

**Minutes of the Board of Commissioners  
Multnomah Building, Board Room 100  
501 SE Hawthorne Blvd., Portland, Oregon  
Tuesday, September 20, 2016**

**BOARD BRIEFING**

Chair Deborah Kafoury called the meeting to order at 10:06 a.m. with Commissioners Jules Bailey and Diane McKeel present. Commissioner Judy Shiprack was excused. Vice-Chair Loretta Smith joined telephonically. Commissioner Bailey left at 11:41 a.m.

Also attending were Jenny Madkour, County Attorney, and Marina Baker, Assistant Board Clerk.

Chair Kafoury: GOOD MORNING. THE MULTNOMAH COUNTY BOARD OF COMMISSIONERS IS HERE SERVING AND WE HAVE TWO BRIEFINGS THIS MORNING, THE FIRST IS ON JAIL CAPACITY, SO COME UP AND I WILL KICK THIS OFF.

**B.1 Board Briefing on Jail Capacity Contingency Funding. Presenters: Sheriff Mike Reese, District Attorney Rod Underhill, Community Justice Director Scott Taylor and Invited Others.**

Chair Kafoury: I WANTED TO THANK EVERYONE FOR TAKING THE TIME TO BE HERE TO TALK ABOUT HOW WE CAN SAFELY REDUCE THE USE OF JAIL IN OUR CRIMINAL JUSTICE SYSTEM, AND JUST TO REMIND FOLKS THAT DURING THE LAST BUDGET I ASKED THE DEPARTMENT TO SUBMIT A CONSTRAINT AND THE SHERIFF'S OFFICE PROPOSED A CLOSURE OF TWO DORMS TO MEET THEIR BUDGET REDUCTION TO GOALS. AFTER A GREAT DEAL OF DISCUSSION, ABOUT THE PROS AND THE CONS OF THIS IDEA, THE BOARD VOTED TO REDUCE THE FUNDING FOR TWO DORMS. ON A STAGGERED SCHEDULE. THE REMAINING FUNDS WERE PLACED IN CONTINGENCY TO ALLOW THE FLEXIBILITY TO ALLOW URGENCY OF THE PUBLIC SAFETY ISSUES, AND TODAY WE'RE GOING TO HEAR A PLAN ON WHERE WE ARE. AND BECAUSE WE ALL KNOW THAT CHANGE IS DIFFICULT.

I WANT TO THANK EVERYONE FOR WORKING SO HARD ON THIS. AND I BELIEVE THAT WE HAVE THE UNIQUE OPPORTUNITY BEFORE US TO INVEST OUR PUBLIC SAFETY DOLLARS DIFFERENTLY. JAIL IS ONE OF THE MOST EXPENSIVE OPTIONS IN OUR CRIMINAL JUSTICE SYSTEM, YET IT OFTEN DOES NOT GET US THE OUTCOMES THAT WE WANT. AS THE INSTITUTE HAS NOTED, THOSE BOOKED INTO JAIL ARE DISPROPORTIONATELY PEOPLE OF COLOR, AND FAR MORE LIKELY THAN THE GENERAL POPULATION TO SUFFER MENTAL ILLNESS, AND SUBSTANCE ABUSE DISORDERS. AND WE ARE WORKING AS A SYSTEM AS WE DO SO WELL ON SEVERAL PROMISING DIVERSION PROGRAMS, AND POLICY CHANGES, AND I LOOK FORWARD TO

CONTINUING THIS CONVERSATION ABOUT HOW WE KEEP OUR PUBLIC SAFE WHILE WE EFFECTIVELY REDUCE THE RECIDIVISM IN MULTNOMAH COUNTY.

Ms. Stamp: GOOD MORNING. THANK YOU, CHAIR KAFOURY AND COMMISSIONERS. I AM ABBEY STAMP THE EXECUTIVE DIRECTOR OF THE LOCAL PUBLIC SAFETY COORDINATING COUNCIL, AND BEFORE I STOP MY REMARKS, WE DON'T HAVE THE RIGHT VERSION OF THE POWER POINT UP. THERE IS ONE THAT HAS LPSCC AND SHERIFF AND DCJ ALL TOGETHER. SO MY COMMENTS TODAY BEFORE WE START I WANT TO SET A CONTEXT AND SHARE WITH ALL OF YOU WHAT HAS BEEN GOING ON IN OUR PUBLIC SAFETY WORLD. OVER THE LAST SEVERAL WEEKS, AND SEVERAL MONTHS, LPSCC PARTNERS HAVE BEEN MEETING REGULARLY TO IDENTIFY THE BEST AND SAFEST WAYS TO REDUCE OUR USE OF JAIL. DUE TO YEARS OF POLICY DISCUSSIONS AND OUR WORK WITH THE MCARTHUR FOUNDATION, THERE WERE SEVERAL JAIL REDUCTION IDEAS ALREADY QUEUED UP, AND IN FACT, WE HAVE ALREADY DECREASED OUR JAIL USE. CONVERSATIONS ABOUT JAIL CAN BE CHALLENGING.

ALL OF US WANT TO SEE CRIME AND RECIDIVISM DECREASE, AND PUBLIC SAFETY AND POSITIVE OUTCOMES INCREASE. THOSE OF US HERE TODAY HAVE DIFFERING SPOTS AND VALUES ABOUT WHAT TOOLS LEADS TO THE RESULTS THAT WE WANT. THAT SAID, LPSCC PARTNERS ARE WISE STEWARDS OF PUBLIC RESOURCES AND CONCERNED ABOUT THE FOLLOWING ISSUES. PUTTING THE RIGHT OFFENDER IN THE RIGHT PLACE WITH THE RIGHT SERVICE AT THE RIGHT TIME. WE ARE CONCERNED ABOUT PROTECTING THE VICTIMS' RIGHTS, OFFENDER ACCOUNTABILITY, INCLUDING JAIL AND COMMUNITY-BASED OPTIONS. AND EVIDENCE-BASED PRACTICES, USING SCIENCE TO DESIGN PROGRAMS THAT WORK, AND OF COURSE, WE'RE CONCERNED ABOUT CRIME AND RECIDIVISM.

SO THIS WILL COVER THE QUESTIONS COVERED IN COMMISSIONER MCKEEL'S FY-2017 BUDGET NOTE AND THE POLICY AND PRACTICE AREAS THAT WE HAVE SPECIFICALLY BEEN DISCUSSING. AFTER I DO A BRIEF SUMMARY, SHERIFF REESE, SCOTT TAYLOR AND D.A. UNDERHILL WILL PRESENT THEIR INFORMATION TO YOU, AS WELL. WE WILL THEN BE FOLLOWED BY ADDITIONAL DISCUSSION THAT'S NEEDED TO MAKE SURE THAT WE ANSWER ALL THE QUESTIONS COVERED IN THE COMMISSIONER'S BUDGET NOTE IN FULL. OUR LPSCC PARTNERS ARE HERE AND WILL INTRODUCE THEMSELVES AS THEY COME UP AND WE WILL CONTINUE TO COVER THOSE MATTERS IN FULL. WE WILL MAKE SURE TO ALL DISCUSS OUR THOUGHTS AND CONCERNS ABOUT HOW WE USE JAIL. NOW WE HAVE UNTIL 11:15 TODAY, BUT IF NEEDED WE ARE ALL HAPPY TO MEET WITH YOU INDIVIDUALLY OR OTHERWISE TO DISCUSS YOUR DEEPER QUESTIONS.

Commissioner McKeel: EXCUSE ME, COULD WE READ THE BUDGET NOTE SO WE ALL KNOW EXACTLY WHAT -- I AM SURPRISED THE BUDGET OFFICE

DIDN'T KICK THIS OFF WITH A BUDGET ITEM. SO CAN WE BE CLEAR ON WHAT WE'RE LOOKING AT TODAY WITH THE BUDGET NOTE? THANK YOU.

Chair Kafoury: SURE. DO YOU HAVE IT?

Ms. Stamp: I CAN PULL IT UP.

Chair Kafoury: GREAT, THANK YOU.

Ms. Stamp: ALL RIGHT, JAIL CONTINGENCY FUNDING, THE BOARD WILL PLACE \$808,513 IN GENERAL FUND CONTINGENCY TO FUND ADDITIONAL JAIL BEDS ONLY TO BE RELEASED UPON AUTHORIZATION OF THE BOARD IN THE EVENT OF AN UNANTICIPATED NEED. IN ADDITION THIS BUDGET NOTE REQUESTS A REPORT TO THE BOARD ON THE STATUS OF EFFORTS TO INSTITUTE ALTERNATIVE PROGRAMS TO JAIL AND THE EFFECT THAT THEY HAVE TO DATE IN REDUCING JAIL BED NEED IN THE MULTNOMAH COUNTY SYSTEM. THE REPORT SHOULD INCLUDE, TRENDS OF AVERAGE DAILY NUMBERS COMPARED TO YEAR OVER YEAR, HIGHLIGHT THE IMPACTS SUCH PROGRAMS MAKE, AND DISCUSS WEAKNESSES OR FAILURES OF THE INITIATIVES, AND REPORT ON HOW A REDUCTION FROM 1310 BEDS TO 1192 BEDS WOULD BE CONDUCTED, AND DISCUSS THE BENEFITS AND LOSSES FROM ALLOCATING FUNDS TO MAINTAIN CURRENT BEDS OR REDUCE THE BEDS FOR THE REMAINDER OF THE FISCAL YEAR.

THE ORIGINAL REPORT IS TO BE DELIVERED NO LATER THAN SEPTEMBER 1, 2016, OR ABOUT SEPTEMBER 20, AND IS TO BE UPDATED NO LATER THAN SEPTEMBER 1 IN ORDER TO PROVIDE ONE MONTH LEAD TIME PRIOR TO THE JAIL BED CLOSURES. AND BECAUSE THE DEPARTMENTS REQUESTED TO RESPOND WHERE THE D.A.'S OFFICE AND COMMUNITY JUSTICE ARE, THAT'S WHY THE D.A. AND THE SHERIFF AND SCOTT TAYLOR HAVE PREPARED INITIAL COMMENTS TODAY. WHAT I WANT TO DO IS VERY BRIEFLY OVERVIEW THE TOPICS THAT WE HAVE BEEN DISCUSSING.

LET ME DIVE INTO THE OVERVIEW. SO AS MANY OF YOU KNOW, WE HAVE FUNDS THAT THE CHAIR ALLOCATED FOR THE LAW ENFORCEMENT ASSISTED DIVERSION OR THE LEAD PROGRAM. IN TERMS OF THE JAIL BED IMPACT WE DON'T KNOW YET WHAT THE IMPACT WILL BE. WE KNOW THAT THERE WILL BE AN IMPACT, AND WE ARE HOPING TO LAUNCH THE PROGRAM ON JANUARY 21 OF 2017. WE ARE HAVING VERY, VERY BUSY TIMES TRYING TO LAUNCH THIS PROGRAM. IN ADDITION, WE HAVE \$400,000 THAT COMMISSIONER SHIPRACK ALLOCATED FOR ADDITIONAL NURSE OR PROVIDER FUNDING IN THE BOOKING FACILITY TO MAKE SURE THAT WE CAN REDIRECT SOMEBODY TO A MEDICAL OR MENTAL HEALTH FACILITY WHEN APPROPRIATE. AND ALSO, INCREASE THE RELEASE TIMES SO THAT SOMEONE CAN GET OUT EARLIER AND INTEGRATE INTO SERVICES AND TREATMENT WHEN AVAILABLE.

Ms. Stamp: WE DON'T KNOW THE IMPACT ON JAIL BED DAYS. WE KNOW THERE WILL BE SOME. WE HAVE BEEN WORKING ON SOME MENTAL HEALTH PROCESSES INCLUDING THE AID AND ASSIST WHEN SOMEONE MAY NOT BE ABLE TO GAINFULLY AND MEANINGFULLY PARTICIPATE IN THEIR OWN DEFENSE. JUDGE JONES JUST LAST WEEK STARTED A DOCKET AT THE JUSTICE CENTER AND IS HERE TODAY IF THERE IS ANY QUESTIONS BUT WE KNOW THAT INDIVIDUALS WHO PARTICIPATE IN THE AID AND ASSIST EVALUATION PROCESS USE A DISPROPORTIONATE JAIL BED DAYS AND BACK TO BE STABILIZED, AND THAT CAN BE INCREDIBLY LENGTHY. WE'RE ALSO WORKING TO GET EVALUATORS INTO THE MULTNOMAH COUNTY DETENTION CENTER TO DO THOSE FORENSIC EVALUATIONS RATHER THAN SEND INDIVIDUALS DOWN TO THE OREGON STATE HOSPITAL, WHICH IS TIMELY, AND EXPENSIVE. DIRECTOR TAYLOR WILL DISCUSS HIS CHANGE IN THE SANCTION PRACTICES FOR INDIVIDUALS WHO RECEIVE A TECHNICAL VIOLATION FROM DCJ, AND HE'S NOTED SO FAR THAT IT WAS LAUNCHED IN AUGUST OF THIS YEAR. THERE WAS A DECREASE OF ABOUT 80 BEDS PER DAY IN UTILIZATION BY DCJ.

WE'RE ALSO HAVING DISCUSSIONS ABOUT POLICY HOLDS, INDIVIDUALS WHO ARE HELD PRETRIAL BECAUSE OF A POLICY OVERRIDE RATHER THAN BEING RELEASED OR DEFERRED FOR A PROGRAM FOR A SUPERVISED RELEASE, AND WE HAVE PROPOSALS PENDING BUT MAY REQUIRE ADDITIONAL FUNDING BECAUSE WE WOULD LIKE TO UTILIZE THE SPECIFIC TOOLS FOR THE DOMESTIC VIOLENCE OFFENDERS AND ALSO INCREASE THE UTILIZATION OF THE VICTIMS ADVOCATES UPON ENTRANCE INTO BOOKING. WE ALSO ARE DISCUSSING THE POSSIBILITY OF MOVING SOME SENTENCE MISDEMEANORS FROM BED SUPERVISION BEING SUPERVISED BY A JUDGE BACK TO BEING SUPERVISED BY COMMUNITY JUSTICE. AND THIS IS SOMETHING THAT HAPPENED DUE TO THE BUDGET CUTS IN 2008, AND WE IDENTIFIED THIS IS AN AREA THAT WE SHOULD IMPROVE THE PRACTICE AND GET FOLKS RIGHT BACK TO THE RIGHT LEVEL. TWO MORE QUICK AREAS AND I WILL HAND THE TORCH OVER, IS D.A. UNDERHILL IS DISCUSSING CHANGING THE WAY HIS OFFICE PROSECUTES AND HANDLING PUBLIC TRANSPORTATION, WHICH IS IPT, AN AREA THAT WE IDENTIFIED IN THE SAFETY JUSTICE CHALLENGE THAT NEEDED IDENTIFICATION, AND HE'S BEEN WORKING ON THAT.

WE DON'T KNOW THE IMPACT BUT WE ANTICIPATE THAT THERE WILL BE SOME. AND LASTLY, OUR MEETINGS HAVE NOTED THAT OUR SYSTEM, WHILE WE THINK IS A GOOD SYSTEM, AND CAN BE A VERY EFFECTIVE SYSTEM IT ACTUALLY HAS SOME SYSTEM INEFFICIENCIES. AND SO INDIVIDUALS SUCH AS JUDGE BLOCK, [INAUDIBLE], JUDGE JONES ARE WORKING ON THINGS THAT OUR SYSTEM COULD DO BETTER, A CONCRETE EXAMPLE IS INDIVIDUALS WHO ARE BOOKED ON A PROBATION VIOLATION, THAT THEIR HEARING IS SET FOR 14 DAYS OUT. DEFENSE ATTORNEYS ARE SAYING WE

CAN DO IT QUICK AND HER THAT SAVES 12 JAIL BED DAYS SO THOSE TYPES OF THINGS THAT THE SYSTEM COULD BE MORE NIMBLE AND RESPONSIVE IN ORDER TO MAKE SURE THAT WE HAVE THE RIGHT INDIVIDUAL AT THE RIGHT PLACE AT THE RIGHT TIME. SO I APOLOGIZE FOR THAT GLITCHY START BUT THAT'S A VERY HIGH OVERVIEW OF THE AREAS THAT WE'VE BEEN WORKING ON, AND I WOULD LIKE TO INVITE UP SHERIFF REESE.

Chair Kafoury: WILL HE EVER STOP CALLING YOU CHIEF REESE? HOW LONG IS THAT GOING TO LAST.

Sheriff Reese: OH, GOOD, GOOD. I WON'T TELL YOU WHAT THEY ARE CALLING ME. AGAIN, I AM MIKE REESE, THE SHERIFF OF MULTNOMAH COUNTY, AND I HAVE ASKED MIKE SHULTS, OUR CHIEF DEPUTY IN CHARGE OF THE CORRECTIONS SYSTEM TO JOIN ME TO WALK THROUGH THE PRESENTATION. ALL RIGHT. SO THE FIRST SLIDE THAT YOU ARE GOING TO LOOK AT IS JUST IN REFERENCE TO SOME OF THE THINGS THAT WE'RE GOING TO TALK, ABOUT THE AVERAGE DAILY POPULATION IN THE JAILS, THE AVERAGE DAILY POPULATION WITH DORM FORECLOSED, AND A NEW CAPACITY OF 1,251 AVERAGE DAILY POPULATION WITH DORM FOUR AND FIVE CLOSED AND A NEW CAPACITY OF 1,192. AND CLOSED STREET SUPERVISION, WHICH IS A TRIAL PROGRAM THAT THE SHERIFF'S OFFICE OPERATES, AND THEN TO PROVIDE SOME CONTEXT, WE ALSO HAVE OUR MULTNOMAH COUNTY PART ONE CRIMES COMPARED TO NATIONAL CRIME RATES. THE AVERAGE LENGTH OF STAY FOR AN INMATE IN OUR CORRECTIONAL SYSTEM, AND THEN OUR RECIDIVISM RATES, AND REASONS WE RELEASE PRISONERS.

YOU WILL SEE THE AVERAGE DAILY POPULATION CURRENTLY, AND THIS SHOWS THE RED LINE AS 1,310 BEDS. AND WE REVIEW THE AVERAGE DAILY POPULATION BY MONTH SINCE THE INCEPTION DATE OF THE CURRENT JAIL CAPACITY IN JULY OF 2010 TO PRESENT. AND THE LAST TWO FISCAL YEARS, FISCAL YEAR 2014 AND 2015, AND 2015-2016, HOW IT WOULD AFFECT THE FUNDS, AND 1,192 IS PROPOSED IN JANUARY OF 2017. AS YOU CAN SEE THE AVERAGE DAILY POPULATION IS THE GRAY LINE, AND THE BLUE LINE IS OUR 95% CAPACITY SO WE KNOW THAT WE CANNOT OPERATE AT 100% BECAUSE OF THE POPULATION MIX THAT COMES IN. SO EVERY INMATE THAT COMES IN TO BOOKING GOES THROUGH A CLASSIFICATION PROCESS, AND BASICALLY, IF YOU LOOK AT THE GENDER IS THE EASIEST THING, WE HAVE DORMS THAT WE CAN'T MIX GENDER SO YOU MAY HAVE BED SPACE IN ONE DORM BUT YOU HAVE A FEMALE ONLY DORM AND MALES COMING INTO THE CORRECTIONAL SYSTEM. YOU CAN'T USE 100% OF THE JAIL BEDS SO 95% WE GET INTO A POPULATION EMERGENCY, AND YOU CAN SEE OVER THE COURSE OF TIME THAT OUR AVERAGE DAILY POPULATION VARIES SIGNIFICANTLY.

Sheriff Reese: THERE WAS A TIME WHEN WE WERE ABOVE THAT LINE, BACK IN MAY OF 2012, AND THEN THROUGH SEVERAL MONTHS THERE, AND WE DIP DOWN IN NOVEMBER OF 2014, JANUARY OF 2015, A SIGNIFICANT DROP, AS WELL. SO IF WE GO THEN TO THE NEXT SLIDE, YOU WILL SEE THE NEW CAPACITY OF 1,251, WHICH IS WHERE WE'RE OPERATING RIGHT NOW. WE HAVE DORM 4 CURRENTLY CLOSED, AND THE NEW CAPACITY OF 1,251 IS THE LINE INDICATED IN DASHED RED. AND 95% OF THAT NEW CAPACITY IS INDICATED IN BLUE. THEN YOU ARE LOOKING AT FISCAL YEAR 2014-2015. AND 2015-2016 AND WHERE WE WOULD HAVE BEEN WITH THAT NEW CAPACITY. YOU CAN SEE THAT THERE WERE TIMES WHEN WE HAVE GONE ABOVE THAT 95%, AND ABOVE THE 1,251 IN THE LAST YEAR. SO GOING TO THE NEXT SLIDE WE INCLUDE DORM 4 AND 5 CLOSURE, AND A NEW CAPACITY OF 1,192. LOOKING AT THE LAST TWO YEARS OF THAT PROPOSED CAPACITY, THE ENTIRE FISCAL YEAR OF 2015-2016 IS ABOVE THE 95% OF CAPACITY, AND SIMPLY STATED TRENDS SHOW THE JAIL SYSTEM WILL BE OPERATING AT A POPULATION EMERGENCY LEVEL ON AN ONGOING BASIS MOVING FORWARD OF DECEMBER 31 OF THIS YEAR.

IT IS ALSO SIGNIFICANT TO NOTE THAT THE BOOKING DATA FOR THE SAME TIME MIRRORS OUR AVERAGE DAILY POPULATION TO A LARGE DEGREE MEANING WHEN BOOKINGS ARE LOW THE DAILY IS -- POLICIES LOWER BUT WHEN IT RISES, IT IS AT THE DAILY POPULATION AND THEY ARE INFLUENCED BY A NUMBER OF FACTORS INCLUDING RELATIVE PATROL, STRENGTH OF THE PORTLAND POLICE BUREAU, WHICH IS THE LARGEST PROVIDER OF FOLKS TO THE FRONT BOOKING, AND THEN THERE IS OTHER DRIVERS, OBVIOUSLY, TO THAT, AS WELL, THAT SOME OF OUR PARTNERS LIKE SCOTT TAYLOR WILL TALK ABOUT. WHILE PPB IS EXPERIENCE IS A SHORTAGE IN THE PATROL RANKS WHICH MAY BE DRIVING OUR BOOKINGS DOWN, THE CHIEF HAS INDICATED THEY ARE REORGANIZING AND AGGRESSIVELY TRYING TO HIRE MORE OFFICERS SO THEY ARE PUTTING MORE OFFICERS ON PATROL WHICH WILL DRIVE BOOKINGS UP.

ALSO I WANTED TO HIGHLIGHT CLOSED STREET SUPERVISION. IT'S THE ONE AREA OF THE SHERIFF'S OFFICE, CONTROLS IN TERMS OF PRETRIAL RELEASE. AND YOU CAN SEE THE AVERAGE DAILY POPULATION OF CLOSED STREET SUPERVISION FOR 2014-2015 AND 2015-2016, AND THESE ARE FOLKS THAT JUDGES HAVE ASKED THE CLOSED STREET SUPERVISION TO RELEASE ON PRETRIAL RELEASE AFTER AN ASSESSMENT AND THEY ARE CLOSELY MONITORED BY OUR ORGANIZATION. CLOSED STREET SUPERVISION IS OPERATING AT NEAR 100% OF THE CAPACITY CURRENTLY. DID YOU WANT TO STOP THERE AND GO TO ANOTHER OR PROVIDE CONTEXT?

Vice-Chair Smith: MADAM CHAIR I HAVE A QUESTION.

Chair Kafoury: GO AHEAD.

Vice-Chair Smith: THANKS. I WAS GOING TO CALL YOU CHIEF. THANKS, SHERIFF REESE. SO MY QUESTION, BECAUSE I DON'T HAVE YOUR POWER POINT. IT WOULD BE GREAT IF YOU COULD GET THAT SO WE CAN HAVE ACCESS TO THAT. AND THE QUESTION THAT I AM HAVING AS I AM LISTENING TO YOU IS WHERE ARE WE AND WHERE SHOULD WE BE RIGHT NOW IF WE ARE GOING TO CLOSE A DORM? CAN HE CLOSE A DORM WITH THE CURRENT STATUS?

Sheriff Reese: YES. THE DORM FOUR IS CLOSED, AND IT HAS BEEN FOR MOST OF THE SUMMER. WE'VE BEEN ABLE TO OPERATE WITH IT CLOSED WITHOUT A POPULATION EMERGENCY FOR THE LAST SEVERAL MONTHS.

Vice-Chair Smith: SO THOSE ARE 58 FOLKS THAT YOU THINK THAT WE CAN KIND OF GO THROUGH THE SYSTEM AND WE WOULD BE GOOD UNTIL THE END OF THE YEAR?

Sheriff Reese: AGAIN THE AVERAGE DAILY POPULATION IS DRIVEN BY A NUMBER OF FACTORS INCLUDING BOOKINGS, IF THE PORTLAND POLICE BUREAU SIGNIFICANTLY INCREASES THE PATROL STRENGTH THAT WE MAY SEE BOOKINGS GO UP, WE ARE LOOKING AT PAST TRENDS, AND I THINK THAT IT APPEARS THAT WE CAN SAFELY OPERATE IN THIS NEW CAPACITY AT THE CURRENT LEVEL OF STAFFING, AS LONG AS THE BOOKINGS REMAIN STATIC, AS WELL.

Vice-Chair Smith: SO YOU ARE SUGGESTING THAT WE CAN CONTINUE DOING WHAT WE'RE DOING WITH ONE OF THE DORMS CLOSED?

Sheriff Reese: IT APPEARS CURRENTLY WE COULD OPERATE SAFELY AT 95% OF THE CAPACITY WITH ONE OF THE DORMS CLOSED, WHICH WE WERE DOING. AS THE POPULATION DROPS WE CLOSE DORMS SO WE ARE NOT CONTINUING TO OPERATE A DORM THAT HAS ONLY A FEW INMATES IN IT. WE DO USE THOSE STAFF IN OTHER AREAS OF THE SYSTEM. SO WHEN WE HAVE THE ABILITY TO HAVE A DORM CLOSED AND IT ALLOWS US TO SAFELY OPERATE THE SYSTEM SO WE HAVE MORE ABILITY TO MANAGE THE TRANSPORTS WITHIN THE SYSTEM, AND AS WELL AS PROVIDE BETTER ACCESS TO MEDICAL CARE FOR THE INMATES INSIDE THE DETENTION FACILITIES, AND ALSO, MORE EXERCISE TIME FOR THE INMATES.

Vice-Chair Smith: WOULD YOU ADVISE US TO KEEP THE MONEY IN CONTINGENCY PAST DECEMBER? THE CURRENT MONEY THAT WE HAVE IN CONTINGENCY, JUST IN CASE, THAT SECOND DORM IS NEEDED, WOULD YOU ADVISE US TO KEEP IT IN CONTINGENCY UNTIL JUNE 30?

Sheriff Reese: YEAH, IF WE WERE TO CLOSE DORM 5 AT THIS POINT, WE WOULD BE IN AN EMERGENCY POPULATION RELEASE MODE AND WOULD LIKELY BE MATRIXING PEOPLE OUT OF JAIL.

Chief Deputy Shults: DO YOU MIND IF I HAVE ONE QUICK COMMENT?

Chair Kafoury: YES, AND THEN COMMISSIONER BAILEY HAS A QUESTION.

Chief Deputy Shults: THE COMMENT IS THROUGHOUT THE WEEK THE JAIL POPULATION NUMBERS FLUCTUATE THROUGH MONDAY THROUGH SUNDAY. WHEN THE COURT RELIEF IS NOT THERE WE ON MOST WEEKENDS HAVE COME UP TO THAT 95% WITH ONE DORM CLOSED WHERE I WILL GET A CALL FROM THE CAPTAIN SAYING THAT WE ARE VERY CLOSE. DO YOU WANT US TO OPEN THE DORM? WITH THAT IS RESOURCES AND A WHOLE BUNCH OF THINGS WHEN WE TRY TO OPEN IT, AND WE TEND NOT TO WANT TO OPEN IT. WE TRY TO MANAGE IT. IF WE ARE GOING TO OPEN IT WE WANT TO KEEP IT GOING BECAUSE IT'S A TREMENDOUS AMOUNT OF RESOURCES BUT MANY TIMES THIS SUMMER OUR NUMBERS HAVE COME UP TO THAT 95% WHERE WE WANTED TO REOPEN IT BUT WE STAYED FAST AND WERE ABLE TO KEEP IT CLOSED.

Commissioner Bailey: CAN YOU BACK UP TO THE ORIGINAL SLIDE WITH THE LONGER TERM TREND IN JAIL POPULATION. THANK YOU. THAT'S THE ONE THAT I AM LOOKING AT THERE. I SEE A LINE BEST FIT BUT EYEBALLING IT, IT LOOKS GENERALLY DOWN SINCE 2012 OR SO. AND IT SEEMS TO ME IN LOOKING AT THE SUBSEQUENT GRAPHS, I SEE A LOT OF GOOD NEWS IN THESE GRAPHS IN THAT YOU ARE ABLE TO MANAGE RIGHT NOW WITH THE DORM CLOSED, AND THAT EVEN WITH THE DECREASE OF CLOSING ANOTHER DORM, YOU ARE NOT SIGNIFICANTLY ABOVE WHERE THAT CAPACITY LEVEL IS.

SO I GUESS WHAT I AM TRYING TO UNDERSTAND IS YOU TALKED A BIT ABOUT THESE NUMBERS ARE STATIC NUMBERS, AND THERE IS, AS YOU DESCRIBED, SOME RISK IN TERMS OF THE BEHAVIOR OF THE POLICE DEPARTMENT AND THE BOOKINGS AND THOSE THINGS, AND IT SEEMED LIKE THERE IS SIGNIFICANT DOWNSIDE OPPORTUNITY AS WELL, TOO, IN THAT THERE IS AN OPPORTUNITY TO LOOK AT PROGRAMS WE TALKED ABOUT WITH LEED AND OTHER THINGS WHERE WE CAN REDUCE THE NUMBERS, AND WHAT THIS SAYS TO ME IN LOOKING AT THESE GRAPHS IS WE DON'T HAVE A LONG WAY TO GO TO BE ABLE TO MAKE THIS WORK, AND THAT WE ARE VERY CLOSE NOW AND HAVE BEEN OVER THE SUMMER. AM I READING THAT CORRECTLY.

Sheriff Reese: IF YOU ARE LOOKING AT DORM FORECLOSURE YOU ARE LOOKING AT IT CORRECTLY. IF WE WERE TO CLOSE DORM 5 WE WOULD BE MATRIXING THE PEOPLE OUT. WE WOULD LIKELY HAVE BEEN IN A POPULATION EMERGENCY, SO OUR NEW CAPACITY IS 1,192. 95% OF THAT NEW CAPACITY IS INDICATED IN THE BLUE LINE, AND IT IS BELOW WHAT WE WERE AT FOR ALL OF 2015-16, SO IF THE DORM 5 CLOSES WE WILL BE IN A

POPULATION EMERGENCY AND RELEASING INMATES. AND OBVIOUSLY, PART OF 2015-16 WE WERE OVER THE 100% CAPACITY.

Commissioner Bailey: SURE. I HEAR THAT AND I CAN SEE THE LINES. WHEN YOU LOOK AT THE SCALE ON THE SIDE, THOSE ARE NOT BIG NUMBERS THAT WE'RE TALKING ABOUT IN TERMS OF THE DIFFERENCES, AT LEAST TO MY EYES, AND WHEN YOU LOOK AT 2015, YOU ARE, OTHER THAN A SMALL PEAK AROUND MID MARCH, YOU ARE UNDER THE 100%, IN SOME CASES UNDER 95% BETWEEN THOSE, THE 2016 PEAKS ABOVE IT, AND ABOVE 95%, BUT IT DOESN'T LOOK FROM A SCALE, IT DOES NOT LOOK TO ME LIKE IT'S GOING TO BE THAT HARD TO CLOSE THE GAP.

Sheriff Reese: WE ARE THE INN KEEPER, AND YOU WILL HEAR FROM OTHER FOLKS BRINGING PEOPLE TO US. BASED ON THE PAST TRENDS WHAT WE ARE SEEING RIGHT NOW IS IF WE CLOSE, THE BOARD CHOOSES TO, TO CLOSE DORM 5, WE WILL MATRIX PEOPLE OUT OF THE FACILITY. AND AS WE GET TO A POINT WHERE WE HAVE MIKE SHULTS HAS TOLD ME THAT WE DO -- AND YOU WILL SEE IT IN THE PRESENTATIONS, WE DO A REALLY GOOD JOB AT THE FRONT END NOW OF GETTING PEOPLE OUT THROUGH THE RECOG PROCESSES, AND PSRP, AND BAIL.

SO A LOT OF PEOPLE ARE GETTING OUT BEFORE THEY ARE SPENDING THE NIGHT IN JAIL. SO A LOT OF THE GOOD, BAD GUYS, AS MIKE SHULTS HAS TOLD ME, ARE OUT, AND AS OUR POPULATION GETS LOWER, THE PEOPLE IN THERE ARE MORE AND MORE DIFFICULT TO MANAGE, AND TO PUT INTO APPROPRIATE HOUSING SITUATIONS FOR THEIR SAFETY, FOR THE STAFF'S SAFETY, AND FOR THE SAFETY OF OTHER INMATES, SO WE MAY GET TO WHERE WE CANNOT OPERATE AT 95% OF THAT CAPACITY. IT MAY BE 90% TO KEEP EVERYONE SAFE INSIDE THE FACILITIES.

Chair Kafoury: I THINK IT'S IMPORTANT TO REMEMBER THAT WE HAVE A LIMITED BUDGET, AND WE'RE TRYING TO BALANCE THE GOALS OF KEEPING PEOPLE SAFE, OUR PUBLIC, WHICH IS OUR NUMBER ONE PRIORITY, BUT WE'RE ALSO LOOKING AT, IS PUTTING PEOPLE IN JAIL, SOLVING THE PROBLEMS THAT BROUGHT THEM THERE IN THE FIRST PLACE? AND ONE OF THE THINGS THAT WE'LL BE LOOKING AT THROUGH SOME OF THE PROGRAMS THAT WE'RE DOING, AS YOU TALKED ABOUT, IS TRYING TO GET PEOPLE OUT, SO SPENDING DOLLARS THAT WE COULD HAVE SPENT SENDING THEM TO JAIL FOR A FEW DAYS, WHICH WOULD ARGUABLY NOT CHANGE THEIR BEHAVIOR, AND USING THOSE DOLLARS TO CURE THEM, OR TO HELP THEM GET ON THE PATH TOWARDS NOT COMMITTING MORE CRIMES AND GETTING, YOU KNOW, HANDLING THEIR DRUG AND ALCOHOL ADDICTION, THOSE ARE THE KIND OF QUESTIONS THAT WE'RE GRAPPLING WITH HERE TODAY.

Commissioner McKeel: SO THANK YOU. THANK YOU FOR THIS PRESENTATION. YOU TALKED ABOUT WHAT WILL HAPPEN IF THE PORTLAND POLICE STAFF UP IN MORE PATROL AND WHAT COULD HAPPEN. AS YOU WILL GET USED TO MY QUESTION, MULTNOMAH COUNTY IS BIGGER THAN THE CITY OF PORTLAND. SO COULD YOU TALK A BIT ABOUT EAST COUNTY AND WHAT IS HAPPENING OUT THERE, AS WELL?

Sheriff Reese: CERTAINLY. WE HAVE SEEN A SHIFT IN THE CRIME TO EAST PORTLAND AND EAST MULTNOMAH COUNTY. WHEN WE LOOK AT THE WORK WE'RE DOING AROUND THE JUSTICE REINVESTMENT, AND DIGGING INTO CRIME RATES WE KNOW THAT CRIME IS GOING UP IN PLACES LIKE FAIRVIEW AND GRESHAM AND EAST PORTLAND. ADDITIONAL RESOURCES ARE NEEDED TO ADDRESS THAT, BOTH FROM THE TREATMENT AND HOUSING PROVIDERS, AND ALSO, LAW ENFORCEMENT RESOURCES, AS WELL.

Commissioner McKeel: SO I THINK IT'S IMPORTANT AS WE LOOK AT THIS I KNOW WE NEED TO BE LOOKING AT WHAT IS OUR CAPACITY NEEDED FOR THE ALTERNATIVE SANCTIONS WE'RE GOING TO BE LOOKING AT AS WELL AS JAIL BEDS.

Sheriff Reese: THE PARTNERS COME UP AND YOU WILL HEAR THAT THERE IS A LOT OF MOVING PARTS IN THE CRIMINAL JUSTICE SYSTEM RIGHT NOW. WE HAVE GOT THIS BIG EFFORT AROUND JUSTICE REINVESTMENT WHERE STATEWIDE WE'RE TRYING TO LOWER THE PRISON POPULATION, AND BRING BACK THE PEOPLE TO THE LOCAL CONTROL HERE AND PROVIDE THE TREATMENT IN HOUSING, BUT IT'S ALSO IMPORTANT THAT WE HAVE SANCTIONS. THESE ARE FOLKS THAT WERE PRESUMABLY GOING TO PRISON. AND WE KNOW THAT WITH SHORT PERIODS OF INCARCERATION, WE COULD BE REALLY SUCCESSFUL IN CHANGING THEIR CRIMINAL BEHAVIOR.

Commissioner Shiprack: THANK YOU. I AM ENCOURAGED BY THESE CHARTS AND GRAPHS, AND I WANT TO SAY THAT PART OF THE REASON THAT I AM REALLY ENCOURAGED BY THEM, WE HAVE A NEW SHERIFF. WE HAVE GOT REALLY EXCELLENT JAIL MANAGEMENT. EVERYBODY TODAY. YOU KNOW WHO I AM TALKING TO, AND I WANT TO SAY THAT THIS IS WHY I FIND THIS REALLY ENCOURAGING. WE SPECIFICALLY INTENDED TO TAKE SOME TIME TO BUILD A RAMP SO THAT WE COULD DECREASE THE JAIL CAPACITY, AND SPECIFICALLY THE RAMP WAS DESIGNED TO ACCOMMODATE PEOPLE WITH MENTAL ILLNESS, LOW LEVEL OFFENDERS. THAT'S THE LEED PROGRAM, AND THE RN IN BOOKING DESIGN PROGRAM.

NEITHER OF THOSE PROGRAMS ARE ONLINE, AND WE HAVE CLOSED A DORM. SO THE TARGET OF THE ENTIRE NEW PROGRAMMING NOW, INSTEAD OF BEING TWO DORMS, BECOMES ONE DORM. SO I FEEL THAT OUR ATTENTION AND FOCUS IS GOING TO BE THAT MUCH GREATER ON THIS POPULATION, AND I ALSO FEEL THAT WE ARE BEGINNING NOW TO ADDRESS

THE REAL CHANGE. REAL CHANGE AND REAL ASSUMPTIONS, AND I THINK THAT THAT'S THE BIGGEST ASSUMPTION THAT IS BEING CHALLENGED, IS THE ASSUMPTION THAT MORE JAIL BEDS MAKE US SAFER.

I THINK THAT IN ORDER TO CHALLENGE THAT REALLY PRIMARY ASSUMPTION OF THE SYSTEM, THAT SIDE-BY-SIDE WE NEED TO MAKE SURE THAT WE ARE WORKING ON ACCURATE INFORMATION AND ACCURATE MEASUREMENT THAT WE KNOW HOW MANY PEOPLE IN JAIL ARE SUFFERING FROM MENTAL ILLNESS, AND THAT WE KNOW HOW MANY PEOPLE IN JAIL ARE THERE ON LOW LEVEL DISCRETIONARY ARRESTS LIKE INTERFERENCE WITH POLICE OFFICERS, DISORDERLY CONDUCT AND ALCOHOL AND DRUG CRIMES, THOSE CRIMES ADDRESSED IN THE LEED PROGRAM.

Commissioner Shiprack: SO I FEEL THAT WE ARE DEVELOPING OUR INFORMATION CAPACITY THROUGH DSFJ, AND I KNOW THE PORTLAND POLICE BUREAU IS BORING WORKING TO PULL TO GO THEIR DATA PROGRAM, AND SORT OF PIGGY-BACKING ONTO COMMISSIONER BAILEY'S OBSERVATION OF THESE LINES, I FEEL VERY ENCOURAGED. I THINK THAT WE ARE POISED FOR SOME REALLY SIGNIFICANT, MEANINGFUL CHANGES IN THE SYSTEM, AND I FEEL GOOD ABOUT THE PARTNERSHIP. THANK YOU.

Sheriff Reese: I COULDN'T AGREE MORE THAT WE HAVE HAD IN THE WHAT'S FEW YEARS RENEWED SENSE OF COMMITMENT TO DOING THE VERY BEST THAT WE CAN TO ADDRESS ISSUES OF EQUITY AND RACIAL DISPARITY WITHIN THE SYSTEM, AND LOOKING AT NEW OPPORTUNITIES, AND NEW EVIDENCE AROUND WHAT IS THE BEST PRACTICES IN ALL OF OUR VARIOUS PARTS OF THE CRIMINAL JUSTICES SYSTEM WHETHER IT'S LAW ENFORCEMENT OR PATROL AND PROBATION OR SMART SENTENCING BY JUDGES. SO AS WELL I AM ENCOURAGED. I THINK AS WE. YOU CAN ZIP AHEAD, MULTNOMAH COUNTY, YOU KNOW, IF WE LOOK AT WHERE WE'RE AT WITH PART ONE CRIMES, IN OUR COMMUNITY WE CAN SEE THAT WE ARE ABOVE THE NATIONAL AVERAGE, AND IN SOME WAYS SIGNIFICANTLY ABOVE THAT NATIONAL AVERAGE.

SO THESE ARE PEOPLE BEING VICTIMIZED, AND THESE ARE THE MOST SERIOUS CRIMES WE MEASURE, AND THERE IS AN EQUITY ISSUE THERE BECAUSE THE VICTIMS OF THE CRIMES ARE THE MEMBERS OF THE MINORITY COMMUNITY. IF YOU GO TO THE NEXT SLIDE AGAIN PROPERTY CRIMES ARE UP AS WELL IN MULTNOMAH COUNTY OVER THE NATIONAL AVERAGE. I JUST WANTED TO HIGHLIGHT, THIS POINTS OUT ONE OF THE THINGS YOU JUST TALKED ABOUT COMMISSIONER IS THE WORK THAT WE HAVE DONE IN REDUCING OUR RELIANCE ON JAIL BEDS. SO THE NATIONAL AVERAGE FOR LENGTH OF STAY IS 23 DAYS, WHICH IS THE RED LINE MEASURED SINCE 2013. IF YOU LOOK AT WHERE MULTNOMAH COUNTY HAS BEEN, FROM 2010 UNTIL NOW, WE ARE HALF THAT. SO OUR AVERAGE

LENGTH OF STAY IS 13 DAYS. SO WE ARE SIGNIFICANTLY BELOW WHAT THE NATIONAL AVERAGE IS FOR OUR RELIANCE ON JAIL BEDS.

Commissioner Shiprack: CAN I JUST SAY THAT THIS IS REALLY FASCINATING, AND I THINK THAT WE NEED TO KEEP OUR EYE EXACTLY ON THIS AND THESE GRAPHS AND OUR BED CAPACITY. I THINK SOME OF OUR ASSUMPTIONS, THE CORRELATION BETWEEN SAFETY AND BED CAPACITY ARE FICTIONS. ARE MORE A MATTER OF PERCEPTION THAN THEY ARE OF REALITY I THINK WE NEED TO TEST THAT, AND WHAT STANDS OUT FOR ME, JUST LOOKING AT THIS IS THE DECLINE IN PERSONAL CRIMES, AND ALTHOUGH THAT GAP IS SIGNIFICANT AND OF CONCERN, THAT REDUCTION IN PERSON CRIMES IN 2014 IN MULTNOMAH COUNTY, NOT THE COMPARISON, I WOULD SAY COMPARISONS ARE ODIUS BUT THAT WOULD BE PLAGIARISM BUT I WOULD ALSO SAY THAT THE CONNECTION HERE BETWEEN JAIL BEDS AND THE DEGREE OF DIFFERENCE BETWEEN MULTNOMAH COUNTY AND THE NATIONAL AVERAGE IS THERE IS NO ESTABLISHED CORRELATION THERE. SO I AM NOT SURE WHAT WE'RE TALKING ABOUT IN TERMS OF THE CAUSAL FACTORS.

Sheriff Reese: AND IT'S PART OF THE CONTEXT THAT WE PROVIDE SERVICES IN. AGAIN, ONE OF THE THINGS THAT WE LOOK AT IS RECIDIVISM RATES STATEWIDE, THERE IS A NEW MEASUREMENT OF THAT. CJC HAS DONE A GOOD JOB OF PUTTING THAT DATA OUT FOR STATEWIDE COMPARISONS SO MULTNOMAH COUNTY AND THE STATE OF OREGON, AND YOU CAN SEE HOW WE'RE DOING THERE. AGAIN THAT JUST IS CONTEXT FOR THIS. AND WE LOOK AT THE AGGRESSIVE ATTEMPTS TO KEEP PEOPLE OUT OF THE INCARCERATION AT THE FRONT END, SO AS PEOPLE GET ARRESTED, 30% ARE RECOGGED. AND THEN YOU CAN SEE COURT RELEASE AND PRSP, BAIL AND OTHER WAYS THAT FOLKS ARE RELEASED, INCLUDING CLOSED STREET SUPERVISION.

Vice-Chair Smith: MADAM CHAIR I HAVE A QUESTION. I WANT TO GO BACK SHERIFF, ARE YOU SUGGESTING THAT WE CONTINUE TO CLOSE DOWN BOTH DORMS OR ONE DORM?

Sheriff Reese: I THINK THAT THE SHERIFF'S OFFICE WILL CONTINUE TO OPERATE WITH THE DORM FORECLOSED AS LONG AS IT DOES NOT PUT US INTO A POPULATION EMERGENCY. IF IT DOES WE'LL COME BACK AND ASK FOR FUNDS TO REOPEN DORM 4. I WOULD NOT RECOMMEND CLOSING DORM 5 AT THIS POINT BECAUSE WE WOULD BE IN AN EMERGENCY RELEASE AND WE WOULD BE MATRIXING THE INMATES OUT, WHICH IS, AS YOU WILL HEAR FROM OTHER PARTNERS, BAD FOR OUR CRIMINAL JUSTICE SYSTEM.

Vice-Chair Smith: THAT'S WHAT I AM TRYING TO GET TO BECAUSE THAT'S WHAT WE ARE HERE TO FIGURE OUT, DO WE NEED TO KEEP IT IN CONTINGENCY OR NOT? SO YOUR SUGGESTION IS KEEP THE MONEY IN

CONTINGENCY BECAUSE SOMETHING MAY CHANGE AFTER THE FIRST OF THE YEAR?

Sheriff Reese: THERE CERTAINLY IS A LOT OF MOVING PARTS. AS WE TALKED ABOUT ALREADY, WITH OUR JUSTICE REINVESTMENT EFFORTS WE KNOW THAT OFFENDERS THAT WOULD HAVE GONE TO THE STATE PRISON SYSTEM ARE BEING HOUSED LOCALLY. THAT'S OUR PRELIMINARY --

Vice-Chair Smith: I AM CONCERNED ABOUT THAT, AS WELL. I AM CONCERNED THOSE FOLKS WHO WOULD NORMALLY GO TO PRISON WILL BE BACK INTO THE LOCAL JAILS AND IF WE DON'T HAVE A PLACE FOR THEM TO GO, THAT IF WE, YOU KNOW, GIVE OURSELVES THIS CUSHION, AND TAKE IT AWAY, THAT IT WILL BE USED FOR SOMETHING ELSE. WE WON'T HAVE AN OPPORTUNITY TO HAVE IT PAID FOR, AND THAT'S MY BIGGEST CONCERN. I DON'T WANT TO DO EMERGENCY RELEASE AND KEEP OUR COMMUNITIES, OUR NEIGHBORHOODS SAFE.

Sheriff Reese: CURRENTLY WE HAVE THE FLEXIBILITY TO REOPEN THE DORM 4 WITH OUR STAFFING LEVELS WHERE THEY ARE. IF WE WERE TO LOSE ADDITIONAL STAFF, IT WOULD MAKE IT CHALLENGING FOR US TO REOPEN A DORM IN AN EMERGENCY POPULATION RELEASE. WE DO HAVE OTHER THINGS THAT ARE GOING TO HOPEFULLY HAVE AN IMPACT SUCH AS LEED AND SMART SENTENCING AND SANCTIONING THAT MY DRIVE THE POPULATION DOWN, BUT WE DON'T KNOW AT THIS POINT THE IMPACT OF THOSE PROGRAMS.

Vice-Chair Smith: AND WE ARE NOT SURE WHEN THEY ARE GOING ONLINE.

Sheriff Reese: WE ARE THINKING THE FIRST OF THE YEAR.

Chief Deputy Shults: ONE LAST POINT, TODAY OUR NUMBERS, IF WE WERE TO GO WITH THE MATH OF 1,251 WITH THE JAIL POPULATION AS OF YESTERDAY AND TODAY WE WOULD BE AT ABOUT 94% ALREADY PUSHING INTO THAT ZONE OF POTENTIAL EMERGENCY RELEASE PROTOCOLS.

Ms. Stamp: AT THIS POINT I WOULD LIKE TO INVITE UP SCOTT TAYLOR AND D.A. ROD UNDERHILL. AND I WANT TO BE MINDFUL OF THE TIME. I WANT TO MAKE SURE THAT THEY GET THROUGH THE CONTENT AND WE CAN HAVE TIME FOR DIALOGUE AND MAKE SURE THAT WE ARE ANSWERING THE QUESTIONS DISCUSSED AT THE BEGINNING.

Mr. Taylor: GOOD MORNING. ONE OF THE BIGGEST INITIATIVES THAT WE'VE BEEN INVOLVED IN DCJ HAS BEEN THE EFFECT OF REDUCING THE LENGTH OF STAY, AND I WANT TO REMIND YOU IN OUR WORLD THE TWO LARGEST MANIPULATORS OF POPULATION ARE THE VOLUME AND LENGTH OF STAY. SO AS I TALK ABOUT SOME OF OUR INITIATIVES HERE WE ARE REALLY

FOCUSING ON THAT LENGTH OF STAY, GIVING YOU A DOCUMENT. THIS IS AN INTERESTING CULTURE CHANGE, AND DISCUSSION THAT WE MAY HAVE DIFFERENCES OF OPINION ON. A LOT OF THE RESEARCH THAT WE WORK WITH IS INDICATING THAT THE LENGTH OF STAY IS NOT WHAT CHANGES BEHAVIOR BUT THE CERTAINTY AND THE SWIFTESS OF IT, SO WE MOVE TO THAT MODEL MORE AGGRESSIVELY.

WHAT YOUR DECISION TO HAVE US TALK ABOUT, THE REDUCTION OF JAIL BEDS AND THE, AND BUILD THAT CULTURE FOR US TO HAVE THAT, ALLOWED US TO MOVE MORE AGGRESSIVELY TOWARDS THAT IN DCJ. AND SO AS WE MOVE DOWN, WE TRY TO GO THROUGH THE SLIDES, THIS IS A BRIEF THING. AND PARTICULARLY, COMMISSIONER SMITH I AM SORRY THAT YOU CANNOT SEE THIS BECAUSE YOU ASKED ME SPECIFICALLY WHEN WE WERE HERE IN MAY, WHAT WE WOULD DO.

Vice-Chair Smith: I CAN SEE YOURS. I CAN SEE YOUR POINT.

Mr. Taylor: OH, GOOD. SO WE LOOKED AT VOLUME OF ABOUT 398 SANCTIONS. WE DO PER MONTH IN MAY. IN SEPTEMBER YOU CAN SEE THAT WE REDUCED THAT NOT BY MUCH. WE'RE DOWN TO 340. WHAT WE DID IN ADJUSTING OUR GRID WE USE FOR APPLYING SANCTIONS, AND I WANT TO MENTION THIS, THIS STARTED AUGUST 1, SO WE HAVE HAD TWO MONTHS OR 1.5 MONTHS OF OFFICIAL TIME. SOME OF MY STAFF KNEW THAT WE WERE HEADING THIS WAY AND IN JULY STARTED WORKING IT. WE HAVE REDUCED THE LENGTH OF STAY FROM 10 TO 6.7 WHEN I LOOKED THIS MORNING. SO 6.8 ON THE CHART. THAT SHRINKAGE OF THOSE THREE DAYS IS WHAT ACCOUNTS FOR US MOVING FROM THIS.

WHEN WE LOOK AT THE POPULATION IN THE JAIL, WE'LL SHOW YOU A CHART BUT WHEN WE LOOK AT THE POPULATION IN THE JAIL WE ARE NOW ABLE TO LOOK, BECAUSE OF THIS CONVERSATION, WE HAVE REALLY BEEN REFINING FURTHER AND FURTHER WHAT WE KNOW ABOUT WHAT WE DIRECTLY IMPACT, AND WE DIRECTLY IMPACT ABOUT 140 SOME THAT ARE PROBATION OFFICERS CAN, IN FACT, TAKE PEOPLE TO JAIL. THAT'S WHAT THIS CHANGE IN SANCTIONING GRID IS. WE HAVE THE ABILITY TO HOLD PEOPLE THAT WE THINK NEED TO BE HELD LONGER, LONGER, AND FOR BASIC VIOLATIONS, AND FOR GETTING THE ATTENTION, WE HAVE SHRUNK THAT, AND YOU CAN SEE THAT BY JUST THAT THREE-DAY SHIFT WE MOVED FROM 143 TO 83. THAT'S 60 BEDS. WE DID NOT FIND AN INCREASE IN RECIDIVISM OR IN CRIME RATE. WHEN SOME OF THE LITERATURE YOU WILL SEE THERE AND NATIONAL STUDIES NOW COMING OUT INDICATE THE SAME THING. AND IN FACT, THEY INDICATE THAT THE RECIDIVISM RATE DROPS AS YOU GET MORE EFFECTIVE AT APPLYING DOSAGE AND ALSO EFFECTS SIGNIFICANTLY BOTH THE RECIDIVISM OF NORMAL CRIME AND VIOLENT CRIME.

SO WE PUT TOGETHER THIS CHART TO GIVE YOU SOME IDEA. THE MAY, I THINK, WHAT WE FORGET AND THE SHERIFF DOES A NICE JOB MONTHLY, AND ONE OF THE CHARTS SHOWING HOW MANY PEOPLE ARE THERE POST-PRISON AND I MEAN POST-COURT AND SITTING THERE FOR PRETRIAL, AND ABOUT 48% OF THE PEOPLE ARE THERE FOR PRETRIAL SO IT REALLY IS AN AREA THAT WE HAVE NOT EXPLORED DEEPLY. WE ARE IN A LOT OF CONVERSATIONS ABOUT IT. IT'S A PLACE WHEN YOU THINK OF THE VOLUME COMING IN, THAT AS WE BEGIN TO WORK ON THAT, SO WHEN YOU TALK ABOUT PROJECTIONS TO THE FUTURE, WE HAVE NOT REALLY HIT SOME OF THE BIGGER POPULATION SURPRISED. WE ARE WORKING WITH THE THINGS THAT WE HAD CONTROL OVER, SO THE SANCTION BEDS ARE DOWN BETWEEN THOSE TWO. IT SHRINKS THE PERCENTAGE OF THE PIE THAT DCJ IS RESPONSIBLE FOR. WE KNOW THAT IN BENCH PROBATION, THERE ARE MISDEMEANORS SOMEWHERE IN THE RANGE OF 200 BEDS, AND WE THINK ABOUT 100 OF THOSE AS WE WALKED THROUGH THIS OR THAT, ARE SANCTIONED BY THE COURT AND SPENDING A LONGER PERIOD OF TIME IN JAIL.

Mr. Taylor: WE THINK THAT SOME WORK ON THAT CAN REDUCE AGAIN THAT LENGTH OF STAY. AND WE'RE PLEASED. WE ALSO SUPERVISED PROBATION, OR POST-PRISON SUPERVISION, AND WHAT WE HAVE FOUND IS RECENTLY, AND WE'RE GOING TO CONTINUE TO LOOK AT THIS NUMBER, WE PICKED UP ANOTHER 40 BEDS THERE IN REDUCING THE LENGTH OF STAY AND THE VOLUME SO WE'LL LOOK AT THAT BECAUSE WE WANT TO MAKE SURE IT'S NOT AN ANOMALY IN THE SHORT PERIOD WE'VE BEEN LOOKING AT. I LOOK AT THE SAME DATA AND WE ARE ALL CONCERNED ABOUT WHERE THIS WILL GO AND WHAT THE FUTURE HOLDS AND THE SHERIFF OR I CAN TALK ABOUT IT, AND I GUARANTEE YOU WE EACH USE DIFFERENT CHARTS. WE CAN ALWAYS HAVE AN INTERESTING CONVERSATION TO TAKE YOU MORE THAN AN HOUR.

SO WHAT WE HAVE IS A REDUCTION IN JUST OUR SANCTION OF ABOUT 40%. AND THEN WE TALKED ABOUT THIS BUT WE ARE FOCUSING ON THE EFFECTIVENESS OF THE SANCTIONS THAT WE USE, AND I HAVE A VARIETY OF EXAMPLES BUT THE EASIEST ONE THAT I THINK THAT EVERYBODY CAN UNDERSTAND IS VITAMIN C, AND YOU CAN TAKE SO MUCH VITAMIN C AND IT HELPS YOU AND AFTER A CERTAIN POINT, YOU ARE JUST WASTING THE VITAMIN C. THAT'S KIND OF WHAT WE HAVE TO FIGURE OUT THE DOSAGE THAT WE USE ON BOTH TREATMENT AND INCARCERATION, AND WHEN DO WE NEED TO PROTECT THE COMMUNITY VERSUS TRYING TO CHANGE THE BEHAVIOR A LONG-TERM EFFECT? AND THAT'S WHAT WE ARE IN THE MIDDLE OF ALL THE RESEARCH AND THE DATA AND THAT'S WHY WE THINK THAT WE'RE IN AN EFFECTIVE, DOSAGE CONVERSATION. AND THEN WE TRY TO WORK ON CHANGING THE BEHAVIOR, AND WE THINK THAT THE SWIFT AND CERTAIN IS WHAT IS GOING TO TURN PEOPLE'S BEHAVIOR MORE THAN THE

LENGTH OF STAY WHEN WE LOOK AT THE RESEARCH THAT WE HAVE AVAILABLE.

SO WHEN WE ASK WHAT ARE MY PROBATION AND PAROLE OFFICERS DOING, THE VIOLATIONS WHERE THEY CAN JUST DIRECTLY IMPACT CONTINUATION LIKE THE USE OF ALCOHOL, A FAILURE TO REPORT TO THE OFFICER TODAY, WE'RE SUPPOSED TO BE HERE AT 9:00 AND YOU DID NOT SHOW UP SO THAT'S A VIOLATION. FAILURE TO PARTICIPATE IN TREATMENT. YOU WERE SUPPOSED TO, AND THAT'S A VIOLATION. AND WE TAKE A SAMPLE, A DRUG SAMPLE, WE FIND A DIRTY TEST, AND WHAT WE'RE LEARNING IN THIS NEW SCIENCE, WE'RE WORKING IN, IS THAT THE SWIFTNESS AND THE CERTAINTY AND WHERE WE PROBABLY HAVE BEEN A LITTLE BEHIND IS IN TRYING TO MAKE SURE THAT EVERY VIOLATION AND EVERYTHING RECEIVES A RESPONSE, BUT WE'RE ALSO LEARNING THAT IT'S NOT NECESSARY TO BE A HUGE RESPONSE OR A LONG RESPONSE. IT IS JUST THE IDEA OF WE RESPOND IMMEDIATELY, SO ON THESE THINGS, THERE MAY BE A ONE OR TWO-DAY JAIL OR MAY BE SOME CONVERSATION WHERE WE BRING YOU IN AND HAVE A CONVERSATION.

Mr. Taylor: THAT'S WHAT WE'RE TALKING ABOUT WHEN WE TALK ABOUT HOW WE HAVE UNPACKED IT SO FAR WITH OUR STRUCTURED SANCTIONS. IT'S NOT FOR NEW CRIMES AND THAT THING. IT ALLOWS FOR US TO HOW HOLD PEOPLE IN THAT CASE. WE ARE CONTINUING TO LOOK AT OUR ALTERNATIVES OTHER THAN JAIL. YOU FUND US FOR COMMUNITY SERVICE AND DAILY REPORTING CENTER FOR ELECTRONIC MONITORING, AS THE CULTURE SHIFTS WE SEE PEOPLE USING THOSE AS A WAY TO RESPOND TO CERTAIN BEHAVIOR. WE HAVE TALKED BRIEFLY ABOUT CHANGING SOME OF THE HOLD POLICIES. THE SHERIFF INDICATED THAT WE HAVE ABOUT, 100 SOME FOLKS OUT THERE, AND 500 ON RECOG. AND THE QUESTION IS CAN WE CONTINUE TO REFINE OUR TOOL AND OUR ASSESSMENT AND ACTUALLY LOOK AT THE PROCEDURAL INFORMATION AND ARE WE HOLDING PEOPLE BECAUSE OF THE PROTOCOL OR BUREAUCRACY THAT HAS PUT US IN CERTAIN STANCE. AND I THINK THAT'S THE CONVERSATIONS WE ARE HAVING ON A WEEKLY BASIS BECAUSE OF THE DECISION YOU MADE.

THEN WE TALKED A BIT ABOUT THE USE OF THE MISDEMEANOR PROBATIONERS. SEVERAL YEARS AGO AS ABBEY SAID WE CUT THE BUDGET AND THE SUPERVISION OF THAT POPULATION, WHICH MEANS THAT WHEN THEY VIOLATE THE JUDGES RESPOND. WE THINK OUR SWIFT AND CERTAIN MANAGEMENT OF THAT POPULATION MIGHT, ACTUALLY, AFFECT, AND THAT WILL BE A TREMENDOUS LENGTH OF STAY, A NUMBER OF THE MISDEMEANOR BENCH PROBATION PEOPLE THAT ARE IN JAIL, ARE THERE LONGER THAN SOME OF MY FELONS ARE THERE, AND A NUMBER OF THEM ARE ON JOINT SUPERVISION, SO WE THINK THAT WE CAN WORK THROUGH AND HELP THE COURT WITH SOME OF THAT.

THEN THERE IS A VARIETY OF ISSUES THAT WE BRING TO THE TABLE AND OTHER PEOPLE BRING TO THE TABLE AND I THINK THAT DIALOGUE WE ARE CONTINUING TO HAVE ON A NUMBER OF MEETINGS THAT WE NOW HAVE ARE ALL AROUND, HOW DOES THIS WORK AND THAT WORK AND WE GO TO HAVE THE AGREEMENTS AND WE GO TO HAVE ARGUMENTS AND PRESENTATIONS BUT AT THE END OF THE DAY, THE COLLABORATION WHERE WE FIND THE AGREEMENT OR FIND THE WILLINGNESS TO TRY SOMETHING, I THINK, IS VERY, VERY EXCITING, AND VERY RARE IN THE COUNTRY, AND SO I APPRECIATE YOU APPORTIONING US TO HAVE DIALOGUE THAT IS MAY HELP US OUT.

Mr. Underhill: THANK YOU. GOOD MORNING, CHAIR KAFOURY AND COMMISSIONERS. I ACTUALLY WANT TO BEGIN WHERE SCOTT LEFT OFF, AND THAT IS TO THANK YOU FOR THE OPPORTUNITY IN THE FORUM, REALLY, TO GIVE US A CHANCE TO TALK ABOUT THE WORK THAT WE DO. THE COLLABORATION THAT SCOTT REFERS TO, AND I WANT TO CIRCLE BACK, BUT KEEP IN MIND THAT YOU ARE PART OF THAT. THE FOUR OF YOU AND ACTUALLY COMMISSIONER SMITH, I KNOW YOU ARE JUST HERE IN VOICE ALONE BUT THE FIVE OF YOU TOGETHER GIVE US THE OPPORTUNITY TO COLLABORATE AND SHARE OUR WORK AND CHALLENGE US. SO WHEN WE LEAVE EACH OF YOU, WE MEET AMONGST OURSELVES NUMEROUS TIMES, AND IT'S NOT JUST SCOTT TAYLOR OR ROD UNDERHILL OR OUR NEW SHERIFF MIKE REESE, BUT WE SHOULD NOT FORGET THE COLLABORATION THAT INCLUDES THE DEFENSE BAR. LANE IS HERE IN PERSON AND DOES GREAT WORK TO HELPING US GET THINGS RIGHT IN THE COMMUNITY AND LET'S NOT FORGET THE COURT SYSTEMS. JUDGE JONES IS HERE BUT WE HAVE A LONG LIST OF PEOPLE THAT CONTRIBUTED TOWARDS A DYNAMIC CONVERSATION IN THE PUBLIC SAFETY FORUM. AND THOSE KINDS OF THINGS.

Mr. Underhill: IT SEGUES INTO I TEND TO ATTEMPT, AS BEST I CAN, TO TALK ABOUT OUR SUCCESSES AND CHALLENGE US TO DO BETTER. SO I WOULD LIKE TO START WITH THAT AND TALK ABOUT OUR SUCCESSES BECAUSE WE HAVE MANY AND WE SHOULD BE PROUD OF THEM, AND THEN WE'LL GET DOWN TO CHALLENGING, BUT SOME OF THOSE FALL IN THE CATEGORY OF WHAT ARE PEOPLE TALKING ABOUT US NATIONALLY? IT MATTERS TO US WHAT WE DO HERE LOCALLY. THAT MATTERS. BUT DO PEOPLE RECOGNIZE THAT AND DO WE FEEL GOOD ABOUT PEOPLE SAYING POSITIVE THINGS ABOUT US AROUND THE COUNTRY? THE ANSWER IS, SURE WE DO, AND IS THAT OCCURRING? THE ANSWER IS, IT REALLY IS.

I SENT TO MANY OF YOU A RECENT ARTICLE PUBLISHED BY THE MARSHALL PROJECT. THAT PROJECT IS ONE OF A LARGE HANDFUL OF PUBLIC SAFETY INVOLVED NATIONAL THINK TANKS. THEY PUBLISHED A REPORT THAT, ACTUALLY, IS JUST EXACTLY ON POINT FOR THIS CONVERSATION. IT MADE SURE TO REMIND EVERYBODY ON A NATIONAL CONVERSATION TO NOT JUST

THINK ABOUT PRISONS AND REDUCING PRISON RATES AND USE OF BEDS BUT REMEMBER LOCAL JAILS. AND THE ARTICLE IS MEASURING INCARCERATION, AND IT REFERENCES THE USE OF LOCAL JAILS.

AS A CRITICALLY ANALYZE SOME STATES NOT DOING SO WELL, AND I WILL NOT TALK ABOUT THEM, THEY MOVE INTO A SEGMENT AS THEY WANT TO CALL OUT POSITIVE THINGS, AND THEY LOOK AT OREGON. THEN MORE DIRECTLY THEY TALK ABOUT THESE FOUR STATES, AND OREGON IS JOINED IN THAT CONVERSATION WITH SUCH STATES AS IDAHO AND MINNESOTA, FOR EXAMPLE. WHEN THEY GET MORE GRANULAR IN THE LAST PARAGRAPH. THEY, ACTUALLY, THE QUOTE IS THE DATA FROM THESE FOUR STATES SUGGEST WHERE WE MIGHT LOOK FOR LEADERSHIP AND IDEAS, AND THE EFFORT TO REDUCE THE INCARCERATION.

THERE IS ANOTHER SENTENCE BUT THEN IT CALLS OUT SPECIFICALLY MULTNOMAH COUNTY, OREGON. ON A NATIONAL RESEARCH THINK TANK BEING CALLED OUT AS PLACES FOR PEOPLE AROUND THE COUNTRY TO LOOK FOR LEADERSHIP ABOUT HOW TO REDUCE OUR INCARCERATION. AT THE LOCAL JAIL TO INCLUDE PRISONS AND LOCAL JAIL, BUT NOT JUST THERE. WE WERE, AS PART OF THE MCARTHUR ANALYSIS, MCARTHUR CONTRACTED WITH JFA INSTITUTE, AND THEY CAME AND LOOKED AT SOME SNAPSHOT, GATHERED A LOT OF DATA AND WROTE A REPORT ABOUT THE JAIL AND THE STATUS OF THE JAIL ON SOME MEASUREMENTS THAT MATTER. IT HAS BEEN TALKED ABOUT BUT I THINK THAT IT DESERVES EMPHASIZING, AND THAT IS THE LENGTH OF STAY.

Mr. Underhill: SCOTT REFERENCES LENGTH OF STAY AND VOLUME. THERE ARE TWO DRIVERS OF USE AND LENGTH OF STAY IS ONE OF THOSE TWO. LENGTH OF STAY, THEY FOUND 12.4 WAS THE AVERAGE. WE CAN ROUND IT TO 13, AND THAT'S CONSIDERABLY LOWER THAN THE NATIONAL AVERAGE OF 23 DAYS. I TOOK IT UPON MYSELF TO CALL THE DRAFTER OF THAT REPORT, DR. JAMES AUSTIN. I TALKED WITH HIM AND I ASKED HIM OK, SO WE'RE 23 DAYS VERSUS 12.4 OR 13, THAT'S GREAT, BUT WHERE ARE WE LITERALLY?

I CONTRASTED HIS ANSWER WITH ANOTHER STUDY DONE BY BJA AND THE ANSWER IS WE'RE TIED FOR FIRST IN THE COUNTRY WITH OUR LENGTH OF STAY AVERAGE AND THAT'S WHAT HE INFORMED ME. YOU ARE 13 RIGHT IN THERE, AND YOU WERE TIED FOR THE LEADERS IN THE COUNTRY, AND THERE IS AN OUTLIER. HE WARNED ME ABOUT THAT, AND ALASKA HAS SO FEW NUMBERS THAT THEIR NUMBERS ARE LOWER THAN OURS, AND IT IS AN OUTLIER AND THE DATA IS UNRELIABLE, AND OUR LENGTH OF STAY IS TIED FOR THE BEST IN THE COUNTRY. I THINK WE DESERVE A LOT OF RECOGNITION APPROPRIATELY. WHEN I TALK ABOUT THE SUCCESSES WE'LL TALK ABOUT BUT CAN WE DO BETTER?

THERE IS ANOTHER DRIVER THAT MATTERS, AND THAT IS OUR RATE OF INCARCERATION, SO REMEMBER AS SCOTT REFERRED TO IT LENGTH OF STAY AND RATE OF INCARCERATION. SO JFA DID US A FAVOR AS FAR AS ANALYZING THAT. THEY CALLED IT THE JAIL INDEX SCORE. I TALKED TO DR. AUSTIN AND I SAID WHERE DOES THAT COME FROM, I DON'T SEE IT ANYWHERE. AND HE SAID THAT'S UNIQUE TO US. WE DEVELOPED THAT, AND HE TALKED TO ME ABOUT THE SCORE BECAUSE I LOOK AT IT, A REPORT SUPPLIED TO ALL OF US, AND OUR JAIL INDEX SCORE IS ONCE AGAIN NOT HALF BUT CLOSE TO HALF THE NATIONAL AVERAGE. SO BEING A BIT SPORTS MINDED PERSON I AM ASKING HIM, ARE WE ON THE PODIUM, RIGHT? MEANING FIRST, SECOND, OR THIRD, OR ARE WE SOMEWHERE NEAR, AND HE SAID YOU ARE ON THE PODIUM, AND HE SAID, GOING BY MEMORY, I THINK MULTNOMAH COUNTY WAS THIRD RELATIVE ACTIVE TO THE JAIL INDEX SCORE.

Chair Kafoury: WE WERE NOT FIRST?

Mr. Underhill: I ASKED HIM FOR THE DATA TO COMPARE. I HAVE NOT SEEN IT YET. SO HE WAS GOING BY MEMORY AND MAYBE HE MISREMEMBERED AND MAYBE WE ARE FIRST. BUT AT LEAST WE'RE SILVER OR BRONZE. SO THOSE ARE GREAT THINGS, AND WE SHOULD BE PROUD OF THOSE. NOW DESPITE THAT LET'S REMEMBER WHAT I THINK WAS A LARGE CATALYST FOR THIS CONVERSATION IS THE MCARTHUR REPORT BECAUSE THAT REPORT WHILE THE JFA INSTITUTE TALKED ABOUT SOME HEALTHY THINGS, THE MCARTHUR, THE PARENT RESEARCHER IF YOU WILL, HAD US SLOW DOWN ON A NUMBER OF THINGS. WHAT ARE THOSE THINGS, THE RACIAL AND ETHNIC DISPARITIES. WE HAVE RATES FROM WHAT GETS ARRESTED AND CASES GET SPLIT TO THE DISTRICT ATTORNEY'S OFFICE AND THEN AS ALL OF US CAN VISUALIZE THAT CONTINUUM OF CHECKPOINTS AND ABOUT SEVEN OR EIGHT OF THEM THAT MCARTHUR ANALYZED.

Mr. Underhill: THERE WAS DISPARITIES IN EVERY AREA, SOME MORE THAN OTHERS, AND I WILL COME BACK TO THOSE IN A MINUTE. AND THEN OUR WORK WITH INDIVIDUALS IMPACTED BY MENTAL HEALTH. SO THOSE ARE TWO AREAS THAT I THINK THIS COMMUNITY HAS HYPER FOCUSED ON AND CORRECTLY SO. SO WHAT HAVE WE DONE AND DOING TO BOTH ADDRESS THIS AND MENTAL HEALTH, WHILE SIMULTANEOUSLY, IF WE ARE NOT FIRST ON THE JAIL INDEX SCORE, TO PURSUE THAT. WE ARE FOR LENGTH OF STAY BUT CAN WE OVERALL RELATIVE TO THE RATE OF INCARCERATION AND LENGTH OF STAY. SOME OF THOSE ANSWERS SEGUE INTO LEED. I CHALLENGE MYSELF LOOKING AT THE VISUALIZING AS I AM NOW, AND I HAVE IT HERE BUT THE MCARTHUR REPORT, WITH RESPECT TO THE INDIVIDUALS CONTACTED ON THE STREET AND REFERRED TO THE DISTRICT ATTORNEY'S OFFICE, DO I HAVE LITTLE OR ANY IMPACT IN THAT MOMENT IN TIME AS OPPOSED TO ONCE I GET A CASE WHAT DO WE DO WITH IT. THE ANSWER IS, IT WOULD HAVE BEEN EASY TO SAY NO.

I DON'T HAVE ANY ROLE IN WHO GETS CONTACTED ON THE STREET AND WHAT GETS SENT TO ME. BUT I DON'T THINK THAT'S ACCURATE. I DON'T THINK NO I DON'T HAVE ANY ON THE STREET DO. BUT THE ANSWER THAT IS NOT RIGHT. AND COMMISSIONER SHIPRACK HAS DONE A DEEP DIVE INTO THIS PROGRAM. AND THAT WAS A PROGRAM WHERE THE OFFICERS AND THE MEMBERS OF THE PUBLIC SAFETY COMMUNITY COULD GRAB AND GET THEIR HANDS AROUND AND HELP TO ENCOURAGE-PARTNER WITH THE LAW ENFORCEMENT TO CHANGE THAT FIRST PART OF THE QUESTION, WHO GETS BROUGHT TO THE CRIMINAL JUSTICE SYSTEM, TO THE POINT OF JAIL AND REFERRAL TO A PROSECUTION OFFICE? SO THAT HAD US GRABBING A HOLD OF THE PROGRAM LEED AS ALL OF YOU KNOW, AND I TALKED TO THIS BOARD A COUPLE DAYS ABOUT LEED.

I DON'T KNOW THAT YOU SO MUCH NEED A REFRESHER ON WHAT LEED IS MORE THAN A STATUS UPDATE ON WHERE WE THINK THAT WE ARE. YOU HEARD COMMENTS ABOUT OPERATIONAL DATES, AND I THINK THAT THOSE OF YOU WHO TOOK THE TIME TO READ THE PAPERWORK YOU SAW THAT I WAS OPTIMISTICALLY HAD, THE FALL OF THIS YEAR, TOO OPTIMISTIC, MORE REALISTICALLY LOOKING AT JANUARY OF 2017, BUT I THINK WE HAVE THE POLICY PARTS WORKED OUT. WE'RE WORKING ON THE LOGISTICS. WE'RE LOOKING AT HAVING TEN CASE MANAGERS. AND THEY ARE PROBABLY GOING TO CARRY TO 25 TO 30 CASES OR SO PER PERSON SO WE MIGHT SEE 300 PARTICIPANTS IN THE LEED PROGRAM. THAT DOES NOT MEAN 300 A YEAR. THERE WILL BE SOME THAT COME IN THE FRONT DOOR AND THOSE THAT LEAVE OUT THE BACK DOOR WITH SUCCESS STORIES, AND THESE ARE INDIVIDUALS WHO WERE CONTACTED BY LAW ENFORCEMENT OFFICE, WHICH OFFICE WE TALKED ABOUT INCLUDE OTHER ISSUES SUCH AS HOMELESS.

Mr. Underhill: THE OTHER THING WE KNOW ABOUT THE DATA IN SEATTLE AND A LOOK HERE RECENTLY, IF YOU SAW ME CHECKING MY PHONE, IT WAS BECAUSE I GOT AN EMAIL FROM RALPH, ONE OF MY RESEARCHER WHO HAS PUT TOGETHER A VERY NEW, AND I HAVE GOT TO SINK MY TEETH INTO IT BUT A DEMOGRAPHICS SIMILAR TO WHAT WE SEE HERE IN MULTNOMAH COUNTY AND MORE SPECIFICALLY CASES THAT GET SUBMITTED TO THE OFFICE AND WHAT THAT LOOKS LIKE. I HAVE ALWAYS KNOWN AND BELIEVED IN NUMEROUS AREAS THAT THERE IS A DISPROPORTIONATE NUMBER OF INDIVIDUALS OF COLOR BEING CONTACTED, ARRESTED, JAILED, AND REFERRED TO MY OFFICE FOR PROSECUTION IN THE AREA OF DRUG POSSESSION. THE DATA THAT I AM SITTING ON BUT NEED TO DIGEST IS GOING TO MAKE THAT CLEAR THAT THE ANSWER IS YES.

WE ARE INTERESTED IN A NUMBER OF THINGS, REDUCING THE USE OF JAIL. THAT WILL BE A POSITIVE THING. REDUCING OUR NUMBER OF WHO GOES TO JAIL, THE DEMOGRAPHICS WILL BE A REDUCTION IN INDIVIDUALS OF COLOR.

THE SEATTLE EXPERIENCE THE NUMBERS ARE ABOUT 60% OF THE PARTICIPANTS IN LEED. OUR BLACK MOSTLY MEN IN THE AGE OF 40, ALTHOUGH IT'S ABOUT 30 -- 70 TO 30% MEN AND WOMEN IN THEIR PROGRAM. AND HEY, WE'RE GOING TO BE SUCCESSFUL WITH THIS. WE'RE GOING TO GET PEOPLE OFF DRUGS AND THROUGH A MODEL, WE'RE GOING TO HAVE A HEALTHIER COMMUNITY WITH COLLATERAL IMPACTS GOING TO BE OUTSTANDING FOR THE YEARS AND GENERATIONS TO COME. WE HAVE SOME OTHER THINGS. MCJRP, AND THERE IS ANOTHER AREA THAT I WILL MENTION AND TALK ABOUT, TIER 2.

AS A PROSECUTOR I AM INVOLVED IN CONVERSATIONS ABOUT REDUCED USE OF PRISON BUT THEN WHAT HAPPENS WHEN WE REDUCE THE USE OF PRISON? DO WE MOVE THAT DOWN RELATIVE TO SANCTIONS AND RESOURCE INVOLVEMENT TO THE LOCAL COMMUNITY WHEN WE DON'T USE PRISON RESOURCES? I WILL JUST SUMMARIZE IT BY SAYING OF COURSE WE DO. IT'S NOT AS IF THE OFFENSE DIDN'T HAPPEN BUT WHAT WE DID WITH THE OFFENSE, SO FOR THOSE THAT ARE NOT SENT TO PRISON, AND WE CAN BE PROUD OF, I THINK, THROUGH THE PROGRAMS THAT WE HAVE DONE, IS THERE A LOCAL IMPACT HERE IN MULTNOMAH COUNTY? THE ANSWER IS YES THERE IS. THE MCJRP PROGRAM, HIGH SUCCESS. HIGHLY SUCCESSFUL RELATIVE FROM A STATE STANDPOINT WHAT IS THE DESIRED GOAL AND ANSWER REDUCE YOUR USE OF PRISON BEDS IN THE STATE OF OREGON.

IS MULTNOMAH COUNTY DOING THAT AND THE ANSWER IS WE'RE THE LEADERS IN THE STATE. WE HAVE OUT OF ABOUT 1,000 PEOPLE, I WILL USE A ROUND NUMBER, 1,000 PEOPLE ELIGIBLE PER YEAR HISTORICALLY 500 WERE PUT ON PROBATION AND WE MOVED THAT UP TO CLOSER TO 700 TO 720 RIGHT IN THERE. WE HAVE ADDED 200 TO 220 OR SO ADDITIONAL PEOPLE A YEAR THAT ARE STAYING HERE LOCALLY THAT DIDN'T BEFORE MCJRP. THAT'S A GREAT THING RELATIVE TO THE HEALTH OF THE PRISON SYSTEM. ARE WE GETTING MONEY FROM STATE THROUGH GRANTS THROUGH THE 3194 JUSTICE REINVESTMENT GRANTS? YES. ARE WE SPENDING IT ON THE JAILS THIS BIENNIUM, AND THE ANSWER IS NOT DIRECTLY. WE DON'T WANT TO AND WE DON'T HAVE THE HARD DATA TO TELL YOU WHAT THE IMPACT IS, BUT WE HAVE GOT SOFT DATA SO FAR THAT'S TELLING US THERE IS AN IMPACT IN DAYS TO RESOLUTION BY AND LARGE AND AT TIMES SENTENCE DAYS.

Mr. Underhill: THERE IS ANOTHER ADJUSTMENT THAT THE DISTRICT ATTORNEY'S OFFICE HERE MADE ME, RELATIVE TO TIER 2 BALLOT MEASURE 11 AND JUVENILES, AND I LOOKED AT BACK TO THE RED CONVERSATION BECAUSE THAT'S WHEN I FOCUS ON THE TWO PRIMARY THINGS TO GRAB ONTO TO WORK ON OUT OF MCARTHUR STUDY AND THEN JUST MY AWARENESS, IT'S ALREADY MENTAL HEALTH, SO I MADE AN ADJUSTMENT RELATIVE TO WORKING WITH, AND IT DESERVES RECOGNITION, WE MET WITH HIS STAFFER AND THE COURT SYSTEM AND I TALKED TO LANE BORG

ABOUT ADJUSTMENTS IN THE AREA OF JUVENILES, THAT GO TO PRISON OR NOT AND WHAT CAN WE DO WITH THEM LOCALLY. SO WHEN WE CHOOSE TO NOT SEND SOMEONE TO PRISON THAT IS A GREAT THING. WE NEED TO RECOGNIZE THAT THERE IS AN IMPACT HERE TO WORK WITH THAT INDIVIDUAL. SO SOME OF THOSE IMPACTS, WE'LL SEGUE INTO LOTS OF GOOD WORK AND THAT WE WILL CONTINUE TO DO BUT WE NEED TO BE AWARE OF SOME OTHER STATISTICS SO AS TO BE AWARE OF THEM AND FACTOR THEM INTO OUR DECISION-MAKING.

Chair Kafoury: I DON'T MEAN TO INTERRUPT YOU BUT WE ARE COMING QUICKLY UPON THE TIME THAT WE HAVE ANOTHER SPEAKER, JUDGE JONES, AFTER YOU. WE WANT TO HEAR WHAT YOU HAVE TO SAY.

Mr. Underhill: I UNDERSTAND. SO CRIME RATES. WE SAW SOME, YOU KNOW, INFORMATION UP THERE, AND IT IS A VERY GOOD CONVERSATION ABOUT WHAT ARE THE RIGHT NUMBER OF DAYS FOR A LOCAL JAIL TERM. WHAT ARE THE RIGHT NUMBER OF PRISON MONTHS OR YEARS FOR ANOTHER INDIVIDUAL. THIS IS AN EXACT SCIENCE. IT JUST IS. I KNOW THAT FOR EXAMPLE TAKING IT OUT OF THE STATE OF OREGON AND LOOKING AT THE STANFORD EXPERIENCE WITH THE SEXUAL ASSAULT ON CAMPUS, AN INDIVIDUAL WHO SEXUALLY ASSAULTED AN UNCONSCIOUS WOMAN WENT TO TRIAL, FOUND GUILTY AND SENTENCED TO A CERTAIN SENTENCE. MOST PEOPLE FROM WHAT I COULD TELL AND MYSELF WERE EXTREMELY BOTHERED BY HIS LENGTH OF SENTENCE. HE GOT SIX MONTHS IN JAIL AS OPPOSED TO A HEALTHY PRISON TERM. THERE WASN'T IN THE SOCIAL MEDIA AND WHATNOT THAT I WAS ABLE TO CONSUME A LOT OF TALK ABOUT HIS RECIDIVISM PROPENSITY AND THINGS LIKE THAT.

Mr. Underhill: THERE WAS A DEGREE OF SOCIETAL EXPECTATIONS OF ACCOUNTABILITY AND EXPECTATIONS RELATIVE TO PUNISHMENT. THERE IS A PLACE FOR THAT PORTION TO BE CONTINUED TO BE THOUGHT OF, AND THAT IS NO KEENER EXAMPLE COMES TO MIND FROM THE NATIONAL CONSCIOUSNESS OF A GENERALIZED SEEMINGLY SOCIETY OUTRAGE OVER THAT INDIVIDUAL WHO ONLY SERVED A FEW MONTHS. WAS THAT BASED ON HIS GOING TO HAVE RECIDIVISM? IT SEEMED MORE LIKE A SOCIETAL EXPECTATION. SO THERE CONTINUES TO BE APPROPRIATELY SO BUT WE NEED TO BE CAREFUL NOT TO PUT THAT IN THE WRONG PLACE OR BE TOO OVERLY ENTHUSIASTIC ABOUT SENTENCING SOMEBODY HARSHLY. WE NEED TO ABSOLUTELY BE CAREFUL ABOUT THAT AND WORK ON PROGRAMS AND WORK ON DATA RELATIVE TO RECIDIVISM RATES. THERE IS A BALANCE OF ALL THOSE. I TEND TO THINK OF IT AS A NUMBER OF VARIABLES THAT COME INTO PROFESSIONAL JUDGMENT AND WE LOOK AT A NUMBER OF THEM.

A VARIABLE FOR US TO CONSIDER AS WE USE OUR PROFESSIONAL JUDGMENT ABOUT THE HEALTH OF THE PUBLIC SAFETY SYSTEM, AND IT

DOES BEAR AT LEAST COMMENT THAT COMMISSIONER MCKEEL YOU ASKED ABOUT CRIME RATES IN GRESHAM. SINCE 2009 THE VIOLENT CRIME RATE HAS RISEN 29%. THE PROPERTY CRIME RATE IN GRESHAM SINCE 2009 TO 2014, BECAUSE THAT'S WHEN THE FBI'S STATISTICS ARE UP TO DATE, HAS RISEN 20%. PORTLAND'S PROPERTY CRIME RATE HAS RISEN 10.8% FROM 2009 UNTIL 2014 WHEN THE FBI STATISTICS WERE IN PLACE. GOOD NEWS, THE ONE AREA THAT WE HAVE GONE DOWN IS PORTLAND, VIOLENT CRIME IS DOWN SLIGHTLY SINCE 2009 TO 2014. WHEN WE LOOK AT THE NATIONAL CONTEXT, YOU KNOW, WE HAVE CRIME RATES THAT JUST ARE ABOVE THE NATIONAL AVERAGE. WE HAVE A TREND HERE LOCALLY SINCE 2009, WHEN WE LOOK AT THE WINDOW BETWEEN 2002 AND 2009 THE CRIME RATES WENT DOWN BUT TRENDED UP A BIT. AND IT'S JUST FOR SOMETHING FOR US TO BE AWARE OF. MAKE SURE THAT WE HAVE PROGRAMS IN PLACE AND MAKING SURE THAT WE ARE LOOKING AT THESE.

Commissioner Shiprack: IF I CAN, IN THE PODIUM SPOT PART OF THIS, HAS APPEALED TO ME AND A PRESIDENTIAL ELECTION YEAR, AND YOU DID BRING UP THE MARSHALL PROJECT AND THAT'S EXCITING WE ARE DOING SO WELL WITH THE MARSHALL PROJECT. I WANT TO SAY WITH THE SANTA CLARA JUDGE AND THE SENTENCE THAT THE STANFORD RAPIST RECEIVED THAT REMINDS ME OF WILLIE HORTON, AND WILLIE HORTON CERTAINLY PLAYED AN IMPORTANT PART IN THE PRESIDENTIAL ELECTION A FEW YEARS AGO. I THINK IT'S ALMOST 30 YEARS AGO. I THINK I HAVE HAD STAFF PEOPLE WHO WERE NOT BORN THEN, BUT I THINK ONE OF THE ADVANTAGES OF THIS CONVERSATION, AND I REALLY APPRECIATE YOUR APPRECIATION OF THIS BOARD INVITING THE CONVERSATION AND INVITING IT IN THE CONTEXT OF MEASURING REAL NUMBERS.

Commissioner Shiprack: I THINK PART OF THAT IS UNDERSTANDING HOW EMOTIONAL WE CAN BE AND WHAT TRIGGER CONCEPTS CRIME AND INDIVIDUAL CRIMINAL EVENTS CAN BE IN THE IMAGINATION OF THE PUBLIC I WANT TO SAY COMMISSIONER MANAGE KEEL HAVE I HAVE BEEN ENGAGED WITH THE NATIONAL ASSOCIATION OF COUNTIES, AND COMMISSIONER SMITH. AND WE BROUGHT SOME LAURELS TO THE COUNTY. I LIKE TO THINK THAT WE ARE ALWAYS IN FIRST PLACE BUT I SUPPOSE THAT WE CAN IMPROVE. I WOULD BE INTERESTED SINCE WE'RE TALKING STATISTICS AND NUMBERS, I WOULD BE INTERESTED IN WHERE MULTNOMAH COUNTY FALLS IN THE AVERAGE OF LARGE URBAN COUNTIES. AND I THINK THAT WE HAVE TO BE COGNIZANT OF WHO WE'RE COMPARING OURSELVES WITH. I ALSO THINK THAT WE HAVE TO BE COGNIZANT OF THE CRIME RATE IN A PEACEFUL AND QUIET LITTLE TOWN LIKE GRESHAM COMPARED TO LIKE A BIG, BUSTLING, NASTY URBAN COMMUNITY LIKE PORTLAND, MY COMMUNITY. THAT AS WE HAVE GROWTH, IN A SMALLER COMMUNITY, A CRIME RATE MAY BE, ESPECIALLY WHEN IT'S EXPRESSED AS PERCENTAGE GROWTH, MIGHT APPEAR TO BE LARGER THAN THE PHENOMENON ITSELF.

SO I THINK THAT AGAIN JUST THIS WHOLE CONVERSATION ABOUT CRIME AND HOW WE ADDRESS IT AND HAS GOTTEN OUT OF THE CONTEXT, I THINK, OF THE PUBLIC SAFETY, WHICH IS WHAT WE'VE BEEN ABLE TO FOCUS ON HERE, AND I REALLY APPRECIATE THAT ALL OF THE PARTNERS AROUND THE TABLE HAVE DIFFUSED SOME OF THOSE EMOTIONAL TRIGGERS AND BEEN ABLE TO BRING US BACK TO PUBLIC SAFETY. I WANT TO SAY THAT THE MARSHALL PROJECT ACTUALLY AS COINCIDENTALLY LAST YEAR DID A PIECE CALLED WILLIE HORTON REVISITED, AND THEY INTERVIEWED WILLIE HORTON AND ASKED IF 30 YEARS LATER HE STILL MATTERS. JUST CONTENT AND PERSPECTIVE.

Ms. Stamps: DO WE NEED TO FINISH UP OR DO WE HAVE A MOMENT FOR THE JUDGE?

Chair Kafoury: LET ME THINK. WE HAVE A MOMENT FOR THE JUDGE, YES, WE DO, OF COURSE WE DO.

Ms. Stamps: I APPRECIATE YOUR GENEROSITY.

Chair Kafoury: THANK YOU JUDGE JONES FOR BEING SO PATIENT.

Judge Jones: IT WAS INTERESTING. I AM ED JONES THE CHIEF CRIMINAL JUDGE HERE IN MULTNOMAH COUNTY. IT WOULD BE NICE IF WE COULD REDUCE CRIME BY INCREASING THE SIZE OF THE JAIL BUT ALL THE EVIDENCE IS THAT THAT DOES NOT WORK. SO THE QUESTION IS, IT HAS TO BE TURNED AROUND. ARE THERE PEOPLE IN THE JAIL THAT WE COULD SUCCESSFULLY DEAL WITH AT LESS COST IN SOME OTHER WAY? I THINK THE ANSWER IS ABSOLUTELY. THERE IS TWO WAYS YOU LOOK AT THE JAIL. THERE IS THE PEOPLE IN THE JAIL THAT WE ALREADY THOUGHT ABOUT. THEY ARE SENTENCED AND SANCTIONED AND SERVE IT GO OUT AND THE PEOPLE THAT WE'RE THINKING ABOUT, AND THIS IS WHERE THE SYSTEM INEFFICIENCIES COME IN ON HOW MUCH TIME THEY SIT WHILE WE'RE THINKING ABOUT THEM IS A PLACE THAT SIGNIFICANTLY GAINS CAN BE MADE AT NO PUBLIC SAFETY COST.

Judge Jones: ON THE SENTENCED END ALL THE MODERN EVIDENCE IS THAT THE SANCTIONS JUDGES IMPOSE ARE NOT THE MOST EFFECTIVE SANCTIONS. DCJ HAS LEARNED THAT LESSON. YOU SEE IMMEDIATE RETURN ON YOUR JAIL BED PROBLEM. IT IS SLOWER TO CHANGE THE MIND OF 38 JUDGES BUT THERE IS NO REASON TO THINK THAT WE CANNOT MOVE IN THAT DIRECTION AND MAKE GAINS ON THAT END. ON THE PROCESSING TIME THERE ARE MAJOR GAINS. ONE IS THE MENTAL HEALTH DOCKET. PEOPLE WHO GET MISDEMEANORS WITH MENTAL HEALTH PROBLEMS SPEND VASTLY MORE TIME IN CUSTODY THAN PEOPLE WHO DON'T HAVE MENTAL HEALTH PROBLEMS. IT'S NOT HARD TO SEE THAT THAT'S NOT VERY FAIR.

IT'S A CHALLENGE TO WORK OUT HOW IT WILL BE DIFFERENT AND THE BIGGEST ISSUE ABOUT DEALING WITH THE PEOPLE IN THE JAIL WHO DON'T NEED TO BE THERE, IS HAVING EFFECTIVE TOOLS FOR PICKING THEM OUT. IT COST MONEY TO SORT THEM. THAT'S REALLY WHAT IT COMES DOWN TO. IF WE SORT BETTER WE CAN REDUCE JAIL USAGE BUT YOU DON'T SORT FOR FREE. YOU NEED TOOLS AND PEOPLE AND YOU CAN SORT AND WE'RE GOING TO DO THAT IN D.V. AND IMPROVE HOW WE SORT THE D.V. PEOPLE, AND JUDGE MCKNIGHT IS LEADING THE EFFORT AROUND THAT.

WE ARE CERTAINLY GOING TO DO MUCH BETTER AROUND PROCESSING THE MENTAL ILL ALTHOUGH FRANKLY WE HAVE A LONG WAY TO GO ON THAT FRONT. THERE IS NO QUESTION THE EFFICIENCIES ARE THERE AND NO PUBLIC SAFETY RISK, NO UNREASONABLE PUBLIC SAFETY RISK IN IMPROVING HOW WE PROCESS THESE PEOPLE, HOW WE ASSESS THEM AND WHERE WE KEEP THEM. WE DON'T NEED TO KEEP A LOT OF OUR MENTALLY ILL IN JAIL PEOPLE IN A \$00 A -- \$200 A DAY JAIL BED. THEY COULD BE KEPT IN A MORE EFFICIENT MANNER IF WE DECIDED HOW WE WERE GOING TO GO ABOUT THAT.

Chair Kafoury: DO WE HAVE ANY QUESTIONS FOR THE JUDGE? THANK YOU. ANY QUESTIONS FROM OUR SPEAKERS TODAY?

Commissioner McKeel: CHAIR, THANK YOU. I WANT TO THANK EVERYBODY THAT HAS COME FORWARD AND ALL OF YOUR WORK YOU ARE DOING TOGETHER TO LOOK AROUND THIS ISSUE. I THINK THAT WE ALL WANT TO REDUCE THE NUMBER OF JAIL BEDS. ALSO FOR ME I WANT TO FEEL ASSURED THAT PEOPLE ARE GETTING TO THE PROPER PLACE THAT THEY NEED TO BE AS WELL. I APPRECIATE THAT YOU ARE ALL DOING THIS WORK. ARE YOU MEETING AT 7:00 A.M.? THAT'S WHAT I WANT TO KNOW. I KNOW THE OTHER ONE THAT YOU HAVE IS 7:00 A.M. BUT THANK YOU VERY MUCH, AND THANKS TO COMMISSIONER SHIPRACK FOR HER LEAD ON PUBLIC SAFETY ALWAYS ON THIS BOARD. THANK YOU.

Chair Kafoury: GREAT, THANK YOU AND THANKS FOR COMING AND WE WILL CONTINUE THIS FASCINATING CONVERSATION I AM SURE. ALL RIGHT CHANGING HATS BUT STILL TALKING ABOUT THE ELECTION IS OUR ELECTION'S DIVISION. COME ON DOWN. THANK YOU FOR THAT SEGUE COMMISSIONER SHIPRACK. BETWEEN THE PRESIDENTIAL ELECTION AND ANOTHER PRESIDENTIAL ELECTION.

**B.2 Board Briefing on Presidential Election Preparations and Voter Education and Outreach Program. Presenters: Tim Scott, Director of Elections; and, Catherine McMullen, Voter Education and Outreach Specialist.**

Commissioner Bailey: I HAVE TO LEAVE AT 11:40, SO IF I GET UP IN THE MIDDLE OF THE PRESENTATION, IT IS NOT A REFLECTION ON THE PRESENTERS.

Mr. Scott: OKAY, THANKS.

Chair Kafoury: THANKS. WE ONCE HAD A JOKE ABOUT MIKE JASPIN HAVING TO DO MATH IN FRONT OF US BUT I THINK THAT IT'S EQUALLY CHALLENGING TO TYPE AND TO DO TECHNOLOGY WHILE EVERYONE IS WATCHING, SO CONGRATULATIONS.

Mr. Scott: WELL THANK YOU. WE'RE MAKING PROGRESS HERE. I AM ALMOST HERE. GOOD MORNING, CHAIR KAFOURY AND COMMISSIONERS AND THANK YOU FOR ALLOWING US TIME TO COME TODAY AND TALK TO YOU ABOUT THE ELECTIONS DIVISION. WE ARE HERE TODAY TO GIVE YOU AN UPDATE ON WHAT HAS BEEN HAPPENING IN OUR WORLD. FIRST AND FOREMOST EVERYONE SEEMS TO KNOW ABOUT THE PRESIDENTIAL ELECTION CYCLE THAT'S HAPPENING. THAT'S NOT ALL. WE ARE IN THE MIDDLE OF IMPLEMENTING THE OREGON MOTOR VOTER, AT LEAST I THINK OF IT, WE'RE IN THE MIDDLE OF THE FIRST YEAR ROUGHLY AND WE'LL GIVE YOU AN UPDATE ON THE IMPLEMENTATION OF THE TALLY SYSTEM THAT WE THOUGHT THAT WE PURCHASED LAST YEAR AND TALK ABOUT SOME OF THE SUCCESSES FROM THE PRESIDENTIAL PRIMARY IN MAY AND TELL YOU WHAT WE'RE DOING TO BE COMPLETELY PREPARED FOR NOVEMBER.

WITH ME IS CATHERINE MCMULLEN OUR VOTER EDUCATION AND OUTREACH SPECIALIST AND SHE WILL GIVE YOU AN UPDATE ON THE NEW VOTER EDUCATION OUTREACH PROGRAM. GO OVER WHAT WE LEARNED FROM THE SURVEY AND THE FOCUS GROUPS THAT WE CONDUCTED IN APRIL AND GIVE AN OVERVIEW OF THE PROGRAM SO FAR AND TALK ABOUT HOW OREGON MOTOR VOTER IS CHANGING THE ELECTORATE WITH A LOT OF NEW REGISTERED VOTERS COMING INTO THE SYSTEM AND WHAT THE NEEDS OF THESE NEW VOTERS ARE, THEN TALK ABOUT LANGUAGE ACCESS. SO AS YOU ALL KNOW OREGON IS WELL-KNOWN FOR ITS INNOVATIVE VOTING SYSTEMS, AND OMV IS NO DIFFERENT, BY ANYONE'S STANDARDS. SO IT'S BEEN INCREDIBLY SUCCESSFUL AT REGISTERING VOTERS.

Mr. Scott: IN MULTNOMAH COUNTY WE HAVE REGISTERED MORE THAN 36,000 NEW VOTERS SINCE JANUARY 1ST, AND I SAW A REPORT A COUPLE OF WEEKS AGO THAT STATEWIDE OVER 250,000 MAILERS WERE SENT OUT WITH INCREASING REGISTRATION ON THE STATE LEVEL AS WELL. THE BIG BENEFIT FOR US ADMINISTRATIVELY IS THE TRANSFER OF ELECTRONIC RECORDS FROM THE DMV TO THE SECRETARY OF STATE'S OFFICE ONTO US TO REGISTERED VOTERS. THIS IS A HUGE IMPROVEMENT OVER THE PAPER SYSTEM THAT WE HAD BEFORE WHERE WE RECEIVED THE PAPER REGISTRATION DIRECTLY FROM DMV, AND IT'S DEFINITELY CUT DOWN ON THE DATA ENTRY TEAM AND THE ERRORS IN PROCESSING THOSE.

TO GIVE YOU SOME IDEA, WHEN WE ENTERED PHASE 2, WHICH WAS SOME CALL IT THE REACH-BACK PORTION OF OREGON MOTOR VOTER, MULTNOMAH COUNTY RECEIVED 15,000 REGISTRATIONS TO PROCESS ELECTRONICALLY AND ONLY TOOK 3.5 STAFF, OR TOOK EIGHT STAFF ABOUT 3.5 DAYS TO REGISTER 15,000 VOTERS ELECTRONICALLY. IT WOULD HAVE TAKEN US LONGER BY PAPER. AND THEN ONE OF THE REALLY COOL THINGS ABOUT THE MOTOR VOTER IS THE TRANSPARENCY OF IT.

THE SECRETARY OF STATE'S OFFICE HAS BEEN POSTING MONTHLY REPORTS ON THEIR WEBSITE, AND HERE I HAVE TAKEN ONE OF THEIR GRAPHICS THAT SHOWS THAT THE VAST MAJORITY OF PEOPLE ARE COMING OVER AUTOMATICALLY AND BEING REGISTERED AS UNAFFILIATED. 80%, AND THIS STAYED STEADY THROUGHOUT THE MONTHS OF THE NINE MONTHS OR EIGHT MONTHS OR SO THAT THIS HAS BEEN IN PLACE. AND THE 9% ARE CHOOSING TO SUGGEST A POLITICAL PARTY.

Chair Kafoury: THIS IS STATE?

Mr. Scott: THIS IS STATEWIDE.

Chair Kafoury: THE SAME PERCENTAGE THAT YOU THINK FOR MULTNOMAH COUNTY?

Mr. Scott: I WOULD BELIEVE SO, YES. AND IT'S LIKE I SAID, IT HAS BEEN STEADY SO I IMAGINE IT'S CLOSELY THE SAME, AND 8% ARE CHOOSING TO OPT OUT. AND I HAVE INCLUDED A LINK HERE WHICH YOU CAN EXPLORE LATER. THE SECRETARY OF STATE'S WEBSITE HAS ALL THE MONTHLY REPORTS POSTED BY THE STATE AND THE COUNTY LEVEL. SO LIKE I SAID A LARGE SUCCESS AT GETTING VOTERS REGISTERED. NOW I WOULD LIKE TO TALK ABOUT THE TECHNOLOGY AND SPECIFICALLY THE NEW TALLY SYSTEM THAT WE PURCHASED. WE'VE BEEN HERE BEFORE TALKING ABOUT OUR HIGH-SPEED BALLOT SORTER THAT WE BROUGHT IN 2011 AND THE EFFICIENCIES THAT WE GAINED AS WELL AS THE BALLOT ON DEMAND SYSTEM WE ADDED IN 2014.

Mr. Scott: SO REALLY I AM GOING TO FOCUS ON THE TALLY SYSTEM AND HOW THAT HAS PULLED EVERYTHING TOGETHER. THE PRIMARY ELECTION WAS REALLY THE CULMINATION OF FIVE YEARS OF TECHNOLOGY ACQUISITIONS AND WORKING TOGETHER TO PRODUCE A MORE EFFICIENT AND TRANSPARENT SYSTEM. AS WE ACQUIRED NEW TECHNOLOGY IT IMPROVED THE EFFICIENCY IN ONE AREA BUT CREATED BOTTLENECKS IN OTHERS. THE TALLY SYSTEM THAT PULLED ALL OF THAT TOGETHER, AND WE WERE ABLE TO REALLY SEE SOME BIG CHANGES IN THE WAY THAT WE PROCESSED THE BALLOTS. REALIZING THAT WE'RE SHORT ON TIME I WILL BREEZE OVER SOME THINGS BUT IT'S A BIG CHANGE TO THE WAY THAT WE TALLY THE BALLOTS. IT'S ALL DIGITAL IMAGING WITH OFF THE SHELF SCANNERS, AND

YOU CAN SEE THAT THERE IS A FUJITSU SCANNER, NOT MODIFIED IN ANY WAY.

WE WERE PAYING FOR SMARTER SOFTWARE THAT HELPS US TALLY THE IMAGES RATHER THAN THE BALLOTS, AND I WILL SHOW SOME SCREEN SHOTS HERE OF WHAT WE SEE ON THE BACK END AFTER THE BALLOTS ARE SCANNED AND HOW TRANSPARENT THAT PROCESS IS. PREVIOUSLY THE OPENING BOARDS, THE 140 PEOPLE THAT WORK IN THE BASEMENT GETTING BALLOTS OUT OF ENVELOPES, THEY HAD TO INSPECT THOSE BALLOTS FOR ISSUES JUST LIKE YOU SEE ON THE SCREEN WHERE SOMEBODY CLEARLY INTENDED TO VOTE FOR A CERTAIN CANDIDATE, BUT THEY FILLED IN THE OVAL FOR THE WRITE-IN AND THAT'S AN OVERVOTE, AND WE WANT TO MAKE SURE THAT IT GETS COUNTED DIRECTLY. SO THE BOARD WORKERS USED TO HAVE TO DO THAT INSPECTION AND ADJUDICATION BEFORE THE BALLOTS CAME TO THE ROOM. AND NOW WE CAN DO IT AFTER THE FACT, AFTER THE BALLOTS ARE SCANNED AND THE SOFTWARE AGGREGATES ALL THOSE POSSIBLE OVERVOTES SO WE CAN DRILL DOWN INTO EACH ONE AND ADJUDICATE IT.

SO WHEN YOU GET TO THAT POINT, THIS IS WHAT THE BALLOT IMAGE LOOKS LIKE, THE GREEN BAR ON THE LEFT TELLS YOU THAT YOU ARE LOOKING -- THE RATES YOU ARE LOOKING AT AND ON THE RIGHT IT GIVES YOU A DIGITAL REPRESENTATION OF THAT VOTE SHOWING AN OVERVOTE OR A POSSIBLE OVERVOTE FOR THE WRITE-IN. NOW BY STATE LAW, AND BY WHAT WE CAN SEE ON THE ACTUAL INDICATION OF THE VOTER IS THAT SHOULD BE A VOTE FOR A CANDIDATE, SO THE TWO PEOPLE BIPARTISAN SITTING LOOKING AT THIS WOULD SAY WE'RE GOING TO UNCHECK THAT BOX FOR THE WRITE-IN VOTE AND SAVE IT, AND IT WOULD BE COUNTED AS A VOTE FOR NELSON. REALLY A REVOLUTIONARY WAY TO DO THIS PROCESS THAT WE NEVER HAVE BEEN ABLE TO DO BEFORE WITH OPTICAL SCAN. AND THEN ON TOP OF THE ADJUDICATION WE'RE ALSO SEEING HUGE IMPROVEMENT IN THE ADJUDICATION OF WRITE-IN VOTES. IT'S DIFFICULT TO SEE ON THE SCREEN THERE BUT EACH ONE OF THOSE NAMES IS A WRITE-IN VOTE THAT ALREADY HAS BEEN ADJUDICATED ON THIS, WHAT I BELIEVE WAS, A WRITE-IN VOTE FOR STATE TREASURER I THINK.

Mr. Scott: SO INSTEAD OF THOSE 140 PEOPLE SITTING IN THE BASEMENT TRANSFERRING WRITE-IN VOTES FROM BALLOTS TO TALLY SHEETS AND PUTTING HASHMARKS AFTER THEIR NAMES, WE'RE DOING THIS ALL ON THE SCREEN. IT PRESENTS ALL THE WRITE-IN VOTES AND YOU SEE THE NAME AND YOU TYPE IT INTO THE TEXT BOX AND HIT ENTER AND IT MOVES ON. IF YOU SEE THE SAME NAME AGAIN YOU JUST CLICK A BUTTON AND IT DIGITALLY PUTS THAT HASHMARK NEXT TO THAT NAME. THIS SAVED US \$8,000 IN TEMPORARY LABOR WHEN WE WERE TALLYING THE PCP BALLOTS FOR THIS LAST ELECTION. AND THEN OF COURSE ONCE YOU ARE DOING IT ALL ON THE SCREEN YOU CAN SHOW PEOPLE WHAT YOU ARE DOING.

HERE'S A PICTURE OF THE MONITORS THAT WE ADDED IN THE ROOM WHERE BEFORE WE WERE JUST SHOWING IMAGES OF THE SIGNATURE VERIFICATION HAPPENING DIGITALLY, AND NOW WE'RE LOOKING AT PEOPLE ARE ABLE TO LOOK AT THE BALLOTS BEING ADJUDICATED IN REAL-TIME AND WE HAD A COUPLE OF CLOSE RACES IN THE MAY PRIMARY, AND WE HAD VISITORS FROM THOSE CANDIDATES AND THEY WERE ABLE TO COME IN AND WATCH THE FINAL BALLOTS BEING ADJUDICATED, AND WE RECEIVED LOTS OF POSITIVE FEEDBACK ABOUT THE TRANSPARENCY OF THIS PROCESS. NOW I WOULD LIKE TO HIGHLIGHT A COUPLE OTHER THINGS FROM THE PRIMARY. WE SAW A SIGNIFICANT REDUCED LABOR IN THE WRITE-IN PROCESS BUT ACROSS THE BOARD WE SAW REDUCED TEMPORARY LABOR BECAUSE OF CHANGES THAT WE MADE RELATED TO THE TALLY SYSTEM.

WE USED 20% LESS TEMPORARY LABOR FOR THIS ELECTION THAN WE DID IN 2014 AND THAT WAS ALL BECAUSE OF THE PROCESS CHANGES MADE RELATED TO THAT TALLY SYSTEM. WE ARE STILL SEARCHING FOR A GOOD NAME AND ACRONYM FOR THIS BUT THAT'S WHAT WE ARE STICKING WITH RIGHT NOW. SOME SAY THEIR DOG ATE IT OR THEY SPILLED COFFEE ON IT, AND THEY CAN REQUEST FOR THAT REPLACEMENT BALLOT THEMSELVES THROUGH A WEB FORUM OR IF THEY CALL INTO THE PHONE BANK, THE PHONE BANK CAN INITIATE THAT TRANSACTION, AND THEN WHEN THEY COME INTO THE OFFICE THEY WILL HAVE THE REPLACEMENT BALLOT READY AT WILL CALL, AND INSTEAD OF HAVING TO START THAT TRANSACTION ANEW WITH THE PERSON BEHIND THE COUNTER.

IN THE PRIMARY ELECTION WE HAD 1600 VOTERS VISIT US IN THE LAST TWO DAYS OF THE ELECTION, AND TO GET REPLACEMENT BALLOTS, AND OF THOSE 20% OF THOSE PEOPLE HAD A BALLOT WAITING FOR THEM AT WILL CALL, AND KATHERINE AND I WERE WORKING THE FRONT LOBBY, AND IT WAS AMAZING TO SEE PEOPLE'S FACES WHEN THEY WALKED IN AND SAID I THINK I HAVE A BALLOT AT WILL CALL AND WE JUST TURN AROUND AND FIND IT IN THE BIN AND HAND IT TO THEM. AND THEY CAN VOTE IT AT THEIR LEISURE. SO IT WAS REALLY AN AMAZING PROCESS AND WE'RE GOING TO ADVERTISE AT THIS TIME, SO HOPEFULLY MORE PEOPLE WILL KNOW ABOUT IT EVEN THOUGH WE HAD A GREAT SUCCESS FOR THE SOFT ROLLOUT. NOW WE NEED TO TALK ABOUT WHAT WE'RE GOING TO DO FOR THE GENERAL ELECTION.

AS YOU CAN SEE HERE, SOME TURNOUT STATISTICS FROM THE LAST TWO PRESIDENTIAL GENERAL ELECTIONS, WHICH HAVE THE HIGHEST TURNOUT OF OUR FOUR-YEAR ELECTION CYCLE, AND 86% IN 2008, AND 82% IN 2012. AND AS YOU CAN SEE, OUR REGISTERED VOTER POPULATION IS GROWING AND WE'RE MAKING A LARGE LEAP AND WILL HIT MORE VOTERS IN A FEW WEEKS. WE DON'T KNOW HOW THAT'S GOING TO IMPACT THE PERCENTAGE OF TURNOUT BUT I CAN GUARANTEE THAT WE'LL BE TALLYING MORE

BALLOTS THAN WE EVER HAVE SO FAR. OUR AREA OF FOCUS IN GETTING READY FOR THIS ELECTION IS IMPROVING THE EXPERIENCE OF THE VOTER, TRYING TO MAKE SURE THAT THE VOTERS HAVE ALL THE RESOURCES THAT THEY NEED, AND THAT WE'RE MAKING THE EXPERIENCE FOR THEM AS EASY AS POSSIBLE. SHE IS TRYING TO IMPROVE OUR MEDIA PRESENCE. BOTH ON THE TRADITIONAL MEDIA AS WELL AS SOCIAL MEDIA.

WE'RE DOING A REALLY GOOD JOB OF ENGAGING VOTERS THAT WAY AS LONG AS SHE CAN ENGAGE WITH THE COMMUNITIES TO TALK ABOUT THE DEADLINES AND EDUCATE VOTERS THROUGH THE VOTER EDUCATION AND OUTREACH PROGRAM. AND EVEN THOUGH YOU USUALLY HEAR ABOUT THE LINES ON THE ELECTION DAY AND OTHER STATES, AT POLLING PLACES, WE DO HAVE LINES ON ELECTION DAY IN OUR LARGEST ELECTION CYCLES, AND WE'RE ACUTELY AWARE OF THAT AND ALWAYS TRYING TO REDUCE THAT BECAUSE IT COULD BE A BARRIER TO SOMEONE ACTUALLY GETTING A REPLACEMENT BALLOT AND VOTING. SO WE ARE LOOKING TO REDUCE THE LINES THIS TIME THROUGH EXPANDED, GREATLY EXPANDED SERVICE HOURS, A LOT MORE HOURS AFTER THE TYPICAL WORK DAY SO PEOPLE CAN COME AND TRANSACT BUSINESS WITH US WHEN THEY ARE OFF WORK OR ON THE WEEKEND, WE'LL HAVE THOSE HOURS AS WELL. AND WE'RE ALSO TRYING TO REDUCE THE LINES TO ORDER A HEAD REPLACEMENT BALLOT.

EVERY PERSON IS SOMEONE WHO IS NOT STANDING IN LINE AND THAT IMPACTS BOTH THEIR WAIT TIME AS WELL AS THE WAIT TIME OF OTHERS. HOPEFULLY WE CAN EXPAND THAT TO HAVE A SIGNIFICANT IMPACT ON PEOPLE WAITING IN LINE FOR THE REPLACEMENT BALLOTS. AND WE'RE CONTINUING OUR TRANSPARENCY THROUGH BALLOT TRACKING EFFORT. WE'RE USING THE SOFTWARE THAT WE PILOTED IN 2015 AND USED SUCCESSFULLY IN THE PRIMARY TO ALLOW VOTERS TO SIGN UP TO GET EMAILS, TEXT MESSAGES AND PHONE CALLS, AND I KNOW THAT SOME OF THE BOARD MEMBERS ACTUALLY USED THAT SYSTEM, AND I WANT TO ASSURE CHAIR KAFOURY THAT THE PHONE MESSAGES ARE IMPROVED SO IF YOU ANSWER THE PHONE IN THE MIDDLE OF A MESSAGE YOU WILL GET THE WHOLE MESSAGE. SO WE'RE ALWAYS WORKING TO IMPROVE THAT SYSTEM. WE HAVE SEEN A HUGE INCREASE IN THE USE OF THAT SYSTEM FROM 3,000 VOTERS IN 2015 TO OVER 10,000 VOTERS, SO ALMOST 2% OF THE ELECTORATE IS USING THAT BALLOT TRACKING, AND WE EXPECT TO SEE HUGE GAINS IN NOVEMBER AS WELL.

Mr. Scott: BEING AWARE OF THE PARKING ISSUES WE CREATED IN MAY DEDICATED PARKING FOR VOTERS THROUGH POLLING PERMITS FOR THE ENTIRE BLOCK FACES AROUND THE OFFICE, AND WHICH OUR NEIGHBORS ARE NOT THRILLED WITH BUT CREATES DEDICATED PARKING FOR VOTERS. WE HAVE GOT GOOD SIGNAGE, AND LETS THEM KNOW THAT THEY CAN PARK THERE WHILE THEY ARE CONDUCTING BUSINESS AT THE ELECTIONS

OFFICE, AND THAT HAD A GREAT IMPACT IN MAY, AND WE'RE GOING TO BE DOING THAT AGAIN FOR NOVEMBER. LASTLY I WOULD LIKE TO ADDRESS THE SECURITY IN THE ELECTION PROCESS. THERE HAVE BEEN RECENT CONVERSATIONS IN THE MEDIA ABOUT THE ELECTION BEING VULNERABLE TO HACKING. I WANT TO ASSURE YOU THAT WE ARE TAKING EVERY RESPONSIBLE SECURITY PRECAUTIONS WITH THIS ELECTION AS WE DO WITH EVERY ELECTION WE CONDUCT. THIS IS NOT A NEW CONVERSATION FOR US.

FROM OUR STANDPOINT THIS IS JUST ANOTHER ELECTION AND THOROUGH SECURITY PROCEDURES ARE PART OF EVERY ELECTION. FOR EXAMPLE WE HAVE ONE OF THE MOST PHYSICALLY SECURE BUILDINGS IN THE COUNTY. OUR BALLOT COUNTING ROOM IS COMPLETELY ISOLATED PHYSICALLY AND ELECTRONICALLY, AND IS MONITORED 24 HOURS A DAY AND 365 DAYS A YEAR. THE NETWORK THAT OUR BALLOT TALLY SYSTEM USES IS COMPLETELY STAND ALONE. INSIDE THE ROOM AND IS NEVER CONNECTED TO THE INTERNET OR THE COUNTY NETWORK. AND WE TEST EVERYTHING THOROUGHLY TO MAKE SURE THAT EVERYTHING IS WORKING THE WAY THAT IT IS SUPPOSED TO.

MULTNOMAH COUNTY ELECTIONS WAS RECENTLY RECOGNIZED BY A FEDERAL VOTING SYSTEM TESTING AUTHORITY AT A FEDERAL ELECTION ASSISTANCE COMMISSION MEETING IN WASHINGTON FOR THE EXTREMELY THOROUGH TESTING WE COMPLETED OF OUR NEW SYSTEM PRIOR TO USING IT IN ACTUAL ELECTIONS. THE POINT THAT THEY WERE MAKING 1245 -- IS THAT THE FEDERAL CERTIFICATION IS THE FIRST STEP IN SECURITY AND JURISDICTIONS HAVE THE RESPONSIBILITY TO TEST IT WELL BEFORE USING IT, AND NOW I WOULD LIKE TO PASS THE MICROPHONE OVER TO CATHERINE TO TALK ABOUT VOTER EDUCATION AND OUTREACH.

Ms. McMullen: THANK YOU, TIM AND CHAIR KAFOURY AND COMMISSIONERS. THANK YOU FOR THE OPPORTUNITY TO SHARE THE WORK THAT WE HAVE DONE AS PART OF THE VOTER EDUCATION AND OUTREACH PROGRAM. I AM GOING TO JUMP RIGHT INTO THE CONTENT AND TALK ABOUT THE SURVEY THAT WE DID. IN THE SPRING OF THIS YEAR THE ELECTIONS DIVISION CONTRACTED A STUDY WITH OPINION WORKS IN ORDER TO DEEPEN THE UNDERSTANDING OF VOTERS' KNOWLEDGE OF AND EXPERIENCES WITH VOTING AND THE ELECTIONS DIVISION AND WE WANT TO IDENTIFY OPPORTUNITIES. WE WANT TO LEARN WHAT MULTNOMAH COUNTY VOTERS THOUGHT OF TRANSPARENCY AND TRUSTWORTHINESS AND ACCURACY OF THE ELECTIONS PROCESS AND THE STAFF WHO ADMINISTER THE ELECTIONS.

WE ALSO WANT TO SEE WHAT THE COMMUNICATIONS METHODS MIGHT BE MOST EFFECTIVE WITH THE PUBLIC. THE STUDY HAD TWO PARTS, STATISTICALLY VALID PHONE SURVEY AND THREE FOCUS GROUPS WITH

INFREQUENT AND FREQUENT VOTERS IN EAST COUNTY AND IN IMPORTANT, AND ALL OF THEM FROM UNDERREPRESENTED POPULATIONS. THE RESULTS WERE PUBLISHED, PUBLIC IMPRESSIONS OF COMMUNICATION METHODS AND THE VOTING PROCESS, AND WE PROVIDED COPIES FOR YOUR REVIEW IF YOU WOULD LIKE. I WANTED TO POINT OUT A FEW OF THE HIGHLIGHTS. SURVEY RESPONDS ASKED A NUMBER OF QUESTIONS RELATED TO TRUST AND ACCURACY. 79% OF THE VOTERS ARE CONFIDENT, OR VERY CONFIDENT THAT THE BALLOTS ARE COUNTED ACCURATELY AND THE PEOPLE ADMINISTERING THE ELECTIONS ARE HONEST AND TRUSTWORTHY. 76% OF VOTERS ARE CONFIDENT THAT THE PROCESS OF ADMINISTERING THE ELECTIONS IS OPEN AND TRANSPARENT.

THESE RESULTS ARE DIRECTLY IN LINE WITH THE MISSION OF THE DEPARTMENT OF COMMUNITY SERVICES AND IT SPEAKS TO THE WORK ETHIC AND VALUES WITHIN THE ELECTION DIVISION. ONE SECTION OF THE SURVEY GAUGED YOUR UNDERSTANDING OF VOTING IN THE COUNTY. IT POINTED OUT AREAS OF KNOWLEDGE WHERE EDUCATION AND OUTREACH EFFORTS CAN BE FOCUSED. 73% OF THE VOTERS KNOW THAT THE BALLOT SIGNATURE MUST MATCH THE SIGNATURE ON THE FILE WITH THE ELECTIONS DIVISION IN ORDER FOR IT TO BE COUNTED. 54% OF VOTERS KNOW YOU HAVE TO PUT A STAMP ON THE BALLOT ENVELOPE IN ORDER TO MAIL IT. TELLING JUST UNDER HALF OF THE VOTERS WERE SURE THAT THE BALLOTS MUST BE RECEIVED BY 8:00 P.M. ON ELECTION DAY. POSTMARKS DO NOT COUNT. THERE IS OPPORTUNITY FOR EDUCATION HERE TO ENSURE THAT EVERYONE IN MULTNOMAH COUNTY CAN VOTE SUCCESSFULLY, AND WE'RE REACHING VOTERS THROUGH THE WORK THE COMMUNICATIONS TEAM IS DOING.

WE ASKED VOTERS IF THERE WAS A TIME IN THE PAST FEW ELECTIONS WHEN THEY WANTED TO VOTE BUT COULD NOT. A FULL 12% SAID THAT THERE WAS AND PROVIDED A NUMBER OF REASONS. THESE INCLUDED LEGAL REASONS SUCH AS NOT YET BEING 18 AND THE CLOSED PRIMARY PARTY ELECTION SYSTEM. A NUMBER OF REASONS WERE IDENTIFIED AS BARRIERS TO UNDERREPRESENTED COMMUNITIES. SOME VOTERS MISSED THE REGISTRATION OR ELECTION DAY DEADLINES. SOME DID NOT RECEIVE A BALLOT IN TIME OR THEIR BALLOT WAS REJECTED AND THEY DID NOT KNOW HOW TO SEEK HELP. OTHERS MENTIONED THEY WERE ILL OR HOSPITALIZED OR TRAVELING AND WOULD HAVE BENEFITED FROM AN ABSENTEE BALLOT. IN ADDITION TO BARRIERS THAT WERE IDENTIFIED, WE ALSO IDENTIFIED BARRIERS IN MEETINGS WITH COMMUNITY LEADERS AND ORGANIZATIONS, CONDUCTING OUTREACH THROUGHOUT THE COUNTY AND TEACHING WORKSHOPS AT NEIGHBORHOOD LIBRARIES. THESE WERE IDENTIFIED AS LIMITED ENGLISH PROFICIENCY AND LIMITED LITERACY IN THE ENGLISH LANGUAGE, EXTERNAL DISENFRANCHISEMENT AND INTERNAL SELF DISQUALIFICATION.

Ms. McMullen: THERE ARE A LOT OF PEOPLE THAT JUST WILL TELL ME THAT THEY DON'T FEEL THEY ARE QUALIFIED TO VOTE. IDENTIFYING, ADDRESSING, AND BREAKING DOWN BARRIERS IS A PROCESS THAT IS ONGOING. AS YOU PROBABLY KNOW THE VOTER EDUCATION AND OUTREACH PROGRAM BEGAN IN 2016 WHEN I CAME ON AS THE PROGRAM FIRST IN LATE NOVEMBER. WITH YOUR SUPPORT WE SECURED ONE-TIME ONLY FUNDING TO CONTINUE THE PROGRAM THROUGH FISCAL YEAR 2017.

THE MISSION OF THE PROGRAM IS TO IDENTIFY AND REMOVE THE BARRIERS TO THE VOTER REGISTRATION, VOTING AND ELECTIONS PROCESSES THROUGH ENGAGEMENT, OUTREACH AND EDUCATION. AND TO BRING EQUITY TO VOTING AND ELECTIONS PROCESSES FOCUSING ON UNDERREPRESENTED COMMUNITIES WITHIN MULTNOMAH COUNTY. WE DO THIS WORK THROUGH ENGAGEMENT WITH THE COMMUNITY LEADERS AND ORGANIZATIONS, FOCUSED OUTREACH TO UNDERREPRESENTED COMMUNITIES, AND TARGETED EDUCATION TO ENSURE NEW VOTERS ARE ALSO SUCCESSFUL VOTERS. AND THE FIRST TEN MONTHS OF THE PROGRAM WE ATTENDED 102 OUTREACH EVENTS, EDUCATIONAL WORK JOBS AND COMMUNITY MEETINGS AND FESTIVALS.

WE HAVE CONNECTED DIRECTLY WITH 4,000 CURRENT AND FUTURE VOTERS IN THAT TIME. AND OUTREACH KICKED OFF IN FEBRUARY AT THE SELLWOOD BRIDGE CELEBRATION WITH THE TABLE COVER FROM HOME, LOLLIPOPS THAT WE HAD HAND STICKERED AND AN ENERGY AND DESIRE TO GET OUT INTO THE COMMUNITY. LOOKING BACK NOW THAT WAS A GREAT FIRST EVENT AND WE HAVE HAD A BUSY SUMMER. WE TABLED EAST PORTLAND NIGHTS OUT, NEW PORTLANDERS WORLD CUP AND ROCK WOODS ROCK TO BLOCK, THE PRIDE FESTIVAL AND THE HEALTHY BIRTH INITIATIVE PICNIC. RECENTLY WE SET UP A TABLE AT THE VETERAN'S STANDDOWN EVENT WITH SUPPORT TO OUR COMMUNITIES MOST DISENFRANCHISE. VETERANS WHO EXPERIENCED HOMELESSNESS AND UNEMPLOYMENT AND OTHER HARSHIPS.

Ms. McMullen: WE HOPE TO UNDERSTAND THE RIGHT TO VOTE. WE UPDATED ADDRESSES AND SIGNED UP MORE THAN 60 VETERANS TO VOTE. ONE VETERAN SAID I CAN'T REGISTER BECAUSE I HAVE IS A FELONY IN ARIZONA. I SAID YOU SERVED YOUR TIME AND BEEN RELEASED FROM PRISON, CORRECT? HE SAID YES, ALMOST 30 YEARS AGO. CAN YOU IMAGINE, 30 YEARS AGO. SO I LET HIM KNOW THAT IN OREGON ONCE I'VE BEEN RELEASED FROM PRISON YOU HAVE THE RIGHT TO VOTE AGAIN. CAN YOU IMAGINE BEING DENIED SUCH A RIGHT FOR SO LONG. AT THE TROUTDALE TRUCK TOWN EVENT KIDS EXPLORED THE ELECTIONS VAN AND GOT TO VOTE ON THEIR FAVORITE ICE CREAM, CHOCOLATE AND BLUEBERRY WERE FAVORITES. WE HELPED 100 FUTURE VOTERS AND THEIR PARENTS AT THAT EVENT.

ONE OF THE CRITICAL PARTS OF THE PROGRAM THAT WE FOCUSED ON THE FIRST YEAR HAS BEEN VOTER EDUCATION. WE HAVE GIVEN THREE INTERVIEWS ON THE LOCAL MEDIA IN ACCOMPLISH AND SPANISH AND RUSSIAN AND OFFERED 14 VOICE YOUR VOTE WORKSHOPS AT LIBRARIES AROUND THE COUNTRY, COUNTY, EXCUSE ME, AND THE MOST SUCCESSFUL EDUCATIONAL EVENT WE PARTNERED WITH SPANISH AND RUSSIAN LANGUAGE VOTER EDUCATION FOR 50 RESIDENTS. MANY OF THE PARTICIPANTS WERE NEW CITIZENS AND WILL VOTE FOR THE FIRST TIME. CULTURALLY SPECIFIC EVENTS AND RUSSIAN LANGUAGE MATERIALS HELP THEM TO BE SUCCESSFUL. WE ARE FOCUSING ON CREATING RESOURCES FOR VOTERS TO UNDERSTAND THE PROCESS AND TOOLS AND ASSIST ORGANIZATIONS DOING THAT WORK.

LATER THIS WEEK I WILL GIVE A SMALL VOTER REGISTRATION WORKSHOP TO STAFF AND CLIENTS AT CENTRAL CITY CONCERN SO THEY HAVE THE TOOLS TO HELP THEIR CLIENTS REGISTER, MANY WITH IDENTIFIED BARRIERS AND SUCH AS A DISABILITY, PRIOR CRIMINAL HISTORY, HOMELESSNESS OR HOUSING INSTABILITY. WE ALSO REACHED POTENTIAL VOTERS THROUGH TARGETED CAMPAIGNS. RIGHT NOW WE ARE TEAMING UP WITH ANIMAL SERVICES TO REACH YOUNGER VOTERS AND PET OWNERS THROUGH A PAWS TO VOTE, NATIONAL VOTER REGISTRATION DAY, SOCIAL MEDIA CAMPAIGN AND THIS IS CULMINATING IN THE ANIMAL ADOPTION EVENT ON SEPTEMBER 22 WITH SECRETARY OF STATE ATKINS. WE HAD 50 ENTRIES, BUT THERE WAS FREE COMMUNITY PETS THAT CAME OUT ON TOP, AND THERE IS PIPER THE CHIHUAHUA, THROUGH THE CAT AND JEFFREY THE PIG, AND THEY ARE GOING TO ENCOURAGE VOTER REGISTRATION AND VOTING THROUGH ELECTION DAY. THIS HAS BEEN A LOT OF FUN.

SO OUR PRIORITIES REALLY AS WE HAVE GOTTEN STARTED AND MOVING INTO THIS FALL ELECTION, ARE TO CONTINUE TO BUILD RELATIONSHIPS WITH COMMUNITY LEADERS AND CULTURALLY SPECIFIC ORGANIZATIONS, AND EXPAND ACCESS TO VOTERS WHO SPEAK LANGUAGES OTHER THAN ENGLISH THROUGH THE TRANSLATION OF THE VITAL DOCUMENTS AND INTERPRETATION, AND TO BE A TRUSTED RESOURCE FOR AUTHORITATIVE ELECTION AND VOTING INFORMATION. WE WANT TO EDUCATE AND HELP OUT NEW VOTERS, NEW VOTERS BECAUSE OF OUR COUNTY'S CONTINUED POPULATION GROWTH, AND IMMIGRANTS AND REFUGEES, BECOMING NEW CITIZENS AND WE ALSO HAVE THE INFLUX OF NEW VOTERS FROM THE STATEWIDE OREGON MOTOR VOTER REGISTRATION ACT. AND WE HAVE ALSO CREATED A PLATFORM FOR THE RESOURCES, AND THAT'S OUR WEBSITE, AND WE WILL CLICK IN AND OUT OF IT TODAY BUT THIS IS SO THAT ANYONE CAN ACCESS THE RESOURCES ANY TIME, AND IT IS ALSO PROVIDING A GREAT PLACE FOR US TO POINT TO OUR RESOURCES.

Ms. McMullen: WE HAVE RESOURCES IN SPANISH, RUSSIAN, AND SOMALI UP WITH OTHER LANGUAGES TO FOLLOW. ONE OF THE THINGS WAS HOW TO

MEASURE IN OUR VISUAL WAY WHO IS ELIGIBLE TO VOTE IN MULTNOMAH COUNTY BUT EITHER WAS NOT REGISTERED OR VOTING. SO THE ONLY DEMOGRAPHIC INFORMATION THAT WE CAPTURE AT THE ELECTIONS DIVISION IS AGE AND PRECINCT. THIS INFORMATION IS CAPTURED IN CENSUS TRACT UNIONS WHICH DON'T MATCH UP WITH THE PRECINCTS. SO I AM LOOKING FORWARD TO SITTING DOWN WITH OUR NEW DCS SENIOR RESEARCH AND EVALUATION ANALYSIS, DR. MEGAN BEAN TO SEE THE OTHER OPTIONS THAT WE MIGHT HAVE. WHEN A VALUABLE PIECE OF DATA THAT WE'VE BEEN TRACKING IS BY PRECINCT, SINCE THE PRECINCTS WERE REDRAWN AND THE OREGON MOTOR AUTOMATIC REGISTRATION ACT STARTED IN JANUARY.

SO IF YOU LOOK AT THE MAP HERE, CREATED BY RYAN JOHNSON, IT'S UPDATED QUARTERLY AND SHOWS WHERE THE HIGHEST PERCENTAGE OF INCREASES OF REGISTERED VOTERS ARE SO THAT'S THE DARK BLUE AREAS WHERE THERE'S BEEN THE MOST POTENTIAL FOR GROWTH. THERE'S BEEN VOTERS NOT REGISTERED TO VOTE BUT WERE REGISTERED TO VOTE, SO WHEN YOU LOOK AT THE MAP, THERE IS A FEW AREAS THAT STICK OUT. YOU ARE GOING TO SEE A HIGH PERCENTAGE OF GROWTH IN THAT DOWNTOWN AREA, AND HEADING INTO NORTH PORTLAND, AND THEN YOU CAN ALSO LOOK INTO EAST COUNTY, AND SEE SOME OF THE HIGHEST INCREASES AT 8.82% AND 10.25% IN AND AROUND THE ROCKWOOD AND CENTENNIAL NEIGHBORHOODS.

THIS IS CURRENTLY ONE OF THE MOST DIVERSE, FASTEST GROWING AND YOUNGEST POPULATION CENTERS. SO WHEN YOU LOOK AT THOSE AREAS, WHEN I LOOK AT THE DARK BLUE AREAS I SEE POTENTIAL FOR VOTER EDUCATION AND OUTREACH AND FOR NEW VOTERS TO BECOME SUCCESSFUL VOTERS, AND INCREASED CIVIC ENGAGEMENT FROM THE COUNTY'S MOST DIVERSE AND PROMISING COMMUNITIES. WHEN YOU COMPARE THIS TO A MAP SHOWING THE CONCENTRATION OF POVERTY IN THE COUNTY, FROM THE CENSUS DATA, THE CONNECTION BETWEEN POVERTY AND VOTERS IS EVIDENT.

Commissioner McKeel: THIS IS REALLY GREAT NEWS FOR EAST COUNTY. I MEAN USUALLY WHEN WE'RE ON THESE MAPS WE'RE ON THE SIDE YOU DON'T WANT TO BE ON SO THIS IS REALLY GREAT NEWS. SO, AND I KNOW A LOT OF IT IS DUE TO YOUR OUTREACH IN THOSE COMMUNITIES, SO THANK YOU VERY MUCH.

Ms. McMullen: SO WHEN WE LOOK AT THESE UNIONS, PRECINCTS WE CAN LOOK AT IT ON THE SCREEN, AND GO DOWN INTO THE NEIGHBORHOODS, AND SO YOU CAN SEE THIS KIND OF VISUAL COMPARISON WITH OTHER DATA FROM THE AMERICAN COMMUNITY SURVEY, SUCH AS RENTAL OCCUPIED HOUSING AND VOTING AGE OF POPULATION AND ETHNICITY AND COUNTRY OF ORIGIN AND LANGUAGE SPOKEN AT HOME. MEETINGS WITHIN THE

COUNTY HAS BUILT TWO NEEDS FOR VOTERS NEEDING INFORMATION AND LANGUAGES OTHER THAN ENGLISH. BECAUSE THE DIVISION IS UNBIASED WE DO NOT PROVIDE GUIDANCE ON HOW A PERSON SHOULD CAST THEIR VOTE OR INTERPRET WHAT A BALLOT MEASURE MIGHT MEAN BUT WE DO PROVIDE A REFERRAL TO CULTURALLY SPECIFIC ORGANIZATIONS, THAT SUPPORT THE PARTICULAR LANGUAGE GROUPS FOR RESOURCES IN MAKING VOTING DECISIONS.

PART OF THE VOTER EDUCATION OUTREACH PROGRAM WE ARE ACUTELY FOCUSED ON THE FIRST PIECE, WHICH IS PROVIDING ASSISTANCE IN RESOURCES COVERING THE BASIS OF VOTING AND HOW TO REGISTER TO VOTE AND HOW TO VOTE BY MAIL WORKS AND PROVIDING THOSE RESOURCES IN THE VOTERS' NATIVE LANGUAGE. THE ELECTION'S DIVISION IS LOOKING AT ADDITIONAL OPPORTUNITIES TO PROVIDE THE MATERIALS, AND LANGUAGES OTHER THAN ENGLISH, AND SUPPORTIVE OF LEGISLATIVE CONCEPTS THAT ARE BEING DISCUSSED. YOU ARE GOING TO BE HEARING MORE ABOUT THESE CONCEPTS AS THEY DEVELOP. SO TO THAT END WE'RE TRANSLATING KEY PRESS RELEASES INTO FOUR LANGUAGES THIS FALL. WE HAVE CREATED WITH SUPPORT FROM DISABILITY RIGHTS OREGON A SHORT FAX TO KNOW ABOUT VOTING AND ELECTIONS AND THAT'S IN PLAIN ENGLISH AND ALSO PROFESSIONALLY TRANSLATED INTO NINE DIFFERENT LANGUAGES.

SO IT ANSWERS THE QUESTIONS LIKE WHO CAN SIGN UP TO VOTE AND CAN I GET VOTING HELP IN MY NATIVE LANGUAGE OR IF I HAVE A DISABILITY. THIS VITAL INFORMATION, THE PRESS RELEASES, THE EDUCATION AND OUTREACH PLATFORM FOR RESOURCES, ACCESS TO BILINGUAL STAFF, AND INTERPRETATION, AND MOST IMPORTANTLY RELATIONSHIPS DEVELOPED BETWEEN COMMUNITY LEADERS AND CULTURALLY SPECIFIC ORGANIZATIONS, AND PROVIDE SUPPORT AND SET THE STAGE FOR SUCCESS FOR NEW CITIZENS. FIRST TIME VOTERS, AND ENGLISH LANGUAGE LEARNERS TO SUCCESSFULLY VOTE AND BECOME ACTIVELY ENGAGED IN THE DEMOCRATIC PROCESS. I WANTED TO TAKE THE TIME TO THANK YOU, THIS HAS BEEN A WONDERFUL FIRST YEAR OF THE PROGRAM, AND THE ELECTION STAFF IN PARTICULAR, TIM SCOTT VERY SUPPORTIVE AND THANK YOU TO THE DCS LEADERSHIP AND THE COUNTY BOARD OF COMMISSIONERS. THANK YOU.

Chair Kafoury: QUESTIONS OR COMMENTS?

Commissioner McKeel: I JUST HAVE A COMMENT, AND I WANT TO THANK YOU FOR THIS PRESENTATION, AND AS YOU KNOW SOME OF US ARE LEAVING THE BOARD AT THE END OF THE YEAR SO I WANT TO -- AND I DON'T KNOW HOW MANY TIMES WE GET TO, IN FRONT OF US BEFORE THE END OF THE YEAR, AND I DO WANT TO TAKE THIS OPPORTUNITY TO REALLY THANK YOU AND RECOGNIZE YOUR WORK, TIM. YOU ARE REALLY RECOGNIZED ALL OVER

THE STATE AND WE HEAR IT ALL THE TIME FOR THE WORK YOU DO AROUND ELECTIONS AND WE ARE VERY FORTUNATE TO HAVE YOU HERE SO I JUST WANT TO SAY THANK YOU. AND KATE TO YOU, YOU ARE EVERYWHERE. I SEE YOU EVERYWHERE OUT IN THE COMMUNITY. AND I THINK THAT THIS PRESENTATION SPEAKS TO THE VALUE OF HAVING A VOTER OUTREACH PERSON IN THE ELECTIONS OFFICE, AND I KNOW IT WAS ONLY ONE TIME ONLY FUNDING THIS YEAR, AND I WON'T BE HERE FOR NEXT YEAR'S BUDGET BUT THIS WILL BE MY PUSH TO HAVE THIS VOTE FUNDED IN ONGOING FUNDING, ACTUALLY, SO THANK YOU VERY MUCH.

Commissioner Shiprack: IT'S IRRESISTIBLE NOT TO PIGGY-BACK ONTO WHAT COMMISSIONER MCKEEL JUST SAID. I REALLY APPRECIATE YOUR STORY ABOUT THE EX FELON FROM ARIZONA. REALLY, AND THAT DOVETAILS INTO WHAT THE CONVERSATION WAS THAT YOU GUYS FOLLOWED UP AND I KNOW THAT YOU WERE HERE FOR THAT. I THINK THAT VOTING IS SUCH A DELIGHTFUL EXPERIENCE AND SO IMPORTANT. I LOVED THAT YOU SHOWED THAT THERE WERE PEOPLE WHOSE RESPONSE TO THE SURVEYS THEY COULD NOT VOTE BECAUSE I AM NOT 18. THAT, THAT IS AN INTERESTING EXPLORATION IN ITSELF AND I THINK THAT THEY ARE YOUNG PEOPLE IN HIGH SCHOOLS WHO ARE STUDYING CIVICS WHO MAY BE ACTUALLY MORE UP TO SPEED ON THE ISSUES THAT WE'RE VOTING ON THAN MANY OF THE PEOPLE OVER 18 AREN'T UP TO SPEED ON, THE ISSUES THAT WE'RE VOTING ON.

SO I APPRECIATE THAT FRUSTRATION. BUT JUST THE FACT THAT VOTING AGE IS SOMETHING THAT YOU LOOK FORWARD TO AND ASPIRE TO, YOU KNOW, LIVE TO THE RIPE OLD AGE OF 18 SO YOU CAN CAST A BALLOT IS YOU KNOW, JUST VERY IMPORTANT AND VERY EXCITING AND CONTEXTUALLY IT FEEDS INTO SO MANY OTHER AREAS THAT ARE IMPORTANT TO THE WELFARE OF THE HEALTHY COMMUNITY, SO I AM GLAD THAT WE HAVE YOU AND I HOPE THAT THE FUTURE COUNTY BOARDS CONTINUE TO VALUE THIS OUTREACH. I JUST THINK IT'S FUNDAMENTAL. THANK YOU.

Chair Kafoury: THANK YOU, COMMISSIONER SHIPRACK. I LOOK FORWARD TO HAVING THIS CONVERSATION AGAIN AFTER THE ELECTION. I THINK THAT WE'RE ALL CURIOUS AND NOBODY IS PROBABLY MORE CURIOUS THAN YOU ABOUT HOW THE MOTOR VOTER AFFECTS THE TURNOUT. AND ALSO, IT'S WONDERFUL. I WAS VERY HAPPY THE LEGISLATURE PASSED IT. I THINK IT PUTS A LOT OF PRESSURE ON US AS A COUNTY TO MAKE SURE THAT NOW THE ONUS IS KIND OF ON US TO HELP MAKE SURE THAT THOSE FOLKS GET OUT TO VOTE, OR UNDERSTAND HOW TO VOTE AND WHAT THE RULES AND RESTRICTIONS ARE, SINCE THEY HAVEN'T BEEN, AT LEAST RECENTLY, REGISTERED. SO THAT'S GOING TO BE A BIG HURDLE FOR US, AND LOOK FORWARD TO HEARING THE OUTCOME OF THAT. GOOD THING WE HAVE SOME EXCITING CANDIDATES TO DRIVE THAT. A LOT OF PEOPLE HAVE AN

OPINION ON THIS ELECTION, SO THAT'LL BE HELPFUL, I THINK. BUT THANKS SO MUCH.

Chair Kafoury: AND BEFORE WE ADJOURN, I JUST HAVE A QUICK ANNOUNCEMENT. I KNOW WE'VE ALL BEEN HEARING A LOT ABOUT THE CITIZEN INVOLVEMENT COMMITTEE, AND I WANT TO LET FOLKS KNOW THAT WE ARE DOING AN OPEN RECRUITMENT RIGHT NOW. THERE ARE 10 OPENINGS ON THE COMMITTEE. AND SO, THANKS TO THE CIC STAFF AND MARY MARGARET, WHO'S BEEN THE BOARD'S LIAISON TO THE CIC, THERE'S RECRUITMENT GOING ON ALL COUNTYWIDE THROUGHOUT THE COMMUNITY, ASKING PEOPLE TO SIGN UP. THIS IS GOING TO BE A REALLY IMPORTANT YEAR FOR THE CIC. THEY'LL BE HIRING A NEW EXECUTIVE DIRECTOR AND WORKING ON THE BYLAWS TO REMOVE BARRIERS TO COMMUNITY ENGAGEMENT AND COMMUNITY PARTICIPATION. SO THE DEADLINE IS OCTOBER 11TH, SO PLEASE IF YOU WOULDN'T MIND GETTING OUT THROUGH YOUR NETWORKS THAT PEOPLE ARE ENCOURAGED TO APPLY TO JOIN THE CIC. THANK YOU. AND WITH THAT [POUNDS GAVEL] WE ARE ADJOURNED. SEE YOU THURSDAY.

**ADJOURNMENT – 12:02 p.m.**

[THESE MINUTES UTILIZE THE REAL-TIME TRANSCRIPT PRODUCED BY LNS CAPTIONING AND MAY INCLUDE ERRORS DUE TO MISHEARING, TECHNICAL DIFFICULTIES AND/OR THE STENOGRAPHY DICTIONARY SOFTWARE.]

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