

**Minutes of the Board of Commissioners
Multnomah Building, Board Room 100
501 SE Hawthorne Blvd., Portland, Oregon
Thursday, July 26, 2018**

REGULAR MEETING

Chair Deborah Kafoury called the meeting to order at 9:38 a.m. with Vice-Chair Lori Stegmann and Commissioner Jessica Vega Pederson present. Commissioner Sharon Meieran was excused, and Commissioner Loretta Smith arrived at 9:50 a.m.

Also attending were, Jenny Madkour, County Attorney and Marina Baker, Board Clerk.

CONSENT AGENDA – 9:30 a.m.

- C.1 BudMod-DCA-02-19 - Reclassification of an IT Business Consultant Senior to an Administration Analyst (NR) (PO#78316-19).
- C.2 BudMod-DCA-03-19 - Reclassification of a Finance Specialist 1 to a Procurement Analyst (PO# 78101-19).
- C.3 BudMod-DCS-01-19 - Classification of a new Engineering Services Manager 1 position.
- C.4 BudMod-DCS-03-19 - Reclassification of a Manager 1 position to Manager 2.
- C.5 BudMod-DCS-04-19 - Classification of a new Program Communications Coordinator position.
- C.6 BudMod-DCS-05-19 - Reclassification of a Contract Specialist to Contract Specialist Senior.
- C.7 BudMod-DCJ-03-19 - Reclassifies a Vacant 0.50 FTE Program Coordinator to Program Specialist in the Juvenile Srvs Div.
- C.8 BudMod-DCHS-01-19 - Reclassification of a Program Specialist Senior to Program Specialist in the DCHS – YFS.
- C.9 Appointments to Budget Advisory Committees.

Chair Kafoury: MAY I HAVE A MOTION ON THE CONSENT AGENDA? COMMISSIONER VEGA PEDERSON MOVES, COMMISSIONER STEGMANN SECONDS APPROVAL OF THE CONSENT CALENDAR. ALL THOSE IN FAVOR VOTE AYE. [UNANIMOUS AYES] THE CONSENT CALENDAR IS APPROVED. DO WE HAVE PUBLIC COMMENT THIS MORNING?

PUBLIC COMMENT – 9:30 a.m.

Opportunity for Public Comment on non-agenda matters. Testimony limited to three minutes per person. This is a time for the Board to hear public testimony, not for Board deliberation.

Board Clerk: YES, MADAM CHAIR. PLEASE COME FORWARD WHEN I CALL YOUR NAME. I'LL CALL FOUR PEOPLE AT A TIME. [READS NAMES]

Chair Kafoury: YOU CAN BEGIN WHEN YOU ARE READY. GOOD MORNING.

Lightning: GOOD MORNING. MY NAME IS LIGHTNING. I REPRESENT LIGHTNING SUPER CREATIVITY WATCH DOG. AGAIN, I'M GOING TO TOUCH ON THE ORDINANCE, THE ISSUE OF THE AN NATURAL CONTROL TO BAN THE USE OF WILD OR EXOTIC ANIMALS IN DISPLAYS AND ACTS. AGAIN, MY BIGGEST CONCERN ON THIS WHEN YOU GAVE THE EXEMPTION TO THE FILMMAKER INDUSTRY IS THAT THAT REALLY LEFT A LOOPHOLE FOR ANYTHING ELSE YOU HAVE TRIED TO CLOSE TO UTILIZE AND GO IN THAT DIRECTION. AND, IN MY OPINION, YOU REALLY DIDN'T DO ANYTHING. YOU PRESENTED SOMETHING, YOU VOTED ON IT, BUT YOU LEFT A LOOPHOLE FOR THE FILM INDUSTRY, WHICH, AGAIN, FOR ANY OF THESE OTHER BUSINESSES NOW CAN WORK ALONGSIDE THE FILM INDUSTRY AND STILL DO THE SAME THINGS THEY'VE ALWAYS DONE. REALLY LOOKED GOOD BUT YOU DID NOTHING. NOW, HERE'S MY PROBLEM. I WANT TO SEE GUIDELINES FOR THE SAFE USE OF ANIMALS IN FILMED MEDIA. I WANT TO SEE GUIDELINES THAT THE FILM INDUSTRY WILL FOLLOW. WHEN THEY GET READY TO DO A FILM, I WANT THEM TO SIGN AN AGREEMENT IN OREGON IN THE LOCATION GOING TO DO THE FILM THAT THERE WILL BE NO ANIMALS WERE HARMED IN THE MAKING OF THIS FILM.

NOW, AS YOU KNOW, IN CALIFORNIA OR IN HOLLYWOOD IN AREAS LIKE THAT, THEY HAVE STRICT GUIDELINE S FOR THE IF I AM MANY INDUSTRY BEFORE THEY EVEN BEGIN USING A FILM USING ANY ANIMALS. THEY WILL HAVE GUIDELINES OF AT LEAST 130 PAGES FROM EVERYTHING YOU WILL DO DURING THAT FILM AND HOW YOU WILL TREAT WHAT ARE CALLED THE ANIMAL ACTORS. THIS IS VERY IMPORTANT TO HAVE AN UNDERSTANDING WHAT GUIDELINES YOU PLAN ON IMPLEMENTING TO THE FILM INDUSTRY. THAT'S WHY I DID NOT WANT THIS APPROVED. I WANTED YOU TO HAVE SOME LEVERAGE WITH THE FILM INDUSTRY TO SAY YOU WILL FOLLOW THESE CERTAIN GUIDELINES. YOU WILL PROTECT THESE ANIMALS. IF NOT, GET THE HELL OUT OF MY STATE. WE DON'T NEED YOU HERE. YOU DID NOT DO THAT. YOU LEFT A LOOPHOLE OPEN. YOU DID NOT STATE ANY GUIDELINES. WHO IS GOING TO PROTECT THE ANIMALS? WHO? THE DIRECTOR OF MULTNOMAH COUNTY? I DON'T THINK SO. I DON'T THINK SO. YOU HAVE TO HAVE A MONITOR ON THE FILM INDUSTRY. THEY HAVE TO COME IN WITH THEIR PROFESSIONAL REPRESENTATIVES AND INDEPENDENT GROUP THAT IS CURRENTLY OUT THERE THAT IS CALLED THE AMERICAN HUMANE ASSOCIATION FOR THE FILM INDUSTRY. YOU DID NOT DO THAT. YOU DID NOT PROTECT THE ANIMALS. I EXPECT IT TO BE DONE. PULL UP AMERICAN HUMANE ASSOCIATION AND FOLLOW UP ON THE GUIDELINES. THANK YOU.

Chair Kafoury: THANK YOU. GOOD MORNING.

Mimi German: HI. MIMI GERMAN. I WANT TO SAY I SECOND WHAT LIGHTNING JUST SAID. WE NEED TO PROTECT EVERYBODY AND ALL THINGS IN OREGON. THIS IS A SANCTUARY STATE, SANCTUARY CITY. I'VE BEEN HERE BEFORE TO TALK ABOUT WHAT WE DO IN A SANCTUARY CITY. AND, YET, THESE ARE ALL THINGS I TALK ABOUT WE DON'T DO. ONE OF WHICH IS STILL HAVING ICE IN OUR BOUNDARIES. I DON'T KNOW WHEN ANY OF YOU -- I ALREADY GET CITY COUNCIL HAS VOICED THEIR OPINION ON THIS BY EVICTING OCCUPY ICE PDX. I DON'T KNOW WHEN ANY OF YOU ARE GOING TO STAND UP AND REALLY TAKE A STAND. THE STAND I TALKED TO THE MAYOR ABOUT TAKING. I'VE WRITTEN HIM LETTERS ABOUT IT, WE'VE COMMUNICATED ABOUT IT. WHERE YOU RECOGNIZE THAT SOMETIMES YOU HAVE TO DO CIVIL DISOBEDIENCE, IN THIS CASE, SAYING TO ICE YOU ARE NOT WELCOME HERE SO YOU NEED TO LEAVE. WE'RE EVICTING YOU FROM THE CONFINES OF OUR CITY. AND TAKE THE HIT, IF THERE'S A HIT FROM THE FEDS IN RESPONSE. WHEN DO WE DO THAT? WHEN DOES SOMEBODY STAND UP WHO HAS SOME SEMBLANCE OF POWER IN THIS CITY? THAT WOULD BE YOU. TO THE FEDS TO SAY WE WON'T ACCEPT THIS BEHAVIOR.

WE WON'T ACCEPT THE SEPARATION OF CHILDREN FROM THEIR FAMILIES. WE WILL NOT HAVE IT HERE. WE REFUSE ALL ICE CONTRACTS HERE. WE REFUSE TO OPEN OUR PRISONS TO HOLD CHILDREN WHO HAVE BEEN SEPARATED BY THEIR PARENT FROM THEIR FAMILIES AND THEIR PARENTS BY THE FEDS. WE NEED YOU TO ACTUALLY STAND UP AND NOT JUST MAKE A STATEMENT BUT CREATE AN EVICTION NOTICE THAT I'M SURE YOU'VE BEEN TOLD WOULD BE ILLEGAL. DO THE ILLEGAL THING, TAKE THE HIT AND GET RID OF ICE. DO IT SO THAT OTHER CITIES CAN LOOK AT US AND SAY, OH, THAT'S WHAT A SANCTUARY CITY DOES. RIGHT NOW, WE DON'T HAVE ANY EXAMPLES. AND UNTIL SOMEBODY HAS THAT MORAL FORTITUDE TO STAND UP TO THE FEDS WHICH DEBORAH, I'M HOPING YOU HAVE. PEOPLE WILL SUPPORT THAT MOVE. BUT UNTIL SOMEBODY STOPS JUST MAKING STATEMENTS ABOUT IT AND CREATES AN EVICTION NOTICE AND SAYS NO MATTER WHERE YOU ARE, ICE, INSIDE OF PORTLAND, WE ARE EVICTING YOU FROM HERE. IT'S TIME. WE HAVE TO DO THAT. THAT'S WHAT I CAME HERE TO SAY.

Chair Kafoury: THANK YOU. THANKS FOR COMING THIS MORNING. GOOD MORNING.

Josh Maurice: GOOD MORNING. I'M JOSH MAURICE. I'M KIND OF GOING TO CONTINUE WHERE I LEFT OFF A COUPLE WEEKS AGO TALKING ABOUT THE Z3 PARADIGM FRAMEWORK WHICH IS ONLINE. I THINK EVERYBODY WOULD AGREE WE'RE FACING A LOT OF CHALLENGES ON THIS PLANET RIGHT NOW. THERE ARE A LOT OF TRENDS AND TRAJECTORIES GOING IN NEGATIVE DIRECTIONS. AND IN ORDER TO HAVE A POSITIVE OUTCOME, I THINK IT'S IMPORTANT THAT WE NOT JUST PROCEED IN A, KIND OF, BUSINESS AS USUAL, SORT OF, MANNER. IT'S TIME TO LEAN HARD IN THE DIRECTION OF UTOPIA. LET'S NOT BE AFRAID OF THAT WORD, UTOPIA. LET'S NOT BE AFRAID OF THE CONCEPT OF UTOPIA. THAT'S EXACTLY WHAT WE SHOULD BE GOING FOR. SO THE IDEA OF THE Z3 PARADIGM FRAMEWORK IS THAT IF AND WHEN WE TRULY AND COMPREHENSIVELY IMPLEMENT THE POSITIVE PRINCIPLES OF THAT FRAMEWORK AND THAT'S A HUGE UNDERTAKING. WE'RE TALKING ABOUT A REAL REVOLUTION OF CONSCIOUSNESS AND VALUES. BUT IF AND WHEN THAT HAPPENS, WE CAN THEN END POLITICAL HIERARCHY AND

VIOLENCE AND COERCION IN GENERAL AND END MONEY AND QUID PRO QUO TRANSACTIONS, IN GENERAL, WITHOUT ANY DRAW BACKS. AND WITH A LOT OF BENEFITS.

Josh Maurice: SO IT'S NOT SAYING TO IMMEDIATELY STOP USING MONEY OR IMMEDIATELY STOP PARTICIPATING IN POLITICAL HIERARCHY. I THINK IT'S A GOOD THING TO PARTICIPATE IN GIFT ECONOMIES WHEREVER POSSIBLE. AND CERTAINLY A GOOD THING FROM REFRAIN FROM COMMITTING VIOLENCE WHEREVER POSSIBLE. BUT WHAT I DO THINK WE CAN AND SHOULD IMMEDIATELY DO IS RECOGNIZE THAT THIS SORT OF FRAMEWORK REPRESENTS THE KIND OF TRANSFORMATION THAT IT WILL BEHOOVE US TO CARRY OUT, PUBLICALLY, EXPLICITLY RECOGNIZE THAT. I THINK IT'S VERY IMPORTANT FOR US TO UNDERTAKE A DEEP ANALYSIS OF FUNDAMENTAL RETHINKING OF WHAT WE ARE DOING HERE AND MAKE A PROFOUND SHIFT IN HOW WE'RE OPERATING. IN ORDER TO DO THAT IN A COORDINATED WAY ON A LARGE SCALE, I THINK WE NEED EXPLICIT SET OF NEW CORE VALUES, NEW CORE PRINCIPLES AND THAT IS A PURPOSE THAT THE Z3 PARADIGM FRAMEWORK CAN SERVE. THANKS VERY MUCH.

Chair Kafoury: THANK YOU. GOOD MORNING.

Charles Bridgecrane Johnson: GOOD MORNING, MINI QUORUM. NOT ONLY ARE WE MISSING COMMISSIONERS SMITH AND DR. MEIERAN, IT'S IMPORTANT THAT'S PART OF THE PUBLIC ENGAGEMENT PROCESS YOU CAN SEE MY ENTIRE BEARD. I HAVE NOT HEARD WHY LOAN VET JOE WALSH HAS BEEN UNABLE TO GIVE YOU ENCOURAGEMENT OR EXCITEMENT OR WHATEVER WAS ON THE AGENDA. SO IN THESE DAYS, WHEN TRADERS ARE DOING THEIR TREASONIST THINGS, IT'S IMPORTANT FOR US TO LISTEN TO JOSH MAURICE WHEN HE TALKS ABOUT HOW WE NEED TO GROW US AND AWESOME CONSPIRACY TO ENCOUNTER WHAT'S GOING ON IN MOSCOW AND WASHINGTON D.C. SOME PEOPLE WANT TO HAVE A KNEE-JERK REACTION. OH, MY GOSH, YOU ARE A NEO-MCCARTHIEST, IT'S RUSSOPHOBIA. IF THIS COUNTRY IS RUN BY ODD BALL BILLIONAIRE. AND RUSSIA IS RUN BY A BILLIONAIRE ABOUT 33 TIMES WHAT DONALD TRUMP IS WORTH, WE NEED TO THINK ABOUT NOT HAVING A KNEE-JERK REACTION. THERE ARE SERIOUS ISSUES ON AN INTERNATIONAL POLITICAL LEVEL. AND IT'S UNFORTUNATE THEY ARE HAPPENING WHILE WE ALSO HAVE TO DEAL WITH HUMANITARIAN CRISES RIGHT HERE IN OUR OWN CITY. THEY HAVE ENDURING OCCUPATIONS AGAINST ICE. ABOLISH ICE MEANS DIFFERENT THINGS TO DIFFERENT PEOPLE. NO MATTER WHAT YOU THINK IT MEANS, WE HAVE TO FACE THE TRUTH THAT THE CHILD ABUSING PRESIDENT OF THE UNITED STATES HAS FAILED TO EVEN REUNITE THE CHILDREN WITH THEIR PARENTS REGARDLESS OF WHEN HE DOES THAT IN CUSTODY. OF COURSE, THOSE PARENTS AND CHILDREN SHOULD NOT BE IN CUSTODY AT ALL.

THERE'S A PROCEDURE FOR THEM TO BE MONITORED WHILE THEY ARE IN THE UNITED STATES PURSUING THEIR ASYLUM SEEKING. SO I HOPE THAT AT EVERY OPPORTUNITY YOU HAVE, YOU'LL ENGAGE WITH OTHER GOVERNMENT OFFICIALS AND ORDINARY CITIZENS TO KEEP US WORKING ON THE DIRECTION OF NOT IMPRISONING FAMILIES FOR SEEKING A BETTER LIFE. PRETTY SOON WE'LL BE COMING UP WITH THE HEALTH DEPARTMENT DISCUSSION, THE HEALTH DEPARTMENT BUILDING TOWERING A FEW FLOORS ABOVE BUD CLARK TPI. ONE OF THESE DAYS I'M GOING TO HAVE TO NAIL DOWN WHOEVER THE APPROPRIATE PERSON IS HOW

THE BUD CLARK COMMONS IS ACTUALLY A CONDOMINIUM ASSOCIATION. NO REALLY, GO LOOK IT UP ON PORTLAND MAPS. WE'VE HAD TALK ABOUT DEATH. I WANT TO TALK ABOUT HOMELESS DEATHS. HOW OVERDOSES AND SUICIDES AT THAT FACILITY ARE RELATING TO OUR DESIRE TO DO THE BEST FOR OUR NEIGHBORS. THANK YOU.

Chair Kafoury: THANK YOU.

Kathleen Brennan: THANK YOU. GOOD MORNING. MY NAME IS KATHLEEN BRENNAN. I AM A NATIVE PORTLAND OREGONIAN, REGISTERED VOTER IN MULTNOMAH COUNTY AND AM HOMELESS. I LAY MY HEAD DOWN TO SLEEP AT THE SOS SHELTER FOR TPI. IT IS A WOMEN'S SAFETY OFF THE STREET LOW BARRIER SHELTER. MY ISSUE TODAY IS I WOULD LIKE TO ASK THE COUNCIL TO PLEASE LOOK INTO WHAT ARE THE STANDARDS AND REQUIREMENTS OF THE BREAKFAST AND DINNER, WHICH I BELIEVE ARE TO BE PROVIDED TO THE RESIDENTS OR GUESTS OF THE FACILITY? COMMISSIONER MEIERAN INTRODUCED HERSELF TO ME LAST YEAR AT A PUBLIC FORUM WHICH I ENDED UP BEING AND I SPOKE REGARDING THE FOOD AT THE SALVATION ARMY WHERE I WAS STAYING AT THE TIME WHICH MEALS WERE NOT BEING PROVIDED AT ALL. MANY WOMEN ARE IN THESE SHELTERS AND DON'T GET OUT FOR VARIOUS REASONS. THE POINT I'M DRIVING HOME IS THE FOOD IS NOT, I BELIEVE, UP TO STANDARDS OR IN ANY SORT OF WAY TO THE STANDARD OF HUMAN DIGNITY. I WOULD LIKE TO HELP THE COUNTY LOOK INTO THIS MATTER.

THIS IS A SERIOUS ISSUE, IF IT IS SOMETHING OF YOUR CONCERN. PLEASE, IT IS A REAL CONCERN AND IF I COULD SPEAK WITH MEMBERS OF THE STAFF LATER, I COULD GO INTO GREATER DETAIL REGARDING THAT. BREAKFAST THIS MORNING WHERE I STAYED FOR 70 WOMEN WAS 14 DONUTS CUT 70 WAYS, A QUART OF MILK AND A LOAF OF BREAD. THE PEANUT BUTTER HAS BEEN OUT SINCE LAST NIGHT. AND I DO REALIZE THERE ARE RESTRICTIONS, ET CETERA, AND HEALTH DEPARTMENT REASONS WHY MEALS CAN'T BE PREPARED LIKE A KITCHEN SITUATION. HOWEVER, WITH THE EQUIPMENT AT THE FACILITY, IT CERTAINLY WOULD BE ABLE IF SOMEONE PUT A LITTLE MORE EFFORT OR EVEN SOME HEART INTO IT. THERE'S PLENTY OF FOOD TO BE HAD. AND I WOULD LIKE TO HELP IMPROVE THE MEALS THERE FOR MYSELF AND MY SISTERS WITH YOUR HELP. THANK YOU.

Chair Kafoury: MY STAFF, LIAM FROST IS WAVING HIS HAND. HE IS HAPPY TO CHAT WITH YOU. THANK YOU. THANKS FOR COMING.

REGULAR AGENDA – 9:40 a.m.

R.1 Second Reading of Ordinance Amending MCC Chapters 35 and 36 Relating to Agri-Tourism. Presenters: Kevin Cook, Senior Planner; Michael Cerbone, Planning Director. (5 min)

Chair Kafoury: COMMISSIONER VEGA PEDERSON MOVES, COMMISSIONER STEGMANN SECONDS APPROVAL OF THE SECOND READING AND ADOPTION. COME ON UP.

Michael Cerbone: GOOD MORNING. MIKE, PLANNING DIRECTOR FOR THE COUNTY. I HAVE KEVIN COOK, PROJECT MANAGER HERE. THIS IS SECOND READING FOR ORDINANCE. WE TALKED ABOUT THE FIRST READING IN GOOD DETAIL. IF THERE ARE ANY QUESTIONS, WE'D BE MORE THAN HAPPY TO ANSWER THOSE QUESTIONS.

Chair Kafoury: ANY FURTHER QUESTIONS?

Commissioner Vega Pederson: YOU DIDN'T GET ANY FEEDBACK BETWEEN THE FIRST READING AND THIS ONE?

Michael Cerbone: NOPE.

Commissioner Vega Pederson: OKAY.

Vice-Chair Stegmann: COULD YOU JUST ELABORATE ON THE PARKING? THAT WAS AN AMENDMENT.

Kevin Cook: YES. SO THE PARKING AMENDMENT WAS A REQUEST BY A COUPLE PROPERTY OWNERS IN THE EAST SANDY RIVER AREA. REALLY LOOKING TO HAVE MORE AREA USING NEIGHBORING PROPERTY WITH THE PERMISSION OF THE NEIGHBORING PROPERTY OWNERS. SO THAT SIMPLY ALLOWS THAT PROVISION. WOULDN'T ALLOW EVENTS ON THE NEIGHBORING PROPERTY. JUST AN OVERFLOW OF PARKING PROVISION. SO THE PLANNING COMMISSION WAS VERY COMFORTABLE WITH THAT.

Vice-Chair Stegmann: VERY GOOD. THANK YOU.

Chair Kafoury: THANK YOU. ALL RIGHT. ALL THOSE IN FAVOR, VOTE AYE. [UNANIMOUS AYES] THE SECOND READING IS APPROVED AND THE ORDINANCE IS ADOPTED. THANKS. WE WILL NOW RECESS AS THE MULTNOMAH COUNTY BOARD OF COMMISSIONERS AND CONVENE AS THE PUBLIC CONTRACT REVIEW BOARD.

R.2 Acting as the Public Contract Review Board - Sole Source Procurement Authorization with Murray Smith, LLC for services related to NW Cornelius Pass Rd: US 30-NW Kaiser Rd. Presenter: Riad Alharithi, Engineering Services Manager. (5 min)

Chair Kafoury: COMMISSIONER STEGMANN MOVES, COMMISSIONER SMITH SECONDS, APPROVAL OF R.2.

Brian Smith: I'M BRIAN SMITH. THE COUNTY'S PURCHASING MANAGER. AND I'M UP HERE THIS MORNING WITH RIAD TO PROVIDE CONTEXT ON THIS. WE HAVEN'T REALLY SEEN THINGS LIKE THIS BEFORE. OUR RULES ALLOW FOR DIRECT APPOINTMENTS OF ARCHITECT AND ENGINEERING FIRMS ON PROJECTS UNDER CERTAIN CIRCUMSTANCES. IF THEY HAD DONE WORK PREVIOUSLY ON A PROJECT, UNDER CERTAIN CIRCUMSTANCES IF IT TURNS OUT THERE'S ADDITIONAL WORK THAT'S NEEDED LATER ON, RATHER THAN SWITCHING A AND E FIRMS, YOU

CAN DO A DIRECT APPOINTMENT IF CERTAIN CONDITIONS ARE MET. IT PRESUMES THE PROJECT THEY ARE WORKING ON THAT WE'RE DOING THE EXTENDED WORK ON IS ENTIRELY OURS. RIAD WILL TALK ABOUT ODOT CERTIFICATION PROJECTS AND THIS PROJECT IS NOT LIKE THAT. STARTED OUT AS AN ODOT PROJECT AND WE'RE TAKING OVER AS A CERTIFICATION PROJECT. SO THAT'S A LITTLE CONTEXT WHICH IS WHY IT NEEDS BOARD APPROVAL. OUR RULES DON'T ALLOW FOR US TO DO A DIRECT APPOINTMENT EXTENSION, IN THIS PARTICULAR CASE.

Commissioner Smith: MADAM CHAIR, I HAVE A QUICK QUESTION. WHAT YOU ARE SAYING IS YOU COULDN'T MAKE THE SOLE SOURCE CONTRACT WITHOUT OUR VOTE; IS THAT WHAT YOU ARE SAYING?

Brian Smith: CORRECT.

Commissioner Smith: OKAY. THANKS.

Riad Alharithi: GOOD MORNING. MY NAME IS RIAD. ENGINEERING MANAGER. TRANSPORTATION DIVISION GOING THROUGH PROGRAM TO DELIVER FUNDED PROJECTS. THIS IS THE LAST PROJECT THAT STARTED AS ODOT ON THE CONSULTANT CONTRACT. AND ONCE THE DESIGN IS COMPLETE, WE NEED TO HAVE THE SAME CONSULTING FIRM DURING CONSTRUCTION TO REVIEW ANY CHANGES THAT HAPPENED DURING THE CONSTRUCTION. AND SO WE COULDN'T GO BACK AND HIRE A DIFFERENT CONSULTANT BECAUSE THEY ARE ENGINEERS OF RECORD, THEY ARE THE ONES WHO PROVIDED THE DESIGN. THE CERTIFICATION PROGRAM IS IN THE LAST PHASE. WE EXPECT TO BE CERTIFIED AROUND THIS FALL. AND THIS IS THE LAST PROJECT THAT WE'RE TRANSITIONING FROM COUNTY-OWNED CONTRACT. THE PREVIOUS STARTED WITH COUNTY-OWNED CONTRACT. AND FOLLOWING OUR PURCHASE RULES. SO I DON'T EXPECT WE'RE GOING TO HAVE FUTURE PROJECT IN THIS SITUATIONS.

Chair Kafoury: QUESTIONS OR COMMENTS FROM THE BOARD?

Commissioner Vega Pederson: THANK YOU, CHAIR. ANY ADDITIONAL COSTS TO THE COUNTY BECAUSE OF DOING THIS CONTRACTING IN THIS WAY?

Riad Alharithi: NO. SO THE PROJECT FUNDED BY FEDERAL HIGHWAY AND THE MATCH COMES FROM THE STATE, OREGON DOT. AND SWITCHING THE CONTRACT FROM ONE OWNER TO THE OTHER DOES NOT ADD ANY COST TO THE COUNTY.

Chair Kafoury: GOOD ANSWER.

Vice-Chair Stegmann: THANK YOU, CHAIR. ALONG THE SAME LINES. I JUST WANT TO MAKE SURE THIS IS A FAIR PRICE. ALTHOUGH, IT'S A -- HOW MUCH IS THIS CONTRACT FOR?

Riad Alharithi: THE CONSULTANT CONTRACT AROUND \$150,000.

Vice-Chair Stegmann: IT'S FAIRLY SMALL. JUST WANT TO MAKE SURE THAT'S A USUAL AND CUSTOMARY AMOUNT.

Riad Alharithi: I'M SORRY. COULD YOU --

Vice-Chair Stegmann: WE FEEL THAT'S A REASONABLE COST FOR THEIR SERVICES.

Riad Alharithi: YES, YES. IT'S NEGOTIATED WITH OUR TEAM BETWEEN COUNTY STAFF AND THE CONSULTANT AND REVIEWED BY OTHER PARTIES TOO.

Vice-Chair Stegmann: GREAT. THANK YOU.

Commissioner Smith: MADAM CHAIR, THANK YOU. THE SUBCONTRACTORS YOU HAVE ON THIS JOB. ARE YOU GOING TO KEEP THOSE SAME MWSVS OR GO AND GET NEW SUBS?

Riad Alharithi: THE ORIGINAL CONTRACT OWNED BY ODOT, THE PRIME CONSULTANT HIRED SUBCONSULTANT TO DO THE WORK AND SUCH AS ENVIRONMENTAL SUBCONSULTANT WOULD CONTINUE TO BE THE SUBS WHEN WE OWN THE CONTRACT. THEY PERFORM THE DESIGN DURING THE CONSTRUCTION.

Commissioner Smith: I MEAN ALL THE SUBS ON THAT CONTRACT, WILL THEY COME OVER WITH YOU?

Riad Alharithi: ONLY THE ONE THAT WE NEEDED. SOME OF THEM WILL BE NEEDING THEM. SOME OF THEM WE DON'T NEED THEM.

Commissioner Smith: IS IT BECAUSE YOU DON'T HAVE THE SCOPE OF WORK TO DO OR YOU ARE GOING TO GET SOMEONE ELSE?

Riad Alharithi: WE DON'T NEED THEIR SERVICE. DURING THE CONSTRUCTION PHASE, WE JUST FOCUS ON THE AREA SUCH AS CONTRACTOR'S SURVEYING, SUCH AS THE ENVIRONMENTAL REVIEWS FOR THE CONTRACTOR ACTIVITIES. BUT WE WILL NOT BE NEEDING HYDRAULIC OR OTHER SUBCONSULTANT FOR THAT.

Commissioner Smith: YOU MAY NOT NEED?

Riad Alharithi: WE WILL NOT NEED. I'M SORRY.

Commissioner Smith: I'LL TELL YOU WHAT I'M CONCERNED ABOUT AND IT'S GREAT WE CAN DO THIS. I'M WORRIED IF THERE ARE OTHER SUBS THAT WERE ON THE PREVIOUS CONTRACT THAT THOUGHT THEY WERE GOING TO BE CONTINUING TO THE END OF THE CONTRACT. THAT THEY GO AWAY.

Riad Alharithi: WE WILL HAVE A NEW CONTRACT WITH THE PRIME AND THE PRIME WOULD BRING THE NEEDED SUBS FROM THE PREVIOUS PHASE DESIGN PHASE TO FINISH THE CONSTRUCTION PHASE.

Commissioner Smith: OKAY. BUT YOU ARE GETTING THE SOLE SOURCE CONTRACT.

Riad Alharithi: THAT'S CORRECT.

Commissioner Smith: YOU ARE GETTING THE SOLE SOURCE AND WE'RE NOT PUTTING THAT OUT TO BID. AND YOU GET A CHANCE TO PICK WHO YOU WANT TO WORK UNDER YOU BUT THE TAXPAYERS DON'T GET TO PICK WHO THEY WANT TO HAVE THE OPPORTUNITY TO HAVE EVERYBODY LOOKED AT. SO I GUESS MY FEAR IS THAT SOME PEOPLE THINK THAT THEY MAY STILL BE WORKING ON THIS PROJECT AND THEY ARE NOT GOING TO BE BECAUSE WE'RE CHANGING THE CONTRACTOR. YOU DON'T THINK THAT'S GOING TO BE A PROBLEM?

Riad Alharithi: NO. NO.

Commissioner Smith: OKAY. JUST WANTED TO LET YOU KNOW THAT'S AN ISSUE WHEN YOU DO A SOLE SOURCE CONTRACT. THAT YOU CUT PEOPLE OUT OF AN OPPORTUNITY TO APPLY FOR SOMETHING.

Riad Alharithi: AND THE ONLY REASON WE'RE DOING THIS BECAUSE THE SAME PEOPLE WHO DID THE DESIGN NEED TO BE DOING THE CONSTRUCTION. SO THE CONSULTANT ENGINEER OF RECORD WHO DESIGNED IT, IF THERE'S ANY CHANGES DURING THE CONSTRUCTION, THEY NEED TO ALTER OR STAMP IT. THEY ORIGINALLY STAMPED THE PREVIOUS PLAN. THEY NEED TO DO THAT AGAIN.

Commissioner Smith: WHEN YOU ARE A PRO, IF YOU ARE AN ARCHITECT OR ENGINEER, YOU CAN READ PLANS. IT DOESN'T MATTER. IT'S GREAT TO HAVE CONTINUITY FROM THAT STAND POINT. BUT THERE ARE A LOT OF PROS AROUND HERE. SO IT'S FINE. BUT I'M CONCERNED ABOUT THE SUBS. THAT'S WHAT I'M CONCERNED ABOUT.

Riad Alharithi: OKAY. SO WHAT --

Commissioner Smith: NO, NO, IT'S FINE. I DON'T WANT SUBS WHO THOUGHT THEY WERE ON A CONTRACT THAT NOW THEY GET TOLD THERE'S A NEW SHERIFF IN TOWN AND THEY ARE GOING TO PICK THEIR OWN PEOPLE.

Chair Kafoury: IT'S MY UNDERSTANDING WE'RE JUST CHANGING THE OWNER OF THE CONTRACT. WE'RE NOT CHANGING THE CONTRACTOR. AND THE ONLY REASON A SUB WOULD NOT BE WORKING ON THIS PROJECT IS BECAUSE THEIR SERVICES ARE NO LONGER NEEDED. THAT THE PIECE OF THE CONSTRUCTION THEY WERE WORKING ON IS FINISHED.

Riad Alharithi: EXACTLY. THAT'S CORRECT.

Commissioner Smith: THANK YOU.

Chair Kafoury: ANY OTHER QUESTIONS? ALL RIGHT. ALL THOSE IN FAVOR, VOTE AYE. [UNANIMOUS AYES] THE SOLE SOURCE PROCUREMENT AUTHORIZATION IS APPROVED. WE WILL NOW RECESS AS THE PUBLIC CONTRACT REVIEW BOARD AND RECONVENE AS THE MULTNOMAH COUNTY BOARD OF COMMISSIONERS.

R.3 Briefing on the status of the project development for the Health Department Headquarters (HDHQ) project. Presenters: Brett Taute & Nicole Dodier, Facilities & Property Management; Steve Cruzen, Shiels Obletz Johnsen, Inc. (30 min)

Chair Kafoury: GOOD MORNING.

Brett Taute: GOOD MORNING. MORNING CHAIR, COMMISSIONERS. BRETT TAUTE. I'M THE COUNTY PROJECT MANAGER FOR THE HEALTH DEPARTMENT PROJECT. AND I'M JOINED HERE THIS MORNING BY SOME TEAM MEMBERS IN PRESENTING THE PROJECT STATUS OF THAT PROJECT. MY TEAM MEMBERS WILL INTRODUCE THEMSELVES.

Nicole Dodier: GOOD MORNING, COMMISSIONERS. MY NAME IS NICOLE DODIER. I RECENTLY GRADUATED FROM THE UNIVERSITY OF OREGON WITH BACHELOR OF INTERIOR ARCHITECTURE. AND THROUGH THE PROGRAM, I HAD THE OPPORTUNITY OF WORKING WITH THE FACILITY'S TEAM THIS SUMMER PRIMARILY ON THE HEALTH DEPARTMENT HEADQUARTERS LEARNING ABOUT PROJECT MANAGEMENT TASK SO I'M EXCITED TO BE HERE AND PRESENT IN FRONT OF YOU.

Chair Kafoury: WELCOME. WE'RE HAPPY TO HAVE YOU HERE.

Steve Cruzen: GOOD MORNING, MADAM CHAIR AND COMMISSIONERS. I'M STEVE CRUZEN WITH SHIELS OBLETZ JOHNSEN.

Brett Taute: AGAIN, THANK YOU FOR HAVING US. THIS IS IN LINE WITH OUR COMMITMENT TO THE BOARD TO PROVIDE REGULAR BRIEFINGS ON THE PROJECT STATUS. AND SO WITH THAT, WE'LL GET INTO OUR PRESENTATION FOR TODAY. IT'S REALLY ABOUT THE OVERALL PROJECT STATUS ELEMENTS OF THE ENGAGEMENT WE'VE HAD WITH THE COMMUNITY, OUR PARTICIPATION DASH BOARD THAT WE REPORT ON A MONTHLY BASIS AND TRACKING AGAINST OUR CERTIFIED FIRM AND WORKFORCE TARGETED GOALS, CONSTRUCTION OF THE PROJECT AND WHERE WE ARE AND WHAT PHASE WE'RE IN, PROJECT SCHEDULE, PROJECT BUDGET AND NEXT STEPS AS WE MOVE FORWARD. THE PROJECT GOALS AND OBJECTIVES -- AND I SHARE THIS SLIDE AND HAVE IN ALL PRIOR BRIEFINGS AS WELL. THEY HAVE REMAINED THE SAME. OUR PROJECT GOALS OF REPLACING THE EXISTING MCCOY BUILDING. PROVIDING A SOLID WELCOMING SAFE ACCESSIBLE SPACE FOR CLIENTS SEEKING SERVICES FROM THE HEALTH DEPARTMENT AND IN THE HEALTH DEPARTMENT DELIVERING THOSE SERVICES TO OUR COMMUNITY AND THE CRITICAL SERVICES. IT'S SENSIBLE BUILDING WITH THE GOALS AROUND

SUSTAINABILITY AND WORKFORCE AND EQUITY AND THAT THE BUILDING IS FLEXIBLE AND SERVES OUR NEEDS TO THE PUBLIC. ENGAGEMENT.

Brett Taute: THE LAST ENGAGEMENT WE HAD WAS A BRIEFING IN FEBRUARY. THE LAST ACTION THE BOARD TOOK ON THIS PROJECT WAS THE CONSTRUCTION CONTRACT WITH JE DUNN, OUR CONTRACTOR THAT AUTHORIZED THE CONSTRUCTION OF THE BUILDING. OUR COMMUNITY PARTNERS, PORTLAND HOUSING BUREAU, PROSPER PORTLAND, WE REMAIN ENGAGED WITH THOSE PARTNERS. WE HAVE OUR NEIGHBORHOOD INVOLVEMENT COMMITTEE WE CONTINUE TO COMMUNICATE AS TO ACTIVITIES AROUND THE PROJECT AND CONSTRUCTION ITSELF. CERTAINLY BUD CLARK COMMONS WHICH IS OUR NEIGHBORING PROPERTY AND CERTAINLY HAVE WORKED WELL WITH US AS WE'VE -- THROUGH THE CONSTRUCTION JUST AS A NEIGHBOR AND CERTAINLY IMPACTED DURING THE CONSTRUCTION TIME. AND ARTS AND CULTURAL COUNCIL WHICH IS MANAGING PUBLIC ART ELEMENT OF THIS PROJECT.

COMMUNITY ENGAGEMENT, WE HAVE THE WEB SITE FOR THIS PROJECT THAT IS ACTIVE AND IT DOES HAVE A LIVE FEED OF THE CONSTRUCTION THROUGH THAT WEB SITE IF ANYONE CARES TO TAKE A LOOK AT THAT. REGULAR COMMUNICATIONS WITH OUR NEIGHBORS AND KEY STAKEHOLDERS. AND ONE ELEMENT I WANTED TO HIGHLIGHT WAS WE HAVE COMMUNICATED TO THE BOARD BEFORE ABOUT DEVELOPING A NEW NEIGHBOR AGREEMENT WITH OLD TOWN CHINATOWN AND OUR IMMEDIATE NEIGHBORS AND THAT HAS BEEN FINALIZED AND COMPLETED IN MAY OF THIS YEAR. WE HAVE THAT IN PLACE FOR OPERATING FUTURE -- AS WE BECOME A NEIGHBOR IN OUR NEW FACILITY. IN THE NEW MCCOY BUILDING. WE ALSO HAVE COMMUNITY ENGAGEMENT THROUGH OUR OVERSIGHT COMMITTEE AND MONTHLY MEETINGS ON. THAT IS DIRECTLY RELATED TO PROJECT LABOR AGREEMENT. AND THOSE GOALS RELATED TO CERTIFIED FIRM PARTICIPATION AS WELL AS AND MORE SPECIFICALLY WORKFORCE HIRING AND TRAINING ON THE PROJECT. NICOLE WILL SHARE OUR SMALL BUSINESS DASHBOARD ON THOSE GOALS.

Nicole Dodier: AS YOU ALL PROBABLY KNOW DUE TO THE REPORTING CYCLE, THE DATA IS TYPICALLY A MONTH AND-A-HALF BEHIND. TODAY WE'RE LOOK AT THE DATA THROUGH THE END OF MAY. THE CONTRACTOR'S GOAL ON THE PROJECT IS TO AWARD 20% OF THE TOTAL CONTRACT DOLLARS TO CERTIFIED FIRMS. MINORITY OR WOMEN-OWNED FIRMS, VETERAN FIRMS AS WELL AS EMERGING SMALL BUSINESSES. AND TO DATE, THE CONTRACTED PERCENTAGE IS 22.5%. WE HAVE MET AND SURPASSED THAT GOAL. AND AS YOU CAN SEE, THE PROGRESSION HAS BEEN CONSTANT. AND SO CONTINUALLY WORKING TOWARDS THAT GOAL. AND THEN SPECIFICALLY, OF THOSE CERTIFIED FIRMS, 14% ARE WOMEN-OWNED BUSINESSES. 0.8% ARE EMERGING SMALL BUSINESSES, 0.3 ARE DISABLED VETERAN FIRMS AND 7.4% ARE MINORITY-OWNED BUSINESSES. SO MOVING FORWARD TO THE WORKFORCE DASH BOARD, THE PROJECT GOAL IS TO HAVE 20% APPRENTICESHIP BY TRADE. AND THE TOTAL PROJECT APPRENTICESHIP TO DATE IS 30%. AND THERE ARE ALSO ASPIRATIONAL GOALS OF PARTICIPATION OF WOMEN AND MINORITIES. SO LOOKING AT THE JOURNEY LEVEL, THE TARGET FOR WOMEN IS 6% AND CURRENTLY AT 7. THE TARGET IS 20% AND CURRENTLY AT 16. THE TARGET FOR WOMEN IS 25%. FOR MALES, THE TARRING SET 20% AND CURRENTLY AT 24%. LOOK AT THE DIFFERENT TRADES, THERE'S THIS 20% GOAL BY TRADE.

Nicole Dodier: MOST OF THOSE ARE ON TRACTOR SURPASSED THAT GOAL. AND FOR THOSE THAT ARE LOWER IN THE FIGURES, A LOT OF THAT WORK IS UNDERWAY RIGHT NOW. SO THINGS LIKE PAINTING INSTALL OF DRYWALL, TAPING, AS WELL AS THE BRICKWORK IS CURRENTLY GOING ON. AND SO WE ANTICIPATE THAT THOSE FIGURES WOULD BE REPRESENTED IN FUTURE REPORTS. AND THEN THIS NEXT SLIDE LOOKS AT THE TOTAL WORKFORCE BROKEN DOWN BY GENDER AND ETHNICITY. A COUPLE THINGS TO NOTE HERE IS COMPARED TO THE FIGURES THAT WERE PRESENTED THE LAST TIME THERE WAS A BOARD BRIEFING ON THE PROJECT, SPECIFICALLY LOOKING AT THE FEMALE WORKFORCE, THE AFRICAN AMERICAN PERCENTAGES HAVE GROWN FROM 2 TO 3% AS WELL AS HISPANIC PARTICIPATION WHICH GREW FROM 0 TO 3%. SO THERE ARE SMALL INCREASES THAT ARE HAPPENING THERE IN INCREASED EFFORTS TO CONTINUE TO GROW THOSE FIGURES. AND THEN THE LAST SLIDE HERE IS LOOKING AT THE CURRENT PERCENTAGES VERSUS WHAT IS PROJECTED FOR THE FUTURE. SO PARTICIPATION WILL CONTINUE TO GROW TO 22.6%. AND I THINK THAT THERE'S CONTINUED EFFORTS TO GROW THE FIGURES EVEN BEYOND THAT. THERE'S POTENTIAL THAT THESE FIGURES MAY GROW AS CONTRACTS ARE AWARDED FOR THE CONTINUED WORK. SO THINGS LIKE THE SITE CIVIL WORK, LANDSCAPING AND THE FINAL CLEAN-UP PACKAGES. AND JUST IN THE FEW WEEKS I'VE BEEN INTERNING HERE, I'VE BEEN WITNESS TO CONTINUING CONVERSATIONS AND EFFORTS AROUND NOT ONLY MEETING THE GOALS PROJECTED BUT CONTINUING TO WORK PAST THAT. SO THERE'S POTENTIAL TO CONTINUE TO MOVE PAST THOSE EFFORTS. SO THAT'S IT FOR THE DASH BOARD.

Chair Kafoury: QUESTIONS ON THE DASHBOARD?

Commissioner Vega Pederson: THANK YOU, CHAIR. THANK YOU, GUYS, FOR THIS INFORMATION. THIS IS ALWAYS IMPORTANT INFORMATION FOR US TO SEE. AND I REMEMBER THE LAST BRIEFING WE HAD WHERE WE HAD SOME OF THE ZERO PERCENTS IN TERMS OF THE WORKFORCE. ASIAN WOMEN AND LATINAS. SO IT'S GREAT TO SEE THOSE NUMBERS GROWING. A CONVERSATION TO BE INTERESTING TO HAVE AFTER THIS PROJECT IS DONE IS LOOKING AT SOME OF THE WAYS WE MIGHT BE ABLE TO HELP SOME OF THE WORKFORCE THAT'S OUT THERE HELP FILL THE GAPS IN SOME OF THE BUSINESS OWNER PIECES. YOU KNOW, I THINK BOTH FOR ASIAN AND LATINOS THERE AREN'T ANY OWNED BUSINESSES IN THOSE GROUPS. I THINK THAT WOULD BE AN INTERESTING CONVERSATION. WHAT ARE THE BARRIERS THAT EXIST THERE IN BRINGING TOGETHER THOSE FOLKS AS THE CONSTRUCTION PROJECTS ARE HAPPENING ALL OVER OUR REGION.

Nicole Dodier: ABSOLUTELY. THANK YOU.

Vice-Chair Stegmann: THANK YOU, CHAIR. NICOLE, GREAT JOB. SO HAPPY TO HAVE YOU HERE. YOU SOUND LIKE YOUR WELL SKILLED AND KNOWLEDGEABLE AND LIKE YOU'VE BEEN HERE A LONG TIME. EXCELLENT JOB. BUT I DID HAVE A QUESTION ON THE SLIDE ON PAGE 8 WHERE IT BREAKS DOWN BY RACE AND AGE. I KNOW WE HAVE MADE EFFORTS TO LOOK AT DISAGGREGATING THE DATA AND ESPECIALLY FOR THE ASIAN ETHNICITY AND RACE. I'M WONDERING IS THAT SOMETHING WE CAN DO? WE KNOW PACIFIC ISLANDERS SUFFER MORE

FROM THE CHALLENGES OF POVERTY. AND I'M JUST WONDERING IF THAT MIGHT BE SOMETHING WE CAN LOOK AT IN THE FUTURE OF DISAGGREGATING THAT DATA?

Brett Taute: CERTAINLY. I'LL SPEAK WITH OUR SUPPLY AND DIVERSITY AND LOOKING HOW THE INFORMATION IS REPORTED ON GATHERING THAT INFORMATION.

Vice-Chair Stegmann: THAT WOULD BE GREAT.

Commissioner Smith: MADAM CHAIR, THANK YOU. NICOLE, YOU DID OUTSTANDING. THANK YOU FOR BEING HERE. DID YOU FIND THAT IT'S BEEN DIFFICULT TO GET WORKERS? HAVE THE CONTRACTORS TALKED TO YOU ABOUT HAVING ACCESSIBILITY TO TRAIN WORKERS WHO ARE READY TO GO JUST KIND OF PIGGYBACK ON WHAT COMMISSIONER VEGA PEDERSON WAS TALKING ABOUT. GIVING US THE PUSH BACK WE'RE GETTING FROM OUR NUMBERS.

Nicole Dodier: I WOULD SAY THERE'S DEFINITELY BEEN SOME EXPRESSED CONCERN OR THE CHALLENGES THAT ARE BEING HAD WITH THE CURRENT MARKET AND IT'S DIFFICULT TO GET PEOPLE INTO THE WORKFORCE. AND ESPECIALLY AT THE APPRENTICESHIP LEVEL CAN BE EASIER TO GET PEOPLE IN. OF THE QUALIFIED WORKFORCE, THE POOL IS EVEN SMALLER. AND WITH THE DIFFERENT PROJECTS GOING AROUND IN THE CITY, I KNOW THAT PEOPLE DON'T WANT TO NECESSARILY PULL WORKERS OFF OF OTHER JOBS TO BRING THEM TO THIS PROJECT JUST TO MEET CERTAIN GOALS. SO THAT'S BEEN A CHALLENGE THAT'S BEEN EXPRESSED.

Brett Taute: AND JUST TO CERTAINLY ADD TO NICOLE'S RESPONSE. WITH THIS PROJECT SPECIFICALLY WE HAVE SET ASIDE FUNDING FOR PRE-APPRENTICESHIP PROGRAMS AND THEY HAVE BEEN A HEAVILY-ENGAGED PARTNER THROUGH OUR LMCOC. AND CREATING AS MUCH OPPORTUNITY TO GROW WORKFORCE AS POSSIBLE.

Commissioner Smith: WE JUST GOT THAT UP AND RUNNING. HOPEFULLY, THAT WILL BE AN ASSET TO US TO INCREASE OUR NUMBERS. RIGHT NOW, I THINK WE'RE IN GOOD SHAPE. AND YOU ALL HAVE DONE A GOOD JOB OF CREATING A DASH BOARD THAT'S EASY TO FOLLOW SO THAT WE KNOW WHERE WE'RE AT AND HOW MUCH PROGRESS WE'VE MADE AND WHERE WE NEED TO GO. SO I THANK YOU FOR THIS. THIS IS GREAT. THANKS, BRETT.

Brett Taute: ABSOLUTELY. THANK YOU. ANY OTHER QUESTIONS ON THE DASH BOARD OR COMMENTS AT THIS TIME? ALL RIGHT. THANK YOU. AT THIS POINT, WE'LL MOVE INTO THE CONSTRUCTION UPDATE. STEVE WILL SHARE THAT.

Steve Cruze: THANKS, BRETT. AS YOU PROBABLY KNOW, THE CONSTRUCTION PROJECT HAS BECOME A VERY ACTIVE ONE. WE HAVE LARGE NUMBER OF SUBCONTRACTORS AND TRADES WORKING IN HARMONY ON A LOT OF DIFFERENT ELEMENTS OF THE BUILDING. AND SO, IN GENERAL, THE STATUS IS SUCH THAT THE MAJORITY OF THE MECHANICAL, ELECTRICAL AND PLUMBING WORK IS COMPLETE. THE EXTERIOR WINDOWS ARE INSTALLED AND THE BUILDING HAS BEEN DRIED IN WHICH IS AN IMPORTANT ELEMENT TO HAVE OUT IN FRONT OF THE FINISHED WORK. THE INTERIOR WALLS ARE LARGELY COMPLETE. FINISH PAINTING, CEILINGS,

CABINET INSTALLATION AND CARPET INSTALLATION ARE ACTUALLY ALL UNDERWAY AT THIS TIME. THE EXTERIOR METAL, BRICK AND PRECAST IS UNDERWAY.

Steve Cruzen: WE EXPECT THE TOWER CRANE WILL GET REMOVED IN ABOUT OCTOBER. AND WE'VE BEEN ABLE TO CONTINUE TO MAINTAIN VERY WELL THE NEEDED ACCESS FOR THEIR OWN OPERATIONS. SO WE HAVE SLIDES SHOWING SHOTS THEY WERE TAKEN A COUPLE WEEKS AGO. THIS IS FROM THE BUS MALL LOOKING TO THE NORTH AT THE SOUTH ELEVATION. AND THIS IS THE -- SORRY. THIS IS THE SOUTHEAST CORNER TAKEN ESSENTIALLY FROM THE BUS STATION. YOU CAN SEE THE SECTIONALIZED CRANE -- OR, I'M SORRY, THE SCAFFOLD SYSTEM IN PLACE TO SUPPORT THE VARIOUS TRADES THAT ARE WORKING ON THE SKIN. FIRST FLOOR. THIS IS AN ARROW OWE THE AREA OF THE MAIN LOBBY AND THE GALLERY OFF IN THE DISTANCE. THE PHARMACY WILL BE IN THE CENTER PART OF THIS PICTURE. AND THIS FLOOR IS A LITTLE LESS FINISHED THAN MANY OF THE OTHER ONES BECAUSE THERE'S SO MUCH ACTIVITY AND ACCESS NEEDS ON THIS LEVEL. AND FINISHING ITS SCHEDULE TO BE FINISHED LAST AS THEY COME OUT OF THE BUILDING. HERE'S A NUMBER OF FLOORS UP TO THIS LEVEL OF COMPLETENESS. YOU HAVE ALL THE WALLS INSTALLED, CEILINGS GOING IN, DOORS BEING HUNG, CABINET TREE GOING IN. SOME FLOORS HAVE FLOORING MATERIAL. FINISH PAINTING ALL COMPLETE. AND AS WE'VE DESCRIBED IN THE PAST, MOST OF THE FINISHES ARE OCCURRING IN A SEQUENCE WHERE THEY START AT THE SECOND FLOOR AND MOVE UP THROUGH THE BUILDING. THERE'S OTHER FLOORS. THIS IS A LITTLE LESS COMPLETE. IT'S ONE OF THE HIGHER FLOORS. AND THIS IS THE EIGHT FLOOR LABORATORY AREA.

SO YOU CAN SEE THERE THE STUDS ARE STILL EXPOSED BUT DRYWALL IS READY TO GO TO BE INSTALLED. AND, IN FACT, IS AT THIS POINT. THAT'S WHAT HAPPENS OVER THE COURSE OF A COUPLE WEEKS. THIS IS THE MECHANICAL ROOM. INTRICATE PLUMBING EQUIPMENT THAT'S BEING INSTALLED. AND THERE'S A FAIR AMOUNT OF WORK CONTINUE NOTHING THIS AREA. AND THIS SHOWS SOME OF THE MAJOR MECHANICAL EQUIPMENT. AND THE ROOFING SYSTEM AT THE ROOF LEVEL. MUCH OF THIS AREA WILL BE WHERE THE ECO ROOF IS LOCATED. THIS IS A SHOT OF SOME OF THE PRECAST CONCRETE COMPONENTS. MANY PIECES OF THIS KIND OF MATERIAL WILL BE INSTALLED ON THE LOWER LEVEL, FIRST LEVEL OF THE EXTERIOR. THERE'S OTHER ELEMENTS THAT ARE INCLUDED IN OTHER PARTS OF THE ELEVATIONS. THIS IS THE MATERIAL AS IT'S BEING MANUFACTURED OFF SITE AT A PLANT UP IN WASHINGTON. AND SO IT WAS INSPECTED RECENTLY TO MAKE SURE IT'S CONFORMING WITH THE DESIGN REQUIREMENTS AND SO ON. AND HERE ARE A FEW CLOSER SHOTS OF ACTIVITIES. I BELIEVE THIS IS THE NORTH ELEVATION. AND YOU CAN SEE A GOOD PERCENTAGE OF THE MASONRY, THE BRICKWORK GOING IN. THERE'S A LOT OF SUPPORT METAL SYSTEMS FOR FLASHING AND OTHER COMPONENTS THAT ARE YET TO BE INSTALLED AROUND THE WINDOWS. BUT THIS SHOT SHOWS THE ENTIRE PROJECT FROM THE TRAIN STATION, EXCUSE ME. AND THIS IS TAKEN, I BELIEVE, FROM THE CLOCK TOWER AT THE TRAIN STATION.

Brett Taute: ALL RIGHT. I THINK THAT'S OUR LAST IMAGE.

Steve Cruzen: SO THE SCHEDULE STATUS, WE'RE ABOUT 60% COMPLETE WITH THE OVERALL PROJECT. AND THAT INCLUDES ALL OF THE MOVING IN AND THE FURNITURE AND FIXTURES

AND SO ON. THE EXTERIOR CONSTRUCTION IS BEHIND SCHEDULE. AND THE PROJECT HAS BEEN CHALLENGED DUE TO WEATHER. WE'VE HAD A DELAYED START ON SOME OF THE EXTERIOR ACTIVITIES. CONSTRUCTION SEQUENCING, DESIGN, AND CONSTRUCTION ISSUES. AND WE ARE IN A MODE OF ANALYSIS OF SOME OF THESE IMPACTS, AND WE'RE TRYING TO DETERMINE THAT RIGHT NOW. BUT AT THIS TIME WHAT WE'RE DOING IS FORECASTING THAT THE FULL OCCUPANCY OF THE BUILDING WOULD SHIFT FROM THE FIRST QUARTER TO THE SECOND QUARTER OF 2019. AND WITHIN THE NEXT TWO TO THREE MONTHS, WE'LL BE COMING BACK TO THE BOARD AND HAVE A MORE DETAILED SCHEDULE AND FIRMER OCCUPANCY DATES AT THAT TIME. THE MODIFICATION -- WHICH IS TO EXTEND INTO THE SECOND QUARTER BY PERHAPS TWO MONTHS. FOR FINAL COMPLETION.

Steve Cruzen: SO ON THE BUDGET STATUS, ALONG WITH THE INCREASED ACTIVITY OF CONSTRUCTION, OF COURSE, WE HAVE AN INCREASE ON A MONTHLY BASIS OF INVOICES FOR THE CONSTRUCTION WORK DUE THE CONTRACTOR, J.E. DUNN. THE CHANGE ORDER REQUESTS THAT HAVE COME IN TYPICALLY FOLLOW THAT SORT OF COURSE, AND THE PROJECT HAS EXPERIENCED AN INCREASE IN CHANGE ORDER REQUESTS IN RECENT MONTHS. SO CONTRACTOR CHANGE ORDERS AND TIME REQUESTS ARE BEING EVALUATED TO DETERMINE IF THEY'RE APPROPRIATE. AND THESE ARE SOME OF THE FACTORS THAT HAVE LED TO AN INCREASED RISK TO THE PROJECT BUDGET. THIS IS THE SUMMARY WE SHOW AND WE'VE GOT UPDATES IN THE UPPER RIGHT-HAND CORNER. THIS WILL SHOW WE'VE COMMITTED \$42 MILLION TO THE CONTRACTOR FOR CONSTRUCTION. THERE IS ABOUT 2.7 MILLION IN FF AND E, I.T., MEDICAL EQUIPMENT AND OTHER MULTNOMAH COUNTY SCOPE AND CONTINGENCIES. AND SOFT COSTS EXPENDITURES, THIS IS MOSTLY PERMITTING AND PROFESSIONAL FEES AND THOSE SORTS OF THINGS. THE RAC PROGRAM IS AT 13.4 MILLION. SO OF OUR 94.1 MILLION BUDGET, WE'VE COMMITTED A LITTLE OVER 58 MILLION AT THIS TIME. THE FUNDING SOURCES AND USES ON THE BOTTOM PART OF THE PAGE IS ESSENTIALLY THE SAME. THERE'S NO CHANGE IN THOSE FIGURES OR THOSE SOURCES.

Chair Kafoury: YOU TALKED ABOUT POTENTIALLY AND INCREASING COSTS. WHERE ARE WE SEEING IN THE BUDGET STATUS -- WHERE ARE WE DOING THAT? DO WE HAVE A FIGURE FOR HOW MUCH THAT'S GOING TO BE?

Brett Taute: WE DO. I'M SORRY, NOT TO INTERRUPT, BUT ON THAT -- DUE TO THE ACTIVITY AND REALLY IT'S ABOUT COMMUNICATING THAT -- BECAUSE OF THE DELAY, BECAUSE OF THE ACTIVITIES THAT WE'RE SEEING AROUND THE CONSTRUCTION, THERE'S AN INCREASE FOR THAT RISK TO THE BUDGET. WE DO NOT HAVE A SPECIFIC FIGURE TO THAT. THAT IS PART OF THE EXERCISE THAT THE TEAM IS GOING THROUGH. WE JUST -- IN OUR REGULAR COMMUNICATIONS TO THE BOARD WE WANTED TO CERTAINLY PROVIDE THAT INFORMATION, WE DO NOT HAVE THAT SPECIFIC TODAY, BUT WE'RE GOING THROUGH AN ANALYSIS THAT WHEN WE RETURN TO THE BOARD HERE IN OUR NEXT BRIEFING, WE WOULD EXPECT TO HAVE THAT INFORMATION AT THAT TIME. AT THIS POINT WE ARE IN BUDGET, WE DO HAVE CONTINGENCIES AVAILABLE. WE HAVE NOT -- THOSE ARE STILL IN PLACE, BUT THERE IS AN INCREASED RISK JUST BECAUSE OF THE ACTIVITIES THAT WE'VE BEEN SEEING. WE JUST

WANTED TO MAKE SURE WE WERE ABLE TO COMMUNICATE THAT. BUT AREN'T AT A POSITION TO PROVIDE THOSE SPECIFICS TODAY.

Chair Kafoury: COMMISSIONER VEGA PEDERSON?

Commissioner Vega Pederson: I THINK WE ALL LOOK FORWARD TO GETTING THE NUMBERS, TO SEE THE IMPACT OF WHAT THE NUMBERS WOULD BE ON THE BUDGET. FROM YOUR EXPERIENCE, THOUGH, IS THE AMOUNT THAT WE HAVE COMMITTED THROUGH JUNE OF 2018 IN LINE WITH WHAT YOU WOULD EXPECT FOR A PROJECT LIKE THIS IN TERMS OF KEEPING US WITHIN BUDGET AND THE AMOUNT OF CONTINGENCIES THAT HAVE BEEN USED SO FAR?

Brett Taute: WHAT WE'VE BEEN SEEING WITH OUR TRENDING, IT IS IN LINE. OBVIOUSLY OUR GOAL AND COMMITMENT IS TO KEEP THAT AT THE MINIMUM POSSIBLE. BUT IN SOME ANALYSIS THAT WE'VE DONE AS FAR AS TRENDING, IT FALLS WITHIN THAT USUAL CATEGORY, BUT THAT'S THE BEST ANSWER I CAN GIVE FOR NOW.

Chair Kafoury: ANY OTHER QUESTIONS? IS THERE ANYTHING ELSE?

Brett Taute: NEXT STEPS. VERY IMPORTANT. SO OBVIOUSLY THE TEAM REMAINS VERY FOCUSED ON MINIMIZING WHATEVER IMPACTS TO THE PROJECT SCHEDULE AND BUDGET TO MAKE THOSE REMAIN HYPER VIGILANT ON THAT, CERTAINLY OUR DEDICATION IS TO GET THE GREATEST VALUE FOR OUR PUBLIC DOLLAR, AND THAT IS OUR COMMITMENT. WORKING CLOSELY WITH HEALTH DEPARTMENT ON PLANNING AND COORDINATION AS WE MOVE INTO THAT PHASE OF THE PROJECT, AND CERTAINLY THE -- MOVING INTO THE NEW MCCOY BUILDING. CONTINUE OUR LABOR MANAGEMENT COMMUNITY OVERSIGHT COMMITTEE INVOLVEMENT AND REPORTING ON THE DASHBOARD AS WE HAVE BEEN DOING, AND CONTINUE TO USE REGULAR BOARD BRIEFINGS. AND ULTIMATELY COMPLETE THE GLADYS MCCOY BUILDING AND HAVE IT FOR THE HEALTH DEPARTMENT TO PROVIDE THOSE CRITICAL SERVICES TO THE COMMUNITY INTO THE FUTURE.

Chair Kafoury: THANK YOU. ANY OTHER COMMENTS FROM THE BOARD?

Chair Kafoury: I WANTED TO LET PEOPLE KNOW WE RECEIVED AN EMAIL LETTER FROM THE MANAGER AT THE TRAIN STATION, VERY POSITIVE FEEDBACK ON THE CONSTRUCTION OF THE PROJECT. NEEDLESS TO SAY WE DON'T AS FREQUENTLY HEAR FROM PEOPLE WHEN THEY'RE HAPPY, WE MORE FREQUENTLY HEAR FROM PEOPLE WHEN THEY HAVE A COMPLAINT, SO THIS WAS A VERY WELCOME LETTER FROM OUR NEIGHBORS JUST RIGHT ACROSS THE STREET, COMMENDING US ON REALLY A GREAT PROJECT TO DATE. SO I WANT TO PASS THAT ALONG TO YOU AND TO OUR COMMUNITY.

Brett Taute: THANK YOU VERY MUCH. ANY OTHER QUESTIONS OR COMMENTS? HAVE A GOOD DAY. THANK YOU.

R.4 Audit of Multnomah County Office of Emergency Management. Presenters: Caroline Zavitkovski & Marc Rose, Auditor's Office; Chris Voss, Emergency Mgmt. (30 min)

Chair Kafoury: GOOD MORNING.

Dr. Steve March: GOOD MORNING. CHAIR AND COMMISSIONERS. FOR THE RECORD, MY NAME IS STEVE MARCH, MULTNOMAH COUNTY AUDITOR. WITH ME ARE CAROLINE ZAVITKOVSKI AND MARC ROSE OF MY OFFICE, AND CHRIS VOSS OF EMERGENCY MANAGEMENT. WE SAW THE EAGLE CREEK FIRE AS AN OPPORTUNITY TO TAKE A LOOK AT THE RESPONSE OF EMERGENCY MANAGEMENT, AND LOOK FOR POTENTIALLY RECOMMENDATIONS FOR THE FUTURE, FOR THE COUNTY AS A WHOLE AS WELL. AND OVERALL WE WERE PLEASED WITH THE SUCCESS OF EMERGENCY MANAGEMENT AND COORDINATING AND THE COOPERATION FUNCTION OF THEIR OFFICE DURING THAT EMERGENCY. SO WITH THAT I'M GOING TO TURN IT OVER TO MY STAFF FOR THEIR REVIEW AND TAKE IT FROM THERE.

Caroline Zavitkovski: GOOD MORNING CHAIR, COMMISSIONERS. FOR THE RECORD, CAROLINE ZAVITKOVSKI. BEFORE WE START ON OUR PRESENTATION OF THE EMERGENCY MANAGEMENT AUDIT, I JUST WANTED TO THANK THE STAFF FROM THE OFFICE OF EMERGENCY MANAGEMENT AS WELL AS PEOPLE WHO WORK THROUGHOUT THE COUNTY IN SOME SORT OF EMERGENCY MANAGEMENT CAPACITY FOR TAKING THE TIME TO SPEAK WITH US AND SHARING INFORMATION. IT'S REALLY CLEAR THAT THE EMERGENCY MANAGEMENT COMMUNITY HAS -- IS PASSIONATE AND DEDICATED TO THEIR WORK. WE DID THIS AUDIT AS STEVE MENTIONED, THE TIMING WAS GOOD AFTER EAGLE CREEK, BUT ALSO BECAUSE EMERGENCY MANAGEMENT EVEN THOUGH THE OFFICE IS SMALL, HAS FAR REACHING IMPLICATIONS IN TERMS OF PROTECTING LIFE, SAFETY, AND PROPERTY IN THE EVENT OF A DISASTER. ENSURING EQUITY IN DISASTER PREPAREDNESS AND BUILDING RESILIENCY. WE'VE HAD GREATER AWARENESS OF POTENTIALLY DISASTERS IN OUR REGION WITH THE GREATER FOCUS ON A CASCADIA SUBDUCTION ZONE EARTHQUAKE. WE'VE SEEN IMAGES OF DISASTERS AROUND THE WORLD, FROM EARTHQUAKES IN JAPAN, CHILE, AND NEW ZEALAND, TO LAST YEAR'S HURRICANE SEASON. AND OF COURSE THE EEL CREEK FIRE IN MULTNOMAH COUNTY. AS STEVE MENTIONED, WE DID TAKE THE OPPORTUNITY TO LOOK AT EMERGENCY MANAGEMENT THROUGH THE LENS OF EAGLE CREEK, BUT WITH AN EYE TOWARDS THE FUTURE TO LOOK A LITTLE BROADER AT WHAT CHALLENGES AND OPPORTUNITIES WE HAVE TO PREPARE FOR A FUTURE LARGE INCIDENT. THE COUNTY AUDITOR IS INDEPENDENTLY ELECTED AND OUR OFFICE OFFERS AN OBJECTIVE AND INDEPENDENT VOICE.

WE DRAW ON MULTIPLE SOURCES OF INFORMATION TO PROVIDE A COMPREHENSIVE ANALYSIS IN EVERY AUDIT THAT WE DO. IN THIS PARTICULAR AUDIT, WE CONDUCTED OVER 50 INTERVIEWS AND THAT'S WHAT PEOPLE BOTH INSIDE AND OUTSIDE THE COUNTY, WE ANALYZED FINANCIAL DATA, WE SURVEYED COUNTY STAFF WHO PARTICIPATED IN THE EAGLE CREEK EMERGENCY OPERATIONS CENTER AND WE REVIEWED AN AWFUL LOT OF DOCUMENTATION, INCLUDING THE OFFICE'S OWN PLANS AND REPORTS, CONTINUITY OF OPERATIONS PLANS, AND DIFFERENT INDUSTRY STANDARDS. WE BASED OUR AUDIT AND OUR RECOMMENDATIONS ON VARIOUS STANDARDS AND CRITERIA, INCLUDING GAY MARRIAGE

GUIDANCE, STATE LAW AND COUNTY CODE, GRANT REQUIREMENTS, EMERGENCY MANAGEMENT ACCREDITATION PROGRAM STANDARDS AND THE OFFICE'S OWN PLANS AND GOALS. ALL OF OUR REPORTS DO YOU GO THROUGH A RIGOROUS QUALITY REVIEW PROCESS, WHICH MEANS SOMEBODY INDEPENDENT OF THE AUDIT FACT CHECKS EVERY STATEMENT WE MAKE AGAINST THE EVIDENCE WE HAVE. REALLY QUICKLY, JUST SO EVERYBODY IS ON THE SAME PAGE, THE COUNTY'S ROLE DURING EAGLE CREEK WE DID NOT ACTUALLY FIGHT THE FIRE. BUT WE HAD A ROLE TO PROVIDE SUPPORT TO THOSE AFFECTED BY THE FIRE AND PROVIDE PUBLIC INFORMATION.

Caroline Zavitkovski: THE OFFICE OF EMERGENCY MANAGEMENT'S ROLE WAS TO ACTIVATE AN EMERGENCY OPERATIONS CENTER TO PULL PEOPLE TOGETHER, TO PROVIDE COORDINATED SUPPORT FOR THOSE COUNTY RESPONSE ROLES. THROUGHOUT THE AUDIT, WE HEARD A LOT OF POSITIVE FEEDBACK. WE HEARD POSITIVE FEEDBACK SPECIFICALLY ABOUT EAGLE CREEK, MANY OF THE PEOPLE THAT WERE INVOLVED SPOKE HIGHLY OF THE OFFICE'S LEADERSHIP AND PROACTIVE APPROACH. BUT WE ALSO HEARD GENERAL FEEDBACK ABOUT INCREASED CREDIBILITY IN THE OFFICE, PARTICULARLY WITHIN THE LAST FEW YEARS. BUT WITH AN EYE TO THE FUTURE WE CAN ALSO DRAW LESSONS TO IMPROVE COUNTY READINESS, PARTICULARLY REGARDING FUTURE LARGE DISASTERS. CONTINUING TO BUILD THE COUNTY'S INTERNAL CAPACITY TO STOP THE EMERGENCY OPERATIONS CENTER IS IMPORTANT FOR BUILDING THE COUNTY'S READINESS FOR FUTURE DISASTERS. WHAT THAT MEANS IS ENSURING COUNTY STAFF HAVE TRAINING AND EXPERIENCE TO PREPARE THEM TO WORK IN THE EMERGENCY OPERATIONS CENTER FOR THEIR ANTICIPATED POSITIONS, ENSURING TRAINING IS ALSO A PART OF GRANT REQUIREMENTS. DURING EAGLE CREEK THE OFFICE DREW FROM PARTNERS OUTSIDE THE COUNTY TO FILL IN THE SHIFTS, INCLUDING IN LEADERSHIP ROLES SUCH AS OPERATIONS CHIEF.

INVOLVING EXTERNAL PARTNERS HAS POSITIVE ASPECTS AS WELL, SUCH AS SHARED LEARNING EXPERIENCE, BUT WHEN WE WERE DOING INTERVIEWS ONE OF THE THEMES WAS A CONCERN ABOUT THIS DYNAMIC AND WHETHER THE COUNTY HAS ENOUGH TRAINED STAFF INTERNALLY, ESPECIALLY IN THE EVENT OF A DIFFERENT KIND OF INCIDENT SUCH AS SOMETHING THAT WAS MORE WIDESPREAD, WHERE PARTNERS, OTHER JURISDICTIONS WOULDN'T BE ABLE TO SEND THEIR PERSONNEL TO ASSIST MULTNOMAH COUNTY. THE OFFICE TELLS US THEY HAVE A LONG-TERM GOAL OF HAVING 250 PEOPLE TRAINED TO WORK IN THE EOC. THAT CAN BE A MEASURE THAT WE LOOK TO IN THE FUTURE, BUT IT IS HARD TO TELL EXACTLY WHERE WE ARE RIGHT NOW. ONE OF THE CHALLENGES WITH LOOKING AT THE STAFFING AND TRAINING FOR THE EMERGENCY OPERATIONS CENTER IS THAT THE OFFICE DOES NOT HAVE A TRACKING SYSTEM TO KEEP TRACK OF THE STAFF'S TRAINING QUALIFICATIONS. SO IT'S HARD TO SAY EXACTLY HOW MANY PEOPLE THE COUNTY HAS TRAINED AND READY FOR WHICH POSITIONS. AND THERE ARE 44 DIFFERENT POSITIONS ON THE EMERGENCY OPERATIONS CENTER ORG CHART. TO GET A SENSE, THE OFFICE TELLS US THEY HAVE A CONTACT LIST AT THE TIME WE WROTE THE REPORT THAT HAD ABOUT 127 PEOPLE ON IT, AND ROUGHLY 80 COUNTY STAFF PARTICIPATED IN THE EAGLE CREEK EMERGENCY OPERATIONS CENTER AND JOINT INFORMATION CENTER, BUT BECAUSE WE DON'T HAVE A TRACKING SYSTEM WE CAN'T SAY WHAT EXACTLY THOSE INDIVIDUALS' TRAINING QUALIFICATIONS ARE.

Marc Rose: FOR THE RECORD, I'M MARC ROSE FROM THE COUNTY AUDITOR'S OFFICE. ANOTHER AREA WE FOCUSED ON WITH REGARD TO EAGLE CREEK WAS HOW THE OFFICE HANDLED EXPENSE TRACKING AND REIMBURSEMENT. SO EARLY ON AFTER THE FIRE STARTED FEMA DETERMINED THE EVENT WOULD QUALIFY FOR FEDERAL DISASTER FUNDING. SO A GREAT DEAL OF EFFORT WAS PUT INTO THE REIMBURSEMENT PROCESS, CENTRAL FINANCE, SET UP REQUIREMENTS FOR TRACKING HOURS, LOGGED TO THE FIRE. AND DEPARTMENT OF COUNTY ASSETS AND DEPARTMENT OF COMMUNITY SERVICES FINANCE FOLKS ALL ALONG THE WAY DEVELOPED PROCEDURES AND TOOLS TO HELP DETERMINE ELIGIBILITY FOR REIMBURSEMENT. HOWEVER, WE DID FIND THAT MORE WORK COULD HAVE BEEN DONE BY EMERGENCY MANAGEMENT AT THE END TO ENSURE ALL THE ELIGIBLE EXPENSES, ALL THE EXPENSES, DEPARTMENTS APPLIED FOR REIMBURSEMENT FOR ALL THE EXPENSES, AND THAT ALL THE HOURS WERE CAPTURED. ACCORDING TO SAP, OUR FINANCIAL SYSTEM OF RECORD, THE TOTAL EXPENSES FOR THE FIRE WERE ABOUT \$600,000. MOST OF THE EXPENSES WERE INCURRED BY THE SHERIFF'S OFFICE AND DEPARTMENT OF COMMUNITY SERVICES ROADS UNIT. BUT ACTUALLY NINE DEPARTMENTS CODED SOME HOURS TO THE PARTICIPATING IN THE FIRE. IT'S MOSTLY SENDING PERSONNEL TO THE EOC OR TO THE SHELTER.

SO EMERGENCY MANAGEMENT APPLIED FOR REIMBURSEMENT THROUGH FEMA'S FIRE MANAGEMENT ASSISTANCE GRANT PROGRAM, WHICH REIMBURSES 75 CENTS ON THE DOLLAR FOR ELIGIBLE EXPENSES. WHICH IN THIS CASE IS PRIMARILY GOING TO BE OVERTIME AND SUPPLIES AND EXPENSES. AND THANKS TO THIS PROGRAM, THE COUNTY'S LIKELY TO RECOVER ABOUT \$370,000. HOWEVER, IN SUBMITTING THE ORIGINAL APPLICATION THE COUNTY DID LEAVE MONEY ON THE TABLE, FIVE DEPARTMENTS THAT CODED TIME TO THE FIRE DID NOT APPLY FOR REIMBURSEMENT, AND THAT INCLUDED THE HEALTH DEPARTMENT AND THE DEPARTMENT OF COUNTY HUMAN SERVICES. SO AFTER WE BROUGHT THIS TO THE OFFICE'S ATTENTION, THE HEALTH DEPARTMENT ADDED A REIMBURSEMENT REQUEST AND WILL LIKELY RECEIVE ABOUT \$6,000 BACK, AND SO THAT'S NOT A GREAT DEAL OF MONEY, BUT ONE OF THE THINGS WE HEARD WHEN WE TALKED TO PEOPLE THAT WORK IN EMERGENCY MANAGEMENT OR WITH EMERGENCY MANAGEMENT WAS HOW IMPORTANT IT IS TO GO THROUGH THAT PROCESS OF TRACKING THE HOURS, DETERMINING WHETHER -- WHAT'S ELIGIBLE AND THEN SUBMITTING THE APPLICATION. IT'S GOOD PRACTICE, AND IN FACT THE NEXT EVENT, IT COULD BE A LOT MORE THAN \$6,000 WE'RE TALKING ABOUT.

THE OTHER THING TO NOTE IS THAT THE TIME THAT'S SPENT ACTUALLY PREPARING THAT APPLICATION, TRACKING AND ANALYZING, IS ACTUALLY -- CAN BE SUBMITTED FOR REIMBURSEMENT AS WELL FOR THAT SAME 75 CENTS ON THE DOLLAR. NOT MUCH OF A LOSS IN DOING THE WORK. SO IN THE THOUGHT THAT WE ALSO -- WE DIDN'T LOOK JUST AT EAGLE CREEK, BUT WE LOOKED AT SOME AREAS WHERE WE THOUGHT WE COULD IDENTIFY AREAS FOR THE OFFICE TO STRENGTHEN IN ANTICIPATION OF FUTURE MORE EXTENSIVE EVENTS, SO WE LOOKED AT ONE OF THE AREAS WE LOOKED AT WAS CONTINUITY OF OPERATIONS PLANNING, WHICH I'LL JUST NOTE THAT IT'S OFTEN REFERRED TO BY ITS ACRONYM, COOP. WE FOUND THAT CONTINUITY OF OPERATIONS PLANNING CURRENTLY LOOKS CENTRAL COORDINATION, AND THAT'S BECAUSE THE OFFICE STOPPED WORKING ON THAT A FEW YEARS

AGO IN FAVOR OF OTHER PRIORITIES. SO BRIEFLY, CONTINUITY OF OPERATIONS PLANNING IS THE PRACTICE OF ENSURING THAT AN ORGANIZATION'S ESSENTIAL FUNCTIONS CAN CONTINUE UNDER ANY CIRCUMSTANCE, INCLUDING AFTER A DISASTER, SO WE'RE TALKING ABOUT BASIC LAW ENFORCEMENT SERVICES, THE PUBLIC HEALTH SERVICES THAT NEED TO CONTINUE. AND THE COUNTY CODE PRESCRIBES THAT THE OFFICE OF EMERGENCY MANAGEMENT WILL GUIDE EACH COUNTY DEPARTMENT IN THIS PLANNING. SO SEVERAL YEARS BACK, THERE WAS A COORDINATED EFFORT ACROSS THE COUNTY TO WORK ON THIS COOP PLANNING, AND THERE WAS A TOOL WAS INTRODUCED, IT'S CALLED BOLD, AND IT'S ESSENTIALLY AN ONLINE DATABASE WHERE ALL THE COUNTY DEPARTMENTS AND DIVISIONS CAN SUBMIT THEIR COOP PLANS. AND SO CURRENTLY DEPARTMENT AND DIVISION COOP PLANS HAVE VARYING LEVELS OF COMPLETENESS.

Marc Rose: WE REVIEWED THE PLANS IN BOLD, AND FOUND THAT MANY WERE OUT OF DATE AND INCOMPLETE. FOR INSTANCE, SOME LISTED CONTACTS THAT -- PLEASE WHO NO LONGER WORK FOR THE COUNTY, SOME DIDN'T HAVE AN ALTERNATE LOCATION LISTED. AND ONE OF THE THINGS WE HEARD FROM FOLKS WHICH PARTLY MAY EXPLAIN WHY THESE THINGS ARE NOT ENDING UP THERE IS THAT THE TOOL IS CUMBERSOME AND A LITTLE DIFFICULT TO WORK WITH. AND WE ALSO WANT TO ACKNOWLEDGE THAT WE HEARD FROM EMERGENCY MANAGEMENT EARLY ON THAT THEY HAD DEPRIORITIZED COOP AND SEEMED TO RECOGNIZE THE NEED FOR A POSITION, AND SO IN THE FISCAL YEAR '19 BUDGET THEY DID REQUEST A POSITION TO COORDINATE COOP WITH THE DEPARTMENTS. SO WE TALKED ABOUT THE NEED FOR -- TO BUILD EOC STAFFING, EXPENSE REIMBURSEMENT AND TRACKING, AND COOP, AND THOSE WERE THE THREE MAIN FINDINGS THAT CAME OUT OF THIS AUDIT. BUT WE ALSO IDENTIFIED A FEW OTHER CHALLENGES THAT WE WANTED TO BRING TO YOUR ATTENTION. ONE IS THAT THE OFFICE'S PRIORITIES AND GOALS SHOULD BE ACTIONABLE AND TRANSPARENT.

LOOKING AT THE CURRENT STRATEGY PLAN IT LOOKS DEFINED TIME LINES AND GOALS. SO WE RECOMMEND ADDING DEFINED TIME LINES AND GOALS TO THAT. WE ALSO NOTE THAT MANY JURISDICTIONS USE AN ADVISORY COMMITTEE IN PRIORITY PLANNING AND COUNTY EMERGENCY MANAGEMENT DOES NOT USE AN ADVISORY COMMITTEE. WE ALSO FOUND STAFFING CHALLENGES LIMIT THE AMOUNT OF WORK THAT CAN BE DONE TO PREPARE, AND I KNOW WE COULD SAY THAT ABOUT JUST ABOUT EVERY DIVISION OR DEPARTMENT IN THE COUNTY, BUT IT'S A SMALL STAFF, AND THEY'RE KIND OF WORKING ON POTENTIALLY ENDLESS AMOUNT OF THINGS TO PREPARE FOR, AND THEY'VE HAD A FAIR AMOUNT OF TURNOVER AND FAIRLY LONG VACANCIES IN THE LAST SEVERAL YEARS, WHICH REALLY AFFECT THEIR CONTINUITY, THEIR ABILITY TO GET PLANS DONE, THE OPERATIONS OF THE PLANS AND REFINE THEM. AND WE ALSO FOUND THAT THE EOC FACILITY IS RARELY USED, INCLUDING FOR DURING ACTUAL EVENTS.

IT'S BEEN USED A COUPLE TIMES IN THE LAST SEVERAL YEARS FOR TRAINING. AND IN TALKING WITH THE FOLKS, WE DIDN'T GET THE IMPRESSION THERE WAS PLANS TO USE IT IN THE FUTURE FOR ACTUAL EVENTS. AND WE CERTAINLY UNDERSTAND SOME OF THE REASONS WHY, WE HEARD A LOT ABOUT IT BEING AN INADEQUATE FACILITY, AND IT'S IN AN INCONVENIENT

LOCATION BEHIND MANY LOCKED DOORS AND ACTUALLY HAVING TO GO TO A GUARD TO GET A KEY. BUT WHAT WE FEEL IS IF IT'S THE CASE THAT IT'S NOT GOING TO BE USED, WE SHOULD PLAN ACCORDINGLY, DEVELOP ALTERNATE PLANS, AND THEN PRACTICE THOSE PLANS. IF IT'S GOING TO BE USED, THEN, AGAIN, PLAN BASED ON THE INTENDED USAGE. FOR OUR RECOMMENDATIONS, AND THEY'RE MORE DETAILED IN THE REPORT, BUT IN THE INTEREST OF TIME, WE HAVE CONSOLIDATED A LITTLE BIT. WE RECOMMEND THE OFFICE CONTINUE TO BUILD CAPACITY FOR STAFFING THE EOC, AND THAT INCLUDES TRACKING, EMPLOYEE EXPERIENCE AND TRAINING, SO THEY CAN BE BETTER FIT WITH A ROLE AT THE EOC.

Marc Rose: WE RECOMMEND DEVELOPING PROCEDURES REGARDING EXPENSE REIMBURSEMENT AND COOP PLANNING, AND CERTAINLY WITH EXPENSE REIMBURSEMENT, A LOT OF THAT HAS HAPPENED. BUT FORMALIZING THAT AND COMMUNICATING THAT OUT TO ALL THE DEPARTMENTS. WE RECOMMEND DEVELOPING STRATEGIES TO REDUCE STAFF TURNOVER AND THAT MAY BE WORKING WITH HR, AGAIN, JUST ENSURING THERE'S CONSISTENCY THAT -- SO PLEASE DON'T FEEL OVERWHELMED BY THE AMOUNT OF WORK THEY NEED TO DO. WE RECOMMEND SETTING REALISTIC ACTION PLANS IN THE STRATEGIC PLAN WITH CONCRETE GOALS AND TIME LINES. AND THEN AS I MENTIONED, DEVELOPING ACTUAL EOC FACILITY PLANS IN LINE WITH THE INTENDED USAGE, AND THAT COULD BE MAYBE THEY COULD BE DIFFERING BASED ON SHORT-TERM AND LONG-TERM. WE KNOW FROM TALKING TO FOLKS THAT IT DOESN'T LOOK LIKELY BASED ON WHERE THE BUDGET IS AT, BUT THERE'S GOING TO BE A NEW FACILITY IN THE NEXT SEVERAL YEARS. AND WITH THAT, WE WILL TAKE ANY QUESTIONS.

Chair Kafoury: QUESTIONS? COMMISSIONER STEGMANN?

Vice-Chair Stegmann: I WANT TO THANK YOU FOR DOING SUCH AN EXCELLENT JOB OF LOOKING AT THE PROCESSES AND HOW WE CAN IMPROVE. I WAS OUT AT THE EOC NEARLY EVERY DAY, AND AGREE WITH YOUR OVERALL VIEW THAT IT WAS EXECUTED VERY WELL, BUT IT WAS ALSO VERY SMALL SCALE EVENT COMPARED TO WHAT COULD HAPPEN IF THERE WAS A MAJOR EARTHQUAKE OR SOMETHING LIKE THAT. BUT I DO THINK YOUR RECOMMENDATIONS ARE MEANINGFUL, AND THAT -- SO I'M EXCITED TO HEAR FROM CHRIS TO SEE HOW WE MIGHT SHORE UP SOME OF THOSE DEFICIENCIES. BUT I WANT TO THANK YOU FOR THE WORK AND I THINK YOU'VE DONE AN EXCELLENT JOB. SO THANK YOU.

Chris Voss: IF YOU WANT, I CAN GIVE SORT OF A FEW POINTS AND THAT MAY HELP. SO CHRIS VOSS, DIRECTOR OF THE OFFICE OF EMERGENCY MANAGEMENT. FIRST I WANT TO THANK THE COMMISSIONERS AND THE CHAIR. I WANT TO THANK THE AUDITORS AS WELL FOR THE WORK THEY'VE DONE. THERE ARE A LOT OF THINGS THAT ARE ALREADY IN THE WORKS, SO MY OFFICE IS WORKING WITH HR ON CLASSIFICATIONS THAT WAS SOMETHING THAT WAS SORT OF DISCUSSED TO HELP A FEW ASPECTS RELATED TO I THINK BOTH MORALE AND WHEN WE STARTED LOOKING AT OTHER COUNTIES YOU CAN SEE HOW THEY DESCRIBE POSITIONS. WE STARTED TO SEE AN APPROACH THAT WE THINK -- SOME BEST PRACTICES WE ALSO SHOULD SORT OF INCORPORATE. FINANCE IS ALSO DRAFTED IN ADMINISTRATIVE PROCEDURE, DO WE THINK THEY COULD HELP WITH SOME OF OUR COSTS, REIMBURSEMENT, I ALSO WANT TO NOTE

THIS IS THE FIRST TIME WE'VE USED SORT OF THE FMAG GRANT, FIRE MANAGEMENT ASSISTANCE GRANT IN THE COUNTY THAT ANYBODY CAN REMEMBER, SO IT'S NOT A PROCESS WE REGULARLY GO THROUGH. AND I THINK THE TEAM DID A FANTASTIC JOB SORT OF WORKING THROUGH SOMETHING THEY HADN'T DONE IN THE TIME THEY HAD. WE ALSO HAVE BEEN WORKING WITH DCA AND FACILITIES ON THE EOC, THIS IS SOMETHING WE'VE BEEN WORKING ON FOR YEARS. AND WE AGREE WITH MANY ASPECTS OF THE REPORT REGARDING THE EOC. WE ALSO THINK THAT IT'S THE PRUDENT THING TO DO WHEN IT COMES TO EOC, ESPECIALLY WITH THE COST THAT MIGHT BE ACCRUED IS TO SORT OF THINK ABOUT ALL THOSE THINGS TO MAKE SURE THAT WE CAN POTENTIALLY DO THIS EFFICIENTLY, POTENTIALLY EVEN DUAL USE LOCATIONS SO THAT ONCE AGAIN WE ARE PRUDENT WITH THE TAXPAYERS' DOLLARS. AND THAT'S A LONGER PROCESS, BUT WE ARE IN THE TOP TIER OF LOCATIONS ON THE CIP PLAN, SO WE'RE VERY HAPPY ABOUT THAT.

Chris Voss: WE'RE NOT THE ONLY ONE, I THINK THERE'S 22 OTHER PROJECTS AS WELL. THE OTHER THING IS, I'VE GOT TO SAY THIS, EMERGENCY MANAGEMENT IS NOT AN EASY THING TO SORT OF AUDIT. I THINK BECAUSE WE ARE A LITTLE BIT EVERYWHERE, AND SO EVEN RECENTLY I'VE BEEN ASKED TO SPEAK AT THE ASSOCIATION OF LOCAL GOVERNMENT AUDITORS ON HOW WE AUDIT EMERGENCY MANAGEMENT, SO IT'S VERY EXCITING TO BE ASKED TO, HOW DO WE DO THIS FROM AN INDUSTRY STANDPOINT. AND I THINK SOMETIMES THAT'S THE CASE, BECAUSE THE MAJORITY OF MY STAFF ARE IN THE ROOM, SO THERE'S FIVE OF US, BUT THAT REPRESENTS THE MAJORITY, AND THERE WERE 385 PEOPLE THAT WERE PART OF THIS RESPONSE FROM THE COUNTY. SO BETWEEN THE REENTRY CENTERS, THE SHELTERS, THE EOC, EVEN SORT OF MONITORING ROADWAYS AND KEEPING THEM CLOSE, THIS IS SORT OF A BIG EFFORT, AND ALL OF THAT TOUCHES UPON WHAT WE DO, AND WE DON'T PUT OUT THE FIRE, WE DON'T EVEN DO MOST OF THE WORK, BUT IT'S OUR RESPONSIBILITY TO MAKE SURE ALL THE WORK GETS DONE. AND THAT'S PART OF OUR ROLE.

SO THERE ARE ONE OR TWO THINGS I DID WANT TO TALK ABOUT. ONE OF THOSE WAS ABOUT CAPACITY. THE REPORT KIND OF ACKNOWLEDGED A LITTLE BIT, HEY, WE BROUGHT IN PEOPLE FROM THE OUTSIDE, THERE'S NO REAL EXACT NUMBER WHERE THE INDUSTRY SHOULD BE AND WHERE WE SHOULD BE. BUT I CAN TELL YOU WHAT WAS MOST UNIQUE ABOUT US FOR EAGLE CREEK WAS, WE DID, WE -- 385 PEOPLE ACROSS A LOT OF DIFFERENT ORGANIZATIONS AND SOME OF OUR PARTNERS ALL PARTICIPATED HERE FROM THE COUNTY AND SOME OF OUR PARTNERS. AND FOR THE MOST PART IT WAS BUSINESS AS USUAL IN THE REST OF THE COUNTY. WE DIDN'T CLOSE LIBRARIES TO SORT OF GRAB STAFF AND SORT OF EXPAND OUR SHELTERING OPERATION PROCEDURES. SO THOSE, YOU KNOW, WORKING WITH OUR PARTNERS, NOT JUST ONLY ALLOWS US TO SORT OF BUILD OUR CAPACITY, BUT ALLOWED THE COUNTY TO VERY MUCH WORK AS WE NORMALLY WOULD IN A LOT OF OTHER PARTS OF THE COUNTY. BUT MORE IMPORTANTLY, I THINK OUR PARTNERS MAKE US BETTER. SO THAT BALANCE IN THE EOC OF HAVING METRO, TRI-MET, THE RED CROSS, THEY HAVE OPERATIONS THAT ARE GOING ON AS WELL, AND SO THEM WORKING WITH US IN THE EOC TO SUPPORT THEIR OWN OPERATIONS, AND I CAN AT THE TIME YOU GROUPS LIKE METRO WERE SIGNIFICANTLY IMPACTED IN JUST SORT OF THE MOVEMENT OF TRASH BECAUSE THEIR NORMAL LINES OF TRANSPORTATION WERE SIGNIFICANTLY DISRUPTED.

Chris Voss: SO US UNDERSTANDING THEIR OPERATION AND OUR OPERATIONS WORKING TOGETHER, THAT IMPROVES THE WAY WE WORK. AND SO I WANTED TO POINT THAT OUT. OUR PARTNERS ARE A GOOD THING. I DON'T KNOW EXACTLY WHERE THAT BALANCE IS GOING TO BE, I THINK IT SOMETIMES DEPENDS ON THE EVENT. BUT IF WE DID NEED ADDITIONAL CAPACITY, WE HAVE MUTUAL AID AGREEMENTS, THERE WERE GROUPS WE BASICALLY SAID PLEASE DON'T COME, WE HAVE ENOUGH PEOPLE, SO THERE IS A LOT OF OTHER CAPACITY THAT WE CAN SORT OF DRAW FROM IN THAT SITUATION. AND THEN THE LAST THING I WANTED TO MENTION BEFORE I OPEN IT UP TO QUESTIONS, THERE WAS THIS PIECE ABOUT SORT OF COOP AND STAFFING. I WANTED TO SAY THAT YEARS AGO THIS OFFICE, THE BUDGET SWUNG, BECAUSE WE WERE VERY MUCH DEPENDENT UPON GRANTS, AND WE'D SEE FOUR AND \$500,000 SWINGS IN THE OFFICE. THAT ALSO MEANT, YOU KNOW, WE WOULD GAIN PEOPLE, LOSE PEOPLE, THEN GAIN PEOPLE. AND THAT THERE'S STABILITY NOW. AND I VERY MUCH WANTED TO THANK THE BOARD FOR THAT STABILITY.

WE'VE SEEN CONSISTENT LEVELS, AND THIS YEAR WE'VE SEEN AN ADDITIONAL POSITION ADDED TO HELP FOCUS ON COOP, AND IN 2014 WE TOOK ALMOST A MILLION DOLLAR HIT, MOSTLY IN GLANCE, AND SO THIS BRINGS BACK SOME OF THOSE DOLLARS TO ALLOW US TO FOCUS ON SOME OF THOSE AREAS THAT ARE IMPORTANT TO US. SO YOU GUYS ARE PART OF THE IMPROVEMENT, SO A LOT OF THOSE POSITIVE MESSAGES WE READ, AND I WAS EVEN READING SOME OF THE MEDIA REPORTS TODAY THAT WERE GENERALLY PRETTY POSITIVE, I THINK I WANT TO THANK YOU GUYS FOR ALLOWING US TO SORT OF PROVIDE THAT STABILITY AND TO SEE THOSE IMPROVEMENTS BE BROUGHT TO BEAR SO WE COULD BE SUCCESSFUL WITH EAGLE CREEK. THAT'S REALLY -- I CAN TALK MORE ABOUT ANY OF THE TOPICS, BUT I WANT TO THANK YOU ALL AND MOSTLY I WANT TO THANK OUR PARTNERS FOR BOTH INSIDE THE COUNTY AND EXTERNAL FOR SUPPORTING US IN THIS GALLON. WE'RE EIGHT PEOPLE, THEY INTERVIEWED OVER 50, AND WHEN YOU LOOK AT SORT OF EAGLE CREEK, WE NEED THOSE PARTNERS TO BE SUCCESSFUL. AND THEY MAKE US BETTER. THANK YOU.

Chair Kafoury: THANK YOU. ANY OTHER QUESTIONS? COMMISSIONER STEGMANN?

Vice-Chair Stegmann: YES. OBVIOUSLY IT WAS AN AMAZING EVENT. YOUR OFFICE HANDLED IT SO WELL. AND I WAS REALLY SO IMPRESSED AND SO PROUD OF YOUR DEPARTMENT AND ALL OF THE COUNTY EMPLOYEES THAT CAME TOGETHER AND ALL OF THE OTHER JURISDICTIONS, AND OUR STAFF WAS OUT THERE NEARLY EVERY DAY. SO WE SAW FIRSTHAND, YOU ALL WERE A WELL-OILED MACHINE. AND I WAS SO IMPRESSED. SO I JUST WANTED TO THANK YOU, NUMBER ONE. I DID HAVE SOME QUESTIONS ABOUT -- SO HOW DO YOU SEE OUR PROCESSES OR TRACKING BEING IMPROVED?

Chris Voss: YOU KNOW, TRAINING TRACKING IS AN INTERESTING ONE. I COULD TELL YOU, SINCE I'VE BEEN HERE IN THREE YEARS, I'VE BEEN TO TRAINING FROM THE STATE OF WASHINGTON, THE UNIVERSITY OF WASHINGTON, THE STATE OF OREGON, FEMA, PORTLAND CITY, OUR OWN COUNTY, AND SO WHEN WE BRING THIS TOGETHER, THERE'S REALLY NOT ONE DATABASE WHERE YOU SIGN UP AND SORT OF ATTRACT. REALLY THE WAY WE DO IT NOW IS, WE REQUIRE

STAFF TO SORT OF KEEP TRACK OF THEIR OWN INFORMATION AND WHERE THEY GO AND PUT IT INTO A DATABASE. AND SO IT'S THIS PUSH-PULL. WE HAVE A DATABASE, WE ASK DEPARTMENTS TO SORT OF PUT THAT INFORMATION IN THERE FOR CRITICAL TRAINING THAT WE HAVE. BUT WE RECOGNIZE THAT NOT EVERYBODY IS A SUCCESSFUL, SO WE RECOGNIZE THERE'S GAPS THERE. WE HAVE SOMETHING, IT CAN BE IMPROVED UPON, WE ALSO ARE NOT JUST OURSELVES, BUT THERE'S A LOT OF COUNTIES IN THE STATE THAT ARE ALL IN THE SAME BOAT, SO THE STATE HAS BEEN WORKING ON A SOLUTION, SO AT LEAST IF YOU'VE TAKEN TRAINING ANYWHERE IN THE STATE OF OREGON, IT WILL ROLL UP AMONGST THE STATE, AND WE CAN SEE THAT. I CAN TELL YOU FEMA IS A GREAT EXAMPLE OF SOMETHING THAT SHIFTED THE WAY THEY KEEP TRACK OF TRAINING. I COULD ONLY SEE FEMA TRAINING IF YOU LIVE IN MULTNOMAH COUNTY. SO IT DOESN'T MATTER IF YOU ARE EMPLOYED IN MULTNOMAH COUNTY, THEY KEEP TRACK BASED ON YOUR HOME ADDRESS. BASICALLY YOUR ZIP CODE. SO THE INDUSTRY ITSELF I THINK IS A -- AT THE FEDERAL LEVEL THERE'S IMPROVEMENTS WE NEED TO STATE, WE DO HAVE A MECHANISM AND I THINK AT THE END OF THE DAY IT IS -- IT'S SOMETHING TO BE IMPROVED UPON. I WOULD HATE TO SAY MORE RESOURCES ALLOWS US TO DO A LITTLE BIT BETTER, BUT IT'S ONE OF THOSE THINGS WE'VE SEEN INCREMENTAL IMPROVEMENTS WHEN THEY'RE PROBABLY, WE COULD SEE EVEN MORE.

Vice-Chair Stegmann: IT SEEMS LIKE THE DEPARTMENTS WOULD HAVE AN INCENTIVE TO WANT TO REPORT TIME SPENT OUTSIDE OF THEIR DEPARTMENT, ESPECIALLY FOR AN EMERGENCY. I'M JUST WONDERING IF THAT MIGHT BE MORE OF AN ANGLE WE COULD WORK WITH. I REALIZE THERE'S A PUSH-PULL, BUT, YOU KNOW, LIKE WHAT WAS STATED, BY MARC IS THAT WAS GREAT, \$6,000 WAS RECOUPED, BUT IF WE HAVE A MAJOR EVENT, THAT COULD BE \$600,000. SO I THINK BY HAVING A GOOD PROCESS IN PLACE IS IMPORTANT. THE OTHER QUESTION I HAD IS, HAS THERE BEEN ANY THOUGHT ABOUT AN ADVISORY COMMITTEE?

Chris Voss: I WOULD SAY WE DON'T USE THE WORD "ADVISORY COMMITTEE." BUT I COULD TELL YOU I DON'T KNOW THERE'S AN OFFICE THAT GOES TO MORE MEETINGS THAN MY OFFICE. WE HAVE AN EM QUARTERLY GROUP THAT IS REPRESENTATIVE NOT JUST THE COUNTY AND THE CITIES AND OUR PARTNERS, THE LAST -- IT IS ASSISTED LIVING FACILITIES THE BOY SCOUTS WERE AT THE LAST ONE, SO WE HAVE THAT GROUP, WHICH IS A BROADER GROUP WE HEAR FROM ON A REGULAR BASIS, I -- WE ARE OPEN TO A LOT OF IDEAS, BUT I COULD -- WE ALSO FEEL LIKE WE'RE OUT IN THE COMMUNITY AND SO WE'RE GETTING A SENSE OF WHAT'S OUT THERE. IN MANY WAYS. SO I THINK THAT'S SOMETHING WE COULD SORT OF -- CERTAINLY TALK ABOUT AND WITH SOME OF THE OTHER COUNTY DEPARTMENTS TO SEE WHAT OTHER BENEFITS THEY'RE SEEING. BUT WE WORK A LOT WITH A LOT OF GROUPS. IT'S NOT LIKE WE'RE NOT COMMUNICATING WITH THOSE OTHER ORGANIZATIONS.

Vice-Chair Stegmann: AND I APPRECIATE THAT. I JUST AM TRYING TO TRUE UP THE AUDIT WITH WHAT YOU'RE ACTUALLY DOING, AND I'M NOT SURE WHAT THE INTENT OF AN ADVISORY COMMITTEE, AND IF YOU'RE ALREADY MEETING, WHAT HAS BEEN RECOMMENDED. SO I DON'T KNOW IF THE AUDIT FOLKS CAN ANSWER THAT.

Marc Rose: I THINK WHAT WE WERE TALKING MORE SPECIFICALLY ABOUT SETTING PRIORITIES. IT'S OBVIOUSLY A DIFFICULT TASK TO DECIDE WHAT YOU NEED TO WORK ON NEXT, WHAT'S MOST IMPORTANT TO THE COUNTY. SO I KNOW WE'VE TALKED TO PLENTY OF PEOPLE, SO WE KNOW THERE'S A LOT OF COMMUNITY ENGAGEMENT GOING ON. I THINK WHAT WE WERE TRYING TO BE MORE SPECIFIC ABOUT WAS IN PLANNING AND STRATEGIC PLANNING.

Vice-Chair Stegmann: THANK YOU.

Commissioner Vega Pederson: THANK YOU FOR DOING THIS AUDIT. THIS IS A REALLY IMPORTANT. I THINK A GREAT TIME TO TAKE A LOOK AT THE MULTNOMAH COUNTY EMERGENCY MANAGEMENT BECAUSE WE'VE HAD THIS EMERGENCY SITUATION WHERE WE DID HAVE TO RESPOND. I'VE HAD CONVERSATIONS WITH CHRIS WHERE IT'S LIKE, WE JUST -- IN THIS PART OF THE COUNTRY WHERE WE LIVE, WE JUST DON'T HAVE THE FREQUENCY OF LARGER-SCALE EMERGENCIES. SO THAT WE WOULD HAVE THE PRACTICE OR HAVE THE PROTOCOLS OR HAVE SOME OF THE THINGS IN PLACE THAT OTHER PATIENTS OF THE COUNTRY DO. AND WHEN I THINK OF EMERGENCY MANAGEMENT I ALMOST THINK OF A SNAKE, AND SOMETIMES THAT SNAKE SWALLOW AS GROUP FRUIT AND SOMETIMES IT SWALLOW AS WATERMELON AND SOMETIMES IT SWALLOWS A BEACH BALL. AND YOUR RESPONSE TO THAT EMERGENCY IS BASED ON THE SIZE OF THAT THING. AND THE CAPACITY OF THE ORGANIZATION EXPANDS OR CONTRACTS COMPARED TO THE SCOPE OF THE EMERGENCY.

THE SLIDE YOU HAVE UP HERE IS TALKING ABOUT THE CASCADIA SUBDUCTION ZONE, IF THAT ONE HAPPENS, THAT'S GOING TO BE A MUCH DIFFERENT SITUATION THAN WHAT WE HAD WITH THE EAGLE CREEK FIRE, AS SIGNIFICANT AS THAT WAS. SO I APPRECIATE THE CHANCE TO TAKE A LOOK AT THIS AND NOT JUST ABOUT THE FIRE, BUT ALSO HOW WE COULD IMPROVE THINGS OVERALL. SO I THINK WHICH YOU TALK ABOUT THE TRACKING SYSTEM FOR EMPLOYEES, FOR STAFF READINESS, LOOKING AT HOW WE'RE GOING TO BE FLEXIBLE AND THE CAPACITY TO SERVE THE NEEDS OF AN EMERGENCY, AND ALSO DOING SOME OF THE COOP AND DOING THE REIMBURSEMENT, WHETHER IT'S AT FEMA OR THE STATE OR SOME OTHER -- THAT TO ME SEEMS LIKE A GREAT OPPORTUNITY FOR A SOFTWARE PROGRAM THAT WOULD HELP DEPARTMENTS MANAGE NOT JUST THE EMPLOYEES THAT HAVE BEEN STAFFED UP AND READY, BUT HELP DEPARTMENTS TRACK THINGS AND LEARN THE PROCESSES, AND I ALWAYS THINK ABOUT THINGS IN TERMS OF HOW WE CAN USE TECHNOLOGY TO HELP US, AND I THINK THAT'S A GREAT OPPORTUNITY. SO I DON'T KNOW IF THAT EXISTS.

Chris Voss: PATRICK MAY BE BEHIND ME, BUT I CAN FELL YOU THAT WORKDAY, WHEN IT'S FULLY IMPLEMENTED WE DO SEE SOME IMPROVEMENTS THAT COULD BE MADE FROM LIKE A VISIBILITY STANDPOINT. AND THAT IS PART OF WHAT WE WANT TO BE ABLE TO DO AS WELL. I ALSO THINK THAT WHEN WE OFTEN SEE SORT OF BIGGER EVENTS, SOMETIMES THOSE -- SMALL COSTS MIGHT BE MET BECAUSE YOU HAVE ONE PERSON WORKING OVERTIME THAT MIGHT NOT HAVE CODED IT. THOSE COSTS TEND TO BE CAPTURED MORE FREQUENTLY THE BIGGER AN EVENT, FOR BIGGER EVENTS. I THINK THAT'S VERY LOGICAL.

Commissioner Vega Pederson: THAT'S GOOD TO KNOW. THAT WILL HELP US. I THINK THE OTHER QUESTION THAT I HAD IN TERMS OF THE AUDIT IS, DID YOU -- COMING ACROSS -- DID YOU COME INTO ANY SITUATIONS WHERE ACCESS TO CERTAIN COMMUNITIES LIKE LANGUAGE ACCESS WERE BARRIERS OR THINGS THAT THE DEPARTMENT NEEDED TO BE CONCERNED ABOUT, OR WAS THAT NOT WITHIN THE SCOPE OF THE AUDIT?

Caroline Zavitkovski: THAT WAS NOT REALLY WITHIN THE SCOPE OF THE AUDIT. AS WE FOCUSED IN ON THE EMERGENCY OPERATIONS CENTER AND REIMBURSEMENT, THAT'S WHERE WE FOCUSED ON DURING EAGLE CREEK. I DO BELIEVE THAT THE AFTER ACTION -- THE EMERGENCY MANAGEMENT HAS PREPARED TO TOUCH ON THAT.

Chris Voss: AT OUR SHELTERS WE OFFER ALMOST EVERYTHING IN MULTIPLE LANGUAGES. SO THOSE SERVICES ARE SORT OF PROVIDED. THERE'S BEEN A TREMENDOUS AMOUNT -- I COULD TALK ABOUT A HALF HOUR ON EQUITY AND THINGS WE'VE CHANGED, FROM TRANSPORTATION, TO LANGUAGE ACCESS, TO PETS. AND EAGLE CREEK IS ONE EXAMPLE, BUT LAST NIGHT WE HAD A COOLING CENTER OPENED WITH 26 ADULTS, THREE CHILDREN, TWO DOGS, WHERE WE OFFER TRANSPORTATION. SO THIS IS SOMETHING WE'VE REALLY INTEGRATED INTO WHAT WE DO EVERY DAY. I ALSO HAVE TO SORT OF ACKNOWLEDGE A NEW SYSTEM THAT HUMAN SERVICES SORT OF UTILIZES, IT'S WHERE ALL THE PEOPLE THAT ARE RECEIVING SERVICES WITHIN THE COUNTY THAT REPRESENT PEOPLE THAT ARE SORT OF A LOT OF TIMES AT HIGH RISK, THEY NOW REACH OUT, SO IF YOU WERE IN ONE OF THOSE EVACUATION ZONES THEY WERE CALLING THEIR CLIENTELE WITHIN THOSE AREAS OF THE MAPS AND THEY COULD ALSO, YOU KNOW, IF THERE WERE LANGUAGE BARRIERS OR OTHER ISSUES THEY'RE ALREADY AWARE, SO WE WERE ABLE TO PROVIDE THAT INFORMATION IN A MORE TARGETED EVEN BETTER WAY. AND THESE ARE THINGS THAT ARE NEW. THIS SYSTEM DIDN'T EXIST TWO YEARS AGO. THESE ARE NEW THINGS WE DO THAT WE THINK ARE EVEN BETTER IN ACCOMMODATING AND EQUITY IS NOT A WORD FOR US. IT IS REALLY CHANGED THE WAY WE DO OPERATIONS.

Vice-Chair Stegmann: THAT IS REALLY GOOD --

Commissioner Vega Pederson: THAT IS GOOD TO KNOW. THANK YOU FOR SHARING THAT. I WOULD JUST ALSO, THE LAST THING I WANT TO TOUCH ON IS THE FACILITY ITSELF FOR EOC, AND I THINK THAT'S A GREAT POINT, I THINK THAT WE HAVE THE CIP IS GREAT IN TERMS OF GIVING US THE PRIORITIES OF WHERE WE WANT TO INVEST, BUT AS THE BOARD, AS WE'RE LOOKING AT THE PROPERTIES WE HAVE, THE NEEDS OF THE DIFFERENT DEPARTMENTS TO SEE HOW WE CAN LEVERAGE THE NEEDS THAT DIFFERENT DEPARTMENTS HAVE AND WHERE THE OPPORTUNITIES ARE, BECAUSE IT'S SCARCE RESOURCES TO BUILD AND FIND LAND, SO I APPRECIATE YOUR WORK IN HIGHLIGHTING THAT FOR THIS DEPARTMENT TO HELP IN THOSE DECISIONS. SO THANK YOU VERY MUCH FOR THAT.

Chair Kafoury: I REMEMBER WHEN WE HIRED CHRIS THREE YEARS AGO, AND SAID, GOSH, I DON'T KNOW, I THINK YOU MAY BE BORED AT MULTNOMAH COUNTY. BECAUSE WE DON'T HAVE QUITE THE LEVEL OF EXCITEMENT THAT YOU HAD IN MARYLAND WITH ALL THE NATURAL

DISASTERS, AND EMERGENCIES. SO I JUST KNOW THAT WE REALLY NEED YOU TO REVAMP THIS DEPARTMENT, BUT THERE'S PROBABLY NOT GOING TO BE A LOT OF OPPORTUNITY, UNTIL THE BIG ONE COMES. BOY, WERE WE WRONG. WE WERE VERY LUCKY TO GET YOU HERE AT MULTNOMAH COUNTY.

Chair Kafoury: I THINK THE TIMING OF THIS AUDIT IS GREAT BECAUSE WE JUST FINISHED WITH THE LARGEST EMERGENCY THAT WE'VE HAD SINCE I'VE BEEN AROUND, AND TAKING THE LESSONS LEARNED FROM THAT AND BRINGING IT TO THE FUTURE, I HAVE CONFIDENCE IN YOU AND YOUR ABILITY TO LEAD YOUR TEAM. I THINK A LOT OF THE ISSUES THAT WERE HIGHLIGHTED ARE ISSUES THAT RELATE NOT ONLY TO YOUR DEPARTMENT, BUT TO ALL OUR DEPARTMENTS AROUND STAFFING ISSUES, FUNDING ISSUES, INADEQUATE BUILDING OR LOCATION SPACE, SO THOSE ARE DEFINITELY ISSUES THAT HAVE COME UP TO OUR LEVEL, BECAUSE WE'RE LOOKING AT THEM COUNTYWIDE. I JUST WANT YOU TO KNOW THAT IF THERE'S WAYS WE CAN HELP YOU IMPROVE MORALE IN YOUR OFFICE, IF THERE'S WAYS WE CAN HELP YOU WITH KEEPING THE FABULOUS STAFF YOU'VE HIRED, KEEPING THEM HERE AT MULTNOMAH COUNTY SO YOU CAN HAVE THAT CONTINUITY AND STABILITY AS WE MOVE FORWARD, PLEASE REACH OUT TO US AND LET US KNOW. I THINK WE'RE ALL REALLY INTERESTED IN MAKING SURE THAT WHEN, AND I DON'T SAY IF THE NEXT DISASTER COMES, WE ARE EVEN IN A BETTER PLACE THAN WE WERE WHEN WE HAD THE EAGLE CREEK FIRE. SO THANK YOU, TEAM, FOR PUTTING THIS TOGETHER, AND THANK YOU, CHRIS, FOR YOUR RESPONSES THIS MORNING.

BOARD COMMENT

BC.1 Opportunity as time allows, for the Commissioners to provide comment on non-agenda items.

Chair Kafoury: THANKS. ALL RIGHT. THAT IS IT FOR OUR BOARD MEETING THIS MORNING. WE HAVE TIME FOR A NONAGENDA ITEM. DOES ANYBODY HAVE ANYTHING?

Commissioner Vega Pederson: I HAVE A COUPLE THINGS. VERY APROPOS OF THIS LAST BRIEFING, I WANTED TO LET EVERYBODY KNOW THAT TOMORROW I'M GOING TO BE MODERATING A CITY CLUB FRIDAY FORUM ON HOW PREPARED ARE WE FOR THE BIG ONE. THIS IS LIKE A LITTLE PREVIEW FOR THAT. THAT'S GOING TO BE TOMORROW THE SENTINEL. I WILL BE HAVING A CONSTITUENT A.M. AT THE RAIN OR SHINE COFFEE. SO I ENCOURAGE PEOPLE TO COME OUT FOR THOSE ACTIVITIES.

Chair Kafoury: THANK YOU. I WANTED TO ACKNOWLEDGE ONE OF OUR COLLEAGUES, COMMISSIONER LORI STEGMANN, YOU MAY HAVE SEEN THE NEWS REPORTS ABOUT HER VERY PERSONAL DECISION THAT SHE HAS RECENTLY MADE, AND IT'S SO OFTEN IN MOST PEOPLE'S LIVES WHEN YOU MAKE A PERSONAL DECISION IT'S NOT BROADCAST FOR THE ENTIRE COUNTRY TO HEAR, BUT BECAUSE WE ARE ELECTED OFFICIALS AND THE TIME THAT WE LIVE IN, SOMETIMES OUR PERSONAL DECISIONS DO MAKE IT INTO THE MEDIA AROUND THE COUNTRY. AND I JUST WANT TO ACKNOWLEDGE COMMISSIONER STEGMANN, I THINK SHE'S INCREDIBLY COURAGEOUS AND SHE'S A WOMAN OF INTEGRITY, AND I SUPPORT HER 110%. SO I JUST

WANTED TO SAY I'M SURE THIS IS NOT THE EASIEST TIME FOR YOU RIGHT NOW, BUT KNOW THAT YOU HAVE THE LOVE AND ADMIRATION OF THIS ENTIRE BOARD, AND I THINK OUR ENTIRE COUNTY. THANK YOU.

Chair Kafoury: SEEING NO FURTHER BUSINESS, WE'RE ADJOURNED. [GAVEL]

ADJOURNMENT – 11:09 a.m.

[CAPTIONS PROVIDED BY LNS CAPTIONING AND MAY INCLUDE INACCURATE WORDS OR PHRASES DUE TO SOUND QUALITY, OTHER TECHNICAL DIFFICULTIES AND/OR SOFTWARE ERRORS.]

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Submitted by:
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Board of County Commissioners
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