

## ANNOTATED MINUTES

Tuesday, January 31, 1995 - 9:30 to 11:30 AM  
Portland State University  
Smith Memorial Center, Room 327  
825 SW Broadway, Portland

### SPECIAL/JOINT MEETING

Co-Chairs Vera Katz and Beverly Stein convened the meeting at 9:40 a.m., with Gary Hansen, Charlie Hales, Sharon Wiley, Meganne Steele, Barbara Clark, Bud Clark, Gretchen Kafoury, Sharron Kelley, Jessica Marlitt, Dan Moriarty, Bill Wyatt, Larry Hildebrandt, Carol Ford, Ann Madsen, Jim Carlson, Jill Vandewater, Terry Anderson, Arthur Alexander, Chuck Dimond, Duncan Wyse, Kathy Harris, Ellen Jean, Joe DeVlaeminck, Judy McGinty, Drenda Howatt, Pamela Wev, Mary DiOrio, Liora Berry, Karen Belsey and Martha McLellan present.

- S-1      The Portland Multnomah Progress Board, Portland City Council and Multnomah County Board of Commissioners Will Meet to Receive the Annual Report and Work Plan of the Portland Multnomah Progress Board; the Annual Report of the Oregon Progress Board; and to Discuss Ways to Collaborate in Order to Reach Benchmarks. Co-Chaired by Mayor Vera Katz and Chair Beverly Stein. Presented by Pamela Wev, Duncan Wyse and Progress Board Group Leaders.

**VERA KATZ AND BEVERLY STEIN GREETING, OPENING COMMENTS AND PRESENTATION REGARDING PAST AND PRESENT BENCHMARKS EFFORTS AND NEED FOR COLLABORATION. DUNCAN WYSE SLIDE PRESENTATION OF OREGON PROGRESS BOARD ANNUAL REPORT, DISCUSSION OF PERFORMANCE MEASUREMENTS AND RESPONSE TO QUESTIONS. PAMELA WEV PRESENTATION REGARDING PORTLAND MULTNOMAH PROGRESS BOARD ANNUAL REPORT, GOALS, WORK PLAN AND EFFORTS TO CONCENTRATE ON URGENT BENCHMARKS.**

The meeting was recessed at 10:25 a.m. and reconvened at 10:30 a.m.

**FOLLOWING A 45 MINUTE, TWO PANEL GROUP DISCUSSION, JESSICA MARLITT AND BILL WYATT REPORTED ON PANELS RESPONSE TO 1) ROLE OF CITY/COUNTY COMMISSIONS IN BENCHMARK COLLABORATION AND WHAT PROGRESS BOARD CAN DO TO SUPPORT: NEED MORE SHARING OF EXPERTISE AND EXPERIENCE AT STAFF AND**

LEADERSHIP LEVELS; WORK TOGETHER TO GET CONTRACTORS TO UNDERSTAND AND INCORPORATE CONCEPTS OF HIGH PERFORMANCE ORGANIZATION; CONSIDER HOW TO USE PROGRESS BOARD MORE STRATEGICALLY TO INVITE AND ENCOURAGE ALL POSSIBLE USES OF BENCHMARKS THROUGHOUT COMMUNITY; REFERENCE BENCHMARKS FREQUENTLY DURING COMMISSION MEETINGS AND QUESTION PEOPLE AS TO HOW THEY RELATE TO POLICY ISSUES; USE AND MAKE BENCHMARKS MORE VISIBLE IN BUDGETING PROCESS; IDENTIFY COMMON INTERESTS BETWEEN CITY, COUNTY AND STATE WHICH INTERSECT WITH KEY BENCHMARKS; INSTITUTIONALIZE BENCHMARKS; SUGGEST PROGRESS BOARD CONTINUE TO BRING PRESSURE TO FILL IN DATA GAPS AND SHOW INTERRELATIONSHIP WITHIN CITY AND COUNTY AND AMONG APPROPRIATE UNITS OF GOVERNMENT. 2) HOW TO COLLABORATE WITH 40 LOCAL JURISDICTIONS: COMMISSIONER KELLEY TO MAKE PRESENTATION TO ALL EAST COUNTY CITIES ON SATURDAY; PICK BROAD SUBJECT AREA TO FOCUS ON AND LEVERAGE APPROPRIATE UNITS OF GOVERNMENT TO BECOME INVOLVED IN A SPECIFIC BENCHMARK. 3) COLLABORATION WITH NEIGHBORHOOD AND BUSINESS ASSOCIATIONS: EXPOSE CITIZENS TO BENCHMARKS; PRESENT TO PORTLAND NEIGHBORHOOD ASSOCIATIONS; INCLUDE SOCIAL SERVICE CLUBS, THE CHAMBERS AND THE ASSOCIATION FOR PORTLAND PROGRESS; DON'T BUILD IN A FORMAL ROLE OR REVIEW PROCESS FOR NEIGHBORHOOD AND BUSINESS ASSOCIATIONS, BUT USE PROGRESS BOARD TO IDENTIFY AND INVOLVE THEM WHERE THEY HAVE AN INTEREST. 4) COLLABORATION WITH INDIVIDUAL PRIVATE BUSINESSES: LEADER'S ROUNDTABLE HAS ADOPTED A BENCHMARK OF 100% GRADUATION RATE; IDENTIFY BUSINESSES BY TYPE AND MATCH TO BENCHMARKS OF INTEREST TO THEM; ENCOURAGE BUSINESSES WITH STRUCTURED PHILANTHROPIC PROGRAMS TO BASE THEIR PHILANTHROPY ON BENCHMARKS. 5) HOW WOULD YOU PERSONALLY LIKE TO PARTICIPATE IN TELLING THE BENCHMARK STORY?: CONCERN WITH

FOLLOW-UP AND ONGOING WORK; SUGGEST PORTABLE KIT TO TAKE AROUND. MS. MARLITT REPORTED ON DISCUSSION REGARDING HOW TO JUSTIFY COST OF MEASURES WITH SO MANY OTHER SERVICE DEMANDS; SUGGESTION THAT VICTIMIZATION STUDY MIGHT BE A VALUABLE AND USEFUL TOOL TO OBTAIN VALID DATA BASE AND CLARIFY ONGOING CONTRADICTIONS BETWEEN MEDIA FOCUS ON PUBLIC SAFETY AND ACTUAL STATISTICS; ROLE OF MEDIA AND DIFFICULTY IN ENCOURAGING FOCUS ON LONG TERM PLANNING EFFORTS; AND NEED TO PREVENT BENCHMARKS FROM BEING VIEWED AS ANOTHER FAD. MS. KATZ AND MS. STEIN CLOSING COMMENTS.

There being no further business, the meeting was adjourned at 11:35 a.m.

OFFICE OF THE BOARD CLERK  
for MULTNOMAH COUNTY, OREGON



Deborah L. Bogstad

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Thursday, January 31, 1995 - 1:30 PM  
Multnomah County Courthouse, Room 602  
1021 SW Fourth, Portland

**REGULAR MEETING**

Chair Beverly Stein convened the meeting at 1:30 p.m., with Vice-Chair Sharron Kelley, Commissioners Gary Hansen, Tanya Collier and Dan Saltzman present.

**CONSENT CALENDAR**

UPON MOTION OF COMMISSIONER KELLEY, SECONDED BY COMMISSIONER HANSEN, THE CONSENT CALENDAR (ITEMS C-1 THROUGH C-6) WAS UNANIMOUSLY APPROVED.

**DEPARTMENT OF ENVIRONMENTAL SERVICES**

- C-1 ORDER in the Matter of Approval of Contract 15476R for the Sale of Certain Tax Foreclosed Real Property to Former Owner Irene Haskins

**ORDER 95-26.**

- C-2 ORDER in the Matter of Cancellation of Land Sale Contract 15626R Between Multnomah County and Betty Jones Upon Default of Payments and Performance of Covenants

**ORDER 95-27.**

- C-3 ORDER in the Matter of Approval of Contract 15626R1 for the Sale of Certain Tax Foreclosed Real Property to Former Owner Betty Jones

**ORDER 95-28.**

- C-4 ORDER in the Matter of Approval of Contract 15777 for the Sale of Certain Tax Foreclosed Real Property to Former Owner Lori R. Jacobs

**ORDER 95-29.**

- C-5 ORDER in the Matter of the Execution of Deed D951165 Upon Complete Performance of a Contract to Robert Minnis

**ORDER 95-30.**

- C-6 ORDER in the Matter of Approval of Deed D951166 for the Sale of Certain Tax Foreclosed Real Property to Former Owner Robert Minnis

**ORDER 95-31.**

**REGULAR AGENDA**

**PUBLIC COMMENT**

- R-1 Opportunity for Public Comment on Non-Agenda Matters. Testimony Limited to Three Minutes Per Person.

**NO ONE WISHED TO TESTIFY.**

**SHERIFF'S OFFICE**

- R-2 Ratification of Intergovernmental Agreement 800665 Between Multnomah County and the Port of Portland to Construct Moorage Facilities at Terminal 1 for the Use of MCSO's River Patrol Unit

**COMMISSIONER SALTZMAN MOVED AND COMMISSIONER KELLEY SECONDED, APPROVAL OF R-2. LARRY AAB AND CURTIS HANSON EXPLANATION AND RESPONSE TO BOARD QUESTION. AGREEMENT UNANIMOUSLY APPROVED.**



Tuesday, January 31, 1995 - 1:32 PM  
Multnomah County Courthouse, Room 602  
1021 SW Fourth, Portland

**WORK SESSION**

WS-1      The Multnomah County Board of Commissioners Will Meet to Discuss a Tax Abatement Policy and How to Proceed. Presented by Sharon Timko.

**CHAIR STEIN FACILITATED DISCUSSION. BOARD CONSENSUS TO MOVE FORWARD ON GRANTING TAX ABATEMENTS. BOARD DISCUSSION ON PROCESS FOR DEVELOPING POLICY WITH ETHAN SELTZER, ROB FUSSELL, MARCY JACOBS, MARK CLEMENS AND SHARON TIMKO. BOARD CONSENSUS ESTABLISHING A TECHNICAL TEAM CONSISTING OF SHARON TIMKO - COORDINATOR, REPRESENTING MULTNOMAH COUNTY BOARD; ETHAN SELTZER, INSTITUTE OF PORTLAND METROPOLITAN STUDIES; ROB FUSSELL, CITY OF GRESHAM; MARCY JACOBS, OREGON ECONOMIC DEVELOPMENT DEPARTMENT; MARK CLEMENS, PORTLAND DEVELOPMENT COMMITTEE AND A REPRESENTATIVE FROM THE CITY OF PORTLAND. TECHNICAL TEAM DIRECTED TO ORGANIZE AND CONVENE MEETING OF INVITED STAKEHOLDERS TO IDENTIFY AND PRIORITIZE GOALS FOR STRATEGIC INVESTMENT PROGRAM POLICY, USING AN OUTSIDE FACILITATOR; DEVELOP DRAFT POLICY BASED ON OUTCOME OF MEETING WITH ASSISTANCE OF HIRED CONSULTANT; SUBMIT DRAFT POLICY FOR BOARD, AFFECTED JURISDICTIONS, AND EXPERT PANEL REVIEW AND COMMENT; SUBMIT PROPOSED POLICY TO BOARD FOR PUBLIC HEARING AND BOARD ADOPTION.**

There being no further business, the meeting was adjourned at 2:35 p.m.

OFFICE OF THE BOARD CLERK  
for MULTNOMAH COUNTY, OREGON



Deborah L. Bogstad