



# MULTNOMAH COUNTY OREGON

BOARD OF COUNTY COMMISSIONERS  
ROOM 605, COUNTY COURTHOUSE  
1021 S.W. FOURTH AVENUE  
PORTLAND, OREGON 97204

GLADYS McCOY • Chair • 248-3308  
PAULINE ANDERSON • District 1 • 248-5220  
GRETCHEN KAFOURY • District 2 • 248-5219  
RICK BAUMAN • District 3 • 248-5217  
• District 4 • 248-5213  
JANE McGARVIN • Clerk • 248-3277

AGENDA OF  
MEETINGS OF THE MULTNOMAH COUNTY BOARD OF COMMISSIONERS  
FOR THE WEEK OF  
JUNE 5 - 9, 1989

Tuesday, June 6, 1989 - 9:30 AM - Planning Items . . . Page 2  
Tuesday, June 6, 1989 - 1:30 PM - Informal Meeting . . Page 4  
Thursday, June 8, 1989 - 9:30 AM - Formal. . . . . Page 5

Tuesday, June 6, 1989 - 9:30 AM

Multnomah County Courthouse, Room 602

1. The following Decisions of the Planning Commission of May 8, 1989, reported to the Board for acknowledgement by the County Chair: Case CU 6-89 - Approve, subject to conditions, conditional use request for Phases I and II of the request to remove and sell clay material from the subject property, for property located at 14545 NW St. Helens Road
2. Auto Wrecker's License renewal with recommendation of Planning Division and Sheriff's Office that same be approved for Tony Schneider, dba A-1 Discount Auto Wrecking, 12010 North Columbia Blvd.
3. Review the decision of the Planning Commission of February 13, 1989, Case HV 1-89, approving requested minor variance of front yard setback and denying requested major variance of side yard variance for property located at 13808 SE Raymond Street.

This item was before the Board on April 4, 1989, and continued to this date at the request of the applicant's attorney, stating that a solution was reached regarding the setback for the property. However, in order to protect both parties, he requested the Board continue the matter for 60 days which would allow preparation and signature completion for all documents.

All documentation in this matter has not been completed and the attorney is requesting a further continuance.

4. Final Order, Case PD 1-89, in the matter of the Decision of the Planning Commission of March 13, 1989, approving, subject to conditions, requested change in zone designation from MR-4, medium density residential district, to MR 4, P-D, planned-development overlay, to allow use of "garden apartment style" apartment structures on a 6.48-acre site and deny requested four-unit density bonus, all for property located at 20255 NE Halsey Street.

5. In the matter of reviewing the decision of the Planning Commission of February 27, 1989, Case CS 1-89, approving, subject to conditions, change in zone designation from EFU to EFU-C-S, community service, for approximately 55 acres, to allow its inclusion in a redesigned 18-hole golf course with the specific accessory uses previously approved under CS 11-83 on an adjacent site covering approximately 145 acres (200 acres total size) all for property located at 15105 NW Sauvie Island Road.

This item was before the Board on May 9, 1989 and continued to this date as a DeNovo Hearing with testimony limited to 45 minutes per side - **PUBLIC HEARING**

6. In the matter of a Request for Refund of Transcript Fee for CS-189 (Sauvie Island Golf Course)
7. Budget Modification DJS #28 making an appropriation transfer in the amount of \$20,000 within Community Corrections, Federal/State Fund, from Professional Services to Capital Outlay, Equipment, for the purchase of computers and related equipment

INFORMAL BRIEFING

1. Legislative Briefing (if needed) - Fred Neal, Howard Klink

PUBLIC TESTIMONY WILL NOT BE TAKEN AT INFORMAL MEETINGS

Tuesday, June 6, 1989 - 1:30 PM

Multnomah County Courthouse, Room 602

INFORMAL

1. Informal Review of Bids and Requests for Proposals:  
a) Court Holding Docks
  2. Bi-State Gorge Commission Update - Kris Olson Rogers, Dick Benner
  3. Presentation of Juvenile Services Comprehensive Plan - Duncan Campbell
  4. Options for the future structure of Metropolitan Community Action - Commissioner Rick Bauman
  5. Presentation of proposal to develop Kenton Hotel into Facility to assist Homeless Veterans - Grant Remington
- Informal Review of Formal Agenda of June 8

PUBLIC TESTIMONY WILL NOT BE TAKEN AT INFORMAL MEETINGS

Thursday, June 8, 1989, 9:30 AM

Multnomah County Courthouse, Room 602

Formal Agenda

CONSENT CALENDAR

DEPARTMENT OF JUSTICE SERVICES

- C-1 Liquor License application submitted by Sheriff's Office with recommendation that same be approved as follows:  
Foster Food Mart, 12918 SE Foster (Package Store License Renewal)

DEPARTMENT OF ENVIRONMENTAL SERVICES

- C-2 Order in the matter of accepting a deed from Dorothy P. Beall for Road Purposes on Gillihan Road
- C-3 Order in the Matter of the Vacation of NE 123rd Place from NE Halsey Street to NE Wasco Street, Vacation No. 4973 (sets June 29, 1989 at 9:30 AM in Room 602, County Courthouse as time and place for hearing; and directs County Engineer to provide notice of hearing to adjacent property owners)

REGULAR AGENDA

BOARD OF COUNTY COMMISSIONERS

- R-4 In the matter of the appointments to the City/County Plastics Recycling Task Force: David McMahon, Jeff Gage, Betsy Brumm, Judy Wyers, Steve McCutchan, James Posey, Linda Sevier, Jerry Herrmann, Diana Tracy, Louise Jones, Jeanne Roy, Sharon Richter, Quincey Sugarman
- R-5 In the matter of appointments and reappointments to the following Boards and Commissions:  
a) Merit System Civil Service Council: reappointment - John M. Wight - Term expires 6/95  
b) Citizens Involvement Committee: appointments - Chris Wrench, Scott Holzem; reappointments - Sara Lamb, Jean Ridings, Frank Jenkins, Chuck Hernden, Dennis Payne, Dick Levy, and John Miller - Terms expire 4/91  
c) Parks Advisory Committee: appointments - Christine Lightcap, Vivian Starbuck - Terms expire 6/92  
d) DUII Advisory Board: appointments - Elsie McFarland, Carol L. Bonnono - Terms expire at the end of the grant

DEPARTMENT OF HUMAN SERVICES

- R-6 Resolution in the Matter of Implementation of the Multnomah County Juvenile Services Comprehensive Plan for Fiscal Year 1989-91 (TIME CERTAIN at 9:30 AM)

DEPARTMENT OF GENERAL SERVICES

- R-7 Budget Modification DGS #18 making an appropriation transfer in the amount of \$14,300 within Assessment & Taxation from Personnel to Materials & Services (Printing - \$550, and Postage - \$13,750) in order to mail 55,000 value reduction notices to property owners during May

DEPARTMENT OF HUMAN SERVICES

- R-8 In the matter of ratification of an Intergovernmental Agreement with Washington County for temporary custody of juveniles at the Donald E. Long Home pending disposition of cases referred to the program, for period July 1, 1989 to June 30, 1990
- R-9 In the matter of ratification of Modification #1 to the Visiting Nurse Association Contract, adding and deleting hours, for a net increase of \$13,000 Oregon Project Independence Funds, through June 30, 1989

NONDEPARTMENTAL

- R-10 Budget Modification NonDept '1 #21 making an appropriation transfer in the amount of \$44,610 from General Fund Contingency to Health Services to fund two Teen Clinics through the summer

DEPARTMENT OF JUSTICE SERVICES

- R-11 Budget Modification DJS #27 making an appropriation transfer in the amount of \$500 within Medical Examiner's Office, from Materials & Services to Capital Outlay, for the purchase of an audioviewer projector
- R-12 Notice of Intent to file grant application from Fred Meyer Charitable Trust for the Columbia Villa/Tamarack Community Service zone, for \$300,000 per year for three years

BOARD OF COUNTY COMMISSIONERS

- R-13 In the matter of ratification of an enabling intergovernmental agreement whereby the City of Portland Bureau of Emergency Communications will provide 9-1-1 Emergency Services Communications for Multnomah County, City of Gresham and City of Troutdale
- R-14 Resolution in the Matter of Endorsing the Proposal to Develop the Kenton Hotel into a Facility to assist Homeless Veterans
- R-15 Resolution in the Matter of Supporting the Transport of Solid Waste in the Columbia Gorge by Means Other Than Trucking

Thursday Meetings of the Multnomah County Board of Commissioners are recorded and can be seen at the following times:  
Thursday, 10:00 PM, Channel 11 for East and West side subscribers  
Friday, 6:00 P.M., Channel 27 for Rogers Multnomah East subscribers  
Saturday 12:00 PM, Channel 21 for East Portland and East County subscribers

jm/bj  
0499C.54-60t

THE FOLLOWING AGENDA WILL BE HEARD BY UNANIMOUS CONSENT:

(Adjourn as the Board of County Commissioners and reconvene  
as the Public Contract Review Board)

- R-16 Order in the Matter of Exempting from Public Bidding or  
Purchase Agreement with IBM Corp. for the purchase of New  
Controller for a Five Year Period

(Adjourn as the Public Contract Review Board and reconvene  
as the Board of Commissioners)

NOTE: The Emergency is because this matter must be approved before  
June 30 in order to take advantage of reduced price for equipment.

DATE SUBMITTED \_\_\_\_\_

(For Clerk's Use)  
Meeting Date 6/8/89  
Agenda No. C-1

REQUEST FOR PLACEMENT ON THE AGENDA

Subject: LIQUOR LICENSE

Informal Only\* \_\_\_\_\_  
(Date)

Formal Only 5-26-89  
(Date)

DEPARTMENT Sheriff's Office DIVISION \_\_\_\_\_

CONTACT Sgt. Ed Hausafus TELEPHONE 255-3600

\*NAME(S) OF PERSON MAKING PRESENTATION TO BOARD Sally Anderson

**BRIEF SUMMARY** Should include other alternatives explored, if applicable, and clear statement of rationale for the action requested.

Application for a PACKAGE STORE license renewal for the Foster Food Mart, 12918 SE Foster; applicants Hyun Bong Kim and Jyung Ja Kim with recommendation for approval.

(IF ADDITIONAL SPACE IS NEEDED, PLEASE USE REVERSE SIDE)

ACTION REQUESTED:

INFORMATION ONLY     PRELIMINARY APPROVAL     POLICY DIRECTION     APPROVAL

INDICATE THE ESTIMATED TIME NEEDED ON AGENDA CONSENT AGENDA

IMPACT:

PERSONNEL

FISCAL/BUDGETARY

General Fund

Other \_\_\_\_\_

RECEIVED  
MAY 26 1989  
DEPARTMENT OF JUSTICE SERVICES

SIGNATURES:

DEPARTMENT HEAD, ELECTED OFFICIAL, or COUNTY COMMISSIONER: Sally Anderson

BUDGET / PERSONNEL \_\_\_\_\_

COUNTY COUNSEL (Ordinances, Resolutions, Agreements, Contracts) \_\_\_\_\_

OTHER \_\_\_\_\_  
(Purchasing, Facilities Management, etc.)

NOTE: If requesting unanimous consent, state situation requiring emergency action on back.



**Multnomah County**  
**Sheriff's Office**

FRED B. PEARCE  
SHERIFF

12240 N.E. GLISAN ST., PORTLAND, OREGON 97230

(503) 255-3600

MEMORANDUM

RECEIVED  
MAY 26 1989

TO: BOARD OF COUNTY COMMISSIONERS

FROM: ROBERT G. SKIPPER  
Sheriff

*Robert G. Skipper/w*

DEPARTMENT OF  
JUSTICE SERVICES

DATE: May 19, 1989

SUBJECT: LIQUOR LICENSE RENEWAL

Attached is the Package Store liquor license renewal for the Foster Food Mart, 12918 SE Foster, Portland, Oregon. The applicants, Hyun Bong Kim and Nyung Ja Kim, have no criminal record and I recommend that the application be approved.

RGS/lc/6-AINT

Attachment

DATE SUBMITTED \_\_\_\_\_

(For Clerk's Use)  
Meeting Date 6/08/89  
Agenda No. C-2

**REQUEST FOR PLACEMENT ON THE AGENDA**

Subject: Deed/Order for County Road Purposes

Informal Only\* \_\_\_\_\_  
(Date)

Formal Only \_\_\_\_\_  
(Date)

DEPARTMENT Environmental Services

DIVISION Transportation

CONTACT Dick Howard *DWH*

TELEPHONE Ext. 3599

\*NAME(S) OF PERSON MAKING PRESENTATION TO BOARD Dick Howard

BRIEF SUMMARY

GILLIHAN ROAD/COUNTY ROAD NO. 1159/ITEM NO. 89-86

*89-113*

Deed from Dorothy P. Beall for county road purposes.

Order Accepting Deed conveying property for county road purposes.

**ACTION REQUESTED:**

INFORMATION ONLY  PRELIMINARY APPROVAL  POLICY DIRECTION  APPROVAL

INDICATE THE ESTIMATED TIME NEEDED ON AGENDA 5 minutes

**IMPACT:**

PERSONNEL

FISCAL/BUDGETARY

General Fund

Other \_\_\_\_\_

*sent to recording 2/8/89  
6/26/89*

1989 MAY 30 PM 4:10  
CLERK OF COUNTY  
MULTI-COUNTY  
OREGON

**SIGNATURES:**

DEPARTMENT HEAD, ELECTED OFFICIAL, or COUNTY COMMISSIONER: *Dick Howard*

BUDGET/PERSONNEL \_\_\_\_\_

COUNTY COUNSEL (Ordinances, Resolutions, Agreements, Contracts) *[Signature]*

OTHER \_\_\_\_\_  
(Purchasing, Facilities Management, etc.)

NOTE: If requesting unanimous consent, state situation requiring emergency action on back.

BEFORE THE BOARD OF COUNTY COMMISSIONERS  
FOR MULTNOMAH COUNTY, OREGON

In the Matter of the Acceptance of a Deed from Dorothy P. Beall for Road Purposes.	) ) ) ) ) ) )	ORDER ACCEPTING DEED #89-113 FOR A COUNTY ROAD  GILLIHAN ROAD County Road No. 1159 Item No. 89-86
---	---------------------------------	--

---

WHEREAS, Dorothy P. Beall has tendered to MULTNOMAH COUNTY a deed for public road purposes; and

WHEREAS, the premises are suitable for use as part of the county road system based on the recommendation of the Director of the Department of Environmental Services.

NOW, THEREFORE, IT IS HEREBY ORDERED that:

1. The deed from Dorothy P. Beall to MULTNOMAH COUNTY is accepted for use as a county road.
2. The real property conveyed to MULTNOMAH COUNTY and accepted by this Order is described as follows:

Two parcels of land situated in Sections 22 and 23, T2N, R1W, W.M., Multnomah County, Oregon, being described as follows:

PARCEL "A":

A strip of land 5.00 feet in width, lying adjacent to and northwesterly of the northwesterly right-of-way line of Gillihan Road, County Road No. 1159 (said right-of-way line lying 20.00 feet northwesterly of, when measured at right angles, the centerline of said Gillihan Road), said strip of land lying between the northeasterly line and the southwesterly line of that tract of land, identified as Parcel 1, conveyed to Dorothy Pearl Beall, by deed, recorded August 24, 1984, in Book 1770, Page 1234, Deed Records of Multnomah County, Oregon, which is described as follows:

PARCEL 1: Beginning at the most southerly corner of the Ellis and Sarah Ann Walker Donation Land Claim in Section 23, Township 2 North, Range 1 West of the Willamette Meridian; and running thence N 43°09-1/2' W 5,566.80 feet to a 5 foot length of 14 lb. railroad rail marking the intersection of said west line of claim with the division line between the northwest and southeast halves of said claim; thence N 55°44' E 2,941.70 feet along said division line to an intersection with the northeasterly line of said claim; thence S 35°05' E 366.90 feet and S 34°42-1/2' E 5,219.80 feet along said line of claim to the most easterly corner of said claim; thence along the southeasterly line of said claim, S 54°04' W 434.42 feet, S 58°34' W 1,336.67 feet, S 61°04' W 358.88 feet to the point of beginning.

EXCEPTING therefrom the following described portion: Beginning at the point of intersection of the west line of the Ellis Walker Donation Land Claim; and the south right-of-way line of Gillihan Road; thence along said right-of-way line N 51°27' E 542.00 feet; thence S 33°33' E 727.91 feet to an iron rod set on the meander line of the Willamette River; thence southwesterly along said meander line to a point that is located S 43°16' E 648.65 feet from the point of beginning; thence N 43°16' W 648.65 feet to the point of beginning.

Containing 12,248 square feet, more or less.

PARCEL "B":

A strip of land 5.00 feet in width lying adjacent to and southeasterly of the southeasterly right-of-way line of said Gillihan Road (said right-of-way line lying 20.00 feet southeasterly, when measured at right angles, of the centerline of said Gillihan Road), said strip of land lying between the northeasterly line and the southwesterly line of said Beall tract.

Containing 8,502 square feet, more or less.

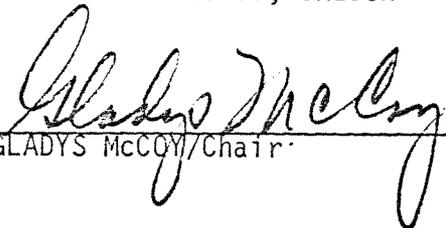
As shown on attached map marked EXHIBIT "A", and hereby made a part of this document.

The true and actual consideration for this conveyance is \$0.00.

GILLIHAN ROAD  
Item No. 89-86  
Page 2

DATED this 8th of June, 1989.

BOARD OF COUNTY COMMISSIONERS  
FOR MULTNOMAH COUNTY, OREGON

By:   
GLADYS MCCOY/Chair

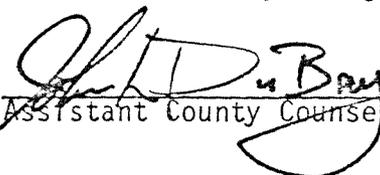
APPROVED:

LARRY F. NICHOLAS, P.E.  
County Engineer  
for Multnomah County, Oregon

By:   
\_\_\_\_\_

REVIEWED:

LAURENCE KRESSEL  
County Counsel  
for Multnomah County, Oregon

By:   
Assistant County Counsel

0014W/1054W

# LICENSE RENEWAL APPLICATION

OREGON LIQUOR CONTROL COMMISSION P.O. BOX 22297 PORTLAND, OREGON 97222 PHONE 1-800-452-6522 1989-90

SYMBOL	CLASSIFICATION	LICENSE FEE	DISTRICT	CITY/COUNTY	DPLRN	CODE
PS	PACKAGE STORE	\$50.00	3	2617	R00295A	F

IF YOU DO NOT COMPLETE THIS APPLICATION FULLY, WE WILL RETURN IT TO YOU FOR COMPLETION. WE CANNOT CONSIDER AN INCOMPLETE APPLICATION. YOUR LICENSE EXPIRES JUNE 30, 1989.

KIM HYUN BONG  
 FOSTER FOOD MART  
 12918 SE FOSTER RD  
 PORTLAND OR 97236

KIM HYUN BONG  
 KIM MYUNG JA

# RECEIVED

MAY 26 1989

## DEPARTMENT OF JUSTICE SERVICES

FOSTER FOOD MART  
 12918 SE FOSTER RD  
 PORTLAND OR 97236

1. Please list a daytime phone number in case we need more information: 503-761-1600
2. Were you or anyone else who holds a financial interest in these premises arrested or convicted of any crime, violation or infraction of any law during the past year? (DO NOT INCLUDE MINOR TRAFFIC VIOLATIONS FOR WHICH A FINE OR BAIL FORFEITURE OF \$50.00 OR LESS WAS IMPOSED).  
 YES \_\_\_\_\_ NO X IF YES, PLEASE GIVE NAME OF INDIVIDUAL(S): \_\_\_\_\_

OFFENSE	DATE	CITY/STATE	RESULT

3. Will anyone share in the profits who is not a licensee? YES \_\_\_\_\_ NO X  
 If yes, please give name(s) and explain: \_\_\_\_\_
4. Package Store Licenses with Gas Pumps: Report actual grocery inventory at cost (DO NOT INCLUDE BEER OR WINE), please report figures to the nearest dollar amount.  
 \$ 40,000.00

### RENEWAL FEE

DO NOT MAIL CASH. ENCLOSE A CHECK OR MONEY ORDER FOR \$50.00 MADE PAYABLE TO "OLCC".  
 LATE RENEWAL ADDITIONAL FEE

The OLCC must receive your complete renewal application no later than 06-09-89, or you must pay an additional fee of \$12.50. IF YOUR APPLICATION IS RECEIVED AFTER 06-30-89, the additional fee increases to \$20.00. You may take your application to the nearest OLCC office, if your mailed application might not reach the Portland Office by the cut-off date.

### ENDORSEMENT

The (CITY OR/COUNTY OF) Multnomah recommends that this license be GRANTED X REFUSED \_\_\_\_\_

DATE OF ENDORSEMENT: 6/08/89

SIGNED: Gladys McRoy TITLE OF SIGNER: County Chair

### SIGNATURES

EACH LICENSEE or authorized corporate officer must sign this application. If a licensee is not available, another person may sign ONLY if the signer includes legal authorization for the signature.

<u>Hyun B. Kim</u> PRINT YOUR NAME	<u>Myung Kim</u> PRINT YOUR NAME	_____ PRINT YOUR NAME
<u>[Signature]</u> SIGNATURE	<u>[Signature]</u> SIGNATURE	_____ SIGNATURE
<u>12-13-42</u> DATE	<u>5-8-89</u> DATE	_____ DATE
<u>352-58-3329</u> SOCIAL SECURITY NUMBER	<u>352-58-8561</u> SOCIAL SECURITY NUMBER	_____ SOCIAL SECURITY NUMBER
D.O.B.	D.O.B.	D.O.B.

761-1600

June 8, 1989 :

RECEIVED FROM

JANE MCGARVIN

CLERK, BOARD OF COUNTY COMMISSIONERS • MULTNOMAH COUNTY, OREGON

Recording

ZONING

ENGINEERING SERVICES

ORDER FROM DOROTHY P. BEALL FOR COUNTY ROAD PURPOSES \_ GILLIHAN ROAD, COUNTY ROAD NO. 1159  
Item 89-86 #89-113

DEED TO BE RECORDED

BOARD OF  
COUNTY COMMISSIONERS  
1989 JUL 21 AM 10:25  
MULTNOMAH COUNTY  
OREGON



PLEASE SIGN & RETURN THIS RECEIPT TO COMMISSIONERS OFFICE

BOARD OF  
COUNTY COMMISSIONERS

1989 JUL 21 AM 10:24

MULTNOMAH COUNTY  
OREGON

June 8, 1989 :

RECEIVED FROM JANE MCGARVIN

CLERK, BOARD OF COUNTY COMMISSIONERS . MULTNOMAH COUNTY, OREGON

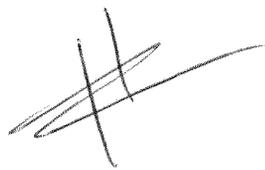
Recording

ZONING

ENGINEERING SERVICES

ORDER FROM DOROTHY P. BEALL FOR COUNTY ROAD PURPOSES \_ GILLIHAN ROAD, COUNTY ROAD NO. 1159  
Item 89-86 #89-113

DEED TO BE RECORDED



51789  
51790

SM Burns

Form CC-1 PLEASE SIGN & RETURN THIS RECEIPT TO COMMISSIONERS OFFICE

BOARD OF  
COUNTY COMMISSIONERS

1989 JUN 29 PM 3:50

MULTNOMAH COUNTY  
OREGON

06-28-89

\$ 0.001

# 51789

# 51790

\*

424.92

Net  
A

June 8, 1989 :

---

RECEIVED FROM

JANE MCGARVIN

CLERK, BOARD OF COUNTY COMMISSIONERS · MULTNOMAH COUNTY, OREGON

Recording

ZONING

ENGINEERING SERVICES

ORDER FROM DOROTHY P. BEALL FOR COUNTY ROAD PURPOSES \_ GILLIHAN ROAD, COUNTY ROAD NO. 1159  
Item 89-86 #89-113

DEED TO BE RECORDED

  
\_\_\_\_\_

Form CC-1

PLEASE SIGN & RETURN THIS RECEIPT TO COMMISSIONERS OFFICE

BOARD OF  
COUNTY COMMISSIONERS

1989 JUN 29 PM 3:44

MULTNOMAH COUNTY  
OREGON



# MULTNOMAH COUNTY OREGON

BOARD OF COUNTY COMMISSIONERS  
ROOM 605, COUNTY COURTHOUSE  
1021 S.W. FOURTH AVENUE  
PORTLAND, OREGON 97204

GLADYS McCOY • CHAIR • 248-3308  
PAULINE ANDERSON • DISTRICT 1 • 248-5220  
GRETCHEN KAFOURY • DISTRICT 2 • 248-5219  
RICK BAUMAN • DISTRICT 3 • 248-5217  
• DISTRICT 4 • 248-5213  
JANE McGARVIN • Clerk • 248-3277

June 8, 1989

Mr. Paul Yarborough, Director  
Department of Environmental Services  
2115 SE Morrison  
Portland, OR

Dear Mr. Yarborough:

Be it remembered, that at a meeting of the Board of County Commissioners held June 8, 1989, the following action was taken: -

In the Matter of the Vacation of NE 123rd Place )  
from NE Halsey Street to NE Wasco Street, ) ORDER #89-114  
Vacation No. 4973 C-3 ) No. 4973

Upon motion of Commissioner Kafoury, duly seconded by Commissioner Bauman, it is unanimously

ORDERED that said Order be approved, which sets June 29, 1989 at 9:30 AM in Room 602, County Courthouse as time and place for hearing; and directs County Engineer to provide notice of hearing to adjacent property owners.

Very truly yours,

BOARD OF COUNTY COMMISSIONERS

By *Jane McGarvin*  
Jane McGarvin  
Clerk of the Board

jm  
cc: Transportation

DATE SUBMITTED \_\_\_\_\_

(For Clerk's Use)  
Meeting Date 6/8/89  
Agenda No. C-3

**REQUEST FOR PLACEMENT ON THE AGENDA**

Subject: Order Setting Date for Hearing  
Informal Only\* \_\_\_\_\_ (Date) Formal Only \_\_\_\_\_ (Date)

DEPARTMENT Environmental Services DIVISION Transportation

CONTACT Dick Howard TELEPHONE Ext. 3599

\*NAME(S) OF PERSON MAKING PRESENTATION TO BOARD Dick Howard

**BRIEF SUMMARY**

Order setting time and date for hearing on proposed Vacation No. 4973, N.E. 123rd Place.

*on June 29.*

*89-114*

**ACTION REQUESTED:**

INFORMATION ONLY  PRELIMINARY APPROVAL  POLICY DIRECTION  APPROVAL

INDICATE THE ESTIMATED TIME NEEDED ON AGENDA \_\_\_\_\_

**IMPACT:**

PERSONNEL  
 FISCAL/BUDGETARY  
 General Fund  
Other N.A.

BOARD OF COUNTY COMMISSIONERS  
JULIEN COUNTY  
OREGON  
MAY 30 PM 4:10

**SIGNATURES:**

DEPARTMENT HEAD, ELECTED OFFICIAL, or COUNTY COMMISSIONER: [Signature]

BUDGET/PERSONNEL \_\_\_\_\_

COUNTY COUNSEL (Ordinances, Resolutions, Agreements, Contracts) [Signature]

OTHER \_\_\_\_\_  
(Purchasing, Facilities Management, etc.)

NOTE: If requesting unanimous consent, state situation requiring emergency action on back.



# MULTNOMAH COUNTY OREGON

DEPARTMENT OF ENVIRONMENTAL SERVICES  
TRANSPORTATION DIVISION  
1620 S.E. 190TH AVENUE  
PORTLAND, OREGON 97233  
(503) 248-5050

BOARD OF COUNTY COMMISSIONERS  
GLADYS McCOY • CHAIR OF THE BOARD  
PAULINE ANDERSON • DISTRICT 1 COMMISSIONER  
GRETCHEN KAFOURY • DISTRICT 2 COMMISSIONER  
CAROLINE MILLER • DISTRICT 3 COMMISSIONER  
POLLY CASTERLINE • DISTRICT 4 COMMISSIONER

May 26, 1989

Board of County Commissioners  
602 Courthouse  
Portland, Oregon 97204

RE: Proposed Vacation No. 4973/N.E. 123rd Place

Dear Commissioners:

Albertsons, Inc. and others have petitioned the Board of County Commissioners for vacation of the above referenced street.

Therefore, we recommend that the Board establish a time and date for hearing on the matter and provide notice to the effected property owners as required by law.

Very truly yours,

PAUL YARBOROUGH  
Director

RTH/PY/js

6120V

June 8, 1989

RECEIVED FROM JANE MCGARVIN  
CLERK, BOARD OF COUNTY COMMISSIONERS • MULTNOMAH COUNTY, OREGON

ENGINEERING SERVICES

ORDER SETTING TIME AND DATE FOR HEARING ON PROPOSED VACATION NO. 4973 - NE 123rd Place

#89-114

Archie Smith

BOARD OF  
COUNTY COMMISSIONERS

1989 JUN 29 PM 3:44

MULTNOMAH COUNTY  
OREGON

DATE SUBMITTED ~~5-25-89~~ 10/1/89

(For Clerk's Use)  
Meeting Date 6/8/89  
Agenda No. R-4

REQUEST FOR PLACEMENT ON THE AGENDA

Subject: Appointment of City/ County Plastics Task Force

Informal Only\* \_\_\_\_\_  
(Date)

Formal Only Thurs. June 8, 1989  
(Date)

DEPARTMENT County Chair DIVISION \_\_\_\_\_

CONTACT Judy Boyer TELEPHONE 248-3308

\*NAME(S) OF PERSON MAKING PRESENTATION TO BOARD \_\_\_\_\_

BRIEF SUMMARY Should include other alternatives explored, if applicable, and clear statement of rationale for the action requested.

See Attached List

(IF ADDITIONAL SPACE IS NEEDED, PLEASE USE REVERSE SIDE)

ACTION REQUESTED:

INFORMATION ONLY     PRELIMINARY APPROVAL     POLICY DIRECTION     APPROVAL

INDICATE THE ESTIMATED TIME NEEDED ON AGENDA \_\_\_\_\_

IMPACT:

PERSONNEL  
 FISCAL/BUDGETARY  
     General Fund  
 Other \_\_\_\_\_

MULTI-JURISDICTIONAL COUNTY BOARD OF COUNTY COMMISSIONERS  
1989 JUN - 1 AM 11: 29 OREGON  
MUL-TI-JURIS-DI-C-TION-A-L COUNTY BOARD OF COUNTY COMMISSIONERS  
1989 MAY 25 AM 11: 47 OREGON  
Picked & Rescheduled  
BOARD OF COUNTY COMMISSIONERS

SIGNATURES:

DEPARTMENT HEAD, ELECTED OFFICIAL, or COUNTY COMMISSIONER: Gladys McCarty

BUDGET / PERSONNEL \_\_\_\_\_

COUNTY COUNSEL (Ordinances, Resolutions, Agreements, Contracts) \_\_\_\_\_

OTHER \_\_\_\_\_  
(Purchasing, Facilities Management, etc.)

NOTE: If requesting unanimous consent, state situation requiring emergency action on back.

doc: tf

CITY/COUNTY PLASTICS RECYCLING TASK FORCE

1. David McMahon  
Owner of Cloudburst Recycling Collection Service; a hauler who has been active in recycling efforts.
2. Jeff Gage  
Owner of Gage Industries, a large plastics reprocessing plant in Lake Oswego. Mr. Gage is active in an association of plastics industries and has been instrumental in bringing the plastics industry into the age of recycling. His most recent efforts center on pending legislation to create a Resource Conservation Trust Fund, a portion of the fund would support recycling technologies and systems.
3. Betsy Brumm  
Government Relations Officer for Fred Meyer, Inc. Fred Meyer is an Oregon-based large retailer of furniture and electronic equipment that uses polystyrene foam packaging, and owner of a chain of restaurants called Eve's Buffet. These interests give the Fred Meyer corporation a stake in seeking a solution to plastics disposal.
4. Judy Wyers  
Metropolitan Service District Councillor. Metro is the regional government for solid waste disposal. It has a plastics disposal task force ongoing. It needs to be part of the County's solution to plastic disposal.
5. Steve McCutchan  
Owner of Chums Cafe in Gresham and active citizen. Mr. McCutchan's restaurant does a considerable take-out business. In addition, the city of Gresham has not yet addressed controls on disposable plastics and should be involved in some way with the task force. Mr. McCutchan is also a member of the Oregon Restaurant and Beverage Association.
6. James Posey/LINDA SEVIER  
Representatives of the Oregon Business League. Mr. Posey brings to the task force the interests of minority business owners from diverse businesses, including collecting and hauling businesses.
7. Jerry Herrmann  
Director of the Environmental Learning Center at Clackamas Community College. The Center's primary focus is on recycling. Mr. Herrmann has been at the forefront of plastics recycling in Oregon.
8. Diana Tracy  
East County resident, active citizen, with an interest in environmental issues.

9. Louise Jones

Member of Maplewood Neighborhood District. Ms. Jones has been active in efforts to reduce disposable plastics in the waste stream and landfills, most notably in her work with the Portland Public School.

10. Jeanne Roy/ Sharon Richter

Representative from Recycling Advocates. This organization brings the expertise of citizens who support recycling efforts at the grass roots level. The position is to be job-shared by two able representatives of the organization.

11. Quincey Sugarman

Representative of Oregon State Public Interest Research Group. OSPIRG has been active in a number of environmental issues, including toxic wastes.

June 8, 1989

In the matter of the appointments to the )  
City/County Plastics Recycling Task Force: )  
David McMahon, Jeff Gage, Betsy Brumm, Judy )  
Wyers, Steve McCutchan, James Posey, Linda )  
Sevier, Jerry Herrmann, Diana Tracy, Louise )  
Jones, Jeanne Roy, Sharon Richter, Quincey )  
Sugarman R-4 )

Commissioner Kafoury moved, duly seconded by Commissioner Anderson, that said appointments be confirmed.

James Posey was present at the meeting.

Commissioner Anderson read the charge from the enabling ordinance, and commented that a representative from the City of Gresham, who administers the Solid Waste Recycling program in that area, should be allowed to join the committee in an ex-officio capacity.

The motion was considered, and it is unanimously

ORDERED that said appointments be confirmed.

DATE SUBMITTED 6/1/89

(For Clerk's Use)  
Meeting Date 6/8/89  
Agenda No. R-5

REQUEST FOR PLACEMENT ON THE AGENDA

Subject: Appointment to Boards & Commission

Informal Only\* \_\_\_\_\_  
(Date)

Formal Only Thurs. June 8, 1989  
(Date)

DEPARTMENT County Chair

DIVISION \_\_\_\_\_

CONTACT Judy Boyer

TELEPHONE 248-3308

\*NAME(S) OF PERSON MAKING PRESENTATION TO BOARD \_\_\_\_\_

BRIEF SUMMARY Should include other alternatives explored, if applicable, and clear statement of rationale for the action requested.

See Attached List

(IF ADDITIONAL SPACE IS NEEDED, PLEASE USE REVERSE SIDE)

ACTION REQUESTED:

INFORMATION ONLY     PRELIMINARY APPROVAL     POLICY DIRECTION     APPROVAL

INDICATE THE ESTIMATED TIME NEEDED ON AGENDA \_\_\_\_\_

IMPACT:

PERSONNEL

FISCAL/BUDGETARY

General Fund

Other \_\_\_\_\_

SIGNATURES:

DEPARTMENT HEAD, ELECTED OFFICIAL, or COUNTY COMMISSIONER: Gladys McCoy

BUDGET / PERSONNEL \_\_\_\_\_

COUNTY COUNSEL (Ordinances, Resolutions, Agreements, Contracts) \_\_\_\_\_

OTHER \_\_\_\_\_  
(Purchasing, Facilities Management, etc.)

NOTE: If requesting unanimous consent, state situation requiring emergency action on back.

APPOINTMENTS TO BOARDS AND COMMISSIONS

Re-appointment of John M. Wight to the Merit System Civil Service Council. Term expires 6/95.

Re-appointment of Sara Lamb, Jean Ridings, Frank Jenkins, Chuck Hernden, Dennis Payne, Dick Levy and John Miller to the Citizen Involvement Committee. Terms expire 4/91.

Appointment of Chris Wrench and Scott Holzen to the Citizen Involvement Committee. Terms expire 4/91.

Appointment of Christine Lightcap and Vivian Starbuck to the Parks Advisory Committee. Terms expire 6/92.

Appointment of Elsie McFarland and Carol L. Bonnono to the DUII Advisory Board. Terms expire at the end of the grant.



APR 20 1989

# MULTNOMAH COUNTY OREGON

# BOARDS AND COMMISSIONS

## INTEREST FORM FOR BOARDS AND COMMISSIONS

In order for the County Executive to more thoroughly assess the qualifications of persons interested in serving on a Multnomah County board or commission, you are requested to fill out this interest form as completely as possible. You are encouraged to attach or enclose supplemental information or a resume which further details your involvement in volunteer activities, public affairs, civic services, published writing, affiliations, etc.

A. Please list, in order of priority, any Multnomah County boards/commissions on which you would be interested in serving. (See attached list)

Parks Advisory Committee

B. Name Christine Lightcap

Address 13342 NW Newberry Rd.

City Portland State Oregon Zip 97231

Do you live in  unincorporated Multnomah County or  a city within Multnomah County.

Home Phone 286-5273

C. Current Employer Hillsboro Union High School District

Address 645 NE Lincoln

City Hillsboro State Oregon Zip 97124

Your Job Title Chapter 1 Assistant

Work Phone 640-8939 (Ext) 217

Is your place of employment located in Multnomah County? Yes  No

D. Previous Employers

Employer	Dates	Job Title
Oregon Graduate Center	July 1978 - July 1988	Library Assistant
Self Employed	1975 -1980	Cello Instructor
Mt. Hood Community College	1971 -1975	English Instructor

CONTACT: Judy Boyer

GLADYS McCOY, MULTNOMAH COUNTY CHAIR  
1021 SW 4TH, ROOM 134  
PORTLAND, OREGON 97204  
(503) 248-3308

E. Please list all current and past volunteer/civic activities.

Name of Organization	Dates	Responsibilities
West Hill & Island Neighbors	1983-	Secretary, Member of the Board, President

Active in Sauvie Island/Skyline 4-H Club; also Troop 245 -active parent support

Continuing interest in the liveability of NW Mult. Cty. re: Forest Park/Mult. Channel/  
Rural recreation/agriculture

F. Please list all post-secondary school education.

Name of School	Dates	Degree/Course of Study
University of Illinois	1962-66	BA/Latin American Studies
Southern Illinois University	1969-70	MA/ Linguistics-English as a 2nd Lan

G. Please list the name, address and telephone numbers of two people who may be contacted as references who know about your interests and qualifications to serve on a Multnomah County board/commission.

Maureen Sloan Oregon Graduate Center 690-1060  
 19600 NW Von Neumann Dr., Beaverton 97006

Peter Staples Chernoff, Vilhauer, McClung & Stenzel 227-5631  
 200 Wilcox Bldg. Portland, Oregon

H. Please list potential conflicts of interest between private life and public service which might result from service on a board/commission.

None at present.

I. Affirmative Action Information

F Anglo  
 sex / racial ethnic background

birth date: Month 02 Day 14 Year 44

My signature affirms that all information is true to the best of my knowledge and that I understand that any misstatement of fact or misrepresentation of credentials may result in this application being disqualified from further consideration or, subsequent to my appointment to a board/commission, may result in my dismissal.

Signature Christine Lightcap Date 7 April 1989



INTEREST FORM FOR BOARDS AND COMMISSIONS

In order for the County Executive to more thoroughly assess the qualifications of persons interested in serving on a Multnomah County board or commission, you are requested to fill out this interest form as completely as possible. You are encouraged to attach or enclose supplemental information or a resume which further details your involvement in volunteer activities, public affairs, civic services, published writing, affiliations, etc.

A. Please list, in order of priority, any Multnomah County boards/commissions on which you would be interested in serving. (See attached list)

Multnomah County DUII Community Program Advisory Board

B. Name Carol L. Bohannon my business address is under C.
Address 12320 SW 127 Ave
City Tigard State Oregon Zip 97223

Do you live in unincorporated Multnomah County or a city within Multnomah County.

Home Phone 620-6099

C. Current Employer Oregon Health Science University Emergency Services
Address 3181 S.W. Sam Jackson Pk. Rd
City Portland State Oregon Zip 97201
Your Job Title Registered Nurse Emergency Room
Work Phone 279-7551 (Ext) 0

Is your place of employment located in Multnomah County? Yes [checked] No

D. Previous Employers Dates 10/78 - present Job Title
1 I have worked the last 10 yrs in the Emergency Room at Oregon Health Science University R.N.
2 Community Memorial Hospital 2 yrs 11/1976-1978 R.N. critical care nurse
Ventura, Calif 93003

GLADYS McCOY, MULTNOMAH COUNTY CHAIR

CONTACT:

1021 SW 4TH, ROOM 134
PORTLAND, OREGON 97204
(503) 248-3308

E. Please list all current and past volunteer/civic activities.

Name of Organization	Dates	Responsibilities
Portland Sickle Cell Foundation	1976, 77, 78,	① Speaker at yearly Seminars regarding Sickle Cell patients treated in Emergency Room ② Advocate of Sickle Cell patients at OHSU-Hospital

F. Please list all post-secondary school education.

Name of School	Dates	Degree/Course of Study
L.A. Valley College	1972-74	A.A. Nursing

G. Please list the name, address and telephone numbers of two people who may be contacted as references who know about your interests and qualifications to serve on a Multnomah County board/commission.

Dr Mike and Dr Bonnie Sidoff 24011 SW 65th  
Tualatin, Oregon 97062  
Kathy Mellman (RN) 6917 S.W 179 Ave  
Beaverton, Oregon 97007

H. Please list potential conflicts of interest between private life and public service which might result from service on a board/commission.

None

---

---

---

I. Affirmative Action Information

sex / racial ethnic background

birth date: Month 8 Day 24 Year 52

My signature affirms that all information is true to the best of my knowledge and that I understand that any misstatement of fact or misrepresentation of credentials may result in this application being disqualified from further consideration or, subsequent to my appointment to a board/commission, may result in my dismissal.

Signature Carol L. Bonnono Date 5/5/89

See Nancy Wolfe 11-

JD  
MAR 21 1989



# MULTNOMAH COUNTY OREGON

# BOARDS AND COMMISSIONS

## INTEREST FORM FOR BOARDS AND COMMISSIONS

In order for the County Executive to more thoroughly assess the qualifications of persons interested in serving on a Multnomah County board or commission, you are requested to fill out this interest form as completely as possible. You are encouraged to attach or enclose supplemental information or a resume which further details your involvement in volunteer activities, public affairs, civic services, published writing, affiliations, etc.

A. Please list, in order of priority, any Multnomah County boards/commissions on which you would be interested in serving. (See attached list)

DULL COMMUNITY PROGRAM ADVISORY BOARD

B. Name Elsie McFALLAND

Address 45 EAGLE CREST DR.

City LAKE OSWEGO, State OR Zip 97035

Do you live in  unincorporated Multnomah County or  a city within Multnomah County.

Home Phone 635-2608

C. Current Employer (SELF) CARO AMICO ITALIAN RESTAURANT

Address 3606 SW BARBAR BLVD

City PORTLAND State OR Zip 97201

Your Job Title OWNER-MGR

Work Phone 223-6895 (Ext) \_\_\_\_\_

Is your place of employment located in Multnomah County? Yes  No

D. Previous Employers \_\_\_\_\_ Dates \_\_\_\_\_ Job Title \_\_\_\_\_

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

GLADYS McCOY, MULTNOMAH COUNTY CHAIR  
1021 SW 4TH, ROOM 134  
PORTLAND, OREGON 97204  
(503) 248-3308

CONTACT:

E. Please list all current and past volunteer/civic activities.

Name of Organization	Dates	Responsibilities
ORHA (OREGON RESTAURANT & HOSPITALITY ASSOC.)	1980-current	BOARD MEMBER, PRESIDENT 1988
OLCC SERVER EDUCATION COMMITTEE	1986-current	REPRESENT RESTAURANT INDUSTRY
SOLV (STOP OREGON LITTER & VANDALISM)	1983-87	COMMITTEE MEMBER...

F. Please list all post-secondary school education.

Name of School	Dates	Degree/Course of Study
U.C.S.B.	1968-69	M.A. PSYCHOLOGY
LEWIS & CLARK COLLEGE	1951-55	B.A. PSYCHOLOGY

G. Please list the name, address and telephone numbers of two people who may be contacted as references who know about your interests and qualifications to serve on a Multnomah County board/commission.

BETTY COE DE BROECKERT, EXEC. DIRECTOR, ORHA. 3724 N.E. BROADWAY, PDX 97232  
JOHN ROSS, PAST PRESIDENT, ORBA. 5690 COMMERCIAL ST. SALEM, OR 97306

H. Please list potential conflicts of interest between private life and public service which might result from service on a board/commission.

I. Affirmative Action Information

F CAUC  
sex / racial ethnic background

birth date: Month 6 Day 27 Year 1933

My signature affirms that all information is true to the best of my knowledge and that I understand that any misstatement of fact or misrepresentation of credentials may result in this application being disqualified from further consideration or, subsequent to my appointment to a board/commission, may result in my dismissal.

Signature Elsie M. Farland Date March 9, 1989

lom  
6/83



# MULTNOMAH COUNTY OREGON

# BOARDS AND COMMISSIONS

## INTEREST FORM FOR BOARDS AND COMMISSIONS

In order for the County Executive to more thoroughly assess the qualifications of persons interested in serving on a Multnomah County board or commission, you are requested to fill out this interest form as completely as possible. You are encouraged to attach or enclose supplemental information or a resume which further details your involvement in volunteer activities, public affairs, civic services, published writing, affiliations, etc.

A. Please list, in order of priority, any Multnomah County boards/commissions on which you would be interested in serving. (See attached list)

MULT. CO. PARKS ADV. COMM.

B. Name VIVIAN STARBUCK

Address P.O. Box 121

City RAINVIEW State OREG. Zip 97024

Do you live in \_\_\_\_\_ unincorporated Multnomah County or  a city within Multnomah County.

Home Phone 665-9245

C. Current Employer \_\_\_\_\_

Address \_\_\_\_\_

City \_\_\_\_\_ State \_\_\_\_\_ Zip \_\_\_\_\_

Your Job Title \_\_\_\_\_

Work Phone \_\_\_\_\_ (Ext) \_\_\_\_\_

Is your place of employment located in Multnomah County? Yes \_\_\_\_\_ No \_\_\_\_\_

D. Previous Employers \_\_\_\_\_ Dates \_\_\_\_\_ Job Title \_\_\_\_\_

Previous Employers	Dates	Job Title
CITY OF RAINVIEW	PT. TIME 1985-86	GARDENER
CRESTVIEW Outlook	1983 or 4	PT. CHECKER
BANK OF AMERICA S+L	FULL TIME 1959-67	Loan Dept. Assumption CLK.

CONTACT:

GLADYS McCOY, MULTNOMAH COUNTY CHAIR

1021 SW 4TH, ROOM 134

PORTLAND, OREGON 97204

(503) 248-3308

E. Please list all current and past volunteer/civic activities.

Name of Organization	Dates	Responsibilities
Fairview Budget Comm.	WHO CAN REMEMBER??	ATTEND MEETINGS
Fairview City Council	APPTMT + 6 MOS.	ATTEND MEETINGS
Fairview Park Comm.	1980-98	✓ ✓
REYNOLDS DIST. BUDGET COMM.	3 YRS	✓ ✓
Fairview Elem. CAC.	1 YR	✓ ✓

F. Please list all post-secondary school education.

Name of School	Dates	Degree/Course of Study
PSU.	1954	ART MAJOR

BP-MEMBER LEACH GARDEN FRIENDS  
 PAST 3 YRS. - ADVISORY  
 PLANT PROP + SALES

G. Please list the name, address and telephone numbers of two people who may be contacted as references who know about your interests and qualifications to serve on a Multnomah County board/commission.

LEACH BOTANICAL PARK  
 BEANIE BRUNKOW - 6704 S.E. 122ND - 97236 - 761-9503  
 FRANK + KATH MACKAYESS - 2311 NE. 148 PL. PORTLAND 97230 - 254-1541

H. Please list potential conflicts of interest between private life and public service which might result from service on a board/commission.

NONE TO MY KNOWLEDGE

I. Affirmative Action Information

F WASP  
 sex / racial ethnic background

birth date: Month 2 Day 6 Year 35

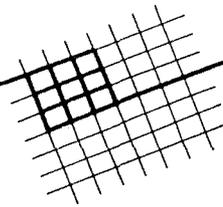
My signature affirms that all information is true to the best of my knowledge and that I understand that any misstatement of fact or misrepresentation of credentials may result in this application being disqualified from further consideration or, subsequent to my appointment to a board/commission, may result in my dismissal.

Signature Union J. Stork Date 11-20-88

RECEIVED  
 MULTNOMAH COUNTY  
 NOV 22 AM 11:39  
 JOHN B. YEDON

# NEIGHBORHOODS WEST-NORTHWEST

1 8 1 9 Northwest Everett Street Rm. 205  
Portland, Oregon 9 7 2 0 9  
2 2 3 - 3 3 3 1



Judy

April 13, 1989

Merlin Reynolds  
Multnomah County Citizen Involvement Committee  
2115 SE Morrison  
Portland, Oregon 97214

Dear Mr. Reynolds:

At its meeting of April 12, 1989, the Neighborhood West-Northwest Review Board voted unanimously to appoint Chris Wrench to the Multnomah County Citizen Involvement Committee to replace Lianne Thompson, as a Representative of Northwest Portland.

Thank you for your attention.

Sincerely,

Frank Dixon, President  
Neighborhoods West-Northwest Review Board



**United Way**

of the Columbia-Willamette

18 West Burnside  
Portland, Oregon 97209  
Phone 503-228-9131

Toll-Free 1-800-421-3600  
Vancouver Line 892-3600

March 24, 1989

Merlin Reynolds, Executive Director  
Multnomah County Citizen's Involvement Office  
2115 S.E. Morrison, #215  
Portland, OR 97214

Dear Mr. Reynolds:

The United Way of the Columbia-Willamette wishes to nominate Michael Schultz, who is an associate planner in our Community Organization & Planning Division, for consideration to be appointed to the Multnomah County Citizen's Involvement Committee.

Michael's recent involvement as a volunteer to the Committee's county strategic planning process and by his leadership skills and abilities in the area of community planning and problem solving make him an excellent candidate for this appointment.

Should you desire further information on this request, please do not hesitate to call me at 226-9302.

Sincerely,

Don Ballinger  
Senior Vice President  
United Way of the  
Columbia-Willamette

DB:cl

cc: David Paradine

June 8, 1989

In the matter of appointments and reappointments )  
to the following Boards and Commissions: )  
a) Merit System Civil Service Council: reappoint- )  
ment - John M. Wight - Term expires 6/95; )  
b) Citizens Involvement Committee: appointments - )  
Chris Wrench, Scott Holzem; reappointments - )  
Sara Lamb, Jean Ridings, Frank Jenkins, Chuck )  
Hernden, Dennis Payne, Dick Levy, and John )  
Miller - Terms expire 4/91; c) Parks Advisory )  
Committee: appointments - Christine Lightcap, )  
Vivian Starbuck - Terms expire 6/92; d) DUII )  
Advisory Board: appointments - Elsie McFarland, )  
Carol L. Bonnono - Terms expire at the end of )  
the grant R-5 )

Sara Lamb as a reappointment to the Citizens Involvement  
Committee was present.

Upon motion of Commissioner Bauman, duly seconded by  
Commissioner Kafoury, it is unanimously

ORDERED that said appointment(s) be confirmed.

DATE SUBMITTED May 26, 1989

(For Clerk's Use)  
Meeting Date 6/08/89  
Agenda No. R-6

REQUEST FOR PLACEMENT ON THE AGENDA

Subject: Juvenile Services Commission '89-'91 Plan

Informal Only\* 6/6  
(Date)

Formal Only 6/8  
(Date)

DEPARTMENT DHS DIVISION SSD/YPO

CONTACT Michael Morrissey TELEPHONE X2095

\*NAME(s) OF PERSON MAKING PRESENTATION TO BOARD Duncan Campbell

BRIEF SUMMARY Should include other alternatives explored, if applicable, and clear statement of rationale for the action requested.

Through resolution approves JSC Plan, including program allocations for 1989-91. Plan also responds to state directives related to five mandated services, Juvenile Correction Alternative Plan, Student Retention Initiative, and services to minority youth.

*Request time certain 9:30 formal*  
(IF ADDITIONAL SPACE IS NEEDED, PLEASE USE REVERSE SIDE)

ACTION REQUESTED:

- INFORMATION ONLY
- PRELIMINARY APPROVAL
- POLICY DIRECTION
- APPROVAL

INDICATE THE ESTIMATED TIME NEEDED ON AGENDA 10 minutes

IMPACT:

PERSONNEL

- FISCAL/BUDGETARY
- General Fund

Other Federal, State

*89-115*

BOARD OF  
COUNTY COMMISSIONERS  
1989 MAY 30 PM 4:10  
MULTI-COUNTY  
OREGON

SIGNATURES:

DEPARTMENT HEAD, ELECTED OFFICIAL, or COUNTY COMMISSIONER: Duane Tussy (pc)

BUDGET / PERSONNEL /

COUNTY COUNSEL (Ordinances, Resolutions, Agreements, Contracts) \_\_\_\_\_

OTHER \_\_\_\_\_  
(Purchasing, Facilities Management, etc.)

NOTE: If requesting unanimous consent, state situation requiring emergency action on back.



GLADYS McCOY  
COUNTY CHAIR

## MULTNOMAH COUNTY OREGON

DEPARTMENT OF HUMAN SERVICES  
YOUTH PROGRAM OFFICE  
426 S.W. STARK ST., SIXTH FLOOR  
PORTLAND, OREGON 97204  
(503) 248-3565

JUVENILE  
SERVICES  
COMMISSION

### MEMORANDUM

TO: Gladys McCoy, Multnomah County Chair  
Board of County Commissioners

Via: Duane Zussy, Director *Duane Zussy (pc)*  
Department of Human Services

FROM: Gary Smith *GS*

RE: JSC Plan

DATE: May 30, 1989

Recommendation: Approve the 1989-91 Juvenile Services Commission Plan. The Plan includes recommendations for program funding, goals and objectives, and responses to specific inquiries in the state Planning Guide. The attached resolution becomes the contract between the state and county for distribution of state JSC dollars.

Analysis: The Juvenile Services Commission approved the final sections of the plan Thursday, May 25. Previously approved were decisions related to allocation of state dollars. Approved on the 25th were sections of the plan related to planning activities as required by the state planning guide.

Attached are a table of contents--indicating the scope of the document--and a summary of the substantive chapters. Certain chapters are being finished by staff (all chapters have been approved in at least draft form) and a reasonably complete document will be available for review the week of May 29.

The Plan has both prospective and retrospective aspects. Accomplishments highlighted are funding for prevention programs, attention to the needs of minority youth, especially through the minority youth conferences, and actualizing a continuum of care approach through the committee structure.

While the Plan portrays activity for which Commissioners feels positive, they have made clear much remains to be done. In particular they indicate that services for high-risk youth are

not adequate, and continue to be concerned that minority youth are not yet being reached in proportion to their need. In addition they would like to find ways to smooth out the RFP process, especially for small and/or minority run agencies.

The state Juvenile Services Commission is expected to have questions in the following areas: Not putting all JSC dollars out for bid, putting some money into prevention even though the county has trouble staying under its closed custody cap, and adequacy of services for minority youth, especially high-risk.

I believe the responses, extrapolated from the Plan would be that: money was put out for bid following an extensive and rational planning process; services for high-risk youth in the county are not adequate, however, putting effort into prevention via planning and allocation was approved as a commission policy; and, the commission will continue to build the capacity of programs to serve minority youth.

Background: The Commission is required to produce a biennial plan which must receive the approval of the Board of County Commissioners and the State Juvenile Services Commission. Approval of the lead Juvenile Court Judge is also required for those elements impacting the Juvenile Court and Juvenile Justice Division.

The Plan is scheduled for formal approval by the BCC on June 8, with a presentation on June 6, 1989. Review by the State JSC is scheduled in La Grande for July 7, 1989

## Summary of Select Chapters of '89-'91 JSC Plan

### Chapter #

7. Reviews planning and RFP processes and timelines.
8. Analysis of Service Levels and Needs:  
Replicates service gaps identified in the Youth Planning Document.  
  
Also discusses needs of minority youth and identifies how the Commission has attempted to serve minority youth. Cited are Minority Youth conferences, working with providers to serve minority youth, and special recruitment for minority commissioners.
9. Attached
10. Five Basic Required Services:  
Describes how the county provides the following mandated services: 24 hour intake, family crisis intervention, diversion services, alternatives to detention and programs for status offenders. The county does meet state standards for these services.
11. Juvenile Corrections Alternatives Plan ("Downsizing")  
Details JSC involvement in planning for and funding services for high-risk youth. Discusses actions of Juvenile Corrections Steering Committee and JSC High Risk Committee. Does not declare services for high risk youth to be adequate. Explains that if additional state dollars were found to allow county to run "downsizing" plan, JSC would be an active participant and review its current and future programming.
12. Student Retention Initiative:  
Details how JSC participates in Student Retention Initiative process. Shows that 12% of JSC funds go to helping to keep youth in school.
14. Funding Recommendations:  
See attached resolution. Last three programs are prevention related.

FY 1989-91 JUVENILE SERVICES PLAN

Table of Contents

DRAFT #4  
5-24-89 GP

Page

INTRODUCTION

- I. Letter from JSC Chair
- II. Approval of the County Board of Commissioners
- III. Approval of the Presiding Juvenile Court Judge
- IV. General Description of Multnomah County
- V. JSC Membership

ANALYSIS OF FY 1987-89 PLAN

- VI. Analysis & Evaluation of Previous Plan

PLANNING PROCESS

- VII. Description of Planning Process
- VIII. Analysis of Service Levels & Needs  
Special Assessment of Minority Youth Needs
- IX. Goals & Objectives
- X. Five Basic Required Services
- XI. Juvenile Corrections Alternative Plan
- XII. Student Retention Initiative
- XIII. New Funds/Runaway & Homeless Youth

FUNDING RECOMMENDATIONS

- XIV. Funding Recommendation
- XV. 1991 Budget Summary
- XVI. Program Summaries & Budget Detail

ADMINISTRATIVE SERVICES &

SPECIAL COMMISSION FUNCTIONS

- XVII. Commission Administration Services
- XVIII. County Indirect Costs
- XIX. Monitoring, Evaluation, Training, & Coordination

EVALUATION & PROGRAM MONITORING

- XX. Plan and Program Monitoring
- XXI. Juvenile Justice Advisory Committee Programs

APPENDICES

- Bylaws
- Scope and Mission of the Juvenile Services Commission
- Multnomah County Youth Planning Document
- Diversion Report
- Commission Retreat Summary
- RFP
- Conflict of Interest Declarations

## IX. JSC 1989-91 GOALS AND OBJECTIVES

### JSC Mission Statement

The purpose of the Juvenile Services Commission is to prevent or curtail delinquent behavior. This will be done through the development and advocacy for the provision of appropriate prevention, diversion, and dispositional alternatives for children in Multnomah County. The Juvenile Services Commission, in its own right and as advisory body to the Youth Program Office, will also actively promote broad-based local coordination and cooperation in planning and monitoring programs and services.

### GOAL ONE

Study the operation of Juvenile Services in Multnomah County and develop recommendations for their improvement or modification for consideration and implementation by appropriate policy makers.

### OBJECTIVES

- Review the County Youth Service Center system mission, standards and practices. Study among other topics, whether the Youth Service centers should play a larger role in family intervention, prevention, youth community service, or youth employment. Report to the Board of County Commissioners by March 1, 1990.
- Discuss and reach new policy agreements, if possible with school districts, the Private Industry Council, City Parks, and the Children's Services Division, the role of those agencies vis a vis the JSC with regard to alternative school funding, job training and placement for delinquent youth, attractive leisure time activities, and short term shelter care, respectively By September 1, 1990.
- Continue to develop a strategic plan which incorporates a continuum of service in the areas of prevention, early access, and intervention by June 30, 1991.

### GOAL TWO

Monitor and evaluate Commission-funded programs to determine the extent to which State, County, and Commission objectives are being achieved, and to insure that public funds are being spent in a responsible and appropriate manner.

### OBJECTIVES

- Convene an ad hoc committee to review the effectiveness of program monitoring and evaluation and enhance the relevance of this effort to Commission operations by January, 1990.
- Improve linkage to other County youth offices, especially the Juvenile Justice Division, to enhance access to and sharing of aggregate data by June 30, 1990.

- Improve systematic site visitation procedures for contracted programs by March 30, 1990.
- Fully incorporate outcome objectives into program evaluation and monitoring systems by March 30, 1990.

### GOAL THREE

**Provide information concerning juvenile needs and services in Multnomah County to State and County agencies and other interested groups.**

#### OBJECTIVES

- Regularly distribute planning information including the Student Retention Initiative brochure, Youth Program Office Brochure, Youth Program Office Year End reports, County Youth Planning Document, and other information.
- Provide information to the County Board of Commissioners, Leaders Roundtable, local City Councils, and other planning bodies as needed.
- Annually update the County Youth Planning Document which describes youth demographics and social trends, services administered by the County and identified youth service needs.

### GOAL FOUR

**Continue the Commission's efforts to target special populations.**

#### OBJECTIVES

- Work with Youth Program Office contract agencies to increase outreach efforts to minority youth.
- Implement strategies for increasing the cultural competence of Youth Program Office contract agencies and staff by January, 1990.
- Develop procedures designed to assist small and minority agencies to successfully participate in the JSC contracting process by March, 1990.
- Continue to participate in the local planning effort focused on the prevention and intervention of gang activity.
- Stabilize funding for homeless and runaway youth programs by May, 1990.
- Continue JSC participation in the Student Retention Initiative and Downsizing planning processes.

## GOAL FIVE

Prepare and adopt periodic juvenile services plans for the appropriation of funds to local programs and services that are consistent with State, County, and Commission objectives.

### OBJECTIVES

- Provide annual program presentations to all Commission committees designed to update the Commission about client needs.
- Review the Commissions role relative to other state and local policy makers and funders in order reduce duplication and increase services to delinquent youth.
- Explore strategies for increased youth participation in JSC decision making process by January, 1990.

June 8, 1989

Public testimony by James L. Posey on the Youth Services Commissions' 1989/91 plan.

My comments are focused on the following points:

1. There is a high probability in the area of intervention the objectives will not be met because of the weak history, experience and cultural competency of the selected contractors in relation to most affected target youth.

2. There is little correlation between the presented data suggesting the extent of the problems and the measured capacity of the contractors to reduce or eliminate the problems.

3. In the context of the plan there are no measurable objectives that deal with the over representation of black males in the criminal justice system.

4. Although there is considerable discussion about the continuum of care in the total plan there is no indication or discussion of continuum of care in specifically in the intervention component.

5. In the intervention program area the budget suggest there will be few dollars directed to impact black male high risk youth.

6. Although the Commission boasts of the high participation in development of the plan by minority members, there is little discussion about the contrasting views in this group about the level of their actual participation.

7. There has been much discussion about the fairness of the process in selection of the contractors. However, if the process does not produce results, no matter how fair, then the process should be changed.

Recommendations:

1. Intervention dollars should be held out of the current plan to specifically address the problem of black youth over representation in the criminal justice system. This money should be used to specifically enhance and/or develop programs with measurable objective to reduce this population in the system.

2. Substantially include and cooperate with the Neighborhood Associations, Youth Gang Task Force and other community base groups to develop specific ways to intervene.

June 8, 1989

Public testimony by James L. Posey on the Youth Services Commissions' 1989/91 plan.

My comments are focused on the following points:

1. There is a high probability in the area of intervention the objectives will not be met because of the weak history, experience and cultural competency of the selected contractors in relation to most affected target youth.

2. There is little correlation between the presented data suggesting the extent of the problems and the measured capacity of the contractors to reduce or eliminate the problems.

3. In the context of the plan there are no measurable objectives that deal with the over representation of black males in the criminal justice system.

4. Although there is considerable discussion about the continuum of care in the total plan there is no indication or discussion of continuum of care in specifically in the intervention component.

5. In the intervention program area the budget suggest there will be few dollars directed to impact black male high risk youth.

6. Although the Commission boasts of the high participation in development of the plan by minority members, there is little discussion about the contrasting views in this group about the level of their actual participation.

7. There has been much discussion about the fairness of the process in selection of the contractors. However, if the process does not produce results, no matter how fair, then the process should be changed.

Recommendations:

1. Intervention dollars should be held out of the current plan to specifically address the problem of black youth over representation in the criminal justice system. This money should be used to specifically enhance and/or develop programs with measurable objective to reduce this population in the system.

2. Substantially include and cooperate with the Neighborhood Associations, Youth Gang Task Force and other community base groups to develop specific ways to intervene.

June 8, 1989

Public testimony by James L. Posey on the Youth Services Commissions' 1989/91 plan.

My comments are focused on the following points:

1. There is a high probability in the area of intervention the objectives will not be met because of the weak history, experience and cultural competency of the selected contractors in relation to most affected target youth.

2. There is little correlation between the presented data suggesting the extent of the problems and the measured capacity of the contractors to reduce or eliminate the problems.

3. In the context of the plan there are no measurable objectives that deal with the over representation of black males in the criminal justice system.

4. Although there is considerable discussion about the continuum of care in the total plan there is no indication or discussion of continuum of care in specifically in the intervention component.

5. In the intervention program area the budget suggest there will be few dollars directed to impact black male high risk youth.

6. Although the Commission boasts of the high participation in development of the plan by minority members, there is little discussion about the contrasting views in this group about the level of their actual participation.

7. There has been much discussion about the fairness of the process in selection of the contractors. However, if the process does not produce results, no matter how fair, then the process should be changed.

Recommendations:

1. Intervention dollars should be held out of the current plan to specifically address the problem of black youth over representation in the criminal justice system. This money should be used to specifically enhance and/or develop programs with measurable objective to reduce this population in the system.

2. Substantially include and cooperate with the Neighborhood Associations, Youth Gang Task Force and other community base groups to develop specific ways to intervene.

June 8, 1989

Public testimony by James L. Posey on the Youth Services Commissions' 1989/91 plan.

My comments are focused on the following points:

1. There is a high probability in the area of intervention the objectives will not be met because of the weak history, experience and cultural competency of the selected contractors in relation to most affected target youth.
2. There is little correlation between the presented data suggesting the extent of the problems and the measured capacity of the contractors to reduce or eliminate the problems.
3. In the context of the plan there are no measurable objectives that deal with the over representation of black males in the criminal justice system.
4. Although there is considerable discussion about the continuum of care in the total plan there is no indication or discussion of continuum of care in specifically in the intervention component.
5. In the intervention program area the budget suggest there will be few dollars directed to impact black male high risk youth.
6. Although the Commission boasts of the high participation in development of the plan by minority members, there is little discussion about the contrasting views in this group about the level of their actual participation.
7. There has been much discussion about the fairness of the process in selection of the contractors. However, if the process does not produce results, no matter how fair, then the process should be changed.

Recommendations:

1. Intervention dollars should be held out of the current plan to specifically address the problem of black youth over representation in the criminal justice system. This money should be used to specifically enhance and/or develop programs with measurable objective to reduce this population in the system.
2. Substantially include and cooperate with the Neighborhood Associations, Youth Gang Task Force and other community base groups to develop specific ways to intervene.

June 8, 1989

Public testimony by James L. Posey on the Youth Services Commissions' 1989/91 plan.

My comments are focused on the following points:

1. There is a high probability in the area of intervention the objectives will not be met because of the weak history, experience and cultural competency of the selected contractors in relation to most affected target youth.

2. There is little correlation between the presented data suggesting the extent of the problems and the measured capacity of the contractors to reduce or eliminate the problems.

3. In the context of the plan there are no measurable objectives that deal with the over representation of black males in the criminal justice system.

4. Although there is considerable discussion about the continuum of care in the total plan there is no indication or discussion of continuum of care in specifically in the intervention component.

5. In the intervention program area the budget suggest there will be few dollars directed to impact black male high risk youth.

6. Although the Commission boasts of the high participation in development of the plan by minority members, there is little discussion about the contrasting views in this group about the level of their actual participation.

7. There has been much discussion about the fairness of the process in selection of the contractors. However, if the process does not produce results, no matter how fair, then the process should be changed.

Recommendations:

1. Intervention dollars should be held out of the current plan to specifically address the problem of black youth over representation in the criminal justice system. This money should be used to specifically enhance and/or develop programs with measurable objective to reduce this population in the system.

2. Substantially include and cooperate with the Neighborhood Associations, Youth Gang Task Force and other community base groups to develop specific ways to intervene.



GLADYS McCOY  
COUNTY CHAIR

# MULTNOMAH COUNTY OREGON

DEPARTMENT OF HUMAN SERVICES  
YOUTH PROGRAM OFFICE  
426 S.W. STARK ST., SIXTH FLOOR  
PORTLAND, OREGON 97204  
(503) 248-3565

JUVENILE  
SERVICES  
COMMISSION

MEMORANDUM

TO: Duane Zussy  
Gary Smith

FROM: Michael Morrissey *Michael*

RE: JSC Plan

DATE: May 31, 1989

COUNTY COMMISSIONER  
 1989 MAY 31 11 14 AM  
 MULTNOMAH COUNTY  
 OREGON

Attached is a draft of the 89-91 JSC Plan which was summarized in some information we sent you earlier this week. We intend to deliver this document to the Board of County Commissioners for their deliberation next Tuesday and Thursday.

This document is a "draft" only in a limited sense. The substance of each chapter, including ones relating to allocations, has been previously approved by the JSC. Staff are still working on some stylistic changes, (description of county, for example), format changes, and additions related to contracting. Also, at this time we will not attach most items listed as being in the appendix.

You should be aware that this Plan responds to a Planning Guide put out by the State Juvenile Services Commission. The specific questions to which the plan is responding are shown at the beginning of each chapter.

Happy reading!

-D R A F T-

M U L T N O M A H C O U N T Y  
J U V E N I L E S E R V I C E S C O M M I S S I O N

FISCAL YEAR 1989-91 PLAN

June 8, 1989

FY 1989-91 JUVENILE SERVICES PLAN

DRAFT

Table of Contents

Page

INTRODUCTION

- I. Letter from JSC Chair
- II. Approval of the County Board of Commissioners
- III. Approval of the Presiding Juvenile Court Judge
- IV. General Description of Multnomah County
- V. JSC Membership

ANALYSIS OF FY 1987-89 PLAN

- VI. Analysis & Evaluation of Previous Plan

PLANNING PROCESS

- VII. Description of Planning Process
- VIII. Analysis of Service Levels & Needs  
Special Assessment of Minority Youth Needs
- IX. Goals & Objectives
- X. Five Basic Required Services
- XI. Juvenile Corrections Alternative Plan
- XII. Student Retention Initiative
- XIII. New Funds/Runaway & Homeless Youth

FUNDING RECOMMENDATIONS

- XIV. Funding Recommendation
- XV. 1991 Budget Summary
- XVI. Program Summaries & Budget Detail

ADMINISTRATIVE SERVICES &  
SPECIAL COMMISSION FUNCTIONS

- XVII. Commission Administration Services
- XVIII. County Indirect Costs
- XIX. Monitoring, Evaluation, Training, & Coordination

EVALUATION & PROGRAM MONITORING

- XX. Plan and Program Monitoring
- XXI. Juvenile Justice Advisory Committee Programs

APPENDICES

- Bylaws
- Scope and Mission of the Juvenile Services Commission
- Multnomah County Youth Planning Document
- Diversion Report
- Commission Retreat Summary
- RFP
- Conflict of Interest Declarations

01/24/11

CHAPTER ONE: INTRODUCTION



GLADYS McCOY  
COUNTY CHAIR

## MULTNOMAH COUNTY OREGON

---

DEPARTMENT OF HUMAN SERVICES  
YOUTH PROGRAM OFFICE  
426 S.W. STARK ST., SIXTH FLOOR  
PORTLAND, OREGON 97204  
(503) 248-3565

JUVENILE  
SERVICES  
COMMISSION

---

June 1989

The Hon. Gladys McCoy, Chair  
Board of County Commissioners  
1021 SW 4th Avenue  
Portland, Oregon 97204

Dear Chair McCoy and Commissioners:

The 1989-91 Juvenile Services Commission Plan looks both to the future and the past in letting the larger community know what it sees as important and valuable. The themes that emerge are incorporation of prevention into the JSC continuum of care, continued focus on the needs of minority youth and families, and the evolving role and operation of the Commission in the community.

The Commission retains a commitment to high-risk youth and is allocating over fifty percent of its contract dollars for services to them. There is no question that high-risk youth, as well as many youth throughout our community, have substantial unmet needs. With the assistance of the High Risk Committee, the Commission will continue to join others in seeking programmatic solutions for gang-involved youth and youth at risk of commitment to a state training school.

For the first time in recent years, the Commission allocated JSC funds to prevention programs. This was consistent with the Commission's stated policy to fund prevention programs in support of a continuum of care of programs under the Commission's jurisdiction. Prevention programs funded for 1989-91 focus on parenting and enhanced family functioning and will reach youth aged 0-18 in four different programs.

The Commission has just celebrated the conclusion of four ethnic youth conferences by co-hosting the Hispanic Youth Conference. The conferences were successful and continue our effort to highlight the needs and resources of our minority communities. I would also like to report that Commission-funded programs serve thirty-two percent minority youth and forty-two percent of all high-risk youth served. The Commission will continue to work with providers to enhance services to minority youth.

The Hon. Gladys McCoy, Chair  
Page 2

Several organizational and programmatic issues are identified for future JSC attention. Reviewing the operation of the six county youth service centers will be a major task. Assisting in the creation of a county-run downsizing plan, if additional state funds are found, will also be a major challenge. Stabilizing funding for runaway and homeless youth programs and clarifying the JSC's role in alternative school funding are also in the work plan.

Finally, the Commission looks with interest towards the possible redefinition of state and local Juvenile Services Commissions into Oregon Children and Youth Commissions. Having already made the leap, with the assistance of our Board of County Commissioners, who can't be praised enough for your support for youth programs, to a Commission with a broader perspective, we welcome the possible inclusion of Great Start and Student Retention Initiative into our process.

Sincerely,

Duncan Campbell, Chair  
Multnomah County Juvenile Services Commission

II. Approval of the County Board of Commissioners

Required written approvals of the Board of County Commissioners and the presiding judge of the Juvenile Court will be sent under a separate cover.

The Multnomah County Board of Commissioners will formally review this plan on June 6, 1989.

III. Approval of the Presiding Juvenile Court Judge

Judge Linda Bergman will review the Plan the week of June 5, 1989.

#### IV. DESCRIPTION OF MULTNOMAH COUNTY

(Requirements: In this section counties should describe how the county economic climate, education, and employment opportunities, facilities, human services, etc., affect youth in the county. Address what a child can expect growing up in the county, what opportunities are afforded youth for positive development, etc. Generally address some of the most important factors in the county that affect the decisions and choices youth make. If the county has distinct ethnic or cultural populations, address what they can expect from the community.)

---

Multnomah County was established on December 22, 1854. It is mostly urban in nature but also contains much rural land. Its County seat, the City of Portland, was established in 1851 and is the State's largest city with a population of 398,160. Five east County municipalities, Gresham, Troutdale, Fairview, Wood Village, and Maywood Park comprise the remainder of the incorporated areas, leaving approximately 112,885 citizens in the unincorporated areas. The County's total population is 566,200. Multnomah County is also part of a large metropolitan area. The Portland Metropolitan statistical area which includes Multnomah, Clackamas, Washington, and Yamhill Counties, has a population of 1,144,800 as of July 1, 1986, which is 43% of the total population of the State.

The following outlines conditions which effect decisions made by youth in Multnomah County:

- o Youth comprise 25% of the population of Multnomah County. Eighty-two percent of the youth are Caucasian; 8% Black, 3% Hispanic, 1% Native American, 3.9% Asian and the balance are other non-white.
- o The minority population of Multnomah County is growing at a faster rate than the population as a whole and it is expected that this trend will continue. In 1940 just under 2% of the total population was minority; by 1980 almost 12% of the County's population was minority. Sixteen percent of the youth population consists of minorities.
- o Minority youth represent 37.9% of all Multnomah County commitments to the Training Schools (MacLaren and Hillcrest).
- o Minority youth represent 35% of all young people in the Multnomah County Juvenile Corrections system while making up less than 16% of the total youth population.
- o At the National Institute of Mental Health prevalence rate of 11.8%, over 16,500 youth under age 18 are expected to require mental health service. For example, NIMH model capacity of outpatient services for children and families would serve 3,360 each year; 1,482 were served in 1987/88.

- o In a 1985 study on the reported usage of alcohol and other drugs, Portland students indicate a significantly higher monthly usage rate than reported by students from other regions of the State.
- o In 1987 10.5% of the total births in Multnomah County were to teen mothers; 76% of those teens were unmarried.
- o In 1987 6.2% of all births in Multnomah County were low birth weight infants and at risk of development delay, medical problems. (State average is 5.3%)
- o In 1980 21.5% of the youth under age 18 lived in female-headed families; 44% of black youth lived in a female-headed household.
- o During the 1987-88 school year, Head Start programs in Multnomah County had enrolled 936 children: 36 Native American (3.8%); 81 Asian (8.7%); 264 Black (28.2%); 29 Hispanic (3.1%); and 526 Caucasian (56.2%).
- o Through State early intervention funding there is the capacity to serve 314 developmentally delayed children five-years of age and under. Currently, there are 352 eligible children with 15 new cases found eligible each month.
- o Multnomah has a spiralling number of children five years of age and under requiring emergency shelter care. In the period between 1982 and 1987 there was a 49.8% increase in the overall number of children five and under requiring such placement.
- o Of the children placed in foster care 28.4% have a verified handicapping condition. An additional 46.3% have a suspected problem that has not yet been verified. The three highest categories of dysfunction are 1) emotional/behavioral problems; 2) seriously emotionally disturbed and tied for 3) health impaired and specific learning disability.
- o The rate of poverty and insecurity continues to climb in spite of the employment picture. In 1980 11% of Multnomah County's families lived in poverty; by 1985 this had increased to 12%. In 1980 20% lived in economic insecurity (defined by the United Way study as 150% of poverty); by 1985 that figure had risen to 22% of the population.

V. MEMBERSHIP OF THE MULTNOMAH COUNTY JUVENILE SERVICES COMMISSION

**(Requirement:** In this section, also include a brief description of the general "makeup" of the Commission, its collective expertise, and occupational diversity.

Also specifically describe how the Commission represents the:

- o Ethnic diversity of the county and;
- o Geographic distribution of the county.)

The Commission's makeup blends the expertise and occupational diversity necessary for decision making in this complex urban county. Membership includes lay citizens and representatives from local advocacy groups, business, higher education, local government, State CSD, schools, Juvenile Justice and others. This combination of advocates and local experts gives the Commission the means to analyze complex youth-related issues, and in many cases, provides the local support to assure that its decisions are implemented.

The Commission does seek ethnic and geographic balance in its membership. In 1989 it made a special recruitment of ethnic minority members, especially among groups not represented on the Commission. Ethnic minority representation now includes the four largest ethnic groups in the County (African-American, Asian, Hispanic, and Native American) which reflects the county's ethnic diversity. Geographic representation is also reflected in the Commission's makeup. There is room for more commissioners from Mid and East County at this time. Please refer to the following forms for a detailed description of JSC membership.

## MEMBERSHIP ROSTER

Please Print or Type

POSITION/NAME	ADDRESS	PHONE #S	OCCUPATION	LAY OR PROF.	ORIGINAL APPT. DATE	CURRENT TERM EXPIRES
1. <u>Duncan Campbell</u>	<u>One SW Columbia, Suite 1720</u> <u>Portland, OR 97258</u>	<u>W</u> <u>H</u>	<u>Company</u> <u>President</u>	<u>Lay</u>	<u>11/05/87</u>	<u>8/29/91</u>
2. <u>Vanhlang Khamsouk</u>	<u>16825 SE Pine</u> <u>Portland, OR 97233</u>	<u>W</u> <u>H</u>	<u>Multicultural</u> <u>Specialist</u>	<u>Lay</u>	<u>10/27/88</u>	<u>8/29/90</u>
3. <u>Leticia Maldonado</u>	<u>501 North Dixon</u> <u>Portland, OR 97227</u>	<u>W</u> <u>H</u>	<u>Intergovern-</u> <u>mental</u> <u>Specialist</u>	<u>Lay</u>	<u>11/05/87</u>	<u>8/29/91</u>
4. <u>Vacant</u>	<u></u> <u></u>	<u>W</u> <u>H</u>	<u></u>	<u>Lay</u>	<u></u>	<u>8/29/92</u>
5. <u>Vacant</u>	<u></u> <u></u>	<u>W</u> <u>H</u>	<u></u>	<u>Lay</u>	<u></u>	<u>8/29/88</u>
6. <u>County Commissioner</u>	<u>1021 SW Fourth, Room 606</u> <u>Portland, OR 97204</u>	<u>W</u> <u>H</u>	<u>County</u> <u>Commissioner</u>	<u>Lay</u>	<u>12/04/86</u>	<u>8/29/90</u>
7. <u>Vacant</u>	<u></u> <u></u>	<u>W</u> <u>H</u>	<u></u>	<u>Lay</u>	<u></u>	<u>8/29/89</u>
8. <u>Vacant</u>	<u></u> <u></u>	<u>W</u> <u>H</u>	<u></u>	<u>Lay</u>	<u></u>	<u>8/29/89</u>
9. <u>Lia Saroyan</u>	<u>3643 NE 20th</u> <u>Portland, OR 97212</u>	<u>W</u> <u>H</u>	<u></u>	<u>Lay</u>	<u>10/18/84</u>	<u>8/29/89</u>
10. <u>Manuel Alvarado</u>	<u>1021 SW Fourth, Room 600</u> <u>Portland, OR 97205</u>	<u>W</u> <u>H</u>	<u>Deputy</u> <u>Dist. Attorney</u>	<u>Lay</u>	<u>10/27/88</u>	<u>8/29/90</u>

Please Print or Type

POSITION/NAME	ADDRESS	PHONE #S	OCCUPATION	LAY OR PROF.	ORIGINAL APPT. DATE	CURRENT TERM EXPIRES
11. <u>Charles Shireman</u>	<u>2535 SW Sherwood Drive</u> <u>Portland, OR 97201</u>	<u>W</u> <u>H</u>	<u>College Professor</u>	<u>Lay</u>	<u>06/16/88</u>	<u>8/29/89</u>
12. <u>Angelina De La Torre</u>	<u>PO Box 13491</u> <u>Portland, OR 97213</u>	<u>W</u> <u>H</u>	<u>Project Coordinator</u>	<u>Prof.</u>	<u>10/27/88</u>	<u>8/29/92</u>
8. <u>Norm Monroe</u>	<u>Star Route Box 1331</u> <u>Forest Grove, OR 97116</u>	<u>W</u> <u>H</u>	<u>Program Assitant</u>	<u>Prof.</u>	<u>11/05/87</u>	<u>8/29/91</u>
14. <u>Gina Wood</u>	<u>2701 NE Clackamas</u> <u>Portland, OR 97232</u>	<u>W</u> <u>H</u>	<u>Regional Coordinator</u>	<u>Prof.</u>	<u>10/18/84</u>	<u>8/29/89</u>
15. <u>Linda Bergman</u>	<u>1021 SW Fourth Ave., Rm. 322</u> <u>Portland, OR 97204</u>	<u>W</u> <u>H</u>	<u>Circuit Court Judge</u>	<u>Prof.</u>	<u>08/31/88</u>	<u>8/29/91</u>
16. <u>Mary Bromel</u>	<u>531 SE 14th, Room 101</u> <u>Portland, OR 97214</u>	<u>W</u> <u>H</u>	<u>Program Coordinator</u>	<u>Prof.</u>	<u>10/16/86</u>	<u>8/29/92</u>
17. <u>Vacant</u>	<u></u> <u></u>	<u>W</u> <u>H</u>	<u></u>	<u>Prof.</u>	<u></u>	<u>8/29/91</u>
18. <u>Frank McNamara</u>	<u>2547 NE 14th Avenue</u> <u>Portland, OR 97212</u>	<u>W</u> <u>H</u>	<u>Dept. Mngr. PPS</u>	<u>Prof.</u>	<u>10/16/86</u>	<u>8/29/92</u>
19. <u>Morgan Dickerson</u>	<u>5324 NE Webster Court</u> <u>Portland, OR 97218</u>	<u>W</u> <u>H</u>	<u>Special Ed Counselor</u>	<u>Prof.</u>	<u>11/05/87</u>	<u>8/29/90</u>
20. <u>Teletha Benjamin</u>	<u>2004 NE Cramer</u> <u>Portland, OR 97211</u>	<u>W</u> <u>H</u>	<u>Asst. Administrator, Mngr. CSD</u>	<u>Prof.</u>	<u>08/30/82</u>	<u>8/29/90</u>
21. <u>Ray Wilson</u>	<u>760 SW Vista Avenue</u> <u>Portland, OR 97205</u>	<u>W</u> <u>H</u>	<u>Consultant</u>	<u>Prof.</u>	<u>08/30/82</u>	<u>8/29/90</u>

**MULTNOMAH COUNTY  
JUVENILE SERVICES COMMISSION**

**LAY MEMBERS**

**TERM**

Duncan Campbell

11/05/87-08/29/91

President of The Campbell Group, a timber investment banking firm, also an attorney and a CPA. Has worked at both the Multnomah and Lane County Juvenile Courts, and has been involved in a number of projects concerning juveniles, including the Juvenile Services study done by the City Club.

Vanhlang Khamsouk

10/27/88-08/29/90

Currently employed with Portland Public Schools' English As A Second Language Program. Previous employment experience includes working for Adult & Family Services. Has also served as a counselor for Indochinese Cultural Services Center. Presently is a member of International Refugee Center and the Refugee Child Welfare Advisory Committee.

Leticia Maldonado

11/05/87-08/29/91

Specialist for local and state intergovernmental relations for Portland Public Schools. Has been an educational counselor at elementary, high and post secondary levels.

Lia Saroyan

10/18/84-08/29/85  
08/30/85-08/29/89

An attorney and homemaker; for the past year has worked at Open Meadow Learning Center.

Manuel Alvarado

10/27/88-08/29/90

Deputy District Attorney for Multnomah County whose current assignment rotation includes the Juvenile Justice Division. Community activities include involvement with Oregon Council for Hispanic Advancement.

Charles Shireman, Ph.D.

06/16/88-08/29/89

Professor, University of Chicago (Emeritus). Part time adjunct professor for the Graduate School of Social Work at Portland State University. Former Supervisor of Probation, King Co. Juvenile Court. Extensive experience as supervisor or team member in surveys and studies of state and local correctional systems. Author of several publications on the juvenile justice system.

PROFESSIONAL MEMBERS

Angelina De La Torre

10/27/88-08/29/92

Currently is Project Coordinator for Northwest Indian Child Welfare Association, Inc., an organization which serves the states of Oregon, Washington, and Idaho. Has had experience in fields of education, social work, and legal advocacy. Has served on numerous boards for domestic violence programs and is currently on Women of Color Caucus for Oregon Coalition Against Domestic and Sexual Violence. Identifies with both Indian and Chicano cultures and enjoys teaching cultural studies.

Norm Monroe

11/05/87-08/29/91

Presently is Program Assistant in Multnomah County Department of Justice Services. Involved in criminal justice system for many years, particularly involving youth. Has Master's Degree in Social Work; taught classes in police and the minority community at Portland State University, as well as classes in sociology at Clark College.

Gina Wood

10/18/84-08/29/85  
08/30/85-08/29/89

Regional Coordinator for Oregon's Children's Agenda. On the advisory board of the Oregon Teen Leadership Institute and a member of the Black Leadership Conference. Host/Associate Producer of a public affairs program for Rogers Cable Television.

Linda Bergman

08/31/88-08/29/91

Circuit Court Judge and Chief Juvenile Court Judge. Mentor with Portland Public Schools. On the Board of Directors of Law Related Education. Former chair of Multnomah County Chemical Dependency Advisory Committee, and is a member of the Regional Drug Initiative, and several other alcohol and drug related programs. Actively involved in various local correctional programs.

Mary Bromel

10/16/86-08/29/88  
08/29/88-08/29/92

Coordinator for Support Services Outreach for Portland Public Schools Teen Parent Program, is a member of the Advisory Board for DePaul Center, and serves on the Oregon Teenage Pregnancy Task Force.

Frank McNamara

10/16/86-08/29/88  
08/29/88-08/29/92

Manager of Intergovernmental Relations for Portland Public Schools, served on the Portland Public Schools School Board from 1974-82, and has also served as Chair of the Youth Prevention Planning Group.

Morgan Dickerson

11/05/87-08/29/90

School social worker in Special Education who has worked for both City and County Aging Services and numerous other community activities.

Teletha Benjamin

08/30/82-08/29/86  
08/30/86-08/29/90

Assistant Administrator, Manager Western Region Children's Services Division. Has been an active community participant supporting public and private education and social services. Work experience evidences multi-level involvement in educational arena and social services.

Ray Wilson

08/30/82-08/29/86  
08/30/86-08/29/90

A Consultant in the Corrections Field who served as a member of a Citizen Review Board for the Juvenile Court.

## VII. DESCRIPTION OF PLANNING PROCESS

### (Requirements:

- A. Describe the planning process that the local Commission used in developing the 1989-91 Plan as well as the funding decisions that are a part of the Plan. Include the timeline used in developing the Plan, issuing RFPs, rating proposals, and selecting programs for funding.
- B. Describe efforts of the Commission to involve the public in meetings, through public hearings and at all phases of the Plan developing, particularly determining funding priorities.
- C. Describe how youth were involved in the Plan development, setting funding priorities and selecting proposals for fundings.

It is a new requirement for the 1989-91 biennium that counties include youth in their planning and decision making process. If youth were not involved in the planning process, describe the Commission's Plan for involving youth during the next biennium and upcoming activities.

---

The past two years have been very significant for the Juvenile Services Commission. The result is an enhanced mission, a new administrative structure, and refocused direction.

The Commission approved four new policy statements in the areas of prevention, leadership funding, and committee structure. They were approved after much hard work and public input. The policy statements signify a re-energizing and refocusing of commission energy and purpose.

Staff experienced major organizational change through the creation of the Youth Program Office. The County created a Youth Program Office with the assumption that it would become the lead office in the County administrative structure to address youth problems and manage youth programs. Staff who had previously been JSC staff and staff who had previously run the City of Portland's youth service center system were then merged, as of July 1, 1987, to comprise the Youth Program Office. The Juvenile Services Commission agreed to become the advisory body for the office, in addition to their statutorily defined responsibilities, and now advises the Board of County Commissioners on a wide variety of youth programs funded with State JSC and County General Fund dollars. The YPO staff serve the needs of the Juvenile Services Commission and its committees.

During the past year the Commission has joined with its counterparts within the County structure to develop a County Youth Planning Document. The JSC participated in an intensive planning effort documenting the existing services and service gaps within prevention, early access, and high-risk youth populations.

The Commission used the information contained in the Youth Planning Document as a basis for its decision making during its annual retreat during January, 1989. The Commission reviewed and revised its goals to include a new prevention services goal. It also decided to retain funding at current levels for FY 1989-90 for the following existing programs:

- o Harry's Mother - \$145,115 (crisis/shelter)
- o YWCA Girl's Emancipation - \$30,000 (intervention)
- o POIC Alternative School - \$55,800 (intervention)
- o Open Meadow Alternative School - \$61,659 (intervention)
- o Serendipity Alternative School - \$41,000 (intervention)

In addition, the Commission decided to invite new proposals for the following areas:

- o \$121,000 (annual) under prevention service goal;
- o \$235,167 for intervention services to high risk youth.

And finally, the Commission formally declared its intent to advocate and plan for the needs of delinquent youth with other public funders and policy makers.

A public hearing was held on February 14, 1989 where community input was given in reaction to the decisions listed above.

The following timeline outlines the Commission's process for developing it's 1989-91 plan.

#### 1989-91 JSC PLAN TIMELINE

Multnomah County Youth Planning Document	January 10
JSC Retreat	January 28
Approve RFP in Concept Discuss Proposal Selection Processes	February 14 (JSC Meeting)
Administration Committee Meets to Develop & Finalize Proposal Selection Process	Week of Feb. 20
Write Intervention RFP	February 15-22
Intervention RFP to Purchasing	February 22
BCC Review & Approval of Inter. RFP	February 28
Intervention RFP Released Press Release & Advertisement	March 3
Prevention RFP to Purchasing	March 8

1989-91 JSC PLAN TIMELINE (cont'd)

JSC Meeting Approve Prevention RFP	March 14
BCC Review & Approval of Prevention RFP	March 16
Intervention RFP Bidders Workshop	March 15
Mail Plan to BCC, Board Staff (County Clerk - 3 Copies)	May 24
BCC Reviews & Approves Plan (Board Resolution Required)	June 6 & 8
Contract Negotiations & Revise & Distribute Publicity Brochure	May - June
Mail Plan to State JSC Members & Staff	June 9
Client Tracking System Training	June
Programs Start	July 1
State JSC Reviews & Approves Plan (LaGrande)	July 7
**Prevention RFP Released Press Release & Advertisement	March 17
**Prevention RFP Bidders Workshop	March 28
Intervention Proposal Due Purchasing	April 6
Intervention Proposals Delivered to JSC Members with Rating Sheets	April 7
**JSC Meeting (Move)	April 11
Prevention Proposals Due Purchasing	April 13
Prevention Proposals Delivered to JSC Members with Rating Sheets	April 14
JSC Reading Ratings Due (Both Sets)	April 17
Review Ratings & Select Which Providers to Interview (Both Sets) (JSC Meeting)****	April 18
JSC Interviews Providers, Discusses Applicants & Conducts Second Portion of Rating Process by Service Goal	April 19-May 9
JSC Selects Providers & Makes Final Awards by Service Goal (JSC Meeting)	May 9
Informal BCC Discussions & Review	May 10 & on

## 1989-91 JSC PLAN TIMELINE (cont'd)

Write Final Sections of Plan	May 10-12
Plan to Printers	May 12
Mail Plan to BCC, Board Staff (County Clerk 3 Copies)	May 24
BCC Reviews & Approves Plan (Board Resolution Required)	June 6 & 8
Contract Negotiations & Revise & Distribute Publicity Brochure	May - June
Mail Plan to State JSC Members & Staff	June 9
Client Tracking System Training	June
Programs Start	July 1
State JSC Reviews & Approves Plan (LaGrande)	July 7

Public input was sought throughout the plan development process. The following lists several stages at which community input was used by the Commission:

- o Each JSC committee includes members who are not formal members of the Commission. These committee members are generally experts in the area in which the committee is focusing and are non-voting committee members.
- o The JSC Prevention Committee included in its plan the earlier work of local planning groups including the Leaders Roundtable and 0-7 Youth Planning Network Committee.
- o Extensive planning in cooperation with the Juvenile Justice Division regarding the local diversion system occurred during this past year. Two public hearings, one with provider and the other at the Board of County Commissioners were used to complete the report. In addition, an ad hoc group of officials, providers, and advocates generated the report (please refer to the appendix of this plan for the full Diversion Report).
- o The County Youth Planning Document was generated by four committees (three JSC standing committees plus the County's Youth Service Management Team) over a six month period. In addition, the planning document received review and comment from the majority of advisory groups within the County's structure. These groups include the Health Services Division, Department of Human Services, Department Managers Group, and Board of County Commissioners.

- o A public hearing was held on February 14, 1989 to seek public review of the JSC's funding priorities included in this plan.
- o All funding decisions were made through a public process which employed public meeting law procedures.

The following lists the ways youth have participated in the development of this plan:

- o A major emphasis of the four minority conferences sponsored by the commission during the past year has been youth involvement. Youth were involved in all levels of planning and presentation as well as attending the conferences. A highlight of each conference included a panel of minority youth identifying strategies for improving services from their perspective.
- o The funding decisions and goals of this plan have been reviewed by the Youth Committee of Metropolitan Youth Commission. The JSC is seeking a closer working relationship with the Youth Commission Youth Committee in the future.
- o The Commission continues to recruit youth for membership. At present the Commission has no membership, however, recruitment efforts will continue until successful.

## VIII. ANALYSIS OF SERVICE LEVELS AND NEEDS

**(Requirements:** Provide a list of the prioritized youth needs developed by the JSC and information about the process that helped the county identify those needs. In responding to this section of the Plan, please consider the following questions as a guideline:

- A. List the prioritized needs of the youth in the county as determined by the Commission.
- B. Describe how these needs were determined by the Commission. List the sources of the information and how the needs were prioritized.
- C. To meet the prioritized needs, what additional resources are needed, in the Commission's judgment, and which agency or level of government (including the JSC) should provide these resources?
- D. If the Commission has developed Plans for addressing these prioritized service needs without JSC funds, please describe.)

The following segment list service needs generated through the County's Youth Planning Document process. Each section was produced by the a separate JSC Committee. As stated earlier, the committees included both JSC and community membership (Please note that gaps are not necessarily listed in priority order).

### PREVENTION COMMITTEE-SERVICE GAPS

While a number of targeted planning efforts have been or are underway, no deliberate planning has been implemented to develop a coherent, systematic system of prevention services. Since a comprehensive system is not operational and programs that do exist are too few in both number and scope, all services are needed.

If the development of children is to be improved, a high priority must be placed on meeting the needs of children when they are very young. Inadequate early childhood development is contributing to many social and economic problems: delayed or abridged development at later stages, school dropouts, teen parents, criminality, long-term dependency. **Therefore, in implementing a prevention system, parenting and services for the early years form the starting point and become the first priority.** Additional services should be added to the system by age-grouped increments. The basis for considering programs as prevention programs is that they assist in achieving the developmental tasks appropriate to the stage of development of the age group for which they are targeted.

### EARLY ACCESS COMMITTEE-SERVICE GAPS

1. **Culturally sensitive services:** designed to target special populations such as ethnic minorities and females, and emerging cultures like gangs or street youth. Specific strategies for increasing services to minorities and other targeted groups include:

Resources directed at hiring culturally sensitive staff.

Resources for culture sensitivity staff training especially in-house directed at specific programs and skill building.

Ongoing cultural consultation. Consider sharing the expense with school or state systems particularly those who already have agreements in place.

Special training positions directed at employing minority staff who do not presently have required credentials but have the ability to effectively work with minorities and other targeted youth and families.

A highly visible program to promote proven strategies and communication about local recruitment.

Culturally specific outcome indicators.

10% of available funds designated to support services delivered in an unconventional approach in order to promote creativity and new methods of reaching emerging populations.

Designate specific programs and/or areas that will target special minority or cultural groups rather than expecting all agencies to develop expertise for all clients.

Include resources for outreach and start up time for programs targeting special populations.

2. **Transitional Housing for Homeless Youth:** Much effort has been focused on the development of service delivery system directed at the needs of our local homeless youth population. Providers have identified housing for youth who have decided to move off of the streets and need support while they begin a life of self sufficiency as a major gap in the present system.
3. **Drug and Alcohol Treatment Services:** Drug and alcohol use among our youth continues to increase. Services providers report a lack of inpatient treatment services especially for low income to middle income families.
4. **Increased Outreach Services:** In spite of the need for a variety of services, youth programs have had limited success in referring youth between different programs. Consequently, a more aggressive service delivery approach which brings services to where kids are such as in schools, and directly on the streets should be instituted.
5. There is a lack of a **Rational continuum of consequences and/or follow up for youth involved in criminal activities.** A recent County Auditors report found that many diverted youth who commit minor crimes receive no consequence by the system for their behavior.
6. Youth whose parents work outside the home have unsupervised time before and after school, a lack of **constructive, socially valued activities** and a lack of opportunities to excel, achieve and test their abilities in positive settings.

7. There is a growing need for a 24 hour crisis mental health service focused on families and youth that provides emergency assessment and linkage.

#### INTERVENTION COMMITTEE--SERVICE GAPS

The following section discusses the service gaps as identified by the Committee for high risk youth. As expected many needs were identified. The High Risk Committee has spent much time gathering information from service providers, systems' representatives, reviewing current literature and other sources in an attempt to discuss unmet service needs and identifiable service gaps. The top four gaps which were identified included more comprehensive alternative education, more group and proctor homes for high risk youth, more job-related skill development, and more in/out patient drug and alcohol treatment services.

The following discussion addresses each service area and represents those services which need greater resources in the treatment of high risk youth.

1. **Health Services:** High risk youth need more access, either privately or through the public school system, to teen health clinics. Such services would include illness and wellness services. These youth need to have access to preventative medicine which would allow, for example, yearly physicals, eye and dental checkups, and so on. Additionally there is a need for 24 hour access to emergency services.
2. **Social and Family Services:** Four key areas were cited for social and family services. The first area focuses on both the youth and the parents. More services are needed for support groups of youth living in drug affected families, as well as for parents who have high risk youth in their living situation. Secondly, more child care services are needed for teen parents for support into other ventures, i.e. job, school. Thirdly, mentorship programs are needed to encourage positive peer modeling for high-risk youth. Lastly, mediation programs would encourage coping and anger management skills which could offer short term solutions for many high risk youth and their families.
3. **Alternative Education Services:** This area of service was highlighted by many Committee members. Comprehensive alternative education models must continue to be designed and expanded for high-risk youth. Parenting education should be included in these settings. Vocational, GED and transition programs are also necessary elements of any such model.
4. **Job-Related Services:** Skill development and job readiness training are seen as necessary components in any service package to high-risk youth. These could occur in independent programs, or through the public school setting.
5. **Recreational/Social Development Services:** The primary focus for this type of service as it relates to high-risk youth is the need for an outreach component. High-risk youth will not typically "drop-in" to a club setting. They must be aggressively recruited for entry into such critical services.

6. **Shelter Services:** This service area is another key area the Committee stated as central in service provision. Two main areas concerning shelter service were highlighted. First, there is a great need for more overall services. This includes training for shelter parents, (especially focusing on issues with high-risk youth), crisis intervention and time-out safe houses, as well as more group and proctor home facilities. Additionally, there is a need for more emancipation programs which teach independent living skills.
7. **Juvenile Justice Services:** The strong need cited in this area included training and better awareness of the social service systems available for high-risk youth. Both Juvenile Court Counselors and Police need to be informed of the resources and services available.
8. **Mental Health Services:** The final area of service needs identified for high-risk youth included drug and alcohol treatment (both in and out patient) and more access to secure care facilities for drug and mental health problems.

The High Risk Committee feels three separate models can be used in placing the above identified service needs into workable models. These models could include residential care facilities, day treatment facilities, and home care services. More research design, development, and planning need to occur to "match" the identified gaps to fit program models.

Beyond identifying targeted services as cited above, three additional "system issues" surfaced as current themes concerning service gaps for high risk youth. They are as follows:

9. **Accountability:** A further, almost universally recognized problem is that of assuring accountability by service agencies to financing bodies, the community at large, and the individuals and groups served. This must be followed by reasonable efforts to assess the degree to which services delivered actually are effective in accomplishing the desired end. It is probable that the accomplishment of these goals will necessitate the presence in service agencies of management information systems generating regularly a) the number of persons served, b) of what types c) with what problems, d) by what services, e) at what expense, f) with what results. Such a system is complicated and difficult to develop and will come about only as a result by the pooling of expertise from the substantial service areas involved as well as using plausible research methodology.
10. **Underserved Females:** In recent years much conversation has focused on the increasing visibility of the female offender who "never gets caught". There are many issues which need elucidation concerning this population. First, abused, delinquent and neglected girls are likely to become teen mothers who repeat the cycle of abuse and neglect generation after generation. Were Multnomah County better able to identify these young women and offer them services that effectively address their distress, real progress in reducing the cycle of despair could be accomplished.

Secondly, the current JSC definition of high risk youth excludes many girls who are offending. Few teen prostitutes are charged with any offenses. Many of the girls who runaway, live on the streets, or have gang contact, are seldom charged with any serious offense. Consequently, girls are rarely at risk of institutionalization because they are hardly at risk of being noticed by the police or the community.

Thirdly, Multnomah County's minority girls are severely underserved and the more likely to never be charged with delinquency. Many black young women have had little intervention services through the first 16 years of their life despite long histories of incest, sexual abuse, rape and prostitution.

**11. Minority Representation in the Juvenile Justice System:**

Another target population which needs specific attention focuses on minority youth. In Oregon, the State and County facilities house a disproportionate number of black youth as compared to the black population in the state.

National studies have addressed the bias of judicial, legal, and other systems in regards to these youth.

In Multnomah County there is a strong need to address these injustices. The High Risk Committee sees as a necessity increasing awareness of and training in particular cultural and ethnic differences. The system must support an appreciation and integration of various cultures. Schools must adapt and enhance the learning styles and opportunities for ethnic youth. Heritage must be stressed. Counseling and employment programs must be sensitive to the cultural differences they encounter. The Portland area is soon to see an influx of the Amerasian population and now is the time to impact our systems to encourage a better understanding of the differences, an integration into this community, yet preserving a sense of where their heritage lies. By effecting a change now we can hope to prevent, at least for the Amerasian population, that which has occurred with the black population in Portland.

**12. Improved Coordination of Effort:** In meetings with service agency representatives and in committee deliberations the need for vastly increased and more meaningful interagency coordination of effort has emerged as a constantly recurring theme. Agency staff members work under the pressures of excessive caseloads. They are rightly convinced of the worth of their own agency's services. Thus they are inevitably driven to assess youth and their problems almost exclusively in terms of their own agency's services and perspective. The "whole person in a whole life situation" slips from view. As dedicated staff members repeatedly express the problem, "kids fall between the cracks." Agreement on the need for effective coordination is almost universal.

In actual practice, however, coordination most frequently becomes a goal more often expressed than achieved. The hard part is that coordination almost inevitably requires some degree of loss of agency autonomy: autonomy over some staff resources, budget, or

freedom of action. We cannot prescribe precisely how this problem should be resolved. It appears to us that it may require allocation of the various agencies serving high risk youth of some staff time and energy to a pooled effort centered about a neighborhood base, with assigned staff members responsible to and supervised by the coordinating agency. Overall policy would need to be developed by a governing committee comprised of representatives of the agencies involved and of citizens from the neighborhood in which the effort is centered.

The North/Northeast Youth Gangs Task Force may represent a beginning core of such an effort. Short of such an ambitious approach (and even supplementing it) one could envision a Continuous Case Management System providing each element of the service system in contact with a particular youth with information upon that youth's current status, progress, and needs. That "team" of service providers should then be brought together at regular intervals in order to further enhance responsible coordination. There may also be a variety of other ways of addressing this problem. Our present purpose is to bring it to the fore of the policy-development dialogue.

13. **Caes Management:** A further very frequently identified need, closely related to the task of coordination of effort noted above, is that for case management services. "Case management" is not an easy answer to service needs. It requires the highest degree of skill in assessment of client needs and potential, and of available service resources. Client motivation and capacity to use designated service must be enhanced. Agency staff members involved in service provision must be helped to understand the client, his situation and his needs. Responsible follow through must take place in order to assure that the plan contemplated is actually realized or, if necessary, adapted. The task requires the ultimate in the personal potential, experience, training, supervision and provision of consultation to staff. Other bodies such as the Juvenile Judges Coalition are proposing similar developments.

The Commission worked closely with a broad cross section of community advocates and providers to determine local youth need. This process involved four separate committees (Prevention, Early Access, Intervention, and the County's Youth Services Management Team) meeting regularly for a six month period. The planning document represents the most extensive youth planning process in the County's history.

The list of identified needs calls for increased resources throughout the local youth services continuum particularly in prevention, serving minorities and treatment services. The following lists strategies identified by the Commission:

- o Seek outside funding to increase Prevention services especially for parenting and services for early years. A comprehensive plan is being developed and both local and national funding sources are being targeted.

- o Advocacy for the Governor's Children's Agenda including increased resources for drug and alcohol and homeless youth services.
- o Development of a training plan for increasing the ethnic minority competency of contract agency staff and the Commission as needed.
- o Advocacy with the State Children Services Division, Private Industry Council, school districts, and Park Bureaus for increased resources for delinquent youth.
- o Continuation of the commission's planning process through its committees to identify strategies in response to the identified gaps.

Special Assessment of the Needs of Minority Youth (A Portion of Chapter VIII)

**(Requirements:**

- A. Describe the results of any meetings the local JSC has had with representatives of the minority community about the needs of minority youth.
- B. Included in the appendix is information about the minority youth/child population for each county. Please describe the Commission's response to this information.
- C. Describe any preliminary findings about the adequacy of the youth serving system in your county in meeting the needs of minority youth.
- D. To increase the information about the needs of minority youth, the State JSC is requesting during the next biennium that counties conduct an assessment of the needs of minority youth in their County. Describe the County's Plan for gathering information during the next year and becoming more aware of the needs of minority youth.
- E. Many county JSCs have been examining the needs of minority youth for several years. Please describe how JSC funds are being used/planned to be used to meet the needs of the minority youth in your county.)

The needs of minority youth have been highlighted during the past two years by the Commission; indeed by virtually every youth planning body in the County-including the Leaders Roundtable, the Youth Planning Network, the Juvenile Corrections Steering Committee, and the Children's Agenda.

Two reasons contribute heavily to this. First is the increase in the proportion of minority youth in the County. In 1970 ethnic minority youth comprised 7.6% of all youth in the County. In 1988 that figure increased to 20%. Second is the fact that minority youth are under represented in the work force and over-represented in the Juvenile Justice System.

The Juvenile Services Commission is responding to this issue in a number of ways.

The Commission has sought for many years to increase and improve services for minority youth. It has done this by providing training for its providers and others. In the past eighteen months, for example, it has cosponsored four major conferences, each one focused on a major ethnic youth group; African-American, Asian, Hispanic, and Native American. Each conference was designed to promote understanding and communication among service providers and ethnic communities. Furthermore, specific trainings were offered, to improve the skills of those working with minority youth and to improve the skills of minority agencies which work with public funders and policy makers. An

important outcome of each conference seemed to be dialogue within the sponsoring ethnic community concerning ways to reach, support, and serve these youth. (Please refer to the appendix of this plan for a detailed summary of each conference).

The relationship with providers has also been focused on. Service providers are required, by contract, to "report on activities to enhance services to racially and culturally diverse clients including specialized staff trainings, targeted outreach efforts, and other activities as needed to address the needs of minority clients." This, along with other dialogue with providers, has resulted in an increased proportion of minority youth being served. In 1987-88, for example, of all Youth Program Office clients served (over 5,000) 32% were minority. Furthermore, 42% of all high risk clients (supported exclusively by JSC funds) were minority youth.

Attention has also been paid to representation on the Commission itself. A minority recruitment in the summer of 1989 resulted in four new minority members including those from Hispanic, Native American, and Asian communities.

Looking to the future, the Early Access Committee has discussed with Portland State's Regional Research Institute the possibility of designing a cross cultural competency training plan for JSC/YPO agencies. This effort has the possibility of creating standardized criteria and expectations which can guide the commission and providers on a year-round basis.

## IX. JSC 1989-91 GOALS AND OBJECTIVES

The following goals and objectives relate to the Mission and Policy Statements included in the appendix of this report. The goal statements are similar to ones included in the 1987/89 JSC Plan and the objectives reflect the new directions targeted for the coming biennium.

### JSC Mission Statement

The purpose of the Juvenile Services Commission is to prevent or curtail delinquent behavior. This will be done through the development of and advocacy for the provision of appropriate prevention, diversion, and dispositional alternatives for children in Multnomah County. The Juvenile Services Commission, in its own right and as advisory body to the Youth Program Office, will also actively promote broad-based local coordination and cooperation in planning and monitoring programs and services.

### GOAL ONE

Study the operation of Juvenile Services in Multnomah County and provide recommendations for improvement to appropriate policy makers.

### OBJECTIVES

- o Review the County Youth Service Center system mission, standards and practices. Study among other topics, whether the Youth Service centers should play a larger role in family intervention, prevention, youth community service, or youth employment. Report to the Board of County Commissioners by March 1, 1990.
- o Discuss and reach new policy agreements, if possible with school districts, the Private Industry Council, City Parks, and the Children's Services Division, regarding the role of those agencies and the use regarding alternative school funding, job training and placement for delinquent youth, attractive leisure time activities, and short term shelter care, by September 1, 1990.
- o Continue to develop a strategic plan which incorporates a continuum of service in the areas of prevention, early access, and intervention by June 30, 1991.

### GOAL TWO

Monitor and evaluate Commission-funded programs to determine the extent to which State, County, and Commission objectives are being achieved, and to insure that public funds are being spent in a responsible and appropriate manner.

### OBJECTIVES

- o Convene an ad hoc committee to review the effectiveness of program monitoring and evaluation and enhance the relevance of this effort to Commission operations by January, 1990.
- o Improve linkage to other County youth offices, especially the Juvenile Justice Division, to enhance access to and sharing of aggregate data by June 30, 1990.

- o Improve systematic site visitation procedures for contracted programs by March 30, 1990.
- o Fully incorporate outcome objectives into program evaluation and monitoring systems by March 30, 1990.

### **GOAL THREE**

**Provide information concerning juvenile needs and services in Multnomah County to State and County agencies and other interested groups.**

#### **OBJECTIVES**

- o Regularly distribute planning information including the Student Retention Initiative brochure, Youth Program Office Brochure, Youth Program Office Year End reports, County Youth Planning Document, and other information.
- o Provide information to the County Board of Commissioners, Leaders Roundtable, local City Councils, and other planning bodies as needed.
- o Annually update the County Youth Planning Document which describes youth demographics and social trends, services administered by the County and identified youth service needs.

### **GOAL FOUR**

**Continue the Commission's efforts to target special populations.**

#### **OBJECTIVES**

- o Work with Youth Program Office contract agencies to increase outreach efforts to minority youth.
- o Implement strategies for increasing the cultural competence of Youth Program Office contract agencies and staff by January, 1990.
- o Develop procedures designed to assist small and minority agencies to successfully participate in the JSC contracting process by March, 1990.
- o Continue to participate in the local planning effort focused on the prevention and intervention of gang activity.
- o Stabilize funding for homeless and runaway youth programs by May, 1990.
- o Continue JSC participation in the Student Retention Initiative and Downsizing planning processes.

## GOAL FIVE

Prepare and adopt periodic juvenile services plans for the appropriation of funds to local programs and services that are consistent with State, County, and Commission objectives.

### OBJECTIVES

- o Provide annual program presentations to all Commission committees designed to update the Commission about client needs.
- o Review the Commissions role relative to other state and local policy makers and funders in order reduce duplication and increase services to delinquent youth.
- o Explore strategies for increased youth participation in JSC decision making process by January, 1990.

## X. FIVE BASIC REQUIRED SERVICES

(Requirements: Each County JSC Plan is required to describe specifically how each of the five required services are provided in e County. Include how the criteria outlined for the service is met. It is not sufficient to state only that they are met or that an agency provides this service.)

---

The Juvenile Services Commission is presently required by the State assure that five basic services are in place in the County. The following describes local programs which meet States criteria for these mandated services.

### 1. 24-Hour Intake

Twenty-four hour intake is provided through three major service delivery systems. The Juvenile Services Commission funds Harry's Mother Runaway and Homeless Youth Program which provides twenty-four hour intake for runaway and other youth in need of shelter. Multnomah County Juvenile Court provides twenty-four hour intake for juvenile offenders and the Metro Crisis Team provides twenty-four hour intake through the mental health system. All services are available 24 hours a day, seven days a week.

### 2. Family Crisis Intervention

Family Crisis Intervention which includes face to face mediation/counseling is also available through those agencies listed under #1.

### 3. Diversion Services

Multnomah County has a comprehensive diversion system funded through a combination of city, county, state, and private funds. Six neighborhood-based centers maintain a referral agreement with the County Juvenile Department for the diversion of all appropriate first, second, and third time status and misdemeanor offenders in the county. In addition, Mainstream Youth Programs provide diversion services to juvenile offenders involved in substance abuse offenses and Harry's Mother serves diverted runaway youth in need of shelter.

During the past year, the JSC along with the Juvenile Division and other community members reviewed the diversion system in Multnomah County. A report was developed by the group which made the following recommendations:

- o increase the systems ability to follow up repeat offenders who fail to comply with diversion service requirements.
- o develop a pilot project with increased capacity for assessment and linkage to the local service delivery system to repeat offenders in the diversion system.

Please refer to the Diversion Report included in the appendix of this Plan for additional information.

4. Alternatives to Detention

The Harry's Mother Runaway Youth Program has provided alternatives to detention to the Juvenile Court since its inception over fifteen years ago. Alternatives include assessment., shelter, mediation/counseling, and linkage to stabilizing services. This function has increased significantly as a result of recent laws which limited the court's ability to hold most juvenile offenders for more than three hours. Harry's Mother works closely with the Juvenile Court to provide shelter and other services to youth who in the past would have been placed in detention.

5. Programs for Status Offenders

The county Youth Service Centers, Harry's Mother, and Mainstream Youth Programs each have formal agreements with the Juvenile Court to serve status offenders. These services include a twenty-four hour day, seven-day-a-week capacity for service delivery through the Harry's Mother Runaway Youth Program.

## XI. Juvenile Corrections Alternative Plan

**(Requirements:** As part of the JSCs continued involvement in the reduction of new commitments to the State Training Schools, each local JSC is required to examine current services that increase, support, or provide dispositional alternatives for high risk youth. As part of this examination, local commissions are to assess the nature of the county's commitment trends, current commitment rates, and assessment the adequacy and effectiveness of current commitment alternatives in conjunction with the agency operating the CSD portion of the Juvenile Corrections Alternatives Plan.

In conducting the analysis and providing information in the Plan for this section, please respond to the following questions:

1. Do the new commitment trends of the county indicate that new resources would be necessary to reduce these commitments?
2. How does the operator of the CSD Alternative Corrections Plan use their resources? Either CSD, the County Juvenile Department, or CEOJJC (Central and Eastern Oregon Juvenile Justice Council) operate the Plan. How could new commitments be reduced by increased coordination between the CSD-funded alternative programs and JSD-funded programs?
3. How is your county dealing with the limitations on the population at the State Training Schools for each county? What problems has the limitation on population at the state training school caused in your community? Information about the population limitation for each county is included in the Appendix.
4. Could new commitments be reduced by the local JSC redirecting priorities and resources?
5. Describe the relationship and discussions around the needs of high risk youth that took place in your county as a result of this examination.
6. If the 1989-91 JSC plan includes funding for programs for high risk youth as a direct effort to reduce new commitments, list the names of those programs in this section.
7. If the local commission finds tha the provision of services to high risk youth are adequately being provided by other state, county, and local resources, please state this in this section of the Plan and describe the basis for the findings).

The Juvenile Services Commission continues to provide a significant share of its resources to preventing high-risk youth from commitment to the state training school. It does this through programming (in FY 89-90 over half of JSC contract dollars will provide services for high risk youth), planning and coordination.

At the same time Multnomah County's commitment rate continues to be high compared to other counties in the State. The increasing number of gang-involved youth have exacerbated the problem, even in the face of diminishing referrals to the Juvenile Court, and in some cases from the court and police to diversion and other community programs.

## History

The Commission has continued to focus resources on programs for high risk youth, and until 1984 was subject to a payback penalty, under which a portion of JSC funds could be remitted to the State if the County's commitment rate of class "C" or less youth felons were too high.

JSC programs has been credited by Multnomh County's Downsizing Steering Committee with helping to reduce the commitment rate from a high of nearly 200 youth in 1981 to an average of about 130 throughout the 1980's. In 1984 the Commission put additional emphasis on services to high risk youth. This was reflected in the package of programs funded, which de-emphasized prevention and diversion services. With the exception of the Harry's Mother program all State JSC contract dollars were allocated to high risk programs.

For 1989-90, with the exception again of the Harry's Mother program, two-thirds of all JSC contract dollars will go to programs which serve high risk youth.

## Commitment Rate and Downsizing Plan

The commitments to the state training schools and camps have been holding relatively steady at 125 to 135 per year since 1982. Since 1986 the JSC has participated on the local 2045 or "Downsizing" steering committee which, 1) has twice recommended against the County operating the Downsizing Plan, thus requiring that CSD run it and, 2) monitors and assists CSD in operating its plan. This committee is now known as the Juvenile Corrections Steering Committee.

In a 1988 report to the Board of County Commissioners, the steering committee made a number of findings which are relevant here. It found that state funds available for downsizing to the County were inadequate and that black males continued to be over-represented in the Juvenile Justice System. It noted that the CSD-run plan was different in key ways from how a County designed plan would have been operated. The CSD plan focused on diverting post-committed youth from the actual closed-custody beds. While this operation has been somewhat effective in keeping the County at or slightly above its official cap of 82, not counting youth in the Assessment and Observation Center hid some what the magnitude of youth in actual custody. On the other hand, the creation of the public safety reserve and gang bed allotment have also helped the County stay within its cap.

As of this writing, (May 1989) the County is looking at possible additional state resources which could lead to the County accepting operation of the local downsizing plan. Should this happen, it would provide a new context for the JSC to assess its high risk funding.

## JSC High Risk Committee

The Juvenile Services Commission has as one of its four standing committees a High Risk Committee. The purpose of the Committee is to

plan for the needs of high-risk youth and oversee contracts funded by the Commission to serve these youth. Membership on the Committee includes the Lead Juvenile Court Judge for the County, as well as, a nationally recognized expert on delinquency programming. Also on the committee in a non-voting capacity are the Juvenile Division (Juvenile Court) director and representatives of state and county juvenile corrections.

The Committees work as it relates to service gaps is summarized in Section VIII of this plan. The committee guided discussion on the full Commission related to the high-risk RFP and awarding of funds for 1989-91.

Programs being funded for 89-91 addressing the needs of high risk youth are: Outward Bound, Project Way; Morrison Center, Sex Offender Treatment; Open Meadow, Commitment Reduction Support Project; POIC, Youth Diversion Education Clinic; Serendipity, Day and Family Program; Mainstream, Juvenile Court Program; and YWCA Girl's Emancipation Program.

Together with \$7,766 unobligated High Risk dollars, the Commission has awarded \$432,617 of all JSC contract dollars to the high risk area.

#### Summary

The JSC High Risk Committee and the Juvenile Corrections Steering Committee have both identified changes in policy and programming which would assist the County in addressing the needs of high risk youth. The addition of custody bed space through the public safety reserve, which is not counted against the County's cap, represents a recent helpful policy change.

Service gaps related to out of home care, mental health, alternative schooling and alcohol and drugs, as well as more and more culturally appropriate services for minority youth were also identified. The most immediate possibility for increasing services is tied to current negotiations between the County and CSD involving possible new funds for the County Downsizing Plan. Should that become a reality the JSC will be a major player in the implementation and programming of these funds. Until that time the Commission continues to commit a significant portion of its funding to high risk youth.

## XII. STUDENT RETENTION INITIATIVE

(Requirements: Due to the successful result of the reduction of new commitments to the State Training Schools during the 1985-87 biennium, the legislature allocated \$1.2 million to the JSC. The funds were made available through the closure of two cottages at the State Training School. Concurrently, the JSC was participating as a partner in the newly developed Student Retention Initiative. For the 1989-91 Biennium, the JSC continues as a partner in this initiative.

In providing information for this section of the Plan, please respond to the following questions:

- A. What generally has been the Commission's role in the County SRI planning in addition to serving on the Core Planning Group?
- B. If the Commission and the SRI have a plan for further developing the relationship between the two groups, please describe the plan.
- C. Please describe how the Juvenile Services Commission is proposing in the 1989-91 Plan to use a minimum of 12% of the JSC funds to assist the Student Retention Initiative meet its goals for high risk youth. Please list the programs, approved budget amounts, and a brief description of how the program is contributing towards reducing the dropout rate for high risk youth.
- D. The JSC may choose to fund programs additional related to SRI. Be sure to list all programs that the JSC is funding that are assisting SRI meet their goals).

The JSC supports the work of the Student Retention Initiative in many ways. The Vice-Chair of the Juvenile Services Commission serves as the Chair of the SRI Core Planning Group. Staff support is provided by the Youth Program Office (JSC). The Core Planning Group meets monthly to provide county-wide leadership, promote and sustain joint planning efforts, review efforts and make recommendations for improvements in service delivery. The Juvenile Services Commission receives reports and materials developed/prepared by SRI and reviews JSC contracted services in its subcommittee structure (The SRI funded alternative school programs are part of the Early Access committee's purview).

SRI and JSC cooperated in the Multnomah County response to the Children's Agenda. There are currently no plans underway for further developing the relationship between the SRI and JSC. The groups are awaiting the outcome of pending legislation which would establish the Community Children and Youth Services Commission. At the juncture there is a clear decision concerning structure further planning will take place.

The Multnomah County Juvenile Services Commission continues to fund slots in alternative school programs to address SRI targeted middle school children. In addition, the Commission funds alternative schools to serve high-risk delinquent adolescents. The combined funding of these programs represents 27% of the State JSC funds in Multnomah County. The Commission also provides partial funding for the Infant Toddler Development Center which provides day care

services for teen parents enrolled in Portland Public School's Teen Parent Program.

Up to 30 additional slots for SRI referred middle school students are made available at the following private alternative schools:

Lents Education Center  
Open Meadow Learning Center  
POIC  
Serendipity Academy  
Tree of Learning

XIII. NEW FUNDS FOR RUNAWAY AND HOMELESS YOUTH

(Requirements: In responding to this section of the Plan, please provide the following information:

- A. Briefly describe service needs identified for runaway and homeless youth in the county.
- B. Describe what services are planned for the new funds for runaway and homeless youth. List the program title, budget amount, and a brief description of the service.
- C. Describe how the new funds are matched. List the program title and the budget amount for the programs that match the new funds).

The Homeless and Runaway youth population has grown considerably during the past biennium. Local program providers have identified 1,300 youth as being homeless during the past year. During the past two years a portion of the funds which support services to this population have been eliminated by the Juvenile Justice Advisory Committee.

The following lists identifies system support and service needs for runaway and homeless youth in the county:

- A stable ongoing funding base for services to runaway youth.
- Stabilize funding for emergency shelter and food for homeless youth.
- Transitional housing for homeless youth which results in independent living.

All new funds received by the Commission via the Homeless and Runaway Youth Act will be used to respond to these identified needs.

Presently Multnomah County funding sources fund over \$429,000 in services to this population which will be used as matching funds, if required.

JUVENILE SERVICES COMMISSION  
MULTNOMAH COUNTY YOUTH PROGRAM OFFICE

Budget Summary  
Proposed 89-91  
Revision 4  
May, 1989

<u>REVENUES</u>	<u>JSA</u>	<u>COUNTY</u>	<u>OTHER</u>	<u>TOTAL</u>
1989-90	912,000	2,004,654	591,800	3,508,454

EXPENDITURES

Administration	91,000	154,961	37,500	283,461
Evaluation & Contract Monitoring	37,652		0	37,652
Coordination	3,000		0	3,000
	<u>131,652</u>	<u>154,961</u>	<u>37,500</u>	<u>324,113</u>

CONTRACTS

Intervention

Outward Bound - Project Way	60,061			60,061
Morrison Center - Sex Offender	94,000			94,000
Open Meadow - Commitment Reduction Support Project	61,650			61,650
POIC - Youth Diversion Educ. Clinic	55,800			55,800
Serendipity - Day & Family Clinic	41,000			41,000
Mainstream - JJD Project	34,560			34,560
YWCA - Girls' Emancipation Program	68,780			68,780
Unobligated	7,766			7,766
Total Intervention	<u>423,617</u>			<u>432,617</u>

Diversion/Early Intervention

Delauney (NYSC)		172,985	67,987	240,972
Lutheran Family Services (West YSC)		154,022	60,125	214,147
Portland Impact (SEYSC)		174,868	69,375	244,243
Urban League (NEYSC)		190,846	74,925	265,771
YMCA (Outereast YSC)		169,514	66,600	236,114
YMCA (East County YSC)		171,814	67,525	239,339
Mainstream		141,749	55,963	197,712
N.E. N'hood Coalition		186,863		186,863
SRI - Alternative Schools	<u>90,616</u>			<u>90,616</u>
Total Diversion/ Early Interv.	<u>90,616</u>	<u>1,362,661</u>	<u>462,500</u>	<u>1,915,777</u>

Crisis/Intervention/Shelter Care

Janis - Harry's Mother (Phone)		10,300		10,300
Burnside Projects (Youth Shelter)		91,464	91,800	183,264
Janis - Harry's Mother	145,115	97,216		242,331
Project LUCK		24,957		24,957
Outside In		<u>30,524</u>		<u>30,524</u>
Total Crisis Interv./Shelter Care	<u>145,115</u>	254,461	<u>91,800</u>	<u>491,376</u>

Prevention

BGAS - Baby Steps	22,750	21,321		44,071
NARA - Youth Adolescent Prev. Prgm.	31,218			31,218
Self Enhancement - Middle School Prgm.	67,032			67,032
PPS - Infant Toddler		90,750		90,750
Insights - LIT		33,750		33,750
Community Advocates - Kids Can		33,750		33,750
PPS Preschool Screen		5,000		5,000
N. Portland YSC Teen Mom		25,000		25,000
ARC Teen Parent Respite		18,000		18,000
AMA/SEI,TLC		<u>5,000</u>		<u>5,000</u>
Total Prevention	<u>121,000</u>	237,571		358,571

TOTAL CONTRACTS 780,348 1,849,693 554,300 3,184,341

TOTAL PROGRAM OFFICE 912,000 2,004,654 591,800 3,508,454

PROJECT INFORMATION AND BUDGET  
SECTION A - PROJECT INFORMATION SHEET

---

Project Title: Ample Time for Treatment Project

Contact Person and Title: Ruth Herman Wells, M.S.  
G.E.P. Director

Agency Name and Address: YWCA  
1111 SW 10th Avenue  
Portland, Oregon 97205

Phone: 223-6281

Project Duration: July 1, 1989 - June 30, 1990

Target Population: Severly disturbed High Risk delinquent girls

Approximate Number of Youth to be Served Annually: 16 youth

Geographic Area to be Served: Multnomah County

Project Summary:

This project serves the most seriously impaired, chronically underserved females for a nine month period through GEP services. The program consists of an intense course of competency building classes, volunteer community coaches, daily group therapy for up to nine months. Transition services include employment placement, secure housing, financial independence, socially skilled and emotional stabilization.

---

Budget Summary:

	JSC Request	Other Funds	Total Budget
Personnel:	\$ <u>21,675</u>	\$ <u>92,032</u>	\$ <u>113,707</u>
Services and Supplies:	\$ <u>17,105</u>	\$ <u>90,114</u>	\$ <u>107,219</u>
Capital Outlay:	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>
Indirect Cost:	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>
Total Project Budget:	\$ <u>38,780</u>	\$ <u>182,146</u>	\$ <u>220,926</u>

---

PROJECT INFORMATION AND BUDGET  
SECTION A - PROJECT INFORMATION SHEET

---

Project Title: Girls' Emancipation Program

Contact Person and Title: Ruth Herman Wells, M.S.  
G.E.P. Director

Agency Name and Address: YWCA  
1111 SW 10th Avenue  
Portland, Oregon 97205

Phone: 223-6281

Project Duration: July 1, 1989 - June 30, 1990

Target Population: High Risk delinquent girls 15 1/2 to 18 years

Approximate Number of Youth to be Served Annually: 18 youth

Geographic Area to be Served: Multnomah County

Project Summary:

The goal of this program is to curtail delinquent behavior and reduce commitments to the state institution for high-risk female juvenile offenders age 15 1/2 to 18 years old residing in Multnomah County. These services are designed to provide independent living skills, individual and group treatment, and linking to needed community services for high-risk teenage girls. This program provides 90 days residential and 90 days out-client services for each girl. During residential services, girls learn skills such as budgeting, job search, apartment care, meal planning, communication and recreation skills to prepare them for independent living. They also participate in group/individual counseling to gain insight into their living situations. Girls are linked to a community volunteer who provides an adult friend/role model for contact/problem solving in the community. Girls also continue to attend group and recreational activities. The ultimate outcome is practical emancipation and reduction of delinquent behaviors for program participants.

---

Budget Summary:

	JSC Request	Other Funds	Total Budget
Personnel:	\$ <u>16,041</u>	\$ <u>53,750</u>	\$ <u>69,791</u>
Services and Supplies:	\$ <u>13,959</u>	\$ <u>37,931</u>	\$ <u>51,890</u>
Capital Outlay:	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>
Indirect Cost:	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>
Total Project Budget:	\$ <u>30,000</u>	\$ <u>91,681</u>	\$ <u>121,681</u>

---

PROJECT INFORMATION AND BUDGET  
SECTION A - PROJECT INFORMATION SHEET

---

Project Title: Juvenile Justice Division Project

Contact Person and Title: Kathleen Himsl  
Clinical Director

Agency Name and Address: Mainstream Youth Program, Inc.  
5311 SE Powell Blvd.  
Portland, Oregon 97206

Phone: 503-777-4141

Project Duration: July 1, 1989 - June 30, 1990

Target Population: High Risk Juvenile Offenders

Approximate Number of Youth to be Served Annually: 100 youth

Geographic Area to be Served: Multnomah County

Project Summary:

This project will support 1 FTE Adolescent Substance Abuse Specialist located on site at Juvenile Court. Services provided will include assessment and screening, referrals to appropriate treatment resources, skill development groups at Juvenile Court as well as staff trainings to Court Counselors. Follow-up services including tracking and monitoring will be provided to all clients.

---

Budget Summary:

	JSC Request	Other Funds	Total Budget
Personnel:	\$ <u>31,495</u>	\$ <u>3,521</u>	\$ <u>35,016</u>
Services and Supplies:	\$ <u>3,065</u>	\$ <u>2,460</u>	\$ <u>5,525</u>
Capital Outlay:	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>
Indirect Cost:	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>
Total Project Budget:	\$ <u>34,560</u>	\$ <u>5,981</u>	\$ <u>40,510</u>

---

PROJECT INFORMATION AND BUDGET  
SECTION A - PROJECT INFORMATION SHEET

---

Project Title: Wilderness Alternatives for Youth ("Project WAY")

Contact Person and Title: Dave McNeil  
Director of Community Programs

Agency Name and Address: Pacific Crest Outward Bound School  
0110 SW Bancroft  
Portland, Oregon 97201

Phone: 243-1993

Project Duration: July 1, 1989 - June 30, 1990

Target Population: High Risk Juvenile Offenders

Approximate Number of Youth to be Served Annually: 30 youth

Geographic Area to be Served: Multnomah County

Project Summary:

Project WAY is a 19-24 day wilderness program for high-risk youth. Five separate courses will be operated throughout the year, each consisting of one to two groups ("patrols") of nine clients and three instructors. This is followed by a two month transition and ten-month follow-up component which maintains contact with the students to reinforce those skills learned on the patrol as well as support them in other areas of their life (i.e., school, home).

---

Budget Summary:

	JSC Request	Other Funds	Total Budget
Personnel:	\$ <u>42,420</u>	\$ <u>35,580</u>	\$ <u>78,000</u>
Services and Supplies:	\$ <u>17,641</u>	\$ <u>35,304</u>	\$ <u>52,945</u>
Capital Outlay:	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>
Indirect Cost:	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>
Total Project Budget:	\$ <u>60,061</u>	\$ <u>70,884</u>	\$ <u>130,945</u>

---

PROJECT INFORMATION AND BUDGET  
SECTION A - PROJECT INFORMATION SHEET

---

Project Title: Youth Diversion Education Clinic

Contact Person and Title: Rosemary Anderson  
Executive Director

Agency Name and Address: Portland Opportunities Industrialization Center, Inc.

Phone: 503-287-1271

Project Duration: July 1, 1989 - June 30, 1990

Target Population: High Risk Juvenile Offenders

Approximate Number of Youth to be Served Annually: 25 youth

Geographic Area to be Served: Primarily North/Northeast Portland

Project Summary:

The program provides Alternative Education, Counseling, and Job Readiness services to high-risk delinquents referred from the Juvenile Court. The program includes modules in General Career Awareness, Like Skills, general and specific Vocational Skill Assessment, Career Exploration and specific Vocational Skill Development leading to employment and self-sufficiency. Other services provided include recreational activities and employment assistance.

---

Budget Summary:

	JSC Request	Other Funds	Total Budget
Personnel:	\$ <u>40,470</u>	\$ <u>117,592</u>	\$ <u>151,792</u>
Services and Supplies:	\$ <u>15,330</u>	\$ <u>95,941</u>	\$ <u>111,271</u>
Capital Outlay:	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>
Indirect Cost:	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>
Total Project Budget:	\$ <u>55,800</u>	\$ <u>241,780</u>	\$ <u>297,580</u>

---

PROJECT INFORMATION AND BUDGET  
SECTION A - PROJECT INFORMATION SHEET

---

Project Title: Commitment Reduction Support Project

Contact Person and Title: Carole Smith  
Director

Agency Name and Address: Open Meadow Learning Center  
7602 N. Emerald  
Portland, Oregon 97217

Phone: 285-0508

Project Duration: July 1, 1989 - June 30, 1991

Target Population: High Risk Juvenile Offenders

Approximate Number of Youth to be Served Annually: 15 youth

Geographic Area to be Served: Primarily North Portland

Project Summary:

Open Meadow Learning Center (OMLC) is an accredited, private, non-profit alternative school. The commitment reduction Support Program Serves youth who are identified as being at risk of commitment to a state training school and referred by a Juvenile Court Counselor. The services include assessment, education, counseling, advocacy, transition, and case management.

---

Budget Summary:

	JSC Request	Other Funds	Total Budget
Personnel:	\$ <u>51,338</u>	\$ <u>5,192</u>	\$ <u>56,530</u>
Services and Supplies:	\$ <u>10,312</u>	\$ <u>1,918</u>	\$ <u>12,230</u>
Capital Outlay:	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>
Indirect Cost:	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>
Total Project Budget:	\$ <u>61,650</u>	\$ <u>7,110</u>	\$ <u>68,760</u>

---

PROJECT INFORMATION AND BUDGET  
SECTION A - PROJECT INFORMATION SHEET

---

Project Title: Day and Family Program

Contact Person and Title: Susan Schriver  
Executive Director

Agency Name and Address: Serendipity Academy  
PO Box 156  
Gladstone, Oregon 97027

Phone: 503-761-7139

Project Duration: July 1, 1989 - June 30, 1990

Target Population: High Risk Juvenile Offenders

Approximate Number of Youth to be Served Annually: 10 youth

Geographic Area to be Served: Primarily east of 82nd Ave., although any Multnomah County youth will be served.

Project Summary:

Serendipity Academy is an alternative school in East County which serves high-risk youth from school districts throughout the Portland metropolitan area. The Day and Family Program includes daily group counseling, individual counseling as needed, and monthly family service contacts. Specialized counseling is available from a Stress and Anger Management Counselor, and an Alcohol and Drug Counselor.

---

Budget Summary:

	JSC Request	Other Funds	Total Budget
Personnel:	\$ _____	\$ _____	\$ _____
Services and Supplies:	\$ _____	\$ _____	\$ _____
Capital Outlay:	\$ _____	\$ _____	\$ _____
Indirect Cost:	\$ _____	\$ _____	\$ _____
Total Project Budget:	\$ _____	\$ _____	\$ _____

---

PROJECT INFORMATION AND BUDGET  
SECTION A - PROJECT INFORMATION SHEET

---

Project Title: Harry's Mother Runaway Youth Program  
Contact Person and Title: Corrine McWilliams: Director  
Agency Name and Address: Janis Youth Programs Inc.  
3942 SE Hawthorn  
Portland, Oregon 97214  
Phone: 503-233-8111  
Project Duration: July 1, 1989 - June 30, 1991  
Target Population: Runaway and Homeless Youth  
Approximate Number of Youth to be Served Annually: 400  
Geographic Area to be Served: Multnomah County

Project Summary:

Harry's Mother provides a comprehensive system of crisis intervention, short term shelter, and referral service for status offenders probation violators, and pre-adjudicatory law violators who are ineligible for detention and cannot be returned home. Services are available 24 hours a day, seven days a week.

---

Budget Summary:

	JSC Request	Other Funds	Total Budget
Personnel:	\$ <u>145,115</u>	\$ <u>182,285</u>	\$ <u>327,400</u>
Services and Supplies:	\$ <u>0</u>	\$ <u>143,905</u>	\$ <u>143,905</u>
Capital Outlay:	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>
Indirect Cost:	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>
Total Project Budget:	\$ <u>145,115</u>	\$ <u>326,190</u>	\$ <u>471,305</u>

---

PROJECT INFORMATION AND BUDGET  
SECTION A - PROJECT INFORMATION SHEET

---

Project Title: Self-Enhancement Middle School Program

Contact Person and Title: Tony Hopson, Ray Leary: Co-Directors

Agency Name and Address: Albina Ministerial Alliance  
2156 NE Broadway  
Portland, Oregon 97232

Phone: 503-249-1721

Project Duration: July 1, 1989 - June 30, 1991

Target Population: 6th, 7th, 8th graders and parents

Approximate Number of Youth to be Served Annually: 160

Geographic Area to be Served: Tubman, Whitaker and Ockley Green Middle Schools

Project Summary:

SEI provides in-school and after-school services including specialized curriculum, self-development activities and pre-employment training. The additional funds provided by this grant will develop parent involvement with their children and develop their capacity to both support and advocate for their children in the school setting.

---

Budget Summary:

	JSC Request	Other Funds	Total Budget
Personnel:	\$ <u>57,340</u>	\$ <u>193,248</u>	\$ <u>250,588</u>
Services and Supplies:	\$ <u>6,500</u>	\$ <u>24,727</u>	\$ <u>31,227</u>
Capital Outlay:	\$ <u>0</u>	\$ <u>48,906</u>	\$ <u>48,906</u>
Indirect Cost:	\$ <u>3,192</u>	\$ <u>13,174</u>	\$ <u>16,366</u>
Total Project Budget:	\$ <u>67,032</u>	\$ <u>280,055</u>	\$ <u>347,087</u>

---

PROJECT INFORMATION AND BUDGET  
SECTION A - PROJECT INFORMATION SHEET

---

Project Title: Baby Steps

Contact Person and Title: Terri Barnett  
Director of Program Services

Agency Name and Address: Boys and Girls Aid Society  
2301 NW Glisan Street  
Portland, Oregon 97210

Phone: 503-222-9661

Project Duration: July 1, 1989 - July 30, 1991

Target Population: Infants of teen parents

Approximate Number of Youth to be Served Annually: 25

Geographic Area to be Served: NE and SE Portland

Project Summary:

Expands BGAS Young Parents Program from primarily serving the basic needs of the teen parents to supporting and developing the teen as a parent and providing developmentally appropriate experiences for the infant. Funds add an early childhood education specialist to the existing staff make-up in order to assure the ability to positively impact the positive development of the infants.

---

Budget Summary:

	JSC Request	Other Funds	Total Budget
Personnel:	\$ <u>17,195</u>	\$ <u>122,177</u>	\$ <u>139,372</u>
Services and Supplies:	\$ <u>3,885</u>	\$ <u>32,039</u>	\$ <u>35,924</u>
Capital Outlay:	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>
Indirect Cost:	\$ <u>1,670</u>	\$ <u>16,895</u>	\$ <u>18,565</u>
Total Project Budget:	\$ <u>22,750</u>	\$ <u>171,111</u>	\$ <u>193,861</u>

---

PROJECT INFORMATION AND BUDGET  
SECTION A - PROJECT INFORMATION SHEET

---

Project Title: Youth/Adolescent Prevention Program

Contact Person and Title: Morris C. Brewer  
Executive Director

Agency Name and Address: Native American Rehabilitation Assoc. of the NW, Inc.  
2022 NW Division  
Gresham, Oregon 97030

Phone: 503-669-7889

Project Duration: July 1, 1989 - June 30, 1991

Target Population: Native American children and youth

Approximate Number of Youth to be Served Annually: 125

Geographic Area to be Served: Multnomah County

Project Summary:

Implements services to the children of Indian parents receiving alcohol and drug treatment at the residential center. In addition to developing healthy coping skills in the children, services will also focus on reestablishing healthy relationships within the family. Services consist of counseling, cultural/traditional awareness, recreational therapy and survival skills.

---

Budget Summary:

	JSC Request	Other Funds	Total Budget
Personnel:	\$ <u>21,975</u>	\$ <u>533,100</u>	\$ <u>555,075</u>
Services and Supplies:	\$ <u>9,243</u>	\$ <u>198,800</u>	\$ <u>208,043</u>
Capital Outlay:	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>
Indirect Cost:	\$ <u>0</u>	\$ <u>4,907</u>	\$ <u>4,907</u>
Total Project Budget:	\$ <u>31,218</u>	\$ <u>736,807</u>	\$ <u>768,025</u>

---

## XVII. Administrative Services and Special Functions of the Commission

(Requirements: This section should include a brief description of how the Commission is supported in its work-through volunteer and/or paid staff.

The State Commission requires the line item breakdown for JSC administration expenses and county indirect costs. Please provide information about both of these items using the following outline:

- A. Personnel Costs: This section should contain the individual staff position, the percent of time devoted to Commission work (FTE), salaried, and fringe benefits. If the Commission contracts for professional or clerical assistance, the items of the contract should be summarized.
- B. Services and Supplies. Include a detailed budget outlining the amounts anticipated for expenditure for each category. These categories include rent, utilities, telephone, supplies, printing, postage, travel, etc.
- C. Capitol Outlay. Identify any planned equipment purchases here. If the purchase of a computer is planned, request a copy of the State JSC computer policy.
- D. In-Kind Contributions. Several local Commissions receive in-kind or donated services, such as office space and staff support from the county or other agencies. Estimate the value of the contributions and include them in this section).

Staffing for the Multnomah County Juvenile Services Commission is performed by staff of the Youth Program Office. JSC/YPO staff are county employees and part of the administrative structure of the Social Service Division and Department of Human Services.

In 1988 the Board of County Commissioners created the Youth Program Office to be one of the lead offices for youth programs in the office. In 1989 over 25 programs will be administered through the office, some exclusively funded with state JSC dollars, some with County General Fund dollars and some with both.

The Board asked the JSC, in addition to performing its statutely defined role, to become the advisory body for the entire Youth Program Office and all programs therein. Therefore all YPO staff activities are directed to the functioning of the JSC.

Fiscal support for administration comes both from JSC and County General Fund dollars. The amount of JSC dollars contributed to administration for 1989-90 is actually somewhat less than in 1988-89.

Personnel: Personnel costs are reflected in the Bud 1 form and detailed in the Bud 2. Seven staff members will be providing services from the JSC. The following narrative relates job title to JSC function.

Program Manager - Functions as the JSC director. Responsible for office budget, staff supervision presentations to the Board of County

Commissioners Juvenile Services Commission, and others, special projects and reports.

Program Development Specialists (4) - Each of the full-time PDSs is responsible for staffing one of the standing committees of the JSC; Administration Committee (with the director), Prevention Committee, Early Access/Diversion Committee and Intervention Committee. Three of these staff also manage a set of contracts relative to each committee, help with monitoring and evaluation relative to those contracts, and are generally responsible for program development and community liaison. The fourth PDS, besides helping to staff the Administration Committee will assist with broad tasks which span all aspects of the office including comprehensive plans, RFPs, and requirements of the State Juvenile Services Commission, JJAC, SRI, etc.

Program Development Specialist (.5) - This is an evaluation specialist position. The person is responsible for the Client Tracking System operations and reports, supervise a .5 FTE data entry person, and engage staff and the Commission in periodic review of the evaluation process.

Office Assistant II (1.5) - The Commission/YPO have one full-time secretary. A half-time OAI is also engaged in entering data for the Client Tracking System as her sole activity.

Services and Supplies: Outlines in the Bud 1.

Capitol Outlay: None

In-Kind Contributions: None. However \$178,135 in County General Fund are also supporting the YPO and the need of the Juvenile Services Commission.

XVIII. County Indirect Costs

(Requirements: If indirect costs are required by the county to administer JSC funds or to administer a grant directly to a county department, these costs must be explained in detail and outlined in a line item budget.

This section should also contain explanations of any indirect costs requested by an individual program as part of their proposal).

Multnomah County charges 7.15% on all personnel and materials and services expenses for indirect. All indirect charges for the administration budget are expended to County General Fund, however.

XIX. Monitoring, Evaluation, Training, and Coordination

(Requirements: These four activities are not included under administrative costs. Local Commission may set aside funds for these functions with the approval of the State Commission. Please briefly describe these activities and provide detailed budget information using the same format as Administrative Expenses.

Monitoring and Evaluation

As indicated in the discussion of administrative services the JSC is the oversight body for the entire Youth Program Office and over 25 programs, many funded in the County General Fund dollars.

Evaluation and contract monitoring activities are unified within the office regardless of funding sources. Staff dedicated to this function for 1989-90 will be:

.5 FTE Evaluation Specialist to manage the Client Tracking System and assist the Commission and staff in all evaluation and monitoring activities.

.2 FTE Program Development Specialist with background in evaluation and monitoring to assist the evaluation specialist.

.5 FTE Office Assistant II to enter Client Tracking System Data.

The cost for these staff alone equals more than \$39,000. Each Program Development Specialist who manages contracts also contributes time to the evaluation and monitoring effort.

The budget summary indicates \$37,652 of JSC funds dedicated to monitoring and evaluation which is more than accounted for by office activities in this area.

Coordination

\$3,000 are identified to subcontract for services to coordinate referrals to alternative schools as part of the Student Retention Initiative Process.

XX. Plan and Program Monitoring

(Requirements: Please describe briefly how the local Commission will continue to monitor the implementation of its Plan and meet the fiscal and program monitoring requirements for funded programs).

The Commission's evaluation goal for the coming biennium was described by Commissioner Shireman, Ph.D., during May's Commission meeting. Dr. Shireman said, "JSC evaluation is done in cooperation with our service providers, and it describes who was served, with what services, for how much, and with what outcome."

The Commission accomplishes its evaluation goal through the following activities:

- o Use of the Oregon Youth Program Client Tracking System which documents who is being served with what and how many services. The Client Tracking System provides monthly reports which give the JSC regular feedback about contract requirements.
- o Each JSC-funded agency provides the JSC with a monthly reimbursement report which documents expenditures and provides regular fiscal monitoring.
- o Each JSC-funded agency has included as part of its contract an outcome objective which is designed to measure the impact of the service provided. Provider agencies are required to identify how the outcome is measured and provide the JSC with the level of outcome attainment.
- o Each of the JSC's Committee (prevention, early access, and intervention reviews program contracts and outcomes as part of the JSC monitoring process. Part of this function includes the assignment of JSC commissioners as program liaison to add to commissioner's understanding of specific programs. Program liaisons meet directly with agency staff and provide a brief summary of site visit information.
- o Each provider is required to provide to the JSC several client profiles which give examples of youth and family services provided by the agency.
- o Much ongoing effort will be made to improve communication and coordination with the Juvenile Justice Division client tracking system. The close relationship between JSC-funded programs and the Juvenile Court makes communication about service outcomes imperative to the evaluation of the JSC.
- o In addition, the Commission has set goals for revealing its present evaluation system with an ad hoc evaluation committee. The Commission members continue to express concern and emphasis on improved evaluation techniques. The ad hoc committee will make recommendations for an improved system.

XXI. Juvenile Justice Advisory Committee Programs

(Requirements: The JJAC programs have been integral to the service system, especially for detention alternatives in many counties. Please briefly describe the impact of those programs and if they will continue to be funded by the community as the federal fund reductions are implemented.

In addition to the funded programs, JJAC has initiated several development projects over the past two years. County JSCs are encouraged to comment on those development projects and how they have affected the county JSC).

---

Presently Juvenile Justice Advisory Committee (JJAC) Program funds are being used to augment two major programs targeting runaway and homeless youth. The State JJAC is in a three year process of eliminating those funds and will no longer be available at the end of fiscal year 1989-90. The loss of these scarce federal funds places each program in a predicament. Both agencies are seeking replacement funds, however. More than likely, a reduction of the number of youth served will result as decreases are implemented by the state.

JJAC has also funded a one-year program designed to assess, plan, and promote services for young women in the tri-county area. This project has successfully formed a coalition of professionals who are providing the Commission with needed background information. This information is likely to be used for future advocacy for this underserved population.

## THE SCOPE AND MISSION OF THE JUVENILE SERVICES COMMISSION

The purpose of the Juvenile Services Commission is to prevent or curtail delinquent behavior. This will be done through the development of and advocacy for the provision of appropriate prevention, diversion and dispositional alternatives for children in Multnomah County. The Juvenile Services Commission, in its own right and as advisory body to the Youth Program Office, will also actively promote broad-based local coordination and cooperation in planning and monitoring programs and services.

Specifically the Commission will:

- a. Provide information concerning youth needs and services in Multnomah County to State and County agencies and other interested groups.
- b. Study the operation of youth programs and services in Multnomah County and develop recommendations for their improvement for consideration and implementation by appropriate policy makers.
- c. Prepare and adopt periodic youth services plans for the appropriation of funds to local programs and services that are consistent with State, County, and Commission objectives.
- d. Monitor and evaluate Commission-funded programs and services to determine the extent to which State, County, and Commission objectives are being achieved, and to ensure that public funds are administered in a responsible and appropriate manner.
- e. Ensure that minority youth and families are receiving effective and appropriate services by involving minority representation in JSC and Youth Program Office decision making. Ensure contractor cooperation with this objective and with the goals of Equal Opportunity and Affirmative Action.

The basic principles:

- o Preserve the family unit;
- o Intervention shall be limited to those actions which are necessary and utilize the least restrictive and most efficient and appropriate resources;
- o Encourage family participation in the child's treatment;
- o Treatment in the community rather than commitment to a state training school shall be provided whenever possible.

## LEADERSHIP

### Background:

The Juvenile Services Commission is mandated by State statute to prepare comprehensive Juvenile Services Plans, recommend allocation of State Juvenile Services Act funds, observe the operation of juvenile services, and develop appropriate recommendations for improvement or modification of juvenile services in the County. Over the last ten years, the County has looked to the Commission with increasing confidence to serve as its lead youth policy and planning body. In 1988, the Board of County Commissioners and the County Chair reorganized intra-County Departments, created a new Youth Program Office, and asked the Commission to serve as the oversight body for the new office. In that capacity, the Commission will take a stronger and more visible leadership role in the juvenile services areas.

### Recommended Policy:

The Juvenile Services Commission, in its advisory capacity to the Board of County Commissioners, shall serve as Multnomah County's lead policy and planning arm for youth services. In that capacity it shall provide active leadership in identifying youth service needs and in determining appropriate service delivery responsibilities.

- a. The Commission shall be an active force in determining a county wide continuum of service model ranging from prevention to treatment.
- b. Commission members including the chair, and staff including the Director, shall take a more active leadership role in all phases of the juvenile services community.
- c. The Commission shall actively advocate and promote its approved youth service model.
- d. The Commission shall promote services to minority youth as a high community priority.
- e. The Commission shall seek JSC representation on other youth planning groups.

An additional recommendation ties the Juvenile Services Commission and the Youth Program Office together via a committee and staffing structure. It also clarifies the role of the Juvenile Services Commission as advisory body to the Youth Program Office relative to budget, work plan, comprehensive plan and allocations.

**Recommendation:**

That, in addition to carrying out its statutory responsibilities, the JSC become the advisory body to the Youth Program Office. In this role the Juvenile Services Commission will, with the co-approval of the Social Services Division Director and the Department of Human Services Department, and ultimate approval of the Board of County Commissioners:

- o Approve the YPO Budget;
- o Develop and approve the YPO annual work plan;
- o Develop and approve the County Comprehensive Youth Plan; and
- o Select and allocate funds to contractors

The JSC will carry out these tasks through the following committee structure: Steering Committee, High-risk Committee, Diversion/Shelter Care Committee, and Prevention Early Intervention Committee. The latter three committees will have planning and evaluation responsibilities for contracts within the Youth Program Office. Under guidelines established by the full Commission, the Committees will also make allocation recommendations to the full Commission.

Youth Program Office Staff will provide staffing for these committees and for other Juvenile Services Commission responsibilities as required.

## FUNDING

### Background:

State mandates, legislative directives, and community need have caused the JSC to adopt inconsistent funding strategies with respect to level of intervention. The Commission, nevertheless, has consistently awarded funds to a limited number of on-going programs with little change. There also exists conflicting views about the Commission's funding role among the continuum of Youth Service systems.

### Recommended Policy:

State Juvenile Services Commission funds shall be awarded on a biennial basis consistent with the goals and objectives of the Oregon Juvenile Services Act, Commission priorities and local needs. Commission policy is to designate a finite funding period for state funded programs. The Commission will actively assist successful programs to transition to appropriate institutional funding, including on-going County funding.

- a. The Commission shall fund a program with State JSA dollars for a time limited period. The funding period may be modified based on community need, availability of funds, and program effectiveness.
- b. The Commission shall actively advocate for the transition of successful programs to stable funding from the appropriate administrative authority.
- c. The Commission shall work with other planning groups to develop and achieve understanding of an approved county-wide youth service continuum. The role of differing funders will be clarified in this continuum.
- d. The Commission shall assist the County Youth Program Office in determining its appropriate service role and administrative authority with relation to program funding.
- e. At the beginning of each funding cycle, the Commission will request each program funded with JSA funds to show other potential future funding sources and a strategy for accessing those resources. The Commission will work with providers to implement that strategy. Ability to show, or not show, other potential resources will not be a sole reason for funding decisions.

## PREVENTION

### Background:

There is now ample evidence that efforts to build competence and coping skills, and to develop self-esteem and promote well-being results in a marked decrease in remedial education, drop-out behavior, criminal involvement, and welfare dependency. These prevention efforts are part of a community's responsibility to its children and adolescents.

### Recommended Policy:

1. The Juvenile Services Commission will support and advocate for prevention programs as an integral part of a comprehensive continuum of services for children and adolescents in Multnomah County. The JSC will assume the specific responsibility of facilitating and/or funding the development of programs targeted at preventing delinquency.
2. The Juvenile Services Commission will include in its allocation process funds for delinquency prevention efforts. Funding will be based on a clear definition of delinquency prevention, guided by a set of criteria taking into account developmental issues and critical junctures in a child's life, and insuring availability to all groups represented within the community.
3. The development and funding of prevention programs will follow a planning process which identifies the role of other funders, as service continuum, and a funding strategy relative to all JSC programs.

## JSC SUBCOMMITTEE STRUCTURE AND WORKPLAN

In order to fulfill expanded responsibilities associated with its new role as advisory body to the County Youth Program Office, the Juvenile Services Commission will implement the following Committee structure.

### A. STEERING COMMITTEE

**Charge:** Assist the Chairperson and Director in providing overall direction and administrative support for the Juvenile Services Commission and County Youth Program Office.

**Membership:** JSC Chair, Vice Chair, Standing Committee Chairs plus 2 additional members appointed by the Chair

**Staff:** JSC/YPO Director and .50 FTE Planner

**Workplan:**

1. Coordinate the work of the Commission Standing Committees and the development of Biennial County Juvenile Services Plans
2. Make recommendations on short and long term planning issues and policies
3. Conduct annual Commission retreat
4. Interview and recommend the selection of new Commission members
5. Review YPO budget and work plans
6. Review Commission/YPO finances and expenditures
7. Represent the Commission before the Board of County Commissioners and State Juvenile Services Commission
8. Appoint Ad Hoc Committees as needed

**Related Planning Groups to Coordinate With:**

Portland Leaders Roundtable  
Youth Planning Network  
County Youth Service Management Team

### B. HIGH-RISK COMMITTEE

**Charge:** Integrate existing workplan and provide coordinated planning, monitoring, and evaluation for programs in the County Youth Program Office which serve high-risk delinquent youth

**Membership:** JSC professional and lay members, appointed by Chair. 1 or 2 high-risk program providers, Juvenile Court or CSD representative, etc. (Non-JSC members shall serve in a non-voting capacity).

**Staff:** Program Development Specialist responsible for high risk contracts

**Work Plan:**

Phase I - Initial Planning

1. Document existing high-risk service continuum.
  - a. Identify issues facing service components of current high risk service continuum.
  - b. Review existing recommended ideal high-risk service continuum.
2. Develop ideal high-risk continuum which addresses the appropriate JSC developmental funding role, County institutionalized funding role (YPO and other), and other jurisdictional responsibilities.
  - a. Identify data which describes the general condition of "high-risk" youth and supports the recommended ideal high-risk continuum.
  - b. Identify research which supports the recommended ideal high-risk continuum.
3. Refine current JSC/YPO high-risk service goal and/or define new service goals for next RFP.

Phase II - On-going Workplan

1. Monitor data and service trends affecting "high-risk" delinquent youth.
2. Review quarterly compliance of existing JSC/YPO high-risk contracts.
3. Advocate for program development, issue resolution and services for "high-risk" youth.
4. Study and develop strategies to address over-representation of minority youth in the juvenile justice system.
5. Develop and implement evaluation strategies for JSC/YPO high-risk programs.
6. Serve as Proposal Selection Committee for high-risk RFP's submitting allocation decisions to full JSC for approval.
7. Coordinate with project advisory committees as appropriate.

**Related Planning Groups to Coordinate With:**

Multnomah County Juvenile Corrections Steering  
Committee  
Juvenile Judges Association

**Current High Risk Contracts:**

Juvenile Court Sex Offender Program  
Morrison Center SuperNet  
Open Meadow Learning Center - Commitment Reduction  
Support Project  
POIC - Youth Diversion Education Clinic  
Serendipity Academy - Day & Family Program  
Urban League - Adolescent Parent Treatment  
YWCA - Girls' Emancipation Project

**Date Due for Bid:** For service cycle beginning July 1, 1989  
Service element also due for reconsideration

**C. DIVERSION/SHELTER CARE COMMITTEE**

**Charge:** Integrate existing workplan and provide coordinated planning, monitoring, and evaluation for programs in the County Youth Program Office which serve at risk youth in order to divert their entry into the juvenile justice system.

**Membership:** JSC professional and lay members appointed by Chair. 1-2 diversion program providers, Youth Service Center Citizen Advisory Board representative, police, Juvenile Court representative. (Non-JSC members shall serve in a non-voting capacity).

**Staff:** Program Development Specialist responsible for diversion contracts

**Work Plan:**

Phase I - Initial Planning

1. Document existing diversion service continuum.
  - a. Identify issues facing service components of current at risk/diversion service continuum.
  - b. Review existing recommended ideal diversion service continuums.
  
2. Develop ideal at risk/diversion continuum which addresses the appropriate JSC developmental funding role, County institutionalized funding role (YPO and other), and other jurisdictional responsibilities
  - a. Identify data which describes the general condition of "at-risk" youth and supports the recommended ideal diversion continuum.
  - b. Identify research which supports the recommended ideal diversion continuum.

3. Refine current JSC/YPO diversion service goal and/or define new service goals for next RFP.

Phase II - On-going Workplan

1. Monitor data and service trends affecting "at risk" delinquent youth.
2. Review quarterly compliance of existing JSC/YPO diversion/early intervention contracts.
3. Advocate for program development, issue resolution and diversion services for "at-risk" youth.
4. Monitor and develop strategies to assure that diversion services are provided to minority youth.
5. Develop and implement evaluation strategies for JSC/YPO high-risk programs.
6. Serve as Proposal Selection Committee for diversion RFP's, submitting allocation decisions to full JSC for approval.
7. Coordinate with project advisory committees as appropriate.

**Related Planning Groups to Coordinate With:**

Prostitution Alternatives Committee  
Project LUCK  
EBNC  
Street Law Program Planning Group  
Student Retention Initiative Planning Group  
Youth Shelter Funders Group  
Community Alternative Network (CAN)

**Current Diversion/Shelter Care Contracts:**

Burnside Projects - Youth Shelter  
Janis Youth Programs - Harry's Mother  
Outside In - Street Youth Outreach  
Tri-County Youth Services Consortium - Project LUCK (Coordination)  
Delauney Mental Health - North Portland Youth Service Center  
Lutheran Family Services - West YSC  
Mt. Hood YMCA - East County YSC  
Portland Impact - SEYSC  
Urban League - NEYSC  
YMCA - Outereast YSC  
Mainstream Youth Programs - Intensive Contact Project  
Lents Education Center  
Open Meadow           SRI - Alternative  
POIC                    Education Slots  
Serendipity  
Tri-County Youth Services Consortium

**Date Due for Bid:**

SRI Projects and Mainstream - for service cycle beginning July 1, 1989

Mainstream service element also due for reconsideration

Youth Service Centers - o annual contracts

o every 3 years -BID

o service elements?

**D. PREVENTION/EARLY INTERVENTION COMMITTEE**

**Charge:** Integrate existing workplan and provide coordinated planning, monitoring, and evaluation for prevention programs in the County Youth Program Office which serve children and youth.

**Membership:** JSC professional and lay members appointed by Chair. 1-2 prevention program providers, early childhood development expert, etc. (Non-JSC members shall serve in a non-voting capacity.)

**Staff:** Program Development Specialist responsible for prevention contracts

**Work Plan:**

Phase I - Initial Planning

1. Document existing prevention service continuum.
  - a. Identify issues facing service components of current prevention service continuum.
  - b. Review existing recommended ideal prevention service continuums.
2. Develop ideal at prevention service continuum which addresses the appropriate JSC developmental funding role, County institutionalized funding role (YPO and other), and other jurisdictional responsibilities.
  - a. Identify data which describes the "prevention" needs of Multnomah County children and youth, and which supports the recommended ideal prevention continuum.
  - b. Identify research which supports the recommended ideal prevention continuum.
3. Define JSC/YPO service goal(s) for next RFP.

Phase II - On-going Workplan

1. Monitor data and service trends affecting Multnomah County children and youth, and prevention programs which serve them.
2. Review quarterly compliance of existing JSC/YPO prevention contracts.

3. Advocate for program development, issue resolution and prevention programs in the county.
4. Monitor and develop strategies to assure that prevention services are provided to minority youth.
5. Develop and implement evaluation strategies for JSC/YPO prevention programs.
6. Serve as Proposal Selection Committee for prevention RFP's, submitting allocation decisions to full JSC for approval.
7. Coordinate with project advisory committees as appropriate.

**Related Planning Groups to Coordinate With:**

0-7 Sub-Committee of Youth Planning Network  
 Portland Leaders Roundtable - Work Group I

**Current Prevention Contracts:**

Boys & Girls Aid Society - Young Parents Program  
 Portland Public Schools - Infant Toddler Care Center  
 Community Advocates - Kids Can  
 Warner Pacific College - Learning with Infants and Toddlers (LIT)

**Date Due for Bid:**

BGAS & PPS - July 1, 1989 Service Cycle (including service element)  
 Community Advocates & Warner Pacific College - unknown

**E. AD HOC COMMITTEES**

**Charge:** Ad Hoc Committees with specific charges may be appointed from time to time as deemed necessary by the Commission. The charges of these Committees must be clear, time bound, and outside the scope of existing Standing Committees.

**Membership:** JSC members appointed by the Chair, providers, relevant community members

**Staff:** JSC staff as assigned

**Existing Ad Hoc Committee:**

**Ad Hoc Committee on Minority Youth**

**Charge:** o Sensitize JSC members, providers, and other funders about the unique needs of minority youth and service barriers that exist which prevent minority youth needs from being met.

- o Provide specific and useful hands-on training opportunities for line program staff and middle management regarding innovative and effective case worker tools and techniques.
- o Provide technical assistance opportunities around grant writing, program development, coordinated service delivery models, etc. for administrative program staff of minority agencies.
- o Develop recommendations to Multnomah County Juvenile Services Commission and other appropriate funders of youth programs regarding the focus of individual and collective funding strategies.

**Membership:** JSC members appointed by the Chair, providers and community members identified by JSC Committee members.

**Staff:** .50 FTE Planner

**Work Plan:**

1. Plan and provide four separate training and technical assistance conferences for community providers of juvenile services in the following cultural areas:
  - Black
  - Hispanic
  - Asian
  - Native American
2. Prior to the conferences, provide a multi-cultural awareness training for the Juvenile Services Commission and other funders which would incorporate the following analytical objectives for each of the four cultural groups:
  - o Identify what services currently exist to reach high risk and minority youth.
  - o Identify the population that is not currently being reached by existing services and in what areas by examining data and service trends.
  - o Identify gaps in service system regarding specific services, strategies, appropriate program models, etc.
  - o Identify who is mandated to provide specific identified services to the population.
3. At each of the four conferences, the JSC would "kick off" the event with a presentation of its findings as a result of its own sensitivity training.

4. The present Ad Hoc Committee will serve as a Steering Committee for all four conferences and hence expand its representation to include the missing cultural groups particularly at the sub-committee level.

4/12/88



# MULTNOMAH COUNTY OREGON

DEPARTMENT OF HUMAN SERVICES  
7th FLOOR J. K. GILL BUILDING  
426 S.W. STARK STREET  
PORTLAND, OREGON 97204  
(503) 248-3782

BOARD OF COUNTY COMMISSIONERS  
GLADYS McCOY • CHAIR OF THE BOARD  
PAULINE ANDERSON • DISTRICT 1 COMMISSIONER  
GRETCHEN KAFOURY • DISTRICT 2 COMMISSIONER  
RICK BAUMAN • DISTRICT 3 COMMISSIONER  
POLLY CASTERLINE • DISTRICT 4 COMMISSIONER

## MEMORANDUM

TO: Gladys McCoy  
Multnomah County Chair

VIA: Duane Zussy, Director *Duane Zussy (DZ)*  
Department of Human Services

FROM: Juvenile Corrections Steering Committee

DATE: May 26, 1989

SUBJECT: DOWNSIZING OF MacLAREN

## RECOMMENDATION

If and only if the following conditions are met, then the Department of Human Services recommends that the Board of County Commissioners instruct the department to prepare a detailed program design for implementing a County operated downsizing project.

- 1) If the State of Oregon appropriates an additional \$1.05 million annually to Multnomah County for community services for juvenile offenders;
- 2) If Children's Services Division continues to serve juveniles 18 years and older; and
- 3) If the State of Oregon continues to provide the Public Safety Reserve and Gang Designated Programs at MacLaren.

## ANALYSIS

When Governor Goldschmidt's original 1989-91 budget proposal was drafted, it included \$1.8 million to increase State beds for youth involved in gang related activities. As the majority of gang activity within Oregon occurs in Multnomah County, it was assumed that most of these monies would be used for Multnomah County youth. Consequently, Len Munks of Children's Services Division approached Multnomah County proposing that the County's portion of these monies (in combination with the \$650,000 already known to be available within existing appropriations to support transfer of downsizing responsibilities from CSD to Multnomah County) be combined to develop a comprehensive community-based program that would incorporate needed community

Memorandum to Gladys McCoy  
May 26, 1989  
Page Two

treatment programs for gang affected youth with local detention space to allow Multnomah County to assume increased responsibility for managing the MacLaren downsizing project. Such an effort would meet the needs of both the State and the County. The State would be able to transition its current management to the downsizing project to Multnomah County and Multnomah County would be able to provide aggressive treatment and intervention for gang affected youth.

On the basis of Mr. Munk's proposition, the Juvenile Justice Division reconvened the Juvenile Corrections Steering Committee with the goal of designing and costing out a safe and effective community program for youth committed to MacLaren. This group has now completed development of a preliminary model. This model would cost \$1,700,000 to operate, of which only \$650,000 is known to be available, leaving a need for \$1,050,000 in new State dollars to make the project workable. Without this money neither the Committee nor the Department will recommend that the County assume operation of the downsizing project.

In addition to the need for additional funds, we understand that CSD is considering limiting its services to youth 18 and under. As the majority of committed youth are 16 and over this policy could impair the County's ability to procure services for committed youth. Hence, the Committee has recommended, and I concur, that continuation of CSD services to youth up to the age of 21 years must be a necessary precondition to Multnomah County's agreement to accept greater responsibility for the downsizing project.

The model program discussed below is still in draft form. The Committee decided to wait until the availability of State funds was more clearly established prior to undertaking any further development. In the meantime, the Department would like to let the Board know the general direction that is being pursued.

#### Proposed Model

The model being proposed by the Steering Committee encompasses three major areas:

- A case management component similar to one operated in Washington County,
- A service pool fund, and
- Increased bed capacity at the Donald E. Long Home.

(Please see attached budget sheet).

The Case Management piece is modeled after Washington County's Diversion Intervention Resource Team (DIRT). Using this model, Washington County has successfully reduced their commitment rate, assured public safety, and assisted youth in remaining in the community. Four Court Counselors working out of the Juvenile Justice Division would carry caseloads of fifteen youth each. These small caseloads would allow intensive community outreach, crisis response, and coordination with other providers.

Memorandum to Gladys McCoy  
May 26, 1989  
Page Three

The Team would also have two Resource Development Specialists whose job it would be to find and put together needed community services for those youth case managed by the DIRT Court Counselors. Resource development would be done on an individual, fee-for-service basis.

A Service Pool would be available to purchase services developed by the resource development specialists. The Committee believes that current community resources may already be fully utilized or need to be augmented before these difficult youth can be appropriately handled. The current method of trying to fit the youth into existing services has not succeeded for many similar juveniles. This model will, instead, try to compile an array of services that will uniquely meet the needs of an individual offender. In order to do this funds must be flexible, follow the child, and not attached to an annual contract.

The final component of the model would be an additional wing in the Donald E. Long Home. It would have an eighteen bed capacity and serve both boys and girls. This component would serve a similar function to the current Assessment Observation Center.

The Steering Committee expressed concern regarding the percentage of nonwhite juveniles in the justice system. Although nonwhites comprise only ten percent of the population of Multnomah County, forty-two percent of the juveniles committed in 1988 were nonwhite. (Please see attached data sheet). The percentage of nonwhite youth placed in closed custody is similarly disproportionate.

The current system does not address the inequitable numbers of nonwhite youth being committed. The Steering Committee decided to endorse a model that can provide aggressive and effective intervention for youth of all cultural and ethnic backgrounds. It also strongly endorsed a set of guidelines for ensuring cultural competency. (Please see attachment).

#### BACKGROUND

In 1985 House Bill 2045 established CSD's ability to contract with County jurisdictions for the operation of downsizing plans. To date, 30 counties have decided to participate and 6 have declined. CSD continues to operate downsizing projects in the 6 declining counties. Multnomah County, is, of course, one of those six declining counties.

Monies for downsizing projects are determined by the number of at risk children between the ages of 0-18 years old. Multnomah County represents 18.3% of the at-risk population in the State.

Multnomah County has a cap of 82 beds. Until the Public Safety Reserve and the gang designated beds were created, the County was continually running over its cap. These beds are reserved for youth who are involved in gang related activity or who have committed serious felonies, and do not count against the County's cap.

Memorandum to Gladys McCoy  
May 26, 1989  
Page Four

Multnomah County has twice, in the past, decided not to operate the downsizing project. The County's position has been that the allocation formula does not adequately account for the variety of factors that effect crime prevalence in an urban community. For instance, although Multnomah County has only 18.3% of the at-risk pool, 33% of serious juvenile felonies are committed by Multnomah County youth. Obviously the number of at-risk youth is not the only factor that predicts the number of juvenile offenders.

In addition to the above, Multnomah County has been supportive of programs that provide more aggressive treatment and earlier intervention than CSD's Assessment and Observation Center. Such programs cost more to operate. The additional \$1.8 million dollars that was included earlier in the governor's budget for the next biennium and subsequently withdrawn as part of the latest DHR "Rebalancing" exercise would have allowed the County to provide treatment services and established a funding base that takes into account the complex array of factors that effect the incidence of juvenile crime in this area.

MULTNOMAH COUNTY DOWNSIZING PROPOSAL  
Annual Budget

Diversion Intervention Resource Team

4 Juvenile Court Counselors	\$132,836
\$33,209 each	
2 Resource Development Specialists	60,222
\$30,111 each	
1 Juvenile Counselor Supervisor	48,819
1 Office Assistant	22,608
 Support Services	
Travel	7,200
Training	9,000
Space Rental	10,000
Equipment	<u>7,000</u>
 Subtotal	\$297,685

Service Pool Funds

Educational Support (Genesis)	\$175,000
Child Support Services	<u>500,000</u>
Psychiatric/Psychological evaluations	
Clothing	
Client Travel	
Recreational Services	
Supplemental Care Payments	
Alcohol and Drug Treatment	
Educational Assistance	
 Subtotal	\$675,000

Detention

9.5 Juvenile Group Workers	\$358,749
\$37,763 each	
Materials & Services	55,716
medical, food, laundry, etc.	
Program & Treatment/Close Supervision	<u>312,850</u>
 Subtotal	\$727,315

TOTAL                   \$1,700,000

MULTNOMAH COUNTY DOWNSIZING PROPOSAL  
Fact Sheet

Multnomah County 1980 Census Data

	<u>Population</u>	<u>White</u>	<u>Black</u>	<u>Other</u>	<u>Total Non-White</u>
#	562,640	504,113	29,844	28,683	58,527
%	100%	90%	5%	5%	10%

Multnomah County Commitments - 1988

	<u>Total</u>	<u>White</u>	<u>Non-White</u>
#	130	76	54
%	100%	58%	42%

Multnomah County Diversions - 1988

	<u>Total</u>	<u>White</u>	<u>Non-White</u>
#	40	27	13
%	100%	68%	33%

Characteristics of diverted youth:

- Approximately 60% are eventually placed in closed custody;
- Most do not stay in placements or complete service plans;
- The most successful diversions are of pregnant girls;
- The most commonly used diversion programs are Janis Group Homes, Morrison Center A&D, Albina Youth Opportunity School, Genesis, White Shield, YWCA Girl's Emancipation Program

Multnomah County Initial Closed Custody Cases - 1988

	<u>Total</u>	<u>White</u>	<u>Non-White</u>
#	90	49	41
%	100%	54%	46%

Of the 90 initially placed in closed custody 34 or 38% were nonwhite. Characteristics of these non-white males include:

- High percentage of gang members;
- High percentage of person to person felony offenses;
- Placement decisions involve a high concern for public safety;
- Poor self control;
- No life plans;
- 16 years old and over;
- Desire to live on own, but few, if any, skills to do so productively;
- Little or no home support.

MULTNOMAH COUNTY DOWNSIZING PROPOSAL  
Guidelines to Assure Cultural Competency

- The Multnomah County Downsizing Plan requires the administrator to impact the disproportionate number of minorities, especially black males in the Juvenile Justice System.
- With thirty percent of Multnomah County's commitments being black youth, not less than thirty percent of the available resources shall be targeted for services to black youth.
- Providers of services shall have a demonstrated ability to provide culturally competent programs and services to black youth.
- Organizations receiving funds shall have a demonstrated record of employing, training, and promoting in all levels of the organization, staff reflective of the client population.
- Organizations who are currently unable to demonstrate a record of employing, training, and promoting in all levels of the organization, staff reflective of the client population shall develop a plan that ensures that within one year they have staff and programs reflective of the client population.
- Organizations receiving funds shall demonstrate their ability to have active community involvement and participation in the planning, implementation, and review of programs and services.
- The Children's Services Division shall guarantee that minority youth will receive equitable placement rates in nonsecure out-of-home resources commensurate with their representation in the juvenile justice system.
- The Juvenile Justice Division shall guarantee the establishment of a process that ensures equity in the referral of minority youth to services.

If these principles are incorporated a very different model will need to be used; one that intervenes not only with currently diverted youth, but also with those who are committed.

BEFORE THE BOARD OF COUNTY COMMISSIONERS  
FOR MULTNOMAH COUNTY, OREGON

In the Matter of Implementation of the Multnomah)  
County Juvenile Services Comprehensive Plan ) RESOLUTION  
for Fiscal Year 1989-91. ) #89-115

WHEREAS, the State of Oregon Juvenile Services Commission will review for approval, the Multnomah County Comprehensive Juvenile Services Plan on July 7, 1989; and

WHEREAS, Multnomah County intends to implement the Plan under the Community Juvenile Services Act and agrees to comply with provisions of the Act, and administrative rules formally adopted under the Act; and

WHEREAS, no adjustment in the approved Plan will be made in an amount larger than five (5) percent of the moneys awarded annually without prior Commission approval (ORS 417.420 (6)).

NOW THEREFORE, BE IT RESOLVED that the Comprehensive Juvenile Services Plan, beginning July 1, 1989 and ending June 30, 1991, be implemented in compliance with the Community Juvenile Services Act.

BE IT FURTHER RESOLVED that the distribution of the grant from the General Fund of the State of Oregon in the amount of \$912,000 be made according to the Plan in the following manner:

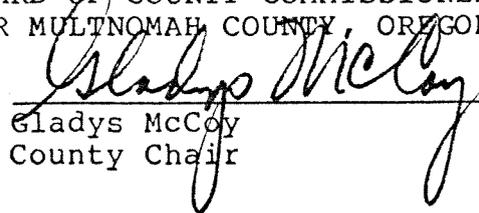
<u>Name of Program</u>	<u>Amount</u>
Administration, Monitoring & Evaluation	\$131,652
Open Meadow Learning Center	61,650
Serendipity	41,000
Outward Bound	60,061
Morrison Center	94,000
Portland Opportunities Industrialization Center	55,800
YWCA	68,780
Mainstream	34,560
Janis Youth Programs (Harry's Mother)	145,115
SRI Alternative Schools	90,616
Boys & Girls Aid Society	22,750
NARA	31,218
Self Enhancement	67,032
Unobligated	7,766

Dated this 8th day of June, 1989

(SEAL)

BOARD OF COUNTY COMMISSIONERS  
FOR MULTNOMAH COUNTY, OREGON

By

  
Gladys McCoy  
County Chair

REVIEWED

  
Laurence Kressel  
MULTNOMAH COUNTY COUNSEL

*Michael McGarvin*

RECEIVED

June 8, 1989

JUN 28 1989

RECEIVED FROM

JANE MCGARVIN

CLERK, BOARD OF COUNTY COMMISSIONERS • MULTNOMAH COUNTY, OREGON

DEPTMENT OF HUMAN SERVICES

SOCIAL SERVICES

YOUTH PROGRAM OFFICE

RESOLUTION APPROVING JUVENILE SERVICES COMMISSION PLAN

BOARD OF COUNTY COMMISSIONERS  
1989 JUL -3 AM 11:57  
MULTNOMAH COUNTY OREGON

*D. Chuchovich*

Form CC-2

PLEASE SIGN & RETURN THIS RECEIPT TO COMMISSIONERS OFFICE

JUN 28 Rec'd

June 8, 1989

RECEIVED FROM

JANE MCGARVIN

CLERK, BOARD OF COUNTY COMMISSIONERS . MULTNOMAH COUNTY, OREGON

DEPARTMENT OF HUMAN SERVICES

SOCIAL SERVICES

YOUTH PROGRAM OFFICE

RESOLUTION APPROVING JUVENILE SERVICES COMMISSION PLAN

*Michael Ramsey*

Form CC-2

PLEASE SIGN & RETURN THIS RECEIPT TO COMMISSIONERS OFFICE

BOARD OF  
COUNTY COMMISSIONERS

1989 JUN 29 PM 3:50

MULTNOMAH COUNTY  
OREGON

*Michael Morisy*

RECEIVED

June 8, 1989

JUN 28 1989

RECEIVED FROM

JANE MCGARVIN

CLERK, BOARD OF COUNTY COMMISSIONERS • MULTNOMAH COUNTY, OREGON

DEPTMENT OF HUMAN SERVICES

SOCIAL SERVICES

YOUTH PROGRAM OFFICE

RESOLUTION APPROVING JUVENILE SERVICES COMMISSION PLAN

*Virginia Chadley*

Form CC-1

PLEASE SIGN & RETURN THIS RECEIPT TO COMMISSIONERS OFFICE

BOARD OF  
COUNTY COMMISSIONERS

1989 JUN 30 PM 2:06

MULTNOMAH COUNTY  
OREGON





# MULTNOMAH COUNTY OREGON

BOARD OF COUNTY COMMISSIONERS  
ROOM 605, COUNTY COURTHOUSE  
1021 S.W. FOURTH AVENUE  
PORTLAND, OREGON 97204

GLADYS McCOY • CHAIR • 248-3308  
PAULINE ANDERSON • DISTRICT 1 • 248-5220  
GRETCHEN KAFOURY • DISTRICT 2 • 248-5219  
RICK BAUMAN • DISTRICT 3 • 248-5217  
• DISTRICT 4 • 248-5213  
JANE McGARVIN • Clerk • 248-3277

June 8, 1989

Mr. Duane Zussy, Director  
Department of Human Services  
426 SW Stark  
Portland, OR

Dear Mr. Zussy:

Be it remembered, that at a meeting of the Board of County Commissioners held June 8, 1989, the following action was taken:

In the Matter of Implementation of the Multnomah )  
County Juvenile Services Comprehensive Plan for ) RESOLUTION  
Fiscal Year 1989-91 R-6 ) #89-115

Commissioner Bauman moved, duly seconded by Commissioner Kafoury, that the above-entitled matter be approved.

James Posey testified in opposition to the plan as it did not award a contract to the Urban League, and that black males are discriminated against in the plan.

Ray Wilson indicated his concurrence that a program was needed to serve black males which is similar to the Urban League program was needed.

Fred Prince, Urban League, discussed the need for the current program to be continued. He also read two letters from clients.

Cornell Bailey, Clarence Johnson, and Charlie Moore, clients of the Urban League program, testified in support of funding the program for the next year.

In response to questions from Board Members, Michael Morrissey, Youth Program Office, explained why the Urban League submittal did not qualify. He also reviewed some of the criteria used in evaluating applications.

David Martinez, Urban League Employee, but not speaking as an employee this morning, said the system needs to be accountable, and more funds are needed to serve high risk youth.

Steve Riddel said that leadership in this area needs to come from this Board by members going out into the community and talking directly to the community groups.

Commissioner McCoy said she would like to put together a group to work out a process where vendors do not feel they have been treated unfairly.

Following comments by Commissioners, the motion was considered, and it is unanimously

ORDERED that said resolution be approved.

Very truly yours,

BOARD OF COUNTY COMMISSIONERS

By   
Jane McGarvin  
Clerk of the Board

jm  
cc: Social Services  
Youth Program Office

DGS  
BUDGET MODIFICATION NO. #18

(For Clerk's Use) Meeting Date 6/8/89  
Agenda No. R-7

1. REQUEST FOR PLACEMENT ON THE AGENDA FOR \_\_\_\_\_ (Date)

DEPARTMENT GENERAL SERVICES DIVISION ASSESSMENT AND TAXATION  
CONTACT Bob Ellis TELEPHONE 248-3367  
\*NAME(S) OF PERSON MAKING PRESENTATION TO BOARD Janice Druian/Bob Ellis

SUGGESTED  
AGENDA TITLE (to assist in preparing a description for the printed agenda)

REQUEST FOR BUDGET MODIFICATION TO MOVE FUNDS  
FROM PERSONNEL TO PRINTING AND POSTAGE IN A&T APPRAISAL

(Estimated Time Needed on the Agenda)

2. DESCRIPTION OF MODIFICATION (Explain the changes this Bud Mod makes. What budget does it increase? What do the changes accomplish? Where does the money come from? What budget is reduced? Attach additional information if you need more space.)

[ ] PERSONNEL CHANGES ARE SHOWN IN DETAIL ON THE ATTACHED SHEET

Approximately 55,000 value reduction notices will be mailed to property owners in Multnomah County during May, 1989. Printing and postage costs will total \$14,300.

This Budget Modification will:

- a) Move \$550 from Personnel to Printing
- b) Move \$13,750 from Personnel to Postage

3. REVENUE IMPACT (Explain revenues being changed and the reason for the change)

Money exists in FY 88-89 salary savings.

1989 MAY 30 PM 4:11  
MULTNOMAH COUNTY  
COUNTY CLERK'S OFFICE

4. CONTINGENCY STATUS (to be completed by Finance/Budget)

Contingency before this modification (as of \_\_\_\_\_) \$ \_\_\_\_\_  
(Specify Fund) (Date)  
After this modification \$ \_\_\_\_\_

Originated By <u>Bob Ellis</u>	Date <u>5/18/89</u>	Department Director <u>Janice Druian</u>	Date <u>5/18/89</u>
Finance/Budget	Date	Employee Relations	Date
Board Approval <u>J. Mark Campbell</u>	Date <u>5-22-89</u>	Date <u>6/6/89</u>	





# MULTNOMAH COUNTY OREGON

BOARD OF COUNTY COMMISSIONERS  
GLADYS McCOY, CHAIR  
PAULINE ANDERSON  
POLLY CASTERLINE  
GRETCHEN KAFOURY  
RICK BAUMAN

DEPARTMENT OF GENERAL SERVICES  
PORTLAND BUILDING  
1120 SW FIFTH, 14th FLOOR  
PORTLAND, OR 97204-1934  
  
(503) 248-3300

OFFICE OF THE DIRECTOR  
PLANNING & BUDGET (503) 248-3303  
COUNTY COUNSEL (503) 248-3883  
EMPLOYEE SERVICES (503) 248-3138  
FINANCE (503) 248-5015  
LABOR RELATIONS (503) 248-3312  
(503) 248-5135

## MEMORANDUM

TO: Gladys McCoy, County Chair

FROM: J. Mark Campbell, Planning & Budget Analyst *JMC*

DATE: May 23, 1989

SUBJECT: Request for Use of Personal Services Savings

DGS Budget Modification #18 requests a transfer of funds from personal services savings. This Bud Mod will transfer \$14,300 from personal services to material services in the Assessment & Taxation Division.

These funds will be used to pay costs associated with printing and mailing approximately 55,000 value reduction notices to property owners in Multnomah County.

Salary savings exist in the Assessment & Taxation budget and this action will not impact on any other program in the General Fund. It is anticipated that this will be a one-time expense.

6559F/JMC/js

APPROVED: \_\_\_\_\_  
DATE: \_\_\_\_\_  
BY: \_\_\_\_\_

June 8, 1989

RECEIVED FROM JANE MCGARVIN

CLERK, BOARD OF COUNTY COMMISSIONERS . MULTNOMAH COUNTY, OREGON

Planning & BUDGET

BUDGET MODIFICATION DGS #18

R- 7

BOARD OF  
COUNTY COMMISSIONERS  
1989 JUL 18 PM 3:37  
MULTNOMAH COUNTY  
OREGON

J. Mark Campbell

7-13-89

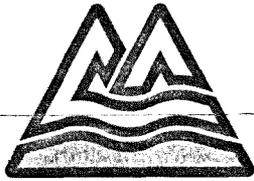
BOARD OF  
COUNTY COMMISSIONERS

1989 JUL 18 PM 3:36

MULTNOMAH COUNTY  
OREGON

RECEIVED BY THE BOARD OF COUNTY COMMISSIONERS

13



# MULTNOMAH COUNTY OREGON

BOARD OF COUNTY COMMISSIONERS  
ROOM 605, COUNTY COURTHOUSE  
1021 S.W. FOURTH AVENUE  
PORTLAND, OREGON 97204

GLADYS McCOY • CHAIR • 248-3308  
PAULINE ANDERSON • DISTRICT 1 • 248-5220  
GRETCHEN KAFOURY • DISTRICT 2 • 248-5219  
RICK BAUMAN • DISTRICT 3 • 248-5217  
• DISTRICT 4 • 248-5213  
JANE MCGARVIN • Clerk • 248-3277

June 8, 1989

Ms. Linda Alexander, Director  
Department of General Services  
1120 SW Fifth  
Portland, OR

Dear Ms. Alexander:

Be it remembered, that at a meeting of the Board of County Commissioners held June 8, 1989, the following action was taken:

Request of the Director of General Services for )  
approval of Budget Modification DGS #18 making )  
an appropriation transfer in the amount of )  
\$14,300 within Assessment & Taxation from )  
Personnel to Materials & Services (Printing - )  
\$550, and Postage - \$13,750) in order to mail )  
55,000 value reduction notices to property owners) )  
during May R-7 )

Upon motion of Commissioner Anderson, duly seconded by Commissioner Kafoury, it is unanimously

ORDERED that said request be approved, and budget modification be implemented.

Very truly yours,

BOARD OF COUNTY COMMISSIONERS

By Jane McGarvin  
Jane McGarvin  
Clerk of the Board

jm  
cc: Budget  
Finance  
Assessment & Taxation

DATE SUBMITTED \_\_\_\_\_

(For Clerk's Use)

Meeting Date 6/5/89

Agenda No. K-8

REQUEST FOR PLACEMENT ON THE AGENDA

Subject: Intergovernmental Agreement

with Washington County  
Formal Only \_\_\_\_\_

Informal Only\* \_\_\_\_\_  
(Date)

\_\_\_\_\_ (Date)

DEPARTMENT Human Services DIVISION Juvenile Justice

CONTACT Harold Ogburn TELEPHONE 248-3460

\*NAME(s) OF PERSON MAKING PRESENTATION TO BOARD Duane Zussy/Harold Ogburn

BRIEF SUMMARY Should include other alternatives explored, if applicable, and clear statement of rationale for the action requested.

The Juvenile Justice Division operates and maintains a detention facility known as the Donald E. Long Home, for temporary custody of juveniles pending disposition of cases referred to the program, and Washington County desires to utilize space for detention of juveniles as Multnomah County makes space available. The Juvenile Justice Division requests Board's approval of this Intergovernmental Agreement with Washington County which is effective July 1, 1989 to and including June 30, 1989, whereas Multnomah County shall be paid the sum of \$161,454 for the duration of this Agreement.

(IF ADDITIONAL SPACE IS NEEDED, PLEASE USE REVERSE SIDE)

ACTION REQUESTED:

INFORMATION ONLY  PRELIMINARY APPROVAL  POLICY DIRECTION  APPROVAL

INDICATE THE ESTIMATED TIME NEEDED ON AGENDA 10 Minutes

IMPACT:

PERSONNEL

FISCAL/BUDGETARY

General Fund

Other \_\_\_\_\_

SIGNATURES:

DEPARTMENT HEAD, ELECTED OFFICIAL, or COUNTY COMMISSIONER: Duane Zussy (pd)

BUDGET / PERSONNEL Thomas J. Spren

COUNTY COUNSEL (Ordinances, Resolutions, Agreements, Contracts) John DeBay

OTHER \_\_\_\_\_

(Purchasing, Facilities Management, etc.)

NOTE: If requesting unanimous consent, state situation requiring emergency action on back.

1989 MAY 30 PM 4:11  
MULTNOMAH COUNTY  
CLERK'S OFFICE



# MULTNOMAH COUNTY OREGON

DEPARTMENT OF HUMAN SERVICES  
JUVENILE JUSTICE DIVISION  
1401 N.E. 68th  
PORTLAND, OREGON 97213  
(503) 248-3460

BOARD OF COUNTY COMMISSIONERS  
GLADYS McCOY • CHAIR OF THE BOARD  
PAULINE ANDERSON • DISTRICT 1 COMMISSIONER  
GRETCHEN KAFOURY • DISTRICT 2 COMMISSIONER  
RICK BAUMAN • DISTRICT 3 COMMISSIONER  
POLLY CASTERLINE • DISTRICT 4 COMMISSIONER

## MEMORANDUM

TO: Gladys McCoy, Chair  
Board of County Commissioners

VIA: Duane Zussy, Director *Duane Zussy (w/c)*  
Department of Human Services

FROM: *H* Harold Ogburn, Director  
Juvenile Justice Division

DATE: May 3, 1989

SUBJECT: REQUEST FOR INTERGOVERNMENTAL AGREEMENT

Recommendation: The Juvenile Justice Division requests Board's approval on the Intergovernmental Agreement to provide detention facilities and supervision for juveniles referred to the program by Washington County.

Background: The Juvenile Justice Division operates and maintains a detention facility known as the Donald E. Long Home for temporary custody of juveniles pending disposition of cases referred to the program, which detention facility includes housing space not presently required by Multnomah County for effective maintenance of its local program; and Washington County desires to utilize space for detention of juveniles as Multnomah County may make available. The Juvenile Justice Division is willing and able to provide to Washington County detention facilities and supervision within the Donald E. Long Home as Washington County may require.

Analysis: The Juvenile Justice Division requests Board's approval of this Intergovernmental Agreement with Washington County which is effective July 1, 1989, to and including June 30, 1990, whereas Multnomah County shall be paid by Washington County for the duration of this Agreement the sum of \$161,454 in three equal payments.

6651U/CL/ijm



JUVENILE DETENTION FACILITIES  
INTERGOVERNMENTAL COOPERATION  
AGREEMENT

THIS AGREEMENT, made and entered into this \_\_\_\_\_ day of \_\_\_\_\_, 1989, by and between WASHINGTON COUNTY, a home-rule subdivision of the State of Oregon, hereinafter called "Washington", and MULTNOMAH COUNTY, a home-rule subdivision of the State of Oregon, hereinafter called "Multnomah",

WITNESSETH:

WHEREAS, Multnomah operates and maintains a detention facility known as the Donald E. Long Home as part of the juvenile justice program for the temporary custody of juveniles pending disposition of cases referred to the program, which detention facility includes housing space not presently required by Multnomah for effective maintenance of its local program; and

WHEREAS, Washington desires to utilize space for detention of juveniles as Multnomah may make available; and

WHEREAS ORS Chapter 190 provides for intergovernmental cooperation agreements to permit one county to perform services for another county as authorized by ORS 419.612; and

WHEREAS, Multnomah is willing and able to provide to Washington, detention facilities and supervision within Multnomah's Donald E. Long Juvenile Home as Washington may require, in accordance with the terms and conditions hereinafter provided, NOW, THEREFORE,

IN CONSIDERATION of mutual covenants, terms and conditions hereinafter provided, the parties agree as follows:

I. Multnomah shall perform as follows:

A. Admission Services.

1. Any child of either sex, between ages 12 and 18 years, shall be admitted upon referral by an authorized member of the Washington juvenile services departments or upon order of any court of competent jurisdiction to require detention of such juvenile, subject to conditions hereinafter provided.

JUVENILE DETENTION FACILITIES  
INTERGOVERNMENTAL COOPERATION  
AGREEMENT  
Page 2 of 8

2. Multnomah, acting through its on-duty intake supervisor, shall have discretion to refuse acceptance of any juvenile referred under this agreement which referral it reasonably believes does not comply with lawful requirements or its facility regulations, or when it lacks adequate bed space in excess of those reserved spaces provided for hereinafter or when it appears that the physical condition of the referred juvenile requires immediate medical attention.
3. There shall be reserved to the exclusive use of Washington, on a continuous, 24-hour-per-day basis, six bed spaces within Multnomah's facility for juveniles who qualify for referral, provided that any requirement of Washington for bed space in excess of six shall be furnished by Multnomah only upon determined availability.
4. In the event a juvenile resident of Washington is taken into custody by police authorities in Multnomah and delivered to the Donald E. Long Home, admission shall be as in the case of any local referral and no charge shall be made against Washington under this agreement until an appropriate referral is made in accordance with this agreement.
5. Multnomah shall not be required to provide notice to parents or guardians of juveniles referred hereunder upon admission to its facility.

B. Supervision Services.

1. Admitted juveniles shall be placed by Multnomah with a detention living unit deemed by Multnomah appropriate to the sex, age and circumstance of the juvenile, consistent with the existing facility population at the time of referral-intake and as in the judgment of the Multnomah intake supervisor is most suitable.
2. Admitted juveniles, under this agreement, shall receive the quality, level, and manner of care and supervision by Multnomah as is furnished to detained juveniles referred from, within Multnomah County.

JUVENILE DETENTION FACILITIES  
INTERGOVERNMENTAL COOPERATION  
AGREEMENT  
Page 3 of 8

3. Multnomah shall assign to each referred juvenile a worker from its staff to act only in a liaison capacity with Washington for purposes of tracking progress of Washington toward disposition of the referred juvenile and to implement such arrangements as may be required to facilitate expeditious release or coordinate planning for disposition, provided that no such Multnomah worker shall be required hereunder to provide those counseling services customarily furnished to referred juveniles preparatory to any adjudicative process.
4. No emergency services shall be required of Multnomah by this agreement; provided, however, that in the event Multnomah determines that a need for emergency services exists, that determination shall control, and Multnomah is authorized, hereby, to take appropriate action to secure such services, including such transportation as may be required therefor, and Washington shall reimburse Multnomah for any expense connected therewith; Multnomah shall provide Washington with immediate notice of such services.

C. Release Services.

Multnomah shall release juveniles referred under this agreement only upon notification, confirmed in writing, by an authorized member of the Washington juvenile department, or pursuant to court order, and only to such person, persons or agency as any such notification or order may direct; provided, however, that Multnomah, upon written notice to the Washington Juvenile Department, may act to require release of any juvenile it reasonably believes has been detained in excess of any statutory period prescribed for such temporary custody. No provision contained in this agreement is intended to relieve Washington from the duty to monitor the period that a juvenile is detained in Multnomah under this agreement, and it shall be the responsibility of Washington to defend and hold Multnomah harmless from any claim of detention in excess of lawful limits brought by or on behalf of any juvenile referred as provided herein.

JUVENILE DETENTION FACILITIES  
INTERGOVERNMENTAL COOPERATION  
AGREEMENT  
Page 4 of 8

D. Rates.

1. Multnomah shall be paid by Washington, for the duration of this agreement, the sum of \$161,454, in three equal payments, payable not later than the first day of each succeeding month following commencement of performance hereunder. Said sum shall apply only to the reservation of six bed spaces and normal care and maintenance of the child in residence to the exclusive use of Washington.
2. In the event that Washington requires in excess of the space set out above, the rate for each such space shall be \$35.00 per day. The day of admission shall be considered a full day; the day of release shall not be included, irrespective of time of release.
3. Such additional expense as Multnomah may incur, as otherwise provided herein, shall be billed to Washington by the 10th day of the month following the month in which the statement for such expense is received by Multnomah County, and in the amount actually incurred.

II. Washington shall perform as follows:

1. Obtain as required by ORS 419.575, such designation from its juvenile court as shall permit implementation of this agreement.
2. Provide to Multnomah current information, during the life of this agreement, as to identities of persons authorized within the Washington juvenile services department to refer juveniles as provided herein.
3. Transport all referred juveniles to Multnomah at no expense to Multnomah.
4. Provide to Multnomah written evidence of authorization to detain or release any juvenile referred hereunder.
5. Pay to Multnomah all expenses reasonably incurred by Multnomah in providing emergency medical, dental, or psychological services, including transportation therefor, on behalf of any referred juvenile under this agreement.

JUVENILE DETENTION FACILITIES  
INTERGOVERNMENTAL COOPERATION  
AGREEMENT  
Page 5 of 8

6. Reimburse Multnomah for any expense reasonably incurred in the care and supervision of a referred juvenile which would exceed the level of care and supervision customarily furnished to detained youngsters, including, but not limited to, specially tailored clothing or custom footwear, prosthesis, remedial tutoring, eyeglasses, dentures, hearing aids, and similar devices.
7. Pay to Multnomah, in three equal installments of \$53,818, commencing the last day of October, 1989, and including the first day of July, 1990.
8. Pay to Multnomah, upon billing therefor, such sums as may be due for referrals which exceed the six child care day reservation at the rate of \$35.00 per day per space.
9. Provide all pre-and post-adjudicative counseling services for juveniles referred to Multnomah for detention and such notification as may be required to any referred juvenile's parents or legal guardian prior to referral to Multnomah.
10. Furnish immediately to Multnomah in writing all judicial orders, visitation restrictions, and specialized programming which would affect detention care and supervision of a referred juvenile.

III. Liability.

It is understood by the parties that any and all employees of the Donald E. Long Home are not employees, agents, or representatives of Washington for any purpose.

Washington acknowledges and agrees to assume responsibility for any liability which is not incurred through the negligence or willful misconduct of Multnomah arising from performance of this agreement; further, Washington shall defend and hold harmless Multnomah from any claim of wrongful detention arising hereunder, whether arising from imposition of temporary custody or the duration thereof. Notwithstanding Section I.B.3 of this agreement, Washington shall have full responsibility for the monitoring of detention periods for juveniles referred herein.

JUVENILE DETENTION FACILITIES  
INTERGOVERNMENTAL COOPERATION  
AGREEMENT  
Page 6 of 8

Multnomah shall be responsible for any liability arising from operation of the detention facility pursuant to ORS Chapter 30, and shall indemnify Washington for any loss proximately and legally caused by the conduct of Multnomah's officers, agents, and employees.

IV. Agreement Term and Termination.

1. This agreement shall be from July 1, 1989, to and including June 30, 1990, and is subject to renewal.
2. It is agreed and understood that both Washington and Multnomah must be protected from precipitous decisions by either to discontinue this working agreement. As a consequence this Agreement may be terminated by mutual written consent at any time, but may be terminated by either party alone or otherwise unilaterally modified only as follows:
  - A. Either county may unilaterally terminate this Agreement on six months' written notice.
  - B. In the event that Washington does not intend to renew this Agreement for the subsequent fiscal year, Washington shall notify Multnomah on or before January 1, 1990, of its intent not to renew. In the event Washington fails to so notify Multnomah of an intent not to renew this Agreement and thereafter does not renew this Agreement, Washington shall reimburse Multnomah at the base guaranteed six bed rate for a period extending six months from the date of receipt by Multnomah of written notice of said intent to discontinue or not renew this Agreement.
  - C. In the event Multnomah does not intend to renew this Agreement for the next fiscal year, Multnomah shall notify Washington on or before January 1, 1990, of its intent not to renew. In the event that Multnomah fails to notify Washington of its intention not to renew this Agreement and thereafter does not renew this Agreement, Multnomah shall continue to provide services under terms of this Agreement

at the same rate as provided by this Agreement for six months following the date Washington received notice of Multnomah's intent not to renew this Agreement.

- D. It is assumed the rates of compensation defined in this Agreement will be modified in subsequent fiscal years. In the event that Multnomah intends to renew this Agreement and to charge a rate of compensations within ten percent (10%) of the rates for the Agreement then in effect, Multnomah will notify Washington of that fact on or before February 15, 1990. In the event Multnomah intends to renew this Agreement but at a rate more than ten percent (10%) different from the rates then in effect, Multnomah shall so inform Washington in writing on or before January 1, 1990. In no event but the mutual consent of the parties will a rate of compensation be modified by more than ten percent (10%) in less than six months from date of receipt by Washington of written notice of said intent of Multnomah to modify the compensation rate.

V. Miscellaneous Provisions.

- A. This Agreement and any amendments to this Agreement will not be effective until approved by the Boards of County Commissioners of Washington and Multnomah.
- B. This Agreement supercedes and cancels all and any prior agreements or contracts between Multnomah and Washington for similar services.

VI. Non-Discrimination

No person shall be denied or subjected to discrimination in receipt of the benefits of any services or activities made possible by or resulting from this Agreement on the grounds of sex, race, color, creed, marital status, age, or national origin. Any violation of this provision shall be considered a material violation of this Agreement and shall be grounds for cancellation, termination, or suspension in whole or in part by Washington County.

JUVENILE DETENTION FACILITIES  
INTERGOVERNMENTAL COOPERATION  
AGREEMENT  
Page 8 of 8

IN WITNESS THEREOF, the parties have hereto caused this agreement to be executed on this \_\_\_\_\_ day of \_\_\_\_\_, 1990, by their duly-authorized officers as of the day and year first hereinabove written.

APPROVED AS TO FORM

Board of County Commissioners  
MULTNOMAH COUNTY, OREGON

\_\_\_\_\_  
County Counsel  
Multnomah County, Oregon

\_\_\_\_\_  
Chair

APPROVED AS TO FORM

BOARD OF COUNTY COMMISSIONERS  
WASHINGTON COUNTY, OREGON

\_\_\_\_\_  
County Counsel  
Washington County, Oregon

\_\_\_\_\_  
Chairman

8916B/JA/ijm/6/87  
R/5/20/88/tlj  
R/4/27/89/JA/tlj



**MULTNOMAH COUNTY OREGON**

BOARD OF COUNTY COMMISSIONERS  
ROOM 605, COUNTY COURTHOUSE  
1021 S.W. FOURTH AVENUE  
PORTLAND, OREGON 97204

GLADYS McCOY • CHAIR • 248-3308  
PAULINE ANDERSON • DISTRICT 1 • 248-5220  
GRETCHEN KAFOURY • DISTRICT 2 • 248-5219  
RICK BAUMAN • DISTRICT 3 • 248-5217  
• DISTRICT 4 • 248-5213  
JANE McGARVIN • Clerk • 248-3277

June 8, 1989

Mr. Duane Zussy, Director  
Department of Human Services  
426 SW Stark  
Portland, OR

Dear Mr. Zussy:

Be it remembered, that at a meeting of the Board of County Commissioners held June 8, 1989, the following action was taken:

In the matter of ratification of an Intergovern- )  
mental Agreement with Washington County for )  
temporary custody of juveniles at the Donald E. )  
Long Home pending disposition of cases referred )  
to the program, for period July 1, 1989 to )  
June 30, 1990 R-8 )

Upon motion of Commissioner Bauman, duly seconded by Commissioner Anderson, it is unanimously

ORDERED that said Intergovernmental Agreement be ratified.

Commissioner Anderson noted for the record that any capital construction costs should be included in the contract.

Very truly yours,

BOARD OF COUNTY COMMISSIONERS

By Jane McGarvin  
Jane McGarvin  
Clerk of the Board

jm  
cc: Juvenile Justice  
Budget  
Finance  
Purchasing

DATE SUBMITTED \_\_\_\_\_

(For Clerk's Use)

Meeting Date 6/8/89

Agenda No. A-9

REQUEST FOR PLACEMENT ON THE AGENDA

Subject: APPROVAL OF MOD #1, Visiting Nurse Association Contract

Informal Only\* \_\_\_\_\_  
(Date)

Formal Only \_\_\_\_\_  
(Date)

DEPARTMENT HUMAN SERVICES DIVISION AGING SERVICES

CONTACT Marie Eighmey TELEPHONE 248-3646

\*NAME(s) OF PERSON MAKING PRESENTATION TO BOARD Duane Zussy/James McConnell

**BRIEF SUMMARY** Should include other alternatives explored, if applicable, and clear statement of rationale for the action requested.

This contract modification adds 1,211 hours of Home Care and 410 hours of Personal Care and reduces Chore Service by 119 hours for a net increase of \$13,000 Oregon Project Independence funds. The revenue supporting these additional services was approved by the Board in DHS #204-1 (12/1/88) and DHS #204-2 (3/30/89).

(IF ADDITIONAL SPACE IS NEEDED, PLEASE USE REVERSE SIDE)

ACTION REQUESTED:

INFORMATION ONLY     PRELIMINARY APPROVAL     POLICY DIRECTION     APPROVAL

INDICATE THE ESTIMATED TIME NEEDED ON AGENDA \_\_\_\_\_

IMPACT:

PERSONNEL

FISCAL/BUDGETARY

General Fund

Other \_\_\_\_\_

1989 MAY 25 PM 4:11  
COUNTY CLERK

SIGNATURES:

DEPARTMENT HEAD, ELECTED OFFICIAL, or COUNTY COMMISSIONER: Duane Zussy (pc)

BUDGET / PERSONNEL Thomas Sage

COUNTY COUNSEL (Ordinances, Resolutions, Agreements, Contracts) John DeBay

OTHER \_\_\_\_\_  
(Purchasing, Facilities Management, etc.)

NOTE: If requesting unanimous consent, state situation requiring emergency action on back.



File Name: SUPPLNV.WKS

MULTNOMAH COUNTY AGING SERVICES DIVISION  
 CONTRACT APPROVAL FORM SUPPLEMENT  
 CONTRACTOR: VNA HEALTH SERVICES, INC.  
 FOR CONTRACT #101729 MOD 1  
 PERIOD: FY 88-89

LINE #	DESCRIPTION	FUND	AGENCY	ORG	ACT	OBJ	REPT CAT	ORIGINAL AMOUNT	MOD 1	MOD 2	FINAL AMOUNT
1	Chore Service - OPI	156	010	1851	AS48	6060	1726	\$3,273	(\$1,263)		\$2,010
2	Home Care - OPI	156	010	1851	AS42	6060	1726	425,576	9,713		435,289
3	Personal Care - OPI	156	010	1851	AS45	6060	1726	225,883	4,550		230,433
TOTAL TO BE PAID BY MULTNOMAH COUNTY								654,732	13,000	0	667,732
	Home Care-Title XIX	NA	NA	NA	NA	NA	NA	137,612			137,612
	Personal Care-Title XIX	NA	NA	NA	NA	NA	NA	74,098			74,098
TOTAL TO BE PAID BY STATE OF OREGON								211,710	0	0	211,710
TOTAL AMOUNT OF CONTRACT								\$866,442	\$13,000	\$0	\$879,442

PREPARED BY: James D. Koby

APPROVED BY: Mary H. Eghmey

DATE: 5/5/89



# MULTNOMAH COUNTY OREGON

DEPARTMENT OF HUMAN SERVICES  
AGING SERVICES DIVISION  
ADMINISTRATIVE OFFICES  
426 S.W. STARK, 5TH FLOOR  
PORTLAND, OREGON 97204  
(503) 248-3646

BOARD OF COUNTY COMMISSIONERS  
GLADYS McCOY • CHAIR OF THE BOARD  
PAULINE ANDERSON • DISTRICT 1 COMMISSIONER  
GRETCHEN KAFOURY • DISTRICT 2 COMMISSIONER  
RICK BAUMAN • DISTRICT 3 COMMISSIONER  
POLLY CASTERLINE • DISTRICT 4 COMMISSIONER

## MEMORANDUM

TO: Gladys McCoy, Chair  
Board of County Commissioners

VIA: Duane Zussy, Director  
Department of Human Services

FROM: James McConnell, Director  
Aging Services Division

DATE: May 11, 1989

SUBJECT: MODIFICATION #1 TO VISITING NURSE ASSOCIATION HEALTH SERVICES, INC.,  
CONTRACT

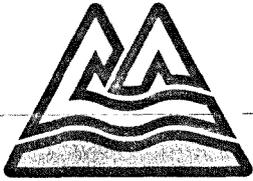
RECOMMENDATION: That the Board of County Commissioners approve Modification #1 to the 3-party contract among VNA Health Services, Inc., the State Senior Services Division, and Multnomah County Aging Services Division for the period of Date of Execution through June 30, 1989.

ANALYSIS: This Modification, effective the date of execution, increases existing Home Care Services by 1,211 hours, Personal Care Services by 410 hours and decreases Chore Services by 119 hours to those clients eligible for services funded by Oregon Project Independence dollars. Unit price remains the same for these services.

No County dollars are involved in this contract. The new Oregon Project Independence funds needed to purchase the additional Home Care hours and Personal Care hours are included in the State Senior Services Division contract modifications DHS #204-1, approved by the Board of County Commissioners 12/1/88, and DHS #204-2, approved by the Board 3/30/89.

BACKGROUND: This modification does not involve any changes to the dollars paid directly by the State Senior Services Division to VNA for services provided to clients eligible for Title XIX funds. However, the State is a signator for the original contract including such services and, consequently, for subsequent contract modifications.

m/2563U/m



**MULTNOMAH COUNTY OREGON**

BOARD OF COUNTY COMMISSIONERS  
ROOM 605, COUNTY COURTHOUSE  
1021 S.W. FOURTH AVENUE  
PORTLAND, OREGON 97204

GLADYS McCOY • CHAIR • 248-3308  
PAULINE ANDERSON • DISTRICT 1 • 248-5220  
GRETCHEN KAFOURY • DISTRICT 2 • 248-5219  
RICK BAUMAN • DISTRICT 3 • 248-5217  
• DISTRICT 4 • 248-5213  
JANE McGARVIN • Clerk • 248-3277

June 8, 1989

Mr. Duane Zussy, Director  
Department of Human Services  
426 SW Stark  
Portland, OR

Dear Mr. Zussy:

Be it remembered, that at a meeting of the Board of County Commissioners held June 8, 1989, the following action was taken:

In the matter of ratification of Modification #1 )  
to the Visiting Nurse Association Contract, )  
adding and deleting hours, for a net increase of )  
\$13,000 Oregon Project Independence Funds, )  
through June 30, 1989 R-9 )

Upon motion of Commissioner Bauman, duly seconded by Commissioner Anderson, it is unanimously

ORDERED that said Intergovernmental Agreement be ratified.

Very truly yours,

BOARD OF COUNTY COMMISSIONERS

By Jane McGarvin  
Jane McGarvin  
Clerk of the Board

jm  
cc: Budget  
Finance  
Purchasing  
Aging Services

BUDGET MODIFICATION NO. WOMD 21

(For Clerk's Use) Meeting Date: 6/8/89

Agenda No.: R-10

1. REQUEST FOR PLACEMENT ON THE AGENDA FOR

June 8, 1989

1989 JUN -1 AM 11:34

DEPARTMENT Human Services  
CONTACT Commissioner Kafoury

DIVISION Health  
TELEPHONE REGISTRATION DIVISION  
OREGON

NAME OF PERSON MAKING PRESENTATION TO BOARD \_\_\_\_\_

SUGGESTED AGENDA TITLE (To assist in preparing a description for the printed agenda:

This budget modification requests funding from General Fund Contingency within 1988-89 for continuation of two Teen Health Centers through the summer.

(ESTIMATED TIME NEEDED ON THE AGENDA 5 min.)

2. DESCRIPTION OF MODIFICATION (Explain the changes this bud mod makes. What budget does it increase? What do changes accomplish? Where does the money come from? What budget is reduced? Attach additional information if you need more space.)

PERSONNEL CHANGES ARE SHOWN IN DETAIL ON THE ATTACHED SHEET

The 1989-90 approved budget funds all Teen Health Centers for 10 months. It will be necessary to close all Teen Health Centers at the end of the current school year for the summer.

This 1988-89 budget modification increases the Health Division budget by \$36,497 in the current year to allow one Clinic to remain open through the summer months full time, and a second Clinic to remain open through the summer months half days.

The current fiscal year funding of \$36,542 would come from General Fund Contingency. Funds not spent in the current fiscal year will be identified and carried over into 1989-90 to allow these two clinics to remain open until school begins again in August.

Future year funding for the Teen Health Center program would include one Clinic for 12 months full time, and a second half time through the summer months. All other Teen Clinics remain at 10 month funding.

3. REVENUE IMPACT (Explain revenues being changed and the reason for the change.)

Increase service reimbursement from the F/S fund to Insurance fund by \$2878.  
Increase service reimbursement from the F/S fund to the General Fund by \$2595.  
Increase Cash Transfer from GF to F/S fund by \$39,137.

4. CONTINGENCY STATUS (To be completed by Finance/Budget.)

Originated by: <u>Richard M. Kafoury</u>	Date: <u>6/1/89</u>	Department Director: <u>Richard M. Kafoury</u>	Date:
Finance/Budget: <u>Thomas J. Smyer</u>	Date: <u>6/1/89</u>	Employee Relations: <u>S. Ayers</u>	Date: <u>6/1/89</u>
Board Approval: <u>Gene McLawin</u>	Date: <u>6/6/89</u>		

Sent PVB 7-7-89 665

EXPENDITURE TRANSACTION EB [ ] GM [ ] TRANSACTION DATE _____						ACCOUNTING PERIOD _____		BUDGET FISCAL YEAR _____		
Document Number	Action	Fund	Agency	Organization	Object Code	Current Amount	Revised Amount	Increase (Decrease)	Subtotal	Description
		156	010	0700	5100			25180		Permanent
		156	010	0700	5500			6359		Fringe
		156	010	0700	5550			2878		Insurance
									34417	PERSONNEL
		156	010	0700	6230			2125		Supplies
		156	010	0700	7100			2595		Indirect
		100	050	9120	7700			(36542)		Contingency
		400	040	7231	6520			2878		Insurance
		100	010	0100	7608			39137		Cash Trans to HD
TOTAL EXPENDITURE CHANGE						////////////////////////////////////		44610		TOTAL EXPENDITURE CHANGE

REVENUE TRANSACTION RB [ ] GM [ ] TRANSACTION DATE _____						ACCOUNTING PERIOD _____		BUDGET FISCAL YEAR _____		
Document Number	Action	Fund	Agency	Organization	Revenue Source	Current Amount	Revised Amount	Increase (Decrease)	Subtotal	Description
		156	010	0700	7601			39137		Cash Transfer
		100	045	7410	6602			2595		Service Reimb. from F/S
		400	040	7231	6602			2878		Service Reimb. from F/S
TOTAL REVENUE CHANGE						////////////////////////////////////		44610		TOTAL REVENUE CHANGE

PERSONNEL DETAIL FOR BUD MOD \_\_\_\_\_

5. ANNUALIZED PERSONNEL CHANGES (compute on a full year basis even though this action affects part of the fiscal year).					
		ANNUALIZED			
FTE	POSITION TITLE	BASE PAY	FRINGE	INSURANCE	TOTAL
All changes are annualized.					
TOTAL CHANGE (ANNUALIZED)					

6. CURRENT YEAR PERSONNEL CHANGES (calculate costs or savings that will take place within this fiscal year: these should explain the actual dollar amounts changed on the Bud Mod.					
		CURRENT FISCAL YEAR			
FTE	POSITION TITLE / EXPLANATION	BASE PAY	FRINGE	INSURANCE	TOTAL
.08	Community Health Nurse	2886	729	345	3960
.08	Nurse Practitioner	3140	793	350	4283
.08	HST	779	197	87	1063
.04	Mental Health Consultant	1191	301	133	1625
.17	Community Health Nurse	5772	1458	690	7920
.17	Nurse Practitioner	6280	1586	700	8566
.17	HST	1558	393	174	2125
.17	Mental Health Consultant	3574	902	399	4875
TOTAL CHANGE (ANNUALIZED)		25180	6359	2878	34417

MEMORANDUM

JUNE 7. 1989

TO: Gretchen

FROM: Terry

RE: Summer Programs through Leader's Round Table: Funding

Goal for new programs was to raise approximately \$700,000. To date some \$506,000 is definitely committed (about half from local public sector and half from state; balance to be solicited from private sector--\$150,000).

LOCAL PUBLIC SECTOR \$253,700

County \$54,800

\$3300 committed, Youth Referral Desk, Source: NE Service Fund

6867 committed, TNT/SEI, Source: N. Service Fund (\$1687) &  
"Kids" GF 89-90 (\$5000)

\* 44,600 undecided, Teen Clinics, Source: Contingency

Other youth efforts (e.g. Gang Outreach Workers & accompanying service funds are "continuation"--not part of LRT/Governor's summer initiative.

City \$30,000

\$5000 TNT, Source: Parks

3000 fee waivers at ~~Non~~Parks Source: Parks

22000 Outreach Workers (2 new), Source: HCD

TPIC \$96,000

Basic Skills/Work Experience  
Teen parents

PPS \$56,400

15400 TNT

41000 Basic Skills/Work Experience

Donation Snacks for parks

PCC \$16,500

Basic Skills/Work Experience, coordinator

\* STATE \$286,000 (approx)

16000 Outreach Workers <sup>1.5</sup>~~2~~ Source: JTPA  
159000 Subsidized Jobs, Source: JTPA  
27500-31500 SEI, Source: D/A, SRI, JSC (possible)  
12000 Safe Houses, Source: CSD  
5000 Multicultural & Gang Awareness Training, Source: Dept.  
Of Educ.  
63700 Start-up NE Skills Center, Source: Lottery Funds

OTHER LOCAL: PRIVATE SECTOR \$151,200

7200 Youth info line, United Way  
\* 100000 "Parks Plus" extended hours, \$5000 per site with  
goal of 20 sites, Source: Businesses  
\* 10000 Special entertainment (e.g. dances, concerts)  
Source: Business, Donations  
\* 34000 Youth Mediator Teams for Parks, Source: Bar Assoc.,  
United Way, Foundation

\* Funding not secured to date

Note: there may be slight discrepancies between Marcia  
Douglas' figures and above. Not able to confirm or  
rectify given time constraints.

June 8, 1989

RECEIVED FROM JANE MCGARVIN

CLERK, BOARD OF COUNTY COMMISSIONERS • MULTNOMAH COUNTY, OREGON

PLANNING & BUDGET

BUDGET MODIFICATION NONDEPT'L #21

R-10

BOARD OF  
COUNTY COMMISSIONERS  
1989 JUL 12 PM 1:08  
MULTNOMAH COUNTY  
OREGON

Thomas G. Syp



# MULTNOMAH COUNTY OREGON

BOARD OF COUNTY COMMISSIONERS  
ROOM 605, COUNTY COURTHOUSE  
1021 S.W. FOURTH AVENUE  
PORTLAND, OREGON 97204

GLADYS McCOY • CHAIR • 248-3308  
PAULINE ANDERSON • DISTRICT 1 • 248-5220  
GRETCHEN KAFOURY • DISTRICT 2 • 248-5219  
RICK BAUMAN • DISTRICT 3 • 248-5217  
DISTRICT 4 • 248-5213  
JANE McGARVIN • Clerk • 248-3277

June 8, 1989

Mr. Duane Zussy, Director  
Department of Human Services  
426 SW Stark  
Portland, OR

Dear Mr. Zussy:

Be it remembered, that at a meeting of the Board of County Commissioners held June 8, 1989, the following action was taken:

Budget Modification NonDepartmental #21 making an)  
appropriation transfer in the amount of \$44,610 )  
from General Fund Contingency to Health Services )  
to fund two Teen Clinics through the summer R-10)

Commissioner Kafoury moved, duly seconded by Commissioner Bauman that the above-entitled matter be approved.

Commissioner McCoy indicated that she would be voting no because she feels there are other, more serious programs that should be funded before this. She reviewed the "Use of Contingency" policy the Board had adopted, which specifically refers to emergency matters, or items that met a high priority.

Following additional comments by the Board, the motion was considered, and it is

ORDERED that said request be approved, and that budget modification be implemented, Commissioner McCoy voting No.

Very truly yours,

BOARD OF COUNTY COMMISSIONERS

By Jane McGarvin  
Jane McGarvin  
Clerk of the Board

jm  
cc: Budget  
Finance  
Health Division

BUDGET MODIFICATION NO. DJS # 27

(For Clerk's Use) Meeting Date 6/8/89  
Agenda No. A-11

1. REQUEST FOR PLACEMENT ON THE AGENDA FOR June 8, 1989 (Date)

DEPARTMENT MEDICAL EXAMINER OFFICE DIVISION Justice Services  
 CONTACT Bob Felton TELEPHONE 248-3746  
 \*NAME(S) OF PERSON MAKING PRESENTATION TO BOARD \_\_\_\_\_

SUGGESTED  
 AGENDA TITLE (to assist in preparing a description for the printed agenda)  
DJS Bud Mod #27 transferring \$500 within the Medical Examiner's budget for the purchase of a  
audioview slide projector.

(Estimated Time Needed on the Agenda)

2. DESCRIPTION OF MODIFICATION (Explain the changes this Bud Mod makes. What budget does it increase? What do the changes accomplish? Where does the money come from? What budget is reduced? Attach additional information if you need more space.)  
 PERSONNEL CHANGES ARE SHOWN IN DETAIL ON THE ATTACHED SHEET

Transfer funds in the amount of \$500.00 from object code 6170, Rentals, to Equipment, object code 8400. We currently have \$410.00 remaining in our '88 -'89 FY Budget under object code 8400 and this additional amount will allow us to purchase a audioviewer projector. The projector will be used for giving educational lectures in death investigations.

3. REVENUE IMPACT (Explain revenues being changed and the reason for the change)  
 n/a Revenues will not be impacted

COUNTY OF ALABAMA  
 DEPARTMENT OF REVENUE  
 1989 MAY 20 11 46 AM  
 FULTON COUNTY  
 CHECKED

4. CONTINGENCY STATUS (to be completed by Finance/Budget)

(Specify Fund) \_\_\_\_\_ Contingency before this modification (as of \_\_\_\_\_) \$ \_\_\_\_\_  
 (Date) \_\_\_\_\_  
 After this modification \$ \_\_\_\_\_

Originated By <u>Bob Felton</u>	Date <u>5/25/89</u>	Department Director <u>Grant Nelson</u>	Date <u>5/26/89</u>
Finance/Budget <u>Kathy Tinker</u>	Date <u>5/26/89</u>	Employee Relations <u>Jane McJannet</u>	Date <u>6/6/89</u>
Board Approval			





# MULTNOMAH COUNTY OREGON

BOARD OF COUNTY COMMISSIONERS  
GLADYS McCOY, CHAIR  
PAULINE ANDERSON  
POLLY CASTERLINE  
GRETCHEN KAFOURY  
RICK BAUMAN

DEPARTMENT OF GENERAL SERVICES  
PORTLAND BUILDING  
1120 SW FIFTH, 14th FLOOR  
PORTLAND, OR 97204-1934  
(503) 248-3300

OFFICE OF THE DIRECTOR  
PLANNING & BUDGET  
COUNTY COUNSEL  
EMPLOYEE SERVICES  
FINANCE  
LABOR RELATIONS

(503) 248-3303  
(503) 248-3883  
(503) 248-3138  
(503) 248-5015  
(503) 248-3312  
(503) 248-5135

## MEMORANDUM

TO: Gladys McCoy, Chair  
Multnomah County Board of Commissioners

FROM: Kathy Tinkle, Analyst  
Planning and Budget Division 

DATE: May 26, 1989

SUBJECT: Reallocation of Savings

DJS Budget Modification #27 requests to transfer savings within the General Fund of \$500 from Rentals in Materials and Services to Equipment for the Medical Examiner's Office.

These funds will be applied toward the purchase of an audioviewer projector to be used during educational lectures in death investigations.

This small, one time request does not impact spending projections for the Department of Justice Services and will have no effect on the General Fund beginning balance in the coming 1989-90 fiscal year.

cc: Grant Nelson  
Bob Felton

June 8, 1989

RECEIVED FROM JANE MCGARVIN  
CLERK, BOARD OF COUNTY COMMISSIONERS . MULTNOMAH COUNTY, OREGON

PLANNING & BUDGET

BUDGET MODIFICATION DJS #27

R-11

CLERK OF  
BOARD OF  
COUNTY COMMISSIONERS  
1989 JUL 14 PM 2:22  
MULTNOMAH COUNTY  
OREGON

*[Handwritten Signature]*

Form CC-2 PLEASE SIGN & RETURN THIS RECEIPT TO COMMISSIONERS OFFICE



# MULTNOMAH COUNTY OREGON

BOARD OF COUNTY COMMISSIONERS  
ROOM 605, COUNTY COURTHOUSE  
1021 S.W. FOURTH AVENUE  
PORTLAND, OREGON 97204

GLADYS McCOY • CHAIR • 248-3308  
PAULINE ANDERSON • DISTRICT 1 • 248-5220  
GRETCHEN KAFOURY • DISTRICT 2 • 248-5219  
RICK BAUMAN • DISTRICT 3 • 248-5217  
• DISTRICT 4 • 248-5213  
JANE McGARVIN • Clerk • 248-3277

June 8, 1989

Mr. Grant Nelson, Acting Director  
Department of Justice Services  
610 SW Alder, Suite 515  
Portland, OR

Dear Mr. Nelson:

Be it remembered, that at a meeting of the Board of County Commissioners held June 8, 1989, the following action was taken:

Request of the Director of Justice Services for )  
approval of Budget Modification DJS #27 making an )  
appropriation transfer in the amount of \$500 )  
within Medical Examiner's Office, from Materials )  
& Services to Capital Outlay, for the purchase of )  
an audioviewer projector R-11 )

Upon motion of Commissioner Kafoury, duly seconded by  
Commissioner Anderson, it is unanimously

ORDERED that said request be approved, and budget  
modification be implemented.

Very truly yours,

BOARD OF COUNTY COMMISSIONERS

By Jane McGarvin  
Jane McGarvin  
Clerk of the Board

jm  
cc: Budget  
Finance  
Medical Examiner

1989  
Date 06/08

NAME

Tom DENNETT

ADDRESS

16421 NE Holladay

Street

PMB

City

97230

Zip

I wish to speak on Agenda Item #

R-12

Subject

Col Villan

       FOR

  X   AGAINST

DATE SUBMITTED 5/27/89

(For Clerk's Use)  
Meeting Date 6/8/89  
Agenda No. R-12

REQUEST FOR PLACEMENT ON THE AGENDA  
Columbia Villa/Tamarack Grant from  
Subject: The Fred Meyer Charitable Trust

Informal Only\* \_\_\_\_\_  
(Date)

Formal Only 6/8/89  
(Date)

DEPARTMENT Justice Services DIVISION \_\_\_\_\_

CONTACT Norm Monroe TELEPHONE 286-1236

\*NAME(S) OF PERSON MAKING PRESENTATION TO BOARD Norm Monroe, Grant Nelson

BRIEF SUMMARY Should include other alternatives explored, if applicable, and clear statement of rationale for the action requested.

This is notification, with a letter of intent, that the Columbia Villa Tamarack Community Service Project will apply for a 3-year, \$300,000 per year grant from the Fred Meyer Charitable Trust.

(IF ADDITIONAL SPACE IS NEEDED, PLEASE USE REVERSE SIDE)

ACTION REQUESTED:

INFORMATION ONLY  PRELIMINARY APPROVAL  POLICY DIRECTION  APPROVAL

INDICATE THE ESTIMATED TIME NEEDED ON AGENDA 5 minutes

IMPACT:

PERSONNEL

FISCAL/BUDGETARY

General Fund

Other n/a Incoming Grant Monies

SIGNATURES:

DEPARTMENT HEAD, ELECTED OFFICIAL, or COUNTY COMMISSIONER: Grant Nelson

BUDGET / PERSONNEL \_\_\_\_\_

COUNTY COUNSEL (Ordinances, Resolutions, Agreements, Contracts) \_\_\_\_\_

OTHER \_\_\_\_\_  
(Purchasing, Facilities Management, etc.)

NOTE: If requesting unanimous consent, state situation requiring emergency action on back.

NOTICE OF INTENT

Date: May 25, 1989

TO: BOARD OF COUNTY COMMISSIONERS

DEPARTMENT AND CONTACT PERSON: Norm Monroe, Department of Justice Services

GRANTOR AGENCY: Fred Meyer Charitable Trust \$200,000

BEGINNING DATE OF GRANT: September 1, 1989

PROJECT TITLE: Columbia Villa/Tamarack Community Service Zone

PROJECT DESCRIPTION/GOALS:

The purpose of the project is to demonstrate an effective way to coordinate public services, improve the quality of life of the residents, reduce the fear of crime, reduce the actual crime.

The project fosters partnerships between governments; city, county and state, the public housing administration, private non-profit agencies and foundations. The combined resources are leveraged in the community to bring maximum services to address a multi-problematic, multi-faceted drug addictive culture, including programs for individuals and families.

(See Attachment "A" for additional details)

	Direct/Indirect			
PROJECT ESTIMATED BUDGET:				
FEDERAL SHARE	\$ -0-	/	-0-	-0- %
STATE SHARE	\$ -0-	/	-0-	-0- %
COUNTY SHARE	\$ -0-	/	-0-	-0- %
TOTAL	\$ 200,000	/		100 %

EXPLANATION OF COUNTY SHARE: (explaining indirect costs, hard-match, in-kind, etc)

No County dollars (share) is anticipated. This portion of the project will be funded 100% by grantor.

SPECIFY REPORTING AND/OR BILLING REQUIREMENTS OF GRANTOR AND WHO REPORTS: FINANCE \_\_\_\_\_  
DEPARTMENT   X   IF DEPT. REPORTS, INDICATE REASONS

This will be accomplished via a quarterly report prepared by the director.

GRANT DURATION AND FUTURE RATIO: (Indicate amount of county match per year)

Three year grant and no County match is necessary.

ADVANCE REQUESTED \_\_\_\_\_ YES   X   NO, IF NOT, INDICATE REASON(S).

Incremental phase-in plan has been established with a factored start- up period.

RECEIPT OF FUNDS WILL BE DEPOSITED TO P. O. BOX \_\_\_\_\_ OR WIRED DIRECTLY \_\_\_\_\_,  
IF NOT, INDICATE REASON(S).

PERSONNEL (Use appropriate County classification with yearly costs.)

	<u>Full Time</u>	<u>Fringe</u>	<u>Insurance</u>	<u>Total</u>
Victim Advocate	\$22,696	6,413	2,733	\$31,842
Community Health Nurse	\$24,492	6,921	2,733	\$34,146

EXPLAIN MATERIALS & SERVICES AND CAPITAL EXPENDITURES WITH TOTAL DOLLAR AMOUNTS

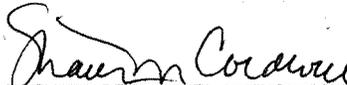
No materials and services are required. Each service area identified will have an independent program with materials, goods and services budgeted. Service programs targeted to be funded under this grant have been on-line for the minimum of one year, therefore no capital outlay or expenditures are anticipated.

COMMENTS

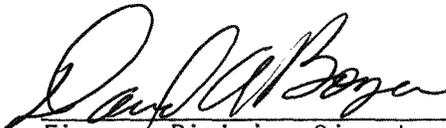
Grant Manager

  
Grant Manager Signature 6/2/89  
Date

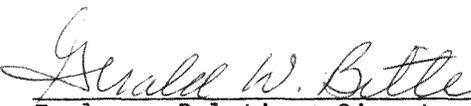
Budget Division

  
Budget Division Signature 6/2/89  
Date

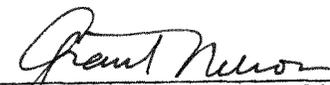
Finance Division

  
Finance Division Signature 6/2/89  
Date

Employee Relations

  
Employee Relations Signature 6-2-89  
Date

Department Director

  
Department Director Signature 6/2/89  
Date

## ATTACHMENT "A"

Fred Meyer Charitable Trust (September target date contingent upon grant acceptance):

These funds will be solicited for use in demonstration programs and expanded service projects. Services contemplated for the Fred Meyer Grant are:

1. Neighborhood conflict resolution -landlord/tenant problems.
2. Drug and alcohol education and intervention.
3. Remedial skills improvement and assistance.
4. GED preparation.
5. Community Service liaison for school district and Columbia Villa/Tamarack area.
6. Battered women empowerment program.
7. Child care services.

The Community Service zone that this project engenders was created to demonstrate an effective way to coordinate, leverage, and broker combined public, private, and governmental services. This project was also designed to meet the restorative needs of a multi-problem, immediate need client, that no one agency is equipped to handle.

Crisis and immediate need clients left without services or resources will continue to inundate our institutions and reduce our ability to develop orderly plans for human service management.

### **Board of County Commissioners**

The Community Service Team is asking for the Board's approval to seek funding through Fred Meyer Charitable Trust for programs to fill gaps in services.

NOTICE OF INTENT

Revised  
6/6/89

Date: May 25, 1989

TO: BOARD OF COUNTY COMMISSIONERS

DEPARTMENT AND CONTACT PERSON: Norm Monroe, Department of Justice Services

GRANTOR AGENCY: Fred Meyer Charitable Trust \$200,000.00

BEGINNING DATE OF GRANT: September 1, 1989

PROJECT TITLE: Columbia Villa/Tamarack Community Service Zone

PROJECT DESCRIPTION/GOALS:

The Community Service Zone project is a cooperative effort between Multnomah County, the City of Portland, and Housing Authority of Portland to demonstrate an effective way to coordinate public services, improve the quality of life of the residents, and reduce crime and the fear it generates. The Departments of Justice Services and Human Services have coordinated the County's project activities, representing an important link in the "continuum" of services of these departments.

The grant application will be for \$200,000.00 for the first year to fill community, family, and individual services needs within the Community Services Zone for which there are currently no resources. The grant would fund two positions to work in the community and contract services. (Attachment "A")

		Direct/Indirect		
PROJECT ESTIMATED BUDGET:	FEDERAL SHARE	\$ -0-	/ -0-	-0- %
	Fred Meyer Foundation	\$ 191,723	/ 8,278	100 %
	<del>STATE SHARE</del>			
	COUNTY SHARE	\$ -0-	/ -0-	-0- %
	TOTAL	\$ 191,723	/ 8,278	100 %

EXPLANATION OF COUNTY SHARE: (explaining indirect costs, hard-match, in-kind, etc)

No County dollars (share) is anticipated.

SPECIFY REPORTING AND/OR BILLING REQUIREMENTS OF GRANTOR AND WHO REPORTS: FINANCE \_\_\_\_\_  
DEPARTMENT  X  IF DEPT. REPORTS, INDICATE REASONS

This will be accomplished via a quarterly report prepared by the Director.

GRANT DURATION AND FUTURE RATIO: (Indicate amount of county match per year)

The grant is for one year with possible reapplication.

ADVANCE REQUESTED \_\_\_\_\_ YES  X  NO, IF NOT, INDICATE REASON(S).

Incremental phase-in plan has been established with a factored start-up period.

RECEIPT OF FUNDS WILL BE DEPOSITED TO P. O. BOX \_\_\_\_\_ OR WIRED DIRECTLY \_\_\_\_\_,  
IF NOT, INDICATE REASON(S).

PERSONNEL (Use appropriate County classification with yearly costs.)

FULL TIME

FRINGE

TOTAL

INSURANCE

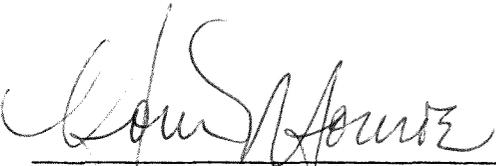
Victim Advocate	\$2,733.00	\$22,696.00	\$6,413.00	\$31,842.00
Program Development Specialist	1,533.00	13,739.00	3,882.00	19,154.00
Community Health Nurse	2,733.00	24,492.00	6,921.00	34,146.00
	<u>\$6,999.00</u>	<u>\$60,927.00</u>	<u>\$17,216.00</u>	<u>\$85,142.00</u>

EXPLAIN MATERIALS & SERVICES AND CAPITAL EXPENDITURES WITH TOTAL DOLLAR AMOUNTS

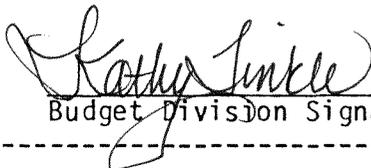
Contract Services	\$102,580.00
Miscellaneous Mat & Srvs	4,000.00
Indirect	<u>8,278.00</u>
Total Materials & Service	\$114,858.00

COMMENTS

Grant Manager

  
\_\_\_\_\_  
Grant Manager Signature                      6/6/89  
Date

Budget Division

  
\_\_\_\_\_  
Budget Division Signature                      6/6/89  
Date

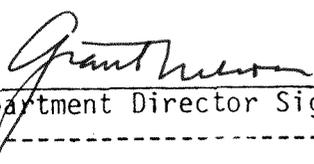
Finance Division

  
\_\_\_\_\_  
Finance Division Signature                      6/6/89  
Date

Employee Relations

  
\_\_\_\_\_  
Employee Relations Signature                      6-6-89  
Date

Department Director

  
\_\_\_\_\_  
Department Director Signature                      6/6/89  
Date

## ATTACHMENT "A"

Fred Meyer Charitable Trust (September target date contingent upon grant acceptance):

These funds will be solicited for use in demonstration programs and expanded service projects. Services contemplated for the Fred Meyer Grant are:

1. Neighborhood conflict resolution -landlord/tenant problems.
2. Drug and alcohol education and intervention.
3. Remedial skills improvement and assistance.
4. GED preparation.
5. Community Service liaison for school district and Columbia Villa/Tamarack area.
6. Battered women empowerment program.
7. Child care services.

The Community Service zone that this project engenders was created to demonstrate an effective way to coordinate, leverage, and broker combined public, private, and governmental services. This project was also designed to meet the restorative needs of a multi-problem, immediate need client, that no one agency is equipped to handle.

Crisis and immediate need clients left without services or resources will continue to inundate our institutions and reduce our ability to develop orderly plans for human service management.

### Board of County Commissioners

The Community Service Team is asking for the Board's approval to seek funding through Fred Meyer Charitable Trust for programs to fill gaps in services.



1984

Date 06/08

NAME

Tom DENNEHY

ADDRESS

16421 E Holladay

Street

P.M.

City

47230

Zip

I wish to speak on Agenda Item #

R-13

Subject

911

FOR

??

AGAINST

DATE SUBMITTED June 1, 1989

(For Clerk's Use)

Meeting Date 6/5/89

Agenda No. R-13

REQUEST FOR PLACEMENT ON THE AGENDA

Subject: Intergovernmental Agreement

Informal Only\* June 6, 1989  
(Date)

Formal Only June 8, 1989  
(Date)

DEPARTMENT Board of Commissioners DIVISION Chair's Office

CONTACT Grant Nelson TELEPHONE 248-3701

\*NAME(S) OF PERSON MAKING PRESENTATION TO BOARD Grant Nelson

**BRIEF SUMMARY** Should include other alternatives explored, if applicable, and clear statement of rationale for the action requested.

Intergovernmental Enabling Agreement with City of Portland Bureau of Emergency Communications for 911 services.

(IF ADDITIONAL SPACE IS NEEDED, PLEASE USE REVERSE SIDE)

ACTION REQUESTED:

INFORMATION ONLY     PRELIMINARY APPROVAL     POLICY DIRECTION     APPROVAL

INDICATE THE ESTIMATED TIME NEEDED ON AGENDA 20 minutes

IMPACT:

PERSONNEL

FISCAL/BUDGETARY

- General Fund

Other \_\_\_\_\_

1989 JUN 10 10 21 AM  
CLERK'S OFFICE  
COUNTY

SIGNATURES:

DEPARTMENT HEAD, ELECTED OFFICIAL, or COUNTY COMMISSIONER: [Signature]

BUDGET / PERSONNEL [Signature] [Signature]

COUNTY COUNSEL (Ordinances, Resolutions, Agreements, Contracts) [Signature]

OTHER \_\_\_\_\_  
(Purchasing, Facilities Management, etc.)

NOTE: If requesting unanimous consent, state situation requiring emergency action on back.



EXHIBIT "A"

BUREAU OF EMERGENCY COMMUNICATIONS  
INTERGOVERNMENTAL AGREEMENT

THIS AGREEMENT is made and entered into by and between the CITY OF PORTLAND, party as a municipal corporation of the State of Oregon, hereinafter referred to as "City," MULTNOMAH COUNTY, a political subdivision of the State of Oregon, hereinafter referred to as "County," the CITY OF GRESHAM a municipal corporation of the State of Oregon, and the CITY OF TROUTDALE, a municipal corporation of the State of Oregon, pursuant to the authority granted in Chapter 190 of Oregon Revised Statutes.

W I T N E S S E T H:

RECITALS

WHEREAS, the City of Portland and the County have established a combined City-County emergency call receiving, dispatch and operations center at Kelly Butte known as the BUREAU OF EMERGENCY COMMUNICATIONS, hereinafter referred to as the "Center;" and

WHEREAS, the Center was equipped by, and the Microwave System purchased through, federal grants and the expenditure of City and County monies, resulting in both City and County having a proprietary interest in it, and was developed as a joint and consolidated City-County venture; and

WHEREAS, it is in the public interest to continue to own the Center jointly; and

WHEREAS, agencies of the City of Gresham and the City of Troutdale have used the services of the Center but the cities themselves have not been parties to this agreement; and

WHEREAS, it is desirable that the Cities of Gresham and Troutdale should be parties to this enabling agreement; and

WHEREAS, the City and other users have agreed that the Center will carry out its service functions to the community without regard to the geographical boundaries of the respective parties; and

WHEREAS, the City, and other users must provide for the management, operation and maintenance of the Center and have agreed that the City will control such functions on a day-to-day basis; and

WHEREAS, the City, and other users have agreed that the operations of the Center shall be carried out by nonsworn personnel; and

WHEREAS, Emergency Medical Dispatching was added to the Center as a new function December 9, 1980; and

WHEREAS, County-wide emergency telephone call ("911") receipt and processing for fire, police and ambulance services was implemented in the Center November 9, 1981; and

WHEREAS, ORS 401.710, et seq. (HB 3178, 1981) has, as of January 1, 1982, preempted and replaced the Multnomah County telephone tax which provided the financing base for these 911 services; and

WHEREAS, the orderly continuation of these 911 services and their financial support from state telephone tax revenues is in the mutual best interest of the City, County, and other users; and

WHEREAS, the Center's equipment and other personal property which makes possible the operation of the Center is purchased with monies collected for charges for service; and

WHEREAS, for executive and administrative purposes the Center will function as a bureau within the City;

NOW, THEREFORE, with the Center operating as generally indicated in the foregoing RECITALS and in consideration of the terms, conditions and covenants contained hereinbelow, the parties hereto agree as follows:

1. MISSION STATEMENT

The mission of the Center is to receive and process emergency telephone calls from the citizens of the City, and other user jurisdictions, to dispatch emergency services, and to provide quarters and facilities for command during emergency operations. For purposes of this agreement, the term "Users" means agencies of the jurisdictions that are parties to this agreement. Users shall have performance agreements as provided in Section 5 of this Agreement. The Center shall function as the Emergency Telephone system as defined in ORS 401.710, et seq., and, as such, shall:

a. Receive, process and dispatch calls for law enforcement services utilizing equipment, procedures and staffing levels to ensure the shortest response time and maximum safety to citizens consistent with effective law enforcement management.

b. Receive, process and dispatch calls for emergency medical response in support of the aims and intent of the County's Emergency Medical Services Code and rules and City Ordinance 150180.

c. Receive and process calls for Fire Service to Portland Fire Alarm Dispatch.

Subject to the conditions that there is no reduction or change in service levels and there is no increase in cost to the parties to this agreement thereby, the same or similar emergency services may be performed for other government agencies pursuant to other agreements between the City and other user agencies.

2. User-City Relationships

The Center is a joint User-City operation, the day-to-day management, operation and fiscal control of the Center is the responsibility of the City. The Center and Center's manual and automated records and files shall be accessible as provided in respective performance agreements to authorized representatives of the City and Users. The day-to-day administration of the Center will be the responsibility of a Civilian Director who is chosen by the City in consultation with the Users. Consultation shall include, but not be limited to, the following: system users shall develop a job description for the Civilian Director to be forwarded to the Director of the Portland Bureau of Personnel. At least one member of the interview panel to choose a Civilian Director will be chosen from among the non-City members of the User Board. When a civil service list is established for a Civilian Director, such list will be shared with user jurisdictions for review and comment. The Director shall report to the City but may not be dismissed without consultation with the User Board.

3. User Board

A user board, the organization and membership of which will be provided for in the performance agreements adopted by jurisdictions which are parties to this agreement is established. The user board will review proposed policy changes and advise the Center Director and/or the Commissioner in charge of the Bureau and the Executive authorities of jurisdictions with participating user agencies regarding policy changes and other matters which may be under consideration by the user board.

4. Emergency Operations

The City, and other users shall have access to the Center to direct and dispatch such emergency operations as circumstances may require. Although the City has the administrative responsibility and authority for the management of the Center, the parties shall prepare, agree upon and abide by such procedures and protocols necessary for the joint emergency management use of the Center during emergencies. The City's emergency manager shall have the responsibility for the development of the protocols. The protocols shall include coordination with the Center's director.

5. Performance Agreement(s)

The City and the users shall negotiate separate performance agreement(s) relating to the provision of various types of emergency telephone call processing services (911) and other services by the City to the Users. These performance agreement(s) will contain a description of the specific types of service to be provided by the Center to the Users, including, but not limited to, systems management, service levels, management information reports, data request processing, system and data security and privacy, service costs, and data retention and dissemination.

6. Center Personnel

The Center shall operate with nonsworn personnel. All nonsworn personnel performing emergency call processing and communication services shall be employees of the City. The parties agree that the Director of the Center shall possess and exercise administrative and management authority over all nonsworn personnel assigned to the Center.

7. Budget

(a) The City and Users, through their budget processes, will provide adequate resources consistent with the Center's mission. The Center shall be an appropriation unit of the City and funds necessary to operate the Center shall be appropriated by the City. The Users reserve

the right to participate in the Center's budget process. Prior to submission for City budget review, the Users shall receive copies of all documents relating to the Center's budget in sufficient time to review and comment upon said documents. The Users will pay their agreed-upon proportionate share of the expenses of operating the Center as noted in the performance agreement(s) referred to in Part 5, then in effect between the parties. The performance agreements shall stipulate a formula used to determine costs to each party. The formula shall be uniformly applied to all users. In the event the parties cannot agree to a budget for the Center, the City or other user jurisdictions shall have the right to terminate this agreement insofar as it regulates and provides for a relationship between the City and a user jurisdiction as provided in section 13 of this agreement.

The Center's budget will reflect the total costs incurred as a result of the Center's operation, including the use and maintenance of the County's Microwave System. The budget will provide a detailed cost analysis of those costs to be incurred in the planning, installation, operation and improvement of the emergency telephone system (911).

The costs incurred by the County for the Center's use and the County's maintenance of the County's Microwave shall be reflected in the Center's quarterly billing in accordance with the agreed-upon formula in the performance agreement then in effect between the parties. Each quarter, the County shall submit to the Director a report of all costs incurred by the County in support of the center.

8. Property Settlement Upon Termination

a) In the event this agreement is terminated, the City and Users shall mutually agree upon a monetary settlement that will compensate Users for their interests in Center equipment.

b) In recognition of City's proprietary interest in the County's microwave system, the County will, in the event of termination, provide the City with the continued use of the microwave system on a contractual basis. Charges for the City's use of the County's microwave system shall be based on the City's proportionate share of the system's operation and maintenance cost. If the County discontinues use of the microwave system, the City shall have first right to purchase the system at its fair market value.

c) If the parties cannot agree upon a monetary settlement for any such Center equipment that compensates the Users for their interests therein, then the matter of the respective interests in such equipment or the fair market value thereof shall be determined pursuant to ORS 190.710 et seq. in consideration of the provisions of this section (number 8) of this agreement.

9. Liability

The City shall defend against any and all claims brought or

actions filed against the Center or any of its employees, shall hold Users harmless from any and all claims of whatever nature which result from any activity of the Center not undertaken at the direction of a user or its officers, employees or agents, and shall indemnify the User and hold it harmless from any and all liability, loss or damage the User may suffer as a result of claims, demands, costs or judgments against the User as a result of any Center activity so undertaken, pursuant to ORS 30.260 et seq. Each User agrees to promptly notify the Center and the City's Bureau of Risk Management of any claims or demands made against any user as a result of any activity of the Center.

10. Limitations

Nothing contained in this Agreement shall be construed as a grant of any legislative power by either the City, the County, or other users, to any party or to the Center.

11. Construction

This Agreement shall be liberally construed to effect the purposes expressed herein.

12. Termination of Previous Agreements

The City and County executed the "Emergency

Communications/Operations Center Agreement" on December 19, 1974, and amending agreements on September 4, 1975, November 16, 1976, August 16, 1979, and December 15, 1983 which agreements established a combined City-County emergency call receiving, dispatch and operations center at Kelly Butte (hereinafter referred to as "Agreements"). Because the parties consider it to be in their mutual interest for said Agreements to be terminated, it is agreed between the parties that said Agreements are terminated as of the date hereof and only those rights, covenants, obligations, duties and responsibilities concerning the Center that are incorporated into this Agreement are in effect between the parties.

13. Term, Modification and Review of Contract

a) This Agreement shall take effect on the last day of signature by the authorized representatives of the parties here to, and shall continue thereafter indefinitely, but it shall be subject to modification or amendment as they may mutually agree in writing as provided in subsection d) of this section.

b) This contract may be terminated by mutual consent of the parties.

c) Any party may cease to participate in this Agreement by providing all other parties with written notice at least six (6) months

prior to July 1st of the year in which the party wishes to cease participating.

d) Any party wishing to amend the Agreement shall notify each of the other parties by providing a statement of issues and provisions which the notifying party wishes to modify and a date for the initiation of negotiation not sooner than 30 days not later than 90 days after the date of notification.

e) This Agreement shall be reviewed by the parties to this Agreement at least once every three years beginning with the date of execution of this agreement.

14. Nonassignment

Neither the City nor the County nor any other user may assign any function, responsibility or asset of the Center to any other governmental agency nor to any person or entity without the written consent of the other parties.

15. Notices

All notices pursuant to the terms of this Agreement shall be addressed as follows:

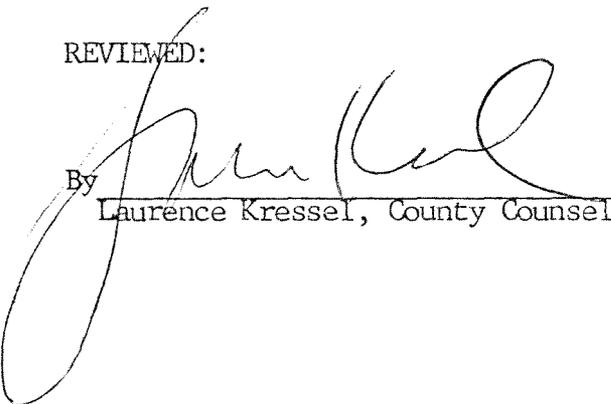
- |                              |   |
|------------------------------|---|
| Notices to City -            | Commissioner in Charge<br>1220 S. W. Fifth Avenue<br>Portland, Oregon 97204                                   |
| Notices to County -          | 1. Director, Emergency Medical<br>Services<br>426 S. W. Stark, Second Floor<br>Portland, Oregon 97204         |
|                              | 2. Sheriff, Multnomah County<br>Hansen Building<br>12240 N. E. Glisan<br>Portland, Oregon 97230               |
|                              | 3. County Chair<br>Room 134 Multnomah County<br>Courthouse<br>1021 S. W. 4th Avenue<br>Portland, Oregon 97204 |
| Notices to City of Gresham-  | Gresham City Manager<br>1333 N. W. Eastman Parkway<br>Gresham, Oregon 97030                                   |
| Notices to City of Troutdale | Troutdale City Manager<br>104 S. E. Kibling<br>Troutdale, Oregon 97060  |

IN WITNESS WHEREOF, the County, acting by and through its County Executive, the City of Gresham, acting by and through its Mayor, and the

City of Troutdale, acting by and through its Mayor, and the City of Portland, acting by and through its Commissioner in charge of the Center and Auditor and pursuant to Ordinance No. \_\_\_\_\_, have caused this Agreement to be executed on the dates noted below.

MULTNOMAH COUNTY, OREGON

REVIEWED:

By   
Laurence Kressel, County Counsel

By \_\_\_\_\_  
Gladys McCoy, County Chair

Date: \_\_\_\_\_

By \_\_\_\_\_  
Bob Skipper, Sheriff

Date: \_\_\_\_\_

CITY OF PORTLAND, OREGON

APPROVED AS TO FORM:

By \_\_\_\_\_  
City Attorney

By \_\_\_\_\_  
Commissioner

Date: \_\_\_\_\_

By \_\_\_\_\_  
City Auditor

Date: \_\_\_\_\_

CITY OF TROUTDALE, OREGON

APPROVED AS TO FORM:

By \_\_\_\_\_  
Mayor

Date: \_\_\_\_\_

By \_\_\_\_\_  
Jim Jennings, City Attorney

By \_\_\_\_\_  
City Manager

Date: \_\_\_\_\_

CITY OF GRESHAM, OREGON

APPROVED AS TO FORM:

By \_\_\_\_\_  
Mayor

Date: \_\_\_\_\_

By \_\_\_\_\_  
Thomas Sponsler, City Attorney

By \_\_\_\_\_  
City Manager

Date: \_\_\_\_\_



# GLADYS McCOY, Multnomah County Chair

Room 134, County Courthouse  
1021 S.W. Fourth Avenue  
Portland, Oregon 97204  
(503) 248-3308

## M E M O R A N D U M

TO: Commissioner Pauline Anderson  
Commissioner Rick Bauman  
Commissioner Gretchen Kafoury  
Office of the Commissioner, District 4

THRU: Commissioner Gladys McCoy

FROM: Grant Nelson *gn*

RE: Intergovernmental Enabling Agreement BOEC

DATE: June 2, 1989

A revised intergovernmental enabling agreement covering the relationships between the City of Portland, Multnomah County, as well as the cities of Gresham and Troutdale will be before you for your consideration on June 8th. This agreement represents scores of hours of discussion and negotiation between the affected jurisdictions dating back more than a year.

Since you are all familiar with the history of the previous enabling agreement and the parties compliance with it, I will not repeat that for you here. In this memorandum I will attempt to reiterate the goals Multnomah County was pursuing in the process of negotiating a new enabling agreement as well as identify and highlight some of the more significant changes between the old agreement and the proposed agreement.

### GOALS

The goals that were pursued in negotiating this agreement included the following:

- Return of the management of the Bureau of Emergency Communications to civilian control
- Include the cities of Gresham and Troutdale as parties to a new enabling agreement
- Receipt of budget related materials at the earliest possible date
- Provide for the regular review and updating of the enabling agreement
- Remove archaic or irrelevant provisions from the agreement

The following is a section by section synopsis of the provisions of the proposed intergovernmental enabling agreement on the Bureau of Emergency Communications.

#### RECITALS

The recitals are a memorialization of the reasons for the agreement. They emphasize the cooperative nature of the relationship established between the jurisdictions who use the emergency call receiving, dispatch and operations center at Kelly Butte. The recitals also prescribe that the City of Portland will control management, operation and maintenance of the center and will operate with nonsworn personnel. The inclusion of Emergency Medical Dispatching is also recognized in the recitals as well as the addition of the cities of Gresham and Troutdale to the agreement.

#### SECTION 1. MISSION STATEMENT (p. 4)

This section contains an explanation of the mission of the center which is to receive, process and dispatch calls for law enforcement agencies and emergency medical response and to receive and process calls for fire service to Portland Fire Alarm Dispatch. The mission statement also contains a definition of "user".

#### SECTION 2. USER-CITY RELATIONSHIPS (p. 5)

The previous enabling agreement contained a similar section titled City-County Relationship which reflected the fact that the primary relationship recognized in the previous document was the relationship of co-founders of the center. The proposed language clarifies what is expected in the relationships between the users (one of which is Multnomah County) and the city.

Consultation with the users is defined to include the advisory joint development of a job description for the Civilian Director specified in this section as well as a commitment to include a user representative on the interview panel to choose a Civilian Director. This section also requires the City to consult with the User Board before dismissal of a Director. There has been an acknowledgement by those who participated in the negotiations that the ultimate responsibility for hiring and firing a Director must be retained by the Commissioner responsible for the Bureau and that the users input must remain advisory.

Section 3. USER BOARD (p. 6)

This section establishes an advisory user board, not previously provided for in the existing enabling agreement. This provision notes the user board's duties and recognizes the advisory nature of their recommendations. Since the performance agreements will establish the organization and membership of the user board, I would recommend that the performance agreement be crafted in a way that a reporting obligation on the part of any user board members representing Multnomah County agencies is established. That reporting duty should include an obligation to report to the Chair on activities of the user board.

Section 4. EMERGENCY OPERATIONS (p. 6)

This section provides for the use of the center during emergencies.

Section 5. PERFORMANCE AGREEMENTS (p. 7)

This section recognizes that the detailed description of services, costs, etc. is likely to change often and therefore should be included in annually executed performance agreements rather than in the enabling agreement.

Section 6. CENTER PERSONNEL (p. 7)

In addition to providing for authority for the Director to administer and manage the center, this section also provides that the personnel of the center will be nonsworn.

Section 7. BUDGET (pp. 7-8)

This language is essentially the same as the language in the existing agreement except that it recognizes the need to provide for potential termination of individual City-user relationships without effecting a destruction of the agreement between the City and continuing users in the event that a budget cannot be agreed to. Uniformity of application of the cost assessment formula contained in the performance agreements is also insured in this section. During the negotiations, there was discussion of language which would require the City to provide information used in budgeting at an earlier date. It was agreed that the City would provide any information they had as soon as it becomes available.

Section 8. PROPERTY SETTLEMENT UPON TERMINATION (p.9)

Subsections a) and c) of this section provide for mutually agreeable property settlements upon termination and for arbitration of intergovernmental disputes as provided in state statutes in the event that mutual agreement cannot be achieved.

Subsection b) of this section retains the language of the existing agreement in regard to the microwave equipment Multnomah County originally contributed when the center was established.

Section 9. LIABILITY (p.9)

Users are indemnified by the City from any liability for claims resulting from actions of the center.

Section 10. LIMITATIONS (p.10)

This agreement is not a grant of legislative power by any party to it.

Section 11. CONSTRUCTION (p.11)

In construing this agreement effecting the purposes of the agreement will be the primary consideration.

Section 12. TERMINATION OF PREVIOUS AGREEMENTS (p.10)

Execution of this proposed agreement will terminate previous enabling agreements.

Section 13. TERM, MODIFICATION AND REVIEW OF CONTRACT (p.11)

This section provides that the enabling agreement will have an indefinite life but that it can be modified by mutual consent of the parties. A method for initiating negotiations on future modification of the agreement is provided along with language relating to the method and timing of termination of the agreement. A regular review of the contract at least once every three years is also included in this section.

Section 14. NONASSIGNMENT (p.12)

This prevents all parties to the agreement from contracting with other parties to provide the functions and responsibilities of the center or assign any asset of the center without the consent of the parties.

MEMORANDUM Page-5

Section 15. NOTICES (p.13)

Lists the addresses to which notices are to be sent to fulfill notification requirements of the agreement.

SIGNATURES

Each jurisdiction determined their appropriate representative signatories.



# MULTNOMAH COUNTY OREGON

BOARD OF COUNTY COMMISSIONERS  
ROOM 605, COUNTY COURTHOUSE  
1021 S.W. FOURTH AVENUE  
PORTLAND, OREGON 97204

GLADYS McCOY • CHAIR • 248-3308  
PAULINE ANDERSON • DISTRICT 1 • 248-5220  
GRETCHEN KAFOURY • DISTRICT 2 • 248-5219  
RICK BAUMAN • DISTRICT 3 • 248-5217  
JANE McGARVIN • DISTRICT 4 • 248-5213  
JANE McGARVIN • Clerk • 248-3277

June 8, 1989

Mr. Grant Nelson, Acting Director  
Department of Justice Services  
610 SW Alder, Suite 515  
Portland, OR

Dear Mr. Nelson:

Be it remembered, that at a meeting of the Board of County Commissioners held June 8, 1989, the following action was taken:

In the matter of ratification of an enabling )  
intergovernmental agreement whereby the City of )  
Portland Bureau of Emergency Communications will )  
provide 9-1-1 Emergency Services Communications )  
for Multnomah County, City of Gresham and City )  
of Troutdale R-13 )

Commissioner Kafoury moved, duly seconded by Commissioner Bauman, that the above-entitled matter be approved.

Commissioner Kafoury said she had a couple of questions for Grant Nelson. One related to access to data, and she asked if there is anything in the agreement that would cause problems or does it clarify who access to the data. Is it just the Sheriff's Office or direct participants in the 9-1-1 system, or is it something that as data is generated, the Board members would have access to it.

Grant Nelson, staff to Commissioner McCoy, stated the confusion about that subject may have arisen because there were a couple of different versions Commissioners may have seen, but the one he circulated on Tuesday contains all the technical amendments that County Council had suggested. He then reviewed the main issues and concerns addressed in the new contract.

Tom Dennehy, 16421 NE Holladay, said that City Commissioner Dick Bogle talked with representatives of the East County cities about what would happen to the 9-1-1 system should the voters of the City of Portland approve the special levy that is on the ballot in June. If the serial levy passes, the city system will have all the bells and whistles. He asked if the small cities must also buy into

the system with all the bells and whistles. Commissioner Bogle didn't know how that might affect other users. What is the status with Multnomah County. If the city goes to the latest technology, will the County have to buy into that, and buy the corresponding equipment. Is there a way out.

Commissioner Kafoury said that a number of people have expressed the same concern when the levy was put on the ballot. The measure was put on the ballot quickly, and the County Board did not have a chance to discuss with the City whether that should be a county wide levy.

Mr. Nelson said he has discussed the provisions of the levy with Steve Matton, Commissioner Bogle's staff, and manager of BOEC, and he has been assured by Mr. Matton that the budget for expenditures under the levy that will be before the voters in June, is primarily for capital improvement kinds of things, and not for operational money. The effect is that the City would continue to sell the service to the other cities and jurisdictions that use the BOEC to dispatch their emergency calls. He would hope that whatever purchases the City makes, they will actually enhance the ability of the city of deliver that service less expensively than they do now. There are provisions in this enabling agreement that allow any jurisdiction to opt out of the system.

The motion was then considered, and it is unanimously

ORDERED that said intergovernmental agreement be ratified.

Very truly yours,

BOARD OF COUNTY COMMISSIONERS

By   
Jane McGarvin  
Clerk of the Board

jm  
cc: Budget  
Finance  
Purchasing  
Sheriff's Office

NAME

DAVID W BEEM

Date 1/19/89

ADDRESS

12495 SE CREST

Street

PORTLAND ORE WAY

City

Zip

97236

I wish to speak on Agenda Item #

R-14

Subject

HOMELESS

FOR

AGAINST

~~HOMELESS~~  
HARDWARE

DATE SUBMITTED 6/1/89

(For Clerk's Use)  
Meeting Date 6/8/89  
Agenda No. R-14

REQUEST FOR PLACEMENT ON THE AGENDA

Subject: Homeless Veterans

Informal Only\* 6/6/89  
(Date)

Formal Only 6/8/89  
(Date)

DEPARTMENT BCC-Anderson

DIVISION \_\_\_\_\_

CONTACT MARTIN WINCH

TELEPHONE X 5008

\*NAME(S) OF PERSON MAKING PRESENTATION TO BOARD Grant Remington

BRIEF SUMMARY Should include other alternatives explored, if applicable, and clear statement of rationale for the action requested.

Resolution following presentation, endorsing the proposal to develop the Kenton Hotel into a facility to assist homeless veterans. A copy of the proposal is attached.

(IF ADDITIONAL SPACE IS NEEDED, PLEASE USE REVERSE SIDE)

ACTION REQUESTED:

INFORMATION ONLY     PRELIMINARY APPROVAL     POLICY DIRECTION     APPROVAL

INDICATE THE ESTIMATED TIME NEEDED ON AGENDA 15 minutes

IMPACT:

PERSONNEL  
 FISCAL/BUDGETARY  
     General Fund  
 Other \_\_\_\_\_

RECEIVED  
COMMUNITY DEVELOPMENT  
JUN 14 1989  
1400 S. MAIN ST.  
CINCINNATI, OH 45202

SIGNATURES:

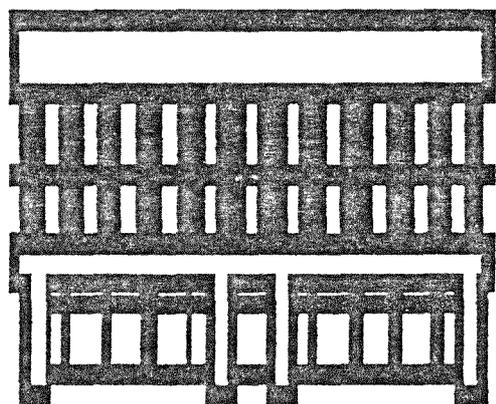
DEPARTMENT HEAD, ELECTED OFFICIAL, or COUNTY COMMISSIONER: Pauline Anderson (MC)

BUDGET / PERSONNEL \_\_\_\_\_

COUNTY COUNSEL (Ordinances, Resolutions, Agreements, Contracts) (Signature)

OTHER \_\_\_\_\_  
(Purchasing, Facilities Management, etc.)

NOTE: If requesting unanimous consent, state situation requiring emergency action on back.



V eterans  
R esource  
C enter

A Proposal to use the  
Kenton Hotel as a multi-use  
facility to assist homeless  
veterans

Developed by

VETERANS  
FOR  
VETERANS 

*INNOVATION  
MOTIVATION  
COMPASSION*

a non-profit corp. po box 18003 Portland, Oregon 97218-8003

---

There is a situation in this country which surfaced in recent years which has cried out for a solution, the plight of the homeless. One of the subgroups in the homeless population which has been overlooked in the search for a solution is the homeless veteran. It is estimated that one third of the homeless are veterans who have special needs. They also have special resources which could be used to alleviate their situation. The majority of homeless veterans served during the Vietnam era with a substantial percentage being minorities. There are also homeless female veterans with fewer programs developed to meet their needs. The primary characteristic of the majority of homeless veterans is some form of social dysfunction. This could be drug addiction, alcoholism, or mental health problems, possibility caused by post traumatic stress disorder (PTSD). Because of their social dysfunctions, many homeless veterans suffer economic dysfunction and social isolation as well, often caused by a breakdown of ties to their families and friends. They have little or no sense of direction, nor know how to achieve it.

The support services needed to assist homeless veterans overcome their particular problems, such as detox programs and PTSD counselling are not in sufficient supply. Furthermore without a coordinated program of services and referral, efficient utilization of these services is unattainable. Without affordable housing ready for the homeless veteran upon completion of a program to overcome these dysfunctions, little progress can be made. When a person has gone through a rehabilitation program, they must not be sent back to the environment that contributed to their problem in the first place.

Some people have questioned the necessity of separating veterans from the rest of the homeless population. They ask why deal with veterans as a separate entity? Are they privileged citizens that deserve more? Why are veterans so special? Some may be willing to argue that veterans because of their service to their country deserve to be treated a little better, but that is not a valid argument in this situation. Instead there are three main reasons for establishing separate programs for the homeless veteran: 1) Specialized resources; 2) Comradery; 3) Veterans organizations.

#### Specialized Resources

There are benefit and entitlement programs available to the veteran that not are available to the average citizen. The most obvious example is the US Department of Veterans Affairs (VA). The VA spends Billions of dollars each year to provide compensation, education, entitlements, benefits, and health care services to the eligible veteran. In addition, there are several other state and local programs to assist veterans. These are resources that are available only to veterans.

#### Comradery

Veterans, no matter what their period of service, have a shared experience which sets them apart from their fellow citizens. This comradery is further enhanced if they served in the same combat area. Utilized properly this shared experience can be a tool for developing a group cohesiveness that can help each individual

overcome their particular barriers to readjustment.

#### Veterans Organizations

The national veterans service organizations (American Legion etc.) are a substantial resource that can be used to help develop the programs necessary to assist homeless veterans. In all cases they are dedicated to assisting their fellow veterans. In some cases this may take the form of monetary contributions. They also are a link for the homeless veteran to the community at large. They can perform oversight functions to insure that the homeless veterans are receiving the proper services. After taking these facts into consideration a framework for treating and assisting the homeless veteran can be developed.

Outlined below is the process by which a veteran may proceed from dislocation and isolation to a meaningful place in society. In order to achieve this goal the homeless veteran must overcome many barriers, not the least of which are internal. There is little chance of success if the programs and resources needed are not available. What is proposed would require the outlay of public funds. However, like other veterans programs before it, the return in economic and social terms can be substantial. Government at all levels is now paying the cost of the homeless veteran in one form or another. Better to spend the extra resources now on a program designed to break the cycle of despair and poverty than to continue on the present course. Other states, notably Massachusetts and New York, have begun to address this problem. Oregon has always prided itself in being a leader in the delivery of services to its residents. It is time to regain that position of leadership. Those who served their country when called now need help. We must honor that service.

#### AN ENVIRONMENT FOR REHABILITATION

The framework for the delivery of services which veterans need to overcome whatever dysfunction may be afflicting them, must take the form of a continuum, along which an individual would progress. At the start of the program the homeless veteran would contact the VETERANS RESOURCE CENTER (VRC) where an assessment of the individual's problems and needs would take place (step one). The VRC would meet the short to medium range shelter needs of the veterans as they pursue their readjustment program schedule (step two). Once that schedule is completed to the satisfaction of all concerned, the veteran would proceed into a more permanent housing situation and independent living (step three). The individual would proceed through the various stages or might skip a level depending on progress. A description of each stage follows.

#### STEP ONE - INTAKE

Homeless veterans would begin the reintegration process by entering a facility which could care for their needs and provide an environment that would be conducive to assisting them in dealing with whatever

problem was responsible for their homelessness.

At this stage, assessment of the individual's needs would be performed by a well trained staff, preferably veterans themselves. This assessment would deal primarily with the psychological, physical, and sociological needs while instigating a program designed to deal with shelter and economic needs. Referrals to programs more suitable to their needs would be made for those veterans who are still substance dependent. The VRC will only except veterans who are free of addictive behavior. For those individuals who are in recovery, the VRC will provide support services to facilitate their continuing sobriety such as; trained substance abuse counselors, space for group meetings (alcohol/narcotics anonymous), and nutritional and physical fitness programs. This qualification for admittance to the VRC must be emphasized so there will be a clear understanding by all parties as to the client population profile. Those veterans wishing to participate in the VRC and its programs must have demonstrated they have made a commitment to themselves and their own well-being.

It should be noted that there is a need to expand existing programs to deal with substance abuse. All too often veterans, and others, are made to wait for an opening in such a program. When a person has made the decision to turn their life around, they should not be given any time to change their minds!

#### STEP TWO - READJUSTMENT PROGRAM

Once a veteran has gone through the intake and assessment process and has been accepted into the VRC, there needs to be a stable environment within which readjustment can begin. The proposed site for the VRC (The Kenton Hotel) would have approximately 50 single resident occupancy (SRO) units, 10 family sized units, space for service support personnel (1500 sq. ft.), skilled training and project areas (1500 sq. ft.), and areas for VRC client operated profit making enterprises (5000 sq. ft.).

Known by various names (halfway house, transitional housing, group home) this facility would offer an environment in which the veteran would be able to receive the necessary support services and time to work through the readjustment process. This would include job placement, educational programs, career development, and entitlement counseling.

One of the aspects of the VRC which sets it apart from other homeless programs will be the inclusion of profit making enterprises in the readjustment process. The VRC will have an on-site food service complex to provide proper nutrition and nutritional education and a restaurant which VRC clients would operate. Catering services could be included in this concept. A light manufacturing facility is also planned for the VRC. Commitments have been made for the development of products which could be constructed and marketed by the VRC. One of these commitments is from the engineer who designed and installed the new speaker system in Carnegie Hall, Dick Schalk. He will design a Hi-Fi stereo speaker which could then be marketed by the VRC. Dale Turnbull, a North Portland resident and owner/operator of Custom Cabinetry, and whose work can be seen at the studios of Portland Cable Access Television, has agreed to be a consultant in the development of

the woodworking area of the manufacturing facility. The idea of this facility is to be able to provide jobs with an income and training for VRC clients during their readjustment process. If a veteran hopes to eventually live on their own they must have the necessary income, which could consist of wages as well as entitlements to do so. These profit making enterprises are one of the ways to start on the road to building self-respect and self-worth, which in turn can lead to meaningful and gainful employment. While living at the VRC a veteran may need a full or partial subsidy. It is hoped the VRC could maintain itself, in part, by charging an adjustable rate for housing or other services. Outside funding sources will always be a part of the VRC's budget however.

Time and the necessary support services are the major contributing factors to successful readjustment. While it is hoped that the veteran would not have to stay in this facility for a great length of time, there must be flexibility. The veteran must be given enough time to complete the agreed upon readjustment schedule. It often takes a long time for example, to obtain service connected entitlements from the US Department of Veterans Affairs. In addition, many of the problems which are the cause of homelessness, such as Post Traumatic Stress Disorder (PTSD), take many months of treatment and counseling to overcome.

#### STEP THREE - INDEPENDENT LIVING

The type of housing veterans need will depend on their economic status and readjustment progress. For the economically disadvantaged veteran or the veteran who still requires some supervision, some form of single room occupancy (SRO) may be necessary upon completion of, or in conjunction with their readjustment program. Some veterans may be able to reassociate with their families and friends and live with them. Other veterans will move on to totally independent living.

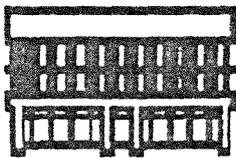
SRO units are in short supply in the Portland area. For some veterans and non-veterans alike this is the only type of housing they can afford. Municipalities across the state must be encouraged to allow this type of housing to expand. State housing programs should ensure that the veteran, the majority of which are single males, is not discriminated against.

Transitional housing to bridge the gap between the VRC and independent living is one of the factors which sets the VRC project apart from other programs. "Veterans for Veterans" inc., the project developers, were instrumental in bringing together the Oregon Department of Veterans Affairs (ODVA) and the Portland chapter of the Vietnam Veterans of America (VVA Chapter 392), into an agreement to utilize vacant ODVA houses for just such transitional housing. Repossessed houses will be turned over to VVA Chapter 392 for needed renovation in return for a period of time (18-24 months) in which they will then be used to provide independent living situations for homeless veterans. Using this program as a model, the VRC would contract with VVA Chapter 392 for the development of additional houses or would develop its own agreement with ODVA.

One of the training programs envisioned within the VRC concept is to use ODVA housing as training projects. Construction and renovation skills would be gained by the VRC clients, and ODVA housing would

become more marketable. A program to assist VRC clients in the purchase of these ODVA properties would be part of this program. Sometimes called "sweat equity", time invested on the renovation of the house would be credited to the veteran towards its purchase.

Innovation and flexibility are the keys to a successful transitional housing program. Using training programs and cooperative agreements with housing agencies, the VRC can provide the needed housing required to provide the homeless veteran with a goal, the opportunity to learn and earn, and perhaps hold title to a property which has been returned to the tax rolls.



Veterans  
Resource  
Center

Transitional Housing  
Resource Center  
Developmental Services

*PROJECT DEVELOPER*

VETERANS FOR VETERANS  
e non-profit corp.  
po box 18003 Portland, Oregon 97218-8003

*INNOVATION*

*MOTIVATION*

*COMPASSION*

### I. Transitional Housing

- a. 50 SRO units
- b. 10 Family units
- c. Off site housing

### II. Resource Center

- a. Service representatives
- b. Social service agencies
- c. Educational services
- d. Resources and jobs development
- e. Case Management
- f. Community outreach

### III. Profit making enterprises

- a. Restaurant
- b. Thrift store
- c. Light manufacturing/  
cottage industries
- d. Housing renovation/  
rehabilitation

---

## Development Committee Members

Ted Stoddard Chairman Veterans Affairs State Council VVA  
Grant E. Remington Project Developer Veterans for Veterans  
Ken Rose President Veterans for Veterans  
Tim Kane Construction Consultant

Tuan Tuong Nguyen Southeast Asian Community Liaison  
Neil Arden Kenton Neighborhood Association Liaison  
Lester Viles Kenton Business Association Liaison  
Don Owens US Department of Veterans Affairs Liaison

## VETERANS RESOURCE CENTER

The proposed Veterans Resource Center (VRC), is a plan developed by "Veterans for Veterans" Inc. and the Veterans Affairs Committee of the Oregon Council of the Vietnam Veterans of America (VVA), to address the plight of the homeless and displaced veterans living in our community. It is designed to give these vets a sense of purpose and belonging which is missing from their lives. Using innovative programs and a stable living environment, the VRC will provide the veteran with the means of breaking the cycle of despair and frustration which now governs their lives. An outline of the VRC and how its programs will assist the veteran in need is listed below.

One of the buildings being considered for the VRC is the Kenton Hotel, and it will serve as a model to explain how the VRC will develop and function. The building would first have to be completely renovated, new electrical service, plumbing, sprinkling, weatherization, and alternative energy systems (solar water heating, passive solar space heating) would be necessitated in this renovation. single room occupancy (SROs) and family sized units would be constructed. the number of SROs will depend on the results of studies in progress. The Kenton Hotel could support about fifty SROs and ten family units at the most. Facilities and programs which would provide for a stable existence would include:

- \* An on site food service complex to provide proper nutrition and nutritional education. A restaurant would be the natural income producing arm of this service.

- \* Physical fitness space and equipment to help promote health consciousness. A gym with ties to the city Parks and Recreational programs would promote community involvement by the VRC residents

- \* An adequate laundry room which would include washers, dryers, irons and ironing boards, sewing machines and supplies to help the veteran maintain their wardrobe

- \* Follow up counselling and support systems for off site programs. Physical therapy space, group meeting spaces, trained staff on site to coordinate transportation, filings of claims, and other administrative details

- \* Light manufacturing to provide income, work skills and discipline. Having the ability to provide on site or close by workspaces, the VRC will be able to train and provide employment, and help develop self supporting veteran owned and operated businesses

- \* Off site housing managed by the VRC for those veterans who are no longer in need of the main VRC services but require continued support and follow up, Using housing renovation and rehabilitation skills learned at the VRC, the veteran could also earn "sweat equity" towards the purchase of a house which was off the tax roles and needed some T.L.C. to make it a home

- \* An outreach program to integrate the veteran into neighborhood activities, and maintain neighborhood contact and involvement with the VRC

- \* Post Traumatic Stress Disorder (PTSD) counselling and support systems

\* Jobs development and employment services. Provide public and private agencies with space at the VRC, along with community colleges and vocational schools. Spaces could be time-shared with staffing on a weekly or bi-weekly basis depending on case loads

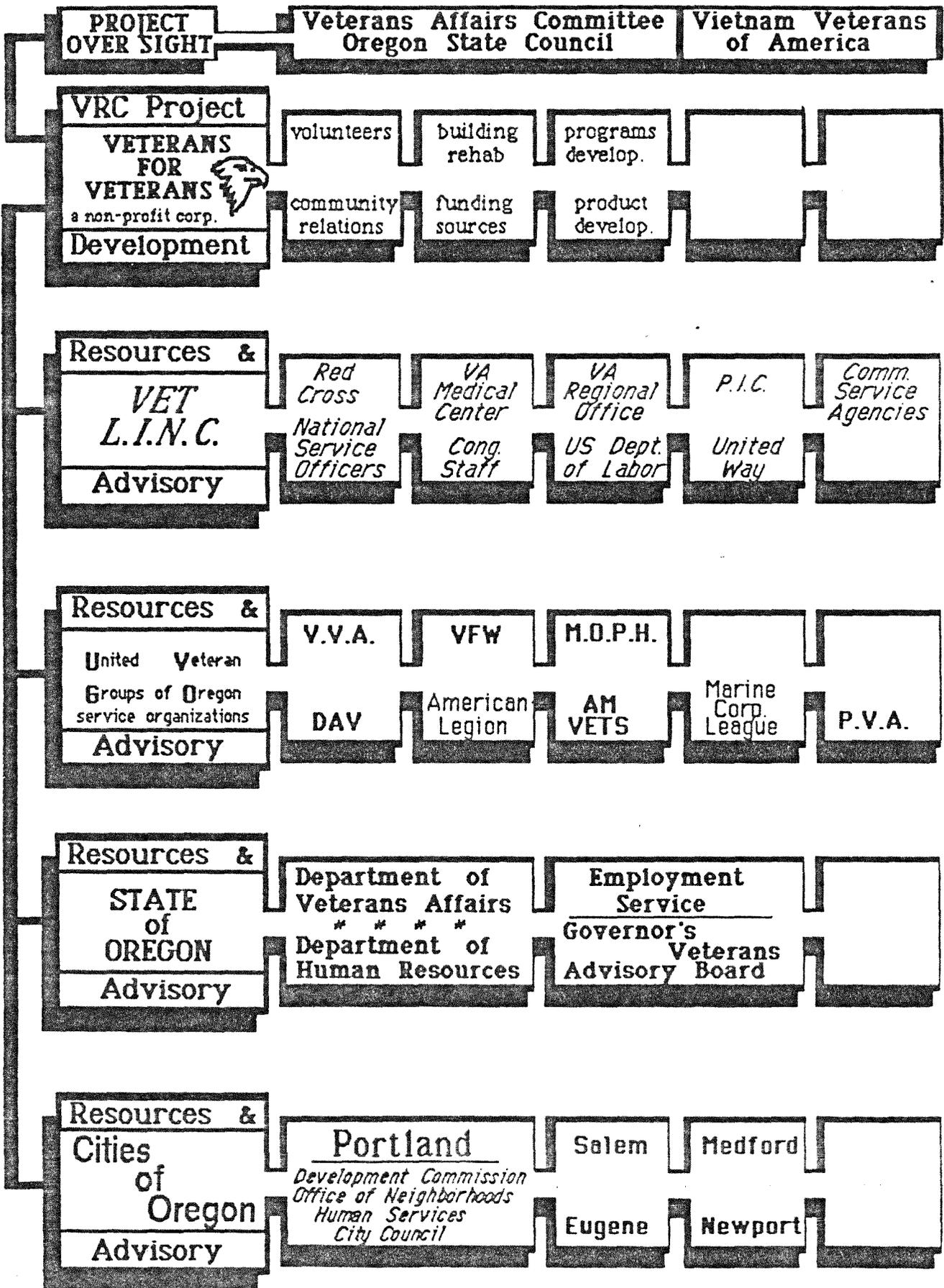
\* Educational services such as literacy and social skills development, adult learning classes, letter writing and correspondence classes, basic financial skills, and computer operations

The main emphasis of the VRC is to reintegrate into society the veteran who is alone and suffering from the effects of past experiences which have left unseen scars. The veteran who makes up one third of the homeless population in our city. The veteran who has successfully completed an addiction rehabilitation program and needs a stable living environment where the cycle can be broken permanently. The veteran who served when called and now needs help from those who benefitted from that service.

For more information on the Veterans Resource Center contact:

"VETERANS FOR VETERANS"  
PO Box 18003  
Portland, Oregon 97218-8003

Ted Stoddard, Chairman  
Veterans Affairs Committee  
Oregon State Council VVA  
PO Box 12606  
Portland, Oregon 97212



BEFORE THE BOARD OF COUNTY COMMISSIONERS  
FOR MULTNOMAH COUNTY, OREGON

In the Matter of Endorsing the Proposal )  
to Develop the Kenton Hotel into a )  
Facility to Assist Homeless Veterans )

RESOLUTION  
#89-116

WHEREAS Veterans for Veterans, in cooperation with the Kenton neighborhood, is proposing to develop the Kenton Hotel, located on N. Denver Avenue near N. Interstate Avenue in Multnomah County, Oregon, into the "Veterans Resource Center," a multi-use facility to assist homeless veterans; and

WHEREAS the proposed residential program would provide an environment for rehabilitation tailored to veterans and including the steps of intake and assessment, readjustment, and independent living; and

WHEREAS Multnomah County seeks to increase the quantity and the quality of services available to homeless persons, particularly services which can integrate homeless persons into the larger community during transition and ultimately into independent living; and

WHEREAS the proposal has been developed in cooperation with providers of existing services to the homeless and is designed to increase the total services to the homeless in Multnomah County by seeking funding primarily from sources which are not now serving the local homeless population.

NOW, THEREFORE, BE IT RESOLVED THAT:

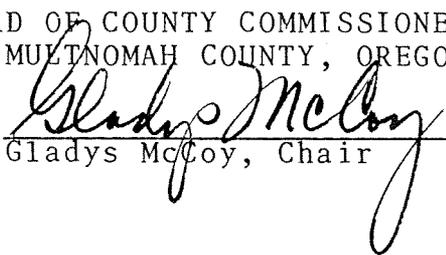
The Board of Commissioners of Multnomah County endorses the Veterans Resource Center proposal of Veterans for Veterans, and urges organizations and individuals concerned about homeless persons and veterans to give this proposal favorable consideration.

ADOPTED THIS 8th DAY OF JUNE, 1989.

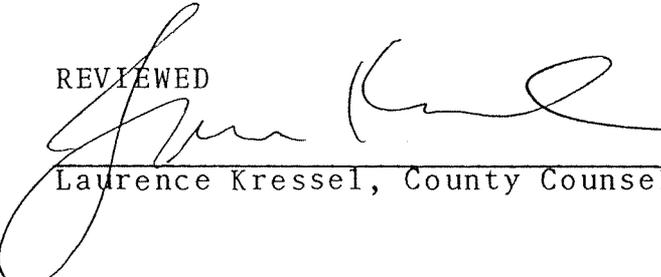
(SEAL)

BOARD OF COUNTY COMMISSIONERS  
FOR MULTNOMAH COUNTY, OREGON

By

  
Gladys McCoy, Chair

REVIEWED

  
Laurence Kressel, County Counsel

June 8, 1989'

In the Matter of Endorsing the Proposal to	)	RESOLUTION
Develop the Kenton Hotel into a Facility to	)	#89-116
assist Homeless Veterans	)	
	R-14	

Commissioner Anderson said the matter was very well presented on Tuesday. At this time, the proposal does not involve any money, and probably never will. The resolution endorses the proposal and showing the County's support for the kind of thing the veterans want to do. She also read the "Be it resolved" paragraph for the record.

Upon motion of Commissioner Anderson, duly seconded by Commissioner Kafoury, it is unanimously

ORDERED that the above-entitled Resolution be adopted.

Date

6/8/89

NAME

Fran Lipp

ADDRESS

11512 N.E. Morris

Street

Portland, Or.

City

97220

Zip

I wish to speak on Agenda Item #

R-15

Subject

Gorge

FOR

AGAINST

T. R. Foster

Date

6/9

NAME

BOB MARTIN

ADDRESS

2000 SW 1st St (METRO

Street

Portland

City

97201

Zip

I wish to speak on Agenda Item #

#

R-15

Subject

Solid Waste Transport

FOR

AGAINST

1989  
Date

06/08

NAME

TOM DENNEHY

ADDRESS

16421 NE HOLLADAY S

Street

PRD

City

Zip

I wish to speak on Agenda Item #

R-15

Subject

Barlog

FOR

AGAINST

Date 6-8-89

NAME

Jeanne Robinette

ADDRESS

Oregonians for Cost Effective Government  
P.O. Box 384

Street

Lake Oswego OR

City

97034

Zip

R-15  
Resolution

I wish to speak on Agenda Item # Metro Trucking  
Subject Information

FOR

information

AGAINST

Date 6/8/89

NAME JENKINS, FRANKLIN

ADDRESS 165 NE 202ND AVE

Street  
CRESHAM, OR

97230

City

Zip

I wish to speak on Agenda Item #

R-15

Subject GORGE & GARBAGE

       FOR

X AGAINST

DATE SUBMITTED 6/1/89

(For Clerk's Use)  
Meeting Date 6/8/89  
Agenda No. R-15

REQUEST FOR PLACEMENT ON THE AGENDA

Subject: TRUCKING GARBAGE IN THE GORGE

Informal Only\* 6/6/89  
(Date)

Formal Only 6/8/89  
(Date)

DEPARTMENT BCC - ANDERSON DIVISION \_\_\_\_\_

CONTACT MARTIN WINCH TELEPHONE X 5008

\*NAME(S) OF PERSON MAKING PRESENTATION TO BOARD PAULINE ANDERSON

BRIEF SUMMARY should include other alternatives explored, if applicable, and clear statement of rationale for the action requested.

Resolution supporting the transport of solid waste in the Columbia Gorge by means other than trucking.

(IF ADDITIONAL SPACE IS NEEDED, PLEASE USE REVERSE SIDE)

ACTION REQUESTED:

INFORMATION ONLY     PRELIMINARY APPROVAL     POLICY DIRECTION     APPROVAL

INDICATE THE ESTIMATED TIME NEEDED ON AGENDA \_\_\_\_\_

IMPACT:

PERSONNEL  
 FISCAL/BUDGETARY  
     General Fund  
 Other \_\_\_\_\_

CLERK OF COUNTY COMMISSIONERS  
1989 MAY 22 11 09 37  
MULTI-COUNTY  
OREGON

SIGNATURES:

DEPARTMENT HEAD, ELECTED OFFICIAL, or COUNTY COMMISSIONER: Pauline Anderson (initials)

BUDGET / PERSONNEL \_\_\_\_\_

\* COUNTY COUNSEL (Ordinances, Resolutions, Agreements, Contracts) (initials)

OTHER \_\_\_\_\_  
(Purchasing, Facilities Management, etc.)

NOTE: If requesting unanimous consent, state situation requiring emergency action on back.

# OREGONIANS for COST-EFFECTIVE GOVERNMENT

P.O. Box 384 • Lake Oswego, OR 97034 • (503) 636-4003

Jon Egge  
Chairman

June 8, 1989

John Bradshaw  
Doug Nicoli  
Vice-Chairmen

TO: Gladys McCoy Chair  
Multnomah County Commissioners

Don Robison  
Secretary  
Treasurer

Subject: Resolution Regards Metro's Decision to Truck Solid  
Waste to Condon Landfill.

Jeanne Robinette  
Executive  
Director

You have heard Oregonians for Cost-Effective Government champion public officials who work to assure cost-effective government services. We have urged competitive proposals in response to carefully drawn specifications, assuring a comparison of full costs, whether for ambulance transport or solid waste transport.

#### Board of Directors

Robert Behnke  
John Bradshaw  
Ray Broughton  
Jon Egge  
Frank Eisenzimmer  
Richard Franzke  
Roger Gillespie  
Don Jacobson  
Dick Leonard  
Bill Moshofsky  
Doug Nicoli  
Jeanne Robinette  
Don Robison  
Tom Rodrigues  
Elizabeth Ross  
Jim Whitfield

At Metro they have heard from us most frequently on the subject of cost-effective solid waste management. We have urged the Councilors to seek competitive proposals on their land fill, transport and transfer station. It's hard work, looking for savings for taxpayers/ratepayers. Metro has become quite expert in developing specifications, contract language and monitoring techniques and in using a competitive process to find the best buy for the public.

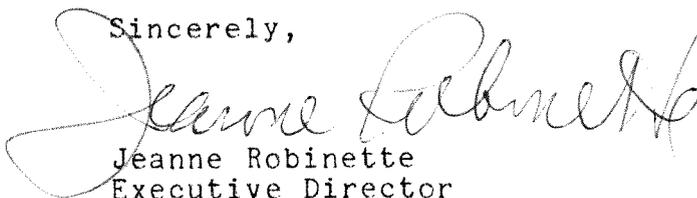
There are many factors to consider. We urged them to open the bidding to all qualified bidders. They did: truck, rail and barge, and combinations of modes. The low bidder was the trucking industry. I understand the public will save \$2.8 million a year because Metro used this competitive process.

Please, don't second guess their complex decision because of one factor. Highway 80N through the Columbia Gorge is a commercial as well as a scenic route. It is a vital economic corridor. As you hike the Gorge trails on a Sunday afternoon you know that. I haven't checked the statistics, but I imagine trucks pay a greater part of the repair bill on the highway than tourists do.

We applaud Metro's decision seek competitive proposals to transport solid waste to its landfill as well as their decision to award the job to the most cost-effective service provider.

I hope you will support that decision also.

Sincerely,



Jeanne Robinette  
Executive Director

# Tri-County Council

Reply to:  
2202 SE Lake Road  
Milwaukie, OR 97222  
654-9533

June 8, 1989

TO: MULTNOMAH COUNTY BOARD OF COMMISSIONERS

Re: Resolution for Solid Waste Truck Transport

We support the Metro Resolution awarding the transport of solid waste to Arlington to Jack Gray Trucking. Our main concern is that disposal system costs be kept at a minimum. The bid for transporting solid waste from this region to Arlington by truck was considerably lower than the bids for barge or rail. Any major delay in awarding the transportation bid would likely increase the total system cost and would result in a disaster for this region if the transportation component were not in place when St. John's Landfill was ready to close.

Keeping the system cost as low as possible is in the best interest of the public and of the solid waste industry who serves the public and who is the "tax collector" for Metro. Unlike most tax collectors, the solid waste industry must pay Metro first and then collect the money from customers. This can be a difficult procedure in any jurisdiction as rate increases based on cost increases must be approved first by the regulating jurisdiction before the cost increase can be passed on to the customer.

But in the biggest area of the region - Portland and unincorporated Multnomah County - there is no regulation that provides a methodology for passing on cost increases. Some of the companies that tried to pass through the disposal fee increase of November 1, 1988 have now had to reduce their rates again to keep competitive. The fact that Metro has needed to hire someone to assist in disposal fee collections because of the delinquency rate, especially since the November 1 increase, attests further to the problem in the Portland and unincorporated Multnomah County unregulated area. Until Portland develops a Solid Waste Management Plan that provides a methodology for passing through costs, the collection arm of the region's solid waste system is jeopardized if disposal costs are allowed to escalate unnecessarily.

The increased costs of going to some other form of transport and the attendant delays that would escalate the costs of closing St. John's and opening at Arlington, would likely increase the total system cost by nearly \$100 million over 20 years. At \$5 million per year, that translates to an approximate \$7 per ton increase. The impact to the householder would be approximately 70¢ per can per month for 20 years. The impact to the commercial community would be much greater - \$3.80 per loose yard for that 20 year period.

**Representing:**

Clackamas County Refuse Disposal Association  
Multnomah County Refuse Disposal Association  
Oregon Sanitary Service Institute

Portland Association of Sanitary Service Operators  
Teamsters Local 281  
Washington County Refuse Disposal Association

Both Portland and Multnomah County have a considerable problem now with illegal dumping by individuals who wish to avoid paying the disposal fee. Unnecessarily escalating that disposal fee will only increase the problem and create more unsightliness from illegal disposal methods.

Respectfully submitted,



ESTLE HARLAN  
for the TRI COUNTY COUNCIL

EH:e

C: TRI-COUNTY COUNCIL  
OSSI

# ECCCO

## East County Coordinating Committee

Dorothy M. Smith, President  
Franklin Jenkins, Vice President  
Ruth Niece, Secretary

13230 NE Sacramento Drive  
Portland, OR 97230  
Phone: 254-7560

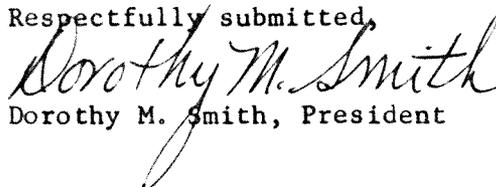
TESTIMONY PRESENTED TO THE MULTNOMAH BOARD OF COUNTY COMMISSIONERS by FRAN LIPP  
for ECCCO on June 8, 1989.

The East County Coordinating Committee, better known as ECCCO, is the coordinating committee for the six community groups that represent the mid county area. The community group representatives who are the coordinating committee have voted unanimously to object to the consideration by the Board of Commissioners of the trucking of garbage through the Columbia Gorge for two reasons.

First, the Board of Commissioners did not discuss the issue and take a position during those months that METRO went through the public process of considering the issue and taking bids. Consideration of the issue now is plainly interference with another government's action when this government has no legislative authority in the matter anyway. Consideration of the matter after the fact by Multnomah County is nothing more than grandstanding.

Second, an initiative petition is being circulated to change the METRO position on the issue. Neither Multnomah County nor any other government should interfere with this constitutional right reserved to the citizens. Multnomah County had an opportunity six months or more ago and did nothing. It is no longer appropriate for the County to take a position. To do so is political interference with the initiative process.

Respectfully submitted,

  
Dorothy M. Smith, President

Centennial  
Community  
Association

Hazelwood  
Community  
Group

Gilbert-  
Powellhurst  
Community  
Group

Parkrose  
Community  
Group

Rockwood  
Community  
Group, CPG

Wilkes  
Community  
Group, Inc.

# Close joins forces against trucking garbage in gorge

By STEVEN AMICK  
of The Oregonian staff

Monday  
06/05/89

Dick Close, who is vying with Sharron Kelley for election to the Multnomah County Board of Commissioners, has joined a petition drive aimed at forcing a vote on a controversial Metropolitan Service District plan to truck Portland-area garbage through the Columbia River Gorge.

Close said that, along with his own campaign brochures, he is circulating petitions sponsored by Stop Metro's Gorge Garbage Trucks during his canvassing for votes in the East County commission district he seeks to represent.

Close also said he hoped the drive would help him beat Kelley in the June 27 election for the Position 4 seat that has been vacant since the Feb. 16 death of Commissioner Polly Casterline.

Position 4 covers all of Multnomah County east of about 122nd Avenue.

"I think I share a lot of the (conservationist) values that Polly had about the gorge," Close said. "I don't think Sharron does; she pretty well evidenced that with her vote."

Kelley, a Metro councilor, voted with the council majority in March to award a \$208 million, 20-year contract to Jack Gray Transport Inc. of Gary, Ind., to haul trash from Portland transfer stations to a new dump in Arlington.

The trucking, over a round-trip distance of about 270 miles, is scheduled to begin next January. Foes of the plan charge that convoys of garbage trucks would compromise the pristine beauty of the Columbia

River Gorge National Scenic Area.

The Stop Metro group, a conservationist coalition, needs 40,449 valid signatures of registered voters within the service district for a referendum to void the contract.

Close said that Kelley and the other Metro councilors did not adequately consider rail and barge alternatives before voting to truck the trash on Interstate 84.

Also, he said, "they have not included the people in the gorge in the decision-making process at all."

Kelley said her vote for the contract "was a difficult decision to make," but she was standing by it for several reasons — not the least of which was economic.

"Costs are a significant consideration to Metro," she said.

Kelley said she would have liked more time for study, too. But because of several time constraints, including the scheduled closure in less than two years of the St. Johns Landfill that Portland now uses, it was vital that the process of choosing an alternative go as quickly as possible, she said.

"And if these people are successful with the petition, they will stop the process," she noted.

As long as the petition signers understand the consequences, "I'm not in opposition to the petition and people signing it," Kelley said. "That's their responsibility."

Close is scheduled to make a campaign speech to the Gresham Kiwanis Club at noon Tuesday. Kelley will speak to the same group at noon June 13. Both appearances will be during club luncheons at the M & M Restaurant, 137 N. Main Ave.

Submitted by  
Tom Dennehy

# OREGONIANS for COST-EFFECTIVE GOVERNMENT

P.O. Box 384 • Lake Oswego, OR 97034 • (503) 636-4003

Jon Egge  
Chairman

June 8, 1989

John Bradshaw  
Doug Nicoli  
Vice-Chairmen

TO: Gladys McCoy Chair  
Multnomah County Commissioners

Don Robison  
Secretary  
Treasurer

Subject: Resolution Regards Metro's Decision to Truck Solid  
Waste to Condon Landfill.

Jeanne Robinette  
Executive  
Director

You have heard Oregonians for Cost-Effective Government champion public officials who work to assure cost-effective government services. We have urged competitive proposals in response to carefully drawn specifications, assuring a comparison of full costs, whether for ambulance transport or solid waste transport.

Board of Directors

Robert Behnke  
John Bradshaw  
Ray Broughton  
Jon Egge  
Frank Eisenzimmer  
Richard Franzke  
Roger Gillespie  
Don Jacobson  
Dick Leonard  
Bill Moshofsky  
Doug Nicoli  
Jeanne Robinette  
Don Robison  
Tom Rodrigues  
Elizabeth Ross  
Jim Whitfield

At Metro they have heard from us most frequently on the subject of cost-effective solid waste management. We have urged the Councilors to seek competitive proposals on their land fill, transport and transfer station. It's hard work, looking for savings for taxpayers/ratepayers. Metro has become quite expert in developing specifications, contract language and monitoring techniques and in using a competitive process to find the best buy for the public.

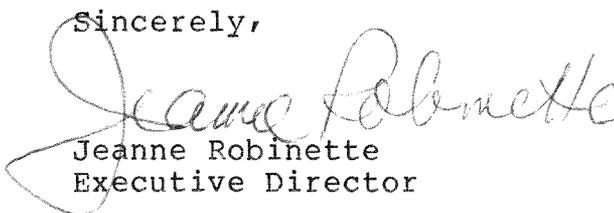
It's hard work. There are many factors to consider. We urged them to open the bidding to all qualified bidders. They did: Truck, rail and barge, and combinations of modes. The low bidder was the trucking industry. I understand the public will save \$2.8 million a year because Metro used this competitive process.

Please, don't second guess their complex decision because of one factor. Highway 80N through the Columbia Gorge is a commercial as well as a scenic route. It is a vital economic corridor. As you hike the Gorge trails on a Sunday afternoon you know that. I haven't checked the statistics, but I imagine trucks pay a greater part of the repair bill on the highway than tourists do.

We applaud Metro's decision seek competitive proposals to transport solid waste to its landfill as well as their decision to award the job to the most cost-effective service provider.

I hope you will support that decision also.

Sincerely,



Jeanne Robinette  
Executive Director



# MULTNOMAH COUNTY OREGON

BOARD OF COUNTY COMMISSIONERS  
ROOM 605, COUNTY COURTHOUSE  
1021 S.W. FOURTH AVENUE  
PORTLAND, OREGON 97204

GLADYS McCOY • CHAIR • 248-3308  
PAULINE ANDERSON • DISTRICT 1 • 248-5220  
GRETCHEN KAFOURY • DISTRICT 2 • 248-5219  
RICK BAUMAN • DISTRICT 3 • 248-5217  
• DISTRICT 4 • 248-5213  
JANE McGARVIN • Clerk • 248-3277

June 8, 1989

Commissioner Pauline Anderson  
1021 SW Fourth, Room 605  
Portland, OR 97204

Dear Commissioner Anderson:

Be it remembered, that at a meeting of the Board of County Commissioners held June 8, 1989, the following action was taken:

Resolution in the Matter of Supporting the )  
Transport of Solid Waste in the Columbia Gorge )  
by Means Other Than Trucking R-15 )

Commissioner Anderson moved, duly seconded by Commissioner Bauman, that the above-entitled matter be approved.

Tom Dennehy, 16421 NE Holladay, said that the issue should have been aired by the Board 6-9 months ago, when perhaps your intrusion into the process could have been helpful and useful. In addition, there is currently an election to fill the vacancy on the Board, and one of the finalist has injected the issue of transporting garbage as an issue. He doesn't want to discuss the merits of the three proposals for transportation or disposal, because they are not appropriate issues to be discussed here as they belong to another body, the Metro Councilors. However, he is concerned that Commissioner Anderson is unduly influencing the election by supporting one candidate over another, which he finds offensive.

Commissioner Anderson responded to Mr. Dennehy's concerns, and said she is also a signatory on the letter that went out asking for money for these projects "Stop the Metro Trucking of Garbage" up the Gorge. While she has a preference for a particular candidate, this has nothing to do with the election. Her support of stopping the trucking of garbage was made long before this candidate filed for this office. In addition, she also has taken action on such things as the Sister City Program, Nuclear Free Areas, etc. These are issues which she supports, and will continue to voice her support or opposition to issues.

Bob Martin, Solid Waste Director for the Metropolitan Service District, requested the Board not to adopt the resolution, at least not in its present form. He pointed out several gross factual inaccuracies which he pointed out. The resolution is not timely, and if adopted, would set the process back a couple of years in the progress Metro has made in the waste management area. He then responded to Commissioner Anderson's questions.

Jeanne Robinette, Oregonians for Cost Effective Government, said she would request that the County not second guess the decision that Metro has made. There were a lot of factors they considered in dealing with this decision.

Fran Lipp, 11512 NE Morris, read a letter from the ECCO Coordinating Group, which had voted unanimously to object to the Board of Commissioners considering the issue of the trucking of garbage through the Columbia Gorge.

Franklin Jenkins discussed the Metro Fact Sheet regarding the trucking proposal, as well as the petition drive that is currently underway to reverse Metro's decision. He also discussed the timing of the resolution during the campaign to fill the vacant position on the Commissioners.

T. R. Foster said she deeply resents the implication that this is just a political handball. She has spoken with Todd Putman, Oregon State Department of Transportation Traffic County Data Center, regarding the number of trucks that currently travel through the Gorge. She discussed the concerns that various governmental units have had, either collectively or council members/commissioners have had on this matter. She is attempting to gather signatures on an initiative petition to have this matter on the ballot. June 21 is the deadline to submit the required number of signatures.

Larry Kressel, County Counsel, responded to questions of Commissioner Bauman concerning when the next election is that the election on the initiative petition would be held if the required number of signatures are obtained.

Nancy Russell, 4921 SW Hewitt Blvd., said she was offended by Mr. Dennehy's remarks about Commissioner Anderson, as she has a strong and long stand reputation as to one who is sensitive to environmental concerns. The entire Board has routinely taken stands on environmental issues. The Columbia River Gorge Commission voted unanimously that the proposal to truck the garbage through the Gorge is inconsistent, and is counter to the goals of the National Scenic Area Act. The Friends of the Columbia Gorge which she also represents is also very concerned about the number of additional trucks

this would added to the freeway system. It would be helpful to have a decision by the Board today, as there is an amendment to legislation which would prohibit the trucking of garbage through the Columbia River Gorge Scenic Area. This would allow the people in Salem to know the position of the Multnomah County Commissioners.

At this time, the matter was before the Board.

Commissioner Kafoury said the Board is clear in its support for the Gorge and its record on environmental issues. She is concerned about the allegations of inpropriety are very troubling. She does not believe Commissioner Anderson is doing this for political reasons, but because she is on the Committee and believes in this issue. The biggest problem she has is the factual inconsistencies in the resolution, as she is not clear what is factual and what the inconsistencies are. She also asked if this was the time to make the statement, concerning the petition process.

Commissioner Anderson said that some of the "whereas" may be subject to some disagreement, although there have been defense made of the material presented in the resolution. There are many nuances that haven't been mentioned in refuting the facts or is pure conjecture. The statement that this will harm tourism is a subjective value, that can be assumed but would be difficult to prove. She does not believe the "Whereas" as faulty, and would therefore stand behind them to the extent any of the reputations are not necessarily any more dependable than these facts. It is tempting to say let's wait until after the election to show our support, so the people who are claiming it is political will say okay, you are not being political.

Commissioner Bauman said that the action taken earlier today on the Plastics Task Force and other environmental positions taken by the Board are still consistent with the proposed action. He has no question about Commissioner Anderson's motives, but in reality, this does impact an election. It is appropriate for Board Members to be involved in it, to support people, and counsel the candidates on issues. For the Board to make this statement, whether intended or not, does impact the campaign and that troubles him. Also the factual errors bothers him. He moved to put this matter off until June 29, at which time an amended resolution could be returned.

Commissioner Kafoury seconded that motion.

Commissioner Kafoury said there are ways to state the Board's support for the initiative petition process. She then reviewed specific sections of the resolution which troubled her.

Following additional discussion by the Commissioners concerning the information included in the resolution, the motion to continue the matter until June 29, with Commissioners Bauman and Kafoury voting Aye, and Commissioners Anderson and McCoy voting No, and therefore the Motion FAILED because Home Rule Charter requires three affirmative votes to pass anything.

Commissioner Anderson moved to amend the original motion to approve the resolution by deleting the 2nd, 4th, and 5th Whereas paragraphs. Motion duly seconded by Commissioner Bauman, and it is unanimously

ORDERED that the 2nd, 4th and 5th Whereas paragraphs be deleted from the resolution.

At this time, the amended resolution was considered, and Commissioners Kafoury and Bauman voted no, and Commissioners Anderson and McCoy voted Aye. As there was not three votes to adopt the resolution as required by the Home Rule Charter, no action was taken.

\* \* \* \* \*

(Later in the meeting, the following discussion was held)

Commissioner Kafoury said she would propose that the above-entitled matter be referred back to Commissioner Anderson, so that it doesn't just hang in limbo with a defeat.

Commissioner Bauman said he has signed on the petition and literature, so he would be uncomfortable if the nonaction today is taken as a sense that the Board is opposed to this. His concern is dealing with extra issues that are hanging on. He moved that this be referred back to Commissioner Anderson's Office, to bring the matter back to the Board.

Commissioner Anderson said it would be brought back with those other "Whereas'" deleted.

Commissioner Kafoury seconded the motion.

T. R. Foster said the concern seems to be on the word "oversize trucks" in the first "Whereas". She has a copy of the State of the Interstate Report, 1988, which she could share regarding the definition, which is 76,000 pounds for heavy trucks.

The motion was considered, and it is unanimously

ORDERED that the above-entitled matter be referred back to  
Commissioner Anderson's Office.

Very truly yours,

BOARD OF COUNTY COMMISSIONERS

By Jane McGarvin  
Jane McGarvin  
Clerk of the Board

jm

DATE SUBMITTED \_\_\_\_\_

(For Clerk's Use)  
Meeting Date 6/8/89  
Agenda No. A-16

*Unanimous Consent*  
REQUEST FOR PLACEMENT ON THE AGENDA

Subject: PCRB Exemption

Informal Only \* \_\_\_\_\_  
(Date)

Formal Only \_\_\_\_\_  
(Date)

DEPARTMENT General Services

DIVISION Information Services Division

CONTACT Jim Munz/Roger Bruno

TELEPHONE 248-3749 / 248-5111

\*Name(s) OF PERSON MAKING PRESENTATION TO BOARD Jim Munz

BRIEF SUMMARY Should include other alternatives explored, if applicable, and clear statement of rationale for the action requested.

Request to the Board of County Commissioners, acting as the PCRB, for an exemption pursuant to AR 20.030 for a five year purchase agreement with IBM for purchase of a new IBM 3990-3 Disk Controller.

ACTION REQUESTED:

INFORMATION ONLY       PRELIMINARY APPROVAL       POLICY DIRECTION       APPROVAL

INDICATE THE ESTIMATED TIME NEEDED ON AGENDA 10 minutes

IMPACT:

- PERSONNEL
- FISCAL/BUDGETARY
- GENERAL FUND
- OTHER \_\_\_\_\_

SIGNATURES:

DEPARTMENT HEAD, ELECTED OFFICIAL, or COUNTY COMMISSIONER: [Signature]

BUDGET / PERSONNEL [Signature] 6/7/89

COUNTY COUNSEL (Ordinances, Resolutions, Agreements, Contracts) [Signature]

OTHER [Signature]  
(Purchasing, Facilities Management, etc.)

NOTE: If requesting unanimous consent, state situation requiring emergency action on back.



# MULTNOMAH COUNTY OREGON

DEPARTMENT OF GENERAL SERVICES  
INFORMATION SERVICES DIVISION  
4747 EAST BURNSIDE  
PORTLAND, OREGON 97215  
(503) 248-3749

GLADYS McCOY  
COUNTY CHAIR OF THE BOARD

## MEMORANDUM

TO: Lillie Walker, Manager  
Purchasing

FROM: Jim Munz, Manager *JM*  
Information Services Division

SUBJECT: EXEMPTION REQUEST - IBM 3990-3 DISK CONTROLLER

DATE: May 11, 1989

Please request on our behalf an exemption from the PCRB for the County to acquire an IBM 3990-3 disk control unit.

- A. The contract is a five-year purchase agreement with IBM to replace the County's two IBM 3880-3 disk controllers with a new IBM 3990-3 disk controller. The agreement contains the required fiscal funding out clauses. This agreement is structured to fit within ISD budget constraints by taking advantage of software licenses and reduced maintenance costs that are not required for the 3990-3, but are budgeted next fiscal year to support the two 3880-3s being displaced. One 3990-3 is functionally equivalent to two 3880-3s, but has improved performance characteristics.
- B. The contract is with IBM who will hold the paper for contract term. IBM does its own financing.
- C. The total value of the agreement is \$168,000 financed over five years.
- D. We request exemption from competitive bidding because the controller must service the County's six installed IBM 3380 disk storage units and only IBM controllers are compatible with IBM 3380 disk storage units. IBM 3990-3 controllers are not available on the used market.

### USED BROKERS

### AVAILABILITY

Phoenix Leasing  
415-485-4600  
Lorie

None

McDonnell Douglas Capitol Corp.  
602-998-1919  
Jack Nern

None

EXEMPTION REQUEST  
May 11, 1989  
Page Two

LOCI  
206-467-6716  
Vince Brown

None

Econocom - USA, Inc.  
313-668-7188  
Tom Shipley

None

1370A/JM:DF:j1  
cc: Doug Fischer



# MULTNOMAH COUNTY OREGON

BOARD OF COUNTY COMMISSIONERS  
ROOM 605, COUNTY COURTHOUSE  
1021 S.W. FOURTH AVENUE  
PORTLAND, OREGON 97204

GLADYS McCOY • Chair • 248-3308  
PAULINE ANDERSON • District 1 • 248-5220  
GRETCHEN KAFOURY • District 2 • 248-5219  
RICK BAUMAN • District 3 • 248-5217  
• District 4 • 248-5213  
JANE McGARVIN • Clerk • 248-3277

## N O T I C E

On Thursday, June 8, 1989, the Board of County Commissioners sitting as the Public Contract Review Board, will consider an application for Exemption from Public Bidding or Purchase Agreement with IBM Corp. for the Purchase of New Controller for a Five Year Period.

A Copy of the application is attached.

For further information, please call Lillie Walker, Purchasing Director - 248-5111, or Jane McGarvin, Clerk of the Board, - 248-3277.

BOARD OF COUNTY COMMISSIONERS  
MULTNOMAH COUNTY, OREGON

Barbara E. Jones  
Asst. Clerk of the Board

bj  
6/05/89  
0523C.29

BEFORE THE BOARD OF COUNTY COMMISSIONERS  
FOR MULTNOMAH COUNTY, OREGON  
ACTING AS THE PUBLIC CONTRACT REVIEW BOARD

In the Matter of Exempting from )  
Public Bidding the purchase of )  
IBM Controller from the IBM Corp. )  
through Purchase Agreement for a )  
5 year period )

A P P L I C A T I O N

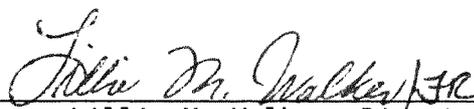
Application to the Public Contract Review Board on behalf of a request from DGS, Information Services Division is hereby made pursuant to the Board's Administrative Rules AR 10.010, and AR 20.030, adopted under the provisions of ORS 279.015 and 279.017, for an order exempting from the requirements of public bidding, the purchase of a new IBM 3990-3 Disk Controller through a purchase agreement with the IBM Corporation for the purchase of new controller and financing over a 5 year period. The total cost of the agreement is \$168,000.

This request is made for the following reasons:

1. IBM Corporation is the single manufacturer of the new IBM 3990-3 disk controller which is compatible with the 6 IBM 3380 disk storage units currently installed.
2. Quotes were solicited from 4 known brokers of used IBM equipment who indicated a lack of availability of the used product.
3. Purchase of the equipment at this time will result in cost savings of over \$80,000.

DGS, Information Services Division has appropriated funds for this purchase in the FY 1988-89 budget.

Dated this *1st* of *June*, 1989.



Lillie M. Walker, Director  
Purchasing Section

CS:052489

AGENDA ITEM R-16  
Thursday, June 8, 1989

At the informal meeting Tuesday, June 6, 1989, the Board of County Commissioners requested that we compare the costs of purchasing an IBM 3990-3 disk controller now to the cost of keeping our existing 3880-3 units until they are technologically no longer usable.

The 3880-3 units were announced in 1981, this makes the technology eight years old. The County will need to replace its two 3880-3 disk controllers to implement the next version of IBM's MVS operating system (the system currently used by the County). We anticipate this will be necessary within 18-24 months. Therefore, the latest that it is reasonable to delay upgrading the current 3880-3s is two years. Based on historical trends, we can expect to see a minimum of a 5% per year increase above IBM's current list price of \$200,000. To promote this new disk controller IBM is offering a discount of \$32,000 for all controllers that ship by June 30, 1989.

OPTION 1:

Upgrading today and running the unit for its expected life of seven years.

	<u>INSTALLMENT</u>	<u>MAINTENANCE</u>	<u>TOTAL</u>
Years 1-2	\$ 66,782	\$ 16,800	\$ 83,582
Years 3-7	\$146,651	\$ 48,000	<u>\$194,651</u>
			\$278,233

OPTION 2:

Keeping the existing units for two more years and then upgrading to the 3990-3 with their remaining technological life of five years.

	<u>INSTALLMENT</u>	<u>MAINTENANCE</u>	<u>TOTAL</u>
Years 1-2	\$ 0	\$ 10,824	\$ 10,824
Years 3-7	\$280,060	\$ 45,600	<u>\$325,660</u>
			\$336,482

The projected difference between purchasing the upgrade now and in two years is \$58,305. Additionally the County has the use of the 3990-3 unit two years sooner.



# MULTNOMAH COUNTY OREGON

BOARD OF COUNTY COMMISSIONERS  
ROOM 605, COUNTY COURTHOUSE  
1021 S.W. FOURTH AVENUE  
PORTLAND, OREGON 97204

GLADYS McCOY • Chair • 248-3308  
PAULINE ANDERSON • District 1 • 248-5220  
GRETCHEN KAFOURY • District 2 • 248-5219  
RICK BAUMAN • District 3 • 248-5217  
• District 4 • 248-5213  
JANE MCGARVIN • Clerk • 248-3277

## NOTICE OF APPROVAL

The Multnomah County Board of Commissioners, sitting as the Public Contract Review, considered an application on Thursday, June 8, 1989, and approved an Order exempting from Public Bidding or Purchase Agreement with IBM Corp. for the purchase of New Controller for a Five Year Period.

A copy of the order is attached.

BOARD OF COUNTY COMMISSIONERS  
MULTNOMAH COUNTY, OREGON  
PUBLIC CONTRACT REVIEW BOARD

Jane McGarvin  
Clerk of the Board

jm  
cc: Purchasing  
Dept. of General Services  
Information Services Division

