

Capital Improvement Program

Table of Contents

The Capital Improvement Program.....	1
Facility Capital Planning.....	1
Master Planning	2
Capital Improvement Projects Plan (CIP Plan).....	2
Project Charters.....	3
Asset Preservation.....	3
Transportation Capital Improvement Projects	4
FY 2002 Capital Improvement Program Project Lists Presented by County Funds.....	7
Justice Bond Fund	7
SB 1145 Fund.....	8
Deferred Maintenance Fund.....	8
Building Projects Fund.....	8
Library Bond Fund.....	9
Capital Improvement Fund	9
Revenue Bond Project Fund.....	11
Asset Preservation Fund	11
Road Fund	13
Bicycle Path Construction Fund	14
Willamette River Bridge Fund.....	14

Capital Improvement Program

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Capital Improvement Program

The Capital Improvement Program

Multnomah County's Capital Improvement Program (CIP) Budget for FY 2002 is a summary of the resources that have been dedicated to keeping the County's infrastructure intact. The investment in Multnomah County buildings, roadways, and bridges is a long-term commitment requiring extensive planning, the sharing of regional resources, and prudent financial management to ensure their ongoing usefulness.

The County's Capital Improvement Program consists of:

- Jail construction projects managed by the Multnomah County Sheriff's Office;
- Library branch construction projects managed by the Department of Library Services;
- Mainframe information system migration managed by the Department of Support Services;

The remaining CIP projects are managed by the Department of Sustainable Community Development. This department's projects relate to:

- the Facilities and Property Management Division (F&PM) which is responsible for the management of building space provided for County agencies and programs, through the County's owned and leased facilities.
- The Transportation Division which is responsible for six Willamette River bridges and hundreds of miles of arterial streets in the east Multnomah County urban area and rural roads in unincorporated Multnomah County.

Facility Capital Planning

The Multnomah County facilities inventory consists of 130 buildings and approximately three million square feet of building space. Managing these properties involves a careful balance of County policy, programming decisions, project planning, design, construction, space occupancy, and the lessons learned from this ongoing development cycle. Countywide policy for how these sites are selected and what types of structures are needed has been a major focus of County government over the past decade. Policies were approved by the Board of County Commissioners in August 1995 (*Resolution 95-174*) that adopted guiding principles for managing, acquiring, leasing and disposing of County buildings, properties, and facilities. They are:

The County adopted guiding principles for management of its facilities in 1995

- Improve critical County facilities to a 40-year useful life to improve functionality of buildings and preserve assets.
- Accommodate current space needs to reduce current overcrowding.

Capital Improvement Program

- Meet future space needs by acquiring additional facilities to accommodate projected growth.
- Consolidate functions to achieve operational efficiencies and savings.
- Provide well-located, safe and efficient facilities to provide quality customer service and increase employee productivity.
- Incorporate environmentally sensitive and energy efficient systems into County facilities.
- Respond to technological innovations and incorporate technological rather than spatial solutions when appropriate.
- Pursue innovative arrangements for financing approaches including, but not limited to, public/private partnerships; ground lease of County properties in high value areas; leaseback and lease-purchase options, land swaps, and intergovernmental cooperation.

Master Planning

... describes long term needs and options for County facility siting and occupancy.

The growth of the County's facilities requirements, age of existing facilities inventory, and identification of future programmatic needs has made it necessary for the County to take a broader view of its capital improvement needs in the form of a *Master Plan*. The Master Plan is intended to coordinate both requirements and opportunities to the County in meeting these future facilities' needs. Due to the complex interaction between facility uses and programmatic requirements, it is important that the County's multi-million dollar capital improvement program look at the full scope of its capital needs.

Historically, capital projects have been initiated, funded, and executed without looking at the broader County requirements or opportunities. The Master Plan is intended to be the "road map" guiding the County on addressing its facilities requirements in a coordinated fashion. Upon adoption of the Master Plan, the *Strategic Space Plan (SSP)* will define a set of specific projects that will comprise the Capital Improvement Program work plan for accomplishing the approved goals identified within the context of the broader Master Plan.

Capital Improvement Projects Plan (CIP Plan)

The *Capital Improvements Projects Plan (CIP Plan)* forms the basis of the annual Facilities CIP budget request. It combines the list of funded major projects - as discussed in the *SSP* and supported as the result of an approved Master Plan, and usually funded by special funds such as bonds - with an annual list of capital maintenance projects programmed for that year. Subject to the fiscal constraints of the year, F&PM forwards the highest-scoring maintenance projects to the Facilities Priority Committee as project proposals. Projects not

Capital Improvement Program

funded are re-estimated and reconsidered the following year. Occasionally, an unforeseen and critical capital maintenance need occurs mid-year, displacing one or more projects to a future year. The Adopted Budget for each year records authorizations made by the Board.

Departmental input for management of the F&PM programs is received regularly through the Facilities Subcommittee of the Operating Council. This group provides departmental feedback to F&PM concerning rates, customer issues and program goals. Additionally, the Facilities Subcommittee of the Operating Council acts as the Capital Improvement Program Priority Committee, adopted in Resolution 00-048, in providing recommendations for the CIP Work Plan and budget submission.

Project Charters

Project Charters specify funding and scope of each project to control costs

Facility capital improvements originate as initiatives from a variety of sources: F&PM has maintenance priorities they promote as a project; Board members have constituents with special needs; County departments identify program requirements that require a facility improvement. After an initiative reaches a project status, F&PM works with County and external stakeholders to develop a *Project Charter*. Charters are approved by the Board restricting the project to agreed upon limits. The charter fully describes the project scope, financial arrangement for funding, and schedule for completion.

In April 2000, a new Facilities CIP process was adopted by the Board of County Commissioners

In April 2000, the Board adopted *Resolution 00-048* that set up a new decision making process in facility capital improvement planning. The Resolution created two new teams that have new roles in the planning for capital projects. A *Facilities Priority Committee* composed of representatives from each department, a non-departmental representative designated by the Chair, and, if the elected official so desires, a representative from the Sheriff, District Attorney and Auditor, advises the Director of the Department of Sustainable Community Development on updating the Capital Improvement Program plan and budget. The plan includes recommendations to the Chair and Board of County Commissioners on the priority of projects to be budgeted. The *Capital Improvement Financial Plan Committee* reviews the Capital Improvement Program plan and any other equipment acquisitions being requested to be financed with long-term obligations, developing a priority list and a plan to finance the requirements of the Capital Improvement Program plan and any other capital requests.

Asset Preservation

Beginning in FY 1999 an *Asset Preservation Fee* was assessed to all County tenants based on a square footage charge of billable space. This fee is intended to pay for the replacement of major building systems before they have reached the end of their life cycle, and is the major ongoing source of revenue for the capital program. In FY 2002, this fee (\$1.65 per sq. ft) is budgeted to collect approximately \$3.5 million from tenants of County

Capital Improvement Program

buildings. The Asset Preservation Fund FY 2002 project list is shown at the end of the Capital Narrative Section. Revenues in this fund are applied county-wide to address the highest need at the time of project approval.

Many needed capital projects remain unfunded. F&PM has identified a current deferred maintenance liability of approximately \$107 million and over the next fifteen years that will grow to an estimated \$227 million for County buildings now in operation. The Asset Preservation Fee is under-recovering and will not meet the facilities maintenance needs of the County. In addition, future needs for improvements will require new sources of revenue to replace or repair important County buildings, such as the County Courthouse. Aggressively managing County building vacancies and the timely disposition or redevelopment of surplus properties will only marginally contribute to lowering this long term liability. These future needs will be a major factor in the cost analysis presented in alternatives for consideration in the Master Plan document. The financial burden of un-addressed facilities maintenance requirements will be addressed in the Facilities Master Plan.

In April 2001, the Facilities Priority Committee approved a recommendation by F&PM to include a fund level contingency in the Asset Preservation Fund as part of the FY 2002 budget. As described above, the Asset Preservation Fund receives a limited amount of ongoing revenue each year from tenants of County buildings. If left unspent during FY 2002, this contingency will serve as the only non-programmed carryover for future years in this fund. It was agreed that setting aside funds for emergencies and for the future needs of the program was the best use of these very limited resources.

Transportation Capital Improvement Projects

Multnomah County is responsible for the maintenance, operation, and capital improvement needs of its six Willamette River bridges, its roadway system, and the bicycle and pedestrian facilities that it owns. Most of these structures and facilities are significant components of the regional transportation system and require coordination and collaboration with other jurisdictions. The County road system is the main roadway transportation network in and between east county cities, and in unincorporated areas.

The Transportation Division publishes a multi-year *Transportation Capital Improvement Plan and Program (CIPP)* that is updated on a regular schedule, and is adopted by the Board of County Commissioners. The CIPP forms the basis and framework for selection and funding of road and bridge projects.

Funding for roadway, bike, pedestrian, and bridge projects comes primarily from three sources:

Capital Improvement Program

*Funding for
Transportation
Projects come from
several sources*

- State and County vehicle fuel taxes and vehicle registration fees
- Federal programs and allocations
- Land development activity

The County uses funding from all three sources in carrying out its Transportation Capital Improvement Program. In the past few years, these sources have fallen short of funding an adequate level of improvements to keep pace with inflation, growing travel demands, the increasing cost of environmental regulations, and preservation needs.

*Federal funding for
transportation
projects is based on
an extensive
evaluation of
regional priorities*

Funds derived from gas taxes and vehicle registration fees are the most flexible and the County has full discretion on how these funds are used within Constitutional restrictions. Funding from federal and private development activity is usually project-specific. Most federal funding for road-related improvements is allocated by the regional government, METRO. METRO's processes for allocating federal funding requires that projects meet specific criteria, are consistent with the Regional Transportation Plan, and generally require a minimum of 10% County matching funds. Moreover, METRO frequently only provides partial project funding. The East Multnomah County Transportation Committee is involved in the decision making for east county projects for which federal funding is sought, and the Board of County Commissioners has final approval of applications for federal funds and the associated Intergovernmental Agreements.

*Willamette River
Bridges:
To leverage \$16.8
million secured
federal funds, an
additional \$4.1 - 4.5
million will be
needed between FY
2003 and FY 2005*

Most of the current capital projects on the Willamette River Bridges are financed with federal funding through the Highway Bridge Replacement and Rehabilitation Program (HBRR) and T-21 High Priority Funds. Funding is also secured through other federal sources as they become available. The current budget contains approximately \$3 million of County funding to match \$19.3 million in federal funding. The County estimates a shortfall of \$4.1 – \$4.5 million in County matching funds for FY 2003–05 for federally funded bridge projects.

The County frequently attaches conditions to development that impacts the County's road system. These conditions require the developer to make improvements that mitigate the traffic impact of the development. The developer may choose to make those improvements or deposit cash "in lieu of" making the improvements. The County is required to use these funds on the specific projects for which they were intended.

Capital Improvement Program

*Partnerships with
East County cities
help finance
improvements of the
County's regional
system*

The City of Gresham administers a Traffic Impact Fee (TIF) on all development in the City based on the number of vehicle trips generated by the development. The City and the County agree on what projects will be funded on County roads through the TIF. Both jurisdictions include TIF projects in their capital improvement programs. Other cities in east county assess System Development Charges (SDC) to help finance road improvements.

Capital Improvement Program

FY 2002 Capital Improvement Program Project Lists Displayed by Fund

On the pages that follow, Multnomah County's FY 2002 Capital Improvement Program is categorized by the County fund that supports each project. Each of these County funds is dedicated for specific purposes as described by Board action and projects assigned to each fund must adhere to the restrictions of that funding source.

The development of this program, from the early identification of a project idea through the formal adoption by the Board of County Commissioners, is an iterative process intending to optimize the use of very limited County resources. Assembling this program represents the collective effort of County departments, elected officials and their staffs, and County stakeholders and customers.

At the time of budget adoption, there were several capital projects included in this CIP that were still under review by the Board. Each project still under consideration is noted in the list that follows.

All CIP Projects – Listed by County Funds

Justice Bond Fund – Facility Capital Improvement Projects – FY 2002

Proceeds for this fund are derived from the sale of General Obligation Bonds approved by voters May 21, 1996 and interest earned on these proceeds. Projects authorized are to expand Inverness Jail, construct new jail facilities, upgrade other jail facilities, pay for major data processing linkages in the Corrections system, or for other justice projects approved by the Board.

County Service Area	Facility Project	Total Budgeted Project Cost
Public Safety & Justice	Wapato Jail	\$42,898,670
Public Safety & Justice	Justice Center Detention Electronics	\$2,997,275
Public Safety & Justice	Inverness Jail Expansion	\$100,000
Public Safety & Justice	Justice Center Intake/Booking Remodel	\$6,608,987
Public Safety & Justice	Drug Free Housing – Dept Comm Justice	\$1,526,131
Public Safety & Justice	Children's Receiving Center	\$3,267,581
Public Safety & Justice	Mainframe Migration and other projects not shown above	\$3,291,128
Total All Projects and Services		\$60,689,772

Capital Improvement Program

SB 1145 Fund – Facility Capital Improvement Projects – FY 2002

Accounts for State revenue to build jail beds to house convicted felons with sentences under twelve months. The revenues are payments from the State of Oregon.

County Service Area	Facility Project	Total Budgeted Project Cost
Public Safety & Justice	Wapato Jail	\$10,666,000
	Total All Projects	\$10,666,060

Deferred Maintenance Fund – Facility Capital Improvement Projects – FY 2002

Accounts for expenditures for building deferred maintenance projects. Resources are derived from certificates of participation or other financing proceeds.

County Service Area	Facility Project	Total Budgeted Project Cost
General Government	HVAC/Electric Engineering /CM	\$578,305
General Government	Multnomah Building Green Roof Design <i>(Project under review by Board)</i>	\$49,502
General Government	Yeon Roof Refurbishment	\$450,000
County Service Area	Facility Project	Total Budgeted Project Cost
Public Safety & Justice	MCRC Roof/Parapet/Coping	\$420,000
Health & Human Services	McCoy South Wall Asbestos	\$279,853
Public Safety & Justice	Courthouse 6th Floor Structural	\$6,495
General Government	ISD HVAC Unit	\$203,292
Public Safety & Justice	Courthouse HVAC/Electrical	\$1,514,149
All Services	Building construction during close of FY2001 not shown above	\$2,298,454
	Total All Projects	\$5,800,000

Building Projects Fund – Facility Capital Improvement Projects – FY 2002

Accounts for expenditures for acquiring property, remodeling, and construction of County facilities. Resources are derived from certificates of participation or other financing proceeds and General Fund service reimbursements.

County Service Area	Facility Project	Total Budgeted Project Cost
Public Safety & Justice	East County Justice	\$746,379
Health & Human Services	McCoy Retail Space	\$1,234,360
Public Safety & Justice	ACJ Peninsula Roof	\$69,557

Capital Improvement Program

County Service Area	Facility Project	Total Budgeted Project Cost
General Government	Multnomah Bldg 5th Floor Remodel <i>(Project under review by Board)</i>	\$474,871
Public Safety & Justice	Sheriff's Records Project	\$665,628
General Government	Blanchard Building Project	\$619,488
Health & Human Services	North Portland Clinic	\$2,086,778
Libraries	Library Renovation Project	\$1,748,983
Health & Human Services	East County Health Clinic	\$9,329,826
All Services	Building construction during close of FY2001 not shown above	\$7,124,130
Total All Projects		\$24,100,000

Library Bond Fund – Capital Improvement Projects – FY 2002

This fund accounts for the renovation of branch libraries, and upgrades to Library computer systems and linkages. Proceeds are derived from the sale of General Obligation Bonds approved by the voters May 21, 1996 and interest earned on these proceeds.

County Service Area	Facility Project	Total Budgeted Project Cost
Libraries	Hillsdale branch	\$4,273,610
Libraries	Hollywood branch	\$3,888,813
Libraries	Sellwood branch	\$499,592
Libraries	Fairview branch	\$196,462
Libraries	Northwest branch	\$287,628
Libraries	Information Technology and Building Construction not shown above	\$2,821,737
Total All Projects		\$11,967,842

Capital Improvement Fund – Facility Projects – FY 2002

Accounts for the proceeds derived from the sale of unrestricted property, interest income, and any service reimbursement or operating revenue from leased facilities. Expenditures are made for capital acquisitions or for the retirement of lease/purchases. Authorized by Resolution 99-144.

County Service Area	Facility Project	Total Budgeted Project Cost
	<i>Cash Transfer to Asset Preservation Fund and FM Fund</i>	\$4,092,991

Capital Improvement Program

County Service Area	Facility Project	Total Budgeted Project Cost
General Government	Building Moves Projects: Commonwealth, Mead, Justice Center, Portland Bldg	\$507,217
General Government	Multnomah Bldg Project/Moves	\$2,028,857
General Government	Multnomah Building Green Roof Construction (Project under review by Board)	\$282,000
General Government	Multnomah Building Cafeteria	\$100,000
Public Safety & Justice	Justice Center TAB/Cx project	\$325,883
Public Safety & Justice	River Patrol Planning Support	\$13,737
Public Safety & Justice	Courthouse Jury Box improvements	\$30,152
Public Safety & Justice	Courtcare Facility	\$38,400
Public Safety & Justice	Courthouse 6th floor revision	\$85,575
General Government	Disposition/seismic plans	\$68,946
Libraries	Library Foundation projects	\$356,090
General Government	Architectural/Engineer Consulting	\$40,367
General Government	Americans with Disabilities Act Projects	\$237,721
General Government	Blanchard moves/improvements	\$393,500
General Government	Animal Control wetlands/TRIU/barn	\$317,133
General Government	Statewide Elevator Upgrades	\$125,555
General Government	Edgefield Drainage project	\$29,437
Public Safety & Justice	Mead Bldg elevators	\$425,130
Public Safety & Justice	Multi-Disciplinary Task Force Moves	\$13,700
Public Safety & Justice	Yeon Complex Moves	\$75,000
Public Safety & Justice	Children's Receiving Center Service Center Renovation	\$642,696
Public Safety & Justice	Gresham Temporary Courthouse Space	\$300,000
Public Safety & Justice	Mead Building Moves	\$200,000
Health & Human Services	East County Primary Care Clinic Furnishings	\$168,000
Health & Human Services	East County Dental Clinic Eqpt/Furnishings	\$225,000
Health & Human Services	North Portland Primary Care Clinic Furnishings	\$120,000
All Services	Building construction during close of FY2001 not shown above	\$1,615,463
Total All Projects		\$12,858,550

Capital Improvement Program

Revenue Bond Project Fund – Facility Capital Improvement Projects – FY 2002

Accounts for the acquisition and construction of non-profit facilities that are being financed in partnership with the County. The proceeds are from issue of revenue bonds to be repaid from operational revenues of the facilities financed by revenue bonds and fund raising revenues.

County Service Area	Facility Project	Total Budgeted Project Cost
General Government	Oregon Food Bank Project	\$977,007
General Government	Port City Project	\$1,519,502
General Government	Building construction during close of FY2001 not shown above	\$50,000
Total All Projects		\$2,546,509

Asset Preservation Fund – Facility Capital Improvement Projects – FY 2002

Resources for this fund are derived from an asset preservation fee that is part of facilities charges assessed to County building tenants. Accounts for expenditures for building system repairs, primarily before they have reached the end of their life cycle. Projects include scheduled maintenance projects such as boiler replacement, carpet replacement, roof replacement, etc.

County Service Area	Facility Project	Total Budgeted Project Cost
Health & Human Services	SE Health Clinic – EIFS Wall Repairs	\$125,982
Health & Human Services	Mid County Health Center - EIFS Wall repairs	\$55,519
Public Safety & Justice	Courthouse Fire Alarms	\$77,068
Health & Human Services	McCoy Bldg Basement/sidewalk leaks	\$94,107
Health & Human Services	McCoy Bldg Exhaust Fans	\$11,182
Public Safety & Justice	Mead Bldg – (APP Agreement)	\$97,399
Public Safety & Justice	Mead Bldg – Electrical services	\$260,000
Health & Human Services	NE Health Center AC/Roof units	\$150,161
General Government	Yeon Shops Carpet/Flooring	\$79,300
Public Safety & Justice	Justice Center Sewer Pipe Replacement	\$229,966
Public Safety & Justice	Gresham Probation Water Chiller (HVAC)	\$38,742
Public Safety & Justice	MCCF Repair CMU Walls	\$32,500
Public Safety & Justice	Justice Center Intake Booking	\$95,000
General Government	County Master Planning Process (Under review by Board)	\$700,000
General Government	Yeon Shop/Annex AP Portion of Full Project Scope Yet to be determined (Project under review by Board)	\$2,000,000

Capital Improvement Program

County Service Area	Facility Project	Total Budgeted Project Cost
Public Safety & Justice	JJC Construction (coating walls, roof, windows)	\$60,000
General Government	County Building Audit	\$369,901
Health & Human Services	McCoy Bldg Fire Escapes	\$90,000
Public Safety & Justice	Hansen Building Sprinklers	\$100,000
Health & Human Services	MCCoy Bldg HVAC Electrical	\$585,000
Public Safety & Justice	Justice Center Terminal Units	\$243,100
Public Safety & Justice	Justice Center Fan Rebuilds (9th Floor)	\$62,400
Public Safety & Justice	SE Probation HVAC/Electrical	\$295,000
Public Safety & Justice	MCRC Emergency Generator	\$45,000
Public Safety & Justice	Justice Center Chiller Replacements	\$650,000
Health & Human Services	McCoy Bldg Water Meter Upgrade	\$50,000
Public Safety & Justice	Mead Bldg Water Meter	\$50,000
Public Safety & Justice	Courthouse Piping (Domestic Water Supply)	\$325,000
Public Safety & Justice	Courthouse Jail Elevator	\$245,000
Public Safety & Justice	MCRC Plumbing (Cold Water)	\$208,000
Public Safety & Justice	SE Probation Roof	\$70,000
Public Safety & Justice	Courthouse Pipe Replace (Fire System Drains)	\$37,000
Health & Human Services	Hooper HVAV Electrical (Re-commissioning)	\$60,000
Public Safety & Justice	MCRC Carpet	\$195,000
Health & Human Services	MCHC Carpet	\$32,500
Health & Human Services	SEHC Carpet	\$68,900
Health & Human Services	MCHC Interior Paint	\$41,600
All Services	One Percent for Art	\$62,949
All Services	Emergency Facility Repairs	\$100,000
All Services	Building construction during close of FY2001 not shown above	\$814,929
All Services	Fund Contingency - Reserve for Future Asset Preservation Projects	\$772,066
Total All Projects and Contingencies		\$9,680,271

Capital Improvement Program

Road Fund - Transportation Capital Improvement Projects - FY2002

Dedicated funds for construction, repair, maintenance and operations of County roads. Projects in this fund receive funding from State Motor Vehicle sources, County gasoline tax, permits, development charges and through intergovernmental agreement. Many projects listed here are built in partnership with other jurisdictions (Gresham).

Location / Project Description	Road Fund Budgeted Cost	Non-budget sources *	Total Project Cost
Division Street @ Burnside Construction (Gresham Traffic Impact Fee)	\$104,000		\$104,000
Stark Street MHCC Left Turn Lane Construction	\$60,000		\$60,000
207 th Avenue (I-84-Ankeny) Carryover Construction	\$303,000	\$1,345,000	\$1,648,000
Consulting Contract	\$10,000		\$10,000
223 rd Avenue (@ UPRR Railroad Crossing) Consultant	\$140,000	\$267,000	\$407,000
Stark Street Viaduct Consultant	\$12,000		\$12,000
257 th Avenue @ Orient Drive Construction	\$2,550,000		\$2,550,000
317 th Avenue (East of Division Drive) Construction	\$15,000		\$15,000
Butler Road (East of Corbett Hill Road) Construction	\$25,000		\$25,000
Reed Road (East of Corbett Hill Road) Construction	\$40,000		\$40,000
Sandy Blvd @ 223 rd Avenue Construction	\$175,000		\$175,000
Right of Way & land Acquisition	\$40,000		\$40,000
Consultant	\$10,000		\$10,000
Sandy Blvd @ 238 th Avenue Construction	\$60,000		\$60,000
Right of Way & land Acquisition	\$34,000		\$34,000
Consultant	\$10,000		\$10,000
Powell Valley @ Grade School Construction	\$50,000		\$50,000
County Asphaltic Concrete Overlay Construction County Owned Streets	\$150,000		\$150,000
Construction City of Troutdale	\$80,000		\$80,000
Construction City of Fairview	\$40,000		\$40,000
ADA – Sidewalk Infills Construction	\$25,000		\$25,000
Corbett Hill Shoulder Repair Construction	\$200,000		\$200,000
Various Streets/Culverts On-going Repairs as Required	\$50,000		\$50,000
Miscellaneous Small Improvements	\$50,000		\$50,000
COP debt Service (\$2.9 million FY00)	\$288,000		\$288,000
Roadway Program Total	\$4,521,000	\$1,612,000	\$6,133,000

Capital Improvement Program

Bicycle Path Construction Fund – Bicycle and Pedestrian Capital Projects - FY2002

This fund receives its revenue from one percent of the County's share of motor vehicle fees or through dedicated project grants and intergovernmental agreements (Troutdale).

Location / Project Description	Bike Fund Budgeted Cost	Non-budget sources *	Total Project Cost
Troutdale Road (with City of Troutdale) Construction	164,800		164,800
Morrison Bridge Match Construction	\$20,000		\$20,000
SE Powell Valley Road @ Grade School Construction (const. reimbursement to roads)	\$75,500		\$75,500
Bicycle and Pedestrian Program Total	\$260,300		\$260,300

Willamette River Bridge Fund – Capital Improvement Projects - FY2002

Direct funding largely from a share of the County's State Motor Vehicle fee and County gasoline tax, project revenues from dedicated Federal and State project revenues or grants. Projects in this fund are limited to the Hawthorne, Morrison, Burnside, Sellwood, Broadway and Sauvie Island bridges.

Location / Project Description	Bridge Fund Budgeted Cost	Non-budget sources *	Total Project Cost
Morrison Bridge Electrical Construction	\$73,100	\$638,000	\$711,000
Burnside Bridge Electrical Construction	\$50,000	\$437,000	\$487,000
Approach Ramp Construction	\$400,000	\$3,600,000	\$4,000,000
Broadway Bridge Phase 3 Construction	\$200,000	\$800,000	\$1,000,000
Misc. On-going repairs as required	\$50,000		\$50,000
Misc. small improvements	\$50,000		\$50,000
Funds Already Committed for Capital Projects	\$778,484	\$4,411,516	\$5,190,000
Carry forward for Broadway 4,5,6 match	\$1,521,730	\$9,479,000	\$11,029,000
Willamette River Bridge Program Total	\$3,122,314	\$19,365,516	\$22,488,830