

**Minutes of the Board of Commissioners  
McMenamins Edgefield  
2126 S.W. Halsey St., Troutdale, Oregon  
Wednesday, November 6, 2013**

**BOARD RETREAT**

Chair Marissa Madrigal called the meeting to order at 9:10 a.m. with Vice-Chair Judy Shiprack and Commissioners Liesl Wendt, Loretta Smith and Diane McKeel present. The Board recessed at 9:59 a.m. and reconvened at 10:23 a.m. They recessed again at 11:34 a.m. and reconvened at 12:06 p.m. They recessed for the last time at 1:08 p.m. and reconvened at 1:18 p.m.

Also attending were Lynda Grow, Board Clerk and Marina Baker, Assistant Board Clerk.

**[THE FOLLOWING TEXT IS THE BYPRODUCT OF THE CLOSED CAPTIONING OF THIS PROGRAM.]**

>>> SO, THE AGENDA, I THINK EVERYBODY HAS HAD A CHANCE TO SEE IT. IT'S PROBABLY STRAIGHTFORWARD WHAT YOU WOULD HAVE THOUGHT THAT WE WOULD BE LOOKING AT. I'LL BREAK IT DOWN INTO THE SECTIONS, AND IF THERE ARE QUESTIONS OR COMMENTS, I WOULD BE HAPPY TO HEAR THEM. WE ARE GOING TO GO BACK AND LOOK AT THE MISSION OF VALUES, WHICH MOST OF YOU ARE, ARE DEEPLY FAMILIAR WITH HAVING WORKED ON THEM QUITE A BIT. WE WILL REVIEW THEM, AND SEE IF THEY ARE STILL, YOU KNOW, WHAT YOU WOULD LIKE, AND REAFFIRM THEM, IF THEY ARE, OR IF THERE ARE THINGS THAT YOU SEE THAT NEED TO BE CHANGED, WE CAN START A CONVERSATION ABOUT THAT. AND WE HAVE -- BECAUSE THERE IS NEW FOLKS HERE, PEOPLE HAVE COMMUNICATION PREFERENCES IN GENERAL, YOU KNOW, I WOULD RATHER YOU E-MAILED ME, AND I WOULD RATHER YOU TEXTED ME. I WOULD RATHER THAT YOU SENT UP A CARRIER PIGEON, YOU KNOW. THERE ARE WAYS, UM, THAT PEOPLE HAVE PREFERENCES ABOUT, ABOUT, AND ALSO ABOUT KINDS OF COMMUNICATIONS, SO IF IT'S SOMETHING LIKE AN UPDATE ON SOMETHING THAT WE HAVE TALKED ABOUT, AN EMAIL IS FINE, BUT IF IT'S OFF TOPIC, YOU KNOW, WHATEVER THE PEOPLE'S PREFERENCES ARE. SO, IT'S A GOOD THING FOR PEOPLE TO KNOW ABOUT EACH OTHER, TO KEEP THINGS FLOWING SMOOTHLY. THEN, AFTER THE BREAK, WE HAVE ROUNDTABLE UPDATES, AND THE FIRST SECTION OF THE ROUNDTABLE UPDATES IS JUST TO HEAR FROM EACH COMMISSIONER ABOUT, ABOUT WHAT ARE THE CURRENT ISSUES THAT YOU ARE PAYING ATTENTION TO, INCLUDING THE THINGS THAT HAVE BEEN ON YOUR PLATE MORE RECENTLY, THE PAST YEAR OR SO, AND UP TO WHAT'S HAPPENING FOR YOU NOW, AND THEN AFTER LUNCH, WE'RE GOING TO MOVE INTO THE FUTURE FOCUS, SO THE FIRST -- THE ROUNDTABLE FIRST IS ABOUT, ABOUT KIND OF THE PAST UP UNTIL NOW, AND AFTER LUNCH, WE'RE GOING TO BE LOOKING AT YOUR FOCUS FOR THE NEXT SEVEN MONTHS OR SO, AND ANY

SPECIAL FOCUS IDEAS OR REQUESTS THAT YOU HAVE, SO BEFORE LUNCH, WE'RE KIND OF PRESENT TO BACKYARD LOOKING, AND AFTER LUNCH, WE'RE FORWARD LOOKING. AND THEN CHAIR MADRIGAL WILL TALK ABOUT KEY MILESTONES FOR THE NEAR FUTURE, AND THE CHAIR WILL TALK ABOUT BOARD ASSIGNMENTS IN TERMS OF THE VARIOUS COMMITTEE ASSIGNMENTS. WE'RE GOING TO HAVE JUST A BRIEF INITIAL DISCUSSION ABOUT CHARTER REFORM BECAUSE THAT HAS KINDS OF COME INTO PEOPLE'S AWARENESS AS A TOPIC, AND THEN BEFORE 2:00, WE'RE GOING TO WRAP UP AND LOOK IF THERE ARE ANY ACTION ITEMS, OR ANY THINGS THAT NEED NEXT STEPS, AND THEN WE'LL RETURN. QUESTIONS OR COMMENTS? OK. SO THEN, WE CAN -- IF YOU ARE WILLING. THE OTHER THING THAT I WANT TO SAY ABOUT THIS AGENDA IS THERE IS PLENTY OF TIME IN IT. THIS IS NOT A DAY WHEN WE NEED TO RUSH. THIS REALLY IS A DAY WHEN WE GET, YOU KNOW, PEOPLE GET TO SAY WHAT THEY WANT TO SAY, AND OTHER PEOPLE GET TO ASK QUESTIONS, AND THERE REALLY IS A LOT OF SPACIOUSNESS IN THE AGENDA TO EXPLORE ISSUES AND, AND BRING FORTH, YOU KNOW, THE EFFORTS THAT YOU'VE BEEN MAKING. SO, SO, I SAY THAT APP APROPOS, THE FACT THAT WE'RE AHEAD OF THE AGENDA TIME, AND THAT MAY BE TRUE A LOT OF THE DAY THAT WE HAVE HAD THIS SPACIOUSNESS, WITH THIS, WHICH WAS PLANNED.

>>> SO, CAST YOUR MINDS BACK TO A DAY IN JUNE, 2011, WHEN THE BOARD, WHEN THE BOARD ADOPTED THE MISSION, VISION, AND VALUE STATEMENTS, AND I THINK THAT EVERYBODY HAS A COPY OF THESE. IT'S THIS PAGE, AND I DON'T FEEL THE NEED TO -- IF ANYBODY FEELS LIKE -- I THINK EVERYBODY COULD TAKE A LOOK AT IT, AND WE COULD HAVE SOME THOUGHT OR COMMENT ABOUT IT IF ANYBODY HAS ANY. WE ARE ON THE REVIEW -- THE MISSION, VISION VALUES. WE JUST DID THE FIRST ONE, THE OVERVIEW. WE DID NOT OFFICIALLY DO INTRODUCTIONS. WE'RE ON THE ITEM ABOVE THAT.

>> OK. I DON'T HAVE MY CLASSES.

>> OH, SORRY.

>> Commissioner Smith: TRY --

>> JUST LOOK THROUGH THE BOTTOM PART.

>> SO, THE PAGE THAT WE'RE ON AS THE BOARD ADOPTS THE MISSION, VISION, VALUE STATEMENT. IT'S THIS PAGE. IF YOU WANT TO TAKE A LOOK AT IT.

>> WOW, I JUST WANT TO SAY THAT, THAT YOU WERE PROBABLY HERE AS THE CHIEF OF STAFF WHEN, WHEN -- SO, I'M GOING TO, TO LEAP BACK EVEN FURTHER THAN JUNE OF 2011 WHEN WE HAD A RETREAT HERE AT MCMENAMINS, AND THERE HAVE BEEN MORE CHANGES THAN WE HAVE

SLOWED DOWN TO ACKNOWLEDGE. I DON'T THINK THAT WE HAVE SLOWED DOWN TO ACKNOWLEDGE KIND OF THE TOLL OF CHANGE. I JUST WANT TO SAY, I'M VERY AWARE OF IT RIGHT NOW BECAUSE OF THE STAFFING CHANGES IN MY OFFICE. I REALIZE IT'S STRESSFUL, AND IT JUST TAKES -- IT, IT KIND OF RIPPLES THROUGH, AND BECAUSE WE'RE ALL MANAGERS, YOU KNOW, WE KIND OF PUSH, WE JUST PUSH OUR AGENDAS FORWARD AND TRY TO IGNORE THAT STUFF ON THE SIDE. IT HAS AN IMPACT. JUST REALIZING DIANE AND I, WERE COMMISSIONERS THEN. YOU WERE HERE AS A STAFF. THE SPACE THAT WE HAD BEEN GIVEN AS A BRAND NEW BOARD WITH, WITH THREE NEWLY ELECTED MEMBERS IN JANUARY OF 2009, WAS THAT DURING THE MONTH OF DECEMBER, BEFORE WE WERE SWORN IN, WE COULD ALL MEET TOGETHER WITHOUT VIOLATING THE PUBLIC MEETING. IT WAS REALLY A LUXURY. IT WAS LIKE HAVING A CAUCUS. SO, IN ADDITION TO THAT ADVANTAGE, WE ALSO HAD THE ADVANTAGE OF, OF A RECENT EXAMPLE, SORT OF A, A REAL LIFE LESSON IN WHAT DOES NOT WORK SO WELL ON THE MULTNOMAH COUNTY COMMISSION. FOR WHATEVER REASON, YOU KNOW, NOT TO GO BACK AND SORT OF DIG INTO THE PAST, BUT WE WERE JUST REALLY ADVANTAGED BY HAVING THAT OBJECT IN FRONT OF US.

>> Commissioner Smith: WHAT WAS THAT?

>> Commissioner Shiprack: THAT WAS THE DIANE [INAUDIBLE] DYNAMIC, IF I CALL IT THE DIANE LIND DYNAMIC, THAT IS NOT FAIR. IT WAS AN ENTIRE WORK DYNAMIC. IT WENT OVER A BUMP AND CAME DOWN ON THE OTHER SIDE. ALMOST, ALMOST, YOU KNOW, HUMPTY DUMPTY, COULDN'T PUT IT BACK TOGETHER AGAIN. IT WAS BROKEN, AND IT DIDN'T REPAIR ITSELF, AND IT JUST CONTINUED TO GET MORE AND MORE BROKEN. AND IT WAS ALMOST ALL THAT INTERPERSONAL DYNAMICS OF THE BOARD MEMBERS BECAUSE OTHER THAN THE INTERPERSONAL DYNAMICS OF THE RESERVES LIKE THE MAJORITY OF PROGRESSIVE IS, BRIGHT, ACCOMPLISHED WOMEN. SO, HAVING HAD THAT OBJECT LESSON, THE SORT OF NUMBER ONE ARTICULATED GOAL, THANK YOU, DIANE. I NEEDED THAT HEAD NOD, THE NUMBER ONE ARTICULATED GOAL WAS -- WE'LL WAIT UNTIL YOU ARE SET UP. [LAUGHTER]

>> WE DON'T WANT TO BE LIKE THAT.

>> YEAH.

>> WHAT CAN WE DO DIFFERENTLY? AND BECAUSE THE LESSON WAS SO, SO PROXIMATE, WE REALLY BENEFITED IN THAT ULTIMATELY EQUATED VALUES TO TRY TO DOCUMENT WHAT WE, YOU KNOW, WHERE WE HAD COME.

>> AND INSTITUTIONALIZE.

>> YES.

>> SO THAT YOU DON'T HAVE TO FALL DOWN TO LEARN, TO AVOID THAT TRIP. YOU CAN, YOU KNOW, READ ABOUT IT.

>> AND THERE IS A COUNTY MISSION.

>> YES.

>> THAT IS COLLECTIVELY AND INTENTIONALLY DECIDED THAT REMAINS REGARDLESS OF THE COMPOSITION OF, OF THE BOARD. AND THANK YOU FOR, FOR BEING THAT, BECAUSE I THINK IN LOOKING AT THE BUMP THAT WE JUST WENT OVER, I'VE, I FEEL, I FEEL THAT OUR, OUR RELATIONSHIPS HAVE, HAVE ONLY GOTTEN STRONGER. AND, AND I JUST -- I SO APPRECIATE THE WAY THAT WE HAVE ALL GOTTEN TOGETHER AND DEALT WITH CHANGE AND KEPT OUR EYE ON THE MISSION OF THE COUNTY AND, AND JUST TRIED TO MAKE -- CONTINUED TO MAKE GOOD DECISIONS THAT SUPPORT THE MISSION, THE VISION OF THE COUNTY. SO, I'M GRATEFUL FOR, FOR THE STRENGTH OF OUR RELATIONSHIPS, AND OUR COMMUNICATION. NOT TO SAY THAT WE'RE ALWAYS PERFECT, BUT, YOU KNOW, IN CONTRAST TO, TO OTHER, OTHER BOARDS AND COMMISSIONS, I FEEL LIKE WE CAN BE VERY OPEN WITH EACH OTHER, AND THAT'S IT. THAT'S A STRENGTH.

>> I AGREE. FOR ME, THE MISSION -- WELL, THE MISSION, VISION VALUES WAS ONE OF MY FIRST QUESTIONS I ASKED WHEN I CAME ON THE BOARD. I SAID WE DON'T HAVE A MISSION AND VALUES? I HAVE NEVER BEEN ON A GROUP THAT DID NOT HAVE THAT, AND ALL OF OUR DEPARTMENTS DO. SO, HOW DID THEY KNOW WHAT OURS IS, YOU KNOW? AND HOW THEY FIT INTO THAT. SO, I REALLY APPRECIATE THAT WE REALLY, YOU KNOW, SAT DOWN AND WORKED ON THIS MISSION, VISION VALUES BECAUSE I THINK THAT YOU ARE RIGHT. IT SHOWS GOING FORWARD -- IT SHOWS IN HOW WE CONDUCT OURSELVES. IT KEEPS YOU FOCUSED ON, WITH ALL THE DISTRACTIONS GOING ON AROUND YOU, IT KEEPS YOU FOCUSED, AND IT'S NOT THAT IT CAN'T BE CHANGED OR TWEAKED OR WHATEVER WHEN, WHEN THAT NEEDS TO HAPPEN, BUT IT REALLY KEEPS YOU FOCUSED ON, ON -- AND CENTERED, I THINK.

>> I AGREE. AND I THINK SOMEBODY COMING NEW TO THE BOARD AND MEETING BUT NOT EXPERIENCE IT YET WITH YOU THROUGH THE SUMMER, IT'S IMPRESSIVE HOW FOCUSED EACH OF YOU ARE ON THE PRIORITIES AND, AND -- AS A BOARD. THE FOCUS IS CLEARLY ON THE WORK OF THE COUNTY, AND CERTAINLY, PROBABLY CREDITED TO A FOCUS ON THE MISSION, VISION, AND VALUES, BUT I THINK IT'S ALSO A CREDIT TO ALL OF YOU FOR BEING ABLE TO, YOU KNOW, PUT THOSE DISTRACTIONS, AND I DON'T KNOW HOW YOU COPE WITH THEM, BUT PUT THEM TO WHERE YOU NEED TO. BUT, IT'S, IT'S CLEAR, AND I'M NOT JUST SAYING THAT. I'VE BEEN IMPRESSED BY THAT

BECAUSE I WAS NOT QUITE SURE WHAT ONE WOULD BE WALKING INTO SOON.

>> [INAUDIBLE] [LAUGHTER]

>> YOU GET DREAMS ABOUT THAT. SO, YOUR CREDIBILITY, YOUR INTEGRITY HAS REALLY SHOWN THROUGH INDIVIDUALLY AND COLLECTIVELY, AS A BOARD. SO, I CAN SEE THAT THERE IS A TIE AND A FOCUS BACK TO THIS.

>> Commissioner Smith: IN 2011, IT WAS MY FIRST YEAR, THAT WAS ONE OF THE FIRST ONES THAT WE DID. AFTER, YOU KNOW, LOOKING AT THAT, I DON'T SEE WHERE WE NEED TO CHANGE ANYTHING. I THINK IT'S FINE. I DON'T THINK OUR ABILITY TO MEET THE VISION AND VALUES HAS CHANGED. I AM JUST AS COMMITTED TO THIS AS I WAS WHEN WE SIGNED OFF ON IT. I DON'T KNOW IF THERE ARE SOME THINGS THAT WE CAN ADD TO IT.

>> ANY THOUGHTS ABOUT THE MISSION AND VISION, GUYS? OK. SO, IT SOUNDS LIKE PEOPLE ARE STILL COMFORTABLE WITH THIS. IT DOES STILL REPRESENT REPRESENTING THE WORK THAT YOU DID THEN AND THE WORK THAT YOU HAVE IN FRONT OF YOU TO DO NOW. OKAY. THANK YOU. SO, IF THERE ARE NO OTHER COMMENTS ABOUT THAT, WE GET TO MOVE INTO COMMUNICATION PREFERENCES. THIS TOPIC IS ABOUT, YOU KNOW, JUST THAT KIND OF, YOU KNOW, WHAT KIND OF COMMUNICATION DO YOU PREFER TO GET. I NOTICE THAT PEOPLE DON'T USE THE PHONES AS MUCH ANY MORE, BUT SOME OF US PREFER TO USE THE PHONES. SO, THIS WOULD JUST BE A, A CHANCE FOR PEOPLE TO SAY, YOU KNOW, I PREFER THIS KIND OF, OF COMMUNICATION. JUST AS A WAY TO INFORM EACH OTHER, NOT AS A RIGID KIND OF THING, BUT AS A WAY TO KIND OF GET TO KNOW, YOU KNOW, WHAT WOULD YOU PREFER.

>> WELL, I THINK IT DEPENDS ON WHAT THE ISSUE IS.

>> Commissioner Smith: IF THERE IS SOMETHING THAT NEEDS TO GO ON [INAUDIBLE] TALK TO US IN PERSON OR MY STAFF. I MIGHT BE IN OR OUT OF THE OFFICE, AND SOMETIMES I DON'T LOOK AT THEM. IF YOU TEXT ME SOMETHING AND SAY, LOOK AT YOUR EMAIL. I WILL GET IT. [LAUGHTER]

>> I WILL GET YOUR EMAIL, AND TELL ME WHAT YOU THINK.

>> THANK YOU.

>> THIS IS TRUE WHEN I WAS ON THE STAFF, AND CONTINUES TO BE TRUE, AND SOMETHING THAT, THAT HAS [INAUDIBLE] I THINK THERE'S BEEN A COMMITMENT TO NO SURPRISES. AND SO HOWEVER, YOU KNOW, WHATEVER METHOD YOU CHOOSE TO COMMUNICATE WITH, I THINK THAT PEOPLE ARE COMMITTED TO COMMUNICATING WITH EACH OTHER ABOUT THINGS THAT WE

ARE WORKING ON, OR MAJOR, MAJOR ISSUES THAT, THAT MIGHT HIT THE NEWS, OR THE STAFF AND, AND, AND I WANT TO REAFFIRM MY COMMITMENT TO THAT, AS MUCH AS POSSIBLE, WITH MY SURPRISES, SO WE CAN ALL CONTRIBUTE TO, TO THE MANAGEMENT OF THOSE THINGS, AS THEY COME UP.

>> Commissioner Smith: I THINK THAT THERE IS A BIG POLICY ISSUE. WE OPEN UP THE OREGONIAN, AND HERE AT MULTNOMAH COUNTY, IS DOING THIS. [INAUDIBLE] I THINK THAT BEFORE, YOU KNOW, IF YOU ARE TALKING TO THE PRESS, AND YOU KNOW THAT IT IS GOING TO BE A BIG DEAL ON AN ISSUE THAT IS, THAT IS CONTROVERSIAL, OR EVEN NON CONTROVERSIAL, THAT YOU ARE GOING TO TALK ABOUT, THAT, THAT COMMISSIONERS HEAD UP, YOU KNOW, THROUGH THE CHIEFS OR IN PERSON, BUT LET US KNOW THAT THIS IS COMING UP SO WE ARE NOT CAUGHT OFF GUARD BECAUSE PERHAPS -- WHAT HAPPENS IS WE ARE OFTENTIMES ASKED FOR REACTION TO THAT, PARTICULARLY IF IT COMES FROM THE CHAIR'S SEAT, WHAT DO YOU THINK ABOUT THIS? I DON'T KNOW. I HAVEN'T THOUGHT ABOUT IT YET.

>> THIS IS THE FIRST I HAVE HEARD OF IT. [LAUGHTER]

>> I AGREE WITH LORETTA, ON WHAT THE ISSUE IS, BUT ALSO WITH THE NO SURPRISES, AND I THINK WE HAVE REALLY DONE THAT. I THINK THAT WE HAVE REALLY IMPROVED ON THAT A LOT. AND I THINK THAT IT'S, YOU KNOW, I ALWAYS APPRECIATE THE, YOU KNOW -- THIS ISSUE IS COMING UP. DO YOU WANT A ONE-ON-ONE BRIEFING ABOUT THIS? JUST TO BE ASKED THAT QUESTION, YOU KNOW. AND YOU KNOW, MAYBE I DO AND MAYBE I DON'T, DEPENDING ON THE UNDERSTANDING THAT I HAVE OF THE ISSUE COMING FORWARD. BUT, I GUESS I WOULD LIKE ALL STYLES OF COMMUNICATION, BASICALLY AND, AND SO, I THINK THAT, THAT, YOU KNOW -- I REALLY APPRECIATE THE, THE, YOU KNOW, BEING ASKED WHAT YOU NEED TO KNOW OR HOW YOU WOULD LIKE TO KNOW IT.

>> I THINK THAT THERE IS AN UNDERPINNING HERE, TOO, WHICH IS THAT YOU KNOW, THERE IS THE ARC OF RELATIONSHIPS -- THE FIRST SORT OF PLATFORM IS THAT WE, WE KNOW ONE ANOTHER AND, AND, AND LIKE EACH OTHER, AND WE HAVE [INAUDIBLE] FOR ONE ANOTHER. AND I THINK THAT, THAT, LIKE ANY OTHER RELATIONSHIP, THERE ARE ONLY FIVE OF US, AND HAVING BEEN, YOU KNOW, IN A BODY WHERE THERE WERE 60, IT'S REALLY DIFFERENT. WE LIVE IN CLOSE QUARTERS. RELATIONSHIPS ARE REALLY IMPORTANT. THERE IS NO SORT -- A COUPLE THINGS FLATTEN OUT, LIKE SENIORITY FLATTENS OUT, THERE IS NO SENIORITY. WE ARE WAY TOO DYNAMIC TO HAVE THAT. WE TOLERATE THE FUNCTION, THAT'S IMPOSED UPON US BY THE CHARTER COMMISSION, SORRY, BUT WE DO ADAPT TO THAT, AND WE ADAPT TO THAT, SO, SO WHERE I'M GOING WITH THIS IS THE OTHER DAY, AT A BOARD MEETING, WE HAD AN EXAMPLE OF A CITIZEN WHO CAME IN AND, AND TESTIFIED IN A WAY THAT I FELT WAS REALLY OFFENSIVE.

IT WAS NOT THE CONTENT, ALTHOUGH, YOU KNOW, WHATEVER ABOUT THE CONTENT, IT WAS THE FORMAT, AND REFERRED TO THE CHAIR BY FIRST NAME, AND, YOU KNOW, POINTED HIS FINGER AT HER, AND THEN, YOU KNOW, USED, USED CHAIR MADRIGAL. IT WAS JOE WALSH TALKING ABOUT ARRESTING -- ABOUT SOMETHING THAT'S NOT IN THE PURVIEW OF MULTNOMAH COUNTY, BUT THE PORTLAND POLICE BUREAU ACCUSING HIM OF ARRESTING SOMEONE THAT, THAT THEY THOUGHT LOOKED GUILTY, AND AS AN EXAMPLE, HE GETS A LITTLE BIT CARRIED AWAY SOMETIMES, DRAMATIC. I CAN UNDERSTAND THAT, SO I'M NOT TALKING ABOUT THE CONTENT. BUT, I THOUGHT IT, IT WAS UPSETTING TO ME BECAUSE THERE IS SOME PROTOCOLS THAT WE FOLLOW AS A BOARD THAT GIVE RESPECT TO THE FACT THAT WE'RE ELECTED, AND THERE ARE PEOPLE WHO DEPEND ON OUR SERVICES, AND WE DELIVER SERVICES IN A FORMAT THAT IS KIND OF HIGHLIGHTED BY THESE BOARD MEETINGS THAT WE HAVE. AND AGAIN, THERE IS SOME PROTOCOLS THAT, THAT ARE RESPECTFUL, IF NOT TO US PERSONALLY, AS PEOPLE, NEED TO BE THERE TO US AS ELECTED OFFICIALS REPRESENTING THOSE PEOPLE AND REPRESENTING THE BODY OF GOVERNMENT. IT WAS A KIND OF A REQUEST. IT'S, YOU KNOW, REALLY NOT PART OF THE MISSION AND VISION AND VALUES. IT'S AT A DIFFERENT LEVEL, BUT HAS TO DO WITH WHAT'S THE, THE STRUCTURE UNDER WHICH WE PURSUE THAT. AND I WOULD REALLY LIKE FOR US TO HAVE, AND LINDA, THIS IS ALSO FOR YOU AND MARINA AND THE COUNTY COUNCIL. IT WAS REALLY AWKWARD FOR ANY OF US, AND IT WOULD HAVE BEEN AWKWARD FOR ME. WE NEVER INSERT OURSELVES INTO THIS, INTO THE PUBLIC COMMENTS, BUT I REALLY WANTED THERE TO BE SOME PROCEDURE THAT WOULD CALL THAT AND SAY NOPE. MR. WALSH, THAT IS NOT THE WAY THAT WE COMMUNICATE HERE. AGAIN, THERE IS KIND OF AN ARC OF THAT, AND THAT'S AT THE LOW END OF IMPROPRIETY. BUT --

>> Commissioner Smith: YOU CAN'T CENSOR FOLKS. CAN YOU CAN'T HAVE IT BOTH WAYS. MR. WALSH CAME IN ALL SUMMER, HIM AND MR. LIGHTNING, AND OTHERS, AND I MEAN, THEY RIPPED CHAIR COGEN A NEW ONE, AND NONE OF US SAID ANYTHING ABOUT HOW THEY WERE TALKING THEN. MAYBE I WAS JUST OFF. I DIDN'T FEEL -- I HAVE SEEN WORSE FROM HIM. AND MAYBE I HAVE JUST GOTTEN IMMUNE TO WHO HE IS. YEAH, BUT, YOU KNOW, IT'S LIKE THIS. AS AN ELECTED OFFICIAL, THIS IS WHAT WE HAVE TO PAY FOR THESE KINDS OF JOBS. PEOPLE ARE NOT GOING TO COME IN, IN A PRETTY PACKAGE AND INTERFACE WITH US BECAUSE THEY ARE WHO THEY ARE. HE'S A VETERAN. HOMELESS. THEY COME IN FROM A DIFFERENT PLACE, SO WE HAVE TO MEET PEOPLE WHERE THEY ARE. AS LONG AS HE'S NOT CALLING ME A B WORD OR, YOU KNOW, THE OTHER GUY COMES IN THERE AND TALKS ABOUT [INAUDIBLE], AND THE FIRST TIME I CAME THERE, I SAW HIM DO THAT, AND I WAS LIKE, OH, MY GOD, BUT I HAD TO GET REAL COMFORTABLE WITH THE SETTING. WE DO AN OPEN MIC OF SORTS, AND WE DON'T TELL PEOPLE WHAT THEY CAN TALK ABOUT. THEY CAN TALK ABOUT ANY DARN THING THAT THEY WANT TO TALK ABOUT. WE HAVEN'T GIVEN THEM PARAMETERS. YOU GUYS

ARE SAYING, YOU HAVE GOT TO PUT YOUR NAME DOWN THREE WEEKS IN ADVANCE, SO THAT'S SOMETHING UNIQUE TO US, BUT WE HAVE TO UNDERSTAND THE PEOPLE WE ARE SERVING. WE ARE SERVING SENIORS, THE VULNERABLE POPULATIONS, AND PEOPLE WHO HAVE THE NEED FOR SAFETY SERVICES. THEY ARE NOT GOING TO COME IN LIKE A LOBBY I WAS AND SAY, YOU KNOW, MADAM CHAIR, COMMISSIONER SMITH, COMMISSIONER SHIPRACK, COMMISSIONER McKEEL, YOU KNOW, THEY ARE NOT GOING TO COME WITH ALL THE HONORABLE. THEY ARE COMING WITH WHAT THEY KNOW. THIS IS -- THEY ARE MEETING US WHERE WE ARE. AND THEY ARE EXPRESSING THEMSELVES IN A WAY THAT THEY CAN ONLY EXPRESS THEMSELVES. I DON'T RESPECT THEM TO COME IN AND ACT LIKE A LAWYER OR A LOBBYIST OR SOMEONE WHO IS A PERSON WHO WORKS IN THE GOVERNMENT AND KNOWS THE PROTOCOL. NOW, I GIVE THEM MORE LEEWAY THAN IF IT WAS SOMEONE COMING FROM AN ELECTED OFFICE OR A DEPARTMENT, THAN, THEN THE BAR CAN BE RAISED. BUT WHEN WE'RE TALKING ABOUT THE CONSTITUENTS AND ABOUT RIGHTS OF SPEECH, WE CAN'T, WE CANNOT, YOU KNOW -- WE CANNOT HAVE IT BOTH WAYS. AND LIKE I SAID, DURING THE CHAIR COGEN THING, I MEAN, I WAS LITERALLY LIKE SOME DAYS JUST KIND OF LIKE SHAKING, YOU KNOW, MY NECK, MY LEGS KEPT MOVING BECAUSE OF THE INTENSENESS OF WHAT WAS GOING ON. AND WHAT THE PEOPLE WERE SAYING WHEN THEY CAME UP TO THE MIC. SO, I AM TRYING TO BREATHE, AND LOOKING UP AND STILL BE, YOU KNOW, PROFESSIONAL AND TRY TO STAY IN MY LANE. THAT WAS REALLY BAD TO ME. JOE WALSH IS A GRANDSTANDER. HE LIVES FOR OUR BOARD MEETINGS EVERY WEEK.

>> FAIR ENOUGH.

>> AND THE OTHER THING THAT YOU SAID, AND I AGREE WITH YOU. I ALSO THINK THAT THE WAY THAT WE TREAT EACH OTHER, AND I WANT TO GO BACK TO THE RESPECT, SHOWN TO THE PEOPLE THAT WE REPRESENT WHO ARE NOT IN THE ROOM, WHO DON'T COME TO BOARD MEETINGS, SO I DO THINK THAT THERE IS A BALANCE SOMEWHERE, AND I DO AGREE WITH YOU THAT MR. WALSH IS NOT THE, THE BALANCE POINT.

>> I THINK WE SET A TONE TOGETHER IN THE WAY THAT WE INTERACT WITH EACH OTHER IN THE BOARD MEETING, THE WAY THAT -- WE ARE A LITTLE MORE [INAUDIBLE]. WE CALL EACH OTHER COMMISSIONER, CHAIR, AND I THINK THAT, THAT DOES SET A GOOD TONE FOR THE PUBLIC TO UNDERSTAND, THE IMPORTANCE OF THE BODY.

>> RIGHT.

>> AS A WHOLE.

>> AND THE RESPECT.



>> AND THE RESPECT.

>> THE RESPECT.

>> WE CANNOT CONTROL EVERYONE. WHICH IS AN UNDERSTATEMENT.  
[LAUGHTER]

>> Commissioner McKeel: WE ALMOST USED TO THINK NOBODY WOULD COME,  
AND NOW WE FOUND SOME --

>> THAT'S RIGHT.

>> YOU KNOW.

>> Commissioner Smith: TALKING ABOUT GOOD AND BAD PRESS. ABOUT THIS LAST SUMMER, IF NOBODY KNEW WHO THE COUNTY COMMISSIONERS WERE, LET ME TELL YOU, EVERYBODY KNOWS WHO WE ARE TODAY. AND THEY KNOW WHAT WE DO, AND THEY PROBABLY CAN RECOGNIZE US ON-SITE, WHEREAS CERTAINLY THE, THE HIGH PROFILE POSITION AS CHAIR MADRIGAL'S POSITION, SO PEOPLE RECOGNIZE WHO THE CHAIR IS, BUT AS A RESULT, GOOD AND BAD, WE WERE ABLE TO RAISE THE LEVEL OF CONSCIOUSNESS ABOUT, ABOUT THEIR ELECTED LEADERS, AND WHO THEY ARE, AND WHAT WE STAND FOR AND WHAT VALUES WE HAVE HAD, AND I THINK THAT, THAT, THAT GOING INTO THIS NEXT YEAR, PEOPLE UNDERSTAND, AND THERE IS NOT A WEEK -- I FORGET WHERE WE WERE AT, BUT THERE IS NOT A WEEK THAT ANOTHER PERSON DOESN'T SAY TO ME, YOU KNOW WHAT, I LIKE HOW YOU ALL STUCK TOGETHER TO, TO MAKE SURE THAT, THAT THE VALUES THAT YOU SUPPORT, YOU KNOW, WERE THROUGHOUT THE BOARD, AND I KNOW WHAT THEY WERE TALKING ABOUT AND, AND SO, FOR ME, IT JUST REINFORCES THAT I KNOW THAT, THAT THE REASON WHY WE CAN PASS A BUDGET IN LESS THAN 30 MINUTES, THE REASON THAT WE HAVE A LOT OF FINAL VOTES ARE BECAUSE WE ALL HAVE THE SAME VALUES. BUT WE JUST HAVE DIFFERENT STRATEGIES ON HOW TO GET TO THE FINISH LINE AND DIFFERENT TECHNIQUES ON HOW TO DO THAT. WE CARE ABOUT THE SAME THING, ABOUT KIDS AND ABOUT HEALTH CARE, WE WANT TO MAKE SURE THE SENIORS ARE PROTECTED AND THEY HAVE PLACES TO GO, AND THERE IS NOT ONE THING THAT, I THINK, THAT WE ALL HAVE PRIORITIES AND, AND I STRETCH MY HAND IN TERMS OF THE COMMUNICATIONS, WHEN I FIRST CAME HERE TO FIGURE OUT, WHAT AM I GOING TO [INAUDIBLE]. MY INSTINCT TO SUPPORT THE HUMAN TRAFFICKING STUFF. I HAD JUST COME OFF OF A JOB WHERE THE BIG THING THAT WE HAD, I WORKED WITH COMMISSIONER McKEEL ON, WAS HUMAN TRAFFICKING. WE GOT THAT, AND I GET THAT, AND I UNDERSTAND THAT. HOMELESSNESS. OH, GOD, WELL, WE HAVE COMMISSIONER KAFOURY, THAT'S HER THING, AND, YOU KNOW, CHAIR COGEN, HAD SUSTAINABILITY STUFF. MONEY STUFF. AND

YOU HAD THE FOODSTUFF. I HAD GONE TO YOUR FOOD FORUM OF THE YEAR, AND I AM LIKE, WHERE -- PEOPLE KNOW COMMISSIONER McKEEL FOR HUMAN TRAFFICKING, AND SHE IS KNOWN ABOUT HUMAN TRAFFICKING, AND SAME WITH HOMELESSNESS WITH DISTRICT ONE, SO WHERE AM I GOING TO LAND IN TERMS OF WHAT I CAN KIND OF CARVE OUT AS MY OWN, AND HOW DO I COMMUNICATE THAT TO THE FOLKS TO LET THEM KNOW WE HAVE THE SAME PRIORITIES. AS YOU WORK WITH FOLKS, YOU LEARN THAT THEY DO. WE ALL HAVE THE SAME PRIORITIES, BUT WE HAVE DIFFERENT STYLES. WE HAVE DIFFERENT STRATEGIES, AND TECHNIQUES ON HOW TO GET TO, TO THE TWO PLUS TWO AND, AND I THINK THAT THAT'S WHAT MAKES LIKE JUDY SAID, US DYNAMIC IN OUR OWN WAY BECAUSE WE DO HAVE A DIFFERENT STYLE. BUT AT THE CORE OF IT, THE REASON WHY IT WORKS, WAS BECAUSE WE ALL HAD THE SAME VALUES. SO, I REALLY APPRECIATE THAT.

>> YOU SAID THAT WELL BECAUSE IT'S CLEAR THAT, THAT -- ESPECIALLY COMING FROM SALEM, WHERE THERE ARE NOT SIMILAR VALUES, OFTENTIMES. SO THIS IS SORT OF REFRESHING AND A LITTLE AWKWARD TO BE HONEST BECAUSE THERE IS THIS, THIS CLEAR SENSE OF, YOU NAVIGATE THAT WORLD IN ONE WAY, AND YOU NAVIGATE THIS WORLD IN ANOTHER WAY. SO, AS I'M LEARNING THAT, AND IT'S A PLEASANT LEARNING, YOU KNOW, I ECHO WHAT YOU HAD SAID AROUND LOTS OF STYLES OF COMMUNICATION WORK, AND I THINK THAT INITIALLY, IT'S REALLY HELPFUL, FOR EXAMPLE, WHEN YOU STOPPED BY THE OTHER DAY TO HAVE A CONVERSATION, PARTICULARLY, WHEN [INAUDIBLE], SO IT'S NICE TO HAVE A DIALOGUE AND ASK QUESTIONS AND SOME CONTEXT AND SENSE OF DIRECTION. SO, INITIALLY, I REALLY HAVE ENJOYED THAT, IN ALL OF YOU AND YOUR STAFF. YOU HAVE BEEN GRACIOUS ABOUT THAT. BUT, I AM ALSO KIND OF A COMMUNICATION JUNKY, SO I LIKE LOTS OF WAYS OF ENGAGING WITH PEOPLE. SO, THAT, THAT PIECE, AND, YOU KNOW, I THINK THAT ALSO, AND I HAVE WATCHED THIS, THIS GROUP NAVIGATE THIS, BUT ALSO, THAT SENSE OF NOT STEPPING ON EACH OTHER'S TOES, I THINK THAT THAT'S SOMETHING THAT I'M VERY SENSITIVE TO THAT THIS IS A UNIQUE, SHORT-TERM ROLE THAT A FEW OF US ARE IN, AND THOSE OF YOU IN THIS FOR THE LONG HALL, AND I WANT YOU TO KNOW MY SENSITIVITY TO THAT AND WANTING TO AUGMENT BUT NOT GET IN THE WAY OF. SO IF THERE ARE ROLES TO PLAY THAT ARE ABLE TO ACCELERATE IN WAYS THAT MAYBE, YOU KNOW, I CAN ASSIST WITH, THAT'S SOMETHING THAT I AM REALLY INTERESTED IN, IS HOW TO SUPPORT THE WORK OF THE BOARD, IN A SHORT-TERM WAY, AND ARE THERE, THERE RELATIONSHIPS EITHER FROM STATE OR OTHER CONNECTIONS THAT I CAN HELP FACILITATE THOSE, BUT I WANT TO BE CLEAR, THAT I VIEW MY ROLE IN SHORT-TERM AND IN SUPPORT OF THE VALUES THAT THIS BOARD IS COMMITTED TO, AND I THINK THAT THERE IS STRENGTHS TO THAT, AND ISSUE THAT WE HAVE THAT ON THE AGENDA TO TALK ABOUT FURTHER, BUT THAT'S SOMETHING THAT, I THINK, WE'RE A STRONG GROUP OF WOMEN AND PEOPLE ARE LOOKING TO FOR LEADERSHIP AND HOW TO LEVERAGE THAT TO THE BEST WE CAN FOR THE COUNTY.

>> Commissioner Shiprack: THAT'S NOT A SHORT-TERM VIEWPOINT, AT ALL. I THINK THAT, THAT -- I SEE MY ROLE HERE, REALLY FOR MOST, AS SUPPORTING THE WORK OF THE BOARD, LIKE LORETTA JUST SAID, WE DISAGREE SOMETIMES ON THE STRATEGIC METHODOLOGY OF GETTING THERE, BUT WE'RE PRETTY TIGHT ABOUT WHERE IT IS THAT WE WANT TO GO. ONE OF THE WAYS THAT WE DISCOVERED, AND I THINK THAT THIS IS, THIS IS LIKE THE GEM ABOUT GETTING THERE, IS TO, TO ORIENT TOWARDS THESE GROUP GOALS. GETTING THE WORK OF THE BOARD DONE. FOREMOST.

>> THAT'S GREAT.

>> I THINK THE OTHER POPULATION THAT WE NEED TO THINK ABOUT A BIT IS WE'RE TALKING ABOUT OURSELVES AS OUR EMPLOYEES BECAUSE THIS -- THESE UPHEAVALS REALLY AFFECT OUR EMPLOYEES, AND SO I THINK THAT, THAT FOR, AS WE TALKED HERE FOR US TO BE COMMITTED TO OUR VALUES AND THE LEADERSHIP OF THE, OF THE COUNTY, I THINK THAT WE REALLY -- IT REALLY HELPS OUR EMPLOYEES. I'VE HAD SOMEONE SAY, I FEEL LIKE THINGS ARE SETTLED FOR A WHILE, AND SO IT IS A BIT -- I THINK BACK TO WHEN WE WERE ELECTED, THREE NEW COMMISSIONERS COMING IN, AND I REMEMBER I WENT TO THE DEPARTMENTS, AND I SAID, THIS HAS TO BE A LITTLE NERVE-RACKING FOR YOU. AND THEN, OF COURSE, YOU KNOW, TED LEFT AS THE CHAIR, AND, YOU KNOW, JEFF CAME IN. SO, I MEAN, THERE'S BEEN A LOT OF CHANGE IN THESE YEARS, JUST THESE, THESE FEW YEARS WE'VE BEEN HERE, REALLY. AND I THINK IT'S IMPORTANT TO ALWAYS REMEMBER THAT, THAT -- WHAT OUR LEADERSHIP ROLE DOES FOR OUR EMPLOYEES.

>> I THINK IT'S DIFFICULT, YOU KNOW, THE EMPLOYEES HAVE BEEN RUNNING THE COUNTY FOR, FOR A CENTURY AND A HALF. [LAUGHTER] [INAUDIBLE]

>> CONGRATULATIONS -- CONGRATULATIONS ON YOUR CENTURY.

>> YEAH. [LAUGHTER]

>> I THINK IT'S HARD WHEN THEY ARE -- THEY ARE CONTINUING TO DO THE WORK EVERY DAY THAT THEY HAVE ALWAYS DONE, TO, TO HEAR PEOPLE, THE PUBLIC OR, OR THE PRESS SAY, OH, MY GOSH, ONE PERSON IS GONE, AND THE COUNTY IS GOING TO HELL IN A HAND BASKET. IT'S LIKE WELL, WHAT ABOUT THE, THE 5,000 OF US THAT KEEP THINGS MOVING EVERY DAY, YOU KNOW. WE'RE STILL HERE. AND SO I THINK, YOU KNOW, IT'S SOMETHING THAT I TRY TO BE SENSITIVE TO, AND I THINK THAT WE ALL HAVE IN ACKNOWLEDGING THEIR CONTRIBUTIONS, THEIR COLLECTIVE CONTRIBUTIONS AND THAT, YOU KNOW, OUR MOST IMPORTANT JOB IS TO SUPPORT THEM AND SERVE IN THE COMMUNITY. IMP HEADLIGHT THE VISION AND VALUES.

>> I AGREE.

>> Commissioner Smith: I WOULD LIKE TO KNOW TO WHAT EXTENT EVERYONE ELSE, YOU KNOW, IN TERMS OF THE COMMUNICATION, HOW PEOPLE COMMUNICATE WITH YOU AS A POSITIVE AND NEGATIVE, THAT WE VOTE ON AT THE BOARD. I DON'T KNOW ABOUT YOU ALL, BUT I GET A LOT OF CALLS. WHEN PEOPLE DON'T LIKE SOMETHING, I GET A LOT OF CALLS. I GET A LOT OF CALLS FROM FOLKS.

>> COME DOWN TO MY OFFICE, LORETTA.

>> I GET CALLS ON MY CELL PHONE, AND THEY ARE FRIENDS, AND OTHERWISE, SO, I MEAN, THERE IS A LOT OF STATIC OUT THERE THAT YOU KIND OF HAVE TO STAY RIGHT HERE WITH AND NOT LET IT KIND OF PENETRATE YOU. SO, THERE IS A LOT OF STUFF GOING ON. SO, IN TERMS OF OUR ABILITY TO COMMUNICATE PROPERLY, I JUST WANT TO SAY FOR THE RECORD THAT SOMETIMES, THERE IS A LOT OF STATIC GOING ON OUT THERE, AND DEPENDING ON HOW I COMMUNICATE WITH ALL OF YOU, IT MAY NOT BE KNOWN, INITIALLY, BUT, IT MAY HAVE SOMETHING TO DO WITH THE STATIC THING, THAT, THAT'S AROUND ME.

>> I THINK IT'S IMPORTANT FOR US TO SHARE THAT WITH EACH OTHER, YOU KNOW. I CERTAINLY WANT TO KNOW IF, IF YOU ARE GETTING CALLS, A TON OF CALLS ON SOME THINGS. THAT'S THE PUBLIC TRYING TO INTERACT WITH US. WE SHOULD BE CONSIDERING THAT IN OUR DECISION-MAKING.

>> AS WE LOOK AT THE COUNTY, YOU KNOW, YOU HAVE HEARD ME SAY THIS A MILLION TIMES. MULTNOMAH COUNTY IS BIGGER THAN THE CITY OF PORTLAND, AND I THINK IT'S IMPORTANT HOW WE THINK ABOUT COMMUNICATING, ALSO, OUT HERE IN THIS DISTRICT BECAUSE WE HAVE GOT FOUR CITIES, A BIG UNINCORPORATED AREA, AND PLUS PORTLAND. I HAVE A PORTION OF PORTLAND IN MY DISTRICT, TOO, EAST PORTLAND. SO, AS WE LOOK AT COMMUNICATION, I THINK IT'S IMPORTANT THAT WE LOOK AT HOW WE COMMUNICATE WITH, WITH THE ENTIRE COUNTY.

>> ANY THOUGHTS ABOUT COMMUNICATION? PREFERENCES OR OTHER THOUGHTS?

>> I AM FOND OF [INAUDIBLE].

>> I WANT TO SEE THAT.

>> I HAVE ALWAYS WANTED AN OWL. LIKE HARRY POTTER. [LAUGHTER]

>> A HARRY POTTER BREAK.

>> Commissioner Smith: IN TERMS OF THE COMMUNICATION, I THINK I'M GOING TO GO BACK TO, TO -- AS I HAVE THIS LONGVIEW, JUST IN TERMS OF VERY CONTROVERSIAL ISSUES, IT TAKES ME A WHILE TO GET IT AND TO REALLY LIKE SYNTHESIZE WHAT'S GOING ON. SO, AS THINGS HAPPEN, I CAN GO BACK TO THE [INAUDIBLE], WHICH I THOUGHT WAS -- IT WAS PROBABLY ONE OF THE MOST AMAZING THINGS THAT WE DID, FOR ME, TO DATE, THAT I FELT LIKE PEOPLE WERE HAPPY THAT WE DID IT, AND I HAD SOME ISSUES WITH, WITH TACKLING IT FROM THE BEGINNING, LIKE THERE IS A [INAUDIBLE] ISSUE. LET THE STATE CARRY THIS. BUT I REMEMBER THAT BOARDROOM WAS PACKED WITH LOTS OF FOLKS, LOTS OF BABIES, AND AS I LEARNED A BIT MORE ABOUT IT, AND HOW WE WERE BEING, BEGINNING TO PUSH THIS STATEWIDE BY MULTNOMAH COUNTY, COULDN'T LET THERE BARRIER TO BABIES AND, AND POSSIBLE TOXINS IN THEIR BODIES, AND I WAS LIKE OH, GOD, WE ARE STEPPING OVER OUR BOUNDS. BUT, JUST IN TERMS OF THE COMMUNICATING OF THOSE BIG TICKET ITEMS, AND I THINK THAT THAT WAS DONE OVER A PERIOD OF TIME. I DIDN'T GET IT LIKE -- TWO WEEKS BEFORE, OK, WE'RE GOING TO DO THIS AND THIS AND THIS. THIS IS A VERY CONTROVERSIAL THING. SO IT WENT, I MEAN, WE KNEW IT WAS COMING, AND IT WOULD BE A PRIORITY FOR THE CHAIR. I HAD TO GET USED TO US TACKLING THAT KIND OF ISSUE BECAUSE I HAVE, I HAVE A VISION IN MY MIND WHAT MULTNOMAH COUNTY IS, AND IT'S NOT, NECESSARILY, YOU KNOW, DEALING WITH STATE AND FEDERAL ISSUES. SOMETIMES WE HAVE TO DO THAT AS A RESULT OF HOW WE DELIVER THOSE DOLLARS AND SERVICES THAT, THAT ARE PAID FOR IN THE STATE AND FEDERAL WAY. BUT, IT WAS CLEAR. I WAS MOSTLY IMPRESSED WITH THE WORK THAT WE DID ON THAT. AND I WAS PROBABLY THE MOST, NOT SURE IF WE COULD BE TALKING ABOUT THIS WHEN WE DID IT, BECAUSE AGAIN, IT WAS SOMETHING THAT DID NOT PASS ON THE STATE LEVEL, AND [INAUDIBLE] WHY ARE WE PICKING THIS UP. LET'S DO SOMETHING ELSE, SOMETHING THAT RELATES TO UPDATING THE HEALTH DEPARTMENT OR SOMETHING LIKE THAT. BUT, BACK TO THE ISSUE, IT WAS A GOOD ONE. SO IN TERMS OF COMMUNICATING ON REALLY, I THINK, A HIGH VISIBILITY, KINDS OF ISSUES, I JUST NEEDED A BIT MORE TIME TO PROCESS IT, AND I THINK THAT I GOT ENOUGH TIME WITH THAT. I KNEW IT WAS COMING, AND IT WAS WEEKS OUT, AND I THOUGHT IT WILL JUST KIND OF LIKE FALL AWAY, BUT IT DID NOT. AND JUST KEPT BUILDING AND BUILDING AND BUILDING. WE DID IT. BUT, IF AN ISSUE LIKE BPA COMES UP TODAY AND WE WANT TO DO SOMETHING NEXT WEEK, THAT'S GOING TO BE HARD FOR ME TO, TO, TO, TO REALLY SAY, THIS IS SOMETHING THAT WE NEED TO BE DOING. I HAVE TO HEAR FROM PEOPLE. I HAVE TO GO AND CHECK TO MAKE SURE THAT THIS IS SOMETHING THAT WE NEED TO BE -- IT TAKES LONGER THAN A WEEK TO ABSORB SOMETHING LIKE THAT, AND I THINK THAT [INAUDIBLE]. IT WAS VERY CONTROVERSIAL, AND IT PASSED. AND I THINK THAT WE WERE [INAUDIBLE] FOR MANY MOTHERS AND FAMILIES. THEY WERE SO APPRECIATIVE. I HAD NO IDEA THAT WE WOULD GET THAT KIND OF RESPONSE FROM THE PUBLIC THAT WE DID ON THAT. BUT IT'S NOT THAT I DIDN'T THINK THAT IT WAS IMPORTANT.

I THOUGHT IT NEEDED TO HAPPEN, BUT I DIDN'T THINK THAT WE WERE THE BODY TO DO IT, BUT ONCE WE DID IT, IT WAS GREAT. TO HAVE THAT.

>> Commissioner McKeel: I AGREE WITH YOU, I NEED THE TIME TO PROCESS THINGS. SO.

>> I THINK ESPECIALLY ON THE CONTROVERSIAL THINGS, IT MAKES A LOT OF SENSE TO BE DELIBERATE AND INTENTIONAL, AND IF WE ARE GOING TO BE GETTING INTO A FIGHT, WITH, YOU KNOW, WHOEVER, DOING SOMETHING, BOLD, MAKES SENSE TO BE STRONG AND --

>> [INAUDIBLE] OTHER THOUGHTS OR REQUESTS? ON COMMUNICATIONS?

>> --

>> JUST ONE REMINISCENTS ABOUT THE DECEMBER 2008 MEETING THAT WE HAD AT THE CENTRAL LIBRARY WITH THREE NEW COMMISSIONERS AND, AND, AND FORMER CHAIR WHEELER AND, AND COMMISSIONER COGEN, AND THAT WAS ABOUT COMMUNICATION. AND THAT HAD TO DO WITH THE FACT THAT, THAT SINCE WE DON'T AGREE ON EVERYTHING ALL THE TIME, THAT WE HAVE THESE REALLY HONEST DISCUSSIONS, AND EVERYBODY IS LIKE, WE HAVE ALL -- WE HAVE ALL HAD THEM. THEY ARE NOT LIKE THE HIGHLIGHT OF ANYBODY'S DAY. BUT, THEY ARE SO IMPORTANT. AND, AND I, I -- I TRY TO WALK MY, MY, MY -- MY IDEAS AROUND, AND ROLLER SKATE AROUND THE SIXTH FLOOR SOMETIMES WITH SOME HEAT. IT'S JUST NOT DIRECTED PERSONALLY. IT IS ALL GENERATED BY THE EXCITEMENT THAT I FEEL ABOUT THE ISSUES THAT WE ALL GET TO WORK WITH, AND AT THE SAME TIME, I ALSO APPRECIATE THE IMPACT THAT YOU HAVE ON HELPING ME CHANNEL THAT HEAT AND ENERGY, AND I THINK THAT, THAT THESE IDEAS BECOME BETTER AS THEY GET SHARED AROUND. BUT, I ALSO THINK THAT, THAT HAVING THE DISAGREEMENTS IN OUR OFFICE IS, SHARING THOSE IDEAS HONESTLY AND AUTHENTICALLY IN OUR OFFICE, THOSE ARE REALLY GREAT. GREAT ALTERNATIVES TO, TO SHARING THEM HONESTLY. IT'S A PROCESS.

>> I VALUE THE AUTHENTICITY, AND I THINK, YOU KNOW, WITHOUT SPEAKING FOR ANYONE ELSE, I ALWAYS ASSUME GOOD INTENTIONS. AND WITH YOU, I ALWAYS GIVE THE BENEFIT OF THE DOUBT. I DON'T -- I NEVER ASSUME THAT IT'S PERSONAL OR THAT -- I ASSUME THAT WE ALL HAVE GOOD INTENTIONS AND WANT TO PURSUE OUR GOALS, AND I THINK THAT THAT'S AN IMPORTANT UNDERLYING VALUE TO ALL OF OUR COMMUNICATION.

>> Commissioner Shiprack: HERE COMES THIS REALLY TALL WOMAN, YOU KNOW. LIKE FIRE COMING OUT.

>> IT'S NOT DIANE. [LAUGHTER] [INAUDIBLE]

>> I AM REALLY NOT THAT TALL.

>> SO, SO, YES, IF IT'S SCARY, I DON'T MEAN IT TO BE SCARY.

>> I AM LATINA. I'M GOOD WITH IT.

>> Commissioner Smith: I AM WEARING THE HEELS, AND I CAN STAND LIKE EVERYBODY ELSE. I'M 5'4", REALLY. [LAUGHTER]

>> SO, WE'RE AT OUR BREAK TIME. WHEN WE COME BACK, WE'LL DO A ROUND TABLE, HEAR FROM EACH COMMISSIONER ABOUT WHAT ARE HER PAST, RECENT PAST ISSUES AND WHAT SHE IS WORKING ON, HIGH PRIORITIES FOR RIGHT NOW. SO, WE'RE BACK IN 10, 20, AND THEN UNTIL THEN WE'RE ON A BREAK.

>> OK.

>> THANK YOU ALL.

>> THANK YOU.

>> GREAT DISCUSSION.

>> ONE MORE THING FOR ANYONE THAT DOES NOT KNOW, COUNTY [INAUDIBLE] IS ACROSS THE STREET, AND IF YOU HAVE NEVER BEEN THERE --

>> IT'S PROBABLY PRETTY UGLY RIGHT NOW.

>> I AM SURE THAT THEY ARE WRAPPING IT UP OVER THERE.

>> ABOUT THE CURRENT ISSUES THAT ARE HIGH ON THEIR PRIORITY LIST RIGHT NOW, SO THIS IS THE, IN A SLIGHTLY RETROSPECTIVE MOMENT, AND DO WE HAVE ENOUGH TIME ON THIS ITEM FOR ABOUT 15 MINUTES FOR EACH COMMISSIONER, AND THEN THAT WILL ALSO, IN WILL ALSO BE TIME FOR QUESTIONS AFTER EACH PERSON HAS SPOKEN. IS THERE SOMEBODY WHO WOULD LIKE TO KICK US OFF IN THIS ITEM?

>> I AM HAPPY TO.

>> OK.

>> GREAT.

>> SO, THE BIGGEST THING THAT WE HAVE STARTED, AND WILL CONTINUE, IS THE PREPARATION FOR THE BUDGET, SO THE INTERNAL DEPARTMENTS ARE GOING TO BE SETTING THEIR RATES FIRST, WHICH THEN FLOW INTO THE

DEPARTMENTS OR THE BUDGET, SO WE NEED TO SET SOME ASSUMPTIONS INITIALLY. WE JUST STARTED MEETING TO DO THAT. THE DEPARTMENT HEALTH [INAUDIBLE] HAS BEEN GOING VERY SMOOTHLY. THAT'S THE OTHER SORT OF BIG THING WE JUST STARTED, AND THAT WILL BE GOING FORWARD. WHEN JOANNA COMES BACK FROM HER VACATION, SHE WILL BE FULL-TIME OVER AT THE HEALTH DEPARTMENT, AND I WENT TO, TO -- I HAVE GONE TO A COUPLE OF THEIR [INAUDIBLE] JUST IN GENERAL, AND PEOPLE ARE FEELING GOOD AND CONFIDENT IN JOANNA'S LEADERSHIP AND LOOKING FORWARD TO MOVING, MOVING FORWARD. THERE DOES NOT SEEM TO BE A LOT OF ANXIETY ABOUT, ABOUT THINGS THERE. THEY ARE A GREAT TEAM. THEY ARE EXCITED TO KEEP DOING THEIR WORK. SO, THAT'S SOMETHING THAT, THAT WE'VE BEEN WORKING ON AND WE'LL BE CONTINUING TO KEEP AN EYE ON. MY TEAM IS WORKING ON, ON A COUPLE OF THINGS. ONE IS, IS THE LANGUAGE ACCESS INITIATIVE. WE ARE CONTINUING TO GATHER INFORMATION FROM EMPLOYEES AND FROM THE DEPARTMENTS ABOUT WHERE, WHERE WE COULD USE MORE, MORE RESOURCES TO HELP PEOPLE ACCESS THE COUNTY SERVICES AND, AND WE SEEM TO BE GETTING A LOT OF GOOD INFORMATION, SO, AS SOON AS WE HAVE SOME OF THAT DOCUMENTED, I WILL BE AROUND TO JUST CHECK IN WITH YOU ON IT AND, AND IF THERE ARE INVESTMENTS THAT, THAT -- IT LOOKS LIKE WE NEED TO MAKE, I WILL TALK TO YOU ABOUT THAT, BUT WE MAY NOT HAVE THAT UNTIL LATER AM BUT, SO FAR, PEOPLE WERE SUPPORTIVE AND INTERESTED IN HELPING US MAP OUT WHERE WE HAVE ACCESS BARRIERS, SO I AM EXCITED ABOUT, EXCITED ABOUT THAT WORK. WE HAVE ALSO BEEN IN THIS TRANSITION DOCUMENTING PROCESSES AND, AND, AND TO DOS FOR THE NEXT CHAIR, AND TO HAVE A SMOOTHER TRANSITION SO, SO BOTH, BOTH, YOU KNOW, DOCUMENTING THIS STRUCTURE, THE REPORTING STRUCTURES, AND THE PRACTICES, BUT ALSO, YOU KNOW, THERE ARE THINGS LIKE EXECUTIVE ORDERS, PERSONNEL RULES, THAT THERE IS A PROCESS FOR. AND IN THE PAST, WHEN, WHEN JEFF FIRST BECAME CHAIR, THE PROCESS LEFT WITH THE PEOPLE AND, AND THE WHEEL HAD TO BE RECREATED, SO WE ARE, WE ARE, WE CAN BE REALLY INTENTIONAL ABOUT IMPROVING THE PROCESSES WHILE WE'RE THERE, AND DOCUMENTING THEM, SO THAT THEY CAN BE HANDED OFF TO, TO, TO THE NEXT PERSON, SO WE HAVE GOT A LIST OF, OF THINGS SO THAT HOPEFULLY, WE CAN TURN OVER THE KEYS, AND THEY WILL HAVE, HAVE, HAVE, YOU KNOW, A NICE, ORGANIZED PACKAGE OF INFORMATION. SO, I HAVE HAD INITIAL MEETINGS WITH ALL THE DEPARTMENT DIRECTORS, AND THEIR MAJOR THINGS, AND I WANTED TO OFFER TO YOU IF YOU WOULD LIKE TO VISIT THE MEETING WHERE WE HAVE THE DEPARTMENT OF DIRECTORS UPDATE, THAT'S, IF THAT'S OF AN INTEREST TO YOU, I WOULD WELCOME HAVING ONE OF YOU ATTEND WORKING THROUGH, OR IF YOU WANT TO GIVE UPDATES TO THEM, I WANT TO OPEN THAT DOOR. IF THERE ARE THINGS THAT COULD USE THEIR COUNTY-WIDE PERSPECTIVE, THAT OVER THE LAST COUPLE OF YEARS, [INAUDIBLE] GELLED AS A TEAM AND GOTTEN USED TO THINKING ABOUT ISSUES IN A COUNTY-WIDE WAY, ACROSS THEIR DEPARTMENTS, AND SO THEY ARE A VERY VALUABLE RESOURCE TO



ME IN THINKING ABOUT HOW TO IMPLEMENT THINGS, AND THEY MAY BE TO YOU, AS WELL. SO, IF THERE ARE, IF THERE ARE THINGS YOU WANT TO DISCUSS. LET ME KNOW, AND WE CAN SCHEDULE YOU. SO, THOSE ARE REALLY THE BIG THINGS THAT WE'RE TRYING TO FOCUS ON. AND IF THERE IS ANY QUESTIONS, DO WE WANT TO WAIT UNTIL THE END?

>> QUESTIONS WOULD BE GREAT.

>> Commissioner Shiprack: THE SORT OF FILLING IN FOR HAVING JOANNA GONE, CAN YOU JUST TALK ABOUT THAT A BIT MORE, AND BECAUSE THAT SEEMS LIKE A BIG SHIFT, A REALLY MAJOR SHIFT, AND AT THE SAME TIME, IT SEEMS LIKE AN OPPORTUNITY THAT OPENS UP THE TRANSPARENCY YOU ARE TALKING ABOUT, AND LEVELS OUT THE PARTICIPATION FROM BEING, YOU KNOW, SUCH A [INAUDIBLE] BOARD CHAIRNESS, THANK YOU. [LAUGHTER]

>> TO LIKE A LITTLE MORE, MORE OF AN EVEN PLAYING FIELD FOR COMMISSIONERS TO PARTICIPATE. I APPRECIATE THAT OPPORTUNITY. IT DOES SEEM LIKE A BIG ORGANIZATIONAL SHIFT.

>> RIGHT.

>> AND IT'S INTERESTING BECAUSE, YOU KNOW, AS CHIEF OF STAFF, I ATTENDED THIS WITH JOANNA AND MADE STRONGER CONNECTIONS THERE WITH THE DEPARTMENT DIRECTORS THAT HAD BEEN BEFORE. JOANNA [INAUDIBLE] FUNCTIONED AS A TEAM. IN THAT ROLE I FELT LIKE IT WAS -- I COULD ADVISE ON BETTER DECISIONS TO UNDERSTANDING WHAT EVERYBODY WAS WORKING ON. IN MOVING INTO THIS ROLE, IT FELT REALLY ODD THAT NOW THAT I'M THE ULTIMATE DECISION-MAKER ON THESE THINGS, THAT I WOULD PUT DISTANCE THERE BETWEEN ME AND [INAUDIBLE], AND IT MAKES SENSE TO ME THAT AS YOU ALL ARE WORKING ON THINGS, YOU WILL BE ABLE TO BLEND BETTER AND MAKE BETTER DECISIONS WITH, WITH, WITH ACCESS TO THAT, TO THAT GROUP AND INTERACTION. I KNOW THAT YOU HAVE RELATIONSHIPS WITH PEOPLE INDIVIDUALLY, BUT IT MIGHT BE HELPFUL TO, TO, TO GET, TO GET REGULAR UPDATES OR, OR BE ABLE TO TACKLE THEM AS A GROUP, AS YOU ARE, YOU ARE THINKING ABOUT YOUR OWN PROJECTS AND INITIATIVES. SO, I MEAN, IN GENERAL, JUST AS A VALUE, I FEEL LIKE WE ALL MAKE BETTER DECISIONS THAN WE HAVE, WHEN WE HAVE MORE INFORMATION. I THINK THAT IS ONE WAY IN WHICH WE CAN FACILITATE THAT, YOU KNOW. THEY ARE NOT PUBLIC MEETINGS, BUT THEY ARE A VERY IMPORTANT, YOU KNOW, EVERY TWO WEEKS, WE [INAUDIBLE]. WE HAVE AN AGENDA. SOMETIMES WE JUST GIVE UPDATES. WE JUST WENT THROUGH A PROCESS WHERE PEOPLE MADE A PRETTY IN-DEPTH UPDATE ON EVERY CHALLENGE AND OPPORTUNITIES IN THEIR DEPARTMENTS. THAT'S JUST, JUST, YOU KNOW, HELPFUL TO ME, AND I AM SURE THAT IT WOULD BE HELPFUL TO YOU, AS YOU ARE THINKING ABOUT THINGS. YOU KNOW THAT THE DEPARTMENT, ONE DEPARTMENT IS GOING THROUGH SOME KIND OF

MAJOR THING OR MAYBE, A MULTITUDE OF SMALLER THINGS THAT ARE JUST SORT OF, YOU KNOW, TAKING UP, TAKING UP THEIR TIME OR PULLING THEM IN ONE DIRECTION. IT WOULD BE USEFUL TO KNOW. SO -- DOES THAT HELP?

>> Commissioner Shiprack: YES, IT DOES. IT HAS SUCH AN ALIGNMENT WITH THE BUDGET PROCESS, AS WELL, AND THE -- I REALLY APPRECIATED HOW THE DEPARTMENTS ARE WORKING TOGETHER TO, TO, TO REDUCE THE, THE SILOS OF BUSINESS. I THINK THAT'S A MAJOR CHANGE IN COUNTY CULTURE, ALTHOUGH, YOU KNOW, THERE IS A, A GREAT BIG [INAUDIBLE], AND IT OPENS MORE THAN FIVE YEARS AGO FOR ME, AS FAR AS THE COUNTY CULTURE, BUT I THINK WE ARE SUCCESSFULLY IS NAVIGATING THIS KIND OF INTEGRATION AND UNDERSTANDING.

>> I REALLY NOTICED A DIFFERENCE IN THE DEPARTMENTS THINKING ABOUT THE NET IMPACT TO THE COUNTY RATHER THAN JUST THE IMPACT TO THEIR OWN DEPARTMENT. TALKING ABOUT WHEN YOU LOOK AT LIKE OFFICE SPACE, IT'S AN EASY EXAMPLE OF SAYING, WE CANNOT AFFORD THAT SPACE. THE MULTNOMAH BUILDING ANY MORE. SO, TO SAVE MONEY IN THE BUDGET, WE'RE GOING TO, TO MOVE OUT OF THERE, AND WELL, THE COUNTY IS STILL PAYING FOR THAT SPACE IN THE BUILDING. SO, YOU KNOW, BEING ABLE TO MAKE DECISIONS BASED ON THE NET IMPACT IS WHERE [INAUDIBLE]. THAT SPACE.

>> Commissioner Shiprack: I WANT TO MAKE ANOTHER COMMENT ABOUT THAT, AND THAT IS THAT, THAT AN ARTICLE CAME BY, THIS IS MY, YOU KNOW, I DON'T READ MY EMAILS, AN ARTICLE CAME BY, AND I LOST IT. I WOULD LIKE TO CAPTURE IT AGAIN. AND MAYBE SHARE IT AROUND IF IT TURNS OUT TO BE AS PROMISING AS THE TITLE, ABOUT, ABOUT SYSTEMS AND A BLIND SPOT AND A SYSTEMS BLIND SPOT, AND SYSTEMS BEING ABLE TO KEEP THE FACT THAT WE'RE WORKING IN SYSTEMS, AND THAT THE DEPARTMENTS DON'T WORK ALONE IN OUR FIELD OF VISION, IS, IS -- SEEMS LIKE AN IMPORTANT PRIORITY.

>> I THINK THAT'S REALLY SMART. THAT RESONATES FOR ME, ADMITTING THAT WE HAVE BLIND SPOTS, AND KNOWING THAT WE HAVE BLIND SPOTS, AND WE DON'T KNOW WHAT THEY ARE, NECESSARILY. AND, AND SO, HOW DO WE CREATE THAT SPACE AND THE PROCESS TO KIND OF ELIMINATE AS MANY OF THOSE AS WE CAN. THANK YOU.

>> SO WHAT'S THE HISTORY OF DRMs? HOW LONG HAVE THEY BEEN MEETING? HAS THAT GONE WAY BACK? I DON'T KNOW THAT HISTORY.

>> I THINK THAT THEY HAVE BEEN MEETING IN ONE FORM OR ANOTHER FOR A WHILE, AT LEAST SINCE TED CAME ON AND PROBABLY BEFORE THAT AND, AND YOU KNOW, IT HAS BEEN -- SOMETIMES, THE CHIEF OF STAFF OR

OPERATING OFFICER RAN IT, AND THE CHAIR MORE OR LESS WAS INVOLVED, DEPENDING ON THE CHAIR.

>> RIGHT. BUT, HAVING ATTENDED IT, REGULARLY, I THINK, YOU KNOW, I CAN'T IMAGINE MAKING DECISIONS WITHOUT THAT.

>> RIGHT.

>> HAVING INPUT FROM THAT COLLECTIVE GROUP. YOU ALWAYS GET IT DIRECTLY FROM [INAUDIBLE], BUT COLLECTIVELY IS IMPORTANT, TOO.

>> Commissioner McKeel: I'VE BEEN A FEW TIMES, AND I HAVE ALWAYS THOUGHT IT WAS REALLY A GOOD GROUP AND A DYNAMIC GROUP, BUT I DIDN'T KNOW HOW LONG IT HAD BEEN IN EXISTENCE OR HOW IT FUNCTIONED. MAYBE MORE THE FUNCTION OF IT, MAYBE -- BECAUSE IT SOUNDS LIKE MAYBE IT'S GETTING TO BE A MORE COLLABORATIVE EFFORT, OR MAYBE IT ALWAYS HAS BEEN, I DON'T KNOW. I THINK IT'S A GOOD IDEA.

>> I THINK UNDER JOANNA'S LEADERSHIP, IT'S REALLY, REALLY GELLED AND BEEN A PRODUCTIVE PLACE. AND THEN, IN ADDITION TO DRM, THE OPERATIONS COUNCIL, WHICH IS SORT OF THE, THE -- THEY ARE THE NEXT LEVEL DOWN, LIKE THE BUSINESS PEOPLE, AND THEY NEED, THEY MEET REGULARLY, TOO, AND THEY ARE THE ONES THAT ARE REALLY WORKING OUT THE TECHNICAL, YOU KNOW, STICKY THINGS, STICKY THINGS, AND THE, THE -- AT THE DRM LEVEL, IT'S MORE OF, OF A 30,000-FOOT, YOU KNOW, BROAD TRENDS.

>> Commissioner McKeel: GOOD TO KNOW. I DON'T KNOW IF I EVER KNEW THAT RELATIONSHIP, BUT GOOD TO KNOW. THANK YOU.

>> OK. I WILL GO.

>> Commissioner Smith: AS MANY OF YOU KNOW, THE BIG DEAL THAT I'VE BEEN WORKING ON SINCE 2011, IS [INAUDIBLE]. AND PAID INTERNSHIPS. WE DID NOT HAVE A SUMMER WORKS PROGRAM OR AN EXTENSIVE WORK PROGRAM LIKE WE DO TODAY IN PARTNERSHIP WITH A FEDERAL ENTITY, AND ONE OF THE REASONS WHY I SUPPORT SUMMER WORKS IS BECAUSE [INAUDIBLE] IS A GREAT PARTNERSHIP BECAUSE ONE-THIRD OF THE MONEY COMES FROM THE FEDERAL GOVERNMENT, AND THE OTHER IS PRIVATE MONEY OR OTHER PUBLIC MONEY. YOU STARTED OFF AT LIKE 25 KIDS, AND IN 2011, JUST TO GET A PARTNERSHIP PROGRAM, HE WAS AT THE SUMMER WORKS PERSON AND, AND AS I WENT ON AND ON, I WANT LEARNED THE VALUE OF, OF HAVING THOSE INTERACTIONS WITH KIDS, PARTICULARLY, KIDS FROM, FROM, FROM, FROM UNDERSERVED COMMUNITIES WHO THE KIDS WHO, WHO, WHO CAN ONLY BE ON THE SUMMER WORKS, BASED ON THE FEDERAL NUMBERS, YOU HAVE TO BE ELIGIBLE FOR FREE AND REDUCED LUNCH TO BE ABLE TO TAKE

ADVANTAGE OF THIS. SO THAT IS BEING SAID, WE ALSO NEED TO BE TALKING ABOUT [INAUDIBLE] PLANNING BECAUSE IT IS A SCARY THOUGHT, WITHIN THE NEXT SEVEN YEARS THAT ALMOST HALF OF OUR EMPLOYEES COULD BE ELIGIBLE FOR, FOR RETIREMENT. SO, IN TERMS OF BUILDING A PIPELINE OF YOUTH INTO COUNTY GOVERNMENT, NOT ONLY ARE WE GOING TO HAVE THE PROBLEM, EVERY LOCAL GOVERNMENT WILL HAVE THE SAME PROBLEM WITH THE BABY BOOMERS RETIRING. SO, NOT TO STEP ON, ON LABOR'S TOES, AND HAVE POSITIONS THAT MIGHT BE ORDINARILY TAKEN BY, YOU KNOW, A PROTECTED GROUP, WE USED SUMMER WORKS AS A TRAINING GROUND TO UNDERSTANDING WHAT IT'S LIKE TO, TO, TO TAP SKILLS AND BE TO PLACES ON-TIME AND WORKING FROM BEGINNING TO END, AND BEING HELD ACCOUNTABLE AND RESPONSIBLE, AND OVER THE SUMMER, AND ANYWAY, OUR YOUTH, THEY HAVE NEVER BEEN EXPOSED TO THAT. AND SO, I THINK THAT WE HAVE FULL PARTICIPATION ON THIS SIXTH FLOOR WITH SUMMER WORKS, AND THANK YOU, EVERYBODY FOR PARTICIPATING. SO I AM GOING TO STILL CONTINUE TO TRY TO SUPPORT SUMMER WORKS, AND TRY TO FIGURE OUT HOW WE CAN MAKE IT, YOU KNOW, PERMANENT.

>>> THE OTHER PIECE THAT I WORKED ON THE LAST COUPLE OF YEARS IS SEEING THE FINANCIAL FRAUD AND ABUSE. [INAUDIBLE] FIVE FORMS THIS YEAR, AND I WENT OUT TO, TO THE SENIOR CENTERS, CHURCHES, AND, YOU KNOW, DID THIS WHOLE, YOU KNOW, SPIEL ON WHAT WE CAN DO TO BE HELPFUL, TO PROTECT THE SERVICES, AND I HAD ADS, ADP COME OUT WITH ME, THE D.A.'S OFFICE ON EVERY SINGLE, EVERY SINGLE FORM THAT WE HAD. THIS KIND OF FIRST STARTED WITH OLDER AMERICAN'S MONTH IN MAY, TRYING TO FIGURE OUT WAYS THAT WE CAN BE HELPFUL. SO, I DECIDED FOR THIS YEAR, THAT WE WOULD, YOU KNOW, STEP IT UP A NOTCH AND, AND NOT ONLY JUST DO ONE THING, BUT BE RESPONSIBLE FOR GOING OUT INTO THE COMMUNITY AND MAKING SENIORS AWARE OF THOSE KINDS OF THINGS THAT ARE SIMPLE THINGS. OH, GRANDMA. THIS IS YOUR GRANDSON, I'M IN MEXICO. COULD YOU SEND ME MONEY? GRANDMA DOESN'T HAVE A GRANDSON, AND SHE IS LIKE, OKAY, HONEY. I WILL SEND YOU SOME. AND OUR LAST -- WE DID OUR LAST SENIOR FRAUD AND ABUSE FORUM LAST MONTH, AND THIS LADY, SHE HAD A GRANDSON, AND HE WAS IN MEXICO, BUT THE PEOPLE WHO CALLED SAID, YOU KNOW, I'M IN MEXICO, DON'T TELL MY MOM. SHE REALLY LOVES HER GRANDSON, AND SHE TOLD HER HUSBAND, YOU BETTER GO TO THE BANK AND GET SOME MONEY, BUT DON'T CALL THE DAUGHTER TO SAY, WHERE IS YOUR SON. AND SO, THE, THE BANK TELLER HAD ENOUGH WHEREWITHAL TO SAY, WHAT ARE YOU GOING TO DO? NO, WE ARE GOING TO HELP OUR GRANDSON, HE'S IN A JAIL IN MEXICO, AND SHE SAYS TELL ME A BIT MORE ABOUT THIS, AND SHE SAID, NO, NO, DON'T DO THAT. I SUGGEST YOU CALL YOUR DAUGHTER TO FIND OUT WHERE YOUR GRANDSON IS. AND, AND CALLED THE, CALLED THE MOM, AND IS LIKE, HE'S ALL RIGHT, HE'S HERE.

>>> AND ALSO THEY FELT SO EMBARRASSED THAT THEY WERE, YOU KNOW, ABOUT TO BE TAKEN, SO I TELL THE STORY ABOUT THE GRANDSON, AND ONE

OF THE LADIES AT THE FORUM, SHE STANDS UP AND TELLS HER STORY, SO SHE TELLS THE GROUP. SO IT HAS A HUGE IMPACT BECAUSE A LOT OF SENIORS DON'T LIKE TO TELL WHEN THEY HAVE BEEN TAKEN FOR SOMETHING. IT'S EMBARRASSING. SO BY ME TALKING ABOUT IT, JUST GETTING INTO THE FRAMEWORK, SAME THING HAPPENED TO THIS LADY, AND SHE STOOD UP AND SAID THIS IS SO TRUE BECAUSE THIS HAPPENED TO ME. AND BECAUSE THEY WANTED TO RESPECT THE GRANDSON'S WISHES, THEY DID NOT HAVE ANY CONVERSATION WITH THEIR DAUGHTER. AND SO, I THINK JUST HAVING THOSE KINDS OF THINGS, BEING ABLE TO GO OUT INTO THE COMMUNITY, AND CONTINUING TO DO THAT IN THE FUTURE, NOT GIVING UP ON THE SENIOR FRAUD AND ABUSE, BUT JUST DOING THAT, AND WE WERE VERY DELIBERATE IN HOW WE DID THESE FORUMS AND WHERE WE DID THEM AT, AND WHO WE WERE GOING TO TRY TO ATTRACT. AND, AND ACTUALLY, I DID GO TO [INAUDIBLE] WITH COMMISSIONER KAFOURY, I INVITED HER TO COME, AND [INAUDIBLE] ROOSEVELT CAME, AS WELL, AND BROUGHT ONE OF HER FOLKS. SO AT THAT POINT, WE BROUGHT A DIFFERENT FOCUS, TOO, A DIFFERENT DIMENSION, AND SHE WANTED TO DO MORE OF THESE, AND SHE IS LIKE CAN YOU DO MORE OF THESE SO I CAN COME? [LAUGHTER]

>> Commissioner Smith: I SAID YES, BUT, IT'S REALLY HELPFUL TO GET OTHER ELECTEDS WHO CARE ABOUT THE SAME THING AND GET THEM OUT AND TALKING TO FOLKS BECAUSE THEY REALLY WANT TO HAVE THAT KIND OF CONNECTION, PARTICULARLY WITH SENIORS, TO LET THEM KNOW, WE STILL CARE ABOUT YOU, AND WE DON'T WANT ANYBODY TO TAKE YOU FOR ANYTHING, AND WE WANT TO MAKE SURE THAT YOU HAVE INFORMATION THAT YOU CAN TAP INTO, AND NO ONE ADMITTED, YOU KNOW, READILY, ADMITTED TO, TO HAVING ANY OF THESE, IT'S THEIR FRIEND WHO HAD THESE PROBLEMS, AND MY NEIGHBOR AND MY RELATIVE. BUT, WE KNEW THAT, THAT A LOT OF THOSE FOLKS WERE, WERE -- THEY HAD ISSUES, PERSONALLY. SO THAT'S WHAT I FOCUSED ON, ON THIS PAST TWO YEARS, WAS, WAS THE SUMMER WHERE IT WAS THE SENIOR STUFF, AND THAT OTHER, THE OTHER PIECE THAT I'M STARTING TO, TO GET INVOLVED WITH, AS I PHASE OUT OF THE IMPACT, THAT'S THE IMPACT, THE METRO ADVISORY CHAIRMANSHIP ENDS AT THE END OF DECEMBER, BUT I WILL BE OUR REPRESENTATIVE OF THAT CHAIR AND IMPACT, AND I KNOW THAT EVERYBODY IS JUST WANTING TO BE ON THAT. [LAUGHTER] [LAUGHTER]

>> EVERYONE CRAWLS UNDER THE TABLE. MY --

>> Commissioner Smith: MY POWER ON THAT BOARD WILL END, AND I DON'T KNOW IF MY POWER WILL END BUT MY CHAIR WILL END AT THE END OF DECEMBER, AND EVERYONE KEEPS ASKING ME, ARE YOU STILL GOING TO STAY ON THE BOARD? FORTUNATELY FOR YOU, YES. BECAUSE WHEN YOU TRY TO OVERTURN STUFF THAT I DID THIS PAST YEAR, I WILL BE THERE. THAT'S NOT HOW IT WAS INTENDED. SO, ANYWAY, EARTHQUAKE PREPAREDNESS IS A HUGE DEAL, AND I'VE BEEN REALLY WANTING TO -- IT

WILL BE A PRIORITY FOR ME. I REALLY WANT TO WORK ON THIS ISSUE, ESPECIALLY WITH THE COUNTY BUILDINGS, BEING PREPARED, AND IF THERE IS A MAJOR EARTHQUAKE, HOW WILL WE DEAL WITH THE ISSUE OF BRIDGES. A BIGGER ISSUE, AS WELL, I DON'T KNOW IF YOU KNOW, BUT IN MY DISTRICT, AND DISTRICT ONE, THE FUEL LINES, LINE UP ON THE WILLAMETTE RIVER, AND FOLKS, THEY ARE NOT THAT DEEP. SO IF WE HAVE A, A -- A MAJOR QUAKE, THERE COULD BE A POSSIBILITY THAT WHOLE DOGGONE WATERFRONT COULD BE A BLAZE. ON THE WILLAMETTE SIDE, ON BOTH SIDES, SO THAT WORRIES ME, SO I WAS TELLING MY STAFF THAT THIS IS GOING TO BE A PRIORITY FOR ME TO SEE WHERE WE CAN BE HELPFUL, AND HOW CAN WE MAKE SURE THAT WE'RE PREPARED FOR ANY MAJOR DISASTER. BUT, SHORT OF THE SELLWOOD BRIDGE AND THE BURNSIDE BRIDGE, THOSE ARE THE ONLY TWO --

>> IF WE CAN MAKE IT THROUGH, THE SELLWOOD BRIDGE BEING BUILT, AND THE TRI-MET BRIDGE BEING FINISHED, WE'LL AT LEAST HAVE TWO WAYS TO GET OVER. I'M GLAD YOU BROUGHT THIS UP BECAUSE THE EMERGENCY MANAGEMENT HAS BEEN WORKING REALLY HARD ON OUR CONTINUITY OF OPERATIONS. AND THAT, THAT WORK CONTINUES, AND THERE WILL BE A PLAN FOR THE BOARD, FOR HOW TO RECONSTITUTE IN THE EVENT OF AN EMERGENCY. AND REALLY, THE MORE I LEARN ABOUT THIS, THE, THE SEISMIC THREAT, THE SCARIER, THE SCARIER IT IS. IN THE CASE OF THE BURNSIDE, THE BRIDGE MAY STAND, BUT THE BANKS, OF THE RIVER MAY NOT CONNECT TO IT, SO, IT'S, IT'S -- WE WOULD, WE REALLY WILL BE IN BETTER SHAPE ONCE THE NEW BRIDGES ARE BUILT BECAUSE THOSE WILL BE ABLE TO [INAUDIBLE]

>> Commissioner Smith: THERE IS A REGIONAL GROUP THAT I JUST GOT ADDED TO, WHAT'S THE NAME OF THE GROUP? [INAUDIBLE]

>> Commissioner Smith: SO I JUST ASKED A MONTH AGO TO BE PUT ON THAT COMMITTEE WITH OTHER ELECTED OFFICIALS. I THINK THAT, THAT, YOU KNOW, HE IS GREAT, MR. [INAUDIBLE], HE'S ALREADY ON THERE, AND NOT KNOWING THAT MULTNOMAH COUNTY HAD A REPRESENTATIVE, BUT WE DID NOT HAVE AN ELECTED, BUT THE CITY OF PORTLAND HAS ELECTEDS ON THERE, TOO, AND I JUST HAPPENED TO BE LOOKING AS I, YOU KNOW, RANDOMLY DO AT 2:00 IN THE MORNING TO SEE WHAT'S GOING ON, AND I SAY, YOU KNOW, EMAIL JIMMY, I WANT TO BE ON THIS. SEND ME AN EMAIL ON THIS.

>> Commissioner McKeel: AT 2:00 IN THE MORNING?

>> HE WON'T GET IT UNTIL THE NEXT MORNING. BUT THIS THING, IF I DON'T SEND THE EMAIL, I FORGET ABOUT IT. SO I HAVE TO SEND IT. THE FUNNY THING IS, CHRIS, WHO USED TO BE MY CHIEF OF STAFF, WHEN I FIRST GOT HERE, AND, YOU KNOW, I WAS LIKE, WE HAVE TO BE A PART OF THIS

CONVERSATION ABOUT SEISMIC, YOU KNOW, EARTHQUAKE, WHAT'S GOING TO HAPPEN IF THERE IS A TSUNAMI? I KNOW THAT I WAS INVOLVED WITH THE FUNDING WITH THE SOUTH WATERFRONT FROM THE FEDERAL LEVEL, APPROPRIATIONS, AND ONE OF THE THINGS I LEARNED THEN, THAT FAULT LINE IS RUNNING STRAIGHT SMACK THROUGH SOUTH WATERFRONT. EVERYTHING IS GOING DOWN, THE JOHN ROSS AND EVERYTHING IS GOING DOWN. OKAY. I AM THINKING OK, SO, WHAT ABOUT OUR BRIDGES? AND THEY ARE LIKE, DON'T DO THAT. NO, NO. YOU ARE OVERTHINKING THIS. I AM NOT OVERTHINKING THIS. WE ARE LATE, AND NO, NO, DON'T WORRY ABOUT THAT. SO HIS NEW BOSS, STEVE NOVICK IS ON THAT, AND THAT'S ONE OF HIS PRIORITIES, EARTHQUAKES. AND I SAID NOW, YOU KNOW, I WAS TRYING TO TELL YOU ABOUT THIS A LONG TIME, AND STEVE WAS SOME HOW ABLE TO CONVINCE YOU. SO I REALLY WANT TO WORK WITH YOUR NEW BOSS ON THIS. BUT, IT'S A REAL ISSUE, AND I THINK THAT WE'VE BEEN VERY FORTUNATE NOT TO HAVE THIS HAPPEN. IT SEEMS LIKE THIS AREA [INAUDIBLE] FROM VANCOUVER TO OTHER, YOU KNOW, EARTHQUAKES AND THINGS, BUT, I WANT US TO BE PREPARED BECAUSE WE HAVE A LOT OF VULNERABLE FOLKS WHO ARE GOING TO BE LOOKING TO THE COUNTY TO HELP THEM THROUGH IT, AND I THINK THAT, THAT IT'S THE ISSUE OF -- THAT WE HAD OVER AT THE RED CROSS, ABOUT, ABOUT KNOWING WHERE TO GO, WHERE OUR EMERGENCY PLACES ARE TO KNOW THAT THE LEADERS KNOW WHERE WE'RE GOING, AND NOT SAYING, WHAT DO WE DO? WE GET TO THE FEDERAL GOVERNMENT, AND NO --

>> AND WE HAVE TO USE, TO BE RESPONSIBLE FOR COORDINATING THE SHELTER, AND THAT IS ONE OF THE RESPONSIBILITIES THAT IS OURS, AND SO THE EVENT WHERE WE WERE WAS KICKING OFF A PLANNING PROCESS BEFORE THAT, SO HOW DO WE MAKE SURE THAT EVERYONE -- WHETHER THEY HAVE A DISABILITY.

>> RIGHT.

>> SO THAT'S ONE ISSUE [INAUDIBLE], TO TRY TO GET THAT IN THE NEXT FEW MONTHS, GETTING OTHER VULNERABLE FOLKS TO SIGN UP, GOING TO CHURCHES, TO LET FOLKS KNOW YOU CAN SIGN UP. AND YOU CAN STILL DO [INAUDIBLE] SIGNUPS. SO REACHING OUT TO THE COMMUNITIES WE'RE GOING TO HAVE A FORUM, AND, AND THEY HAVE LIKE 60 CAB DRIVERS, WHO, WHO DON'T HAVE, HAVE HEALTH INSURANCE, SO, SO, I DIDN'T KNOW THAT UNTIL I REACHED OUT TO THEM TO SAY, YOU KNOW, CAN WE BE HELPFUL WITH YOU IN TERMS OF GETTING FOLKS IN THE COMMUNITY SIGNED UP FOR HEALTH CARE? AND YEAH. I NEED TO TALK TO SMALL BUSINESS PEOPLE, OTHER FOLKS WHO MAY BE OF ASSISTANCE BUT THEY DON'T HAVE THE FULL HEALTH CARE. OH, YEAH, WE CAN DO THAT, SO WE'RE WORKING WITH THEM RIGHT NOW TO HELP SIGN UP, BECAUSE THAT'S WHEN WE NEED, SMALL BUSINESS PEOPLE WHO DON'T HAVE HEALTH CARE SIGN UP, AND OTHER FOLKS WHO, WHO ARE UNDER-INSURED, AND UNINSURED TO SIGN UP, SO

THEY WERE VERY APPRECIATIVE OF THAT, SO I AM TRYING TO IDENTIFY SPOTS AND SPACES OF PEOPLE THAT WE CAN GO OUT AND, AND TALK TO KICK THIS THING OFF AND, AND, IN AUGUST WITH [INAUDIBLE] TO DO A QUEUE UP TO THE CUE OF OCTOBER 1, WHEN WE KNEW IT WOULD NOT BE READY BUT MAYBE THE NEXT WEEK. BUT, TRYING TO GET PEOPLE TO UNDERSTAND THE AFFORDABLE CARE ACT IS HERE AND LIVE. I TAKE IT VERY SERIOUSLY BECAUSE YOU ALL KNOW WHAT HAPPENED TO ME IN 2011. TWO YEARS AGO TO, TO THE MONTH, IN NOVEMBER, I HAD TO HAVE EMERGENCY BRAIN TUMOR REMOVED. BUT, IF WE DID NOT HAVE THE AFFORDABLE CARE ACT, I WOULD NOT BE ABLE TO GET THE INSURANCE UNLESS I WORKED AT MULTNOMAH COUNTY THE REST OF MY LIFE, SO IT WAS PERSONAL TO ME. WE ARE ALREADY RECEIVING SOME OF THOSE BENEFITS. YOU CANNOT STOP FOLKS FROM GETTING HEALTH INSURANCE FOR, FOR A PREEXISTING ILLNESS ANY MORE. I'VE BEEN USING IT. I LOVE T IT'S NOT JUST ABOUT, ABOUT GETTING -- ELEMENTS OF THE AFFORDABLE CARE ACT HAVE BEEN IN PLACE FOR THE LAST TWO YEARS, SO MAKING SURE THAT EVERYBODY IS ONBOARD, IS, IS A CONCERN. I THINK THAT WE HAVE A LOT OF THOSE FOLKS AND, AND IT LOOKS LIKE THE 56,000, 57,000 IN MULTNOMAH COUNTY, THEY EXPECT TO EXPAND AND PUT THAT OUT. SO I THINK THAT WE HAVE OPPORTUNITIES, PARTICULARLY, AROUND OUR, OUR PUBLIC SAFETY UNITS TO, TO, TO -- [INAUDIBLE], THEY ARE COMING IN CONTACT WITH FOLKS WHO ARE, WHO ARE NEWLY SUPERVISED FROM THE ADULT SYSTEM AND THE JUVENILE SYSTEM. AND WE NEED TO MAKE SURE THAT THERE IS AN INFRASTRUCTURE SO THAT, THAT THE FIRST MEETING WITH THEIR P.O., THEY ASK THE QUESTION, HAVE YOU SIGNED UP FOR, FOR THE AFFORDABLE CARE ACT? YOU CAN NOW GET BECAUSE FOR MANY OF THOSE FOLKS, THEY HAVE SO MANY HEALTH ISSUES THEY DON'T ADDRESS, AND THEY HAVE PHYSICAL ISSUES THAT THEY DON'T, AND THEY HAVE SOME REALLY DENTAL STUFF THEY DON'T ADDRESS, AND I THINK THAT, THAT WE HAVE AN OPPORTUNITY TO, TO, TO ACCESS THAT POPULATION FROM OUR LEVEL TO MAKE SURE THAT WE GET FOLKS SIGNED UP, SO THAT'S A BIG DEAL FOR ME AND, AND THE OTHER THING THAT I'VE BEEN WORKING WITH THE CHAIR'S OFFICE ON IS, IS TRYING TO FIGURE OUT WHAT TO DO WITH WAPATO. [LAUGHTER]

>> Commissioner Smith: THROW SOME IDEAS AROUND DOING A, A REQUEST FOR INFORMATION ABOUT, ABOUT WHO COULD USE IT, YOU KNOW. MAYBE BE ATTRACTIVE THE TELEVISION COMMUNITY. THE MOVIE COMMUNITY. THAT'S ALL THAT'S BEEN USING THE SITE. THEY HAVE GOTTEN PERMISSION FOR IT. BUT, TRY TO FIGURE OUT OTHER USES, AND WE WERE VERY, VERY LUCKY IN THIS LEGISLATURE THAT, THAT WE WERE ABLE TO GET SOMETHING IN THE, THE BILL THAT ALLOWS US TO USE WAPATO, SO WE DON'T HAVE THAT RESTRICTION ANY LONGER. AND IF THERE ARE, THERE ARE CABLE, MOVING COMPANIES WHO HAVE USED THAT, THERE IS A CREDIT ON, ON THE, THE STATE LEVEL THIS YEAR THAT, THAT I THINK TINA SHEPHERDED THROUGH. SO, THESE ARE THE KINDS OF THINGS THAT WHEN I SEE THAT, THAT WE MAKE SOME SENSE OF. EVERYBODY ALREADY KNOWS HOW MUCH MONEY



WE SPEND EVERY YEAR TO DO THE UPKEEP. AND IT WAS NOT THE THOUGHT OF ANYONE SITTING AROUND THIS TABLE, I WANT THAT TO BE KNOWN, IT WAS NOT THAT. IT'S, I MEAN, IT'S VERY CLEAR, I HAD TO TELL MY STAFFERS WHAT THE DEAL WAS. IT WAS ABOUT TEN YEARS AGO, THERE WAS TWO QUESTIONS ON THE BALLOT, AND ONE TO FUND WAPATO AND ONE TO FUND THE PROGRAMMING.

>>> THE ONE TO BUILD THE BUILDING PASSED AND THE ONE TO FUND IT DID NOT. SO, HERE WE ARE IN 2013, WITH A, A STATE OF THE ART BUILDING THAT'S NOT BEING USED WITH THE INTENTION THAT IT WAS MEANT TO BE, AND SO NOW, AS THE NEW BOARD OF COUNTY COMMISSIONERS, WE'RE CHARGED WITH TRYING TO FIGURE OUT WAYS IN WHICH TO USE SOME OF THE SURPLUS PROPERTY THAT WE HAVE. AND I THINK THAT IT'S A SMART IDEA TO LOOK AT THE POSSIBILITY OF HAVING, YOU KNOW, MOVIES TAKE IT OVER, OR SELL IT, I DON'T KNOW ANYONE WHO IS GOING TO PAY \$60 MILLION FOR IT.

>> THAT'S THE CHALLENGE THAT WE HAVE HAD, AND THAT'S WHERE THE R-5 WILL BE GOOD. THERE'S BEEN SORT OF INTERMITTENT INTEREST IN, YOU KNOW, THERE IS PEOPLE WILLING TO TAKE IT OFF OUR HANDS FOR A BARGAIN BASEMENT PRICE. AND WE, WE DON'T HAVE THE LUXURY OF THAT. THIS IS THE PUBLIC'S ASSET, AND THEY DESERVE A FAIR MARKET VALUE FOR IT. SO, OUR HOPE IS, IS IN PUTTING TOGETHER AN R-5, THAT WE WILL SEE, WE WILL TEST THE WATERS AND SEE WHAT KIND OF INTEREST THERE IS FOR REAL.

>> Commissioner Smith: THAT'S ABOUT IT. THOSE ARE THE AREAS IN WHICH I AM CONCENTRATING ON, ON THE BUDGET, BUT GOING FORWARD, I THINK IT'S A LOT TO, TO DO, AND ANY OTHER ASSIGNMENT THE CHAIR DECIDES TO GIVE ME. I WILL GO FORWARD ON THAT.

>> Commissioner McKeel: I AM HAPPY YOU ARE LOOKING AT THE EARTHQUAKES AND THAT. I ATTENDED -- THE PICTURES, PICTURE IS SO BROAD THAT IT'S HARD TO GET YOUR ARMS AROUND IT, BUT, IT WAS A WHILE BACK, AND MAYBE ALMOST PROBABLY A YEAR AGO NOW, BUT I ATTENDED A FORUM THAT, THAT PGE PUT ON, AND IT WAS OUT HERE IN EAST COUNTY, BUT, ABOUT, ABOUT WHAT THEIR PLAN IS AROUND EMERGENCY PREPAREDNESS. THEY ARE TALKING ABOUT BEING ABLE TO GET THEIR PEOPLE TO WORK, YOU KNOW. I MEAN, THINK ABOUT IT. IF, IF THE PGE WORKERS CAN'T GET TO WORK, YOU KNOW, THAT'S A WHOLE OTHER LEVEL OF, OF, YOU KNOW, ON TOP OF IT. SO, I THINK THAT, YOU KNOW, IT IS IMPORTANT, I THINK, THAT WE REALLY HAVE THAT UNDERSTANDING OF HOW -- AND THEY WERE INTERESTED IN HOW, HOW EACH OF THE, THE ENTITIES -- THERE WAS CITIES THERE AND, AND THE COUNTY AND, AND SOME DIFFERENT ENTITIES, BUT HOW THEY, THEY WANTED TO RECEIVE THEIR COMMUNICATION AROUND, AROUND THE ISSUE.

>> WHEN THERE HAS BEEN INCLEMENT WEATHER INSTANCES, IT HAS BEEN GOOD PRACTICE FOR WHAT WOULD HAPPEN WHEN, WHEN, NOT IF, THE EARTHQUAKE PIECE, AND I THINK FROM BEING ON THAT SIDE, IT'S INTERESTING BECAUSE I THINK THAT AT THE END, GOVERNMENT PLACE A REALLY CRITICAL ROLE, AND, PUSH COME TO SHOVE SITUATIONS, LOCAL COMMUNITIES, NEIGHBORS AND, AND END UP DOING THAT WORK, AND I THINK THAT THE CHALLENGE FROM THE GOVERNMENT SIDE IS HOW TO INCORPORATE SOME OF THOSE PLANNING EFFORTS MORE COMPREHENSIVELY. SO TO YOUR POINT, THE NORMAL POPULATIONS, HOW TO ANTICIPATE A COUPLE STEPS AHEAD.

>> AND HOW DO YOU MAKE SURE OUR EMPLOYEES HAS A PLAN THEMSELVES?

>> RIGHT.

>> AND KNOWS THE RESPONSIBILITIES AND, AND KNOWS, YOU KNOW, THAT WE HAVE REDUNDANCY AND, AND, IN A PLAN WHERE IF SO AND SO IS NOT AVAILABLE, IT GOES TO THE NEXT PERSON.

>> RIGHT.

>> AND, AND YOU KNOW, I WON'T -- I WON'T SOLVE IT THE NEXT SEVEN MONTHS. BUT, I THINK THAT, AS A BOARD, WE CAN START TO PLOT OUT -- WE NEED A SHORT-TERM PLAN, AND A MID-TERM GOALS AND LONG-TERM GOALS. THE LONG-TERM, IS PROBABLY A GENERATION OF WORK TO PREPARE US FOR AN EVENT. IT'S THAT, THAT OVERWHELMING, BUT IT DOES NOT NEED TO STOP OUR PROGRESS.

>> Commissioner Shiprack: THE 2-1-1 CONNECTION IS REALLY -- [LAUGHTER]

>> IT'S INTERESTING, AND IN READING ANY AFTER-ACTION REPORTS, WHEN I HAVE READ AT 2:00 IN THE MORNING A COUPLE TIMES, IT BOILS DOWN TO 9/11, SANDY HOOK, AND ANY OF THESE THINGS, COMMUNICATION, WITH THAT FLOW OF COMMUNICATION, WHAT IT LOOKS LIKE, AND YOU CANNOT PRACTICE IT ENOUGH. SO, WHILE YOU MAY NOT SOLVE IT IN SEVEN MONTHS, JUST, IN NEIGHBORHOOD LEVELS OR DIFFERENT LEVELS TALKING ABOUT IT AND PRACTICING GOES MILES, I THINK. IT'S GREAT TO HAVE YOUR FOOT IN THERE.

>> Commissioner Shiprack: IT'S CON A CONVENING TABLE EXERCISE BECAUSE IT'S SO HORIZONTAL. SUSAN NIELSEN WROTE AN INTERESTING PIECE ABOUT IT. AND, AND WHAT, WHAT -- I KNOW WHAT I HAVE HEARD, AND, YOU KNOW, SO IF I GO HOME AND LOOK, IT'S LIKE WHERE IS MY EMERGENCY KIT? MULTNOMAH COUNTY COMMISSIONER, I HAVE AN EMERGENCY KIT.

>> ABSOLUTELY.

>> I'M NOT GOING TO BE ON THE RECORD. [LAUGHTER]

>> WOW.

>> I DON'T KNOW IF MY, MY, MY -- IF YOU KNOW THAT, THAT ONE OF OUR INTERNS RECENTLY CONTACTED ALL OF YOU, AND GOT ALL OF YOUR PERSONAL AND CONFIDENTIAL INFORMATION SO IN THE EVENT OF A FEDERAL EMERGENCY, COME AND GET ME, AND THOSE KINDS OF THINGS --

>> I LOVE THAT, AND I ALSO THINK THAT IF, IF YOU WANT, YOU KNOW, THIS IS, OBVIOUSLY, REALLY IMPORTANT, AND THE EARTHQUAKE IS, IS OUT THERE, YOU KNOW AND, AND IT'S LIKE THIS BIG SLEEPING TIGER, THAT, THAT, THAT, THAT -- I GUESS THE WORD FROM KATRINA AND, AND, YOU KNOW, OTHER MAJOR DISASTERS IS, YOU NEED TO BE ABLE TO TAKE CARE OF YOURSELF AND YOUR FAMILY FIRST. IF YOU ARE -- RIGHT BEFORE YOU CALL ME, YOU ARE GOING TO GO HOME OR MAKE SURE YOUR KIDS ARE OK. BEFORE I LEAVE TO, TO, TO -- BEFORE I LET THE SHERIFF DRIVE ME AWAY TO HER YOU WANT TO TAKE ME, I'M GOING TO MAKE SURE MY -- YOU KNOW. WE HAVE OUR PRIORITIES.

>> SO WE PROBABLY HAVE TO MOVE ON, COMMISSIONER.

>> Commissioner Shiprack: SURE, OF COURSE.

>> DON'T WANT TO LEAVE THE DOG OUT.

>> IT WAS JUST THAT, THAT THE, THE REFERENCE IS, IS THAT IT'S, IT'S A BROAD TABLE, IT'S A BROAD COLLABORATIVE TABLE, AND THERE IS AN IMPORTANT ROLE AS I GESTURE INTO THE ROOM FOR, FOR THE PRESS TO BE A PARTNER, AND I THINK THAT, THAT THEY ARE TAKING THAT UP BECAUSE IT'S, IT'S A REAL PUBLIC EDUCATION PIECE.

>> IT'S MY TURN. SO, I HAVE TO LOOK AT MY LIST. I WILL GO THROUGH MY LIST PRETTY, PRETTY QUICKLY. I THINK YOU KNOW WHERE MY ISSUES ARE AND MY NUMBER ONE PRIORITY FOR, FOR THE REMAINDER OF MY TERM OF OFFICE, AND I ALWAYS LOOK AT MY WATCH, IT'S LIKE, I AM, I HAVE A LIMITED LIFE-SPAN WITH MULTNOMAH COUNTY, AND HAVING THE COURTHOUSE BE THE CENTRAL COURTHOUSE BE ALL DIALED IN, IS, IS MY NUMBER ONE PRIORITY. SO, YOU KNOW, EVERYTHING ELSE FALLS OFF THE SIDE, AND I THINK IT'S IN, IN A GREAT POSITION, IT'S RIGHT WHERE WE WANT IT TO BE, AND WE'RE MOVING FORWARD, WE'RE GOING TO BE SELECTING AN OWNER'S REP, AND WE HAVE BROUGHT A GREAT HEAD OF FACILITIES. WE HAVE A COUNTY MANAGER, WHO IS ON THIS. WE HAVE GOT THE STATE'S

PARTNERSHIP, WHICH WE REALLY NEEDED TO HAVE IN ORDER TO DO FORWARD, AND A TREMENDOUS CHAMPION IN [INAUDIBLE]. THAT WHOLE, WHOLE HORIZONTAL, VERTICAL, INTEGRATION, OF PARTNERS, AND FOR, FOR THE CENTRAL COURTHOUSE IS, IS LINED UP. AND FROM THE EXPERIENCE OF THE EAST COUNTY COURTHOUSE, AND THE EXPERIENCE THAT, THAT THIS BOARD HAS, ON, ON -- WITH THE, THE BEGINNING OF A PROJECT AND SEEING IT THROUGH TO SUCCESS, I AM, I AM SO, SO OPTIMISTIC. I FEEL THAT THERE IS SO MUCH MOMENTUM AND SO MUCH FOCUS ON, ON THAT REALLY NEUTRAL PRINCIPLE OF SUCCESS WITH THIS REALLY IMPORTANT PROJECT THAT WE PICKED UP. SO, THAT'S MY NUMBER ONE PRIORITY. MY OTHER PRIORITIES, LIPSIC. THAT IS INSTRUCTIVE AND INFORMS EVERYTHING I DO. COMING OFF OF THAT, THIS WORK WITH THE EMERGENCY POPULATION RELEASES, AND POPULATION IN THE JAIL, HAVING THE POPULATION IN THE JAIL UNDER CONTROL AND HAVING THAT BE UNDERSTOOD, THAT WE KNOW THE DRIVERS OF THE JAIL POPULATION, THAT WE UNDERSTAND THE MECHANICS OF, OF A SAFE ENVIRONMENT FOR THE ENTIRE COMMUNITY, SO THAT OUR, OUR PUBLIC SAFETY MISSION IS REALLY WELL INFORMED AND, AND WELL INTEGRATED, AGAIN, HORIZONTALLY AND VERTICALLY, WHICH THEY LEAD US TO, IS GOING TO BE IMPORTANT TO FINDING A SOLUTION TO WAPATO. WITHOUT THAT LEVEL OF SECURITY, THAT WE HAVE THE PUBLIC SAFETY ENVIRONMENT, UNDER CONTROL, THE PUBLIC IS GOING TO, TO WANT TO HAVE 500 JAIL BEDS ON RESERVE. OVER THERE. JUST LIKE THEY DID 20 YEARS AGO ALMOST WHEN, WHEN THEY VOTED FOR THE BONDS. AND, AND, AND THAT, THAT THE OTHER CONNECTIONS, THE HORIZONTAL AND VERTICAL PART OF THE, OF THE WHOLE CONTEXTUAL PACKAGE, THE DEFENDING CHILDHOOD INITIATIVE AND, AND THE, THE RELATIONSHIP THAT HAS WITH GANG VIOLENCE, AND SUMMER JOBS. AND WHICH ARE, ARE A, A, A, A PROVEN EVIDENCE-BASED WAY TO, TO PREVENT, YOU KNOW, IN A REALLY LONGITUDINAL WAY, TO, TO PREVENT YOUTH VIOLENCE, AND PROVIDE OTHER ALTERNATIVES. MY CONNECTION THAT I JUST DEARLY LOVE WITH THE RIGHT BRAIN INITIATIVE, WHICH IS, IS ANOTHER REALLY, A VERY, VERY POSITIVE -- WE'RE LOOKING AT ALL THE POSITIVE INVESTMENT OPPORTUNITIES THAT WE HAVE TO MAINTAIN PUBLIC SAFETY, CREATE OPPORTUNITY SO THAT, THAT, THAT, YOU KNOW, OUR COMMUNITY IS, IS SAFE AND HEALTHY. SUN SCHOOLS AND THE CONNECTION WITH EARLY LEARNING, AND I SEE THAT, THAT KNEES, THESE -- HAVING THESE RABBIT TRACKS THAT GO OUT FROM, FROM OUR, OUR LIPSIC TABLE, AND THEY SUPPORT THE WORK THAT, THAT ALL OF YOU ARE DOING, IN SO MANY WAYS. BUT, REALLY, THE, THE EARLY LEARNING TABLE IS A VERY IMPORTANT PLACE FOR, FOR, YOU KNOW, THAT, THAT I HAVE BEEN SITTING FOR SOME TIME. THAT VISION THAT THE GOVERNOR HAD, THAT IS NOW, YOU KNOW, SORT OF GROWING OUT INTO THE COMMUNITY, AND OUR COMMITMENT TO THE EARL BOYLE SCHOOL, AND ALL OF THE TRANSFORMATIONS THAT THEY ARE MAKING, AND OUR COMMITMENT TO THE SUN SCHOOL SYSTEM AND, AND EVERY SCHOOL IS SUN SCHOOL. THESE ARE REALLY IMPORTANT TO ME. THE TWO OTHER MAJOR ITEMS ON THE LIST, THE MULTNOMAH FOOD INITIATIVE

REMAINS REALLY IMPORTANT TO ME, AND IT'S RELATIONSHIP TO, TO, TO, TO HEALTHY EATING, ACTIVE LIVING. JUST FOR EVERYBODY IN THE COMMUNITY, THAT THIS, THIS INTEGRATES AGAIN, INTO, INTO, INTO, INTO HEALTH CARE TRANSFORMATION. AND, AND PERSONAL RESPONSIBILITY AND, AND FOR, FOR, FOR, FOR NOT HAVING HEALTH CARE BE A CRISIS, AND HAVING IT NOT BE A SICK CARE SYSTEM. BUT, SO, THE MULTNOMAH FOOD INITIATIVE, I THINK, REALLY NEEDS TO BE SECURED, AND I NEED TO WORK WITH THE CHAIR ON THIS TO MAKE SURE THAT IT HAS A SECURE HOME, TO MAKE SURE THAT IT HAS A SECURE IDENTITY, AND IT IS AN EXAMPLE OF, OF WHERE IS THE LINE VERTICAL INTEGRATION OF, OF A WIDE COMMUNITY OF INTERESTS AND LOTS OF COMMUNITY PARTNERS AND, AND EARLY LEARNING HUB IS, IS, ALSO, THAT, THAT MODEL, AND FOR SOMETHING THAT WE CAN DO BECAUSE WE, WE HAVE THE CREDIBILITY OF A FUNCTIONAL GOVERNMENT THAT KNOWS HOW TO GET THINGS DONE AND KNOWS HOW TO GET ALONG. WE'RE ABLE TO CALL THE COMMUNITY TO OUR TABLE, AND IN A VERY INCREDIBLE WAY, WE CAN SAY, THIS IS NOT ABOUT, ABOUT A PLATFORM OR A SOAPBOX OR, OR A LEGACY FOR ANY INDIVIDUAL, THIS IS ABOUT, ABOUT ADVANCING THE COMMUNITY VALUE. AND, AND, AND SO, THE MULTNOMAH FOOD INITIATIVE REALLY FITS INTO, INTO, FOR ME, WITH THE INTERTWINED, FITS IN WITH, WITH RECREATIONAL OPPORTUNITIES AND BOTH ON COMMISSIONER SMITH'S DISTRICT AND MY DISTRICT, ARE IDENTIFIED IN THAT HEALTH DEPARTMENT'S COMMUNITY ATLAS, AND WE KNOW THAT THEY ARE, AS BEING RECREATION DESERTS. AND RECREATIONAL OPPORTUNITIES. SO, CHARTER REVIEW. THAT WILL, THAT WILL BE A THEME, AND I KNOW IT'S COMING, BUT THAT'S ALSO IMPORTANT TO ME. AND THAT'S ALL. THAT'S ALL. THAT'S IT.

>> ARE YOU SURE?

>> AS LONG AS YOU OPEN THAT DOOR A BIT. [LAUGHTER]

>> ONE OTHER THING, WE ARE HAVING OUR [INAUDIBLE] CONFERENCE IN DECEMBER, AND THAT'S A LIPSIC CONFERENCE, AND IT IS A CERTIFIED BLIP, IT'S ALSO THIS HORIZONTAL AND VERTICALNESS TO IT.

>> THANK YOU. I REALLY, REALLY WANT FOR YOU TO BE THERE. I WANT FOR THE SIXTH FLOOR TO BE EMPTY WHILE EVERYBODY POURS INTO THE CONVENTION CENTER TO, TO TALK ABOUT HOW MENTAL HEALTH, HEALTH CARE TRANSFORMATION, AND PUBLIC SAFETY ARE COMPLETELY INTERTWINED AND, AND WE HAVE A TREMENDOUS OPPORTUNITY TO, TO, TO ADVANCE PUBLIC SAFETY BY PAYING ATTENTION TO THE OPPORTUNITIES THAT COMMISSIONER SMITH JUST TALKED ABOUT. OK.

>> Commissioner McKeel: OK. MY TURN. ALRIGHTY. WELL, AND AT SOME POINT, I JUST WANT TO SAY THAT I WOULD LIKE FOR ALL OF US TO SORT OF IDENTIFY STATE OR NATIONAL COMMITTEES THAT WE'RE INVOLVED IN, AS

WELL, THAT, YOU KNOW, THAT WE WORK ON WITH OUR PRIORITIES BECAUSE I THINK IT'S REALLY IMPORTANT THAT WE KNOW THOSE CONNECTIONS AS WE'RE LOOKING AT ISSUES, SO I WOULD LIKE TO DO THAT AT SOME POINT WHEN, WHEN, YOU KNOW, WHENEVER THE TIME IS RIGHT. BUT, SO ANYWAY, WELL, I WILL START WITH HUMAN TRAFFICKING BECAUSE COMMISSIONER SMITH BROUGHT THAT UP. AND THAT'S PROBABLY THE FIRST INITIATIVE -- I STARTED WORKING ON, IN PARTICULAR, THE COMMERCIAL SEXUAL EXPLOITATION OF CHILDREN. SO, WE HAVE FORMED A WONDERFUL COLLABORATIVE AROUND THIS, AND WE WERE TALKING WHILE PEOPLE WERE WORKING IN THEIR SILOS AND COMING OUT, AND THERE IS SO MUCH GREAT WORK BEING DONE AROUND THIS, AND NOBODY REALLY WAS MEANING TO WORK IN A SILO. THEY WERE JUST DOING THEIR WORK, SO THE STRENGTH OF OUR COLLABORATIVE HAS BEEN THAT WE'VE BEEN ABLE TO RAISE THE LEVEL OF AWARENESS AND WORK WITH SENATOR WYDEN'S OFFICE ON A FEDERAL LEVEL. OUR STATE LEGISLATORS HAVE BEEN AMAZING AT PICKING UP THIS WORK, AND MOVING IT FORWARD, AND RIGHT NOW WE'RE WORKING ON A SHELTER, LOCAL SHELTER WITH THE STATE, WITH, WITH -- WE KNOW THE BIGGEST NEED IS SHELTER. AND ALSO, CONTINUING THE CONTINUUM OF SERVICES THAT ARE NEEDED AROUND THIS POPULATION. OUR OTHER ISSUE, WE WORK ON, IS VETERANS IN OUR MILITARY, AND WE ARE, RIGHT NOW, WORKING ON -- WE'VE JUST -- WE FINISHED BUT STARTED OUR COMMUNITY COVENANT, AND IT'S AN INITIATIVE THAT, THAT, THAT CAME OUT, NATIONALLY, ACTUALLY, ABOUT, ABOUT AS REINTEGRATION DOLLARS DECREASE AND, AND, AND PROBABLY GO AWAY. AND, AND EVENTUALLY, THE COMMUNITY NEEDS TO STEP UP AND, AND TAKE CARE OF OUR VETERANS AND OUR MILITARY, AND SO, AND SO, AND SO WE'VE BEEN WORKING VERY HARD ON, ON PUTTING THAT COVENANT TOGETHER AND, AND, AND WE HAVE A SIGNING, AND I THINK YOU ALL GOT AN INVITATION TO THE SIGNING ON THE 14th. IT IS A BUSINESS FAIR BEING DONE AND, AND SO, YOU KNOW, WE HAVE PARTICIPATED IN, OF COURSE, STAND DO YOU KNOWS AND BUSINESS, BUSINESS, AND CAREER FAIRS, AND WITH VETERANS, AND WE HAVE OVER 4 EMPLOYEES AT MULTNOMAH COUNTY, VETERANS ARE ACTIVE MILITARY. SO, THE VETERAN'S EMPLOYEE RESOURCE GROUP IS REALLY HELPFUL AROUND OUR POPULATION. WE KNOW THAT THERE WILL BE INCREASING SERVICES NEEDED FOR OUR RETURNING MILITARY AND, AND WE WANT TO MAKE SURE THAT, THAT THEY ARE CONNECTED WITH, WITH THE SERVICES THAT THEY DESERVE. I ALSO CHAIR THE ASSOCIATED OREGON COUNTIES SUBCOMMITTEE AND ON THE NATIONAL ASSOCIATION OF COUNTIES. SO, WE HAVE A REALLY GOOD CONTINUUM OF, OF THE SERVICES THAT WE CAN, THAT WE CAN ACCESS, AND WE HAVE A HUGE OPPORTUNITY AT THE STATE RIGHT NOW WITH [INAUDIBLE] SMITH BEING THE HEAD OF THE OREGON DEPARTMENT OF VETERAN'S ADMINISTRATION, AND HE'S REALLY VERY INTERESTED IN WORKING WITH THE COUNTIES AND MAKING SURE THE COUNTY VETERAN SERVICE OFFICES ARE STRONG, AND THAT, THAT WE'RE CONNECTING PEOPLE. WE'RE ALSO LOOKING INTO THE GENERATIONAL ISSUES BECAUSE WE HAVE YOUNGER MILITARY RETURNING NOW, AND THEY

NEED DIFFERENT THINGS THAN OUR VIETNAM ERA VETERANS OR, OR EVEN OUR, OUR WONDERFUL WORLD WAR II VETERANS THAT ARE LEFT. SO, WE'RE LOOKING AT THAT, AND WE'RE ALSO LOOKING AT, AND WE CAN TALK ABOUT THIS AFTERNOON, BUT I'LL JUST THROW IT OUT THERE SO YOU KNOW WHAT WE'RE WORKING WITH, WE'RE REALLY WORKING WITH, WITH SUSAN MEIERS ON LOOKING AT, AT PULLING VETERANS SERVICES OUT OF AGING AND DISABILITIES BECAUSE AGAIN, YOUNGER PEOPLE ARE NOT GOING TO THINK OF LOOKING FOR THAT. WE'RE WORKING TO SEE HOW WE CAN PULL THAT OUT AND CALL IT, ITS OWN ORGANIZATION. SO, THAT, SO THAT THE PEOPLE REALLY KNOW WHERE TO LOOK WHEN THEY ARE GOING ON TO LOOK FOR VETERAN SERVICES. WE CAN TALK ABOUT THAT THIS AFTERNOON. OF COURSE, ECONOMIC DEVELOPMENT ALWAYS REMAINS IMPORTANT TO ME, AND WE HAVE THE DEVELOPMENTAL LANDS OUT HERE IN EAST COUNTY SO THAT'S, THAT'S VERY IMPORTANT. I SERVE ON JPAC, AND LORETTA AND I GET TO INTERFACE, AND I AM THE CHAIR OF THE EAST METRO, EAST MULTNOMAH COUNTY TRANSPORTATION COMMITTEE. SO, WE LOOK AT THE TRANSPORTATION ISSUES OUT HERE. WE ARE VERY PLEASED WITH THE EAST METRO CONNECTOR PLAN THAT WE WERE ABLE TO COMPLETE AND, AND METRO TOOK OUT FOR, FOR FUNDING THROUGH, THROUGH METRO AND, AND ODOT, AND WE'VE BEEN ABLE TO FUND OUR PRIORITY PROJECT, WHICH IS 238. AND RIGHT THERE AND, AND WE WILL BE ABLE TO VACATE THE 242nd RIGHT OF WAY, WHICH IS SOMETHING THAT WE'VE BEEN WORKING ON FOR A LONG TIME. AND EXCITED ABOUT THAT AND, AND THE, THE, THE BUSINESS ADVISORY COUNCIL, STILL REMAINS IMPORTANT TO ME. I THINK THAT THAT'S AN ABSOLUTELY IMPORTANT COUNCIL, ADVISORY COUNCIL THAT WE HAVE. SO, WE CAN TAKE THOSE BUSINESS ISSUES TO THE ADVISORY COUNCIL AND, AND SEE WHAT, WHAT THEY -- WHAT THEY ARE LOOKING AT. I ALSO JUST HAVE BEEN APPOINTED TO THE REGIONAL SOLUTIONS ADVISORY COMMITTEE, WHICH IS, WHICH LOOKS AT LANDS AND BRINGING PEOPLE TOGETHER. SO, I AM EXCITED ABOUT THAT, GOING FORWARD. I AM ALSO LOOKING AT GETTING THE SHERIFF OUT OF THE HANSEN BUILDING, AND SO THAT WILL BE ONE OF MY PRIORITIES GOING FORWARD IS HOW, HOW THAT LOOKS AND HOW IT COORDINATES WITH THE OTHER MAJOR CAPITAL ISSUES WE'RE LOOKING AT, AND HOW WE MOVE THAT PIECE FORWARD. WE ALSO ARE LOOKING, WE'RE LOOKING AT, AT, AT STEM EDUCATION OUT OF MY OFFICE, AND WE FEEL IT'S REALLY IMPORTANT THAT WE MOVE THAT OUT TO THE EAST COUNTY SO OUR STUDENTS REALLY UNDERSTAND WHAT THOSE, THOSE JOBS ARE, WHAT THE, THE -- WHAT THE OPPORTUNITIES ARE AROUND THAT KIND OF JOB, AND THE TRADES, AS WELL. AND WE'RE WORKING ON A COLLABORATIVE OUT HERE WITH, WITH A GROUP OF FOLKS THAT, THAT ARE VERY EXCITED, A LOT OF ENERGY AROUND THIS, AND SO, WE'RE CONTINUING TO MOVE THAT FORWARD, SO WE CAN GET -- THERE IS GRANTS AT THE STATE LEVEL. WE WANT TO GET INTO THAT CYCLE, PERHAPS, WE'LL FORM A HUB IN EAST COUNTY, THE PORTLAND METRO HUB, AND THE SALEM, THE SOUTH SALEM HUB, AS WELL. SO, WE'RE LOOKING AT THOSE COLLABORATIONS, AND WE ALSO, WITH THESE LANDS, WE WOULD LIKE TO,

TO RECRUIT SOME OF THOSE TYPES OF BUSINESSES TO COME OUT HERE IN EAST COUNTY. SO THAT THEN WE HAVE THE BUSINESS, WE HAVE THE WORKFORCE READY TO GO FOR THEM, AND SO, WE'RE EXCITED ABOUT THIS INITIATIVE GOING FORWARD, AND THEN, OF COURSE, EAST COUNTY, ALWAYS REMAINS A PRIORITY FOR ME, HOW WE INTERACT WITH THEM.

>> THANK YOU.

>> SO SHORT-TERM, FOR THE LAST THREE WEEKS, FIGURING OUT WITH THE PRIORITIES AND WHAT THE PRIORITIES HAVE BEEN FOR DISTRICT ONE. SO, CERTAINLY CONTINUING THAT WORK WITH BOTH THE COURTHOUSE AND THE SELLWOOD BRIDGE, IS TWO MAJOR PIECES THERE. AS WELL AS THE HEALTH DEPARTMENT RELOCATION, SO, THOSE THREE ISSUES, AND I THINK THE MOST, YOU KNOW, SIGNIFICANT ONE THAT, THAT, THAT I BROUGHT MORE EXPERTISE AROUND IS AROUND THE HOUSING, AND GOVERNANCE PIECE, SO, AS SOME OF YOU KNOW, THERE'S BEEN, BEEN A NEED TO REFOCUS THE EFFORTS FOR THE CITY, THE COUNTY HOME FORWARD, AND JURISDICTIONAL PARTNERS LIKE GRESHAM, AROUND THE GOVERNANCE OF THE HUD DOLLARS THAT COME TO THIS REGION, SO THERE'S BEEN A TREMENDOUS AMOUNT OF WORK, AND ACTUALLY, A ONE PAGE THAT IS JUST HOT OFF THE PRESS AND GOING TO THE HOME FORWARD BOARD TODAY. SO, I WILL HAND THAT OUT TO YOU, AS WELL, BECAUSE IT'S FOR THE, THE, FOR BOTH CITY COUNCIL, AND THE BOARD AND COUNTY COMMISSIONER AND IS FOR HOME FORWARD TO LOOK AT THE PROCESS MOVING FORWARD, AND I THINK WHAT'S HELPFUL ABOUT THE ONE PAGER FOR ANY OF YOU WHO HAVE BEEN INVOLVED IS THAT, THAT IT STILLS IT INTO THE CONCRETE ISSUES. THERE IS A LOT OF -- I FORGET THE TERM WE USED, LORETTA, THE STATIC, THANK YOU, AROUND THIS. SO, WE WERE TRYING TO DISTILL IT INTO THE CORE ISSUES AND WHY ARE WE DOING THIS. SO THERE IS A HUGE OPPORTUNITY FOR THE REGION TO BE MORE COMPETITIVE FOR HUD DOLLARS, AND PART OF THAT COMPETITIVENESS WILL MEAN A STRONGER GOVERNANCE STRUCTURE THAT INCLUDES ELECTED LEADERSHIP, AS WELL AS LEADERSHIP FROM, FROM THE COMMUNITY, THEMSELVES, AND PEOPLE AFFECTED BY HOMELESSNESS, AND THE KEY STAKEHOLDERS INVOLVED. SO, MOVING FORWARD REALLY BETWEEN NOW AND THIS SPRING IS PUTTING TOGETHER THAT GOVERNANCE BOARD, AND THE BIG CONVERSATION IS LOOKING AT ELITE ENTITIES SO THERE IS GREAT LOCAL COLLABORATION THAT HAPPENS, ORGANICALLY, BUT HAD A, TO FORMALIZE THAT IN A LEAD ENTITY SO THAT WILL BE, YOU KNOW, THAT WILL BE SOME PUSH AND PULL BECAUSE PEOPLE, PEOPLE DON'T LIKE TO CHANGE, NECESSARILY, AND WE HAD TO STREAMLINE STAFF AND RESOURCES AND DECISION-MAKING AROUND THESE DOLLARS. IT IS A REALLY IMPORTANT CONVERSATION HEADING INTO THIS SPRING, AND WITH A NEW LEADER ON THE CITY SIDE, TOO, I THINK THAT PUTS OPPORTUNITY AND PRESSURE TO, TO, TO REALLY KEEP CHANNELS OF COMMUNICATION OPEN AND CLEAR AND WHAT ARE THE GOALS WE'RE TRYING TO ACHIEVE. THROUGH HOUSING RESOURCES, THIS IS



FOCUSED ON THE FEDERAL DOLLARS THAT, OBVIOUSLY, IN THE YEAR'S FUTURE WILL HAVE IMPLICATIONS OF THE COUNTY DOLLARS, AND THE CITY DOLLARS. SO --

>> JUST TO, TO CLARIFY, HUD DOESN'T REQUIRE US TO, TO COOL OUR FUNDING OR, OR STAFF. WE MAY CHOOSE TO DO THAT, YOU KNOW, IF WE SEE THAT IT'S A BETTER IDEA, BUT, WE'RE REQUIRED TO COORDINATE OUR SPENDING OF THOSE DOLLARS ACROSS THE, THE SYSTEM AND THE GOVERNANCE GROUP WOULD ACHIEVE THAT.

>> RIGHT.

>> AND I THINK THAT WHERE SOME OF THE STAT ISSUING COMES IN, IS, IS THAT AND, AND THE ENTITIES THAT ARE SORT OF -- THEY ARE TWO DIFFERENT DECISION-MAKING PROCESSES AND TWO DIFFERENT TRACKS THAT THEY GET OVERLAND. SO, AS YOU HEAR KIND OF CONVERSATIONS, I THINK THAT'S IMPORTANT TO RECOGNIZE THE DISTINCTIONS.

>> Commissioner Smith: THE COUNTY COMMISSION AND THE CITY COUNCIL, THEY STILL HAVE THE LAST WORD ON WHETHER THEY CHOOSE TO ACCEPT THE RECOMMENDATIONS OF THE GOVERNANCE COMMITTEE. SO --

>> YEAH.

>> RIGHT, SO IT'S NOT YOU SERVING THAT DECISION-MAKING PIECE.

>> RIGHT.

>> I HAD A CONCERN ABOUT THAT. BUT THEY WOULD BE MAKING A DECISION ON HOW WE SPEND --

>> AND TELLING YOU --

>> TELLING US, IT'S LIKE, THAT'S A LITTLE BACKWARDS. WE WELCOME THE, THE, THE RECOMMENDATIONS, BUT AT THE END OF THE DAY, WE STILL HAVE TO DETERMINE WHETHER THAT'S SOMETHING THAT WE WANT TO DO. AND THE WAY THAT WE WANT TO DO IT.

>> AND THIS IS, THIS IS, TO YOUR POINT, AGAIN, HUD DOLLARS SO THERE COULD BE A DECISION DOWN THE ROAD, WHICH I THINK WILL BE SIGNIFICANTLY DOWN THE ROAD, AND DO WE WANT TO, TO INTEGRATE OTHER DOLLARS AND DECISION-MAKING PROCESSES THAT WOULD GO TO THE CITY COUNCIL.

>> RIGHT.

>> AND TO THE COURT AND COUNTY COMMISSIONERS. I THINK THE OPPORTUNITY HERE IS, IS, IS HOW DO WE ALL [INAUDIBLE] HOUSING IS A REALLY IMPORTANT PIECE OF THE EQUATION, BUT IF WE LOOK AT SOCIAL DETERMINE NANCE OF HEALTH, INCOME, WORKFORCE, AND THERE IS SIGNIFICANT CONVERSATIONS THAT, THAT THIS GROUP COULD, COULD, COULD TACKLE AND, AND BECAUSE WE CANNOT BUILD OUR WAY OUT OF THIS CRISIS, AND WE CANNOT SHELTER OUR WAY OUT OF IT, SO, REALLY, LOOKING AT DO PEOPLE HAVE THE INCOME TO SUPPORT THEIR RENT ASSISTANCE. I THINK THAT AS A COMMUNITY, WE HAVE DONE A REALLY GREAT JOB AROUND THE HOUSING CONVERSATION, AND NOW, I THINK THAT THERE IS A MOMENT TO SAY, HOW DOES THAT LINK TO ECONOMIC DEVELOPMENT, AND HEALTH CARE, AND ETC. WE'RE IN A UNIQUE PLACE, THE ECONOMY REBOUNDS, AND THERE IS NO, THERE IS [INAUDIBLE] TO, TO HAVE A BROADER CONVERSATION ABOUT, ABOUT INCOME SUPPORTS AND, AND THAT. SO, THIS IS, THIS IS HOT OFF THE PRESS. HOPEFULLY IT WILL ANSWER SOME OF YOUR QUESTIONS WITH THE POTENTIAL CONCERNS. THERE IS A MORE DETAILED TIME LINE THAT, THAT WE'LL SHIP AROUND SO PEOPLE DON'T [INAUDIBLE]. THE OTHER PIECE AROUND THAT, I THINK, IS LOOKING AT SOME OF THE FEDERAL, THE FEDERAL CUTS, SO, LAST WEEK THERE WAS CUTS THAT, THAT, THAT WENT INTO EFFECT IN LOOKING AT WHAT, WHAT THE, THE TRICKLE IMPACT WILL BE, OVER THIS WINTER IN THE COUNTY, AND WE'LL BE FELT. THAT'S THE \$22 MILLION A MONTH PROGRAM IN THIS COUNTY ALONE. SO, YOU KNOW, WE'LL HAVE PEOPLE WILL HAVE TO MAKE CHOICES ALONG THE WAY. SO, KIND OF TRYING TO, TO MAYBE THINK ABOUT IT AS A BOARD OR AS A COMMUNITY, HOW WE MIGHT WANT TO RESPOND TO THOSE. AS PEOPLE FEEL THEM. I THINK IT'S IS ONE OF THOSE THAT PEOPLE CAN FIGURE OUT IN THE SHORT-TERM, BUT IT WILL BE SOMETHING THAT PEOPLE CAN BUDGET THEMSELVES AROUND ENTIRELY. THAT'S A SIGNIFICANT PIECE. IN SOME WAYS IT'S FLOWN A LITTLE LOW ON THE SCREEN, BUT I THINK IT WILL, IT WILL -- I ANTICIPATE WE WILL HEAR MORE ABOUT THAT FROM OUR COMMUNITY PARTNERS AND, AND THE CONSTITUENTS AS PEOPLE TRY TO FIGURE OUT HOW TO DO THAT.

>> I THINK THAT WE SHOULD HAVE A CONVERSATION ABOUT THAT, AND WHEN, WHEN PEOPLE STARTED GETTING THEIR, THEIR CARS ON FRIDAY, I GOT A NOTE FROM A SENIOR, WHO IS A VETERAN, AND HE LIVES IN PUBLIC HOUSING, AND HE GETS 550 A MONTH IN SOCIAL SECURITY. HE WAS GETTING 115. I HEARD [INAUDIBLE], FIVE CENTS, AND IT ENDED UP BEING \$11, AND WHEN YOU EARN THAT LIMITED OF AN AMOUNT, THAT \$5 REALLY MATTERS, AND THAT'S BEING FELT ACROSS OUR, ACROSS, AND YOU KNOW, I DON'T KNOW, I DON'T KNOW WHAT WE CAN DO, BUT I THINK THAT IT'S --

>> ABSOLUTELY.

>> AND I THINK THAT THE CHALLENGE, NOT TO GET INTO THE [INAUDIBLE], BUT PEOPLE SAW AN INCREASE BECAUSE OF THE COST OF LIVING

INCREASES SO TO GET A CUT, I THINK THAT THERE IS ALSO GOING TO BE THAT CONFUSION ON THIS. SO, YES, AGREED.

>> THIS IS A, A, A, A BOARD TRAINING ON NEUTRAL PRINCIPLES OF LIKE WHERE THE, THE, THE -- WHERE THE PRIMARY ACCESS POINTS ARE AND, AND I AM DOING LIKE, SO HERE'S MY, MY PYRAMID OF, OF VALUES, AND THE ECONOMIC DRIVERS ARE, ARE, ARE FUNDAMENTAL. THEY ARE JUST AT THE BASE. THAT LEADS US INTO ISSUES THAT, THAT, OTHERWISE, WOULD BE LIKE [INAUDIBLE]. IT LEADS US TO BE CONCERNED ABOUT THINGS LIKE MINIMUM WAGE, AND IT LEADS US, I THINK, TO HAVE GENUINE INTEREST IN THE DIFFERENCE BETWEEN, BETWEEN ALL THIS TERMINOLOGY THAT WE HEAR, WHICH IS, WHICH IS A FAMILY WAGE JOB, A, A, A SUSTAINABILITY, OR A SUSTAINABLE INCOME AND, AND, AND A, A FAIR WAGE JOB. THERE ARE A LOT OF DIFFERENT WAYS TO, TO DISCUSS THIS AND, AND THEN, WE HAVE, WE HAVE SORT OF LAYERS OF, OF INTRODUCTION INTO, INTO THESE TOPICS THAT HAVE TO DO WITH, WITH, WITH, YOU KNOW, HOW MANY PEOPLE IN YOUR SCHOOL ARE ELIGIBLE FOR FREE AND REDUCED LUNCH, AND A HUNGRY CHILD HAS A HUNGRY PARENT. ANYWAY. SO, AS WE GO UP TOWARDS SOME OF THESE ISSUES, WE ALSO WANT TO ASSURE YOU THAT, THAT, YOU KNOW, IN THE, IN THE EPR, SORRY, THE EMERGENCY POPULATION MEETING THAT, THAT THE COMMISSIONER AND I CO-CHAIR YESTERDAY, HOUSING CAME UP. YOU KNOW. IF WE ARE RELEASING PEOPLE INTO, INTO, INTO -- IN THE MIDDLE OF THE NIGHT, TO RELIEVE STRESS, AND THEY ARE HOMELESS, AND THEY ARE NOT EVICTED, THE REASONABLE EXPECTATION, NOT A REASONABLE OUTCOME, BUT IT'S NOT UNREASONABLE TO EXPECT THAT THERE WILL BE A PROPERTY CRIME. AND ANOTHER DRUG OFFENSE.

>> AND AT THE STATED-WIDE LEVEL YOU HAD AN INVESTMENT IN SAFETY NET PROGRAMS THAT I DON'T THINK THAT WE WILL CONTINUE LONGER TERM AS THE ECONOMY REBOUNDS, SO IT PUTS THE PRESSURE ON LOCAL GOVERNMENTS TO SAY WHAT ARE WE GOING TO DO AROUND JOB SKILLS, TRAINING, AND SUPPORTS SO THAT PEOPLE CAN, YOU KNOW, ACHIEVE A LIVING WAGE AND KEEP INDEPENDENCE. I THINK THAT THERE IS A GOOD MOMENT NOW TO SAY WHAT ARE THE -- SORT OF TAKING SOMEONE'S IDEA AND REALLY APPLYING THAT TO A POPULATION THAT HAS BEEN -- HASN'T BEEN ABLE TO ACCESS SOME OF THOSE, THE ECONOMIC LOOKS THAT OTHERS HAVE, SO THAT GETS TO THE AFTERNOON, BUT THAT'S, THAT'S ONE AREA THAT I AM INTERESTED IN, AND I THINK THAT THERE IS SOME, SOME CHANGES AND POLICIES AT THE STATE LEVEL. THEY WILL GIVE US SOME, SOME NEW OR RENEWED OPPORTUNITY TO FOCUS ON THE JOB SIDE OF THE EQUATION.

>> AND OUR ABILITY TO, TO SORT OF GRASP THESE ISSUES, AND ARTICULATE THEM AND, AND DEVELOP PARTNERSHIPS SO THAT WE HAVE THE STATIC DOWN A BIT, IN OUR OWN, OWN, IN OUR OWN, OWN, YOU KNOW, WITHIN OUR OWN RANGE OF INFLUENCE, AND THEN CARRY THOSE TO THE STATE, AND

CARRY THEM TO THE FEDERAL LEVEL, THAT'S A GREAT EXAMPLE. IT JUST PENETRATES THROUGH ALL OF THOSE LEVELS OF GOVERNMENT. WE'RE THE ONES WHO PROVIDE A SAFETY NET SERVICE RIGHT ON THE GROUND FOR THE MOST VULNERABLE PEOPLE IMPACTED.

>> HE CALLED US TO FIND OUT.

>> I APPRECIATE THIS. WE JUST WANT TO SAY THAT AS WE LOOK AT THIS ISSUE, BECAUSE I KNOW THAT THIS IS, THE CITY OF PORTLAND, AND MULTNOMAH COUNTY, RIGHT NOW, BLEW, WE NEED TO REALLY BE LOOKING COUNTY-WIDE AS OUR DEMOGRAPHIC SHIFT. HOMELESSNESS IS A BIG ISSUE THAT'S BECOMING A BIGGER ISSUE HERE IN EAST COUNTY THAN IT HAS BEEN BEFORE. AND TALKING WITH THE FOLKS OUT HERE, THEY ARE ABLE TO HOUSE HOMELESS FAMILIES, BUT THERE IS NO HOUSING FOR SINGLE FOLKS, AND SO, YOU KNOW, WE REALLY NEED TO BE LOOKING AT HOW WE DEAL WITH THOSE ISSUES, AS WELL.

>> ABSOLUTELY. ON THE DRAFT DIAGRAM, IT HAS A [INAUDIBLE]

>> YES. YEAH, YEAH. AND ISSUE THAT, THAT THEY DO, AND I APPRECIATE THAT. IT'S IMPORTANT.

>> YEAH.

>> ANY THOUGHTS OR COMMENTS ABOUT WHAT'S HAPPENED UP UNTIL NOW? QUESTIONS?

>> Commissioner Smith: I WANT TO ADD ONE MORE THING. [INAUDIBLE] DISTRICT 2, CHAIR MADRIGAL, CAN YOU SPEAK TO THE CONCEPT AROUND [INAUDIBLE].

>> I'M SORRY SO THAT'S AN ISSUE I'M GOING TO BE LOOKING AT IS BROWN FIELDS, AND HOW TO GET THOSE UP TO DEVELOPMENT STAGES.

>> WE HAVE A FEW OF THOSE OUT HERE IN TOWN.

>> I WILL WORK WITH YOU.

>> AND AGAIN, THESE ARE COUNTY-WIDE ISSUES, AND YOUR CONVERSATION ABOUT -- YOU ARE AT GROUND ZERO, AND, IN THAT CONVERSATION, AND ON, ON PARTNERING WITH THE COUNTY, AS DIANE SAID, THE WHOLE COUNTY AND, AND THERE ARE THESE OTHER JURISDICTIONS, AND THERE ARE TAXPAYERS WHO, WHO, YOU KNOW, ARE LESS CONCERNED ABOUT, ABOUT WHOSE JURISDICTION IT IS, AND NOBODY LIKES IN THAT ANSWER, WHICH THAT'S NOT MY DEPARTMENT. CALL BLAH, BLAH, BLAH. NOBODY WANTS THAT, THAT ANSWER. SO, WE ARE REALLY CHALLENGED TO FIND HIS

COMMON STRAND AND LEARN HOW TO, TO PARTNER WITH OTHER GOVERNMENTS AND STEP UP TO THE TABLE, SO IT'S A REAL PARTNERSHIP. NOT JUST A, A, A, YOU KNOW, WE HAD THIS [INAUDIBLE] WITH THE CITY OF PORTLAND, WHERE AT THE TIME THAT WE WERE BUDGETING, THEY HAD A DEFICIT, AND AFTERWARDS, THEY HAVE A SURPLUS. THAT, THAT CREATES A PLAYING FIELD PROBLEM. SO, BUT WE NEED TO DEFINE THE, THE PRIORITIES AND GET TOGETHER ON THE FIELD.

>> IT'S THE PEOPLE THAT ARE CONCERNED ABOUT.

>> EXACTLY.

>> RIGHT.

>> EXACTLY.

>> THE WIN-LOSS COLUMNS GET ALL CONFUSED, IF YOU DON'T UNDERSTAND WHAT IT IS, ULTIMATELY, THAT YOU ARE TRYING TO ACCOMPLISH.

>> QUESTIONS OR COMMENTS ABOUT THE PAST OR UP UNTIL NOW? I CAN SMELL LUNCH IS HERE, SO WE ARE RECONVENING AT, AT NOON. WHEN WE'LL BE TALKING ABOUT THE FORWARD LOOKING, YOU KNOW, THE -- FOCUS FOR THE NEXT MONTHS AND THE IDEAS FOR REQUESTS.

>> THANK YOU.

>> THANK YOU.

>> SO THE NEXT PIECE IS, IS ABOUT LOOKING FORWARD, BEFORE LUNCH PEOPLE WERE TALKING ABOUT THE THINGS THEY HAVE BEEN ABSORBED WITH AND PAYING ATTENTION TO AND WORKING ON, AND IN THE PAST, AND SO THIS IS THE DISCUSSION ABOUT WHAT OUR FOCUS IS GOING FORWARD, THINGS THAT ARE HIGH PRIORITY OR HIGH URGENCY FOR PEOPLE. ANYTHING THAT FITS INTO THAT TIME FRAME.

>> [INAUDIBLE]

>> SOMEBODY WANT TO TAKE THIS OFF?

>> I THINK ONE OF THE THINGS WE OUGHT TO BE LOOKING AT, I THINK ONE OF OUR FOCUSES, CERTAINLY, WILL BE THE BUDGET. AND I THINK THAT MAYBE WE SHOULD HAVE SOME DISCUSSION AROUND HOW WE LOOK AT THAT OR WHAT ARE, HOW ARE WE GOING TO GO FORWARD IN THE BUDGET PROCESS. THAT'S THE SAME AS IT HAS ALWAYS BEEN OR DIFFERENT OR WHATEVER. YEAH.

>> [INAUDIBLE] FAMILIAR PROCESS WITH THE EXCEPTION OF, OF THE LAST COUPLE OF YEARS, THE CHAIR'S OFFERS HAS GONE OUT AND, AND SOLICITED SOME DISCUSSIONS WITH THE COMMUNITY BEFORE THE CHAIR'S BUDGET COMES OUT. WE [INAUDIBLE] THOSE, SORT OF TWEAKED IT. WE WERE NOT SURE IF PEOPLE WOULD BE INTERESTED, AND I THINK THAT IT'S, IT'S BEEN VALUABLE, AND SO, BUT WHAT I WOULD LIKE TO DO THIS YEAR IS, IS -- WE'VE BEEN TALKING ABOUT HAVING ONE IN EACH DISTRICT AND YOU TO BE PART OF THE CONVERSATION IN YOUR DISTRICT. AND IT'S NOT -- THIS IS, THIS WOULD BE LIKE IN FEBRUARY, WHERE WE'RE NOT GOING TO GET A BRASS TAX ABOUT WHO IS PAYING FOR WHAT BUT MORE BASED WITH THE COMMUNITY AND WHAT ARE YOUR PRIORITIES. JUST THAT PHASE OF UNDERSTANDING. SO WE'RE STILL DEVELOPING THAT, AND WE'LL BE BACK, BUT OTHERWISE, THE TIME LINE SHOULD BE THE SAME AS IT HAS BEEN AND, AND THEY ARE SUBMITTING BUDGETS INTO FEBRUARY AND, AND FINAL DECISIONS ARE MADE AND, AND IN APRIL FOR, FOR THE EXECUTIVE BUDGET, AND RELEASED THE FIRST PART OF MAY. WITH THE MONTH OF MAY, HAVING, HAVING HEARINGS. AND I THINK THE TIMING WITH THE ELECTION FOR CHAIR. THAT WILL BE IN THE FINAL IT. THROES AROUND THAT TIME, TOO. MOSTLY DONE BY THEN, I WOULD WELCOME A DISCUSSION ON YOUR IDEAS FOR, YOU KNOW, THE TIME LINE THAT WE WANT -- DO WE FEEL LIKE WE SHOULD BE DOING OUTREACH TO, TO THE CANDIDATES, AND THEN INVOLVE THEM -- INVITE THEM TO ATTEND THE PUBLIC MEETINGS SO THAT THEY ARE IN THE LOOP ON THE DEVELOPMENT?

>> Commissioner Smith: FROM THAT STANDPOINT, NO, IF THEY WANT TO COME, THEY CHOOSE TO COME. IT'S CONFUSING. IT WILL BE VERY CONFUSING HAVING THEM THERE, JUST MY OPINION ABOUT THAT.

>> IN THE PAST, YOU VOTED ON THE TIME BUDGET.

>> FIRST WEEK IN JUNE.

>> OR THE LAST WEEK IN MAY. WE COULD HAVE DONE THE LAST WEEK IN MAY, AS WELL.

>> Commissioner Smith: SO THAT BUDGET WILL BE DONE. AS MUCH AS THEY THOUGHT, THEY WANT TO INFLUENCE WHAT HAPPENS IN THE BUDGET, THEY CAN COME TO, TO THE HEARINGS THAT WE DO, OFFERED TO EVERYONE.

>> THE MEMBERS OF THE PUBLIC.

>> Commissioner Smith: YEAH, BECAUSE THIS BUDGET IS YOUR BUDGET, AND THEY DON'T HAVE ENOUGH TIME TO GET UP TO SPEED, TO FIGURE THIS OUT, AT THAT POINT. THEY WILL HAVE AN OPPORTUNITY THIS YEAR TO DO THAT, BUT I THINK RIGHT NOW, I DON'T THINK THAT WE NEED TO DO ANYTHING SPECIAL. IT MAY TURN OUT THERE IS OTHER CANDIDATES, SO JUST MIGHT

CONFUSE THE ISSUE. IF THEY WANT TO COME TO THE PUBLIC HEARING, BUT DOING SOMETHING SPECIAL FOR THEM?

>> NOT DOING SOMETHING SPECIAL, BUT I WOULD HOPE THAT ANYBODY WHO IS RUNNING TO BE A PART OF RUNNING THIS GOVERNMENT, WOULD BE KEEPING PACE.

>> YES. [LAUGHTER]

>> THIS IS AN EXTRAORDINARY YEAR AND AN EXTRAORDINARY BUDGET TIME, AND THERE ARE A COUPLE OF, OF EXAMPLES THAT ARE OUTSIDE OF THE BUDGET, AND WE HAVE NOT TALKED ABOUT IT.

>> BUT, ONE OF THE PHENOMENON THAT RESULTED FROM THE PUBLIC MEETING WAS, YOU CANNOT HAVE A MEETING WITH MORE THAN TWO COMMISSIONERS AND MADAM CHAIR, FOR THIS TO BE LIKE YOU AND, AND D4, D3, D2, AND D1, GOING THROUGH ELABORATE KIND OF MEETING SCHEDULE AROUND A PARTICULAR ISSUE WITH, YOU KNOW, GIVES A WHOLE LOT OF CONTINUITY AND DEPTH TO YOUR CONNECTION WITH OTHER PEOPLE AND, AND THE LIFE EXPECTANCY OF THAT CONTINUITY IS SO KNOWN AND SO SHORT THAT IT'S ALMOST THAT WE ARE IN THIS PERIOD, THAT ALMOST REQUIRES EXTRAORDINARY ACTION -- YEAH. AND I KNOW WHEN I WAS RUNNING, ONE OF THE MOST HOPEFUL MEETINGS THAT I HAD WAS WITH KAREN KETA AND, AND --

>> WAS IT MINDY.

>> AND, AND, UM, I DON'T THINK THAT I KNEW ENOUGH TO SEEK THAT MEETING. I THINK THAT MEETING WAS AN OPPORTUNITY. AND IT WAS OFFERED TO MY OPPONENTS, AS WELL, WHICH IS THE WAY IT SHOULD BE, BUT I LEARNED SO MUCH AT THAT MEETING, SO MUCH ABOUT HOW THE COUNTY WORKS AND, AND, AND SO MUCH ABOUT THE CONTEXT OF MY AUTHORITY INSIDE THE COUNTY. SO, WE KNOW THAT WE'RE GOING TO BE WORKING WITH THESE PEOPLE PRETTY QUICKLY. AND IT IS YOUR BUDGET. AND IT IS OUR BUDGET. AND THAT WAS MY COMMENT EARLIER ABOUT YOUR SENSE OF, YOU KNOW, YOU HAVE A SENSE OF DURATION, BUT YOU DON'T NEED TO HAVE A SENSE OF MODESTY ABOUT YOUR CONTRIBUTION BECAUSE YOUR CONTRIBUTION IS RIGHT NOW.

>> THAT'S RIGHT.

>> Commissioner Smith: I GUESS THAT'S WHAT I WAS TRYING TO SAY, THIS IS YOUR DEAL. YOU DON'T HAVE TO DID HE EVER TO WHAT MIGHT BE THE FUTURE. YOU ARE IT RIGHT NOW. SO YOU NEED TO TAKE THE REINS AND SAY THIS IS ME.

>> I APPRECIATE YOUR SUPPORT ON THAT.

>> I APPRECIATE YOU ALL SAYING THAT OUT LOUD.

>> Commissioner McKeel: AND I THINK WE ALL HAVE THAT CONFIDENCE THAT WE'RE GOING TO DO THIS BUDGET AND GET THROUGH THIS BUDGET, YOU KNOW, AND IT WILL BE OURS.

>> Commissioner Smith: [INAUDIBLE] SOME PEOPLE SAID TO ME, HOW DO YOU FEEL ABOUT, ABOUT TWO INTERN PEOPLE, TWO ELECTED PEOPLE -- I WAS ELECTED, AND I DIDN'T KNOW A DOGGONE THING ABOUT THE BUDGET, THE FIRST YEAR WHEN I DID IT. BUT AS I TOLD THEM, AND JUST AS SOMEONE ASKED ME ABOUT THIS LAST WEEK, MARISA HAD JUST PASSED BY ME, AND I SAID I HAVE SO MUCH CONFIDENCE IN HER ABILITIES TO GO FORWARD WITH THE BUDGET. SHE'S BEEN DOING THIS FOREVER. THAT WAS ONE OF HER RESPONSIBILITIES, SO I HAVE EVERY CONFIDENCE IN HER, AND IN TERMS OF UNDERSTANDING THE ISSUES. SO, IF THEY WOULD LIKE SOME PEOPLE WHO NEVER HAD ANY ASSOCIATION WITH THE COUNTY, I WOULD BE SCRATCHING MY HEAD ABOUT IT, UNDERSTANDING HOW MONEY FLOWS AND DIFFERENT DEPARTMENTS AND HAVING WORKED WITH THE DIFFERENT MULTNOMAH COUNTY DEPARTMENTS ON, ON ANY KIND OF LEVEL. I FEEL TOTALLY CONFIDENT THAT YOU ARE WHERE YOU NEED TO BE TO DO THIS NEXT BUDGET, AND DEFER TO YOU, AS THIS IS YOUR THING THAT YOU HAVE TO LEAD US TO WHERE WE GET TO IN MAY.

>> I APPRECIATE THAT.

>> THAT WOULD BE MY RESPONSE IF YOU ASK ME. NO, THEY KNOW WHAT THEY ARE DOING.

>> Commissioner Shiprack: SO WE'RE ALL TOGETHER IN THE STRENGTH OF OUR SUPPORT FOR YOU, AND THIS IS THE BOARD. WE ARE THE BOARD. WE HAVE A BUDGET OBLIGATION. THERE'S BEEN DISCUSSION IN THE PAST ABOUT THE METHODOLOGY OF THE CHAIR'S OFFICE USES TO SHARE THAT INFORMATION THAT GOES INTO THE MAKING OF THE BUDGET WITH THE REST OF THE BOARD AND TO INVITE OUR INPUT, AND I REALLY APPRECIATE THAT YOU ARE CHANGING THAT TO BE MORE TRANSPARENT AND MORE PARTICIPATORY FOR THE REST OF US, AND I DON'T THINK THAT IS SOMETHING THAT, THAT FLOWS FROM, FROM YOU BEING THE INTERIM CHAIR. I THINK THAT THAT'S SOMETHING THAT NEEDS TO BE, TO BECOME A PART OF THE OPERATIONAL PLAYBOOK FOR MULTNOMAH COUNTY.

>> WE'LL MOST CERTAINLY DOCUMENT EVERYTHING THAT WE HAVE DONE, AND I THINK THAT, YOU KNOW, I THINK THAT THE COUNTY ONLY BENEFITS FROM, FROM A MORE PARTICIPATORY PROCESS BECAUSE IT'S NOT JUST ABOUT, ULTIMATELY, WHEN WE GET TO MAY, AND THE EXECUTIVE



[INAUDIBLE] COMES OUT, HOW CAN YOU JUDGE IT IF YOU HAVE NOT BEEN PART OF HEARING THE COMMUNITY INPUT.

>> RIGHT.

>> SO, YOU KNOW, AND IF IT COMES OUT AND IT'S LIKE, THAT'S NOT WHAT THEY SAID. [LAUGHTER]

>> TAKE THAT, YOU KNOW. THAT'S FAIR. SO, I APPRECIATE YOUR SUPPORT.

>> Commissioner Shiprack: IT'S AN EXTENSION OF THE TRUST EXERCISE.

>> I LIKE THAT APPROACH BECAUSE I THINK EYES WILL BE ON IT IN A DIFFERENT WAY BECAUSE OF THE BOARD MAKEUP AND BECAUSE OF THE TIMING, SO IT'S TO BE IN-SYNC WITH WHAT THAT LOOKS LIKE AND DO MORE, MORE INPUT EARLY ON, BUILDS THAT, THAT TRANSPARENCY AND SUPPORT FROM THE BROADER COMMUNITY, AS WELL, AND LESS QUESTIONS AND MORE [INAUDIBLE].

>> ARE WE DONE? SORRY. ONE OF THE OTHER THINGS I WOULD LIKE FOR US TO TAKE A LOOK AT, AND MAYBE IT'S JUST ARTICULATING THIS, BUT, WE HAVE TALKED ABOUT DIFFERENT CAPITAL PROJECTS, AND WE'RE KIND OF LOOKING AT, AT -- IN DIFFERENT OFFICES OF THE CAPITAL. I WOULD LIKE US TO WHAT I OUT WHAT ARE THE CAPITAL PROJECTS WE'RE LOOKING AT AND WORKING ON RIGHT NOW, AND, AND HOW, HOW WE, YOU KNOW, SO THAT WE'RE JUST AWARE --

>> THE FACILITIES.

>> YEAH, THE FACILITIES, YEAH. YEAH. KIND OF THING. YEAH.

>> Commissioner Smith: I SET UP A MEETING WITH, WITH MICHAEL AND KAREN TO GO OVER THIS.

>> YEAH.

>> ABOUT OUR CAPITAL PROJECTS TO SEE WHERE WE ARE.

>> RIGHT. RIGHT. YEAH.

>> AND I THINK IF WE COULD SORT OF ARTICULATE, LIKE I JUST SAID, I WILL WORK ON GETTING THE SHERIFF OUT OF THE HANSEN.

>> Commissioner Smith: OUR OWN PRIORITIES.

>> WELL EVERYBODY'S, BUT MAKE SURE THAT WE HAVE THEM ALL, YEAH. THAT WE HAVE THEM ALL ALIGNED, AND THAT WE KNOW WHAT, WHAT FUNDING STREAMS TO LOOK AT, AND THAT WILL BE KAREN AND -- I MEAN, THOSE SORTS OF CONVERSATIONS, BUT JUST --

>> Commissioner Smith: SO NOT THE ONES THAT THEY HAVE IDENTIFIED BUT THAT WE WANT TO CHAMPION FROM OUR DISTRICTS?

>> IN TOTALITY IT WOULD BE NICE TO KNOW WHAT THEY ALL WERE, TOO, BUT YEAH. SO, HOWEVER WE START THAT PROCESS. BUT, YOU ARE TALKING WAPATO, AND JUDY IS THE COURTHOUSE. SO, I MEAN, THEY ARE ALL OF OUR PROJECTS, BUT SOMEBODY HAS KIND OF TAKEN A POINT ON THEM, SO IT WOULD BE NICE TO HAVE THAT SORT OF ARTICULATED OUT IN MY OPINION.

>> THAT MAKES SENSE NOW THAT, THAT, WHEN I FIRST GOT TO THE COUNTY, THE SELLWOOD BRIDGE, THE EAST COUNTY COURTHOUSE, THE HEALTH DEPARTMENT, ALL THESE THINGS WERE, WERE IN NEED OF BEING DONE. BUT, WE DID NOT HAVE THE FUNDING. WE HAVE GOT TWO OF THEM. ONE DONE. ONE UNDERWAY. THE HEALTH DEPARTMENT ABOUT TO BREAK DOWN, SO WHAT ARE THE NEXT PROJECTS?

>> RIGHT.

>> RIGHT.

>> YOU BET.

>> YEAH.

>> THE CONTEXT OF THAT IS, IS, YOU KNOW, I WAS NOT AT THE BOARD BRIEFING ON THE DEFERRED MAINTENANCE PLAN. THERE IS A FACILITIES PLAN THAT, THAT OVERLAYS THIS DISCUSSION. THAT INCLUDES THE COST OF MAINTENANCE AND THE ACCELERATING COST OF DEFERRED MAINTENANCE. I GUESS THAT WAS -- WELL, THERE IS THE AUDITOR'S REPORT, SO WE HAVE GOT -- SO WE HAVE GOT SORT OF A -- WE'RE MOVING A FRONT HERE ON, ON, ON DIANE'S TOPIC, AND ALSO, THE TIMING OF THAT RETIREMENT OF BOND ISSUES. SO, AS THE CAPITAL PICTURE STARTS TO OPEN UP IN 2016 WITH, WITH, WITH THESE, THESE LONG-TERM BONDS GETTING PAID OFF. SO THE CONVERSATION IN THE CONTEXT OF THAT IS SOMETHING -- WHERE ARE THE STAFF PEOPLE?

>> WE DO HAVE REALLY SOPHISTICATED STAFF TO HELP US MAKE THESE TYPES OF DECISIONS.

>> I THINK ONE OF THE OTHER ISSUES MOVING FORWARD, LORETTA TOUCHED ON THIS, BUT ENROLLMENT ON THE MEDICARE EXPANSION, BUT

ALSO, SORT OF [INAUDIBLE], THAT'S A SIGNIFICANT POLICY SHIFT, TOO, IN TERMS OF THE IMPACT TO BUDGETS AND SERVICE DELIVERY AND, AND SOME, SOME FOCUSED WORK ON THAT. I KNOW THAT THERE ARE OTHERS EYEING ALL THESE MAGICAL EFFICIENCIES AND NEW MONEY THAT, THAT WILL POP UP AS PART OF THIS. BUT, HAVING A HANDLE ON WHAT IS, WHAT DOES THAT REALLY LOOK LIKE, AND HOW IS THE COUNTY LEADING ITS WAY THROUGH THAT.

>> AND CORRECTIONS HEALTH.

>> RIGHT.

>> THANK YOU.

>> THE CORRECTIONS HEALTH PIECE OF IT IS HUGE, AND IT'S GOING TO, TO REQUIRE THAT WE, WE, WE LOOK -- WE UNDERSTAND WHAT THE, WHAT THE DYNAMIC IS, IN THE CHANGING HEALTH CARE DELIVERY SYSTEM, AND ALSO, THAT WE HAVE REALLY POSITIVE RELATIONS WITH OUR STATE AND FEDERAL DELEGATES, SO WE CAN GET THE STATUTORY CHANGES THAT COMPLIMENT MAKING SENSE OUT OF A REALLY CRAZY SYSTEM.

>> I THINK RELATED TO THAT, IS THAT OVER THE LAST DECADE, AS THE COUNTY HAS SEEN CUTS, WE HAVE HAD AN UNEVEN INVESTMENT IN THE DISINVESTMENT IN ANALYTICAL CAPACITY AND, AND, AND I THINK IT'S, IT'S, ESPECIALLY FOR, FOR LIKE DCHS AND, AND I THINK THAT WE NEED TO THINK ABOUT AS THESE COMPLEX THINGS ARE HAPPENING, DO WE HAVE IN-HOUSE THE ABILITY TO REALLY DO THAT ANALYSIS?

>> Commissioner Smith: FROM A POLICY STANDPOINT?

>> FROM A POLICY AND SYSTEMS, SYSTEMS CHANGE STANDPOINT. YOU KNOW, WE HAVE, BY NECESSITY, CUT BACK ON A LOT OF THAT STUFF TO FUND THE FRONT LINE SERVICES, WHICH, WHICH WAS ABSOLUTELY THE RIGHT THING TO DO, BUT NOW, WE'RE IN A PERIOD OF PROFOUND CHANGE AND COMPLEXITY, AND TO MAKE SURE THAT WE'RE MAKING THE RIGHT DECISIONS, YOU KNOW, AND NOT BEING PENNY-WISE AND POUND FOOLISH, I THINK WE MAY NEED TO -- THAT'S ONE OF THE THINGS THAT I'M GOING TO BE ASKING DCHS AND OTHER DEPARTMENTS FOR IS, YOU KNOW, DO WE HAVE THE CAPACITY, YOU KNOW, WHAT AREAS NEED ANOTHER LOOK.

>> RIGHT.

>> AND I THINK THAT, TOO, THAT SORT OF TIES INTO OUR, OUR DISCUSSION ABOUT WORKFORCE PLANNING BECAUSE WE HAVE, WE HAVE -- WE DO HAVE THE, THE RETIREMENT ISSUE, AND NOT JUST FOR US, BUT AS I TALK TO BUSINESSES, THEY ARE SAYING, YOU KNOW, X AMOUNT OF OUR

WORKFORCE IS SET TO RETIRE. AND WE DON'T HAVE THE TRAINED PEOPLE TO COME IN. WE DON'T HAVE THE WORKFORCE TO COME INTO THESE JOBS. THAT, IN ITSELF, COULD IMPACT US, THE COUNTY, IN WAYS, AS WELL, WITH OUR SERVICES. SO, I JUST THINK THAT KEEPING, KEEPING THAT, THAT ON THE, ON THE, YOU KNOW, KEEPING THAT, A LOOK AT THAT WILL BE IMPORTANT FOR US. NOT ONLY WITHIN, BUT WITHOUT, AS WELL.

>> Commissioner Smith: I AM GOING TO INTRODUCE YOU TO THE ANALYTICAL WORKFORCE CAPACITY THAT WE NEED TO LOOK AT, THE WORKFORCE CAPACITY, THE SUCCESSION PLANNING. AND THERE IS A, A, YOU KNOW, A BIG ELEPHANT IN THE ROOM AS FAR AS MULTNOMAH COUNTY GOES. I DON'T KNOW WHEN IT STARTED, BUT IN THE LAST 10, 15 YEARS, THAT, THAT FOR THE MOST PART, YOU HAVE TO HAVE A COLLEGE DEGREE TO WORK FOR THE COUNTY. WE HAVE A NUMBER OF PEOPLE WHO ARE GOING TO BE RETIRING, WHO WERE TRAINED UP IN THEIR PARTICULAR FIELD THAT, THAT THEY HAVE NO DEGREE. THEY ARE MAKING A LOT OF MONEY, AND NOW, WE HAVE THIS KIND OF SITTING UP ON THIS HILL, ATTITUDE, THAT WE HAVE TO HAVE -- YOU HAVE TO HAVE A DEGREE TO WORK FOR US. AND IT'S REALLY TOUGH FOR ME, PARTICULARLY WHEN I AM DEALING WITH SUMMER WORKS FOLKS AND TRYING TO BUILD A PIPELINE, KNOWING THAT A LOT OF THESE FOLKS ARE LOW INCOME. THEY MAY NOT BE ABLE TO AFFORD A FOUR-YEAR DEGREE, BUT THEY WILL BE ABLE TO AFFORD A TWO-YEAR DEGREE. AND I THINK THAT WE NEED TO FIGURE OUT A WAY IN PARTNERSHIP WITH, WITH SOME OF THE, THE PROTECTED FOLKS, LIKE AFSCME AND SOME OTHER FOLKS UNDER THE UMBRELLA TO SAY HOW DO WE WORK WITH THE COUNTY TO KIND OF CHANGE THAT, THAT IDEA, THAT YOU NEEDED A DEGREE AND, AND IT'S, IT'S TOTALLY OPPOSITE FROM THE CITY OF PORTLAND. THEY ARE NOT AS RIGID AS WE ARE, AND WE SERVE A SAFETY NET POPULATION, SO YOU NEED TO TELL ME, WE HAVE A, WE NEED A DEGREE TO WORK WITH FOLKS WHO ARE VERY VULNERABLE, AND I THINK THAT THE PEOPLE THAT WE WORK WITH SHOULD ALSO BE PEOPLE THAT WE CAN HIRE, TOO.

>> THIS HAS BEEN, ACTUALLY, A REALLY BIG DISCUSSION. THIS IS A PERFECT EXAMPLE OF WHY, WHY I THINK THAT, YOU KNOW, [INAUDIBLE] WOULD BE GOOD, BUT ALSO AT THE EXECUTIVE LEADERSHIP GROUP, WHICH IS THE DRMs AND, AND THE MANAGERS BELOW THEM, THAT, THAT, THAT BECAUSE OF CUTS, AND BECAUSE OF THE WORKLOAD ISSUES, WHEN WE POST JOBS, WE HAVE TENDED TO, TO MAKE THE, THE PERSON WHO IS HIRING, THE HIRING MANAGER, THEIR JOB A BIT EASIER BY PUTTING SOME FILTERS ON IT LIKE A DEGREE AND, AND WE HAVE ALSO CUT OVER THE YEARS, MANY OF THE ENTRY LEVEL POSITIONS, BUT, H.R. AND THE ORGANIZATION IS TRYING TO TAKE A LOOK AT, OK, LET'S STEP, STEP BACK FROM THAT. WHAT, WHAT DO PEOPLE NEED TO HAVE TO PERFORM THE JOB? MEANING THAT, IT MAY MEAN WE GET MORE APPLICANTS THAT MEET THE MINIMUM QUALIFICATIONS, AND THERE IS A MORE INTENSE PROCESS AFTER THAT, BUT WE'RE LETTING PEOPLE APPLY AND MEET THE MINIMUM QUALIFICATIONS.

>> SO IN THE CONSTRUCTION TRADES, THEY USE APPRENTICESHIP, AND IF YOU HAVE A HIGH SCHOOL GED, THE RULES ARE DICTATED BY STATUTE, AND THEY ARE NOT, YOU KNOW, IT'S NOT SORT OF, WE FEEL LIKE THIS OR THAT. BUT, WE COULD HAVE FOR, YOU KNOW, IF WE PUT OUR MINDS TO IT, AN APPRENTICESHIP PROGRAM, WE HAVE A VERY ROBUST, EXTRAORDINARY TRAINING OFFICE, THE OTHER DAY I WAS GETTING ON THE ELEVATOR AND, AND SHOOT, I FORGET HIS NAME, NANCY, NANCY AND SCOTT.

>> NANCY AND SCOTT.

>> THANK YOU. THEY WERE GETTING ON THE ELEVATOR, AND MY THOUGHT WAS WELL, THERE IS THE TRAINING BRAIN TRUST FOR MULTNOMAH COUNTY, EVEN THOUGH I DON'T KNOW THEIR NAMES VERY WELL.

>> YOU KNOW WHAT THEY DO.

>> RIGHT.

>> I KNOW WHAT THEY DO.

>> RIGHT.

>> AND I LOVE THAT, AS MUCH AS I AM MOURNING LOSING KEITH, I LOVE THAT I HAD A STAFF PERSON DIP INTO THAT WELL OF -- AND I THINK THAT THAT'S SOMETHING THAT, THAT I ENCOURAGE ALL OF MY STAFF PEOPLE TO DO. AND, AND TO, TO JUST TAKE ADVANTAGE OF THAT INCREDIBLE OPPORTUNITY. IF WE REACH DOWN WITH IT, AND WE WORK WITH, WITH OUR, OUR, WITH OUR LABOR UNIONS, TO, TO CREATE AN APPRENTICESHIP ON THE MODEL OF THE CONSTRUCTION BUILDING TRADES, THOSE APPRENTICESHIPS ARE, ARE, ARE OWNER, YOU KNOW, SO MANAGEMENT, LABOR, PARTNERSHIPS AND, AND THEY COST MONEY, BUT THEY ARE PAID FOR JOINTLY, AND THEY ARE ADMINISTERED JOINTLY AND, AND THEY CREATE A, A TREMENDOUS OPPORTUNITY FOR, FOR KIDS WHO DON'T GO TO COLLEGE, TO, TO GET PAID FOR, FOR, FOR, FOR LEARNING A SKILL AND, AND, AND THEY -- IT'S AN ALTERNATIVE TO, TO A COLLEGE DEGREE. IT'S VERY, VERY PRACTICAL, YOU KNOW AND, AND IF WE AUGMENT IT WITH OUR OWN TRAINING AND, AND, AND TO PASS, CAPACITY, I WOULD LOVE TO SEE SOMETHING LIKE THAT AT MULTNOMAH COUNTY.

>> I THINK WHEN WE'RE TALKING ABOUT ECONOMIC DEVELOPMENT, WE SHOULD BE THINKING ABOUT NOT, NOT TRYING TO OCCUPY THE SPACES THAT, THAT GREATER PORTLAND -- CERTAINLY WE NEED TO COLLABORATE WITH THEM, BUT, HOW DO WE GET PEOPLE READY FOR WORK? AND HOW DO WE HELP THE PEOPLE WHO, BUT FOR US, WOULD BE UNEMPLOYED OR UNDEREMPLOYED? I THINK THAT THAT'S WHERE WE COULD HAVE THE

MAXIMUM IMPACT WITH, YOU KNOW, IN COMBINING WITH THE OTHER SERVICES WE PROVIDE, BUT, I FEEL LIKE NO ONE ELSE IS, I MEAN, THAT, THAT -- NO ONE IS REALLY OCCUPYING THAT, THAT SPACE, THEY MIGHT BE DOING PIECES OF IT, AND WE HAVE DONE PIECES OF IT, AND WE HAVE DONE THE MICROLOAN PROGRAM, AND OTHER THINGS, BUT THE OVERALL DIVISION, YOU KNOW, CAN WE HAVE AN OVERALL VISION FOR ECONOMIC DEVELOPMENT. THAT IS TALKING BEFORE -- ABOUT THE WORKFORCE.

>> OH, YES.

>> Commissioner Smith: YOU ARE SO RIGHT ABOUT THAT. THE REFLECTION OF THE COUNTY HAS CHANGED IN THE LAST TEN YEARS, AND WANT THE SERVICES THAT WE PROVIDE, WE WANT THE PEOPLE THAT, THAT WE EMPLOY, AT LEAST, LOOK LIKE THE PEOPLE THAT THEY ARE SERVING. AND SO, HOW DO WE DO THAT? WE KNOW WHAT, WHAT, WE KNOW WHAT, WHAT THE PROBLEM IS. WE DON'T HAVE A LOT OF PEOPLE DOCTORS, OR NURSES, BUT THAT'S WHO THEY ARE GOING TO BE SEEING IN THE NEXT 10, 15 YEARS, SO HOW DO WE SUPPORT THOSE? I KNOW YOU MIGHT BE FAMILIAR WITH THE McNAIR, THAT WAS DONE ON THE FEDERAL LEVEL. IT WAS -- IT'S, IT'S ONE OF THEIR KIND OF UPPER GROUND TYPE OF, OF PROGRAMS, WHERE THEY, THEY PURPOSELY GO OUT AND, AND GET, AND SPEND MONEY FOR, FOR COMMUNITIES OF COLOR, TO HAVE GRADUATE DEGREES IN CERTAIN AREAS, AND I MEAN, I DON'T THINK THAT THERE IS ANYTHING WRONG WITH US USING OUR ECONOMIC DEVELOPMENT MONEY TO PUT TOWARDS LIKE A CO-OP PROGRAM. IF WE HELP YOU WITH LIKE A TUITION, YOU KNOW, YOUR UNDERSERVED AREA, AND UNDERSERVED RESIDENT, AND THEN, BUT, YOU ARE, YOU ARE, YOUR CONTRIBUTION IS, YOU HAVE GOT TO COME BACK AND WORK FOR US, AFTER YOU GRADUATE, AND YOU COME AND WORK FOR US IN THE SUMMER, AND YOU KNOW, THAT YOU BUILD THIS RELATIONSHIP, AND WE BUILD THAT TRUST, AND THEY COME BACK AND WANT TO WORK FOR US. THAT'S WHERE THE, THE RIVER HITS THE ROAD. IT'S AN EXTENSION OF SUN, BECAUSE ONCE WE GET -- WE KNOW THAT, THAT PEOPLE WHO GO THROUGH THE SUN PROGRAM, THEY GRADUATE FROM HIGH SCHOOL, AT A GREATER RATE THAN THOSE FOLKS WHO DID NOT GO TO A SUN SCHOOL. SO, KEEPING IN LINE WITH THAT KIND OF VISION AND, AND WE, WE, YOU KNOW, I DON'T WANT US TO BECOME THE, THE COUNTY VERSION OF FASLA. BUT, BUT, THAT --

>> BUT, BUT, THE REALITY IS, WE GET A CERTAIN AMOUNT OF MONEY FROM, FROM THE STATE FOR ECONOMIC DEVELOPMENT THAT WE CANNOT USE ON, ON OUR PROGRAMMING. IT HAS TO BE ECONOMIC DEVELOPMENT FOCUSED. SO, THERE ARE WAYS IN WHICH WE CAN KIND OF DO THIS, THAT, YOU KNOW, EVEN IN A PILOT KIND OF FORM, LET'S SEE, OVER THE NEXT FIVE YEARS, HOW CAN WE SUPPORT UNDERSERVED COMMUNITIES AND MAKE SURE THAT THEY COME BACK AND BACKFILL AND WORK FOR US, AND TWO, WE GET SOMETHING OUT OF IT, YOU WE BUILD A RELATIONSHIP WHERE, IF THEY ARE

GOING TO GET A FOUR-YEAR DEGREE, THEY COME BACK AND WORK FOR US AND, AND WE BUILD THAT, AND BUILD IT, AND BUILD IT.

>> Commissioner McKeel: I THINK THIS IS SOME OF THE WORK THAT WE ARE STARTING TO DO WITH THE STEM AND, AND THE TRADES.

>> RIGHT.

>> THAT CAN BECOME A MODEL FOR, FOR ALL OF OUR COUNTY, AND HOW WE, WE, AND HOW WE DO THIS, AND ALSO, OUR BUSINESS ADVISORY COUNCIL, THAT'S ANOTHER REALLY IMPORTANT PIECE, TO USE THAT. THERE IS A LOT OF EXPERTISE IN THAT ADVISORY COUNCIL, TO REALLY USE THERE AND, AND THEIR THOUGHTS AND, AND ON HOW WE CAN DO THAT.

>> Commissioner Shiprack: AND ONE OTHER ASPECT IS HOW WE USE OUR SPENDING POWER, AS A COUNTY AND, AND WE HAVE, WE HAVE A LOT OF, A LOT OF SMALL BUSINESSES, AND WE COULD HAVE SOME, SOME MANUFACTURING, BUT, BUT IF THE COUNTY IS, IS GOING TO HAVE ITS PURCHASING POLICY BE DRIVEN BY LOW BID, WE ARE NOT GOING TO BE PROCURING THINGS LOCALLY. AND, AND THERE ARE WAYS TO, TO -- WE DID THIS WORK WITH MFI TO, TO DO LOCAL, LOCAL FOOD PRODUCT PROCUREMENT, AND I THINK THAT, THAT THERE ARE OTHER AREAS -- I KNOW THAT WE HAD THIS DISCUSSION NOT LONG AGO, WITH PURCHASING AROUND VEHICLES. AND, AND LORETTA, YOU KNOW, YOU WERE SAYING HEY, THERE IS SOME, SOME -- THERE IS SOME, SOME VEHICLE DEALERS WHO ARE NOT GETTING BUSINESS FROM MULTNOMAH COUNTY, AND I AM, OF COURSE, RAISING MY HAND AND SAYING, WHERE IS OUR BUY AMERICAN POLICY HERE? THE, THE PEOPLE THAT, THAT WE'RE TALKING ABOUT, EQUAL OPPORTUNITY FOR, FOR, ARE GOING TO BE JUST AS IMPACTED BY OUR PURCHASING DECISIONS, BECAUSE WE, WE KIND OF HAVE, HAVE A, A -- SOME THROW WEIGHT THERE, SO THAT REQUIRES US TO TAKE MAYBE A BROADER VIEW OF SOME PROCUREMENT.

>> WELL, AND I THINK ABOUT, LIKE JOBS PLUS OR SOMETHING LIKE THAT, AT A STATEWIDE LEVEL THAT HAD, HAD A MODEL THAT TWO OTHER EMPLOYERS, AS WELL, SO TO SAY MULTNOMAH COUNTY IS GOING TO, TO EMPLOY X NUMBER OF PEOPLE WHO ARE CURRENTLY ON TANIFF, AND WE'RE GOING TO GIVE THEM THE SOFT SKILLS, AND TO GO TO A BUSINESS ADVISORY GROUP AND SAY, YOU CAN DO THIS, TOO, AND HERE'S WHAT WE LEARN, AND WALK THE WALK, SO TO SPEAK, AND IT ROLLS OUT TO HAVE A POSITIVE IMPACT ON THE SERVICE SIDE OF WHERE THE COUNTY IS DOING THIS. BRIDGING THAT GAP TO EMPLOYERS? I THINK THAT'S, THAT'S A UNIQUE ROLE FOR THE COUNTY TO PLAY.

>> HAVING THE ANALYTICAL CAPACITY TO LOOK AT, AT, ONE OF REPLY PET PEEVES, IS, IS THE WHOLE TERMINOLOGY OF THE WORKFORCE HOUSING.

WORKFORCE HOUSING AS A NEW BRANCH OF AFFORDABLE HOUSING, LIKE THE POPULATION THAT REQUIRES AFFORDABLE HOUSING, HASN'T BEEN GROWING ON ITS OWN, AND MEMBERS OF THE WORKFORCE DON'T EARN ENOUGH MONEY TO AFFORD HOUSING, SO WE ARE GOING TO SUPPLEMENT THAT, WHICH IN A REALLY, REALLY, YOU KNOW, PEEL THAT ONION BACK WAY, IS SUPPORTING EMPLOYERS WHO ARE NOT SUPPORTING THEIR OWN WORKFORCE. BUT WHO ARE RELYING ON A GOVERNMENT PROGRAM TO SUPPORT THEM BY, BY PROVIDING HOUSING, FOOD, HEALTH CARE, TO, TO THEIR WORKFORCE. THAT'S A NARRATIVE.

>>> WE END UP WITH THE RESULT OF THAT NARRATIVE IN OUR BUDGE, AND WE END UP WITH IT IN OUR PUBLIC SAFETY STATISTICS, AND WE END UP WITH IT IN OUR EDUCATION OUTCOME STATISTICS, AND WE NEED TO BE ABLE TO PUSH THE NARRATIVE TO, TO THE POINT OF WHERE, WHERE THE COMMUNITY IS WILLING TO SAY THERE IS SOMETHING THE MATTER WITH, WITH, WITH ADOPTING THIS TERMINOLOGY OF WORKFORCE ASSISTED HOUSING INTO THE LEXICON. I ALWAYS OBJECTED TO IT AS FARM LABOR HOUSING, BECAUSE, BECAUSE THE, THE IMPLICATION, OR THE REALITY WAS, WAS THAT AGRICULTURAL EMPLOYERS, AGRICULTURAL BUSINESS DIDN'T PAY WORKERS ENOUGH TO BE ABLE TO AFFORD TO LIVE. AND, AND FOR THE GOVERNMENT TO SUBSIDIZE THAT, IT'S JUST, JUST TO ME, IF THAT'S WHAT WE WANT TO DO, FINE. BUT, BEFORE WE DO IT, WE NEED TO, TO UNDERSTAND WHAT IT IS THAT WE'RE DOING, AND WE HAVE TO BE ABLE TO EXPLAIN WHAT WE'RE DOING TO THE PUBLIC.

>> I THINK A DATA INVESTMENT IS REALLY INTERESTING. IF YOU LOOK AT WHAT THE GOVERNOR HAS DONE AROUND THE TENURE BUDGING, AND OTHER SORT OF MIXED RESULTS, BUT IT'S VERY MUCH THE DATA DRIVEN OUTCOME ORIENTED, EVERY DEPARTMENT USING COMMON LANGUAGE AROUND MANAGEMENT AND QUARTERLY BUSINESS REVIEWS AND, AND ACCOUNTABILITY, AND IT MIGHT BE DIFFICULT TO CHOP OFF IN THE SHORT-TERM, BUT TO, TO MAKE INVESTMENTS IN FURTHER DATA ANALYSIS, I THINK THAT THAT'S WHERE, WHERE ALL GOVERNMENTS ARE HEADED, BUT THAT REQUIRES SIGNIFICANT RESOURCES AT A STAFF LEVEL TO HAVE THE DATA TO SAY, ARE WE MAKING THE RIGHT INVESTMENTS AND, AND WHAT'S THE RETURN ON THOSE INVESTMENTS. AND BE ABLE TO THEN TELL THE NARRATIVE AT A PUBLIC LEVEL TO, YOU KNOW, TO, TO, IN A MORE ROBUST WAY.

>> Commissioner Shiprack: AND IT'S A VERY PRAGMATIC NARRATIVE.

>> I WANT TO BE CLEAR, BUT THIS IS NOT A PARTISAN, YOU KNOW, SHOVING DOWN SOMEBODY'S THROAT MY OPINION, KIND OF ARGUMENT. THIS IS THE, THE DATABASE, SORT OF UNCLOAKING OF WHAT IT IS THAT WE'RE REALLY DOING --



>> TRANSPARENCY.

>> TRANSPARENCY, AND THEN THE ABILITY TO USE OUR RELATIONSHIP SKILLS, TO, TO BRING A BROAD ENOUGH TABLE TOGETHER TO, TO ADDRESS, TO ADDRESS THE ISSUES SO THAT THE BUSINESS COMMUNITY IS, IS VERY AWARE OF WHAT OUR PRIORITIES ARE OF THEIR STAKE IN THE OUTCOME, AND WE'RE ALSO CLEAR, AND DON'T GET PUSHED INTO IDEOLOGICAL CORNERS, WHERE, WHERE ALL WE'RE GOING TO DO IS HAVE AN ARGUMENT. BUT, REALLY, WE WANT TO, TO MOVE THE BALL FORWARD AND HAVE THE COMMUNITY WHERE PEOPLE HAVE JOBS, THAT PAY THEM ENOUGH TO, TO MAKE THEIR OWN HOUSING CHOICES AND, AND HAVE SOME EDUCATIONAL CHOICES AND, AND THEN THAT LIGHTENS THE BURDEN ON, ON THE, THE SAFETY NET AND HAS A WHOLE SUM OUTCOME THAT I THINK THAT WE CAN GET SOME BUY-IN FOR LONG-TERM.

>> RIGHT.

>> Commissioner Shiprack: IT DOES NOT LEND ITSELF TO LIKE DRIP, DRIP, DRIP BUDGETING OR PROGRAM SUPPORT. IT'S A LONG PULL.

>> ARE THERE OTHER TOPICS OR IMPORTANT PRIORITIES OR FOCUSES FOR ANYBODY? FOR THE NEXT SEVEN MONTHS?

>> I THINK THAT WE TALKED ABOUT A FEW KEY MILESTONES, TOO.

>> SO, DO YOU WANT TO KIND OF TAKE IT FROM THERE AND TALK ABOUT KEY MILESTONES?

>> REALLY, I THINK, YOU KNOW, THE BIG, THE BIG ONES ARE, ARE THE, THE BUDGET MILESTONES AND, AND WHICH, WHICH WE HAVE DISCUSSED, YOU KNOW, STARTING IN FEBRUARY, WITH THE DEPARTMENTS, AND WITH THE BUDGET OUTREACH THAT WE PLAN TO DO. AND, AND I DON'T KNOW IF THERE ARE KEY MILESTONES THAT PEOPLE WANTED TO DISCUSS ON THEIR PROJECTS. I DON'T KNOW IF THERE ARE COURTHOUSE ONES COMING UP OR, OR THE HEALTH DEPARTMENT HEADQUARTERS, AND PEOPLE HAVE QUESTIONS ABOUT, ABOUT THOSE. BUT, I THINK THAT, THAT, I THINK THAT WE HAVE GOT OUR WORK CUT OUT FOR US.

>> Commissioner Shiprack: ALONG THE TOPIC OF THE COURTHOUSE, WE WANT TO TALK ABOUT IT AND, AND SORT OF -- I THINK THAT EVERYBODY HERE, UNDERSTANDS THAT, THAT THERE SUNBREAK A LOT OF EFFORTS IN, AND A LOT OF BOARDS HAVE, HAVE RECOGNIZED THAT, THAT THE COURTHOUSE, THE DOWNTOWN COURTHOUSE IS FUNCTIONALLY, AND STRUCTURALLY OBSOLETE, SO, THAT'S NOTHING UNIQUE TO OUR CREDIT TO, TO ACKNOWLEDGING THAT ISSUE. THAT TWO AREAS OF FAILURE, THE TWO JEOPARDY ZONES, HAVE BEEN FINANCING, WHICH THE STATE OF OREGON

CAME IN AND, AND PICKED UP TREMENDOUSLY IN THE LEGISLATURE. TALK ABOUT THE POWER OF RELATIONSHIP BUILDING AND, AND A NARRATIVE. AND SIDING. THE SIDING ISSUE IS DIRECTLY IN FRONT OF US. THERE SHOULD BE NO MISTAKE THAT, THAT IT STILL IS, IS A, A, A HUGE, A HUGE AREA FOR US AND, AND THE BOARD WILL, WILL NEED TO BE, I THINK, BOTH DECISIVE AND, AND FLEXIBLE IN TERMS OF LOOKING AT, AT SIDING FOR THE COURTHOUSE. AND, AND, AND IT ALSO NEEDS TO BE, I THINK, IT'S OUR PREROGATIVE IN WORKING WITH THE STATE TO, TO RECOGNIZE THAT WE ARE NOT BUILDING A DUPLICATE OF, OF 1914 COURTHOUSE, THAT WE ARE BUILDING THE COURTHOUSE FOR THE NEXT 100 YEARS. SO, WE AREN'T LIMITED BY THAT BOX, IN FACT, WE CAN'T ALLOW OURSELVES TO, TO HAVE THAT BE THE FRAMEWORK, YOU KNOW, YOU DON'T BUILD IT IN YOUR REAR-VIEW MIRROR. YOU BUILD IT OUT AHEAD OF YOU, YOURSELF. SO, WE'RE GOING TO BE LOOKING AT, AT PROGRAMMING FOR THE NEXT 100 YEARS, AND WE'RE GOING TO BE LOOKING AT HOW THIS FITS WITH MENTAL HEALTH, HOW IT FITS WITH CIVIL COMMITMENT NEEDS, AND AID AND ASSIST HEARINGS, WHICH CURRENTLY HAVE IMPACT ON, ON, ON, ON, ON THE COURT BUSINESS, THE SHERIFF'S BUDGET -- BUDGET AND JAIL SPACE, AND WE'RE GOING TO BE LOOKING AT SECURITY, SECURITY ISSUES THAT, THAT HOPEFULLY WE'LL BE ABLE TO PLAN INTO THE FUTURE, THE POPULATION GROWTH AND, AND, AND, AND CHANGES IN TECHNOLOGY, THE CHANGE, TO CHANGE THE WAY THE COURT'S BUSINESS IS, IS TRANSACTED. SO OH, SO ALL OF THOSE ARE, ARE, ARE -- HAVE TO DO WITH PROGRAMMING, AND SINCE WE'RE BUILDING A, A, A BOX, TO, TO CONTAIN THE PROGRAMMING OF THE JUSTICE SYSTEM, THEY, THEY RELATE TO, TO SIGHT, AND WHERE DOES THIS BUILDING NEED TO BE, WHAT ARE OUR TRANSPORTATIONAL ALTERNATIVES? RIGHT NOW, JUDGES, JURORS ARE CONSTANTLY UNHAPPY BECAUSE OF PARKING LIMITATIONS, FOR EXAMPLE. PARKING IN DOWNTOWN IS VERY EXPENSIVE. IT'S EXPENSIVE TO BUY. IT'S EXPENSIVE TO BUILD. IT'S, IT'S MAYBE NOT THE, THE, THE -- AGAIN, LOOKING AT THE WORLD 100 YEARS FROM NOW, DO WE WANT TO DESIGN OUR COURTHOUSE AROUND THE CARS? DO WE WANT TO DESIGN OUR COURTHOUSE AROUND MASS TRANSIT? THERE IS A BRAND NEW BRIDGE BEING BUILT IN THE CITY. SO, THESE, THESE ARE, THESE ARE ALL OPPORTUNITIES, AND THEY ALSO SET UP FOR US A KIND OF IMPORTANT, AND UNDERSTANDING AN ACKNOWLEDGMENT THAT, THAT WE ARE ENTERING INTO, INTO THE, THE PORTLAND REAL ESTATE WORLD, WHICH IS, WHICH IS LIMITED TO JUST A FEW PLAYERS AND, AND YOU ARE NOT SUPPOSED TO, TO MAKE ANY ATTEMPT TO, TO BARGE IN, IF YOU HAVE NOT BEEN INVITED TO THE CLUB.

>> Commissioner Smith: YES. [LAUGHTER]

>> THANK YOU.

>> Commissioner Shiprack: AND, AND ALSO, THAT WE, WE SPEAK FROM THE PERSPECTIVE OF HAVING THE FULL COMPLIMENT OF GOVERNMENTAL

POWERS. MANY OF WHICH WE NEED TO DUST OFF AND MAYBE MAKE SURE THAT THEY ARE IN WORKING ORDER. TO SITE THIS BUILDING WHERE IT BEST SERVES THE PUBLIC, WITHIN THE INTERESTS OF COURT FUNCTIONALITY AND THE NEXT 100 YEARS, AT THE BEST PRICE THAT, THAT BEST SUITS THE PUBLIC, WHICH IS A FAIR MARKET PRICE AND NOT A PRICE THAT'S, THAT'S SOLELY IS DETERMINED BY SCARCITY. AND THAT MEANS, IF I'M NOT BEING REALLY CLEAR, OUR POWERS OF CONDEMNATION, EMINENT DOMAIN, SORRY, I DIDN'T WANT TO JUST BE TRANSPARENT. I DIDN'T WANT TO JUST SCOOT AROUND THAT. AND ALSO, MEANS THAT WE HAVE LATITUDE ABOUT WHERE WE'RE GOING TO SITE THIS. AND THERE WILL BE VERY CLEAR ADVOCACY, WHICH I THINK THAT WE, WE NEED TO EXPECT AND, AND I THINK THAT WE ALSO NEED TO UNDERSTAND AND BE CLEAR WHAT, WHAT OUR VALUES ARE, WHAT OUR PRIORITIES ARE, JUST SO WHEN WE ARRIVE AT THE NEGOTIATING TABLE, THERE SHOULD BE NO QUESTION THAT WE ARE FROM NOW ON, IN THIS PROJECT, AT THE NEGOTIATING TABLE. THAT WE UNDERSTAND WHAT OUR PRIORITIES AT THAT TABLE ARE AND THAT WE STAND FOR OUR PRIORITIES, AT THAT TABLE, AND UNDERSTAND WHAT OUR ROLE, WHAT OUR POWERS, WHO, WHO WE ARE, AND WHAT WE REPRESENT AT THAT TABLE. AND, AND NOW, IS THE TIME. THE, THE -- WE'RE ALL COUNTING ON SUCCESS, AND THESE, THESE ARE THE, THE ELEMENTS OF RESPONSIBILITY THAT, THAT COME WITH, WITH OUR SUCCESSFUL PURSUIT OF THIS PROJECT.

>> THE ONE WE DID NOT TALK ABOUT WITH THE BUDGET PROCESS, IS THE INTERSECTION WITH THE CITY'S BUDGET PROCESS. SO, JUST BEING CLEAR ON WHAT THOSE MILESTONES ARE, AND I DON'T KNOW IF YOU HAVE HAD A CONVERSATION WITH THEM, BUT JUST WHAT THAT LOOKS LIKE MOVING AHEAD ON THE SCREEN.

>> THEY TYPICALLY LINE UP SORT OF WITH, WITH OUR -- THE PROCESS IS A LITTLE BIT DIFFERENT. THE MAYOR'S OFFICE BUDGET GENERALLY COMES OUT AT THE SAME TIME AS THE EXECUTIVE BUDGET FOR THE COUNTY, AND THEY USUALLY VOTE WITHIN A WEEK OR TWO OF US. I HAVE REGULAR MEETINGS WITH THE MAYOR, AND AS SOON AS THEY, AS SOON AS WE NAILED DOWN OUR TIME LINE, I WILL SHARE THAT WITH THEM, AND WE CAN, WE WILL GET THEIRS, AS WELL, AND I THINK THAT THEIRS, THERE IS A STRONG INTEREST FROM THE MAYOR AND THE COMMISSIONERS AND, AND, AND HAVING OPEN COMMUNICATION IN COORDINATING WITH US. I THINK LAST YEAR WAS, WAS, WAS, WAS VERY, VERY BUSY, WITH HIS FIRST YEAR, AND HE HAD ALL THE BUREAUS, AND I THINK IT WILL BE SMOOTHER THIS YEAR.

>> I THINK ALONG WITH THAT, I THINK THE 2% PULLBACK THE STATE MADE IS A QUESTION MARK FOR THE FEBRUARY SESSION, BUT THAT PROBABLY HAS AN IMPACT ON, ON THINGS THAT THE, OF THE STATE, AND I DON'T THINK THAT THERE IS CLARITY YET ON THOSE DOLLARS. SO, THAT'S, THAT'S ANOTHER PIECE OF THE PUZZLE. IT WOULD BE NICE TO HAVE AS PART OF THE 2% PULL-

BACK FROM THE STATE DEPARTMENTS, WHERE THAT DECISION IS, WE'LL HAVE SOME IMPACT, AS WELL.

>> AND YOU ALL WILL BE GETTING A FORECAST SOON. THAT INCLUDES KIND OF WHERE WE, WHERE WE LEFT, WHERE WE WRAPPED UP WITH LAST YEAR'S BUDGET, AND ONE-TIME ONLY MONEY, AND WHAT WE HAVE, YOU KNOW, FOR NEXT YEAR. SO THAT, THAT'S, THAT'S COMING SOON TO, TO A MEETING NEAR YOU.

>> I THINK THAT I HAD THAT. [LAUGHTER]

>> Commissioner McKeel: YEAH, YEAH.

>> THE GOOD NEWS IS THAT WE'RE IN A HOLD-STEADY, THAT WE HAVE, AS AN ORGANIZATION, HAVE DONE A REALLY GOOD JOB OF PULLING OURSELVES OUT, THE LAST DECADE AND, AND ARE JUST KIND OF IN A MAINTAIN, A MAINTAIN MODE. SO, IT'S A, A, YOU KNOW, AN INTERESTING, YOU KNOW, NOW THAT WE'RE IN A STABLE PLACE, I THINK THAT, THAT OUR CONVERSATION TODAY REFLECTS THAT WE'RE ABLE TO LOOK UP FROM, FROM THE, THE CRISIS AND, AND SAY OK, WHAT INVESTMENTS DO WE NEED TO MAKE TO, TO MAKE THE ORGANIZATION AS STRONG AS POSSIBLE, BECAUSE WE KNOW THAT THIS WON'T, YOU KNOW, THIS IS JUST, JUST -- THIS IS THIS YEAR, WHO KNOWS WHAT'S IN THE FUTURE, AND SO, HOW DO WE MAINTAIN THAT STABILITY GOING FORWARD.

>> Commissioner McKeel: YEAH.

>> AND WHEN I THINK ABOUT THE THINGS THAT WE, WE HAVE DONE TO DIVERSIFY OUR REVENUE STREAMS, TO FUND OUR RESERVES, TO, TO STREAMLINE AND, AND BE MORE EFFICIENT, HAVE BETTER FINANCIAL CONTROLS, ALL THAT STUFF, WE ARE REALLY IN GOOD SHAPE, AND WE HAVE A TOP-NOTCH TEAM AND, AND SO, WE CAN, WE CAN AFFORD TO, TO, TO LOOK TO THE FUTURE AND BE HOPEFUL.

>> Commissioner McKeel: ONE OF THE CONCERNS ABOUT THE BUDGET THAT I AM CONCERNED WITH IS, IS, IS AROUND THE, THE [INAUDIBLE] DOLLARS, AND THE CITY IS, IS, IS PUTTING THE -- \$11 MILLION, OR AT LEAST PUTTING IT ON THE TABLE AS A POSSIBILITY. HOW MUCH?

>> \$1.7.

>> \$1.7?

>> FOR THIS YEAR?

>> YEP.

>> OK.

>> Commissioner Smith: SO IT'S THE \$1.7. I JUST DON'T WANT THAT \$1.7 TO GET IN THE WAY OF ANY KIND OF NEGOTIATIONS THAT WE HAVE TO DO BECAUSE AS YOU REMEMBER, I HAD I THINK, IT WAS A \$1.2 MILLION AMENDMENT TO, TO REFLECT THE DEAL THAT THE CHAIR AND THE MAYOR MADE, WITH THE, WITH THE SENIOR CENTERS, INDIGENT, I DON'T KNOW IF THAT'S GOING TO BE THE SAME ISSUE THIS YEAR. SO, WHILE WE MAY BE GETTING THE GIFT, AND THE \$1.7, IS THAT GIFT GOING TO BE LOOKED AT, AS, AS, YOU KNOW, SOMETHING THAT, YOU KNOW, WELL, WE HAVE HELPED YOU WITH THAT, SO YOU SHOULD BE ABLE TO PAY FOR THIS? IT SHOULD NOT BE THAT OR THIS. I DON'T THINK THAT, THAT WE SHOULD HAVE THAT -- THOSE OTHER DOLLARS AT RISK BY TAKING THE 1.7.

>> SO, THE MAYOR AND I HAVE COMMITTED IN OUR INITIAL CONVERSATIONS THAT, THAT WE WILL HAVE, HAVE -- WE WILL HAVE A TRANSPARENT AND OPEN DIALOGUE, HE AND I, ABOUT OUR, OUR BUDGET MOTIVATIONS AND, AND HOPES AND, AND, AND, YOU KNOW, I THINK, I THINK IT WOULD BE FAIR TO SAY THAT, THAT HE -- THAT, THAT FROM HIS PERSPECTIVE, AND I DON'T KNOW THAT THE OTHER COMMISSIONERS SHARE THIS, THAT, THAT SOME OF THE ISSUES ARE, ARE UNRESOLVED, YOU KNOW, WE CAME TOGETHER AT THE LAST MINUTE, AND LAST YEAR TO DEAL WITH THE SENIOR CENTERS, TO DEAL WITH THE, THE, THE SUN SCHOOLS, AND THE [INAUDIBLE]. SO, I THINK, YOU KNOW, THERE ARE SEVERAL SCENARIOS THERE.

>>> WE JUST CONTINUE IN PARTNERSHIP, WHICH COULD BE MY PREFERENCE, AND YOU KNOW, YOU NEVER KNOW, KNOW.

>> THE --

>> Commissioner Shiprack: THERE ARE PROBABLY SEVERAL, BUT ONE STRUCTURAL ISSUE, HAS COME TO MY ATTENTION AND, AND IT IS, IT IS AND, AND IT IS THE WAY THAT, THAT MULTNOMAH COUNTY CHANGED OUR, OUR, OUR BUDGET PROCEDURE. WE PROTECT US FROM, FROM, FROM SOME, SOME ERRORS THAT, THAT, THAT, YOU KNOW, HAD BEEN STRUCTURALLY A PART OF OUR, OF OUR BUDGET, PRIOR TO THAT. SO, WE ADOPTED THIS NEW SYSTEM. IT'S WORKED VERY WELL FOR US. IT WORKED VERY WELL FOR US DURING, YOU KNOW, THE RECESSION AND, AND IT IS STILL WORKING FOR US. AND WE HAVE COME UP INTO A, A PRETTY BALANCED SITUATION WHERE WE'RE GOOD AT FORECASTING WHERE, WHERE WE ARE AND, AND WHERE WE'RE GOING. MY UNDERSTANDING IS, IS THAT THE CITY OF PORTLAND'S BUDGET PROCESS IS, IS THE PROCESS THAT WE HAD 15 YEARS AGO, OR BACK IN THE DAY AND, AND THAT IS A PROCESS THAT LEADS THEM TO, TO, TO, WHILE THE BUDGET IS WHAT IT IS, THE REPORTING ON IT SUFFERS THESE WILD FLUCTUATIONS, SO, SO IT'S, IT'S, AGAIN, GIVING CREDIT TO, TO THE

OTHER ELECTED OFFICIALS IN OUR COMMUNITY, HAVING, YOU KNOW, THE BEST INTENTIONS THAT WE USE THE TOOLS THAT WE'RE GIVEN, AND THE, THE -- THE TOOLS FOR THE CITY OF PORTLAND'S BUDGETING, ARE WHAT PUT THEM IN, IN THE SITUATION THAT THEY WERE IN, WHEN WE WERE DESIGNING OUR BUDGET, WHICH IS WHEN WE, WE MADE CONCESSIONS TO, TO KEEP OUR, OUR AREAS OF SERVICE INTERSECTION WHOLE. AND, AND IT'S WHY, THEN, FOUR MONTHS AFTER THE BUDGETS WERE COMPLETED, WE ARE TRACKING RIGHT WHERE WE ARE EXPECTED TO BE, IN THE CITY OF PORTLAND, AND DISCOVERS AN \$11 MILLION SURPLUS, SO, I JUST WANT TO SAY THAT, IN ORDER FOR US, ROLL THIS BACK TO THE BEGINNING OF THE TAPE, IN ORDER FOR US TO SUCCESSFULLY SIT WITH THE CITY OF PORTLAND AND TALK ABOUT, ABOUT HOW, HOW CERTAIN PROGRAMS THAT ARE VALUABLE TO BOTH GOVERNMENTS, NEED TO BE BUDGETED TOGETHER, WE NEED TO BRING OUR BUDGET PROCESSES INTO ALIGNMENT. THIS HAS TO DO WITH JUST THE CREDIBILITY ON BOTH SIDES OF THE TABLE. IT HAS TO DO WITH THE TRUTH IN NEGOTIATION. IT HAS TO DO WITH TRUTH IN BUDGETING. AND IT HAS TO DO WITH THE INTEGRITY OF THE PROGRAMS THAT WE'RE TALKING ABOUT. SO, I REALLY AM HOPING, MARISA, AS ONE STEP IN YOUR NEGOTIATION WITH THE MAYOR, YOU WILL ASK THAT THIS CONVERSATION TAKE PLACE BETWEEN OUR TWO BUDGET OFFICES, SO THAT WE CAN GET THE, THE SYSTEMIC ALIGNMENT THAT NEEDS TO HAPPEN FOR US TO BE ABLE TO MAKE THE PROGRESS THAT WE OWE THE PUBLIC.

>> I AGREE WITH YOU, 100%.

>> RIGHT.

>> DID I SAY THAT THREE TIMES?

>> NO, NO. I AGREE. WE, AS EACH ORGANIZATION MAKES DIFFERENT ASSUMPTIONS IN THEIR FORECASTING AND, AND I THINK THAT, THAT, THAT WE HAVE, WE HAVE FOUND A BALANCE ON OUR SIDE THAT I THINK IS PRETTY, PRETTY STABLE. JUST THE AMOUNT, THE RIGHT AMOUNT OF CONSERVATIVE AND, AND -- ON THE CITY SIDE, THEY MAKE DIFFERENT ASSUMPTIONS, SO WHAT IS THEIR SURPLUS, WILL BE, WILL BE, YOU KNOW, ON OUR SIDE, WHAT'S LEFT OVER AFTER LAST YEAR, IS GOING TO BE IN OUR ONE-TIME ONLY POT FOR NEXT, FOR NEXT YEAR. SO, IT'S, IT'S, YOU KNOW, IT'S NOT AN APPLES TO APPLES COMPARISON. THAT HAS TO BE, YOU KNOW, ON THE TABLE.

>> Commissioner Shiprack: I THINK THAT'S PRIMARY. YEP.

>> OTHER THOUGHTS? ISSUES? TOPICS OF CONCERN OR FOCUS FOR THE NEXT SEVEN MONTHS? ALL RIGHT.

>> BOY, IF WE CAN HANDLE EVERYTHING WE BROUGHT UP SO FAR, WE ARE DOING REALLY GOOD.

>> SEVEN MONTHS, JUDY.

>> HOW MANY ISSUES CAN WE DIVIDE, BY SEVEN?

>> YEAH.

>> CHAIR MADRIGAL, THE BOARD ASSIGNMENT DISCUSSIONS.

>> YES. SO, PUT TOGETHER A DRAFT LIST, FIRST, I WANT TO, TO THANK EVERYBODY FOR THEIR FLEXIBILITY IN THE TRANSITION. THERE WERE MEETINGS POPPING UP THAT NEEDED TO BE ATTENDED TO RIGHT AWAY, AND WE DID NOT HAVE A CHANCE TO DISCUSS THESE HOLISTICALLY AND PLUGGED PEOPLE IN. THERE WERE A COUPLE THAT, THAT REMAIN TO BE FILLED. I HAVE PUT DOWN WHAT I THINK MAKES SENSE, BUT THIS IS, THIS IS A DRAFT, SO I WOULD LIKE TO DISCUSS THIS AND, AND IF THERE IS NOTHING TO DISCUSS ABOUT WHO IS WHERE, THEN MAYBE WE CAN JUST DO A QUICK UPDATE IF THERE IS, FROM THE PEOPLE ON THE BOARDS, WITH ANY, ANY, YOU KNOW, EMERGING BUSINESS.

>> THANK YOU.

>> I DON'T THINK THAT THERE ARE ANY SURPRISES HERE, BUT I WILL LET YOU LOOK AT THAT FOR A SECOND.

>> Commissioner Shiprack: ARE THESE -- MATTHEW, DO YOU WANT TO PICK UP SOME.

>> THERE IS ONE CORRECTION TO THIS ON THE ADVISORY COMMITTEE ON SUSTAINABILITY AND INNOVATION. WE COULD NAME [INAUDIBLE] ON THERE. THE OFFICE OF SUSTAINABILITY STAFFS THAT. BUT IF THERE IS ANYONE, ANYONE INTERESTED IN THAT.

>> Commissioner Smith: I DON'T HAVE MY GLASSES BUT IS URBAN RENEWAL ON HERE? I WAS DEALING ON THAT WITH THE PAST CHAIR.

>> I DON'T KNOW THAT THERE IS FULLY --

>> Commissioner Smith: THERE WAS NOT ANY CURRENT WORK GROUP.

>> WORK GROUP, BUT WE CAN ADD THAT, AND IF SOMETHING COMES UP. ARE YOU CLAIMING YOUR INTEREST IN URBAN RENEWAL?

>> I WAS JUST -- IT'S JUST THINKING --

>> YOU GOT IT.

>> YEAH.

>> Commissioner McKeel: ALL IN FAVOR, GO TO THAT. [LAUGHTER]

>> Commissioner Smith: I WANT TO MAKE THAT KNOWN THAT --

>> Commissioner McKeel: YOU STILL ARE WHEN IT COMES UP.

>> AND YOU KNOW, ARE THERE ANY ON HERE THAT FOLKS WANT TO GIVE UP AND GIVE TO SOMEONE ELSE.

>> I AM NOT HEARING ANY DISCUSSION, ARE THERE DISCUSSION OR COMMENTS FOR THIS?

>> Commissioner McKeel: ONE THING I MIGHT POINT OUT, WE ASK EACH, YOU KNOW, THE VOTING MEMBERS ARE THE CITIES AND THE COUNTY, WELL, THE PORT IS NOW, TOO, BUT, WE ASK FOR EACH OF THEM TO GIVE A VOTING MEMBER, AND THEN AN ALTERNATIVE, AND SO DEBORAH WAS MY ALTERNATIVE TO THAT.

>> OK.

>> Commissioner McKeel: MOSTLY BECAUSE OF THE UNINCORPORATED.

>> Commissioner McKeel: WHICH ONE?

>> Commissioner McKeel: EAST MULTNOMAH COUNTY PRESENTATION COMMITTEE, YEAH.

>> Commissioner McKeel: ANYBODY COULD DO THAT, BUT BECAUSE WE HAD THE UNINCORPORATED AREAS.

>> YEAH.

>> Commissioner McKeel: AND I USUALLY DON'T MISS, IF YOU KNOW WHAT I MEAN. I AM HAPPY TO CONTINUE.

>> YEAH, YEAH.

>> Commissioner McKeel: ACTUALLY, I DO HAVE A VICE CHAIR ON THAT COMMITTEE, AS WELL, SO USUALLY IF I'M NOT THERE, THE VICE CHAIR CAN RUN THE MEETING, SO, IT'S REALLY VERY RARE I WOULD ASK THE ALTERNATIVE TO STEP INTO THAT.



>> OK.

>> Commissioner McKeel: BUT WE DO ASK THAT OF THE CITY, SO WE SHOULD HAVE THAT AT THE COUNTY, AS WELL.

>> I HAVE MADE THAT NOW MY PROJECT.

>> Commissioner McKeel: THANK YOU.

>> Commissioner Shiprack: THE OTHER ONE SIMILAR TO THAT IS IMPACT.

>> Commissioner Smith: I WAS GOING TO SAY THAT, YEAH.

>> Commissioner Shiprack: BUT SHE -- [LAUGHTER]

>> JUST SAYING.

>> Commissioner McKeel: BEFORE WE DO THAT, I ALSO HAVE A JPAC ALTERNATIVE, WHICH HAS BEEN DEBORAH, AND I JUST WANT TO THROW THAT IN THERE BECAUSE OF THE UNINCORPORATED AREAS.

>> OK.

>> SO, YEAH.

>> Commissioner Shiprack: AND --

>> YOU DON'T HAVE TO DO BOTH. COMMISSIONER SMITH HAS ATTENDED EVERY, EVERY --

>> Commissioner Smith: BECAUSE I'M THE CHAIR.

>> I KNOW THAT.

>> Commissioner Smith: I'M THE CHAIR.

>> IN THE OLD DAYS, WHEN I WAS THE REPRESENTATIVE, THE CHAIR MISSED A NUMBER OF MEETINGS. TOM BRIAN. SO, SO, I APPLAUD YOUR DEDICATION, I DON'T KNOW HOW YOU DO IT, BUT IT'S GREAT. IT'S GREAT.

>> YEAH.

>> AND IT IS ALSO PART OF WHY DEBORAH WAS MY ALTERNATIVE BECAUSE THOSE THINGS COME TO JPAC. THERE IS OVERLAP BETWEEN THE TWO. YEAH. YEAH.

>> ALL RIGHT.

>> SO JPAC. WHAT DID WE DECIDE? [INAUDIBLE]

>> OK.

>> Commissioner Smith: THE BIG THING NEXT YEAR WILL BE THE QUEUE UP FOR THE URBAN GROWTH BOUNDARY DISCUSSIONS, AND --

>> BEEN THERE, DONE THAT.

>> JUDY IS PRAYING FOR YOUR HEALTH.

>> WE ARE VISITING THAT AGAIN?

>> ANYTHING FURTHER? OK.

>> SO, I WOULD SUGGEST A TWO-MINUTE GRAB A COOKIE OR A COFFEE BREAK, AS THEY HAVE JUST BEEN DELIVERED, AND WE'RE GOING TO MOVE TO THE TOP OF THE CHARTER REFORM.

>> Commissioner McKeel: OK.

>> SO, WE PROBABLY NEED A LITTLE SUGAR AND CAFFEINE.

>> Commissioner McKeel: FOR THE CHARTER REVIEW.

>> SO A TWO-MINUTE BREAK.

>> Commissioner McKeel: OK.

>> DO YOU WANT TO GIVE A QUICK --

>> SURE. PROBABLY THE ACTUAL CHARTER. THE CHARTER, ITSELF, IS REALLY PRESCRIPTIVE OF WHEN IT COMES TO CHARTER REFORM AND THE PROCESS FOR IT, SO I MADE A TOOL SO THAT YOU GUYS KNOW WHAT WE DO KNOW ABOUT THE, ABOUT WHEN THIS PROCESS GOES FORWARD AGAIN. OF COURSE, WE REMEMBER THE LAST TIME IT HAPPENED WAS IN 2010. IT WILL TAKE PLACE EVERY SIX YEARS, SO IN 2015, APPOINTMENT OF THE COMMITTEE MEMBERS WILL COMMENTS, AND THAT PROCESS IS SUPER PRESCRIPTIVE AND IS LAID OUT ON PAGE 26. BUT, YOU KNOW, NO COMMISSIONERS CAN SERVE ON IT. NO SENATORS CAN SERVE ON IT. IT'S A, A -- IT'S A, VERY SPECIFIC HOW, HOW THIS GROUP IS PINT. ONCE THEY ARE APPOINTED, THEY WILL BEGIN THEIR WORK. AND, AND EVENTUALLY, MAKE A REPORT TO THE BOARD OF COUNTY COMMISSIONERS. THAT REPORT MAY OR

MAY NOT CONTAIN RECOMMENDATIONS FOR WHAT COULD BE REFERRED OUT TO VOTERS. IN MOST CASES, ANY -- IF THEY ARE MAKING ANY CHANGES, IT HAS TO BE REFERRED TO VOTERS. SO, THAT WOULD NEED TO HAPPEN 95 DAYS PRIOR TO THE MAY OR NOVEMBER ELECTION OF 2016. AT WHICH POINT THE BOARD OF COUNTY COMMISSIONERS WOULD CHOOSE WHETHER TO REFER, AND THAT IS IT. THAT IS WHAT IS KNOWN.

>> SO THAT WILL BE IN A PRESIDENTIAL YEAR.

>> THAT'S A GOOD POINT.

>> AND ANY OTHER QUESTIONS ABOUT THE PROCESS?

>> Commissioner McKeel: WE DON'T APPROVE THE RECOMMENDATIONS. THEY CAN GO WITHOUT --

>> ON THE BALLOT.

>> THEY WERE NICE ENOUGH TO, TO GIVE US THE, GIVE US A REPORT, BUT WE DON'T HAVE TO SAY, WE DON'T WANT THIS ONE TO GO.

>> [INAUDIBLE]

>> LET ME SEE. IT SAYS REPORT OF COMMITTEE. THE COMMITTEE SHALL REPORT TO PEOPLE AND THE BOARD OF COUNTY COMMISSIONER, THEIR FINDINGS, AND RECOMMENDATIONS, INCLUDING ANY AMENDMENTS THAT THEY PROPOSE TO THE COUNTY CHARTER. SO, I DON'T THINK THAT, THAT THE BOARD GETS DISCRETION ON THAT.

>> NO.

>> NO.

>> YOU ARE THE CONDUIT. YOU REFER TO THEM, BUT THAT'S IT.

>> RIGHT.

>> YEAH.

>> Commissioner Shiprack: AS OREGON GROWS, AND SENATE DISTRICTS BECOME MORE POPULOUS, THERE WILL BE LESS REPRESENTATION, DEPENDING ON THE -- REALLY, IT'S, IT'S AN INTERESTING DYNAMIC. THIS COULD BE A SHRINKING CHARTER REVIEW COMMITTEE SIZE.

>> REALLY?

>> ALL AMENDMENTS PROPOSED SHALL BE SUBMITTED TO THE PEOPLE OF MULTNOMAH COUNTY.

>> YEAH.

>> SO THAT'S IT.

>> SO IN THE LAST CHARTER REVIEW IN 2010, WHAT WAS AMENDED IN THIS NEW CHARTER FROM THAT?

>> I WILL PULL THAT UP. EXCUSE ME. IT'S -- SO, OF THE ATTACHMENT, THAT WOULD BE AT 12-A. ON 16 AND 17.

>> IS THAT IN THE BACK?

>> YEAH. THAT WILL BE IN THE BACK. SO, IT LISTS OUT ALL OF THE AMENDMENTS.

>> OH, YEAH. HERE WE ARE.

>> COMMISSIONERS HAVE TO --

>> IN THEIR DISTRICT.

Commissioner McKeel: IT APPROVED US TO BE ABLE TO GO APPOINT A LIBRARY DISTRICT, OR OFFER A LIBRARY DISTRICT. ELECTION.

>> SALARY COMMISSION. VACANCY, IF A COMMISSIONER SEES US TO RESIDE IN THE DISTRICT. LIBRARY DISTRICT, THAT'S RIGHT.

>> COUNTY TERM LIMITS.

>> AND TERM LIMITS.

>> Commissioner McKeel: WERE REJECTED.

>> Commissioner Smith: IS THAT THE ONLY THING REJECTED?

>> Commissioner McKeel: I THINK SO.

>> 126109, REPEALED COUNTY TERM LIMITS.

>> AND THIS WAS TO RESIGN.

>> OK.

Commissioner Smith: I DON'T REALLY TAKE THAT PIECE PERSONAL BECAUSE I THINK THAT THAT WAS JUST A REFERENDUM ARM ON THE POLITICS IN GENERAL, SOMEBODY NEEDS TO BE TERM LIMITED. I DON'T THINK THAT IT'S BASED ON THE JOB OR ANYTHING LIKE THAT. I THINK JUST PEOPLE WERE DOWN ON GOVERNMENT, AND THIS WAS THEIR OPPORTUNITY TO SAY, TERM LIMITS. TO ANYBODY. NOT BECAUSE THEY DID ANYTHING WRONG.

Commissioner Shiprack: WELL, THE OTHER PHENOMENON THAT I THINK THAT WE'RE GOING TO INTERRUPT, OR JUST DO DIFFERENTLY BECAUSE OF THERE INTENTIONALITY THAT WE'RE BRINGING TO CHARTER REVIEW, IS THAT THERE WAS NO CAMPAIGN FOR THE RECOMMENDATION OF THE CHARTER REVIEW COMMITTEE. AND GENERALLY, IF YOU WANT TO ADVOCATE FOR SOMETHING LIKE THE ELIMINATION OF TERM LIMITS, WHICH THE VOTERS HAVE ALREADY VOTED ON, YOU BETTER MOUNT A CAMPAIGN TO EXPLAIN TO THEM WHY. BUT, THERE WAS NOT A LOT OF INTENTIONALITY BY, BY THE BOARD APPLIED TO, TO THE, THE PROCESSES OF THE CHARTER REVIEW COMMITTEE, AND I THINK THAT, THAT WE HAVE SOME REAL ISSUES THAT WE WANT TO FOCUS ON, AND IF WE -- AND IF WE PREVAIL IN CONVINCING THE MEMBERS OF THE CHARTER REVIEW COMMITTEE THAT THOSE ARE ISSUES THAT SHOULD BE PUT IN FRONT OF THE VOTERS, THEN I THINK THAT THERE WILL BE CAMPAIGNS TO HAVE THOSE ISSUES ADOPTED.

Commissioner Smith: NUMBER ONE, CONTINUITY. BECAUSE IF WE ARE THE ONLY LOCAL GOVERNMENT THAT HAS TERM LIMITS, THE LACK OF CONTINUITY -- IT TAKES ABOUT A TERM FOR US TO GET TOGETHER AND UNDERSTAND WHAT HAPPENS IN THE COUNTY, AND THEN BY THE TIME YOU DO UNDERSTAND IT, THEN YOUR TERM LIMITED, YOU ARE TERM LIMITED, SO WHILE PEOPLE MAY THINK THAT, YOU KNOW, WE'RE GIVING OTHER FOLKS A CHANCE TO GOVERN, WHAT THEY FAIL TO SEE IS THAT THE DEPARTMENT HAS BECOME EVEN STRONGER BECAUSE THEY KNOW WE'RE TERM LIMITED, AND YOU KNOW, INFORMATION MIGHT BE, OR UNDERSTANDING THE, HOW THE COUNTY WORKS MIGHT BE LIMITED, SO TO UNDERSTAND HOW THE COUNTY WORKS YOU HAVE TO LEAVE.

>> WHO STAFFS THIS GROUP? DOES THE COUNTY PROVIDE THE STAFF TO THE REVIEW COMMISSION?

>> YEAH.

>> THE COUNTY ATTORNEY'S OFFICE.

>> YEP.

>> THEY DID LAST TIME.

>> AND SOME OF THE OTHERS.

Commissioner Shiprack: WE GOT CAUGHT A LITTLE FLATFOOTED WHEN IT CAME TIME -- WE WERE JUST LIKE STARTING, AT THE STARTING LINE WHEN THE PISTOL WENT OFF, AND LOOKING AROUND AT EACH OTHER. AND SPECIFICALLY, THERE WAS A KIND OF A LAST-MINUTE REQUEST TO TALK TO YOUR STATE SENATOR AND HAVE THEM SCOUR THE BUSHES FOR PEOPLE WHO WOULD SERVE ON THIS. AND THERE WAS A LOT OF PRESSURE BEHIND THAT REQUEST. THINK OF SOMEBODY. THINK OF SOMEBODY.

>> NOT ME, I WAS ON TOP OF IT RIGHT AWAY. I HAD THOSE NAMES. I KNEW. YEAH. I MEAN, THERE WERE MORE NAMES THAN THEY COULD HAVE APPOINTED BUT THAT'S FINE, YOU THAT'S UP TO THEM TO DECIDE, AND I WAS BEFORE A CHARTER REVIEW ON THREE OR FOUR DIFFERENT OCCASIONS ON THREE OR FOUR DIFFERENT SUBJECTS, TOO, SO -- AND THEY CAME AROUND TO TALK TO ALL OF US. YOU CAN REALLY ENGAGE WITH THE CHARTER REVIEW PEOPLE. BUT, YOU KNOW, SO I DIDN'T HAVE THE NAMES UNTIL THEY ASKED ME. I DIDN'T KNOW SOME PEOPLE THAT ARE -- THAT'S, THAT'S A PARTICULAR SPECIFIC INTEREST TO LOOK INTO THE CHARTER, AND --

>> THE OTHER ISSUE, SOME OF IT IS ANTIQUATED. JUST LIKE WHAT HAPPENED THIS LAST SUMMER, WITH DEBORAH HAVING TO LEAVE. WHAT DIFFERENCE DOES IT MAKE IT IT'S THE LAST YEAR OF YOUR TERM OR THE SECOND YEAR THAT -- THESE FOLKS ARE PROS. THEY CAN, THEY KNOW HOW TO JUGGLE AND CHEW GUM AND WALK AT THE SAME TIME. AND WHEN YOU LOSE THAT CONTINUITY BY HAVING, MAKING PEOPLE RESIGN, SO THEN, YOU, YOU CREATE OTHER PROBLEMS. FORTUNATELY, FOR US, WE HAVE GOT GOOD FOLKS TO REPLACE OUR PEOPLE, BUT IT JUST DOESN'T MAKE A LOT OF SENSE.

Commissioner McKeel: I DIDN'T THINK THAT ONE GOT REFERRED, BUT I GUESS IT DID, ACCORDING TO THIS, AND IT WAS REJECTED. BUT, THEY STRUGGLED WITH THAT ONE. I REMEMBER SOME OF THEM COMING TO TALK TO ME, AND I SAID I CAN ONLY TELL YOU WHAT MY EXPERIENCE WAS, RUNNING FOR OFFICE. AND HAVING A JOB WHILE I DID THAT.

Commissioner Smith: I DID THE SAME THING, TOO.

>> I FEEL LIKE, I HEARD ANECDOTALLY IT WAS ORIGINALLY DONE BECAUSE PEOPLE WERE USING THE COUNTY AS SORT OF A POLITICAL KINDERGARTEN --

>> Commissioner McKeel: TO MOVE ON, THAT'S RIGHT.

>> MAYBE IT COULD BE AMENDED TO BE, YOU KNOW, IF IT'S RUNNING FOR ANOTHER COUNTY OFFICE, WE DON'T HAVE TO RESIGN. BUT, IF IT'S AN OUTSIDE OFFERS OR SOMETHING.

Commissioner Shiprack: THAT'S ABSOLUTELY -- I REMEMBER THAT.

Commissioner Smith: WHAT PLACES TO -- WHERE DO YOU HAVE TO GO FROM HERE? ARE PEOPLE LEAVING HERE ON A REGULAR BASIS TO GO BE GOVERNOR?

>> CITY COUNCIL.

>> CITY COUNCIL.

>> AND ON THE HEELS OF THE SUMMARY YOU CAN IMAGINE THE PUBLIC DEBATE WOULD BE DIFFERENT THIS TIME ON SOME OF THOSE ISSUES BECAUSE THERE IS CONTEXT AND RECENT EXAMPLES. WHICH COULD MAKE IT EASIER OR HARDER.

Commissioner Smith: IT MAKES IT HARDER, IT COST MORE MONEY TO DO THAT.

>> WELL, I THINK IN THE LAST YEAR, I THINK THIS IS WHAT YOU WERE SAYING, TOO, BUT WE HAVE SO MANY EXAMPLES OF THE CHANGES THAT HAVE HAPPENED SINCE LAST CHARTER REVIEW, THAT REALLY MAKE A DIFFERENCE IN HOW YOU LOOK AT THESE SPECIFIC SCENARIOS. SO, WHILE I THINK THAT LAST TIME SOME OF THEM, YOU KNOW, SOME OF THE EXAMPLES SEEMED A LITTLE MORE, MAYBE, GENERIC TO SOME OF THE CHARTER REVIEW PEOPLE, THEY ARE SPECIFIC THIS TIME, AND WHILE THIS IS THE IMPACT OF, OF THIS.

>> YEAH.

>> BECAUSE WHEN YOU ARE READING, LOOKING AT THESE, AFTER NOT LOOKING AT THEM, AND THEY HAVE BEEN ON THE BALLOT, AND YOU ARE LOOKING AT THOSE, AND A LIST OF NAMES, AND WITH NO CAMPAIGN, YOU KNOW, THE GENERAL PERSON IS NOT REALLY GOING TO HAVE A FULL UNDERSTANDING. IT'S JUST WHAT THE IMPACT IS. YOU ARE VOTING ON GOVERNMENT, AND YOUR FAITH IN GOVERNMENT.

Commissioner Shiprack: YOU ARE SEEKING TO CHANGE SOMETHING IN THE WAY THAT WE CURRENTLY DO BUSINESS. I WANT TO KNOW WHY. AND I WANT TO KNOW HOW COME.

>> AND IF I DON'T UNDERSTAND WHEN I SEE IT, I AM GOING TO SAY NO.

>> EXACTLY.

Commissioner Shiprack: SO, THAT, THAT LEVEL OF ADVOCACY AND UNDERSTANDING IS, IS IMPORTANT. AND, YOU KNOW, I THINK THAT WE ALSO HAVE AN OPPORTUNITY TO REVISIT A COUPLE OF THINGS THAT WERE

DISCUSSED. I KNOW THAT THERE WAS A, A, A -- AND I THINK THAT WE SHOULD GO BACK, MAYBE, AND LOOK AT SOME OF THE, THE ELEMENTS THAT WERE DISCUSSED LAST TIME, AND WHAT SOME OF THE RATIONAL IS SO THAT WE CAN KIND OF SEE WHERE WE'VE BEEN AND WHERE WE'RE GOING, BUT, THERE IS SORT OF AN ONGOING CONVERSATION ABOUT, ABOUT MANAGEMENT OF THE JAIL. ONGOING CONVERSATION ABOUT, ABOUT LEADERSHIP OF THE COUNTY. THERE ARE COUNTIES WHERE, WHERE JAIL MANAGEMENT IS NOT BY AN ELECTED OFFICIAL. THERE ARE COUNTIES WHERE COUNTY MANAGEMENT IS NOT AN ELECTED OFFICIAL, WHERE THERE IS STILL A, A, A CHAIR, BUT IT IS A DIFFERENT, A DIFFERENT OFFICE, AND IN THE LAST FEW YEARS WE HAVE HAD A COUPLE OF EXPERIENCES WHERE IF THERE IS A DISRUPTION IN THE CHAIR'S OFFICE, THEN THERE IS A DISRUPTION IN THE FORCE. IF THERE IS A DISRUPTION WITH, WITH, AND THESE ARE POLITICAL DISRUPTIONS, WITH THE SHERIFF'S OFFICE, THERE CAN BE A RAMIFICATION IN THE MANAGEMENT OF THE JAIL, WHICH IS REALLY NOT A POLITICAL FUNCTION. IT'S A MANAGERIAL FUNCTION. WE MIGHT LOOK AT HOW, HOW, AT HOW WE'VE BEEN IMPACTED AND, AND SEE, YOU KNOW, IF THAT'S SOMETHING THAT WE WANT TO ADVOCATE AND SEE HOW OTHER COMMUNITIES HANDLE, AND IF WE HYPOTHEZIZE WHAT THESE PROBLEMS ARE, JUST DO SOME THOUGHT EXPERIMENTS BEFOREHAND, WE CAN MAKE SURE THAT, THAT THE TABLE IS SET FOR THE CHARTER REVIEW COMMITTEE WHEN THEY ARRIVE.

Commissioner McKeel: I THINK I WILL, YOU KNOW, WE HAD AN EXCELLENT GROUP OF PEOPLE ON CHARTER REVIEW LAST TIME. THEY WERE VERY THOUGHTFUL, AND THEY WERE REALLY UP ON THE ISSUES. THEY WERE -- AND I THINK IT IS A PARTICULAR NICHE, BUT I THINK THAT PEOPLE THAT REALLY LOVE DELVING INTO A CHARTER REALLY LIKE BEING ABLE TO DO CHARTER REVIEW. SO, YOU KNOW, AND I THINK THAT WE'LL PROBABLY HAVE SORT OF THE SAME MIX THIS TIME. BUT, VERY THOUGHTFUL. VERY -- AND DID, YOU KNOW, IT'S PRETTY -- IT'S A SHORT AMOUNT OF TIME, BUT IT'S PRETTY TIME INTENSIVE TO BE ON THE CHARTER REVIEW COMMITTEE. I THINK THAT THEY DID A LOT, THEY DID A LOT OF HOMEWORK. THEY REALLY DID. SO, YOU KNOW, SO, THEY TOOK EVERYTHING VERY SERIOUSLY, BUT, YOU KNOW, YOUR DECISIONS ARE YOUR DECISIONS MOVING FORWARD.

>> YEAH.

>> Commissioner McKeel: BUT I THINK THAT WE HAVE, LIKE I SAID BEFORE, I THINK THAT WE HAVE SPECIFIC EXAMPLES THIS TIME OF HOW THESE, THESE ISSUES IMPACT US, SPECIFICALLY.

>> Commissioner McKeel: PEOPLE ASK ME, DON'T YOU HAVE A VICE CHAIR? WHY WOULDN'T THE VICE CHAIR GO INTO THE CHAIR'S POSITION? BECAUSE THEY WOULD BE AN ELECTED OFFICIAL. PEOPLE ARE HUNG UP ON WHO IS



ELECTED VERSUS APPOINTED, WHO HAS A MANDATE, WHO DOESN'T. BUT I WAS LIKE, THAT KIND OF MAKES SENSE, A VICE CHAIR.

>> Commissioner McKeel: BUT ALSO, I THINK THERE IS A LOT OF MISUNDERSTANDING AROUND WHO THE ALTERNATIVES ARE, YOU KNOW, THAT WE ALL VOTED ON THEM, AND WE ALL -- IT WAS NOT LIKE -- AND THEY ARE LONGSTANDING, YOU KNOW, IT'S NOT LIKE WE JUST SAID OH, GOSH, COULD YOU TAKE THIS OVER? SO, ONCE PEOPLE UNDERSTAND THAT, THEY UNDERSTAND, ON THE SURFACE, IT SEEMS AN INTERESTING DYNAMIC, BUT, I THINK, ONCE THEY REALLY UNDERSTOOD HOW THIS PROCESS HAPPENS, THEN THEY UNDERSTAND MORE OF THAT. WHY WE HAVE ALTERNATIVES AND THAT.

>> JUDY, IT SOUNDS LIKE THIS IS ONE WHERE YOU HAVE AN INTEREST IN HELPING COORDINATE SOME OF THE DISCUSSIONS.

>> Commissioner Shiprack: WELL, I AM REALLY INTERESTED IN THIS AS A RESEARCH CHALLENGE, AND I AM VERY EXCITED THAT THIS BOARD IS SO INTERESTED IN IT AT THIS STAGE. I THINK THAT IT'S, IT'S VERY WORTHWHILE THAT WE TAKE A LOOK, AND I THINK THAT NOW IS THE TIME TO EXPLORE THESE CONCEPTS AND, AND FOR US TO EXPLORE THEM, SO THAT WHEN THE TIME COMES, FOR US TO APPEAR IN FRONT OF THE CHARTER REVIEW COMMITTEE, WE'RE PREPARED AND INCREDIBLE AND, AND, AND THAT'S, THAT'S REALLY, THAT'S REALLY THE, THE, THIS OPPORTUNITY IS EXCITING.

>> YES, YOU ARE RIGHT.

>> Commissioner Shiprack: IT LIGHTS ME UP, THE NERDYNES OF IT ALL.

>> IT'S DELICIOUSLY WONKY.

>> YES. [LAUGHTER]

>> OK. OK. SO WE'RE ONTO THE WRAP-UP AND NEXT STEPS. I HAVE NOTES ON A COUPLE OF THINGS THAT, THAT JUST CAME UP AS PEOPLE SAID, YOU KNOW, WE WOULD LIKE TO CIRCLE BACK AROUND TO THIS. ONE WAS THEIR REQUEST FOR, FOR A LIST FROM ALL THE COMMISSIONERS OF THE NATIONAL OR STATED-WIDE COMMITTEES, ORGANIZATIONS THAT YOU BELONG TO, AND I AM WONDERING IF THAT WOULD BE BEST COORDINATED THROUGH STAFF OR HOW THE PEOPLE HAVE THOUGHTS ABOUT, ABOUT HOW BEST TO SHARE THAT INFORMATION, WHAT'S THE, THE -- OK.

>> I WOULD SAY LOCAL, STATE, OR NATIONAL, IN THE COMMITTEES OUTSIDE OF, OF, YOU KNOW, WHAT OUR NORMAL PURVIEW IS.

>> RIGHT.

>> LOCAL, STATE, AND NATIONAL COMMITTEES? ARE YOU ALSO THINKING ABOUT LIKE NONPROFIT BOARD REPRESENTATION. ARE YOU THINKING ABOUT THINGS THAT, THAT YOU ARE ON AS AN ELECTED OFFICIAL?

>> LIKE NACO AND --

Commissioner McKeel: YEAH, YEAH. I DON'T KNOW. IT'S WHAT OTHER PEOPLE THINK. BUT I THINK MORE -- I WAS THINKING MORE BOARD RELATED, BUT IT COULD BE ANYTHING.

>> Commissioner Shiprack: IT SEEMS NOT-FOR-PROFIT BOARDS, I'M CURIOUS, COME ON, YOU GUYS.

>> [INAUDIBLE]

>> Commissioner Shiprack: I DON'T, EITHER.

>> Commissioner Smith: BECAUSE MOST OF THEM WANT COUNTY MONEY.

>> RIGHT. THEY WOULD HAVE TO BE OUTSIDE OF THAT.

>> SO, LOCAL, STATE, NATIONAL COMMITTEES OR BOARDS, AND THEN THAT COULD BE SUBMITTED TO WHO TO -- [INAUDIBLE]

Commissioner Smith: WE WILL GIVE IT TO THE CHIEFS TO MAKE SURE THAT THEY GET IT DONE.

>> GIVE IT TO MATTHEW. WHAT DO YOU THINK, SOMETIME IN NOVEMBER?

>> YEAH.

Commissioner McKeel: I DON'T THINK IT'S PROBABLY --

>> I DON'T THINK IT'S THAT LABOR INTENSIVE, BUT IT'S NICE TO KNOW THAT CONTINUITY IF YOU ARE WORKING ON SOMETHING AT THE COUNTY LEVEL, THAN WHAT THE STATE OR NATIONAL AFFILIATION MIGHT BE WITH THAT.

>> AND THE OTHER KIND OF THING THAT CAME UP THAT THERE WAS SOME SENSE ABOUT MAYBE WANTING TO GET BACK TO IS LOOKING AT THE EFFECT OF THE CUTS AND HOW THAT MIGHT ROLL DOWN. ARE THERE THOUGHTS ABOUT HOW YOU WOULD WANT TO, TO KIND OF WHAT STEPS?

>> WE'VE BEEN LOOKING INTO, INTO TRYING TO DO SOME ANALYSIS ON WHAT THAT IS, SO THAT'S SOMETHING THAT WE CAN, WE CAN, WE CAN PUT

TOGETHER FOR, TO BRING TO THE STAFF, AS A CONVERSATION. AND HAVE A DISCUSSION ABOUT THE RECOMMENDATIONS.

>> Commissioner Smith: IN ADDITION TO THAT, I THINK THAT WE NEED TO SEND A LETTER OUT TO EVERYONE ON, IN OREGON, IN THE CONGRESSIONAL DELEGATION, ABOUT, ABOUT HOW, HOW THE IMPACT OF SMACK IS IMPACTING ONE OF THE LARGEST COUNTIES IN THE STATE.

>> LETTER TO FEDERAL --

Commissioner Smith: EVEN A STORY ABOUT THIS GUY, WITH \$11, WE NEED TO PAINT A PICTURE BECAUSE THEY NEED SOMETHING TO TAKE ON THE FLOOR.

>> AND I, ACTUALLY, HAVE -- THERE IS A MATRIX OF, PER FAMILY SIZE WHAT THE CUT IS, SO WE CAN SEND THAT TO ALL YOUR OFFICE IS SO IF YOU GET QUESTIONS --

>> PART OF THE ISSUE WAS, WITH THIS PERSON, WAS THAT THEY HAD HEARD THIS SORT OF GENERAL NUMBER, LIKE THE AVERAGE, THE AVERAGE CUT, AND HIS ENDED UP BEING MORE THAN THE AVERAGE BECAUSE EACH ONE IS CALCULATED DIFFERENTLY. SO.

Commissioner McKeel: EXPECTATIONS.

>> YES, AND THAT'S A GREAT EXAMPLE OF PEOPLE COMPLAINING AT ONE LEVEL, BUT A FEDERAL CRIME.

>> I KNOW THERE IS THE NUMBER, THE TOTAL NUMBER OF DOLLARS THAT, THAT ARE USED IN SNAP EACH MONTH, BUT, YOU KNOW, WHAT DOES THAT BREAK DOWN TO FOR, FOR, FOR A CORNER STORE OR, OR A, A SUPERMARKET PER MONTH IN LOST BUSINESS? I DON'T KNOW IF THERE IS DATA OUT THERE ON THAT, BUT IF WE HAVE A CONVERSATION, THAT WOULD BE INTERESTING TO ME.

>> THERE DEFINITELY IS, AND I THINK FOR EVERY SNAP DOLLAR I THINK IT'S \$1.79 OF MONEY LEVERAGED BECAUSE SOMEONE IS GOING TO THE STORE AND PURCHASING ADDITIONAL THINGS, SO IT'S A HUGE IMPACT ON AN ECONOMIC LEVEL. THERE IS TWO, THE HUMAN SIDE AND THEN THERE IS THE, THE ECONOMIC SIDE, AND I THINK THAT SOMETIMES THAT APPEALS TO A DIFFERENT AUDIENCE, BUT THAT WILL HAVE A RIPPLE EFFECT IN THE COUNTY THIS SIZE.

>> YES.

>> SO, YOU COULD FIGURE OUT THE MATH, AT \$22 MILLION TIMES \$1.79. I CANNOT TELL YOU THAT IN MY HEAD.

Commissioner Shiprack: IF I COULD GRAB THIS FOR A SECOND.

>>> THIS IS WHY I THINK NACO IS RELEVANT, AND WHEN I FIRST CAME ON THE BOARD, I DIDN'T THINK THAT NACO WAS VERY RELEVANT TO OUR WORK. WHAT'S HELPFUL TO THIS DISCUSSION ABOUT SNAP, FOR EXAMPLE, BUT CDBG, AS WELL, AND HEIR PROGRAMS THAT ARE VERY IMPORTANT TO OUR CONSTITUENTS WHO ARE THE ONES WHO ARE DELIVERING STATIC DIRECTLY TO OUR OFFICES AND MEET US IN THE SUPERMARKET AND SAY, WHAT THE HECK. IS THAT, IS THAT THESE ARE ALSO SENATOR MERKLEY'S VOTERS. THESE ARE ALSO REPRESENTATIVE BLUMENAUER'S VOTERS. AND SO, NACO, THE NACO PIECE IS I CAN GO TO A MEETING AND GET ADVOCACY FROM PEOPLE IN NORTH CAROLINA, MINNESOTA, CALIFORNIA, AND YOU KNOW, I DON'T KNOW, WISCONSIN, WHO WILL TALK TO THEIR SENATORS AND, AND THEIR REPRESENTATIVES, AND THEN WHEN I TALK TO, TO REPRESENTATIVE BLUMENAUER, I CAN SAY, IT'S NOT JUST YOU. HERE ARE, WELL, HERE ARE THE MINNESOTA, WISCONSIN, NORTH CAROLINA, CALIFORNIA DELEGATION MEMBERS WHO ARE SUPPORTING THIS. I'M NOT ASKING YOU TO STAND OUT ALL BY YOURSELF. OR I'M NOT ASKING SENATOR MERKLEY, YOU TO STAND OUT ALL BY YOURSELF, AND BY THE WAY, I LIVE WHERE YOUR VOTERS ARE, AND THEY, AND THEY AGREE, THEY WOULD LOVE TO SEE THIS, TOO. IT'S THAT KIND OF A CONSTITUENCY DEVELOPMENT FOR THEM.

>> AND IT'S TIMELY AT THE FEDERAL LEVEL BECAUSE THE FARM BILL IS EVER SO SLOWLY TRYING TO WORK ITS WAY THROUGH CONGRESS, AND SNAP IS PART OF THE FARM BILL.

>> BUT, LIKE JUDY SAID, NACO IS HUGE BECAUSE WE HAVE THE LUCK COMMITTEE, LARGE URBAN COUNTY'S COMMITTEE, WHICH [INAUDIBLE] IS THE CHAIR OF FROM THE BIG STATE OF TEXAS. BUT, AND THERE IS ANOTHER POLITICAL OVERTONE. THEY ARE ONE OF THE STATES NOT TAKING -- THEY DON'T LIKE SUBSIDIES BUT THEY ARE NOT TAKING THE AFFORDABLE CARE ACT.

>> MORE FOR US.

Commissioner Smith: YES, YES. SO, THERE IS, SO THEY KNOW, THEY KNOW WHAT YOU ARE KNOWN FOR, AND WHEN WE WERE IN TEXAS THIS SUMMER, PEOPLE WERE COMING UP TO JUDY TALKING ABOUT, I DON'T KNOW WHAT SHE DID IN HER, IN HER PRESENTATION, BUT PEOPLE WERE COMING UP SAYING, THAT WAS A GREAT PRESENTATION. A GREAT PRESENTATION. I DIDN'T HEAR THE PRESENTATION. I WAS IN A DIFFERENT COMMITTEE ROOM. BUT PEOPLE --

>> IT'S A SECRET PRESENTATION.

Commissioner Smith: THEY KNEW WHO SHE WAS.

Commissioner Shiprack: IT WAS ABOUT WAPATO. [LAUGHTER]

>> SO, IN TERMS OF THE FOLLOW-UP, I HEARD YOU WENT OFFERING TO SHARE SOME INFORMATION IN THE DATA THAT YOU HAVE, AND THERE WAS SOME SENSE OF MAYBE WRITING A LETTER OR, YOU KNOW, FIGURING OUT HOW TO INFORM FOLKS AT THE FEDERAL LEVEL ABOUT HOW THIS IS AFFECTING PEOPLE AT THE COUNTY LEVEL, IS THERE A PLACE FOR THAT.

>> THANK YOU.

>> OK.

>> THOSE WERE THE THINGS THAT I HAD THAT PEOPLE SAID DURING THE MEETING THAT THEY WANTED TO GO BACK TO. ARE THERE OTHER THINGS THAT PEOPLE WANT TO MAKE SURE --

>> YES. THANK YOU.

>> THANK YOU.

>> THANK YOU. YOU HAVE TREMENDOUS, TREMENDOUS FACILITATION SKILLS.

>> I GET TO WORK WITH GREAT PEOPLE. YOU MAKE IT EASY.

>> YOU ALL MAKE IT EASY.

>> RIGHT BACK AT YA.

>> YEAH.

Chair Madrigal: AND IF I COULD INDULGE IN A LITTLE MUSHY MOMENT, I JUST -- I WANT TO SAY THAT I AM, I AM SO LOOKING FORWARD TO WORKING WITH ALL OF YOU OVER THE NEXT SEVEN MONTHS, AND I KNOW THAT THIS, THIS PERIOD IN MY LIFE WILL BE ONE -- IT'S ONE OF THE GREAT HONORS OF MY LIFE TO, TO BE ABLE TO SERVE THE COMMUNITY THIS WAY AND SERVE WITH YOU. AND IT HASN'T BEEN EASY. I THINK I'M GOING TO CHOKE UP A BIT. BUT, I CAN'T IMAGINE DOING IT WITH ANYONE ELSE. AND I JUST SO APPRECIATE ALL OF YOU AND, AND THANK YOU.

>> Commissioner Smith: DITTO.

>> YES.

>> THANK YOU.

>> Commissioner McKeel: YES.

Commissioner Smith: I DON'T THINK YOU GIVE YOURSELF ENOUGH CREDIT BECAUSE FROM DISTRICT 2'S STANDPOINT, AND THE REST OF THE STAFF, WE THINK YOU ARE GREAT. WE THINK YOU ARE IS SMART AND YOU ARE UP FOR THE CHALLENGE, AND YOU KEEP EXCEEDING, SO FOR ME, YOU ARE DOING WHAT YOU ARE SUPPOSED TO BE DOING, IN MY OPINION.

>> THANK YOU, THANKS SO MUCH.

Commissioner McKeel: I AGREE, AND YOU ARE DOING IT WITH WONDERFUL GRACE AND OPENNESS AND WE APPRECIATE THAT.

Commissioner Shiprack: YOU KNOW, YOU MAKE US LOOK GOOD. IT IS TRUE. WE REALLY DIDN'T HAVE -- WE HAD AN EVENT KIND OF LAND IN OUR LAP, AND WE TOOK AN ACTION THAT MADE OUR POSITION CLEAR, BUT REALLY, WE WERE WORKING WITHOUT A NET. AND FOR YOU TO ENTER INTO THE POSITION WITH SO MUCH ABILITY, IT REFLECTS BACK TO US IN A POSITIVE WAY THAT WE COULD NOT HAVE ANTICIPATED.

>> THANK YOU.

>> AND I THINK IT OFFERS THAT STABILITY, AND I THINK THE WORD "GRACE" IS A GREAT DESCRIPTION AND SOMETHING THAT THE COMMUNITY DOES REALLY NEED.

>> YOU ARE MAKING ME BLUSH. IT'S NOT JUST THE HEATER.

Commissioner McKeel: SO EMILY, WE'RE HAPPY TO HAVE YOU, AS WELL.

>> ABSOLUTELY.

Commissioner McKeel: YOU HAVE NOT MISSED A BEAT SINCE THE MINUTE YOU ENTERED. AND EVERYTHING IS JUST GOING ON VERY SEAMLESSLY AND WELL. SO, WE APPRECIATE HAVING YOU HERE, AS WELL.

>> WHEN YOU AGREED TO BE DEBORAH'S --

>> CAREFUL WHEN DEBORAH CALLS YOU, RIGHT. [LAUGHTER]

>> IT'S PROBABLY GOOD ADVICE FOR ANY OF OUR ALTERNATIVES.

>> YES, IT IS.

Commissioner Smith: HAD SHE NOT DONE THE DUE DILIGENCE, WE COULD HAVE HAD A REAL BIG ISSUE HERE.

>> YES.

>> Commissioner Smith: AN ELECTED OFFICIAL HAVING TWO ELECTED OFFICES.

>> THAT WOULD BE AN INTERESTING DILEMMA.

>> Commissioner McKeel: YEAH. YEAH.

>> ANYTHING ELSE THAT WE SHOULD DO?

>> NO.

>> THANK YOU.

>> THANK YOU.

>> THANKS, BOARD CLERKS.

>> THANK YOU, BOARD CLERKS.

### **ADJOURNMENT**

The meeting was adjourned at 1:47 p.m.

This transcript was prepared by LNS Captioning and edited by the Board Clerk's office. For access to the video and/or board packet materials, please view at:

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Submitted by:

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Board of County Commissioners  
Multnomah County