

**Transcript of the Meeting of the Board of Commissioners  
Multnomah Building, Board Room 100  
501 SE Hawthorne Blvd., Portland, Oregon  
Tuesday, May 17, 2016  
BUDGET WORK SESSION # 12**

Chair Deborah Kafoury called the meeting to order at 9:35 a.m. with Vice-Chair Jules Bailey and Commissioners Loretta Smith, Judy Shiprack and Diane McKeel.

Also attending were Jenny Madkour, County Attorney, and Lynda Grow, Board Clerk.

*[ALL CAPS TEXT IS THE BYPRODUCT OF CAPTIONING THIS PROGRAM.]*

**BWS-12a 9:30 am - General Fund Forecast. Presenter: Michael Jaspin, Interim Budget Director and County Economist (45 min)**

Chair Kafoury: GOOD MORNING. WELCOME TO THE MULTNOMAH COUNTY COMMISSIONERS. WE HAVE OUR MIKE JASPIN THIS MORNING.

Mike Jaspin: GOOD MORNING. I'M MIKE JASPIN, FROM THE BUDGET OFFICE. WELCOME TO WEEK FOUR OF OUR BUDGET WORK SESSIONS. HAPPY ELECTION DAY. THIS WEEK WE HAVE A LOT OF IMPORTANT ODDS AND ENDS TO COVER. THIS MORNING WE'LL DO A JOURNAL SUN FORECAST FOLLOWED BY NON-DEPARTMENTAL PRESENTATION. THAT WILL WRAP UP ALL OF THE FORMAL PRESENTATIONS WITH REGARD TO DEPARTMENTAL AND NON-DEPARTMENTAL BUDGETS. THIS AFTERNOON WE HAVE A WORK SESSION SCHEDULED SO WE'LL NEED TO DECIDE THIS MORNING WHETHER OR NOT WE WILL NEED THAT. OR TO CANCEL IT. TOMORROW MORNING AT 9:30 WE HAVE THE TAX SUPERVISING AND CONSERVATION COMMISSION HEARING FOR BE MULTNOMAH COUNTY WHICH WILL BE FOLLOWED SHORTLY THEREAFTER BY THE TAX SUPERVISING AND CONSERVATION COMMISSION HEARING FOR THE LIBRARY DISTRICT. AFTER THAT WE'LL WALK THROUGH THE DEPARTMENTAL AMENDMENTS THAT WE HAVE RECEIVED THEN WE HAVE ANOTHER PLACEHOLDER WORK SESSION SCHEDULED FOR WEDNESDAY AFTERNOON AND ANOTHER PLACEHOLDER SCHEDULED FOR AFTER THE REGULAR BOARD MEETING ON THURSDAY. IN FRONT OF YOU YOU SHOULD HAVE THE MOST RECENT AMENDMENT AND BUDGET NOTE LIST. NO DIFFERENT THAN WHAT WE SENT OVER THE WEEKEND BUT IT'S ALWAYS HELPS TO HAVE PAPER IN FRONT OF YOU SOMETIMES.

Chair Kafoury: THANK YOU.

Mike Jaspin: SO WITH THAT I WILL DIVE INTO THE GENERAL FUNDS FORECAST. WE'LL FOLLOW OUR NORMAL FORMAT. I'LL BE BRIEFER THAN NORMAL TODAY BECAUSE AS A SPOILER ALERT WE'RE NOT CHANGING OUR ONGOING

REVENUES BY VERY MUCH IF AT ALL. SO I'LL WALK THROUGH A QUICK ECONOMIC OVERVIEW, LOOK AT OUR CURRENT YEAR REVENUES WITH THE FOCUS ON THE BUSINESS INCOME TAX AND U.S. MARSHAL REVENUE, THEN LOOK FIVE YEARS OUT.

Mike Jaspin: WE'LL PROVIDE AN UPDATE ON THE GENERAL FUND CONTINGENCY, COVER A COUPLE OF RISKS AND ISSUES, THEN A QUICK SUMMARY. SO THE GENERAL ECONOMY TODAY IS ESSENTIALLY MORE OF THE SAME. IT LOOKS TODAY THE SAME WAY IT DID IN MARCH AS IT DID IN DECEMBER. IT CONTINUES TO BE AVERAGE IF UNEVEN ECONOMIC GROWTH AT THE NATIONAL LEVEL. GDP HAS AVERAGED JUST UNDER 2% GROWTH PER QUARTER OVER THE LAST YEAR. AT THE NATIONAL LEVEL IN APRIL THE COUNTRY ADDED 160,000 JOBS WITH AN AVERAGE OF JUST OVER 200,000 PER MONTH IN THE FIRST QUARTER OF THE YEAR. WHILE THE U.S. ECONOMY LOOKS STRONG IF YOU START LOOKING OVERSEAS THINGS LOOK RATHER UGLY. FORTUNATELY, THE TIES BETWEEN THE U.S. ECONOMY AND THE INTERNATIONAL ECONOMY ARE NOT INCREDIBLY STRONG AT TIMES, AND THEREFORE A LOT OF IT HAS NOT IMPACTED OUR ECONOMY TO THE DEGREE ONE MIGHT EXPECT.

THE OREGON ECONOMY AND OUR LABOR MARKET REMAINS EXCEPTIONALLY STRONG. I'LL SHOW SOME GRAPHS ON THE NEXT SLIDE, BUT AS I WAS READING THE REPORT THE OTHER DAY IT STRUCK ME HOW PEOPLE ARE WORDING IT. OREGON'S UNEMPLOYMENT RATE DROPPED TO A RECORD LOW OF 4.5% IN MARCH, THE LOWEST SINCE COMPARABLE RECORDS BEGAN IN 1976. AS THE LABOR MARKET HAS TIGHTENED IT HAS LED TO OREGON EMPLOYMENT DEPARTMENT SHOWING RISING WAGES WITH AVERAGE HOURLY WAGE FOR PRIVATE SECTOR EMPLOYEES UP YEAR OVER YEAR. THIS IS A BIT OF A DOUBLE EDGED SWORD FOR US. HAVING WAGES RISE IS GOOD BUT IT ALSO WILL PUT PRESSURE ON OUR OWN WAGES THAT WE PAY TO EMPLOYEES GOING FORWARD. I WANTED TO PUT A LITTLE HELP WANTED SIGN HERE BUT I COULDN'T FIND A GOOD LOCAL ONE SO THEN I WAS LIKE, WE'RE IN THE MODERN AGE. I'LL GO TO THE INTERNET AND FIND A HELP WANTED.

I ACTUALLY ENDED UP AT THE PORT OF PORTLAND WEBSITE WHERE THEY LIST ALL OF THE POSITIONS CURRENTLY OPEN FOR A LOT OF THE BUSINESSES THERE. SO I JUST TOOK A SNAPSHOT OF ONE OF THE ADVERTISEMENTS. ONE MUCH THE THINGS THAT STRUCK ME IF YOU EXCLUDE THE AIRLINES AND THE PORT ITSELF THEY HAD 837 OPEN POSITIONS BUT NEARLY ALL AT THE LOWER ENDS OF THE ECONOMIC SPECTRUM, WHICH IS IN PART WHAT YOU WOULD EXPECT IN THE SERVICE INDUSTRY, BUT IT HELPS I THINK A HELPFUL REMINDER WHILE THE AVERAGES LOOK NICE PEOPLE ARE DISTRIBUTED ALONG A CURVE AND A LOT OF OUR JOB GROWTH IS AT THE LOWER ENDS, NOT NECESSARILY THE HIGH PAYING I.T. JOBS WE HEAR SO MUCH ABOUT. SO HERE'S THE SAME FOUR GRAPHS WE HAVE SHOWN FOR THE LAST COUPLE YEARS. IN THE UPPER LEFT-HAND CORNER IS THE OREGON UNEMPLOYMENT RATE DOWN TO 4.5%. YOU CAN SEE THAT AT HISTORICAL LOWS FOR THAT DATA

SERIES. THE EMPLOYMENT FOR OREGON UPPER RIGHT CORNER IS NOW OVER 1.8 MILLION. REMARKABLY IT'S UP 3.3% ON A YEAR OVER YEAR BASIS, WHICH IS RATHER FAST JOB GROWTH.

Mike Jaspin: IN MULTNOMAH COUNTY, OUR UNEMPLOYMENT RATE DROPPED TO 4.2% IF YOU USE THE NOT SEASONALLY ADJUSTED NUMBERS. IF YOU USE THE SEASONALLY ADJUSTED NUMBERS IT'S DOWN TO 3.7%, ESSENTIALLY HISTORICALLY LOW LEVEL. OUR EMPLOYMENT CONTINUES STEADY GROWTH. WE HAVE GROWN AT ABOUT 2.7% OVER THE LAST YEAR AND NOW HAVE JUST UNDER 500,000 JOBS IN MULTNOMAH COUNTY. THIS IS A SLIDE I HAVE SHOWN MANY TIMES. THIS IS THE FOUR-WEEK MOVING AVERAGE OF INITIAL WEEKLY UNEMPLOYMENT CLAIMS AT THE NATIONAL LEVEL. I DON'T WANT TO BELABOR WHAT THIS SLIDE TELLS US, BUT IT'S ALWAYS HELPFUL TO CHECK IN.

I JUST TOLD THESE TWO THINGS. ONE IT HELPS TO SHOW HOW STRONG THE LABOR MARKET IS IN A SENSE THAT THE FOUR WEEK MOVING AVERAGE IS ABOUT 268,000 CLAIMED EACH WEEK, WHICH IS NEAR HISTORICAL LEVELS AND IN FACT THE LONGEVITY PERIOD WE HAVE BEEN BELOW 300,000 CLAIMS PER WEEK SINCE 1973. THAT'S THE GOOD THING THE SLIDE SHOWS. THE WARNING SIGN THAT WE REALLY PAY ATTENTION TO IS WHEN THOSE INITIAL CLAIMS START INCREASING SOMEWHERE BETWEEN 12 AND 18 MONTHS LATER WE'RE LIKELY TO BE IN A RECESSION. WHAT YOU CAN SEE IS WE HAVE NOT SEEN ANY UPTICK YET. THAT BODES WELL FOR THE NEXT 12 TO 18 MONTHS THAT WILL MAKE IT THROUGH THE NEXT FISCAL YEAR MAYBE INTO THE FOLLOWING FISCAL YEAR. SO TAKING A LOOK AT OUR CURRENT YEAR REVENUES THIS IS THE SAME FORMAT WE TYPICALLY USE, SO I'M JUST GOING TO FOCUS ON THE MAY FORECAST CHANGE IN THIS SAGE COLOR. WE'RE INCREASING OUR PROPERTY TAX ESTIMATES BY ABOUT 685,000, SOLELY DUE TO A SLIGHTLY HIGHER COLLECTION RATE.

IT'S ABOUT A QUARTER OF A PERCENT BUT ON A VERY LARGE NUMBER. WE ARE ALSO MODESTLY INCREASING THE BUSINESS INCOME TAX TO -- BY 1.8 BILLION, ESSENTIALLY INCREASING OUR ANTICIPATED GROWTH RATE FOR THE CURRENT YEAR FROM 6% TO 8.5%. I'LL HAVE A COUPLE OF SLIDES ON THAT IN A SECOND. THEN THERE'S THE U.S. MARSHAL. THIS IS ONE OF THOSE THINGS IF YOU WALKED AWAY AND CAME BACK AT THE ENDS OF THE YEAR YOU WOULD HAVE DONE JUST FINE. WE STARTED THE YEAR ASSUMING 80 BEDS AS I'LL SHOW IN A SECOND. WE HAD LOWERED THAT TO 70, NOW WE'RE BUMPING IT BACK UP TO 81 BEDS.

ESSENTIALLY WE'LL ENDS UP WHERE WE STARTED FROM. WHAT THIS MEANS IS THAT WE WILL RECEIVE AN ADDITIONAL 3 MILLION OF REVENUE, ABOUT .07% THAN IN MARCH. SOME OF THAT IS SHARED WITH EAST COUNTY CITIES. THE NET AMOUNT WE WILL RECEIVE IS ESSENTIALLY 2.86 MILLION NEW, ADDITIONAL FUNDS THAT YOU HAVE TO SPEND EITHER THIS YEAR OR IN FUTURE YEARS. AS COMMISSIONER SMITH POINTED OUT DURING OUR LAST FORECAST, YOU

HAVE DIFFERENT WAYS TO SPEND THAT. YOU CAN SPEND IT AS A LUMP SUM THIS YEAR OR NEXT YEAR OR WE COULD SPREAD IT OUT OVER MULTIPLE YEARS. TO DO SOME QUICK MATH FOR YOU, THAT EQUATES TO ROUGHLY \$950,000 FOR THREE YEARS OR 750,000 IF YOU SPREAD IT OUT OVER FIVE YEARS.

Chair Kafoury: FOR ONGOING.

Mike Jaspin: YES. SO THIS IS ESSENTIALLY THE TECHNICAL DETAILS BEHIND THE BIT COLLECTIONS IF ANYONE WANTED TO LOOK AT IT. I JUST WANT TO FOCUS ON WHAT'S IN THE RED CIRCLE BECAUSE INTERESTING AS WE THINK ABOUT WHAT THE BIT WILL DO GOING FORWARD OUR QUARTERLY PAYMENTS ARE ESSENTIALLY FLAT WHICH MEANS BUSINESSES ARE NOT INCREASING THEIR PREPAYMENTS TO US WHICH DOES NOT NECESSARILY BODE WELL FOR FUTURE GROWTH IN THE BIT. ONE REASON WE KEPT OUR OUT YEAR'S FORECAST THE SAME. HOWEVER IF YOU LOOK AT OUR YEARLY PAYMENTS, THEY ARE UP NEARLY 25%, WHICH REFLECTS ESSENTIALLY STRENGTH FROM THE PAST, TEMPERED BY THE FACT THAT OUR REFUNDS ARE UP NEARLY 40%. ALL TOLLED WE'RE TRENDING UP 9.4% THIS YEAR AND WE EXPECT WE'LL SETTLE ABOUT 8.5% UP FOR THE YEAR. THIS JUST SHOWS CUMULATIVE COLLECTIONS.

AT EACH PARTICULAR POINT IN TIME FOR EACH YEAR. I'M GOING TO GLOSS OVER THIS. THIS IS THE CHART WE SHOW EVERY TIME. THE RED LINE SHOWS THE COMPOUND AVERAGE GROWTH RATE, WHICH OVER THE LAST 20 YEARS HAS BEEN ROUGHLY 5%. THE BLUE LINE SHOWS OUR ACTUAL COLLECTIONS. THE GREEN LINE SHOWS OUR CURRENT FORECAST. YOU BARELY CAN TELL THE DIFFERENCE BETWEEN THE GREEN AND THE BLUE LINE AT THE TAIL END. THAT REFLECTS THAT WE'RE NOT MATERIALLY CHANGING OUR FORECAST IN THE OUT YEARS.

I DO WANT TO POINT OUT THAT LAST YEAR WE WERE UP 19.5%. WE'LL BE UP ABOUT 8.5% THIS YEAR. WE HAVE ASSUMED WE'LL BE RELATIVELY FLAT FOR THE NEXT COUPLE OF YEARS. ESSENTIALLY THAT IS TO SPLIT THE DIFFERENCE BETWEEN BEING TOO OPTIMISTIC AND IGNORING THE REALTY THAT A RECESSION WILL ACTUALLY HAPPEN AT SOME POINT DURING THE YEAR AND BEING OVERLY PESSIMISTIC THAT A RECESSION IS IMMINENT AND WE DON'T SEE THAT IN THE DATA FOR THE NEXT 12 TO 18 MONTHS. MOVING TO THE U.S. MARSHAL BED RENTALS, THIS IS A GRAPH IN THE FORMAT YOU HAVE SEEN IN THE PAST. THE BLUE LINE REPRESENTS AVERAGE DAILY RENTALS BY MONTH FOR THE CURRENT FISCAL YEAR. YOU CAN SEE IN JULY AND AUGUST WE DIDN'T MAKE IT OUT OF THE 50s. THEN WE STEADILY INCREASED THEN IN JANUARY AND FEBRUARY WE HAD SOME ADDITIONAL GUESTS FROM EASTERN OREGON, AND YOU CAN SEE THAT THE NUMBERS JUMPED UP, BUT MY JUST COUNTING THE NUMBER OF FOLKS SUGGESTS THERE'S MORE GOING ON THAN

JUST THE FOLKS FROM EASTERN OREGON, BUT YOU CAN SEE THE DRAMATIC CHANGE. WE HAVE NOT INCREASED OUR ESTIMATES FOR OUT YEARS.

Mike Jaspin: WE'RE STILL ASSUMING 70 BEDS IN '17 AND BEYOND. SO IF THIS TREND WERE TO HOLD WE WOULD HAVE ADDITIONAL REVENUES IN THE OUT YEARS. THE ONE THING I WANT TO POINT OUT AS YOU THINK ABOUT ADOPTING THE BUDGET AND THE NUMBER OF JAIL BEDS WE FUND, GOING FROM 114 DOWN TO THE 50s OR LOW 60 ISN'T QUITE A DORM BUT IT'S AWFULLY CLOSE TO A DORM. SO IF THE U.S. MARSHALS GO BACK DOWN TO WHERE WE WERE RENTING EARLIER IN THE YEAR THAT LITERALLY FREES UP A DORM. LOOKING OUT TO FY-17 AND BEYOND, I KIND OF WANT TO WALK YOU THROUGH SOME OF THE FORECAST MATH HERE. I'M GOING TO START WHERE WE WERE IN THE MARCH FORECAST AND IN MARCH WE SAID FOR THE UPCOMING FISCAL YEAR WE HAD A 21.3 MILLION SURPLUS.

UNFORTUNATELY, AS WE GET OUT TO 2021 AS YOU READ ACROSS THAT ROW, THAT BECOMES A DEFICIT OF 1.8 MILLION. KEEP IN MIND THAT'S ON A BUDGET ROUGHLY HALF A BILLION DOLLARS THROUGH 2021, SO FOR ALL PRACTICAL PURPOSES WE WOULD HAVE BEEN BALANCED OVER FIVE YEARS AND MAINTAINING CURRENT SERVICE LEVELS. HOWEVER WE KNOW WE HAVE A NUMBER OF LARGE CAPITAL PROJECTS ON THE HORIZON, SO FACTORING IN ROUGHLY 10.4 MILLION OF DEBT PAYMENTS FOR THOSE BUILDINGS RESULTS IN THIS GAP WIDENING TO NEARLY 12.2 MILLION BY THE YEARS OUT. AGAIN, THAT'S A BIG NUMBER BUT IN THE SIZE OF OUR BUDGET AS A PERCENTAGE, IT IS SOMETHING THAT WE CAN ADDRESS. SO THAT GETS US TO WHERE WE WERE IN MARCH. THE CHAIR PROPOSED BALANCED BUDGET FOR 2017, SO YOU SEE WE HAVE NO SURPLUS BASED ON THE PROPOSED BUDGET FOR 2017, AND THE REVENUE EXPENDITURE GAP IS THE SAME AS IN OUT YEARS HOWEVER WE NEED TO MAKE TWO ADJUSTMENTS. FIRST THE CHAIR'S BUDGET PUT 19.9 MILLION OF ONE TIME ONLY FUNDING INTO THE COURTHOUSE.

THAT REDUCES FUTURE DEBT PAYMENTS. THE OTHER THING IS THE LEGISLATURE PASSED HB 4093, THE \$5 PARKING SURCHARGE. THAT ESSENTIALLY WILL BUY US \$25 MILLION OF BONDING IN VERY ROUGH TERMS. THAT REDUCES THE AMOUNT OF DEBT WE HAVE TO ISSUE IN THE FUTURE. TOGETHER THESE TWO ACTIONS RESULT IN ROUGHLY 2.6 MILLION OF REDUCED DEBT PAYMENTS SOME OF THE WHAT YOU CAN SEE WHEN YOU GET OUT TO FISCAL YEAR '21 RATHER THAN BEING 12.2 MILLION THE GAP IS ABOUT 9.7 MILLION. YOU CAN ALSO SEE THAT THE BUDGET IS BALANCED FOR THREE YEARS. IF YOU WANT TO TWEAK OUR DEFINITION OF HOW LONG WE BALANCE WE ACTUALLY GET TO FIVE YEARS.

THERE'S NICE SYMMETRY IN THOSE NUMBERS. IF YOU LOOK AT FISCAL YEAR '19 AND FISCAL YEAR '20, THE GAP IS ROUGHLY THE SAME, SO IF YOU TOOK THE SURPLUS IN '19 AND USED IT TO COVER THE GAP IN '20, LIKEWISE YOU TOOK THE SURPLUS FROM 18 AND USED THAT TO COVER THE GAP IN 2021, YOU

WOULD ACTUALLY BE BALANCED OVER FIVE YEARS, WHICH IS -- THAT WOULD INCLUDE COVERING THE DEBT PAYMENTS FOR THE NEW BUILDINGS, WHICH IS A PRETTY REMARKABLE PLACE TO BE TODAY. I WENT BACK AND LOOKED AT WHERE WE WERE SIX OR SEVEN YEARS AGO. WE WERE SAYING WE WOULD HAVE TO CUT ROUGHLY 43, \$46 MILLION OVER THE NEXT TWO YEARS, SO WE HAVE MADE GREAT STRIDES.

Chair Kafoury: OH, WE REMEMBER.

OUR FIRST YEAR, OF COURSE.

Mike Jaspin: SO HERE'S THE NUMBERS. I'M NOT GOING TO WALK THROUGH ALL OF THOSE. A QUICK UPDATE ON THE GENERAL FUND CONTINGENCY, WE STARTED THE YEAR WITH \$1.5 MILLION IN UNALLOCATED GENERAL FUND CONTINGENCY. TO DATE WE HAVE SPENT \$400,000 FOR THE SUN TRANSITION FUNDING BUT WE ADDED THE BALANCE OF THE MERS SETTLEMENT FOR 421 THOUSAND AND COLLECTED MORE INDIRECT FROM GRANTS. THAT TOTALS ABOUT 1.7 MILLION THAT IS CURRENTLY UNALLOCATED. I DO WANT TO POINT OUT THAT WE DID HAVE A COUPLE OF EARMARKS FOR THE STREET POLICY POSITION AND LEVY RECERTIFICATION. BOTH EARMARKS WERE DISTRIBUTED EARLIER THIS FISCAL YEAR. WE STILL HAVE THE BIT RESERVE WHICH WE ASSUME WE WILL NOT NEED THIS YEAR AND IS ROLLED OVER INTO NEXT YEAR AND ASSUMED IN NEXT YEAR'S BUDGET.

THAT LEAVES YOU WITH ROUGHLY \$1.7 MILLION THAT WE HAVE NOT ASSUMED IN NEXT YEAR'S BUDGET. YOU CAN ROLL THAT FORWARD. WE WOULD RECOMMEND THAT YOU LEAVE AT LEAST A LITTLE BIT IN CASE SOMETHING UNEXPECTED COMES UP IN THE CURRENT FISCAL YEAR. THAT TRANSLATES INTO ROUGHLY \$560,000 OVER THREE YEARS OR CALL IT 340,000 OVER FIVE YEARS.

I HAVE A QUESTION. CAN YOU ACTUALLY SAY WHAT THAT IS? ALL YOU HAVE IS FOR THREE YEARS.

Vice-Chair Smith: CAN YOU SAY THAT THIS WILL BE 565,000 FOR ONGOING MONEY BECAUSE IT'S NOT CLEAR WHAT THAT IS AT THE BOTTOM.

Mike Jaspin: SO ESSENTIALLY YOU CAN TAKE THE 1.7 MILLION AND SAY YOU WERE GOING TO START A NEW PROGRAM OR EXPAND AN EXISTING PROGRAM AND COVER IT ON AN ONGOING BASIS FOR THE NEXT FIVE YEARS.

Vice-Chair Smith: WHAT I'M SAYING IS IDENTIFY WHAT THIS IS. IT JUST SAYS 555. CAN YOU SAY IF YOU WANT TO DO ONGOING MONEY THERE'S NOTHING DOWN THERE THAT SAYS WHAT THIS IS FOR.

Mike Jaspin: IF YOU WANTED TO DO -- WHAT YOU SAID IS ABSOLUTELY TRUE. IF YOU WANTED TO USE THAT FOR ONGOING MONEY, YOU COULD.

Vice-Chair Smith: I'M ASKING CAN YOU IDENTIFY THAT IN THE WORDS IN YOUR PRESENTATION, 555 IS FOR ONGOING SO THAT ANYBODY WHO LOOKS AT THIS WILL KNOW THAT IT'S ONGOING. IT'S NOT CLEAR.

Chair Kafoury: ARE YOU ASKING HIM TO CHANGE THE SLIDE?

Vice-Chair Smith: YES. THAT WAS NOT CLEAR. MICHAEL, CHANGED SLIDE FOR THAT.

Mike Jaspin: I WOULD BE HAPPY TO.

Chair Kafoury: WHAT YOU WERE REQUESTING WAS NOT CLEAR. HE THOUGHT GIVING THE VERBAL CHANGE WOULD BE ADEQUATE.

Vice-Chair Smith: I WOULD LIKE THE SLIDE TO INDICATE WHAT THE 555 IS FOR. IT'S NOT CLEAR.

Mike Jaspin: SO THE RISKS AND UNCERTAINTIES ARE THE SAME AS BEFORE SO I WON'T WALK THROUGH THEM. THE ONE THING I HAVE ADDED IS THAT WE'RE COMING UP TO A NEW STATE LEGISLATIVE SESSION AND THE STAYS BECAUSE OF PERS IS GOING TO FACE SIGNIFICANT CHALLENGES. IN SUMMARY, WE HAVE INCREASED THE CURRENT YEAR FORECAST BY 2.86 MILLION, WHICH YOU CAN USE AS ONE TIME ONLY FUNDS IN THE UPCOMING YEAR OR TO BE SPREAD OUT TO BE USED AS ONGOING FUNDS. I-CAN UPDATE THE SLIDE.

LIKEWISE, THE GENERAL FUND CONTINGENCY BALANCE WE CURRENTLY HAVE ABOUT 1.7 MILLION, THE SAME HOLDS TRUE WITH THAT. WE DO RECOMMEND THAT YOU LEAVE SOME IN PRESIDENT CURRENT FISCAL YEAR. THERE'S NO CHANGE IN THE FY-2017 REVENUE ESTIMATES AND BEYOND. THE HB 4093 AND ADDITIONAL ONE TIME ONLY PUT INTO THE COURTHOUSE REDUCED OUR POTENTIAL DEBT PAYMENTS BY ROUGHLY 2.6 MILLION GOING FORWARD. THE GENERAL FUND IS CURRENTLY BALANCED FOR THREE YEARS, NEARLY FIVE YEARS IF THE SURPLUSES IN 18 AND 19 ARE USED TO COVER THE SHORTFALL IN '20 AND '21. SO WE DON'T FEEL TOO GOOD ABOUT THE FORECAST WE ARE BALANCED, BUT IT MEANS THAT WE ARE SHORT OF SOME OF THE ONE TIME ONLY MONEY AND SPREADING IT OUT OVER FIVE YEARS, IT'S ONGOING, WE DON'T HAVE THE ABILITY TO MAJORLY EXPAND CURRENT SERVICES OR REALLOCATION OF EXISTING RESOURCES.

Chair Kafoury: DO WE HAVE ANY QUESTIONS OR COMMENTS FOR MIKE ON THE GENERAL FUND?

I HAVE A COUPLE COMMENTS.

Vice-Chair Smith: I WANT TO GO BACK TO THE SUN ALLOCATION FOR \$400,000. WHEN WE WERE TALKING ABOUT DOING THAT TRANSITIONAL FUNDING, I HAD ASKED DCHS, DO THEY HAVE MONEY IN THEIR BUDGET, AND THEY SAID YES. SO WHY ARE WE TAKING IT OUT OF CONTINGENCY?

Mike Jaspin: THIS WAS A BOARD ACTION THAT HAS ALREADY BEEN APPROVED. IF YOU WOULD LIKE JUST TO GO BACK AND LOOK AT SOMETHING WE WOULD BE HAPPY TO.

Vice-Chair Smith: THANK YOU. AND ON YOUR SUMMARY PAGE, YOU SAID THERE'S NO ROOM FOR ONGOING, BUT IF WE TRANSLATE THAT 2.86 MILLION INTO -- THERE IS, THAT'S NOT TRUE. WHEN YOU SAY NO NEW ONGOING PROGRAMS CAN BE SUPPORTED THAT'S NOT TRUE.

Mike Jaspin: I QUALIFIED THAT WITH THE STATEMENT IF YOU WERE TO TAKE THE 2.8 MILLION AND SPREAD IT OUT --

Vice-Chair Smith: I NEED YOU TO PUT THAT IN THE SLIDE TO MAKE IT VERY CLEAR. IT'S NOT TRUE. WE CAN SUPPORT 950,000 IN ONGOING MONEY FOR THE NEXT THREE YEARS. MOST PEOPLE WHO LOOK AT THIS WON'T GO BACK AND LOOK AT YOUR VERBAL TRANSLATION OF WHAT THIS REALLY MEANS.

Chair Kafoury: ANY OTHER QUESTIONS OR COMMENTS FOR MIKE?

Vice-Chair Smith: YES, I HAVE ANOTHER QUESTION. HOW MUCH MONEY IN GENERAL DID WE GET FROM THE 2% CONSTRAINT?

Mike Jaspin: THE 2% GENERATED ROUGHLY \$7.5 MILLION.

Vice-Chair Smith: AND HOW MUCH DID WE HAVE IN ONE-TIME-ONLY DISCRETIONARY MONEY?

Mike Jaspin: ASSUMING YOU BALANCE OVER --

Commissioner Smith; THREE YEARS.

Mike Jaspin: WE HAD ROUGHLY \$44 MILLION, \$45 MILLION.

Vice-Chair Smith: HOW MUCH OF THE 45 MILLION IS ALLOCATED TO THE FACILITIES TO MEET OUR FINANCIAL GOALS OF 50%?

WE HAVE ALLOCATED ROUGHLY 34 MILLION OF ONE TIME ONLY TO CAPITAL PROJECTS, ALTHOUGH THERE'S ROUGHLY 1.8 MILLION FOR CRIMES, WHICH IS TECHNICALLY AN I.T. PROJECT BUT YOU CAN BACK THAT OUT.

Vice-Chair Smith: BASICALLY WEREN'T WE SUPPOSED TO MEET OUR FINANCIAL GOAL OF 50% IS 22 MILLION, CORRECT?

YES, ROUGHLY.

Chair Kafoury: IT WAS A FLOOR, TO BE CLEAR. IT WAS NEVER A CEILING.

Vice-Chair Smith: WELL, WE DIDN'T IDENTIFY IT IN THE GUIDELINES. SO \$22 MILLION. SO BASICALLY IF WE PUT 22 MILLION, WE WOULD BE MEETING OUR FINANCIAL POLICY AND THERE WOULD BE 12 MILLION LEFT.

Mike Jaspin: ROUGHLY, YES.

Vice-Chair Smith: IF WE WANTED TO USE IT FOR OTHER PROGRAMS.

Mike Jaspin: YES.

Vice-Chair Smith: OKAY. THANK YOU.

Chair Kafoury: ANY OTHER QUESTIONS OR COMMENTS FOR MIKE? THANK YOU VERY MUCH. GOOD NEWS.

Chair Kafoury: GOOD MORNING.

**BWS-12b. 10:15 am - NonDepartmental Presentation. Presenters: Christian Elkin, Principal Budget Analyst and Invited Others. (1.5)**

Christian Elkin: I'M CHRISTIAN WITH THE BUDGET OFFICE. WITH ME IS BRENDA RAY SCOTT, THE ADVISORY COMMITTEE CHAIR, HERE TO PRESENT THE FY2017 NONTECHNICAL PROPOSED BUDGET. WE'RE GOING TO CHANGE UP OUR ORDER TODAY. WE'RE GOING TO TALK TO THE NONDEPARTMENT MENTAL CBACS AND THEN WE'LL SWITCH BACK AND I'LL DO THE BUDGET OVERVIEW THEN TALK TO CHRIS FROM EMERGENCY MANAGEMENT AND TO JIMMY BROWN ABOUT SUMMER WORKS. I WOULD LIKE TO THANK THE NOND.C. -- RLINGS REQUIRES THAT THE MEMBERS LEARN AND UNDERSTAND ABOUT A VARIETY OF SUN RELATED PROGRAMS.

Chair Fafoury: THEY HAVE THE BEST JOB BECAUSE THEY GET TO WORK WITH OUR OFFICE.

Christian Elkin: THEY HAVE VERY SPECIAL GUESTS THAT COME AND VISIT THEM. [LAUGHTER] I WOULD LIKE TO GIVE BRENDA RAE SCOTT THE OPPORTUNITY TO PRESENT THE NOND. CBAC.

Brenda Rae Scott: GOOD MORNING. TO EACH OF THE COMMISSIONERS, THANK YOU FOR THE OPPORTUNITY FOR ME TO SHARE ON BEHALF OF THE MEMBERS OF NONDEPARTMENTAL CBAC OUR RECOMMENDATIONS FOR FY2017 BUDGET. BETWEEN NOVEMBER AND APRIL WE MET WITH 14 OFFICES AND DEPARTMENTS INCLUDED IN THE NONDEPARTMENTAL PORTFOLIO.

I OFFER COLLECTIVE THANKS TO EACH OF YOU AND YOUR STAFF, OFFICE DIRECTORS AND THEIR STAFF FOR MEETING WITH US. THESE PRESENTATIONS PROVED EXTREMELY INFORMATIVE. THE WILLINGNESS OF OUR COUNTY CHAIR, COMMISSIONERS AND STAFF TO ANSWER OUR QUESTIONS AND ENGAGE IN DIALOGUE WAS INVALUABLE TO OUR WORK. I ALSO WANT TO TAKE THIS OPPORTUNITY TO THANK THE ENTIRE LIST ENGAGED WORK OF THE MEMBERS OF THE NONDEPARTMENTAL CBAC. CANE BLOOMER, MATTHEW CARDINALE, PAUL DUFFY, LIZ BRANCH, JUDY HADLEY AND SHERRI WOMENSON. WITHOUT THEIR THOUGHTFUL CONTRIBUTIONS AND ENGAGED PARTICIPATION WE WOULD NOT BE ABLE TO OFFER THESE RECOMMENDATIONS. I AM PRESENTING RECOMMENDATIONS IN TWO DISTINCT CATEGORIES.

PROCESS RECOMMENDATIONS AND BUDGET RECOMMENDATIONS AS FOLLOWS. OUR PROCESS RECOMMENDATIONS RELATE VERY SPECIFICALLY TO THE BUDGETING PROCESS, SO NOT ONE DISTINCT DEPARTMENT PER SE. THOSE RECOMMENDATIONS INCLUDE WITH THE TEMPLATE BUDGET OFFER IN PROCESS THE FORM NEEDS TO PROVIDE CLEARER GUIDANCE OF HOW TO MEASURE THE IMPACT OF APPEAR DEPARTMENT'S WORK. IDEALLY THROUGH MEASURABLE OUT COMES. THIS HAS BEEN A THEME FOR OUR CBAC FOR A NUMBER OF YEARS NOTHING NEW. WE OFFER THAT RECOMMENDATION WITH THE THOUGHT THAT IT PROVIDES AN OPPORTUNITY TO PROVIDE EVEN CLEARER COMMUNICATION TO YOUR CONSTITUENTS ABOUT THE EXCELLENT WORK THAT'S HAPPENING WITHIN THE COUNTY. THEN FOR THE FUNDING FOR A PROGRAM OFFER, ALTHOUGH IT IS NOTED ON EVERY PROGRAM OFFER WE SEE, WE DO BELIEVE IT WOULD BE HELPFUL TO FIND AN EVEN MORE CLEAR WAY TO COMMUNICATE THE SOURCE OF FUNDING FOR PROGRAM OFFERS.

GOING INTO BUDGET RECOMMENDATIONS, I WOULD VENTURE TO SAY WE COULD MAKE 14 RECOMMENDATIONS BUT IF CHOSEN TO MAKE THREE VERY SPECIFIC ONES AND ADDITIONAL RECOMMENDATIONS. SO RELATED TO PROGRAM OFFER 10012-17, AND THAT WOULD BE THE OFFICE OF EMERGENCY MANAGEMENT, AND YOU'LL HEAR MORE FROM CHRIS LATER. WE CAN'T SAY ENOUGH ABOUT THE QUALITY OF THE PRESENTATION AND THE OFFER. WE HAVE FELT VERY ENERGIZED BY CHRIS'S PRESENTATION AND WERE PERSUADED THIS AREA NEEDS MORE RESOURCES TO BE TRULY EFFECTIVE. WE IDENTIFIED EMERGENCY MANAGEMENT AS ONE OF OUR TOP THREE PRIORITIES FOR THE NONDEPARTMENTAL CBAC. THEN MOVING ON WITHIN THAT RECOMMENDATION, WE VERY MUCH ENCOURAGE OUR NEW DIRECTOR TO ENLIST THE SERVICES OF THE ASSISTANT DIRECTOR TO SEEK SUPPORT FROM OTHER DEPARTMENTS IN TERMS OF SECURING ADDITIONAL FUNDING

AND ALSO BEING ABLE TO BE AS EFFECTIVE AS POSSIBLE IN THEIR WORK. MOVING ON TO OUR NEXT RECOMMENDATION, RELATED SPECIFICALLY TO BUDGET OFFER 10005-17, THAT WOULD BE THE AUDITOR'S OFFICE, STEVE MARCH, WE ARE VERY SUPPORTIVE AS A CBAC OF THE ADDITION OF AN INTERN TO THIS OFFICE TO MAXIMIZE THE AUDITOR'S EFFECTIVENESS.

Brenda Rae Scott: WE HAVE SEEN TIME AND AGAIN HOW INVALUABLE IT IS TO HAVE OUR AUDITOR INVOLVED IN THE CONVERSATIONS THAT GO ALONG WITH THE BUDGETING PROCESS AND ALSO WITHIN AUDITS AND IN VARIOUS DEPARTMENTS. OUR THIRD RECOMMENDATION IS RELATED SPECIFICALLY TO PROGRAM OFFER 10007-17, THAT WOULD BE THE COMMUNICATIONS OFFICE. WE FEEL VERY FORTUNATE TO HAVE AN AMAZING COMMUNICATIONS OFFICE AND WE HEARD FROM STAFF VERY SPECIFICALLY THE DIRECTORS, DAVID AUSTIN, JULIE SULLIVAN, AND ANDREA COGHLAN WERE VERY SUPPORTIVE OF THE WORK OF THE COMMUNICATIONS OFFICE AND WANT TO CONTINUE. THIS IS MORE PROGRAMMATICALLY RELATED TO JUST ENCOURAGE THEM TO BE AS COMMUNICATIVE, NO PUN INTENDED, WITH US IN BEING SPECIFIC ABOUT HOW THEY ARE REACHING OUT TO OTHER OFFICES AND BEING VERY CLEAR ABOUT THE IMPACT OF THE INCREDIBLE SUPPORT THEY ARE RECEIVING. THE CBAC HAS ONE OTHER RECOMMENDATION IT WOULD LIKE TO OFFER. THAT IS FOR 10010 B, WHICH IS ORIGINALLY TITLED COMMUNITY OUTREACH PILOT, AND NOW WE HAVE TAKEN TO THE TITLE VOICES OF RESILIENCE.

THIS PROJECT OFFERS AN OPPORTUNITY FOR THE OFFICE OF CITIZEN INVOLVEMENT TO REACH COMMUNITIES NOT NECESSARILY REPRESENTED IN POLICY OR BUDGET DECISION MAKING TABLES. WE'RE VERY MUCH ON ALL FOUR RECOMMENDATIONS ENCOURAGE THE CHAIR AND THE COMMISSIONERS TO SUPPORT OUR RECOMMENDATION. IN CLOSING I WANT TO AGAIN OFFER THANKS TO THE CHAIR. ALL OF OUR ELECTED OFFICIALS AND STAFF WHO MADE TIME IN THEIR HECTIC SCHEDULES TO MEET WITH US AS THE COMMISSIONERS KNOW AND THE STAFF KNOW BUT THOSE IN ATTENDANCE MAY NOT REALIZE THAT OUR CBAC TYPICALLY MEETS AFTER HOURS, AFTER WHAT FOR MOST OF THE ELECTED OFFICIALS AND STAFF HAS BEEN A LONG BUSINESS DAY. SO WE'RE VERY GRATEFUL FOR THEM TO SPEND TIME WITH US THAT WAY. I ALSO WANT TO OFFER THANKS TO OUR OFFICE OF CITIZEN INVOLVEMENT PROGRAM MANAGER BRENDA MORGAN FOR HER DILIGENCE AND CONTRIBUTIONS THROUGHOUT THE PROCESS IN PROVIDING SUPPORT AND GUIDANCE AND INVALUABLE ASSISTANCE WITH THAT SCHEDULING I JUST MENTIONED AND FOR HELPING US GATHER THE INFORMATION WE NEED FOR CREATING THESE RECOMMENDATIONS. I WANT TO ONCE AGAIN THANK THE MEMBERS OF THE CBAC FOR THEIR INQUISITIVE AND INTENSIVE LONG HOURS SPENT MEETING WITH OFFICIALS AND STAFF AND FOR REVIEWING BUDGETS FOR THE VARIOUS DIFFERENT AND DIVERGENT PROGRAMS AND OFFICES EVALUATED. I WANT TO THANK YOU AGAIN FOR THIS OPPORTUNITY AND I WELCOME YOUR QUESTIONS.

Chair Kafoury: ANY QUESTIONS FOR BRENDA OR COMMENTS?

Commissioner McKeel: JUST A COMMENT. JUST TO SAY THANK YOU FOR YOUR WORK. YOUR RECOMMENDATIONS ARE VERY, VERY CONSTRUCTIVE. WE REALLY APPRECIATE THE WORK OF OUR CBACS. IT HELPS US TO BE ABLE TO DO OUR WORK. YOU ALSO PUT IN A LOT OF HOURS. SO WE APPRECIATE THAT. THANK YOU VERY MUCH.

Brenda Rae Scott: THANK YOU, COMMISSIONER MCKEEL.

Chair Kafoury: ANY OTHER QUESTIONS OR COMMENTS? I WANT TO THANK YOU AS WELL. YOUR TEAM IS REALLY GREAT. I PERSONALLY ENJOY COMING TO CHAT WITH YOU DURING BUDGET TIME. EVERYONE HAS SPENT SO MUCH TIME REALLY DIGGING DEEP AND UNDERSTANDING THE BUDGETS AND ASKING DIFFICULT QUESTIONS, WANTING TO GET TOWARD OUT COMES AS OPPOSED TO JUST OUTPUT. I WANT TO SAY THANKS.

Brenda Rae Scott: THANK YOU, CHAIR KAFOURY. Left off at 31

Christian Elkin: SO WE'RE GOING TO DIVERT AND HAVE THE JOINT -- JOINT OFFICE OF HOMELESS SERVICES MAKE A PRESENTATION. I'LL BE BACK TO TALK ABOUT NONDEPARTMENTAL --

Chair Kafoury: I JUST WANT TO LET FOLKS KNOW IF WE DON'T GET THROUGH ALL OF THE NONDEPARTMENTAL TODAY WE HAVE TIME EITHER THIS AFTERNOON OR TOMORROW TO FINISH AS WELL. SO DON'T FEEL TIME CONSTRAINED.

Marc Jolin: GOOD MORNING, CHAIR, COMMISSIONERS.

Chair Kafoury: BEFORE WE GET STARTED, SORRY, I JUST WANTED TO MAKE AN ANNOUNCEMENT THAT WE ARE NOT TALKING TO MARK JOLIN, WE ARE NOW SPEAKING WITH MARK JOLIN, THE INTERIM DIRECTOR OF THE JOINT OFFICE. SO CONGRATULATIONS, MARK. YOU LOOK REALLY DIFFERENT THIS MORNING. [LAUGHTER] I CAN SEE YOUR SHOULDERS, THE WEIGHT, SHRUNKEN THIS MORNING.

Marc Jolin: I DON'T FEEL THAT. SO THANK YOU VERY MUCH. IT'S A PLEASURE TO BE HERE THIS MORNING. I'M GOING TO KEEP MY HELP EVERYONE -- HOME FOR EVERYONE HAT ON AND TALK ABOUT THE GOALS THE IN INITIATIVES SET. YOU'VE SEEN THESE INVERSIONS ALREADY. THESE ARE THE BROAD GOALS FOR THE COMMUNITY AS A WHOLE TAILORED TOWARD OUR COMMITMENT TO SUBSTANTIALLY REDUCING THE NUMBER OF PEOPLE EXPERIENCING HOMELESSNESS IN OUR COMMUNITY. IT'S HELPFUL TO SEE HOW CONCRETE THESE RECOMMENDATIONS ARE.

I'M HAPPY TO REVISIT THEM. IT AS A SET OF RECOMMENDATIONS FROM THE EXECUTIVE COMMITTEE OUR GOAL GOING INTO '16-'17 IS TO ADD 650 SAFETY OFF THE STREETS OPTION SHELTER BEDS TO OUR COMMUNITY ACHIEVING THAT WOULD EFFECTIVELY DOUBLE THE NUMBER OF PUBLICLY SUPPORTED SHELTER BEDS WE HAVE IN OUR COMMUNITY. THOSE SHELTER BEDS ARE SPECIFICALLY TARGETED TO WOMEN, COUPLES AND TO PEOPLE WITH SEVERE DISABILITIES. THE 400 PLUS SERVED NUMBER IS ACKNOWLEDGEMENT WE WILL BE SERVING MANY PEOPLE WITH DISABILITIES IN THE OTHER SHELTER BEDS WE'RE CREATING BUT WE'RE TALKING ABOUT CREATING VERY SPECIFIC BEDS FOR THE HIGHEST NEED POPULATION. OUR GOAL IN TERMS OF MOVING PEOPLE INTO SHELTER AND INTO PERMANENT HOUSING IS TO INCREASE OVER OUR FY-14 NUMBER, ABOUT 3,000 INDIVIDUALS PLACED, TO 4350. AT THE DIRECTION OF THE EXECUTIVE COMMITTEE THERE ARE SOME PRIORITIES HERE. WE SAW A DRAMATIC SPIKE IN THE NUMBER OF AFRICAN-AMERICANS EXPERIENCING HOMELESSNESS OVER THE LAST TWO YEARS. THERE'S STRONG EMPHASIS ADDRESSING THAT NEED.

WE HAVE A 500 WOMEN ENTIRELY UNSHELTERED GOING INTO 2015, SO THERE'S A SIMILAR EMPHASIS ON INCREASING THE NUMBER OF WOMEN HELPED INTO HOUSING. HALF OUR POPULATION IS UNSHELTERED SELF-IDENTIFY AS HAVING A DISABILITY. SO THERE'S ALSO A STRONG EMPHASIS ON INCREASING PLACEMENT OF PEOPLE WITH DISABILITIES INTO PERMANENT HOUSING. FINALLY THERE ARE A SET OF TARGETS RELATED TO INCREASING DIVERSION AND PREVENTION. AS YOU CAN SEE, CONTINUING THE SET OF PRIORITIES THAT THE EXECUTIVE COMMITTEE HAS IDENTIFIED THERE'S A FOCUS ON COMMUNITIES OF COLOR AND AFRICAN-AMERICANS IN PARTICULAR, WOMEN AND PEOPLE WITH SIGNIFICANT DISABILITIES. THESE ARE THE GOALS NOT JUST FOR MULTNOMAH COUNTY OR JUST THE JOINT OFFICE BUT FOR OUR COMMUNITY AS A WHOLE. THAT MEANS WE'RE WORKING IN PARTNERSHIP WITH PHILANTHROPY, FAITH AND OTHERS IN THE BUSINESS COMMUNITY TO TRY TO COLLECTIVELY EXPAND OUR SYSTEM TO MEET THE NEED OUT THERE.

Commissioner McKeel: CHAIR, MAY I ASK A QUESTION? I JUST DON'T SEE ANY LANGUAGE IN THERE AROUND VETERANS. WE HAVE HAD WONDERFUL SUCCESS IN THE SUSTAINABILITY OF THAT. ALSO WE KNOW WE HAVE NEW HOMELESS VETERANS COMING IN.

Marc Jolin: IT'S NOT CALLED OUT OPERATIONALLY HERE. BUT I'LL TALK ABOUT IT BRIEFLY COMING UP. BUT THE INTENT IS BOTH TO SUSTAIN THE EXISTING CAPACITY SO THAT WE'RE CONTINUING TO BE SUCCESSFUL AT ENDING VETERANS' HOMELESSNESS AND TO ADD RESOURCES FOR VETERANS IN THIS BUDGET YEAR BECAUSE WE KNOW THERE ARE POPULATIONS WITHIN THE VETERAN COMMUNITY WE'RE NOT REACHING AS WELL AS WE NEED TO. IT

DIDN'T COME OUT IN THIS PARTICULAR SET OF GOALS BUT THE EXECUTIVE COMMITTEE HAS BEEN VERY CLEAR ABOUT CONTINUING THE COMMITMENT TO MEET THE NEED OF HOMELESS VETERANS.

Commissioner McKeel: SO THIS NOT IN THE INITIATIVE GOALS?

Marc Jolin: IT IS, I'M SORRY, IT WAS JUST IN THE FY-16-17 EXPANSION PRIORITIES. IT DIDN'T GET CALLED OUT SEPARATELY BUT THERE ARE BUDGET AND SYSTEM COMMITMENTS TO SUSTAIN THE EFFORT WE'RE MAKING AROUND VETERANS. NOW PUTTING ON MY JOINT OFFICE HAT, THIS HAS BEEN AN EXCITING, HAPPY TIME. I CAN'T START TO LIST ALL OF THE PEOPLE WHO NEED TO BE THANKED TO GET US TO WHERE WE ARE WITH CREATION OF THIS JOINT OFFICE. IT DOESN'T EXIST YET. BUT THE PLAN CONTINUES TO BE TO LAUNCH THIS OFFICE ON JULY 1, AND THE MISSION SIMPLY PUT IS TO ALIGN SERVICE ACROSS JURISDICTIONS TO PROVIDE HOMELESS SERVICES. THIS IS A GRAPH THAT YOU HAVE SEEN BEFORE. MOST OF YOU WHEN WE HAD THE JOINT SESSION TO DISCUSS WITH CITY COUNCIL TO DISCUSS THE CONFIGURATION OF THE OFFICE, WHAT'S IMPORTANT HERE I THINK IS TO SEE THE SHARED ONGOING SHARED RESPONSIBILITY AND SHARED OWNERSHIP OF THIS OFFICE.

IT REALLY IS INTENDED TO BE A JOINT OFFICE OF HOMELESS SERVICES. IT'S LOCATED AT MULTNOMAH COUNTY BUT AS YOU CAN SEE FROM THE GRAPHIC ITSELF, CONTINUED ROLES BOTH FOR THE CITY OF PORTLAND NUKE AT THE GOVERNMENTAL LEVEL OR ELECTED LEVEL AND IMPORTANTLY ALSO AT THE LEVEL OF THE HOUSING BUREAU AND DCHS, FEEDING INTO THE POLICY CONVERSATIONS THAT ARE OCCURRING WITHIN A HOME FOR EVERYONE WITHIN THE INITIATIVE AND ALSO GUIDING THE POLICY DEVELOPMENT IMPLEMENTATION WORK HAPPENING WITHIN THE JOINT OFFICE ITSELF. IT'S AS YOU'LL RECALL AND I'LL COME BACK TO THIS A CONSOLIDATION OF RESOURCES SO THE CITY WILL BE SENDING A SIGNIFICANT AMOUNT OF RESOURCE INTO THE JOINT OFFICE. RESOURCES WILL COME FROM DCHS INTO THE OFFICE.

WE'LL TALK MORE ABOUT WHICH THOSE ARE AND WE'LL HAVE A CONSOLIDATION OF THE STAFF, CITY STAFF WORKING ON HOMELESSNESS NOW WILL BECOME COUNTY STAFF IN THE JOINT OFFICE.

Commissioner Smith: MADAME CHAIR, I HAVE A QUESTION. HOW MANY CITY STAFF ARE COMING OVER?

Marc Jolin: FOUR.

Commissioner Smith: OKAY. AND HOW MANY FOLKS ARE WE JOINING IN THE COUNTY TO MAKE UP THIS JOINT OFFICE?

Marc Jolin: THERE ARE THREE CURRENT POSITIONS IN DCHS THAT ARE COMING.TWO HOME FOR EVERYONE POSITIONS ARE COMING. I HAVE A SLIDE WITH A CHART.

Commissioner Smith: I'M NOT CLEAR ON THE JOINT OFFICE. IS THIS A NEW DEPARTMENT?

Marc Jolin: IT IS A NONDEPARTMENTAL OFFICE.

Commissioner Smith: IT'S NOT A NEW DEPARTMENT?

Marc Jolin: IT IS NOT A NEW DEPARTMENT.

Commissioner Smith: THANK YOU.

Marc Jolin: IN TERMS OF BROADLY THE WORK THE JOINT OFFICE WILL BE DOING IT WILL OVERSEE THE HUD CONTINUUM OF CARE, FUNDING AND ADMINISTRATION, WORK CURRENTLY HAPPENING AT THE PORTLAND HOUSING BUYER. THAT WILL COME OVER. THAT'S A SIGNIFICANT AMOUNT OF THE GOVERNANCE WORK THAT GOES INTO A HOME FOR EVERYONE, THE COMMITTEE STRUCTURE, PLANNING WORK AS WELL AS WORKING WITH OUR FEDERAL PARTNERS TO MAKE SURE WE'RE COMPETITIVE FOR FEDERAL RESOURCES. THE OFFICE WILL BE RESPONSIBLE FOR INFORMATION REFERRAL, ACCESS AND TRAINING, SERVICES LIKE TWO ON ONE, HOW DO PEOPLE LEARN ABOUT THE SERVICES THAT ARE AVAILABLE, HOW DO THEY GET INTO THOSE SERVICES AND IMPORTANTLY THE TRAINING WORK.

THE COMMITMENT IS TO START TO SHAPE THE SERVICE DELIVERY HOW IT'S HAPPENING IN OUR COMMUNITY. THAT REQUIRES A FOCUS ON TRAINING. THE OFFICE WILL DO HOUSING REPLACEMENT, TRANSITIONAL AND SUPPORTIVE HOUSING. EMPLOYMENT BENEFITS AND HEALTH CARE SERVICES AS THEY APPLY TO FOLKS EXPERIENCING HOMELESSNESS. THERE'S GOING TO BE CROSSOVER WITH OTHER DEPARTMENTS AND BOTH WITHIN THE COUNTY AND WITHIN THE CITY. THOSE RELATIONSHIPS ARE AN IMPORTANT PIECE OF WHAT WE WILL BE WORKING TO CULTIVATE. THEN EMERGENCY SERVICES, OUR SHELTER SERVICES, DAY SPACE SERVICES, EMERGENCY INTERVENTIONS FOR PEOPLE STILL OUTSIDE.

Commissioner McKeel: CHAIR, I HAVE A QUESTION. WHAT WILL THE PHYSICAL LOCATION OF THIS OFFICE?

Marc Jolin: THE GROUNDS FLOOR OF THE LINCOLN BUILDING. THE HOME FOR EVERYONE WILL REFLECT THERE AS THE EXISTING STAFF POSITIONS.

Commissioner Smith: I HAVE ANOTHER QUESTION, MADAME CHAIR. I'M CONFUSED IS THE HOME FOR EVERYONE DONE?

Marc Jolin: NO, HOME FOR EVERYONE IS AN INITIATIVE TRYING NOT JUST GOVERNMENT BUT FAITH AND PHILANTHROPY AND BUSINESS AROUND A SHARED VISION. THE JOINT OFFICE WILL SUPPORT THAT INITIATIVE BUT THEY CO-EXIST.

Commissioner Smith: WHO IS GOING TO BE THE NEW HOME FOR EVERYONE DIRECTOR?

Marc Jolin: FOR THE TIME BEING I'M GOING TO WEAR BOTH HATS.

Commissioner Smith: SO THAT MEANS THAT WE NEED TO MOVE OVER YOUR PROGRAM OFFER 10030, THE 256 THOUSAND. WE WON'T HAVE TWO FOLKS DOING THIS.

Marc Jolin: NO. THAT IS ENVISIONED, THOSE RESOURCES COME OVER AND WE'LL FUND THE INTERIM DIRECTOR POSITION.

Commissioner Smith: IS THERE A POSSIBILITY FOR US TO GET A COPY OF THE IGA? I THINK THAT'S GOING TO BE REALLY IMPORTANT AS WE GO FORWARD TO FIGURE OUT EXACTLY HOW MUCH IS THE CITY GOING TO GIVE US IN THIS JOINT OFFICE. BECAUSE IT'S REALLY NOT CLEAR. I DON'T KNOW IF THEY ARE GIVING US ONGOING MONEY OR GIVING US ONE TIME ONLY MONEY. THE FEAR THAT I HAVE ABOUT THIS IS PASSING THIS IN OUR BUDGET THEN THE IGA DOES NOT A -- IS NOT APPROVED BY US AND THE TERMS ARE DIFFERENT. TODAY IS ELECTION DAY AS YOU KNOW. IT'S A PRIMARY. WE'RE GOING TO HAVE A NEW ADMINISTRATION OVER THERE, HOPEFULLY SOMEBODY WHO IS REALLY, REALLY GOOD ON HOMELESSNESS THAT I SIT NEXT TO. [LAUGHTER] I KNOW THAT THERE'S GOING TO BE SOME CHANGES. I JUST WANT TO PROTECT OURSELVES IN THAT MOVE.

Marc Jolin: SO THE IGA IS BEING NEGOTIATED. MY UNDERSTANDING IS THAT THE GOAL IS TO HAVE WALK AROUND DRAFT FOR EVERYBODY AS QUICKLY AS POSSIBLE. I ACTUALLY THINK -- I BELIEVE MARISSA IS IN THE AUDIENCE. SHE CAN PROBABLY SPEAK TO THIS BETTER THAN I CAN.

Marrissa Madrigal: CHAIR, COMMISSIONERS, COMMISSIONER SMITH, THAT'S AN EXCELLENT QUESTION. WE HAVE APPROACHED THIS PROJECT AND THIS IGA WITH THE INTENT THAT THE COUNTY'S INTERESTS DO NEED TO BE PROTECTED AND THAT THIS IS A JOINT OFFICE WITH JOINT RESPONSIBILITY AND JOINT COMMITMENT. I THINK DURING THE JOINT CITY-COUNTY BRIEFING ON THIS OFFICE THERE WAS COMMITMENT, HIGH LEVEL COMMITMENT FROM BOTH THE CITY AND THE COUNTY COMMISSIONERS TO ESTABLISH A FIRM BASELINE. OF

FUNDING. THAT'S WHAT WE'RE WORKING ON TRANSLATING THAT HIGH LEVEL COMMITMENT INTO LEGAL LANGUAGE, BUT THERE WILL BE A FIRM COMMITMENT. WE WILL ALSO BE BUILDING IN TRIGGERS TO THAT IF THAT COMMITMENT FAILS TO MATERIALIZE THAT THERE ARE MECHANISMS FOR THE COUNTY TO RETURN THE SERVICES THAT HAVE BEEN -- THE PEOPLE THAT HAVE BEEN SENT OVER. SO THAT IS ONE OF THE FOREMOST THINGS ON OUR MIND IN NEGOTIATING THIS IGA.

Commissioner Smith: AND WHAT I'M THINKING ABOUT THIS NEW CHANGE, I THOUGHT IT WAS GOING TO BE STREAMLINED, THAT WE WERE GOING TO CUT SOME SERVICES AND SOME OF THE ADMINISTRATIVE FUNCTIONS. NOW WE HAVE HOMELESSNESS AND DCHS, NONDEPARTMENTAL AND A HOME FOR EVERYONE AND IN THE JOINT OFFICE THERE'S NOT ONE PLACE THAT YOU CAN GO TO GET A SINGLE ACCOUNTING FOR ALL THE DOLLARS THAT ARE GOING INTO THIS WHOLE PROCESS AND THE COMMITMENT WHETHER OR NOT IT'S ONGOING OR ONE TIME ONLY.

Marissa Madrigal: I THINK WE HAVE SOME OF THAT INFORMATION THAT WE CAN PROVIDE TO YOU OFF LINE. I THINK IT'S ALSO USEFUL TO THINK ABOUT THIS CREATION AS A FIRST STEP. I HAVE BEEN PERSONALLY SURPRISED BY THE COMPLEXITY. IT'S A COMPLEX SYSTEM WITH COMPLEX CONTRACTS. GETTING THEM ALL IN ONE PLACE FIRST, GIVING OUR INTERIM DIRECTOR THE OPPORTUNITY TO SEE EVERYTHING LAID OUT ON THE TABLE, THEN APPROACHING IT LIKE WE HAVE WHEN WE MOVED INTO THE MENTAL HEALTH DEPARTMENT.

Commissioner Smith: THOSE WERE ALL COUNTY. WE WORK WELL WITH EACH OTHER.

Marissa Madrigal: THAT'S TRUE, BUT I THINK THERE'S EXCITEMENT FROM THE CITY FOLKS. IT'S STARTING TO FEEL REALLY GOOD. I THINK THEY WILL BE ABLE TO STREAMLINE AND BECOME MORE EFFICIENT. CERTAINLY THAT'S THE INTENTION FOR THE COMMUNITY THAT WE WORK WITH BOTH MEMBERS OF THE PUBLIC AND THE VENDORS THAT WE WORK WITH TO PROVIDE THESE SERVICES, TO HAVE ONE POINT OF CONTACT.

Commissioner Smith: I DON'T WANT TO CONFUSE THE CONSTITUENTS WHO GET SERVICES THROUGH OUR ANTI-POVERTY PROGRAMS, NOW THEY HAVE THIS OTHER JOINT OFFICE, SO IT'S NOT -- TO ME I THOUGHT THIS WHOLE JOINT OFFICE SHOULD HAVE BEEN UNDER DCHS, SO WE CAN KEEP CLEAR ALL THE SOCIAL SERVICES -- THIS IS ACTUALLY AN ANTI-POVERTY PROGRAM. IT COULD STILL BE THE JOINT OFFICE UNDER DCHS, AND SO THE OTHER QUESTION THAT I HAVE, I'M GLAD YOU'RE HERE, MARISSA, AS A RESULT OF VOTING FOR THIS

BUDGET DOES THAT AUTOMATICALLY PUT THE JOINT OFFICE IN PLACE?  
THERE'S NOT GOING TO BE A SEPARATE VOTE FOR THAT?

Marissa Madrigal: THERE'S GOING TO BE MULTIPLE VOTES. JUST LIKE WHEN YOU VOTE ON THE BUDGET, THERE ARE FOUR, FIVE RESOLUTIONS AFTERWARDS. SO THE BUDGET IS ONE PIECE. THEN YOU'LL BE ASKED TO APPROVE THE IGA, ALSO ASKED TO APPROVE AN ORDINANCE CREATING THE STRUCTURE OF THE JOINT OFFICE IN OUR CODE.

Commissioner Smith: ARE WE GOING TO HAVE THE IGA TO LOOK AT BEFORE WE PASS OUR BUDGET?

Marissa Madrigal: I DON'T BELIEVE SO. BUT I THINK THAT GIVEN THE DIRECTION -- I DON'T THINK WE HAVE ANYTHING SO FAR ON THE IGA IS RAISING ALARMS FOR ME. I DON'T FEEL LIKE IT'S IN CONFLICT WITH ANYTHING I HAVE HEARD FROM YOU. I'M CONFIDENT WE WILL BE BRINGING YOU AN IGA THAT YOU CAN SUPPORT IF THIS IS THE DIRECTION YOU WOULD LIKE TO GO IN.

Commissioner Smith: AS YOU KNOW WE LOOK THROUGH A DIFFERENT LENS AND I WOULD LIKE TO SEE THE IGA -- I CAN'T GO BACK AND DO SOMETHING THAT I THINK WOULD, YOU KNOW, MAKE IT A LITTLE BIT BETTER OR NOT PUT US AT SO MUCH RISK. SO I WOULD LIKE TO SEE -- CAN YOU PUT THAT ON THE -- I WOULD LIKE TO SEE THE IGA, WITH THE CURRENT LANGUAGE. I KNOW IT'S NOT THE FINAL BUT I WANT TO SEE IT BEFORE WE VOTE ON THIS.

Marissa Madrigal: I'M HAPPY TO MEET WITH YOU ABOUT IT.

Commissioner Smith: THANK YOU. CHAIR, ONE MORE QUESTION. WHEN DOES THE CITY ADOPT THEIR BUDGET?

Marissa Madrigal: THIS WEEK, I BELIEVE. TOMORROW.

Commissioner Smith: IN TERMS OF ONE OF OUR BUDGET SESSIONS, CAN WE HAVE SOMEBODY THAT COMES FROM THE CITY TO TELL US WHAT IS IN THEIR BUDGET AS IT RELATES TO THE JOINT OFFICE SO THAT WE KNOW THAT -- I HEAR WHAT YOU'RE SAYING, THAT YOU'RE CONFIDENT THEY ARE GOING TO DO IT.

I NEED TO KNOW THAT THEY BACK THAT UP IN THE BUDGET PROCESS.

Marissa Madrigal: I BELIEVE MARK IS GOING TO GO OVER THAT.

Commissioner Smith: DO YOU KNOW THE EXECUTIVE BUDGET OVER THERE?

Marc Jolin: I KNOW WHAT WAS PROPOSED ORIGINALLY BY THE HOUSING BUREAU AND THAT THAT CARRIED OVER INTO THE MAYOR'S PROPOSED BUDGET. AS YOU KNOW, THAT BUDGET IS STILL IN FLUX.

Commissioner Smith: THAT'S WHAT I'M SAYING. I WANT TO HAVE THAT BRIEFING ON ONE OF OUR THURSDAY AFTERNOONS FOR SOMEBODY TO COME OVER FROM THE CITY TO TELL ME WHAT IT IS THAT IS IN THE BUDGET THAT RELATES TO THE JOINT OFFICE.

Chair Kafoury: ALSO TO CLARIFY, MARK IS PAID HALF BY THE CITY, HALF BY THE COUNTY. HIS POSITION IS A JOINT CITY-COUNTY CONTINUATION ACTUALLY AS A PRECURSOR TO THE JOINT OFFICE, THE HOME FOR EVERYONE INITIATIVE. MARK HAS CONVENIENCE BR INVOLVED AT THE CITY LEVEL IN WORKING WITH THEIR BUDGET JUST AS HE'S BEEN INVOLVED AT OUR LEVEL -- I'M JUST GIVING BACKGROUND.

Marc Jolin: WE CAN SHARE ALL OF THE EXISTING BASELINE SERVICES FROM HOUSING BUREAU THAT ARE COMING OVER, THOSE CONTRACTS, AND MY UNDERSTANDING IS THAT THE \$10 MILLION OF COMMITMENT BASED ON WHAT I HAVE SEEN AROUND THIS ON THE CITY SIDE ARE THERE IN BOTH THE BUDGET PROPOSALS. I THINK -- I DON'T THINK THERE'S ANY QUESTION WE CAN SHARE WITH YOU ALL THE EXISTING CONTRACTS AND CONTRACT AMOUNTS.

Commissioner Smith: WHAT MY INITIAL CONCERN WAS WHEN COMMISSIONER SALTZMAN CAME AND TALKED WITH ME AND CHAIR KAFOURY. ONE CONCERN I HAD WAS THAT THEY HAVE A SYSTEM AND WAY OF DOING THINGS. AND WE PRETTY MUCH RFP ALL OF OUR STUFF. THEY DON'T RFP THEIR CONTRACTS. IN TERMS OF THIS HOMELESS CONTINUUM AND WHOLE ECO-SYSTEM I WANTED TO MAKE SURE THAT PEOPLE WHO ARE SERVING PEOPLE RIGHT NOW, THAT WHEN THEY COME OVER TO US THAT THEY CONTINUE TO SERVE PEOPLE, THAT WE'RE NOT SHORT SOMEONE WHO IS DELIVERING THESE SERVICES. I ASKED HIM ARE THESE FOLKS GOING TO BE SERVED AT THE SAME LEVEL, AND HE REALLY DIDN'T KNOW BUT THAT WASN'T THE PLAN. I UNDERSTAND THAT THEY ARE GOING TO AT LEAST BE SERVED AT THE SAME LEVEL FOR THE FIRST YEAR, BUT I NEED TO FIGURE OUT WHERE THE OTHER DOLLARS ARE GOING TO GO TO. IF THEY ARE NOT GOING TO BE SERVED WHO IS GOING TO DELIVER THE SERVICES.

Marc Jolin: I HAVE IT ON A SLIDE IN TERMS OF PRIORITIES FOR THIS OFFICE.

Commissioner Smith: OKAY.

Marc Jolin: THE TOP PRIORITY IS NOT DISRUPTING THE DELIVERY OF CURRENT SERVICES, TO MAKE THIS HAPPEN AND THE STAFF ON THE COUNTY SIDE HAVE BEEN WORKING REALLY HARD TO ENSURE THE TRANSITION OF CONTRACTS

HAPPEN SMOOTHLY, THAT SERVICES CONTINUE AT THE CURRENT LEVELS, THERE'S NO DISRUPTION TO THE PROVIDERS AND IMPORTANTLY TO THE PEOPLE WHO NEED THOSE SERVICES. AND THERE'S ALSO PLANNING HAPPENING AROUND GOING FORWARD HOW DO WE ROLL THOSE CITY CONTRACTS INTO THE COUNTY PROCESS IN A WAY THAT CONTINUES COMMITMENTS BUT ALSO HONORS THE COUNTY COMMITMENT TO REOCCURRING ON A REGULAR BASIS TO ALLOW OTHERS TO COMPETE FOR THOSE RESOURCES. SO I THINK WE HAVE A GOOD METRO AREA IN PLACE TO ADDRESS THE SHORT TERM NEED FOR CONTENT NEWPORT AND STABILITY, ALSO TO BRING THIS INTO A COUNTY MODEL WITHOUT DISRUPTION.

Commissioner Smith: I DO LIKE THE FACT THAT YOU'RE GOAL FOR 520 NEW AFRICAN-AMERICAN FOLKS WHO ARE EXPERIENCING HOMELESS, BECAUSE IN THE REPORT FROM THE CITY LAST YEAR THEY WERE THE NUMBER ONE DEMOGRAPHIC THAT HAD A DISPROPORTIONATE NUMBER OF FOLKS WHO NEEDED SERVICES, BUT BECAUSE FOR WHATEVER REASON THERE ARE A LARGE NUMBER OF FOLKS WHO ARE COUCH SERVING AND WE DON'T -- COUCH SURFING, THIS IS REALLY GOOD. TELL ME ABOUT HOW DO YOU PLAN TO DO OUTREACH SO THAT WE CHANGE THOSE NUMBERS AND MEET THAT GOAL.

Marc Jolin: SO SPECIFICALLY IN THAT AREA, THE CITY INITIATED A PARTNERSHIP WITH TWO CULTURALLY SPECIFIC PROVIDERS THIS PAST YEAR THAT WE WILL CONTINUE AND THEY HAVE HAD REALLY GOOD OUT COMES IN TERMS OF NOT JUST MEETING BUT EXCEEDING THEIR TARGETS FOR A NUMBER OF PEOPLE SERVED AND THE VAST MAJORITY ARE AFRICAN-AMERICAN. WE WILL EXPAND INVESTMENTS IN THE MOBILE HOUSING TEAM, WHICH HAS CULTURALLY SPECIFIC PROVIDER PARTNERS INCLUDING AGENCIES SERVING AFRICAN-AMERICANS IN PARTICULAR. WE'RE ALSO GOING TO EXPAND INVESTMENT INTO THE D.V. SYSTEM, AND THEY DO AN EFFECTIVE JOB OF REACHING COMMUNITIES OF COLOR, I THINK OVER 70%. PEOPLE THEY SERVE. WE'RE BEING MINDFUL OF WHERE WE'RE SEEING SUCCESS IN ENGAGING SPECIFIC COMMUNITIES. IN THIS CASE AFRICAN-AMERICAN COMMUNITIES, MAKING SURE WE'RE GETTING THE DOLLARS TO THEM. THERE'S A GRANT THAT HUD JUST FUNDED THAT IS AGAIN GOING IN THIS CASE TO URBAN LEAGUE AND SDI, THAT WILL EXTEND PERMITS FOR HOUSING AND RAPID REHOUSING. WE'LL SUPPORT THOSE WITH ADDITIONAL RESOURCES TO MAKE HER THEY HAVE THE CAPACITY THEY NEED TO FULLY IMPLEMENT THOSE GRANTS. IT DOES INVOLVE WORKING WITH OUR CULTURALLY SPECIFIC PROVIDERS AND MAJORITY CULTURAL PROVIDERS.

Commissioner Smith: BEFORE I FORGET THIS, MARISSA, AS YOU KNOW, IT MANY DEPARTMENTS THEY HAVE SAVINGS AT THE ENDS OF THE YEAR. SO THE PART OF THIS IGA, CAN WE MAKE SURE THAT IF THERE ARE ANY SAVINGS THAT ARE LEFT OVER IN THE CITY'S DEPARTMENT FOR THESE PROGRAMS COMING OVER, THE IGA THAT WE BRING THOSE OVER HERE, THAT IT COMES TO OUR GENERAL FUND INSTEAD OF THE CITY'S GENERAL FUND BECAUSE NOW WE ARE DOING

THOSE SERVICES. I THINK THERE IS PROBABLY A CONSIDERABLE AMOUNT OF MONEY LEFT OVER.

Marissa Madrigal: I THINK WE CAN DEFINITELY EXPLORE THAT.

I DON'T KNOW IF YOU'VE THOUGHT ABOUT THAT.

THE IGA WILL LAY OUT HOW CITY PAYMENTS COME OVER TO THE COUNTY AND WHEN. THEY ARE ASKING FOR ACCOUNTABILITY FROM US AS WELL. WANTING TO MAKE SURE THAT WE'RE DOCUMENTING WHAT IS BEING DONE WITH THE DOLLARS THEY ARE SENDING OVER. LET ME THINK ABOUT THAT.

Commissioner Smith: YOU KNOW THE QUESTION. THE LEFT OVER MONEY IS WHAT I'M TALKING ABOUT. THE LEFT OVER MONEY FROM THAT DEPARTMENT FOR FISCAL YEAR '16 IF THERE ARE ANY THAT THAT COMES TO MULTNOMAH COUNTY, THAT IT DOESN'T STAY WITH THE GENERAL FUND OF THE CITY.

Marissa Madrigal: I ABSOLUTELY HEAR THE QUESTION AND WHAT I'M UNSURE OF IS WE MAY BE -- OUR RELATIONSHIP WITH THE CITY MAY BE LIKE -- WE'RE THE VENDOR, SO WE WOULD BE BILLING THEM FOR THE SERVICES THAT WE'RE PROVIDING. SO I JUST NEED TO THINK ABOUT THAT AND EXPLORE IT A LITTLE BIT. I'M HAPPY TO GET BACK TO YOU.

Commissioner Smith: OKAY. IF WE'RE A VENDOR WHAT IS THIS JOINT OFFICE ABOUT?

Marissa Madrigal: WELL, I THINK, COMMISSIONER, THERE IS DIVISION IN THE INTENT BEHIND THE OFFICE THEN THE MECHANICS OF HOW WE ACTUALLY WRITE THE CHECKS AND RECEIVE THE MONEY. SO IT'S A VALID QUESTION, I WOULD JUST --

Commissioner Smith: BECAUSE WHAT WE DID WHEN WE CHANGED THE MONEY OVER FOR DCHS TO THE HEALTH DEPARTMENT, DIDN'T THAT MONEY GO TO THE HEALTH DEPARTMENT?

Marissa Madrigal: IT DID.

Commissioner Smith: SO WE HAVE A MODEL. I WANT THAT MONEY THAT THEY HAVE LEFT OVER THAT THEY DID NOT SPEND TO COME BACK OVER TO US.

Marissa Madrigal: AND LIKE I SAID, I'M HAPPY TO -- THE CITY HAS TO AGREE TO THIS IGA TOO, AND I'M NOT SURE THE CITY WOULD AGREE TO --

Commissioner Smith: THAT'S NOT BEING A FAIR PARTNER. IF WE ARE CONSOLIDATING ALL OF OUR RESOURCES FOR THAT PARTICULAR PIECE, I'M NOT TALKING ABOUT THE ENTIRE PHB, BUT THE PIECE THAT DOES THE HOMELESSNESS STUFF, THAT THAT PIECE OF LEFTOVER MONEY, BECAUSE I KNOW THEY WILL HAVE LEFTOVER MONEY, IT NEEDS TO COME TO US. SO WE NEED TO LET THEM KNOW THAT THAT IS SOMETHING THAT WE ARE -- WE WANT TO HAVE.

Chair Kafoury: THANK YOU. I ALSO WANT TO GO BACK REAL QUICK TO THE QUESTIONS THAT COMMISSIONER WAS ASKING ABOUT HOW WE'RE GOING TO TARGET OUR DOLLARS AND OUTREACH WITH COMMUNITIES OF COLOR, AFRICAN-AMERICAN COMMUNITY SPECIFICALLY. I THINK ONE OF THE CHANGES THAT WE WILL SEE BECAUSE OF THIS JOINT OFFICE IS THE INVESTMENTS IN DATA COLLECTION AND DATA ANALYSIS THEN REPORTING. SO IT'S NOT JUST THAT WE'RE GOING TO THROW THE MONEY OUT THERE AND HOPE THAT IT STICKS TO THE WALL. WE'RE GOING TO BE TRACKING AND TARGETING AND WE'LL HAVE QUARTERLY UPDATES THROUGH THE JOINT OFFICE AND WE CAN HAVE QUARTERLY UPDATES HERE AS WELL REPORT IT TO THE EXECUTIVE COMMITTEE ABOUT WHERE WE ARE ON TRACK TO REACH THOSE GOALS. THAT IS SOMETHING WE HAVE NOT HAD BEFORE AND WILL BE VERY EFFECTIVE SO WE'RE ABLE TO SWITCH OUR INVESTMENTS OR MAKE CHANGES IF WHAT WE EXPECT TO HAPPEN DOESN'T HAPPEN.

Marc Jolin: I HAVE A LITTLE BIT OF THAT DATA HERE FOR YOU IN THIS PRESENTATION TOO.

Commissioner Shiprack: I LOOK FORWARD TO THIS AS WELL. I THINK THAT THESE DISCUSSIONS ARE TAKING US SOME TIME THIS MORNING PARTLY BECAUSE THEY ARE SO VISIBLE AND REALLY DISASTROUS IN OUR COMMUNITY. I THINK ALSO BECAUSE WE'RE BEGINNING TO ATTEMPT TO BRAD PITT OUR -- TO WRAP OUR ARMS AROUND THEM. IT'S A GOOD CONVERSATION TO HAVE, AND IT'S GOING TO TAKE SOME TIME. I JUST WANT TO REALLY EMPHASIZE THE BREADTH OF JURISDICTIONAL INTEREST AND INVOLVEMENT IN THE ISSUES THAT YOU'RE BRINGING FORWARD. I WOULD REALLY LIKE TO HEAR FROM THE PUBLIC SAFETY AND HEALTH DEPARTMENT PERSPECTIVES JUST IN MY NEIGHBORHOOD, IN DISTRICT 3, WE HAVE A LOT OF TERRITORY THAT IS HIDDEN FROM A LOT OF PEOPLE'S VIEW UNLESS YOU HAPPEN TO, YOU KNOW, JOIN THE SPRING WATER CORRIDOR. BUT THE SUNDAY PARKWAYS EVENT JUST FROM A COUPLE OF DAYS AGO MADE VISIBLE TO A LOT OF PEOPLE THAT THAT IS A LINEAR CAMPGROUND NOW WITH ALL THAT SORT OF, YOU KNOW, I GUESS TO BE EXPECTED PUBLIC SAFETY AND PUBLIC HEALTH ISSUES THAT ANY CAMPGROUND THAT WASN'T SERVED TAKES OR WATER SERVICES WE WOULD PROBABLY ENCOUNTER. ALSO WANT TO MAKE SURE IN THIS FOLLOW-UP THAT I KNOW YOU'RE GOING TO DO AND THAT IS PART OF THE FRAMEWORK THAT YOU'RE ESTABLISHING, IT'S ALL GOOD. I WANT TO MAKE SURE THAT THERE IS A VERY CLEAR EFFORT BEING MADE TO TRANSITION PEOPLE OUT OF

SERVICES SO THAT WE NEED TO HAVE A FRONT DOOR AND A BACK DOOR FOR PEOPLE. SO THAT WE ARE NOT BUILDING PERMANENT HOMELESS SERVICES BUT THAT WE ARE GIVING PEOPLE A HAND SO THAT THEY CAN SEE SOME HOPE FOR THEIR FUTURE AS WELL. I THINK A PART OF THIS IS TO START LOOKING AT THIS MORE OF A CLIENT CENTERED SERVICE.

Marc Jolin: I HEAR A LOT ABOUT THE STRESSES AND NEEDS OF INSTITUTIONS AND ALL THE ADMINISTRATIVE COSTS AND ADMINISTRATIVE FUNCTION AND ADMINISTRATIVE BLAH BLAH. REALLY, WE COULD BUILD AN ADMINISTRATIVE CASTLE THAT WOULDN'T PROVIDE ANY SHELTER TO REAL HOMELESS PEOPLE. I JUST WANT TO MAKE SURE THAT WE KEEP OUR FOCUS THERE. I COULDN'T AGREE WITH YOU MORE. I THINK WE HAVE A TREMENDOUS OPPORTUNITY RIGHT NOW BOTH IN TERMS OF HOW WE HAVE PLANNED THE RESOURCES TO MAKE SURE THAT, YES, WE'RE PROVIDING THE BASIC SAFETY THAT PEOPLE NEED IN THE VERY SHORT TERM, BUT A REAL TRANSITION OPPORTUNITY FOR THEM INTO PERMANENT HOUSING, HOPEFULLY OUT OF SERVICES ALL TOGETHER IF THEY DON'T CONTINUE TO NEED THEM.

WE WILL HAVE FOLKS WHO WILL CONTINUE TO HAVE NEEDS ONCE THEY ARE IN-HOUSING. IN TERMS OF MOVING TOWARD A PERSON CENTERED APPROACH, THE COUNTY HAS DEVELOPED AN ENGAGEMENT MODEL THAT IS AT ITS CORE ABOUT BEING IN RELATIONSHIP WITH PEOPLE, SUPPORTING THEM IN PLACES WHERE THEY ARE TAILORING SERVICES TO THEIR NEEDS. WE JUST ADOPTED COMMUNITY GUIDELINES FOR ALL LEVELS OF SERVICE, EMERGENCY SHELTER, TRANSITIONAL HOUSING, RAPID REHOUSING, SUPPORTIVE HOUSING, THAT'S AT THE CORE OF THOSE GUIDELINES, ONE. THINGS I'M MOST LOOKING FORWARD TO IN THIS OFFICE. THE COUNTY HAS DONE TREMENDOUS WORK BRINGING US DOWN THAT PATH AND BUILDING OUR VALUES AS A WHOLE AS A COMMUNITY WHEN IT COMES TO DELIVERING HOMELESS SERVICES.

Commissioner Shiprack: THANK YOU.

Commissioner McKeel: CHAIR, TO REMEMBER THAT WE HAVE OTHER CITIES THAT ARE INVOLVED AND IMPACTED BY THIS ISSUE AS WELL.

Marc Jolin: YES. I WILL SPEAK -- I DON'T KNOW HOW MUCH TIME WE HAVE. IT MAY BE WE NEED A SEPARATE SESSION TO GET THROUGH, BUT I CAN SHARE WITH YOU WHAT'S HAPPENING IN EAST COUNTY AND ESPECIALLY THE CORRIDOR AS COMMISSIONER SHIPRACK PROBABLY KNOWS THERE'S MULTI-JURISDICTIONAL PLANNING TO TRY TO ADDRESS IT THROUGH SAFETY AND --

Commissioner McKeel: IS THAT THE REGIONAL SOLUTION?

Marc Jolin: YES. GRESHAM IS AT THE TABLE AS IS CLACKAMAS COUNTY.

Chair Kafoury: THIS IS REALLY IMPORTANT HERE. AS WE HAVE TALKED ABOUT WE'RE MAKING BIG CHANGES HERE. I THINK THAT IT'S IMPORTANT THAT WE SPENDS AS MUCH TIME AS WE NEED THIS MORNING TALKING ABOUT THIS AND IF WE HAVE TO DO THE REST OF NON-D THIS AFTERNOON OR TOMORROW AFTERNOON, NANCY IS CHECKING WITH THE CHIEFS TO FIND OUT WHETHER THIS AFTERNOON OR TOMORROW AFTERNOON WORKS BETTER FOR THE COMMISSIONERS' CALENDARS. I THINK IT'S CRUCIAL THAT WE SPEND THE TIME THIS MORNING FOCUSED ON TALKING ABOUT THE JOINT OFFICE.

Marc Jolin: WE HAVE THE STRUCTURE OF THE OFFICE AND THE BUDGET PIECES AS WELL.

Commissioner Smith: I AGREE WITH YOU, MADAME CHAIR. ALL OF OUR SCHEDULERS ARE BLOCKED OFF FOR THE AFTERNOON, SO THAT'S NOT GOING TO BE A PROBLEM. IF WE CAN --

Marc Jolin: I'LL GLADLY KEEP GOING. I'LL COME BACK IF YOU NEED ME TO.

Commissioner Smith: THANK YOU.

Marc Jolin: LET'S GO THROUGH A FEW MORE OF THESE. THIS IS OUR ORGANIZATIONAL CHART FOR THE JOINT OFFICE AS WE TRY TO ENVISION IT. IT'S IMPORTANT TO SEE THE BUDGET FOR THIS OFFICE WILL BE ABOUT 44.7 MILLION. AND WE'LL BE RESPONSIBLE FOR THE CONTINUUM OF CARE WORK AND IMPLEMENTATION AS I SAID BEFORE OF THE HOME FOR EVERYONE INITIATIVE. WE'LL EXPECT TO CONTINUE TO STAFF THAT INITIATIVE. IF YOU LOOK AT THE COLOR CODED BOXES, THE ORANGE POSITIONS ARE ONES THAT CURRENTLY EXIST SO YOU HAVE THE DIRECTOR, SUPERVISOR, ONE ADMIN AND STAFF AT A PROGRAM LEVEL DEDICATED TO THE WORK THAT'S CURRENTLY HAVING. WE DO ENVISION ADDING TWO OFFICE SUPPORT POSITIONS, BUSINESS MANAGER AND ADDITIONAL ADMIN, THEN AS WE LOOK TO SIGNIFICANTLY EXPAND THE RESOURCES THAT ARE GOING OUT INTO THE COMMUNITY AND ALSO EXPAND THE WORK WE NEED TO DO FOR HUD, WE'RE ENVISIONING TWO ADDITIONAL PROGRAM POSITIONS IN ORDER TO FULLY STAFF THE OFFICE.

Commissioner Shiprack: IT DOES SEEM TO ME THAT THIS REQUIRES A RESPONSE TO THIS COMMUNITY PUT FORWARD IMMEDIATELY AFTER HURRICANE KATRINA. I JUST DON'T SEE THAT. FOR SOME REASON I'M NOT FEELING THE URGENCY OR LEVERAGE. IT FEELS WAY MORE LIKE -- EXCUSE ME FOR BEING SO BLUNT. IT FEELS WAY MORE LIKE AN ADMINISTRATIVE EXERCISE WITH ORGANIZATIONAL CHARTS AND FLOWCHARTS. I REALLY APPRECIATE THOSE ARE NECESSARY AND IMPORTANT, I WANT TO JUST AGREE WITH COMMISSIONER SMITH AND THE CHAIR, I THINK THE ENTIRE BOARD AND WITH YOU, MARK, AND SAY THIS IS WORTHY OF A LOT OF TIME AND A LOT OF

ATTENTION RIGHT NOW. I'M SURE THAT TIME TAKES ON A WHOLE NEW KIND OF RELATIVITY WHEN YOU'RE LIVING UNDER A BLUE TARP.

Marc Jolin: YES. AS MUCH AS WE'RE HAVING TO DO THIS WORK, I PROMISE YOU EVERYONE INVOLVED IN THIS IS ALSO OUT THERE LOOKING FOR THOSE SHELTER OPPORTUNITIES, SUPPORTING THE PROVIDERS TO GET MORE RESOURCE OUT TO FOLKS WHO NEED IT. THAT SENSE OF URGENCY IS VERY REAL FOR ME AND FOR FOLKS. WE'RE SORT OF TRYING TO BOTH DO THE INSTITUTIONAL CHANGE PIECE AND GET MORE RESOURCES OUT TO PEOPLE AS QUICKLY AS WE CAN. I HAVE TO SAY WE HAVE ASKED OUR PROVIDERS TO DO A LOT. WE HAVE ASKED STAFF TO DO A LOT AND EVERYONE HAS REALLY RALLIED OVER THE LAST MONTH TO HELP DO BOTH THESE THINGS SIMULTANEOUSLY.

Chair Kafoury: IT'S INTERESTING TO NOTE JUST ON THAT POINT THAT I WAS TALKING WITH THE BOARD OF DIRECTORS LAST WEEKEND AND THE STAFF WAS TELLING ME THEY RAMPED UP TO OPEN THE SEARS SHELTER THEN THE DOWNTOWN SHELTER. THEY HIRED STAFF, GOT THEM IN TO RAMP UP TO SERVE THE 150 MEN AND WOMEN AT THE SEARS SHELTER AND THE 100 MEN DOWNTOWN PORTLAND. ONE SHELTER TOOK 20 DAYS TO RAMP UP. ONE TOOK 13. THERE'S NO SLEEPING WITH THOSE KINDS OF TIMELINES. THE FOLKS ON THE GROUND THAT ARE WORKING TO MAKE SURE THAT WE HAVE SHELTER OPENED FOR PEOPLE TO SLEEP IN REALLY ARE DOING AMAZING WORK.

Marc Jolin: I HAVE SOME PROGRAM DISCUSSION TOO TO SHARE WITH YOU SOME OF WHAT'S BEEN HAPPENING THIS YEAR MORE SPECIFICALLY IN THE DIFFERENT SYSTEMS. I'LL GET TO THAT. AGAIN, THIS IS HOPEFULLY FAMILIAR TO YOU BUT THE QUESTION HAS COME UP WHAT'S STAYS, WHAT COMES TO THE JOINT OFFICE, IT GOES A LITTLE BIT TO YOUR QUESTIONS, COMMISSIONER SMITH.

THE AFFORDABLE HOUSING DEVELOPMENT PIECE WILL STAY WITH PHB, THAT'S THE FINANCING AND PLANNING AROUND IT ALTHOUGH OBVIOUSLY ONE GOAL WILL BE TO BE A STRONG VOICE FOR THE NEED FOR HOUSING THAT'S AFFORDABLE TO PEOPLE EXPERIENCING HOMELESSNESS OR SEVERE HOUSING CRISIS IN OUR COMMUNITY. PHB WILL CONTINUE TO DO TENANT PROTECTION, FOR EXAMPLE THERE'S ENVISIONED A TENANT PROTECTION TEAM THAT WILL GET IMPLEMENTED THROUGH THE HOUSING BUREAU. WE'LL CONTINUE TO BE A PARTNER IN THOSE CONVERSATIONS. HOMEOWNERSHIP WORK. HOMELESSNESS MANAGEMENT SYSTEM IS OUR DATA SYSTEM WE USE FOR HOMELESS SERVICE PROVIDERS SYSTEM-WIDE. THE PLAN WHAT KINDS OF DATA NEEDS WE HAVE, WHAT KINDS OF REPORTS WE ARE GOING TO RUN WILL HAPPEN OUT OF THE JOINT OFFICE BUT FOR A NUMBER OF REASONS HAVING TO DO WITH THE CONTRACT THEY WILL RETAIN THE IMPLEMENTATION LEAD. THE COUNTY ALSO HAS HMIS STAFF AND WE DO A GOOD JOB WORKING TOGETHER ACROSS JURISDICTIONS ON THAT.

Marc Jolin: PERMANENT SUPPORTIVE HOUSING, THIS IS A SHARED RESPONSIBILITY BETWEEN THE OFFICE AND PHB. PHB HAS A PORTFOLIO OF PERMANENT SUPPORTIVE HOUSING UNITS THEY WANT TO CONTINUE HAVING SERVICES DELIVERED TO THEM. WE WILL PLAN WITH THEM FOR THAT. THEN THERE'S A SEPARATE, MORE SCATTERED TYPE PERMANENT SUPPORTIVE HOUSING STRATEGY AND RESOURCES BE AT THE JOINT OFFICE. THAT'S WORK THAT WE'LL CONTINUE TO DO TOGETHER.

Commissioner Smith: I'M CURIOUS ABOUT THE PERMANENT SUPPORTIVE HOUSING IN THE FACT THAT THE NEW JOINT OFFICE IS GOING TO SPLIT THAT WITH PHB, THAT WAS THE WHOLE IDEA AROUND STREAMLINING THESE SERVICES. WHO QUALIFIES FOR PERMANENT SUPPORTIVE HOUSING AND WHAT'S THE DIFFERENCE BETWEEN THAT AND WHAT DCHS DOES IN-HOUSING STABILITY?

Marc Jolin: PERMANENT SUPPORTIVE HOUSING BROADLY IS PERMANENT HOUSING, SO A UNIT THAT SOMEONE CAN STAY IN FOR AS LONG AS THEY WOULD LIKE. PLUS WRAP-AROUND SUPPORT SERVICES TO MAKE SURE THEY ARE ABLE TO RETAIN THAT HOUSING. IT'S PRIORITIZED IN OUR COMMUNITY FOR CHRONICALLY HOMELESS AND SEVERELY DISABLED INDIVIDUALS, FOLKS WHO WON'T TRANSITION QUICKLY OUT OF THE NEED FOR SERVICE. THEY NEED THE HOUSING BUT ALSO ONGOING SUPPORT SERVICES. THEN WITHIN THAT, YOU HAVE FACILITY-BASED PERMANENT SUPPORTIVE HOUSE LIKE AT THE BUD CLARK COMMONS WHERE THE SERVICES ARE BAKED INTO THE BUILDING. THEN WE HAVE PERMANENT SUPPORTIVE HOUSING WHERE IT'S MORE OF A VOUCHER AND A WORKER GOES WITH SOMEBODY, HELPS THEM FIND AN APARTMENT OUT IN THE MARKET THEN SERVICES ARE BROUGHT TO THE INDIVIDUAL. SO THE PHB WORK AROUND PERMANENT SUPPORTIVE HOUSING THEY ARE ABLE TO BEST ALIGN THE SERVICE DOLLARS WITH THEIR FACILITY-BASED PSH. THE PLANNING WORK THAT WE'RE NOT CREATING INCONSISTENT STRATEGIES OR LOSING THE ADVANTAGE OF THE JOINT OFFICE, WILL LIVE WITHIN THE JOINT OFFICE.

Commissioner Smith: SO THE PERMANENT SUPPORTIVE HOUSING ARE THESE FOLKS WHO ARE ON A SECTION 8 VOUCHER OR.

Marc Jolin: IN SOME CASES. IT'S A PROJECT BASED SECTION 8 WHERE THERE'S A COMMITMENT FOR ONGOING SUPPORT SYSTEMS. SOMETIMES IT'S A VERSION OF SECTION 8 BUT HAS A MANDATE OF ONGOING SUPPORTIVE SERVICES. THERE'S A VARIETY OF WAYS WE STRUCTURE FUNDING FOR THAT.

Commissioner Smith: SO WHAT'S HOUSING STABILITY FOR DCHS, WHAT DO THEY DO WITH THAT.

Marc Jolin: THESE ARE FOLKS WHO ARE ALREADY IN-HOUSING. THEY ARE NOT COMING OUT OF HOMELESSNESS. THEY HAVE A PLACE OF THEIR OWN. BUT THEY ARE AT RISK OF LOSING IT. WE HAVE BEEN TALKING ABOUT A DISTINCTION BETWEEN COMING OUT OF HOMELESSNESS AND BEING PLACED IN HOUSING AND HELPED TO KEEP THAT HOUSING VERSUS IN-HOUSING, NOT BEEN PART OF THE HOMELESSNESS SYSTEM, NEEDING INTERVENTION TO HELP RETAIN THAT HOUSING. IT'S A PREVENTION --

Commissioner Smith: HOUSING STABILITY AND EVICTION PREVENTION IS THE SAME THING?

Marc Jolin: EFFECTIVELY. IT'S THE SAME THING. STABILIZATION WORK THAT IS MORE BROAD, IT MAY NOT EVEN BE SOMEONE IMMEDIATELY AT RISK OF LOSING THEIR HOUSING, BUT THEY ARE HAVING STRUGGLES WITH HOUSING AND WE WILL HELP WITH THE STABILIZATION. AND THEN YOU HAVE THE MORE CONCRETE THIS PERSON IS LOSING HOUSING THEY GOT A 72-HOUR NOTICE WE NEED TO COME IN WITH EMERGENCY ASSISTANCE OR THEY WILL BE ON THE STREET.

Commissioner Smith: THE D.V. PREVENTION AND SYSTEM COORDINATION, SO THESE ARE FOLKS WHO ARE EXPERIENCING DOMESTIC VIOLENCE, THEY ARE NOT IN THEIR HOME AND THEY NEED TO STABILIZE THEIR HOME, WOULDN'T THEY BE CONSIDERED HOMELESS?

Marc Jolin: SO AGAIN, THIS IS AN AREA WHERE I THINK THE PLANNING AND THE FUNDING ARE AN IMPORTANT KIND OF DISTINCTION TO MAKE. THERE WAS A DESIRE AND IS A DESIRE TO BETTER INTEGRATE THE DOMESTIC VIOLENCE SYSTEM AND THE HOMELESSNESS SYSTEM. THERE ARE CONTINUUM OF GRANTS, FEDERAL GRANTS THAT ARE PART OF THE HOMELESS CONTINUUM THAT ARE IN D.V., SO THAT'S WHAT'S COMING OVER TO THE JOINT OFFICE. THE SHELTER AND SOME PLACEMENT SERVICES IN D.V., WHERE THERE ARE MORE SUPREME COURT PREVENTION DOLLARS THEY WILL STAY WITH DCHS. THERE'S NO INTENT TO SEPARATE THE PLANNING WORK AROUND D.V., THEY HAVE A GOOD SYSTEM OF PROVIDERS AND WITHIN DCHS, THE OVERSIGHT OF THE PLANNING OF THAT WORK, AND THAT WILL CONTINUE TO BE TRUE.

WHERE WE SEE A LOT OF PROMISE IN THE JOINT OFFICE HAVING STAFF DEDICATED TO DOMESTIC VIOLENCE THERE'S A SHELTER TO THIS, HOMELESSNESS DIMENSION THAT OFTEN NOT BEEN ADEQUATELY ADDRESSED BECAUSE THE HOMELESSNESS WASN'T DIRECTLY ACCOUNTABLE TO THE COMMUNITY.

Commissioner Smith: AGAIN, IT'S NOT -- THEY ARE HOMELESS. THEY NEED TO BE IN THE JOINT -- IF WE'RE GOING TO BE CONSISTENT WE NEED TO PUT ALL THE HOMELESS STUFF IN THE JOINT OFFICE. YOU KNOW --

Marc Jolin: I HEAR YOU, COMMISSIONER. I THINK WHAT WE'RE TRYING TO DO, IT THIS IS A DIFFICULT -- NO ONE WANTS TO CREATE NEW SILOS. WE'RE TRYING TO CREATE BETTER CONSOLIDATION ON THE HOMELESSNESS SIDE AND WHEREVER WE DRAW THE LINE IT'S GOING TO BE A LITTLE BIT IMPERFECT. ALL OF US ARE COMMITTED TO REVISITING THIS. HAVE WE GOT THE MIX RIGHT. DID WE DO SOMETHING WE WANT TO CHANGE GOING FORWARD BECAUSE IT'S NOT WORKING OUT THE WAY WE HOPED. BUT THIS WILL DEPEND, I THINK EVERYONE IS COMMITTED TO IT, REALLY ACTIVE ONGOING COMMUNICATION BETWEEN THE OFFICE AND PHB ON THE HOUSING DEVELOPMENT SIDE, ON THE TENANT PROTECTION SIDE, DCHS, CORRECTIONS, HEALTH. THERE ARE SO MANY OVER LAPSES. THERE ARE SOME REAL BENEFITS TO CREATING THE JOINT OFFICE. TO THE EXTENT THERE ARE RISKS WE WANT TO CALL THEM OUT AND ADDRESS THEM. IF WE HAVE TO TINKER WITH THE STRUCTURE GOING FORWARD WE CAN DO THAT.

Commissioner Smith: THE EXECUTIVE BUDGET TAKES AWAY TWO D.V. POSITIONS. DCHS. IT SOUNDS TO ME THAT THE D.V. FOLKS ARE NOT GOING TO BE ABLE TO BENEFIT FROM ALL THIS NEW MONEY THAT WE'RE PUTTING INTO THE JOINT OFFICE. I WANT THOSE FOLKS TO BE ABLE TO ACCESS THE SAME RESOURCES AND NOT SIDE WILL THEM OVER IN ANOTHER DEPARTMENT AND THEY ARE BASICALLY HOMELESS.

Marc Jolin: SO THERE WILL BE NEW DOLLARS INTO THE D.V. SYSTEM OUT OF THIS EXPANSION OF SERVICES ON THE SHELTER SIDE THERE'S A COMMITMENT TO EXPANDING SHELTER. THERE'S A COMMITMENT TO EXPANDING DIVERSION AND EXPANDING HOUSING PLACEMENT. SO THIS WILL -- THERE WILL BE NEW RESOURCES INTO THE D.V. SYSTEM OUT OF THIS ALLOCATION.

Chair Kafoury: I THINK WE SHOULD HAVE THE D.V. STAFF COME TALK WITH YOU, COMMISSIONER. IT'S MY UNDERSTANDING WHAT IS STAYING AT DCHS IS THE ADVISE LENS PREVENTION PIECE AND SHELTER AND HOMELESS SERVICES ARE GOING TO -- AS MARK SAID, EVERYTHING IS GOING TO REQUIRE BETTER COORDINATION. THAT'S ONE OF THE REASONS WE'RE HIGHLIGHTING HIS OFFICE. GO AHEAD.

Liesl Wendt: THE JUST TO CLARIFY, COMMISSIONER, THE DOMESTIC VIOLENCE SHELTER DOLLARS THAT ARE BOTH LARGELY FEDERAL DOLLARS, ARE GOING TO THE JOINT OFFICE. WHAT IS STAYING IS VIOLENCE PREVENTION. OUR WORK AROUND DEFENDING CHILDHOOD, AROUND FATALITY STAY WITHIN DCHS. THE WORD PREVENTION MAY BE CONFUSING. WE'RE LOOKING AT PREVENTING DOMESTIC AND SEXUAL VIOLENCE IN THE OFFICE, IN THE DEPARTMENT, THE OFFICE WILL FOCUS ON --

Commissioner Smith: WHO GETS THE MONEY?

Liesl Wendt: LARGELY TO THE JOINT OFFICE.

Commissioner Smith: THAT GOES TO THE JOINT OFFICE. SO WITH THAT MONEY IDENTIFIED IN THE CHART THAT WE HAVE ON THIS? IN THE OTHER MONEY, MARK?

Marc Jolin: IN TERMS OF THE MONEY COMING OVER? YES.

Commissioner Smith: BECAUSE THEY GET THE MONEY FROM THE FEDS AND IT GOES TO THE CITY. ALL THAT MONEY WILL BE TRANSFERRED OVER TO US.

Marc Jolin: EXACTLY.

Liesl wendt: I SHOULD ADD TO WHAT MARK MENTIONED, I THINK DOMESTIC VIOLENCE SERVICES ARE ONE OF THE MORE COMPLICATED IN TERMS OF WHAT GOES OR WHAT STAYS. EVERYBODY GIVEN THE TREMENDOUS UNDER FUNDING AND THE NEED FOR HOUSING FOR PEOPLE TO SAFELY LEAVE, A BETTER ABILITY TO GET SAFELY HOUSED AS QUICKLY AS POSSIBLE.

Commissioner Smith: GREAT.

Liesl Wendt: THANK YOU.

Commissioner Shiprack: EXCUSE ME, MADAME CHAIR, DON'T LEAVE YET. I JUST WANTED TO SAY WHILE YOU WERE THERE, IT'S VERY ENCOURAGING TO ME THAT WE ARE DEVELOPING THE TOOLS SO THAT WE CAN MEASURE SOME OF THE INTERSECTIONS BETWEEN THESE CROSSOVER AREAS WITH BEHAVIORAL HEALTH, WITH DRUG AND ALCOHOL ADDICTION, WITH THE CRIMINAL JUSTICE SYSTEM, WITH UNEMPLOYMENT AND FORECLOSURE SO THAT WE ARE ABLE TO ACTUALLY GET THE PICTURE BECAUSE I'M NOT SURE WE UNDERSTAND WHO WE'RE WORKING WITH. I'M NOT SURE WE UNDERSTAND WHAT THE ROOTS OF THE PROBLEM ARE. THAT'S WHY IT FEELS SO FRUSTRATING TO RUN AFTER IT. BECAUSE WE'RE NOT GETTING A REAL CLEAR PICTURE. I JUST WANTED TO THANK YOU AND APPLAUD YOUR DATA COLLECTING EFFORTS AND TO ENCOURAGE THE JOINT OFFICE TO FOCUS SOME OF THIS ADMINISTRATIVE SKILL AND EXTRAORDINARY CONCERN AND TALENT ON JUST GETTING OUR ARMS AROUND WHAT THE HECK IS GOING ON HERE.

Chair Kafoury: FOLKS HAD A SIMILAR QUESTION YESTERDAY. WE HAD THE EXECUTIVE -- ALL THE JURISDICTIONAL PARTNERS. WE TALKED ABOUT THE DATA COLLECTION PIECE AND WE HAD QUESTIONS FROM OTHER JURISDICTIONS ABOUT AS WE'RE DOING DATA COLLECTION AND FIGURING OUT WHAT'S WORKING AND WHAT'S NOT WORKING IT'S ALSO IMPORTANT TO FIGURE OUT WHY PEOPLE ARE BECOMING HOMELESS, HOW LONG THEY ARE BEING HOMELESS. IN ALL THOSE -- REALLY TO GET A RICH ARRAY OF THE CAUSES AND THE -- ALSO IT HELPS YOU TO FIGURE OUT WHICH STRATEGIES WORK FOR WHICH FOLKS. WE KNOW THAT THERE'S A MYRIAD OF REASONS

THAT PEOPLE BECOME HOMELESS AND SOME STRATEGIES WORK WELL WITH SOME, THEY DON'T WORK WITH OTHERS. THAT'S WHY AGAIN I'M REALLY --

YOUR POINT IS WELL TAKEN. SOMETIMES WE GET SO FOCUSED ON NUMBERS AND STRUCTURE AND ORG CHARTS. THE REASON WE'RE GOING FORWARD WITH THIS EVEN THOUGH IT SEEMS PAINFUL AND BUREAUCRATIC IS THAT THE ULTIMATE GOAL IS TO BETTER SERVE THE PEOPLE IN OUR COMMUNITY AND GET THEM QUICKLY OFF THE STREETS AND INTO PERMANENT HOUSING. THAT'S THE FOREFRONT OF EVERYONE'S MIND.

Marc Jolin: OKAY. WE OBVIOUSLY WANT REALLY TALENTED, DIVERSE TEAM OF PEOPLE WHO ARE COMMITTED TO ENDING HOMELESSNESS IN THIS OFFICE. WE GOT A GREAT START. FOLKS COMING FROM DCHS, AND FROM THE CITY, ARE FANTASTIC. THEY ALREADY WORK WELL TOGETHER, THEY KNOW EACH OTHER AND THERE'S A LOT OF EXCITEMENT ABOUT WHAT WE CAN DO WORKING TOGETHER. I SAID EARLIER THAT WE WANT TO MAKE SURE THAT AS WE IMPLEMENT THIS OFFICE WE'RE NOT DISRUPTING SERVICES, EXISTING SERVICES. A TON OF WORK HAS GONE INTO MAKING SURE THAT WE'RE ABLE TO DELIVER ON THAT COMMITMENT. ALL RIGHT. SO THIS IS A SUMMARY OF THE BUDGET AND WE HAVE -- BECAUSE WE'RE DOING -- IT'S A LITTLE BIT UNUSUAL, A CONSOLIDATION PROCESS HERE, WE HAVE QUITE A BIT OF MONEY IN A RELATIVELY FEW NUMBER OF PROGRAM OFFERS AND I'M HAPPY TO UNPACK THOSE IN TERMS OF CONTRACTS BUT TOTAL WE'RE LOOKING AT \$4,797,000. THE OTHER FUNDS IS CITY OF PORTLAND PROJECTED COMMITMENTS TO THE OFFICE.

Commissioner Bailey: WERE YOU GOING TO --

Marc Jolin: I WAS GOING TO GO ON.

Commissioner Bailey: A COUPLE OF QUESTIONS HERE. FIRST OF ALL, I JUST WANT TO SAY ON THE PREVIOUS POINT, TOO, KNOW THAT YOU ARE IN THE PROCESS OF IMAGINING A VERY COMPLEX INTEGRATION HERE BUT AS WE SAW IN THE PRESENTATION YESTERDAY HOME FOR EVERYONE AND TODAY, I THINK THE OUTCOME HERE IS GOING TO BE SOMETHING THAT IS GOING TO MORE EFFICIENTLY AND SEAMLESSLY DELIVER THE SERVICES TO THE COMMUNITIES RELYING ON THEM IN A TIME OF CRISIS, AND I THINK PARTICULARLY THE ABILITY TO SUPPORT PROVIDERS THAT ARE OUT WORKING REALLY HARD DAY IN, DAY OUT TO REACH OUTCOMES IS GOING TO BE REALLY IMPORTANT AND CRITICAL TO THE MISSION AND HAVING A CLEAR POINT OF CONTACT AND A COORDINATED PARTNER TO BE ABLE TO MAKE THAT HAPPEN. I DO HAVE A COUPLE OF QUESTIONS ON THE BUDGET. IN THE RAPID REHOUSING EXPANDED SERVICES MY UNDERSTANDING IS THAT THAT IS ONE-TIME ONLY MONEY FROM THE COUNTY. I'M CURIOUS TO KNOW MORE ABOUT THAT AND HOW YOU SEE THAT GOING FORWARD AND AS WELL FOR THE ROSE PROGRAM, SAME QUESTION, MY UNDERSTANDING IS THAT MAYBE WE USED

TO BE FUNDED OUT OF THE CHILDREN'S LEVY. WE'RE TAKING SOME OF THAT ON. THERE'S ONGOING NEED FOR IT. SO COULD YOU TALK A LITTLE BIT ABOUT THAT BREAKDOWN?

Marc Jolin: SO I CAN TALK A LITTLE BIT ABOUT THE RAPID REHOUSING IN PARTICULAR THE ONE TIME. IT TENDS TO BE A SHORTER INTERVENTION. IT IS A HEAVILY RENT ASSISTANCE ORIENTED INTERVENTION SO IT'S SOMETHING THAT CAN BE SCALE UP AND DOWN -- SCALED UP AND DOWN. THAT SAID, THERE'S A NEED TO HAVE STAFFING TO SUPPORT THE HOUSING PLACEMENT WORK. WE DO WANT TO BE ABLE TO EXPAND EMPLOYMENT SERVICES AND OTHER SUPPORT SERVICES UNDER THAT RUBRIC AS WELL SO I THINK, YOU KNOW, IT'S ONE TIME BUT IT'S ALSO SOMETHING IN TERMS OF OVERALL SYSTEM NEED I EXPECT WE'RE GOING TO HAVE IT GOING FORWARD FOR A FEW YEARS, AND I THINK WE WILL DO WHAT WE CAN WITH THE FACT THAT IT'S ONE TIME RESOURCE. I THINK OUR PROVIDERS ARE PREPARED GIVEN THE URGENCY OF THE NEED TO SCALE AND SHOW THE OUTCOMES AND IF IT'S SOMETHING THAT CAN BE FUNDED ON AN ONGOING BASIS AT SOME POINT THEN THAT'S A CONVERSATION.

Commissioner Bailey: AND ROSE?

Marc Jolin: THE ROSE PROGRAM, I KNOW LESS ABOUT. IT IS A PROGRAM THAT IS IN A YOUTH SYSTEM AND HAS BEEN WORKING WELL. I DO KNOW IT WAS IN THE CHILDREN'S LEVY. CAN CAME OVER -- IT CAME OVER WITH ONE TIME FUNDING AND THE PLAN IS TO WORK WITH THEM ON FIGURING OUT WHAT THE FUTURE HOLDS FOR THEM. I DON'T KNOW ENOUGH AND THERE MAY BE SOMEONE IN THE AUDIENCE.

Vice-Chair Smith: WHO ADMINISTERS THE ROSE PROGRAM?

Marc Jolin: IT HAS BEEN DCHS.

Vice-Chair Smith: WHO COMMUNITY BASED ORGANIZATION GETS THIS MONEY?

Marc Jolin: THE HOMELESS YOUTH SYSTEM. ALL THE PROVIDERS THAT ARE PART OF THAT SYSTEM.

Liesl Wendt: SO COMMISSIONER BAILEY TO YOUR QUESTION, PART OF IT IS LOOKING AT THE ROSE PROGRAM IS ACCESS TO MENTAL HEALTH SERVICES, BEHAVIORAL HEALTH SERVICES AND SO THE CONVERSATION WITH THE HEALTH DEPARTMENT RIGHT NOW IS WHAT'S THE BEST WAY TO FUND THAT ACCESS AND IS THERE OTHER FUNDING LONG-TERM THAT COULD PAY FOR THAT AND LOOK AT THE EFFECTIVENESS OF THAT PROGRAM AND IF THAT'S THE RIGHT MODEL TO DO IT. THE STABILITY OF THE FUNDING, DISCONTINUED

FUNDING HAS BEEN AN ISSUE SO MENTAL HEALTH HAS BEEN A PARTNER IN LOOKING AT THE EVALUATION OF THAT.

Commissioner Bailey: JUST TO FOLLOW UP, IT'S PRETTY CLEAR THAT THAT TYPE OF PROGRAM IS CRITICALLY NEEDED AND THAT THE NEED IS NOT GOING AWAY. WE SEE A LOT OF KIDS ON THE STREETS WHO ARE DEALING WITH MENTAL HEALTH AND ADDICTION ISSUES. IT'S A CRITICAL PATHWAY FOR AN EARLY INTERVENTION TO PREVENT LONG-TERM CHRONIC HOMELESSNESS. WE'RE OBVIOUSLY GOING TO NEED THIS FOR A LONG TIME AND PROBABLY EXPANSION OF THAT KIND OF PROGRAM. WHAT I HEAR YOU SAYING IS POTENTIALLY IT DOESN'T HAVE TO BE GENERAL FUND FUNDED, THAT THERE MIGHT BE I DON'T KNOW MEDICAID OR SOMETHING, OTHER WAYS OF GETTING THAT FUNDED AND SO THE OTO IS LESS ABOUT WHETHER THAT'S A NEEDED PROGRAM BUT HOW YOU STRUCTURE THE PROGRAM AND PERHAPS OTHER OPPORTUNITIES FOR DOING THAT; IS THAT RIGHT?

Liesl Wendt: YES.

Commissioner Shiprack: I HAVE A REQUEST. THIS IS SO IMPORTANT AND IT'S A LOT OF MONEY. THIS IS TOO ROUGH AN OVERVIEW TO SATISFY ME. I WOULD LIKE TO SEE THIS BROKEN DOWN INTO ADMINISTRATIVE COSTS, HARD COSTS, HOUSING, SHELTER COSTS, DIVIDED BY TYPE, AND SERVICE COSTS, AGAIN DIVIDED BY TYPE. I THINK THAT THE POPULATION -- I JUST WANT TO COMPLETELY AGREE THAT YOU'RE DEALING WITH MAYBE YOU HAVE A SLIDE HERE.

Chair Kafoury: THERE'S A LOT MORE SLIDES TO GO.

Commissioner Shiprack: : PROVIDING ANY KIND OF INFRASTRUCTURE TO THIS PROBLEM REALLY IS GOING TO NEW TO BE BROKEN DOWN -- NEED TO BE BROKEN DOWN INTO A PRO FORMA AND I'M HAPPY WITH LOOKING AT AN EXCEL SHEET TYPE PRO FORMA BUT I DO THINK IT'S IMPORTANT TO GET A GRIP ON THAT.

I WILL GLADLY BRING THAT TO YOU. I CAN BRING A LIST OF CONTRACTED SERVICES BY POPULATION AND OUTCOME AND WE HAVE THAT. WE'VE REALLY BROUGHT IT TOGETHER IN ONE PLACE, THE SET OF SERVICES AND CONTRACTS.

Marc Jolin: TO YOUR FIRST QUESTION THIS IS A REPRESENTATION OF WHAT'S GOING INTO THE ADMINISTRATION OF THE OFFICE VERSUS GOING OUT INTO CONTRACTUAL SERVICES. IT'S A 90% COMMITMENT TO CONTRACTUAL SERVICES OUT OF THE TOTAL BUDGET AMOUNT. THE ADMIN BREAKS OUT INTO ABOUT 1.5 FOR PERSONNEL, QUARTER OF A MILLION FOR INTERNAL SERVICES AND THEN 44 FOR MATERIAL AND SUPPLIES.

Commissioner McKeel: CHAIR I HAVE A QUESTION. CAN WE BACK UP A FEW SLIDES? BACK TO THE -- ONE MORE. ON THE ONE THAT TALKS ABOUT MAYBE IT'S ONE MORE. WHAT STAYS AT -- THERE IT IS, THERE IT IS. SO WHAT STAYS AT PHB. SO IS THE COUNTY OR THE JOINT OFFICE PICKING UP THOSE RESPONSIBILITIES FOR THE REST OF THE COUNTY? OR HOW IS THAT GOING TO WORK?

Marc Jolin: SO TO THE EXTENT THAT THERE ARE HOMELESS SERVICES, I MEAN RIGHT NOW THE DISCUSSION HAS BEEN DCHS, PHB. IF THERE ARE THINGS THAT ARE HOMELESS SERVICES ELSEWHERE IN THE COUNTY, THAT HASN'T THUS FAR BEEN PART OF THE DISCUSSION THAT I'M AWARE OF. AS WE GET THE JOINT OFFICE SITUATED AND INCREASE OUR PARTNERSHIPS WITH OTHER DEPARTMENTS AND WE'VE HAD SOME DISCUSSIONS ALREADY WITH HEALTH AROUND THE HOUSING NEEDS OF FOLKS CONNECTED TO, FOR EXAMPLE, THE UNITY CENTER, WHERE THOSE DOLLARS LIVE, THOSE ARE DISCUSSIONS I THINK AT THIS POINT THAT HAPPENED. SO RIGHT NOW, IT REALLY HAS BEEN JUST ABOUT DCHS AND PHB.

Chair Kafoury: I WANT TO CLARIFY THAT. ONE OF THE REASONS WE KEPT THE HOME FOR EVERYONE EXECUTIVE COMMITTEE AND ALL THE OTHER COMMITTEES ARE STILL INVOLVED IN THIS PROCESS, THAT'S WHERE WE HAVE THE INTERJURISDICTIONAL, BIGGER THAN JUST THE CITY OF PORTLAND. SO WE'VE BEEN IN CLOSE CONTACT WORKING WITH, YOU KNOW, EVERYONE AT CITY OF GRESHAM AND WE'RE REACHING OUT TO THE SMALLER COMMUNITIES, AS WELL. I KNOW THAT MARK IS MEETING WITH THE MAYOR VERY, VERY SOON. AND EVERYONE IS STILL IN THE MIX EVEN IF THEY'RE NOT A PART OF THIS JOINT OFFICE AND AWARE OF WHAT'S OCCURRING.

Commissioner McKeel: I JUST WANT TO MAKE SURE AS WE'RE MAKING A BIGGER ENTITY WE'RE NOT FORGETTING ALL THE PARTS OF OUR COUNTY.

Chair Kafoury: DEFINITELY NOT.

Marc Jolin: AND WE WANT TO A RESOURCE FOR ALL THE DEPARTMENTS THAT ARE STRUGGLING WITH FOLKS THEY SERVE WHO ARE EXPERIENCING HOMELESS AND THAT'S WHERE THOSE INTERSECTIONS ARE AND THESE ARE RESOURCES, THE DESIRE IS TO MAKE THIS AS COLLABORATIVE AS POSSIBLE.

Commissioner McKeel: THE OTHER QUESTION WHERE YOU HAD THE PROGRAM OFFERS? I NOTICED THAT THE PROGRAM OFFERS WERE SUBMITTED WITHOUT ANY OUTPUTS OR OUTCOMES. AND NOBODY ELSE SUBMITS THEM THAT WAY. SO I WAS JUST CURIOUS ABOUT WHY THAT WAS.

Marc Jolin: SO AGAIN, I THINK THIS IS IN THE NATURE OF TRYING TO CREATE THIS OFFICE RIGHT NOW. WE CAN PULL OUT PROJECTED OUTCOMES FROM THE HISTORIC PIECES OF THIS. THE CITY DOESN'T DO IT THE SAME WAY.

Commissioner McKeel: SOME OF THESE ARE EXISTING SERVICES. YOU DO HAVE SOME GOALS SO I'M THINKING THAT THERE SHOULD BE SOMETHING IN THOSE PROGRAM OFFERS ABOUT THE EXPECTATIONS?

Commissioner Bailey: ON THAT POINT RIGHT EACH OF THESE PROGRAM OFFERS IN ADDITION TO BEING ADMINISTRATIVE AND BRINGING TOGETHER DIFFERENT PIECES OBVIOUSLY, PROBABLY ROLL UP AS WELL INTO THE EXECUTIVE COMMITTEE GOALS THAT HAVE BEEN PRESENTED IN TERMS OF TYING DIRECTLY INTO THOSE VERY SPECIFIC OUTCOMES THAT ARE ON THE MATRIX, PROBABLY JUST A MATTER OF CONNECTING THOSE DOTS I WOULD IMAGINE.

Marc Jolin: I CAN GIVE YOU AN EXAMPLE. WITHIN THE EXPANDED SAFETY OFF THE STREETS THERE'S A PROPOSAL TO PUT \$600,000 TOWARDS EXPANDED DOMESTIC VIOLENCE SHELTER, LOOKING AT 50 ADDITIONAL BEDS FOR THAT RESOURCE. THAT'S THE DISCUSSION THAT'S HAPPENING WITH RESPECT TO THAT. WITHIN THIS THERE ARE A NUMBER OF SPECIFIC RECOMMENDATIONS THAT DO ULTIMATELY ROLL UP TO THE 1,350 ADDITIONAL PLACEMENTS.

Commissioner Smith: MADAM CHAIR I HAVE A QUESTION. THERE'S A PROPOSAL, DID WE PUT OUT AN RFP FOR SOMETHING?

Marc Jolin: NOT YET. IT WAS A RECOMMENDATION TO PRIORITIZE FUNDING FOR EXPANDED DOMESTIC VIOLENCE SHELTERS.

Commissioner Smith: WHAT I LIKE ABOUT THIS WHEN WE WERE INITIALLY HAVING THE CONVERSATION ABOUT WHETHER OR NOT THE CITY IS GOING TO DO ALL OR THE COUNTY, IT MAKES SENSE THAT THE COUNTY DOES IT. I'M WONDERING IF THERE'S A RESTRICTION ON THE CITY OF PORTLAND MONEY TO BE ONLY USED ON RESIDENTS IN THE CITY OF PORTLAND VERSUS OUR REACH IS WAY OUT TO CORBETT. IS THERE ANY CONVERSATION ABOUT THAT PARTICULAR PIECE?

Marc Jolin: I'M GOING TO LET MARISSA ANSWER THAT.

Ms. Madrigal: THAT'S AN EXCELLENT QUESTION. SO FAR IN THE DRAFT THAT'S NOT BEEN SPECIFICALLY ADDRESSED BUT I CAN LOOK AGAIN AND GET BACK TO YOU.

Vice-Chair Smith: BECAUSE I'M WORRIED THAT WE'RE PUTTING A LOT OF DOLLARS IN AND LIKE COMMISSIONER MCKEEL WAS TALKING ABOUT I WANT TO MAKE SURE IF WE PUT OUR DOLLARS TOWARDS SOMETHING THAT IF THERE BECOMES A RESTRICTION OF WHERE WE CAN PUT THE CITY OF PORTLAND'S DOLLARS THAT WE HAVE ENOUGH DOLLARS TO GO OUT EAST.

Ms. Madrigal: ABSOLUTELY. OUR FUNDING IS NOT RESTRICTED IN ANY WAY.

Vice-Chair Smith: THAT'S WHY I LIKE THAT WE ARE THE ONES WHO ARE ACTUALLY DELIVERING THE SERVICES IN THIS PARTNERSHIP BECAUSE I WOULD BE WORRIED ABOUT THE CITY OF PORTLAND WITH THEIR RESTRICTIONS ON BOUNDARIES.

Ms. Madrigal: ABSOLUTELY.

Marc Jolin: OKAY. SO THIS IS ANOTHER REPRESENTATION OF THE DOLLARS THAT ARE COMING IN, IN TERMS OF THE PROJECTED CITY GENERAL FUND THAT'S COMING, SOME GRANT FUNDING, LARGELY HUD RELATED THAT IS COMING OVER AND THEN THE COUNTY COMMITMENT TO THE OFFICE. SO IN TERMS OF LOOKING AT NEW SERVICE VERSUS EXISTING, THIS DOES REPRESENT BOTH ON THE CITY AND COUNTY SIDE RIGHT NOW THE PROPOSED BUDGETS ARE A SIGNIFICANT INCREASE IN THE GENERAL FUND THAT'S COMMITTED TO OUR HOMELESS SERVICES BROADLY. YOU CAN SEE IN THE PIE CHART IF YOU DO THE MATH, YOU'LL SEE THAT IT DOESN'T QUITE ADD UP TO \$10 MILLION OF NEW SERVICE ON BOTH SIDES.

THERE'S BEEN A LOT OF DISCUSSION ABOUT THE CITY AND THE COUNTY EACH COMMITTING THAT. THAT IS REALLY A FUNCTION OF THE FACT THAT NOT ALL OF THE NEW DOLLARS ARE COMING INTO THE JOINT OFFICE. THE PREVENTION RELATED SERVICES AS I MENTIONED EARLIER ARE GOING TO STAY AT DCHS AND I BELIEVE LIESL WILL SHARE PLANS, PROTECTION RESOURCES AND A COUPLE OF OTHER THINGS ARE GOING TO STAY WITH THE CITY.SO THE DOLLARS ARE THERE IN TERMS OF THE OVERALL EXPANSION. THIS IS THE PORTION THAT WOULD BE WITH THE JOINT OFFICE. AGAIN, SO IT'S ABOUT A 40% OF THE BUDGET THAT WILL BE NEW RESOURCES, NEW PROGRAM CAPACITY.

Commissioner Shiprack: MADAM CHAIR. JUST, YOU KNOW, JUST ONCE AGAIN I FEEL THAT ONE OF THE TREMENDOUS ASPECTS OF THIS EFFORT TOGETHER IS THAT WE HAVE SOME SUPER UTILIZERS HERE. WE KNOW THAT WE HAVE GROUPS THAT HAVE KIND OF ELUDED IDENTIFICATION FOR A LONG TIME AND IF WE SEE THIS AS TARGETED INVESTMENT WITH A TARGETED OUTCOME AND WE'RE DISCIPLINED ABOUT MEASURING OUR PROGRESS IN SOME WAY AND I'M NOT SURE ALL THESE PIECES HAVE FALLEN TOGETHER INTO A SATISFACTORY FRAMEWORK YET, THEN I THINK THAT WE ARE GOING TO BE MUCH MORE EFFECTIVE IN PROVIDING FOR THIS COMMUNITY OF NEED BUT LIKE YOU SAY WE DON'T KNOW IF THESE ARE RECENTLY UNEMPLOYED INTEL WORKERS LIVING, YOU KNOW, ALONGSIDE THE STREET. WE DON'T KNOW, YOU KNOW HAVE NEIGHBORS WHO ARE SURE THAT THESE ARE PEOPLE WHO HAVE BEEN PUT ON BUSES FROM CORRECTIONS FACILITIES IN COLORADO AND SENT TO PORTLAND.

I MEAN, THE MYTHOLOGY THAT IS DEVELOPING AROUND THIS PHENOMENON IS BEGINNING TO OUTPACE OUR ABILITY TO HANDLE THE GENUINE PROBLEM AND SO IS THIS REALLY SAD CLASS WAR THAT IS BEGINNING TO ACTUALLY PLAY OUT IN NEIGHBORHOODS WHERE PEOPLE ARE ANGRY AT CHURCHES WHO ARE PROVIDING FOR THE NEEDS OF HOMELESS PEOPLE BECAUSE THEY WANT THE HOMELESS PEOPLE OUT OF THEIR NEIGHBORHOOD. SO ANYWAY, I JUST -- I'M APPLAUDING YOUR WORK AND I'M LOOKING FORWARD TO HEARING MORE ABOUT IT.

Marc Jolin: AND THERE'S A BIG FOCUS ON GETTING BETTER DATA, GETTING MORE REGULAR DATA. WE'LL MOVE TO DOING AN ANNUAL POINT IN TIME REPORT, THAT'S ONE OF THE WAYS WE DO LEARN FROM PEOPLE BOTH IN SHELTER AND WHO ARE OUTSIDE WHERE DID YOU COME FROM, WHY DID YOU COME HERE? WHY DID YOU BECOME HOMELESS? WE HAVE AN OPPORTUNITY TO ASK THOSE KINDS OF QUESTIONS ASK WE'RE ALSO ON A MORE REGULAR BASIS THROUGH THE DATA FIELDS WE'RE COLLECTING ABLE TO GATHER BETTER REAL TIME INFORMATION ABOUT HOW WE'RE MAKING PROGRESS AND I'LL SHOW YOU A COUPLE OF THE SLIDES OF WHERE WE ARE THERE.

Chair Kafoury: I WAS GOING TO ASK. WE ARE ALREADY DOING A LOT. I MEAN, WE DON'T KNOW, OBVIOUSLY, EVERY SINGLE PERSON ON THE STREET BUT WE HAVE A PRETTY GOOD IDEA BECAUSE WE'VE BEEN DOING THIS WORK FOR SO LONG AND OUR PROVIDERS HAVE BEEN OUT THERE HAVING STRONG RELATIONSHIPS WITH PEOPLE AND I WAS HOPING YOU WERE GOING TO TALK ABOUT SOME OUTCOMES.

Marc Jolin: LET ME SHOW YOU SOME OUTCOMES. THIS IS THE DATA THAT WE DO HAVE AND AGAIN, WE CONTINUE TO REFINE OUR ABILITY TO COLLECT AND REPORT DATA BUT IN TERMS OF PERSONS SERVED LAST YEAR AND ALL OF FISCAL YEAR 2015 WE SERVED 23,449 PEOPLE WITH SOME FORM OF SHELTER, HOUSING PLACEMENT, HOUSING RETENTION, HOUSING PREVENTION SERVICES. THIS YEAR THROUGH THREE QUARTERS WE'RE ALREADY AT 22,742 PEOPLE. THIS IS WHAT OUR PROVIDERS ARE TELLING US AS WELL, THE NEED IS ENORMOUS AND BECAUSE BOTH THE CITY AND THE COUNTY MADE INCREASED INVESTMENTS LAST YEAR WE HAD ADDITIONAL RESOURCES FROM HUD, YOU MAY RECALL WE WON A GRANT LAST YEAR, WE WERE ABLE TO SERVE MORE PEOPLE. IN TERMS OF WHOM WE'RE SERVING, AS YOU KNOW, WITHIN A HOME FOR EVERYONE THERE'S A VERY STRONG COMMITMENT TO ADDRESSING RACIAL EQUITY SO WE'RE VERY ATTENTIVE TO HOW WE'RE DOING THERE, ABOUT 52% OF THOSE PEOPLE ARE MEMBERS OF COMMUNITY OF COLOR WHO ARE RECEIVING SERVICES. GO TO THE NEXT ONE.

Vice-Chair Smith: SO WE PUT \$15 MILLION MORE INTO THIS SYSTEM OVER EXISTING LAST YEAR FOR FISCAL YEAR 15.

Marc Jolin: THERE WAS FIVE FOR CAPITAL, 2.5 IN EXPANDED SERVICES, MILLION OF ADDITIONAL, THAT WENT TO ANNUALIZING THE FAMILY SHELTER AND I CAN GIVE YOU --

Vice-Chair Smith: SO HOW MUCH NEW MONEY DID WE PUT IN? IT SEEMS TO ME THAT ALL THE EXTRA MONEY THAT WE PUT IN HAS NOT SURPASSED THE NUMBER OF PEOPLE THAT THEY HAVE HELPED.

Marc Jolin: SO THIS IS AGAIN THE DIFFERENCE HERE IS -- I'M SORRY IT'S PROBABLY A LITTLE CONFUSING BUT F.Y.15 WAS THE WHOLE YEAR RIGHT OVER FOUR QUARTERS WE SERVED 23,000. IN JUST THREE QUARTERS THIS YEAR WE'VE ALREADY SERVED 97% OF THAT NUMBER SO WE'RE GOING TO FAR EXCEED THE NUMBER OF PEOPLE THIS YEAR WHO WE SERVE OVER LAST YEAR.

Vice-Chair Smith: THANK YOU.

Commissioner McKeel: CHAIR I HAVE A QUESTION. ARE THOSE UNDUPLICATED? THE 22,000?

Marc Jolin: YES.

Commissioner McKeel: AND THE OTHER QUESTION I HAVE IS COULD YOU -- AND I MEAN THIS MIGHT BE FOR LATER BUT WHO ARE ALL THE PARTNERS THAT YOU CONNECT WITH FOR THIS? DO WE TALK TO SCHOOLS? THERE'S A LOT OF HOMELESS STUDENTS IN OUR SCHOOLS. ARE THEY A PARTNER? IT JUST POPPED IN MY HEAD. I'M JUST CURIOUS BUT WHO ARE THE PARTNERS TO GET THIS DATA?

Marc Jolin: SO THIS IS DATA THAT'S FED IN BY ANYBODY WHO RECEIVES PUBLIC FUNDING TO DELIVER HOMELESS SERVICES, ALL THE FOLKS CURRENTLY CONTRACTED WITH DCHS TO DO HOMELESS SERVICES, THE FAMILY SYSTEM, THE YOUTH SYSTEM AND THEN EVERYBODY ON THE CITY SIDE, AS WELL. SOME OF THOSE PROVIDERS ARE SERVING HOMELESS FAMILIES WHO HAVE KIDS IN THE SCHOOLS AND SO THAT DATA IS SHOWING UP. THIS DATA IS LARGELY DRIVEN BY THE HUD DEFINITION OF HOMELESSNESS SO THAT'S A LIMITATION. SO IT'S NOT -- IN TERMS OF WHO WE SERVE IT'S NOT THAT BECAUSE ANYBODY WHO RECEIVED PREVENTION ASSISTANCE AND SO FORTH BUT SOME OF THE DEFINITIONAL ISSUES MAKE IT CHALLENGING AROUND THE DEPARTMENT OF EDUCATION COMPARISON DATA, FOR EXAMPLE. SO THAT'S A PIECE. BUT THE PROVIDERS WHO WORK WITH FAMILIES WHO HAVE KIDS IF THE SCHOOL SYSTEM ARE DEFINITELY PART OF THIS DATA, AS ARE SOME OF THE INTENSIVE STREET ENGAGEMENT PROGRAMS THAT ARE PARTNERING WITH PUBLIC SAFETY BUT IT'S NOT BY ANY MEANS A COMPLETE DATA SET IN TERMS OF ALL OF THE WAYS THAT DIFFERENT COMMUNITY PARTNERS ARE TOUCHING FOLKS

EXPERIENCING HOMELESSNESS. IT IS OUR DATA SYSTEM FOR THOSE PUBLICLY FUNDED HOMELESS SERVICE PROVIDERS.

Commissioner McKeel: SO IS THERE A WAY, THIS IS A LOT BUT IS THERE A WAY TO PARTNER UP MORE WITH THOSE? BECAUSE WE KNOW A LOT OF THE HOMELESS STUDENTS ARE, YOU KNOW, LIVING IN THEIR CARS, THEY'RE, YOU KNOW, SHARING HOMES WITH OTHER FOLKS. THEY'RE DOING WHAT THEY CAN DO TO HOUSE BUT IT JUST SEEMS TO ME LIKE THERE'S SOME NEWER POPULATIONS COMING INTO THE HOMELESS SPECTRUM AND HOW DO WE CAPTURE THAT?

Marc Jolin: IN TERMS OF SERVICES THE FAMILY SYSTEM DOES CURRENTLY SERVE PEOPLE WHO ARE DOUBLED UP IN JEOPARDY OF HOUSING THAT HOUSING. IN TERMS OF QUANTIFYING THAT POPULATION, OUR INTENT AND WE'RE WORKING THIS OUT RIGHT NOW IN OUR NEXT POINT IN TIME COUNT IS TO HAVE THE BEST POSSIBLE METHODOLOGY TO FIGURE OUT HOW BIG THAT POPULATION IS AND WHAT THE DEMOGRAPHICS OF THAT POPULATION ARE. WE HAVE SOME DATA BASED ON FOOD STAMP DATA AND SCHOOL DATA THAT GIVES US A GOOD INDICATION OF THE NUMBER OF FOLKS WHO ARE DOUBLED UP BUT IT'S PRETTY IMPERFECT. SO WE'RE BOTH WORKING ON MAKING SURE WE'RE GETTING SERVICES TO THOSE FOLKS AND DEVELOPING A BETTER UNDERSTANDING OF WHO'S IN THAT POPULATION AND WHAT THEIR SERVICE NEEDS ARE. SO LET'S GO. SO THIS AGAIN, THIS IS ONE SLICE ON THE DATA. THE GREEN BAR IS THE PERCENTAGE OF FOLKS IN THE HUD HOMELESS POPULATION SO FOLKS WHO ARE STAYING OUTSIDE IN SHELTER, TRANSITIONAL HOUSING, OF WHICH COMMUNITIES OF COLOR MAKE UP 34% OF THAT POPULATION. THE RED BAR SHOWS YOU THE PERCENTAGE IN FY 2014-15 OR FY 2015, OF THE POPULATION SERVED. IT'S A LITTLE OVER 50% WERE MEMBERS OF THE COMMUNITIES OF COLOR AND THIS YEAR AGAIN LOOKING THROUGH THREE QUARTERS WE'RE AT THE SAME POINT, 50% OF THE PEOPLE SERVED FROM COMMUNITIES OF COLOR AND, AS YOU CAN SEE, IN THE BROKEN OUT BAR GRAPHS, GENERALLY, THE SYSTEM IS SERVING COMMUNITIES OF COLOR AT OR ABOVE THEIR PRESENCE IN THE HUD HOMELESS POPULATION, RECOGNIZING AGAIN THAT THAT DEFINITION THAT WE HAVE IN OUR POINT IN TIME COUNT DOESN'T CAPTURE THE DOUBLED UP POPULATION WHICH WE DO KNOW IS DISPROPORTIONATELY PEOPLE OF COLOR. IT'S WHAT WE'RE SEEING RIGHT NOW IN OUR DATA. OKAY.

Marc Jolin: I MENTIONED AT THE BEGINNING THAT ONE OF THE PRIORITIES IS TO START TO MEET THE NEEDS OF WOMEN BROADLY, WOMEN FLEEING DOMESTIC VIOLENCE, CHRONICALLY HOMELESS WOMEN, WOMEN IN FAMILIES, THIS GIVES YOU A SENSE OF WHAT WE SEE IN THE POINT IN TIME COUNT IN TERMS OF POPULATION. IT'S A LITTLE BIT OVER 30% ARE WOMEN AND WHO WE'RE SERVING, LAST YEAR, 45% WERE WOMEN AND WE'RE UP A LITTLE BIT THIS YEAR. AND THIS GIVES YOU AGAIN A SLICE AND THIS IS HOPEFULLY SOME OF THE DATA COMMISSIONER THAT YOU'RE LOOKING FOR, HOW WE'RE DOING, IN

TERMS OF THE TOTAL POPULATION SERVED, YOU'VE ALREADY SEEN, WE'RE WELL AHEAD OF PACE IN TERMS OF THE NUMBER OF PEOPLE WE'RE SERVING AFTER THREE QUARTERS OF THE YEAR. WE'VE SEEN A GROWTH IN THE NUMBER OF PEOPLE IN EMERGENCY SHELTERS SO WE'RE ALREADY AT 114% AFTER THREE QUARTERS. SO WE'RE ABOVE THE NUMBER OF PEOPLE SERVED LAST YEAR. THAT'S A FUNCTION OF THE FACT THAT WE'VE OPENED SHELTER CAPACITY AND THERE'S TREMENDOUS DEMAND FOR IT. PEOPLE COME INTO THOSE BEDS AND UTILIZE ALL THE ADDITIONAL SHELTER CAPACITY WE'VE PROVIDED.

IN TERMS OF PREVENTIONS WE'RE A LITTLE BIT AHEAD ON THE NUMBER OF PEOPLE WE'RE SERVING WITH PREVENTION RESOURCES AGAINST LAST YEAR. ON THE PERMANENT HOUSING PLACEMENT SIDE WE'RE A LITTLE BIT BEHIND. THAT IS A REFLECTION OF WHAT WE'VE BEEN HEARING FROM OUR PROVIDERS, WHICH IS THAT IT IS TAKING LONGER TO FIND HOUSING, AND IT'S COSTING MORE TO GET PEOPLE INTO HOUSING. THIS DATA, THOUGH, WAS COLLECTED PRIOR TO THE INFUSION OF ADDITIONAL RENT ASSISTANCE DOLLARS THAT YOU SUPPORTED AND THAT WERE SUPPORTED ON THE CITY SIDE SO I EXPECT WE'RE GOING TO BE ABLE TO CATCH UP HERE BUT WE ARE MONITORING OUR PROGRESS AND THIS IS THE KIND OF DATA WE'LL BE ABLE TO PROVIDE YOU ON A REGULAR BASIS. SO CONVERSATIONS ABOUT -- LET'S MAKE IT A LITTLE BIT MORE TANGIBLE. WHAT HAVE WE BEEN DOING WITH THE NEW DOLLARS, THE NEW PROGRAMS THAT CAME INTO THE SYSTEM THIS PAST YEAR AND LET ME GIVE YOU SOME OF THE HIGHLIGHTS. SO THE FAMILY SHELTERS AS YOU KNOW ON THE EXPANDED -- LET'S TALK ABOUT FAMILIES FOR A MINUTE TO 130 PEOPLE.

IT'S NOW YEAR ROUND, 24/7 IN A BETTER FACILITY. WE ADDED ADDITIONAL HOUSING PLACEMENT WORKERS FROM CULTURALLY SPECIFIC PROVIDERS SERVING AFRICAN-AMERICANS AND THE ASIAN COMMUNITY AND WE PARTNERED WITH HOME FORWARD TO DEPLOY 200 SECTION EIGHT HOMELESS VOUCHERS. THEY'RE NOT ALL LEASED UP YET BUT FOLKS HAVE THEM IN HAND AND ARE WORKING TO FIND HOUSING. ABOUT 66% OF THE PEOPLE IN THE HOMELESS FAMILY SYSTEM OF CARE ARE PEOPLE OF COLOR AND THEIR RETENTION RATES ARE REALLY HIGH.

Marc Jolin: THEY'RE AVERAGING 90% HOUSING RETENTION AT 12 MONTHS. SO THAT'S REALLY EXCEPTIONAL. WITH THE NEW FUNDING THAT WE'RE TALKING ABOUT, SOME OF THE THINGS WE EXPECT TO DO IS TO FURTHER EXPAND THAT HOMELESS FAMILY SYSTEM OF CARE WITH ADDITIONAL RENT ASSISTANCE, TO EXPAND EMPLOYMENT RELATED SERVICES, ONE PROGRAM SPECIFICALLY LOOKING AT THE TANF PROGRAM AND FAMILIES THAT ARE IN THAT PROGRAM, AND THEN A PROGRAM THAT WILL CONNECT FAMILIES THAT ARE PARTICIPATING IN PARENTING TYPES OF PROGRAMS, LARGELY OUR CULTURALLY SPECIFIC PROVIDERS WITH JOB TRAINING SKILLS AND DIRECT PLACEMENT INTO EMPLOYMENT. WE'LL ALSO BE LOOKING AT SUPPORTING

THE CULTURALLY SPECIFIC PROVIDERS WHO I MENTIONED BEFORE, SEI AND URBAN LEAGUE, THE GRANT THEY GOT FROM HEAD, MAKING SURE THEY HAVE THE RESOURCES THEY NEED FOR THAT AND WE'LL ALSO EXPAND SHELTER DIVERSION FOR THE FAMILY SYSTEM.

ON THE SINGLE SIDE, WE EXPANDED YEAR ROUND SHELTER BEDS FOR WOMEN. SO ADDED BOTH LONG TERM MORE THAN 100 BEDS AND THE TWO WITH ANOTHER 150 BEDS OF CAPACITY. WE WILL CONTINUE THAT CAPACITY. WE CREATED A NEW MENTAL HEALTH STREET OUTREACH TEAM AND HOUSING PLACEMENT TEAM WITH PARTNERSHIPS FROM CULTURALLY SPECIFIC PROVIDERS SERVING AFRICAN-AMERICANS AND THE NATIVE AMERICAN COMMUNITY. AS I MENTIONED BEFORE THE CITY INVESTED IN THIS PROGRAM, THEY WILL COME OVER IN A NEW CULTURALLY SPECIFIC HOUSING PLACEMENT PROGRAM TARGETED TO AFRICAN-AMERICAN ADULTS AND WE ALSO EXPANDED ACCESS TO LONG-TERM DISABILITY BENEFITS THROUGH ONE OF OUR COMMUNITY PARTNERS. SO GOING FORWARD, IN TERMS OF THE SINGLE SYSTEM, WE ARE PLANNING TO ADD A SUBSTANTIAL AMOUNT OF OUTREACH CAPACITY TO GET FOLKS WHO ARE CURRENTLY IN SHELTER OR SLEEPING OUTSIDE INTO PERMANENT HOUSING.

IN THE EAST COUNTY, WE MADE AN INVESTMENT THIS YEAR AND GRESHAM JUST ROLLED OUT TWO NEW PROGRAMS, ONE IS A JOB READINESS PROGRAM SIMILAR TO CLEAN AND SAFE AND THE OTHER IS A NEW STAFF POSITION THAT GRESHAM HAS TO SPECIFICALLY OVERSEE HOMELESS SERVICES. THEY HAVE NOW CONVENED A TASK FORCE IN GRESHAM AND THEY'RE ALSO PART OF THE EAST COUNTY CARING COMMUNITIES INITIATIVE SO GOING FORWARD INTO THE NEW REVENUE, WHAT WE'RE EXPECTING IS TO SEE SOME RECOMMENDATIONS FROM THOSE BODIES ABOUT WHAT THEY WOULD LIKE TO SEE AS THE NEXT LEVEL OF INVESTMENT IN GRESHAM AND WE'LL HAVE RESOURCES BOTH ON THE SHELTER SIDE AND THE RAPID REHOUSING SIDE TO SUPPORT THOSE ASKS WHEN THEY COME. I THINK IT'S PROBABLY -- I JUST SHARE WITH YOU A LITTLE BIT, IN TERMS OF THAT 22,000 NUMBER AND WHO WE'RE SEEING. SO WE'VE SERVED OVER 10,000 PEOPLE WHO HAVE DISABILITIES OR SPECIAL NEEDS WITHIN THAT, OVER 3,000 PEOPLE WHO ARE CHRONICALLY HOMELESS, OVER 2,000 PEOPLE WHO ARE VETERANS,

Marc Jolin: SO THESE ARE REAL PEOPLE, REAL FOLKS IN OUR COMMUNITY WHO ARE BENEFITING FROM THESE SERVICES BY THE THOUSANDS. GETTING SOME OF THE SUPPORTS THAT THEY NEED. SO SHIFTING OVER TO THE YOUTH SYSTEM, LAST YEAR WITH THE NEW RESOURCES WE CREATED CAPACITY TO PROVIDE PERMANENT HOUSING TO YOUTH AND WE TARGETED RESOURCES TO PREGNANT AND PARENTING TEENS. TO DATE, THE RENT ASSISTANCE PROGRAM AND HOUSING PROGRAM HAS SERVED 92 YOUTH, PLACED 55 IN HOUSING, DONE 12 EVICTION PREVENTIONS, 77% OF THOSE YOUTH WERE YOUTH OF COLOR AND THE PARENTING TEEN PROGRAM HAS SERVED 51 YOUTH ALREADY TO DATE, AND 69% OF THOSE ARE PEOPLE OF COLOR. SO THE

PLAN WITH THE NEW FUNDING IS TO EXPAND THOSE INVESTMENTS IN THE SYSTEM AND ALLOW THEM TO DO MORE OF THAT REALLY TREMENDOUS WORK. ON THE DOMESTIC VIOLENCE SIDE, THAT SYSTEM HAS REALLY FOCUSED ON IMPLEMENTING COORDINATED ACCESS. THEY'VE GOT ALL OF THEIR PROVIDERS NOW IN THAT NETWORK, 80% OF THE PEOPLE WHO THEY'RE SERVING IN THAT SYSTEM ARE HISTORICALLY MARGINALIZED COMMUNITIES. THAT SYSTEM WAS ABLE TO HOUSE 218 PEOPLE LAST YEAR. TO DATE THEY'VE ALREADY HOW FAR 210 PEOPLE THROUGH THREE QUARTERS SO THEY'RE AHEAD OF PACE AND THEY'VE ACTUALLY MORE THAN DOUBLED THE NUMBER OF HISPANIC LATINO HOUSEHOLDS THAT THEY'VE BEEN ABLE TO HOUSE OVER THE LAST YEAR.

SO AND THEN FINALLY TURNING TO VETERANS. AS YOU KNOW, THERE WAS A BIG PUSH THIS YEAR TO EXPAND SERVICES INTO THE VETERANS SYSTEM. SO WE CREATED NEW DEDICATED SHELTER CAPACITY FOR OUR VETERANS, WE CREATED HOUSING SPECIALISTS TO HELP VETERANS WHO AREN'T ELIGIBLE FOR V.A. HOUSING SERVICES. WE EXPANDED THE FLEXIBLE RENT ASSISTANCE POOL TO HELP BOTH PEOPLE WHO ARE NOT ELIGIBLE FOR V.A. SERVICES OR WHOSE RESOURCES WERE RUNNING OUT TO MAKE SURE THAT THEY DIDN'T LOSE THEIR HOUSING. WE CREATED A LANDLORD RECRUITMENT TEAM TO HELP FIND PRIVATE LANDLORDS WHO WOULD DEDICATE HOUSING UNITS TO VETERANS AND AS I MENTIONED THAT EFFORT HAS MEANT WE'VE SERVED OVER 2,000 VETERANS ALREADY IN THE FISCAL YEAR. THE INTENTION AND THE BUDGET ALLOWS FOR US TO CONTINUE ALL OF THOSE INVESTMENTS AND I SHOULD SAY THAT ALL OF THE THINGS THAT I DESCRIBED AS HAVING BEEN THIS YEAR'S INVESTMENTS WILL CONTINUE. WE ARE COMING INTO THIS YEAR GOING TO MASTER LEASE 32 STUDIO APARTMENTS FOR VOUCHER HOLDING VETERANS, EXPAND THE NUMBER OF DEDICATED SHELTER BEDS FOR VETERANS, CREATE SOME NEW LONG-TERM RENTAL SUBSIDIES FOR VETS WHO ARE NOT ELIGIBLE FOR VASH AND EXPANDING EVICTION PREVENTION RESOURCES. WE HAVE LOTS OF VETERANS WHO HAVE GRANTS OF SUPPORT. NOT ALL OF THEM ARE ABLE TO TRANSITION TO PAYING THEIR OWN RENT IN TIME AND SO WE WANT TO MAKE SURE WE HAVE RESOURCES FOR THEM, AND IT'S PROBABLY WORTH SHARING IF YOU DON'T KNOW ALREADY THAT WE WERE ASKED AS A COMMUNITY BECAUSE WE'VE BEEN SO SUCCESSFUL WE'RE ALMOST AT 100% UTILIZATION.

Marc Jolin: WE'RE HOPEFUL THAT WE'LL GET THE VOUCHERS WITH THE EXPANDED FLEXIBLE RENT ASSISTANCE DOLLARS WE HAVE. AND SO THAT IS SOME OF WHAT WE'VE BEEN DOING, AND IT'S A LOT. AND I'VE RACED THROUGH THIS BUT I AM HAPPY TO COME BACK TO YOU WITH THE EXCEL SPREADSHEET AND THE SPECIFIC PROGRAMS AND THE SPECIFIC OUTCOMES RELATED TO THOSE THINGS BUT THERE IS IN THIS MOMENT OF ENORMOUS URGENCY REALLY A LOT OF EXCELLENT WORK GOING ON IN OUR COMMUNITY THROUGH OUR PROVIDERS, AND IT'S POSSIBLE BECAUSE OF THE FUNDING THAT YOU HAVE ALL MADE AVAILABLE.

Vice-Chair Smith: MADAM CHAIR, I JUST WANT TO SAY THANK YOU FOR THIS PRESENTATION. IT IS A LOT TO ABSORB, AND IT'S SO MUCH. A COUPLE OF THINGS. IN THIS NEW \$11.1 MILLION OF NEW INVESTMENT WHERE IN HERE DO YOU EXPAND OR OFFER THOSE FOLKS WHO ARE ON THE RYAN WHITE DOLLARS FOR HIV AND AIDS HOUSING TO EXPAND THEIR OPPORTUNITIES AS WELL BECAUSE SENIORS I BELIEVE THEY'RE PROBABLY ONE OF THE MOST VULNERABLE, YOU KNOW, COMMUNITIES HERE AND RIGHT NOW IN OUR PROJECT INDEPENDENCE THERE ARE LIKE 140 ON THE WAITING LIST SO THAT KNOWING THAT THE PLAN IS TO TAKE 10 NEW PEOPLE A MONTH OVER THE COURSE OF 12 MONTHS IS A LONG TIME AND SENIORS LIVE LONGER WHEN THEY'RE IN THEIR OWN SURROUNDINGS. SO I'M TRYING TO FIGURE OUT HOW DO WE MAKE SURE THAT THIS NEW INVESTMENT, THAT IT ALSO HAS AN IMPACT, YOU KNOW, FOR SENIORS AND FOR SENIORS WHO ARE COUCH SURFING AND, YOU KNOW, WE DON'T KNOW EXACTLY WHAT THEY'RE DOING BUT THEY NEED SOME SERVICES, TOO.

Marc Jolin: SO IN THE VERY SHORT TERM WE CAN TAKE SOME OF THESE RENT ASSISTANCE DOLLARS AND COMMIT THEM. THERE'S A PROGRAM ALREADY IN PLACE THAT'S AN EMERGENCY POOL AND I WOULD LOVE TO COME TALK TO YOU MORE ABOUT SOME OF THE MORE SPECIFIC PLACES YOU SEE A NEED BECAUSE WE DO HAVE AN OPPORTUNITY. WE DO HAVE RECOMMENDATIONS WHERE A GOOD AMOUNT OF THIS RESOURCE WOULD GO AND THERE'S UNALLOCATED RESOURCES WHERE WE CAN WORK TO REFINE THE TARGETS THAT WE SET.

Vice-Chair Smith: IN TERMS OF OUR SENIOR AND VETERAN DISABLE SERVICES, THAT'S WHAT WE DO FOR DIRECT SERVICES, THAT WE DO PRETTY WELL, AND I THINK KIND OF PUTTING THAT OUT TO THE SENIOR CENTERS SO THAT THE FOLKS WHO COME THERE, THAT THEY KNOW THERE'S SOME OPPORTUNITY TO GET ADDITIONAL RESOURCES TO HELP AND I APPRECIATE IT. THANK YOU.

Commissioner McKeel: THANK YOU. THANK YOU FOR ALL OF THIS AND ALL THE WORK THAT FAR DOING. I'M HAPPY TO SEE THE VETERANS INCLUDED THERE BAH I -- BECAUSE I WAS GETTING NERVOUS. AND ALSO MARK COULD YOU TALK A LITTLE BIT ABOUT THE REGIONAL SOLUTIONS PROJECT THAT IS GOING ON ALONG THE SPRING WATER TRAIL? BECAUSE I KNOW THOSE COLLABORATIVES ARE VERY EFFECTIVE. I JUST FINISHED WORKING ON ONE FOR THE SHORT-TERM CONGESTION ON THE HISTORIC COLUMBIA RIVER HIGHWAY AND I KNOW THEY'RE FORMING ONE AROUND THE SPRINGWATER CORRIDOR AND WORKING ON A PRETTY SHORT TIMELINE SO COULD YOU TALK ABOUT THAT EFFORT A LITTLE BIT?

Marc Jolin: YES. ACTUALLY, IT'S EXCITING BECAUSE WE'RE OFTEN ASKED WHAT ARE THE REGIONAL STRATEGIES TO ADDRESSING HOMELESSNESS AND WE DON'T OFTEN HAVE GREAT ANSWERS FOR THAT AND THIS IS AN OPPORTUNITY

TO START TO MODEL I THINK WHAT A REGIONAL CONVERSATION CAN LOOK LIKE. IT'S FOCUSED ON THE SPRINGWATER CORRIDOR. THERE ARE HUNDREDS OF FOLKS WHO HAVE BEEN CAMPING ON THE CORRIDOR. BY ITSELF THE IDEA OF HAVING PEOPLE CAMPING IN THE CORRIDOR IS NOT NEW BUT THE DYNAMIC HAS DEFINITELY CHANGED. IT'S MUCH MORE CONCENTRATED IN SOME HIGH-IMPACT AREAS AND SO IT'S CREATED A NUMBER OF CONCERNS BOTH HEALTH CONCERNS FOR THE FOLKS WHO ARE STAYING OUT THERE, AND THEN FOR THE COMMUNITY THAT'S BEING IMPACTED, THERE HAVE BEEN SOME CRIMINAL ACTIVITIES THAT HAVE A LAW ENFORCEMENT DIMENSION,

THERE'S THE HUMAN SERVICES NEEDS OF THE PEOPLE WHO ARE OUT THERE AND SO THE COLLABORATION IS COMING AROUND BOTH OF THOSE PARTS OF THE ISSUES SO BRINGING LAW ENFORCEMENT FROM MULTIPLE JURISDICTIONS TO THE TABLE, ALSO BRINGING HUMAN SERVICES FROM MULTIPLE JURISDICTIONS AND I SAY THAT AS PORTLAND, GRESHAM, CLACKAMAS COUNTY, MULTNOMAH COUNTY, TO THE TABLE TO DISCUSS HOW CAN WE NOT JUST PUSH PEOPLE FROM HERE TO THERE, HOW CAN WE FROM A PUBLIC SAFETY STANDPOINT ADDRESS WHAT'S GOING ON COLLECTIVELY AND THEN HOW CAN WE BOTH IDENTIFY AND MEET THE SOCIAL SERVICE NEEDS OF THE PEOPLE WHO ARE OUT THERE? AND WE RECOGNIZE, FOR EXAMPLE, THAT WE DON'T HAVE SHELTER CAPACITY IN THAT PART OF TOWN FOR MANY OF THOSE FOLKS. WE DON'T KNOW NECESSARILY GET THE KINDS OF SERVICES OUT, TREATMENT SERVICES, OUTREACH SERVICES TO THAT AREA THAT WE WOULD LIKE TO. THIS IS AN OPPORTUNITY TO DEVELOP A WORK PLAN, TARGETED TO THAT GEOGRAPHIC AREA AND HOPEFULLY, MODEL HOW WE CAN DO THIS INTERJURISDICTIONAL REGIONAL RESPONSE GOING FORWARD.

Commissioner McKeel: AND WHEN THEY WORK ON THE SHORT-TERM SOLUTION LIKE THEY'RE STARTING WITH, IT LEADS TO LONGER-TERM SOLUTIONS, TOO, BUT THEY'RE TRYING TO IMPACT SOMETHING, THE ISSUE BEFORE THE SUMMER REALLY GETS GOING. AND SO THE STRENGTH OF IT I THINK IS HAVING ALL THE PEOPLE SIT AT THE TABLE AND TALK ABOUT WHAT ARE THE SHORT-TERM SOLUTIONS AND WHAT CAN WE BRING TO IT, EACH PARTNER THAT'S SITTING AT THE TABLE? AND THEN WITH OURS WE SIGNED A DECLARATION OF COOPERATION FROM EACH OF THE ENTITIES THAT ARE THERE SO IT'S A LITTLE MORE FORMALIZED THAN JUST SITTING AROUND THE TABLE TALKING.

Marc Jolin: I THINK THAT'S RIGHT AND IT KICKED OFF LAST WEEK SO I THINK THE MEETINGS ARE GOING TO BE WEEKLY, THE TIMELINE IS SHORT. THERE'S AN URGENT NEED OUT THERE AS ANYONE WHO'S GONE OUT THERE KNOWS. I THINK PEOPLE ARE FOCUSED ON CREATING SOME SOLUTIONS QUICKLY.

Commissioner McKeel: AND THE REGIONAL SOLUTIONS PROJECT ARE A DIRECTIVE OUT OF THE GOVERNOR'S OFFICE. SO THEY COME FROM THAT POINT OF VIEW. THANK YOU VERY MUCH.

Marc Jolin: I THINK THAT'S AN IMPORTANT EFFORT AND I WANTED TO GET THAT OUT THERE.

Chair Kafoury: THANK YOU FOR BRINGING THAT UP, AS WELL. ANY OTHER QUESTIONS OR COMMENTS? WOW. THAT WAS PRETTY IMPRESSIVE THERE, MARK.

Marc Jolin: I'LL LOOK FORWARD TO FOLLOWING UP WITH YOU ON THE ADDITIONAL ITEMS AND THANK YOU.

Chair Kafoury: THANK YOU. AND SO THAT IS ALL WE HAVE FOR THIS MORNING. WE WILL RESUME HERE AT 1:45 WITH ALL OF OUR NON-D. FRIENDS. SO PLEASE COME BACK BECAUSE THERE IS MORE IN STORE FOR YOU! [GAVEL]

**ADJOURNMENT – 11:39 am**

ALL RIGHT. HAVING NO FURTHER BUSINESS, WE ARE ADJOURNED.

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Submitted by:

Lynda J. Grow, Board Clerk and  
Marina Baker, Assistant Board Clerk  
Board of County Commissioners  
Multnomah County, Oregon