision loops are constricted and often lack important information which opening the loop would provide.

Oftentimes, the best solution to a given problem is provided by the individual providing the service, not by his or her administrative superior. Information tends to deteriorate as it moves upward through bureaucracies.

4) Clarify jurisdictions - who does what?

Establish and clarify which jurisdiction or department provides each service. Sole source providers are preferred whenever possible to avoid confusion in access and to provide greater accountability. Eliminates duplication and over-lapping of service.

Resolution A began this process, but since it applies primarily to Multnomah County and the cities of Gresham and Portland, Resolution A does not go far enough. It is important that all local governments compare service levels and public need as expressed by their constituencies and then discuss the possibilities of combined, lower cost, improved local services for the benefit of the largest number of citizens, regardless of jurisdictional turf issues.

- 5) Reward workers for improvements, suggestions, savings, etc. Genuine rewards for improvements, savings, etc. should be part of each jurisdiction on going efficiency and economy measures. Too few government jurisdictions acknowledge worker contributions, or encourage them. The workers are a largely untapped source of cost saving and service improvement ideas which are now unused.

VISION

Re-invent local government - if we started from scratch, what would we build.

Local governments should collectively convene a committee to review local government services - in the light of modern technology - to develop models which will most benefit the citizens in providing the public services they require.

This is envisioned as a "think tank" committee utilizing a variety of expertise, including academic, business and professional, citizen and futurist members, as well as, elected officials and bureaucrats.

Local government should be a mechanism for exploring innovations and improvements on a regular basis, but depends instead upon serendipity and the good fortune to occasionally hire innovators. This should be regularized in the public interest to encourage the planned development of new patterns and methods of service delivery.

RESOLUTION CABLE TELEVISION REGULATION

The Citizens Convention recommends that the jurisdictions create, through an intergovernmental agreement, a cable regulatory commission, named the "Consolidated Cable Communications Commission," which would administer and enforce cable television franchise agreements throughout Multnomah County.

The Citizens Convention further recommends the following mission statement for the Commission:

The mission of the Consolidated Cable Communications Commission is to enforce and administer cable television franchise agreements for the Jurisdictions of Portland, Gresham, Troutdale, Fairview, Wood Village and Multnomah County; to oversee contracts for community access television and for other public service obligations of the franchises; and to act as a source of information and advocacy on matters relative to cable communications for the member Jurisdictions and their citizens.

The Commission would have full enforcement authority and would serve an advisory role to the Jurisdictions in franchise issuances, renewals, revocation, extensions, amendments and change in control. The Commission could issue violations and penalties in the event a cable company failed to meet franchise obligations. However, the Jurisdictions would retain discretionary review over those Commission decisions.

**RESOLUTION #3
EDUCATION AND LIBRARIES**

Whereas, a community's livability and quality of life are determined by the availability and accessibility of social, cultural and educational institutions; and

Whereas, the public library is an institution that offers all people in this community equal access to information services; and

Whereas, the Multnomah County Library system should be open more hours, be properly staffed and provide enhanced services in a safe and adequate environment,

Be it resolved that the Board of County Commissioners be charged by this convention with the task of providing adequate, stable funding -- from the County General Fund or elsewhere -- for a quality Multnomah County Library system.

RESOLUTION ELECTIONS SUB COMMITTEE

We make the following recommendations to the Multnomah County Elections division.

We urge the County in its capacity to request of the state the necessary legislation required to expand the present system of "vote by mail", a method currently used only for elections other than primary or general. We would like to see the use of modified "vote by mail" system for all elections. As an early transition step, we encourage the County to allow voters to submit their absentee ballots at their respective polling places on election day, rather than submitting them only at the County Election Division.

While in Salem, we think the County should also make the necessary arrangements with the State in order that their respective monies may be combined to create one state/county voters pamphlet, rather than the current publication of two separate pamphlets.

Somewhat more limited to the county's jurisdiction, realizing that input from the State may still be necessary, we encourage the Multnomah county Election Division to expand its use of the United States Postal Service change of address cards for updating voter registration lists. Currently, if a registered voter changes address, the Election Division is informed of the change by the United States Postal Service, the voter is canceled from the registration list and is notified that they must re-register. We feel, as does the County Election Division, that the voter should be automatically re-registered.

Realizing some or all of these suggestions are not original to the Citizens Convention sub-committee on elections, we respectfully submit them as a show of our support to the continuing innovative and technical advances of the Multnomah County Elections Division.

JOINT RESOLUTION
HEALTH AND HUMAN SERVICES SUBCOMMITTEE
and
MENTAL HEALTH SUBCOMMITTEE

Whereas, Multnomah County is the major governmental entity equipped and empowered to deliver health and social services to the residents of Multnomah County; and

Whereas, providing health and social services is crucial to the well-being of the community; and

Whereas, the diverse population has differing needs; and

Whereas, the State of Oregon has proposed recommendations for a tri-county public corporation to administer and provide mental health services;

Be it resolved that: we state our opposition to this plan and instead recommend the Multnomah County Integrated Human Services System. It is our decision that in order for this concept to be successful that members from the community representing the proposed six community service districts be involved in the integrated human services planning team, as well as, any appropriate work group.

Therefore be it further resolved that: In order to meet the needs of residents of Multnomah County, the Board of County Commissioners establish short and long term goals to balance the distribution of revenues, between preventive and treatment programs, in delivery of services in the Health, Social Service and Youth Service areas.

Therefore be it resolved that: Health and Social Services be provided in such a manner as to eliminate duplication of services through; 1) Co-location and/or more intensive use of existing facilities whether owned by the County or not e.g. hospitals, schools and community centers, etc. 2) Implement the Integrated Human Services System.

Therefore be it resolved that: In order to insure quality outcomes for clients of Health and Social Services Departments we propose; 1) Services be provided by Multnomah County employees who are required to meet the highest standards of service. 2) Where special needs occur and Multnomah County cannot provide the services, contracts may be secured and those contractors will be required to employ personnel with the same minimum qualifications as would be required if they were Multnomah County employees. 3) Contractor Performance Evaluations will be conducted on a regular basis with County incentives and sanctions and shall be stipulated as part of the Request For Proposal (RFP) process.

RESOLUTION #1
LAW ENFORCEMENT AND CORRECTIONS COMMITTEE

Whereas, the personal safety and well being of every citizen in Multnomah county is a fundamental right and,

Whereas, the citizens feel that those involved in law enforcement decision making should have the public safety as their highest priority, and,

Whereas, the citizens and police will work together to enhance public safety, and,

Whereas, There will be some initial start up costs, but long run savings and benefits for all agencies in Multnomah County.

Therefore, be it resolved that: The safety of the citizens of Multnomah County will be enhanced by consolidation of all sworn police personnel into one agency under an elected official with a non-partisan board, elected by districts, and a tax base roughly equivalent to the amount currently being budgeted by the agencies being consolidated.

Be it further resolved that: the elimination of redundant efforts by the agencies will have a significant cost saving benefit to the taxpayers.

RESOLUTION # 3
LAW ENFORCEMENT AND CORRECTIONS SUBCOMMITTEE

Whereas, the law enforcement committee recognizes its obligation toward optimum public safety for its constituency; and

Whereas, the committee is cognizant of the public outrage concerning the uncalled for crimes committed by convicted criminals who are set free before their sentenced time expires;

Whereas, the lack of adequate jail space in Multnomah County has been a continuing problem since the closure of Rocky Butte Jail in 1979;

Therefore, be it resolved: That the Citizens Convention proposes to the Multnomah County Commissioners that the number of jail beds sufficient for optimum citizen protection be assigned as one of its top priorities; and

Be it further resolved: That the County Commissioners work with the State to enhance the efficiency and effectiveness of our justice system; and

Be it further resolved: That no jail space be leased to other jurisdictions until all needs for confinement of dangerous criminals from Multnomah County and the cities within Multnomah County are met and maintained.

RESOLUTION # 4
MINORITY REPORT OF
LAW ENFORCEMENT AND CORRECTIONS SUBCOMMITTEE

Whereas, we, as a society, establish laws and institutions to enforce them in order to protect and maintain the public safety and to secure the rights of the individual; and

Whereas, inappropriate, incompetent, and abusive use of authority by police and penal personnel not only harms the person injured, but also undermines the law enforcement agency as a whole and is a burden on the taxpayer in cases where money is paid out to compensate injured parties; and

Whereas, as citizens in a democracy, we delegate the tasks of policing and corrections to public servants, but we retain ultimate responsibility for the policies and actions taken on our behalf;

Therefore be it resolved: That the Citizens Convention calls upon the Multnomah County Commission to establish, and create the structure for, a civilian review board, or boards, to review the policing and corrections functions of the Multnomah County Sheriff's Dept. at present, and, in the event of city-county consolidation or other reorganization, to review whatever agency(ies) may serve those functions for the county in the future.

Be it further resolved that the members of such civilian review board should be appointed from the community by the same elected body that authorizes the law enforcement agency's budget. It shall be the duty of the board to receive complaints directly from citizens regarding alleged misconduct by personnel of the county law enforcement agency and also alleged misconduct by employees of private security companies under contract to the county. The board shall have all of the powers necessary to investigate and review charges. In cases where misconduct is proven, the board shall recommend appropriate discipline. The board may also recommend changes in training or policy.

**RESOLUTION #1
PARKS AND RECREATION SUBCOMMITTEE**

Be it resolved that any consolidation of the Parks Division Department of Environmental Services for Multnomah County with any government be done with citizen involvement at the decision and negotiation level with at least 3 volunteer citizen participants, and that the end product shall result in a government to run the parks that is readily responsive to its constituents. It is the recommendation of the Convention to the Board of Commissioners that this issue shall be placed before the voters at the first appropriate election; and

Because the Multnomah County Parks Services Division considers the following goal to be vital: to restore and protect the region's natural area systems and connecting corridors; and

Because the region's natural area systems and connecting corridors cross county and political boundaries; and

Because the counties most immediately involved in the region's natural area systems and connecting corridors are Multnomah, Clackamas and Washington counties, thus forming a tri-county region; and because the most effective strategy to manage this region's natural area systems and connecting corridors is through a single managing body that represents all 3 counties, and that has no mission other than to restore and protect the tri-county natural area systems and connecting corridors;

Be it further resolved that Multnomah County examine and work toward the development of a regional park system that will be the cooperative efforts of Multnomah, Clackamas and Washington counties and whose sole responsibility will be to restore and protect this region's natural area systems and connecting corridors.

RESOLUTION #2
PARKS AND RECREATION SUBCOMMITTEE

Whereas, quality and cost effective maintenance of Multnomah County parks and Pioneer Cemeteries is paramount; and

Whereas, employees may be displaced through active budget manipulation to attain said maintenance; and

Whereas, the Exposition Center is a center of relaxation and recreation; and

Whereas, the Exposition Center generates a fiscal base,

Therefore be it resolved, that the Expo Center be turned over to the Park Division of Environmental Services Department and that all displaced employees be reassigned jobs of relatively equal value.

**RESOLUTION #1
PLANNING AND ZONING SUBCOMMITTEE**

Because:

1) A significant number of private citizens and small business people at issue with the administration of land use, zoning and building requirements could probably have these issues resolved under existing policies, practices and procedures - if they were able to master them.

2) The administration of these laws has become so complicated that many taxpayers they are intended to serve find it impossible to address them in an economical, efficient and effective manner.

Therefore, we recommend a "citizens assistant" function be funded by the County and cities to help the citizen address this labyrinth. This function should be that of a coordinator, organizer and interpreter -- not an adversarial attorney. The goal would be to reduce those tasks to human scale, bite sized chunks and guide the citizen through the process. If relief is not accomplished, the aggrieved should receive a cogent description of the remedial actions left to the aggrieved. We also recommend a separate "hot line" number to be available to the citizenry.

RESOLUTION #2
PLANNING AND ZONING SUBCOMMITTEE

Given that the residents of a locality are the people that are most effected favorably or unfavorably by any changes to that locality, and given that the present zonal procedural system has hurt such people as perceived by these people themselves (e.g. the reassignment of zones from a lower density to high density), and that given that the philosophy of our form of government is one in which the authorities are the servants of the people:

We therefore recommend that 1) Citizen involvement be procedurally encouraged; and 2) public meetings be conveniently scheduled; and 3) Neighborhood associations be timely informed of hearings.

RESOLUTION #4 PLANNING AND ZONING SUBCOMMITTEE

Whereas, the citizens of Multnomah County often encounter uncertainty and frustration in identifying and contacting the governmental entity (or entities) responsible for assisting them in their inquiries and in the conduct of their business, both public and private; and

Whereas, this uncertainty and frustration is due in significant measure to the number of political subdivisions existing within or affecting Multnomah County, and to the division of their responsibilities by geographical boundaries (including Urban Growth Boundaries) which are unknown with precision by the citizens of Multnomah County; and

WHEREAS, the publication of an organizational diagram of the Multnomah county Government (clearly showing services provided by each subdivision and office, and the geographical boundaries within which Multnomah County is responsible for providing such services) would assist the citizens in the making of their inquiries and in the conduct of their business.

Be it resolved that the Multnomah Board of County Commissioners cause to be published an organizational diagram of the Multnomah County Government in a place and in a manner as set forth below for the information, use and convenience of the public:

- (1) The organizational diagram should show:
 - a) the chain or line of responsibility connecting each governmental subdivision or office with any superior subdivision, clearly defining a line of responsibility to the level of the Board of County Commissioners;
 - b) all existing subdivisions, together with their telephone numbers, in the boxes of the diagram;
 - c) a brief description, if feasible, of the functions and responsibilities of each subdivision;
 - d) an 'Information' office or section, with telephone number listed, to assist the public in identifying and contacting the subdivision responsible for addressing the particular concern of the citizen caller;
 - e) the names and telephone numbers of existing Citizen Involvement Organizations, Steering Committees, Advisory Committees and similar entities with a brief description of their functions and responsibilities, as a separate inset on the diagram page;
 - f) the particular responsibilities of the Multnomah County Auditor;
 - g) such other information as shall be deemed of particular use to the inquiring public, and which may be included without interfering with the clarity of the diagram.

(2) Publication, of this diagram, should be made in a place affording its widest possible dissemination and its continuing availability and accessibility over time, considering the means of the County. In descending order of preferred placement, the following placements are suggested:

a) in the telephone directory for Multnomah County, in the EZ section of the directory. Prominent mention of the publication's location at that place should be made in the usual place of listing Multnomah County offices and telephone numbers;

b) periodically, in a daily publication in general circulation in Multnomah County;

c) periodically, in a weekly publication in general circulation in Multnomah County;

d) periodically, in county publications to be furnished to the public libraries i.e. the Conduit, etc.

(3) The organizational diagram should include a detailed map of Multnomah County which clearly and accurately displays the geographical areas within which the County provides services through its subdivisions and offices shown in the organizational diagram. The map should show (by street and road designations for reference) those areas in which the County does not provide services, and should indicate which political subdivision of the State of Oregon (municipality, district, commission, port authority, etc.) is responsible for providing services within those areas. The map should show existing Urban Growth Boundaries, and by explanatory note should indicate the responsibilities of Multnomah County and of other political subdivisions for the provision of services in the various geographical areas displayed by the map. The map should be an integral part of the publication of the organizational diagram.

(4) (a) The organizational diagram and accompanying map should be updated regularly for the accurate information, use and convenience of the public.

(b) Multnomah County should request contributions from municipalities and other political subdivisions of the State existing within or affecting Multnomah County's provision of services in, Multnomah County, to defray costs of publication. The County should emphasize the benefit furnished to such political entities, and to their citizens, in the publication of the diagram and map.

**RESOLUTION #1
ROADS AND BRIDGES SUBCOMMITTEE**

We recommend that, in making transportation decisions, hereafter, Multnomah County officials can best serve constituents by carefully studying every alternative for fulfilling needs; by calculating all of the costs attributable to adopting each alternative - not merely those costs which up to now have been delegated to the users of each technology. Particular attention should be given to space consumption. Far more extensive applications of railway technology are warranted.

**RESOLUTION #2
ROADS AND BRIDGES SUBCOMMITTEE**

We recommend that the County continue with an aggressive program for bicycle path construction.

**RESOLUTION #3
ROADS AND BRIDGES SUBCOMMITTEE**

We recommend that the County coordinate with the City of Portland and the State for the mutual utilization of road equipment to as great an extent as possible.

RESOLUTION #1
TAXES AND ASSESSMENT SUBCOMMITTEE

Whereas, non profit Community Development Corporations in Multnomah County are created for the general good of its citizens by providing medium and low cost housing;

Whereas, Multnomah County receives foreclosed real property that it has difficulty disposing of;

Be it resolved, by the Multnomah County Citizens Convention, that we recommend that real property which has not been sold after its initial auction may be transferred to a non profit Community Development Corporation or non profit Community Land Trust. Such organization must repair and maintain such property in good condition. Such organization must use these properties to provide housing to low or moderate income people and/or families.

RESOLUTION #3
TAXES AND ASSESSMENT SUBCOMMITTEE
(A Substitute Amendment, as further amended from the floor)

WHEREAS, duplication of services, either real or perceived, have an economic impact on a community; and

WHEREAS, multiple layers of government are hardships to companies doing business with the County; and

WHEREAS, Multnomah County is the umbrella over both incorporated and unincorporated areas; and

WHEREAS, the Citizens Convention delegates wish to promote the highest standard of livability with the County.

THEREFORE, BE IT RESOLVED, that all proposals for change are encouraged to include a statement of its impact on community growth. This should include a review of how such changes will support or enhance environmental standards; support or enhance public safety and convenience; support or enhance service delivery; support or enhance funding for those services which the community deems necessary and/or desirable.

Proposals for change are encouraged to include measurements of accountability; measurements of cost; measurements that show economies and/or efficiencies are achieved by means other than by reductions in the health, safety, welfare or benefits of the workers.

Proposals for change shall be subject to community wide discussion and shall include a process for ratification by the public; and

BE IT FURTHER RESOLVED, that proposals for change are encouraged to provide a process for resolving potential conflict among affected parties such as; 1) elected officials; 2) labor organizations; 3) management structures; and

BE IT FURTHER RESOLVED, that proposals for change are encouraged to provide rationale for determining which services are best delivered by which of the three key sectors: 1) public; 2) private; 3) quasi-public; and

BE IT FURTHER RESOLVED, that proposals for change are encouraged to contain transition plans for displaced workers. It is the recommendation of the Convention to the Board of County Commissioners that this issue shall be placed before the voters at the first appropriate election.

RESOLUTION #2
WATER, SEWER, ENVIRONMENTAL SERVICES
AND FIRE COMMITTEE

Whereas, the residents of Multnomah County require a reliable, continuous, clean source of drinking water; and

Whereas, the Bull Run Watershed and buffer zone has, until recently, produced a clean, dependable source of water for Multnomah County; and

Whereas, Multnomah County needs to be a participant with the City of Portland to obtain adjudication water rights to the Little Sandy River; and

Whereas, the Oregon Legislature passed an act in 1989 requiring all contested water rights to be in the adjudication process with the Oregon Water Resources Dept. by Dec. 31, 1992;

Whereas, the Portland Water Bureau and its customers are dependent on the Bull Run Watershed as the only reliable water source; and

Whereas, the Bull Run Watershed is made up of the Bull Run River, its tributaries, and the north and south fork of the Little Sandy River, and was set aside by presidential proclamation in 1892 as the public domestic water source; and

Whereas, Portland water users cannot rely on the Columbia and Willamette Rivers or the East County well system as a dependable source of water because of radioactive and chemical contamination; and

Whereas, Multnomah County has an obligation to protect its residents from growth that destroys our ability to plan for adequate use of our natural resources which are vital to our livability; and

Whereas, Portland General Electric Co. had made known its intent to obtain control of the Little Sandy River water rights by adjudication proceedings; and

Whereas, Multnomah County must limit growth and strictly enforce urban growth boundaries to conserve and protect our drinking water supplies; and

Whereas, our congressional representatives, city council commissioners, and the Governor of Oregon have all supported the need to protect our water supply; and

Whereas, the Little Sandy River is an obtainable supply of clean water; and

Whereas, time is of the essence to obtain the water adjudication rights from the State of Oregon Water Resources Dept.; and

Whereas, the deadline to obtaining water adjudication rights from the State of Oregon Water Resources Dept. is Dec. 31, 1992;

Whereas, to ensure the livability and to protect the lifestyle of our Multnomah County residents, now therefore,

Be it resolved by the Multnomah County Citizens Convention, that we, the citizens of Multnomah County, present this mandate: To take the necessary steps, in cooperation and coordination with Federal, State, and the City of Portland, representatives, by condemnation, acquisition, legislation or ordinance to acquire the Little Sandy River water rights and any other reliable, pristine water source for the citizens of Multnomah County.

RESOLUTION #3
WATER, SEWER, ENVIRONMENTAL SERVICES
AND FIRE SUBCOMMITTEE

Whereas, urban natural areas wildlife habitat and open spaces are essential to our quality of life; and

Whereas, the State has directed through land use planning goals numbered 1, 5, and 8 the creation and maintenance of habitat, natural areas and recreational lands; and

Whereas, the opportunity presents itself now, prior to the population increase of the Metro 2040 plan; and

Whereas, interest rates are at a low point and the Metro Charter has been approved, the timing to introduce a small bond measure is soon; and

Whereas, the Metropolitan Service District already has a regional "Greenspaces" plan enacted; now therefore,

Be it resolved by the Citizens of Multnomah County, that the Board shall take and/or endorse any and all reasonable steps to acquire, zone or in any other way facilitate the creation of urban natural areas: re. County ordinance #90-57. To educate the public on these issues. To work with the State, Metro, and City governments to develop a regional approach to parks, habitats, and natural areas. And to consider the possibility of consolidating the Parks Division with the Metropolitan Service District.

Be it also resolved, that any consolidation of the Parks Division of Department of Environmental Services with METRO, be done with citizen involvement at the decision and negotiation level with at least 3 volunteer citizen participants.

ADOPTED RESOLUTIONS WITH EXPLANATORY REMARKS

(Resolutions not adopted by the Board are marked with an asterisk * and are in the Board's Resolution In the Matter of Making Findings in Response to Recommendations of the Citizens Convention)

Administrative/Labor Sub-Committee Committee on Governmental Review

RESPONSE #1

Admin/Labor Relations Comm. - General Government Operations

Citizen Involvement

1. The Board is committed to seeking opportunities to expand the role of citizens. The more inclusive budget process, approved by the Board at their December retreat, will provide an earlier, more comprehensive opportunity for citizen involvement in this very important process.

See attachment #1 (pages 9 and 10 from the Summary of the December retreat) regarding the budget process and CBAC involvement.

2. Finding greater opportunities for citizen involvement has been the responsibility of the Citizen Involvement Committee (CIC), established by charter amendment in 1984. The Board urges citizens interested in government issues to work through the involvement process established by the Citizen Involvement Committee. The Board will consider specific recommendations from the Citizen Involvement Committee to accomplish the goals we share.

Process

1. The Board believes that more than a process to manage change, we need the will to implement change. The new Board has renewed its determination to seek efficiencies and economies with other local governments. Multnomah County has been a leader in seeking to regionalize or transfer a variety of services to Metro. The Board has endorsed countywide solutions for many of the major services citizens expect.

2. The Board has adopted a program budget process which it hopes will lead to greater scrutiny and more accountability. If full "zero based budgeting" seems necessary, the program budget process will provide a more logical transition to zero based budgeting. While one person's sacred cow is other's core service, the program budget approach will lend itself to more rigorous examination of all county services.

See Order 93-4 relating to program budgeting passed by the Board on January 7, 1993.

3. The Board looks forward to renewing discussions with other local jurisdictions and taking a fresh look at cooperative agreements.
4. The Tax Supervising and Conservation Committee (TSCC) is a state mandated Committee with a mandated level of funding. The Board works with the Tax Supervising and Conservation Committee to coordinate budgets and proposed revenue measures.

See Resolution 92-210, passed by the Board on December 3, 1992.

The Board would like to examine the role of the TSCC, the functions it performs for local taxing districts, and how it might be used more effectively. The Board will schedule a worksession in the future to examine these issues.

5. The County cannot unilaterally set the comparisons used in labor negotiations. The criteria for comparisons are specified by state law. Fact finders and arbitrators traditionally give greatest weight to comparable public sector salaries in Oregon. As a consequence, the county and its unions traditionally look at other local jurisdictions in the area and the private sector for wage and benefit comparisons. When clearly appropriate, as for nurses in Health, the County relies very heavily on private sector comparisons.

Administration

1. In response to your suggestion that the Board flatten top of administration in government and protect service at the street level, the Board has made significant reductions in administration over the past two years, while largely protecting essential services. In striving to do that again this year, the Board has already adopted a hiring freeze, a cap on material and services spending, and a process to document and study management/employee ratios.

See Attachment #2 Memo (dated 2-19-92) from the Budget office detailing cuts made over the past two years. See also Orders Establishing a Budget Procedure for Deleting Vacant Positions (Order 93-20 and 93-5), Establishing a Cap on Spending for Fiscal Year 1992-3 (Order 93-6) and Establishing a Procedure for Monitoring Supervisor to Employee Ratios (Order 93-8).

2. In response to your suggestion that the County establish incentives for administrator's performance and penalties for non-performance, the County currently evaluates all managers, supervisors, and other regular employees not in a collective bargaining unit annually and determines merit increases based on those evaluations. The Board believes good managers are one of its greatest assets. Good managers are how policy gets implemented and how the county's workforce remains productive.

Specifically, the Board is interested in reviewing the current County personnel policy on employee evaluations and criteria for merit pay increases. The Board will consider these personnel issues during a worksession this summer.

3. In response to your suggestion that the County encourage participatory management, we believe this is already the operating norm within the county and will continue to be encouraged. To insure this philosophy is being encouraged throughout the county, the Board will adopt a statement in support of participatory management and encourage its use countywide.

Examples of how participatory management is currently being used within the county include the management teams that operate within most departments, the Library employee group assisting the Library Entrepreneurial Task Force and the Juvenile Department's sex offender unit.

4. In response to your suggestion that the County clarify jurisdictions, the Board has been involved in several efforts over the past two years to reach consensus on these issues. The new Board will develop positions on intrajurisdictional issues through its planning process and pursue these issues again this spring and summer.

The Board will develop issues for discussion with other local jurisdictions during a worksession this spring.

5. In response to your suggestion to reward workers for improvements, suggestions, savings, etc., the Board established an Employee Suggestion Committee that regularly brings employee suggestions to the Board.

During the past 15 months, eight suggestions have been adopted resulting in possible savings of \$60,000 plus other suggestions addressing employee health and safety and more efficient delivery of services. Employees have received rewards as a result of submitting the suggestions. See Attachment #3 Memo on Employee Suggestion System, dated 2-1-93.

VISION

1. In response to your suggestion that we "re-invent" government, the Board started reevaluating how the County does its business at its December retreat. A new budgeting process and program budget format were developed.
2. The Board plans to continue the retreat format and focus on short and long term planning.
3. In response to your suggest of developing a think tank, the Board believes that the Institute of Metropolitan Studies, of Portland State University, headed by Ethan Seltzer may serve as a model. While Multnomah County is unable to cut its programs further to contribute funding to such an effort, we will cooperate and participate fully in the work of the Institute.

RESPONSE #2

Cable Television Regulation

1. The recommendation has already been implemented. See Resolution 92-208, passed by the Board on December 3, 1992.

Education/Libraries #1 (see page 13)

RESPONSE #3

Education/Libraries #3 Stable Funding

1. The Board will pursue a serial levy and General Obligation Bond in May to assist in stabilizing library funding. The Library Board and the private sector has committed to extensive involvement and support of these campaigns.
2. The Board annually contributes in excess of \$4 million in County general funds to the operation of the library.
3. The Board has established a Library Entrepreneurial Task Force to study other ideas for increasing library revenues. The Board invites specific suggestions from the community.

See Resolution re Library Entrepreneurial Task Force, passed by the Board on January 14, 1993.

4. As noted, the Board has been an advocate for tax reform efforts that will stabilize not only funding for schools, but also state and local government.

RESPONSE #4

Elections

1. These suggestions are already proposed for policy or legislative changes in the 1993 State Legislature and they have our support.
 - a) Expand vote by mail to all elections. House Bill 2278 would require the primary election to be held by mail.
 - b) Allowing absentee ballots to be turned in at polling places is a policy change which the County will implement beginning with the next primary election. Vicki Ervin notes there is no legal barrier to changing this policy and most counties are moving in that direction. She says it increases access to the polls especially for elderly voters.
 - c) Combine state and county voters' pamphlets. Proposed in House Bill 2279.
 - d) Use US Postal records to automatically update the registration for a voter who has moved. This legislation will be introduced by the Interim Committee on Governmental Operations.

RESPONSE #5

Health and Human Services and Mental health

1. We agree with these recommendations which closely parallel the Integrated Services System strategy already endorsed by the Board.
2. We presently require high service standards and will continue working with and evaluate service providers to maintain those standards.
3. The Contracting Task Force will make recommendations regarding criteria that should be used in deciding whether to contract out services. We will have the opportunity to review services currently contracted to determine whether any changes are in order.

4. The County seeks to privatize when most appropriate. Often, the decision is made to make most effective use of limited resources. Requiring contractors to pay comparable wages would defeat part of the purpose of contracting out and may be both inappropriate and illegal. See Attachment #13 Draft Concept Paper on Integrated Services System
5. The Board has not been supportive in the past of establishing public service corporations to assume functions now performed by general purpose governments. However, the Board has not specifically discussed the recommendation of the Governor's Task Force on mental health. The Board will discuss how we administer mental health at a future worksession.

RESPONSE #6

Law Enforcement and Corrections #1 Consolidation

1. The County generally supports police reorganization efforts that lead to a more effective and efficient system. The specific proposal recommended here would create a separate layer of government, not linked to a general purpose government. The Board believes more effective and efficient restructuring can take place among the current general purpose governments.
2. When the Board last discussed this subject, they were in agreement with the Sheriff's desire to create a single agency. Since that time, two new members have joined the Board and Public Safety 2000 has issued its report. The Board will reconsider this issue at a worksession on February 3 and during its budget and planning process.
3. Since the issuance of the Citizens Convention report, an initiative petition calling for a single law enforcement agency has been filed. If successful, the initiative will be considered by the voters in 1994.

RESPONSE #7

Law Enforcement and Corrections #3 Jail Beds

1. The Board has and will continue to make adequate jail space, and effective management of the use of those beds, a top priority.
2. At the time of the construction of the Inverness Facility, the Federal Government paid for \$1,250,000 in construction costs. As a condition, the County entered into a 15 year agreement to lease 86 beds to the Federal Marshal to house prisoners involved in court proceedings in the Portland area. The net effect is to lessen taxpayer costs to transport prisoners to and from court proceedings.

3. In addition, the County has entered into an annual agreement to lease an additional 86 beds. In 1993-4, the marshal requirements are expected to decline and the number of beds leased under the annual agreement are expected to decline by perhaps 50 beds, as a new federal prison is opened. These contracts and their impact on the county budget and early releases from jail will be the subject of a Board worksession this spring.
4. Multnomah County is facing a projected deficit in excess of \$5 million for the next fiscal year. The decreasing reliance by the federal government will already impact our revenues. The effectiveness of county services will not be promoted if we cut even deeper by not continuing to use available federal revenue. Providing adequate jail space must be done within the fiscal constraints of the County's budget. Leasing some beds to the federal marshal on an annual contract provides a flexible revenue source to help balance that budget.
5. The Sheriff and the Board are concerned about the impact of state cuts which will limit the number of state beds available for serious offenders and will impact other aspects of the criminal justice system in the County, including Community Corrections and District Attorney.

RESPONSE #8

Minority Report Law Enforcement and Corrections

1. The Board has requested of the Sheriff a report detailing:
 - a) what the current process is
 - b) the number of complaints they have received in the past two years
 - c) the type of complaints they have received
 - d) the number they were able to resolve and the number that County Counsel had to become involved with
 - e) the report should include those complaints dealt with by Internal Affairs
2. The Board is exploring with County Counsel the potential for using a hearings officer format to facilitate prompt, efficient responses to citizen complaints.
3. Finally, the Board would like to discuss with the Mayor of Portland a uniform, consistent process for dealing with this type of complaint.

RESPONSE #9

Parks and Recreation #1 Transfer to Metro

1. The potential transfer of County parks and cemeteries, and the County Expo/County Fair to Metro has been the subject of extensive discussion, information exchange, and financial analysis. A basic set of consolidation principles has been worked out between the County and Metro.

The transfer will move these County services to a regional base, in recognition of their regional nature, and will lead toward the ultimate development of a Regional Parks and Greenspaces system, and a truly regional combination of facilities serving the major exhibition needs and the performing arts. The Board affirmed their intention to move ahead with this plan at a worksession on 2-10-93.

2. The Parks Advisory Committee will be involved in the process after the County gets a response from Metro to the County proposal.

RESPONSE #10

Parks and Recreation #2 Expo Center

1. The Expo Center has been a part of the proposed transfer to Metro. As part of that transfer, profits from the Expo Center would still be used to help support the operation of the regional parks. However, the Expo Center would not be managed as a parks facility.
2. By state law, all potentially displaced employees would be offered comparable employment.

RESPONSE #11

Planning and Zoning Citizen Assistant

1. This resolution proposes a "citizen assistant" to assist the public through the labyrinth of land use procedures. Multnomah County is facing a projected deficit in excess of \$5 million for the next fiscal year. We do not feel that the effectiveness of County services will be promoted if we cut even deeper to contribute funding for this position.
2. The Board is sympathetic with the complexity of the state laws governing land use and would like to simplify the system for citizens. Towards that end, the Board will reopen discussions with Metro and the cities to determine whether citizens would be more efficiently served through a merger of planning offices.

3. The Board and Planning Department will work with the CIC to develop a land use handbook with citizens and volunteers to help make the planning and zoning process more understandable.

RESPONSE #12

Planning and Zoning #2 Citizen Involvement

1. The Board endorses the desire to improve citizen involvement in planning.

RESPONSE #13

Planning and Zoning #4 Organizational Chart

1. Suggestions regarding additional publicizing of the County structure will be considered as part of the county's public information plan. Currently, an organizational chart of the County is included in the County Budget Document, which is available in the libraries. As part of the above mentioned citizen handbook, the Board will include a county organizational chart explaining the structure of the County.

RESPONSE #14

Road and Bridges #1 Transportation Planning

1. The County is interested in continuing to seek alternative means of transportation. The County currently incorporates alternative modes of transportation consistent with the regional plan. While the County is not responsible for light rail development, the County is active in assisting with plans for proposed projects.
2. The Board has in the past and continues to endorse the use of gas tax money for the development of alternative transportation modes.

RESPONSE #15

Road and Bridges #2 Bicycle Master Plan

1. This resolution supports the county policy as specified in the County Bicycle Master Plan and Program. The County will continue a strong program within funding limitations. A portion (1%) of the state gas tax money is spent on bicycle transportation enhancement. In addition, the County uses an additional portion of its road fund money to improve bike transport in the course of other road improvements.

2. Partially in response to citizen interest through the Bicycle Transportation Alliance, the County has pooled county, state and federal revenues to fund a study for making bicycle transportation more viable on the County and state owned bridges. A Citizens Advisory Committee of the Bicycle Accessibility Project has been formed. The Transportation Department will return to the Board with an implementation plan by the end of 1993.

RESPONSE #16

Road and Bridges #3 Sharing Equipment

1. The Transportation Department shares equipment between agencies on an informal basis to a large extent. The County also has mutual aid agreements with most jurisdictions to assist with emergencies and disaster response. The Board encourages additional efforts to share equipment with other jurisdictions. That policy will be incorporated into an Executive Order expressing the Board policy to share equipment whenever it is mutually beneficial to local governments.
2. Even greater efficiencies may be possible through consolidating or transferring all or part of the existing transportation departments in the metro area. Several proposals have been considered and will be review by the Board during a Wednesday worksession this spring.

The Board is committed to a more effective, efficient transportation system for the region and has made setting policy in this area a priority.

A voters' initiative may appear on the ballot, if sufficient signatures are collected, requiring the County to transfer its roads inside a city's jurisdiction upon city request and without the County holding a hearing. The initiative also would require the County to transfer road maintenance equipment, personnel, and road funds at no cost to the city. The ballot measure would not require cities to maintain common road standards.

RESPONSE #17

Taxes and Assessment Subcommittee #1 Tax Foreclosed Properties

1. Under ORS 272.330(2) and Ordinance 672, the County has a mechanism to transfer specific tax foreclosed properties to non-profit housing agencies to provide low income housing. This mechanism has provided non-profit housing agencies with over 125 sites in the past two years. There is no statutory authority for transfers for medium cost housing. If the county waited until after the public auction, almost no usable property would remain for transfer.

RESPONSE #18

Taxes and Assessment Subcommittee #3 Process for Change

1. If the process for change refers to recommendations from citizens, the Board will recommend that the CIC review and apply those suggested criteria, which they deem reasonable under the particular circumstances, to recommendations forwarded to the Board from citizen groups.
2. To the extent the proposal requires impact analysis from the Board and other local governments prior to action, the Board acknowledges citizen concerns on public accountability and protection of displaced workers. Rather than adopting additional review process, the Board encourages the CIC to ask the appropriate citizen advisory groups to consider these criteria in their advisory role to the County.

RESPONSE #19

Water, Sewer, Environmental Services and Fire #2 Little Sandy River

1. The Little Sandy was removed from the Bull Run Reserve by Congress in the late 1970's or early 1980's.
2. The Portland City Council on December 16, 1992, decided to file for a pre-1909 water right on the Little Sandy.
3. The Portland Water Bureau is not convinced that Bull Run is the only reliable source of water and is currently involved with a Regional Supply Study to investigate other alternatives.
4. Multnomah County has no grounds or standing to participate in the legal process to adjudicate water rights to the Little Sandy River.
5. Multnomah County has limited, if any, authority over urban growth boundaries. Land Use laws do not limit growth, only guide growth.
6. The courts will decide if the Little Sandy is "obtainable" for drinking water. Development would have impacts on fish, wildlife, and recreation of the Sandy Basin. Draining one of the state's premier Scenic Waterways (Sandy River) may not be construed as protecting our "lifestyle and liveability". Conservation would have fewer impacts and be less expensive.

RESPONSE #20

Water, Sewer, Environmental Services and Fire #3 Natural Areas

The Board has taken/endorsed the following steps to acquire natural areas:

1. The Board supported adopting the Greenspaces Master Plan.
2. The Board endorsed by resolution the Greenspaces bond measure which failed in November, 1992. The Board would look favorably on a new Greenspaces measure before the voters in the fall.
3. The Board created a Natural Areas Acquisition and Protection Fund. See Attachment #15 Resolution 90-57, passed by the Board on April 19, 1990.
4. The Board approved the Natural Areas Protection and Management Plan.
5. The Board will actively encourage Metro to bring Greenspaces bond measure back to the voters, preferably in September, 1993.
6. The Board will work to dispose of surplus county land to build the Natural Areas Acquisition and Protection fund.

The Board will take/endorse reasonable steps to zone natural areas:

1. The Natural Areas Acquisition and Protection Fund provides dollars for a planner position in Land Use and Development to update the County Comprehensive Plan (FY 92-93 - subregional planning process). Part of the process will be to evaluate Goal 5 inventory. The Board reaffirmed its strong commitment to this issue by exempting the Senior Planner position from its hiring freeze. Consideration of additional issues needed for a full Goal 5 inventory evaluation will be part of the budget process.

The Board shall educate the public:

1. The Board endorses the idea of educating the public on county issues. The Board funds the Parks Services Environmental Education Program. While this program is extremely popular, current financial and staff constraints prevent the Parks Services Division from responding to all requests. The Salmon Festival and Environmental Education Program have both received National Association of Counties Achievement Awards.

The Board is actively looking for additional opportunities to expand environmental education. For example, on February 11, 1993, the Board approved an application for grant funds to double the time available for the seasonal naturalist. The Board will determine during its budget process whether environmental education should be increased.

The Board will work with the State, Metro, and City governments to develop a regional approach to parks, etc:

1. The Board has supported, with both financial and staff resources, the development of the Metro Greenspaces Master Plan.
2. The Board has supported/facilitated the discussion with Metro concerning the potential transfer of County parks and Natural Areas to Metro as a foundation for a truly regional system. No other local government has taken this step.
3. The Board formally supported the Greenspaces Bond measure. Proceeds would have been shared with regional, County and City providers.

The Board will consider consolidation of parks with Metro:

1. This effort is underway. (See above)

The Board will involve citizens in the decision concerning the Metro park consolidation:

1. The Parks Advisory Committee will be involved in the process after the County gets a response from the Metro to the County proposal.

In addition, the County will attempt to actively engage other county and city advisory committees in the park regionalization discussion.

SUPPLEMENTAL RESOLUTIONS FROM CITIZENS CONVENTION

1. There were several resolutions that passed at the Citizens Convention subcommittee level that were not acted upon by the entire convention because of a lack of time. The Board agreed to have the liaison commissioner review the recommendations in their policy areas and work with the citizens to respond to those resolutions.

Attachments

- #1 Integrated Budget Process - (part of December Board retreat)
- #2 Memo from Budget Office, A Post Measure 5 Reality Check
- #3 Memo to Employees on Employee Suggestion System

INTEGRATED BUDGET PROCESS - ATTACHMENT C

Goal: Better information flow from Budget Office and Department Managers to Board and citizens. Opportunity for Commissioners and citizens to learn more about Departments. Opportunity for greater Board consensus on the budget. Combines three review processes (i.e. presentations to Chair, CBACs, and Board into a single process for Department Managers and Elected officials).

December: Board discusses Alternative Budget processes and what information they would like in the budget document (both this year and in future years). See enclosed Summary.

Budget office will develop a Budget format to be used by all Departments and Elected Officials. Department submissions will serve as the working budget document for board review.

Board reviews what assumptions to make in building budget. (See enclosed draft for 1993-4).

Commissioners and Department Managers develop lists of "programs" in their liaison area they would like to see budgeted separately and submits lists to the Budget office by the second week of January.

Each Commissioner develops list of "potential reduction areas" totaling approximately \$2.5 million throughout the County, and a list of "untouchables" and submits to the Budget office by the first week of January.

January: Budget Office presents revenue and expenditure estimates and reserve fund status. Board passes budget resolution adopting assumptions for building budget for 1993-4.

Board decides on utility tax/levies mix to present to voters.

Board decides whether to impose any immediate cost control steps which might lead to one-time-only or long term savings.

Board discusses \$10 cap policy with other local governments, with consideration given to impact of a potentially unfavorable ruling on urban renewal districts repayment of prior year's taxes.

Budget office provides Departments with constraint figures, guidance on budget format ("program" budgeting), and summary of potential areas for reductions.

Departments develop budgets. Have organizational CBAC meetings (if not done already)

February 12 to March 5: (3+ weeks) Budget Office, Department Managers and Elected Officials present revenue information and budget proposals to the entire Board.

Questions or interest areas identified by Board, staff, and representatives of citizen budget advisory committees and the Central CBAC.

List developed of follow up written questions and proposals needed to answer or develop by Departments and Budget office. Nine presentations: DSS, DLS, Health, DCC, MSCO, DA, DES, NonDept., Management Support - one/two days for each. Three presentations/week. Evenings meetings to accommodate CBACs(?).

Example of Schedule of Briefings

Week One	Library (2-12)
Week Two	Man.Sup/Non D (2-17) Health (2-18/19)
Week Three	DA (2-22) MSCO (2-24/25) DCC (2-26)
Week Four	Soc. Srvs.(3-1/3) DES (3-4/5)

March 8 to March 16 Department Managers and Elected Officials present answers to questions, alternative proposals, and discuss areas of interest to Board, board and budget staff, and CBACs.

March 17 to March 19 Written budget recommendations finalized by staff and CBACs in conjunction with Departments and Budget staff.

March 22 to March 23 Executive makes budget decisions.

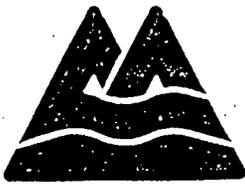
March 23 to April 2 Budget Office compiles Budget document. Budget printed.

April 7 Executive Budget proposed

April 12 to April 23 (two weeks) Public hearings and Board budget deliberations on Executive Budget, staff, and CBAC recommendations. Budget amendments and notes developed as appropriate.

April 26 to April 28 Final Board decisions. Adoption of budget.

May 14 Budget to TSCC



MULTNOMAH COUNTY OREGON

BOARD OF COUNTY COMMISSIONERS
ROOM 606, COUNTY COURTHOUSE
1021 S.W. FOURTH AVENUE
PORTLAND, OREGON 97204

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RICK BAUMAN • DISTRICT 3 • 248-5217
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CLERK'S OFFICE • 248-3277

TO: Oregon Governor Barbara Roberts
County Chair Gladys McCoy
Multnomah County Board of Commissioners

FROM: Dave Warren, Budget Manager *DW*
f Fred Neal, Intergovernmental Relations Officer

DATE: February 19, 1992

Multnomah County: A Post-Measure-5 Reality Check

The passage of Measure 5 gave two messages to governmental units within Oregon:

"We like what you are doing (or we would have voted you out of office, instead of just limiting your spending), and

"Many of you are spending too much of our money doing it."

Portland and Multnomah County, like many other cities and counties in Oregon, have less money available to support ongoing programs. There are several paths to explore:

Do less. Yet The County's public forums asking whether a particular government program or area of concern should be cut found few persons in support of specific cuts and many advocates speaking for their retention or even expansion. Elected officials face tough choices in making budget decisions when revenues are constrained.

Be more efficient. The bureaucracy is accused of being overpaid and/or underworked. Studies and statistics can present facts supporting either side of this controversy. It is an issue where generalizations create unproductive results. Real savings can only be made by addressing specific activities. This can be a long and painful task, but one that must continue under the realities of Measure 5. This is not to say that further efficiencies won't be found.

Spend "someone else's" money. Shifting the tax burden to other sources is a process few in Oregon have yet mastered following Measure 5. Only if Measure 5 limits are found to be too constraining by citizen-taxpayers will support be found to find alternate revenues. This will likely be focused on program-specific local public functions, such as libraries, street lights, law enforcement, and local schools. Local private funding for specific school programs (sports, driver's education)

and the people who are visible on Portland streets in yellow coats are examples of working around Measure 5 limits.

Measure 5 is a reality. Governments and citizens must learn to live with it. Revenues are reduced or capped. Governments must do less, and do that more efficiently. Citizens must continue to decide what the function and level of government should be.

Local governments in the urban area had many difficult choices to make in preparing their 1991-92 budgets last Spring. Cuts were necessary, but where to cut? Public safety--fire protection and law enforcement? Aid to the disadvantaged--the children, aged and ill? Public amenities--parks and libraries?

To "do less" in FY1991-92, Multnomah County chose to:

o Reduce animal control	\$ 1,095,000
o Reduce library hours 28%	1,725,000
o Lease jail beds to the Federal government	3,400,000
o Reduce Restitution Center beds	200,000
o Postpone physical structure maintenance	950,000
o Postpone capital replacement	360,000
o Eliminate street-level alcohol and drug intervention	200,000
o Postpone computer mainframe replacement	500,000
o Reduce level of computer programming	300,000
o Reduce Health and Dental clinic programs	747,000
	\$ 9,477,000

In the "more efficient" arena in FY1991-92, the County decided to:

o Freeze wages of Local 88 and exempt employees	\$ 1,600,000
o Begin a lower-cost health package for exempts & nurses	100,000
o Institute a lower-cost mail/freight distribution system	190,000
o Combine EEO functions with Portland	0
o Reduce exempt check distribution from 26 to 24 annually	30,000
o Reorganized departments	236,000
o Reduce custodial support, both employees and contracts	325,000
o Eliminate 28 middle-management positions:	1,381,000
5 DHS Admin	\$ 286,000
4 Aging Admin	75,000
2 Health Svcs	156,000
2 Social Svcs	65,000
2 Juv Justice	50,000
2 DCC Admin	65,000
2 DA Admin	67,000
1 Sheriff Exec	74,000
1 Sheriff Svcs	38,000
1 Elections	80,000
2 Chair Staff	100,000
2 Board Staff	150,000
1 Auditor	50,000
2 Budget Staff	125,000
	\$ 3,862,000
	\$13,339,000

What about 1992-93? County officials continue to look at doing less and doing what is left more efficiently. On-going discussions continue with federal, state, regional, adjacent county, and local city officials to combine/share programs and responsibilities. Citizen budget advisory committees are in place for all County departments, and they are talking to their counterparts advising other local governments.

None-the-less, several critical decisions await Multnomah County officials:

Special levies for operating and capital expenses for the jail and another for the library system expire at the end of FY1992-93. Should the voters be asked to re-up for 3 to 8 years of serial levies or should a permanent and stable funding source be established for one or both? Should this be done now? After the State proceeds with a state-wide measure? Or not addressed until budget time in 1993? Is it sensible to expect the State to "partner" with, or even accommodate, the County in this issue?

The County owns or leases space in 35 locations around the County. Should the County consolidate the management level of County Government in one location to reduce capital and operating outlay and to promote cost efficiencies? Should delivery of services be further decentralized to emulate the Columbia Villa model? What level of understanding does the general public have about the County and other local governments and the "business" decisions regarding capital facilities facing them?

The provision of safe and secure juvenile justice and detention facilities for the region cannot be postponed. Again, what is the tolerance of citizens for funding efforts, and how involved should State Government be?

As the County prepares its proposed Budget for FY1992-93, managers are instructed to freeze all material, services, and capital outlay at the current dollar level, to allow for step increases and a possible COLA. Any subsequent additions to that base will be scrutinized for efficiencies and policy priorities.

MULTNOMAH COUNTY, OREGON

BOARD OF COUNTY COMMISSIONERS**GLADYS MCCOY, CHAIR****DAN SALTZMAN****GARY HANSEN****TANYA COLLIER****SHARRON KELLEY****EMPLOYEE SUGGESTION COMMITTEE****COUNTY COURTHOUSE****1021 S.W. FOURTH STREET****B/106, R/134****PORTLAND, OR 97204****PHONE (503)248-3308**

TO: All County Employees
DATE: February 1, 1993
SUBJECT: Employee Suggestion System

Recognizing that often times it is those persons actually performing a task who have the knowledge of how to change and improve systems and methods, the Board of County Commissioners unanimously approved a resolution in June establishing an Employee Suggestion System. The Board and all County management-level employees will fully support this effort.

The system will focus on the efforts and commitment of non-management level employees. A committee has established criteria and processes to implement the system, but we still need the most important ingredient - input from you, our fellow employees. A recognition system has been established which may reward you up to \$1,000 per idea, or the equivalent value taken as paid leave.

The suggestion system is managed by a committee composed of County employees: two members from Local 88, one member from the Deputy Sheriff's Association, one member from the Corrections Officer's Association, one member from the Prosecuting Attorney's Association, one member from Planning and Budget, one member from Board Staff, one member from the Chair's office and one member from the Oregon Nurses Association.

The following information contains a summary of the process through which suggestions will be submitted and evaluated.

1. All non-management county employees are eligible to submit suggestions. The Suggestion Committee will be responsible for final determination of eligibility.
2. **To be eligible for consideration a suggestion must be submitted on the approved form. Forms may be obtained through committee members or in designated work place locations.**
3. Completed forms should be returned to a member of the committee, or sent to the Employee Suggestion Committee(ESC), B/101, R/134.
4. Suggestions will be evaluated at the next regularly scheduled committee meeting.
5. Suggestions will be evaluated on the basis of practicality, usefulness, originality, safety and/or cost-effectiveness.
6. The committee will inform the suggestor of the results within two weeks of the meeting:
 - a. More analysis of the suggestion is necessary.
 - b. Suggestion forwarded to the Board of County Commissioners for final consideration.
 - c. Rejection of the suggestion.

Suggestions and the ideas embodied in it become the exclusive property of Multnomah County upon submission of the suggestion.

The committee has introduced the option to remain anonymous during the evaluation and award process. Any monetary award which may have been given to an anonymous employee will be donated to a charitable organization.

We would again like to emphasize that the Board of County Commissioners fully supports and encourages this effort. The program is managed by employees. This program will succeed through the dedication and effort of all employees. We urge you to help improve the overall effectiveness and work environment of Multnomah County through participation in this program.

Please direct questions or concerns regarding the program to a member of the committee. (You may contact Mark Murray of the Suggestion Committee at 248-3883)

SUMMARY OF INFORMATION

SUGGESTION

To be eligible for consideration a suggestion must be submitted on the approved form.

The completed form should be returned to a member of the Suggestion Committee, or sent to: ESC, B/101, R/134.

An accepted suggestion must identify a condition or problem and a solution which was not under active consideration by the affected department at the time the suggestion was submitted.

Suggestions will be evaluated on the basis of practicality, usefulness, originality, safety, and/or cost-effectiveness.

ELIGIBILITY

All non-management County employees. The Suggestion Committee will be responsible for final determination of eligibility.

PROCESSING

The Suggestion will be assigned a number and logged by the receiving Suggestion Committee member.

The Suggestion Committee will evaluate the Suggestion at the next scheduled committee meeting.

The committee shall inform the suggestor within 2 weeks of the committee meeting of the results of the evaluation.

1. The suggestion may need more analysis.
2. The suggestion may be passed on to the Board of County Commissioners for consideration.
3. The suggestion may be rejected.

OWNERSHIP

Suggestions and the ideas embodied in it become the exclusive property of Multnomah County upon submission of the suggestion.

COMMITTEE MEMBERSHIP

The Employee Suggestion Committee is composed of representatives from the following disciplines:

Deputy Sheriff's Association	Corrections Officers Association
Oregon Nurses Association	County Employees Union, Local 88, AFSCME, AFL-CIO (2)
Prosecuting Attorneys Association	Budget Office
Staff Assistant to Chair McCoy	Staff Assistant to Commissioner Gary Hansen

FILLING OUT THE FORM

1. Date received: Date the suggestion is received by a Committee member. The committee member will enter this date.
2. File number: Entered by a committee member
3. Present Method: Describe in sufficient detail, the method, condition, or problem now existing. If necessary, attach and number additional sheets of information.
4. Present Cost: Include all relevant costs whenever possible. Cost should be on an annualized(per year) basis.
5. Subtotal: This is the total of all costs identified under number 4.
6. Proposed Solution: Describe in sufficient detail, the proposed solution to the method, condition, or problem now existing. If necessary, attach and number additional sheets of information.
7. Estimated Cost: Include all relevant costs whenever possible. Cost should be on an annualized(per year) basis.
8. Subtotal: This is the total of all costs identified under number 7.
9. Total Anticipated Savings: Subtract line 8 from line 5. This figure should be on an annualized(per year) basis.
10. Check the box or boxes which best describe the type of suggestion.
11. Enter the date on which you submit this suggestion.
12. Circle YES if you do not want to be identified during the processing of the suggestion.
NOTE: If you circle YES, your award will be given to a charitable organization.
If you circle YES, STOP here. Do not complete items 13 through 17.
13. Print your name. Include the names of others if this is a joint suggestion. (OPTIONAL)
14. Enter your work phone number. (OPTIONAL)
15. Enter your Department and Division. (OPTIONAL)
16. Enter your work mailing address. (OPTIONAL)
17. Sign your name (OPTIONAL)

BEFORE THE BOARD OF COUNTY COMMISSIONERS
FOR MULTNOMAH COUNTY, OREGON

In the Matter of Adopting)
in Principle, or Agreeing to)
Explore Further, Twenty (20)) RESOLUTION
Resolutions of the Citizens) 93-80
Convention; and Commending the)
Efforts of the Citizens Convention)

WHEREAS, the Citizens Convention was established (Ordinance 714) to "review and evaluate the delivery of services of all governments within Multnomah County in an effort to provide the greatest efficiency and avoid costly duplication of governmental services."

WHEREAS, as directed by the Ordinance, the County has forwarded the recommendations of the Citizens Convention to the Governor, the Multnomah County members of the Oregon Legislative Assembly, and other units of local government.

WHEREAS, the Board is also directed by Ordinance to "either refer the legislative action to the voters, adopt the recommendation, or pass a Resolution containing findings that the recommendation will not improve the efficiency, economy, or effectiveness of the delivery of governmental services within Multnomah County".

WHEREAS, on November 21, 1992, delegates to the Citizens Convention met and considered the recommendations of twelve subcommittees. The Convention adopted 22 resolutions.

NOW, THEREFORE, BE IT RESOLVED, that the Board of County Commissioners adopts in principle or agrees to explore further the twenty resolutions listed below, and explains its support in Exhibit A.

ADOPTED RESOLUTIONS
WITH EXPLANATORY REMARKS

1. Admin/Labor Relations Commission. #2 General Government Operations
2. Cable Television Regulation
3. Education/Libraries #3 Stable Funding
4. Elections
5. Health and Human Services and Mental health
6. Law Enforcement and Corrections #1 Consolidation
7. Law Enforcement and Corrections #3 Jail Beds
8. Minority Report Law Enforcement and Corrections
9. Parks and Recreation #1 Transfer to Metro
10. Parks and Recreation #2 Expo Center
11. Planning and Zoning #1 Citizen Assistant
12. Planning and Zoning #2 Citizen Involvement
13. Planning and Zoning #4 Organizational Chart
14. Road and Bridges #1 Transportation Planning
15. Road and Bridges #2 Bicycle Master Plan
16. Road and Bridges #3 Sharing Equipment
17. Taxes and Assessment Subcommittee #1 Tax Foreclosed Properties

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18. Taxes and Assessment Subcommittee #3 Process for Change
19. Water, Sewer, Environmental Services and Fire #2 Little Sandy River
20. Water, Sewer, Environmental Services and Fire #3 Natural Areas

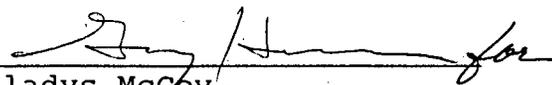
THEREFORE, BE IT FURTHER RESOLVED, that the Board commends the efforts of the citizens involved in the Citizens Convention and appreciates their efforts to improve the quality of services provided in the County.

ADOPTED THIS 18th DAY OF March, 1993.

MULTNOMAH COUNTY, OREGON

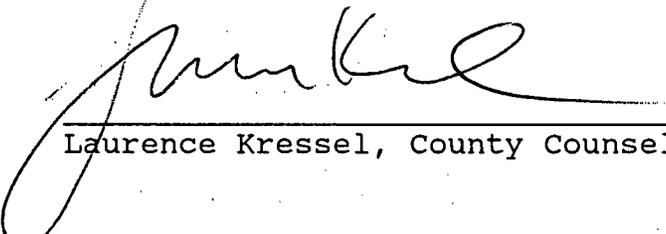


By


Gladys McCoy
Multnomah County Chair

REVIEWED:

LAURENCE KRESSEL, COUNTY COUNSEL
for Multnomah County, Oregon


Laurence Kressel, County Counsel

Resolution

Administration/Labor Relations Committee

We make the following recommendations to all branches of government.

CITIZEN INVOLVEMENT/PEOPLE

1) Take people into account in planning activities, rather than placing theories or technical/financial arguments first.

Citizens deserve and want to be involved at the front end in decision making activities, not simply heard in a "public hearing" at the conclusion of a governmental process.

Government should make every effort to include citizens who hold no vested interest in or have no relationship to matters under discussion on all of its planning groups and should evaluate individual and social impacts before considering other factors.

2) Greater citizen involvement at all levels.

In the sixties and seventies, citizen efforts resulted in creation of citizen advisory committees and public hearings requirements. Many of these creations have been co-opted by the government.

Citizens should be included at the front-end of all government decision making activities as part of the planning group. These citizen advisors should be appointed by independent citizen organizations and not by elected officials or bureaucrats.

3) Create ongoing process for Citizens Convention planning and implementation. The Convention process itself should be restarted once every seven years (perhaps, tied to the Charter Review process). This will provide for regular, periodic citizen review of their government services.

PROCESS

1) Create a process to manage change. Communicate, coordinate, cooperate and consolidate when feasible.

While local governments have separately determined efficiencies and economies, no plan exists for the deliberate consideration of interjurisdictional changes leading to improved services at lower cost. Turf issues prevent a strong collective effort to manage the change process in the public interest.

2) Support zero-based budgeting - eliminate sacred cows, review government activities on a five year schedule for relevance, need, etc.

Each program of local government should be regularly scrutinized for continued relevance. Sunset provisions should apply to every program and functional area. Lack of regular ground up

review often results in long-term investment for low productivity. If a program cannot justify its right to life, it should be terminated.

3) Create economies of scale - don't combine for the sake of combining.

Each service should be reviewed for the optimum service economy and productivity. There is tendency in government as elsewhere, to reach out and "grab" for extra authority, market areas. These impulses are not sensible by themselves, but must be evaluated in light of impact on individuals and communities and the ultimate cost and value of the service to be provided. It is unreasonable to suggest merger of local street services when areas of the county vary so widely in need, but it is reasonable to suggest merger of administrative activities shared by two or more agencies wherever such activities are duplicative in nature.

4) Support the Tax Supervising and Conservation Commission as a citizen managed oversight of government spending, including public corporations.

This existing agency deserves public support and encouragement as the only citizen managed taxing oversight body in the county. Its functions should be encouraged and expanded, with careful attention to the appointment process which should favor citizen nominations over those special interests of government-interested individuals.

It is noted that Governor Robert's Task Force on Local Government Services proposed three public corporations (Roads, Mental Health and Purchasing) which would not be accountable to the TSCC. The citizens Convention takes strong issue to creation of any public entity which attempts to divorce itself from this responsible and responsive public oversight body.

5) Insure government wages and benefits are reflective of local private sector economy, rather than compared with other government examples.

There is a tendency in government bargaining to compare local government wage and benefits scales with "comparable" cities which often include examples from Southern California, Colorado, or Washington, and smaller east coast municipalities/counties.

All things being equal, all things aren't equal in this far flung search for comparable wages and benefits examples. The local private sector economy forms the only valid foundation for local government cost of living discussions. Government would do itself a favor if this apparent anomaly in determining wages and benefits was corrected.

ADMINISTRATION

1) Flatten top of administration in government. Protect service at the street level.

Organizations and departments heavy in administrators and supervisors should be cut back. But, do not cut back the workers who provide the service. Privatize as possible and use

privatization as a "cudgel" to encourage greater productivity in government workers.

Private enterprise is flattening its administrative hierarchies regularly in the present economic environment. Government, as usual, has been slow to follow this example, preferring to seek new revenue to continue to support poorly evaluated functions and programs.

Look at the layers of management - how many, how full? See when units were created and whether the function is still required. find out what is done and whether it is still important/necessary. combining functions can help to flatten administration as well.

2) "Tell" government to "knuckle down" and do the work. Establish incentives for administrator's performance and penalties for non-performance.

Establish performance guidelines and standards, including regular performance evaluations tied to documentable goals. Follow through on both reward and penalties as warranted. Hold top administrators accountable for performance of their subordinate administrators' performance.

Explore possibility of term limits on administrators. The permanent government vested in the bureaucracy will become more responsive if their leaders are held to a strict standard of accountability based upon demonstrated and documentable performance. but, in any event, no administrator should become so identified with their functional area that they themselves become institutions.

3) Encourage participatory management, including in planning activity.

One method of achieving optimum input in planning and implementing work is to involve all levels of the organization in decision making. Private enterprise is increasingly using this method to achieve greater efficiency and results.

Participatory management is like community policing in its dependence on a philosophical environment to support its success. From the top down, each layer of hierarchy must be included in decision making as an expected and valued resource. Anything less is lip service.

Organizations most often run into difficulty when the decision making is controlled in too narrow a loop - either a single strong willed administrator, or an oligarchy of a few empowered individuals. Such decision loops are constricted and often lack important information which opening the loop would provide.

Often times, the best solution to a given problem is provided by the individual providing the service, not by his or her administrative superior. Information tends to deteriorate as it moves upward through bureaucracies.

4) Clarify jurisdictions - who does what?

Establish and clarify which jurisdiction or department provides each service. Sole source providers are preferred whenever possible to avoid confusion in access and to provide greater accountability. Eliminates duplication and over-lapping of service.

Resolution A began this process, but since it applies primarily to Multnomah County and the cities of Gresham and Portland, Resolution A does not go far enough. It is important that all local governments compare service levels and public need as expressed by their constituencies and then discuss the possibilities of combined, lower cost, improved local services for the benefit of the largest number of citizens, regardless of jurisdictional turf issues.

- 5) Reward workers for improvements, suggestions, savings, etc. Genuine rewards for improvements, savings, etc. should be part of each jurisdiction on going efficiency and economy measures. Too few government jurisdictions acknowledge worker contributions, or encourage them. The workers are a largely untapped source of cost saving and service improvement ideas which are now unused.

VISION

Re-invent local government - if we started from scratch, what would we build.

Local governments should collectively convene a committee to review local government services - in the light of modern technology - to develop models which will most benefit the citizens in providing the public services they require.

This is envisioned as a "think tank" committee utilizing a variety of expertise, including academic, business and professional, citizen and futurist members, as well as, elected officials and bureaucrats.

Local government should be a mechanism for exploring innovations and improvements on a regular basis, but depends instead upon serendipity and the good fortune to occasionally hire innovators. This should be regularized in the public interest to encourage the planned development of new patterns and methods of service delivery.

RESOLUTION CABLE TELEVISION REGULATION

The Citizens Convention recommends that the jurisdictions create, through an intergovernmental agreement, a cable regulatory commission, named the "Consolidated Cable Communications Commission," which would administer and enforce cable television franchise agreements throughout Multnomah County.

The Citizens Convention further recommends the following mission statement for the Commission:

The mission of the Consolidated Cable Communications Commission is to enforce and administer cable television franchise agreements for the Jurisdictions of Portland, Gresham, Troutdale, Fairview, Wood Village and Multnomah County; to oversee contracts for community access television and for other public service obligations of the franchises; and to act as a source of information and advocacy on matters relative to cable communications for the member Jurisdictions and their citizens.

The Commission would have full enforcement authority and would serve an advisory role to the Jurisdictions in franchise issuances, renewals, revocation, extensions, amendments and change in control. The Commission could issue violations and penalties in the event a cable company failed to meet franchise obligations. However, the Jurisdictions would retain discretionary review over those Commission decisions.

**RESOLUTION #3
EDUCATION AND LIBRARIES**

Whereas, a community's livability and quality of life are determined by the availability and accessibility of social, cultural and educational institutions; and

Whereas, the public library is an institution that offers all people in this community equal access to information services; and

Whereas, the Multnomah County Library system should be open more hours, be properly staffed and provide enhanced services in a safe and adequate environment,

Be it resolved that the Board of County Commissioners be charged by this convention with the task of providing adequate, stable funding -- from the County General Fund or elsewhere -- for a quality Multnomah County Library system.

RESOLUTION ELECTIONS SUB COMMITTEE

We make the following recommendations to the Multnomah County Elections division.

We urge the County in its capacity to request of the state the necessary legislation required to expand the present system of "vote by mail", a method currently used only for elections other than primary or general. We would like to see the use of modified "vote by mail" system for all elections. As an early transition step, we encourage the County to allow voters to submit their absentee ballots at their respective polling places on election day, rather than submitting them only at the County Election Division.

While in Salem, we think the County should also make the necessary arrangements with the State in order that their respective monies may be combined to create one state/county voters pamphlet, rather than the current publication of two separate pamphlets.

Somewhat more limited to the county's jurisdiction, realizing that input from the State may still be necessary, we encourage the Multnomah county Election Division to expand its use of the United States Postal Service change of address cards for updating voter registration lists. Currently, if a registered voter changes address, the Election Division is informed of the change by the United States Postal Service, the voter is canceled from the registration list and is notified that they must re-register. We feel, as does the County Election Division, that the voter should be automatically re-registered.

Realizing some or all of these suggestions are not original to the Citizens Convention sub-committee on elections, we respectfully submit them as a show of our support to the continuing innovative and technical advances of the Multnomah County Elections Division.

JOINT RESOLUTION
HEALTH AND HUMAN SERVICES SUBCOMMITTEE
and
MENTAL HEALTH SUBCOMMITTEE

Whereas, Multnomah County is the major governmental entity equipped and empowered to deliver health and social services to the residents of Multnomah County; and

Whereas, providing health and social services is crucial to the well-being of the community; and

Whereas, the diverse population has differing needs; and

Whereas, the State of Oregon has proposed recommendations for a tri-county public corporation to administer and provide mental health services;

Be it resolved that: we state our opposition to this plan and instead recommend the Multnomah County Integrated Human Services System. It is our decision that in order for this concept to be successful that members from the community representing the proposed six community service districts be involved in the integrated human services planning team, as well as, any appropriate work group.

Therefore be it further resolved that: In order to meet the needs of residents of Multnomah County, the Board of County Commissioners establish short and long term goals to balance the distribution of revenues, between preventive and treatment programs, in delivery of services in the Health, Social Service and Youth Service areas.

Therefore be it resolved that: Health and Social Services be provided in such a manner as to eliminate duplication of services through; 1) Co-location and/or more intensive use of existing facilities whether owned by the County or not e.g. hospitals, schools and community centers, etc. 2) Implement the Integrated Human Services System.

Therefore be it resolved that: In order to insure quality outcomes for clients of Health and Social Services Departments we propose; 1) Services be provided by Multnomah County employees who are required to meet the highest standards of service. 2) Where special needs occur and Multnomah County cannot provide the services, contracts may be secured and those contractors will be required to employ personnel with the same minimum qualifications as would be required if they were Multnomah County employees. 3) Contractor Performance Evaluations will be conducted on a regular basis with County incentives and sanctions and shall be stipulated as part of the Request For Proposal (RFP) process.

RESOLUTION #1
LAW ENFORCEMENT AND CORRECTIONS COMMITTEE

Whereas, the personal safety and well being of every citizen in Multnomah county is a fundamental right and,

Whereas, the citizens feel that those involved in law enforcement decision making should have the public safety as their highest priority, and,

Whereas, the citizens and police will work together to enhance public safety, and,

Whereas, There will be some initial start up costs, but long run savings and benefits for all agencies in Multnomah County.

Therefore, be it resolved that: The safety of the citizens of Multnomah County will be enhanced by consolidation of all sworn police personnel into one agency under an elected official with a non-partisan board, elected by districts, and a tax base roughly equivalent to the amount currently being budgeted by the agencies being consolidated.

Be it further resolved that: the elimination of redundant efforts by the agencies will have a significant cost saving benefit to the taxpayers.

RESOLUTION # 3
LAW ENFORCEMENT AND CORRECTIONS SUBCOMMITTEE

Whereas, the law enforcement committee recognizes its obligation toward optimum public safety for its constituency; and

Whereas, the committee is cognizant of the public outrage concerning the uncalled for crimes committed by convicted criminals who are set free before their sentenced time expires;

Whereas, the lack of adequate jail space in Multnomah County has been a continuing problem since the closure of Rocky Butte Jail in 1979;

Therefore, be it resolved: That the Citizens Convention proposes to the Multnomah County Commissioners that the number of jail beds sufficient for optimum citizen protection be assigned as one of its top priorities; and

Be it further resolved: That the County Commissioners work with the State to enhance the efficiency and effectiveness of our justice system; and

Be it further resolved: That no jail space be leased to other jurisdictions until all needs for confinement of dangerous criminals from Multnomah County and the cities within Multnomah County are met and maintained.

**RESOLUTION # 4
MINORITY REPORT OF
LAW ENFORCEMENT AND CORRECTIONS SUBCOMMITTEE**

Whereas, we, as a society, establish laws and institutions to enforce them in order to protect and maintain the public safety and to secure the rights of the individual; and

Whereas, inappropriate, incompetent, and abusive use of authority by police and penal personnel not only harms the person injured, but also undermines the law enforcement agency as a whole and is a burden on the taxpayer in cases where money is paid out to compensate injured parties; and

Whereas, as citizens in a democracy, we delegate the tasks of policing and corrections to public servants, but we retain ultimate responsibility for the policies and actions taken on our behalf;

Therefore be it resolved: That the Citizens Convention calls upon the Multnomah County Commission to establish, and create the structure for, a civilian review board, or boards, to review the policing and corrections functions of the Multnomah County Sheriff's Dept. at present, and, in the event of city-county consolidation or other reorganization, to review whatever agency(ies) may serve those functions for the county in the future.

Be it further resolved that the members of such civilian review board should be appointed from the community by the same elected body that authorizes the law enforcement agency's budget. It shall be the duty of the board to receive complaints directly from citizens regarding alleged misconduct by personnel of the county law enforcement agency and also alleged misconduct by employees of private security companies under contract to the county. The board shall have all of the powers necessary to investigate and review charges. In cases where misconduct is proven, the board shall recommend appropriate discipline. The board may also recommend changes in training or policy.

RESOLUTION #1
PARKS AND RECREATION SUBCOMMITTEE

Be it resolved that any consolidation of the Parks Division Department of Environmental Services for Multnomah County with any government be done with citizen involvement at the decision and negotiation level with at least 3 volunteer citizen participants, and that the end product shall result in a government to run the parks that is readily responsive to its constituents. It is the recommendation of the Convention to the Board of Commissioners that this issue shall be placed before the voters at the first appropriate election; and

Because the Multnomah County Parks Services Division considers the following goal to be vital: to restore and protect the region's natural area systems and connecting corridors; and

~~Because the region's natural area systems and connecting corridors cross county and political boundaries; and~~

Because the counties most immediately involved in the region's natural area systems and connecting corridors are Multnomah, Clackamas and Washington counties, thus forming a tri-county region; and because the most effective strategy to manage this region's natural area systems and connecting corridors is through a single managing body that represents all 3 counties, and that has no mission other than to restore and protect the tri-county natural area systems and connecting corridors;

Be it further resolved that Multnomah County examine and work toward the development of a regional park system that will be the cooperative efforts of Multnomah, Clackamas and Washington counties and whose sole responsibility will be to restore and protect this region's natural area systems and connecting corridors.

RESOLUTION #2
PARKS AND RECREATION SUBCOMMITTEE

Whereas, quality and cost effective maintenance of Multnomah County parks and Pioneer Cemeteries is paramount; and

Whereas, employees may be displaced through active budget manipulation to attain said maintenance; and

Whereas, the Exposition Center is a center of relaxation and recreation; and

Whereas, the Exposition Center generates a fiscal base,

Therefore be it resolved, that the Expo Center be turned over to the Park Division of Environmental Services Department and that all displaced employees be reassigned jobs of relatively equal value.

**RESOLUTION #1
PLANNING AND ZONING SUBCOMMITTEE**

Because:

1) A significant number of private citizens and small business people at issue with the administration of land use, zoning and building requirements could probably have these issues resolved under existing policies, practices and procedures - if they were able to master them.

2) The administration of these laws has become so complicated that many taxpayers they are intended to serve find it impossible to address them in an economical, efficient and effective manner.

Therefore, we recommend a "citizens assistant" function be funded by the County and cities to help the citizen address this labyrinth. This function should be that of a coordinator, organizer and interpreter -- not an adversarial attorney. The goal would be to reduce those tasks to human scale, bite sized chunks and guide the citizen through the process. If relief is not accomplished, the aggrieved should receive a cogent description of the remedial actions left to the aggrieved. We also recommend a separate "hot line" number to be available to the citizenry.

RESOLUTION #2
PLANNING AND ZONING SUBCOMMITTEE

Given that the residents of a locality are the people that are most effected favorably or unfavorably by any changes to that locality, and given that the present zonal procedural system has hurt such people as perceived by these people themselves (e.g. the reassignment of zones from a lower density to high density), and that given that the philosophy of our form of government is one in which the authorities are the servants of the people:

We therefore recommend that 1) Citizen involvement be procedurally encouraged; and 2) public meetings be conveniently scheduled; and 3) Neighborhood associations be timely informed of hearings.

RESOLUTION #4 PLANNING AND ZONING SUBCOMMITTEE

Whereas, the citizens of Multnomah County often encounter uncertainty and frustration in identifying and contacting the governmental entity (or entities) responsible for assisting them in their inquiries and in the conduct of their business, both public and private; and

Whereas, this uncertainty and frustration is due in significant measure to the number of political subdivisions existing within or affecting Multnomah County, and to the division of their responsibilities by geographical boundaries (including Urban Growth Boundaries) which are unknown with precision by the citizens of Multnomah County; and

WHEREAS, the publication of an organizational diagram of the Multnomah county Government (clearly showing services provided by each subdivision and office, and the geographical boundaries within which Multnomah County is responsible for providing such services) would assist the citizens in the making of their inquiries and in the conduct of their business.

Be it resolved that the Multnomah Board of County Commissioners cause to be published an organizational diagram of the Multnomah County Government in a place and in a manner as set forth below for the information, use and convenience of the public:

- (1) The organizational diagram should show:
 - a) the chain or line of responsibility connecting each governmental subdivision or office with any superior subdivision, clearly defining a line of responsibility to the level of the Board of County Commissioners;
 - b) all existing subdivisions, together with their telephone numbers, in the boxes of the diagram;
 - c) a brief description, if feasible, of the functions and responsibilities of each subdivision;
 - d) an 'Information' office or section, with telephone number listed, to assist the public in identifying and contacting the subdivision responsible for addressing the particular concern of the citizen caller;
 - e) the names and telephone numbers of existing Citizen Involvement Organizations, Steering Committees, Advisory Committees and similar entities with a brief description of their functions and responsibilities, as a separate inset on the diagram page;
 - f) the particular responsibilities of the Multnomah County Auditor;
 - g) such other information as shall be deemed of particular use to the inquiring public, and which may be included without interfering with the clarity of the diagram.

(2) Publication, of this diagram, should be made in a place affording its widest possible dissemination and its continuing availability and accessibility over time, considering the means of the County. In descending order of preferred placement, the following placements are suggested:

a) in the telephone directory for Multnomah County, in the EZ section of the directory. Prominent mention of the publication's location at that place should be made in the usual place of listing Multnomah County offices and telephone numbers;

b) periodically, in a daily publication in general circulation in Multnomah County;

c) periodically, in a weekly publication in general circulation in Multnomah County;

d) periodically, in county publications to be furnished to the public libraries i.e. the Conduit, etc.

(3) The organizational diagram should include a detailed map of Multnomah County which clearly and accurately displays the geographical areas within which the County provides services through its subdivisions and offices shown in the organizational diagram. The map should show (by street and road designations for reference) those areas in which the County does not provide services, and should indicate which political subdivision of the State of Oregon (municipality, district, commission, port authority, etc.) is responsible for providing services within those areas. The map should show existing Urban Growth Boundaries, and by explanatory note should indicate the responsibilities of Multnomah County and of other political subdivisions for the provision of services in the various geographical areas displayed by the map. The map should be an integral part of the publication of the organizational diagram.

(4) (a) The organizational diagram and accompanying map should be updated regularly for the accurate information, use and convenience of the public.

(b) Multnomah County should request contributions from municipalities and other political subdivisions of the State existing within or affecting Multnomah County's provision of services in, Multnomah County, to defray costs of publication. The County should emphasize the benefit furnished to such political entities, and to their citizens, in the publication of the diagram and map.

RESOLUTION #1
ROADS AND BRIDGES SUBCOMMITTEE

We recommend that, in making transportation decisions, hereafter, Multnomah County officials can best serve constituents by carefully studying every alternative for fulfilling needs; by calculating all of the costs attributable to adopting each alternative - not merely those costs which up to now have been delegated to the users of each technology. Particular attention should be given to space consumption. Far more extensive applications of railway technology are warranted.

RESOLUTION #2
ROADS AND BRIDGES SUBCOMMITTEE

We recommend that the County continue with an aggressive program for bicycle path construction.

**RESOLUTION #3
ROADS AND BRIDGES SUBCOMMITTEE**

We recommend that the County coordinate with the City of Portland and the State for the mutual utilization of road equipment to as great an extent as possible.

RESOLUTION #1
TAXES AND ASSESSMENT SUBCOMMITTEE

Whereas, non profit Community Development Corporations in Multnomah County are created for the general good of its citizens by providing medium and low cost housing;

Whereas, Multnomah County receives foreclosed real property that it has difficulty disposing of;

Be it resolved, by the Multnomah County Citizens Convention, that we recommend that real property which has not been sold after its initial auction may be transferred to a non profit Community Development Corporation or non profit Community Land Trust. Such organization must repair and maintain such property in good condition. Such organization must use these properties to provide housing to low or moderate income people and/or families.

RESOLUTION #3
TAXES AND ASSESSMENT SUBCOMMITTEE
(A Substitute Amendment, as further amended from the floor)

WHEREAS, duplication of services, either real or perceived, have an economic impact on a community; and

WHEREAS, multiple layers of government are hardships to companies doing business with the County; and

WHEREAS, Multnomah County is the umbrella over both incorporated and unincorporated areas; and

WHEREAS, the Citizens Convention delegates wish to promote the highest standard of livability with the County.

THEREFORE, BE IT RESOLVED, that all proposals for change are encouraged to include a statement of its impact on community growth. This should include a review of how such changes will support or enhance environmental standards; support or enhance public safety and convenience; support or enhance service delivery; support or enhance funding for those services which the community deems necessary and/or desirable.

Proposals for change are encouraged to include measurements of accountability; measurements of cost; measurements that show economies and/or efficiencies are achieved by means other than by reductions in the health, safety, welfare or benefits of the workers.

Proposals for change shall be subject to community wide discussion and shall include a process for ratification by the public; and

BE IT FURTHER RESOLVED, that proposals for change are encouraged to provide a process for resolving potential conflict among affected parties such as; 1) elected officials; 2) labor organizations; 3) management structures; and

BE IT FURTHER RESOLVED, that proposals for change are encouraged to provide rationale for determining which services are best delivered by which of the three key sectors: 1) public; 2) private; 3) quasi-public; and

BE IT FURTHER RESOLVED, that proposals for change are encouraged to contain transition plans for displaced workers. It is the recommendation of the Convention to the Board of County Commissioners that this issue shall be placed before the voters at the first appropriate election.

RESOLUTION #2
WATER, SEWER, ENVIRONMENTAL SERVICES
AND FIRE COMMITTEE

Whereas, the residents of Multnomah County require a reliable, continuous, clean source of drinking water; and

Whereas, the Bull Run Watershed and buffer zone has, until recently, produced a clean, dependable source of water for Multnomah County; and

Whereas, Multnomah County needs to be a participant with the City of Portland to obtain adjudication water rights to the Little Sandy River; and

Whereas, the Oregon Legislature passed an act in 1989 requiring all contested water rights to be in the adjudication process with the Oregon Water Resources Dept. by Dec. 31, 1992;

Whereas, the Portland Water Bureau and its customers are dependent on the Bull Run Watershed as the only reliable water source; and

Whereas, the Bull Run Watershed is made up of the Bull Run River, its tributaries, and the north and south fork of the Little Sandy River, and was set aside by presidential proclamation in 1892 as the public domestic water source; and

Whereas, Portland water users cannot rely on the Columbia and Willamette Rivers or the East County well system as a dependable source of water because of radioactive and chemical contamination; and

Whereas, Multnomah County has an obligation to protect its residents from growth that destroys our ability to plan for adequate use of our natural resources which are vital to our livability; and

Whereas, Portland General Electric Co. had made known its intent to obtain control of the Little Sandy River water rights by adjudication proceedings; and

Whereas, Multnomah County must limit growth and strictly enforce urban growth boundaries to conserve and protect our drinking water supplies; and

Whereas, our congressional representatives, city council commissioners, and the Governor of Oregon have all supported the need to protect our water supply; and

Whereas, the Little Sandy River is an obtainable supply of clean water; and

Whereas, time is of the essence to obtain the water adjudication rights from the State of Oregon Water Resources Dept.; and

Whereas, the deadline to obtaining water adjudication rights from the State of Oregon Water Resources Dept. is Dec. 31, 1992;

Whereas, to ensure the livability and to protect the lifestyle of our Multnomah County residents, now therefore,

Be it resolved by the Multnomah County Citizens Convention, that we, the citizens of Multnomah County, present this mandate: To take the necessary steps, in cooperation and coordination with Federal, State, and the City of Portland, representatives, by condemnation, acquisition, legislation or ordinance to acquire the Little Sandy River water rights and any other reliable, pristine water source for the citizens of Multnomah County.

RESOLUTION #3
WATER, SEWER, ENVIRONMENTAL SERVICES
AND FIRE SUBCOMMITTEE

Whereas, urban natural areas wildlife habitat and open spaces are essential to our quality of life; and

Whereas, the State has directed through land use planning goals numbered 1, 5, and 8 the creation and maintenance of habitat, natural areas and recreational lands; and

Whereas, the opportunity presents itself now, prior to the population increase of the Metro 2040 plan; and

Whereas, interest rates are at a low point and the Metro Charter has been approved, the timing to introduce a small bond measure is soon; and

Whereas, the Metropolitan Service District already has a regional "Greenspaces" plan enacted; now therefore,

Be it resolved by the Citizens of Multnomah County, that the Board shall take and/or endorse any and all reasonable steps to acquire, zone or in any other way facilitate the creation of urban natural areas: re. County ordinance #90-57. To educate the public on these issues. To work with the State, Metro, and City governments to develop a regional approach to parks, habitats, and natural areas. And to consider the possibility of consolidating the Parks Division with the Metropolitan Service District.

Be it also resolved, that any consolidation of the Parks Division of Department of Environmental Services with METRO, be done with citizen involvement at the decision and negotiation level with at least 3 volunteer citizen participants.

ADOPTED RESOLUTIONS WITH EXPLANATORY REMARKS

(Resolutions not adopted by the Board are marked with an asterisk * and are in the Board's Resolution In the Matter of Making Findings in Response to Recommendations of the Citizens Convention)

Administrative/Labor Sub-Committee Committee on Governmental Review

RESPONSE #1

Admin/Labor Relations Comm. - General Government Operations

Citizen Involvement

1. The Board is committed to seeking opportunities to expand the role of citizens. The more inclusive budget process, approved by the Board at their December retreat, will provide an earlier, more comprehensive opportunity for citizen involvement in this very important process.

See attachment #1 (pages 9 and 10 from the Summary of the December retreat) regarding the budget process and CBAC involvement.

2. Finding greater opportunities for citizen involvement has been the responsibility of the Citizen Involvement Committee (CIC), established by charter amendment in 1984. The Board urges citizens interested in government issues to work through the involvement process established by the Citizen Involvement Committee. The Board will consider specific recommendations from the Citizen Involvement Committee to accomplish the goals we share.

Process

1. The Board believes that more than a process to manage change, we need the will to implement change. The new Board has renewed its determination to seek efficiencies and economies with other local governments. Multnomah County has been a leader in seeking to regionalize or transfer a variety of services to Metro. The Board has endorsed countywide solutions for many of the major services citizens expect.

2. The Board has adopted a program budget process which it hopes will lead to greater scrutiny and more accountability. If full "zero based budgeting" seems necessary, the program budget process will provide a more logical transition to zero based budgeting. While one person's sacred cow is other's core service, the program budget approach will lend itself to more rigorous examination of all county services.

See Order 93-4 relating to program budgeting passed by the Board on January 7, 1993.

3. The Board looks forward to renewing discussions with other local jurisdictions and taking a fresh look at cooperative agreements.
4. The Tax Supervising and Conservation Committee (TSCC) is a state mandated Committee with a mandated level of funding. The Board works with the Tax Supervising and Conservation Committee to coordinate budgets and proposed revenue measures.

See Resolution 92-210, passed by the Board on December 3, 1992.

The Board would like to examine the role of the TSCC, the functions it performs for local taxing districts, and how it might be used more effectively. The Board will schedule a worksession in the future to examine these issues.

5. The County cannot unilaterally set the comparisons used in labor negotiations. The criteria for comparisons are specified by state law. Fact finders and arbitrators traditionally give greatest weight to comparable public sector salaries in Oregon. As a consequence, the county and its unions traditionally look at other local jurisdictions in the area and the private sector for wage and benefit comparisons. When clearly appropriate, as for nurses in Health, the County relies very heavily on private sector comparisons.

Administration

1. In response to your suggestion that the Board flatten top of administration in government and protect service at the street level, the Board has made significant reductions in administration over the past two years, while largely protecting essential services. In striving to do that again this year, the Board has already adopted a hiring freeze, a cap on material and services spending, and a process to document and study management/employee ratios.

See Attachment #2 Memo (dated 2-19-92) from the Budget office detailing cuts made over the past two years. See also Orders Establishing a Budget Procedure for Deleting Vacant Positions (Order 93-20 and 93-5), Establishing a Cap on Spending for Fiscal Year 1992-3 (Order 93-6) and Establishing a Procedure for Monitoring Supervisor to Employee Ratios (Order 93-8).

2. In response to your suggestion that the County establish incentives for administrator's performance and penalties for non-performance, the County currently evaluates all managers, supervisors, and other regular employees not in a collective bargaining unit annually and determines merit increases based on those evaluations. The Board believes good managers are one of its greatest assets. Good managers are how policy gets implemented and how the county's workforce remains productive.

Specifically, the Board is interested in reviewing the current County personnel policy on employee evaluations and criteria for merit pay increases. The Board will consider these personnel issues during a worksession this summer.

3. In response to your suggestion that the County encourage participatory management, we believe this is already the operating norm within the county and will continue to be encouraged. To insure this philosophy is being encouraged throughout the county, the Board will adopt a statement in support of participatory management and encourage its use countywide.

Examples of how participatory management is currently being used within the county include the management teams that operate within most departments, the Library employee group assisting the Library Entrepreneurial Task Force and the Juvenile Department's sex offender unit.

4. In response to your suggestion that the County clarify jurisdictions, the Board has been involved in several efforts over the past two years to reach consensus on these issues. The new Board will develop positions on intrajurisdictional issues through its planning process and pursue these issues again this spring and summer.

The Board will develop issues for discussion with other local jurisdictions during a worksession this spring.

5. In response to your suggestion to reward workers for improvements, suggestions, savings, etc., the Board established an Employee Suggestion Committee that regularly brings employee suggestions to the Board.

During the past 15 months, eight suggestions have been adopted resulting in possible savings of \$60,000 plus other suggestions addressing employee health and safety and more efficient delivery of services. Employees have received rewards as a result of submitting the suggestions. See Attachment #3 Memo on Employee Suggestion System, dated 2-1-93.

VISION

1. In response to your suggestion that we "re-invent" government, the Board started reevaluating how the County does its business at its December retreat. A new budgeting process and program budget format were developed.
2. The Board plans to continue the retreat format and focus on short and long term planning.
3. In response to your suggest of developing a think tank, the Board believes that the Institute of Metropolitan Studies, of Portland State University, headed by Ethan Seltzer may serve as a model. While Multnomah County is unable to cut its programs further to contribute funding to such an effort, we will cooperate and participate fully in the work of the Institute.

RESPONSE #2

Cable Television Regulation

1. The recommendation has already been implemented. See Resolution 92-208, passed by the Board on December 3, 1992.

Education/Libraries #1 (see page 13)

RESPONSE #3

Education/Libraries #3 Stable Funding

1. The Board will pursue a serial levy and General Obligation Bond in May to assist in stabilizing library funding. The Library Board and the private sector has committed to extensive involvement and support of these campaigns.
2. The Board annually contributes in excess of \$4 million in County general funds to the operation of the library.
3. The Board has established a Library Entrepreneurial Task Force to study other ideas for increasing library revenues. The Board invites specific suggestions from the community.

See Resolution re Library Entrepreneurial Task Force, passed by the Board on January 14, 1993.

4. As noted, the Board has been an advocate for tax reform efforts that will stabilize not only funding for schools, but also state and local government.

RESPONSE #4
Elections

1. These suggestions are already proposed for policy or legislative changes in the 1993 State Legislature and they have our support.
 - a) Expand vote by mail to all elections. House Bill 2278 would require the primary election to be held by mail.
 - b) Allowing absentee ballots to be turned in at polling places is a policy change which the County will implement beginning with the next primary election. Vicki Ervin notes there is no legal barrier to changing this policy and most counties are moving in that direction. She says it increases access to the polls especially for elderly voters.
 - c) Combine state and county voters' pamphlets. Proposed in House Bill 2279.
 - d) Use US Postal records to automatically update the registration for a voter who has moved. This legislation will be introduced by the Interim Committee on Governmental Operations.

RESPONSE #5
Health and Human Services and Mental health

1. We agree with these recommendations which closely parallel the Integrated Services System strategy already endorsed by the Board.
2. We presently require high service standards and will continue working with and evaluate service providers to maintain those standards.
3. The Contracting Task Force will make recommendations regarding criteria that should be used in deciding whether to contract out services. We will have the opportunity to review services currently contracted to determine whether any changes are in order.

4. The County seeks to privatize when most appropriate. Often, the decision is made to make most effective use of limited resources. Requiring contractors to pay comparable wages would defeat part of the purpose of contracting out and may be both inappropriate and illegal. See Attachment #13 Draft Concept Paper on Integrated Services System
5. The Board has not been supportive in the past of establishing public service corporations to assume functions now performed by general purpose governments. However, the Board has not specifically discussed the recommendation of the Governor's Task Force on mental health. The Board will discuss how we administer mental health at a future worksession.

RESPONSE #6

Law Enforcement and Corrections #1 Consolidation

1. The County generally supports police reorganization efforts that lead to a more effective and efficient system. The specific proposal recommended here would create a separate layer of government, not linked to a general purpose government. The Board believes more effective and efficient restructuring can take place among the current general purpose governments.
2. When the Board last discussed this subject, they were in agreement with the Sheriff's desire to create a single agency. Since that time, two new members have joined the Board and Public Safety 2000 has issued its report. The Board will reconsider this issue at a worksession on February 3 and during its budget and planning process.
3. Since the issuance of the Citizens Convention report, an initiative petition calling for a single law enforcement agency has been filed. If successful, the initiative will be considered by the voters in 1994.

RESPONSE #7

Law Enforcement and Corrections #3 Jail Beds

1. The Board has and will continue to make adequate jail space, and effective management of the use of those beds, a top priority.
2. At the time of the construction of the Inverness Facility, the Federal Government paid for \$1,250,000 in construction costs. As a condition, the County entered into a 15 year agreement to lease 86 beds to the Federal Marshal to house prisoners involved in court proceedings in the Portland area. The net effect is to lessen taxpayer costs to transport prisoners to and from court proceedings.

3. In addition, the County has entered into an annual agreement to lease an additional 86 beds. In 1993-4, the marshal requirements are expected to decline and the number of beds leased under the annual agreement are expected to decline by perhaps 50 beds, as a new federal prison is opened. These contracts and their impact on the county budget and early releases from jail will be the subject of a Board worksession this spring.
4. Multnomah County is facing a projected deficit in excess of \$5 million for the next fiscal year. The decreasing reliance by the federal government will already impact our revenues. The effectiveness of county services will not be promoted if we cut even deeper by not continuing to use available federal revenue. Providing adequate jail space must be done within the fiscal constraints of the County's budget. Leasing some beds to the federal marshal on an annual contract provides a flexible revenue source to help balance that budget.
5. The Sheriff and the Board are concerned about the impact of state cuts which will limit the number of state beds available for serious offenders and will impact other aspects of the criminal justice system in the County, including Community Corrections and District Attorney.

RESPONSE #8

Minority Report Law Enforcement and Corrections

1. The Board has requested of the Sheriff a report detailing:
 - a) what the current process is
 - b) the number of complaints they have received in the past two years
 - c) the type of complaints they have received
 - d) the number they were able to resolve and the number that County Counsel had to become involved with
 - e) the report should include those complaints dealt with by Internal Affairs
2. The Board is exploring with County Counsel the potential for using a hearings officer format to facilitate prompt, efficient responses to citizen complaints.
3. Finally, the Board would like to discuss with the Mayor of Portland a uniform, consistent process for dealing with this type of complaint.

RESPONSE #9

Parks and Recreation #1 Transfer to Metro

1. The potential transfer of County parks and cemeteries, and the County Expo/County Fair to Metro has been the subject of extensive discussion, information exchange, and financial analysis. A basic set of consolidation principles has been worked out between the County and Metro.

The transfer will move these County services to a regional base, in recognition of their regional nature, and will lead toward the ultimate development of a Regional Parks and Greenspaces system, and a truly regional combination of facilities serving the major exhibition needs and the performing arts. The Board affirmed their intention to move ahead with this plan at a worksession on 2-10-93.

2. The Parks Advisory Committee will be involved in the process after the County gets a response from Metro to the County proposal.

RESPONSE #10

Parks and Recreation #2 Expo Center

1. The Expo Center has been a part of the proposed transfer to Metro. As part of that transfer, profits from the Expo Center would still be used to help support the operation of the regional parks. However, the Expo Center would not be managed as a parks facility.
2. By state law, all potentially displaced employees would be offered comparable employment.

RESPONSE #11

Planning and Zoning Citizen Assistant

1. This resolution proposes a "citizen assistant" to assist the public through the labyrinth of land use procedures. Multnomah County is facing a projected deficit in excess of \$5 million for the next fiscal year. We do not feel that the effectiveness of County services will be promoted if we cut even deeper to contribute funding for this position.
2. The Board is sympathetic with the complexity of the state laws governing land use and would like to simplify the system for citizens. Towards that end, the Board will reopen discussions with Metro and the cities to determine whether citizens would be more efficiently served through a merger of planning offices.

3. The Board and Planning Department will work with the CIC to develop a land use handbook with citizens and volunteers to help make the planning and zoning process more understandable.

RESPONSE #12

Planning and Zoning #2 Citizen Involvement

1. The Board endorses the desire to improve citizen involvement in planning.

RESPONSE #13

Planning and Zoning #4 Organizational Chart

1. Suggestions regarding additional publicizing of the County structure will be considered as part of the county's public information plan. Currently, an organizational chart of the County is included in the County Budget Document, which is available in the libraries. As part of the above mentioned citizen handbook, the Board will include a county organizational chart explaining the structure of the County.

RESPONSE #14

Road and Bridges #1 Transportation Planning

1. The County is interested in continuing to seek alternative means of transportation. The County currently incorporates alternative modes of transportation consistent with the regional plan. While the County is not responsible for light rail development, the County is active in assisting with plans for proposed projects.
2. The Board has in the past and continues to endorse the use of gas tax money for the development of alternative transportation modes.

RESPONSE #15

Road and Bridges #2 Bicycle Master Plan

1. This resolution supports the county policy as specified in the County Bicycle Master Plan and Program. The County will continue a strong program within funding limitations. A portion (1%) of the state gas tax money is spent on bicycle transportation enhancement. In addition, the County uses an additional portion of its road fund money to improve bike transport in the course of other road improvements.

2. Partially in response to citizen interest through the Bicycle Transportation Alliance, the County has pooled county, state and federal revenues to fund a study for making bicycle transportation more viable on the County and state owned bridges. A Citizens Advisory Committee of the Bicycle Accessibility Project has been formed. The Transportation Department will return to the Board with an implementation plan by the end of 1993.

RESPONSE #16

Road and Bridges #3 Sharing Equipment

1. The Transportation Department shares equipment between agencies on an informal basis to a large extent. The County also has mutual aid agreements with most jurisdictions to assist with emergencies and disaster response. The Board encourages additional efforts to share equipment with other jurisdictions. That policy will be incorporated into an Executive Order expressing the Board policy to share equipment whenever it is mutually beneficial to local governments.
2. Even greater efficiencies may be possible through consolidating or transferring all or part of the existing transportation departments in the metro area. Several proposals have been considered and will be review by the Board during a Wednesday worksession this spring.

The Board is committed to a more effective, efficient transportation system for the region and has made setting policy in this area a priority.

A voters' initiative may appear on the ballot, if sufficient signatures are collected, requiring the County to transfer its roads inside a city's jurisdiction upon city request and without the County holding a hearing. The initiative also would require the County to transfer road maintenance equipment, personnel, and road funds at no cost to the city. The ballot measure would not require cities to maintain common road standards.

RESPONSE #17

Taxes and Assessment Subcommittee #1 Tax Foreclosed Properties

1. Under ORS 272.330(2) and Ordinance 672, the County has a mechanism to transfer specific tax foreclosed properties to non-profit housing agencies to provide low income housing. This mechanism has provided non-profit housing agencies with over 125 sites in the past two years. There is no statutory authority for transfers for medium cost housing. If the county waited until after the public auction, almost no usable property would remain for transfer.

RESPONSE #18

Taxes and Assessment Subcommittee #3 Process for Change

1. If the process for change refers to recommendations from citizens, the Board will recommend that the CIC review and apply those suggested criteria, which they deem reasonable under the particular circumstances, to recommendations forwarded to the Board from citizen groups.
2. To the extent the proposal requires impact analysis from the Board and other local governments prior to action, the Board acknowledges citizen concerns on public accountability and protection of displaced workers. Rather than adopting additional review process, the Board encourages the CIC to ask the appropriate citizen advisory groups to consider these criteria in their advisory role to the County.

RESPONSE #19

Water, Sewer, Environmental Services and Fire #2 Little Sandy River

1. The Little Sandy was removed from the Bull Run Reserve by Congress in the late 1970's or early 1980's.
2. The Portland City Council on December 16, 1992, decided to file for a pre-1909 water right on the Little Sandy.
3. The Portland Water Bureau is not convinced that Bull Run is the only reliable source of water and is currently involved with a Regional Supply Study to investigate other alternatives.
4. Multnomah County has no grounds or standing to participate in the legal process to adjudicate water rights to the Little Sandy River.
5. Multnomah County has limited, if any, authority over urban growth boundaries. Land Use laws do not limit growth, only guide growth.
6. The courts will decide if the Little Sandy is "obtainable" for drinking water. Development would have impacts on fish, wildlife, and recreation of the Sandy Basin. Draining one of the state's premier Scenic Waterways (Sandy River) may not be construed as protecting our "lifestyle and liveability". Conservation would have fewer impacts and be less expensive.

RESPONSE #20

Water, Sewer, Environmental Services and Fire #3 Natural Areas

The Board has taken/endorsed the following steps to acquire natural areas:

1. The Board supported adopting the Greenspaces Master Plan.
2. The Board endorsed by resolution the Greenspaces bond measure which failed in November, 1992. The Board would look favorably on a new Greenspaces measure before the voters in the fall.
3. The Board created a Natural Areas Acquisition and Protection Fund. See Attachment #15 Resolution 90-57, passed by the Board on April 19, 1990.
4. The Board approved the Natural Areas Protection and Management Plan.
5. The Board will actively encourage Metro to bring Greenspaces bond measure back to the voters, preferably in September, 1993.
6. The Board will work to dispose of surplus county land to build the Natural Areas Acquisition and Protection fund.

The Board will take/endorse reasonable steps to zone natural areas:

1. The Natural Areas Acquisition and Protection Fund provides dollars for a planner position in Land Use and Development to update the County Comprehensive Plan (FY 92-93 - subregional planning process). Part of the process will be to evaluate Goal 5 inventory. The Board reaffirmed its strong commitment to this issue by exempting the Senior Planner position from its hiring freeze. Consideration of additional issues needed for a full Goal 5 inventory evaluation will be part of the budget process.

The Board shall educate the public:

1. The Board endorses the idea of educating the public on county issues. The Board funds the Parks Services Environmental Education Program. While this program is extremely popular, current financial and staff constraints prevent the Parks Services Division from responding to all requests. The Salmon Festival and Environmental Education Program have both received National Association of Counties Achievement Awards.

The Board is actively looking for additional opportunities to expand environmental education. For example, on February 11, 1993, the Board approved an application for grant funds to double the time available for the seasonal naturalist. The Board will determine during its budget process whether environmental education should be increased.

The Board will work with the State, Metro, and City governments to develop a regional approach to parks, etc:

1. The Board has supported, with both financial and staff resources, the development of the Metro Greenspaces Master Plan.
2. The Board has supported/facilitated the discussion with Metro concerning the potential transfer of County parks and Natural Areas to Metro as a foundation for a truly regional system. No other local government has taken this step.
3. The Board formally supported the Greenspaces Bond measure. Proceeds would have been shared with regional, County and City providers.

The Board will consider consolidation of parks with Metro:

1. This effort is underway. (See above)

The Board will involve citizens in the decision concerning the Metro park consolidation:

1. The Parks Advisory Committee will be involved in the process after the County gets a response from the Metro to the County proposal.

In addition, the County will attempt to actively engage other county and city advisory committees in the park regionalization discussion.

SUPPLEMENTAL RESOLUTIONS FROM CITIZENS CONVENTION

1. There were several resolutions that passed at the Citizens Convention subcommittee level that were not acted upon by the entire convention because of a lack of time. The Board agreed to have the liaison commissioner review the recommendations in their policy areas and work with the citizens to respond to those resolutions.

Attachments

- #1 Integrated Budget Process - (part of December Board retreat)
- #2 Memo from Budget Office, A Post Measure 5 Reality Check
- #3 Memo to Employees on Employee Suggestion System

INTEGRATED BUDGET PROCESS - ATTACHMENT C

Goal: Better information flow from Budget Office and Department Managers to Board and citizens. Opportunity for Commissioners and citizens to learn more about Departments. Opportunity for greater Board consensus on the budget. Combines three review processes (i.e. presentations to Chair, CBACs, and Board into a single process for Department Managers and Elected officials).

December: Board discusses Alternative Budget processes and what information they would like in the budget document (both this year and in future years). See enclosed Summary.

Budget office will develop a Budget format to be used by all Departments and Elected Officials. Department submissions will serve as the working budget document for board review.

Board reviews what assumptions to make in building budget. (See enclosed draft for 1993-4).

Commissioners and Department Managers develop lists of "programs" in their liaison area they would like to see budgeted separately and submits lists to the Budget office by the second week of January.

Each Commissioner develops list of "potential reduction areas" totaling approximately \$2.5 million throughout the County, and a list of "untouchables" and submits to the Budget office by the first week of January.

January: Budget Office presents revenue and expenditure estimates and reserve fund status. Board passes budget resolution adopting assumptions for building budget for 1993-4.

Board decides on utility tax/levies mix to present to voters.

Board decides whether to impose any immediate cost control steps which might lead to one-time-only or long term savings.

Board discusses \$10 cap policy with other local governments, with consideration given to impact of a potentially unfavorable ruling on urban renewal districts repayment of prior year's taxes.

Budget office provides Departments with constraint figures, guidance on budget format ("program" budgeting"), and summary of potential areas for reductions.

Departments develop budgets. Have organizational CBAC meetings (if not done already)

February 12 to March 5: (3+ weeks) Budget Office, Department Managers and Elected Officials present revenue information and budget proposals to the entire Board.

Questions or interest areas identified by Board, staff, and representatives of citizen budget advisory committees and the Central CBAC.

List developed of follow up written questions and proposals needed to answer or develop by Departments and Budget office. Nine presentations: DSS, DLS, Health, DCC, MSCO, DA, DES, NonDept., Management Support - one/two days for each. Three presentations/week. Evenings meetings to accommodate CBACs(?).

Example of Schedule of Briefings

Week One	Library (2-12)
Week Two	Man.Sup/Non D (2-17)
	Health (2-18/19)
Week Three	DA (2-22)
	MSCO (2-24/25)
	DCC (2-26)
Week Four	Soc. Srvs. (3-1/3)
	DES (3-4/5)

March 8 to March 16 Department Managers and Elected Officials present answers to questions, alternative proposals, and discuss areas of interest to Board, board and budget staff, and CBACs.

March 17 to March 19 Written budget recommendations finalized by staff and CBACs in conjunction with Departments and Budget staff.

March 22 to March 23 Executive makes budget decisions.

March 23 to April 2 Budget Office compiles Budget document. Budget printed.

April 7 Executive Budget proposed

April 12 to April 23 (two weeks) Public hearings and Board budget deliberations on Executive Budget, staff, and CBAC recommendations. Budget amendments and notes developed as appropriate.

April 26 to April 28 Final Board decisions. Adoption of budget.

May 14 Budget to TSCC



MULTNOMAH COUNTY OREGON

BOARD OF COUNTY COMMISSIONERS
ROOM 606, COUNTY COURTHOUSE
1021 S.W. FOURTH AVENUE
PORTLAND, OREGON 97204

GLADYS McCOY • CHAIR • 248-3308
PAULINE ANDERSON • DISTRICT 1 • 248-5220
GARY HANSEN • DISTRICT 2 • 248-5219
RICK BAUMAN • DISTRICT 3 • 248-5217
SHARRON KELLEY • DISTRICT 4 • 248-5213
CLERK'S OFFICE • 248-3277

TO: Oregon Governor Barbara Roberts
County Chair Gladys McCoy
Multnomah County Board of Commissioners

FROM: Dave Warren, Budget Manager *DW*
f Fred Neal, Intergovernmental Relations Officer

DATE: February 19, 1992

Multnomah County: A Post-Measure-5 Reality Check

The passage of Measure 5 gave two messages to governmental units within Oregon:

"We like what you are doing (or we would have voted you out of office, instead of just limiting your spending), and

"Many of you are spending too much of our money doing it."

Portland and Multnomah County, like many other cities and counties in Oregon, have less money available to support ongoing programs. There are several paths to explore:

Do less. Yet The County's public forums asking whether a particular government program or area of concern should be cut found few persons in support of specific cuts and many advocates speaking for their retention or even expansion. Elected officials face tough choices in making budget decisions when revenues are constrained.

Be more efficient. The bureaucracy is accused of being overpaid and/or underworked. Studies and statistics can present facts supporting either side of this controversy. It is an issue where generalizations create unproductive results. Real savings can only be made by addressing specific activities. This can be a long and painful task, but one that must continue under the realities of Measure 5. This is not to say that further efficiencies won't be found.

Spend "someone else's" money. Shifting the tax burden to other sources is a process few in Oregon have yet mastered following Measure 5. Only if Measure 5 limits are found to be too constraining by citizen-taxpayers will support be found to find alternate revenues. This will likely be focused on program-specific local public functions, such as libraries, street lights, law enforcement, and local schools. Local private funding for specific school programs (sports, driver's education)

and the people who are visible on Portland streets in yellow coats are examples of working around Measure 5 limits.

Measure 5 is a reality. Governments and citizens must learn to live with it. Revenues are reduced or capped. Governments must do less, and do that more efficiently. Citizens must continue to decide what the function and level of government should be.

Local governments in the urban area had many difficult choices to make in preparing their 1991-92 budgets last Spring. Cuts were necessary, but where to cut? Public safety--fire protection and law enforcement? Aid to the disadvantaged--the children, aged and ill? Public amenities--parks and libraries?

To "do less" in FY1991-92, Multnomah County chose to:

o Reduce animal control	\$ 1,095,000
o Reduce library hours 28%	1,725,000
o Lease jail beds to the Federal government	3,400,000
o Reduce Restitution Center beds	200,000
o Postpone physical structure maintenance	950,000
o Postpone capital replacement	360,000
o Eliminate street-level alcohol and drug intervention	200,000
o Postpone computer mainframe replacement	500,000
o Reduce level of computer programming	300,000
o Reduce Health and Dental clinic programs	747,000
	\$ 9,477,000

In the "more efficient" arena in FY1991-92, the County decided to:

o Freeze wages of Local 88 and exempt employees	\$ 1,600,000
o Begin a lower-cost health package for exempts & nurses	100,000
o Institute a lower-cost mail/freight distribution system	190,000
o Combine EEO functions with Portland	0
o Reduce exempt check distribution from 26 to 24 annually	30,000
o Reorganized departments	236,000
o Reduce custodial support, both employees and contracts	325,000
o Eliminate 28 middle-management positions:	1,381,000
5 DHS Admin	\$ 286,000
4 Aging Admin	75,000
2 Health Svcs	156,000
2 Social Svcs	65,000
2 Juv Justice	50,000
2 DCC Admin	65,000
2 DA Admin	67,000
1 Sheriff Exec	74,000
1 Sheriff Svcs	38,000
1 Elections	80,000
2 Chair Staff	100,000
2 Board Staff	150,000
1 Auditor	50,000
2 Budget Staff	125,000
	\$ 3,862,000
	\$13,339,000

What about 1992-93? County officials continue to look at doing less and doing what is left more efficiently. On-going discussions continue with federal, state, regional, adjacent county, and local city officials to combine/share programs and responsibilities. Citizen budget advisory committees are in place for all County departments, and they are talking to their counterparts advising other local governments.

None-the-less, several critical decisions await Multnomah County officials:

Special levies for operating and capital expenses for the jail and another for the library system expire at the end of FY1992-93. Should the voters be asked to re-up for 3 to 8 years of serial levies or should a permanent and stable funding source be established for one or both? Should this be done now? After the State proceeds with a state-wide measure? Or not addressed until budget time in 1993? Is it sensible to expect the State to "partner" with, or even accommodate, the County in this issue?

The County owns or leases space in 35 locations around the County. Should the County consolidate the management level of County Government in one location to reduce capital and operating outlay and to promote cost efficiencies? Should delivery of services be further decentralized to emulate the Columbia Villa model? What level of understanding does the general public have about the County and other local governments and the "business" decisions regarding capital facilities facing them?

The provision of safe and secure juvenile justice and detention facilities for the region cannot be postponed. Again, what is the tolerance of citizens for funding efforts, and how involved should State Government be?

As the County prepares its proposed Budget for FY1992-93, managers are instructed to freeze all material, services, and capital outlay at the current dollar level, to allow for step increases and a possible COLA. Any subsequent additions to that base will be scrutinized for efficiencies and policy priorities.

MULTNOMAH COUNTY, OREGON

BOARD OF COUNTY COMMISSIONERS**GLADYS McCOY, CHAIR****DAN SALTZMAN****GARY HANSEN****TANYA COLLIER****SHARRON KELLEY****EMPLOYEE SUGGESTION COMMITTEE****COUNTY COURTHOUSE****1021 S.W. FOURTH STREET****B/106, R/134****PORTLAND, OR 97204****PHONE (503)248-3308**

TO: All County Employees
DATE: February 1, 1993
SUBJECT: Employee Suggestion System

Recognizing that often times it is those persons actually performing a task who have the knowledge of how to change and improve systems and methods, the Board of County Commissioners unanimously approved a resolution in June establishing an Employee Suggestion System. The Board and all County management-level employees will fully support this effort.

The system will focus on the efforts and commitment of non-management level employees. A committee has established criteria and processes to implement the system, but we still need the most important ingredient - input from you, our fellow employees. A recognition system has been established which may reward you up to \$1,000 per idea, or the equivalent value taken as paid leave.

The suggestion system is managed by a committee composed of County employees: two members from Local 88, one member from the Deputy Sheriff's Association, one member from the Corrections Officer's Association, one member from the Prosecuting Attorney's Association, one member from Planning and Budget, one member from Board Staff, one member from the Chair's office and one member from the Oregon Nurses Association.

The following information contains a summary of the process through which suggestions will be submitted and evaluated.

1. All non-management county employees are eligible to submit suggestions. The Suggestion Committee will be responsible for final determination of eligibility.
2. **To be eligible for consideration a suggestion must be submitted on the approved form. Forms may be obtained through committee members or in designated work place locations.**
3. Completed forms should be returned to a member of the committee, or sent to the Employee Suggestion Committee(ESC), B/101, R/134.
4. Suggestions will be evaluated at the next regularly scheduled committee meeting.
5. Suggestions will be evaluated on the basis of practicality, usefulness, originality, safety and/or cost-effectiveness.
6. The committee will inform the suggestor of the results within two weeks of the meeting:
 - a. More analysis of the suggestion is necessary.
 - b. Suggestion forwarded to the Board of County Commissioners for final consideration.
 - c. Rejection of the suggestion.

Suggestions and the ideas embodied in it become the exclusive property of Multnomah County upon submission of the suggestion.

The committee has introduced the option to remain anonymous during the evaluation and award process. Any monetary award which may have been given to an anonymous employee will be donated to a charitable organization.

We would again like to emphasize that the Board of County Commissioners fully supports and encourages this effort. The program is managed by employees. This program will succeed through the dedication and effort of all employees. We urge you to help improve the overall effectiveness and work environment of Multnomah County through participation in this program.

Please direct questions or concerns regarding the program to a member of the committee. (You may contact Mark Murray of the Suggestion Committee at 248-3883)

BUDGET MODIFICATION NO.

NOND #32

(For Clerk's Use) Meeting Date MAR 18 1993

Agenda No. R-7

1. REQUEST FOR PLACEMENT ON THE AGENDA FOR _____

(Date)

DEPARTMENT NONDEPARTMENTAL

DIVISION AUDITOR

CONTACT Carol Kelsey

TELEPHONE 248-5217

* NAME(S) OF PERSON MAKING PRESENTATION TO BOARD

Tanya Collier

SUGGESTED

AGENDA TITLE (to assist in preparing a description for the printed agenda)

Transfers \$15,782 from Board Staff's budget to the Auditor's budget to fund a temporary Program Budgeting Consultant

(Estimated Time Needed on the Agenda)

2. DESCRIPTION OF MODIFICATION

(Explain the changes this Bud Mod makes. What budget does it increase? What do changes accomplish? Where does the money come from? What budget is reduced? Attach additional information if you need more space.)

Personnel changes are shown in detail on the attached sheet

This budget modification transfers \$15,782 left in the Board staff's budget into the Auditor's budget for a Program Budgeting Consultant

This budget modification decreases the Board Staff's budget and increases the auditor's budget

3. REVENUE IMPACT

(Explain revenues being changed and reason for the change)

4. CONTINGENCY STATUS

(to be completed by Budget & Planning)

Fund Contingency before this modification (as of _____) \$ _____

Date

After this modification \$ _____

Originated By	Date	Department Director	Date
		<i>Janghi</i>	<u>3/16/93</u>
Plan/Budget Analyst	Date	Employee Services	Date
<i>Anthony Hays</i>	<u>3/16/93</u>		
Board Approval	Date		
<i>Carrie A. Peterson</i>	<u>3-18-93</u>		

EXPENDITURE

TRANSACTION EB GM []

TRANSACTION DATE _____

ACCOUNTING PERIOD _____

BUDGET FY _____

Document Number	Action	Fund	Agency	Organization	Activity	Reporting Category	Object	Current Amount	Revised Amount	Change Increase (Decrease)	Subtotal	Description
NOND 32	C	100	50	9260			5100	30,976	20,893	(10,083)		
NOND 32	C	100	50	9260			5500	8,217	5,578	(2,639)		
NOND 32	C	100	50	9260			5550	5,456	2,761	(2,695)		
NOND 32	C	100	50	9260			6330	120	67	(53)		
NOND 32	C	100	50	9260			7150	523	211	(312)		
NOND 32	C	100	50	9015			5200	5,680	21,462	15,782		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
TOTAL EXPENDITURE CHANGE										0	0	

REVENUE

TRANSACTION EB GM []

TRANSACTION DATE _____

ACCOUNTING PERIOD _____

BUDGET FY _____

Document Number	Action	Fund	Agency	Organization	Activity	Reporting Category	Object	Current Amount	Revised Amount	Change Increase (Decrease)	Subtotal	Description
										0		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
TOTAL REVENUE CHANGE										0	0	

BUDGET MODIFICATION NO.

NOND #32

(For Clerk's Use) Meeting Date _____
Agenda No. _____

1. REQUEST FOR PLACEMENT ON THE AGENDA FOR _____

DEPARTMENT NONDEPARTMENTAL
CONTACT _____
* NAME(S) OF PERSON MAKING PRESENTATION TO BOARD _____

(Date) _____
DIVISION AUDITOR
TELEPHONE _____

SUGGESTED

AGENDA TITLE (to assist in preparing a description for the printed agenda)

Transfers \$12,584 from Board Staff budget to the Auditor's budget to fund a temporary Program Budgeting Consultant

(Estimated Time Needed on the Agenda)

2. DESCRIPTION OF MODIFICATION

(Explain the changes this Bud Mod makes. What budget does it increase? What do changes

accomplish? Where does the money come from? What budget is reduced? Attach additional information if you need more space.)

Personnel changes are shown in detail on the attached sheet

This budget modification transfers \$12,584 left in the Board staff's budget into the Auditor's budget for a Program Budgeting Consultant

This budget modification decreases the Board Staff's budget and increases the auditor's budget

3. REVENUE IMPACT

(Explain revenues being changed and reason for the change)

4. CONTINGENCY STATUS

(to be completed by Budget & Planning)

_____ Fund Contingency before this modification (as of _____) \$ _____
Date
After this modification \$ _____

Originated By	Date	Department Director	Date
Plan/Budget Analyst	Date	Employee Services	Date
Board Approval	Date		

Cheryl Gray

3/16/93

EXPENDITURE

TRANSACTION EB GM []

TRANSACTION DATE _____

ACCOUNTING PERIOD _____

BUDGET FY _____

Document Number	Action	Fund	Agency	Organization	Activity	Reporting Category	Object	Current Amount	Revised Amount	Change Increase (Decrease)	Subtotal	Description
NOND 32	C	100	50	9260			5100	30,976	22,996	(7,980)		
NOND 32	C	100	50	9260			5500	8,217	6,132	(2,085)		
NOND 32	C	100	50	9260			5550	5,456	3,303	(2,153)		
NOND 32	C	100	50	9260			6330	120	93	(27)		
NOND 32	C	100	50	9260			7150	523	184	(339)		
NOND 32	C	100	50	9015			5200	5,680	18,264	12,584		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
TOTAL EXPENDITURE CHANGE										0	0	

REVENUE

TRANSACTION EB GM []

TRANSACTION DATE _____

ACCOUNTING PERIOD _____

BUDGET FY _____

Document Number	Action	Fund	Agency	Organization	Activity	Reporting Category	Object	Current Amount	Revised Amount	Change Increase (Decrease)	Subtotal	Description
										0		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
TOTAL REVENUE CHANGE										0	0	

BUDGET MODIFICATION NO.

NOND #26

(For Clerk's Use) Meeting Date MAR 18 1993

Agenda No. R-7

1. REQUEST FOR PLACEMENT ON THE AGENDA FOR

(Date)

DEPARTMENT NONDEPARTMENTAL

DIVISION COMMISSIONER DISTRICT 3

CONTACT STUART FARMER

TELEPHONE

* NAME(S) OF PERSON MAKING PRESENTATION TO BOARD

TANYA COLLIER

SUGGESTED

AGENDA TITLE (to assist in preparing a description for the printed agenda)

Returns to Commissioner Collier's office a proportionate amount that was contributed by District 3 for Board staff's budget that is unused

(Estimated Time Needed on the Agenda)

2. DESCRIPTION OF MODIFICATION

(Explain the changes this Bud Mod makes. What budget does it increase? What do changes accomplish? Where does the money come from? What budget is reduced? Attach additional information if you need more space.)

Personnel changes are shown in detail on the attached sheet

This budget modification returns \$7,583 to Commissioner Collier's 92/93 budget.

This represents a proportionate amount of what is left of what was contributed by her office towards the creation of a Board staff. (Budget Modification NOND #4)

This budget modification increases Commissioner Collier's budget by \$7,583

3. REVENUE IMPACT

(Explain revenues being changed and reason for the change)

No Impact

BOARD OF
COUNTY COMMISSIONERS
MULTNOMAH COUNTY
OREGON
1993 MAR 11 AM 11:27

4. CONTINGENCY STATUS

(to be completed by Budget & Planning)

Fund Contingency before this modification (as of _____)

\$ _____

Date

After this modification

\$ _____

Originated By

Date

Department Director

Date

Plan/Budget Analyst

Date

Employee Services

Date

Board Approval

Date

Stuart Farmer
Stuart Farmer

3/8/93
3/8/93

Tanya Collier
Tanya Collier

EXPENDITURE

TRANSACTION EB GM []

TRANSACTION DATE _____

ACCOUNTING PERIOD _____

BUDGET FY _____

Document Number	Action	Fund	Agency	Organization	Activity	Reporting Category	Object	Current Amount	Revised Amount	Change Increase (Decrease)	Subtotal	Description
										0		
NOND #26	A	100	50	9250			5200	0	7,583	7,583		TEMPORARY
NOND #26	C	100	50	9260			5100	30,976	26,166	(4,810)		PERMANENT
NOND #26	C	100	50	9260			5500	8,217	6,961	(1,256)		FRINGE
NOND #26	C	100	50	9260			5550	5,456	4,159	(1,297)		INSURANCE
NOND #26	C	100	50	9260			6330	120	104	(16)		
NOND #26	C	100	50	9260			7150	523	318	(205)		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
TOTAL EXPENDITURE CHANGE										(0)	0	

REVENUE

TRANSACTION EB GM []

TRANSACTION DATE _____

ACCOUNTING PERIOD _____

BUDGET FY _____

Document Number	Action	Fund	Agency	Organization	Activity	Reporting Category	Object	Current Amount	Revised Amount	Change Increase (Decrease)	Subtotal	Description
										0		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
TOTAL REVENUE CHANGE										0	0	

BUDGET MODIFICATION NO.

NOND #27

(For Clerk's Use) Meeting Date MAR 18 1993
Agenda No. R-8

1. REQUEST FOR PLACEMENT ON THE AGENDA FOR _____

(Date)

DEPARTMENT NONDEPARTMENTAL
CONTACT PHYLLIS PHILLIPS

DIVISION COMMISSIONER DISTRICT 1
TELEPHONE _____
DAN SALTZMAN

* NAME(S) OF PERSON MAKING PRESENTATION TO BOARD

SUGGESTED

AGENDA TITLE (to assist in preparing a description for the printed agenda)

Returns to Commissioner Saltzman's office an agreed upon amount that was contributed by District 1 for Board staff's budget that is unused

(Estimated Time Needed on the Agenda)

2. DESCRIPTION OF MODIFICATION

(Explain the changes this Bud Mod makes. What budget does it increase? What do changes accomplish? Where does the money come from? What budget is reduced? Attach additional information if you need more space.)

Personnel changes are shown in detail on the attached sheet

This budget modification returns \$2,000 to Commissioner Saltzman's 92/93 budget.
It represents the agreed upon share of what is left of the Board Staff's budget

This budget modification increases Commissioner Saltzman's budget by \$2,000

3. REVENUE IMPACT

(Explain revenues being changed and reason for the change)

No Impact

4. CONTINGENCY STATUS

(to be completed by Budget & Planning)

Fund Contingency before this modification (as of _____) \$ _____

Date

After this modification \$ _____

Originated By	Date	Department Director	Date
		<i>Don Saltzman</i>	<i>3/16/93</i>
Plan/Budget Analyst	Date	Employee Services	Date
<i>Angie Hrey</i>	<i>3/15/93</i>		
Board Approval	Date		
<i>Cris A. Paulson</i>	<i>3-18-93</i>		

EXPENDITURE

TRANSACTION EB GM []

TRANSACTION DATE _____

ACCOUNTING PERIOD _____

BUDGET FY _____

Document Number	Action	Fund	Agency	Organization	Activity	Reporting Category	Object	Current Amount	Revised Amount	Change Increase (Decrease)	Subtotal	Description
										0		
NOND #27	C	100	50	9235			5200	0	2,000	2,000		TEMPORARY
NOND #27	C	100	50	9260			5100	20,893	19,623	(1,270)		PERMANENT
NOND #27	C	100	50	9260			5500	5,578	5,248	(330)		FRINGE
NOND #27	C	100	50	9260			5550	2,761	2,419	(342)		INSURANCE
NOND #27	C	100	50	9260			6330	67	63	(4)		TRAVEL
NOND #27	C	100	50	9260			7150	211	157	(54)		TELEPHONE
										0		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
TOTAL EXPENDITURE CHANGE										0	0	

REVENUE

TRANSACTION EB GM []

TRANSACTION DATE _____

ACCOUNTING PERIOD _____

BUDGET FY _____

Document Number	Action	Fund	Agency	Organization	Activity	Reporting Category	Object	Current Amount	Revised Amount	Change Increase (Decrease)	Subtotal	Description
										0		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
TOTAL REVENUE CHANGE										0	0	

BUDGET MODIFICATION NO.

NOND #27

(For Clerk's Use) Meeting Date MAR 18 1993

Agenda No. 2-8

1. REQUEST FOR PLACEMENT ON THE AGENDA FOR _____

(Date)

DEPARTMENT NONDEPARTMENTAL

DIVISION COMMISSIONER DISTRICT 1

CONTACT PHYLLIS PHILLIPS

TELEPHONE _____

* NAME(S) OF PERSON MAKING PRESENTATION TO BOARD

DAN SALTZMAN

SUGGESTED

AGENDA TITLE (to assist in preparing a description for the printed agenda)

Returns to Commissioner Saltzman's office a proportionate amount that was contributed by District 1 for Board staff's budget that is unused

(Estimated Time Needed on the Agenda)

2. DESCRIPTION OF MODIFICATION

(Explain the changes this Bud Mod makes. What budget does it increase? What do changes accomplish? Where does the money come from? What budget is reduced? Attach additional information if you need more space.)

Personnel changes are shown in detail on the attached sheet

This budget modification returns \$7,001 to Commissioner Saltzman's 92/93 budget.

This represents a proportionate amount of what is left of what was contributed by his office towards the creation of a Board staff. (Budget Modification NOND #4)

This budget modification increases Commissioner Saltzman's budget by \$7,001

BOARD OF COUNTY COMMISSIONERS
1993 MAR 10 PM 12:10
MULTI-COUNTY DISTRICT 1
OREGON

3. REVENUE IMPACT

(Explain revenues being changed and reason for the change)

No Impact

4. CONTINGENCY STATUS

(to be completed by Budget & Planning)

Fund Contingency before this modification (as of _____)

\$ _____

Date

After this modification

\$ _____

Originated By

Date

Department Director

Date

Plan/Budget Analyst

Date

Employee Services

Date

Board Approval

Date

Cheryl Tracy

3/8/93

Dan Saltzman

3/9/93

EXPENDITURE

TRANSACTION EB GM []

TRANSACTION DATE _____

ACCOUNTING PERIOD _____

BUDGET FY _____

Document Number	Action	Fund	Agency	Organization	Activity	Reporting Category	Object	Current Amount	Revised Amount	Change Increase (Decrease)	Subtotal	Description
										0		
NOND #27	C	100	50	9235			5200	0	7,001	7,001		TEMPORARY
NOND #27	C	100	50	9260			5100	26,166	21,726	(4,440)		PERMANENT
NOND #27	C	100	50	9260			5500	6,961	5,802	(1,159)		FRINGE
NOND #27	C	100	50	9260			5550	4,159	2,961	(1,198)		INSURANCE
NOND #27	C	100	50	9260			6330	104	89	(15)		TRAVEL
NOND #27	C	100	50	9260			7150	318	129	(189)		TELEPHONE
										0		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
TOTAL EXPENDITURE CHANGE										(0)	0	

REVENUE

TRANSACTION EB GM []

TRANSACTION DATE _____

ACCOUNTING PERIOD _____

BUDGET FY _____

Document Number	Action	Fund	Agency	Organization	Activity	Reporting Category	Object	Current Amount	Revised Amount	Change Increase (Decrease)	Subtotal	Description
										0		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
										0		
TOTAL REVENUE CHANGE										0	0	

BUDGET MODIFICATION NO.

NOND #32

(For Clerk's Use) Meeting Date _____
Agenda No. _____

1. REQUEST FOR PLACEMENT ON THE AGENDA FOR _____

DEPARTMENT NONDEPARTMENTAL

DIVISION AUDITOR

CONTACT _____

TELEPHONE _____

* NAME(S) OF PERSON MAKING PRESENTATION TO BOARD _____

SUGGESTED

AGENDA TITLE (to assist in preparing a description for the printed agenda)

Transfers \$12,584 from Board Staff budget to the Auditor's budget to fund a temporary Program Budgeting Consultant

(Estimated Time Needed on the Agenda)

2. DESCRIPTION OF MODIFICATION

(Explain the changes this Bud Mod makes. What budget does it increase? What do changes

accomplish? Where does the money come from? What budget is reduced? Attach additional information if you need more space.)

Personnel changes are shown in detail on the attached sheet

This budget modification transfers \$12,584 left in the Board staff's budget into the Auditor's budget for a Program Budgeting Consultant

This budget modification decreases the Board Staff's budget and increases the auditor's budget

3. REVENUE IMPACT

(Explain revenues being changed and reason for the change)

4. CONTINGENCY STATUS

(to be completed by Budget & Planning)

_____ Fund Contingency before this modification (as of _____) \$ _____

Date

After this modification \$ _____

Originated By _____ Date _____

Department Director

Don Sultman

Date

3/16/93

Plan/Budget Analyst _____ Date _____

Employee Services

Date

Board Approval _____ Date _____

March 9, 1993

We the undersigned are deeply concerned regarding the significant loss of funding to the North Portland Youth Service Center and request that the funding be restored.

NAME: (Print)	OCCUPATION:	SIGNATURE:
Helaina Mulder	Student/Secretary	Helaina Mulder
Martin Bunke	Freightliner	Martin Bunke
Raura Clark	Corp mat'l Planner	Raura Clark
Nancy Gibbs	" " "	Nancy Gibbs
Sue Rossiter	" " "	Sue Rossiter
Phyllis Gaylor	" " "	Phyllis Gaylor
Sue Masters	" " "	Sue Masters
Romona Othus	" " "	Romona Othus
RICK SWANSON	" " "	Rick Swanson
Mary Stuart-Martin	" " "	Mary Stuart-Martin
Marsha F. Day	" " "	Marsha F. Day
TANETTE BERRY	" " "	Tanette Berry
Lee P. Karlquist	" " "	Lee P. Karlquist
R.T. SANDERS	" " "	R.T. Sanders
BUD GAYLOR	" " "	Bud Gaylor
Sheryl Logerwell	Secretary	Sheryl Logerwell
Jae Caven	trapp's Coordinator	Jae Caven
PAN CLARK	retiree	Pan Clark

March 9, 1993

We the undersigned are deeply concerned regarding the significant loss of funding to the North Portland Youth Service Center and request

Mike Cronk	Traffic	Mike Cronk
TOM HAMMOND	LOCAL CARTAGE	Tom Hammond
MELODY SCHOOLCRAFT	TRAFFIC	Melody Schoolcraft
DeLton Remmick	Major Component	DeLton Remmick
MONTY STOUGHTON	PLANNING MGR	Monty Stoughton
Beth Johnson	Planning Specialist	Beth Johnson
LEX WARNER	Mat'l Plan.	Lex Warner
John PALMER	Sales Coordinator	John B. Palmer
LORETTA MILNE	SALES COORDINATION	Loretta M. Milne
FRED ROENTZ	Sales Coordination	Fred Roentz
JACK COLLINS	Sales Coord.	Jack Collins
INA GEBERT	TRAFFIC	Ina Gebert
DALE ENGISCH	PLANNING Specialist	Dale Engisch
RICK BACON	PLANNING SPECIALIST	Rick Bacon
GARY VOLZ	DOCTOR	Gary Volz
Sue Billings	Scheduler	Sue Billings
Thomas Baldoni	Scheduler	Thomas Baldoni
JOE WEE	DESIGNER	Joe Wee
ANDREW SERRANK	TRAFFIC	A.A. Serrank

SHARON GROSS	BUYER	Sharon Gross
STEVEN W FINNEGAN	Scheduling	Steven W Finnegan
ED BURCKHARD	PLANNER	Ed Burckhard
Larry Sullivan	Warehouse Mgr	Larry Sullivan
Kathy Pancitor	PLANNER	Kathy Pancitor
ALICE SEAGREN	SALES	Alice Seagren

N · O · R · T · H
P O R T L A N D
Y O U T H S E R V I C E
C · E · N · T · E · R

7704 N. Hereford
Portland, OR 97205
(503) 285-0627
FAX: (503) 286-8389

March 9, 1993

We the undersigned are deeply concerned regarding the significant loss of funding to the North Portland Youth Service Center and request that the funding be restored.

NAME:

OCCUPATION:

SIGNATURE:

Christine Fleenor

~~Christie Fleenor~~

Christie Fleenor

LISA Fleenor student

Lisa Fleenor

ED CUNNINGHAM FLOOR CARE
MAINTENANCE

Ed E. Cunningham

J.L. WALDHANS MARINE ENGINEER

J.L. Waldhans

LINDA K HORST Proctor parent

Linda K Horst

a program of
DELAUNAY
MENTAL HEALTH
C · E · N · T · E · R

March 9, 1993

We the undersigned are deeply concerned regarding the significant loss of funding to the North Portland Youth Service Center and request that the funding be restored.

NAME:	OCCUPATION:	SIGNATURE:
Adam Green	Student at portsmouth	Adam Green
SAM Murphy	↓	Sam Murphy
Mitchell Isaac	student at Tubman	Mitchell Isaac
Ninda White	Boys + Girls Club (Director)	Ninda White
Dolly Pinkava	Boys + Girls Club (P. Director)	Dolly Pinkava
Ronald Wright Jr.	Boys + Girls Club (Gamesroom)	Ronald Wright Jr.
Mary Bordner	Secretary P.P.S.	Mary Bordner
Jill M. Mason	School Counselor	Jill M. Mason
Patricia Remsen	School Nurse	Patricia Remsen
Allison Couch	Asst. Principal Portsmouth	M. Allison Couch
Fayette Palmerton	TLC-TWT	Fayette Palmerton
Roy Washington	Mycap Leadership Club	Roy Washington
Jerry Mowbray	Social Wkr. - Portsmouth Sch.	Jerry Mowbray
Thomas Debeck	Portsmouth Middle School Principal	Thomas Debeck

VICTOR M. RINI Portsmouth Middle Victor Rini

BONNIE McLELLAND Roosevelt H. School Bonnie McLelland

V.P. ALLEN ABRAHAMSON
Allen Abrahamson Roosevelt High School Allen Abrahamson

Philip T. Thompson Roosevelt High School Philip T. Thompson

V.P. Betsy Bennet-Costa Roosevelt High School Betsy Bennet-Costa

Principal GEORGE A. GALATI Roosevelt George A. Galati

KERRY C. STEVENSON Roosevelt Kerry C. Stevenson

Mary Lee Nielsen Roosevelt Mary Lee Nielsen

RACHEL HAYES Roosevelt Rachel Hayes

Student FATIMA ANDERSON Roosevelt Fatima Anderson

BETHANY FREEMAN Roosevelt Bethany Freeman

S.N.S. THEODORE FELLER George MS Theodore Feller

NANCY FELLER George MS Nancy Feller

Principal JANE L. ARKOS George MS Jane L. Arkos

STACEE WINTON Student Stacey Winton

TRESSA MULKEY student

JASON ELKINS student

TIM OWEN student Tim Owen

V.P. M. HAROLD SCHMIDT George Middle H. Harold Schmidt

V.P. SYD STEINBOCK George Middle Syd Steinbock

ERICA DIMETH Jefferson H.S. Erica Dimeth

N · O · R · T · H
P O R T L A N D
Y O U T H S E R V I C E
C · E · N · T · E · R

7704 N. Hereford
Portland, OR 97205
(503) 285-0627
FAX: (503) 286-8389

March 9, 1993

We the undersigned are deeply concerned regarding the significant loss of funding to the North Portland Youth Service Center and request that the funding be restored.

NAME:

OCCUPATION:

SIGNATURE:

Virginia Bagfield housewife

Shirley Cordova mother

a program of
DELAUNAY
MENTAL HEALTH
C · E · N · T · E · R

March 9, 1993

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NAME:

OCCUPATION:

SIGNATURE:

Chou Blong Cha	Production supervisor	Chou Blong Cha
CHENG CHANG	General labor	Cheng Chang
Lily Lee	Nurse	Lily Lee
Kia Vue	housewife	Kia Vue
Michalee Cha	Labor	Michalee Cha
Garry Cha		Garry Cha
Keo Phomachanh		Keo Phomachanh
HA TRAN	student	Ha Tran
Minh Le		Minh Le
Paul P. Cha	machine shop	Paul P. Cha
Kim Huong	student	Kim Huong
mee vang	sewer	mee vang
KAO XIONG	production	Kao Xiong
Chia Vang	teacher	Chia Vang

Peter Chang	Machinist	Peter Chang
Shona Loi	Assembly worker	Shona Loi
Joe Cha	Production	Joe Cha
Nancy Thao	Nurse	Nancy Thao
Ying Her		Ying Her
Songdao	Construction	Songdao
Joe Chang	Labr.	Joe Chang
SA Cha	Student	SA Cha
Katkeo Sengharath	Carpenter	Katkeo Sengharath
Sinh Nguyen	Production	Sinh Nguyen

March 9, 1993

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NAME:	OCCUPATION:	SIGNATURE:
Loe A. Pearson	Therapist/Delaunay	Loe A. Pearson
Paul Amadio	Psychology Intern	Paul Amadio
James R. Friesen, LCSW	Licensed Clinical Social Worker	James R. Friesen
Jennifer A. Stolz PhD	Psychologist/Delaunay	Jennifer A. Stolz
Samantha Wilson	Student	Samantha Wilson
Patricia Mulder	Planner/Freightliner	Patricia Mulder
Steven Kimball	Socialwork Intern	Steven Kimball
Carl Klemm	Psychology Intern	Carl Klemm
Constance R. Coleman	Licensed clinical social worker	Constance R. Coleman
Traci Hayward PhD	Psychologist	Traci Hayward
Susan Preston, Ph.D.	Psychologist	Susan Preston
Paul Myers PhD	Psych. Resident	Paul Myers PhD
Jodi East	Chir. Soc. Worker	Jodi East
David Male	Clerk Receptionist	David Male

Delicia Maxwell	Receptionist	Delicia Maxwell
Carol Dell Olwin, PhD	Psychology Resident	Carol Dell Olwin, PhD
Patrick Cicognani PhD	Psychologist	Patrick Cicognani PhD
^{FOLLINGSTAD} Joyce Follingstad, MA	Psychology Intern	Joyce Follingstad, MA
Marion Crump, LNP	R.N. Family Nurse Practitioner	Marion Crump, LNP
Shirley Edman, MSW	Case Manager	Shirley Edman
Nancy Pitney Higginson, PMHNP	Nurse Practitioner	Nancy Pitney Higginson, PMHNP
Tom HALE	SUPPORT STAFF Supervisor	Tom HALE
Dolores Morgan	Ex Director	Dolores Morgan

MARCH 9, 1993

We the undersigned volunteers serving on Multnomah County's Neighborhood Accountability Boards being concerned with the safety and quality of life in our community request that the Juvenile Justice Division give us the support we need and take action on adjudicable cases returned to them.

NAME:

OCCUPATION:

SIGNATURE:

MARY BERRIGAN	Correction Officer (Sgt)	Mary Berrigan
MARTHA FUCHS	Physical Therapist	Martha Fuchs
KATE RILEY	STUDENT	Kathryn A. Riley
STACEY MULLHOLLAND	LEGAL ASST	Stacey Mullholland
Beth Hayden	Plant Maint. Tech.	Beth Hayden
JIM MARTIN	INS. AGENT	Jim Martin
Freda L. Sherburne	Education Specialist	Freda L. Sherburne
David B. Hulbert	Math teacher	David B. Hulbert
Amy L. Hulbert	Special Needs Adoption Coalition	Amy L. Hulbert

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NAME:

OCCUPATION:

SIGNATURE:

Michael Richardson	Housewife	Michael Richardson
Michael Richardson		
Kristen L. Ray	Tutor	Kristen L. Ray
Ray Denny	City of Hillsboro Customer Serv. Rep	Ray Denny