

Nondepartmental

Table of Contents

Overview.....	1
Budget Issues and Highlights.....	1
PERS Pension Bond Fund	1
Oregon Food Bank.....	2
School Funding	2
Budget for FY 2001	3
Organization Chart.....	4
Chair of the Board.....	5
Board of County Commissioners.....	6
Centralized Boardroom Expenses.....	6
District 1	7
District 2	8
District 3	9
District 4	10
Auditor's Office	11
County Attorney.....	13
Public Affairs Office.....	14
Strategic Investment Program.....	15
SIP Administration	17
SIP Direct Service Program.....	17
Non-County Agencies.....	18
Metropolitan Human Rights Center.....	19
Portland Multnomah Progress Board.....	19
Elders in Action	19
Multnomah County Schools	20
Regional Arts & Culture Council	20
Oregon State University Extension Service.....	20
Soil & Water Conservation Districts	21
Food Stamps	21
Association for Portland Progress.....	21
Business Income Tax	21
County School Fund	22
Building Management for State Required Functions	22
Independent County Organizations.....	24
Citizen Involvement Committee.....	25
Tax Supervising and Conservation Commission.....	25
Local Public Safety Coordinating Council	26
Commission on Children, Families, and Communities	27
Accounting Entities.....	28
Tax Revenue Anticipation Notes.....	29
Capital Debt Retirement Fund	29
GO Bond Sinking Fund	29

Nondepartmental

Equipment Acquisition Fund	29
Edgefield Center Bond Fund	29
Special Excise Taxes Fund	29
PERS Pension Bond Sinking Fund	29
Trust Funds	31
Historical.....	31
Capital Lease Retirement Fund: Scheduled Payments	32

Nondepartmental

Overview

Nondepartmental consists of the Chair of the Board, the Board of County Commissioners, the Auditor, County Attorney, Strategic Investment Program, the Public Affairs Office, Non-County Agencies, Independent Organizations, and Accounting Entities.

Services Provided by Nondepartmental Agencies and Organizations

The Chair is also the Chief Executive Officer and administers all County programs except those under the Sheriff, Auditor, District Attorney, and the Board of County Commissioners. The Board of County Commissioners conducts all legislative activities of the County. It is responsible for adopting policies that guide the direction of the County's activities. The County Auditor conducts audits of County functions and makes recommendations for improving efficiency and effectiveness of County services. County Attorney provides legal services to all elected officials and County programs. The Strategic Investment Program plans and coordinates activities to ensure that the intent of the Strategic Investment Contracts is realized. The Public Affairs Office provides a centralized approach to current county public affairs responsibilities. Non-County Agencies include City/County organizations that are funded jointly by the City of Portland and Multnomah County and administered by the City, and independent agencies to which the County provides some funding.

Budget Issues and Highlights

FY 2000-01 will be the second year of a multi-year phase in of additional PERS costs. Local governments throughout Oregon have had to absorb the dual impact of federal pensioner taxation and increased benefit payments because of investment gains. In FY 1999-00 PERS rates were increased by 1.7% over the rate charged in the previous year.

PERS Pension Bond Fund

The PERS rate will be increased by 1.7% again in FY 2000-01, but increases in future years should be limited due to a Board of County Commissioners decision to issue bonds to cover the County's unfunded liability. By issuing bonds and repaying them at current interest rates the overall cost to the County will be reduced, and we will ultimately realize net savings approaching \$30 million. For FY 2000-01, the County has increased the payments formerly budgeted to be made to PERS and has budgeted them as bond payments. See "*PERS Pension Bond Fund*," in the *Accounting Entities section of the Nondepartmental budget*.

Oregon Food Bank

Last May, the Oregon Food Bank requested that the County assist them in building a new warehouse/office facility by issuing revenue bonds in the amount of \$3,000,000. This financing arrangement would be done in the same way that the County financed the Edgefield Regional Children's Campus: the Oregon Food bank is required to raise at least 40% of the money for the facility, construct it, turn the title over to the County, and lease it back from us for 15 years in order to pay off the revenue bonds.

Nondepartmental

In addition to this financing arrangement, the Oregon Food Bank has requested a capital donation of \$500,000. The adopted budget includes a \$500,000 capital contribution, gained from revenue bond sales. This contribution will cost the County an additional \$50,000 per year for ten years toward the retirement of the revenue bond debt.

School Funding

For the past several years, the County has made a cash contribution to Multnomah County schools of about \$1.5 million per year. \$1.3 million of this amount has been budgeted in the Nondepartmental budget as a pass-through to Portland Public Schools; \$200,000 has been budgeted in the Department of Community Justice as an ongoing appropriation to the Multnomah Educational Service District. This money has been targeted for funding transitional schools and alternative classrooms. These alternative-school classrooms are particularly important to the County as they play a role in the success of the County's School Attendance Initiative by providing an educational environment in which at-risk students may be successful.

The County has chosen not to make the cash contribution to the Portland Public Schools for FY 2001.

Nondepartmental

Budget for FY 2001

The Nondepartmental budget for FY 2001 is \$78,984,201. Expenditures increased primarily due to debt service payments on debt issued in FY 2000 and the new PERS Pension Bond Fund.

<u>Budget Trends</u>	1998-99	1999-2000	1999-2000	2000-01	
	<u>Actual</u>	<u>Current Estimate</u>	<u>Adopted Budget</u>	<u>Adopted Budget</u>	<u>Difference</u>
Staffing FTE	72.43	81.83	77.83	83.78	5.95
Personal Services	\$4,877,101	\$5,345,191	\$5,533,376	\$6,303,427	\$770,051
Contractual Services	\$30,297,948	\$25,671,104	\$27,783,962	\$26,297,313	(\$1,486,649)
Materials & Supplies	\$93,201,056	\$30,439,093	\$30,550,124	\$45,282,848	\$14,732,724
Capital Outlay	<u>\$614,361</u>	<u>\$395,000</u>	<u>\$452,260</u>	<u>\$1,100,613</u>	<u>\$648,353</u>
Total Costs	\$128,990,466	\$61,850,388	\$64,319,722	\$78,984,201	\$14,664,479

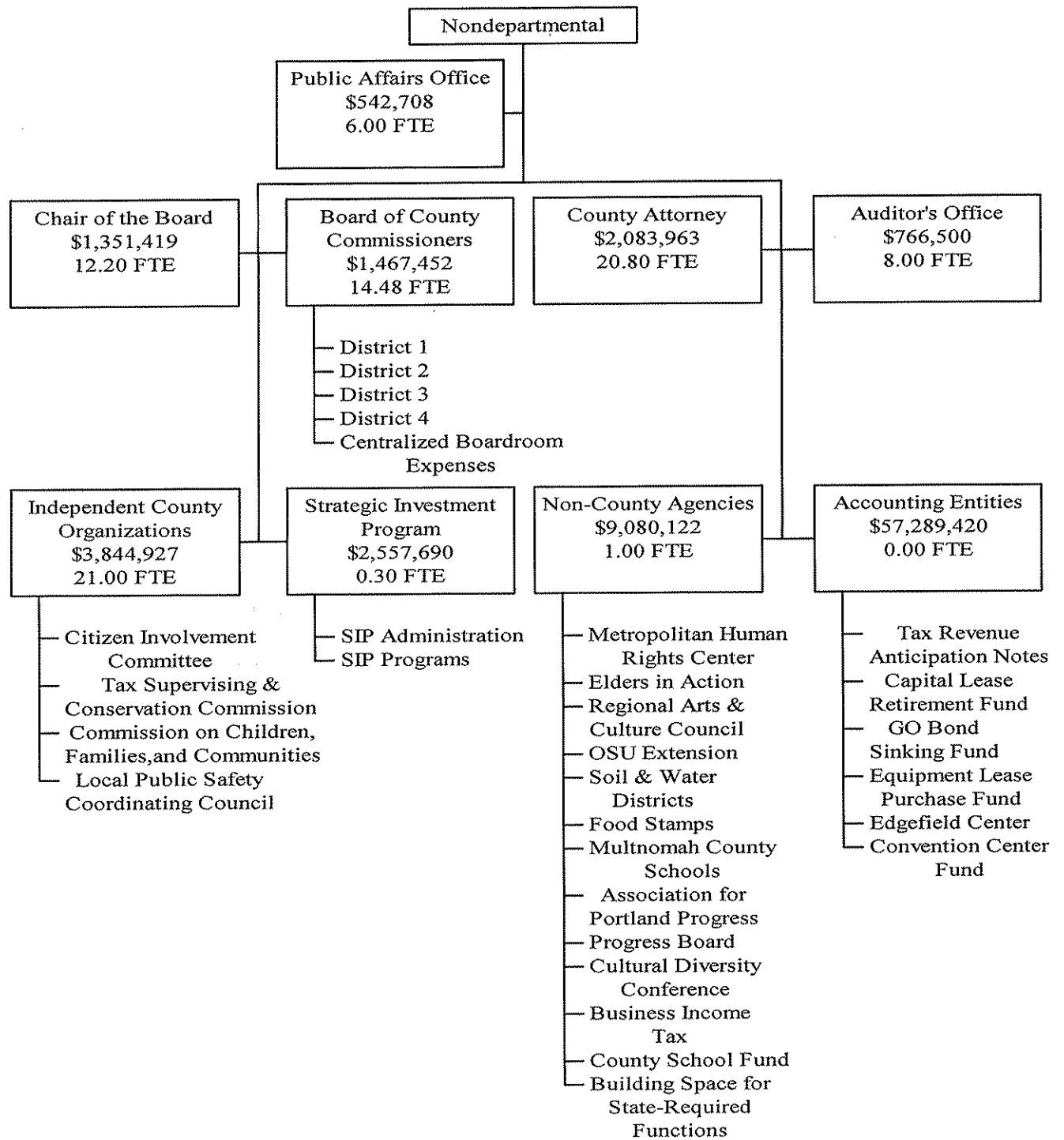
<u>Costs by Division</u>	1998-99	1999-2000	1999-2000	2000-01	
	<u>Actual</u>	<u>Current Estimate</u>	<u>Adopted Budget</u>	<u>Adopted Budget</u>	<u>Difference</u>
Chair's Office	\$1,029,682	\$1,098,471	\$1,122,052	\$1,351,419	\$229,367
BCC	\$1,041,996	\$1,274,189	\$1,297,030	\$1,467,452	\$170,422
Auditor	\$556,311	\$655,041	\$696,816	\$766,500	\$69,684
County Attorney	\$1,556,437	\$1,834,944	\$1,840,357	\$2,083,963	\$243,606
Public Affairs	\$528,674	\$418,335	\$418,863	\$542,708	\$123,845
SIP	\$966,752	\$1,328,289	\$2,266,036	\$2,557,690	\$291,654
Non-County	\$25,295,865	\$11,249,801	\$11,249,801	\$9,080,122	(\$2,169,679)
Independent	\$1,726,612	\$1,996,053	\$3,433,502	\$3,844,927	\$411,425
Accounting	<u>\$96,288,137</u>	<u>\$41,995,265</u>	<u>\$41,995,265</u>	<u>\$57,289,420</u>	<u>\$15,294,155</u>
Total Costs	\$128,990,466	\$61,850,388	\$64,319,722	\$78,984,201	\$14,664,479

<u>Staffing by Division</u>	1998-1999	1999-2000	1999-2000	2000-01	
	<u>Actual</u>	<u>Current Estimate</u>	<u>Adopted Budget</u>	<u>Adopted Budget</u>	<u>Difference</u>
Chair's Office	12.21	12.20	12.20	12.20	0.00
BCC	13.16	13.63	13.63	14.48	0.85
Auditor	6.75	8.00	8.00	8.00	0.00
County Attorney	18.25	20.80	19.80	20.80	1.00
Public Affairs	4.97	6.00	6.00	6.00	0.00
SIP	0.30	0.30	0.30	0.30	0.00
Non-County	1.63	1.00	1.00	1.00	0.00
Independent	15.16	19.90	16.90	21.00	4.10
Accounting	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
Total Staffing FTE	72.43	81.83	77.83	83.78	5.95

Nondepartmental

Organization Chart

As Nondepartmental is a collection of independent County agencies and functions, the organization chart below does not reflect hierarchical relationships.



Chair of the Board

The Chair's Office seeks to earn citizen confidence in government through creative partnerships and innovative programming. It is responsible for implementing Board of County Commissioner goals and policies and ensuring the efficient, effective management of County government by using limited resources wisely and carefully managing the funds entrusted to us.

The Chair's Office fulfills a number of roles in the County:

- ✓ The Chair is a legislator, chairing and voting at meetings of the Board of County Commissioners.
- ✓ The Chair is the chief executive officer of the County.
- ✓ All employees, except the direct appointees of other elected officials, report to the Chair or the Chair's delegates.
- ✓ The Chair prepares the Executive Budget for the Board to discuss.
- ✓ The Chair reviews and executes all contracts.
- ✓ The Chair is the primary spokesperson for the County in negotiations with other governments.
- ✓ The Chair is responsible for carrying out policies determined by the Board and for implementing the annual budget adopted by the Board.
- ✓ The Chair's Office consists of staff to assist the Chair in these activities, including the Board Clerk who staffs the Board's public meetings.

The Chair's Office is also responsible for:

- Developing departmental policies and goals.
- Providing administrative leadership to the departments.
- Serving as liaison between the Board, the departments, other governments and private enterprise.
- Responding to public and employee inquiries.
- Evaluating local, state and federal legislation.
- Providing a wide range of public information.
- Maintaining records of all actions of the Board of County Commissioners and assuring accurate and complete records of Board of County Commissioner meetings are available for public inspection and are in compliance with Oregon open meetings laws, the Multnomah County Charter and other applicable regulations.
- Preparing and distributing agendas for Board of County Commissioner meetings.

FY 2000: 12.20 FTE

FY 2001: 12.20 FTE

<u>Chair of the Board</u>	1998-99	1999-2000	1999-2000	2000-01	
	<u>Actual</u>	<u>Current</u>	<u>Adopted</u>	<u>Adopted</u>	<u>Difference</u>
Staffing FTE	12.21	12.20	12.20	12.20	0.00
Personal Services	\$882,593	\$971,487	\$966,178	\$1,082,842	\$116,664
Contractual Services	\$5,326	\$0	\$0	\$14,225	\$14,225
Materials & Supplies	\$141,763	\$126,984	\$155,874	\$254,352	\$98,478
Capital Outlay	\$0	\$0	\$0	\$0	\$0
Total Costs	\$1,029,682	\$1,098,471	\$1,122,052	\$1,351,419	\$229,367

Board of County Commissioners

The mission of the Board of County Commissioners is to conduct all legislative activities of the County. It is responsible for adopting policies that guide the direction of the County's activities. It sits as the budget committee, reviews and amends the Executive Budget, holds hearings, and adopts the County budget; acts as liaisons to County departments, advisory boards and commissions; makes changes in County administrative departments; fills vacancies in elective County offices; and adopts labor agreements.

Significant budget changes include:

- Removed \$23,100 in one-time computer expenses from Centralized Boardroom Expenses.
- Added \$20,000 in one-time expenses to the District 4 office for normal office opening and closing expenses related to Commissioner Kelley's retirement and a new commissioner's taking office mid year in FY 01.
- Carried over \$36,379 for Boardroom electronic equipment approved but not purchased in FY 2000.
- Added \$77,004 for debt service payments for offices that will occupy the Multnomah Building in FY 2001.
- Carried over \$17,150 in District 3 to pay for staff training planned but not completed in FY 2000.

Centralized Boardroom Expenses

This program accounts for Board of County Commissioner association dues, training expenses, and boardroom expenses, such as rent, boardroom computers, and telephones. Prior to FY 2000, these expenses were budgeted in the Chair's Office and in the Public Affairs Office. In FY 2000, this program was named "Policy & Legislative."

Board of County Commissioners	1998-99 Actual	1999-2000 Current Estimate	1999-2000 Adopted Budget	2000-01 Adopted Budget	Difference
Staffing FTE	13.16	13.63	13.63	14.48	0.85
Personal Services	\$856,160	\$916,231	\$923,125	\$1,047,650	\$124,525
Contractual Services	\$5,157	\$22,481	\$14,550	\$2,600	(\$11,950)
Materials & Supplies	\$180,679	\$335,477	\$336,255	\$394,102	\$57,847
Capital Outlay	\$0	\$0	\$23,100	\$23,100	\$0
Total Costs	\$1,041,996	\$1,274,189	\$1,297,030	\$1,467,452	\$170,422

District 1

Diane Linn

As the Commissioner for District One, I remain committed to being responsive and creative in promoting the interests of the residents of the District. Our first year has presented many challenges and opportunities. I appreciate all the help and guidance I have received from all of our constituents.

My priorities for the coming year:

1. Secure and stable funding for our neighborhood schools remains at the top of my list. The legislature has created a local option that I will be working to support. Along with my colleagues and fellow parents, I will be planning our legislative strategy for the next session to make a convincing case for solid state funding. We are also close to cementing a partnership agreement with Portland Public School District One to purchase vacant space in the District's Blanchard Building, thereby providing revenue for the District and allowing the County to consolidate its operations and save money on space utilization. This year, I also work to establish SUN Schools to make neighborhood schools much more of a community asset and more supportive of children.
2. Neighborhood libraries and the potential for mixed-use development. Along with our partner, Multnomah County Library, I will be promoting the successful siting, design, and construction of replacement library branches in Sellwood and Hillsdale, and, hopefully, creating a new branch in Northwest Portland. As part of our planning process, we will be considering the options of co-locating affordable housing with these libraries. We look forward to working with the neighborhoods on these projects.
3. Domestic Violence. I remain concerned about the prevalence of family violence in our community, particularly the impacts on young people. I am involved with a strategy committee designing a funding proposal for the next legislative session. As part of the upcoming public safety levy, I will be advocating for expanded services to domestic violence victims. We must work with the City of Portland to expand emergency shelter beds.

In July, 2000, I expect to release the product of a 27-jurisdiction regional housing group I have chaired over the last year. The report will outline an affordable housing strategy for the three county region, designed to share tools and best practices as well as explore sources of funding for increased housing production.

I also will continue my work as a Board representative to the Advisory Committee for the state Department of Human Services and to District 8 of the Association of Oregon Counties.

As might be expected, we will be responding to neighborhood concerns about traffic problems, animal control, homelessness, facility siting, and other timely issues.

FY 2000: 3.50 FTE FY 2001: 3.63 FTE

District 2 Serena Cruz

The mission of the District 2 office is to effectively represent residents' interests while also working toward better policy for everyone in the County.

Commissioner Cruz will also continue to meet with people and organizations in her district; communicate creatively with community members through Cruzmail her mostly monthly email newsletter, as well as effectively respond to constituent concerns.

Commissioner Serena Cruz represents North and Northeast Portland on the Multnomah County Board of Commissioners. Having just completed her first year in this office, Serena relied on four main values to guide her priorities and decisions: **social justice, sustainability, good government and regionalism.**

Together with County staff, other Board members and her own staff, Serena is proud to highlight a few of their accomplishments:

- involving hundreds of people in local agencies and organizations to support the Federal Government's efforts for an accurate **Census 2000**, to make sure that *everyone* in Multnomah County counts;
- initiating a broad-based community effort to address the crisis affecting **Latino education**;
- securing \$2 million for the development of **affordable alcohol and drug free housing** for people who have completed alcohol and drug treatment programs; and by,
- **saving taxpayer dollars** by promoting the effort to locate the new secure alcohol and drug treatment facility with the new jail.

Over the next year Serena's priorities include:

- Working toward County-wide civil rights protection because, like Dr. Martin Luther King Jr. said, "injustice anywhere is a threat to justice everywhere."
- Partnering with Portland Public Schools, community members, parents and students to continue to implement the recommendations of the Latino Education Summit.
- Continuing to work with folks in the district to make sure that transportation decisions affecting the district promote sustainability.

To learn more about any of these issues and many other issues that Serena's office has worked on over the last year, please log onto her website at: <http://www.co.multnomah.or.us/cc/ds2/>.

FY 2000: 3.50 FTE

FY 2001: 4.00 FTE

District 3**Lisa Naito**

The mission of Lisa Naito's office is to provide responsive and accountable representation for the citizens of District 3 and Multnomah County. It is Lisa's purpose to provide responsible and creative leadership on issues that the County is faced with and to ensure that County programs are efficient, effective and provide needed services to the people of Multnomah County.

The mission of Lisa Naito's office is to provide responsive and accountable representation for the citizens of District 3 and Multnomah County. It is Lisa's purpose to provide responsible and creative leadership on issues that the County is faced with and to ensure that County programs are efficient, effective and provide needed services to the people of Multnomah County.

Lisa Naito represents Multnomah County as Vice Chair of the Metro Policy Advisory Committee (MPAC). She also serves on the DUII Community Advisory Board, the Oregon Criminal Justice Council, and the Johnson Creek Watershed Policy Makers Committee. She has a special assignment on Early Childhood Issues and is a member of the Governor's Task Force on Home Visitation (early childhood ages 0-5), in addition to all the normal duties of an elected Commissioner.

Lisa's major priorities are ensuring the County provides quality, effective and efficient services to its constituents and those in need. Some particular areas of concern are housing for homeless youth and families, appropriate services for the mentally ill, the criminal justice system, facilities siting, the environment, the aging population and early childhood.

District 3, also known as the Central District, encompasses part of outer Northeast and much of Southeast Portland, plus the city of Maywood Park. The approximate population of the district is 150,000.

FY 2000: 3.30 FTE**FY 2001: 3.30 FTE**

District 4

Sharron Kelley

Commissioner Kelley is a member of the Public Safety Coordinating Council, Chair of its work group on substance abuse treatment for offenders, and part of the Governor's Mental Health Alignment Work Group. She also serves on Metro's Joint Policy Advisory Committee on Transportation, the East Multnomah County Transportation Committee, and as Board liaison to the Metropolitan Human Rights Center. Her office sponsors the Thousand Crane Peace Awards and promotes the development of the Children's Receiving Center.

Commissioner Sharron Kelley represents residents of Multnomah County living in District 4, generally east of 122nd Avenue, on issues facing the government of Multnomah County. She is committed to open communication with these residents about County initiatives and citizen concerns.

Some of her current activities focused in District Four include expanding services and community building in the Rockwood area, developing the East County One Stop Career System, and integrating services in Mid and East County. Commissioner Kelley is also a board member of the East Portland Chamber of Commerce and is Chair of its Public Affairs Committee.

During her final year in office, Commissioner Kelley is committed to continue raising awareness of these critical issues:

- The mental health treatment system;
- Substance abuse and treatment, especially in the criminal justice system;
- The largely unknown but growing Hepatitis C epidemic;
- Underfunding of services for the developmentally disabled population;
- Child abuse prevention.

For purposes of tracking office efficiency, District Four has set a goal of responding to 95% of constituent inquiries within one working day.

FY 2000: 3.33 FTE

FY 2001: 3.55 FTE

<u>Costs by Program</u>	1998-99	1999-2000	2000-01	
	<u>Actual</u>	<u>Adopted Budget</u>	<u>Adopted Budget</u>	<u>Difference</u>
District 1	\$247,517	\$282,750	\$307,312	\$24,562
District 2	\$281,045	\$280,878	\$307,312	\$26,434
District 3	\$254,282	\$274,781	\$324,462	\$49,681
District 4	\$256,736	\$273,882	\$327,312	\$53,430
Centralized Boardroom Exp	<u>\$2,416</u>	<u>\$184,739</u>	<u>\$201,054</u>	<u>\$16,315</u>
Total Costs	\$1,041,996	\$1,297,030	\$1,467,452	\$170,422

Auditor's Office

The County Home Rule Charter requires the auditor to "conduct performance audits of all County operations and financial affairs and make reports thereof to the Board of County Commissioners according to generally accepted government auditing standards."

The Office received an award in May 2000 from the National Association of Local Government Auditors for the best performance audit report in 1999 in an office of this size.

The Auditor's Office conducts audits to increase the efficiency, effectiveness, and accountability of Multnomah County government. To meet this responsibility the Auditor's Office:

- Selects critical elements of County operations for review.
- Conducts a general survey of the operations to identify areas for possible improvement.
- Gathers detailed information to determine whether improvement is possible.
- Prepares a report describing audit results and recommendations for improvement.
- Reviews the report with County management.
- Issues the report to the Board of County Commissioners and the public.

The Auditor's Office represents approximately 0.1% of the County budget and is responsible for reviewing the other 99.9% of the County budget for areas where changes can save money, improve services, protect assets, and increase compliance with laws and ordinances. To increase its efficiency and provide as much coverage as possible of County programs, the Office may also conduct other types of reviews and projects.

The Charter requirement that audits be conducted according to government audit standards places certain responsibilities on the County Auditor and audit staff. Government standards require that Office practices and policies receive a peer review every three years by external auditors to determine if the policies, procedures and practices provide reasonable assurance that auditing standards are being followed. The most recent peer review of the Office was completed in April 1999. The Office received an award in May 2000 from the National Association of Local Government Auditors for the best performance audit report in 1999 in an office of this size.

Auditor's Office Plans

- Complete an aggressive schedule of audits that includes public guardian, developmental disabilities, animal control, fleet, and internal services.
- Initiate a regular survey of auditees post-audit or report to gather feedback and improve effectiveness.
- Begin implementation of Service Efforts and Accomplishments reporting with a Health and Social Services report.
- Continue to explore ways to improve accountability and increase citizen engagement in County government.

One Senior Management Auditor position was added last year. There are no significant budget changes for the 2000-01 fiscal year.

Nondepartmental

Auditor's Office

Key Result Measures	Program	FY 97 Actual	FY 98 Actual	FY 99 Actual	FY 00 Estimate	FY 01 Estimate
% of recommendations being implemented	<i>Auditor's Office</i>	74%	78%	76%	80%	80%
Financial benefit of recommendations per dollar spent.	<i>Auditor's Office</i>	\$1.42	\$.90	\$0	\$1.00	\$1.00
Number of reports per auditor	<i>Auditor's Office</i>	0.6	1.7	1.0	1.2	1.5
Overall auditee satisfaction with audit	<i>Auditor's Office</i>	N/A	N/A	N/A	4.00	4.00

<u>Auditor's Office</u>	1998-99 Actual	1999-2000 Current Estimate	1999-2000 Adopted Budget	2000-01 Adopted Budget	Difference
Staffing FTE	6.75	8.00	8.00	8.00	0.00
Personal Services	\$445,795	\$539,805	\$556,981	\$614,407	\$57,426
Contractual Services	\$2,764	\$10,414	\$4,000	\$7,693	\$3,693
Materials & Supplies	\$107,752	\$104,822	\$135,835	\$144,400	\$8,565
Capital Outlay	\$0	\$0	\$0	\$0	\$0
Total Costs	\$556,311	\$655,041	\$696,816	\$766,500	\$69,684

County Attorney

The Office provides legal services to elected officials, departments, and employees.

County Attorney services include legal advice and opinions, drafting and approving legal documents, and representing the County, its officials and employees in court and administrative litigation. This office reviews the legal aspects of County government operations, defends claims against the County, and assists with federal, state, and County Charter and Code requirements. County Attorney helps with risk management, and contributes to the good government benchmark and RESULTS by emphasizing loss prevention and legal training. The County Attorney strives to provide appropriate legal advice to clients before legal issues become legal problems.

Action Plans:

- Develop databases for filing and retrieving a wide range of legal information and documents.
- Work with clients to develop training curriculum and review annually.
- Provide clients with information about nature and extent of legal services provided, and work toward more efficient and effective resolutions of legal issues, risks and problems. Develop new measures that help achieve this goal.

Significant budget changes include:

- 1 FTE attorney added mid year: \$46,000
- One-time only expenditure for computer equipment deleted (\$34,160)
- Medical/dental insurance increases and inflationary personnel costs \$93,443.
- Added \$100,614 for debt service for the Multnomah Building
- Added \$32,819 to equalize salaries in the County Attorney's Office.

Key Result Measures	Program	FY 97 Actual	FY 98 Actual	FY 99 Actual	FY 00 Current	FY 01 Estimate
% of requested legal training provided to County clients	County Attorney	100%	100%	100%	100%	100%
Client satisfaction with legal services	County Attorney	N/A	83%	N/A	90%	N/A

County Attorney	1998-99 Actual	1999-2000 Current Estimate	1999-2000 Adopted Budget	2000-01 Adopted Budget	Difference
Staffing FTE	18.25	20.80	19.80	20.80	1.00
Personal Services	\$1,317,955	\$1,388,088	\$1,486,766	\$1,693,188	\$206,422
Contractual Services	\$35,458	\$75,840	\$37,575	\$33,818	(\$3,757)
Materials & Supplies	\$203,024	\$371,016	\$281,856	\$356,957	\$75,101
Capital Outlay	\$0	\$0	\$34,160	\$0	(\$34,160)
Total Costs	\$1,556,437	\$1,834,944	\$1,840,357	\$2,083,963	\$243,606

Public Affairs Office

The Public Affairs Office serves the public affairs needs of county departments, elected officials, and citizens.

The Public Affairs Office serves the public affairs needs of county departments, elected officials, and citizens. The office continues to pursue these primary goals:

- Help create coordinated and consistent communications.
- Assist all county entities to build lasting relationships with community organizations and stakeholders.
- Coordinate county stakeholders to ensure a strong united legislative agenda.

This centralized office provides a pro-active approach to county communications and community relations. Services consist of graphic design, photography, writing and editing for publications and audio/visual presentations; marketing projects, including event planning, speaker's programs, and advertising; coordination of siting projects for county facilities; media relations; and government affairs.

Action Plans:

- The Public Affairs Office has researched and developed strategies to enhance community relations. The office will use these strategies in future projects and share them with county partners.
- The Public Affairs Office will continue to work with our county partners to create a consistent county look for communications.
- The Public Affairs Office will partner with the Countywide Office of Organizational Learning to develop a framework for media and legislative workshops for county employees.

Significant budget changes include:

- Transfer in \$40,000 for siting coordinator activities. These funds were budgeted in the Metropolitan Human Rights Center budget in FY 00.
- Add \$50,000 for contracted federal liaison services
- Add \$14,458 for debt service for the Multnomah Building.

FY 2000: 6.00 FTE FY 2001: 6.00 FTE

Public Affairs Office	1998-99	1999-2000	1999-2000	2000-01	
	Actual	Current Estimate	Adopted Budget	Adopted Budget	Difference
Staffing FTE	4.97	6.00	6.00	6.00	0.00
Personal Services	\$297,291	\$345,777	\$362,389	\$392,971	\$30,582
Contractual Services	\$1,330	\$257	\$4,000	\$90,000	\$86,000
Materials & Supplies	\$230,053	\$72,302	\$52,474	\$59,737	\$7,263
Capital Outlay	\$0	\$0	\$0	\$0	\$0
Total Costs	\$528,674	\$418,335	\$418,863	\$542,708	\$123,845

Strategic Investment Program

These programs link entry-level jobs leading to family wage jobs created by industrial expansion under SIP agreements.

The Strategic Investment Program links local residents to entry-level jobs, family wage jobs, and careers created by industrial expansion. It provides access to entry level jobs for disadvantaged populations; increases procurement of local goods and services; increases inventory of and access to affordable housing; mitigates the effects of development on the environment; and expands workforce and educational systems.

The Strategic Investment Program receives revenues from LSI Logic, with whom Multnomah County and the City of Gresham have executed a SIP agreement. This agreement produces the following contractually required revenues: Community Resources, First Source Agreement fees, Community Housing funds, Training and Education funds, and Community Service Fees. Multnomah County also receives very limited revenues from Fujitsu Microelectronics to support First Source services as a result of a Post-SIP agreement that replaced the original (now canceled) SIP agreement.

The following significant changes have occurred in the SIP budget.

- The First Source Agreement payment structure has undergone significant change, from fixed annual amounts to a per hire fee.
- For the second fiscal year in a row (98-99 and 99-00) the SIP agreement has generated a Community Service Fee (CSF) payment by LSI Logic as a result of the SIP tax abatement. The County's share of CSF was allocated to a five part Investment Plan by the Board of Commissioners (Resolution 98-199). The CSF Plan invests these revenues into: a One-Stop Technical Assistance Fund; support for the Regional School-to-Work system; a County School to Public Service Career Program; a one-time only allocation for (federal matching purposes) supporting the Portland Regional Individual Development Account (PRIDA) expansion project for Individual Development Accounts in Multnomah County; 10% of the annual CSF revenue for Special Needs Housing projects. SUN Schools were partially funded in 99-00 with CSF revenues. Upon property tax assessment and taxation, CSF funds were approximately 25% lower than originally projected

Action Plans:

- Review performance of the Community Service Fee Investment Plan semi-annually.
- Develop (jointly with LSI Logic) recommendations for investment of education and training funds by September 1, 2000.
- Full implementation and evaluation of Work/Life (retention and employee assistance) components of SIP agreement July 1, 2000.
- In conjunction with the Oregon Department of Environmental Quality, review LSI Logic's implementations of performance based environmental management and help develop the associated reporting system.

Nondepartmental

Strategic Investment Program

Strategic Investment Program	1998-99	1999-2000	1999-2000	2000-01	
	Actual	Current Estimate	Adopted Budget	Adopted Budget	Difference
Staffing FTE	0.30	0.30	0.30	0.30	0.00
Personal Services	\$27,095	\$24,790	\$34,098	\$25,919	(\$8,179)
Contractual Services	\$739,626	\$646,841	\$1,423,816	\$1,517,557	\$93,741
Materials & Supplies	\$200,031	\$656,657	\$808,122	\$1,014,214	\$206,092
Capital Outlay	\$0	\$0	\$0	\$0	\$0
Total Costs	\$966,752	\$1,328,289	\$2,266,036	\$2,557,690	\$291,654

Key Result Measures	Program	FY 97 Actual	FY 98 Actual	FY 99 Actual	FY 00 Estimate	FY 01 Estimate
LSI Logic Job Creation: calendar years	<i>SIP</i>	1996	1997	1998	1999	2000
Job Creation projected	<i>SIP</i>	88	178	201	100	72 ¹
Job Creation actual	<i>SIP</i>	90	240	187	140	INC ²
Average Annual Wages: hourly employees	<i>SIP</i>	N/A	\$34,029	\$35,630.	\$41,496	NA ³
Average Annual Wages: salaried employees	<i>SIP</i>	N/A	\$48,298	\$72,800	\$71,438	NA ⁴
Average Annual Wage: Multnomah County	<i>SIP</i>	\$30,633	\$32,285	\$33,345	\$33,345 ⁵	NA ⁶

¹ Estimate - LSI Logic is not contractually obligated to meet this projection

² Performance, measured against projection, will be reported end of the calendar year.

³ No contractual baseline established or obligated; evaluated and reported in annual performance report

⁴ No contractual baseline established or obligated; evaluated and reported in annual performance report

⁵ Oregon Employment Department's most recent available data is from 1998.

⁶ Oregon Employment Department's most recent available data is from 1998.

SIP Administration

Using a performance-based partnership model, the SIP Administration Program develops and executes recommendations for appropriation of SIP revenues, coordinates and executes contracts and intergovernmental agreements, identifies and establishes partnerships necessary to attain program goals, and establishes and produces a comprehensive annual report to the Board of Commissioners and the citizens of Multnomah regarding performance results and implementation of Multnomah County goals.

FY 2000: 0.30 FTE FY 2001: 0.30 FTE

SIP Direct Service Program

The Strategic Investment Program (SIP) Direct Service Program appropriates the revenues generated by SIP agreements.

- Per SIP agreement and supplemental Board Resolution, Community Resources revenues are dedicated to enhancing the social service infrastructure in outer southeast Portland and east Multnomah County in order to move target populations into entry-level positions at LSI; and enhancing retention and promotion of target populations in LSI jobs.
- First Source Agreement revenues are dedicated to recruiting and screening Multnomah County's unemployed and underemployed people for jobs created by industrial expansion under SIP agreements. worksystems inc. provides this recruitment and screening service through an intergovernmental agreement with the County.
- Community Housing revenues are dedicated to increasing the inventory of affordable housing throughout Multnomah County.
- Education and Training revenues are dedicated to education and training opportunities, at the high school and community college level, in skills useful to high technology industry in east county and outer SE Portland.
- Community Service Fees (CSF) generated by the SIP agreement is shared with the City of Gresham in accordance with the CSF Intergovernmental Agreement. The County's share of revenue supports the goals of the Community Service Fee Investment Plan and additional County goals as determined in the county's annual budget process and Board Resolution 98-199.

FY 2000: 0.00 FTE FY 2001: 0.00 FTE

<u>Costs by Program</u>	1999-2000		2000-01	
	1998-99 Actual	Adopted Budget	Adopted Budget	Difference
SIP Admin	\$113,254	\$120,417	\$109,938	(\$10,479)
SIP Projects	<u>\$853,498</u>	<u>\$2,145,619</u>	<u>\$2,447,752</u>	<u>\$302,133</u>
Total Costs	\$966,752	\$2,266,036	\$2,557,690	\$291,654

Nondepartmental

Non-County Agencies

Non-County Agencies

Allocations to City/County & Non-County Agencies are appropriations that go directly to other agencies. These agencies have a variety of funding sources, some outside the County.

Only one of these organizations, the Metropolitan Human Rights Center, has a County employee. The rest of these organizations may have non-County employees, but those employees are not reflected here.

Significant budget changes include:

- The approved budget contains a \$50,000 payment toward a \$500,000 capital contribution to the Oregon Food Bank for construction of a new warehouse and office facility.
- The County will not provide a cash contribution to Multnomah County schools in FY 2001. The budget is reduced by \$1.3 million.
- In order to provide greater financial and programmatic oversight, the appropriation for a siting coordinator has been budgeted in the Public Affairs Office rather than in the Metropolitan Human Rights Center budget, where it was located in FY 2000.
- The Elders in Action budget increased by \$43,229 to reflect the annualization of the Housing Ombudsman program started mid-year in FY 2000.
- Building Management for State-Required Functions is reduced by (\$620,179) to reflect the removal of a debt payment that was budgeted there in FY 2000. This debt payment is now included in the Capital Lease Retirement Fund.

Non-County Agencies	1998-99	1999-2000	1999-2000	2000-01	
	Actual	Current Estimate	Adopted Budget	Adopted Budget	Difference
Staffing FTE	1.63	1.00	1.00	1.00	0.00
Personal Services	\$71,798	\$32,592	\$32,592	\$33,941	\$1,349
Contractual Services	\$21,999,676	\$8,149,557	\$8,149,557	\$6,598,708	(\$1,550,849)
Materials & Supplies	\$3,220,776	\$3,067,652	\$3,067,652	\$2,447,473	(\$620,179)
Capital Outlay	\$3,615	\$0	\$0	\$0	\$0
Total Costs	\$25,295,865	\$11,249,801	\$11,249,801	\$9,080,122	(\$2,169,679)

Metropolitan Human Rights Center

The Metropolitan Human Rights Center (MHRC) is a program of the City of Portland Office of Neighborhood Involvement and serves the community by fostering mutual respect for all residents of Multnomah County. MHRC is responsible for education on human rights, community problem solving and sponsoring multi-cultural events, developing community networks, and responding to citizen concerns. MHRC publishes informational brochures, provides public workshops, sponsors Community Dialogues on Race, Dynamic Differences anti-bias training, responds to individual citizen concerns, and collaborates with community groups.

FY 2000 FTE: 1.00 FY 2001 FTE: 1.00

Portland Multnomah Progress Board

*Progress Board
Web page:*

<http://www.p-m-benchmarks.org>

The Portland Multnomah Progress Board was established in 1994 and jointly funded by Multnomah County and the City of Portland. The Progress Board identifies and reports on indicators (called Benchmarks) which collectively gauge whether the community is meeting its goals and vision for the future. These benchmarks measure the livability of our community. The local government, business, and educational leaders who serve on the board track major trends in the community and act as a catalyst for government, business, and community groups to improve the performance of the benchmarks. The Board's staff are located in the Portland Auditor's Office and maintain trend data on over 100 benchmarks on its website. In addition, staff produce two in-depth benchmark analyses each year. This year, these analyses will focus on salmon recovery and educational success.

Elders in Action

Elders in Action is a private non-profit organization whose mission is to assure a vibrant community through the active involvement of older adults.

Elders in Action supports a 31-member citizen commission which represents the interests of older adults to the city, county, Aging and Disability Services Department, other policy makers, and the general public. With 250 additional volunteers, these advocates work to improve services and provide policy direction, educate the public on aging services and issues, and develop new resources to meet the needs of older adults.

There are 105,674 persons over age 60 who reside in Multnomah County; 9.5% live below the poverty level, 9.4% are minorities, and 10% are over the age of 85. The older population is increasing faster than younger populations and those 85 years of age and older are increasing fastest of all.

The transition to private non-profit status has resulted in an increase in Ombudsman services, now addressing health and housing issues, as well as Elder Abuse. Focus for the upcoming year will be to increase annual donations.

Multnomah County Schools

Multnomah County made one-time only contributions to schools in 1996-97, 1998-1999, and 1999-2000. For FY 2000-2001, the County will support schools through a variety of programs offered through its operating departments rather than through direct cash contributions.

Regional Arts and Culture Council

The Regional Arts and Culture Council (RACC) was created in February, 1995 by intergovernmental agreement among Multnomah County, the City of Portland, Clackamas County, Washington County, and Metro to replace the Metropolitan Arts Commission. The IGA designated RACC to the *"the arts and cultural agency with responsibility for the stewardship of public investment, and for serving citizens for the region by providing leadership, strategic planning, policy development, coordination, and financial support of the regional arts industry."*

As an independent non-profit organization, RACC provides consolidated, non-duplicative leadership and services for the region. RACC is accountable to its five government sponsors through the intergovernmental agreement, board appointments, the budget process, and its contracts for services. The public guides RACC through diverse representation on the RACC board, committees, and selection panels.

The continuation of Multnomah County's 26-year history of funding and support for RACC is critical to our ability to nurture the arts in culture in the County.

Oregon State University Extension Service

*The need for
lifelong education
to bring about the
practical
application of
knowledge is
increasing.*

The Oregon State University/Multnomah County Extension Service provides for lifelong learning that uses the knowledge and resources of higher education to help people move along a path to greater and/or continued self-sufficiency and employability through personal and professional growth. The need for lifelong education to bring about the practical application of knowledge is increasing as the needs of people, their work, their community, and the world changes ever faster. With the reduction of other human services, this practical education becomes even more critical.

Extension educates adults and youth of Multnomah County by delivering research-based, non-biased information to help them solve problems, develop leadership, and manage resources wisely. Extension is responsible for assessment, design, delivery, and evaluation of programs centered around four educational objectives of: Economic Development; Human Development across the life span; Natural Resource Conservation and Management; and Leadership Development. These methods include the development of a wide variety of research-based materials and focused educational programs in:

Nondepartmental

Non-County Agencies

County dollars equal approximately 15% of the OSU Extension Services' total budget.

- Nutrition, meal planning, food purchase
- Food preparation and safety
- Basic Life Skills-Home Economics
- Gerontology
- Parenting/child development
- Youth development through 4-H
- Basic money management
- Family and community leadership development
- Energy conservation and waste management
- Home Horticulture
- Agriculture
- Marine resources/aquatic health.

County dollars are used to support the efforts of professional faculty by providing local office space, communications, support staff, and program support. County dollars equal approximately 15% of the OSU Extension Services' total budget. County dollars are leveraged to obtain state, federal, and other dollars for professional staff and enhanced program support.

Soil & Water Conservation Districts

The East/West Multnomah Soil and Water Conservation District contribution will help this program develop and direct programs that assist landowners in the selection and application of environmentally accepted practices that conserve, enhance, and protect land, water and wildlife resources.

Food Stamps

The Food Stamps contribution is paid to the Oregon State Adult and Family Services Division which administers the Food Stamps Program, for which the County is charged the cost of administration within Multnomah County.

Association for Portland Progress

The Association for Portland Progress (APP) contribution is assessed by the APP for the Downtown Business Improvement District (also known as the "Clean & Safe District"). Multnomah County's contribution is designated for Project Respond, a program to help the homeless mentally ill in downtown Portland. This program is consistent with the mission of the Downtown Business Improvement District.

Business Income Tax

Business Income Tax budgeted here is the amount to be shared by the four east County cities of Gresham, Troutdale, Wood Village and Fairview. It is 25% of the 0.6% tax on business income.

County School Fund

The County School fund is required by ORS 328.005. The County provides County schools with \$10 from General Fund revenues for each child within Multnomah County between the ages of four and twenty. Interest earnings on these are also budgeted. The County must also add to the fund 25% of the money received from the sale of timber cut on Federal forest reserves.

**Building
Management
for State
Required
Functions**

This section accounts for the costs of building management for state required functions such as the Courts and Tax Supervising housed at various County sites.

<u>Costs by Program</u>	1998-99	1999-2000	2000-01	
	Actual	Adopted Budget	Adopted Budget	Difference
Metropolitan Human Rights Center	\$151,163	\$201,489	\$162,838	(\$38,651)
Elders in Action	\$70,272	\$111,326	\$154,655	\$43,329
Regional Arts & Culture Council	\$559,354	\$538,619	\$538,619	\$0
OSU Extension Service	\$204,592	\$207,661	\$212,661	\$5,000
Soil & Water Districts	\$43,785	\$64,442	\$49,442	(\$15,000)
Food Stamps	\$0	\$65,352	\$65,352	\$0
Multnomah County Schools	\$15,319,000	\$1,300,000	\$0	(\$1,300,000)
Association for Portland Progress	\$123,134	\$124,981	\$124,981	\$0
Progress Board	\$73,419	\$88,632	\$88,632	\$0
Cultural Diversity Conference	\$32,788	\$35,100	\$35,100	\$0
Business Income Tax	\$3,912,033	\$3,739,497	\$3,669,819	(\$69,678)
County School Fund	\$1,623,263	\$1,724,500	\$1,550,000	(\$174,500)
Building Space for State-Required	<u>\$3,183,062</u>	<u>\$3,048,202</u>	<u>\$2,428,023</u>	<u>(\$620,179)</u>
Total Costs	\$25,295,865	\$11,249,801	\$9,080,122	(\$2,169,679)

Nondepartmental

Non-County Agencies

Key Result Measures	Program	FY 97 Actual	FY 98 Actual	FY 99 Actual	FY 00 Estimate	FY 01 Estimate
% of existing businesses that comply with the ADA due to MHRC contact	<i>MHRC</i>	68%	70%	70%	70%	70%
% of participants in "Dynamic Differences" who use skills learned in workshops	<i>MHRC</i>	94%	85%	85%	70%	75%
Volunteer satisfaction	<i>Elders in Action</i>	93%	90%	90%	95%	95%
People served through the Neighborhood Arts Program	<i>RACC</i>	5,992	41,000	37,227	39,500	47,000
Total number of children participating in arts in education programs	<i>RACC</i>	28,364	28,500	29,264	30,644	31,000
Amount of private funding leveraged by public support (in millions)	<i>RACC</i>	\$15.9	\$16.0	\$16.7	\$17.8	\$17.8
Lifelong learning: Agent contact	<i>OSU Extension</i>	43,000	45,000	57,500	53,505	50,000
Lifelong learning: New volunteers trained	<i>OSU Extension</i>	900	630	790	795	800
Lifelong learning: Volunteer contacts	<i>OSU Extension</i>	55,000	55,000	125,375	120,275	100,000
# of participants in the Oregon Food Stamp Family Nutrition Education Program who report positive behavior change	<i>OSU Extension</i>	3,500	3,000	2,116	1,963	2,000
Dollar impact of Agricultural Program on Farm-Gate Values (in \$ millions)	<i>OSU Extension</i>	\$1.5	\$1.0	\$1.4	\$1.4	\$1.5

Nondepartmental

Independent County Organizations

Independent County Organizations

Independent county organizations provide oversight of and community involvement with County departments.

Significant budget changes include:

- The Commission on Children, Families, and Communities added three positions mid-year in FY 00.
- The Tax Supervising and Conservation Commission added one position mid-year.
- A reduction of \$46,170 in the Local Public Safety Coordinating Council reflects the removal of a contract position for oversight of the DSS-Justice data warehouse project. A permanent position for this project has been budgeted in the Department of Support Services.

Independent County Organizations	1998-99 Actual	1999-2000 Current Estimate	1999-2000 Adopted Budget	2000-01 Adopted Budget	Difference
Staffing FTE	15.16	19.90	16.90	21.00	4.10
Personal Services	\$978,414	\$1,126,421	\$1,171,247	\$1,412,509	\$241,262
Contractual Services	\$432,221	\$471,017	\$1,855,768	\$1,921,912	\$66,144
Materials & Supplies	\$315,977	\$398,614	\$406,487	\$510,506	\$104,019
Capital Outlay	\$0	\$0	\$0	\$0	\$0
Total Costs	\$1,726,612	\$1,996,053	\$3,433,502	\$3,844,927	\$411,425

Citizen Involvement Committee

The Citizen Involvement Committee's (CIC) mission is to involve, educate, empower and integrate the people of Multnomah County into all aspects of policy and decision-making within County government. The CIC is responsible for ensuring that citizen concerns are heard and accounted for early in the formal decision-making process, and working with citizen boards, commissions, task forces, associations, ad hoc groups and individuals to help elected officials exercise home rule authority.

The Citizen Involvement Committee was created by a vote of the people in 1984 and mandated in the County Charter [Ref: Chapter 3.75 Multnomah County Home Rule Charter (see also: Multnomah County Code 2.30.640)].

FY 2000: 3.00 FTE

FY 2001: 3.00 FTE

Tax Supervising and Conservation Commission

The Tax Supervising and Conservation Commission (TSCC) was established in 1919 by the Oregon Legislature to supervise the budgeting and taxing activities of local governments. In Multnomah County. Created by ORS 294.610 and currently limited to counties over 500,000 in population, the Commission presently exercises jurisdiction over thirty-six municipal entities.

TSCC's FY 2000-01 goals are:

1. Ensure that each entity abides by local budget law.
2. Communicate local government financial information in a clear, objective, and unbiased manner.
3. Provide local government staff with technical advice and assistance.
4. Promote the efficiency and effectiveness of each entity.
5. Establish a work group, made up of the taxing districts in the county, to review the funding for TSCC with the intent that any necessary legislation would be ready for the 2001 session.

TSCC is governed by an independent panel of five citizen volunteers appointed by the Governor to four-year terms. The Commission's budget of \$280,000 is set by state statute. The Attorney General is designated by law as legal counsel.

FY 2000: 3.00 FTE

FY 2001: 4.00 FTE

Key Result Measures	Program	FY 97 Actual	FY 98 Actual	FY 99 Actual	FY 00 Estimate	FY 01 Estimate
Percent of respondents who report positive use of CIC publications	CIC	61.7%	65.3%	60%	60%	60%
Percent of CIC participants who report positive experiences	CIC	88.3%	86.5%	80%	80%	80%

Local Public Safety Coordinating Council

The Council's goals are to protect personal safety and property, quality of life and opportunity, the victims of crime, and Constitutional principles of fairness, equity, and due process.

Mandated in 1995 by Senate Bill 1145 and Multnomah County ordinance 839, the Council is charged with planning for the use of state and local resources to serve local offenders and coordinating local criminal justice policy.

Key accomplishments of the Council for the past year include:

- Implemented justice agency activities to reflect changed funding levels from the State
- Continued to improve the efficiency and effectiveness of police, Court, Community Justice, Sheriff's, DA's and indigent defense operations
- Transitioned the Decision Support System (DSS-Justice) from LPSCC staff and consultants to successful Multnomah County support and operation
- Developed a support group for DSS-Justice users
- Continued the development of information systems and new equipment through the Bond Technology Program
- Planned for improved domestic violence intervention and prevention
- Planned to reduce the over-representation of minorities in the justice system
- Assisted the Board in considering possible components of a public safety levy to submit to voters in November, 2000
- Attempted to broaden the scope of the local Drug Court to include a wider range of alcohol and drug affected offenders, and to create a juvenile drug court
- Addressed the need to reduce the number of mentally ill offenders in jail
- Continued to help the County Commissioners plan for siting a new jail and secure alcohol and drug facilities, funded by the 1996 public safety bond
- Continued to address the need to reduce the number of gun-related violent incidents among young people
- Supported the Progress Board benchmark audit of recidivism.

Action Plans:

- Conclude the Bond Technology Program.
- Set one to three Council priorities for 2000-2001.
- Support and conduct program evaluation and research activities to clarify which justice activities work best to reduce recidivism.

Continue active Council projects and priorities (see above), particularly to enhance DSS-Justice and broaden its appropriate use.

FY 2000: 2.00 FTE FY 2001: 2.00 FTE

Nondepartmental

Independent County Organizations

Commission on Children, Families, and Communities

The Commission's strategic plan presents three goals for children and families:

- *Young children entering school ready to succeed;*
- *Safe families living in safe neighborhoods;*
- *Children and youth succeeding in their education.*

The Commission on Children, Families, and Communities is an appointed citizen body charged by state statute with several significant responsibilities. According to state law, "[t]he main purpose... of a local Commission on Children and Families [is] to develop policy and oversee the implementation of a local coordinated comprehensive plan.

Additionally the Commission is charged with other responsibilities under state law, in its capacity as Multnomah County's Community Action Board. As such the Commission is responsible for overseeing Multnomah County's anti-poverty efforts, and ensuring the participation of low income people in planning and policy setting.

To achieve its goals, the Commission has invested its resources in:

- A community wide campaign for youth success, called Take the Time. It is based on a survey of over 10,000 local youth, who identified the presence of 40 proven, practical things, called "assets," that help young people succeed and overcome obstacles.
- A collaborative initiative called Early Words, that seeks to improve the language and literacy development of Multnomah County's youngest children through the investments of the Commission, Legacy Health System, Portland State University, the United Way, and other public and private partners.
- A portfolio of contracted human services, that are administered by Multnomah County departments.

FY 2000: 8.90 FTE

FY 2001: 11.90 FTE

<u>Costs by Program</u>	1998-99	1999-2000	2000-01	
	<u>Actual</u>	<u>Adopted Budget</u>	<u>Adopted Budget</u>	<u>Difference</u>
Citizen Involvement Committee	\$192,529	\$210,494	\$225,555	\$15,061
Tax Supervision & Conservation C	\$213,705	\$228,062	\$280,000	\$51,938
Commission on Children, Families	\$1,065,363	\$2,709,994	\$3,095,590	\$385,596
Local Public Safety Coordinating C	<u>\$255,015</u>	<u>\$284,952</u>	<u>\$243,782</u>	<u>(\$41,170)</u>
Total Costs	\$1,726,612	\$3,433,502	\$3,844,927	\$411,425

Accounting Entities

This section accounts for expenditures in dedicated funds and in trust funds that the County maintains.

Debt schedules for the Capital Lease Retirement fund follow on pages 34-40.

Significant budget changes include:

- FY 01 is the first year of the PERS Pension Bond Fund, dedicated to repaying bonds issued to pre-pay the County's unfunded PERS liability.

<u>Accounting Entities</u>	1998-99	1999-2000	1999-2000	2000-01	
	<u>Actual</u>	<u>Current Estimate</u>	<u>Adopted Budget</u>	<u>Adopted Budget</u>	<u>Difference</u>
Staffing FTE	0.00	0.00	0.00	0.00	0.00
Personal Services	\$0	\$0	\$0	\$0	\$0
Contractual Services	\$7,076,390	\$16,294,696	\$16,294,696	\$16,110,800	(\$183,896)
Materials & Supplies	\$88,601,001	\$25,305,569	\$25,305,569	\$40,101,107	\$14,795,538
Capital Outlay	<u>\$610,746</u>	<u>\$395,000</u>	<u>\$395,000</u>	<u>\$1,077,513</u>	<u>\$682,513</u>
Total Costs	\$96,288,137	\$41,995,265	\$41,995,265	\$57,289,420	\$15,294,155

Tax Revenue Anticipation Notes	The Tax Revenue Anticipation Notes (TRAN's) appropriation repays short-term loans in anticipation of receipt of property taxes.
Capital Debt Retirement Fund	Accounts for the principal and interest payments on limited tax obligation bonds, full faith and credit obligations, Certificates of Participation or other financing agreements issued to acquire equipment, land, facilities and/or construct facilities that for County use. Revenues consist of service reimbursements and cash transfers from other County funds.
GO Bond Sinking Fund	Accounts for expenditures for acquiring property, remodeling, and construction of County facilities. Resources are derived from certificates of participation or other financing proceeds and General Fund service reimbursements.
Equipment Lease Purchase Fund	Accounts for expenditures for long-term lease purchases of equipment. Resources are derived from certificates of participation proceeds and other lease/purchase agreements and General Fund service reimbursements.
Revenue Bond Fund	Accounts for the principal and interest payments on bonds issued to acquire and construct non-profit facilities that are being financed in partnership with the County. The revenues are derived from lease of the facilities constructed with bond proceeds and from the pledge of the Motor Vehicle Rental Tax, a General Fund Revenue.
Special Excise Taxes Fund	Accounts for a portion of the County's transient lodging taxes collected from all hotels and motels in the County and motor vehicle rental tax collected from rental agencies. Expenditures are to be used for Convention Center and regional arts and culture purposes pursuant to Multnomah County Code 11.300 and 11.400. Prior to 1999-2000, the fund was named Transient Lodging Tax Fund. The amount budgeted is forwarded to Metro, the lead agency responsible for the Convention Center.
Capital Acquisition Fund	Accounts for capital purchases with economic payoffs of less than five years. Expenditures will be reimbursed over time by service reimbursements charged to the budgets of programs for which equipment is purchased.
PERS Bond Sinking Fund	Accounts for the principal and interest payments on pension obligation revenue bonds issued to retire the County's PERS unfunded actuarial accrued liability. The revenues are derived from charge backs to departments based on their departmental personnel cost.

Nondepartmental

Accounting Entities

<u>Costs by Program</u>	<u>1998-99</u>	<u>1999-2000</u>	<u>2000-01</u>	
	<u>Actual</u>	<u>Adopted</u>	<u>Adopted</u>	<u>Difference</u>
		<u>Budget</u>	<u>Budget</u>	
Tax Anticipation Notes	\$523,653	\$580,000	\$580,000	\$0
Capital Lease Retirement Fund	\$8,058,646	\$10,169,544	\$16,335,012	\$6,165,468
GO Bond Sinking Fund	\$80,690,580	\$14,523,030	\$14,296,872	(\$226,158)
Equipment Lease Purchase Fund	\$790,180	\$175,000	\$1,500,000	\$1,325,000
Revenue Bond Fund	\$66,998	\$133,995	\$545,895	\$411,900
Special Excise Taxes Fund	\$6,158,080	\$16,153,696	\$15,521,000	(\$632,696)
Capital Acquisition Fund	\$0	\$260,000	\$87,513	(\$172,487)
PERS Pension Bond Sinking Fund	\$0	\$0	\$8,423,128	\$8,423,128
Total Costs:	\$96,288,137	\$41,995,265	\$57,289,420	\$15,294,155

Trust Funds

Several Trust Funds maintained by Multnomah County are used to account for the receipt of resources held by the County in a fiduciary capacity. Disbursements are made in accordance with applicable agreements or legislative enactments for each particular fund.

Expenditures	1997-98	1998-99	1999-2000	2000-2001
Public Guardian Trust Fund	\$1,950,000	\$2,300,000	\$2,300,000	\$1,320,863
Sheriff's Revolving Fund	135,000	135,000	135,000	262,531
Inmate Trust Fund		4,800,000	4,800,000	6,607,609
Fair Apportionment Fund	0	0	Delete	
Medical Examiner Fund	5,000	5,000	9,000	24,461
Animal Control Grooming Area	1,000	1,000	1,000	294
Animal Control Adoption Outreach Project	25,000	60,000	125,000	64,568
Animal Care Trust	2,000	75,000	150,000	15,890
Lea Wikman Memorial	<u>3,500</u>	<u>3,500</u>	<u>3,600</u>	<u>4,166</u>
Total	\$2,104,100	\$7,379,500	\$7,523,600	\$8,300,382

Historical

This section of the budget shows historical expenditures for organizations or functions that the County no longer maintains, including the Boundary Commission, certain public safety districts, and the Columbia Gorge Interpretive Panel Project.

<u>Historical</u>	1998-99	1999-2000	1999-2000	2000-01	
	<u>Actual</u>	<u>Current</u>	<u>Adopted</u>	<u>Adopted</u>	<u>Difference</u>
		<u>Estimate</u>	<u>Budget</u>	<u>Budget</u>	
Staffing FTE	0.00	0.00	0.00	0.00	0.00
Personal Services	\$0	\$0	\$0	\$0	\$0
Contractual Services	\$498	\$0	\$0	\$0	\$0
Materials & Supplies	\$1,271	\$0	\$0	\$0	\$0
Capital Outlay	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Costs	\$1,769	\$0	\$0	\$0	\$0

Nondepartmental

Accounting Entities

Capital Lease Retirement

Fund: Scheduled Payments

Following are scheduled debt payments for Multnomah County facilities and equipment.

The Health Facilities payment schedule details repayment of loans for Health Department facilities in the Mead and McCoy Buildings, and for the Southeast, Midland, and Walnut Park health clinics. The Equipment Lease Payment schedule shows lease payments for computer and technology equipment in the Sheriff's Office.

Health Facilities				
Fees	Fiscal Year	Principal	Interest	Total
7,400	2001	955,000	704,721	1,659,721
7,400	2002	1,005,000	655,946	1,660,946
7,400	2003	1,045,000	604,745	1,649,745
7,400	2004	1,100,000	550,223	1,650,223
7,400	2005	1,160,000	491,131	1,651,131
7,400	2006	1,215,000	427,833	1,642,833
7,400	2007	1,275,000	360,692	1,635,692
7,400	2008	1,345,000	289,120	1,634,120
7,400	2009	1,415,000	212,785	1,627,785
7,400	2010	1,120,000	141,201	1,261,201
7,400	2011	730,000	87,075	817,075
	2012	350,000	54,976	404,976
	2013	370,000	33,826	403,826
	2014	390,000	11,475	401,475
		<u>13,475,000</u>	<u>4,625,749</u>	<u>18,100,749</u>
<u>Buildings</u>				
McCoy				
Mead				
SE Health Clinic				
Mid County Health Clinic				
Hooper Detox Parking				
Walnut Park Facility Health				

Equipment			
Fiscal Year	Principal	Interest	Total
2001	405,000	9,315	414,315
	<u>405,000</u>	<u>9,315</u>	<u>414,315</u>

Capital Lease (Continued)

Retirement

Fund: Scheduled
Payments

The following schedules detail repayment of loans for the Yeon Shops, the Hawthorne Bridge, the McCoy Building, the Juvenile Justice Complex, computer equipment, and the North Portland Health Clinic.

1998 COP				
Fees	Fiscal Year	Principal	Interest	Total
35,000	2001	2,696,300	1,711,590	4,407,890
35,000	2002	2,802,235	1,602,433	4,404,668
35,000	2003	2,936,820	1,472,154	4,408,974
25,000	2004	2,215,000	1,364,574	3,579,574
25,000	2005	2,315,000	1,256,986	3,571,986
25,000	2006	2,440,000	1,144,055	3,584,055
25,000	2007	2,555,000	1,022,230	3,577,230
25,000	2008	2,690,000	891,105	3,581,105
25,000	2009	2,825,000	753,230	3,578,230
25,000	2010	2,960,000	616,745	3,576,745
25,000	2011	3,100,000	480,360	3,580,360
25,000	2012	3,250,000	332,648	3,582,648
25,000	2013	3,405,000	175,443	3,580,443
1,000	2014	355,000	86,994	441,994
1,000	2015	375,000	69,563	444,563
1,000	2016	395,000	50,983	445,983
1,000	2017	410,000	31,360	441,360
200	2018	435,000	10,658	445,658
		38,160,355	13,073,111	51,233,466
Y2K Remediation				
Included in ISD Budget		892,765	72,235	965,000
Total		892,765	72,235	965,000

Capital Lease (Continued)

Retirement

Fund: Scheduled

Payments

The Portland Building debt schedule details the remaining payments to the City of Portland for two floors in the Portland building.

Portland Building			
Fiscal Year	Principal	Interest	Total
2001	171,824	160,066	331,890
2002	186,561	145,329	331,890
2003	202,563	129,327	331,890
2004	219,937	111,953	331,890
2005	238,802	93,008	331,810
2006	259,285	72,605	331,890
2007	281,525	50,365	331,890
2008	305,671	26,219	331,890
	<u>1,866,168</u>	<u>788,872</u>	<u>2,655,040</u>

Probation Building				
Fees	Fiscal Year	Principal	Interest	Total
600	2001	60,000	2,040	62,040

Capital Lease (Continued)

Retirement

Fund: Scheduled

Payments

The following schedule details the repayment of the loan taken out for purchase and upgrade of the Multnomah Building. This building will house County administrative offices, including the offices of the Chair and the Board of County Commissioners.

1999A COP (Multnomah Building)				
Fees	Fiscal Year	Principal	Interest	Total
15,000	2001	1,165,000	1,577,643	2,742,643
15,000	2002	1,215,000	1,530,043	2,745,043
15,000	2003	1,265,000	1,478,861	2,743,861
15,000	2004	1,320,000	1,423,930	2,743,930
15,000	2005	1,375,000	1,368,380	2,743,380
15,000	2006	1,430,000	1,312,280	2,742,280
15,000	2007	1,490,000	1,253,880	2,743,880
15,000	2008	1,550,000	1,192,111	2,742,111
15,000	2009	1,615,000	1,126,227	2,741,227
15,000	2010	1,685,000	1,056,506	2,741,506
15,000	2011	1,760,000	982,200	2,742,200
15,000	2012	1,840,000	902,300	2,742,300
15,000	2013	1,925,000	816,625	2,741,625
15,000	2014	2,125,000	721,881	2,846,881
15,000	2015	2,120,000	623,713	2,743,713
15,000	2016	2,250,000	525,387	2,775,387
15,000	2017	2,325,000	419,544	2,744,544
15,000	2018	2,435,000	306,494	2,741,494
15,000	2019	2,555,000	187,981	2,742,981
15,000	2020	2,680,000	63,650	2,743,650
		<u>36,125,000</u>	<u>18,869,636</u>	<u>54,994,636</u>
Projects				
Multnomah Building				

Capital Lease

(Continued)

Retirement

Fund: Scheduled

Payments

The schedule below details repayment of a COP for: construction at the intersection of SE 257th Avenue at SE Orient Drive, Multnomah Building deferred maintenance and energy upgrades, the MERLIN system, Assessment & Taxation computer equipment, East County facilities for Health, Aging & Disabilities Services, and the Sheriff's Office, the Peninsula Probation Office, the Blanchard Building, Mixed-use Library Facilities, ISD computer equipment, the Mead Building, the McCoy Building, and space in the Justice Center for the Sheriff's Office Records Unit.

Series 2000 COP				
Fees	Fiscal Year	Principal	Interest	Total
15,000	2001	2,939,800	3,149,100	6,088,900
15,000	2002	3,062,000	3,001,406	6,063,406
15,000	2003	3,219,100	2,847,575	6,066,675
15,000	2004	3,371,100	2,685,860	6,056,960
15,000	2005	3,543,000	2,516,517	6,059,517
15,000	2006	3,550,000	2,347,613	5,897,613
15,000	2007	3,735,000	2,161,238	5,896,238
15,000	2008	3,935,000	1,965,150	5,900,150
15,000	2009	2,675,000	1,758,563	4,433,563
15,000	2010	2,820,000	1,611,438	4,431,438
15,000	2011	2,975,000	1,470,438	4,445,438
15,000	2012	3,140,000	1,321,687	4,461,687
15,000	2013	3,315,000	1,164,687	4,479,687
15,000	2014	3,505,000	994,794	4,499,794
15,000	2015	3,705,000	810,781	4,515,781
15,000	2016	2,015,000	616,268	2,631,268
15,000	2017	2,135,000	510,481	2,645,481
15,000	2018	2,260,000	395,725	2,655,725
15,000	2019	2,395,000	271,425	2,666,425
15,000	2020	2,540,000	139,700	2,679,700
		60,835,000	31,740,446	92,575,446
ISD Computer Equip		380,000	46,792	426,792
Total		\$ 61,215,000	\$ 31,787,238	\$ 93,002,238

Nondepartmental

Accounting Entities

Capital Lease (Continued)

Retirement

Fund: Scheduled Payments

The schedules below detail repayment of intergovernmental agreements entered into in 1996 and 1997 with the State of Oregon for energy loans used to improve energy conservation efforts in four County buildings.

Courthouse Feb 96			
Fiscal Year	Principal	Interest	Total
2001	27,233	30,451	57,684
2002	29,260	28,424	57,684
2003	31,438	26,246	57,684
2004	33,778	23,906	57,684
2005	36,291	21,393	57,684
2006	38,993	18,691	57,684
2007	41,895	15,789	57,684
2008	45,012	12,672	57,684
2009	48,362	9,322	57,684
2010	51,962	5,722	57,684
2011	51,020	1,857	52,877
	<u>435,244</u>	<u>194,473</u>	<u>629,717</u>

Elections Dec 96			
Fiscal Year	Principal	Interest	Total
2001	3,269	1,375	4,644
2002	3,467	1,177	4,644
2003	3,678	966	4,644
2004	3,901	743	4,644
2005	4,138	506	4,644
2006	4,389	255	4,644
2007	1,907	28	1,935
	<u>24,749</u>	<u>5,050</u>	<u>29,799</u>

Kelly Jan 97			
Fiscal Year	Principal	Interest	Total
2001	5,055	2,757	7,812
2002	5,433	2,379	7,812
2003	5,839	1,973	7,812
2004	6,275	1,537	7,812
2005	6,744	1,068	7,812
2006	7,248	564	7,812
2007	3,825	81	3,906
	<u>40,419</u>	<u>10,359</u>	<u>50,778</u>

McCoy Oct 96			
Fiscal Year	Principal	Interest	Total
2001	7,980	4,104	12,084
2002	8,573	3,511	12,084
2003	9,210	2,874	12,084
2004	9,894	2,190	12,084
2005	10,630	1,454	12,084
2006	11,420	664	12,084
2007	2,984	36	3,020
	<u>60,691</u>	<u>14,833</u>	<u>75,524</u>

Nondepartmental

Accounting Entities

Capital Lease (Continued)

Retirement

Fund: Scheduled Payments

The schedules below detail repayment of intergovernmental agreements entered into in 1999 with the State of Oregon for energy loans used to improve energy conservation efforts in four County buildings.

Justice Center Nov 99

Fiscal Year	Principal	Interest	Total
2001	5,507	3,781	9,288
2002	5,841	3,447	9,288
2003	6,195	3,092	9,287
2004	6,571	2,717	9,288
2005	6,969	2,319	9,288
2006	7,391	1,897	9,288
2007	7,839	1,448	9,287
2008	8,314	973	9,287
2009	8,818	469	9,287
2010	3,056	39	3,095
	<u>66,501</u>	<u>20,182</u>	<u>86,683</u>

Animal Shelter Nov 99

Fiscal Year	Principal	Interest	Total
2001	5,655	7,521	13,176
2002	6,315	7,160	13,475
2003	6,698	6,778	13,476
2004	7,105	6,371	13,476
2005	7,535	5,941	13,476
2006	7,992	5,483	13,475
2007	8,476	4,999	13,475
2008	8,990	4,486	13,476
2009	9,535	3,940	13,475
2010	10,065	3,362	13,427
2011	10,675	2,749	13,424
2012	11,376	2,099	13,475
2013	12,067	1,409	13,476
2014	12,798	678	13,476
2015	4,436	56	4,492
	<u>129,718</u>	<u>63,032</u>	<u>192,750</u>

Various Feb 99

Fiscal Year	Principal	Interest	Total
2001	12,225	8,734	20,959
2002	13,021	7,938	20,959
2003	13,870	7,089	20,959
2004	14,774	6,185	20,959
2005	15,737	5,222	20,959
2006	16,762	4,197	20,959
2007	17,855	3,104	20,959
2008	19,018	1,941	20,959
2009	20,257	702	20,959
	<u>143,519</u>	<u>45,112</u>	<u>188,631</u>