

**Minutes of the Board of Commissioners  
Multnomah Building, Board Room 100  
501 SE Hawthorne Blvd., Portland, Oregon  
Tuesday, November 6, 2018**

**BOARD BRIEFING**

Chair Deborah Kafoury called the meeting to order at 10:11 a.m. Vice-Chair Lori Stegmann and Commissioners Jessica Vega Pederson present. Commissioner Sharon Meieran arrived at 10:16 am. Commissioner Loretta Smith was excused.

Also attending Taja Nelson, Assistant Board Clerk.

**B.1 Briefing on Appointing the Board of County Commissioners as the Multnomah County Board of Health. Presenters: Rachael Banks and Bernadette Nunley.**

Chair Kafoury: GOOD MORNING. WELCOME TO MULTNOMAH COUNTY. IT'S JUST ANOTHER DAY THE MULTNOMAH COUNTY. [LAUGHTER] JUST WORKING HARD. OH, WAIT! IT'S ELECTION DAY. DON'T FORGET TO VOTE, PEOPLE OUT THERE IN TV LAND AND IN THE AUDIENCE. ALL RIGHT. WE HAVE OUR FIRST PRESENTATION THIS MORNING IS FROM THE HEALTH DEPARTMENT. COME ON UP, RACHAEL BANKS AND BERNADETTE NUNLEY.

Rachel Banks: SO GOOD MORNING, THANK YOU, CHAIR KAFOURY, GOOD MORNING, COMMISSIONERS. I'M RACHAEL BANKS YOUR PUBLIC HEALTH DIRECTOR. WE ME IS BERNADETTE NUNLEY. WE'RE GOING TO BE SHARING WITH YOU ALL TODAY AN ORIENTATION TO THE ROLE OF THE BOARD OF HEALTH. I'M SUPEREXCITED AN WILL TRY TO CONTAIN SOME OF THAT EXCITEMENT HERE JUST TO BE TALKING ABOUT THE ROLE OF THE BOARD OF HEALTH IT'S IMPORTANT AND YOUR UNIQUE LEADERSHIP OPPORTUNITY AS THE GOVERNING BORED FOR THE LOCAL PUBLIC HEALTH AUTHORITY.

I'LL SHARE WITH YOU ALL AN OVERVIEW OF THE PUBLIC HEALTH SYSTEM INCLUDING OUR CURRENT CHALLENGES AND PAST SUCCESSES THEN MOVE ON TO SHARING SOME RESEARCH THAT WE HAVE DONE WITH OTHER JURISDICTIONS ACROSS THE NATION AND SOME LOCALLY IN THE COUNTY BEFORE SHARING A FRAMEWORK TO PROPOSE AS A WAY FOR US TO MOVE FORWARD TOGETHER AS A LOCAL PUBLIC HEALTH AUTHORITY AND YOU ALL AS GOVERNING BOARD FOR THE PUBLIC HEALTH AUTHORITY. AS I WAS THINKING ABOUT PREPARING FOR THIS PRESENTATION AND JUST REALLY THE IMPORTANCE OF THE BOARD OF HEALTH, I WAS REFLECTING ON HOW I CAME TO THE WORK IN PUBLIC HEALTH, AND SO I WOULD LOVE TO SHARE A PERSONAL STORY. SOME FOLKS MAY KNOW THAT I'M FROM PORTLAND, BORN AND RAISED HERE AND NURTURED AND EDUCATED IN THE LOCAL

BLACK COMMUNITY IN NORTHEAST PORTLAND DISTRICT 2. GOT TO SEE AND EXPERIENCE FIRSTHAND BOTH THE BRILLIANCE AND RESILIENCE AND THE THRIVING NATURE OF COMMUNITIES AND ALSO THE SYSTEMIC NEGLECT AND THE WAY SYSTEMS WERE CONSTRUCTED IN A WAY THAT DIDN'T ALLOW OUR FULL OPPORTUNITY TO THRIVE. FROM THERE HAD THE OPPORTUNITY TO GO ON TO A PRIVATE COLLEGE, VERY WELL FUNDED, A SYSTEM THAT WAS DESIGNED FOR MAXIMUM EDUCATIONAL OUT COMES, AND ENDED UP WITH A PSYCHOLOGY DEGREE. WENT ON TO WORK IN THE STATE MENTAL HEALTH HOSPITAL THERE AND TOOK A TRAINING IN HIV PREVENTION, THAT JUST ROCKED MY WORLD AND TOTALLY CHANGED THE COURSE OF MY CAREER BECAUSE WHOEVER THE TRAINER WAS AT THAT TIME CAME AT IT FROM A PUBLIC HEALTH AND JUSTICE APPROACH. I LEFT FEELING LIKE, WHOA, SOMETHING HAS TO BE DONE.

Rachel Banks: WHAT ARE THE DECISION MANGERS DOING, WHAT ARE THE HEALTH OFFICIALS DOING AND WHAT ARE FOLKS IN THE HEALTH SYSTEM DOING TO ALLOW THIS EPIDEMIC TO SPREAD? THEY TAUGHT US ABOUT THE UNNECESSARY SPREAD OF HIV BECAUSE OF THE STIGMA, BECAUSE OF RACISM, BECAUSE OF THE HOMOPHOBIA THAT WAS THERE AND JUST THE NEGLECT THAT THE SYSTEM HAD REALLY SHOWED FOR STOPPING THAT SPREAD OF THE DISEASE. THEY TALKED ABOUT THE DATA AND HOW IT DIDN'T MATCH THE STORY THAT I HAD HEARD, THAT THE DISPARITIES AT THAT TIME AFRICAN-AMERICAN WOMEN WERE THE FASTEST GROWING GROUP OF FOLKS WITH HIV. WAS LIKE, WHERE IS THE MESSAGING? HOW COME PEOPLE ARE NOT TALKING ABOUT THIS? HOW CAN THE DATA BE SO DIFFERENT THAN PUBLIC PERCEPTION. AT THAT POINT I KNEW I WANTED TO DO SOMETHING IN PUBLIC HEALTH AND I DIDN'T CALL IT THOSE WORDS. I DIDN'T KNOW IT WAS THERE BUT KNEW THERE WAS SOMETHING IN THIS HEALTH SPACE THAT MATCHES JUSTICE AND HEALTH AND SOUND SCIENCE WITH ENGAGING FOLKS WHO DO THE WORK. I SO THE OUT TO START IN HIV PREVENTION AT MULTNOMAH COUNTY AND THAT IS EXACTLY THE APPROACH AT MULTNOMAH COUNTY THAT PUBLIC HEALTH TAKES. LOOK AT THE DATA. LOOK AT THAT COMMUNITY WITH MAKE A DECISION THAT WE'RE FOR THE GOING TO STAND FOR THIS.

WE'RE GOING TO TACKLE THESE BIG PROBLEMS THEN BRING IN THE PEOPLE WHO HAVE THAT LIVED EXPERIENCE AND KNOW HOW TO WORK WITHIN COMMUNITIES TO HELP SOLVE THAT. SO THAT'S WHAT ENTICED ME TO PUBLIC HEALTH WORK, THE SAME THING THAT DRIVES ME TODAY AND WHY I'M SO EXCITED TO BE WITH YOU TALKING ABOUT THE BOARD OF HEALTH WHICH ON THAT META LEVEL HAS THE OPPORTUNITY TO MAKE DECISIONS TO DEMAND A BETTER HEALTH FUTURE, SET A BROAD HEALTH VISION, AND NOT STAND FOR EQUITY AND WITH YOU AS COURAGEOUS LEADERSHIP I KNOW WE'RE GOING TO DO GREAT THINGS. PUBLIC HEALTH. AFTER WORKING AT HIV PREVENTION I HAVE HAD THE BLESSING TO WORK IN A VARIETY OF AREAS IN PUBLIC HEALTH, AND WHAT PUBLIC HEALTH IS

GENERALLY IS ENSURING THAT THE ENTIRE POPULATION HAS THE OPPORTUNITY TO BE HEALTHY. THIS IS SUPPORTIVE BUT DIFFERENT THAN HEALTH CARE, WHICH A LOT OF PEOPLE ARE FAMILIAR WITH. IT'S REALLY LOOKING AT CREATING CONDITIONS FOR FOLKS TO BE HEALTHY. THOSE CONDITIONS ARE REALLY BASED ON WHERE YOU LIVE AND THE OPPORTUNITIES THAT YOU HAVE AND THOSE THINGS ARE BASED ON HOW WE CAN CONSTRUCT POLICIES AND PRACTICES AND SYSTEMS LARGELY.

Rachel Banks: SO IT HELPS TO EXPLAIN BECAUSE WE FOCUS ON NOT JUST THE INDIVIDUAL IN HEALTH CARE AND BECAUSE WE KNOW WHAT MAKES PEOPLE HEALTHY IS LARGELY BASED ON WHERE YOU LIVE AND OPPORTUNITIES THAT YOU HAVE TO BE HEALTHY AND THRIVE, IT HELPS EXPLAIN WHY THERE'S THIS FACTOR THAN DOESN'T SEEM RIGHT WHERE THE UNITED STATES SPENDS MORE ON HEALTH CARE THAN ANY OTHER NATION BUT WE'RE NOT GETTING THE BEST HEALTH OUT COMES. IT SPEAKS TO APPROACH AND HOW WE'RE NURTURING OUR COMMUNITIES AND THE ROLE OF PUBLIC HEALTH. SO -- IN PUBLIC HEALTH THE PATIENT IS OUR ENTIRE POPULATION. SOME OF THE BEST TOOLS WE HAVE AND MOST COST EFFECTIVE TOOLS ARE TO USE HEALTH POLICY AND SYSTEMS LEVEL APPROACHES WHICH WE'LL TALK MORE ABOUT. FOR EXAMPLE, ON THE SIDE YOU'LL SEE A NUMBER OF DIFFERENT THINGS. ONE IS SEATBELTS. SEATBELT LAWS AND HELMET LAWS HAVE DONE MORE TO PROTECT THE HEALTH OF -- HOW DO I SAY THIS? HAVE DONE MORE TO STOP UNNECESSARY ACCIDENTS AND INJURIES. WHEN YOU LOOK AT SOMETHING LIKE LEAD, THE BEST STRATEGIES THERE ARE THINGS LIKE UNLEADED GAS. PAINT DOESN'T HAVE LEAD IN IT. THOSE STRATEGIES CAN HIT THE MOST AMOUNT OF PEOPLE AND HAVE A MAJOR IMPACT THERE. THEN OF COURSE TOBACCO.

YOU ALL HAVE DONE A TON OF WORK IN TOBACCO THAT HAS DONE NOTHING SHORT THAN SAVE LIVES AND STOP THE SPREAD OF DISEASE. SO TO GET A LITTLE BIT MORE TECHNICAL ABOUT PUBLIC HEALTH, THIS IS THE OREGON STATUTE, WE ARE GOVERNED BY OREGON STATUTE TO DO THINGS LIKE STOP THE SPREAD OF DISEASE, CONTROL DISEASE, WORK WITH FAMILIES, PARENTS AND CHILDREN, DO A VARIETY OF STRATEGIES IN THE ENVIRONMENTAL HEALTH REALM, COLLECT DATA AND SURVEILLANCE AND OTHER HEALTH INFORMATION IN REPORTING. HERE LOCALLY OUR PUBLIC HEALTH WORK IS STRUCTURED IN THE PUBLIC HEALTH DIVISION COMPARED NATIONALLY THAT'S THE WORK OF HEALTH DEPARTMENTS ACROSS THE NATION. THE BOARD OF HEALTH IS THE GOVERNING BOARD FOR THE LOCAL PUBLIC HEALTH AUTHORITY AND BERNADETTE WILL TALK TO YOU MORE ABOUT THAT. SOME OF THE WAYS THE BOARD OF HEALTH CAN SET THAT OUT IS TO BE SETTING A HEALTH POLICY VISION TO ADDRESS THE LEADING CAUSES OF HARM. SO FOCUSING ON THE REALLY BIG ISSUES, SETTING SYSTEM-WIDE POLICY GOALS AND INFLUENCING OTHER AGENCIES AND JURISDICTIONS TO COME TOGETHER IN TACKLING BIG PROBLEMS THAT

TAKE A VARIETY OF DIFFERENT FOLKS TO SOLVE. WE HAVE BUILT A GREAT PUBLIC HEALTH SYSTEM. A LITTLE HISTORY, IN THE STORY OF PUBLIC HEALTH STARTS IN THE MID 1800S WITH GERM THEORY, LOOKING AT THE SPREAD OF DISEASE. IT CAME ABOUT WHEN WE FIGURED OUT THINGS LIKE CLEAN WATER, UNSPOILED FOOD, ADEQUATE HOUSING CONDITIONS, WERE SOME OF THE BEST WAYS TO STOP THE TOP KILLERS FROM SPREADING. REALLY GETTING TO THOSE CONDITIONS THAT PREVENT SPREAD OF DISEASE IN THAT SPACE. ALMOST ALL OUR GOVERNMENT AL PUBLIC HEALTH INFRASTRUCTURE IS BUILT AROUND THE MODEL OF ENSURING THE CONDITIONS TO CONTROL THE SPREAD OF DISEASE.

Rachel Banks: WE HAVE -- IT HAS WORKED REALLY WELL. SO WELL SOME OF THE THINGS THAT USED TO BE IN THE PUBLIC HEALTH SPHERE ARE LIKE CLEAN WATER AND SEWER ARE JUST PART OF OUR PUBLIC WORKS SYSTEM AND CHILDREN ARE MOST PEOPLE ARE VACCINATED AS CHILDREN, THE SORT OF SYSTEMS WHERE THAT HAPPENS. HEALTH CONDITIONS WE ARE FACING RIGHT NOW ARE COMPLEX. THEY ARE CHRONIC DISEASES, THINGS LIKE INJURIES, AND THOSE ARE THINGS THAT WE CAN'T VACCINATE OUR WAY OUT OF. THEY ARE BASED ON A VARIETY OF FACTORS INCLUDING DISCRIMINATION AND ACCESS TO RESOURCES AND WE CAN DO SOMETHING ABOUT THEM BUT THEY TAKE A DIFFERENT SORT OF APPROACH STEEPED IN PARTNERSHIP, SURVEILLANCE AND HAVING GREAT DATA AS WELL AS POLICY AND SYSTEMS LEVEL CHANGES. REALLY, YOU KNOW, WE HAVE LEARNED FROM HIV PREVENTION AND EBOLA AND SARS AND SOME OF THOSE THINGS THAT WE NEED TO MAINTAIN THE ELEMENTS THAT ARE SUCCESSFUL IN THE PUBLIC HEALTH SYSTEM BUT ALSO BE REALLY GOOD AT USING THE TOOLS THAT ARE GOING TO ADDRESS THE SORT OF CHALLENGES THAT WE'RE HAVING TODAY. SO REALLY TO UNDERSTAND HOW OTHER FOLKS WERE TACKLING THE MODERN DAY PUBLIC HEALTH CHALLENGES WE HAVE DONE RESEARCH WITH A VARIETY OF CITIES AND JURISDICTIONS ACROSS THE NATION.

IT'S NOT EXHAUSTIVE LIST BUT WE TALKED TO 14 PEER LOCAL PUBLIC HEALTH JURISDICTIONS, TWO COMMUNITY HEALTH CENTERS AND ONCE AGAIN IN THE STATE OF OREGON AND THROUGHOUT. WE TOOK AWAY KEY THEMES FROM THEM. THERE ARE DIFFERENCES IN TERMS OF HOW JURISDICTIONS ARE STRUCTURED ESPECIALLY WHEN IT COMES TO LEGAL AUTHORITY AND AGENCY AUTHORITY BUT THERE WERE KEY THEMES THAT EMERGED. SOME OF THEM ARE THAT REALLY WHEN THE AGENCY IS WORKING WELL WITH DECISION MAKERS AND ELECTED OFFICIALS THAT'S THE BEST HEALTH OUT COMES. MORE SPECIFICALLY IN MOST PLACES PEOPLE WHO SERVE IN MY ROLE IN THEIR AGENCIES ARE EITHER DIRECTLY REPORTING TO ELECTED OFFICIALS OR DESIGNEE AND ARE REGULARLY COMING BEFORE BOARDS AND/OR A SINGLE ELECTED OFFICIAL TO REPORT ON PUBLIC HEALTH AND HEALTH OUT COMES. THAT'S ONE OF THE THINGS THE BOARD OF HEALTH REALLY AFTERWARDS US THE OPPORTUNITY TO DO

IS TO GET IN THAT REGULAR PATTERN OF CONVENING AND LISTENING TO WHAT THE COMMUNITY IS SAYING THOSE NEEDS ARE. UNDERSTANDING THE LOCAL DATA AND DECIDING WHAT WE'RE GOING TO DO ABOUT IT. WE ALSO FOUND OUT THAT MANY -- MOST FOLKS WE TALKED TO WERE ACCREDITED AND THAT JUST HELPS FOLKS MAKE SURE THAT THEY HAVE THE INFRASTRUCTURE AND SOME OF THE SKILLS TO MOVE PUBLIC HEALTH WORK FORWARD.

Rachel Banks: SUCCESSFUL BOARDS OF HEALTH. A VARIETY OF THINGS EMERGED AND ONE OF THEM IS THAT REALLY A COMPREHENSIVE HEALTH STRATEGY IS A POLITICAL STRATEGY. THAT IS BECAUSE THE ISSUES ARE LARGE AND COMPLEX AND OBVIOUSLY IN A COUNTY THIS SIZE WITH MULTIPLE JURISDICTIONS, THERE'S A LOT OF WORK THAT NEEDS TO BE DONE TO BRING PEOPLE ALONG AND MAKE SURE FOLKS UNDERSTAND THE HEALTH STATUS AND ARE ABLE TO DO SOMETHING ABOUT IT. SUCCESSFUL BOARDS OF HEALTH REALLY TOOK A BALCONY VIEW, IF YOU WILL, A 30,000 FOOT LOOK. YES, THERE'S PROGRAMS THAT HAVE BEEN IN THE HEALTH DEPARTMENT AND PLACES, THERE ARE SERVICES THAT HAPPEN, PATIENTS THAT NEED TO BE SEEN. BUT YOU ALL IN YOUR BOARD OF HEALTH ROLE HAVE A UNIQUE ROLE AND THE ONLY GOVERNING BODY IN THIS JURISDICTION THAT'S RESPONSIBLE FOR THE ENTIRE POPULATION AND LOOKING AT WHAT'S THE STATUS OF OUR COUNTY'S HEALTH. THEY REALLY FOCUSED ON PREVENTION AND KEPT TACKLING ONE MILESTONE AFTER THE NEXT THOSE LEADING CAUSES OF DEATH BOTH BY USING EVIDENCE BASED STRATEGY BUT ALSO REALLY INNOVATIVE STRATEGIES. THEN MEASURING THEM AND EVALUATING THEM. TAKING A BOLD STEP AND THEN LOOKING AND SAYING HOW DID THAT WORK? WHAT WERE THE INTENDED AND UNINTENDED IMPACTS OF THAT? WHAT WE KNOW IS THAT THOSE SORT OF STRATEGIES AND THOSE BOARDS OF HEALTH ARE SEEING SOME OF THE HEALTH OUT COMES. I'LL SHARE A LITTLE BIT MORE LATER ABOUT THAT.

SOCIAL DETERMINANTS OF HEALTH, WHICH CAN ALSO BE SAID ARE THE SOCIAL DETERMINATES OF EDUCATION OR SOCIAL DETERMINANTS OF -- FILL IN THE BLANK. BUT IT'S A CONCEPT WE KNOW THAT INDIVIDUAL IN GOOD HEALTH ISN'T JUST ABOUT PEOPLE MAKING THE RIGHT CHOICES. THAT THE CHOICES THAT WE MAKE ARE BASED ON CHOICES THAT WE HAVE AND THE CHOICES THAT WE ARE HAVE ARE BASED ON OUR ECONOMIC OPPORTUNITY, EDUCATIONAL OPPORTUNITIES, WHERE WE LIVE, AND THOSE SORT OF THINGS THAT YOU ALL KNOW. THE GREAT THING I THINK ABOUT THE BOARD OF HEALTH BEING SITUATED IN THE COUNTY AS COMPARED TO A CITY OR OTHER WAYS IT'S DONE ACROSS THE NATION IS THAT YOU ALL IN YOUR ROLES HAVE THE ABILITY TO PULL ON A LOT OF DIFFERENT LEVERS THAT TOUCH SOCIAL DETERMINANTS OF HEALTH. THE COUNTY'S WORK IN SOCIAL SERVICES IS VERY BRAD. IT'S EXCITING TO SEE HOW THOSE THINGS CAN COME TOGETHER. THIS IS SOMETHING THAT YOU ALL HAVE SEEN BEFORE IN THE BIG PAPERS. I KNOW THAT FOLKS IN THE AUDIENCE CAN'T

READ IT SO APOLOGIZE FOR THAT BUT REALLY JUST A PLACEHOLDER TO SHARE AND START TO BEGIN TO DISTINGUISH THE BOARD OF HEALTH AND THE ROLE OF BOARD UT COUNTY COMMISSIONERS WHICH BERNADETTE WILL TALK MORE THROUGH. IT'S AN IDEA OF MOVING FROM PATIENTS TO POLICIES. BY POLICIES, THAT INCLUDES THINGS LIKE SYSTEMS CHANGE AND ENVIRONMENTAL CHANGE. AN EXAMPLE OF A POLICY WOULD BE REQUIRING THAT SCHOOL MEALS HAVE HEALTHY OPTIONS. THAT'S SOMETHING THAT GETS TO THE ECONOMIC. BACK TO THE SOCIAL DETERMINANTS OF HEALTH SLIDE, THAT SORT OF POLICY YOU SEE IT'S IN EDUCATION SETTING, IT GETS TO THE ECONOMIC OPPORTUNITY IF APPLIED EQUITABLY. IT SHOULD MITIGATE THE PROBLEM WHERE YOU LIVE DETERMINES YOUR FOOD CHOICES. AN EXAMPLE OF SYSTEMS CHANGE COULD BE REQUIRING OR CONNECTING LOCAL EMERGENCY FOOD BOX PROVIDERS WITH LOCAL FARMERS, FOR EXAMPLE. ONCE AGAIN IT STARTS TO ACT ON THE HEALTHY, TRADITIONAL HEALTH POLICY, IF YOU WILL, ALSO TAKING INTO CONSIDERATION THAT AS FOLKS ARE STRUGGLING TO PURCHASE FOOD WE WANT TO MAKE SURE NO MATTER HOW PEOPLE ARE GETTING IT THAT THERE ARE HEALTHY OPTIONS AVAILABLE FOR THEM. AN EXAMPLE OF ENVIRONMENT CHANGE IS THINGS LIKE PRODUCT PLACEMENT. WE WERE TALKING BACK HERE A WHILE AGO IF YOU HAVE EVER WALKED INTO A STORE WITH A CHILD, A SIX-YEAR-OLD, OR BEEN IN THE HOUSE WITH A TODDLER YOU NOTICE THAT WHERE THINGS ARE PLACED MAKE HUGE DIFFERENCE.

Rachel Banks: IN THAT LINE WITH LET'S SAY A SIX-YEAR-OLD WHO STARTS TO ASK FOR ALL THESE THINGS THAT YOU DIDN'T EVEN SEE FOR ME IT'S LIKE SCANNING A MAGAZINE COVER STRATEGICALLY PLACED FOR THE ADULT VIEWERS, CHANGING THOSE THINGS MAKES AN IMPACT IN THE CHOICES THAT PEOPLE MAKE. FOLKS WHO ARE SELLING PRODUCTS HAVE A LONG, DEEP HISTORY IN STUDYING SCIENCE BEHIND THAT AND HOW THE WAY THOSE ENVIRONMENTS ARE CONSTRUCTED SHAPE THE CHOICES THAT WE'RE MAKING. REALLY JUST ONCE AGAIN MOVING FROM CLINICS TO COMMUNITIES, THIS IDEA OF GETTING TO POPULATIONS EITHER THE ENTIRE MULTNOMAH COUNTY POPULATION OR SEGMENTS, CERTAIN DEMOGRAPHIC GROUPS, FOR DIFFERENT DISEASES LOOKING AT WHO IS MOST IMPACTED AND WHAT DO WE OWE THEM AND WHAT DO WE HAVE TO LEARN. THEN FROM SILOS TO SYSTEMS. THE LAYERING OF STRATEGIES AND STRINGING TOGETHER OF STRATEGIES LIKE HAPPENED IN TOBACCO, FOR EXAMPLE, WHERE YOU WANT TO PREVENT YOUTH FROM STARTING, PREVENT OPPORTUNITIES TO QUIT AND CONSTRUCT AN ENVIRONMENT THAT MAKES IT EASY FOR FOLKS NOT TO START OR TO STAY QUIT IF THAT'S THEIR CHOICE. WITH THAT I WILL TURN IT OVER TO BERNADETTE TO TALK MORE ABOUT THE LEGAL.

Bernadette Nunley: SO I'M GOING TO TALK A LITTLE BIT -- REMIND YOU OF CONVERSATIONS WE HAVE HAD OVER THE YEARS AND THEN BRING US UP

TO SPEED ON WHERE WE ARE FROM A LEGAL PERSPECTIVE. IN 2015 WE HAD SOME CONVERSATIONS AROUND PUBLIC HEALTH MODERNIZATION AND THE CHANGES THAT HAPPENED IN OREGON STATUTE, AND WHAT HAPPENED AT THAT TIME WAS THE AUTHORITIES THAT WERE WITH A BOARD OF HEALTH MOVED OVER TO A LOCAL PUBLIC HEALTH AUTHORITY SO THERE WAS A FORMAL CHANGE IN THE OREGON STATUTE. FROM A CONCEPTUAL PERSPECTIVE I THINK THAT PUT THINGS IN ONE PLACE AND ALSO IT CHANGED THE LANGUAGE WHICH I THINK HAS MADE IT A LITTLE BIT MORE COMPLICATED FOR US TO TRY TO TALK ABOUT IT. THERE'S THE LOCAL PUBLIC HEALTH AUTHORITY, LOCAL MENTAL HEALTH AUTHORITY, ANOTHER LPHA, THE LOCAL PUBLIC HEALTH ADMINISTRATOR SO THERE ARE OVERLAPPING TERMS AND ACRONYMS THAT CAN GET US ALONG THE PATH THAT CAN BE CONFUSING. WHAT WE'RE TRYING TO DO WITH THE BOARD OF HEALTH IS TO GET BACK TO HAVING A BOARD IN PLACE AGAIN LIKE RACHEL SAID WHERE WE'RE COMING BEFORE YOU REGULARLY TO TALK ABOUT THE UPDATES, TALK ABOUT THE ISSUES, THEN TO MOVE FORWARD AS NEEDED.

Burnadette Nunley: SO MULTNOMAH COUNTY IS THE LOCAL PUBLIC HEALTH AUTHORITY THAT IS IN OREGON STATUTE AND AN AUTHORITY THAT SITS COUNTY-WIDE. THE DIFFERENCE AGAIN THAT POPS UP NATIONALLY IS THAT IN A LOT OF CITIES THERE ARE BOARDS OF HEALTH, AND THAT'S NOT THE CASE IN OREGON, SO WE HAVE A DIFFERENT STATUE STORY STRUCTURE TO KEEP IN MIND. BUT HERE SO WE HAVE THE LOCAL PUBLIC HEALTH AUTHORITY THEN THE BOARD OF COUNTY COMMISSIONERS IS THE GOVERNING BODY OF THE LOCAL PUBLIC HEALTH AUTHORITY. AS THE BOARD YOU SIT AND DEVELOP POLICIES AND GOALS WE HAVE BEEN TALKING ABOUT. THE GOVERNING BODY ADOPTS THE ORDINANCES AND THE RULES AND CAN ALSO DELEGATE SOME OF THAT RULEMAKING AUTHORITY. THEN THERE'S ALSO IN STATUTE ADOPTION OF FEES AND CIVIL PENALTIES SO IF THERE IS A PUBLIC HEALTH ACTION THAT THE GOVERNING BODY WANTS TO TAKE THEN YOU COULD ACTUALLY SET IT UP TO HAVE THE ENFORCEMENT MECHANISM WHICH WOULD INCLUDE FEES TO ACTUALLY PARTICIPATE IN WHATEVER THE REGULATION IS. THEN CIVIL PENALTIES IF THERE'S REASON FOR THAT. WHAT THE MULTNOMAH COUNTY BOARD OF COUNTY COMMISSIONERS CAN DO IS NAME THE GOVERNING BODIES, LOCAL PUBLIC HEALTH AUTHORITY, THE BOARD OF HEALTH. THIS IS THE RECOMMENDATION THAT WE'RE COMING TO YOU WITH BECAUSE IT IS HELPFUL TO HAVE THAT SOLID BOARD OF HEALTH WHEN WE'RE COMING BEFORE YOU TO MOVE THESE MATTERS FORWARD.

THIS NEXT SLIDE, WHAT WE HAVE DONE IS SEPARATE OUT THE DIFFERENT ACTIONS AND CONCEPTS THAT ARE ASSOCIATED WITH THE BOARD OF HEALTH, THE BOARD OF COUNTY COMMISSIONERS, AND THEN WITHIN THE HEALTH DEPARTMENT, THEN UNDERNEATH THE LOCAL PUBLIC HEALTH AUTHORITY THERE'S THE PUBLIC HEALTH DIVISION AND PUBLIC HEALTH ADMINISTRATOR. WE START WITH THIS COUNTY-WIDE HEALTH VISION SO

THE OVERARCHING CONCEPTS AND INITIATIVES THAT THE BOARD OF HEALTH WOULD MOVE FORWARD. HEALTH POLICIES THAT RICHARD MATSCH HEAL GONE OVER, THEN LOWER IN THE GRID STRATEGIES FOR BRINGING PEOPLE TOGETHER, BRINGING DIFFERENT GROUPS TOGETHER, DOING THE CONVENING, PULLING THOSE LEVERS OF POLITICAL INFLUENCE IN ALL THE FORMS THAT YOU'RE PART OF, WORKING ON EDUCATION AS WELL. THE BOARD OF COUNTY COMMISSIONERS STILL HAS CERTAIN POWERS AND AUTHORITIES THAT ONLY BELONG TO THE BOARD OF COUNTY COMMISSIONERS. FOR EXAMPLE, THE BOARD OF COUNTY COMMISSIONERS IS THE ONLY BOARD FOR MULTNOMAH COUNTY THAT CAN PASS AN ORDINANCE, FOR EXAMPLE.

Burnadette Nunley: THOSE LEGISLATIVE ACTIONS STILL SIT WITH THE BOARD OF COUNTY COMMISSIONERS. IF THERE WERE A REASON TO ADD TO THE CODE, FOR EXAMPLE, THE BOARD OF COUNTY COMMISSIONERS WOULD TAKE THAT ACTION. THE BOARD OF HEALTH WOULD IN ESSENCE RECEIVE THE INFORMATION FROM THE HEALTH DEPARTMENT BUT THEN IT'S THE BOARD OF COUNTY COMMISSIONERS THAT ACTS IN THAT CASE. RULEMAKING GETS OFTEN DESCRIBED SOMEWHAT IN AN ORDINANCE OR IN CODE AND THEN THE PUBLIC HEALTH DIVISION WOULD WORK ON THE RULEMAKING PROCESS. ANY OTHER LEGAL ACTION, FOR EXAMPLE, IF THERE'S LITIGATION LIKE WE HAVE GOING ON RIGHT NOW WITH TEEN PREGNANCY PREVENTION GRANT, THAT KIND OF WORK WOULD COME FROM THE BOARD OF COUNTY COMMISSIONERS. THEN OF COURSE THERE'S STILL THE INFORMAL STRATEGY WORK THAT WOULD COME FROM THE BOARD OF COUNTY COMMISSIONERS. THEN IN THE LAST PART OF THE GRID THERE'S THE WORK THAT FALLS UNDER THE PUBLIC HEALTH DIVISION AND WITH THE LOCAL PUBLIC HEALTH ADMINISTRATOR. IT'S ALL THE WORK THAT HAPPENS INSIDE OF THE DIVISION NOW. THERE ARE SOME WHEN WE GET TO THE BOTTOM LOOKING AT POLICE POWERS, THE BOARD OF COUNTY COMMISSIONERS DOES HAVE POLICE POWERS LIKE ALL LOCAL GOVERNMENTS DO. ALSO IT'S OFTEN IN OUR CODE THAT WORK FALLS TO THE LOCAL PUBLIC HEALTH ADMINISTRATOR. SOMETIMES WE HAVE OUR HEALTH OFFICERS WORKING IN THAT POSITION. FOR EXAMPLE IF THERE'S REASON TO -- SOME KIND OF PUBLIC HEALTH EMERGENCY WE WOULD HAVE OUR ADMINISTRATOR ACTUALLY OUT THERE ON THE GROUND IF IT'S A QUARANTINE OR AN ISOLATION ACT OR MAKING SURE THAT PEOPLE DON'T GO INTO A PARTICULAR BUILDING BECAUSE THERE'S SOME KIND OF PUBLIC HEALTH -- TOXIC SOMETHING THAT'S HAPPENING THERE THEN THAT'S THE PROCESS THAT WE WOULD USE IN THAT CASE. THE BOARD OF HEALTH HAS ACTED IN THE PAST ON A COUPLE OF DIFFERENT MATTERS THAT I CAN REMIND YOU OF. ONE OF THE FIRST ONES IN RECENT TIMES WAS MENU LABELING AND WHEN IT BECAME CLEAR THAT MANY LABELING COULD BE AN EFFECTIVE WAY OF HELPING PEOPLE UNDERSTAND WHAT THEY ARE EATING AND WHAT'S GOING INTO THEIR BODIES AND MAKING BETTER DECISIONS ABOUT THAT, THE BOARD OF HEALTH ACTED TO PASS SOME LEGISLATION



AROUND MENU LABELING. THE SECOND MORE RECENT EVENT WAS AROUND TOBACCO ENFORCEMENT WHEN THE BOARD OF HEALTH PASSED A POLICY ORDER DESCRIBING WHY IT'S SO IMPORTANT THAT WE HELP YOUNG PEOPLE MAKE GOOD DECISIONS AND WHY WE REGULATE IN THE FIELD OF TOBACCO RETAIL. SO JUST A COUPLE OF REMINDERS ON THE WORK THAT THE BOARD OF HEALTH HAS DONE IN THE PAST AND TO GIVE YOU SOME SENSE OF WHAT IT COULD DO IN THE UH FUTURE.

Rachel Banks: SO SOME OF THOSE EXAMPLES SHOW THAT WHEN YOU ALL IN YOUR POLICY ROLE ARE ACTING YOU DO IT VERY WELL AND COURAGEOUSLY TAKING ON ISSUES, MENU LABELING IS ONE LESS THAN A HANDFUL OF JURISDICTIONS HAD DONE THAT. OFTEN TIME POLICY DECISIONS YOU MAKE SHAPES THE STATE AND I WANT TO DRAW OUT THE NATIONAL CONNECTION A BIT MORE. THIS GRAPHIC IS CITY HALLS. AN INITIATIVE OF KAISER PERMANENTE AND THE BEAUMONT FOUNDATION WHERE THEY HAVE RANKED HEALTH POLICIES BASED ON CERTAIN JURISDICTIONS. IT'S IMPORTANT. NO DISRESPECT TO OUR OREGON COUNTERPARTS, OUR COLLEAGUES, BUT OFTEN OUR BEST COMPARISONS ARE OTHER LARGE URBAN JURISDICTIONS ACROSS THE NATION. FOR A VARIETY OF DIFFERENT REASONS. THIS HELPS SHOW HOW WE STACK UP WITH THEM BUT THE POWER OF THIS BIG CITIES APPROACH ON A NATIONAL PERSPECTIVE IS SO US ALONG WITH THE OTHER BIG CITIES, WHICH IS ABOUT 30 SOMETHING, CONTAIN OVER HALF OF THE UNITED STATES POPULATION. SO THE NETWORK THAT WE BUILD AND THE POLICIES THAT ARE HAPPENING INNOVATIVE AND BEST PRACTICES AS THEY ROLL OUT THROUGHOUT THE COUNTRY, THEY ARE OBVIOUSLY GREAT FOR MULTNOMAH COUNTY.

THEY OFTENTIMES HAVE INFLUENCE ON THE STATE AND THE NATIONAL LEVEL AS WELL. SO IN THIS FOR EXAMPLE, THIS CITY HALL RANKING, WE EARNED A BRONZE. WHILE I KNOW FOLKS MAY WANT TO DO BETTER THAN A BRONZE I WANT TO BRING UP THE STRENGTH BASED PERSPECTIVE THAT THE REASON WE HAVE THE BRONZE IS BECAUSE OF THE TOBACCO POLICIES YOU DID. THOSE POLICIES ARE CONSIDERED GOLD LEVEL POLICIES THAT REALLY TIPPED US INTO MEDALING. THERE ARE A NUMBER OF BIG CITIES THAT DIDN'T MEDAL. AT THE SAME TIME LET'S KEEP MOVING THE HEALTH POLICY SPHERE BUT IT'S SUCH A POWERFUL ROLE AND SO INFLUENTIAL HERE AT THE STATE AND THROUGHOUT THE COUNTRY. AT THE DIVISION YOU ALL HAVE SHOWN THAT YOU'RE COURAGEOUS IN HEALTH POLICY AND AT THE DIVISION LEVEL I HAVE BEEN WORKING TO ALIGN OUR DIVISION SO THAT WE CAN BRING TOGETHER AND BRING YOU ALL DATA, COMMUNITY WISDOM THROUGH THINGS LIKE OUR PUBLIC HEALTH ADVISORY BOARD THAT WILL BE COMING BACK IN FRONT OF YOU ALL SOON THROUGH THE COMMUNITY HEALTH IMPROVEMENT PROGRAM, COMMUNITY POWER CHANGE AND A VARIETY OF OTHER CONTENT SPECIFIC WAYS WE'RE ENGAGING FOLKS. THEN MAKING SURE THE PARTNERSHIPS ARE SOLID AND

THEN AT YOUR WILL AND DISCRETION BUYING BACK A RANGE OF POTENTIAL SOLUTIONS BOTH EVIDENCE BASED AND INNOVATIVE, WORKING WITH THE COUNTY ATTORNEY'S OFFICE TO UNDERSTAND HOW THAT COULD HAPPEN HERE, WHAT ARE SOME OF THE IMPLICATIONS, BUT REALLY BRINGING THAT TO YOU ALL. I AM JUST SUPER EXCITED TO BE DOING THAT. WE'RE READY TO STAFF YOU ALL IN THAT ROLE.

Rachel Banks: LOOK FORWARD TO WORKING FURTHER. SO I'M GOING TO TALK THROUGH SOME NEXT STEPS THAT WE'RE PROPOSING IN TERMS OF BOARD OF HEALTH FOR THE NEXT YEAR. I THINK AT THAT POINT LET'S LOOK AND SEE HOW THINGS ARE GOING AND DETERMINE IF WE WANT TO HAVE SOME OTHER STRUCTURAL ELEMENTS. BASICALLY THIS FALL WE HAVE BEEN MEETING WITH FOLKS, DOING ORIENTATION LIKE WE ARE NOW UNDERSTANDING THE LEGAL AUTHORITY AND NAMING THE BOARD OF HEALTH, REALLY COMING WELCOME BACK TO YOU IN THE FALLISH WINTER SPACE WITH THE ASSESSMENT IN EPIDEMIOLOGY INCLUDING OUR COMMUNITY HEALTH IMPROVEMENT PLAN, DATA REPORT, REALLY HONING IN ON LEADING CAUSES OF DEATH AND HARM. THEN HEARING AND SEEING WHAT THE BOARD INTERESTS ARE. WHERE ARE THE PLACES YOU WANT TO UNDERSTAND THE DATA A LITTLE BIT BETTER, YOU WANT TO UNDERSTAND WHAT COMMUNITY HAS TO SAY A LITTLE BIT BETTER. THEN ANTICIPATING THAT FOLKS WILL BE ENJOYING THE HOLIDAYS WITH FRIENDS AND FAMILY, THAT WE'LL COME BACK IN THE SPRING REALLY WITH LOOKING AT STRATEGIES AND POTENTIAL STRATEGIES. OUR MULTNOMAH COUNTY PUBLIC HEALTH ADVISORY BOARD HAS BEEN GOING THROUGH THE JOURNEY OF LOOKING AT THE DATA, LOOKING AT EVIDENCE-BASED PRACTICES AND THEIR POTENTIAL IMPACT ON DISPARITIES. THEY ARE READY TO SHARE SOME OF THEIR IDEAS WITH YOU ALL AS WELL AS AT THE DIVISION LEVEL WE WILL BE SCANNING WHAT WE KNOW ABOUT WHAT WORKS AND SOME IDEAS FOR YOU.

WE KNOW THAT AT THAT POINT THERE WILL BE LEGISLATIVE SESSION AND BUDGET AND A VARIETY OF OTHER THINGS HAPPENING AS WELL IN THAT SPRING PHASE, BUT THOUGHT THAT SUMMER PERHAPS COULD BE A TIME WHERE ALL OF THAT IS COMING TOGETHER, THE DATA, THE COMMUNITY NEED AND WISDOM AND THE STRATEGIES THAT AT THAT TIME YOU ALL WOULD SET FORTH. THIS IS WHAT THE LANDSCAPE, THESE ARE OUT COMES OR TARGETS THAT WE WANT TO SEE. THEN WE'LL GET AT IT. SO MORE SPECIFICALLY, WHAT YOU CAN ANTICIPATE IN THE NEXT SEVERAL WEEKS IS US COMING BACK TO YOU ALL ON THE THURSDAY, ON THE 8TH, WITH A BOARD OF HEALTH RESOLUTION THAT SHOULD YOU DECIDE TO APPROVE IT WOULD DO THE THINGS THAT BERNADETTE MENTIONED IN TERMS OF NAMING THE BOARD OF HEALTH AND SOLIDIFYING THOSE AUTHORITIES INTO THE BOARD OF HEALTH TITLE. COMING BACK ON THE 13TH, NEXT WEEK, WITH THE STATE OF MULTNOMAH COUNTY. YOU HAVE HEARD ME TALK ABOUT LEADING CAUSES OF DEATH, SEEING WHAT ARE THOSE AND HOW

THAT IMPACTS PEOPLE LOCALLY. THEN ON THE 15TH COMING BEFORE YOU WITH A KICKOFF OF OUR RACIAL AND ETHNIC APPROACHES TO COMMUNITY HEALTH. WATCH THAT DOES IS IT'S AN APPROACH THAT BRINGS TOGETHER CHRONIC DISEASE PREVENTION, EQUITY AND CLEAR DISPARITIES FOCUS AND A 30,000 FOOT VIEW THAT WORKS WITH MULTIPLE JURISDICTIONS. SO IT'S A GOOD EXAMPLE TO MAKE IT TANGIBLE.

Rachel Banks: I KNOW SOMETIMES PUBLIC HEALTH FEELS INTANGIBLE FOR FOLKS. OH, THESE ARE SO COMPLEX. BUT THESE ARE THINGS WE CAN DO SOMETHING ABOUT AND HERE'S HOW YOU HAVE SUPPORTED IT SO FAR AND HERE'S SOME EXAMPLES OF HOW WE CAN CONTINUE. DECEMBER 6TH HAVING COMMUNITY POWER CHANGE, LOOKING AT DOING A RESOLUTION TO ONCE AGAIN SHOULD YOU ALL APPROVE IT WOULD ACCEPT AND ACKNOWLEDGE THE COMMUNITY HEALTH IMPROVEMENT PLAN, COMMUNITY POWER CHANGE AS A GUIDING DOCUMENT FOR YOUR BOARD OF HEALTH WORK. SO IF YOU'LL INDULGE ME ON THANK YOUS BEFORE QUESTIONS, THERE ARE AS YOU CAN IMAGINE A TON OF FOLKS BEHIND BOTH ANY PRESENTATION AND JUST THE WORK AND RESEARCH THAT HAS LED US TO TODAY. I WANT TO EXPLICITLY THANK YOU, CHAIR KAFOURY, FOR YOUR LEADERSHIP AND YOUR -- [LAUGHTER] RIGHT ON QUEUE! SOMEONE TAKES A CHEW. YOU HAVE BEEN SO SUPPORTIVE AND COURAGEOUS AND REALLY HAVE A BOLD VISION OF MOVING US FORWARD AND LIKE LET'S DO THIS. LET'S MAKE SOME BIG IMPACTS. WE'RE THE RIGHT PEOPLE AND WE CAN DO THIS. THANK YOU VERY MUCH FOR THAT. THE FOLKS IN YOUR OFFICE AND ALL THE FOLKS BEHIND THE SCENES, THANK YOU SO MUCH. YOU ALL ARE PHENOMENAL. SUPER SMART, TALENTED PEOPLE. OBVIOUSLY THE HEALTH DEPARTMENT LEADERSHIP, WENT DIP AND VANETTA, EXTREMELY SUPPORTIVE, OUR PUBLIC HEALTH LEADERS, SOME OF WHICH ARE IN THE ROOM TODAY AS WELL AS OUR HEALTH OFFICERS TEAM. SOME OF THE FOLKS IN MY OFFICE WHO HAVE WORKED SO HARD ADELE ADAMS, CHARLENE MCGEE, CHRISTINA BROWN, OTHER FOLKS WHO I'M SURE I'M FORGETTING AND I'M SUPER SORRY. OUR PUBLIC HEALTH ADVISORY BOARD, CO-CHAIRS ARE HERE TODAY. THEY PUT IN A TON OF WORK AND THINKING AS WELL AS OUR OHAY PARTNERS. BETTER DENT IN BERNADETTE, EVERYONE IN THE COUNTY WHO HAVE HELPED TO GET US TO THIS POINT, THANK YOU.

Chair Kafoury: THANK YOU. WE HAVE QUESTIONS. I KNOW THIS IS A LOT OF INFO AND WE'LL HAVE MORE TIME THURSDAY TO TALK THIS THROUGH WHEN WE ACTUALLY VOTE.

Commissioner Stegmann: THANK YOU, CHAIR. THANK YOU SO MUCH FOR THE PRESENTATION. I'M JUST KIND OF THINKING, SHOOTING SOME IDEAS THAT I RECEIVED A AN ARTICLE FROM A GRESHAM CITY COUNCILOR THAT TALKED ABOUT RURAL COUNTIES TREATING THE OPIOID LIKE A NATURAL DISASTER. ON ONE SLIDE YOU DID HAVE HOUSING. I'M JUST WONDERING, LIKE, WHERE

-- WE HAVE A HOUSING CRISIS. WE HAVE AN OPIOID CRISIS. WE DON'T HAVE ENOUGH DETOX BEDS. WE DON'T HAVE ENOUGH DRUG AND ALCOHOL TREATMENT. SO I'M JUST LIKE TRYING TO TAKE THESE PIECES AND SEE HOW AND WHERE THEY WOULD FIT AND WHAT STRATEGIES WE COULD USE. I JUST WOULD LIKE YOUR HELP IN SEEING HOW CAN WE PULL THOSE LEVERS TO GET AT SOME OF THESE SOCIAL ISSUES. OBVIOUSLY THAT'S A HUGE, HUGE QUESTION. BUT THAT'S KIND OF WHAT I'M HOPING TO LEARN FROM YOU ALL. YOU HAVE THOUGHTS ON THAT I WOULD LOVE TO HEAR THEM.

Rachel Banks: I'M SO GLAD TO HEAR YOU THINKING THROUGH IT AND ASKING LIKE THAT. WHAT YOU HAVE DONE IS EXACTLY WHAT WE KNOW GREAT LEADERS IN THE HEALTH SPACE NEED TO DO IS TO SAY THERE ARE A VARIETY OF THINGS IMPACTING THIS HEALTH ISSUE. HOW DO WE STRING THEM TOGETHER IN A WAY WHERE WE HAVE A COMPREHENSIVE, LAYERED APPROACH ADDRESSING THIS IN MULTIPLE SYSTEMS. THERE'S THE BEHAVIORAL HEALTH SYSTEM, JUSTICE SYSTEM. OPIOID IS A GOOD EXAMPLE. IT'S TOP OF MIND FOR FOLKS. WHAT WE WOULD LOVE TO DO IS COME BACK TO YOU ALL WITH SOME OF THE DATA ABOUT SUBSTANCES GENERALLY IN MULTNOMAH COUNTY. TAKING A LOOK AT WHAT THAT LOOKS LIKE ACROSS ALL SUBSTANCES. WE KNOW THAT OPIOIDS ARE AN ISSUE. SO IS METH, SO IS ALCOHOL MORE THAN PEOPLE REALIZE. WHAT ARE WE SEEING? WHAT ARE SOME OF THOSE STRATEGIES? WHAT ARE PEOPLE ALREADY DOING? WHERE ARE THERE GAPS? SOMETIMES THE GAPS ARE IN CONNECTING THE SYSTEMS WHICH IS LIKE A SYSTEM LEVEL STRATEGY. THAT IS EXACTLY THE WORK THAT WE WANT TO BE DOING. BRINGING THOSE PIECES TOGETHER FOR YOU AND THEN DETERMINING, ALL RIGHT, WHAT'S THE RIGHT ROLE FOR THE BOARD OF HEALTH, WHAT DO YOU WANT TO DIRECT US AS THE ARE DEPARTMENT OF HEALTH TO BE DOING? WORKING IN A DIFFERENT WAY TO MAKE A BIG IMPACT ON SOMETHING THAT HAS TOUCHED PEOPLE IN MANY AREAS.

Commissioner Stegmann: I LOOK FORWARD TO THE WORK THAT YOU'LL BE BRINGING. THANK YOU.

Commissioner Vega Pederson: THANK YOU SO MUCH FOR THIS PRESENTATION. THE WORK YOU'VE DONE IN HELPING KICK OFF THIS NEW WORK WITH FOCUSING ON PUBLIC HEALTH AND OUR PUBLIC HEALTH AUTHORITY. I DID WANT TO MAKE SURE EVERYBODY NOTICED ON THE CHART OF CITY HEALTH RANKING STUDIES THAT HIGH QUALITY UNIVERSAL PRE-K WAS ONE OF THE THINGS THAT THEY CHECKED AS FAR AS PUBLIC HEALTH AND MEDAL QUALIFYING FOR LOCATION. [LAUGHTER] I ALSO HAVE -- WE TALKED ABOUT THE PUBLIC HEALTH -- YOU MENTIONED THE PUBLIC HEALTH ADVISORY BOARD AND THEY HAVE BEEN REALLY INTEGRAL IN THE WORK WITH SHIP AND OTHER THINGS. ARE THEY THE OFFICIAL ADVISORY BOARD TO YOU? GOOD. I KNOW THAT WE'RE GOING TO BE TALKING ABOUT THE RESOLUTION. THIS IS FOR BERNADETTE. YOU SAID THAT WE CAN CALL OURSELVES THE

BOARD OF HEALTH. IS THERE ANY FLEXIBILITY WITH THAT TERM BECAUSE RACHEL, WHEN WE WERE TALKING EARLIER WE TALKED ABOUT THAT THERE'S KIND OF DIFFERENT HATS THAT WE WEAR IN TERMS OF HEALTH CARE. SOME IS THE PUBLIC HEALTH ROLE. WE ALSO HAVE THE LOCAL MENTAL HEALTH AUTHORITY AND OBVIOUSLY OUR INTEGRATED CLINICAL WORK THAT WE DO. I JUST DIDN'T KNOW IF THERE WAS -- YOU COULD BE MORE SPECIFIC. BOARD OF HEALTH, BOARD OF PUBLIC HEALTH SO IT'S MORE CLEAR WHEN WE'RE WEARING THAT HAT WE'RE TALKING ABOUT OUR PUBLIC HEALTH ROLE.

Burnadette Nunley: THERE IS THAT FLEXIBILITY.

Commissioner Vega Pederson: OKAY. I JUST THINK THAT'S SOMETHING TO CONSIDER. WE DO HAVE DIFFERENT HATS THAT WE'RE ABLE TO WEAR AND DIFFERENT ROLES WE PLAY IN DIFFERENT PARTS OF STATUTE. I THINK THE LAST THING THAT I WANTED TO SAY WAS THAT I'M REALLY INTERESTED IN SEEING WHERE WE DECIDE TO GO AND I'M SO GLAD YOU'RE HERE. WHERE WE DECIDE TO GO AS WE HAVE THIS CONVERSATION. ALL OF US SIT ON A LOT OF DIFFERENT BOARDS AND COMMISSIONS IN OUR WORK AS COMMISSIONERS ON WHERE WE CAN HAVE INFLUENCE ON SOME OF THESE REALLY IMPORTANT PUBLIC HEALTH ISSUES EVEN THOUGH MORE RELATED TO TRANSPORTATION SECTOR OR EMERGENCY PREPAREDNESS OR FOOD SAFETY OR OTHER AREAS. WE CAN REALLY NOW HAVE A KIND OF COMPREHENSIVE LOOK AT THE WORK THAT WE'RE DOING AND THE ROLES WE'RE PLAYING IN HAVING THAT PUBLIC HEALTH FOCUS. I'M VERY EXCITED ABOUT THAT. SO THANK YOU.

Commissioner Meieran: THANK YOU. SO I ALSO WANT TO THANK YOU. THIS IS A GREAT WAY TO START THE DAY. IT'S VERY INSPIRING. I WANT TO THANK YOU, RACHEL, FOR JUST ALL THE WORK THAT YOU HAVE DONE IN THIS REALM. IT'S REALLY IMPRESSIVE, AND SOHO LIST TICK HOLISTIC AND COMPREHENSIVE. THANK YOU TO THE ENTIRE DEPARTMENT AND OUR PUBLIC HEALTH ADVISORY BOARD LEADERS. I SEE EVERYONE THERE, AND JUST WANTED TO SAY THANK YOU. AND TO THE CHAIR BECAUSE YOU REALLY DO HAVE A VISION, AND IT'S LOVELY TO SEE. IT'S A GUY WHAT TO START ELECTION DAY. HAPPY DAY. HOPEFULLY.

Chair Kafoury: POSITIVE NOTE.

Commissioner Meieran: POSITIVE NOTE. PROBABLY ELABORATE ON THESE POINTS WHEN YOU BRING THIS BACK FOR THE RESOLUTION, BUT PUBLIC HEALTH REALLY AS WE KNOW IS ABOUT EQUITY AND JUSTICE AND IT INTERSECTS BASICALLY WITH EVERYTHING THAT WE DO AT THE COUNTY. YOU KNOW, I SAY THAT AND OTHERS SAY THE LOCAL COUNTY IS THE HEART AND SOUL OF LOCAL GOVERNMENT AND THIS SORT OF PROVES IT. THE WAY THAT YOU PRESENTED IT HERE PROVES IT. SO WE SEE INTERSECTION WITH

RACIAL JUSTICE, SOCIAL JUSTICE GENERALLY, ENVIRONMENTAL JUSTICE, REPRODUCTIVE JUSTICE, ALL THE JUSTICES. POINTING, THINKING ABOUT SPECIFIC THINGS WHERE WE SEE THAT INTERSECTION WITH THE SUPPORTIVE HOUSING AND AS YOU POINT OUT WE TALK ABOUT THE OPIOID CRISIS LIKE IT'S THIS PUBLIC HEALTH CRISIS BUT IT'S BROADER. IT'S A SUBSTANCE USE DISORDER CRISIS, ALCOHOL, METH IS THE LEADING CAUSE OF DEATH I THINK OF DRUGS THESE DAYS. THERE'S SO MUCH MORE TO THAT. MENTAL HEALTH. WHERE SUICIDE IS THE SECOND LEADING CAUSE OF YOUTH DYING IN OUR STATE WHICH IS SHOCKING. UNINTENDED PREGNANCY A LEADING DRIVER OF INTERGENERATIONAL CYCLES OF POVERTY. SUGARED BEVERAGES. I LOVE THE EXAMPLE OF THE SIX-YEAR-OLD AND PRODUCT PLACEMENT. WE KNOW ABOUT THAT BUT THINGS WE CAN DO LOOKING AT THE FUTURE LIKE HAVING THE FALL-BACK DRINK FOR CHILDREN'S MEALS BEING MILK OR WATER INSTEAD OF A SODA. HERE'S YOUR COKE. THERE'S SO MUCH WE CAN DO. I LOOK FORWARD TO EXPLORING THIS AND TO FURTHER WORK TOGETHER AND WITH YOUR TEAM AND THANK YOU AGAIN.

Chair Kafoury: THANKS. THANK YOU FOR COMING THIS MORNING. THANKS FOR ALL THE WORK THAT'S GONE INTO THIS. I KNOW IT'S BEEN A LOT OF WORK, AND NOT JUST IN DETAILS BUT A LOT OF THINKING HAS GONE INTO THIS. I APPRECIATE YOU AND YOUR TEAM. I REALLY VIEW THIS AS GIVING US A CHANCE TO FLEX OUR MUSCLES. WE HAVE HAD THIS AUTHORITY. IT'S NOT LIKE WE'RE CREATING A NEW JOB FOR US OR GOING OUTSIDE OF OUR LANE. WE'RE STILL REALLY CENTERED IN THE MIDDLE OF THIS LANE. WE'RE GOING TO REALLY FLEX OUR MUSCLES AND SHOW -- WE KNOW THERE ARE ALL THESE ISSUES GOING ON IN OUR COMMUNITY AND WE HAVE THE ABILITY TO DO SOMETHING ABOUT IT. STRATEGICALLY, THOUGHTFULLY, PROACTIVELY AND PLANFULLY. I THINK THAT THIS IS JUST ANOTHER TOOL TO HELP US GET THERE. I LOOK FORWARD TO THURSDAY, THE VOTE, AND ALL THE OTHER BRIEFINGS WE HAVE SCHEDULED. I'M GLAD OUR NEWEST MEMBER OF THE COUNTY COMMISSION IS HERE WITH US TODAY. 2019 IS GOING TO BE TIGHTEN YOUR SEATBELTS, FOLKS. THANK YOU.

**B.2 Informational Board Briefing on CPACE/PropertyFit. Presenters: Sam Baraso & John Wasiutynski, Sustainability.**

Chair Kafoury: NOW WE'RE GOING TO TRANSITION TO OUR NEXT BOARD BRIEFING THIS MORNING. I WOULD LIKE THE SUSTAINABILITY FOLKS TO COME UP. WE'RE TALKING ABOUT FEE PACE AND PROPERTY FIT. TWO SUSTAINABILITY GUYS IN JACKETS. YOU KNOW THEY ARE SERIOUS. THIS IS THE BUSINESS SIDE OF SUSTAINABILITY, WE'RE NOT PLANTING TREES OR -- WE'RE TALKING BUSINESS.

John Wasiutynski: WE WANT TO RESPECT THE INSTITUTION.

Chair Kafoury: I APPRECIATE THAT. THANK SAM FOR DOING THE MOST IMPORTANT JOB, BRINGING IN YOUR BABY TO SEE ME. SHE DIDN'T EVEN CRY EVEN THOUGH THE WICKED WITCH WAS HOLDING HER.

Sam Baraso: WE'RE GETTING HER USED TO THINGS. [LAUGHTER]

John Wasiutynski: GOOD MORNING. CHAIR, COMMISSIONERS. I'M JOHN WAS TIN SKI. I'M REALLY PLEASED TO BE HERE WITH MY COLLEAGUE BARASO TO TALK ABOUT PROPERTY FIT. IT'S BEEN A WHILE SINCE WE HAVE TALKED ABOUT THIS PROGRAM. BACK IN 2015 THE BOARD AUTHORIZED MULTNOMAH COUNTY TO ESTABLISH THE PROPERTY ASSESSED CLEAN ENERGY PROGRAM, A FANCY WAY OF SAYING WE'RE GOING TO MAKE IT EASIER FOR COMMERCIAL BUILDING OWNERS TO INVEST IN BUILDING RESILIENCE, ENERGY EFFICIENCY AND WE TOOK A BIG STEP FORWARD WITH THE BOARD'S APPROVAL TO INCLUDE SEISMIC UPGRADES AS ONE OF THE ELIGIBLE MEASURES WITHIN THE PROGRAM. SO SINCE THAT TIME I FEEL LIKE WE HAVE A RESTAURANT, YOU KNOW IT'S COMING BUT THERE'S PAPER OVER THE WINDOWS SO WE HAVEN'T QUITE -- SOMETHING IS GOING ON INSIDE AND YOU'RE EXCITED TO FIND OUT WHAT IT IS BUT YOU HAVEN'T QUITE -- YOU'RE ANTICIPATING.

WE'RE HERE TO TAKE THE PAPER OFF THE WINDOWS A LITTLE BIT. A QUICK BIT OF BACKGROUND, IN THE 2015 VERSION OF THE CLIMATE ACTION PLAN THAT THE BOARD APPROVED THE ONE OF THE ACTIONS WAS TO ESTABLISH A FINANCING MECHANISM TO MAKE IT EASIER FOR BUILDING COMMERCIAL BUILDING OWNERS TO INVEST IN EFFICIENCY. ABOUT A QUARTER OF OUR GAS EMISSIONS COME FROM THE BUILDING SECTOR. WE'RE TALKING ABOUT MIXED USE, ANY KIND OF MULTIFAMILY, INDUSTRIAL PROPERTIES, ET CETERA. SO THE CLIMATE ACTION PLAN CALLS FOR US TO GET TO 80% REDUCTION IN GREENHOUSE GASES BY 2050, AND IN 2017 THE BOARD VOTED ON A RESOLUTION THAT ACTUALLY EVEN GOES FURTHER. SO PROGRAMS LIKE THESE THAT MOVE US TOWARDS A RENEWABLE FUTURE, ALLOWING BUILDING OWNERS TO INVEST IN RENEWABLE ENERGY ARE SUPERPOTENT FOR US TO REACH THOSE GOALS. WE'RE EXCITED TO TALK ABOUT THE PROGRAM. I'M GOING TO TURN IT OVER TO MY COLLEAGUE, WHO CAN SPEAK ABOUT IT INTELLIGENTLY.

Sam Braso: I'M SAM BARASO, OFFICE OF SUSTAINABILITY. I'M HAPPY TO GIVE YOU ALL AN UPDATE. WHAT WE'RE CALLING PROPERTY FIT. WHAT IS PROPERTY FIT? JOHN EASED TEASED IT. IT'S THE SAME MECHANISM KNOWN BEHIND LOCAL IMPROVEMENT DISTRICTS WHICH HAVE BEEN AROUND MANY, MANY DECADES TO FINANCE THINGS WITH PUBLIC AND PRIVATE BENEFIT. HISTORICALLY THAT'S BEEN SIDEWALKS, STREETING LIGHTS, SEWER IMPROVEMENTS. THE LEGISLATURE IN ABOUT 2009 EXPANDED THAT MECHANISM TO ENABLE IT FOR WHAT WE'RE CALLING A PUBLIC BENEFIT, REDUCTION OF GREENHOUSE GASES SPECIFICALLY FOCUSED ON

COMMERCIAL BUILDINGS. THOSE PUBLIC BENEFITS COME BY WAY OF ENERGY EFFICIENCY INVESTMENTS, RENEWABLE ENERGY INVESTMENTS, ELECTRIC VEHICLE CHARGING STATIONS, WATER CONSERVATION AND SEISMIC RETROFIT INVESTMENTS. THE MECHANISM ALLOWS COMMERCIAL PROPERTY OWNERS TO ACCESS FINANCING FOR THESE MEASURES. PART OF THE REASON WHY WE SAW THIS AS A VALUABLE THING IS THERE ARE NOT TOO MANY THINGS THE COUNTY CAN DO TO SUPPORT AND CREATE INCENTIVES TO MAKE THESE INVESTMENT POSSIBLE. WHILE WE HAVE AN ENERGY SUCH AS THE ENERGY TRUST OF OREGON IT'S BEEN THE CASE

Sam Baraso: THAT WE HAVE DONE A REALLY GOOD JOB PICKING LOW-HANGING FRUIT. WHERE WE NEED TO GO IN TERMS OF HITTING GOALS IS GETTING DEEPER INVESTMENTS WHEN WE DO THESE BUILDING RETROFITS. PART OF GOING TO THAT PLACE IS BRINGING ABOUT FINANCING THAT CAN BETTER ALIGN WITH THE INVESTMENTS THAT BUILDING OWNERS ARE LOOKING TO MAKE IN THEIR BUILDINGS. WE HAVE GOT IN LITTLE CIRCLES HERE, COMMERCIAL PROPERTY OWNERS, JOHN SAID IT WAS MULTIFAMILY AND INDUSTRIAL PROPERTY OWNERS, FINANCE ENERGY EFFICIENCY, WATER CONSERVATION, AND IT USES SPECIFIC THING CALLED BENEFIT ASSESSMENT LIEN. IT GIVES LENDERS EXTRA SECURITY TO LEND FOR LONG PERIODS OF TIME, UP TO 30 YEARS FOR MEASURES THAT TYPICALLY JUST TAKE A LONG TIME TO REPAY BACK. WANT TO DO A HIGH EFFICIENCY HVAC SYSTEM, WE'RE CREATING BETTER ALIGNMENT SO THAT PROPERTY OWNERS DON'T HAVE TO PUT ANY CASH OUT BUT HAVE IN SOME INSTANCES HAVE A POSITIVE CASH FLOW FROM DAY ONE.

BUT WE'RE NOT DOING THIS ALONE. WHAT WAS KEY WAS LEVERAGING OUR NATURAL SKILL SETS. THIS REPRESENTS A PARTNERSHIP BETWEEN PROSPER PORTLAND, COUNTY AS WELL AS ENERGY TRUST OF OREGON. EACH HAVE OUR ROLES. PROSPER PORTLAND IS THE PROGRAM ADMINISTRATOR. WE SIGNED AN IGA WITH THEM IN 2015. THEY ALSO PROVIDE CAPITAL INTO THE PROGRAM. WE HAVE THE COUNTY WHICH PLAYS THE HAMMER. WE HAVE THE LEGAL COLLECTION AUTHORITY THROUGH THE DEPARTMENT OF ASSESSMENT, RECORDING AND TAXATION. THEN WE HAVE THE ENERGY TRUST OF OREGON WHICH BRINGS TECHNICAL ASSISTANCE AND EVALUATION SERVICES AS WELL AS OUTREACH SERVICES, THING THEY ALREADY DO WHEN TALKING TO BUILDING OWNERS ACROSS THE REGION. THE MAP SHOWS THE SERVICE AREA. IT'S TO SAY IT'S ACCESSIBLE THROUGHOUT THE COUNTY. WHAT'S UNIQUE IS THIS PROGRAM WAS AUTHORIZED IN 2009 BY THE STATE LEGISLATURE. THREES A FEW TWEAKS OVER THE COURSE OF THE YEARS AND THE COUNTY WAS THE FIRST JURISDICTION WITHIN OREGON TO AUTHORIZE ONE OF THESE PROGRAMS LOCALLY. SINCE THEN WE HAVE HAD INTEREST FROM WASHINGTON COUNTY, CLACKAMAS COUNTY, LINN COUNTY, LANE COUNTY, BEND COUNTY AND THERE'S COMMUNITY GROUPS IN DESCHUTES COUNTY STARTING TO EXPRESS INTEREST. FOR US THIS IS REALLY IMPORTANT. WHEN WE HAVE



OTHER JURISDICTIONS STARTING TO GET INTERESTED IT EXPANDS THE MARKETPLACE AND MAKES A SPACE WHERE OTHER CAPITAL PROVIDERS ARE EAGER TO PLAY. WE SEE THAT AS A REALLY EXCITING DEVELOPMENT. IT MEANS MORE FOLKS ARE GOING TO BE COMING AND ENGAGING, NOT JUST MULTNOMAH COUNTY. THAT'S SOMETHING WE'RE EXCITED TO TAKE A LOT OF OUR LESSONS LEARNED AND PROGRAM DEVELOPMENT AND SHARE WITH THOSE JURISDICTIONS.

John Wasiutynski: ONE IMPORTANT POINT, THE MONEY LENT TO BUILDING OWNERS IS COMING FROM PRIVATE LENDERS, NOT FROM MULTNOMAH COUNTY. WE'RE PROVIDING THAT EXTRA BIT OF SECURITY OR CREDIT ENHANCEMENT KNOWN IN THE INDUSTRY BUT THE FINANCING IN LARGE PART IS NOT COMING FROM THE PUBLIC SECTOR BUT THROUGH THE PRIVATE SECTOR TO BUILDING OWNERS BUT WE'RE PROVIDING AN EXTRA LAYER OF GUARANTEE. GO DEEPER, GO FURTHER WHEN IT COMES TO THESE INVESTMENTS.

Sam Baraso: SO WE HAVE TOUCHED ON A FEW OF THESE THINGS. TO HAMMER HOME SO YOU SEE WHAT ARE THE THINGS, COMMERCIAL, MULTIFAMILY INDUSTRIAL PROPERTIES, THESE SORTS OF MEASURES, ENERGY EFFICIENCY, WATER CONSERVATION, RENEWABLES, SEISMIC, CLEARLY A MORE AND MORE IMPORTANT THING HITTING THE PUBLIC I IMAGINE. HITTING OUR PUBLIC MINDS MORE AND MORE, WHICH IS A NECESSARY THING. COST AUDIT COSTS, SUPPORT OFFING MEASURES SUCH AS A ROOF IF YOU WANT SOLAR, COMMISSIONING AND FEES. THIS JUST GIVES YOU A LITTLE SCHEME OF THE TYPES OF BUILDING THAT ARE ELIGIBLE. IT'S A WIDE ARRAY. WHEN WE STARTED IT PROGRAM IT WAS MAINLY TARGETING EXISTING BUILDINGS. THAT WAS SAYING YOU HAVE YOUR MOM AND POP BUILDING THAT DOESN'T QUITE HAVE ACCESS TO FINANCING TO REPLACE THAT OLD HVAC, LIGHTING, BUILDING CONTROLS. THAT WAS THE ORIGINAL TARGET. AS WE SAW OTHER JURISDICTIONS LOOKING AT NEW CONSTRUCTION WE SAW AN OPPORTUNITY THERE. NEW CONSTRUCTION IS A WHOLE LOT MORE EFFICIENT BUT WE SAW AN OPPORTUNITY TO GO FURTHER.

WE KNOW OUR CURRENT CODES ARE NOT NECESSARILY AS AGGRESSIVE AS THEY NEED TO BE TO HIT OUR INTERIM AND LONG TERM GOALS. THIS PROGRAM ALSO FINANCES MAJOR RENOVATIONS AS WELL AS NEW CONSTRUCTION BY GIVING THEM THRESHOLD TARGETS SO IF THEY ARE ABLE TO HIT CERTAIN THRESHHOLDS ABOVE A CODE BUILDING THEY CAN ACCESS THIS FINANCING. THESE ARE JUST A DISPLAY OF SOME OF THE VARIOUS MEASURES THAT ARE ELIGIBLE TO BE FINANCED UNDER THIS PROGRAM. IT'S A WIDE ARRAY OF THINGS AND I'M HAPPY TO PROVIDE THIS WITH YOU ALL. YOU ALL HAVING YOUR CONVERSATIONS YOU CAN BE A CHAMPION AS WELL. HOW IS THIS DIFFERENT FROM TRADITIONAL FINANCING? I THINK THIS IS A SLIDE WE HAVE TYPICALLY USED WITH OUR

DEVELOPERS AND OTHERS BUT THE MAIN POINT THAT I'LL FOCUS ON IS THAT WE'RE REALLY TALKING ABOUT HAVING ACCESS TO FINANCING THAT GOES THE LENGTH OF THE TYPE OF DEEP INVESTMENTS WE WANT TO MAKE. TYPICAL FINANCING IN THE COMMERCIAL BUILDING, IN THE COMMERCIAL BANKING MARKET IS FIVE TO TEN YEAR LOAN WITH A BALLOON PAYMENT AT THE END OF THAT PERIOD. WITH THIS WE HAVE FULLY AMORTIZED 30-YEAR FINANCING WHICH AGAIN REALLY MAKES IT FEASIBLE FOR US TO PULL TOGETHER INVESTMENTS THAT ACTUALLY HAVE A PAY-BACK FROM DAY ONE.

Sam Baraso: THAT'S A KEY PART TO BRINGING IN FOLKS THAT MAY NOT OTHERWISE ENGAGE IN THIS. AT THE END OF THE DAY IT'S ABOUT THEIR OPERATING COSTS AND BOTTOM LINE, MAKING SURE THIS ALLIANCE AND THEY ARE ABLE TO TAKE THESE HOLISTIC INVESTMENTS WHILE KEEPING TO THEIR BOTTOM LINE. WHEN WE INTRODUCED THIS PROGRAM TO THE BOARD IN 2015 WE TALKED ABOUT THE PROGRAM IN ABOUT FOUR PHASES. THAT WAS THE PROGRAM INFRASTRUCTURE, EQUITY STRATEGY, LENDER PARTICIPATION AND MARKET DEVELOPMENT. SO THE PROGRAM INFRASTRUCTURE, THIS IS WHAT WE DEVELOPED OVER THE COURSE OF THAT TIME, THIS IS SORT OF WHAT WE'RE EXCITED TO LEVERAGE AND SHARE WITH OUR OTHER JURISDICTIONS, OTHER PARTNERS IN NEIGHBORING COUNTIES. IT'S BEEN THE APPLICATION PROCESS, ENERGY AUDIT CRITERIA, UNDERWRITING CRITERIA, ENGAGEMENT WITH DEVELOPERS, ENERGY ASSESSORS, CAPITAL PROVIDERS, THEN THE LEGAL INFRASTRUCTURE. THIS IS WHERE WE HAVE HAD OUR PARTNERS WITH THE COUNTY ATTORNEY'S OFFICE, THE CFO'S OFFICE, FOLKS IN OUR DEPARTMENT, JEFF BROWN AND OUR DEPARTMENT OF A ASSESSMENT RECORDING AND TAX PASSION, HELPING US FIGURE THIS OUT.

THERE WAS A LOT OF BRAIN DAMAGE FIGURING OUT HOW TO MAKE THE LEGAL INFRASTRUCTURE WORK IN A WAY THAT ALIGNED WITH THE NATIONAL PROGRAMS THAT HAVE TAKEN PLACE. EQUITY STRATEGIES THIS. IS AN AREA WHERE WE HAVE DONE QUITE A BIT OF WORK TEASING OUT HOW TO LEVERAGE WHERE PDC, OR PROSPER PORTLAND, HOW TO LEVERAGE THOSE DOLLARS AND MAKE SURE WE'RE GETTING CONTRACTORS PLAYING IN THE SPACE HISTORICALLY THEY HAVEN'T PLAYED IN THIS SPACE AS WELL AS FIGURING OUT OTHER OPPORTUNITIES WHEN WE'RE NOT NECESSARILY PROVIDING THOSE DOLLARS. HOW DO WE WORK WITH THEM IN ORDER TO EXPAND THE POSSIBILITIES AND EXPAND THE RANGE OF CONTRACTORS THAT ARE WORKING ON THESE PROJECTS. LENDER PARTICIPATION. THIS IS REALLY KEY SO THAT WE COULD MOVE BEYOND THE CITY OF PORTLAND. BY BRINGING PRIVATE CAPITAL PROVIDERS INTO THE PROGRAM WE NOW HAVE THAT JURISDICTION WHERE WE ARE ENTIRELY COUNTY-WIDE. THIS IS IMPORTANT BECAUSE AS YOU REMEMBER WE STARTED WITH PROSPER PORTLAND DOLLARS WHICH WERE LIMITED TO URBAN RENEWAL AREAS. NOW WE HAVE PRIVATE CAPITAL

PROVIDERS ENROLLED AND WE'LL SPEAK TO THAT FURTHER. LASTLY, THIS IS WHERE WE ARE CURRENTLY AT. IT'S BEEN MARKET DEVELOPMENT. THIS HAS BEEN OUTREACH AND KNOCKING ON DOORS TO GET FOLKS TO UNDERSTAND THIS PROGRAM EXISTS, THIS PROGRAM CAN HELP MEET THEIR NEEDS. JUST GETTING THAT SORT OF THAT MEMORY IN PLACE. WE HAVE WORKED WITH OUR PARTNERS AT ENERGY TRUST TO WORK WITH THEIR TRADE ALLIES AS WELL AS OUTREACH CONTRACTORS. WE HAVE DONE INDIVIDUAL CONTRACTOR OUTREACH SESSIONS AS WELL AS TRAINING THROUGHOUT THE PROGRAM AND A WHOLE HOST OF PROJECT LEAD DEVELOPMENT. SO WITH THAT WE'RE HAPPY TO SAY WE CLOSED OUR FIRST DEAL IN JULY THIS PAST YEAR. THIS WAS A GUT RENOVATION OF A 1911 APARTMENT. THIS IS SORT OF KITTY-CORNER TO THE -- YOU KNOW THAT BUILDING AT THE BURNSIDE BRIDGE HEAD WITH THE SWIRLY -- LOOKS LIKE SOMEONE DOODLED ON THE BUILDING. SO THIS IS KITTY-CORNER TO THAT BUILDING. IT'S GOING TO BE TURNED INTO A SOCIAL HOSTEL WITH A BAR ON THE ROOFTOP. IT'S A BUILDING THAT DIDN'T EFFECTIVELY HAVE MUCH USE FOR QUITE A WHILE. THEY USED THE FINANCING TO DO ENERGY EFFICIENCY INVESTMENTS, WATER EFFICIENCY AND SEISMIC REFIT OF THE BUILDING. WE HAD A PRIVATE CAPITAL PROVIDER FINANCE THAT FIRST PROJECT. THE BUILDING IS EXPECTED TO EXCEED OUR CURRENT ENERGY CODES BY ABOUT 15%. THIS IS THE PERFECT PROJECT TO KICK OFF WITH AND WE'RE SUPER EXCITED TO SEE IT WHEN IT OPENS UP. SO WITH THAT I KNOW WE JUST HAVE GIVEN YOU A LOT OF INFORMATION. YOU WERE AROUND IN 2015 AND 2016 WHEN WE STARTED THE PROGRAM. I'LL BE HAPPY TO ANSWER QUESTIONS.

Chair Kafoury: QUESTIONS OR COMMENTS?

Commissioner Stegmann: THANK YOU, CHAIR. THANK YOU SO MUCH FOR THE REPORT. I WAS JUST TRYING TO UNDERSTAND. LET'S SAY I HAVE A BUILDING AND I WANT TO UTILIZE THE PROGRAM. THEN THERE'S A PRIVATE FINANCIER, SO WHAT'S IN IT FOR THEM, AND THEN WHAT'S IN IT FOR ME? IT'S LIKE I'M JUST GETTING THIS GRANT?

Sam Baraso: IT'S NOT A GRANT. IT'S FINANCING. I'LL WALK THROUGH THAT. SO COMMISSIONER, THE PROGRAM FUNCTIONING WHERE YOU HAVE A BUILDING WITH SOME NEED. YOU HAVE AN OLD HVAC SYSTEM OR YOU WANT TO UP GREAT FOR VARIOUS REASONS. YOU'RE SLEW OF FINANCING AND INCENTIVES THAT ARE CURRENTLY AVAILABLE WILL NOT COVER THE UP-FRONT COSTS NOR WILL THE FINANCING USUALLY LINE UP. WHAT THIS PROGRAM DOES IS ENABLES YOU TO CONNECT WITH THE CAPITAL PROVIDERS ENROLLED IN THE PROGRAM. IT CONNECTS YOU WITH ENERGY TRUST OF OREGON SO WE CAN PIECE TOGETHER THAT RIGHT PROJECT. THEN GET YOU FINANCING THAT IS ULTIMATELY SECURED BY THE COUNTY, WHICH WHAT THAT SECURITY STRUCTURE DOES IS IT ALLOWED THE CAPITAL PROVIDER PROVIDING THAT FINANCING THE COMFORT TO GO OUT

TO 20, 25, 30 YEARS. WHAT WE CALL IT, WEIGHTED AVERAGE USEFUL LIFE OF THE MEASURES YOU'RE FINANCING. THE REASON THEY ENGAGE IS FOR THEM IT'S A SUPER SECURE STRUCTURE. SUPER SECURE FINANCING MECHANISM. IT MITIGATES A LOT OF THE RISKER THEY SEE IN INVESTING IN OTHER AVENUES, PROVIDING FINANCING IN OTHER AVENUES. WHEN YOU'RE GOING OUT THERE MAKING THESE CONSIDERATIONS AROUND HOW YOU MIGHT WANT TO MAKE THESE INVESTMENTS IT MAY BE YOUR OWN CASH BUT YOU MAY WANT TO PRESERVE THAT FOR OTHER THINGS. IT COULD BE JUST TRADITIONAL BANK FINANCING, MORE CLOSELY ALLIANCE WITH THAT FIVE TO TEN YEAR PAY BACK PERIOD. THEN YOU HAVE THIS OPTION. THIS IS WHAT WE DO IN A LOT OF THE WORK THAT WE DO, WE PIECE TOGETHER THAT RIGHT PROJECT IN A MANNER THAT HOPEFULLY BECAUSE YOU HAVE THAT EXTENDED PAYBACK PERIOD YOU HAVE CASH FLOW SAVINGS BECAUSE OF THE ENERGY SAVINGS FROM INVESTMENTS FROM DAY ONE DESPITE THE REPAYMENT COST.

John Wasiutynski: SO THE PROSPER PORTLAND AS OUR PARTNER HAS QUALIFYING LENDERS FOR THE PROGRAM. IF YOU'RE A LENDER, IT CAN BE ANY FINANCIAL INSTITUTION. WHAT WE SEE IN THE INDUSTRY BECAUSE THESE PROGRAMS EXIST ACROSS THE COUNTRY THERE TENDS TO BE SPECIALIZED CPACE LENDERS. THOSE SPECIALIZED LENDERS QUALIFY WITH PROSPER PORTLAND ONCE THEY HAVE MET THE STANDARDS THAT WE HAVE ESTABLISHED, THEY CAN EITHER DEVELOP THEIR OWN DEALS OR WAIT FOR SAM AND THE TEAM TO BRING CLIENTS TO THEM. THE ETO TEAM HELPS DO THE ENERGY ASSESSMENT, FIGURE OUT WHAT INCENTIVES ARE AVAILABLE TO BUY DOWN THE COST OF THE PROJECT, THEN THE REST IS COVERED BY FINANCING. THE SECURITIZATION DOESN'T COME INTO PLAY UNLESS THERE'S DAUGHTER BY THE BORROWER. WHICH BASED ON THE EXPERIENCE OF OUR DART TEAM IS AN EXCEEDINGLY RARE CIRCUMSTANCE IN THE COMMERCIAL PROPERTY SPACE.

Commissioner Stegmann: GREAT. SO HOW ARE YOU MARKETING AND GETTING THIS OUT TO THE COMMUNITY?

Sam Baraso: WE HAVE A FEW DIFFERENT MARKETING CHANNELS. IN PART IT'S BEEN SORT OF I WOULD SAY WE STARTED WITH A LIST OF VARIOUS -- I WOULD SAY WE STARTED WITH SOME PROVIDERS ALTHOUGH IT HAS BEEN MOSTLY THROUGH WE HAVE WORKED WITH THE BUILDING OWNERS MANAGEMENT ASSOCIATION. WE WORKED WITH ENERGY TRUST OF OREGON AND HAVE BOTH NETWORKED AND MARKETING THROUGH VARIOUS ESSENTIALLY ENERGY ASSESSMENT CHANNELS SO THIS IS TARGETING THOSE GOING OUT INTO THE BUILDINGS. WE HAVE THROUGH ENERGY TRUST HAVE MARKETING THROUGH THEIR TRADE ALLY PATHWAYS. ACTUAL CONTRACTORS IN THE BUILDINGS DAY-TO-DAY THAT KNOW THAT BOILER NEEDS TO GO. WE HAVE DONE A LITTLE BIT OF MARKETING OUTREACH THERE AS WELL. I KNOW THERE'S CERTAINLY CHANNELS I'M MISSING. THEN

WE HAVE CONNECTED WITH A HANDFUL OF DEVELOPERS AND ARCHITECTS THAT GET INTO PROJECTS AT THOSE EARLIER PHASES, START PIECING TOGETHER FINANCING, THINKING ABOUT HOW FAR THEY GO IN TERMS OF DESIGNING A BUILDING.

John Wasiutynski: OUR STRATEGY HAS BEEN TO THINK ABOUT IT THERE'S BUILDING OWNERS, PEOPLE WHO WANT TO UTILIZE THE PROGRAM, THEN PEOPLE LIKE CONTRACTORS, ARCHITECTS, ENGINEERS WHO IF THEY ARE AWARE OF THE PROGRAM THEY CAN ADVERTISE TO THEIR CLIENTS. HERE'S AN OPTION YOU MAY WANT TO EXPLORE. THE ROUGH ESTIMATE THEN TRYING TO DEVELOP A CONCIERGE SERVICE BECAUSE IT'S A NOVEL PROGRAM TO HELP PEOPLE WALK THROUGH THE PROGRAM WITH US SO THAT WE CAN PROVIDE SOME OF THAT -- HELP DEVELOP PRO FORMA FOR THE PROJECT TO SEE HOW LONG DOES IT TAKE FOR THE PROJECTS OR SUITE OF PROJECTS TO PAY THEMSELVES BACK.

Commissioner Stegmann: THIS IS GREAT. THANK YOU SO MUCH FOR YOUR CREATIVITY AND I KNOW A LOT OF TIMES WE DON'T HAVE A DIRECT ROLE OF IMPACTING WHAT GOES ON IN THE BUILDING TRADES AND PROTECTING OUR ENVIRONMENT. THIS IS AMAZING. I WANT TO THANK YOU FOR YOUR WORK. YOU ALWAYS DO GREAT WORK. JUST KEEP IT UP.

Commissioner Vega Pederson: THANK YOU SO MUCH FOR THIS PRESENTATION. YOU TALKED ABOUT ALMOST A QUARTER ARE COMING FROM COMMERCIAL PROPERTIES. UNDERSTANDING THAT IT'S BEEN SOME RAMP-UP TIME TO GET THIS PROGRAM GOING. DO YOU HAVE LIKE AN IDEA OF THE POTENTIAL OF THIS PROGRAM OR PRODUCTION OF THE GROWTH OF HOW YOU WOULD LIKE TO SEE MORE PROPERTIES GETTING INVOLVED WITH THIS?

Sam Baraso: YES. SO WHEN WE WERE ENGAGING, EXPLORING THIS EARLY ON, THIS IS AROUND 2013 OR SO, WE COMMISSIONED A STUDY BY ECO-NORTHWEST TO LOOK AT WHAT WAS THE POTENTIAL MARKETPLACE IN TERMS OF BUILDING STOCK. THEY IDENTIFIED ABOUT 3,000 COMMERCIAL BUILDINGS WHERE THIS WAS SORT OF OF THIS COULD BE RELEVANT. THERE'S ABOUT 1800 BUILDINGS WHERE THIS WAS IDEAL. THESE FELL INTO THE I THINK 15,000 SQUARE FEET AND UP, 10,000 SCWAI FEET AND UP. ONCE IT BECOMES TOO SMALL IT'S HARDER TO PENCIL OUT. THIS IS WHERE WE STARTED OIN TERMS OF TEASING OUT THE POTENTIAL MARKET FOR THIS. FROM THERE IT'S REALLY HAVING ALL THE CONVERSATIONS IN BETWEEN SORT OF THAT STUDY AND FIGURING OUT HOW DO WE HONE OUR MARKETING OR MESSAGING TO SPECIFIC SEGMENTS WITHIN THAT. WHAT I WOULD SAY, IT TAKES A WHILE TO RAMP UP ON THESE PROGRAM. PROBABLY OUR BIGGEST COMPARABLE MARKET HAS BEEN DENVER. WE'RE PROBABLY TRAILING I WOULD SAY TWO YEARS OR SO BEHIND THEM. WHAT THEY SEE IS THEY HAD ONE PROJECT, TWO PROJECTS, THEN THIS YEAR I KNOW THEY ARE LOOKING AT A PIPELINE OF CLOSER TO \$40 MILLION. IT

TAKES TIME FOR BOTH LOCAL DEVELOPERS TO GET THE IDEA THAT THIS CAN BE PART OF THEIR CAPITAL STOCK AND CAN MAKE SENSE AND THEY NEED SOMEONE ELSE TO DO IT BEFORE THEM. THAT HAS BEEN BOTH FROM THE POTENTIAL MARKET THAT WE SEE AND THE OPPORTUNITY WE SEE AND THEN HOW IT'S PLAYED OUT WITH OTHER JURISDICTIONS THAT LOOK KIND OF LIKE US.

Commissioner Vega Pederson: YOU'RE THINKING IT WILL CONTINUE AT THE RATE OF A COUPLE PROJECTS A YEAR POTENTIALLY IN TWO, THREE YEARS SEE A GROUNDSWELL.

Sam Baraso: I THINK THAT'S EXACTLY RIGHT. I WOULD SAY IT'S BEEN A GOOD PARTNERSHIP WITH ENERGY TRUST BECAUSE AS THEY HAVE SEEN -- I WOULD SAY IT GETS HARDER TO GET SOME OF THE SAVINGS THAT WE HAVE BEEN ABLE TO GET OVER THE PAST 18 YEARS OR SO, THOSE INCENTIVE PROGRAMS IN THAT FORM OPERATING. AS WE ARE ALL COLLECTIVELY SEEING FINANCING WILL PLAY A BIGGER AND BIGGER ROLE IN MAKING THESE PROJECTS HAPPEN. WE'RE HAPPY TO HAVE THIS HERE.

Commissioner Vega Pederson: LAST QUESTION, I SAW YOUR LIST OF ALL THE THINGS THAT COULD QUALIFY. ARE GREEN ROOFS ONE OF THOSE THINGS? ARE GREEN ROOFS SPECIFICALLY?

Sam Baraso: THEY ARE NOT. THEY ARE NOT.

John Wasiutynski: WELL -- IT MAYBE AS A PACKAGE. THERE'S SAVINGS TO INVESTMENT RATIO THRESHOLD WHEN IT COMES TO ENERGY EFFICIENCY MEASURES. ONE OR GREATER.

Sam Baraso: AT LEAST TRY TO CALCULATE. WE WON'T HOLD EVERY PROJECT TO IT.

John Wasiutynski: THERE COULD BE THIS REDUCING AND COOLING LOAD AND INCREASING INSULATION THROUGH A GREEN ROOF. THE QUESTION HASN'T COME UP YET IN THE PROGRAM. SO IT'S SOMETHING WE NEED TO EXPLORE IN DEPTH. STORMWATER IN GENERAL -- I DON'T KNOW. SORRY. THIS IS TWISTING MY BRAIN A LITTLE BIT.

Sam Baraso: I WOULD SAY IT'S SORT OF IN A BROAD PACKAGE OF INVESTMENTS IF SOMEONE WOULD PULL TOGETHER AS FAR AS OF THEIR BUILDING. YOU CAN IT COULD FIT WAS BEDO FINANCE ANCILLARY MEASURES. IF YOU HAVE A SOLAR PANEL AND NEED TO REPLACE THE ROOF KEY TO PUTTING THAT SOLAR PANEL UP THERE. THAT ROOF IS GOING TO COST A LOT OF MONEY AND MAKE THAT SOLAR INVESTMENT AS PAYBACK LOOK LESS FAVORABLE. IT'S THAT MASS WE HAVE TO PLAY WITH. YOU COULD -- THERE WOULD BE CAPITAL INTEREST IN THAT.

Commissioner Vega Pederson: THANK YOU.

Commissioner Meieran: I HAVE MY QUESTIONS ANSWERED FROM THE PRIOR COMMISSIONERS' QUESTIONS. BUT I ALSO WANT TO JUST APPLAUD THE CREATIVITY THAT WENT INTO THIS PROGRAM AND IT IS A WAY TO ADDRESS SOME OF THE ISSUES THAT WE TRADITIONALLY THINK, OH, THIS MAY NOT BE OUR SPECIFIC LANE, BUT IT IS. IN THIS WAY. SO THANK YOU. I JUST LOOK FORWARD TO HEARING MORE AND TO SEEING MORE DEVELOPERS AND OTHERS JOINING IN AND MOVING FORWARD. IT'S REALLY GREAT. THANK YOU.

John Wasiutynski: THANK YOU, COMMISSIONER. I WANT TO REFLECT BACK AT THE BOARD. THERE'S BEEN SUCH A WILLINGNESS, ESPECIALLY WITH THE CHAIR'S LEADERSHIP, TO TAKE THAT CREATIVE APPROACH, TO AUS THE SPACE. I SAW IN THE PREVIOUS PRESENTATION AND THIS ONE TO THINK DIFFERENTLY, THINK, PUSH BEYOND WHAT MAYBE OUR TRADITIONAL BOUNDARIES ARE. I WANT TO SAY THANK YOU TO THE BOARD AND THE CHAIR FOR THAT, FOR ALLOWING US THE SPACE TO CREATE THIS PROGRAM AND HAVE REALLY BRILLIANT PEOPLE ON BOARD WHO UNDERSTAND FINANCE AND ALL THIS ENERGY STUFF TO REALLY TAKE THE IDEA AND RUN WITH IT. LIKE SAM.

Chair Kafoury: I WANT TO COMMEND YOU FOR YOUR WORK ON THIS, SAM. IT'S BEEN A LONG TIME COMING. YOU SPENT A LOT OF TIME ON IT. I'M EXCITED IT'S STARTING TO COME TO FRUITION. IT'S NOT SOMETHING THAT WOULD HAVE POPPED INTO MY HEAD SO I'M GLAD YOU'RE ON THE TEAM. THE PARTNERSHIPS YOU'VE BUILT NOT JUST WITH THE OTHER MAJOR INSTITUTIONS BUT WITH COMMUNITY GROUPS AND COMMUNITY MEMBERS AS WELL, BECAUSE WE ALWAYS WANT THE EQUITY PIECE IN EVERYTHING WE DO. I KNOW THAT'S REALLY IMPORTANT TO YOU AS WELL. I WANT TO THANK YOU FOR THAT AND LOOKING FORWARD TO A HEARING ABOUT MORE AND MORE PROJECTS THAT COME ONLINE IN THE NEAR FUTURE. I ALSO WANTED TO GIVE A SHOUT OUT TO OUR FORMER COMMISSIONER JEWEL BAILEY WHO HELPED FROM THE EARLY STAGES BOTH AT THE LEGISLATURE AND HERE IN THE COUNTY.

Sam Baraso: THANK YOU, CHAIR. WE INVITED JEWELS OUT FOR DRINKS RIGHT AFTER WE CLOSED OUT THE FIRST PROJECT.

John Wasiutynski: HE'S THE GODFATHER OF OREGON. [LAUGHTER]

Chair Kafoury: THANKS. THANK YOU FOR COMING. THANK YOU ALL. AND SEEING NO FURTHER BUSINESS, EXCEPT GOING TO THE ELECTIONS OFFICE OR THE LIBRARY IF YOU HAVEN'T DONE THAT YET, WE ARE ADJOURNED.

**ADJOURNMENT – 11:23 a.m.**

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