

**Minutes of the Board of Commissioners  
Multnomah Building, Board Room 100  
501 SE Hawthorne Blvd., Portland, Oregon  
Tuesday, October 29, 2013**

**BOARD BRIEFING**

Chair Marissa Madrigal called the meeting to order at 10:11 a.m. with Commissioners Liesl Wendt, Loretta Smith and Diane McKeel present. Vice-Chair Judy Shiprack was excused.

Also attending were Jenny M. Madkour, County Attorney, and Marina Baker, Assistant Board Clerk.

**[THE FOLLOWING TEXT IS THE BYPRODUCT OF THE CLOSED CAPTIONING OF THIS PROGRAM.]**

>> THESE ARE THE SORT OF FOUR OVERARCHING GOALS AND COMMUNITY BENEFITS, I REALLY WANT TO MAKE AN ARGUMENT FOR WHY THIS PROGRAM IS SO IMPORTANT. FIRSTLY, TO DEVELOP AND TRANSITION NEXT GENERATION OF THE WORK FORCE. MULTNOMAH COUNTY, 53.2% OF THE EMPLOYEES SELF IDENTIFIED AS BABY BOOMERS, AND GOD WILLING ARE POISED TO RETIRE IN THE NEXT 10 YEARS. AND SUMMER WORK SERVES AS A SUCCESS PLANNING THAT TRAINS THE WORK FORCE AND CREATES A HOMEGROWN TALENT PIPELINE FOR OUR WORK ACROSS THE DEPARTMENTS SO WE WON'T BE RELYING ON LABOR FROM OUT OF STATE BUT WE CAN RAISE THEM UP HERE AND PUT THEM IN THE GOOD WORK WE DO RIGHT AWAY. SECONDLY, WE WANT TO SUPPORT LOCAL BUSINESS AND INCREASE SPENDING IN THE LOCAL ECONOMY. IN ADDITION TO PLACING YOUTH IN THESE LOCAL BUSINESS OPERATIONS, SUMMER WORKS SUBSIDIZES THEIR WAGES AND IN RETURN THESE LOCAL USE SPEND THEIR - - LOCAL YOUTH SPEND LOCALLY. A STUDY REPORTED THAT THE RETURN ON INVESTMENT FOR SUMMER WORKS INTERNS IS \$1.20 FOR EVERY DOLLAR SPENT ON YOUTH WAGES. THAT IS TO SAY OUR YOUTH ARE NOT BIG ONLINE SPENDERS, THEY TAKE THE MONEY AND SPEND IT RIGHT BACK IN THE COMMUNITY. WE HOPE TO DECREASE RELIANCE ON PUBLIC ASSISTANCE. ONLY ONE IN FOUR YOUTH AGES 16-9 HAS A JOB HERE IN THE PORTLAND METRO AREA. COMMUNITIES OF COLOR, THE STATISTICS IS MUCH MORE SEVERE WITH AFRICAN-AMERICAN MALES HAVING THE TOUCHEST TIME, SUFFERING AN 88% UNEMPLOYMENT RATE. THAT IS JUST STAGGERING. WE KNOW THAT THE MAJORITY OF OUR YOUTH USE THE MONEY THEY EARN TO HELP PAY BILLS AT HOME, THEY BUY FOOD AND CLOTHING IN ADDITION TO THE OCCASIONAL FLOURISH. PART OF THE CURRICULUM FOR SUMMER WORKS IS FINANCIAL LITERACY. SO ALTHOUGH MANY OF OUR YOUTH COME IN WITHOUT BANK ACCOUNTS OR ANY IDEA OF HOW TO USE MONEY, THEY DO UNDERSTAND ITS VALUE AND WE WORK WITH THEM TO BE RESPONSIBLE

ABOUT THE MONEY THEY EARN. AND THEN FINELY, JUST TO REDUCE YOUTH VIOLENCE RECIDIVISM RATES A. NUMBER OF OUR YOUTH ARE GANG INVOLVED, AND THEY'RE AT RISK FOR ALLER IS INDICATIONS DURING THE SUMMER. WE WORK WITH AT RISK PROGRAMS FOR INTAKE AND REFERRALS TO SERVE AS AN ON-RAMP FOR SUCCESS FOR YOUTH TRYING TO ESCAPE VIOLENCE. THOSE FOUR GOALS HAVE GUIDED THE WORK WE DO. AND REALLY FORMED THE CONCEPTUAL FRAMEWORK. OF COURSE IT'S IMPORTANT TO RECOGNIZE MULTNOMAH COUNTY IS NOT THE ONLY PUBLIC PARTNER FOR SUMMER WORKS. IT WOULD BE REMISS TO NOT ACKNOWLEDGE OUR OTHER PARTNERS WHO HELP MAKE THIS HAPPEN. WHILE MULTNOMAH COUNTY HAS PROVIDED 101 INTERNSHIP PLACEMENTSES, THE CITY OF PORTLAND HAS PROVIDED 97, TRI-MET 30, AND 32 PRIVATE SECTOR PLACEMENTS AT LOCAL BUSINESSES. WASHINGTON COUNTY THROUGH COMMITMENT -- THE CITY OF HILLSBORO, I BELIEVE, AND CITY OF BEAVERTON, THE COUNTY, HAVE BEEN ABLE TO DOUBLE THEIR NUMBERS AND REALLY A SPECIAL THANKS IS OWED TO OREGON DHS FOR CONTRIBUTING \$150,000 TO FUND UP TO 75 PLACEMENTS FOR YOUTH. SO THIS PROGRAM IS NOT DONE BY US ALONE, RATHER NO ONE OF US IS STRONGER THAN ALL OF US TOGETHER, SO WE REALLY OWE A GREAT CREDIT TO ALL THE PARTNERS WHO ARE DOING THE HEAVY LIFTING ON THIS PROGRAM. SO THE RISK OF BEING A LITTLE PEDANTIC, I'VE PULLED SOME DATA TO CREATE SOME SORT OF CONTEXT. I THINK EVERYBODY KNOWS WE'VE BEEN IN SLOW RECOVERY, AND TO BETTER UNDERSTAND OUR WORK FORCE NEEDS IT'S HELPFUL TO EXAMINE THE NATIONAL EMPLOYMENT TRENDS OVER TIME. TO SEE HOW SUMMER WORKS FIT NOOSE A STRATEGY AND FRAMEWORK THAT MEETS OUR NEEDS. SO THESE STATISTICS ARE FROM THE OCTOBER CURRENT POPULATION SURVEY, WHICH IS A MONTHLY HOUSEHOLD SURVEY CONDUCTED BY THE U.S. CENSUS BUREAU FOR THE BUREAU OF LABOR STATISTICS. THESE ARE FRESH NUMBERS SO TO SPEAK. IN OCTOBER 1989, WHICH WAS THE END OF THE ECONOMICS BOOM OF '82-90 BUSINESS CYCLE, 72% OF ALL NEW GRADUATES WERE EMPLOYED. SO DURING THE RECESSION OF '90-91, IT WAS A LARGELY JOBLESS RECOVERY THROUGH '92, THE EMPLOYMENT RATE OF THE NATION'S NEW HIGH SCHOOL GRADUATES NOT ENROLLED IN COLLEGE FELL TO 64% IN '93. AND THEN AS THE THE LABOR MARKET IMPROVED FROM '93-2000 WE ADDED 18.6 MILLION JOBS, THE EMPLOYMENT RATE OF NEW HIGH SCHOOL GRADUATES INCREASED RISING UP TO 70% IN OCTOBER OF 1999 AND OCTOBER -- IN OCTOBER OF 2000. AND THEN THE NATIONAL RECESSION OF 2001, ANOTHER SLOW AND LARGELY JOBLESS RECOVERY THROUGH THE EARLY FALL 2003 TOOK A SEVERE TOLL ON THE LABOR MARKET OF YOUNG HIGH SCHOOL GRADUATES AND BY OCTOBER 2003 THE UNEMPLOYMENT RATE HAD DECLINED TO 58% AND INCREASE ONLY 3% IN OCTOBER OF 2007. AND THEN BETWEEN 2007-2009, WE CALL THAT THE GREAT RECESSION SOMETIMES, HIGH SCHOOL GRADUATES NOT ENROLLED IN COLLEGE DECLINED 46% IN 2009, WHICH WAS AN HISTORICAL LOW SINCE THE PUBLISHING OF THIS DATA IN 1965, AND REMAIN THERE FOR

2011 AND 2012. UGLY NUMBERS. VERY UGLY NUMBERS. BUT YOU CAN SEE THAT THEY HAVEN'T IMPROVED, THAT THEY'VE DROPPED SIGNIFICANTLY SINCE THE LAST BIG BOOM CYCLE IN THE LATE '80s, EARLY '90s.

>> ARE THESE NATIONWIDE STATISTICS?

>> THESE ARE NATIONWIDE STATISTICS. I THINK IT'S IMPORTANT TO DO THAT, BECAUSE OBVIOUSLY OUR LOCAL STATS ARE INFORMING THE NATIONAL STATS.

>> I UNDERSTAND. I JUST WAS TRYING TO GET --

>> SURE. PERFECT. YEAH. AND THEY'RE GATHERED -- THEY WERE GATHERED THROUGH THE OCTOBER CURRENT POPULATION SURVEY. IN STAYING TRUE TO OUR EQUITY LENS IT'S IMPORTANT TO HUMANIZE THESE NUMBERS, TO LOOK AT HOW DEMOGRAPHICS PLAY INTO THESE RATES. BLACK MEN INCLUDES PEOPLE OF THE AFRICAN-AMERICAN MEN, HAVE THE TOUGHEST TIME, AND WHITE WOMEN LARGELY NONHISPANIC WHITE WOMEN HAVE BEEN THE MOST SUCCESSFUL GENERALLY. THESE NUMBERS MAYBE ARE NOT SURPRISING. BUT I THINK THEY'RE GOOD TO LOOK AT. I THINK THEY'RE HELPFUL, AND AGAIN, CREATING CONTEXT FOR WHICH POPULATIONS WE SHOULD BE TARGETING AT THE COUNTY AS WELL. AND HERE GIVEN THESE DECLINES IN EMPLOYMENT RATES OVER TIME, THESE RATIOS HAD TO DROP DRAMATICALLY BETWEEN 2000 AND 2012. SO IN OCTOBER OF 2000, NEARLY HALF OF ALL NONCOLLEGE ENROLLED GRADUATES FROM THE CLASS OF 2000 HELD A FULL-TIME JOB. SO BY 2003, THIS FULL-TIME EMPLOYMENT RATE DROPPED SHARPLY TO 35% AND ONLY INCREASED BECAME TO 38% IN OCTOBER OF 2007. AND THEN THERE'S THE GREAT RECESSION AGAIN WHERE THERE'S A SIGNIFICANT DROP WHERE THE EMPLOYMENT RATE HAD DROPPED TO 21% IN 2009, WHICH WAS ANOTHER NEW RECORD, AND THEN REMAINED AT 21% IN 2011, AND FELL AGAIN TO A NEW HISTORICAL LOW, 19% IN OCTOBER 2012. SO THAT BASICALLY MEANS IN OCTOBER OF 2012 ONLY 19 OF EVERY HUNDRED HIGH SCHOOL GRADUATES FROM THE CLASS OF 2012 WHO DID NOT ATTEND COLLEGE IN THE FALL WERE EMPLOYED FULL-TIME. NOW, I'D LIKE TO USE THESE STATISTICS AND PUT THEM IN A GREATER CONTEXT, BECAUSE THE RETIREMENT RATE HAS ALSO SORT OF BEEN EXTENDED. MANY PEOPLE OVER THE AGE OF 57 HAVE HAD MORE SUCCESS IN GETTING JOBS, AND THAT INCLUDES PART-TIME AS WELL AS FULL-TIME WORK. BECAUSE OF ECONOMIC RESTRAINTS, BUT ALSO BECAUSE THEIR DESIRED SKILL SET, PEOPLE ARE WORKING LONGER INTO RETIREMENT. SO THE OLD MODEL WE HAD WHERE YOU WOULD GET AN EDUCATION, GO TO FULL-TIME EMPLOYMENT, AND THEN RETIRE, HAS BEEN BLOWN TO BITS. WHAT WE NOW HAVE IS THE INTERMEDIARY STEPS BETWEEN EDUCATION AND FULL-TIME EMPLOYMENT, WHICH IS WHERE SUMMER WORKS WORKS IN, WHICH IS A LEARN AND EARN SORT OF STEP. AND THEN WE HAVE A SORT OF

TRANSITION TO RETIREMENT PERIOD AFTER FULL-TIME RETIREMENT WHERE WE'RE USING THOSE SUPERVISORS POISED TO RETIRE TO TRAIN OUR NEW WORK FORCE. AND THEN HOPEFULLY INTO FULL-TIME RETIREMENT. QUESTIONS ABOUT THAT SORT OF NEW MODEL AT ALL? WONDERFUL. SO THEN LET'S RETURN TO OUR SORT OF LOCAL STATISTICS. AS HAS BEEN MENTIONED BY COMMISSIONER SMITH, WE'RE THE 11th HIGHEST PERCENTAGE OF EMPLOYMENT TEENS IN THE COUNTRY. 28% UNEMPLOYMENT -- EMPLOYMENT RATE FOR YOUTH AGES 16-24 WITH A 12% EMPLOYMENT RATE AMONG AFRICAN-AMERICAN MALES. THERE ARE 36,000 YOUTH NOT WORKING IN PORTLAND METRO, 1500 MORE LIKELY DROP OUT THIS SCHOOL YEAR.

>> CAN I ASK ONE MORE QUESTION? WHAT'S THE DEFINITION OF PORTLAND METRO AREA?

>> SURE. SO IT'S LARGELY THE EXTENT OF WHERE TRI-MET RUNS. SO IT'S OUR COUNTY AND NEIGHBORING WORK COUNTY.

>> OH, OK.

>> AND WE DO HAVE PARTNERSHIPS IN WASHINGTON COUNTY, SO THOSE NUMBERS ARE REALLY INCLUDING OUR SCHOOL DISTRICTS AS WELL AS THEIRS.

>> THANK YOU.

>> OF COURSE. THANK YOU. SO TO FOCUS A LITTLE BIT ON OUR YOUTH PROFILE, THESE ARE THE DEMOGRAPHICS OF THE YOUTH THAT WE EMPLOYED THIS SUMMER. AGAIN, I THINK IT'S IMPORTANT TO SHOW THAT WE ARE FOCUSING ON THE HIGHEST NEED COMMUNITIES AND DOING OUR VERY BEST TO HAVE A GOOD SPREAD. WE HAVE 101 POSITIONS AT MULTNOMAH COUNTY, AND AGAIN, JUST UNDER 500 FOR THE PROGRAM TOTAL, SO THIS IS THE BREAKDOWN. I'LL LET YOU SOAK THAT IN. THEN ALSO, THERE ARE EMPLOYMENT --

>> EXCUSE ME. CAN WE GO BACK?

>> OF COURSE.

>> Commissioner Smith: IN ADDITION TO SERVING THE HIGHEST NEED, THIS IS AN INCOME-BASED PROGRAM.

>> IT IS.

>> Commissioner Smith: YOU HAVE TO MEET THE POVERTY LEVELS IN ORDER TO BE IN THIS PROGRAM.

>> ABSOLUTELY.

>> Commissioner Smith: IT WOULD BE GREAT TO BE ABLE TO SAY, OK, WE'RE GOING TO TAKE A CERTAIN POPULATION UNDERSERVED AND PUT THEM IN, BUT THIS HAS TO BE -- HAS CLEAR CRITERION FROM THE FEDERAL GOVERNMENT THAT WE HAVE TO MEET IN ADDITION TO THAT.

>> THANK YOU SO MUCH. THIS PROBABLY SHOULD HAVE BEEN THE LAST SLIDE, NOT THE FIRST SLIDE. BUT IN LIGHT OF THE SORT OF DEMOGRAPHIC SLIDE WE HAD EARLIER, WE WANT TO -- WHILE ECONOMIC NEEDS DON'T NECESSARILY DEFINE COMMUNITIES, THESE ARE MORE CULTURALLY DEFINED COMMUNITIES. BUT YOU'RE RIGHT, HERE THE EMPLOYMENT BARRIERS TO OUR YOUTH AS WELL. WE HAVE AT-RISK DROPPING OUT, FISCAL DISABILITY, MANY WHO ARE AGAIN, ALREADY DROPPED OUT OF HIGH SCHOOL OR GANG INVOLVED AND AFFECTED IN THE JUVENILE JUSTICE SYSTEM, LIMITED ENGLISH, SO WE DID TRY TO FIGURE OUT WHAT WERE THOSE BARRIERS, AND IF IT'S ALL RIGHT, THESE WERE THE ECONOMIC CHARACTERISTICS THAT WE FOCUSED ON. SO FOOD STAMPS IN THE LAST SIX MONTHS, PUBLIC ASSISTANCE AND HOMELESSNESS. SO THANK YOU AGAIN, COMMISSIONER SMITH. I PROBABLY SHOULD HAVE STARTED WITH ECONOMIC AND MOVED ON --

>> Commissioner Smith: NO, YOU'RE FINE.

>> BUT I THINK YOU GET A BIGGER PICTURE OF WHAT WE'RE TRYING TO DO HERE IN TERMS OF CONTEXT, CONCEPT, AND REALLY ON THE GROUND WORK. NOW, IN TERMS MUCH HOW WE FOCUSED THE PLACEMENTS, WE REALLY WANT TO FIND THOSE JOBS THAT AREN'T GOING ANYWHERE WITHIN THE COUNTY. THAT IS TO SAY A LOT OF OUR YOUTH ARE IN OUR SYSTEM OF SERVICES, AND THEY'RE POSITIONED WELL TO ADD TO THE SERVICES THAT WE HAVE TO OFFER. SO WE FOCUSED IN EDUCATION, HEALTH CARE, AND COMMUNITY SERVICES, PLACES WE THOUGHT THEY COULD FIND MEANINGFUL WORK AND FRUITFUL CAREER PATHWAYS. WE PLACED ALMOST A THIRD IN EDUCATION A LITTLE MORE THAN A THIRD IN EDUCATION POSITIONS, THAT IS 16 AT THE SUN SCHOOLS, 20 AT THE LIBRARIES AND FOUR IN ARTS ADMINISTRATION AND COMMUNITY EDUCATION PLACEMENTS. WE'RE TRYING TO GROW INVOLVEMENT IN THE HEALTH CARE SYSTEM, NOT JUST IN THE COUNTY, BUT AS WELL AS SOME OF THE HEALTH CARE PROVIDERS OUTSIDE OF THE COUNTY, WE HAD EIGHT IN THE HEALTH DEPARTMENT, AND FOUR IN WELLNESS PROGRAMS THROUGHOUT THE COUNTY. AND THEN OF COURSE THE COMMUNITY SERVICES. INCLUDING ANIMAL SERVICES, ANTIPOVERTY PROGRAMS, HUNGER RELIEF, EMERGENCY MANAGEMENT, AGING, DISABILITY, SO WE THINK THIS IS A PLACE YOUTH CAN ADD VALUE ALMOST IMMEDIATELY AND REALLY FEEL LIKE A WORTHWHILE PIECE OF THE COUNTY SYSTEM. WE HAD PRETTY GOOD

SUCCESS. 90 OF OUR 101 SUCCESSFULLY COMPLETED THE PROGRAM. YOUTH HAVE TO COMPLETE 80% OF THEIR PLANNED HOURS WITH SUPERVISORS REPORTS BEING SATISFACTORY. THERE ARE 11 INCOMPLETE PARTICIPATIONS, TWO WERE TERMINATED, 16,000 -- OVER 16,000 HOURS WORKED JUST AT THE COUNTY WITH \$144,822 IN WAGES EARNED. WHICH I THINK ARE ACTUALLY PRETTY GOOD NUMBERS. IF WE LOOK AT THE PROGRAM OVER THE LAST FEW YEARS, SINCE ITS INCEPTION IN 2009, 91% OF YOUTH HAVE SUCCESSFULLY COMPLETED THEIR INTERNSHIPS AND RECEIVED POSITIVE EVALUATIONS. 81% OF THE PARTICIPATING YOUTH WERE ASSESSED AS WORK READY. 93% RETURNED TO HIGH SCHOOL POST-SECONDARY EDUCATION OR BECAME EMPLOYED, 97% WERE LOW-INCOME AND 76% WERE YOUTH OF COLOR. IN TERMS OF THE NEXT STEPS, LIKE HOW WE CAN MAKE THIS PROGRAM BETTER IN MY OPINION, THERE ARE THREE THINGS WE'D LIKE TO DO. AS WE FOCUS IN THOSE AREAS OF EDUCATION, HEALTH CARE, AND COMMUNITY SERVICE, WE CAN STRENGTHEN THE INTERNAL TRAINING FOR THOSE YOUTH. SO THEY DID THE -- THEY HAVE THE SKILL SET TO BECOME FULL-TIME EMPLOYEES. WE WANT TO CONNECT MORE WITH THE EXISTING PROGRAMS FOR AT-RISK YOUTH, THE ONES WE RUN AND OUTSIDE THE PROGRAM, TO SORT OF ADDRESS THE WORK FORCE DEVELOPMENT EFFORTS AND EDUCATIONAL OPPORTUNITIES FOR THOSE YOUTH TO GET THEM ON THIS ON-RAMP TO SUCCESS. AND IDEALLY TO GROW PRIVATE SECTOR INVOLVEMENT IN INVESTMENT. NOT JUST IN THE HEALTH CARE FIELDS OUTSIDE OF THE COUNTY, BUT REALLY IN ALL LOCAL BUSINESS THESE WANT TO BE PART OF THAT HOMEGROWN TALENT PIPELINE. I WOULD LIKE TO GIVE MY FRIENDS AN OPPORTUNITY TO SORT OF ADD ANYTHING IF I'VE MISSED A LITTLE BIT, OR --

>> Commissioner Smith: I HAVE A QUICK QUESTION. I WAS LOOKING AT THE PLACEMENTS, DIDN'T WE HAVE FOLKS IN THE I.T. DEPARTMENT?

>> WE DID NOT HAVE AN I.T -- WE HAD THEM IN PLACES LIKE THE SECTORS OR DEPARTMENTS THAT DIDN'T SHOW UP ARE LIKE IN FACILITIES WE HAD SOME IN H.R., BUT WE DIDN'T HAVE ANYONE IN I.T. THIS SUMMER. PARTLY BECAUSE WE REALLY TRYING TO MATCH AND ASSESS THE SKILL SET THAT A LOT OF OUR YOUTH HAVE, AND LOW-INCOME YOUTH ARE NOT WORKING ON COMPUTERS ALL THE TIME. THAT'S SOMETHING WE CAN SORT OF WORK ON MOVING FORWARD, BUT THEY WERE JUST MORE SKILLED TO DO A LOT OF THE HUMAN SERVICES STUFF AND THAT'S WHERE WE FOCUSED OUR EFFORTS.

>> Commissioner Smith: I THINK THAT'S GOING TO BE SOMETHING WE LOOK AT WHEN WE'RE LOOKING AT A COMPREHENSIVE PROGRAM THAT WE TRY TO IDENTIFY THOSE AREAS LIKE DID YOU WITH HEALTH CARE, AND I.T. IS DEFINITELY A PLACE I THINK THAT ALL LOCAL GOVERNMENTS WILL NEED FOLKS TO TAKE OVER SOME OF THOSE POSITIONS, AND QUITE FRANKLY, I THINK I'D LIKE TO SEE SOME OF OUR FOLKS TRAINED UP SO THEY CAN STAY

HERE IN MULTNOMAH COUNTY AND NOT BE TAKEN AWAY FROM OTHER LOCAL GOVERNMENTS, I WON'T SAY WHO THEY ARE. WE LOSE A LOT OF OUR FOLKS, AND I THINK AT THIS POINT WE ARE GOING TO BE VERY, VERY POISED TO TRAIN THAT NEXT GENERATION OF YOUNG PEOPLE WITH THOSE SKILLS IN ADDITION TO GETTING A COLLEGE DEGREE, BECAUSE THERE ARE SOME CHALLENGES WITH GOING FROM SUMMER WORKS TO WORK IN THE COUNTY, AND A LOT OF OUR JOBS THERE, THEY'RE LABOR ORIENTED JOBS AND THERE'S A PROCESS THAT YOU HAVE TO GO THROUGH. BUT I THINK THIS IS VERY IMPORTANT OF BUILDING THAT FOUNDATION SO THAT WHEN THEY LEAVE SUMMER WORKS, HOPEFULLY THEY CAN GET INTO FUTURE CONNECT, COME BACK AFTER THEY GET A DEGREE, AND GO INTO THE SYSTEM. BECAUSE THEY WOULD BE USED TO, YOU KNOW, WHAT WE DO HERE AT MULTNOMAH COUNTY, AND CITY OF PORTLAND AND TRI-MET. SO THAT BEING SAID, I WILL GET OFF MY SOAPBOX, BECAUSE I THINK I'M SPEAKING TO THE CHOIR RIGHT NOW.

>> NO, THAT'S ACTUALLY REALLY ELOQUENTLY PUT. I AGREE WITH YOU. THERE'S TWO THINGS ON A PERSONAL NOTE WHY I THINK THIS PROGRAM IS REALLY SUCCESSFUL. SO ON THE ONE HAND WE'RE WORKING WITH LOW-INCOME YOUTH, BUT WE'RE CHANGING THEIR ATTITUDES AND VALUES AROUND WORK, WE'RE SAYING MULTNOMAH COUNTY CARES, WE DO GOOD MEANINGFUL WORK RIGHT HERE AND YOU CAN BE A PART OF THAT. FOR THOSE YOUTH WHO ARE GROWING UP IN SYSTEMS OF SERVICES, THEY CAN APPRECIATE THAT. THE SECOND PART IS, OUR ABILITY TO DEVELOP INTERGENERATIONAL RELATIONSHIPS, YOUNG PEOPLE ARE GENERALLY NOT SPENDING TIME WITH ADULTS AND HAVE LASTING RELATIONSHIPS INSIDE AND OUTSIDE OF WORK, TO SORT OF GIVE THEM ADVICE TO SORT OF HELP THEM GROW UP HAS BEEN JUST REALLY IMMEASURABLE. I THANK YOU FOR THE OPPORTUNITY YOU'VE OFFERED US, COMMISSIONER SMITH AND OBVIOUSLY THE ENTIRE BOARD. SO I WILL PASS IT OFF TO YOU, FRIENDS.

>> CAN I JUST ASK A QUESTION BEFORE WE GO ON? ON -- NEXT STEPS, YOU HAD STRENGTHENING INTERNAL TRAINING FOR YOUTH INTERNS. CAN YOU GIVE AN EXAMPLE WHERE YOU SEE THAT NEEDS TO BE STRENGTHENED, OR --

>> SURE. YOU KNOW, IF WE WERE TO TAKE A LOOK AT -- LET'S SAY COMMUNITY SERVICES, WE COULD DESIGN A CURRICULUM AROUND COMMUNITY SERVICES, WHAT WOULD YOU BE DOING ON THE JOB, CAN YOU GET ON THE PHONE AND MAKE AN ASK, CAN YOU ORGANIZE CERTAIN COMMUNITIES, CAN YOU GO THROUGH THE DATA TO FIGURE OUT WHICH FORCES ARE WORKING IN THAT WORK? IT'S ALMOST JUST LIKE ON THE JOB TRAINING RATHER THAN GENERAL WORK EXPERIENCE, IT'S SAYING, YOU WANT TO DO THIS WORK, WE'RE GOING TO BUILD UP YOUR SKILL SET SO YOU'RE ACTUALLY GOOD AT THIS WORK.

>> THAT'S GREAT.

>> Commissioner Smith: COMMISSIONER MCKEEL, TODAY THE WAY IT'S SET UP, POIC AND ERCO, THEY DO OUR TRAINING, AND WE DON'T HAVE THE AMOUNT OF TIME WE'D LIKE TO HAVE TO TRAIN OUR KIDS BEFORE THEY GO ON THE SITE, AND I THINK WHAT RAFAEL IS SAYING, MAYBE IF WE GET A HEAD START, WE CAN DO SOME THINGS IN ADDITION TO THE TRAINING THAT THEY GET FROM POIC AND ERCO TO BE JOB READY. SO THAT THEY CAN GET THE MOST OUT OF THEIR SUMMER WORKS OPPORTUNITY AND WE CAN GET THE MOST OUT OF THEM TOO.

>> Commissioner McKeel: THAT'S GREAT. THANK YOU.

>> THAT'S RIGHT, COMMISSIONER.

>> WELL, RAFAEL, YOU DID A GREAT JOB. MY NAME IS ANDREW McGOUGH, THE EXECUTIVE DIRECTOR OF WORKS SYSTEMS AND I'M -- HE DID A GREAT JOB, BUT I'M THE STATS GUY. NOT RAFAEL. I GUESS I WOULD JUST ADD A COUPLE THINGS. IT'S MORE ABOUT SORT OF OPPORTUNITY. BECAUSE I THINK COMMISSIONER SMITH TALKS ABOUT THIS A LOT AT THE COUNTY LEVEL, NUMBER OF RETIREMENTS, OPPORTUNITIES EMERGING IN THE COUNTY, WHICH IS ABSOLUTELY TRUE. BUT ACROSS THE REGION, YOU'LL NOTICE I HANDED YOU A STATE OF THE WORK FORCE REPORT. PART OF THE REASON I GAVE YOU THAT IS BECAUSE ALL THIS STUFF IS INTERCONNECTED. WE'RE RELIANT ON OUR YOUTH, SORT OF FILL THE PIPELINE FOR THE FUTURE, AND THERE'S LOTS OF OPPORTUNITIES IN THE FUTURE. OVER THE NEXT 10 YEARS WE'RE PROJECT BALL GAME AN 18% GROWTH RATE IN ALL INDUSTRIES ACROSS THE REGION. AND THAT TRANSLATES INTO ABOUT 190,000 NEW JOBS. AND WHEN YOU LOOK AT SOME HIGH-DEMAND INDUSTRIES, LIKE I.T., SOFTWARE, MANUFACTURING, HEALTH CARE, THOSE GROWTH RATES ARE SIGNIFICANTLY HIGHER. UP TO THE 30 PLUS PERCENT RANGE IN THE I.T. FIELD. SO THERE ARE LOTS OF OPPORTUNITIES FOR OUR YOUTH, BUT WHAT WE NEED TO DO IS A BETTER JOB I THINK AS A COMMUNITY IN PREPARING THEM TO TAKE ADVANTAGE OF THOSE OPPORTUNITIES DOWN THE LINE. AND JUST ONE OTHER SORT OF QUICK FACTOID, WHICH I JUST LIKE, BY 2030, THE NUMBER OF PEOPLE 65 AND OLDER IN THE REGION WILL DOUBLE. SO THAT IS AN ENORMOUS DEMOGRAPHIC SHIFT THAT I'M NOT QUITE SURE WE'RE ALL READY FOR RIGHT YET. AND YOU KNOW, WE NEED OUR YOUTH TO GET READY FOR ALL THOSE OLD FOLKS THAT ARE COMING DOWN THE LINE. SO I THINK -- THINKING ABOUT THIS PROGRAM AS JUST ONE OF THOSE OPPORTUNITY PROGRAMS, HEY, I'M PART OF THAT OLD FOLK GROUP TOO. I FIGURED NOTHING PEJORATIVE IN THAT STATEMENT. I AM WHO I AM.

>> THAT'S FINE.



>> SO -- SO SOMEONE NEEDS TO PAY THE BILLS, RIGHT? WE'VE WORKED HARD TO GET WHERE WE'RE GOING TO BE. SO THE ONLY OTHER REASON I -- THING I WANTED TO SAY IS, I WANTED TO PERSONALLY THANK COMMISSIONER SMITH FOR HER LEADERSHIP ON THIS ISSUE. WE WERE FORTUNATE ENOUGH TO BE INVITED TO THE WHITE HOUSE A FEW WEEKS AGO, AND I DON'T KNOW ABOUT YOU COMMISSIONER, BUT IT WAS THRILL FOR ME, AND WE SORT OF DEBATED, WAS THIS AN AWARD OR NOT? I FIGURE JUST GETTING INVITED TO THE WHITE HOUSE IS PRETTY BIG RECOGNITION. THERE WAS ONLY ABOUT 50 OF US THERE. AND I THINK IN MY MIND, THAT WAS A TREMENDOUS AWARD, AND IT WAS ALL ATTRIBUTABLE TO THE COMMISSIONER'S LEADERSHIP AND COMMITMENT TO THIS ISSUE. AND I WANT YOU TO KNOW THAT WE'RE YOUR PARTNER IN THIS, AND WE'RE GOING TO DO WHATEVER WE CAN TO CONTINUE TO RESOURCE THIS EFFORT, TO CAJOLE OTHERS TO GET INVOLVED, BECAUSE IT MAKES GOOD SENSE, BOTH FROM A POLICY PERSPECTIVE AND THE LONG-TERM BENEFITS TO THE COMMUNITY. SO THANK YOU COMMISSIONER SMITH AND LOOK FORWARD TO CONTINUING TO WORK TOGETHER. THANK YOU.

>> Commissioner Smith: IT SEEMS LIKE THIS SHOULD NOT BE SOMETHING THAT I GET PAID TO DO. BECAUSE THIS IS WHAT I LIKE TO DO, AND BEING ONE OF THOSE SUMMER YOUTH CONNECT FOLKS, IT WAS THE OLD SEDA PROGRAM, I DON'T THINK ANYBODY HERE REMEMBERS THAT, JIMMY DOES, I KNOW, BUT I HAD MY FIRST WORK EXPERIENCE AS A SEDA STUDENT WHILE I WAS IN HIGH SCHOOL IN MICHIGAN. AND SO FOR ME, I GET WHAT THIS IS ALL ABOUT. AND HOW IMPORTANT THOSE EXPERIENCES AND BRINGING THOSE DOLLARS INTO YOUR FAMILY, BECAUSE IT TOTALLY CHANGES THE LIVES OF FAMILIES, NOT JUST THE INDIVIDUAL WHO IS GETTING THE CHECK, BUT I CAN ATTRIBUTE A LOT OF THINGS TO WHY I'M SITTING HERE TODAY. BUT I KNOW WORKING IN THAT PROGRAM, IT WAS STEPPING STONE TO GETTING HERE. SO I'M VERY GRATEFUL FOR IT AND I GET THE KIDS, I LOVE THEM. I GO ON THIS BIG HIGH, AND THEN TOWARDS AUGUST AND SEPTEMBER, IT GOES DOWN, BECAUSE THEY LEAVE. THEY HAVE SO MANY ENERGY IN HERE, AND I THINK THEY'RE GETTING GREAT TRAINING HERE, AND THIS IS A MODEL ON HOW TO DO THINGS BETTER THE NEXT TIME. BECAUSE I THINK IT JUST KEEPS GETTING BETTER AND BETTER AND BETTER EVERY YEAR. AND I DO AGREE WITH YOU, I SAID TO MYSELF WHEN THE PRESIDENT WALKED OUT, I SAID, YOU KNOW WHAT? I AM SO THROUGH FOR THE REST OF MY LIFE. IF I DON'T EVER SEE THE PRESIDENT AGAIN, I HAVE SEEN HIM TWICE IN ONE WEEK, AND HE WAS A KEYNOTE TO THE BANQUET WE WERE AT. BUT THIS WAS UP CLOSE AND PERSONAL, HE WAS VERY GOOD, AND HE GETS IT, AND JUST BY THE QUALITY OF THE FOLKS FROM AROUND THE COUNTRY WHO ARE DOING SIMILAR ACTIVITIES THAT WE ARE, I THINK -- I FEEL PRETTY GOOD ABOUT WHAT WE'RE DOING IN MULTNOMAH COUNTY, I THINK WE'RE IN LINE WITH THE REST OF THE COUNTRY, AND I KNOW THAT WE'RE GOING TO BE BUILDING A PIPELINE NOT ONLY FOR MULTNOMAH COUNTY, BUT FOR

LOCAL GOVERNMENTS IN GENERAL. WE'RE ALL GOING TO HAVE THE SAME PROBLEM IN THE NEXT 10 YEARS, SO FOR ME, GETTING A HEAD START IS ALWAYS A GOOD PLACE TO BE. THANK YOU.

>> THANK YOU ALL.

>> THANK YOU. BY THE WAY, ONE MORE FACTOID. SEDA ENDED IN 1982, AND THE PUBLIC INVESTMENT, THE FEDERAL INVESTMENT IN WORK FORCE TRAINING AT THE TIME WAS 30 TIMES GREATER THAN IT IS TODAY. SO THAT'S --

>> Commissioner Smith: THAT'S WHEN I GRADUATED. IT LASTED LONG ENOUGH TO GET ME OUT OF HIGH SCHOOL. THANK YOU.

>> I WANTED TO MAKE ONE LAST COMMENT ON THE CAJOLING SIDE. AS SOMEBODY WHO WAS AT THE DEPARTMENT OF HUMAN SERVICES LAST YEAR WHEN COMMISSIONER SMITH CONTACTED DHS TO TALK ABOUT FUNDING, IT WAS AN EASY DECISION TO LOOK AT TRYING TO CHANGE THE FACE AND CYCLE OF POVERTY FOR A LOT OF KIDS, ON THE CHILD WELFARE SIDE AND WHO ARE KIDS OF TANF FAMILIES. I CAN CONFIDENTIALLY SAY WOULD IT NOT HAVE HAPPENED WITHOUT THE LOCAL EFFORT AND PARTNERSHIP HERE TO PUT THOSE RESOURCES AND TO GIVE THOSE KIDS AN OPPORTUNITY, WHICH FOR SOME OF THEM IS GOING TO BE A LIFE-CHANGING MOMENT AND REALLY CHANGE THEIR TRAJECTORY. SO THANK YOU TO COMMISSIONER SMITH AND ALL OF YOU FOR MAKING IT HAPPEN.

>> Commissioner Smith: AND I DON'T WANT TO GET INTO A BOUQUET THROWING CONTEST, BUT I WAS GOING TO -- YOU TOOK MY TALKING POINTS AWAY. WHEN I DID CALL JERRY BURNS OVER AT THE NORTH PRECINCT OFFICE, AND HE SAYS, WHAT DO YOU NEED, COMMISSIONER? IF YOU KNOW JERRY BURNS, HE'S VERY SHORT AND KIND OF -- YOU KNOW WHO HE IS. HE SAYS, WILL YOU STOP CALLING ME IF I GET YOU SOME MONEY? I SAID, I WILL STOP CALLING YOU. [LAUGHTER] GET ME SOME MONEY. SO HE CALLED, AND LIESL, I THINK EVERYTHING HAPPENS FOR A REASON. BECAUSE HE SAYS I'M WAITING FOR A CALL BACK FROM LIESL, AND LIESL WAS THERE, SHE DIDN'T HAVE TO HAVE A BLUEPRINT TO KNOW WHY THIS WAS IMPORTANT. PULLED THE TRIGGER ON IT, AND WHERE WE THOUGHT WE WERE GOING TO GET 50,000 AND MAYBE PUT 25 KIDS INTO THE SYSTEM, THEY PLEDGED UP TO 180,000. SO DHS, I HAD NO IDEA THAT WE WOULD BE IN PLAY FOR THIS LAST YEAR, BECAUSE AFTER WE TALKED TO UNDERSECRETARY YATES -- OATS AT DEPARTMENT OF LABOR IN D.C., SHE GAVE ME SOME INFORMATION ON HOW TO DO THIS, BUT I THOUGHT I WAS GOING TO QUEUE UP FOR 2015. I HAD NO IDEA THAT THIS WOULD HAPPEN SO QUICKLY. BUT IT'S BECAUSE OF YOUR UNDERSTANDING OF WHAT'S IMPORTANT, AND WHY WE NEED TO SERVE THOSE KIDS IN FOSTER CARE, AND KIDS WHO HAVE KIDS, THAT'S WHAT

MADE THAT POSSIBLE. SO THANK YOU MS. LIESL AND EVEN THOUGH YOU'RE A COMMISSIONER NOW, I THANK YOU FROM DHS'S STANDPOINT TOO.

>> Commissioner McKeel: WELL, I WANT TO THANK YOU ALL FOR BEING HERE AND CERTAINLY COMMISSIONER SMITH FOR BEING A CHAMPION OF THIS PROGRAM. I MEAN, THIS IS INCREDIBLE. YOU ARE MAKING A DIFFERENCE, AND THAT'S VERY, VERY IMPORTANT. AND I WAS ONLY GIVING YOU A ALSO BILLY DALTO OF A BAD TIME, ANDREW, ABOUT THE AGING POPULATION, BECAUSE I AM A BABY BOOMER, BUT EVERY BUSINESS I TALK TO WHEN I'M OUT TALKING TALKS TO ME ABOUT HOW -- HOW LARGE THE AMOUNT OF THEIR WORK FORCE IS THAT CAN RETIRE WITHIN THE NEXT FEW YEARS. AND HOW THERE'S MAYBE ONE PERSON QUALIFIED TO COVER THESE 10 JOBS OF PEOPLE THAT ARE RETIRING. AND SO THERE IS A HUGE NEED TO TRAIN OUR YOUNG PEOPLE, AND BRING THEM UP AND BE READY FOR THE JOB. SO I WAS JUST GIVING YOU A BAD TIME. THANK YOU.

>> I'D LIKE TO THANK ALL OF YOU TOO, AND TO THANK YOU ESPECIALLY, COMMISSIONER SMITH. WHEN I WAS 17 I WAS AN INTERN AT THE NATURE CONSERVANCY FOR THE SUMMER, AND IT CHANGED MY LIFE. IT TAUGHT ME WHAT WOULD BE EXPECTED OF ME AT WORK, IT EXPOSED ME TO CULTURES DIFFERENT FROM MY OWN, AND IT REALLY SET ME ON A PATH TOWARD BEING ABLE TO BE A PROFESSIONAL PERSON. AND SO I JUST -- IT'S SO EXCITING TO ME THAT WE'VE BEEN ABLE TO EXPAND EVERY YEAR, AND RAFAEL, TO WORK THAT -- THE WORK DID YOU WITH THE KIDS, I KNOW YOU TOOK A PERSONAL INTEREST IN INDIVIDUALS IN KEEPING THEM IN THE PROGRAM AND WORKING, AND SO MUCH GRATITUDE TO YOU AND TO ALL OF YOU FOR MAKING THIS HAPPEN.

>> Commissioner Smith: THANK YOU.

>> AND WE LOVE THE INTERNS WE HAD IN OUR OFFICE.

>> THEY'RE GREAT. THEY'RE GREAT.

>> THANK YOU ALL SO MUCH.

>> WE HAD FULL --

>> Commissioner Smith: WE HAD FULL PARTICIPATION BY EVERYONE, EVERY COMMISSIONER ON THE SIXTH FLOOR. WE HAD SUMMER WORKS, SO THAT WAS GREAT.

>> IT BECOMES A VERY PERSONAL PROGRAM. IT'S NICE TO HAVE A FEEL-GOOD PROGRAM WITH IMPACT AND PURPOSE, SO THANK YOU ALL FOR GIVING ME THE OPPORTUNITY TO DO IT.

>> THANK YOU.

>> THANK YOU, ANDREW.

>> B-3, SELLWOOD BRIDGE UPDATE.

>> GOOD MORNING. I'M IAN CANNON, PROGRAM MANAGER FOR THE SELLWOOD BRIDGE REPLACEMENT. THIS MONTH YOU ONLY GET ME, SINCE MIKE BAKER IS OUT OF STATE AND PROBABLY TOMORROW ON HIS WAY TO THE HAPPIEST PLACE ON EARTH IN SOUTHERN CALIFORNIA.

>> BOO! [LAUGHTER]

>> NO EXCUSE.

>> RIGHT. SO THIS MORNING PRETTY MUCH OUR STANDARD UPDATE. A LITTLE BIT ABOUT OUR PROJECT DASHBOARD AND EQUITY DASHBOARD AND THEN A CONSTRUCTION UPDATE. SO I'LL JUST GO AHEAD AND JUMP RIGHT IN. ON THIS -- ON THE SCHEDULE FOR OUR IN-WATER WORK WINDOW, WE'RE ON TARGET, PROJECT EMP, WE'RE PLANNING TO HAVE A FINAL AMENDMENT LATE THIS YEAR. PUBLIC INVOLVEMENT, WE'VE BEEN MEETING WITH THE PORTLAND STAFF, THERE'S A LARGE CONSTRUCTION PROJECT THAT THEY'RE ANTICIPATING ON TERWILLIGER BOULEVARD, AND ACTUALLY CLOSING TERWILLIGER BOULEVARD, WHICH WILL PUSH MORE TRAFFIC THROUGH THE SELLWOOD PROJECT AREA. SO WE'RE WORKING WITH THEM AROUND THE POTENTIAL IMPACTS ON THAT. WE HAVE ALSO BEEN MEETING WITH SELLWOOD AREA STAKEHOLDERS ABOUT THE SIGNAL AT 6th AND TACOMA AND TRYING TO MAKE SURE WE'RE GOING THE RIGHT WAY ON THAT. IN GENERAL, PROJECT EXPENDITURES ARE ON TARGET, AND -- LET'S SEE. THE OTHER -- LET ME MOVE ON TO THE NEXT SLIDE. IN NEWS HEADLINES, SOMETHING THAT'S BEEN IN THE NEWS A LITTLE BIT RECENTLY HAS BEEN ABOUT FLAGGERS AND SOME OF THEM NOT GETTING ALL THE BENEFITS PAID THAT THEY'RE SUPPOSED TO. ONCE THE PROJECT BECAME AWARE OF THIS, WE WORKED WITH THE PRIME CONTRACTOR TO GET A HANDLE ON THAT. THEY IN TURN WORKED WITH OUR SUBCONTRACTOR TO ADDRESS THE PROBLEM, MAKE SURE THAT SUBCONTRACTOR WAS USING APPROPRIATE BUSINESS PRACTICES, AND WE'VE MADE SURE THAT ALL THOSE PAYMENTS THAT WERE DUE HAVE BEEN MADE AND THAT WE HAVE PROCEDURES IN PLACE SO THAT THOSE CONTINUE TO BE MADE NOW. SO THAT PROBLEM HAS BEEN RESOLVED. ANOTHER AREA OF PUBLIC INVOLVEMENT, MILES PLACE AND MACADAM BAY DRIVEWAY, WE RECEIVED A 90% DRAWINGS ON THAT FROM OUR CONSULTANT, SO WE'RE PLANNING SOME OUTREACH TO THOSE COMMUNITIES TO TALK ABOUT THAT DESIGN AND GET INPUT BEFORE WE FINALIZE THE DESIGN. ON THE RIGHT OF WAY, PRETTY MUCH ALL OF OUR PROPERTIES EXCEPT ONE ARE IN THE FINAL

STAGES OF PURCHASE. SO JUST PRETTY MUCH ONE THAT'S OUTSTANDING. SO WE'RE DOING PRETTY WELL THERE. IN TERMS OF WORK FORCE OR CONTRACTING, WE'RE ON TARGET FOR MEETING OUR GOALS. WE'RE LOOKING TOWARD A 20% MWESB CONTRACTING ON THE PROJECT. WE'RE ON TARGET FOR THAT. WE'RE SHOWING RIGHT NOW AT ABOUT 12%, BUT WE'RE STILL RAMPING UP WITH OTHER WORK TO GET UNDER CONTRACT. IN TERMS OF WORK FORCE, OUR GOALS ARE FOR 15% -- 14% FOR WOMEN IN THE WORK FORCE, WE HAVE 15% OUT IN THE FIELD. AND TARGET IS 20% MINORITY WORK FORCE, WE'RE CURRENTLY AROUND 30%, WE DO ANTICIPATE THAT WILL PROBABLY TAIL TOWARD THE TARGET AS THE PROJECT MOVES FORWARD. BUT WE'RE CONTINUING TO DO WELL WITH THAT AND LOOK FOR OPPORTUNITIES TO CONTINUE THAT WORK. APPRENTICESHIP, THE GOAL IS 20%. WE'RE KIND OF HOVERING AROUND THERE OVERALL ON THE PROJECT WITH SOME TRADES A LITTLE ABOVE AND SOME BELOW AS WE MOVE FORWARD, WE ANTICIPATE OPPORTUNITIES TO BRING THOSE TRADES THAT ARE NOT MEETING THE TARGET UP, AND THE CONTRACTOR CONTINUES TO WORK ACTIVELY WITH THEIR SUBS TO LOOK FOR EVERY OPPORTUNITY TO MAKE SURE WE'RE MEETING THAT GOAL. SO A LITTLE BIT ON THE CONSTRUCTION UPDATE. IT'S BEEN A BIG SUMMER FOR US. A LOT OF STUFF GOING ON. THE LANDSLIDE IS PRETTY RECONSTRUCTION IS PRETTY MUCH COMPLETE. WORK BRIDGE, WE'VE MADE A LOT OF PROGRESS ON THIS SUMMER WITH THE IN WATER WORK AND PILE DRIVING WE'VE BEEN ABLE TO DO, THE WALLS ON THE WEST SIDE OF OREGON 43 WERE ABOUT 45% COMPLETE, SO STILL A FAIR AMOUNT OF WORK TO DO AS WE MOVE INTO THE WETTER SEASON OF THE YEAR, BUT WE'RE MAKING GOOD PROGRESS THERE. AND THE BRIDGE, WE'RE JUST ABOUT 20% COMPLETE. SO STILL A LOT OF WORK TO GO THERE. OVERALL ON THE PROJECT ALMOST 40% COMPLETE WITH CONSTRUCTION, WHICH IF YOU'RE IN THE FIELD, I DON'T KNOW IF IT FEELS LIKE 40%. BUT SOME OF THE WORK PARTICULARLY AROUND THE BRIDGE IS HAPPENING OFFSITE AT THE FABRICATOR IN VANCOUVER AT THOMPSON METAL FABRICATION. SO THEY'RE WORKING AS FAST AS THEY CAN TO PUT HUGE PIECES OF STEEL TOGETHER TO COME OUT ON SITE LATE NEXT SUMMER. SO THIS PHOTO IS AERIAL SHOT COURTESY OF OREGON DEPARTMENT OF TRANSPORTATION. JUST SHOWING KIND OF THE MAIN BRIDGE AND THE TWO WORK BRIDGES, AND THERE'S WORK GOING ON ALL OVER THE PLACE ON BOTH WORK BRIDGES AND ALL UP AND DOWN THE OREGON 43 CORRIDOR, SO I'LL SHOW YOU DETAILS OF THAT ON THE NEXT PHOTOGRAPHS. THIS JUST TABULATES THE THINGS I'M GOING TO TALK ABOUT, SO I'M GOING TO GO AHEAD AND JUMP ON IN. THIS SLIDE OF THE WEST END OF THE BRIDGE, WE HAVE ONE OF THE RAMPS CLOSED, THE ONE THAT GOES FROM THE WESTBOUND TO SOUTHBOUND DIRECTION IS CLOSED CURRENTLY. AND SHORTLY WILL BEGIN TO ACTUALLY TAKE THAT RAMP DOWN. RIGHT NOW WE'RE WORKING ON -- IN THE CEMETERY, AND WE'RE WORKING ALONG THE SIDES OF OREGON 43, THE LANDSLIDE STABILIZATION IS COMPLETE. IN THE BOTTOM RIGHT CORNER IS THERE WORKING ON THE FOUNDATIONS FOR THE WEST

END OF THE ARCHES, SO JUST A HIVE OF ACTIVITY ON OVER THERE, AND WE'RE STILL GETTING TRAFFIC THROUGH MORE OR LESS ALL THE TIME. THIS IMAGE SHOWS THE RAMP AT TAYLOR'S FERRY ALONG OREGON 43. SO THE FOLKS WHO CAN'T TURN SOUTH CAN COME TO THE NORTH WHICH IS ACTUALLY DOWN ON THIS SLIDE, AND THEY WOULD TURN LEFT FROM MACADAM AVENUE AND THEN TURN RIGHT AROUND THE LOOP TO HEAD SOUTH. SO -- AND PEOPLE SEEM TO BE USING THAT NOW AT FIRST THERE WERE SOME CHALLENGES AROUND PEOPLE UNDERSTANDING WHAT THEY NEEDED TO DO. WE'VE IMPROVED THE SIGNAGE, AND I THINK FOLKS ARE GETTING USED TO IT. THIS IMAGE SHOWS WHAT THE STEVENS CREEK AREA LOOKED LIKE EARLIER THIS YEAR, WITH THE RAIL AREA UP KIND OF IN THE MIDDLE OF THE PHOTOGRAPH. NO RAILS, WE'VE ALREADY REMOVED THOSE. AS OF THE END OF AUGUST, THAT AREA HAD BEEN EXCAVATED WAY DOWN, AND THIS IMAGE SHOWS ACTUALLY PILE BEING DRIVEN FOR THE FOUNDATIONS FOR THE NEW CULVERT. THIS IMAGE FROM THE GYPPING -- EARLIER IN OCTOBER SHOWS SIDE WALLS OF THAT CULVERT AND THE LARGE PIPE DOWN THE MIDDLE WAS THE BYPASS WHERE THE STREAM, WE KEPT THE STREAM RUNNING THROUGH WHILE THEY'RE CONSTRUCTING. THE CULVERT AND YOU CAN SEE THERE'S A STREAM BED BEING CONSTRUCTED THERE NOW. ANOTHER LOOK, WITH THAT BYPASS OUT AND THE STREAM RUNNING IN ITS CURRENT POSITION, SO THE FUTURE -- THE STREAM BED, WE'VE TRIED TO CONSTRUCT A REASONABLY NATURAL STREAM BED. THIS IMAGE SHOWS THE TOPS OF THE CULVERT BEING LIFTED IN. THOSE ARE ABOUT 50,000 POUNDS EACH, COME IN ON A TRUCK AND THOSE ARE FABRICATED IN THE EUGENE AREA, I BELIEVE. COME UP HERE AND LIFT THEM INTO PLACE. AND HERE IS WHAT IT LOOKS LIKE NOW. SO THE CONSTRUCTION WORK OF THE CULVERT IS ACTUALLY COMPLETE, AND THEN WILL BE STARTING TO BUILD THE EARTH BACK OVER THE TOP OF THAT, AND THAT'S MIKE BAKER IN THE MIDDLE THERE, JUST IN CASE YOU CAN'T RECOGNIZE HIM. SO HE'S ON THE JOB. ANOTHER VIEW OF THE CULVERT ALMOST COMPLETE. THIS IS WORKING SOUTH OF THAT AREA BETWEEN THE CULVERT AND THE BRIDGE, WHAT THE TRAIL LOOKED LIKE EARLIER THIS YEAR. AND WHAT IT LOOKS LIKE NOW AS THEY'RE BUILDING UP A RETAINING WALL TO MAKE ROOM FOR A POTENTIAL FUTURE DOUBLE STREETCAR TRACK AND THE REGIONAL TRAIL THROUGH THERE. RETAINING WALLS ALONG OREGON 43, CONTINUING TO CONSTRUCTS THESE, THIS ONE CURRENTLY THEY'VE GOT THE LAGGING, WHICH IS THE WOOD PIECES BETWEEN THE PILING THERE ALL THE WAY DOWN TO THE STREET LEVEL, AND THEY'RE GOING -- THEY'RE GETTING READY TO START WORKING ON THE CONCRETE FACE ON THAT. THIS IS SOUTH OF THE BRIDGE, MORE RETAINING WALL. THIS IMAGE SHOWS THE WORK WE'RE DOING IN THE CEMETERY. THE CEMETERY ROADWAY CURRENTLY ATTACHES TO OREGON 43 JUST OFF THE LEFT OF THIS PICTURE. IN THE FUTURE IT WILL BE COMING RIGHT INTO THE INTERSECTION WITH THE NEW BRIDGE. FOR SEVERAL MONTHS NOW WE'VE HAD THE BICYCLE AND PEDESTRIAN TRAFFIC THAT GOES UP THROUGH THE CEMETERY ON KIND OF A GRAVEL PATHWAY THAT

HAS -- AS WE'VE BEEN MOVING AROUND TO ACCOMMODATE TRAFFIC. WE ANTICIPATE PAVING THIS AREA TOMORROW, SO IN TIME FOR THE RAIN OVER THE WEEKEND, HOPEFULLY WE'LL HAVE AN ASPHALT -- PAVEMENT BACK THERE SO THE BICYCLISTS AND PEDESTRIANS WILL BE SERVED AS THE WINTER COMES ON. JUST ANOTHER IMAGE OF THAT AREA, RETAINING WALL GOING IN. THIS IS THE WEST WORK BRIDGE, AND YOU CAN SEE SOME OF THE PILING IN THE BACKGROUND THAT WE'VE DRIVEN OVER THE SUMMER. THE EAST WORK BRIDGE. THIS SHOWS THE DRILLED SHAFTS THAT ARE IN THE BOTTOM OF THE RIVER, SO FROM THE ELEVATION THAT YOU CAN SEE, THOSE DRILLED SHIFTS GO DOWN ABOUT 200 FEET DOWN INTO THE RIVER BOTTOM. AND THAT WILL -- THESE WILL HOLD UP THE PIERS IN THE MIDDLE OF THE RIVER THAT THE ARCHES ATTACH INTO. WE'RE WORKING ON THE EAST APPROACH. ON THE COLUMNS FOR THAT. SO THIS IS THE EAST ABUTMENT, WHAT IT LOOKS LIKE NOW FULL OF CONCRETE. ONE OF THE BEAMS FOR THE TOP OF THESE EAST APPROACH AND KIND OF NOW CAN SEE WHERE THERE'S A COLUMN WITH A BEAM ON TOP AND A COLUMN WITH THE BEAM ON TOP, AND THE RHYTHM OF THAT. AND SO WE'LL BE CONTINUING TO WORK ON THIS AS WE ARE GOING TO WINTER. FOR THE SOUTH HALF OF THE EAST APPROACH, AND ULTIMATELY ONCE WE GET TRAFFIC ON THE NEW BRIDGE, THE OLD PIECE OF THE BRIDGE ON THE RIGHT-HAND SIDE OF THE IMAGE WILL GET REMOVED, AND WE'LL MIRROR IMAGE WHAT WE'RE BUILDING NOW ON THE NORTH SIDE. THIS IS THE FOUNDATION AT THE OTHER END, OR THE EAST END OF THE ARCHES. YOU CAN SEE SOME PEOPLE IN THERE JUST IF YOU LOOK AROUND A LITTLE BIT, IT'S A HUGE STRUCTURE THAT WILL MOSTLY BE BURIED. AND WE ARE GOING TO BE WORKING ON THAT THIS FALL, AND SO WE'LL START TO SEE THINGS THAT REALLY LOOK LIKE THE FOUNDATIONS OF A BRIDGE COMING ALONG. AND THAT'S THE UPDATE FOR TODAY. UNLESS ANYONE HAS QUESTIONS.

>> COMMENTS OR QUESTIONS?

>> Commissioner Smith: I HAVE A COMMENT. I THINK THIS IS GOOD. IT'S GOOD TO SEE WHERE WE STARTED, AND WHERE WE ARE TODAY. IT IS AMAZING THAT WE ARE WHERE WE ARE TODAY, BECAUSE ALL OF THE CONSTRUCTION -- I HAD A CHANCE TO GO OVER THERE A COUPLE WEEKS AGO AND I WAS JUST LIKE FLOORED BY EVERYTHING THAT'S GOING ON. SO I'M GLAD THAT YOU ARE IN CHARGE OF THIS, AND MAKING SURE THAT THIS PROJECT GOES.

>> THANK YOU. WE'RE EXCITED ABOUT THE PROGRESS.

>> THE ENORMITY OF THIS PROJECT IS ABSOLUTELY STUNNING. WE WERE ABLE TO GO LAST WEEK ON A TOUR, AND FROM FAR AWAY IT LOOKS LIKE CONSTRUCTION. AND THEN YOU GET DOWN ON THE GROUND NEXT TO THESE GIANT PIECES OF REBAR AND STEEL, AND YOU JUST REALIZE JUST HOW MUCH IT REALLY TAKES TO BUILD SOMETHING THAT'S GOING TO LAST FOR THE NEXT 75, HUNDRED YEARS. SO IT'S SO COOL, AND THANK YOU FOR

COMING WITH THESE REGULAR UPDATES SO WE CAN SEE THE PROGRESS. BECAUSE I THINK WE'LL ALL REMEMBER THIS FOR THE REST OF OUR LIVES, WATCHING THIS PROCESS.

>> OBVIOUSLY IT WOULDN'T HAPPEN WITHOUT THE SUPPORT OF THE BOARD AND WE REALLY APPRECIATE THAT. SO THANK YOU VERY MUCH AND FOR THE OPPORTUNITY TO WORK ON IT. THANK YOU.

Chair Madrigal: THANK YOU. ALL RIGHT. THERE BEING NO FURTHER BUSINESS, WE'RE ADJOURNED.

### **ADJOURNMENT**

The meeting was adjourned at 11:12 a.m.

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Submitted by:

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