



MULTNOMAH COUNTY OREGON

BOARD OF COUNTY COMMISSIONERS
ROOM 605, COUNTY COURTHOUSE
1021 S.W. FOURTH AVENUE
PORTLAND, OREGON 97204

GLADYS McCOY • Chair • 248-3308
PAULINE ANDERSON • District 1 • 248-5220
GRETCHEN KAFOURY • District 2 • 248-5219
CAROLINE MILLER • District 3 • 248-5217
POLLY CASTERLINE • District 4 • 248-5213
JANE McGARVIN • Clerk • 248-3277

1988-1989 BUDGET HEARING SCHEDULE

The following is a schedule of the 1988-89 Budget Hearings by the Multnomah County Board of Commissioners sitting as the Budget Committee. All sessions will be held in Room 602 of the Multnomah County Courthouse, 1021 SW Fourth Avenue, Portland, with the exception of the evening hearing on April 25, which will be held at the Gresham City Hall Council Chambers, 1333 NW Eastman Parkway. The public is invited to all sessions.

Thursday, April 7	11:00 AM	Formal Meeting
	9:30 AM	Executive Budget Presentation
	10:00 AM	Opening Organizational Meeting
		Revenue Overview
Monday, April 11	9:00 AM	Sheriff's Budget
	9:30 - 10:00 AM	CBAC (See note)
	1:30 PM	Public Hearing on Sheriff's Budget; work session on Sheriff's Budget
Tuesday, April 12	9:00 AM	Informal
	9:30 AM	Nondepartmental (Auditor, BCC, Chair, Tax Supervising, CIC and Library)
	10 - 10:30 AM	CBAC
	1:30 PM	Public Hearing on Nondepartmental and Library; work session on Nondepartmental and Library
Wednesday, April 13	9:00 AM	Dept. of Human Services (DHS) Budget
	9:30 - 10 AM	CBAC
	1:30 PM	Public Hearing on DHS Budget; work Session on DHS Budget

Thursday, April 14	9:00 AM	Formal Meeting
	9:30 AM	Dept. of Justice Services (DJS) Budget (Except Sheriff)
	10 - 10:30 AM	CBAC
	1:30 PM	Public Hearing on DJS Budget (everything but Sheriff); work session on DJS Budget
Friday, April 15	9:00 AM	Dept. of Environmental Services (DES) Budget
	9:30 - 10 AM	CBAC
	1:30 PM	Public Hearing on DES Budget; work session on DES Budget
Monday, April 18	9:00 AM	Dept. of General Services (DGS) Budget
	9:30 - 10 AM	CBAC
	1:30 PM	Public Hearing on DGS Budget; Work Session on DGS Budget
Tuesday, April 19	9:00 AM	Planning/Informal
	9:30 AM	Work Session DHS Budget
	1:30 PM	Work Session on Sheriff's Budget
	7:00 PM	EVENING MEETING/COURTHOUSE SERVICE DISTRICTS PUBLIC HEARING ON ENTIRE COUNTY BUDGET
Wednesday, April 20	9:00 AM	Work Session DJS Budget
	1:30 PM	Work Session on DGS Budget
Thursday, April 21	9:00 AM	Formal Meeting
	9:30 AM	Work Session on Non-Departmental, Library and DES
Monday, April 25	9:00 AM	General Work Session
	1:30 PM	General Work Session
	7:00 PM	Evening meeting - Gresham City Hall (1333 NW Eastman Parkway) - PUBLIC HEARING ON ADOPTION OF THE BUDGET
Tuesday, April 26	9:00 AM	Adoption of Budget

NOTES:

1. Work sessions will begin immediately after Public Hearings are concluded.
2. Normally, sessions will run from 9 AM to Noon, and from 1:30 PM to 5 PM; evening sessions begin at 7 PM and are expected to end by 10 PM.
3. Other external organizations have now been included with Departments.
4. Public testimony will be taken only at the times indicated for public testimony unless otherwise noted. Length of testimony will generally be limited to three minutes per person. Written testimony will be accepted at any session.
5. CBAC means the Citizen Budget Advisory Committee.

For additional information regarding the schedule, call the Clerk of the Board's Office at 248-3277.

jm
0343C.8-10.2

DEPARTMENT OF GENERAL SERVICES

BUDGET PRESENTATION

1988-89

MULTNOMAH COUNTY
DEPARTMENT OF GENERAL SERVICES
MISSION

To provide excellence in internal management services to County officials and departments and to ensure compliance with State and County mandated statutory requirements for assessment and taxation and elections services while maintaining a high level of commitment to excellent public service.

**MULTNOMAH COUNTY
DEPARTMENT OF GENERAL SERVICES
BUDGET PRESENTATION
TO THE
BOARD OF COUNTY COMMISSIONERS**

**April 18, 1988
9:00 a.m.**

DEPARTMENTAL OVERVIEW

1987-88 has been the year of organizational alignment for the Department of General Services. The Department has focused on its customers, internal and external, and on its charge to manage the financial and human resources of the County. Development of the Department's missions, key objectives, accountabilities and performance expectations form the foundation of the alignment process. Staff have created work plans both to communicate what they do and to guide their work. Some organizations like Employee Relations, Labor Relations and Finance were reorganized in order to position themselves for strategic planning and budgeting and comprehensive human resources management. Other organizations like Assessment & Taxation and the Information Services Division reorganized their internal functions to more effectively meet the needs of their customers and to provide efficiency within their internal management structure.

We also had some management changes. Some managers were not comfortable with new accountabilities and decided to leave. Other managers were recruited elsewhere while some, after many years of distinguished service, retired.

In my budget presentation last year, I informed you that this organization's focus in the 1987-88 year needed to be on **customer satisfaction** (including taxpayers in the case of A&T and Elections), **quality of service provided**, **leadership in data processing strategic planning**, **use of technology for operational efficiency** and **administrative redundancy**. We have focused on those elements and, as a result, some of the changes that I described above were made. There are more to come. Before June 30, the Board will have an opportunity to decide what the County's Risk Management Program and organization will look like. The Board should also receive this year (through the Strategic Planning Committee) the process and calendar for the Strategic Plan which will lead the County into the 1989-90 budget year.

The 1988-89 Proposed Budget for General Services provides the resources to move forward in several areas of need which have been identified and requested by its customers, its Citizen Advisory Committee, the Chair, the Strategic Planning Committee and its auditors, both internal and external. To accomplish this, the General Services managers began work on their 1988-89 work plans and personal performance plans at an all-day work session on April 5. These will be completed by June 30. Some key goals that they will focus on are the following:

- The completion of a Multnomah County strategic plan by December 1, 1988.

- To have the LGFS Information System designed to meet County managers requirements for information. (First year of a two-year project.)
- To establish an approach to fringe benefits and benefits planning which emphasizes cost containment and the management of the plans.
- To negotiate and establish quality labor agreements which fit within the policy parameters set by the Board.
- To reduce the rate of payments from all funds by managing the County's risks, especially in the areas of Workers' Compensation and grievance settlements.
- To improve Assessment and Taxation's labor intensive automated system and define the requirements for updating the system.
- To complete a fair and equitable classification/compensation plan for all County employees.
- To complete at least one service improvement project in each Division which results in cost savings or doing more with the same or fewer resources.
- To implement the second year of a performance-based management model within DGS which requires each organization to have in place missions, objectives, work plans and personal performance plans for all employees. (See Appendices.)
- To identify the cost (Countywide) of mandated services and discretionary dollars.
- To implement budget impact statements which will provide the Board with information on true cost and impact of budget decisions.
- To improve contract procedures.
- To bring Assessment and Taxation appraisals into compliance with state requirements.

The 1988-89 Proposed Budget does not address all the infrastructure improvement needs that General Services has identified such as:

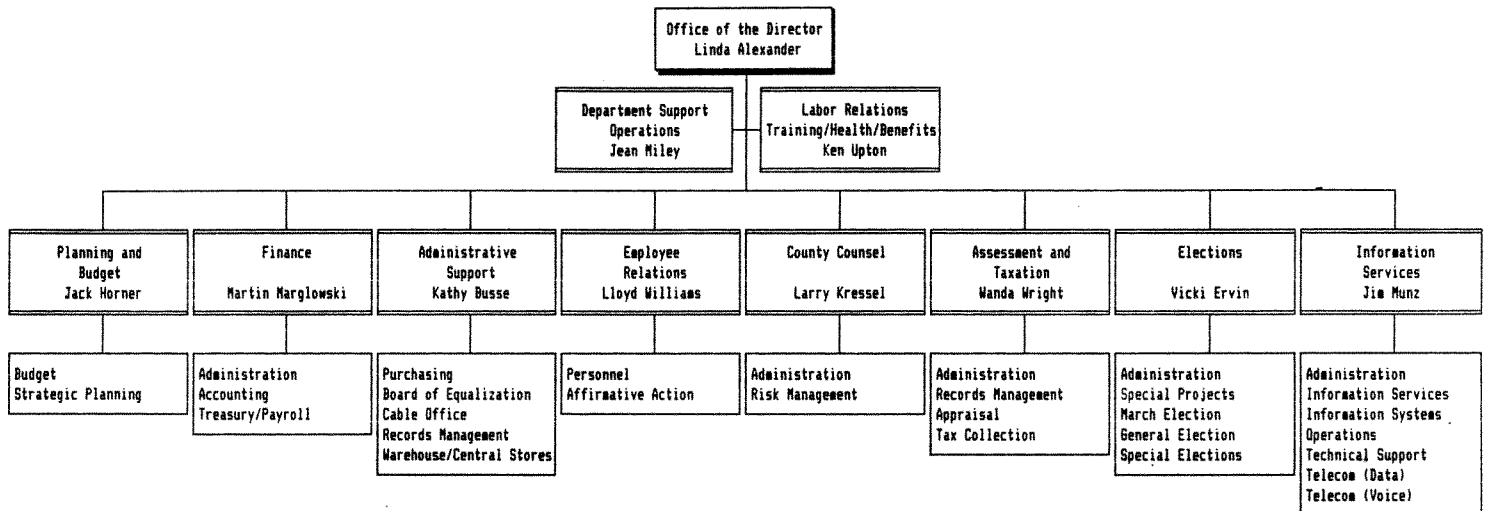
- Records management
- Long-term commitment to improve Assessment & Taxation systems
- A chief cartographer in Assessment & Taxation
- Full implementation of personal computer support
- Office automation network support
- Countywide training needs

- User-friendly software for greater efficiency in data processing
- Contract management for compliance with insurance and liability issues
- Obsolete microfilm readers used by the public

We are committed to exploring alternative approaches to doing business and to become more efficient and effective in order to divert our resources to the above high priority needs. The Board can expect to hear from us during the year with proposals for alternate use of funds or other solutions requiring budget modifications (not necessarily increases).

1527F

DEPARTMENT OF GENERAL SERVICES
FISCAL YEAR 1988-89 STRUCTURE



FUNCTIONAL OVERVIEW

**DEPARTMENT OF GENERAL SERVICES
PROPOSED BUDGET 1988-89**

FUNCTIONAL OVERVIEW

Direct Services to the Public

	<u>ADOPTED 1987-88</u>	<u>PROPOSED 1988-89</u>
Administrative Support Division		
Board of Equalization	\$ 87,879	\$ 95,804
Cable Office - Cable Fund	893,395	867,786
Division of Assessment and Taxation	5,090,150	5,225,534
Elections Division	2,185,793	1,916,823
TOTAL		
General Fund Total	7,363,822	7,238,161
Cable Fund Total	893,395	867,786
Direct Services Total	8,257,217	8,105,947

Support Services to County Departments

	<u>ADOPTED 1987-88</u>	<u>PROPOSED 1988-89</u>
Labor Relations Section		
General Fund	\$ 207,499	\$ 344,494
Insurance Fund	160,041	258,079
Operations Unit	249,820	264,298
Planning and Budget Division	277,862	485,045
Finance Division	1,016,069	893,331
Administrative Support Division		
Purchasing, Records, Warehouse/Stores	696,696	778,892
Employee Relations Division	385,885	536,661
County Counsel's Office		
General Fund	753,312	733,163
Information Services Division		
Data Processing Fund	4,724,198	4,998,428
Telephone Fund	971,126	1,280,599
TOTAL		
General Fund Total	\$3,587,143	\$4,035,884
Insurance Fund Total	160,041	258,079
Data Processing Fund Total	4,724,198	4,998,428
Telephone Fund Total	971,126	1,280,599
Support Services Total	9,442,508	10,572,990

Insurance Fund Management

	<u>ADOPTED 1987-88</u>	<u>PROPOSED 1988-89</u>
Director's Office Insurance Fund	\$ 0	\$ 104,145
Labor Relations Insurance Fund	\$5,767,647	\$6,551,945
County Counsel Insurance Fund	\$2,161,007	\$2,240,183
TOTAL		
Insurance Fund Management Total	\$7,928,654	\$8,896,273

Department Management

	<u>ADOPTED 1987-88</u>	<u>PROPOSED 1988-89</u>
Director's Office	\$ 445,019	\$ 352,665
TOTAL		
General Fund Total	\$ 445,019	\$ 352,665
Department Management Total	\$ 445,019	\$ 352,665

GRAND TOTAL

	<u>ADOPTED 1987-88</u>	<u>PROPOSED 1988-89</u>
General Fund Total	11,395,984	11,626,710
Cable Fund Total	893,395	867,786
Insurance Fund Total	8,088,695	9,154,352
Data Processing Fund Total	4,724,198	4,998,428
Telephone Fund Total	971,126	1,280,599
GRAND TOTAL	26,073,398	27,927,875

FINANCIAL/DIVISIONAL OVERVIEW

**MULTNOMAH COUNTY
DEPARTMENT OF GENERAL SERVICES
PROPOSED BUDGET 1988-89**

FINANCIAL OVERVIEW

Total General Services Proposed 1988-89 Budget \$27,927,875

Comprised of:

General Fund (Includes \$2,309,484 in fees, cost recovery and transfers.)	11,626,710
Insurance Fund (Includes \$4,170,000 in beginning working capital; \$7,763,599 in service reimbursements; \$412,403 in cash transfers; \$360,000 in interest; \$470,000 in miscellaneous charges and recoveries; and \$12,000 in fees.)	9,154,352*
Data Processing Fund (Includes \$3,927,147 from General Fund; \$134,752 from the State; \$349,159 from the Fed/State Fund; \$166,785 in other service reimbursements; \$191,565 from outside users and miscellaneous charges; and \$246,035 in beginning working capital.)	4,998,428
Cable Fund	867,786
Telephone Fund (Includes \$574,900 in General Fund service reimbursements; \$350,905 in Fed/State service reimbursements; \$99,867 in other service reimbursements; \$233,892 from the State Courts; and \$23,831 from other system users.)	1,280,599

*In addition to the \$9,154,352 budget, \$4,033,650 is budgeted in contingency.

ORGANIZATIONAL OVERVIEW

<u>Office of the Director</u>	<u>ADOPTED 1987-88</u>	<u>PROPOSED 1988-89</u>
General Fund	4.00 FTE \$532,898	3.00 FTE \$352,665
Insurance Fund	0.00 FTE \$ 0	2.00 FTE \$104,145
Cable Fund	2.00 FTE \$893,395	0.00 FTE \$ 0

Explanation of Changes:

- Decrease of 1.0 FTE in General Fund and related materials and services reflects transfer of Board of Equalization to Administrative Support Division in 1988-89 Budget; Cable Fund staff and budget were also moved to the Administrative Support Division.
- Increase in FTE's in Insurance Fund reflects addition of two positions assigned to risk management and related materials and services and equipment.
- Payment for Northwest Family Network (\$13,500 in 1987-88; \$18,000 in 1988-89) has been transferred to the Labor Relations Section.
- Capital has been reduced to reflect ongoing capital replacement needs. The 1987-88 budget included \$108,000 for a replacement for A & T's tax collection processing machine.

	<u>ADOPTED</u> <u>1987-88</u>	<u>PROPOSED</u> <u>1988-89</u>
<u>Labor Relations</u>		
General Fund	4.00 FTE \$ 207,499	6.00 FTE \$ 344,494
Insurance Fund	5,927,688	6,810,024

Explanation of Changes:

- Increase in Personal Services includes addition of two FTE's for Labor Relations and the Health/Benefits Program and related equipment, materials and services. Two FTE's are funded by reimbursement from Insurance Fund.
- Increase of \$18,000 in Professional Services reflects transfer of payments for Northwest Family Network.
- Increase of \$19,750 reflects transfer of funding for Employee Bylines from Employee Relations to Labor Relations (budgeted at \$18,000 in 1987-88).
- Includes \$4,000 for employee service pins and certificates, previously paid for by Departments -- time and costs involved in charging costs to departments make this the more cost-effective approach.

	<u>ADOPTED</u> <u>1987-88</u>	<u>PROPOSED</u> <u>1988-89</u>
<u>Operations</u>		
General Fund	9.50 FTE \$249,820	9.50 FTE \$264,298

Explanation of Changes:

- Increase reflects pay equity and step increases and increased cost of materials and services.

	<u>ADOPTED 1987-88</u>	<u>PROPOSED 1988-89</u>
<u>Planning and Budget</u>		
General Fund	0.00 FTE \$ 0	10.00 FTE \$ 485,045

Explanation of Changes:

- In 1987-88, the Budget Office was part of the Finance Division. In 1986-87, 6.0 FTE's and \$277,862 were budgeted for the Budget Office. During 1987-88, a new Division of Planning and Budget was created with responsibility for strategic planning and budget. A Division Manager position was created (PM 2).
- Additional Personal Services increases reflect transfer of one position (Financial Spec 2) from Finance Division, and addition of two new positions to fully implement LGFS.
- Materials and Services increase reflects costs for implementing new planning functions and costs associated with LGFS positions.

	<u>ADOPTED 1987-88</u>	<u>PROPOSED 1988-89</u>
<u>Finance</u>		
General Fund	42.00 FTE \$1,721,243	22.00 FTE \$ 893,331

Explanation of Changes:

- Decrease reflects restructure of Division to move Budget Office into new Planning and Budget Division and Purchasing into new Administrative Support Division.
- In addition, one position (Financial Specialist 2) was transferred to Planning and Budget Division, Division Manager position was downgraded from a Program Manager 3 to a Program Manager 2 when responsibilities for Budget and Purchasing were moved, and one OA 2 position was eliminated in the Proposed Budget.
- Decrease in Professional Services reflect transfer of responsibility for payment for Single Audit to the Departments, where applicable.

	<u>ADOPTED 1987-88</u>	<u>PROPOSED 1988-89</u>
<u>Administrative Support</u>		
General Fund	0.00 FTE \$ 0	18.00 FTE \$ 872,696
Cable Fund	2.00 FTE \$893,395	2.00 FTE \$ 867,786

Explanation of Changes:

- Administrative Support Division was created during 1987-88 to incorporate functions from Finance (Purchasing), the Director's Office (Cable and Board of Equalization) and DES (Records). A Division Manager position was created. In the 1988-89 budget, the Central Stores/Warehouse function will be transferred from DES.
- In 1988-89, positions and funds requested in the Proposed Budget from the General Fund are Administration (1.5 FTE, \$79,269); Purchasing (11.0 FTE, \$428,997); Board of Equalization (1.5 FTE, \$95,804); Records (1.0 FTE, \$159,453); Central Stores/Warehouse (3.0 FTE, \$109,173).
- .5 FTE (Office Assistant 2) has been created in the Board of Equalization (previously budgeted as Temporary) and .5 FTE (Office Assistant 2) has been added erroneously in clerical support to the new Division. This error will be corrected through a technical amendment (\$11,088).
- Miscellaneous Materials and Services increases are for the Board of Equalization (supplies for computers, shelving and increase in rate for B of E members) and increased costs for operating Central Stores (costs not anticipated in 1987-88).

	<u>ADOPTED</u> <u>1987-88</u>	<u>PROPOSED</u> <u>1988-89</u>
<u>Employee Relations</u>		
General Fund	6.00 FTE \$326,490	8.00 FTE \$536,661

Explanation of Changes:

- Personal Services changes reflect the downgrading one position from Management Analyst to Administrative Technician, the transfer of the Affirmative Action Office from the Chair's Office and the addition of one Management Analyst to support the new classification/compensation plan.
- Increase in Professional Services reflects \$125,000 OTO budgeted for classification/compensation study.
- Increase in other Materials and Services reflect current higher costs of advertising and printing, previously underbudgeted.

	<u>ADOPTED</u> <u>1987-88</u>	<u>PROPOSED</u> <u>1988-89</u>
<u>County Counsel</u>		
General Fund	15.00 FTE \$ 753,312	14.00 FTE \$ 733,163
Insurance Fund	5.00 FTE \$2,161,007	5.00 FTE \$2,240,183

Explanation of Changes:

- 1.0 FTE was transferred to District Attorney for forfeitures during 1987-88.
- Anticipated cost for Burt vs. Blumenauer case has been increased from \$14,643 (1987-88) to \$45,000 (1988-89); the case is expected to go to trial in 1988-89.
- Other Materials and Services increases reflect actual cost of operating the office in 1987-88.

	<u>ADOPTED 1987-88</u>	<u>PROPOSED 1988-89</u>
<u>Assessment and Taxation</u>		
General Fund	133.00 FTE \$5,090,150	132.00 FTE \$5,225,534

Explanation of Changes:

- Decrease of 1.0 FTE is the cut of the Deputy (Management Assistant) position.
- Major increases are tied to the mapping project: the maintenance contract for the mapping system (\$37,524), a higher cost for the lease payment on the mapping system computer (\$11,243 higher than was budgeted in 1987-88), and additional supplies needed to operate the system (\$13,000) -- \$61,767 total. An additional \$15,291 is for the second year payment on the WANG system.

	<u>ADOPTED 1987-88</u>	<u>PROPOSED 1988-89</u>
<u>Elections</u>		
General Fund	17.00 FTE \$2,185,793	17.00 FTE \$1,916,823

Explanation of Changes:

- Major decrease is the result of budgeting for a General Election rather than a Primary Election (\$273,972).
- Temporary Personal Services reflect savings anticipated from use of the signature verification; exact savings are dependent on the scale of the election.
- Purchase of portable voting booths has been budgeted in 1988-89; it will offset \$17,000 annually in cartage costs for the old voting booths.

<u>Information Services</u>	<u>ADOPTED 1987-88</u>	<u>PROPOSED 1988-89</u>
General Fund (Telecommunications - Voice)	4.00 FTE \$ 147,419	0.00 FTE \$ 0
Telephone Fund	0.00 FTE \$ 971,126	5.00 FTE \$1,280,599
Data Processing Fund	60.00 FTE \$4,724,198	59.00 FTE \$4,998,428

Explanation of Changes:

- Loss of State Courts as a user caused the elimination of one programmer position in the D.P. Fund.
- Loss of Court's revenue and greater demand by County users resulted in no net change.
- Personal Services increase includes 4% wage setaside for cost-of-living adjustments.
- 4 FTE's previously funded by the General Fund transferred to the Telephone Fund in order to reflect the true costs of telephones. One position in the Telephone Fund was added to perform technical work now being done by outside vendors.

1540F/kd

APPENDICES

CURRENT SERVICE LEVEL BUDGET

DEPARTMENT OF GENERAL SERVICES
CURRENT SERVICE LEVEL BUDGET REQUEST

DEPARTMENT SUMMARY

<u>General Fund</u>	1987-88	1988-89	Difference	Percent
FTE's	239.0*	235.5	(3.5)	(1.5%)
Personal Services	\$ 8,486,761*	\$ 8,381,336	\$ (105,425)	(1.2%)
Materials & Services	2,788,854*	2,859,674	70,820	2.5%
Capital Outlay	<u>188,716*</u>	<u>68,908</u>	<u>(121,808)</u>	<u>(64.5%)</u>
Total	\$11,464,331*	\$11,309,918	\$ (154,413)	(1.3%)

Primary Election Adjusted Difference	\$ 276,910	\$ 122,497	1.1%
--------------------------------------	------------	------------	------

*Adjusted to include Records and Central Stores, budgeted in DES in 1987-88, and Affirmative Action/EEO, budgeted in the Chair's Office in 1987-88.

General Fund organization revenues for 1988-89 (estimated)

Indirect Cost receipts	\$ 1,079,157
Administrative Services Division miscellaneous	17,380
Assessment and Taxation fees	999,270
Elections recoveries and miscellaneous	<u>700,448</u>
Total	\$ 2,796,255

<u>Data Processing Fund</u>	1987-88	1988-89	Difference	Percent
FTE's	60.0	59.0	(1.0)	(1.7%)
Personal Services	\$ 2,354,800	\$ 2,446,345	\$ 91,545	3.9%
Materials & Services	2,351,383	2,417,508	66,125	2.8%
Capital Outlay	<u>60,350</u>	<u>134,575</u>	<u>74,225</u>	<u>23.0%</u>
Total	\$ 4,766,533	\$ 4,998,428	\$ 231,895	4.9%

Data Processing Fund revenues for 1988-89

State Courts	\$ 134,752
Title Companies	103,868
General Fund	3,927,147
Road Fund	65,282
Federal/State Fund	325,404
Animal Control Fund	56,761
Telephone Fund	44,742
Other	<u>87,697</u>
Total	\$ 4,745,653

<u>Telecom Fund</u>	1987-88	1988-89	Difference	Percent
FTE's	4.0*	5.0	1.0	25.0%
Personal Services	\$ 143,822*	\$ 188,369	\$ 44,547	31.0%
Materials & Services	805,523*	963,291	157,768	19.6%
Capital Outlay	<u>169,200</u>	<u>129,000</u>	<u>(40,200)</u>	<u>(23.8%)</u>
Total	\$ 1,118,545	\$ 1,280,660	\$ 162,115	14.5%

* Four FTE's and related materials and services were budgeted in the General Fund in 1987-88.

Telecom Fund revenues for 1988-89

State Courts	\$ 233,892
General Fund	575,059
Road Fund	39,667
Federal/State Fund	346,545
Data Processing Fund	40,134
Other	<u>45,363</u>
Total	\$ 1,280,660

<u>Cable Fund</u>	1987-88	1988-89	Difference	Percent
FTE's	2.0	2.0	--	--
Personal Services	\$ 83,984	\$ 68,871	\$ (15,113)	(18.0%)
Materials & Services	809,411	798,915	(10,496)	(1.3%)
Capital Outlay	<u>0</u>	<u>0</u>	<u>--</u>	<u>--</u>
Total	\$ 893,395	\$ 867,786	\$ (25,609)	(2.9%)

Cable Fund revenues for 1988-89

Rogers Cable TV franchise fees	327,767
Rogers Cable TV - other funds per franchise	474,859
Franchise Fee revenues from City of Portland	<u>65,160</u>
Total	\$ 867,786

Insurance Fund

	1987-88	1988-89	Difference	Percent
FTE's	5.0	5.0		
Personal Services	Budget figures are not yet available for 1988-89.			
Materials & Services				
Capital Outlay				
Total	\$	\$	\$	

0984F/JMM/1d

**DEPARTMENT OF GENERAL SERVICES
DIVISION/SECTION SUMMARY**

<u>Office of the Director</u>	1987-88	1988-89	Difference	Percent
FTE's	3.5	3.0	(.5)	(16.7%)
Personal Services	\$ 181,601	\$ 165,883	\$ (15,718)	(8.7%)
Materials & Services	107,040	109,723	2,683	2.5%
Capital Outlay	<u>181,062</u>	<u>66,908</u>	<u>(114,154)</u>	<u>(63.0%)</u>
Total	\$ 469,703	\$ 342,514	\$ (127,189)	(27.1%)

Explanation of Changes:

- Decrease in FTE's reflects elimination of .5 position assigned to risk management project.
- Payments for Northwest Family Network (\$13,500 in 1987-88; \$18,000 in 1988-89) and Multnomah Child Development Center (\$6,000) have been transferred to the Labor Relations Section.
- Capital has been reduced to reflect ongoing capital replacement needs. The 1987-88 budget included \$108,000 for a replacement for A & T's tax collection processing machine.

<u>Labor Relations Section</u>	1987-88	1988-89	Difference	Percent
FTE's	4.0	4.0	--	--
Personal Services	\$ 161,728	\$ 161,929	\$ 201	.1%
Materials & Services	55,771	109,314	53,543	96.0%
Capital Outlay	<u>0</u>	<u>0</u>	<u>--</u>	<u>--</u>
Total	\$ 217,499	\$ 271,243	\$ 53,744	24.7%

Explanation of Changes:

- Increase of \$6,000 in County supplements and \$18,000 in Professional Services reflects transfer of payments for Multnomah County Child Development Center and Northwest Family Network.
- Increase of \$19,750 reflects transfer of funding for Employee Bylines from Employee Relations to Labor Relations (budgeted at \$18,000 in 1987-88).
- Includes \$4,000 for employee service pins and certificates, previously paid for by Departments -- time and costs involved in charging costs to departments make this the more cost-effective approach.

<u>Operations Unit</u>	1987-88	1988-89	Difference	Percent
FTE's	9.5	9.5	--	--
Personal Services	\$ 242,164	\$ 246,691	\$ 4,527	1.9%
Materials & Services	14,987	17,607	2,620	17.5%
Capital Outlay	<u>0</u>	<u>0</u>	<u>--</u>	<u>--</u>
Total	\$ 257,151	\$ 264,298	\$ 7,147	2.8%

Explanation of Changes:

- No significant changes.

<u>Finance Division</u>	1987-88	1988-89	Difference	Percent
FTE's	24.0	23.0	(1.0)	(4.2%)
Personal Services	\$ 844,114	\$ 785,152	\$ (58,962)	(7.0%)
Materials & Services	130,652	131,165	513	0.4%
Capital Outlay	<u>0</u>	<u>0</u>	<u>--</u>	<u>--</u>
Total	\$ 974,766	\$ 916,317	\$ (58,449)	(6.0%)

Explanation of Changes:

- Decrease reflects transfer of one position (Financial Specialist 2) to Planning and Budget Division, and lower cost of Division Manager, which was downgraded from a Program Manager 3 to a Program Manager 2 when responsibilities for Budget and Purchasing were moved.
- Decrease in Professional Services reflect transfer of responsibility for payment for Single Audit to the Departments, where applicable.

<u>Planning and Budget Division</u>	1987-88	1988-89	Difference	Percent
FTE's	7.0	8.0	1.0	14.3%
Personal Services	\$ 293,722	\$ 364,854	\$ 71,132	24.2%
Materials & Services	22,220	28,041	5,821	26.2%
Capital Outlay	<u>0</u>	<u>0</u>	<u>--</u>	<u>--</u>
Total	\$ 315,942	\$ 392,895	\$ 76,953	24.4%

Explanation of Changes:

- Personal Services increase reflects transfer of one position (Financial Spec 2) responsible for the Local Government Financial System (LGFS) from Finance Division and full-year cost of the new Division Manager's position.
- Materials and Services increase reflects costs for implementing new planning functions and costs associated with LGFS Coordinator.

<u>Administrative Services Div.</u>	1987-88	1988-89	Difference	Percent
FTE's	17.0*	18.0	1.0	5.9%
Personal Services	\$ 600,310*	\$ 625,796	\$ 25,486	4.2%
Materials & Services	225,208*	241,641	16,433	7.3%
Capital Outlay	<u>0*</u>	<u>2,000</u>	<u>2,000</u>	<u>--</u>
Total	\$ 825,518*	\$ 869,437	\$ 43,918	5.3%

*For comparative purposes, 1987-88 information has been adjusted to include information on Board of Equalization (budgeted in 1987-88 in DGS Director's Office) and Records and Central Stores, both budgeted in DES (Facilities Management) in 1987-88.

Explanation of Changes:

- .5 FTE (Office Assistant 2) has been created in the Board of Equalization (previously budgeted as Temporary) and .5 FTE (Office Assistant 2) has been added in clerical support to the new Division.
- Miscellaneous Materials and Services increases are for the Board of Equalization (supplies for computers, shelving and increase in rate for B of E members) and increased costs for operating Central Stores (costs not anticipated in 1987-88).

<u>Employee Relations Division</u>	1987-88	1988-89	Difference	Percent
FTE's	7.0*	7.0	--	--
Personal Services	\$ 326,533*	\$ 313,314	\$ (13,219)	(4.0%)
Materials & Services	56,252*	64,380	8,128	14.4%
Capital Outlay	<u>3,100*</u>	<u>0</u>	<u>(3,100)</u>	<u>--</u>
Total	\$ 385,885*	\$ 377,694	\$ (8,191)	(2.1%)

*For comparative purposes, 1987-88 data has been adjusted to include Affirmative Action Office, previously budgeted in Chair's Office.

Explanation of Changes:

- Personal Services reduction is the result of downgrading one position from Management Analyst to Administrative Technician, and lower salaries for two new hires.
- Increase in Materials and Services reflect current higher costs of advertising and printing, previously underbudgeted.

<u>County Counsel's Office</u>	1987-88	1988-89	Difference	Percent
FTE's	14.0	14.0	--	--
Personal Services	\$ 642,454	\$ 636,515	\$ (5,939)	(0.9%)
Materials & Services	56,723	96,648	39,925	70.4%
Capital Outlay	<u>0</u>	<u>0</u>	<u>--</u>	<u>--</u>
Total	\$ 699,177	\$ 733,163	\$ 33,986	4.9%

Explanation of Changes:

- Anticipated cost for Burt vs. Blumenauer case has been increased from \$14,643 (1987-88) to \$45,000 (1988-89); the case is expected to go to trial in 1988-89.
- Other Materials and Services increases reflect actual cost of operating the office in 1987-88.

<u>Assessment and Taxation Div.</u>	1987-88	1988-89	Difference	Percent
FTE's	132.0	132.0	--	--
Personal Services	\$ 4,390,048	\$ 4,392,305	\$ 2,257	(.1%)
Materials & Services	730,355	833,229	102,874	14.1%
Capital Outlay	<u>0</u>	<u>0</u>	<u>0</u>	<u>--</u>
Total	\$ 5,120,403	\$ 5,225,534	\$ 105,131	2.1%

Explanation of Changes:

- Major increases are tied to the mapping project: the maintenance contract for the mapping system (\$37,524), a higher cost for the lease payment on the mapping system computer (\$34,000 higher than 1987-88), and additional supplies needed to operate the system (\$13,000) -- \$84,524 total.

<u>Elections Division</u>	1987-88	1988-89	Difference	Percent
FTE's	17.0	17.0	--	--
Personal Services	\$ 804,087	\$ 688,897	\$ (115,190)	(14.3%)
Materials & Services	1,389,646	1,227,926	(161,720)	(11.6%)
Capital Outlay	<u>0</u>	<u>0</u>	<u>0</u>	<u>--</u>
Total	\$ 2,193,733	\$ 1,916,823	\$ (276,910)	(12.6%)

Explanation of Changes:

- Major decrease is the result of budgeting for a General Election rather than a Primary Election (\$273,972).
- Personal Services reflect savings anticipated from use of the signature verification; exact savings are dependent on the scale of the election.
- Purchase of portable voting booths has been budgeted in 1988-89; it will offset \$17,000 annually in cartage costs for the old voting booths.

Information Services Division

<u>Data Processing Fund</u>	1987-88	1988-89	Difference	Percent
FTE's	60.0	59.0	(1.0)	(1.7%)
Personal Services	\$ 2,354,800	\$ 2,446,345	\$ 91,545	3.9%
Materials & Services	2,351,383	2,417,508	66,125	2.8%
Capital Outlay	<u>60,350</u>	<u>134,575</u>	<u>74,225</u>	<u>123.0%</u>
Total	\$ 4,766,533	\$ 4,998,428	\$ 231,895	4.9%

Explanation of Changes:

- Loss of State Courts as a user caused the elimination of one programmer position.
- Loss of Court's revenue requires the spreading of fixed costs over fewer users (primarily County users).
- Personal Services increase includes 4% wage setaside for cost-of-living adjustments.

- Increased costs in Materials and Services are the result of increased costs for software and maintenance agreements.
- Capital outlay is to replace half of the disk storage system.

<u>Telecom Fund</u>	1987-88	1988-89	Difference	Percent
FTE's	4.0*	5.0	1.0	25.0%
Personal Services	\$ 143,822*	\$ 188,369	\$ 44,547	31.0%
Materials & Services	805,523*	963,291	157,768	19.6%
Capital Outlay	<u>169,200</u>	<u>129,000</u>	<u>(40,200)</u>	<u>(23.8%)</u>
Total	\$ 1,118,545	\$ 1,280,660	\$ 162,115	14.5%

* These positions and related materials and services were budgeted in the General Fund in 1987-88.

Explanation of Changes:

- In 1988-89, the costs of operating the telephone system have been included in the Telecom budget. Now the full costs are covered by the rates charged to users.
- One position has been added to offset costs of hiring outside vendors to perform technical work on system.

0984F
Revised 3/10/88

DEPARTMENT PRIORITIES
FOR ENHANCEMENTS

Department of General Services
Summary of Proposed Program Enhancements and Reductions

PROGRAM ENHANCEMENTS	FTE		COST
<u>General Fund</u>			
DGS #1 Labor Relations Section	1.0 FTE	(\$82,309 total)	\$46,679
DGS #2 Planning and Budget Division	2.0 FTE		\$98,350
DGS #4 Assessment and Taxation Div	0 FTE		\$1,197,500
DGS #5 Employee Relations Division	1.0 FTE		\$161,791
DGS #6 Administrative Services Div	1.0 FTE		\$45,483
DGS #7 Assessment and Taxation Div	1.0 FTE		\$39,471
DGS #8 Finance Division	1.0 FTE		\$49,935
TOTAL General Fund	7.0 FTE		<u>\$1,639,209</u>
<u>Insurance Fund</u>			
DGS #1 Labor Relations Section	1.0 FTE	(\$82,309 total)	\$35,630
DGS #3 Risk Management (Estimated)	2.0 FTE		\$104,145
TOTAL Insurance Fund	3.0 FTE		<u>\$ 139,775</u>
<u>Data Processing Fund</u>			
DGS #9 Information Services Division	2.0 FTE		\$98,239
DGS #10 Information Services Division	1.0 FTE		\$68,071
TOTAL DP Fund	3.0 FTE		<u>\$ 166,310</u>

PROGRAM REDUCTIONS

General Fund

DGS #1 Labor Relations Section 0 FTE \$6,000
Eliminates \$6,000 subsidy to Multnomah County Child Development Center

DGS #2 Labor Relations Section 0 FTE \$18,000
Eliminates contract with Northwest Family Network to provide child care referrals to employees

DGS #3 Finance Division 1.0 FTE \$22,986
Eliminates one Office Assistant 2 position.

TOTAL General Fund 1.0 FTE \$46,986

0983F/JMM/kd

**Department of General Services
Proposed Program Enhancements
FY 1988-89**

1. Add Labor Relations and Employee Benefits staff

<u>FTE</u>	<u>Cost</u>	<u>Fund</u>
2.0	\$82,309 estimated annual cost	\$46,679 General \$35,630 Insurance

PREVENTION/COST AVOIDANCE

- Would provide crucial backup to current level of staffing for contract negotiation and administration (Ken Upton, Program Manager 1)
- Would provide staffing to ensure adequate benefits management by allowing Health/Benefits Administrator (Merrie Ziady) to get assistance from health professional for Health Promotion Program
- My assessment is that both managers in this functional area are in danger of crashing and burning without additional professional support, and we have no backup for either.

2. Provide staffing for the Planning and Budget Division

<u>FTE</u>	<u>Cost</u>	<u>Fund</u>
2.0	\$98,350 estimated annual cost	\$98,350 General

COST AVOIDANCE

- The LGFS system was never fully implemented throughout the County to meet the information needs of County managers. As a result, individuals have developed duplicative PC-based and manual information systems to supplement what's now available. This approach is very costly and prevents standardized reporting and aggregation of cost data for programs and projects that cross organizational lines (e.g., the Human Services/Justice Services continuum).
- Would provide staffing to continue development of LGFS system to become management tool
- Would enable development of systems to close feedback loop in new planning and budgeting approach adopted by the County - results could be measured against cost.
- In addition, the current LGFS Coordinator now budgeted in the Finance Division will be transferred to this Division.

3. Fund Risk Management Program

<u>FTE</u>	<u>Cost</u>	<u>Fund</u>
2.0	\$104,145 estimated annual cost	\$104,145 Insurance

PREVENTION/COST AVOIDANCE

- An evaluation of the County's risk management needs is due to the Board in March 1988; the report will identify the organizational requirements for risk management in the County.
- Any staffing or related costs associated with this program will be absorbed by the Insurance Fund.
- Staff and funding requirements are estimated. The specific recommendation for staffing will be made in the March report.

4. Replace Assessment and Taxation's existing data base and supporting software

<u>FTE</u>	<u>Cost</u>	<u>Fund</u>
0	\$1,197,500 maximum total project	\$1,197,500 General

PREVENTION/COST AVOIDANCE

- A feasibility study for this project is currently underway. The cost identified above (\$1,197,500) represents one of a number of options; true costs will not be known until the feasibility study is completed. The cost identified above is likely to be the highest cost option.
- The system currently used requires costly and extensive maintenance.
- This project is one of the eleven "A" priorities of the Data Processing Management Committee.
- Major impacts would be a reduction in labor-intensive, data entry batch processing; a likely reduction in the error rate which results in challenges to the Board of Equalization; a likely reduction in the error rates in applying taxes paid or refunds made to correct taxpayer; and an increase in the productivity of appraisers by decreasing the amount of redundant paper processing they have to do.

4. (Tied in priority with #4 above) Fund "A" priority projects in Data Processing long-range plan

PREVENTION/COST AVOIDANCE

- "A" priority items consist of eleven Countywide projects.
- The Data Processing Management Committee has prioritized these as critical to the continued operation of County services.
- Costs are uncertain, but eleven projects could not be funded by the current \$200,000 available in the Special Appropriation for Data Processing.
- The projects will take more than one year to complete and the first year cost will be less than the total cost.
- Any addition to the \$200,000 annual allocation will improve the County's ability to implement these projects.

5. Conduct and Implement Classification/Compensation Study

<u>FTE</u>	<u>Cost</u>	<u>Fund</u>
1.0	\$161,791 startup cost, \$36,800 annual cost thereafter	\$161,791 General

PREVENTION/COST AVOIDANCE

- A classification/compensation study has not been done in the County since 1978; that was only a pilot study involving a small portion of the County's positions/classifications.
- A classification/compensation study was requested by the two joint Pay Equity Committees last year.
- An unacceptable alternative is to continue funding \$500,000 annually for Pay Equity and create a greater problem.
- One additional staff person is being requested to support the implementation of this large project and manage compensation and classification.

6. Add a Records Manager to the Administrative Services Division

<u>FTE</u>	<u>Cost</u>	<u>Fund</u>
1.0	\$45,483 annual cost	\$45,483 General

PREVENTION/COST AVOIDANCE

- Currently, the County's Records Management responsibilities are being addressed by one staff person trained as a warehouse worker.
- The County has no trained Records Manager who could advise the County or the Departments about statutory records management requirements, facility requirements, and retention and disposal procedures.
- Currently, only five divisions in the County fully utilize the records management function and plan for records retention, protection, and disposal.
- To meet legal requirements regarding records management, additional staff is necessary to evaluate records needs, train departments in records retention and management, and develop a storage and retrieval process.

7. Create a Chief Cartographer position to implement the Assessment and Taxation mapping project

<u>FTE</u>	<u>Cost</u>	<u>Fund</u>
1.0	\$39,471 annual cost	\$39,471 General

PREVENTION/COST AVOIDANCE/STATUTORY COMPLIANCE

- Currently, the Manager of the Recording Section, in addition to other supervisory and management responsibility for a large section, is responsible for implementing the mapping project.
- It is critical to provide dedicated staff to manage and implement this important, expensive program which the County committed to last year.
- Would provide critical backup to the Recording Section Manager who is currently working approximately 50-60 hours/week, and is the only one being trained in the management of the system.

8. Add accountant for financial controls and procedures

<u>FTE</u>	<u>Cost</u>	<u>Fund</u>
1.0	\$49,935 annual cost	\$49,935 General

PREVENTION/RISK/COMPLIANCE

- This position would assume responsibility for assuring that internal controls and procedures are in place throughout the County to prevent loss.

- This position would act as "controller." Any new accounting systems in the Departments would have to be approved by Finance.
- This position would enable the implementation of my directive that the Finance Officer be responsible for the adequacy of internal financial controls and procedures throughout the County.

9. Add staff to expand Personal Computer Support Services in ISD

<u>FTE</u>	<u>Cost</u>	<u>Fund</u>
2.0	\$98,239 estimated startup cost, \$84,239 annual cost thereafter	\$98,239 DP

EFFICIENCY/COST AVOIDANCE

- Would restore one position in PC Support to Departments and add a second position to improve response time to user requests for installation, training and troubleshooting.
- Absent one or both of these positions, programmers now assigned to systems development and maintenance will be diverted to provide PC support or Departments will be on their own, by contracting with outside agencies for training and program development.

10. Enhance Office Automation Network

<u>FTE</u>	<u>Cost</u>	<u>Fund</u>
1.0	\$68,071 estimated cost this year, \$43,291 thereafter	\$68,071 DP

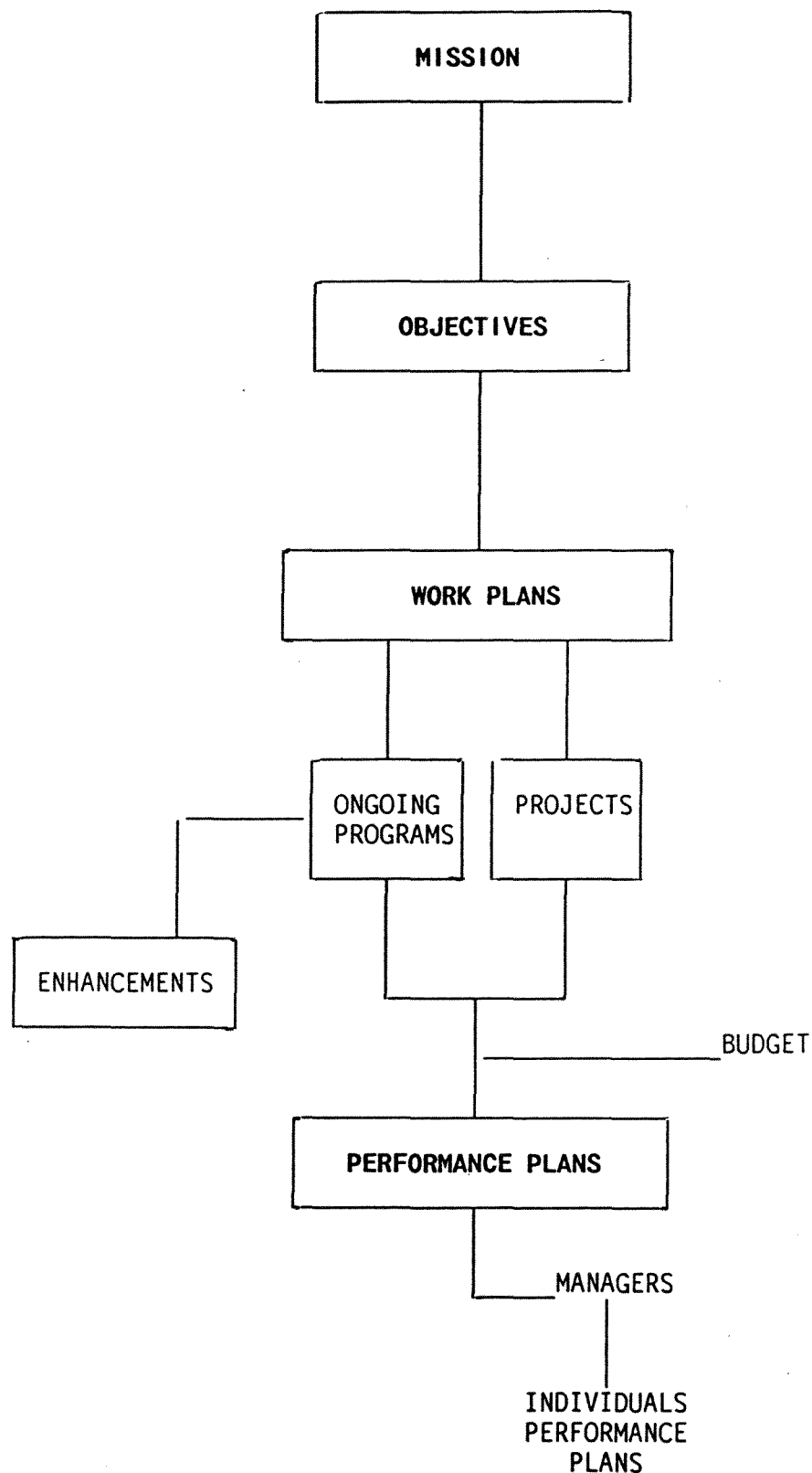
- Provides one-time hardware and software in the amount of \$25,000 to expand Office Automation Network to DES and the Sheriff's Office and make available fourteen ports for additional systems to access the network in the future.
- Electronic Mail is more useful with the more locations it reaches; this would enable critical organizations and facilities to be added to the network.
- Increased staff would also enable response to user questions after 2:30 p.m., the time that the present D.P. technician leaves for the day.
- Will free up higher level ISD staff to continue installation of Wang systems in other County locations.

- The purchase of four terminals (\$8,000) will enable the County to continue to provide basic word processing training in-house, at a savings of \$370 per employee per training day and coupled with the addition of one additional staff, will enable ISD to expand in-house training to include glossary and advanced WP classes. During 1987-88, \$21,000 will be saved by County users being trained in-house.

11. All of the following projects have been rated below #10. All of them have merit, but I don't believe they are as critical this year as the top ten, and I will try to find funding for them throughout the year if any savings are realized. They are not listed in any particular order.

- A. Increase Countywide training budget
0 FTE \$15,000-25,000 estimated annual cost General Fund
- B. Purchase NATURAL Security software
0 FTE \$15,000 one time cost DP Fund
- C. Purchase SUPERNATURAL software to improve user access to ADABASE files
0 FTE \$48,000 one time cost DP Fund
- D. Purchase NATURAL software to allow user access to VSAM files
0 FTE \$30,000 one time cost DP Fund
- E. Add a Contract Manager
1.0 FTE \$40,000-45,000 annual cost General Fund
- F. Provide a Wang word processing system for Administrative Services
0 FTE \$30,000 estimated one time cost General Fund
- G. Replace obsolete microfilm readers/printers in A & T
0 FTE \$36,000 this year (additional reader/ printers will need to be replaced in the future) General Fund
- H. Create six Appraiser Trainee positions in A & T to provide trained backup to appraisers to minimize impact of retirements and other attrition.
6.0 FTE \$158,000 estimated annual cost General Fund
- I. Purchase MSA Benefits Administration module to enhance benefit tracking
0 FTE \$36,000 one time cost DP Fund

MANAGEMENT MODEL



Begin - 1987
Complete - 1990

Department of General Services
Management Model

TO: Duane

FROM: Dany

Date: 4/19/88

Subj: Response to Commissioner's Question Re:
Detox Services for Pregnant and
addicted mothers

Through mid-March the expenditures
for detox services for addicted women are
as follows:

1.) Woodland Park Hospital (Outpatient Detox)

Total Contract Amount: \$19,000 +

Amount Spent thru mid March: 3,900

Amount Remaining \$15,100 +

2.) C.O.D.A. (Outpatient Methadone)

Total Contract Amount: \$9,000 +

Amount Spent thru mid March: 156

Amount Remaining \$8,844 +

3) A total of 3 clients have been served
thru mid-March.

PAULINE ANDERSON
Multnomah County Commissioner
District 1



605 County Courthouse
Portland, Oregon 97204
(503) 248-5220

4/19/88
#1 Sheriff
WK Session

April 19, 1988

To: Dave Warren
Board of County Commissioners
From: Pauline Anderson
Re: BIT memo

Thank you for your memo of April 12, 1988, in which you try to clarify how the BIT money is being recommended for use in the 1988-89 budget. Because the BIT is not a clearly dedicated revenue source, specifying its use is a bit academic. Nevertheless, I believe the Board made a clear policy choice when the BIT was passed that is not fully reflected in your memo. In the interest of an accurate record, I would like to explain my understanding of the Board's intent.

The April, 1986, .35 BIT was designed to fund the Courthouse Jail and new prevention and early intervention programs. Funding for the Restitution Center had already been identified and committed. The inclusion of the Restitution Center in the findings (and in the sentence you quote) was designed to provide a context for a public explanation of the passage of the measure, not expand the programs to be funded with the money.

The finding indicates that the BIT money will be used for the Courthouse Jail and the youth programs AND that by making these commitments and opening the Restitution Center the Board will improve the effectiveness of the justice system.

Secondly, the Youth Service Centers were never intended to be funded out of BIT money. These programs were not part of the recommendations developed by the Ad Hoc citizen committee which recommended the money be focused on child abuse and teen pregnancy. The transfer of the Youth Service Centers to the County grew out of a recommendation of the Services Evaluation Task Force. Funding for the transfer was to be provided out of the General Fund.

These clarifications are potentially important because as you indicate, the .35% tax is estimated to raise \$2,964,000 for 1988-89. Deducting the amount for the Courthouse Jail (\$854,179) would leave a balance of \$2,089,821. Given our original policy intent, I would have expected that a large portion of that could have been used to fund programs for little kids. Instead, by including the costs of the Restitution Center and the Youth Service Centers as part of the BIT, your figures imply a "paper" deficit.

Finally, my understanding is consistent with the Chair's memo of June 19, 1987, which tries to outline how the BIT money will be spent.



GLADYS McCOY, Multnomah County Chair

EXPLANATION OF THE 1986 BUSINESS INCOME TAX INCREASE

June 19, 1987

The Amount

Multnomah County increased the Business Income Tax (BIT) from .6 of one percent of net income to .95 of one percent of net income in the 1986-1987 budget. The estimated amount of revenue from the increase was \$1.8 million.

How the money was budgeted

In 1986, the county executive proposed using the BIT increase to operate the Courthouse Jail and to re-open the Claire Argow Center for women.

In April of 1986, however, the Board of County Commissioners decided to use the revenue increase to operate the Courthouse Jail and to "expand early intervention and prevention programs for youth." The board also continued its commitment to the establishment of a Restitution Center which was eventually opened in 1987.

How the money was spent

1. Operating the Courthouse Jail	\$914,424
2. "Failure to Thrive"	\$22,425
3. Teen Health Centers	\$134,823
4. Post Natal Follow Up	\$22,823
5. Family Abuse Support	\$152,712
6. Teenage Parents Health Services	\$100,000
7. Pregnant and New Mother Drug Detox	\$15,000
8. Pre-schooler Day Treatment	\$80,000
9. Challenge Grants	\$50,000
10. Child Abuse Evaluation	\$127,000
11. Shelter for Street Youth	\$100,000
12. East County Youth Service Center	\$54,081

Total amount of these programs slightly exceeds the \$1.8 million of estimated revenue from the BIT. The extra dollars were allocated from the County General Fund.

BOARD OF COUNTY COMMISSIONERS

FOR MULTNOMAH COUNTY, OREGON

ORDINANCE NO. 512

An ordinance relating to the Business Income Tax; amending M.C.C. 5.70.045.

Multnomah County ordains as follows:

SECTION 1. FINDINGS

The Board of County Commissioners finds that:

1. Reopening the Courthouse Jail and opening the Restitution/Program Center will provide up to 150 jail spaces to relieve the pressure on current correctional facilities. This action will provide jail spaces which will serve in part as sanctions to improve the effectiveness of the non-custodial justice programs.

2. In response to the anticipated loss of \$6 million in federal revenue sharing and cuts in federal money resulting from Gramm-Rudman, the Board of County Commissioners has been studying different revenue proposals since last fall. Several proposals, including one to increase the business income tax, were discussed by the Board in December, 1985. In his budget, the County Executive has recommended an increase in the business income tax. The business community has shown a willingness to support an increase in the tax for enhanced jail capacity. By adopting this ordinance, the Board retains flexibility and control over its budgetary and policy making decisions.

3. The Board unanimously adopted the a series of budget priorities in December, 1985, for the 1986-7 budget. These priorities express the Board's commitment to prevention programs for youth and prevention and treatment programs over purely custodial programs in justice services. By using the revenue generated by the Business income tax in 1986-7 to reopen the Courthouse Jail and expand early intervention and prevention programs for youth and by continuing its commitment to opening the Restitution/Program Center, the Board is improving the effectiveness of the justice system for both youth and adults.

SECTION 2. AMENDMENT

M.C.C. 5.70.045 is amended to read as follows:

5.70.045 Rate of Tax

(A) Except as otherwise provided in this chapter, a tax is hereby imposed upon each person doing business within Multnomah County equal to six-tenths of one percent of the net income from that business within the county.

(B) In addition to the tax imposed under Subsection (A) above, a tax equal to thirty-five hundredths of one percent of the net income from each person doing business within Multnomah County is hereby imposed upon that business within the county effective with tax years beginning January 1, 1986.

[(B)] (C) The tax prescribed in Subsection (A) and Subsection (B) of this section is for revenue purposes and is not imposed for regulatory purposes. The payment of the tax and the acceptance of it by the county shall not entitle a taxpayer to carry on any business not in compliance with all other legal requirements.

SECTION 3. ADOPTION.

This Ordinance, being necessary for the health, safety, and general welfare of the people of Multnomah County, shall take effect on July 1, 1986, pursuant to Section 5.50(1)(a) of the Charter of Multnomah County.

ADOPTED this 24th day of April, 1986, being the date of its second reading before the Board of County Commissioners of Multnomah County.

BOARD OF COUNTY COMMISSIONERS

(SEAL)

By

Gretchen Kafoury
Gretchen Kafoury
Presiding Officer

AUTHENTICATED this 25th day of April, 1986.

By

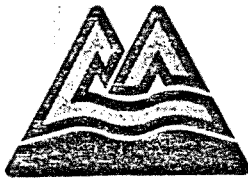
Dennis Buchanan
Dennis Buchanan
County Executive

APPROVED AS TO FORM:

JOHN B. LEAHY, COUNTY COUNSEL
FOR MULTNOMAH COUNTY, OREGON

By

Peter Kastig
Peter Kastig
Assistant County Counsel



MULTNOMAH COUNTY OREGON

DEPARTMENT OF GENERAL SERVICES
PORTLAND BUILDING
1120 S.W. FIFTH, 14TH FLOOR
PORTLAND, OR 97204-1934

OFFICE OF THE DIRECTOR
BUDGET & MANAGEMENT
ANALYSIS
COUNTY COUNSEL
EMPLOYEE RELATIONS
FINANCE DIVISION

(503) 248-3303

(503) 248-3883

(503) 248-3138

(503) 248-5015

(503) 248-3312

BOARD OF COUNTY COMMISSIONERS
GLADYS McCOY, CHAIR
PAULINE ANDERSON
POLLY CASTERLINE
GRETCHEN KAFOURY
CAROLINE MILLER

MEMORANDUM

TO: Board of County Commissioners
FROM: Dave Warren, Budget Manager **DCW**
DATE: April 12, 1988
SUBJECT: The Use of BIT in the 1988-89 Proposed Budget

Until 1986-87 receipts from the Business Income Tax were clearly general revenues, that is, they were not designated for any specific programs and could be used for any purpose.

1986-87 BIT

In April 1986, the County imposed a .35% tax. The findings cited in the ordinance imposing this tax may be read to restrict the use of its receipts:

"3 By using the revenue generated by the Business Income Tax in 1986-87 to reopen the Courthouse Jail and expand early intervention and prevention programs for youth and by continuing its commitment to opening the Restitution/Program Center, the Board is improving the effectiveness of the justice system for both youth and adults."

This finding expresses the intent of the Board in imposing the tax. In 1988-89 the Proposed Budget for the three sets of services cited in the finding are approximately as follows:

1. Courthouse Jail	PS	629,179	
	M&S	225,000	
	SUBTOTAL		854,179
2. Restitution Center	PS	440,698	
	M&S	210,000	
	SUBTOTAL		650,698

3. Early Intervention/Prevention		
Youth Shelter	76,800	
2 teen clinics	236,403	
Family/victim support	181,840	
Teen parent support	179,000	
Abused children day treatment	80,000	
Challenge grants	51,975	
SUBTOTAL		<u>806,018</u>
TOTAL 1988-89 COST OF 1986-87 BIT PROGRAMS		2,310,895

Please note that the costs of the two correctional institutions are based on the number of posts it takes to operate each as specified in the N.I.C. study and the 1986-87 M&S budgets for the two institutions. The 1988-89 Sheriff's budget does not display the estimated costs of these institutions. The amounts shown here are my estimates.

In conjunction with the early intervention program, in 1987-88 the County assumed responsibility for six Youth Service Centers, five of them transferred from the City of Portland. The 1988-89 General Fund cost of the programs run through these centers, once the declining subsidy by the City of Portland is subtracted, is \$1,133,000.

The total 1988-89 revenue estimate for the receipts generated by the .35% tax is \$2,964,000 (see page G-13 of the Proposed Budget). This estimate includes \$1,800,000 of taxes for calendar year 1988 and \$1,164,000 of delayed receipts from taxes due for 1986 and 1987.

1987-88 B I T

The Business Income Tax imposed in April 1987 (.51%) was part of the implementation of Phase I of the jail overcrowding plan. The ordinance imposing the tax lists the six components of Phase I:

1. housing 50 inmates over the design capacity of MCDC,
2. increasing the Intensive Supervision Program to handle an additional 10 releases,
3. increasing Close Street Supervision to handle an additional 40 releasees,
4. supervision for up to 500 pretrial releasees,
5. electronic supervision of 40 releasees,
6. increasing Recog-Intake and Case Management Release.

The finding makes clear the intent of the Board in levying the new tax.

The 1988-89 costs for the six components of Phase I included in the Proposed Budget follow.

1.	Housing 50 inmates over design capacity		
	Corrections MCDC	363,116	
	Corrections Health (HSD)	27,582	
	Ongoing support (MCDC)	259,668	
	SUBTOTAL		650,366
2.	Intensive Supervision		56,368
3.	Close Street Supervision		101,970
4.	Pretrial releases		
	Monitoring Unit	275,155	
	Rental Space (Fac. Mgmt.)	26,000	
	SUBTOTAL		301,155
5.	Electronic Supervision		84,693
6.	Recog-Intake and Case Mgmt		
	Matrix (Sheriff)	218,072	
	Recog/Intake (CCA)	208,121	
	SUBTOTAL		426,193
	SUBTOTAL 1988-89 COST OF 1987-88 BIT PROGRAMS		1,620,745

Additional allocations to the 1988-89 budget that are based on the .51% BIT are:

1.	6 NIC recommended management positions in Corrections	274,639
2.	Corrections overtime based on NIC analysis of posts and CO time off	498,000
3.	Women's Transition Program	120,000
	SUBTOTAL ADDITIONAL ALLOCATIONS	892,639
	TOTAL ALLOCATION OF .51% BIT	\$ 2,513,384

The estimate for the total revenue generated by the .51% Business Income Tax in 1988-89 is \$2,622,000.

1411F/DW/ld

cc: Hank Miggins	Duane Zussy	Wayne George
Fred Pearce	John Angell	
Mike Schrunk	Larry Kressel	

April 15, 1988

**PROPOSED AMENDMENTS
OVERVIEW**

<u>Date Proposed</u>	<u>Proposed by</u>	<u>Amendments</u>	<u>Increases (Reduces) General Fund Contingency</u>
4/11/88	Kafoury	DJS #1 - Moves Staff Assistant in Sheriff's Office from Ongoing Programs (BIT) to Inverness Jail Levy, reduces Cash Transfer to Capital Reserve Fund	\$ 48,376
4/11/88	Anderson	DJS #2 - Reduces Corrections Overtime \$23,708, the amount equal to the cost of 1 Warehouse Worker in Ongoing Programs (BIT)	23,708
4/11/88	Kafoury	DJS #3 - Adds Program Development Tech. to Inverness Jail Levy, reduces Cash Transfer to Capitol Reserve Fund	0
4/11/88	Kafoury	DJS #4 - Reduces each of 4 new Sergeants in Corrections to .75 FTE to reflect hiring on October 1, 1988.	42,366
4/11/88	Anderson	DJS #5 - Reduces Staff Assistant in Sheriff's Office Ongoing Programs (BIT) to .50 FTE to reflect termination effective 12/31/88.	23,460
4/11/88	Kafoury	DJS #6 - Reduces Corrections Overtime \$200,000	200,000
4/12/88	Anderson	NOND #1 - Adds funding for 2 annexation workers	(65,000)
4/12/88	Casterline	NOND #2 - Adds \$600 for East County Soil and Water Conservation District and \$600 for West County Soil and Water Conservation District	(1,200)
4/13/88	Casterline	DHS #1 - Adds funding for noxious weed control	(5,000)
4/13/88	McCoy	DHS #2 - Adds EBNC Coordinator position to Social Services	(38,330)
4/14/88	Anderson	DJS #7 - Adds \$100,000 to the Women's Transition Program	(100,000)
4/14/88	Anderson	DJS #8 - Cuts Evaluation position from the Women's Transition Program, transfers savings to Professional Services in the Women's Transition Program	0

<u>Date Proposed</u>	<u>Proposed by</u>	<u>Amendments</u>	<u>Increases (Reduces) General Fund Contingency</u>
4/14/88	Anderson	DHS #3 - Adds early intervention programs to Social Services and Health Services	(419,167)
4/14/88	Anderson	DHS #4 - Adds Public Information Officer to DHS Administration	(55,136)
4/14/88	Anderson	DHS #5 - Adds \$32,000 to Juvenile Justice Division pending completion of negotiations with CSD about dependency program	(32,000)
4/14/88	Anderson	DHS #6 - Adds 3% to contractors in Social Services (\$80,953), Aging Services (\$7,672), and Health Services (\$10,566)	(99,191)
4/14/88	Casterline	DHS #7 - Adds one dental team to Health Services to staff East County dental clinic and Peck dental clinic	(88,648)
4/14/88	Casterline	DHS #8 - Adds \$10,000 to Health Services to purchase an option on a site for a mid-County health clinic	(10,000)
4/14/88	Casterline	DHS #9 - Adds \$12,000 to Social Services contract with the Youth Shelter to purchase food for the shelter	(12,000)
4/14/88	Kafoury	DHS #10 - Adds \$5,000 to Social Services as one-time-only support for autistic children program	(5,000)
4/14/88	Kafoury	DHS #11 - Adds \$100,000 to Social Services as support of emergency basic needs service providers	(100,000)
4/14/88	McCoy	NOND #3 - Adds \$45,975 for Jefferson Street Light Rail payment	(45,975)
4/15/88	Anderson	DES #1 - Adds \$1,400 for East County Soil and Water Conservation District and \$1,400 for West County Soil and Water Conservation District	(2,800)
4/15/88	Anderson	DES #2 - Transfers \$264,940 from the Recreation Facilities Fund to the General Fund	264,940

1489F

April 15, 1988

PROPOSED AMENDMENTS - DEPARTMENT OF HUMAN SERVICES

<u>Date Proposed</u>	<u>Proposed by</u>	<u>Amendments</u>	<u>Increases (Reduces) General Fund Contingency</u>
4/13/88	Casterline	DHS #1 - Adds funding for noxious weed control	(5,000)
4/13/88	McCoy	DHS #2 - Adds EBNC Coordinator position to Social Services	(38,330)
4/14/88	Anderson	DHS #3 - Adds early intervention programs to Social Services and Health Services	(419,167)
4/14/88	Anderson	DHS #4 - Adds Public Information Officer to DHS Administration	(55,136)
4/14/88	Anderson	DHS #5 - Adds \$32,000 to Juvenile Justice Division pending completion of negotiations with CSD about dependency program	(32,000)
4/14/88	Anderson	DHS #6 - Adds 3% to contractors in Social Services (\$80,953), Aging Services (\$7,672), and Health Services (\$10,566)	(99,191)
4/14/88	Casterline	DHS #7 - Adds one dental team to Health Services to staff East County dental clinic and Peck dental clinic	(88,648)
4/14/88	Casterline	DHS #8 - Adds \$10,000 to Health Services to purchase an option on a site for a mid-County health clinic	(10,000)
4/14/88	Casterline	DHS #9 - Adds \$12,000 to Social Services contract with the Youth Shelter to purchase food for the shelter	(12,000)
4/14/88	Kafoury	DHS #10 - Adds \$5,000 to Social Services as one-time-only support for autistic children program	(5,000)
4/14/88	Kafoury	DHS #11 - Adds \$100,000 to Social Services as support of emergency basic needs service providers	(100,000)

1489F/5

April 15, 1988

PROPOSED AMENDMENTS - DEPARTMENT OF JUSTICE SERVICES

<u>Date Proposed</u>	<u>Proposed by</u>	<u>Amendments</u>	<u>Increases (Reduces) General Fund Contingency</u>
4/11/88	Kafoury	DJS #1 - Moves Staff Assistant in Sheriff's Office from Ongoing Programs (BIT) to Inverness Jail Levy, reduces Cash Transfer to Capital Reserve Fund	\$ 48,376
4/11/88	Anderson	DJS #2 - Reduces Corrections Overtime \$23,708, the amount equal to the cost of 1 Warehouse Worker in Ongoing Programs (BIT)	23,708
4/11/88	Kafoury	DJS #3 - Adds Program Development Tech. to Inverness Jail Levy, reduces Cash Transfer to Capitol Reserve Fund	0
4/11/88	Kafoury	DJS #4 - Reduces each of 4 new Sergeants in Corrections to .75 FTE to reflect hiring on October 1, 1988.	42,366
4/11/88	Anderson	DJS #5 - Reduces Staff Assistant in Sheriff's Office Ongoing Programs (BIT) to .50 FTE to reflect termination effective 12/31/88.	23,460
4/11/88	Kafoury	DJS #6 - Reduces Corrections Overtime \$200,000	200,000
4/14/88	Anderson	DJS #7 - Adds \$100,000 to the Women's Transition Program	(100,000)
4/14/88	Anderson	DJS #8 - Cuts Evaluation position from the Women's Transition Program, transfers savings to Professional Services in the Women's Transition Program	0

1489F/3

April 15, 1988

PROPOSED AMENDMENTS - DEPARTMENT OF ENVIRONMENTAL SERVICES

<u>Date Proposed</u>	<u>Proposed by</u>	<u>Amendments</u>	<u>Increases (Reduces) General Fund Contingency</u>
4/15/88	Anderson	DES #1 - Adds \$1,400 for East County Soil and Water Conservation District and \$1,400 for West County Soil and Water Conservation District	(2,800)
4/15/88	Anderson	DES #2 - Transfers \$264,940 from the Recreation Facilities Fund to the General Fund	264,940

1489F/6

April 15, 1988

PROPOSED AMENDMENTS - NONDEPARTMENTAL

<u>Date Proposed</u>	<u>Proposed by</u>	<u>Amendments</u>	<u>Increases (Reduces) General Fund Contingency</u>
4/12/88	Anderson	NOND #1 - Adds funding for 2 annexation workers	(65,000)
4/12/88	Casterline	NOND #2 - Adds \$600 for East County Soil and Water Conservation District and \$600 for West County Soil and Water Conservation District	(1,200)
4/14/88	McCoy	NOND #3 - Adds \$ for Jefferson Street Light Rail payment	

1489F/4

DATE: April 16, 1988

TO: MULTNOMAH COUNTY CHAIR AND COUNTY COMMISSIONERS

FROM: MULTNOMAH COUNTY EMPLOYEES,
AFSCME LOCAL 88
By Eugene P. Collins, Budget Analyst

SUBJECT: COUNTY BUDGET 1988/1989, Part 2

FOREWORD:

This is a continuation of our comments on the County Budget and related subjects. For reference purposes new topics will be numbered in sequence after previous papers, but if a topic has already been discussed, the comments will use the previous number, so that you can refer back to previous comments.

14. CORRECTION OFFICERS FOR SHERIFFS DEPARTMENT

We believe that the County Commissioners should begin showing some of the Fiscal responsibility and honesty in the Budget process that they profess to support.

The Board should immediately authorize the 19 or so Corrections Officers the Sheriff needs and acknowledge the fact that the positions are actually a reality, so be honest and show them on the accounting system and show them as budgeted in the coming year also.

The so called overtime line in the budget should be reduced by the amount transferred into the personal services category.

If the Sheriff also needs actual undetermined overtime to cover Deputies that are required to work overtime by Court activities or by field operations or emergency situations in investigations or law enforcement, then that time should be estimated and shown in the proper organization budget as personal services.

If Corrections officers work normal hours, morale will be improved and the costs will be reduced by the elimination of overtime. It will resolve some of the litigation now pending concerning mandatory overtime. No employee should be forced to continuously work overtime in this very hazardous occupation without adequate time off.

The overtime shown on page C-81 under some phoney description is really a travesty in budget preparation and should be shown in the proper organizational pages. The adopted budget must correct these improper entries.

15. INTEGRATED CRIMINAL JUSTICE INFORMATION SYSTEM

A study of this system was authorized by the Board on October 9, 1986, because of a critical report by the County Auditor.

(Citizens committees continue to criticize the lack of coordination of systems.)

The Data Processing Management Committee appointed a project team to develop a study with personnel from the District Attorney, the Sheriff, and the ISD. David Bogucki was designated the project manager.

It took more than a year to complete this study and prepare a report. The material is complex and technical in nature and not an item for light reading.

The report appears to be well prepared, and some things were omitted, but I am not going to analyze or summarize his report other than discuss some of his findings.

Unfortunately, in his memo to the Commissioners, Bogucki states "given the current environment.....a new comprehensive system doesn't appear feasible." In more blunt language he is saying that "current environment" means 5 Commissioners who have many divergent ideas and department heads fighting each other for budget dollars and wanting their own data systems.

Also, the total price tag of about \$1.1 million and a two year period to complete the suggested system probably turned off the interest of the Data Processing Management Committee and the County Commissioners who have other ideas for projects that are more visible like libraries and clinics and not an out of sight underground facility that is connected to the cord of your terminal.

However, there is some good news that can be found in the situation and I intend to sincerely present some ideas in a positive manner that will help the situation. First, I believe that the job can be done for far less dollars, and second, that it is feasible because of new developments since the report was written.

First, however, I want to review some ancient history which will explain the basis for my conclusions:

Just about two years ago, the County paid an outrageous sum to the Arthur Young Company for a survey of the Data Processing department.

Their conclusions were that we should junk our equipment, spend about \$5 million and 5 years to rebuild the entire system. There is a lingering thought that they may have had the idea that they might share in the money as consultants.

At the time I wrote a critical review of their report and I also criticized the ISD department for allowing the Sheriff and other departments for dumping terminals onto the ageing computer. This caused great problems and response to all terminals on the system was very slow, in fact, to an unacceptable level.

I was severely racked over the coals for my remarks.

However.....the ISD did rally, and with the appointment of a new manager from the ranks of the ISD turned the situation around with a lot of dedicated effort and sweat and very little money.

Technology in the computer industry has advanced very rapidly in the last few years. ISD was able to buy a new operating system called EOX (or something). (An operating system is a software item which is permanently installed in the computer and instructs its operation. The operating system also contains the ability to understand certain languages used in writing specific programs.

The computer, if knowing only English for example, cannot understand instructions written in Spanish or French.

Some of the County's programs seem to have been written in Latin.

The ISD's new operating system speaks several languages, including a new one called "NATURAL" which is a very high level language which is used to write the programs for specific user functions and is much easier and much faster to write.

With these two new software items, the ISD has been able to restore adequate service to all the terminals. It is like giving the old computer a shot of youth vitamins, and it runs twice as fast. And they saved a bunch of that \$5 million by not getting a new computer.

ISD deserves a lot of credit and appreciation.

This is not to say that they don't need money for equipment. They want to install newer models of disc drives that store the data and retrieve it for your terminal. The new drives would further speed up responses and handle any increased load from an integrated system.

All of this explanation was necessary to support my opinion that the ISD is capable and knowledgeable to design and install a new integrated system themselves without outside consultants and at a substantial reduction in the price estimated.

They do need additional staff for design and for rewriting programs with the new "Natural". They need other enhancements such as the disk drives and perhaps some modifications to the computer.

If you provide sufficient funds, it is possible to see very positive results in a very short time.

While one Commissioner wrinkled her nose at the suggestion the system could be done "piece meal" that is very feasible, because of the following reasons:

A. The programs of the District Attorney and the Sheriff are now operating and each has its own data base, and could very well be sitting side by side in the computer. First, the data bases need to be merged, rearranged and altered to correct existing deficiencies.

B. All of the terminals needed are already connected and are on line to the computer.

C. ISD has a phone line to a computer in Salem which is to be a part of a system now being revised by the State Courts. Even now it is possible for all Departments to access this computer for information, although it costs the County money for it.

D. While I am not suggesting any priorities, there are four major systems, SRMS, JAWS, CPMS in the Sheriff's department and PROMIS in the District Attorney's office that could be revised to improve the data base and rewritten in a relatively fast time.

With those systems running, both the Sheriff and the District Attorney's computers would have full access to the information in each others systems. This would dramatically improve the tracking of vital information, and improve operations. (And, hopefully, it would reduce the possibility of erroneously returning criminals to the street.)

This system would be of great assistance to the officers on the street who could ascertain full information on an individual from one source.

E. The District Attorney's PROMIS system needs to be revised so that they can enter information on a more prompt and timely basis because the Sheriff needs certain data to be very current.

F. Court programs and access to State systems would follow as systems are developed, including Portland and Gresham police, and tracking on probation where increased effort would keep drug and alcohol offenders on their prescribed treatment programs.

G. One of David Bogucki's concerns was the establishment of an independent agency who would manage this project to avoid head bashing by individual departments who insist on their own system.

H. We are now able to establish a central head of the project in the newly established office of John Angel as the head of all Justice Services and can effectively deal with the departments.

I. Commissioner Miller was concerned about the need for an "Evaluator" in John Angel's office. This evaluator could be immediately used in making an analysis of the data that the Sheriff, District Attorney, and Courts need for effective operations, and make necessary changes as programs are rewritten.

This position needs to be budgeted.

J. Now the money. Our suggestion will infuriate the believers of Mom, apple pie, and libraries.

The County library has \$1.7 million dollars budgeted for data processing equipment and activities for just one year!

You must be reminded that law enforcement and corrections are a MANDATED function and must be supported.

The County Library is NOT a mandated activity and should be supported only to the extent that we have money left over after all mandated functions are fully funded.

I believe that the Library could slow or delay some of its data processing schedule this year.

We believe that the County data processing needs are vital to the war on crime, drugs, street gangs, drunks.

We recommend that \$500,000 be transferred from the Library to the County Justice Services, Administration and Planning #2100 and that this fund be used in ISD and other Justice Services departments under the direction of the Executive Director to implement the Integrated Criminal Justice Information System with urgent speed. The Data Processing Management Committee should be involved in determining the direction of the Data Processing activity.

April 15, 1988

**PROPOSED AMENDMENTS
OVERVIEW**

<u>Date Proposed</u>	<u>Proposed by</u>	<u>Amendments</u>	<u>Increases (Reduces) General Fund Contingency</u>
4/11/88	Kafoury	DJS #1 - Moves Staff Assistant in Sheriff's Office from Ongoing Programs (BIT) to Inverness Jail Levy, reduces Cash Transfer to Capital Reserve Fund	\$ 48,376
4/11/88	Anderson	DJS #2 - Reduces Corrections Overtime \$23,708, the amount equal to the cost of 1 Warehouse Worker in Ongoing Programs (BIT)	23,708
4/11/88	Kafoury	DJS #3 - Adds Program Development Tech. to Inverness Jail Levy, reduces Cash Transfer to Capitol Reserve Fund	0
4/11/88	Kafoury	DJS #4 - Reduces each of 4 new Sergeants in Corrections to .75 FTE to reflect hiring on October 1, 1988.	42,366
4/11/88	Anderson	DJS #5 - Reduces Staff Assistant in Sheriff's Office Ongoing Programs (BIT) to .50 FTE to reflect termination effective 12/31/88.	23,460
4/11/88	Kafoury	DJS #6 - Reduces Corrections Overtime \$200,000	200,000
4/12/88	Anderson	NOND #1 - Adds funding for 2 annexation workers	(65,000)
4/12/88	Casterline	NOND #2 - Adds \$600 for East County Soil and Water Conservation District and \$600 for West County Soil and Water Conservation District	(1,200)
4/13/88	Casterline	DHS #1 - Adds funding for noxious weed control	(5,000)
4/13/88	McCoy	DHS #2 - Adds EBNC Coordinator position to Social Services	(38,330)
4/14/88	Anderson	DJS #7 - Adds \$100,000 to the Women's Transition Program	(100,000)
4/14/88	Anderson	DJS #8 - Cuts Evaluation position from the Women's Transition Program, transfers savings to Professional Services in the Women's Transition Program	0

<u>Date Proposed</u>	<u>Proposed by</u>	<u>Amendments</u>	<u>Increases (Reduces) General Fund Contingency</u>
4/14/88	Anderson	DHS #3 - Adds early intervention programs to Social Services and Health Services	(419,167)
4/14/88	Anderson	DHS #4 - Adds Public Information Officer to DHS Administration	(55,136)
4/14/88	Anderson	DHS #5 - Adds \$32,000 to Juvenile Justice Division pending completion of negotiations with CSD about dependency program	(32,000)
4/14/88	Anderson	DHS #6 - Adds 3% to contractors in Social Services (\$80,953), Aging Services (\$7,672), and Health Services (\$10,566)	(99,191)
4/14/88	Casterline	DHS #7 - Adds one dental team to Health Services to staff East County dental clinic and Peck dental clinic	(88,648)
4/14/88	Casterline	DHS #8 - Adds \$10,000 to Health Services to purchase an option on a site for a mid-County health clinic	(10,000)
4/14/88	Casterline	DHS #9 - Adds \$12,000 to Social Services contract with the Youth Shelter to purchase food for the shelter	(12,000)
4/14/88	Kafoury	DHS #10 - Adds \$5,000 to Social Services as one-time-only support for autistic children program	(5,000)
4/14/88	Kafoury	DHS #11 - Adds \$100,000 to Social Services as support of emergency basic needs service providers	(100,000)
4/14/88	McCoy	NOND #3 - Adds \$45,975 for Jefferson Street Light Rail payment	(45,975)
4/15/88	Anderson	DES #1 - Adds \$1,400 for East County Soil and Water Conservation District and \$1,400 for West County Soil and Water Conservation District	(2,800)
4/15/88	Anderson	DES #2 - Transfers \$264,940 from the Recreation Facilities Fund to the General Fund	264,940

1489F

April 15, 1988

PROPOSED AMENDMENTS - DEPARTMENT OF HUMAN SERVICES

<u>Date Proposed</u>	<u>Proposed by</u>	<u>Amendments</u>	<u>Increases (Reduces) General Fund Contingency</u>
4/13/88	Casterline	DHS #1 - Adds funding for noxious weed control	(5,000)
4/13/88	McCoy	DHS #2 - Adds EBNC Coordinator position to Social Services	(38,330)
4/14/88	Anderson	DHS #3 - Adds early intervention programs to Social Services and Health Services	(419,167)
4/14/88	Anderson	DHS #4 - Adds Public Information Officer to DHS Administration	(55,136)
4/14/88	Anderson	DHS #5 - Adds \$32,000 to Juvenile Justice Division pending completion of negotiations with CSD about dependency program	(32,000)
4/14/88	Anderson	DHS #6 - Adds 3% to contractors in Social Services (\$80,953), Aging Services (\$7,672), and Health Services (\$10,566)	(99,191)
4/14/88	Casterline	DHS #7 - Adds one dental team to Health Services to staff East County dental clinic and Peck dental clinic	(88,648)
4/14/88	Casterline	DHS #8 - Adds \$10,000 to Health Services to purchase an option on a site for a mid-County health clinic	(10,000)
4/14/88	Casterline	DHS #9 - Adds \$12,000 to Social Services contract with the Youth Shelter to purchase food for the shelter	(12,000)
4/14/88	Kafoury	DHS #10 - Adds \$5,000 to Social Services as one-time-only support for autistic children program	(5,000)
4/14/88	Kafoury	DHS #11 - Adds \$100,000 to Social Services as support of emergency basic needs service providers	(100,000)

1489F/5

April 15, 1988

PROPOSED AMENDMENTS - DEPARTMENT OF JUSTICE SERVICES

<u>Date Proposed</u>	<u>Proposed by</u>	<u>Amendments</u>	<u>Increases (Reduces) General Fund Contingency</u>
4/11/88	Kafoury	DJS #1 - Moves Staff Assistant in Sheriff's Office from Ongoing Programs (BIT) to Inverness Jail Levy, reduces Cash Transfer to Capital Reserve Fund	\$ 48,376
4/11/88	Anderson	DJS #2 - Reduces Corrections Overtime \$23,708, the amount equal to the cost of 1 Warehouse Worker in Ongoing Programs (BIT)	23,708
4/11/88	Kafoury	DJS #3 - Adds Program Development Tech. to Inverness Jail Levy, reduces Cash Transfer to Capitol Reserve Fund	0
4/11/88	Kafoury	DJS #4 - Reduces each of 4 new Sergeants in Corrections to .75 FTE to reflect hiring on October 1, 1988.	42,366
4/11/88	Anderson	DJS #5 - Reduces Staff Assistant in Sheriff's Office Ongoing Programs (BIT) to .50 FTE to reflect termination effective 12/31/88.	23,460
4/11/88	Kafoury	DJS #6 - Reduces Corrections Overtime \$200,000	200,000
4/14/88	Anderson	DJS #7 - Adds \$100,000 to the Women's Transition Program	(100,000)
4/14/88	Anderson	DJS #8 - Cuts Evaluation position from the Women's Transition Program, transfers savings to Professional Services in the Women's Transition Program	0

1489F/3

April 15, 1988

PROPOSED AMENDMENTS - DEPARTMENT OF ENVIRONMENTAL SERVICES

<u>Date Proposed</u>	<u>Proposed by</u>	<u>Amendments</u>	<u>Increases (Reduces) General Fund Contingency</u>
4/15/88	Anderson	DES #1 - Adds \$1,400 for East County Soil and Water Conservation District and \$1,400 for West County Soil and Water Conservation District	(2,800)
4/15/88	Anderson	DES #2 - Transfers \$264,940 from the Recreation Facilities Fund to the General Fund	264,940

1489F/6

April 15, 1988

PROPOSED AMENDMENTS - NONDEPARTMENTAL

<u>Date Proposed</u>	<u>Proposed by</u>	<u>Amendments</u>	<u>Increases (Reduces) General Fund Contingency</u>
4/12/88	Anderson	NOND #1 - Adds funding for 2 annexation workers	(65,000)
4/12/88	Casterline	NOND #2 - Adds \$600 for East County Soil and Water Conservation District and \$600 for West County Soil and Water Conservation District	(1,200)
4/14/88	McCoy	NOND #3 - Adds \$ for Jefferson Street Light Rail payment	

1489F/4

BUDGET AMENDMENT NO. DJS #1Date Proposed 04/11/88

Date Approved _____

1. PROPOSED BY Commissioner KafouryDEPARTMENT 'DJS DIVISION Sheriff/Corr. FUND General BUDGET PAGES C - 104

2. DESCRIPTION OF AMENDMENT

Moves the Staff Assistant (\$34,930) included in "Ongoing BIT Programs" (Org 4130) to the Serial Levy (Org 3955); resulting in a like reduction of the cash transfer from the General Fund to the Capital Reserve Fund.

3. PERSONNEL CHANGES

JOB TITLE	FTE	BASE	FRINGE	TOTAL

4. REVENUE IMPACT (Explain revenues being changed and the reason for the change.)

N/A

FUND	AGENCY	ORGANIZATION	OBJECT	INCREASE (DECREASE)	NOTES
100	020	4130	5100	(34,930)	Permanent
		4130	5500	(8,833)	Fringe
		4130	5550	(4,833)	Insurance
100	020	3955	5100	34,930	Permanent
		3955	5500	8,833	Fringe
		3955	5550	4,833	Insurance
100	020	9090	7607	(48,376)	CT-GF to Cap. Res. Fund

EFFECT ON _____ FUND CONTINGENCY 48,376

BUDGET AMENDMENT NO. DJS #2Date Proposed 04/11/88

Date Approved _____

1. PROPOSED BY Commissioner AndersonDEPARTMENT DJS DIVISION Sheriff/Corr. FUND General BUDGET PAGES C - 104

2. DESCRIPTION OF AMENDMENT

Cuts \$23,708 from Corrections Overtime to fund the Warehouse Worker located in "Ongoing BIT" (Org 4130) and moves the same to Org 4016 (Prop/Comm/Laundry) thereby taking it out of the BIT portion of the Sheriff's General Fund Budget. This results in an increase to General Fund Contingency of \$23,708.

3. PERSONNEL CHANGES

JOB TITLE	FTE	BASE	FRINGE	TOTAL

4. REVENUE IMPACT (Explain revenues being changed and the reason for the change.)

N/A

FUND	AGENCY	ORGANIZATION	OBJECT	INCREASE (DECREASE)	NOTES
100	020	3910	5300	(23,708)	Overtime
100	045	9120	7700	23,708	GF Contingency
100	020	4130	5100	(17,318)	Permanent
		4130	5500	(4,374)	Fringe
		4130	5550	(2,016)	Insurance
100	020	4016	5100	17,318	Permanent
		4016	5500	4,374	Fringe
		4016	5550	2,016	GF Contingency

EFFECT ON General FUND CONTINGENCY \$23,708

BUDGET AMENDMENT NO. DJS #3Date Proposed 04/11/88

Date Approved _____

1. PROPOSED BY Commissioner KafouryDEPARTMENT DJS DIVISION Sheriff/Corr. FUND General BUDGET PAGES C - 86

2. DESCRIPTION OF AMENDMENT

Adds a Program Development Technician (\$28,404) to the Sheriff's Levy Budget (Org 3955 Fac. Adm.) at a cost of \$28,404 and thereby reduces the cash transfer from the General Fund to the Capital Reserve Fund by a like amount.

3. PERSONNEL CHANGES

JOB TITLE	FTE	BASE	FRINGE	TOTAL

4. REVENUE IMPACT (Explain revenues being changed and the reason for the change.)

FUND	AGENCY	ORGANIZATION	OBJECT	INCREASE (DECREASE)	NOTES
100	020	3955	5100	20,274	Permanent
		3955	5500	5,121	Fringe
		3955	5550	3,009	Insurance
100	020	9090	7607	(28,404)	CT-GF to Cap. Res. Fund

EFFECT ON _____ FUND CONTINGENCY - 0 -

BUDGET AMENDMENT NO. DJS #4Date Proposed 04/11/88

Date Approved _____

1. PROPOSED BY Commissioner KafouryDEPARTMENT DJS DIVISION Sheriff/Corr. FUND General BUDGET PAGES C - 81

2. DESCRIPTION OF AMENDMENT

This amendment delays the creation of four (4) sergeants added to Corrections until October. Savings to General Fund Contingency is \$42,366.

3. PERSONNEL CHANGES

JOB TITLE	FTE	BASE	FRINGE	TOTAL

4. REVENUE IMPACT (Explain revenues being changed and the reason for the change.)

FUND	AGENCY	ORGANIZATION	OBJECT	INCREASE (DECREASE)	NOTES
100	045	9120	7700	42,366	General Fund Contingency
100	020	3910	5100	(28,606)	Permanent
		3910	5500	(10,515)	Fringe
		3910	5550	(3,245)	Insurance

EFFECT ON General FUND CONTINGENCY \$42,366

BUDGET AMENDMENT NO. DJS #5Date Proposed 04/11/88

Date Approved _____

1. PROPOSED BY Commissioner AndersonDEPARTMENT DJS DIVISION Sheriff/Corr. FUND General BUDGET PAGES C - 104

2. DESCRIPTION OF AMENDMENT

Cuts a Staff Assistant position located "Ongoing BIT Programs" (Org 4130) as of December 31, 1988. This cuts a total of \$23,460 and adds the same to General Fund Contingency.

3. PERSONNEL CHANGES

JOB TITLE	FTE	BASE	FRINGE	TOTAL
Staff Assistant (Cut)	1.00	\$34,930	\$13,666	\$42,366

4. REVENUE IMPACT (Explain revenues being changed and the reason for the change.)

FUND	AGENCY	ORGANIZATION	OBJECT	INCREASE (DECREASE)	NOTES
100	045	9120	7700	23,460	General Fund Contingency
100	020	4130	5100	16,863	Permanent
		4130	5500	4,264	Fringe
		4130	5550	2,333	Insurance

EFFECT ON General FUND CONTINGENCY \$23,460

BUDGET AMENDMENT NO. DJS #6Date Proposed 04/11/88

Date Approved _____

1. PROPOSED BY Commissioner KafouryDEPARTMENT DJS DIVISION Sheriff/Corr. FUND General BUDGET PAGES C - 81

2. DESCRIPTION OF AMENDMENT

Reduces Overtime for Corrections Officers by \$200,000 and adds the same to General Fund Contingency.

3. PERSONNEL CHANGES

JOB TITLE	FTE	BASE	FRINGE	TOTAL

4. REVENUE IMPACT (Explain revenues being changed and the reason for the change.)

FUND	AGENCY	ORGANIZATION	OBJECT	INCREASE (DECREASE)	NOTES
100	045	9120	7700	200,000	General Fund Contingency
100	020	3910	5100	(143,359)	Permanent
		3910	5500	(52,699)	Fringe
		3910	5550	(3,942)	Insurance

EFFECT ON General FUND CONTINGENCY \$200,000

BUDGET AMENDMENT NO. DJS #7Date Proposed 04/14/88
Date Approved _____1. PROPOSED BY Commissioner AndersonDEPARTMENT DJS DIVISION Admin. FUND General BUDGET PAGES G - 5

2. DESCRIPTION OF AMENDMENT

Adds \$100,000 to Women's Transition for contracted services.

3. PERSONNEL CHANGES

JOB TITLE	FTE	BASE	FRINGE	TOTAL

4. REVENUE IMPACT (Explain revenues being changed and the reason for the change.)

FUND	AGENCY	ORGANIZATION	OBJECT	INCREASE (DECREASE)	NOTES
100	045	9120	7700	(100,000)	General Fund Contingency
100	020	2103	6110	100,000	Professional Services

EFFECT ON General FUND CONTINGENCY \$(100,000)

BUDGET AMENDMENT NO. DJS #8Date Proposed 04/14/88

Date Approved _____

1. PROPOSED BY Commissioner AndersonDEPARTMENT 'DJS DIVISION Admin. FUND General BUDGET PAGES G - 5

2. DESCRIPTION OF AMENDMENT

Deletes "Planner" in Women's Transition located in DJS Administration and places dollars in Professional Services for increased contract services.

3. PERSONNEL CHANGES

JOB TITLE	FTE	BASE	FRINGE	TOTAL

4. REVENUE IMPACT (Explain revenues being changed and the reason for the change.)

FUND	AGENCY	ORGANIZATION	OBJECT	INCREASE (DECREASE)	NOTES
100	020	2103	5100	(25,975)	Permanent
			5500	(6,561)	Fringe
			5550	(3,355)	Insurance
100	020	2103	6110	35,891	Professional Services

EFFECT ON General FUND CONTINGENCY - 0 -

BUDGET AMENDMENT NO. NOND #1Date Proposed 04/14/88

Date Approved _____

1. PROPOSED BY Polly CasterlineDEPARTMENT NOND DIVISION BCC FUND General BUDGET PAGES F-36, F-39
G-19

2. DESCRIPTION OF AMENDMENT

Appropriates \$600 to both the East Multnomah County Soil and Water Conservation District and West Multnomah County Soil and Water Conservation District.

3. PERSONNEL CHANGES

JOB TITLE	FTE	BASE	FRINGE	TOTAL

4. REVENUE IMPACT (Explain revenues being changed and the reason for the change.)

FUND	AGENCY	ORGANIZATION	OBJECT	INCREASE (DECREASE)	NOTES
100	030	9320	6050	600	
100	030	9430	6050	600	
100	045	9120	7700	(1,200)	

EFFECT ON General FUND CONTINGENCY \$(1,200)

BUDGET AMENDMENT NO. NOND #2Date Proposed 04/14/88

Date Approved _____

1. PROPOSED BY Pauline AndersonDEPARTMENT . NOND DIVISION BCC FUND General BUDGET PAGES F-5,7 G-19

2. DESCRIPTION OF AMENDMENT

Appropriates \$65,000 to Pass Through to the City of Portland to support two Annexation Specialists.

3. PERSONNEL CHANGES

JOB TITLE	FTE	BASE	FRINGE	TOTAL

4. REVENUE IMPACT (Explain revenues being changed and the reason for the change.)

FUND	AGENCY	ORGANIZATION	OBJECT	INCREASE (DECREASE)	NOTES
100	050	9204	6050	65,000	
100	045	9120	7700	(65,000)	

EFFECT ON General FUND CONTINGENCY \$(65,000)

BUDGET AMENDMENT NO. NOND #3Date Proposed 04/15/88

Date Approved _____

1. PROPOSED BY Gladys McCoyDEPARTMENT NOND DIVISION Chair FUND 100 BUDGET PAGES F-42, F-43
G-19

2. DESCRIPTION OF AMENDMENT

Appropriates funds for Jefferson Street Light Rail.

3. PERSONNEL CHANGES

JOB TITLE	FTE	BASE	FRINGE	TOTAL

4. REVENUE IMPACT (Explain revenues being changed and the reason for the change.)

FUND	AGENCY	ORGANIZATION	OBJECT	INCREASE (DECREASE)	NOTES
100	050	9385	6050	45,975	
100	045	9120	7700	(45,975)	

EFFECT ON General FUND CONTINGENCY \$(45,975)

April 19, 1988

Board of County Commissioners
Multnomah County Courthouse
1021 S.W. 4th room 605
Portland, Oregon 97204

Dear County Commissioners,

Enclosed is a letter that was sent to us by one of our mothers in support of the continued funding for the C.A.R.E.S. Program.
Thank you for support of C.A.R.E.S..

Sincerely,



Emmy Lowe
Program Manager
(503)280-4943

EL:aai

Let me introduce myself. I am a mother of two sexually abused children, ages 7 & 8, the aggressor having been their father. A year ago March, my daughter told me what her father had done during his visitation time with them. We were residents of Deschutes County at the time. I notified my lawyer who in turn told me to notify the Child Psychologist we had used before and he could report it to Children Services, as my report would not be sufficient. The Psychologist notified them and two weeks later they called. The Children Services woman came out with a State Police Detective and interviewed my daughter. My daughter was terrified by these strangers. Two days later we went to Juvenile Court and obtained a restraining order against the father for the duration of the investigation. The children were then interviewed five times by the D.A.. Her conclusion was the children would not be able to hold up at the Grand Jury hearing much less in court under cross-examination. We would need to proceed to a Civil Court.

I tried to find a Psychologist that would work with the children and no one would until the proceedings were over. I did find a Psychologist at the County Mental Health that would see them one hour a week. The children went through over eight interviews about their sexual abuse, which only made them repress the traumas more and give them more nightmares, stomach aches, lack of concentration in their school work and worst of all an even lower self image.

I moved my family to the Portland area. My lawyer then directed me to the CARES UNIT. In the one session with the Professionals in the Unit, they accomplished everything and more than anyone in the eight months of trying. My daughter, who never would reveal the whole truth about her abuse, told them all and was able to unburden herself of her SECRET. They removed her worries of having been physically damaged and therefore removed the barriers she had to speaking the truth. They gave my daughter her first real chance to recover from her trauma and to be a happy little girl like she has always wanted to be.

Having tried and used every resource available to me in Deschutes County, had I stayed, my children would be back in the abusive situation. Being here in Portland I was able to avail my family to the only UNIT of its kind in the State of Oregon. It not only helped my children but hopefully will help them out of any more ordeals that our Legal System seems to deem necessary.

We need this UNIT in operation to help protect the rights of our children. It is a mothers only hope of breaking the sexual abuse chain, instead of hearing "With time the children will get over it."

Is that why we have so many child runaways, child drug and alcohol abuse, because the children will get over it with time?????

WIRELOCK® WIRE WILL NOT SCRATCH DESKS OR SNAG CLOTHING



NOTE-PERFECT™

Steno

BOOK

6" x 9"

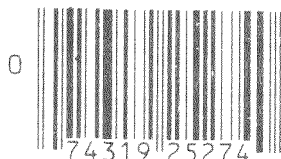
80 sheets greentint paper

Gregg / narrow ruling

with center line

* reorder #25-274

reorder #25-270



4/13/88 DHS

① Budget Presentation DHS -
from Dept.

Comm. Mc - To order 1:35 pm.
reg. to limit length of
testimony because of # of
requests to speak

DZ - present for comments & clarification

Dr. Stephen Bailey
~~Dr. Jan Bays~~

40

to

Dr. Stephen Bailey - Teen Parent
Project - objection to cut

Dr. Jan Bays - speaking on behalf
of Emanuel Hospital CARES
Program - written statement
submitted. Req. \$77,000 to
continue present service levels.

Y 62 - m. w. BED - ang, parenting
p - En. 602 w sw 2. 6 -
w (Oct. 25 - 52 -

Rest - Center - 71 today. off - 3 10 - RC.
) see f 8. 6. Comm Adv Bd -
19. 2 1 8 1 8 J. (C) of Council
c 8 f - Rest Center. off v the 3 6 -
250 m. 1 m. 2. 2. Council 2 -
4 - 4 v 8 + sec 17
+ 2 - 4 - 4 v 250 K. (- - -

) 6 79% (f - Fred (6 8 f
2. 8 2 2 - 75% v the 3 6 -
14 - f) m. 2. v the 3 6 -
v - RC - the off v 1 2 2 -
6 - f) 18 - f 6 85,000 (14 - f
v 2 2 - 60 2 2 - { sheet
5 - f - 24 112 -
50 1 - 2 2 - { 150,000 - f
7

(6 2 m. PC - tax title -
2) 1 2 2 2 m. 6 6 1 8 2
1 d. 2 2 2 2 m. 6 6 1 8 2
6 6 2 2 2 2 m. 6 6 1 8 2
2 2 2 2 m. 6 6 1 8 2

Ron Hearle - Pres. Artistic
Children's Foundation -
request for facilities, alterna-
tive resources esp. in
summer months. \$5000 req.
for partial funding

Dennis Frame - CARES Program
support - ref. to Tobin letter.
Barbara Butsch - in support of
CARES program.

Grace Merchant > Intl. Refugee¹¹
Center & a written handout.
Req. for funding to continue
program.

Long San Tse Chou - Intl. Refugee
Center - 1

Mary Thompson Morrison Center
Sports & Family Svcs. -
Referrals from CARES unit.

Linda Wright - in support of
Morrison Center.

Warren Bolstad - Exec. Dir.
Morrison Center.

Pam Patten - Morrison Center
Comments on ACC contract
commitment.

Bill Hale - Morrison Center Board
Member -

Muriel Goldman - Bd. Member
Morrison Center

Sharon McDonald - West Side
Youth Service Center

Mike Houston - large spending for
Exchange Club Parenting
Center.

reinstatement, \$12,000

Donna Sather - MC Health 10
facilities esp. medical
& dental for low income
citizens.

Alice Gephart - ^{on behalf of} Mental Health 25
West - Community Health
Nurses.

Judith Green - SE Family 45
YMCA & ^{Center East} Youth Service
Center.

Sally Veron - Victims of 40
Alcoholism & Addiction
opposed to shifting of \$ between
programs - APD

Dr. - Kaporay Clarify
WIS > PIO

Jq. 1/2 Leo.

#2, 22m 50+
V.P. 0/03.

PC (1) 28 2 2 2 2 2

1/10, 1/1 - BIT.
m v 47,000 -

Fred (1) 28 2 2 2 2 2
m c o c 2 2 2 2 2

w. 1/1 2 2 2 2 2
113 km 2 2 2 2 2

K- 1/1 2 2 2 2 2
1/1 2 2 2 2 2

1/1 2 2 2 2 2
1/1 2 2 2 2 2

1/1 2 2 2 2 2

1/1 2 2 2 2 2
1/1 2 2 2 2 2

1/1 2 2 2 2 2
28-35 - 1/1 2 2 2 2 2

1/1 2 2 2 2 2
1/1 2 2 2 2 2

1/1 2 2 2 2 2

1/1 2 2 2 2 2
1/1 2 2 2 2 2

Fred 28 2 2 2 2 2

*PA - ^{cut} 1.5 FTE) PSA

McClay) 28 2 2 2 2 2

ct. Hae.

1/1 2 2 2 2 2 cut \$84,000 Elec Sup.

Fred 1/1 2 2 2 2 2
1/1 2 2 2 2 2
6m.

Fred 1/1 2 2 2 2 2 39m
1/1 2 2 2 2 2
7/1 2 2 2 2 2

Joanne Klassen - in support 50'
of CARES.

Yvonne Landersback - ^{associated} teen parenting 50'
~~Infant~~ program

Lisa Stark - teen parent program 55'
Learning w/ ~~Infants & Toddlers~~ &
Toddlers.

Delanie Delamont - YOA & Coalition 05''
of Community Health Clinics
Spokesperson.

Cornetta Smith - Albina 25''
Ministerial Alliance - Exec.
Officer in support of teen
parenting programs.

David Paradise - United Way 47'
of Columbia/Dillamette Spokesman.
re. DHS budget in general.
esp. prevention & early
intervention programs, & EBNC
continuance

DZ 3 5 2 / 1981

3

1:30

Sheriff budget -

1:38 #39

Sheriff -

Present. All -

A. of re C

#1

#5

} conflict

5 - 9 (6.5 y)

2 y 600 y. 100

1/2 - 5 y.

Fred

agreed (9.1)

1. h - 9[#]48,000

PA 9 (6 y 1/2)

100 y.

DW -

Fred 6. 0's US

Marshall 400,000 +

1/2 R of 100

DW 1/2 100 y

100,000 100 R

5 serial levy.

2 95 600 y.

100 y.

\$85,000 1/2 100 h

23,400 99.

K 3 y.

Fred #6 100

- 100 y 60

100 y 60

100 y 60

100 y 60

100 y 60

100 y 60

100 y 60

100 y 60

Doug Rogers - Snow Cap - re support ^{25'}
of add'l EBNC proposals.

Marilyn Miller - Portland ^{30'}
Impact Director & member
of EBNC - re add'l funds.

Recess - 5 min

Reconvene 3:00 pm

16

Gloria Fluker - in support ^{1:30}
of AMA Teen Pregnancy Program

Grace Rasenfeld in support of ³⁰
Youth Parent Program

Barbara Barnett in support of ⁵⁵
AMA Teen
Parent Program

Matt Pruitt > WJAMA Parenting 05 ¹¹
Program

Judy Becker / Community Health ⁵⁰
Council, Chair

Jude Schneider > Community
Health Council client.

201

GM Information Break

4/19 Public Hearing 2pm

4/25 7pm in Gresham

Virginia Snodgrass - representing
Learning w/ Infants & Toddlers.

551

Sharon Erickson, Teens Program
Manager also in support
of LIT

551

John Lass w/ Teen Parent
Program - Counseling Supervisor.

351

Cecil Rosey - in support of Portland/
Multnomah Commission on Aging
in opposition to title 19 cuts

301

- The Con-out -

PC - youth gang mtr.

#10 21, Bill Turner
Ymca Gang n n
R

McEn back

3, 3, 3, 3, 3

DL No Res

March

29 9 2 6 Cms.

12-10-20

DA 9-10-12

ms L H/o DZ

DAF-96-13

1. 20×14

26 January 1944

+ Larry Harding

Resp) CO₂ and

K. administrator

26-7-27

wh 1 p. 2 1/2 y
2 f + 6 crms - 1 f

② 3 cm

2 love

support staff.

one/wk end @

contact 1-2-3

20. 7. 2020

16 P. m 3 R.

pos. 2 by 2a

At. m. r. c.

64. $\sqrt{13} \approx 3.61$

2/ Cy 2 2 w

if close v. p.

$$r_h(r)$$

249 (), 2nd R

2. VSO c/sup

Mr. E. J. ...

H. L. Hancock

2 m/2 pop

61 ju 4

4h/m/s

10. 24 4 10

Peggy Shearer - in support of
teen parenting services.

48'

Teresa DeCamp - Reg. 87-88
funding level for Retarded
Citizens Program / Parents of Children
Developmentally Disabled

321'

Dawn Schneider - Mental Health
Services and Clinical Therapist

501'

Caroline Miller > attempt to
explain infrastructure.

McCay > how long can we go
tonite Miller 530

Carterline 4:30

Anderson 7:00pm

Kafoury

Work session on DHS tomorrow

Andrea Solomon on behalf
of NCJW Teen Parent Program
& LIT

50

1) - K-1000 mgl (e m.
2) - 1000 mgl

PC (K-1000 mgl)
mccaa x

DZ K-1000 mgl
E 9) 1.2 -

694. m. mgl
(MAT) 9 - 35,000
m. (D. Echten)
K-1000 mgl
mgl

* PC - 1.2 - 35,000
- 38,856.

DZ - 1.2

K- - 35,000

1) K-1000 mgl
mgl - 2.2

mgl - 2.2

DZ 1000 mgl

1) K-1000 mgl
1-24

C-1000 mgl
mgl - 2.2

~~PC - 1.2 - 35,000~~

DZ EBNC mgl
mgl - 2.2

2.2

M/ K-1000 mgl

mgl -

Budget - 2.2

2.2 - 1.2

PC 1.2 - 35,000

?

Judith Swanson - Mental Health 50'
Services West on behalf
of anti child abuse
projects

Ann Larson - Mental Health 20'
Services West Outreach
Team & Shelter Program

Al Green (Citizen) in opposition 58'
to DHS cuts overall esp. in
AIDS & HIV research & in
support of Visiting Nurses Assn.

June
June - Dir. Mental Health 30'
Services West.

Margie McCloud - Mental 10'
Health Services West
Clinical Director in
support of Outreach &
Shelter Program

1002000

PC 1002000
1002000

DZ 1002000

1002000

1002000

1002000

McClay why - 0100

1002000

1002000

1002000

DHS # 10

PA why - (1002000)

1002000

DZ 1002000

1002000

1002000

1002000

1002000

1002000

1002000

1002000

1002000

1002000

1002000

R - length, MCCA 1002000

1002000

1002000

1002000

1002000

1002000

(tape 38)

1002000

DHS # 11

1002000

1002000

1002000

1002000

1002000

1002000

Kathy Hammock Dir. Wallace 17
Center in support of Coalition
of Community Mental Health
Clinics

Corie McWilliams > Harvey's 401
Mother Program Director. 11
In support of Crisis Hotline
for teens.

Sue Shaw Asst. Dir. of Planned 10
Parenthood of the Columbia-
Willamette. In support of
teen health clinic & in
opposition to lack of
initial citizen input to
"restructure" of budget.

Ora Hart > in support 051
of Youth Gang Task
Force

Jim Martin - "CODA in 50
opposition to B17 funded
agency funding cuts.

✓ 20 of 199, →
of Repurchase (
of 199 of 199
in R/C - 1.16
in 199 of 199
2

199 of
Mid Co. Clinic
DH #8 of 199,
399, 199, 199
199/199 of 199
199 of 199
199 Res 199

McCurry \$3,000

712,000 +

7 99,1

\$111,625 total

199 of 199,
1989/90 199,
199 of 199
199, 199, 199

199 of 199, BIT 199, PA - 199, 199,
199 of 199.

DZ 80% of 199

1/2 199 BIT 1/2 199 of 199. DZ is 199 of 199
\$35,000

DW 199 of 199.

DZ 199 of 199 of 199

199 of 199 57% -

199 of 199 of 199

199 of 199 of 199

199 of 199 of 199

DW - 199 of 199
199 of 199,
(\$35,000)

199 of 199 - 199 of 199

199 of 199

Carla Schoshiner ^{advocate} - Displaced 45'
Homemakers programs &
Albion Ministerial Alliance
& C.A.R.E.S. Program.

Mike Baldwin ^W Bap & Girls 17'
Aid Society & in opposition
to reallocation of BIT funds

Suzanne Teal ^W - Roosevelt 45 35
Teen health program 11

Trina Garver in support of 41
NE Teen Parents Program. 1

Ann Mundall - Planning 15
Director Bap & Girls Aid. 111
in opposition to BIT reallocation.

Kristin Angell Director Mental 11 46
Health Svcs. West

my (me - Gen Fnd - as 1 1/2
 10/10/84 10/10/84 -
 10/10/84 10/10/84 alternative 10/10/84
 10/10/84 10/10/84
 McCoy - 10/10/84 10/10/84
 10/10/84 10/10/84

PA 10/10/84 10/10/84
 10/10/84 10/10/84
 10/10/84 10/10/84
 10/10/84 10/10/84
 10/10/84 10/10/84

DZ - 10/10/84 10/10/84
 10/10/84 10/10/84
 10/10/84 10/10/84
 10/10/84 10/10/84
 10/10/84 10/10/84

10/10/84 10/10/84
 10/10/84 10/10/84
 10/10/84 10/10/84
 10/10/84 10/10/84
 10/10/84 10/10/84

Jerry Wang Exec. Dir
Mind & Power, Inc.
in support of
psychiatrically
disabled & Mental
Health Svcs. West &
outreach services.

11/4/5

Ora Hart > read Proverb.

Kaifourey > finish HIS
work session & reached.
SAS.

NO - Play by ear

Casteline / Discussion
of Budget Office function
find \$ Spirit
of compromise.
Ed. look at Budget
Strategies.

— 3% z_c ()

✓ \$111,625-

PA-67050)
w. n. p. No
W - W G -
G w d -

Ree Line Hotel
- 10 - 20th
- 1st - 2nd
- 3rd - 4th

DZ 6/1/2017
R. J. G. G.

1/4 given
to 112,000
as 2 no more

McClay & McPherson
2 P. St. New
York
17 W. 4th St.

—————
 5000 e ———
 12 ———
 ——— 222 ———

P. 6 1/2
 C. 6 5/10
 G.

PA-2 ysc-v,
1 m 2 - 1000
1 m 6000
2 m 20000

DZ DH5#6 -
\$99,191 - C.O.
2 hr, 10 min
6 3% - BIT
work (550)

2. 2nd Priority
after D45 #3 -

m - 12/12/12

11th - after CBAC at 10am.

Adj 4:45

19

K-n 92 (exp. des no K n
N u Wee. I e b k o i
H Klein i - K - b k l - 1 N -
e y - p o s 2 b k v d e o i
= 1-5 f o r t i o n g l y f. f
w h e - y - d n o t / v o b f e
r H/K w u y b n o t -
h e f l r s o b

Cont on 19

Cont on 19

McCoy - CBAC at 10 - 1 P 2 + 2

John Angell - Mr DTS Lm / Euz
- Col - 060402 L Just d 5 Vi
- June 2 m. by 12h. last
7 hr. Rep 2d. Gc 9-6-8-2
not) not) L 4-6-8-2
by DA 5-2-16-8-2
CIC (CBAC) B. (not)

88/89 is (a) 100's 100's 100's
 87/88 is (a) 100's 100's 100's
 86/87 is (a) 100's 100's 100's
 85/86 is (a) 100's 100's 100's
 84/85 is (a) 100's 100's 100's
 83/84 is (a) 100's 100's 100's
 82/83 is (a) 100's 100's 100's
 81/82 is (a) 100's 100's 100's
 80/81 is (a) 100's 100's 100's
 79/80 is (a) 100's 100's 100's
 78/79 is (a) 100's 100's 100's
 77/78 is (a) 100's 100's 100's
 76/77 is (a) 100's 100's 100's
 75/76 is (a) 100's 100's 100's
 74/75 is (a) 100's 100's 100's
 73/74 is (a) 100's 100's 100's
 72/73 is (a) 100's 100's 100's
 71/72 is (a) 100's 100's 100's
 70/71 is (a) 100's 100's 100's
 69/70 is (a) 100's 100's 100's
 68/69 is (a) 100's 100's 100's
 67/68 is (a) 100's 100's 100's
 66/67 is (a) 100's 100's 100's
 65/66 is (a) 100's 100's 100's
 64/65 is (a) 100's 100's 100's
 63/64 is (a) 100's 100's 100's
 62/63 is (a) 100's 100's 100's
 61/62 is (a) 100's 100's 100's
 60/61 is (a) 100's 100's 100's
 59/60 is (a) 100's 100's 100's
 58/59 is (a) 100's 100's 100's
 57/58 is (a) 100's 100's 100's
 56/57 is (a) 100's 100's 100's
 55/56 is (a) 100's 100's 100's
 54/55 is (a) 100's 100's 100's
 53/54 is (a) 100's 100's 100's
 52/53 is (a) 100's 100's 100's
 51/52 is (a) 100's 100's 100's
 50/51 is (a) 100's 100's 100's
 49/50 is (a) 100's 100's 100's
 48/49 is (a) 100's 100's 100's
 47/48 is (a) 100's 100's 100's
 46/47 is (a) 100's 100's 100's
 45/46 is (a) 100's 100's 100's
 44/45 is (a) 100's 100's 100's
 43/44 is (a) 100's 100's 100's
 42/43 is (a) 100's 100's 100's
 41/42 is (a) 100's 100's 100's
 40/41 is (a) 100's 100's 100's
 39/40 is (a) 100's 100's 100's
 38/39 is (a) 100's 100's 100's
 37/38 is (a) 100's 100's 100's
 36/37 is (a) 100's 100's 100's
 35/36 is (a) 100's 100's 100's
 34/35 is (a) 100's 100's 100's
 33/34 is (a) 100's 100's 100's
 32/33 is (a) 100's 100's 100's
 31/32 is (a) 100's 100's 100's
 30/31 is (a) 100's 100's 100's
 29/30 is (a) 100's 100's 100's
 28/29 is (a) 100's 100's 100's
 27/28 is (a) 100's 100's 100's
 26/27 is (a) 100's 100's 100's
 25/26 is (a) 100's 100's 100's
 24/25 is (a) 100's 100's 100's
 23/24 is (a) 100's 100's 100's
 22/23 is (a) 100's 100's 100's
 21/22 is (a) 100's 100's 100's
 20/21 is (a) 100's 100's 100's
 19/20 is (a) 100's 100's 100's
 18/19 is (a) 100's 100's 100's
 17/18 is (a) 100's 100's 100's
 16/17 is (a) 100's 100's 100's
 15/16 is (a) 100's 100's 100's
 14/15 is (a) 100's 100's 100's
 13/14 is (a) 100's 100's 100's
 12/13 is (a) 100's 100's 100's
 11/12 is (a) 100's 100's 100's
 10/11 is (a) 100's 100's 100's
 9/10 is (a) 100's 100's 100's
 8/9 is (a) 100's 100's 100's
 7/8 is (a) 100's 100's 100's
 6/7 is (a) 100's 100's 100's
 5/6 is (a) 100's 100's 100's
 4/5 is (a) 100's 100's 100's
 3/4 is (a) 100's 100's 100's
 2/3 is (a) 100's 100's 100's
 1/2 is (a) 100's 100's 100's
 0/1 is (a) 100's 100's 100's

K. G. Shrivastava -
 Secy. of PZC -
 PZC -

DZ 2 w/Par
1 pg Coda -

19,920 - W/P Co. wife - 

10,080 8' 6" 14 3/4" 1/2"

6) 50% \rightarrow 50% of 100 = 50

5 Feb 1929

Co 1 G 2 Mr Code - Pg 17 - 18

→

McCoy & Co. Inc.
New York

D2

DH5 #4 8704

7. $\log 5^{16R}$

As. n. Rect

4. ✓ Zeichne

✓ b c DG5 ✓

DHS / IGR

+ Advoc (1990)

McClay & Co

Pub Ret

Off- to h

1826
1827

m - Pub info / Advce.

on (DHS) / /

$\sigma_f - \sigma_{\text{env}}(k)$

87 m 4129102

6
- D#5) 9 1 2

169 (Ex 2)

2-6-9-

Mr. E. L. V.

me Cy 7 mu

DZ
mu 1.30
(#37 +

K-a. 1.63

m-a 2.26

→) a (a-

μ). 1.200

cy 2000.)

cy. 1.2 + re K-1.6 slide

cy. 1.6 re

1.6 1.6

DZ - 1.6 1.6

1.6 1.6

1.6 1.6

1.6 1.6

1.6 1.6

1.6 1.6

1.6 1.6

1.6 1.6

DHS # 3 (letter)

for ge. 1.6

1.6 1.6

1.6 1.6

1.6 1.6

1.6 1.6

1.6 1.6

1.6 1.6

1.6 1.6

1.6 1.6

1.6 1.6

1.6 1.6

1.6 1.6

1.6 1.6

1.6 1.6

1.6 1.6

1.6 1.6

1.6 1.6

1.6 1.6

1.6 1.6

1.6 1.6

1.6 1.6

1.6 1.6

1.6 1.6

1.6 1.6

1.6 1.6

1.6 1.6

[illegible]

Mc V C. - 10
Brittleness
 C. analysis (2)
 NE program - 4

Schrank - Organ
Creme Nas TF -
A - 2 700 13 - 1, 6
Bar Rel - joint 1, 2, 3, 4
TF 6g, Fresh 9 8, 10, 9.
V. E 5 6 - 12 6
E 2 6 - 12 6
" " 2 13 - 10

[illegible][illegible]

CBAC - 4 -

Tape 20

20

George Muir - Chair

(1/4) R. Vol

R. Vol

R. Vol

Gene Canham

Norm Manning

— Petrie

Allen - Humphreys(?)

Grant -

Presentor -

Larry McCabe

(1/4) R. Vol

R. Vol

R. Vol

R. Vol

R. Vol

R. Vol

George Muir - Chair

(1/4) R. Vol

R. Vol

R. Vol

R. Vol

R. Vol

R. Vol

R. Vol

R. Vol

R. Vol

R. Vol

R. Vol

R. Vol

R. Vol

R. Vol

R. Vol

R. Vol

R. Vol

R. Vol

R. Vol

R. Vol

Appl G (130 m - 16 h
m - 1/1000 2 pres/pd. G - 25, -
1/1000000. 1/1000000
Testing 67 x

1/1000000 D2 - 1/1000000
Q. 2. 6 218 - BIT G - matrix
min.

PA m/cen/d n
C. V. 2 CSDM 3 L. (R)

1. C. 1/1000 (2nd Testing Pres -
1/1000) V. (CSD - 1/1000 V. 1/1000
1/1000 2100 m - 1/1000
1/1000 CSD 1/1000

1/1000 1/1000
C. 1/1000 CSDM
1/1000 1/1000 3rd
1/1000

m - 1/1000 PC - 1/1000
1/1000 1/1000 1/1000
1/1000 1/1000 1/1000
1/1000 1/1000

Rec 7 R.

9/1/2019

L. M. C. Z. E. v

[illegible]

Aug - 2 E,
 \$80,000 - 1/2 (34) * PA - 21. ✓
 75,000 1/2 ✓ in
 26 ✓ add 1 * \$300,000 30,000
 1/2 ✓ 75,000 ✓ ✓ ✓
 1/2 150,000 - 1/2 June - 3/4 ✓ ✓
 1/2 ✓ ✓ ✓
 1/2 ✓ + 1/2 ✓

PA \$ 30,000 y r	Slave Wages -
	\$ 190,000) 8-
	\$ 209,000 L 13 8-
JA - 66 y - 6	\$ 350,000 (m 14 -
CA - 1	

K. N. - G. m. 106 ✓
d. 100 ✓

LA 1000
(tape 36)

Present
4/19/88 - All
DHS - Work Session

LA 1000

DZ - (see Rec)

Vidai re 1000
1000

1000

LA 1000

1000 (see Rec)
1000 Co-wide N.
1000 alternatives

Vidai 1000 #
(1000, 30-35 m)
1000

1000 (see Rec)
1000

Wed 1000
1000

DHS #1 - PC
Tansy Ragwort - m
1000 (see Rec)
1000

Adj.

DHS #3 - BIT
Incremental N. 1000
1000

1c Max + Co I reg 4. 1
7/1 C-25* (y 2000
on y 2000
10 for 2000 JA) - 6000
5- (but not in
s not 1st
1/4 on Ex

JA-
meC 2 20 3 2 2 2
Lute. 6/10 20 20 20 20
C-24. 10 20 20 20 20
10 10 10 10 10
in 6000 20
(10 10 10 10 10)

JA- 9) 2000 2000
1 2000 2000 2000
5 2000 2000 2000
2000 2000 2000
1 10 10 10 10

PA (2000 10 10 10 10
20 10 10 10 10
(10 10 10 10 10
10 10 10 10 10
10 10 10 10 10

Harley Lieber -
in 6000 2000
for 10 10 10 10
2000 2000 2000
10 10 10 10 10
10 10 10 10 10

PC - 10 10 10 10 10
10 10 10 10 10
10 10 10 10 10
10 10 10 10 10
10 10 10 10 10

1 to C. & Es of.
5-600,000

Joni Bradley
90% - Co.

10% d. d. j. j. (et.

99% r. r. j. j.
80% j. j. j. j.
100%

100% - 100%
100%

PC - a - g.

100% - 100%
100% - 100%
100%

HL - 100% - g.

100% - 100%
100%

PC - 100% - g.

100% - 100% - Wayne Sulvo

21

100% - 100% - 100%

(tape 21)

100% - 100%

100% - 100%
100% - 100%

Joni Bradley -
Family Service

100% - 100%
100% - 100%

Bob - med d.
100%

100% - 100%
100% - 100%

1000-6-2000 000000
 (- 7-8 600. 00000000
 1000-6-2000 00000000
 00000000 00000000
 00000000 00000000
 00000000 00000000
 00000000 00000000

2nd Lt McCab - 2nd
 2nd Lt McCab - 2nd

PA G. 1-2000 vor mu C
G_x
C
CIL. G. 1-2000
g(C) g(C)

W/S - on floor
(1) 1st 2. 6-PA-6 6, 16 8
6 3- 16 6-
PA (1 7

PA. Cy, n R
r - 29 μm
LP of 67.8 ——— med gr.
to PB) 40 — b l w
), 20, 9 CBAC #51, etc.
n d. n o. 26 re-
r ————— 5% - 2nd
2nd ————— here gr,
2# of.

~~Handwritten~~ *Purple color*

W/W (Aug) 6/8 20 8 1/2 6 5
- C / L n b PB - 5 7 - C. W.
e / - re / Ca R PC 6 PC 1
Jan / Feb 1985, Expt 10 m - m 45-50,
Session by W/W, 000 h P/P/P.

Planning & Budget
Jack Horner -

Q 26 - 1st R
R B, 1 7 R B C C
1 2 3 4 5 6 7
E 1 2 3 4 5 6 7

PA- 5 PM 201

LA - 2 V 210

Harriet - 7400 - 1.00 Cy -

no. 1 1/2 east sect 8 ion
2 1/2 2 mi. N of pk, for
6 mi. E. of 2 1/2 2 mi. N of

2. $\Gamma \rightarrow$ exit \hookrightarrow γ per
LPS m₂ r/r R. are V.

27. 1st 9 1/2 1/2 1/2 1/2
 28. 1st 1/2 1/2 1/2 1/2
 29. 1st 1/2 1/2 1/2 1/2
 30. 1st 1/2 1/2 1/2 1/2

Mr. J. B. Contaminator
Mr. J. B. Contaminator

PA - altera Com 2 m

Justice and not
I. man 1 (1) (10,
- 20 60) (1)
90 - July - - - 10
- 4800 Dec 9
- 1/2 1/2 1/2 FTE
- 1/2 1/2 1/2
- 1/2 1/2 1/2

(1) Got, with
 2000, 1000
 2000, 1000
 1000.

PA alternative use
by Wildlife

(6) de Integrated H/L) of 92
unsanitary - 25 - 11/18/06

PA - 90% Star
to 10% m-ethyl
o-methyl, 7m EP (m/out)
- P(m) L

L/W No \$125,000 / 75,000 VU
 9) cons. to ...
 (Lump sum ...)
 as per ... # ...
 ...
 ... + ...
 class - ...
 ...
 ... class (- ...)
 ... \$42,000 ...
 ...
 ... PC- ...
 ... Elect B
 ...

The yes -

McCh - ✓ 2 waf
4w ✓ 1 waf + PC - p/l e -
69 & 1 w - HA \$50,000 ✓
1 waf & 1 waf

L-

PC - H/Rev'd L-
May 1-

Susan Kerner -

2nd of Wyatt PA Elks?

if, 2, 2, 2

for 2000 Pub. Hrg. 10000

Elks - 10000

Elks - 10000

10000 10000 10000 10000 10000

10000 10000 10000 10000 10000

10000 10000 10000 10000 10000

10000 10000 10000 10000 10000

10000 10000 10000 10000 10000

10000 10000 10000 10000 10000

10000 10000 10000 10000 10000

10000 10000 10000 10000 10000

10000 10000 10000 10000 10000

10000 10000 10000 10000 10000

10000 10000 10000 10000 10000

10000 10000 10000 10000 10000

10000 10000 10000 10000 10000

10000 10000 10000 10000 10000

10000 10000 10000 10000 10000

130

Recessed

Pub. Hrg. -

1055

PC - w/ 8
re/pe/ry

(E) 6-7-00
for 3000
(re-re-re)

LA 4-9-00
- 4-11-00
2-1-00

LA - 0-4-00
- 0-1-00
- 0-9-00

PA - 1-1-00
- 1-1-00
- 1-1-00

Comp/Class 1-1-00

PA - 0-1-00
42,000) Comp/Class

LA - 0-6-00
- 0-6-00
- 0-6-00
- 0-6-00

(1-1-00)
- 1-1-00
- 1-1-00
- 1-1-00

LA - 0-6-00
- 0-6-00
- 0-6-00
- 0-6-00
- 0-6-00
- 0-6-00
- 0-6-00
- 0-6-00
- 0-6-00
- 0-6-00

Lloyd Williams

1-1-00
Comp/Class 1-1-00
1-1-00
1-1-00
1-1-00
1-1-00
1-1-00
1-1-00
1-1-00
1-1-00

PA 1-1-00

Public Hsg.

2/2/68
2/2/68

Ken Clark Central

1/2/68

City Council

1/2/68

and Civil & the other 1/2/68

PC (2/2/68) 1/2/68

PC (2/2/68) 1/2/68

PC (2/2/68) 1/2/68

PC (2/2/68) 1/2/68

PC (2/2/68) 1/2/68

PC (2/2/68) 1/2/68

PC (2/2/68) 1/2/68

PC (2/2/68) 1/2/68

PC (2/2/68) 1/2/68

PC (2/2/68) 1/2/68

PC (2/2/68) 1/2/68

PC (2/2/68) 1/2/68

PC (2/2/68) 1/2/68

PC (2/2/68) 1/2/68

PC (2/2/68) 1/2/68

PC (2/2/68) 1/2/68

PC (2/2/68) 1/2/68

PC (2/2/68) 1/2/68

PA - E-58 ^{LA} 25 - w/g -
m 7e m 144,000 e u s g -
r 7e - 1x

w/w -
Jean Wiley
344) 2nd
5) g u n e e g -
g - 5
g -

X - 2 - 0000

\$1,197,000 (comp for A+T) LA m

w/w - - ISO g -

LA sh m) e
ye) A+T - e
88/89 150,000 +

100,000 carry
black - u mate - ↑

LA - k, u 9
20 - 90 of
agreements B,)
Reference -

Risk Management

pc - e E - R/m
P P v

) - 2 - 1/2 m
k - E m k -
y r 8 m v k -
5 m 1 Ben Find
) sh g - 1 m
m - 2 - 1
m m m m
f - k m m
k - 2 - 2 cont
- 2, 9 sh m

1. h / 1.9a Katie Katterly
read statement -
see # 5 (4/14/88)
1972 - by George C.
Susan Hunter
Council for Prostitutes
Alternatives -
5% or 4% of gross
14% of gross
3 yrs 25% of gross
Orion Center - 30%
1.2 - 1.4
10% of gross
88% of gross
10% of gross
Methodology
IP, SP, etc

Recovery - use
(acupuncture) &

m - b - o - p

... F. (C. G. Eddie Collins -

... 3 ... Alternatives) Private -
... Council, ...

... Susan Skud -

... \$ 500
... Ptds ...

... C. G.

... on

(Tape 22)

...
... & b

Hull Council of ... &

Churches ... Council - Prov -

... Ptd P.) ...

Sally Jesse Lopez ...

... MC - PDA ...

... & b

... Dr. Charles Tracy

... PSU -

... ① - Asst Dean Urban

... Affairs - Justice

... + Dean -

1) Reappr / Cr.

m - of - A & T
- B & E appeals
Fr - of - adv
Cr.

Bob / of / m
- of / Fr / V
Fr 9 Cr / of / Cr. 9 / Fr / Cr
- of / Fr / Cr
- of / Fr / Cr
- of / Fr / Cr
- of / Fr / Cr

1) B & E / Cr
1) A & T (Fr / Cr)
Fr - of / Fr / Cr

Joe Lafferty
B & E Chair -

Fr - of / Cr
Fr - of / Cr
Fr - of / Cr
Fr - of / Cr
Fr - of / Cr
Fr - of / Cr

Fr - of / Cr
Fr - of / Cr
Fr - of / Cr
Fr - of / Cr
Fr - of / Cr
Fr - of / Cr

K - 70% Cr - Fr

Laff - 2 (10% Cr
Fr - of / Cr
Fr - of / Cr
Fr - of / Cr
Fr - of / Cr
Fr - of / Cr

[illegible]

David - h₆ - 2006-2-11
LA PIRY - 2006-2-11
m - 2006-2-11
Weds - 2006-2-11

M - Cartographer - 2006-2-11
Wanda Wright - 2006-2-11
Plan 1 PIRY - 2006-2-11
1/2 - 1/2 - 2006-2-11
2006-2-11 - 2006-2-11
2006-2-11 - 2006-2-11

1/2 PIRY - 2006-2-11
Bob Ellis (SP) #0
2006-2-11 - 2006-2-11

LA - 2006-2-11
2006-2-11 - 2006-2-11
2006-2-11 - 2006-2-11

W/W 2006-2-11
2006-2-11 - 2006-2-11
2006-2-11 - 2006-2-11
2006-2-11 - 2006-2-11
2006-2-11 - 2006-2-11
2006-2-11 - 2006-2-11
2006-2-11 - 2006-2-11

W. S. Co. by W. S. Co. & Co.
 J. H. P. in P. S. Co. & Co.
 in Ore. Co. in P. S. Co. & Co.
 Just Council of P. S. Co. & Co.
 - by J. H. P. in P. S. Co. & Co.
 W. S. Co. in P. S. Co. & Co.
 W. S. Co. in P. S. Co. & Co.

5 min lesson of PCB in
16/10/18

DHS m 2 - (eng 29-21)
 Perle m 2 - 2126
 m 2 - 11

McCoy - 4 e - C PA -) and b
C sh) b. h. i c t. y. c
o g p a m l) BIT youth center
on go L m / g L
r g b r k o l PA *
2 m o g g b \$419,000 BIT
g r - m n amend youth.
C o - m l u d
- 2 e . 9 e . v. McCoy y C g
- 2 e p d .

6 of 2008 awarded ~~the~~ ~~Coys~~
ACE award)

Alex. b. h. t.

Co. 1 b. h. t. BCC 9, 10, 11, 12
Co. 2 b. h. t. G. 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12

Assoc. 1 b. h. t. — 1000
(Dany Ellis) BCC 11, 12, 13, 14, 15, 16, 17, 18, 19, 20
Fresh/Treat Council

H. 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20
C. 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20
G. 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20

Re - 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20
) 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20
Access 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20

) (1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20)
M - 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20
for 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20

Julie - Comm 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20
West Coop Linda 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20
m. 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20
Cable Co - m. 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20

) 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20
(1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20)
) 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20
M - 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20
m. 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20

LA 6, 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20

Pub Info Report PA

K- 10/2 Nov
2/1 - 1/2

Zussey - 20

EB ^{rec} 20 PA add \$32,000
1/2 y. 1/2 (M) Unit D
Pub Info Officer - 1/2 y
FTE 1-6

K. - 10/1 - 1
38,000 / 1/2
- 1/2

DZ 1/2 1/2
Incumbent -
\$38,000 (\$4,000)

PA - Add Public
Info Officer -

Leading DCSO of
dependency &
delinquency
H/Ozburn 23)
youth gang unit

PA add \$32,000
(M) Unit D
1/2 y
1/2 y

D Warren - 1/2
1/2 - 1/2
1/2 - 1/2
Unit 1 -

1/2 - 1/2 cont.
m. 1/2 (1/2
es -

DW - re

McCu - cont is

cont. 4/100-
2y, 1/1.1

4/8-0.4
can 4/4 (C

4/0-0.92
4/9-0.10, 1/2

PA - 0.1 (0.1
cont. use) 9

4/6/deliv 4/2
4/0 - may -

4/0 - 4/0

4/0 - 4/0

4/0 - 4/0

4/0 - 4/0

4/0 - 4/0

PA 2 4 0 0
0 0 0 0

m - OK

4/0 - 4/0

4/0 - 4/0

4/0 - 4/0

4/0 - 4/0

4/0 - 4/0

4/0 - 4/0

4/0 - 4/0

4/0 - 4/0

4/0 - 4/0

4/0 - 4/0

Vack &
Kurt etc

Lunch -

✓) Cable -

34

1:30 - Public Hrg.

no one wished
to testify - ^{present} (all)

Julia Almellheik Ptd office
8-5 - Cable - MRC Cable

Lee Moore -
CRC -

Alex Gumm
Cable Access

Jude Shalmer -
Not present -

✓ No BCC

- tape 34 -

3 G L
Cable Access
Cable Budget
pres - on all 3

✓ Cable Access
Programming
Cable Reg -

Memo - 2-8-1
Julia

↑
Comm Lundberg 9

✓
✓ 2-8-1
✓ Reg Comm - 1
✓ 2-8-1
✓ 2-8-1
✓ Reg Comm -

1 copy.

PA Ge (1/2)

Concerned P. s. copy ^X SSD not
a/c (DHS/DJS) 9 of not
note, A. 3% Burnside / Cola
Cola D note, Just 2

M - P - C ^X 10 Warren ✓
re (3% 1/2) * top.
9 on top

Ge of 1/2 Jersey 3% Cola 9
— 3% 9 1/4 1/2 h
Cola — in not

PA - 1/2 (1/2) 20 1/2 1/2
4% — 1/2 1/2
2 1/2 1/2 1/2 1/2

m. (1/2) 1/2 1/2 1/2
Cola 1/2 1/2 1/2 1/2
d. 3% of Cola 1/2 1/2 1/2 1/2

Jersey - PA 1/2

1/2 3% 1/2 Ge
1/2 1/2 1/2 1/2

PA 1/2 1/2 1/2 1/2

Cast 22) on
appraisers -)

— source —

c tax hwy

— up to 11.

) / appraised

— on

— ATT EL

— or 9 — 6

—

resp 12.

Elections =

7. re 20

274 hrs of cost of

elect 9 — 8

2) 6 p Vicki

4 69 — 6

2 —

signature

mail elections

— Pri Gen.

6. brotherly

— 1) 2.

2 hrs
Pri / Gen

— 2 —
Elections

1/5

class / comp
ATTs

—

15.D. / 2

2
6 70 — 1

1 or cost
— 12.

at 2nd of
L. 10/20
1/10
1/10

con v v c
L. 10/20
1/10
1/10

+ mid Co. Clinic

D. Warren - L.
for (10/20)

66-77
2-2-2-2

Constructors & P
C. 10/20
1/10
1/10

10/20
(1) 10/20
10/20
10/20
10,000

10/20 - agree
10/20 - E) BIT
10/20 - child h.
L.

③ 10/20
10/20
10/20
10/20
10/20

PC - 10/20
- 10/20
10/20

Removal 10/20
cost 10/20

10/20 - 10/20
10/20 - 10/20

Page 23

deorg
M. effect
d. 4 - 8. 7
re 2200)

2 review
d. 11. 11. 11
on 7. 11. 11
- 7. 11. 11

re. 11. 11. 11
rev) 3 appras

3 appras
11. 11. 11
indicator

11. 11. 11

11. 11. 11
B. 11. 11

gaps
11. 11. 11
Co. 11. 11. 11

effectively 2nd 11. 11. 11

11. 11. 11 (6. 11. 11)

Wanda

Bob Ellis

11. 11. 11

11. 11. 11

11. 11. 11

mill 11. 11. 11
unrest. 11. 11. 11

11. 11. 11
11. 11. 11

Boyle - 11. 11. 11

11. 11. 11

11. 11. 11

11. 11. 11

11. 11. 11

McCoy -) Gumbo

4-3-1
h-3-2
+ repeat

I have a
 6y - 6 = 2
 - 1 - 1

19.6.15
10.1.15

h e -

Mill. Long
Co. -
- 54

Qual of ATT. $\rightarrow 2.0$

Robert
Bob Sheffield
Co 1802

C. P. R.
 12. 23
 C. C. R. or
 C. S. 2
 C. C.



LA 117
Bob Sheffields



mail

Section

Wanda
Bee Co

2-

m - P. G. P. - 4/2/88 (BIT)
 (G), G. P.
 Z. 100. DES
 Z. 100 -

Adj. Φ DJS

DS

~~DJS~~ - DA
John Angell
Curren

Werner

Break out in Gen Fred. Dr T - of 2
7 - 4) 5 (u

DHS Budgetary Note 2/2/2018

Chart pg 3

85/86 87

1) γ mit $d - \bar{L}_1$

DHS 86/87 ⁱⁿ ~~20~~

(36 —, 4-87/88

- 4/2/22 (BIT)

June 22nd -

87/88 7. Ru-

- 29 -

1.2 BIT

445/c 25,000

103 - Hooper

77 Mid E. Clin

153

Milk —

$$\text{Sol. } \overline{K_2T} = 2f_2$$

g) $\frac{1}{2} \ln$

27 June 1968

29. 2 of 2

06p44-10

$$r/2 \leq r/2$$

1. m G. j. b.

25/06/2024

John Angell - B.

24/11/2016

Small be

tip Cor

Chatting & corresp

~ ~ ~ ~ ~

10 x 12 = 120

1/2 A cor 100

1/2 A cor 100

ATT 100 ~ ~ ~

~ ~ ~ ~ ~

1/2 A cor 100

✓ treasury

1/2 ATT / BGE

parameter 9 1/2

ATT / Eey

position =

1/2 map

2 cartographer

~ ~ ~ ~ ~

1/4 1/2

1 - restored to

1/2 ✓ (rest)

1A. BGE -
1/2 cor 100

1/2 A cor 100

1/2 A cor 100

1/2 A cor 100

1/2 A cor 100

1/2 A cor 100

1/2 A cor 100

1/2 A cor 100

1/2 A cor 100

1/2 A cor 100

1/2 A cor 100

1/2 A cor 100

1/2 A cor 100

1/2 A cor 100

1/2 A cor 100

1/2 A cor 100

1) ✓ I am of Aug - 1. 1900
 2) ✓ I am of Aug - 1. 1900
 3) ✓ I am of Aug - 1. 1900
 4) ✓ I am of Aug - 1. 1900
 5) ✓ I am of Aug - 1. 1900
 6) ✓ I am of Aug - 1. 1900
 7) ✓ I am of Aug - 1. 1900
 8) ✓ I am of Aug - 1. 1900
 9) ✓ I am of Aug - 1. 1900
 10) ✓ I am of Aug - 1. 1900

300 n Frb. m - can't see
to be (now) JA / Compressor
of f/b in v (BCC) / The
no. to res. possibly to
the other min. g.c.
not 2d. e.g. p?
e.g. p₁, p₂
m / distinction &
n b / e. my (v d l)
why not d all-

due

Colo c

Risk

an / an

u) w

W O U P P

re keep
R or H

u / u of

Colo

stren

Skills

firefight

Mill = 600

mission 9.9

chief

lit

mediate

an an

no

if I =

pu & p

phil (6)

an

formula

A+T

mill 0.0 Pat

Ham

6.5

enormous

2 8 3

re 2

2 n 6

Penetration
cost
external =

6-9-11
6-11-11
Penetration cost
2/1/06-1

Cost Per
dun & lodge

Penetration
cheaply

6-9-11
effectively

Penetration
Gas/con

Penetration
cost

CO Counsel
forfeiture

2r.

Risk
CO Co.

11-12

2/1/06-1
dumped

Geometrische Darstellung (Kulanten
abfließen) (S. 122)
S. 122

PA = 6 m 6 9 - 1 -
 2. 1000
 2 eq. (32,000 - M/Schmuck) m
 Jan. Ct budget 1 - 1000
 Prev of 2000 2000
 2. 1000
 Ct. - 1000

Schenck V. 9h) et + DA/sher-
 (of 6 counselors) / C.R.S. (ver
 13 9h, 9pm y - real s,
 very N. 2 on y in r. b. e.
 N. 8 e r r o t i - p - b. d.
 / CSD 17 - L. b - b. a.
 Jans - 6 y. i. f.

Spelling

m - c o - e -
r - i - s - p - e
k - e - l - o - c
n - g - e - v -

M-6 projects will be done by end of yr.

in 1P or 4P, Ca) of

LA 22, 100)

6 C 1/2

4 1/2 1/2 R - 5000

2 1/2 1/2

6 1/2 1/2

1 1/2 1/2

1 1/2 1/2

class

1 1/2 1/2

1 comp 2 Ca 1/2 1/2

Cr red class

1 1/2 1/2

1 1/2 1/2

red class

1 1/2 1/2

1 1/2 1/2

1 1/2 1/2

1 1/2 1/2

6 P 1/2

1 1/2 1/2

class

TF 9 1/2 1/2

1 1/2 1/2

6 1/2 1/2

1 1/2 1/2

2nd 1/2 1/2

1 1/2 1/2

m/schrank - 1/2 y 1/2 y - NARC-
 6 - 2/2/2 1/2 1/2 1/2 1/2
 1/2 1/2 1/2 1/2 1/2 1/2
 1/2 1/2 1/2 1/2 1/2 1/2
 1/2 1/2 1/2 1/2 1/2 1/2
 1/2 1/2 1/2 1/2 1/2 1/2

m. (a) 1/2 1/2 1/2 1/2
 2. 1/2 1/2 1/2 1/2
 3. 1/2 1/2 1/2 1/2

m/s 1/2 1/2 1/2 1/2
 2. 1/2 1/2 1/2 1/2
 3. 1/2 1/2 1/2 1/2
 4. 1/2 1/2 1/2 1/2

m. 1/2 1/2 1/2 1/2
 2. 1/2 1/2 1/2 1/2
 3. 1/2 1/2 1/2 1/2
 4. 1/2 1/2 1/2 1/2

m - 1/2 1/2 1/2 1/2
 2. 1/2 1/2 1/2 1/2
 3. 1/2 1/2 1/2 1/2
 4. 1/2 1/2 1/2 1/2

m/s - No - 1/2 1/2 1/2 1/2
 2. 1/2 1/2 1/2 1/2
 3. 1/2 1/2 1/2 1/2
 4. 1/2 1/2 1/2 1/2
 5. 1/2 1/2 1/2 1/2
 6. 1/2 1/2 1/2 1/2

$\sigma = \rho m / \epsilon_{lim}$
4 - σ

Admin &

5 FTE = sec
info technical

4 σ

Fac

Central Stores Warehouse

records

σ

1/2 Rec TL

FM

✓ Correspondence

FM

Cent

Emp Relations

σ record

1) viable

2) RM

3) LK Busse

And. & LK

& Class/comp

Re

Class

6 equity

PK

P/C

m - 0 1 2 3 4 5 6 7 8 9
h 1 2 3 4 5 6 7 8 9

m/s 1. 0 1 2 3 4 5 6 7 8 9
m/s 1. 0 1 2 3 4 5 6 7 8 9
h 1 2 3 4 5 6 7 8 9
h 1 2 3 4 5 6 7 8 9
h 1 2 3 4 5 6 7 8 9
h 1 2 3 4 5 6 7 8 9

m - 0 1 2 3 4 5 6 7 8 9
h 1 2 3 4 5 6 7 8 9

m/s - 0 1 2 3 4 5 6 7 8 9
h 1 2 3 4 5 6 7 8 9
h 1 2 3 4 5 6 7 8 9
h 1 2 3 4 5 6 7 8 9

m - 0 1 2 3 4 5 6 7 8 9
h 1 2 3 4 5 6 7 8 9
h 1 2 3 4 5 6 7 8 9
h 1 2 3 4 5 6 7 8 9
h 1 2 3 4 5 6 7 8 9

m - 0 1 2 3 4 5 6 7 8 9
h 1 2 3 4 5 6 7 8 9
h 1 2 3 4 5 6 7 8 9

m/s - 0 1 2 3 4 5 6 7 8 9
h 1 2 3 4 5 6 7 8 9
h 1 2 3 4 5 6 7 8 9
h 1 2 3 4 5 6 7 8 9
h 1 2 3 4 5 6 7 8 9

m/s - 0 1 2 3 4 5 6 7 8 9
h 1 2 3 4 5 6 7 8 9
h 1 2 3 4 5 6 7 8 9
h 1 2 3 4 5 6 7 8 9
h 1 2 3 4 5 6 7 8 9

m - 0 1 2 3 4 5 6 7 8 9
h 1 2 3 4 5 6 7 8 9
h 1 2 3 4 5 6 7 8 9
h 1 2 3 4 5 6 7 8 9
h 1 2 3 4 5 6 7 8 9

celery
p/g del

9-1-1
reenter
b-z

2 gross
L

W/L
4/11 costs.

Continuum &

mid 20-4
L - 21-
Many

o/b by

1-2 of

LA awards
PLPFS
10/1

500-
W-2

re-
C-9L
R-9-9
A-9L

mcc
p/g
unnecess

Boley
O/b

m/s ~~to~~ 68 JTC.
 9) 1/2 - e ka
 87 - more
 - L b 8.
 - 27.

Adj.

4/15/88

m - 10/1/11. No
 10-3. 2/1

Present - all
 Cont. Tape #25

m/s No (a^o su
 7 1/2 3 u more
 m - 2 1/1 - fu
 y - Rectilinear Vint
 L 1) H.) by
 8 2/2 - 2 2/2
 2 - 2 2 1/2 2/2

Paul Yarborough
 2-6 Budget Highlights
 #1

Organizations p m
 Ore Heat
 Ept
 Water #1

E/W Soil Cons. Unit
 feet.

m/s) 1/2 - 2/1
 - Rectat. A u i
 C u / 2 2/2 - ~~10/11~~
 2 2/2 2 1/2 2/2
 2 2/2 -

{ 9 2 - 2/2 -
 1 2/2 2/2 2/2 2/2
 down to 2 1/2 2/2
) WAW9 WK Station
 \$5,035

m - 1/2) 2 2/2 -

Acct Section name -

Sept 27

Castroville
94-08

9090-08
Cost of
the 08

ALC-6-
squares
40-08

LMFS-08

CA 08-08
08-08

1-08

1-08
Aug 9-08
02

08-08
-08-08

08-08

no reports

Mill = Nittygritty

LMFS =

0-08-08-TP

106 08-08
08-08

15-20% 08

14 =

15-20% 08
N 19ener

08-08 pop

Expo Center / Co Fair
G 6 2 Retire

Dean Phillips / sec -
\$20,305

Capital Imp - 15%

Expo set aside +

Co. Fair L

Expo Adm Comm - Fair Comm

m. c. 3) - 1 d.

PI - 1/2

Adm Comm

1/2

2 - 3 - 2 2

1 - 1 - 1

Land Use Plan

\$3.1 L 1/2

\$23,000 - \$14,000

1/2, 1/2, 1/2

\$3,000

LEDC - 1/2

1/2, 1/2, 1/2

1/2

McCar \$104,000 only

L

Parks - 1/2

1/2, 1/2, 1/2

\$500 life guard

P/4 - 1/2 Expo Fnd. re account +

to do 1/2 - 1/2 Salmon Apprec festival

1/2 1/2 1/2 1/2 1/2

1/2, 15% - 1/2 Parks 1/2

1/2, 1/2 1/2 - 1/2 BLake 212,003

2/2 1/2 Expo E.

1/2 1/2 1/2

15% 1/2 1/2 1/2

PC - State Marine Bd

\$500,000 1/2 1/2

✓ = other -
9/10 - but
absent
C. H. G.
C. H. G.
C. H. G.

NO LDFS
re modular =

7 7
U. - DHS
re 2

2 & 4
O LDFS
re
cost of 8

stand 8
O of -

usual
W 7 8
per 2 days
IN 1 2

U. -
cost of
C. H. G.

re 1/1
(1990 = U
A. H. O
pool =
C. H. G.
1 -

al drug
O - 7

P/4
- 1.60 212,000 -

Blondooes

Revenue net from

Blondooes - cont.

re - \$33,000

10% ... \$1.12 ...

1 - 6 ... \$600,000

To ... maybe \$1 ...

... 600 ...

1 ... 16 ...

- May - 5 ...

... 264,000 ...

... 1991 ...

1991 1991/92

1000000

The Magnet

in ... capital ...

... \$1.12 ...

... Prioritizing Comm.

... \$600,000 ...

... 1 ...

... (stage 26) ...

... 1 ...

... Revenue ... to DGS

... 2 ...

... 1991 ...

9 deg
Cg 66
pe. 12.

pe. 12. 6

1 gen 2-
neck tool
just of 6. 6.

1 6 6 6

LA 6 6 6
com 6 6 6

6 6 6 6

mil 9
012111

9) 6 6 6

Caster = LGFS
N 12 2
6 6 6 6

Tape 33

LA 6 6
6 6 6
6 6 6

6 6 6
6 6 6
6 6 6
6 6 6
6 6 6

producer 6
P.C. 6 6
spread 6

A / Central -
Comp pet lic

Fleet -

Trans -

2 - Retired.
2 - ~~Wash~~
5 - 4 1 6 1 - 8
re 3 4 1 2

Rel Cap - incl carry over
8, 357, 900
Cap imp 2, 201, 838

Spec App Roads -
\$8, 396, 288 B, 2.
Lup + ec
L, A -
2, 442, 000 e
L O PC.

Engr Regnt Office

2, 1 6 2
" " 1 2 1 2
5 6 6 6

Rich Leonard -
Plan Comm -

CBAC -
Comm 6 6 9 6 2
J L 1 1
J L 1 1
J L 1 1

① Fac Regnt.
Co. e 2 2 2 2
F L

* re d F

② A/C - 6 6 6 6 6 6

17 - 1983
moody (1)
strat Ce.
p n a n n.
26 v n n.
of leg.

403 \ 1 Ce.
Ce. p n a n n.

nd = 452P)
u. strag
Ce. p n a n n.
26 v n n.

403 \ 1 Ce.
Ce. p n a n n.
26 v n n.
install
100. of p n n.
n n n.

403 SP a
n n n)
Ce. a n n.

mill n n n -
- (n n n)
a n n n

of n n n
n n n = 8/8
vision n n
c o n n n.

focus

- criticism
9 n n n
SP. p n n
Ce. a n n

p n n
p n n T F.

n n n

40,000 \$) if -
1 hr (G & V.
Res of Gov (P
) Relocation &
Thy & Gov -
Thy pre (P)
of the -
of people -
PA - I don't
of it?

bi -
McKay & pros
P/4 I don't know
of the people
var - 2, 1/2
of Gov & Ex Just
of Center & 2 of
) Gov - P. Price
some of
P (of gov)

Leonard of Gov
GFL + C. #3
PA - contract out - 2
of the Gov
Gov -

PA - contract out - 2
of the Gov
Gov -

Leonard, No (of PY - P62 a. u.
, E, Res (C)
of the Gov

of the Gov
of the Gov

Co 1/2 1/4
plus restue
Co 1/2 - ee
By Boyle
g - y
Strat Co
1 - 10
p - zero 8.

Purch 1000
pl.

2 New position
- Co 1/2

2 position -
LDPS

Mill Strat Co -
sup
Co 1000

LA 1/2 r
SPC -

By SP 1
CO 2 1/2
P = 120
- P 10
1/2 SP 1
1000
1000

1000

1000

Don Co / Moody's
Invest

1000

Tax Amt - 1/2
1000

1000

1000

1000

PA 1st 2nd 3rd
- 1st 2nd 3rd
PA 1st 2nd 3rd
- 1st 2nd 3rd
PA 1st 2nd 3rd
- 1st 2nd 3rd
PA 1st 2nd 3rd
- 1st 2nd 3rd

McClay - 1st 2nd 3rd
- 1st 2nd 3rd

George Cant. 1st
7/8⁰⁰ 1st 2nd 3rd
5-6⁰⁰

PA 1st 2nd 3rd
- 1st 2nd 3rd

W/George 1st 2nd 3rd

1st 2nd 3rd
- 1st 2nd 3rd
1st 2nd 3rd
- 1st 2nd 3rd

W/George 1st 2nd 3rd
- 1st 2nd 3rd
1st 2nd 3rd
- 1st 2nd 3rd
1st 2nd 3rd
- 1st 2nd 3rd

Tom Dunning - Fleet
C. C. C. - Parks

Jane Berda - Comm. Dev.
Larry Nicholas - Team.
Sueie Lasahn - '60
Bob Pearson - '60

60 Roy B - '60

Clark Dunning - Bridges

Bob Mac Rae - acct.

Mike Oswald - AC

Sam Phillips - Expo

Don Winkley - Ge

2 Yacoo
2 L or

Mattimus
elder w = 9 y
Wb = 1 1/2

minu R

Mez esthor
or
y 4 - 23
of Elder
w

- 19 P) part
Elder w = 10
R = 2) Elder
w 1/2 -
2 R - 1/2

mill
use it. No
milling & Co.

✓ ✓ ✓ ✓

9. 4 y 1/2
1 Senberd
M/W - 1000
- 2 R Netus
✓ ✓ ✓ ✓

Plan 1/2

4 y 1/2
4 R 1/2
2 x 8 - (C.)
4 - P)
Kestr
per y =

DES = 6 y

Cent per
records
DES - 4 pos.

Lorna Stichel - Plan m. R/o/Way Cid.
W George it 2 yrs 6.
Craig Collins - 1 yr 6. 6. 6.

Paul Sunderland / Ext
Sharon Caldwell - Budget PY 2 pr / H / Niel
Betsey Williams - Adm. / pr / pr / pr

PY - C CBAC Rep - L/Nicholas
) L N h b R/S/way (not y)
 O 9 Q z B(, C. y - m Wk
 P S P P P P ?

Miller - 10:15 PM
 Rd work w/state ? 3 (last) hrs?
 6 or 7 hrs

P/y - Mr. R Bennett
) Mr. J. R. M - (g C)
 Mr. State Re Mr. (M -
 right / always - it
 see (Co. 1900 HN 9 - 10 Roffway
 Mr. 9000, Co. 12 - 13
 Co. 14 - 15, Co. 16 - 17
) Co. 18, Co. 19

the 28) bio
& (contr
76 - p
250 Gi
ey - sig

double & y
commit
lack of p
h - W2
h P251 9e
-) -

13500 ee
Jean - ee
pV) -
18000 ro
x e - m
cost - 6
b b e

And p 062

107 - 7.6

Jean 3e
6 - 2 1985
o y

mil o m
L -

M3 3e
N (4e)
m u
eval

O eval
ie f
reg instit.

Rec o y
- h y
2 - y
results

Ры - н 26 бр

~~SECRET~~

restarted 6/9

1 pm - 2.30

\$600,000

U. S. Nov. 1

C. S. G.

9) 9 Feb 1961

P4 2 Co-od.

McCoy - W 080

main
ans

4-452 10
/ ~ ~ /

LA.

me 181

me 6-1 =

A 257 100

ss - children

elder

M Zeady-

2 (1/8) cost

h r o b a n

es of Elder

on n in

over education

o r e r

①

med o 2

es. 4-20
prior

4-24 priority

me 3

plg n

W r r r

LA. 181

257 100

or # 1

el 1

6-1

Kay =


2 4

16 =

Py 8000 Ig-
to 2 end,
1 to 1. 10
12. 1

m-Ri-jun

2



(Type 27 +

2014

1, FTE =
miniscule by
O 2 ✓ ✓ ✓
Rd 21-

Rd 21.

zero 6 g
— out
— no order
6 g 1 org.

Mc NW &
Network-
Congr

LA
CO 267-20

lactuar P
U C / P

357 1-1-
Σ 1

No 642
 6-11-11
 6-11-11
 6-11-11

the main focus
9-2.

Py 2 H. s. b. (Mc Coy out)

Mc Coy - a agree - m - N. E. A.
1000. K. E. 200,000 P. 1000
A. 1000 - E. 1000

June 30 2 - 1000 Py can. 1000
Res. 1000 - 1000

m - ① Edgefield
Manor -

② 1000 (6)

1000 - 1000

Py 1000, 1000

Py 1000, 1000

2000 - 1000

He Res - 1000

1000 - 1000

Res. 1000 - 1000

1000 - 1000

1000 - 1000

Py can. 1000
Res. 1000 - 1000

1000 - 1000

1000 - 1000

1000 - 1000

1000 - 1000

1000 - 1000

1000 - 1000

1000 - 1000

1000 - 1000

1000 - 1000

1000 - 1000

1000 - 1000

1000 - 1000

LA y) to
y y any -
2 & closer
to cost w/
aid Govt.

2676
y y y y
1 he said
N York

yes = M3) - y -
cast
(N York)
old - saw
or 2 y y -

Fred Jones
& P also
consult.

N York
N York

6
6 - \$ y y
1 - see
y - y

And see
N 2 FTE
1 city -

16 y P -
M3 y y
we y see
Prom.

ol - him
(Ins

cc -
u M3

m - 26 Lys 9. C. - 11. 2004
h -

Py 1 zoned by T - 20. C. 100/10
C. -

m - 20 T 1 / zoning

Py -

McClay - B. 6011.
m 26 9

George & K. C. 6011 Py - 2. 100/10
9. 11 - 10. 100/10
11 -

m - 20 why 2004

Py 21. 2004 100/10 (2004. 100/10)
C. 100/10. C. 100/10 100/10
Council, m. 100/10. 100/10. 100/10
1) 100/10

George & K. C.

100/10 100/10 100/10 100/10
100/10 100/10 100/10 100/10
100/10 100/10 100/10 100/10
100/10 100/10 100/10 100/10

C. 100/10. Realtor Rec
100/10 100/10

Note 2
NW 2 e 2,
Lab 61

yes = 0

and 2 FTEs

LA 1/2 of 61
The 1/2

user req.

no costs

1/2 61 61

no of risk

2

2 (61) - 1

LA) 2

1 2) 60

1

61 61

2-9 2 61

0 centralized

61 - 61

Cost = 0

relat

61

61 61

61 61

61 61

61 61

py \$150,000 @
e c.

mcc 2 h 00
e. (over)

1/2 Subsid. py - 1 Co. 6 s
(~~micro~~)

m - 2/1/97 6000000
p. 6 1/2 1/2 1/2 1/2 1/2 1/2
1/2 1/2 1/2 1/2 1/2 1/2

Barney - w/1-66. PA 500000
2 (2) 1/2

mccay - 1, 1000 1/2 - 1/2 1/2
e f - 1/2

for 2 1/2, for py yes - 1/2 1/2
1/2 1/2 1/2 1/2 1/2 1/2
2, 1/2 1/2 1/2 1/2 1/2 1/2

WP. 2 1/2

mccay 1/2 1/2 1/2

of 1/2 1/2 1/2
1/2 1/2 1/2 1/2 1/2 1/2

PA - Expo -

2 Retire -

2 Cap. 20,500

0, 1/2

PA Land Use Plan -

26 Inse 1 Co. 1/2

w/1/2 1/2 1/2 1/2 1/2 1/2

py 1/2 1/2 1/2 1/2 1/2 1/2

Past.
her 2
of 1
m

LA 2nd
Rm.

6-29-44
YJB
CUBORG
en

07/10/2018

holding

LA Cable 1/24
c 192.

6 Jean
Harre Weh

66-49 60° 49
or

PA - 26 (60)

py in Pld 26

20, 22 23 24 (Pld 26)

Pld - 26 27

PA - 26 27

Lorna Strickel -

20 21 22 23 24 (Pld 26)

25 26 27 28 29 30 (Pld 26)

31 32 33 34 35 36 (Pld 26)

37 38 39 40 41 42 (Pld 26)

60° 49 60° 49

60° 49 60° 49

60° 49 60° 49

60° 49 60° 49

60° 49 60° 49

60° 49 60° 49

60° 49 60° 49

60° 49 60° 49

60° 49 60° 49

60° 49 60° 49

60° 49 60° 49

60° 49 60° 49

PI - 2P)

2661

↳ tremendous.

Ymc custom -

eval p
cup &
w/m

freq - eval
eval of 4 (us)
only precon
Rev 1/4

2-3-4-5
50-
drop 1/4

↳ 10/10

2P

of 2

2

Civil Rights
A-

WSP

valuation -

9LC. 2.

break

6-2-

6-10-

9-10-

10-

10-

the agreement
and 21-1-1
and 21-1-1
and 21-1-1
and 21-1-1

PC - 1 of Co.
galefio is 16/16-
11-11-11
11-11-11

W. 11-11-11 (PY 11-11-11)
- (11-11-11 355,000 £)
- 11-11-11 11-11-11
11-11-11 11-11-11

PA - 11-11-11 11-11-11
- 11-11-11 11-11-11
11-11-11 11-11-11
Cuecho / year 11-11-11 Co-
11-11-11 11-11-11

11-11-11 11-11-11 PA - 11-11-11 11-11-11
11-11-11 11-11-11 11-11-11 11-11-11
11-11-11 11-11-11

McCom 11-11-11 11-11-11 11-11-11 11-11-11
11-11-11 11-11-11 11-11-11 11-11-11
11-11-11 11-11-11

11-11-11 11-11-11 PA 11-11-11 11-11-11
11-11-11 11-11-11 3-

med

4 4 - 100
12 11

Ka med r
→ e - l o r.

(S 2)

Jer - amic
Jer l

cont or

r - touchnel

emerg

dec -

I - re 2-300%

coll

I h 2 L 2

m - sp

re mylv

ord hr

10 10

mill - 70%

of 1

3 - 10 - 1

9 spec R

11

2 L 1 =

11

✓ 2 9 7

300% 1

m - e - 4

w hr

thig

if re

med / concil

w 4

g e w c

2 10 2

10 11 12

180 - 100

comp

Py -) 11 -

Mc Cay - U 2 69 -

Py - $\sqrt{2}$
or $\sqrt{2}$

PA - WC 4 x 600 ft.

Tom Dunning - L. H. M. - J. 120 - G
C. L. (yest 4 P. 120 6. 2.
L. H. M. (yest 4 - L. H. M. 6
L. H. M. (yest 4 - L. H. M. 6
y. 120 - 6 P. 120 6. 2.
7. 120 - 6 P. 120 6. 2.

PY - 11/11/11 P. 1 - 11/11/11
 Dept. Budget - 11/11/11
 9-11-11

[illegible]

502 LK
CO 17 going

32 MI-
6 5-62

Aug. eval 42-
Ce (5 000)

115)

1.6 20 CO

mill 02

Kay 10 LK
Ce aff 075

10 200

unip 02
1 16 med
02 11

Tap 32

2 1 MARC

mill 17
u med

1 1 med
CO 3 unip
1 1

02 0000
02

02 0000
02 control
02 02

4-94 20

and the work is
the work of
the work of

Py 11/17/82
re-

K-1/1/82, 11
-

Betsy - 1 and
P 6.

K 1/1/82

B-1/1/82
re - 20
for 1/1/82

Py-AC - 82,000

re 1/1/82
of 1/1/82 (re)

Betsy - 1/1/82
re 1/1/82

work is
the work of

K-1/1/82, 11

Py 1/1/82
DES 1/1/82
re -

L/Nicholas -

Py 1/1/82, 11
re 1/1/82
1/1/82

1/1/82
re 1/1/82

K-1/1/82 - 11
1/1/82. Restructuring

1/1/82 - 11
1/1/82

1/1/82 - 11

CAP-1/1/82

1/1/82 - 11
1/1/82

is discrimination
of N & G

accrue =
Jan Campbell

outcome
c.o. =
PPX) Pe
o.g. (N & G)

Part -
o.g.

Switch

o.c.c.p. =
r/c.c.

o.g.
o.g.
o.g.

advocating
co. r/c

o.g.
r/c

p. m. r/c
Viable =

o.g.
(civil)

m.o. adu.

p2 m. r/c
p2 m. r/c

influential
- v -

Kay = V.H.
1940 evaluation

Blum = do-
r/c = m

June Berde - 0 June - (2) 1/2 L
 of 1 m. 5 DHS by 1/2, 2 m
 1/2 (1/2 - 1/2) - 2 m
 1/2 L. 1/2 - 1/2 - 1/2

K - 2 m. 5 DHS/DES
 - 2 m. 5 DHS/DES
 - 2 m. 5 DHS/DES

JB - No h r r
 K - 1/2 1/2 1/2

(tape 28)
 K - 2 m. 5 DHS/DES
 K - 2 m. 5 DHS/DES

K - 2 m. 5 DHS/DES
 K - 2 m. 5 DHS/DES
 K - 2 m. 5 DHS/DES

Please also AIDS & s
 but a of only
 2 more. liabilities
 of you, on son
 of right & property
 of eval of
 P eval error
 giving (in) year
 (on)

Harriettubman - & s
 Essay - & s
 MHRG & s
 Vol 63
 & s
 MHRG 4

1 (e)
 innovat & s
 civil mob
 & s mediation
 Dr. 2 & s
 n. & s

JB -

K. J. E. h. h.
p. v. v. v. v. v.
- E. C. - (C. m. s.)
h. h. h. h. h.
h. h. h. h. h.
h. h. h. h. h.
h. h. h. h. h.

P4 R. E. I. G. R. h. h.
h. h. h. h. h.
E. C. h. h. h. h.
h. h. h. h. h.
S. P. C. h. h. h.
h. h. h. h. h.
h. h. h. h. h.
h. h. h. h. h.

P4 Ben Fine h. h. h.
h. h. h. h. h.

P4 - L. h. h. h.
h. h. h. h. h.
h. h. h. h. h.

K. (h. h. h. h. h.)
h. h. h. h. h.
h. h. h. h. h.
h. h. h. h. h.

h. h. h. h. h.
h. h. h. h. h.
h. h. h. h. h.
h. h. h. h. h.

h. h. h. h. h.
h. h. h. h. h.
h. h. h. h. h.
h. h. h. h. h.

JB - h. h. h. h.
h. h. h. h. h.
h. h. h. h. h.
h. h. h. h. h.

Greg Gudgeon
Exec Pro
MARC

6-071
6 = MARC =
of 1-1 m.
phy rec of

own bure
(3 HR
3 med m.
L PR MAR
exe
(coord
3 HR
1 med m

5 med
HR 4
(coord
6 6

16 - his
transition -
Mr 84
Challenges

or c c -
c = 2
credibility
y. rec
6 1.
93 or HR
Specialist
f

1. 1. 1
bureau -

2 - 5 6
o b c
w - c -

K - my 8, Co
s/c/private D
(c my 12 00.
8/1/6. 8) & CK 1971 W. 8
c 1/2 m. 1980 - 2000. 1980 - 2000

P4 se 8-8-8-
11-12-13
14-15-16-17
18-19-20-21

K - mc, 8 (60)
2000-1980.
1980-1980.

P4 - 1980-1980
1980-1980
1980-1980
1980-1980

Borden (60)
CBGP 1980-1980
1980-1980 10%

portion (6) EBNE
1980-1980
1980-1980 - 10%
1980-1980
1980-1980
1980-1980
1980-1980

Recess 1:30
4/15/88 (Budget cont.)

Pub. 1980. Cont #28
Present all but
Mc Coy - 1980

Cathryn Solun
N 2 SE 17th
CBAC -

1980-1980
1980-1980
1980-1980
1980-1980
1980-1980
1980-1980
1980-1980

and if I
P=CO22
-so OHV

Self Hot motl.
P) V Etax

ll 16
— 2
metro
5 4-16 4 8
9 4
6) 1/5
— 6 e
2 4

1-4 H ml
K f
— robin
2-1
co - P el

p) 8 8
country

p) 8 8
el-

(p) 8 8
el-

Kap
orig l tea

K a the
—

smoked beer
) a the

Cast = c #2
II

G P CVA

Selun =
cuntl

c o r =

bel =

w o c o r

Cultural y -
be -

h c i

c - t h i

h - r o r

Cast

O - gorge

G P CVA - OVA

r. p. o r

Sel Cuv

o o r y

- o r

- o r o r

P o j i n d e r

o Visual

Retrogress

W o r k

o excit

4 L c o

E o r

gorge

Sel / er

talk r

e - e r

(9 Nov/11) 6 on Rd
6/10/11 2000 on road
by 78.

Don't know Ellen Vandenberg
line it off 356 ~~SW Hamilton~~
2981 ~~14th~~ Raleigh
OK NW Dist.

K-16/11 2000 on road

Carol Fritz Fritz - Frank Nelson
356 SW Hamilton - 1819 NW Everett #205
OK NW Dist Assoc
Chair Collection NW

1 ICR O or Dist del. of Ptd -
K-16/11 2000 on road
356

even E.L. & P.L. & V. 10L
C. 9-10/11 2000 on road
(8/8/11) 2000 on road
17-18/11 2000 on road
19-20/11 2000 on road
21-22/11 2000 on road
23-24/11 2000 on road
25-26/11 2000 on road
27-28/11 2000 on road
29-30/11 2000 on road

Glin Capps

32nd.

U/C to Ben Den
Cr.

2cl

4 ex / Regrets - f or

.33) comp p
4 ex 60 ft.

mat perongny

4 ex - bench
in 4

Ch 16 -

- 16 -

Rand

architectural.

Ch 16 -

1 / environment.

Ch 16 - 16 -

Ch 16 -
hook 36

dance or
visual or

poor

skills - math
eng - 2d
- 1d

Powell Vallen
m

Ch 16 -

Ch 16 -
16 -

Beel Failing

1708 SW Hawthorne

Vista Bridge Light

Brigade - etc.

L to left

G 5-10 V. 6

h. 100 ft

V/Bridge - the Corp

& city V. 100 ft

over 10 ft. 100 ft

V/Bridge - 100 ft

100 ft. 100 ft

100 ft. 100 ft

100 ft. 100 ft

100 ft. 100 ft

100 ft. 100 ft

100 ft. 100 ft

100 ft. 100 ft

100 ft. 100 ft

Garden Hunter

5260 NE 74th

Cully Assoc. -

100 ft. 100 ft

100 ft. 100 ft

100 ft. 100 ft

100 ft. 100 ft

100 ft. 100 ft

100 ft. 100 ft

100 ft. 100 ft

100 ft. 100 ft

100 ft. 100 ft

100 ft. 100 ft

100 ft. 100 ft

100 ft. 100 ft

100 ft. 100 ft

100 ft. 100 ft

100 ft. 100 ft

100 ft. 100 ft

100 ft. 100 ft

100 ft. 100 ft

100 ft. 100 ft

100 ft. 100 ft

Cast 11m 200 caps

my 6 tourist

③ 2 1/2 1/2
11-1-8

ee o o o o o

near nat
endowment

Ce o o o o Sel 1/2
DSS

1/2 1/2
co

1/2 1/2

1/2 1/2

1/2 1/2
1/2 1/2

1/2 1/2
1/2 1/2

1/2 1/2

1/2 1/2

1/2

Selena

Ce 1/2

1/2 1/2
1/2

200 ft
dist: 0-1:

5 ft Vol.

1-6 ft
7-8 ft
m. c. c.
7 ft.

V. M. 4 ft
9-10 ft

201 190
MAC =

14 = 1-

②
3-3 ft
ded brack
7-8 ft
terwer
ny.

4 met.
se)

2nd
gallery =
c - kn
gallery
B. 1 ft
V. 1 ft

metrosk
pur - 1 ft

W. 1 ft
Portlandia

2-3 ft
V. 1 ft

Cy - 5000 - w/k
N. J. V.

Jac. Co. \$2000
13-1400 (a.)

Joseph Lucas

25823 NW Oak Island Rd.

West Co. Water Dist

2000 Request ✓

Co. 1 Co. \$10,000

) \$2,000 - br

- 9- (2 yrs)

\$70,000) Co. C

1st year

(Co. Ext. agent

Again \$42-43

Co. 1 & 2 (1)

year

6- 1/2

2

PA - Berry Blake

CSU - YCms Corps

Sturgeon Lake -

7) HL Co. Ltd.

23 (a.)

1/2

\$8,000 + 8

1/2

Brain Light cap.

13342 NW Newberry Rd.

Cons. Co. 2) 8

Co. (1974) Ore Ass

Cons. Bd. Area Tech.

Clark/Wash/Mult Co.

19 b. Mech

br 1/2 - Co.

8- 1/2 Co.

\$2,000 - 1/2

(a.) 1/2

1/2

1/2

1/2

1/2

1/2

Rec

2, 3, 4

new York
Lester
nest c prior.

c prior.
rd nov.

for

rec of 66.

to 2004

last = 11

or 6, 11

Selena Ottom.

2 Re Grant

Ger = rec

col
col =

4 of 10-15
B.E. 11

Lester
Hyded.

NE. ex
Clinic

Wooden
suspended

9/18 Co. - PA - 1/2

1/3

1000 grant D & E
1/20, E & W
Barry

Tom Griffin

2910 267th Med.
10-10-00

Math Hainley

1135 ~~Baker~~ Spokane

m. r 201 of
- 6 m. 3

1. 2 201 of

1 of 1 - 2

6 m 1/2

6 m 1/2

1. - 2 201 of

1/2 1/2

1/2 resolution

1/2

M/H 603 2/2

1/2 1/2

1/2 1/2

1/2 1/2

1/2 1/2

1/2 1/2

PA - Bridge

(Co. 1/2 - 201)

Co. 9 m - 1/2

1/2 1/2

Jean McMaster -

Bernside Projects -

435 NW Blinn

9. 2 201 of

48,000 showers &

4,000 - 300

1/2 1/2

1/2 1/2

1/2 1/2

1/2 1/2

Nov 16
Mell
off

2

Mell 14-6
Mell
Mell

Mell 2/8
Nizell = 12
23/6

6 in 16
Co

Raster = 25
6-6
DAS
10-90
priorities

Pa. 10/1
dealt
3-10-2/8
9

Paul 1/2
priority

Group 4-10/10

22-2-10
26

1-10/1
L.P. 10/1
Fisc
credit

A/T
1-10/1

2-10/1
2-10/1

pe 1-2-6 Paul 1-2-6
pe mg role

Paul 1-2-6
1-2-6

2 1/2 1/2
resource 1-2-6
1-2-6

Paul 1-2-6
1-2-6
1-2-6
1-2-6

And=1-2-6
DHS=1-2-6

1-2-6

1-2-6
1-2-6

1-2-6

1-2-6
1-2-6

1-2-6
1-2-6

1-2-6
1-2-6

1-2-6

1-2-6
1-2-6
1-2-6

1-2-6

1-2-6

1-2-6

1-2-6
1-2-6

April 1988						
S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

18

EverReady® E717 by Keith Clark

PA

Add

\$600 D/S/wad

1400 each E/W

\$2000

Cut \$264,940 Rec -
Glendones - (SC)

March 1988						
S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

May 1988						
S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

19

Tuesday April 1988

7:00

7:30

8:00

8:30

9:00

9:30

10:00

10:30

11:00

11:30

12:00

1:00

1:30

2:00

2:30

3:00

3:30

4:00

4:30

5:00

S & S 2 Str 6 - Cy. Leg no 8
D. evk. Bd in May 19

$PA \cup \gamma \rightarrow (6 - e_{\omega} \cdot 16)$

PC - \$10,000 - Cox Rec - 20%
- K-out -

Cheng \$700) re PA H K G G
PA- [signature]) i n t r o
[signature] 2 p h.

~~2,400~~) 9
 1400) 9
 E + W / Soil
 Cut Recreat V -
 264,940 L

P4 Rec 27-
 28-29-30-31-
 32-33-

~~PA~~ PA Center b. 9720
Per. 10/1/20

PY - 2162 v. Paul Sunderland
 (160 v. ①) Ext Serv - Jason
 3 1 - Mr R DES -
 3 + 10,000) - cu

#8 Nov
(10) 60
neg
split
PAP 1
labor neg
✓ (4) 62

PAP pushed
14 of keep
or ne h.

— 62
neg
ROL dist
1/1
— 62

0 6 1
0 6 1
m or atk
root
horrendous

CO 1 6
2 6 1
are
CO 6 3
00 6 1
CO 1 6
6 2
CO 1 6 9

2 6 neg or
6 1
6 6 1

2 6 1
6 6 1

6 6 1
thru
1 6 2

6 6 1
opinion
00 6 2

9

fairness of V
p.e.g.
Soft.

And = ol
o y co-l
b h a

signature Ursig
C.

Ken Lupton

desk L co co.
y of P.
cov

J. Wad.
p. r. r. r. r.
z - n
C.

Paul 29

V. C. miss

James Watt co.
C. etc. committ.

70-9.

James 2-
3134 NE 13th

Vol of

W. 40

(L.A. de)

add:

Paul - 1220

U. r. r. r.
P. P. P.

C. o. - n. y.

O. neg

u

W. o.

of neg
e. r. for.

for V. n r p, why g-
(100 h v i a)
(900 n). 2y Horner - 36 -
03 2 1) n r g - 1 g o t 10 r
n 1 g, 1 r 3 1) n r g -
6 - n -

m - g u ? n - P4 - 5, n r 12 F
(- E n e -) n r
n r 1) n r n - 2 F, n r 10 n r
n r 1) (n - 1, 9. W - 4) - n r
→ 2 -

Horner 2 r 12 F
() - g n - adj.
end of #29 (A side)

Dunning - 5 - 6
r 2 1 - 4/18/88 #30
1.3 - n r
g - n r
n - E n -
~~out 429~~ (B side)

to. g n (n r)
n - 1) ? 1 -
E - 1991-92 2
all present
Linda Al.
r. of 2 by
4/18/88 DW

LC st
Sm Gen
avoid
crisis

tape 31

Pop to
Emp Rel.

31

Class/comp
the - 1
the - 1
- 1
rec
or 2
big
- 1
ca - 1
other

Gen =
Gen =

re or Att
e -

Ny - 1

9 8 8 8 8

ce
P.C. 11

realit

Kathy
Vicki
Jack Horner
Car
Martin
Jim Munz
Ken Upton
Cliff Kel
Wanda Wright ART
Jean Miller - P.

Dave Boy
Susan Ayers
Merrie Zaidy
Julie Omel
Lee Moore - Cable
Alex Quinn
Jack Schomer

Metro Arts Selena
Cliff Daps

Greg.
Jon Hessler
Budget -
Mindy Feely

^{OBAC.}
Paul Eisen
James Watt

42203-00

03163-
open lighters

Jo = vt
mission ✓
read

mission
custodial ()
Co
7. Resources

4- admin ce

int lry
do lry om.

strengthen infrastr

4 = control A.
af. lry

sever
A+T lry

nr - lry

Quo DMS-
ly lry
judgm.

nr pe)

water
nr lry
le.

3 org le
Infrastr

nr sh.

nr lry

4 sh lry
nr
nr lry
le
nr

recomen

labee
nr

lry
nr
nr
nr

2. 1/2 of 81
1/2 appendix.

read 1/2 of 4.

mission 1/2
C5-1000L=
6-1000
10-1000
20-1000

1# 1000 goals.

1) 1000 2 2 2
1-1000 12 12

1-1000
1-1000-1000

1-1000
exempt 1/2 of
1-1000

1-1000
Cost 1/2 of 1000
discretionary.

1-1000
infrastructure.

1-1000
alter root
1-1000

Kath Buss
1-1000
labor-
1-1000
microfilm-

Mill BGE
mc
CIT 3 7
m-

LA 2042
CBAC 7.0
201.04
201.04
Slight 1/4
0.1/1

N DGS = 27.9

9 dec

8889=

2 CBAC -)
OT 2/2

MARC.

Paul-
Eisenberg.
5800

6 of CBAC
1 DGS-

3 in on con-
4. 2 = 60
prep 1 Jean
Midway 1/4
Christina 1/4
L.

6 n 1 m - 1
R 1/2 1/2
E. 1/2

rec 1/4
equip-

(7) Res.

Shift of 11 to
6 L

Chief cartographer
1 small or B.

-

Mill = slab =
cartographer - 7
7 - 10
7 - 10

LA restructuring

7 - 10
7 - 10
7 - 10
7 - 10
7 - 10

DP
Scattered to
23 2 - 8
Consolidated

7 - 10
7 - 10
7 - 10

7 - 10
7 - 10
7 - 10

7 - 10
7 - 10
7 - 10

Mill 6000 - 6
7 - 10

W2 5/4 centralized
colg - ope. mid/4th
\$ (1) 4 - 2. 2. h - 20 co

7 quorum
7 - 2 or 3
kinds ope. re
(P (2-3 R
0 - 1). 2
2 & 1
5, 10, 11

0/1) 36 R
2 1/4

→ (arguments =
of) merits

he 1 - 1
9 e Valad

1/4 6 cent
c H H
DLS

DW
25%

mil 1/4
CP

60)

finance
CO

Don't know

LAG re

Cartograph

re. \rightarrow of
re. \rightarrow Jimc.

1/2 Bob = 2/3

quan. \rightarrow 4
Jimc. & Valver

to L. h. D.

re. reorg.

in prior

cart rec 2

Cartogr.

N. S. / O. S.

E. N. S. S.

met \rightarrow (\rightarrow)
L (24-4)
1 cartog
74-4
-4 100%
on rec
2 re
P.

$\frac{V_d = d =$

$\rightarrow 6/14 =$

DP) role P. R.

$\frac{1}{100} \rightarrow$ car

co.

- P. Y =

8 risk

8 N. G. S.

2

24

62 B 9 Coln
Central. Lc
1-9.

4th Col.
2nd - 3rd
E. of 7

mail for me
V. O. flex of
R. A. D.

4 re. 604
Curt
p. 1

LA G.P. mus.
he. & st.

mid 2 ex
 o c R
 here
 argu on
 B to
 centralize
 or decentralize

LA. larg
per. & y-
C- 7

of 00
m/s =

Ke. 9-

A-21

2192

9-10-11-12-13-14-15-16-17-18-19-20-21-22-23-24-25-26-27-28-29-30-31-32-33-34-35-36-37-38-39-40-41-42-43-44-45-46-47-48-49-50-51-52-53-54-55-56-57-58-59-60-61-62-63-64-65-66-67-68-69-70-71-72-73-74-75-76-77-78-79-80-81-82-83-84-85-86-87-88-89-90-91-92-93-94-95-96-97-98-99-100-101-102-103-104-105-106-107-108-109-110-111-112-113-114-115-116-117-118-119-120-121-122-123-124-125-126-127-128-129-130-131-132-133-134-135-136-137-138-139-140-141-142-143-144-145-146-147-148-149-150-151-152-153-154-155-156-157-158-159-160-161-162-163-164-165-166-167-168-169-170-171-172-173-174-175-176-177-178-179-180-181-182-183-184-185-186-187-188-189-190-191-192-193-194-195-196-197-198-199-200-201-202-203-204-205-206-207-208-209-210-211-212-213-214-215-216-217-218-219-220-221-222-223-224-225-226-227-228-229-230-231-232-233-234-235-236-237-238-239-240-241-242-243-244-245-246-247-248-249-250-251-252-253-254-255-256-257-258-259-260-261-262-263-264-265-266-267-268-269-270-271-272-273-274-275-276-277-278-279-280-281-282-283-284-285-286-287-288-289-290-291-292-293-294-295-296-297-298-299-300-301-302-303-304-305-306-307-308-309-310-311-312-313-314-315-316-317-318-319-320-321-322-323-324-325-326-327-328-329-330-331-332-333-334-335-336-337-338-339-340-341-342-343-344-345-346-347-348-349-350-351-352-353-354-355-356-357-358-359-360-361-362-363-364-365-366-367-368-369-370-371-372-373-374-375-376-377-378-379-380-381-382-383-384-385-386-387-388-389-390-391-392-393-394-395-396-397-398-399-400-401-402-403-404-405-406-407-408-409-410-411-412-413-414-415-416-417-418-419-420-421-422-423-424-425-426-427-428-429-430-431-432-433-434-435-436-437-438-439-440-441-442-443-444-445-446-447-448-449-450-451-452-453-454-455-456-457-458-459-460-461-462-463-464-465-466-467-468-469-470-471-472-473-474-475-476-477-478-479-480-481-482-483-484-485-486-487-488-489-490-491-492-493-494-495-496-497-498-499-500-501-502-503-504-505-506-507-508-509-510-511-512-513-514-515-516-517-518-519-520-521-522-523-524-525-526-527-528-529-530-531-532-533-534-535-536-537-538-539-540-541-542-543-544-545-546-547-548-549-550-551-552-553-554-555-556-557-558-559-560-561-562-563-564-565-566-567-568-569-570-571-572-573-574-575-576-577-578-579-580-581-582-583-584-585-586-587-588-589-590-591-592-593-594-595-596-597-598-599-600-601-602-603-604-605-606-607-608-609-610-611-612-613-614-615-616-617-618-619-620-621-622-623-624-625-626-627-628-629-630-631-632-633-634-635-636-637-638-639-640-641-642-643-644-645-646-647-648-649-650-651-652-653-654-655-656-657-658-659-660-661-662-663-664-665-666-667-668-669-670-671-672-673-674-675-676-677-678-679-680-681-682-683-684-685-686-687-688-689-690-691-692-693-694-695-696-697-698-699-700-701-702-703-704-705-706-707-708-709-710-711-712-713-714-715-716-717-718-719-720-721-722-723-724-725-726-727-728-729-730-731-732-733-734-735-736-737-738-739-740-741-742-743-744-745-746-747-748-749-750-751-752-753-754-755-756-757-758-759-760-761-762-763-764-765-766-767-768-769-770-771-772-773-774-775-776-777-778-779-780-781-782-783-784-785-786-787-788-789-790-791-792-793-794-795-796-797-798-799-800-801-802-803-804-805-806-807-808-809-810-811-812-813-814-815-816-817-818-819-820-821-822-823-824-825-826-827-828-829-830-831-832-833-834-835-836-837-838-839-840-841-842-843-844-845-846-847-848-849-850-851-852-853-854-855-856-857-858-859-860-861-862-863-864-865-866-867-868-869-870-871-872-873-874-875-876-877-878-879-880-881-882-883-884-885-886-887-888-889-890-891-892-893-894-895-896-897-898-899-900-901-902-903-904-905-906-907-908-909-910-911-912-913-914-915-916-917-918-919-920-921-922-923-924-925-926-927-928-929-930-931-932-933-934-935-936-937-938-939-940-941-942-943-944-945-946-947-948-949-950-951-952-953-954-955-956-957-958-959-960-961-962-963-964-965-966-967-968-969-970-971-972-973-974-975-976-977-978-979-980-981-982-983-984-985-986-987-988-989-990-991-992-993-994-995-996-997-998-999-1000-1001-1002-1003-1004-1005-1006-1007-1008-1009-1010-1011-1012-1013-1014-1015-1016-1017-1018-1019-1020-1021-1022-1023-1024-1025-1026-1027-1028-1029-1030-1031-1032-1033-1034-1035-1036-1037-1038-1039-1040-1041-1042-1043-10

