

**Minutes of the Meeting of the
Multnomah County Board of Commissioners
Multnomah Building, Board Room 100
Thursday, Sept. 7, 2017 @ 9:30 am**

REGULAR MEETING

Chair Deborah Kafoury called the meeting to order at 9:36 a.m. with Vice-Chair Jessica Pederson, Commissioners Sharon Meieran, Loretta Smith and Lori Stegmann present.

Also attending were Jenny Madkour, County Attorney, and Lynda Grow, Board Clerk.

[ALL CAPS TEXT IS THE BYPRODUCT OF CAPTIONING THIS PROGRAM.]

CHAIR KAFOURY: COMMISSIONERS ARE STUCK IN THAT TRAFFIC SO THEY WILL BE JOINING US MOMENTARILY, MAY I HAVE A MOTION ON THE CONSENT CALENDAR?

CONSENT AGENDA

C.1 Budget Modification DCM-02-18: Reclassification from an Office Assistant 2 to an Office Assistant Senior in DCM DART

C.2 Appointment of Preneet Pottmeyer to the Vector Nuisance Advisory Committee

COMMISSIONER VEGA PEDERSON MOVES, COMMISSIONER STEGMANN SECONDS APPROVAL OF THE CONSENT CALENDAR. ALL THOSE IN FAVOR VOTE AYE. THE CONCEPT CALENDAR IS APPROVED.

PUBLIC COMMENT

Opportunity for Public Comment on non-agenda matters. Testimony limited to three minutes per person. This is a time for the Board to hear public testimony, not for Board deliberation. Fill out a speaker form available at the back of the board room and give it to the Board Clerk. Unless otherwise recognized by the presiding officer, testimony is taken in the order the forms are submitted.

CHAIR KAFOURY: DO WE HAVE PUBLIC COMMENT THIS MORNING?

BOARD CLERK: YES, MADAM CHAIR, WE HAVE FOUR SIGNED UP. [READS NAMES]

CHAIR KAFOURY: YOU CAN BEGIN MR. LIGHTNING.

LIGHTNING: GOOD MORNING. MY NAME IS LIGHTNING. I REPRESENT LIGHTNING SUPER WATCHDOG X. ONE OF THE THINGS I WANTED TO BRING TO THE COMMISSIONERS AND THE CHAIR IS THAT WHEN WE ARE DEALING WITH

REGIONAL ARTS AND CULTURE COUNCIL RACC, I WOULD LIKE TO MAYBE BEGIN THINKING THAT WE NEED TO IMPLEMENT THEM INTO THE PROGRAM OF THE SHELTERS, THE HOMELESS SHELTERS THAT YOU HAVE BEEN PLACING IN DIFFERENT LOCATIONS. I THINK IT'S VERY IMPORTANT TO HAVE ART IN THESE SHELTERS, ON THE WALLS, TO HAVE THEM MAKE PLANS TO WORK WITH THE HOMELESS COMMUNITY ON DIFFERENT ART PROJECTS. LET THEM HAVE SOME INPUT ON WHAT THEY MIGHT WANT IN THESE SHELTERS, AND I THINK THAT IT'S VERY BENEFICIAL, AND AS YOU KNOW ON SOME OF THE PARKS AND THROUGH THE CITY AND AS YOU KNOW JUST THROUGH THE CITY ITSELF RACC HAS A LOT OF NEW ON WHAT GOES IN CERTAINLY LOCATIONS.

LIGHTNING: AND I THINK THAT WE NEED TO INVOLVE THE HOMELESS COMMUNITY WITH THE ARTS COMMUNITY, AND FOCUS ON THE SHELTERS THAT WE'RE PUTTING IN AND THE MONEY THAT WE'RE PUTTING UP, AND AS YOU KNOW ON SOME OF THE PROJECTS OUT THERE RACC TAKES LIKE A ONE OR TWO -- 2% OF THE COST OF A PROJECT, AND THEY IMPLEMENT ART INTO THOSE PROJECTS. AND I THINK THAT IT WOULD BE IS A GREAT OPPORTUNITY FOR THE HOMELESS TO BE AROUND THE RACC PARTICIPANTS AND LEARN ABOUT THE ARTS AND THE CULTURE, SO ISSUE NUMBER TWO, AND I'VE BEEN SEEING IT IN THE PUBLICATION FOR MANY, MANY WEEKS, ON THE PORTLAND TRIBUNE, AND AS YOU KNOW I AM A WATCHDOG, AS THE TWO GERMAN SHEPHERDS THAT HAVE A \$7,000 BAIL ON THEM, AND I KNOW THAT CHAIR KAFOURY YOUR NAME IS ON THIS ARTICLE HERE. YOU MIGHT WANT TO LOOK IN THE PORTLAND TRIBUNE. THEY ARE ASKING FOR YOUR SUPPORT TO SAVE THEIR ANIMALS. THEY DON'T HAVE THE MONEY TO HAVE THEIR ANIMALS RELEASED, AND I AM HOPING THAT MULTNOMAH COUNTY WORKS WITH PEOPLE WHO DON'T HAVE THE MONEY IN A WAY THAT THEY CAN GET THE ANIMALS RELEASED EVEN IF IT'S A PAYMENT PLAN OR SOMETHING ELSE. SO I AM GOING TO BE WATCHING THESE TWO ANIMALS.

THERE IS THE PROFESSOR ALSO INVOLVED IN THE, ON THIS, AND THEY ARE JUST TRYING TO GET THEIR ANIMALS RELEASED. THEY DON'T HAVE THE MONEY. SO LET'S SEE WHAT MULTNOMAH COUNTY CAN DO, AND LIKE I SAY THIS HAS BEEN GOING ON TWO OR THREE WEEKS, SO ISSUE NUMBER TWO MULTNOMAH COUNTY JAILS, PAY YOUR INMATES A REASONABLE WAGE. MINIMUM WAGE, WHY NOT. IF YOU ARE CONTRACTING OUT TO BIG CORPORATIONS LIKE MICROSOFT, STARBUCKS, SOME OF THE BIG NAMES OUT THERE, WORK MINIMUM WAGE INTO THE CONTRACTS. ARE YOU ALREADY DOING THAT? YOU JUST PAY THE INMATES \$1 A DAY. IT'S NOT GOING TO HAPPEN ANY MORE. NOT IN MULTNOMAH COUNTY. NOT IN THE CITY OF PORTLAND. WE WANT THAT TO BE CHANGED. WE WANT TO LOOK AT THE 13TH AMENDMENT VERY CLOSE. WE WANT THESE PEOPLE IN PRISON TO BE TREATED LIKE HUMAN BEINGS. A DOLLAR A DAY IS NOT WHAT YOU PAY THEM. PAY THEM A REASONABLE MINIMUM WAGE.

CHAIR KAFOURY: THANK YOU, MR. LIGHTNING.

MR. LIGHTNING: PUT IT INTO A TRUST SO THEY WILL HAVE MONEY WHEN THEY GET OUT TO AFFORD A PLACE TO RENT. WE CANNOT CONTINUE TO PAY THEM A DOLLAR A DAY. WE CANNOT CONTINUE TO DO THAT. YOUR CHARTER AND THE CHARTER OF THE CITY OF PORTLAND DOES NOT ALLOW THAT. YOU CANNOT CONTRACT WITH THE CITY OF PORTLAND ON A CHARTER THAT SAYS THAT YOU HAVE TO PAY MINIMUM WAGE.

CHAIR KAFOURY: YOUR TIME IS UP.

MR. LIGHTNING: YOUR 13TH AMENDMENT, YOUR STATEMENT ON THAT ISN'T GOING TO HOLD UP ANY MORE. PAY THEM A MINIMUM WAGE, THEY ARE HUMAN BEINGS. THANK YOU.

CHAIR KAFOURY: WHO IS NEXT? GO AHEAD.

KEVIN FITTS: GOOD MORNING, MY NAME IS KEVIN FITTS. CHAIR KAFOURY AND THE REST OF THE COMMISSIONERS I WANT TO SAY HAPPY FORMAL KICK-OFF TO ELECTION SEASON 2018. I THINK WITH THE MULTNOMAH COUNTY ELECTIONS TODAY IS THE FIRST DAY ONE CAN FORMALLY FILE FOR ONE OF THESE OPEN SEATS, SO BEST WISHES TO EVERYBODY. AND THAT PROCESS. I HAVE TWO ISSUES, AND IT'S WONKY BUT LET ME JUST SAY, THE TWO ISSUES ARE ONE OPEN ACCESS AND SECOND THE ISSUE OF STIPEND FOR FOLKS WHO HAVE DISABILITIES WHO PARTICIPATE ON SOME OF YOUR COUNTY ADVISORY PROCESSES. THE FIRST ONE IS AS A DISABLED, UNEMPLOYED PERSON WHO ALSO IS A CONSUMER ADVOCATE, IT'S SOMETIMES VERY INTERESTING TO LOOK AT WHO IS CONTRACTING WITH WHAT, WHAT ARE THE OUTCOMES, WHAT ARE THE SERVICES. AND THROUGH SOME INDICATION BY YOUR AUDITOR STEVE MARCH I FOUND OUT THROUGH THE COUNTY ATTORNEY'S OFFICE IS THE KEY TO DO THAT.

UNFORTUNATELY REQUESTING A SMALL LITTLE BEHAVIORAL HEALTH CONTRACT I WAS TOLD THAT THE FEES WOULD BE SOMEWHERE IN EXCESS OF \$85, HAVING TO PAY FOR ADMINISTRATIVE ASSISTANT FEES FOR PER HOUR TO WORK ON THAT. IF I PAID \$85 I WOULD NOT BE ABLE TO PAY MY ELECTRICITY BILL. I LIVE ON 11,000 A YEAR. THERE ARE OTHER PLACES, OTHER CITIES, AUSTIN, SAN DIEGO, PHILADELPHIA, THAT FOR PEOPLE WHO ARE LOW INCOME OR DISABLED, THERE ARE WAIVERS, THERE ARE OPPORTUNITIES TO APPEAL SUCH. I WOULD LIKE THE IDEA OF TRANSPARENCY AND OPEN GOVERNMENT TO THINK ABOUT HOW TO DISABLE THE LOW INCOME PEOPLE HAVE ACCESS TO SUCH THINGS WITHOUT HAVING TO PAY SUCH FEES. SO THE OTHER ISSUE RELATES TO THAT. I HOPE THAT THAT'S CLEAR. THE SECOND ISSUE IS ON SOME OF YOUR MANDATED ADVISORY BOARDS BY STATE STATUE YOU OFFER A TINY AMOUNT OF STYLE UNDERSTOOD. \$25. THE THING THAT WE RUN INTO IS GOVERNMENT GAVE US THE IDEA OF THE STIPEND IS ENCOURAGING, HELPS PEOPLE PARTICIPATE,

PAYS FOR BUS PASSES AND MAY PAY FOR A MEAL, BETWEEN OR AFTER THESE MEETINGS. THE CHALLENGING THING IS IF YOU ARE ON HUD. IF YOU ARE ON FOOD STAMPS OR THE OREGON HEALTH PLAN YOU GO THAT \$25 STIPEND. THESE AGENCIES ARE -- IT'S UNCLEAR WITH THIS POLICY, WITH THE LACK OF POLICY DIRECTIVE FROM THE ISSUES OF THE STIPEND, THAT SOMETIMES THAT STIPEND IS INCLUDED AS INCOME. AND I WON'T USE THE INDIVIDUAL'S NAME OR WHAT COUNSEL BUT THERE WAS AN INDIVIDUAL IN MULTNOMAH COUNTY WHO WAS BUMPED OFF MEDICAID FOR SIX WEEKS BECAUSE THAT \$25 STIPEND THAT SHE GOT TO PARTICIPATE IN WAS VIEWED AS INCOME BY THE OREGON HEALTH AUTHORITY MEDICAID ELIGIBILITY. IT IMPACTS FOLKS IN LOW INCOME HOUSING, SO THIS ISSUE OF STIPEND, LAST WEEK WE TALKED TO SENATOR WYDEN AND MERKLEY'S OFFICE. WE TALKED TO THE CITY ABOUT IT. WE ARE TALKING TO THE GOVERNOR'S OFFICE ABOUT IT NEXT WEEK. SO IDEALLY IT WOULD BE GREAT TO HAVE SOMEBODY FOCUSED, FOCUS IN ON THIS STIPEND ISSUE SO THE GOVERNMENT DOESN'T PROVIDE THE STIPEND AND THE OTHER PART OF GOVERNMENT TAKE IT AWAY. THANK YOU VERY MUCH.

CHAIR KAFOURY: YOU ARE UP, SIR. GOOD MORNING.

JEFF COOK: I AM JEFF COOK. I APOLOGIZE FOR MY ATTIRE. I AM OUT IN ARTIST DRAG TODAY, AND I SIMPLY DROPPED IN. YOU MAY HAVE SEEN THAT I HAVE SPOKE TO THE PORTLAND CITY COUNCIL YESTERDAY ABOUT THIS VERY IMPORTANT ISSUE. AND I AM HERE NOT TO ASK YOU TO SPEND MONEY. I AM HERE TO ASK YOU TO COLLECT MONEY AND HOW APPROPRIATE THAT YOU ARE ALL WEARING BLACK, IN FOUR DAYS IS NOT ONLY THE 11TH OF SEPTEMBER WE HAVE COME TO KNOW AND FEAR AND LOATH AND DESPISE, BUT SEPTEMBER 11, 2000, THE BIRTH DATE OF ONE FALLON SMART, AGE 15, RUN DOWN ON SOUTHEAST HAWTHORNE BOULEVARD ON AUGUST 19, 2016 BY A SAUDI ARABIAN NATIONAL HERE ON A STUDENT VISA ENJOYING THE BENEFITS OF AN AMERICAN EDUCATION AT PCC.

HE WAS DRIVING HIS GOLDEN LEXUS THAT SPEEDS UP TO 60 UP TO MILES PER HOUR WESTBOUND ON SOUTHEAST HAWTHORNE, STRUCK AND KILLED FALLON SMART, ONE OF OUR PRECIOUS 15-YEAR-OLD CHILDREN RIGHT HERE IN PORTLAND. THEN HE WENT -- HE CAME BACK TO THE SCENE, WAS ARRESTED AND HELD OVER FOR INITIAL APPEARANCE AND WHIPPED LIKE A BABY BEHIND THE GLASS IN COURT YOU, MORE FOR HIMSELF THAN THE CRIMES WHICH HE WAS ACCUSED, MANSLAUGHTER, A MILLION DOLLAR BABY, AND THE SAUDI GOVERNMENT ON SEPTEMBER 11, 2016 PAID 100,000, JUST A TENTH OF THE MILLION DOLLAR BAIL, WHICH MEANS THERE IS 900,000 OUTSTANDING. AND THEN IN JUNE OF THIS YEAR JUST A WEEK BEFORE HIS TRIAL HE CUT OFF HIS ANKLE BRACELET AND HAS FLED THE COUNTRY. WE WILL NEVER GET HER BACK. WE MAY NEVER GET HIM BACK.

MR. COOK: WE HAVE THE OPPORTUNITY TO MAKE A DEMAND AND IMAGINE WHAT 900,000 CAN DO. WE COULD ESTABLISH THE FALLON SMART MEMORIAL SCHOLARSHIP FUND TO SEND OUR BEST AND BRIGHTEST FROM MULTNOMAH COUNTY TO INSTITUTIONS ALL ACROSS THIS GREAT STATE OF OURS. WE COULD EVEN TAKE A LITTLE EXTRA AND DO TRAFFIC SAFETY IMPROVEMENTS ON OUR COUNTY ROADS AS WELL. THERE IS SO MUCH THAT WE COULD DO. AND YOU ARE HUMBLE SERVANTS, HAVE THE BULLY PULPIT. I DO NOT. WE THE PEOPLE DEMAND THAT YOU USE THE BULLY PULPIT TO DEMAND WHAT IS OWED BE IT FROM THE SAUDI CONSULATE IN LOS ANGELES, BE IT FROM THE UNITED STATES GOVERNMENT, OR ELSEWHERE. LET'S GET THAT MONEY BACK HERE BECAUSE WE ARE NOT GOING TO GET HIM BACK. I THANK YOU FOR YOUR TIME.

CHAIR KAFOURY: THANK YOU. HAPPY BIRTHDAY, FALLON SMART, SHE WOULD BE 17 IN FOUR DAYS.

CHAIR KAFOURY: GOOD MORNING.

CHARLES ORMSBY: GOOD MORNING, I'M CHARLES ORMSBY, I LIVE WITH MY MOTHER (SHE WAS WITH HIM, IN A WHEELCHAIR). THIS YOUNGSTER JUST TURNED 103. IN CLACKAMAS COUNTY WITHIN THE LAKE OSWEGO, URBAN GROWTH MANAGEMENT AREA. I COME BEFORE YOU TODAY. I SEE THAT YOU HAVE A JOINT MEETING SCHEDULED WITH CLACKAMAS COUNTY FOR THE REPLACEMENT MEETING FOR HOUSE DISTRICT 38, AND IT'S SCHEDULED TO BE AT THE LAKE OSWEGO PALISADES BUILDING. I BELIEVE IT'S 1500 GREENTREE ROAD IN LAKE OSWEGO. I ASK YOU TO TAKE PUBLIC TRANSIT TO THAT MEETING. YOU WILL FIND THAT IT'S A RATHER ARDUOUS TRAVEL. YOU WILL HAVE TO LEAVE AT 10:44 WEDNESDAY MORNING AND GET THERE AT 12:05 P.M. FOR A MEETING AT 2:30 P.M. THAT'S TWO TRANSFERS, AND I JUST FOUND OUT LAST NIGHT ABOUT A HALF MILE WALK UP ABOUT 10% GRADE. NOT FUN. AT LEAST ACCORDING TO THE WAY THAT TRI-MET SCHEDULED IT. THESE ISSUES ARE NOT BEING BROUGHT FORWARD IN ANY OF THE METRO COMMITTEE, MULTNOMAH COUNTY COMMITTEE, TRI-MET, LAKE OSWEGO, CLACKAMAS COUNTY, OR ANYTHING LIKE THAT. THESE ISSUES NEED TO BE EXPOSED AND YOU NEED TO PERSONALLY UNDERSTAND WHAT LOW INCOME PEOPLE DO, HAVE TO GET AND DO TO GET TO A MEETING SUCH AS THIS. AND THOSE THAT USE TRI-MET LIFT. SOME MEETINGS AT THAT BUILDING ARE OUTSIDE THE TIME LIMIT FOR TRI-MET LIFT SERVICE BECAUSE IT'S AT THE END OF A THREE QUARTER MILE RADIUS OF A BUS STOP. I WILL BE DETAILING IT. I HAVE GIVEN YOU TESTIMONY AND WRITING ABOUT TWO DAYS AGO. YOU NEED TO CHECK AND SHALL WE SAY HAVE SOME REAL HEART TO HEART CONVERSATIONS WITH LAKE OSWEGO ABOUT THIS MATTER. I ASK THAT AGAIN THAT YOU TAKE TRI-MET TO THAT MEETING AND YOU CAPTURE IT ON VIDEO. SO EVERYBODY UNDERSTANDS WHAT YOU HAVE TO GO THROUGH. THANK YOU VERY MUCH AND ONE OTHER ITEM REGARDING THE CLOSEOUT OF THE SEWER PROJECT I WOULD LIKE TO HAVE AN AFTER-ACTION REVIEW

CONDUCTED. THIS WOULD PROBABLY BE THE FIRST ONE. WE WERE CUT OFF FROM THE WORLD FOR SEVEN MONTHS BECAUSE OF THE CLOSURE OF THE BOULEVARD, BOTH IN MULTNOMAH COUNTY AND CITY OF PORTLAND AND LAKE OSWEGO, AND CLACKAMAS COUNTY. THE DIVERSION ROUTES, ESPECIALLY FOR THOSE PROVIDING CARE SERVICES TO MY MOTHER WERE EXTREMELY DANGEROUS. NOT TO MENTION EVERYBODY ELSE IN THAT NEIGHBORHOOD. AND THEY NEED TO BE EXAMINED, POLICIES ABOUT THEM, AMONGST 36 JURISDICTIONS. THANK YOU.

CHAIR KAFOURY: THANKS. GOOD MORNING.

RANFRIS VILLATORO: GOOD MORNING CHAIR KAFOURY AND MEMBERS OF THE COMMISSION. I AM RANFRIS VILLATORO. I AM HERE REPRESENTING PROFESSIONAL BUSINESS DEVELOPMENT GROUP, WHICH IS THE TRADE ASSOCIATION THAT REPRESENTS APPROXIMATELY 30, 40 WOMEN AND MINORITY OWNED CONSTRUCTION FIRMS IN THE PORTLAND METRO REGION. TODAY I AM HERE TO TESTIFY IN SUPPORT OF JOSE AZURE. HE IS A LATINO CONSTRUCTION OWNER. HE'S A CERTIFIED MINORITY CONTRACTOR, AND HE'S WORKED ON THE SELLWOOD PROJECT AND CAME TO ME A MONTH AGO, A DELAYED PAYMENT FROM THE SELLWOOD PROJECT, AND HE'S WORKED REALLY HARD TO WORK WITH THE G.C. ON THAT PROJECT. HE'S NOT SEEN A PAYMENT SINCE HIS INVOICE SUBMITTED IN FEBRUARY OF 2017. WE HAVE SINCE WORKED, REACHED OUT TO PROCUREMENT AND THE ENGINEER OF THE PROJECT, BUT STILL HAVE NOT GAINED ANY TRACTION, AND I THINK THAT THIS IS A REALLY PRESSING ISSUE NOT JUST FOR JOSE AZURE OF AZURE CONSTRUCTION BUT FOR THE INDUSTRY IN GENERAL.

ISSUE THE PORTLAND METRO REGION IS GOING TO SEE A BOOM IN CONSTRUCTION. WE ARE HEARING THERE IS NOT ENOUGH CAPACITY IN TERMS OF THE MINORITY WOMEN OWNED CONSTRUCTION CONTRACTING FIRMS BUT CONSTRUCTION FIRMS IN GENERAL. AND I THINK THE COUNTY IS A MODEL PUBLIC AGENCY SHOULD ENSURE THAT ALL OF THE MEMBERS WHO ARE WORKING ON THE PROJECT, WHETHER CONTRACTORS, SUBCONTRACTORS OR LABORERS SHOULD BE PAID ON-TIME. TO ENSURE THAT FOLKS LIKE AZURE AND AZURE CONSTRUCTION CAN THRIVE AND GROW AS A BUSINESS. HE DOES FENCING WORK. HE HAS WORKERS WHO HE PAYS A PREVAILING WAGE, SO I WANT TO ENSURE THAT HE GETS PAID ON-TIME, AND UNDER OREGON STATUTE LAWS, WHICH SHOULD BE ALSO CODIFIED UNDER THE COUNTY CODE, I BELIEVE THAT THE STATUTE STATES THAT THE COUNTY CAN PAY A SUBCONTRACTOR DIRECTLY IF A G.C. HAS NOT PAID THEM ON-TIME. SO ONE I HAVE GOT TO ASK THE MEMBERS OF THE COMMISSION TO HELP AZURE CONSTRUCTION BE PAID ON-TIME AND TWO TO REVIEW THAT POLICY AND SEE HOW THE COUNTY IS IMPLEMENTING THAT POLICY, AND I WOULD LOVE TO WORK WITH EACH OF YOUR OFFICES ON THOSE TWO THINGS. THANK YOU VERY MUCH.

CHAIR KAFOURY: THANK YOU. MY STAFF LIZ, CAN YOU TALK WITH HER AFTERWARDS? THANK YOU.

REGULAR AGENDA

- R.1 Second Reading and Public Hearing to Approve Ordinance Amending MCC Chapter 3 – Board of Commissioners to Establish the Aging Services Advisory Council (“ASAC”). Presenters: Erin Grahek, ADVSD Community Services Program Manager; Jonathan P Strauhull, Assistant County Attorney (5 min)**

CHAIR KAFOURY: COMMISSIONER VEGA PEDERSON MOVES, COMMISSIONER SMITH SECONDS APPROVAL OF R1. GOOD MORNING.

ERIN GRAHEK: GOOD MORNING CHAIR KAFOURY AND COMMISSIONERS. I AM ERIN GRAHEK, I AM THE COMMUNITY SERVICES MANAGER WITH AGING AND DISABILITY VETERAN SERVICES IN THE COUNTY DEPARTMENT OF HUMAN SERVICES. WE ARE HERE TODAY. THIS IS THE SECOND READING OF THE PROPOSED ORDINANCE TO AMEND CHAPTER 3 OF THE COUNTY CODE AND ADD SECTIONS 3.380 TO 3.383 IN ORDER TO CREATE THE AGING SERVICES ADVISORY COUNCIL. WE REVIEWED THE HISTORY, GOALS, AND THE EXPECTED RESULTS WHEN JONATHAN AND I CAME BEFORE YOU LAST WEEK. AGING DISABILITY AND VETERANS SERVICES IS EXCITED AT THE OPPORTUNITY TO WORK WITH THE DIVERSE COMMUNITIES THAT COMPRISE MULTNOMAH COUNTY THROUGH OUR OUTREACH AND RECRUITMENT EFFORTS, AS WELL AS THE FUTURE WORK WITH THE NEW, WITH THE NEW AGING SERVICES ADVISORY COUNCIL. SO REALLY I JUST LOOK TO YOU AND SAY DO YOU HAVE ANY ADDITIONAL QUESTIONS THAT I CAN ANSWER FOR YOU TODAY? AND ALSO WE HAVE IN THE AUDIENCE MR. STEVE WEIS, SO IF YOU HAVE ANY QUESTIONS HE WOULD BE AVAILABLE TO TAKE QUESTIONS, AS WELL.

CHAIR KAFOURY: DO WE HAVE ANY QUESTIONS OR COMMENTS?

COMMISSIONER MEIERAN: I JUST HAVE A COMMENT.

COMMISSIONER MEIERAN: THANK YOU, AND MY COMMENT IS ACTUALLY DIRECTED TOWARDS MR. WEIS. I WANTED TO JUST NOTE THAT HE WAS HERE LAST WEEK AT THE FIRST READING OF THIS ORDINANCE, AND I JUST SO APPRECIATE HIS SERVICE. HE WAS THE LONGEST STANDING MEMBER, I BELIEVE, OF THE ORIGINAL SACK, AND I UNDERSTAND HE HAS APPLIED TO CONTINUE WITH THE NEW ITERATION, AND SO JUST APPRECIATE HIS SERVICE AND APPRECIATE HIM BEING HERE TODAY, AND THANK YOU STEVE.

COMMISSIONER SMITH: MADAM CHAIR I HAVE A QUESTION. THANK YOU FOR BRINGING THIS FORWARD AGAIN. WILL THERE BE ANY TRAINING FOR THE NEW

MEMBERS THAT ARE GOING TO BE PUT ON THERE SO THEY KNOW THE ROLE AND THEIR RESPONSIBILITIES ARE?

ERIN GRAHEK: YES, WE ACTUALLY HAVE ALREADY BEGUN LOOKING AT OUR ONBOARDING PLAN AND HAVE PENCILED TIME OUT TO DO THAT IN OCTOBER. WE'RE WORKING WITH RESOLUTIONS NORTHWEST TO HELP CRAFT, YOU KNOW, TO VALIDATE OUR BY-LAWS, AND THEN WORK WITH THE NEW MEMBERS TO DEVELOP POLICIES AND PROCEDURES AND DO CLARITY OF ROLE UNDER THE OLDER AMERICANS AC AND DO CLARITY OF SCOPE TRAINING AS WELL.

COMMISSIONER SMITH: THAT WAS GOING TO BE MY SECOND QUESTION, IN ALL OF THIS IN LINE WITH THE OLDER AMERICANS AC TO MAKE SURE THAT WE ARE IN LINE WITH THE FEDERAL STATUTE.

ERIN GRAHEK: YES, MA'AM.

COMMISSIONER SMITH: OK. THANK YOU. THANK YOU FOR YOUR SERVICE.

JONATHAN STRAUHULL: IF I MAY? JONATHAN STRAUHULL FROM THE COUNTY ATTORNEY'S OFFICE, IN ADDITION TO THE OLDER AMERICAN'S ACT, COMMISSIONER SMITH, THERE ARE STATE LAWS THAT ARE SORT OF CRAFTED TO COMPLY WITH THE OLDER AMERICANS ACT AND THEY HAVE DIFFERENT REQUIREMENTS SIMILAR BUT DIFFERENT, AND SO WE HAVE TRIED TO INCORPORATE THOSE IN THE ORDINANCE AS WELL.

COMMISSIONER SMITH: THANK YOU.

CHAIR KAFOURY: DO WE HAVE ANY PUBLIC TESTIMONY LYNDA?

BOARD CLERK: NONE.

CHAIR KAFOURY: ALL RIGHT. ALL THOSE IN FAVOR VOTE AYE, THE SECOND READING IS APPROVED AND ORDINANCE ADOPTED. THANK YOU.

R.2 Resolution Adopting the Multnomah County's Strategic Capital Planning Framework. Presenters: Marissa Madrigal, COO; Peggidy Coffman Yates, Director – Strategic Capital Program; and, Michael Baker, Vice President – David Evans and Associates (45 min)

CHAIR KAFOURY: COMMISSIONER STEGMANN MOVES, COMMISSIONER SMITH SECONDS APPROVAL OF R2. GOOD MORNING.

MARISSA MADRIGAL: GOOD MORNING COMMISSIONERS. I AM MARISSA MADRIGAL, YOUR CHIEF OPERATING OFFICER, AND WITH ME IS PEGGIDY COFFMAN YATES OUR STRATEGIC CAPITAL PLANNING DIRECTOR. WE ARE

ASKING YOU TODAY TO APPROVE A STRATEGIC CAPITAL FRAMEWORK, AND I THINK GIVEN THIS MOMENT IN OUR COMMUNITY THINKING ABOUT OUR INFRASTRUCTURE IS PROBABLY ONE OF THE MOST IMPORTANT THINGS THAT WE CAN DO. I'VE BEEN THINKING A LOT ABOUT IT OVER THE LAST COUPLE DAYS AS OUR COMMUNITY IS FACED WITH UNPRECEDENTED WILDFIRE AND SMOKE. AS TEXAS AND FLORIDA GRAPPLE WITH THE IMPACTS OF THE STORMS THAT ARE LITERALLY OFF THE CHARTS, THESE EVENTS HIGHLIGHT THE CHALLENGE YOU FACE IN PLANNING FOR THE LONG-TERM PUBLIC INFRASTRUCTURE NEEDS OF THIS COMMUNITY. PUBLIC INFRASTRUCTURE CREATES ACCESS TO PLACE, TO KNOWLEDGE, AND TO SERVICES. IF WE DO IT WRONG OR WE ALLOW OUR INFRASTRUCTURE TO BECOME OBJECTS OBSOLETE WE CANNOT FULFILL THE FUNDAMENTAL MISSION TO SERVE THE PUBLIC. THIS IS MIKE BAKER FROM DAVID EVANS AND ASSOCIATES WHO HAS BEEN ASSISTING US AS WELL.

MARISSA MADRIGAL: BUT WE LIVE NOW IN A TIME WHERE IT IS INCREASINGLY DIFFICULT TO RELY ON OUR EXPERIENCE OF THE PAST, TO PLAN FOR THE FUTURE. ACROSS THE COUNTRY OUR INFRASTRUCTURE WAS BUILT FOR ANOTHER SET OF CIRCUMSTANCES. A TIME WHEN WILDFIRES DIDN'T TRAVEL 13 MILES IN 16 HOURS, A TIME WHEN THE NATIONAL WEATHER SERVICE DIDN'T HAVE TO ADD NEW COLORS TO ITS MAPS TO ILLUSTRATE PREVIOUSLY AND POSSIBLE RAINFALL TOTALS. IN THIS TIME HOW DO WE PLAN FOR THINGS NO HUMAN ALIVE HAS EXPERIENCED? HOW DO WE PLAN FOR THE UNTHINKABLE? AND HOW DO WE DO THAT AS TECHNOLOGY IS CHANGING SO QUICKLY THAT THE BUILDINGS AND BRIDGES ARE TRANSFORMING INTO ROBOT, BRICK HYBRIDS, ALL CONNECTED TO THE INTERNET. I BELIEVE, AND THE CAPITAL PLANNING STEERING COMMITTEE BELIEVES THAT THE WAY TO NAVIGATE THE FUTURE IS NOT TO BE DEFENSIVE ABOUT IT, BUT TO BE OPEN TO CHANGE AND IN A POSITION TO ADAPT TO IT.

WE NEED INFRASTRUCTURE THAT IS AS ADAPTABLE AS POSSIBLE THAT CAN SCALE AND FLEX WITH THE WAVES OF THE FUTURE. WE MUST DO THIS TO CONTINUE TO PROVIDE ACCESS TO THE COMMUNITY AND IT'S NO SMALL TASK BUT I BELIEVE IN US AND I THINK THAT WE ARE UP TO THE CHALLENGE. WE HAVE BRILLIANT MINDS HERE, CREATIVE MINDS, AND WE ARE, WE ARE EMBARKING ON A PROCESS THAT IS VERY DIFFERENT THAN TRADITIONAL WATERFALL STRATEGIC PLANS. THE WORLD IS CHANGED AND THOSE TOOLS ARE LESS USEFUL NOW. BUT I DON'T WANT TO JUST SCARE YOU, I WANT TO INSPIRE YOU, TOO. AS YOU LISTEN TO PEGGIDY COFFMAN YATES'S PRESENTATION I HANDED OUT SOME COPIES. I TALKED TO OUR ARCHIVES, TERRY BAXTER, AND THEY PULLED SOME AWESOME RECORDS FROM THE VISTA HOUSE, WHICH MULTNOMAH COUNTY BUILT AND PARTS OF THE GORGE TO SORT OF GROUND OURSELVES IN HOW INFRASTRUCTURE IS NOT JUST FUNCTIONAL. IT CREATES PLACE. AND WE HAVE AN ATTACHMENT TO IT. AND I THINK THAT THE CELEBRATION OVER HOW THE FIREFIGHTERS SAVED THE MULTNOMAH LODGE IS JUST ANOTHER EXAMPLE OF HOW YOUR JOB IN

CREATING CAPITAL PROJECTS HAS THIS LASTING EMOTIONAL IMPACT WITH THE COMMUNITY. SO I WILL ALSO SEND YOU ELECTRONIC COPIES OF THESE BECAUSE THERE IS MORE THAN THIS. THERE IS BLUEPRINTS AND ALL KINDS OF COOL STUFF THAT I WILL FORWARD TO YOU. DON'T CRY TOO MANY TEARS BUT THIS LIST OF CONTRACTORS FOR THE VISTA HOUSE WHERE THE NUMBERS AND THE COSTS ARE IN THE HUNDREDS OF DOLLARS INSTEAD OF A MILLION IS MORE.

CHAIR KAFOURY: AND IN PENCIL AND PAPER.

PEGGIDY COFFMAN YATES: THANK YOU MARISSA MADRIGAL. GOOD MORNING CHAIR AND COMMISSIONERS. I AM AMEND QUITE EXCITED TO BE HERE TODAY. I AM ABOUT BRINGING FORWARD THE COUNTY'S FIRST STRATEGIC CAPITAL PLANNING FRAMEWORK, WHICH SETS THE STAGE. THIS IS STEP ONE. IT SETS THE STAGE FOR OUR CAPITAL PLANNING EFFORT AND OUR FIRST CAPITAL PLAN DUE OUT IN THE FIRST PART OF NEXT CALENDAR YEAR. SO MIKE BAKER WAS NOT HERE FOR A MINUTE BUT HE'S HERE NOW SO THERE WE GO. AND BEFORE I GET STARTED MARISSA MADRIGAL ALLUDED TO IT BUT THIS IS NOT A SINGULAR EFFORT ON MY PART OR JUST THE INDIVIDUALS HERE. THIS HAS BEEN AN EFFORT WORKING THROUGHOUT THE COUNTY. MARISSA MADRIGAL ALLUDED TO THE STARING COMMITTEE WHICH CONSISTS OF THE CHIEF OPERATING OFFICER AS OUR SPONSOR.

BUT OUR CFO, OUR BUDGET DIRECTOR, THE DIRECTOR OF DCF, THE DIRECTOR OF DCA, ALSO OUR DEPUTY DIRECTOR OF DCA, OUR COUNTY ENGINEER, AND OUR INDIVIDUALS FROM OUR PROPERTY MANAGEMENT DEPARTMENT, SO IT IS -- THAT'S BEEN A BIG GROUP THAT HAS CONSISTENTLY WORKED AND HAS PUT A LOT OF TIME INTO THIS EFFORT, AND I WANT TO ACKNOWLEDGE THAT AS WELL AS THE TECHNICAL TEAM WHO HAVE BEEN MEMBERS AND I LOOK AT A SUBJECT MATTER EXPERTS, AND THEY HAVE BEEN JUST AS ACTIVE AND JUST AS INVOLVED IN HELPING STEER THIS FORWARD SO THIS IS NOT JUST THIS BRAIN TRUST. IT IS A COUNTY-WIDE BRAIN TRUST THAT I TRULY APPRECIATE THEIR EFFORT. AND ON THAT NOTE I WILL START THE PRESENTATION. IF I FIGURE OUT HOW TO USE IT. WE WILL SKIP THE INTRODUCTION.

AGAIN ADDRESSING SOME OF THE INFRASTRUCTURE THAT WE HAVE PROVIDED AND AS PART OF OUR LANDSCAPE. AND HOW THAT INFRASTRUCTURE HAS PROVIDED SERVICES, HAS BEEN A CONDUIT FOR SERVICES THROUGHOUT MANY INDIVIDUALS IN OUR COMMUNITY THROUGHOUT THEIR LIVES. WE HAVE COVERED THE INTRODUCTION AND I WILL GO OVER THE BENEFITS AND THE CHALLENGES OF THIS PROCESS AND BACKGROUND THAT SETS THE FOUNDATION FOR OUR EFFORTS, THE INNOVATIONS GOING ON, THE APPROACH THAT WE TOOK, AND THE ACTUAL FRAMEWORK THAT WE HAVE DEVELOPED. WHY UNIFIED STRATEGIC CAPITAL PLAN? I THINK THE MOST IMPORTANT, SOME OF THE MOST IMPORTANT

REASONS THAT I DON'T THINK THAT ARE NEW TO ANYONE BUT IT HELPS US TO PRIORITIZE OUR INVESTMENTS AROUND THE COUNTY'S GOALS AND OBJECTIVES WHICH IS CRITICAL. AND IT ALSO AS MARISSA MADRIGAL ALLUDED TO, WE ARE SEEING HOW THE INTERSECTION OF TECHNOLOGY AND I.T. AND FACILITIES AND TRANSPORTATION IS BECOMING A PART OF THE SYSTEM. IT ALSO PROVIDES THE ABILITY TO SPEAK TO INDIVIDUALS INTERNALLY AS WELL AS EXTERNALLY ABOUT A SINGLE VISION. IT HELPS TO BUILD PARTNERSHIPS.

PEGGIDY COFFMAN YATES: IT HELPS US TO PREPARE FOR FUNDING MECHANISMS THAT MAY BE OUT THERE THAT WE'RE LOOKING OUT IN THE FUTURE. IT IS GOOD IN THE MARKET TO EXPLAIN WHERE WE'RE GOING, AND OUR GOAL IS TO DEVELOP A TRANSPARENT AND CONSISTENT EVALUATION PROCESS ACROSS THE COUNTY AND TO IMPROVE OUR EXISTING SYSTEM AND TO ALSO ALIGN WITH THE BUSINESS'S BEST PRACTICES IN THE INDUSTRY. SOME OF THE CHALLENGES THAT I THINK THE BIGGEST THING IS THIS IS ORGANIZATIONAL CHANGE. I LOOK AT IT, IT CHANGES THE PRISM. WE ARE LOOKING THROUGH A DIFFERENT LENS. TAKING IN MORE. WE ALSO RECOGNIZE THE CAPITAL, THE AVAILABILITY OF CAPITAL CHANGES FROM YEAR TO YEAR BUT THIS PROVIDES US A VISION LONG-TERM, AND IT ALSO PROVIDES AN ABILITY TO TALK TO INDIVIDUALS WITHIN THE COUNTY WHERE EVERYBODY HAS AN EMOTIONAL ATTACHMENT TO THEIR PROJECTS, AND WHERE IT SITS WITHIN THE COUNTY-WIDE VISION.

I ALLUDED TO THIS AS FAR AS THE ORGANIZATIONAL, THE INDIVIDUALS HAVE BEEN INVOLVED BUT WE HAVE HAD OUR CAPITAL PLAN AND OUR STEERING COMMITTEE AND THE TECHNICAL TEAM AND WE WORKED WITH THE DEPARTMENT DIRECTORS ON A VISIONING PANEL AND WE ARE USING OUTSIDE RESOURCES, THE DAVID EVANS AND ASSOCIATES AND OTHERS. I THINK THE BIG THING, AND IF ANYONE COULD HAVE PROVIDED THE BEST DESCRIPTION OF THIS, AND I APPRECIATE HER APPROACH, IS THE ISSUE THAT WE ARE A SYSTEM WITHIN A SYSTEM WITHIN A SYSTEM. THE CENTER OF OUR EFFORTS ARE THE COMMUNITY THAT WE SERVE. THAT'S WHAT WE'RE HERE FOR. THAT THE INFRASTRUCTURE IS IN PLACE TO PROVIDE AN ABILITY FOR INDIVIDUALS IN OUR COMMUNITY TO ACCESS THE PROGRAMS AND SERVICES THAT ARE WITHIN OUR DEPARTMENTS. THERE IS A GENERAL LAYOUT OF HOW THAT CONNECTIVITY, HOW THAT CONDUIT WORKS. OOPS. NOT WORKING.

COMMISSIONER SMITH: IT'S A GREAT CHART, I LOVE IT.

CHAIR KAFOURY: WE CAN PICTURE THERE IS A LOT MORE PEOPLE. I THINK IT'S FINE, WE GET THE POINT, MORE PEOPLE MOVING INTO OUR REGION, MORE PEOPLE BEING BORN.

MS. COFFMAN YATES: THIS SLIDE IS SUPPOSED TO PROJECT HOW MUCH WE'RE SEEING THE POPULATION MOVING EAST. IT'S BECOMING DENSER IN

2025. WE'VE BEEN SEEING A 1% GROWTH IN OUR POPULATION, AND THE INFRASTRUCTURE IS PREDOMINANTLY FOCUSED IN THE CENTRAL DISTRICT. SCATTERED THROUGH A LITTLE LIGHTLY THROUGHOUT THE EAST COUNTY. THE OTHER ONE THAT SOME OF YOU SOMEWHERE SEEN IS ALSO OUR DEVELOPMENT IN OUR -- THE CHANGES IN OUR FTE. IT'S UP THERE. SORRY. THAT DIDN'T HELP. OK. TECHNOLOGY IS NOT MY SPECIALTY, SORRY. THERE! SORRY.

PEGGIDY COFFMAN YATES: ANYWAY AS YOU ALLUDED TO, WE HAVE SCALABILITY, FLEXIBILITY AS THE EMPLOYEES THEMSELVES CHANGE AND FLUCTUATE OVER TIME, AND RECOGNITION THAT AS POPULATION MOVES EAST, AS POPULATION GROWS, AS WE HAVE CHANGES IN GROWTH IN OUR OWN FTE, WE ALSO ARE FACED WITH THE CHALLENGE OF INCREASING PROPERTY PRICES, ETC., SO HOW DO WE MEET THE NEEDS OF OUR CLIENTS AND OUR PROGRAMS AND SERVICES TO DELIVER THOSE? ADD TO THAT, WE HAVE CONTINUALLY EVOLVING THE -- THERE IS TREMENDOUS INNOVATION THAT'S OCCURRING. WE ARE NOW HAVING PEOPLE CARRYING SEVEN OR EIGHT DIFFERENT ELECTRONIC DEVICES THAT CONNECT TO THE INTERNET AND HAVE AN ABILITY TO DO THEIR WORK, AND THERE IS CLOUD COMPUTING WHICH ALLOWS US TO UPGRADE OUR SOFTWARE SYSTEMS MORE QUICKLY. WE HAVE TECHNOLOGICAL APPLICATIONS IN REAL ESTATE, AND ALL THESE ARE CHANGING HOW WE DO WORK AND CHANGING REALLY THE WORKPLACE, OR THE WORK SPACE TO WORKPLACE. THESE THINGS ARE ALL GOING TO START COMING INTO OUR DECISION-MAKING PROCESS AS TIME GOES ON. THIS IS THE METHODOLOGY, THE COMMUNITY IS THE FOUNDATION. THE MISSION VALUES. WE HAVE TAKEN THAT INTO CONSIDERATION.

WE HAVE TAKEN THAT AS A KIND OF A -- THE NEXT LEVEL. THE FOOTER SO TO SPEAK. THE STEERING COMMITTEE DEVELOPED A CHARTER, AND A PROCESS TO START MOVING FORWARD AND DEVELOPING A PLANNING PROCESS. WE HAVE WORKED WITH THE DEPARTMENTS ON THEIR VISIONING. HOW DO THEY REALLY FUNCTION? HOW -- WHAT DO THEY SEE THAT THEY NEED TO FUNCTION MORE EFFECTIVELY IN THE FUTURE? WE HAVE DEVELOPED A UNIFIED CAPITAL MISSION AND STRATEGY, AND ADDRESSING INTERNAL DRIVERS AND HAVE DEVELOPED AN ACTION PLAN AND HAVE OUR STRATEGIC FRAMEWORK. WHEN WE TALKED ABOUT THE DEPARTMENTAL -- THE ISSUES WE WENT OUT AND TALKED TO THE DEPARTMENT DIRECTORS AND WE ASKED THEM WHAT DO YOU SEE IN THE NEXT 15 YEARS? ON HOW YOU DO BUSINESS? AND HOW DOES THAT IMPACT YOUR INFRASTRUCTURE REQUIREMENTS? AND WHERE ARE THE OPPORTUNITIES FOR US TO, TO FIND OTHER RESOURCES, JUST NOT INTERNALLY. THE OUTCOME,

THIS IS A VERY INFORMAL CONVERSATION, THE FIRST TIME THAT THE COUNTY HAS DONE SUCH A I THINK THIS. SPECIFICALLY ON CAPITAL PLANNING AND IT PROVIDED AN ENVIRONMENT FOR PEOPLE TO REALLY TALK ABOUT WHAT THEY SEE AND SEE THE COMMONALITIES. SIMILARITIES BETWEEN THE

PROGRAMS, ETC. WHAT CAME OUT WAS UNANIMOUSLY ACROSS THE BOARD WAS SAFETY. THAT HAS SAFETY TO DO WITH THE COMMUNITY, THE CLIENTS, AND THE EMPLOYEES, AND THAT HAS TO DO WITH PUBLIC SAFETY AND HAS TO DO WITH A SAFE BUILDING ARREST BEING ABLE TO GO ON SAFE ROADS.

PEGGIDY COFFMA YATES: AND ALSO SAFETY IN, AS FAR AS IT IS RELATED TO FEELING CULTURALLY SAFE. A TRAUMA INFORMED SPACE SO THAT THEY FEEL -- THAT OUR CLIENTS FEEL SAFE. THERE IS ALSO THE, OF COURSE, OUR CONCERN IS FINANCIAL SECURITY, AND ONE OF THE COMMENTS THAT CAME OUT CONSISTENTLY WAS MORE FLEXIBLE SPACE WITH THE RECOGNITION THAT AS THINGS ARE CHANGING AND TECHNOLOGY IS INTEGRATING, THERE IS A NEED TO BE ABLE TO PROVIDE THOSE SERVICES IN A DIFFERENT WAY. AND TO BE ABLE TO BE FLEXIBLE TO THAT. SOME OTHER ISSUES IS, OF COURSE, THE CONCERN MOVING EAST, THE ONE-STOP -- A LOT OF COMMONALITY AND INTER-DEPENDENCY AS DCHS AND MENTAL HEALTH, ETC., AND HOW THEY CAN DO KIND OF A WRAP-AROUND OF SERVICES, A CONCERN WITH GREATER CULTURAL AND LANGUAGE DIVERSITY OF HOW TO MAKE SURE THAT WE ARE MAKING, WE'RE ADDRESSING THAT, AND THEN THE IMPACT OF TECHNOLOGY. THE STEERING COMMITTEE TOOK THAT BACK AND SO WE HAVE THIS FUNCTIONAL LOOK, AND THE STEERING COMMITTEE WHO REALLY IS INVOLVED WITH NOT JUST MAKING, YOU KNOW, HELPING TO GUIDE THE DECISIONS, BUT THEY ARE THE ONES MAKING SURE ABOUT ARE THEY OPERATING, IS THE, IS OUR INFRASTRUCTURE OPERATING APPROPRIATELY? IS IT THERE CONTINUOUSLY ON A COUNTY-WIDE BASIS, AND THE COMMENTS THAT CAME OUT OF THAT AS A RESULT OF THE DEPARTMENT VISION, THE DEPARTMENTAL VISIONING WAS SAFETY, AGAIN, CAPACITY, DO WE HAVE ENOUGH CAPACITY OVER THE LONG-TERM.

FLEXIBILITY AND ADAPTABILITY AND SCALABILITY IS THE ONE THAT I FIND VERY INTERESTING AS WE EXPAND AND SOMETIMES CONTRACT. AND HOW REGULATION IMPACTS US. SO TAKING THOSE -- THAT INFORMATION, THE STEERING COMMITTEE SAT DOWN AND THIS WAS NOT AN EASY TASK, A LOT OF DISCUSSIONS OF NARROWING DOWN WHAT IS IT THAT OUR INFRASTRUCTURE DOES? WHAT IS THE COMMONALITY BETWEEN TRANSPORTATION I.T. AND FACILITIES? WHAT IS THAT COMMONALITY? AND THE ONE WORD THAT EMERGED WAS ACCESS. AND THEN WE STARTED TO PUT OUR LANGUAGE OF THE COUNTY'S VALUES AROUND THAT, AND THE MISSION THAT WAS PROPOSED IS TO PROVIDE ADAPTABLE INFRASTRUCTURE THAT ENSURES SAFE, EQUITABLE, SUSTAINABILITY, AND TIMELY ACCESS TO COUNTY PROGRAMS AND SERVICES. AGAIN THAT ISSUE OF CONDUIT AND THE ISSUE OF TIMELINESS WILL VARY BY THE SERVICES BUT THAT WE ARE THERE TO BE ABLE TO PROVIDE THOSE TO OUR COMMUNITY. THEN THERE WAS THE DEVELOPMENT OF SOME STRATEGIES TO SUPPORT THAT. THE FIRST STRATEGY IS TO IMPLEMENT A UNIFIED ASSET MANAGEMENT FRAMEWORK, HOW DO WE MANAGE THE INFRASTRUCTURE THAT WE HAVE NOW? AND MAKE SURE THAT IT'S OPERATIONAL AND FALLS WITHIN THOSE CATEGORIES.

SECOND INVEST IN NEW INFRASTRUCTURE. WHEN THERE IS OBSOLESCENCE AND WE NEED TO MAKE THOSE. MANAGE OUR COMMUNITY RISK. MANAGE THE RISK ASSOCIATED WITH ALL OF OUR ACTIVITY WHETHER IT IS REGULATORY RISK, FINANCIAL RISK, I AM THINKING. I AM THINKING. SAFETY. THANK YOU. AND THEN THIRDLY EVALUATE ALL OUR POTENTIAL RESOURCES.

PEGGIDY COFFMAN YATES: WE'VE BEEN EFFECTIVE ORGANIZATION AND LOOKING AT THE POTENTIAL OPPORTUNITIES FOR RESOURCES. OREGON COMMISSION OF JUSTICE, FOR THE MULTNOMAH COUNTY COURTHOUSE, THE ABILITY FOR UTILIZING URBAN REMOVAL AND TIFF DOLLARS FOR THE HEALTH DEPARTMENT HEADQUARTERS AND LOOKING AT THOSE OPPORTUNITIES. WHEN YOU HAVE A PLAN IN ADVANCE YOU HAVE A BETTER WAY OF NAVIGATING AND ACCESSING THOSE. AND THEN ENGAGE OUR COMMUNITY WHICH IS PART OF OUR NORMAL COMMUNITY VALUES OF ENGAGING OUR COMMUNITY CONSISTENTLY. AND EFFECTIVELY THROUGHOUT THE PLANNING PROCESS. TO SUPPORT THAT AND RECOGNITION AND THE GROUP ORIGINALLY WE THOUGHT WELL WE WANTED TO DEVELOP MEASURES BUT THE REALIZATION IS WE ARE NOT THERE YET BECAUSE THIS IS THE FIRST TIME THAT WE HAVE GONE THROUGH THIS. WE REALLY NEED TO COME AND ESTABLISH SOME ACTION STEPS AND WE CAN START IDENTIFYING OUR PERFORMANCE AS WE MOVE FORWARD.

ACTION STEPS IS -- DEMONSTRATES IMPROVEMENTS TO OUR COMMUNITY ACCESS AND SAFETY RESILIENCY AND ADAPTABILITY. SOME OF THOSE THINGS CAN BE -- ARE QUANTIFIABLE AND SOME OF THOSE ARE QUALITATIVE AND WE'RE GOING TO FIND -- WE'RE GOING TO IMPLEMENT A MECHANISM TO TAKE THOSE INTO CONSIDERATION. DEVELOP AND MAINTAIN CONDITIONAL, FUNCTIONAL AND RISK ASSESSMENTS BY 2021. THE INFRASTRUCTURE DIVISIONS HAVE ALREADY STARTED THAT PROCESS, THE ROADS HAVE GONE THROUGH THE BRIDGES, AND THEY HAVE ALSO LAST YEAR GOT FUNDING TO DO THE ROADS. SO TRANSPORTATION HAS MOVED FORWARD. THE FACILITIES HAS MOVED FORWARD AS WELL. THEY HAVE DONE DENIAL ASSESSMENTS FOR THEIR PERFORMANCE BUILDINGS, AND ALSO THE FIFTH PROGRAM THAT'S BEEN DONE, THE FIFTH ASSESSMENT THAT'S BEEN DONE WITH I.T. ON THE SOFTWARE PROGRAMS.

FUNCTIONAL ASSESSMENTS IS REALLY, IT'S KIND OF A COMBINATION OF THE TWO, HOW WELL ARE THEY PERFORMING. ONE IS HOW, HOW IS THE INFRASTRUCTURE? AND TWO FUNCTIONAL IS HOW IS IT FUNCTIONING FOR OUR PROGRAMS? IN MANY CASES THE CONDITIONAL AND FUNCTIONAL ARE ALREADY FOLDED TOGETHER BUT TO KEEP THAT PROCESS GOING AND MAKE SURE THAT WE HAVE THEM DONE FOR ALL OF OUR INFRASTRUCTURE. TWO IS BY 2022 PRESENT TO THE BOARD A SYSTEM-WIDE RESILIENCY PLAN BASED ON THOSE ASSESSMENTS, WHICH WILL TAKE TIME. INVEST IN NEW INFRASTRUCTURE. WE ADDRESSED THIS ONE, IT'S ECONOMICALLY VIABLE, WHEN, WHEN IT IS -- IT COST MORE TO MAINTAIN AND UPKEEP A BUILDING

VERSUS REPLACING IT. THERE IS SOME ECONOMIC VIABILITY. MAINTAIN INFRASTRUCTURE, INDUSTRY BEST PRACTICES, AND FUNCTIONAL NEEDS, AND SEEK RESOURCE OPPORTUNITIES TO FUND INVESTMENTS, SO BACK TO THE SAME ISSUE, SEEK OPPORTUNITIES FOR SEQUENCING AND BUNDLING, THAT IS ONE PIECE THAT I THINK IS REALLY IMPORTANT WHEN YOU ARE DOING A 20-YEAR PLAN, AND IS THE OPPORTUNITY TO START TO LOOK AT WHERE CAN WE GET ECONOMIES OF SCALE?

PEGGIDY COFFMAN YATES: WHEN YOU DO THEM WOULD YOU PLEASE AT A TIME YOU ARE FOCUSED AT THAT ONE PLACE IN TIME, WHEN YOU START LOOKING BROADER YOU CAN START RESOLVING ISSUES AND A BUNDLING MECHANISM WHICH SAVERS US ALL MONEY. ONE OF THE THINGS THAT I THINK THAT IS IMPORTANT IS WE, I THINK, I USED THIS TERM BEFORE, WE ARE THE BIG TISSUE IN A SMALL POND. BUT BEING ABLE TO ACCESS AND BRING IN INNOVATION EXPERTS OUTSIDE OF OUR COMMUNITY THAT ARE DOING SOME OF THOSE STATE OF THE ART ACTIVITIES IN OTHER PLACES AS WE START AND MOVE FORWARD ON THE MAJOR PROJECTS. WE ARE WORKING WITH ESTABLISHING A LOCAL INFRASTRUCTURE AND ADVISORY FORUM, AND CONDUCTING COMMUNITY OUTREACH DURING CRITICAL PHASES WHICH WE HAVE ADDRESSED. SO THAT IS OUR DRAFT FRAMEWORK. WE HAVE TRADITIONALLY TAKEN THE APPROACH OF A SILOED APPROACH, BEEN AFFECTED BUT I DON'T THINK IT WILL BE EFFECTIVE IN THE FUTURE. AND SO WE WANT TO TRANSFORM THAT SYSTEM TO A MORE INNOVATIVE SYSTEM-WIDE APPROACH. WHERE WE UNDERSTAND AND RECOGNIZE THE INTERACTION OF ALL OF THESE EFFORTS.

AND SO IT KIND OF CHANGES THAT OUTCOME CHANGES THAT FROM THE ORIGINAL APPROACH, SORRY, OUR ORIGINAL APPROACH THAT WE SAW EARLIER WHERE IT GOES OUT INTO THE DEPARTMENTS AND ADDRESSES THE DEPARTMENT'S NEEDS, TO A MORE INTEGRATED APPROACH WHERE WE START LOOKING AT HOW THAT INFRASTRUCTURE ADDRESSES. WHAT WORK DO WE DO THAT'S PUBLIC ACCESS AND HOW DO WE ADDRESS THAT ISSUE? WE HAVE UNIQUE SERVICES THAT ARE GOING TO HAVE TO BE DEALT WITH UNIQUELY. BUT WE HAVE A LOT OF GENERAL OFFICE SPACE WITH A LOT OF DIFFERENT DEPARTMENTS. HOW DO WE ADDRESS THAT AS FAR AS WAREHOUSING, DETENTION, AND WE HAVE A LOT OF FIELD SERVICES. HOW DO WE START LOOKING AT SUPPORTING THAT FULL MECHANISM? REACH, CLOSE OUT, WE ARE SEEKING APPROVAL TODAY FOR THE FRAMEWORK. WE ARE GOING TO INITIATE A COMMUNITY OUTREACH PROCESS WHICH WE HAVE STARTED THAT PROCESS. WE HAVE PROVIDED SOME LISTS OF PEOPLE THAT WE WANT TO REACH OUT AND IN KIND OF A TWO-PRONGED APPROACH. ONE IS OUR COMMUNITY PARTNERS, HOW IS ACCESS IMPACTING THEM AND WHERE CAN WE -- WHAT ARE THE BENEFITS AND THE CHALLENGES OF OUR ACCESSING OF OUR SYSTEM? AND ALSO WORKING WITH OUR -- I CONSIDER THEM OUR PEERS, THE OHSUS, THE PSUS. THEY ARE DEALING WITH THE SAME KIND OF INTEGRATED SYSTEM CHALLENGES AND WHAT ARE THEY

DOING AND HOW ARE THEY FACING IT? WE ARE IN THE PROCESS OF DEVELOPING AND TESTING AN EXHIBIT GREAT CAPITAL PLANNING MODEL WHICH TAKES A LOOK AT THE -- NOT JUST THE FINANCIAL SIDE OF IT, BUT ALSO A LOOK AT THE QUALITATIVE SIDE WITHIN THE CONSTRAINTS OF OUR CAPITAL CAPACITY. THROUGH THAT PROCESS WE'LL BE NEEDING TO TAKE A LOOK AT OUR POLICIES AND PROCEDURES TO SUPPORT THIS NEW FRAMEWORK IN THE CAPITAL PLAN PROCESS. WE ARE GOING TO BE DEVELOPING THAT 20-YEAR STRATEGIC PLAN UP THROUGH MARCH AND I WANT TO BE BACK HERE ALL OF US TO PROPOSE THE FIRST STRATEGIC PLAN IN MARCH OF 2018. SO I WILL TAKE ANY QUESTIONS. I AM ASKING FOR YOUR APPROVAL.

COMMISSIONER SMITH: I HAVE A QUESTION MADAM CHAIR, A COUPLE QUESTIONS. THANK YOU FOR DOING THIS MORNING. THIS ALWAYS HAS BEEN SOMETHING THAT HAS BEEN A HUGE CHALLENGE FOR ME TO FOLLOW, PARTICULARLY WHEN I AM LOOKING AT DISTRICT 2 AND TRYING TO FIGURE OUT WAYS IN WHICH TO IMPROVE UPON THE OLDER BUILDINGS LIKE MY NUMBER ONE PROJECT, THE HEALTH DEPARTMENT. THEY HAVE A LOT OF COUNTY PROGRAMS IN THERE THAT I THINK COULD USE AN UPGRADE SOMEWHERE ELSE. SO WHEN YOU TALK ABOUT BUNDLING, COULD YOU EXPLAIN WHAT BUNDLING MEANS? ARE YOU TALKING ABOUT BUNDLING LIKE WE'RE DOING WITH THE BONDS? WITH THE TWO PROJECTS? I DON'T KNOW WHAT.

MS. COFFMAN YATES: I WILL USE ONE THAT I AM MOST FAMILIAR WITH. RECOGNIZING WHEN WE WERE DOING THE EAST COUNTY COURTHOUSE AND WE WERE MOVING AHEAD AND DOING THESE COURTHOUSES AT THE SAME TIME I.T. NEEDED A NEW DATA CENTER. AND THEY WERE KIND OF GOING IN SEPARATE PATHS. WE WERE ABLE TO BUNDLE THOSE TWO EFFORTS TOGETHER, GET THEM A NEW BUILDING. GET THEM A NEW DATA CENTER, STILL CLEAVE OUR GOAL AND AT THE SAME TIME THE COST, THE COST OF THAT CENTER WAS SUBSTANTIALLY LESS THAN IF THEY HAD BUILT A STAND-ALONE.

COMMISSIONER SMITH: WE ARE TALKING ABOUT THE SAME THING. ARE WE LOOKING AT CO-LOCATION WHERE WE -- SO THAT'S THE SAME THING, CO-LOCATION, BUNDLING WITH OUR OWN PROJECTS IN ADDITION TO OTHER PRIVATE SECTOR PROJECTS, SO IF THERE ARE OTHER PROJECTS, IT MAKES SENSE THAT WE CAN COMBINE SAY ONE OF OUR HEALTH DEPARTMENTS AND OUR SENIOR CENTER. I AM THINKING OF A PROJECT THAT IS ALREADY BEING TALKED ABOUT ACROSS THE STREET FROM THE URBAN LEAGUE. THEY ARE WANTING TO DO A PUBLIC-PRIVATE PARTNERSHIP, AND PUTTING COUNTY SERVICES IN THERE LIKE THE URBAN LEAGUE SENIOR CENTER AND MOVING THEM OFF MARTIN LUTHER KING. THAT KIND OF THING WHERE THERE ARE OTHER, YOU KNOW, THERE ARE OTHER DEVELOPMENTS, THEY ARE GOING TO GO WHETHER OR NOT WE ARE THERE OR NOT, BUT TO SEE IF WE CAN CO-

LOCATE IN SOME OF THOSE PLACES, THAT WOULD CUT DOWN THE COSTS AND ALSO WOULD SERVE AS AN OPPORTUNITY TO UPGRADE TO STATE OF THE ART FACILITIES, AND THAT LAND IN PARTICULAR HAS BEEN VACANT FOR OVER 60 YEARS, AND THERE WAS A PROMISE TO REBUILD THAT IN THE COMMUNITY FOR THAT PARTICULAR COMMUNITY, AND SO IT'S KIND OF A BIT OF A FIGHT RIGHT NOW. BUT WHERE WE SEE THE OPPORTUNITIES THAT WE CAN GO IN, I AM CONCERNED ABOUT PROJECTS THAT ARE HALF IN AND HALF OUT LIKE THE HEALTH DEPARTMENT. WE DID AN RFP TO SAY WHAT COULD WE DO FOR PUBLIC-PRIVATE PARTNERSHIP WITH THE NORTHEAST HEALTH CLINIC? SO WITH THOSE PROJECTS, WITH THOSE -- WOULD THOSE GO FORWARD OR BE PUT INTO THIS SYSTEM FOR APPROVAL?

MS. COFFMAN YATES: I WOULD ANTICIPATE THAT ANY PROJECTS THAT HAVE NOT, LIKE MOVED THROUGH THE BOARD PROCESS YET WOULD BE PART OF THIS SYSTEM.

COMMISSIONER SMITH: EVEN IF IT'S BEEN IN THE PROCESS AS SOMETHING THAT NEEDS TO GO FORWARD?

MS. COFFMAN YATES: NO, I THINK IF THE BOARD HAS APPROVED A PROJECT TO MOVE FORWARD THOSE WOULD BECOME THE IMMOVABLE STONES IN OUR PLAN. AND THEN THE PROCESS WOULD PLAN AROUND THOSE WITH THE ASSUMPTION THAT THOSE PROJECTS ARE HAPPENING AND WOULD IMPACT THAT CAPACITY AND OUR OTHER CAPACITY.

CHAIR KAFOURY: IF THERE ARE PROJECTS THAT ARE NOT, WE'RE NOT IN THE GROUND ON LIKE THE COURTHOUSE OR THE HEALTH DEPARTMENT, THAT MAY BUBBLE UP BEFORE THIS IS FINISHED, AND I THINK WHILE I DON'T WANT TO HOLD BACK ON ANYTHING JUST BECAUSE WE ARE WAITING FOR THE PLAN TO BE FINALIZED, I THINK THAT IT IS -- THIS CAN HELP US BROADEN OUR MINDSET SO WE CAN FOLLOW THE GUIDELINES AND THE FRAMEWORK WITHOUT HAVING TO STOP AND WAIT UNTIL 2022, YOU KNOW.

COMMISSIONER SMITH: THAT'S WHAT I AM CONCERNED ABOUT WITH THE PROJECT AT THE NORTHEAST HEALTH CLINIC. WE ARE THERE BUT NOT THERE YET BUT WE HAVE BEGUN SOME PRELIMINARY STUFF ON IT SO I WOULD HATE TO SEE IT STOPPED UNTIL 2022.

MS. COFFMAN YATES: I THINK THAT'S THE BEAUTY OF A FRAMEWORK. IT PROVIDES A SPACE OR LENS IN WHICH TO LOOK AT THOSE THINGS NOW WITHOUT WAITING FOR A PLAN THAT SAYS WE ARE GOING TO DO THESE THINGS FOR THE NEXT 20 YEARS. YOU CAN LOOK AT THE STRATEGIES AND SAY DOES THIS PROJECT MEET THOSE STRATEGIES? DOES IT HELP US ACHIEVE THE MISSION OF CREATING ACCESS IN AN EQUITABLE AND SAFE WAY? AND YOU CAN JUST LIKE WE USED THE EQUITY LENS, SOMETIMES WE CAN USE IT, IT TAKES US FIVE MINUTES, WE ASK OURSELVES TO SEE THE

QUESTIONS AND WE CAN GO REALLY DEEP AND SPEND A DAY OR TWO AND APPLY THE LENS. THIS FRAMEWORK CAN IDEALLY BE USED IN THAT WAY. A QUICK GUT CHECK OR KIND OF REALLY DELVE INTO THOSE STRATEGY LAYERS AND YOU KNOW, FLUSH OUT THINGS FOR A PARTICULAR PROJECT.

COMMISSIONER SMITH: A QUICK PLUG SINCE ALL OF YOU ARE HERE, WITH THAT, YOU KNOW, OUR BUILDINGS, WE DON'T GET ANY PROPERTY TAXES. SO THAT IS A PRIME SPOT TO HAVE A PUBLIC, PRIVATE PARTNERSHIP WHERE WE COULD INCREASE THE AMOUNT OF THE BIT IN THE GENERAL FUND AND ALSO INCREASE THE AMOUNT OF PROPERTY TAXES IN A VERY HOT DISTRICT THAT I THINK DESERVES AN OPPORTUNITY TO HAVE AN UPGRADE FOR THAT PARTICULAR CORNER, AND I KNOW THAT PEOPLE HAVE, THEY HAVE APPROACHED ALL OF US ABOUT THE YOU KNOW, THE ZONE. IF WE DON'T DO THE SOLE ZONE RIGHT NOW AND GET THAT IN ORDER BECAUSE THERE ARE A LOT OF DEVELOPMENTS GOING ON IN CONTINUING WITH THIS PROJECT, I THINK THAT IT'S NEVER GOING TO GO DONE, AND WE ARE IN A PERFECT ECONOMIC SITUATION TO DO THAT. PLUG. PLUG. [LAUGHTER] SO THE OTHER QUESTION THAT, THE LAST QUESTION THAT I HAVE FOR YOU ON THIS IS IN TERMS OF EMERGENCY MANAGEMENT AROUND THOSE ACTIVITIES, ARE WE GOING TO HAVE DIFFERENT POINTS THROUGHOUT THE COUNTY THAT WILL HAVE EMERGENCY SERVICES?

MS. MADRIGAL: I THINK THAT THAT'S A QUESTION THAT WE WILL HAVE TO RAISE THROUGH THE PROCESS OF DEVELOPING THIS AND HAVING A CONVERSATION WITH CHRIS VOSS AND WHAT IS THE BEST WAY AND HOW DOES THAT FUNCTION.

COMMISSIONER SMITH: I HEARD YOU LOUD AND CLEAR ABOUT ALL THE THINGS WE KNOW. IT'S LIKE WE'VE BEEN SITTING HERE WAITING FOR OUR EMERGENCY TO HAPPEN BUT WE KNOW THAT THE LIKELIHOOD OF US HAVING A MAJOR EARTHQUAKE IS REAL. AND WE ARE GOING TO HAVE A LOT OF VULNERABLE FOLKS WHO ARE RESPONSIBLE FOR OLDER FOLKS, HOSPITALS, PEOPLE WHO ARE DISABLED, AND THEY ARE NOT GOING TO JUST BE IN THE CENTRAL CITY AREA BUT ALL THROUGHOUT OUR CITY SO I WANT TO BE MINDFUL THAT WE HAVE OPPORTUNITIES TO MAKE SURE THAT WE STILL HAVE SOME OF OUR BUILDINGS IN THE CENTRAL CITY AREA. WHETHER THEY ARE PUBLIC OR PRIVATE THAT WE HAVE ACCESS TO SO THAT IF THERE IS A MAJOR, BECAUSE WE ARE A TALE OF TWO CITIES, EVERYTHING ON THIS SIDE OF THE RIVER, AND THEN ON THE OTHER SIDE OF THE RIVER. SO WE HAVE TO CONSTANTLY BE THINKING ABOUT WHERE THOSE EMERGENCY SERVICES ARE.

MS. COFFMAN YATES: ABSOLUTELY. JUST TO ANSWER THAT A LITTLE BIT, YOU KNOW, WE ARE BEGINNING TO COLLECT THE NEED, THE INFRASTRUCTURE NEEDS FROM DEPARTMENTS, AND WE HAVE SORT OF A DRAFT THAT WILL FOLD INTO THIS PROCESS. FOR EMERGENCY SERVICES YOU KNOW, ONE OF

THE STRATEGIES THAT WE HAVE IDENTIFIED IS TO LOOK AT ALL RESOURCES AND TO ME THAT MEANS LOOKING FOR OUR PRIVATE PARTNERS, AND ONE OF THE THINGS THAT CHRIS OUR EMERGENCY MANAGEMENT DIRECTOR HAS BEEN WORKING ON OVER THE LAST MONTHS IS WORKING WITH UNIVERSITIES AND COLLEGES TO IDENTIFY AREAS THAT WE COULD USE AS MASS SHELTER AND AS WE ARE USING CURRENTLY AT MOUNT HOOD COMMUNITY COLLEGE FOR THE WILDFIRE SHELTER, WE ARE TRYING TO SET UP THE AGREEMENTS ACROSS THE COUNTY SO THAT NO MATTER WHERE A DISASTER HAPPENS WE HAVE CAPACITY. THE SHELTER IS OUR RESPONSIBILITY FOR THE ENTIRE COUNTY. EXCELLENT POINT. THANK YOU.

COMMISSIONER SMITH: MAKES YOU NOT WANT TO SELL WAPATO, RIGHT?

MS. COFFMAN YATES: IN AN EMERGENCY THE CHAIR CAN COMMANDEER MANY, MANY THINGS.

CHAIR KAFOURY: TO GET THE MONEY BACK ON THE TAX ROLLS.

MS. COFFMAN YATES: BRIEFLY I WANTED TO ADD A PLUG FOR TRANSPARENCY. YOU MAY RECALL BACK IN 2014, 2015 WHEN WE WERE DOING OUTREACH RELATED TO THE BRIDGE CAPITAL IMPROVEMENT PLAN. WE RECEIVED -- THE COUNTY RECEIVED WIDESPREAD APPRECIATION FROM OUR PARTNERS, ODOT, PORTLAND STREETCAR, CITY OF PORTLAND AND OTHERS FOR DISCLOSING THE 20 YEAR'S WORTH OF PLANS SO THAT THEY CAN ALSO BE LOOKING FOR BUNDLING, SEQUENCING, AND SHARED FUNDING OPPORTUNITIES AND APPROACH THE COUNTY BY SAYING I THINK THAT WE CAN SAVE MONEY. SO THE MORE TRANSPARENT THIS PLAN IS DISCLOSED, I THINK YOU WILL START TO SEE OTHER PARTNERS COMING FORWARD TO SAY COULD WE DO THIS SMARTER BY WORKING TOGETHER BECAUSE WE KNOW WHAT YOU WANT TO DO, WE WANT TO SHARE OUR PLAN NOW AND YOU HAVE TO LEAD IN THIS AREA, BUT AS YOU LEAD AND DISCLOSE OTHERS WILL AS WELL AND REGIONALLY WE COULD BE MORE SYSTEMIC AND SHARE DOLLARS AND GET MORE INFRASTRUCTURE BUILT.

CHAIR KAFOURY: THANK YOU.

COMMISSIONER STEGMANN: FIRST OF ALL I REALLY APPLAUD YOUR EFFORTS. COMING FROM A BUSINESS, A SMALL BUSINESS OWNER'S PERSPECTIVE, IT MAKES PERFECT SENSE, AND I OFTEN ASK WHO IS DRIVING THE BUS? AND I THINK THAT THIS PLAN IS PUTTING US IN THE DRIVER'S SEAT OF SAYING WHAT DO WE HAVE, WHERE ARE WE GOING AND WHAT DO WE NEED TO DO FOR THE NEXT 20 YEARS? AND I REALLY APPRECIATE THE FACT THAT YOU ARE ADDRESSING SOME OF THE SILOS THAT EXIST, DEPARTMENTALLY BECAUSE THAT IS A VALID CONCERN AND THE FACT THAT YOU HAVE RECOGNIZED THAT AND ADDRESSED IT GIVES ME CONFIDENCE THAT THIS IS GOING TO BE A GREAT PLAN, SO THANK YOU VERY MUCH FOR THAT. THE OTHER THING THAT

I WANTED TO HIGHLIGHT AGAIN IN THE PRIVATE SECTOR, HAVING THE UNIFIED MISSION AND VISION, EVERY COMPANY, EVERY SMALL BUSINESS HAS THAT. DOES THAT. IF THEY DON'T THEY SHOULD. SO, AND THE OTHER RECOGNITION OF MY DISTRICT, EAST COUNTY, THAT YOU ALL, THOSE ARE GREAT GRAPHS AND WE KNOW PEOPLE ARE MOVING EAST. WE KNOW THAT OUR SERVICES ARE NOT THERE AS MUCH AS THEY NEED TO BE. WHEN YOU HEAR PEOPLE TALK ABOUT A LACK OF INVESTMENT IN EAST COUNTY, I THINK THAT THIS PLAN REALLY ACKNOWLEDGES SOME OF OUR SHORTCOMINGS AND ADDRESSES THEM. THE RELATIONSHIP BETWEEN PEOPLE AND INFRASTRUCTURE CANNOT BE MINIMIZED. SOMETIMES WE'RE LIKE THAT'S PLANNING AND BUILDING AND IT'S SEPARATE BUT IT'S PEOPLE, AND HOW WE UTILIZE OUR BUILDINGS AND HOW WE PROTECT THEM AND AS WE HAVE SEEN IN THE WILDFIRES. HOW EMOTIONALLY ATTACHED WE HAVE BECOME TO THEM, THEY ARE PART OF US AND OUR COMMUNITY. SO I DID HAVE A COUPLE QUESTIONS. I WAS KIND OF WONDERING LIKE WHAT TYPE IS THERE GOING TO BE A POTENTIAL BUDGET ASK OR COST TO THIS PLANNING, STEERING COMMITTEE? CAN WE EXPECT SOMETHING IN FUTURE YEARS TO FUND THAT YOU WILL NEED OR WANT TO FUND THIS EFFORT?

CHAIR KAFOURY: AT THIS POINT IN TIME I ANTICIPATE THAT WE WILL BE GOING FORWARD WITH OUR NORMAL BUDGET FOR THIS PROGRAM. AND IN ADDITION THAT WHERE, WHERE, WHAT WILL BE MORE INTERESTING IS THE RECOGNITION THAT WE DO NEED TO DO, THOSE CONDITION ASSESSMENTS. THEY HAVE BEEN DONE WITHIN THE DEPARTMENTS. AND THEY HAVE BEEN PAID FOR.

MS. COFFMAN YATES: WHAT HAPPENS IN THE DEVELOPMENT OF ONE OF THESE PLANS IS THAT THE 20-YEAR, THE FIRST IS THE UNRESTRAINED LOOK AT NEED FOR AN ORGANIZATION. AND YOU KIND OF GET EVERYTHING ON THE TABLE, AND YOU SAY IT'S NOT -- LET'S NOT THINK ABOUT MONEY BUT WE NEED TO KNOW WHAT WE NEED AND YOU PRIORITIZE THAT BASED ON SAFETY AND EQUITY AND WHATEVER, WHATEVER YOUR LENS IS, AND TO BOIL IT DOWN TO SOMETHING A LITTLE MORE MANAGEABLE, AND THEN THE BUDGET DOESN'T REALLY COME UNTIL YOU ARE CLOSER TO ACTUALLY BUILDING, AND YOU HAVE A FIVE-YEAR PROGRAM WHERE YOU ARE STARTING TO SAY OK WE ARE GOING TO NEED, YOU KNOW, THIS MUCH MONEY THIS YEAR, AND WE DID THAT ON THE BRIDGE, WHERE WE STARTED BIG AND THEN SAID OK.

MS. COFFMAN YATES: SO WE STARTED, HIGHER END OF THAT, FOR THE SIX BRIDGES WAS 2.4 BILLION. AND THE BOARD ADOPTED 1.3 BILLION PLAN. WITH A VERY CLEAR STRATEGY. FOCUSING PRIMARILY ON THE BURNSIDE AND LOWER LEVEL, SEISMIC RESILIENCY OF THE OTHER BRIDGES BUT FULL DISCLOSURE AS TO WHAT THAT MEANT AND THAT'S THE PLAN THAT IS BEING IMPLEMENTED.

COMMISSIONER SMITH: THANK YOU FOR THE WORK. I THINK THAT YOU ARE ON THE RIGHT TRACK AND I APPRECIATE EVERYTHING THAT YOU ARE DOING.

MS. COFFMAN YATES: THANK YOU VERY MUCH, I APPRECIATE THE WORK THAT'S BEEN HAPPENING OVER THE LAST SEVERAL MONTHS TO PUT THIS TOGETHER. I THINK WHEN YOU LOOK AT HOW ARE WE GOING TO PLAN FOR AN ORGANIZATION, IT'S ALWAYS DO YOU HAVE THE RIGHT PEOPLE AT THE TABLE, AND I THINK COMBINING EYE T. AND TRANSPORTATION AND YOU ARE GETTING THE RIGHT PEOPLE TO HAVE AN IMPORTANT CONVERSATION ABOUT HOW WHOLISTIC CAN WE BE IN PUTTING THIS PLAN TOGETHER? AND THIS IS ONE OF THOSE THINGS THAT ALL THE WORK HAPPENING NOW WILL BE, WILL PAY GREAT DIVIDENDS FOR THE COUNTY IN THE LONG-TERM. EVEN THOUGH IT HAS BEEN A VERY, GETTING USED TO THIS THINKING AND BRINGING PEOPLE TOGETHER AND THINKING MORE ABOUT THINGS IS A BIT PAINFUL. I THINK THE WORK IS REALLY USEFUL AND I THINK THAT IT CAN BE A MODEL, NOT JUST FOR THINGS LIKE WHAT WE'RE TALKING ABOUT HERE WITH THE INFRASTRUCTURE NEEDS BUT ALSO LOOKING AT ALL OF THE DIFFERENT PEOPLE-CENTERED SERVICES THE COUNTY PROVIDES AND WORKING TOGETHER ACROSS THE DEPARTMENTS IN THAT WAY, TOO, SO REALLY GREAT WORK AND EXCITED TO SEE THE PLAN AS IT COMES FORWARD. IN THE NEXT FEW MONTHS. THANKS.

MS. MADRIGAL: THANK YOU. THAT'S ABSOLUTELY RIGHT. I CAN'T THINK OF A TOPIC THAT WE ARE WORKING ON OR GRAPPLING WITH THAT DOESN'T REQUIRE MULTI-DISCIPLINARY TABLE TO SOLVE, WHETHER IT'S DEALING WITH INFORMATION AND DATA, CAPITAL, EMERGENCY, IT ALL -- THE COMPLEXITY OF WHAT WE FACE IN THIS DAY AND AGE REQUIRES A GOOD TABLE. HAPPILY THE MORE THAT OUR ORGANIZATION RECOGNIZES THAT, THE BETTER THAT WE GET OUT OF IT AND EVERY TIME THAT WE HAVE A PLANNING PROCESS OR WE HAVE AN EMERGENCY LIKE WE HAVE RIGHT NOW, WE EXERCISE THOSE MUSCLES AND WE GET SMARTER AND WE GET BETTER AT WORKING TOGETHER AND ASKING THE RIGHT QUESTIONS.

COMMISSIONER MEIERAN: I REALLY WANT TO ECHO WHAT MY FELLOW COMMISSIONERS HAVE ALREADY SAID. I BELIEVE THAT THIS WORK REALLY IS TRANSFORMATIONAL AND I APPLAUD YOU ARE PUTTING THAT VISION INTO REALITY. I THINK THAT WE HAVE ALL KIND OF RECOGNIZED THAT INDIVIDUAL DEPARTMENTAL VIEW AND THOSE SILOS IS A THING OF THE PAST. THE QUESTION IS HOW TO MOVE EFFECTIVELY TOWARDS THE FUTURE WHERE WE HAVE A BROADER INTER-SYSTEM APPROACH, AND I THINK THAT YOU ARE DOING THIS WONDERFULLY, AND I AM SO HAPPY TO SEE IT. I AGREE WITH PRETTY MUCH EVERYTHING, MY FELLOW COMMISSIONERS HAVE SAID SO WON'T BE LABOR THOSE POINTS BUT I BELIEVE IN THE BEST PRACTICES AND I THINK THAT THESE ARE BEST PRACTICES, AND WE'RE AT THE FOREFRONT, AND I BELIEVE THAT THIS IS BEST FOR THE COMMUNITIES THAT WE SERVED

AND I REALLY APPRECIATE YOU AND THE WORK THAT YOU ARE DOING. THANK YOU.

CHAIR KAFOURY: THANK YOU. I JUST REALLY WAS TAKEN BY HOW MUCH WE HAVE BEEN ABLE TO ACCOMPLISH IN THE PAST FEW YEARS WITH THE COURTHOUSE AND THE SELLWOOD BRIDGE AND THE HEALTH DEPARTMENT HEADQUARTERS. REALLY, THAT REALLY SET THE STAGE FOR US TO BE ABLE TO BE AT THIS POINT WHERE WE HAVE REALIZED THAT WE COULD BE DOING THINGS EVEN BETTER. WE HAVE HAD SOME GREAT WINS, BUT WE COULD BE DOING THINGS BETTER, AND THAT'S WHAT I REALLY WANT TO THANK YOU, MARISSA MADRIGAL FOR SPEARHEAD THINKING EFFORT. WE COULD NOT BE HERE IF WE DID NOT HAVE THIS GREAT TEAM ASSEMBLED JUST EIGHT YEARS AGO WHEN I STARTED, SO THANK YOU ALL. YOU HAVE DONE GREAT WORK AND I LOOK FORWARD TO MORE FABULOUS THINGS TO COME. THANK YOU. NOW WE GET TO VOTE. ALL THOSE IN FAVOR VOTE AYE. THE RESOLUTION IS ADOPTED.

R.3 Proclamation Proclaiming October 2017 as Multnomah County Infrastructure Month. Presenters: Presenters: Marissa Madrigal, COO; Peggidy Coffman Yates, Director – Strategic Capital Program; and, Michael Baker, Vice President – David Evans and Associates

CHAIR KAFOURY: SORRY BUT COMMISSIONER VEGA PEDERSON MOVES AND COMMISSIONER STEGMANN SECONDS APPROVAL OF R3.

MS. MADRIGAL: IN RECOGNITION OF THE CAPITAL PLANNING FRAMEWORK THAT SUPPORTS THE DEVELOPMENT OF THE COUNTY'S FIRST 20-YEAR STRATEGIC CAPITAL PLAN, ALSO IN ANTICIPATION OF THE OUTREACH IT OUR COMMUNITY PARTNERS THROUGHOUT THE MONTH OF OCTOBER, TO BETTER UNDERSTAND THE BENEFITS AND CHALLENGES OF ACCESSING THE PROGRAMS AND SERVICES THROUGH INFRASTRUCTURE, WE WOULD LIKE TO SUBMIT THE FOLLOWING FINDING. HAS PROVIDED PUBLIC ACCESS TO CRITICAL PROGRAMS AND SERVICES THROUGH INFRASTRUCTURE FOR OVER 150 YEARS, MULTNOMAH COUNTY INFRASTRUCTURE HAS SHAPED THE LANDSCAPE OF THE COMMUNITY FROM THE VISTA HOUSE, MULTNOMAH COUNTY COURTHOUSE, AND THE HAWTHORNE BRIDGE, AND OTHER ICONIC ROADS, BRIDGES AND BUILDINGS THAT HAVE SHAPED THE LANDSCAPE OF OUR COMMUNITY. MULTNOMAH COUNTY HAS, MULTNOMAH COUNTY INFRASTRUCTURE PROVIDES ACCESS TO PLACE, TO KNOWLEDGE AND TO SERVICES NEEDED TO STAY HEALTHY AND TO THRIVE. IT MOVES PEOPLE LIT RALLY AND FIGURATIVELY. MULTNOMAH COUNTY'S INFRASTRUCTURE INCLUDING TRANSPORTATION, FACILITIES AND TECHNOLOGY PROVIDE THE MECHANISM IN WHICH OUR COMMUNITY ACCESSES PROGRAMS AND SERVICES AND TO SUPPORT THE HEALTHY AND PROSPEROUS COMMUNITY. MUCK IS ENGAGED IN A 20-YEAR CAPITAL INFRASTRUCTURE PLANNING PROCESS THAT HOLISTICALLY APPROACHES THE WAY WE PROVIDE ACCESS

TO CRITICAL PROGRAMS AND SERVICES IN A SAFE, ADAPTABLE, RESILIENT, EQUITABLE, AND SUSTAINABILITY MANNER. THE COUNTY RECOGNIZES INFRASTRUCTURE IS NO LONGER FALLS INTO A SINGLE CATEGORIES SUCH AS ROADS, BRIDGES, BUILDINGS OR TECHNOLOGY. ROADS, BRIDGES AND TECHNOLOGY ARE INCREASINGLY TECHNOLOGICAL HYBRIDS THAT REQUIRE MULTI-DISCIPLINARY EXPERTISE AND WHOLISTIC THINKING TO MAXIMIZE RETURN ON INVESTMENT. MULTNOMAH COUNTY REMAINS FOCUSED ON PROVIDING UNINTERRUPTED PROGRAMS AND SERVICES TO THE COMMUNITY DURING UNCERTAINTY AND BUILDING INFRASTRUCTURE THAT ADDRESSES EXISTING NEEDS WHILE PLANNING FOR THE LONG-TERM. THE COUNTY WILL REACH OUT TO OUR COMMUNITY PARTNERS IN OCTOBER AS IT DEVELOPS THE FIRST 20-YEAR STRATEGIC CAPITAL PLAN TO UNDERSTAND THE BENEFITS AND CHALLENGES OF ACCESSING COUNTY PROGRAMS AND SERVICES. OK. WE ARE ASKING FOR THE BOARD TO PROCLAIM OCTOBER 2017 AS INFRASTRUCTURE MONTH IN RECOGNITION OF THE IMPORTANCE OF PLANNING AND INVESTING IN INFRASTRUCTURE THAT CONTINUOUSLY IMPROVES PUBLIC ACCESS TO CRITICAL PROGRAM, COMMUNITY PROGRAMS AND SERVICES WHILE SUPPORTING A HEALTHY, SAFE, AND PROSPEROUS COMMUNITY. QUESTIONS, COMMENTS?

CHAIR KAFOURY: CONCERNS?

COMMISSIONER SMITH: JUST A COMMENT MADAM CHAIR. I WANT TO THANK YOU FOR BRINGING THIS PROCLAMATION FORWARD BECAUSE ACKNOWLEDGING THE NEXT 20 YEARS IN THE WORK THAT WE ARE DOING AND ALL THE STUFF YOU HAVE DONE WITH THE PREVIOUS AGENDA ITEM I THINK THIS JUST IS A PERFECT OPPORTUNITY TO SEGUE INTO THIS. THIS IS GOOD STUFF.

CHAIR KAFOURY: I AM SO EXCITED ABOUT INFRASTRUCTURE MONTH. [LAUGHTER] THIS IS GREAT. ALL RIGHT. THANKS GUYS FOR COMING AGAIN WITH THIS. GIVE US THE OPPORTUNITY TO DO ANOTHER LITTLE RAW-RAW AT THE END. ALL THOSE IN FAVOR VOTE AYE. THE PROCLAMATION IS ADOPTED.

THANK YOU VERY MUCH.

R.4 Budget Modification # DCHS-05-18: Reallocating Positions in ADVSD and Increasing the Federal/State Fund Appropriation by \$186,320. Presenter: Lee Girard, Div. Dir. 2, Aging, Disabilities & Veteran Services (5 min)

COMMISSIONER STEGMANN MOVES, COMMISSIONER SMITH SECONDS APPROVAL OF R4. GOOD MORNING.

LEE GIRARD: GOOD MORNING CHAIR KAFOURY AND BOARD MEMBERS. I AM LEE GIRARD AND I AM THE DIRECTOR FOR COUNTY HUMAN SERVICES, AGING DISABILITY AND VETERAN SERVICES DIVISION. WE ARE PROPOSING TO

ELIMINATE TWO PART-TIME COMMUNITY NURSE POSITIONS AND ADD ONE PART-TIME SPECIALIST SENIOR AND TWO FULL-TIME OFFICE ASSISTANT 2 POSITIONS AND IN DOING THAT WE'LL BE ABLE TO USE EXISTING COUNTY GENERAL FUND AND INCREASE OUR LEVERAGING OF THE FEDERAL MEDICAID FUNDS. WHY WE'RE AT THIS POSITION, OVER THE LAST SEVERAL YEARS WE HAVE SEEN THE NUMBER OF REFERRALS TO OUR COMMUNITY HEALTH NURSE POSITIONS WHO PROVIDE CONSULTATION AND ARE MEMBERS OF THE MULTI-DISCIPLINARY TEAMS. WE HAVE SEEN THE NUMBER OF REFERRALS DECLINE. WHAT WE DID WAS OVER THIS LAST YEAR WE DID A FULL WORKLOAD STUDY SO THESE COMMUNITY NURSING POSITIONS ARE MEMBERS OF OUR MULTI-DISCIPLINARY TEAM. THEY PROVIDE CONSULTATION TO CASE MANAGERS, FOR INDIVIDUALS WITH COMPLEX CARE NEEDS.

LEE GIRARD: WHAT WE FOUND IN LOOKING AT OUR WORKLOAD STUDY IS THAT THE AFFORDABLE CARE ACT HAS HAD A SIGNIFICANT IMPACT IN REDUCING ONE OF THE MAJOR PROBLEMS THAT MANY OF OUR CLIENTS HAD, WHICH WAS ACTUALLY RELATED TO HEALTH CARE. AND THOSE COMMUNITY HEALTH NURSES WERE A KEY PART OF THOSE MULTI-DISCIPLINARY TEAMS IN HELPING THOSE INDIVIDUALS NAVIGATE AND GET ACCESS TO HEALTH CARE. BECAUSE OF THAT CHANGE AND THE REDUCED, REDUCED WORKLOAD FOR THOSE COMMUNITY NURSES, WE'RE ACTUALLY PROPOSING TO REDUCE THE NUMBER OF POSITIONS FROM IT WAS FIVE POSITIONS, THREE FULL-TIME NURSES AND TWO PART-TIME NURSES, WE'RE PROPOSING TO ELIMINATE THE TWO PART-TIME POSITIONS AND REALLOCATE THE FUNDING FOR THOSE OTHER NEW POSITIONS. THERE ARE NOT CURRENTLY ANY STAFF IN THOSE PART-TIME POSITIONS, SO THERE WOULD BE NO NEGATIVE IMPACT FOR ANY EXISTING STAFF SINCE THERE ARE NOT ANY. ALSO FOR THE NEW, THE PROPOSED NEW POSITIONS ONE OF THOSE POSITIONS IS A PROGRAM SPECIALIST SENIOR, AND WE CURRENTLY HAVE SOMEBODY LIMITED DURATION PART OF THE STATE FUNDING THAT IS GOING AWAY.

THAT POSITION IS ACTUALLY A LIAISON TO THE COORDINATED CARE ORGANIZATIONS AND PART OF THEIR WORK IS TO SUPPORT ACCESS AND TO HEALTH SYSTEMS AND ALSO COORDINATING THE COMPLEX CASE COORDINATION SO SOME OF THAT WORK IS, IS BEING DONE BY THAT POSITION. AND THE OFFICE ASSISTANT 2 POSITIONS WE'RE PROPOSING IS TO ADDRESS INCREASED WORKLOAD, ADMINISTRATIVE WORKLOAD THAT COMES DOWN THROUGH THE STATE AND FEDERAL REQUIREMENTS, AND FOR BOTH OUR ADULT CARE HOME PROGRAM AND OUR MEDICAID LONG-TERM SERVICES AND SUPPORTS PROGRAM. AND I MENTIONED THAT THIS BUDGET MODIFICATION ALLOWS US TO TAKE EXISTING COUNTY GENERAL FUNDS AND INCREASE OUR LEVERAGING OF MEDICAID FUNDS BY THE 186,000. JUST CHECKING TO SEE IF YOU HAVE ANY QUESTIONS.

COMMISSIONER SMITH: I HAVE A QUESTION. SO DID ANY OF THESE NURSE POSITIONS DO DIRECT SERVICES, PATIENT CARE?

LEE GIRARD: THAT'S A REALLY GOOD QUESTION COMMISSIONER SMITH. NO, THESE PARTICULAR COMMUNITY HEALTH NURSES DO -- ARE NOT ALLOWED TO DO DIRECT CLIENT PATIENT CARE SO THEY REALLY TAKE ON A CONSULTATION TYPE OF ROLE TO HELP NAVIGATE HEALTH SYSTEMS, AND THEY AC AS MORE OF A CONSULTANT WITHIN THOSE TEAMS.

COMMISSIONER SMITH: ARE THE FIVE POSITIONS THAT WE'RE GOING TO CREATE WITH THIS MOVE, WILL THEY BE REPRESENTED BY ANY OF THE LABOR UNIONS?

LEE GIRARD: THE COMMUNITY NURSES ARE REPRESENTED BY THE OREGON NURSING ASSOCIATION.

COMMISSIONER SMITH: SO THEY WILL BE REPRESENTED POSITIONS THAT THE FIVE WILL BE ALL REPRESENTED POSITIONS?

MS. GIRARD: WE'LL HAVE THE THREE, WE'LL BE GOING DOWN TO THREE, YES, AND THEY WILL STILL BE REPRESENTED, YES.

COMMISSIONER SMITH: GREAT. THANK YOU.

CHAIR KAFOURY: ANY OTHER QUESTIONS OR COMMENTS? ALL THOSE IN FAVOR, VOTE AYE. THE BUDGET MODIFICATION IS APPROVED. THANKS.

R.5 Approval of the 2016-2021 Collective Bargaining Agreement between Multnomah County and Int'l Union of Operating Engineers, Loc. 701. Presenters: Steve Herron and Invited Guests (5 min)

CHAIR KAFOURY: COMMISSIONER STEGMANN MOVES, COMMISSIONER MEIERAN SECONDS, APPROVAL OF R5.

STEVE HERRON: I AM STEVEN HERRON, LABOR RELATIONS DIRECTOR FOR THE COUNTY. I AM BRINGING THIS TO YOU FOR YOUR CONSIDERATION. THE FIRST THING THAT I WANT TO DO IS I WANT TO ACKNOWLEDGE THE FOLKS THAT WERE INVOLVED IN THE BARGAINING OF THIS SUCCESSOR AGREEMENT. ON THE UNION SIDE OF THE TABLE. THE 701 REPRESENTATIVE CHRIS MONTGOMERY AND HIS TEAM MEMBERS NATE STOKES, KEVIN HENSLEY AND SAM LONG. ON THE COUNTY SIDE JENNY O'MEARA, ROYAL FORBES, PRUDENCE VEACH FROM H.R. AND CESSA DIAZ AND DAISY CRAWFORD BOTH FROM LABOR RELATIONS. THE BARGAINING OF THIS LABOR AGREEMENT WAS PARTICULARLY SMOOTH, PARTICULARLY COLLABORATIVE, AND I WANT TO CALL THAT OUT. THE REPRESENTATIVE CHRIS MONTGOMERY, WHEN WE STEPPED INTO THIS NEGOTIATION SAID IT'S MY GOAL TO SIMPLIFY, GET TO THE REALLY CRITICAL ISSUES AND MOVE TOWARDS SETTLEMENT AS QUICKLY AS FEASIBLE. THERE WERE FIVE AND THAT INCLUDED THE FIRST SESSION SO

FOUR SUBSTANTIVE SESSIONS TO GET TO A SETTLEMENT. THE UNION HAD BROUGHT SEVERAL WORKING CONDITION ISSUES TO THE TABLE THAT THEY ELECTED TO DROP IN THE COURSE OF GETTING SETTLEMENTS SO I WANT TO ACKNOWLEDGE THAT, THAT I THINK THAT THAT'S A, AN INDICATOR OF THE NATURE OF THE RELATIONSHIP AND THEIR DESIRE TO MOVE EFFICIENTLY TO A RESOLUTION AND I WANTED TO ACKNOWLEDGE THAT. THE TENTATIVE AGREEMENT THAT THE PARTIES REACHED THAT I AM BRINGING TO YOU FOR RATIFICATION CONSIDERATION IS A FIVE-YEAR TERM. IT CALLS FOR A 2.2 COLA IN THE FIRST YEAR AND CPI BETWEEN ONE AND FOUR OUT YEARS. THERE WERE FOUR -- EXCUSE ME, THREE CLASSIFICATION THAT IS REQUIRED A MARKET ADJUSTMENT THAT WE WERE BEHIND THE MARKET ON. SO WE ADJUSTED THOSE. IN RELATION TO THE COST OF THOSE, THE ONE THAT WAS THE LARGER AMOUNT IS ONLY ONE EMPLOYEE OR A COUPLE OF EMPLOYEES SO IT'S A SMALL NUMBER OF PEOPLE. THAT KEPT THE COST MORE CONTAINED ON THAT. THE COST OF THAT NOT WITHSTANDING THE LARGER PERCENTAGE IS ABOUT \$13,000. SO DID THE MARKET ADJUSTMENT. DID THE - - GOT THE COLA SET AT THE CP SIDE-BASED COLA. MAINTAINED HEALTH AND WELFARE INCLUDING A REOPENER TO ADDRESS ACA IMPACTS AS NECESSARY AND WE MADE ADJUSTMENTS TO THE SICK LEAVE LANGUAGE TO COMPLY WITH THE STATE STATUTE ADOPTED AND WITH THAT WE WERE ABLE TO GET TO A QUICK SETTLEMENT. ARE THERE ANY QUESTIONS?

COMMISSIONER SMITH: I HAVE A QUESTION. WILL WE NEED INCREASED FUNDING FOR FISCAL YEAR 2018 BUDGET TO COVER THE COSTS?

MR. HERRON: I DON'T KNOW. IS MIKE JASPIN HERE? WHAT I CAN TELL YOU IS THAT THE DEPARTMENT INDICATED THAT THEY WOULD COVER THE COST OF THIS FROM CURRENT BUDGET SO MY UNDERSTANDING IS THAT THIS IS BUDGETED IN CURRENT BUDGET.

COMMISSIONER SMITH: OK. I AM SURE THAT YOU WILL LET US KNOW.

MR. HERRON: I WILL CIRCLE BACK AND CONFIRM THAT AND LET YOU KNOW BUT THAT'S MY UNDERSTANDING AS I BRING IT TO YOU THIS MORNING.

COMMISSIONER SMITH: GREAT.

COMMISSIONER VEGA PEDERSON: SOME OF THIS WAS FY-2017 MONEY AND 2018 MONEY SO IF WE ARE ASKED FOR A BUDGET, IT WOULD BE FOR TAKING CARE OF BOTH THOSE FISCAL YEARS?

MR. HERRON: SO NO. THIS ONE IS ACTUALLY NOT ONE OF OUR HOLDOVERS. SO YOU MAY RECALL THAT WE HAD SEVERAL CONTRACTS THAT WERE HOLDOVERS THAT DID REQUIRE A RETRO TO FISCAL 2017. I APPRECIATE THAT WE HAD BROUGHT THOSE RECENTLY SO IT WOULD BE EASY TO LUMP THIS IN WITH THAT GROUP. THIS IS A CONTRACT THAT WAS OPENING THIS SPRING

FOR BARGAINING SO THE ONLY RETRO WILL BE THE TWO MONTHS OF FISCAL 2018.

COMMISSIONER VEGA PEDERSON: IT REFERRED TO SOMETHING LIKE THAT. SO I WAS CONFUSED.

MR. HERRON: I APOLOGIZE FOR THAT CONFUSION.

CHAIR KAFOURY: COMMISSIONER SMITH BRINGS UP A GOOD POINT WHILE THIS PARTICULAR AGREEMENT MAY NOT REQUIRE US TO DO A BUDGET MODIFICATION WE ARE IN NEGOTIATIONS WITH ALMOST ALL OF OUR UNIONS AT SOME LEVEL AND THERE WILL BE I THINK AT SOME POINT COMING BACK TO US WE JUST DON'T KNOW YET. CAN YOU ELABORATE ON THAT?

MR. HERRON: YEAH. SO I AGREE THAT WE HAVE FOR EXAMPLE LOCAL 88 BARGAINING RIGHT NOW WHICH IS OUR LARGEST UNIT IN THE NEIGHBORHOOD OF 3,500 EMPLOYEES, I THINK IS THE NUMBER OFF THE TOP OF MY HEAD. AND DEPENDING ON HOW THAT SHAKES OUT WE MAY NEED TO INCLUDE IN OUR CONVERSATION AND IN OUR PRESENTATION FOR RATIFICATION, A BUDGET MODIFICATION OBVIOUSLY. I AM NOT GOING TO MOVE FORWARD ON THAT WITHOUT THERE HAVING BEEN A CONVERSATION IN ADVANCE OF THAT SO HOPEFULLY YOU WOULD NOT BE CAUGHT OFF GUARD BY THAT AT THIS KIND OF A STAGE. BUT IT'S ABSOLUTELY TRUE THAT WE HAVE GOT BARGAINING UNDERWAY WITH BOTH OUR LARGEST AND COME TO THINK OF IT OUR SECOND LARGEST WHICH IS, WHICH IS CORRECTIONS DEPUTIES, ABOUT 600 IN THE UNIT AS I RECALL. SO OUR FIRST AND SECOND LARGEST UNITS ARE OPEN AND SO THAT COULD CONCEIVABLY HAVE IMPLICATIONS THAT WE WOULD HAVE TO ADDRESS.

COMMISSIONER SMITH: MADAM CHAIR DIDN'T WE JUST BARGAIN 88 TWO YEARS AGO?

MR. HERRON: WE BARGAINED 88 -- IT WOULD BE -- WE SETTLED IT I BELIEVE ABOUT THREE YEARS AGO. IT WOULD BE DECEMBER OF THIS YEAR IS WHEN WE SETTLED IT THREE YEARS BACK SO JUST A LITTLE OVER ABOUT 2.5 YEARS AGO. YEP. IT WAS A THREE-YEAR DEAL. WE'RE RIGHT ON TRACK FOR THE BARGAINING SCHEDULE.

CHAIR KAFOURY: COMMISSIONER STEGMANN.

COMMISSIONER STEGMANN: THANK YOU. SO COULD YOU EXPAND A BIT ABOUT THE MARKET ADJUSTMENTS AND WHAT THAT MEANS? ARE YOU SAYING THAT THE PRIVATE SECTOR FOR THESE LEVELS THAT WE WERE BELOW MARKET AND WE ARE BRINGING THEM UP? COULD YOU JUST EXPLAIN THAT?

MR. HERRON: I WOULD BE HAPPY TO. SO I WANT TO CONTRAST FOR JUST A MOMENT WITH THE AFSCME UNIT BECAUSE THERE ARE SO MANY CLASSIFICATIONS, ABOUT 350, A LITTLE OVER, BECAUSE THERE IS SO MANY CLASSIFICATIONS WE HAVE BUILT INTO THAT A SEPARATE MARKET ADJUSTMENT PROCESS SO WE HAVE A BIENNIAL PROCESS THAT OPERATES SEPARATE FROM BARGAINING FROM SUCCESSOR CONTRACT BARGAINING BECAUSE TO BOG DOWN SUCCESSOR BARGAINING WITH THE MARKET ADJUSTMENT STUDY AT THAT POINT IS TOO RISKY FOR BOTH SIDES AND WE WANT TO KEEP THAT MARKET ADJUSTMENT PROCESS ON A ROUTINE UNRELATED TO SUCCESSOR BARGAINING.

FOR THE REST OF THE SMALLER UNITS WE EITHER TRY TO ADDRESS MARKET ADJUSTMENT AT THE TIME THAT WE DO SUCCESSOR CONTRACT BARGAINING OR WITH SOME OF THEM WE'LL HAVE A MID-TERM MARKET ADJUSTMENT POINT SO IF IT'S THROUGH THE CONTRACT MAYBE IN YEAR TWO WE'LL DO A MARKET ADJUSTMENT AND THE PRINCIPLES THAT WE USE IN LOOKING AT THE MARKET, FOR THE MARKET ADJUSTMENT STUDY IS STRICTLY PUBLIC SECTOR. SO WHAT THIS MEANS IS THAT WE WENT OUT TO OUR PUBLIC SECTOR JURISDICTIONS, JURISDICTIONS THAT HAVE THESE KINDS OF FOLKS, SO I DON'T KNOW OFF THE TOP OF MY HEAD. I WOULD GUESS PROBABLY WASHINGTON AND CLACKAMAS COUNTY AND WHO HAVE THESE JOBS. WENT OUT AND LOOKED AT THE PUBLIC SECTOR POSITIONS AND DETERMINED THAT WE WERE ACTUALLY LAGGING BEHIND THE PUBLIC SECTOR POSITIONS. AND THAT'S WHAT WARRANTED THE ADJUSTMENT.

COMMISSIONER STEGMANN: GREAT. CLEARLY WE NEED TO PAY OUR PEOPLE TO KEEP THEM, TO RETAIN THEM. THEY NEED TO BE PAID THE MARKET VALUE BUT I THINK THAT IT'S IMPORTANT THAT THE PUBLIC UNDERSTANDS BECAUSE WHEN YOU LOOK AT THESE, SOME MIGHT SAY I DIDN'T GET A 6.33% RAISE BUT KNOWING THAT THEY ARE COMING FROM A LOWER PAY SCALE WHEN IN ACTUALITY IT NEEDS TO BE MADE UP WITH THE REST OF THE MARKET.

ALL IN FAVOR VOTE AYE? OPPOSED? THE AGREEMENT IS APPROVED.
THANK YOU.

BOARD COMMENT

BC.1 Opportunity as time allows, for the Commissioners to provide comment on non-agenda items.

CHAIR KAFOURY: WE HAVE COME TO THE POINT THAT COMMISSIONERS CAN COMMENT ON NONAGENDA ITEMS. DOES ANYBODY HAVE ANYTHING?

COMMISSIONER STEGMANN: THANK YOU, CHAIR. I'VE SPENT THE LAST TWO DAYS AT THE EVACUATION SHELTER AT MOUNT HOOD COMMUNITY COLLEGE AND THE EMERGENCY OPERATION CENTER IN TROUTDALE. THESE FOLKS HAVE BEEN PROTECTING US AND SERVING THOSE THAT HAVE BEEN

AFFECTED BY THE EAGLE CREEK WILDFIRE THAT AS OF THIS MORNING IS 5% CONTAINED. SO THIS IS MY DISTRICT AND MY HOME. AND I WANT TO EXTEND MY SINCERE APPRECIATION ON BEHALF OF DISTRICT FOUR AND ALL OF OUR CONSTITUENTS FOR THEIR GENEROSITY, LONG HOURS AND DEDICATION THAT WAS ON DISPLAY DURING THIS UNPRECEDENTED DISASTER. IT HAS BEEN AMAZING TO SEE THE RED CROSS EVACUATION SHELTER TAKE SHAPE AND RUN SO SMOOTHLY WITH THE HELP OF MANY OF OUR COUNTY DEPARTMENTS AND STAFF.

COMMISSIONER STEGMANN: I ATTENDED THE ALL HANDS MEETING OF COUNTY STAFF AND WAS SO IMPRESSED WITH THEIR THOUGHTFULNESS AND RESPONSIVENESS. THE LIBRARY WAS SET UP WITH ACTIVITIES FOR CHILDREN, COUNTY HUMAN SERVICES OFFERED SNAP ASSISTANCE AND CONNECTIONS WITH OTHER SERVICES. AND MENTAL HEALTH AND ADDICTION SERVICES PROVIDED SUPPORT FOR THOSE THAT WERE EXPERIENCING TRAUMA OR WHO JUST WANTED TO TALK. THE COMMAND POST FOR A SHERIFF'S OFFICE COORDINATED WITH SEVERAL LOCAL LAW ENFORCEMENT JURISDICTIONS. WE VIEWED MAPS OF THE AFFECTED AREAS, LEARNED ABOUT THE EVACUATION PROTOCOLS, AND WISHED A GROUP OF SEARCH AND RESCUE VOLUNTEERS WELL AS THEY STARTED BACK UP INTO THE FIRE ZONE. EVACUATIONS, ROAD CLOSURES AND PUBLIC SAFETY CONCERNS WERE MET WITH URGENCY AND COMPASSION. LAST WEEK, I HAD THE OPPORTUNITY TO TOUR THE SANDY RIVER DELTA WITH THE SHERIFF'S HOPE TEAM, THE HOMELESS OUTREACH AND PROGRAMS ENGAGEMENT TEAM AND ON TUESDAY, WE HAD LEARNED THEY HAD ALREADY SCoured THE AREA MAKING SURE THAT CAMPERS WERE EVACUATED SAFELY.

SHERIFF REESE, CHIEF GATES AND THE WHOLE MULTNOMAH COUNTY SHERIFF'S OFFICE TEAM HAVE DONE AN INCREDIBLE WELL COORDINATED JOB. ALSO, OVER THE LAST FEW DAYS, WE SAW DR. JENNIFER VINES OUR HEALTH OFFICER AND THE HEALTH DEPARTMENT RESPOND TO AIR QUALITY CONCERNS, KIM PEOPLES AND HIS ROAD CREWS HELPED WITH ROAD CLOSURES WHILE THE ANIMAL SERVICES TEAM MADE SURE THAT PETS WERE SAFE AND COMFORTABLE AT THE EMERGENCY SHELTER. AND PEGGY BREY AND THE DEPARTMENT OF COUNTY HUMAN SERVICES PROVIDED SUPPORT AND SERVICES THAT ARE CRUCIAL FOR THOSE WHO HAVE BECOME DISPLACEMENT I KNOW THERE ARE MANY OTHERS WHO HAVE WORKED NONSTOP TO ENSURE THE SAFETY OF OUR COMMUNITY BUT I WANT YOU ALL TO KNOW THAT YOUR WORK IS CRITICAL AND APPRECIATED. WE SPENT MUCH OF YESTERDAY AT THE EMERGENCY OPERATIONS CENTER IN TROUTDALE WITH ELLIS BUSH'S LEADERSHIP, OUR EMERGENCY MANAGEMENT STAFF SEAMLESSLY RESPONDED TO A DYNAMIC AND EVOLVING SITUATION. INVOLVING MULTIPLE JURISDICTIONS AND INTEGRAL FUNCTIONS. JULIE SULLIVAN SPRINGHETTI AND THE COMMUNICATIONS TEAM HAVE BEEN WORKING TIRELESSLY THROUGH THIS ENTIRE EVENT AND I HOPE THEY AND EVERYONE THERE CAN GET SOME SLEEP SOON. THIS IS A TRAGIC DISASTER.

AND WE ARE NOT IN THE CLEAR YET. BUT I AM CONFIDENT IN OUR ABILITY TO RESPOND QUICKLY TO COORDINATE OUR EFFORTS TO PROTECT LIFE AND PROPERTY. WE WON'T KNOW THE FULL EXTENT OF THE DAMAGE OR THE LONG-TERM IMPACTS FOR QUITE SOMETIME.

COMMISSIONER STEGMANN: BUT FROM WHAT I SAW YESTERDAY, I KNOW IT IS NOT SAFE TO BE ON THE OLD HISTORIC COLUMBIA RIVER HIGHWAY. IN FACT, WHILE WE WERE SURVEYING THE DAMAGE, WE SAW A CHARRED TREE FALL FROM THE TOP OF MULTNOMAH FALLS. FALLING TREES, ROCK AND LANDSLIDES WILL BE HAZARDS FOR SOME TIME. THE GOOD NEWS IS THAT MULTNOMAH FALLS IS STILL GREEN AND BEAUTIFUL, WITH A FEW SPORADIC BLACKENED AREAS AROUND IT AND THE LODGE ITSELF IS UNHARMED. ALL THANKS TO THE HEROIC EFFORTS OF PORTLAND, GRESHAM AND REGIONAL FIREFIGHTERS. LITERALLY, THESE FOLKS STOOD BETWEEN THE FIRE AND OUR BELOVED LODGE AND SAVED IT. ALSO GOOD NEWS, VISTA HOUSE AND AT CROWN POINT AND HERMAN THE SURGEON AT THE BONNEVILLE FISH HATCHERY ARE ALL SAFE AT THIS POINT IN TIME. I'VE BEEN EXTREMELY IMPRESSED TO SEE HOW MULTNOMAH COUNTY AND OUR STAFF HAVE LEAPT INTO ACTION AND CONTINUED TO SERVE FOR AS LONG AS WE NEED THEM TO. LAST NIGHT, I STOPPED BY THE SHELTER AGAIN AND VISITED WITH OUR COUNTY STAFF WHO VOLUNTEERED TO HELP. KATIE BURGARD FROM THE SHERIFF'S OFFICE AND SOLO FROM AGING AND DISABILITY SERVICES WERE THE LAST FACES I SAW AS I HEADED HOME. AND SO I LEFT THE SHELTER KNOWING IT WAS IN GOOD HANDS. THANK YOU TO ALL OF OUR STAFF, THE COUNTLESS VOLUNTEERS, OUR FIRST RESPONDERS, AND ALL OF THE AGENCIES AND JURISDICTIONS WHO HAVE ROSE TO THIS OCCASION. EAST COUNTY AND I ARE SO GRATEFUL.

ADJOURNMENT – 11:15 am

CHAIR KAFOURY: ANY OTHER QUESTIONS OR COMMENTS? ALL RIGHT. THANK YOU. THANK YOU VERY MUCH. SEE NO FURTHER BUSINESS. WE'RE ADJOURNED.

[CAPTIONS PROVIDED BY LNS CAPTIONING AND MAY INCLUDE INACCURATE WORDS OR PHRASES DUE TO SOUND QUALITY, OTHER TECHNICAL DIFFICULTIES AND/OR SOFTWARE ERRORS.]

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Submitted by:
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