

# Nondepartmental

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## Overview

Nondepartmental consists of the Chair of the Board, the Board of County Commissioners, the Auditor, County Counsel, Strategic Investment Program, the Public Affairs Office, Non-County Agencies, Independent Organizations, and Accounting Entities.

## Services Provided by Nondepartmental Agencies and Organizations

The Chair is also the Chief Executive Officer and administers all County programs except those under the Sheriff, Auditor, District Attorney, and the Board of County Commissioners. The Board of County Commissioners conducts all legislative activities of the County. It is responsible for adopting policies that guide the direction of the County's activities. The County Auditor conducts audits of County functions and makes recommendations for improving efficiency and effectiveness of County services. County Counsel provides legal services to all elected officials and County programs. The Strategic Investment Program plans and coordinates activities to ensure that the intent of the Strategic Investment Contracts is realized. The Public Affairs Office provides a centralized approach to current county public affairs responsibilities. Non-County Agencies include City/County organizations that are funded jointly by the City of Portland and Multnomah County and administered by the City, and independent agencies to which the County provides some funding.

## Budget Issues and Highlights

The Adopted Budget contains several enhancements to services supported in the Nondepartmental budget. Some of these additions include:

- \$21,738 for added clerical support at the Portland-Multnomah Progress Board
- \$40,000 for Housing Ombudsman services for Elders in Action
- \$60,419 to the Local Public Safety Coordinating Council to continue a contract for oversight of the Justice Services Decision Support System
- \$72,592 for 1.0 FTE Management Auditor in the Auditor's Office.
- \$164,423 in ongoing and one-time-only funds for professional services, office materials, and temporary staff in the Office of County Counsel.

Additional budget decisions are highlighted below.

## School Funding

In FY 1999, Multnomah County gave a approximately \$15.5 million to school districts. About \$12.5 million was raised by a one-year temporary increase in the County's Business Income Tax, and the remainder was a General Fund pass-through to schools for teachers and alternative classrooms. The one-year Business Income Tax increase has ended, but in FY 2000 the adopted budget contains \$1.3 million in continuing support for the County's teachers and alternative classrooms.

## Tax Supervising & Conservation Commission

The Tax Supervising & Conservation Commission (TSCC) is a state-mandated function with a statutorily-set ceiling on what Multnomah County may pay for its operations. TSCC has asked the Legislature to increase its ceiling from the current \$230,000 per year to \$280,000. TSCC has not seen

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its budget increase in ten years, and Multnomah County supports this increase. The adopted budget contains \$50,000 in contingency in the event that the Legislature approves TSCC's funding bill.

## Support for Arts in Schools

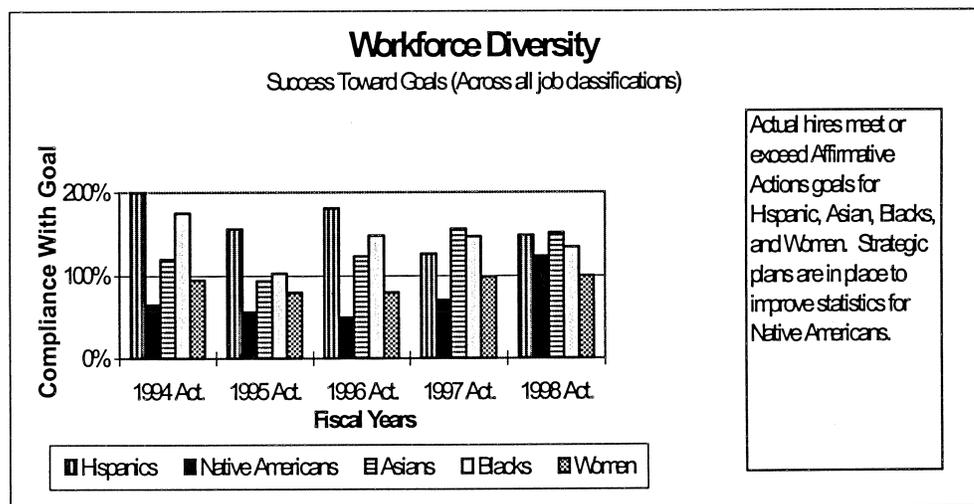
The Chair has continued her support of the Regional Arts & Culture Council's activities in the schools. The adopted budget contains an additional \$50,000 to enhance the Portland Public Schools Collaborative Summer School Program, and to augment summer and after-school program activities through its Neighborhood Arts Program.

## Commission on Children, Families, and Communities

In FY 1999, the Multnomah Commission on Children and Families merged with the Community Action Commission to form the new Commission on Children, Families, and Communities (CCFC). This new commission has two primary responsibilities: planning for and creating "wellness," defined as community conditions which preserve every child's potential; and serving as Multnomah County's Community Action Board, the organization that oversees the county's response to poverty. Functionally, CCFC funds pilot projects directly, in addition to passing through grant funds for program operations to other County agencies: Community & Family Services, Department of Community Justice, and the Health Department. While CCFC's biennial agency budget is \$2.8 million, it will be directly responsible for passing through an additional \$3.5 million to other County departments in the upcoming biennium.

The Commission has begun in earnest to engage corporate sponsors and this activity is showing results: new private sector resources to support children and families. Significant recent contributions include \$150,000 from Legacy Health Systems for CCFC's Early Childhood Collaborative Initiative, and substantial in-kind contributions from the Oregonian and KOIN-TV for the Take the Time campaign.

## Workforce Diversity



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**Budget for FY 2000** The Nondepartmental budget for FY 2000 is \$64,319,722. The single largest factor accounting for the budget decrease is the end of the one-time-only Business Income Tax to schools.

<b><u>Budget Trends</u></b>	<b>1997-98</b>	<b>1998-99</b>	<b>1998-99</b>	<b>1999-2000</b>	
	<b>Actual</b>	<b>Current Estimate</b>	<b>Adopted Budget</b>	<b>Adopted Budget</b>	<b>Difference</b>
Staffing FTE	60.74	77.03	78.38	77.83	(0.55)
Personal Services	\$3,971,954	\$5,056,644	\$5,051,113	\$5,533,376	\$482,263
Contractual Services	\$15,767,221	\$33,233,589	\$33,229,393	\$27,783,962	(\$5,445,431)
Materials & Supplies	\$56,758,776	\$30,535,753	\$30,616,345	\$30,550,124	(\$66,221)
Capital Outlay	<u>\$310,022</u>	<u>\$151,335</u>	<u>\$182,385</u>	<u>\$452,260</u>	<u>\$269,875</u>
<b>Total Costs</b>	<b>\$76,807,973</b>	<b>\$68,977,321</b>	<b>\$69,079,236</b>	<b>\$64,319,722</b>	<b>(\$4,759,514)</b>
External Revenues	\$89,612,744	\$57,261,114	\$57,261,114	\$66,904,090	\$9,642,976

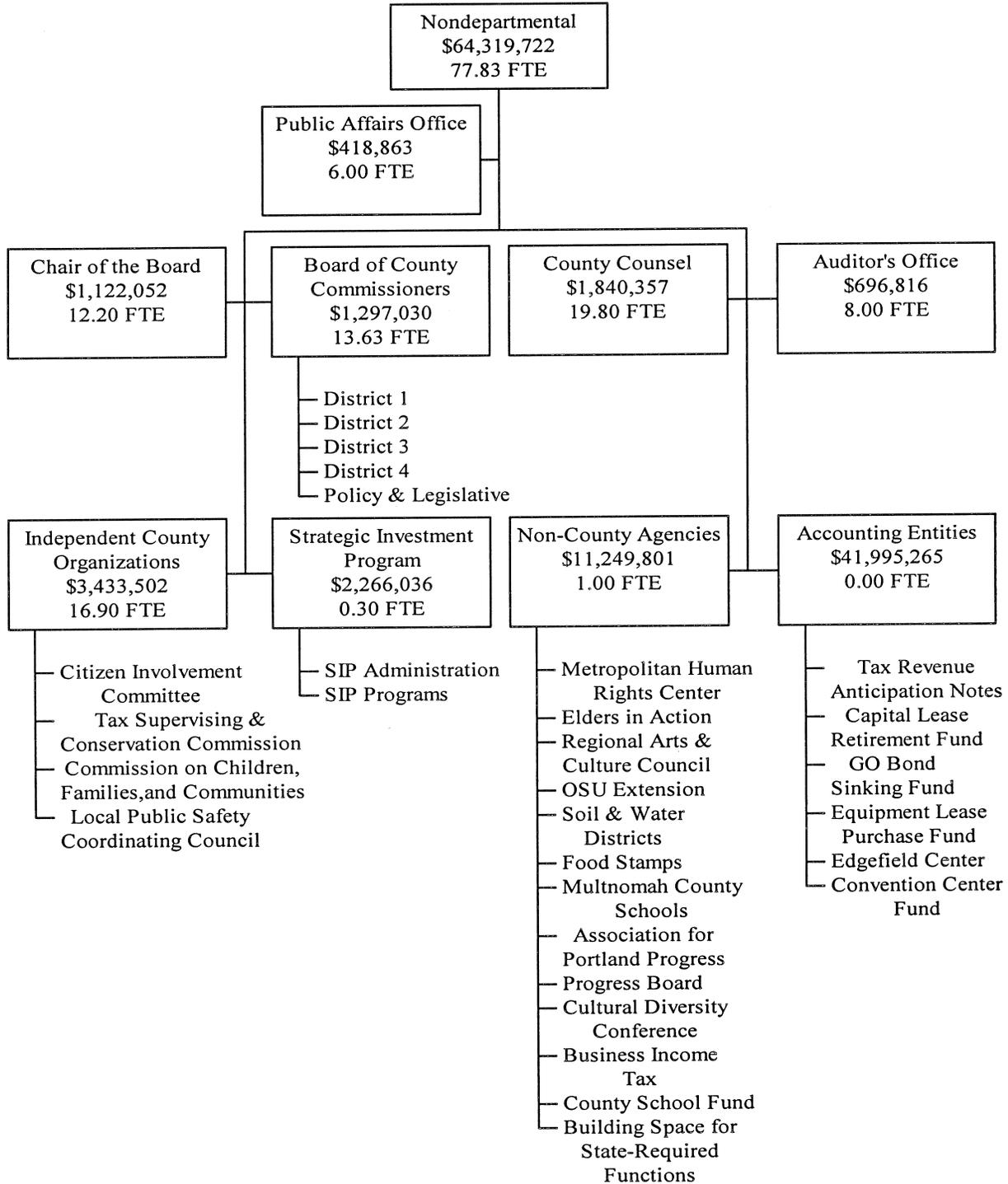
<b><u>Costs by Division</u></b>	<b>1997-98</b>	<b>1998-99</b>	<b>1998-99</b>	<b>1999-2000</b>	
	<b>Actual</b>	<b>Current Estimate</b>	<b>Adopted Budget</b>	<b>Adopted Budget</b>	<b>Difference</b>
Chair's Office	\$939,933	\$1,022,688	\$1,028,353	\$1,122,052	\$93,699
BCC	\$811,707	\$1,034,492	\$1,035,474	\$1,297,030	\$261,556
Auditor	\$569,196	\$673,422	\$603,662	\$696,816	\$93,154
County Counsel	\$1,417,488	\$1,491,694	\$1,670,765	\$1,840,357	\$169,592
Public Affairs	\$124,689	\$549,232	\$535,189	\$418,863	(\$116,326)
SIP	\$1,108,322	\$1,529,496	\$1,529,496	\$2,266,036	\$736,540
Non-County	\$7,750,154	\$25,532,390	\$25,532,390	\$11,249,801	(\$14,282,589)
Independent	\$4,500,440	\$3,043,530	\$3,043,530	\$3,433,502	\$389,972
Accounting	<u>\$59,586,044</u>	<u>\$34,100,377</u>	<u>\$34,100,377</u>	<u>\$41,995,265</u>	<u>\$7,894,888</u>
<b>Total Costs</b>	<b>\$76,807,973</b>	<b>\$68,977,321</b>	<b>\$69,079,236</b>	<b>\$64,319,722</b>	<b>(\$4,759,514)</b>

<b><u>Staffing by Division</u></b>	<b>1997-98</b>	<b>1998-99</b>	<b>1998-99</b>	<b>1999-2000</b>	
	<b>Actual</b>	<b>Current Estimate</b>	<b>Adopted Budget</b>	<b>Adopted Budget</b>	<b>Difference</b>
Chair's Office	11.53	12.20	12.20	12.20	0.00
BCC	10.55	13.63	14.88	13.63	(1.25)
Auditor	6.75	7.00	7.00	8.00	1.00
County Counsel	16.46	20.00	20.00	19.80	(0.20)
Public Affairs	0.00	6.00	6.00	6.00	0.00
SIP	0.83	0.30	0.30	0.30	0.00
Non-County	1.81	1.00	3.00	1.00	(2.00)
Independent	12.81	16.90	15.00	16.90	1.90
Accounting	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
<b>Total Staffing FTE's</b>	<b>60.74</b>	<b>77.03</b>	<b>78.38</b>	<b>77.83</b>	<b>(0.55)</b>

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## Organization Chart

As Nondepartmental is a collection of independent County agencies and functions, the organization chart below does not reflect hierarchical relationships.



# Chair of the Board

*The Chair's Office seeks to earn citizen confidence in government through creative partnerships and innovative programming. It is responsible for implementing Board of County Commissioner goals and policies and ensuring the efficient, effective management of County government by using limited resources wisely and carefully managing the funds entrusted to us.*

The Chair's Office fulfills a number of roles in the County:

- √ The Chair is a legislator, chairing and voting at meetings of the Board of County Commissioners.
- √ The Chair is the chief executive officer of the County.
- √ All employees, except the direct appointees of other elected officials, report to the Chair or the Chair's delegates.
- √ The Chair prepares the Executive Budget for the Board to discuss.
- √ The Chair reviews and executes all contracts.
- √ The Chair is the primary spokesperson for the County in negotiations with other governments.
- √ The Chair is responsible for carrying out policies determined by the Board and for implementing the annual budget adopted by the Board.
- √ The Chair's Office consists of staff to assist the Chair in these activities, including the Board Clerk who staffs the Board's public meetings.

The Chair's Office is also responsible for:

- Developing departmental policies and goals.
- Providing administrative leadership to the departments.
- Serving as liaison between the Board, the departments, other governments and private enterprise.
- Responding to public and employee inquiries.
- Evaluating local, state and federal legislation.
- Providing a wide range of public information.
- Maintaining records of all actions of the Board of County Commissioners and assuring accurate and complete records of Board of County Commissioner meetings are available for public inspection and are in compliance with Oregon open meetings laws, the Multnomah County Charter and other applicable regulations.
- Preparing and distributing agendas for Board of County Commissioner meetings.

<b>Chair of the Board</b>	<b>1997-98</b>	<b>1998-99</b>	<b>1998-99</b>	<b>1999-2000</b>	
	<b>Actual</b>	<b>Current Estimate</b>	<b>Adopted Budget</b>	<b>Adopted Budget</b>	<b>Difference</b>
Staffing FTE	11.53	12.20	12.20	12.20	0.00
Personal Services	\$794,719	\$904,068	\$854,468	\$966,178	\$111,710
Contractual Services	\$5,752	\$1,400	\$7,500	\$0	(\$7,500)
Materials & Supplies	\$139,462	\$117,220	\$166,385	\$155,874	(\$10,511)
Capital Outlay	\$0	\$0	\$0	\$0	\$0
<b>Total Costs</b>	<b>\$939,933</b>	<b>\$1,022,688</b>	<b>\$1,028,353</b>	<b>\$1,122,052</b>	<b>\$93,699</b>
Program Revenues	\$37	\$1,000	\$1,000	\$1,000	\$0

**Board of  
County  
Commissioners**

The mission of the Board of County Commissioners is to conduct all legislative activities of the County. It is responsible for adopting policies that guide the direction of the County's activities. It sits as the budget committee, reviews and amends the Executive Budget, holds hearings, and adopts the County budget; acts as liaisons to County departments, advisory boards and commissions; makes changes in County administrative departments; fills vacancies in elective County offices; and adopts labor agreements.

Significant budget changes include:

- A new organization, Policy & Legislative, was added to account centrally for operational costs of the Board of County Commissioners, including boardroom rent, computer equipment, training, and association dues. Previously, these items had been budgeted in the Chair's Office and the Public Affairs Office.
- The Board of County Commissioners as a whole is down 1.25 FTE. This is because of "placeholder" personnel budgets prepared in FY 99 for Districts 1 and 3, which were vacant at the time the budget was adopted. Actual staffing is lower than was estimated.

<b>Board of County Commissioners</b>	<b>1997-98 Actual</b>	<b>1998-99 Current Estimate</b>	<b>1998-99 Adopted Budget</b>	<b>1999-2000 Adopted Budget</b>	<b>Difference</b>
Staffing FTE	10.55	13.63	14.88	13.63	(1.25)
Personal Services	\$622,035	\$928,614	\$858,024	\$923,125	\$65,101
Contractual Services	\$5,524	\$693	\$2,700	\$14,550	\$11,850
Materials & Supplies	\$184,148	\$105,185	\$174,750	\$336,255	\$161,505
Capital Outlay	\$0	\$0	\$0	\$23,100	\$23,100
<b>Total Costs</b>	<b>\$811,707</b>	<b>\$1,034,492</b>	<b>\$1,035,474</b>	<b>\$1,297,030</b>	<b>\$261,556</b>
Program Revenues	\$0	\$0	\$0	\$0	\$0

## District 1 Diane Linn

*Above all, I am excited to have the opportunity to be of service to the residents of District One and look forward to being available to listen carefully and act effectively to improve the quality of life for all of us.*

As the Commissioner for District One, I am committed to being responsive and creative in promoting the interests of the residents of the District. Since my recent election, I have begun work on critical County issues.

My priorities for this coming year:

1. Secure and stable funding for our neighborhood schools. As an active Sellwood and Llewellyn parent, I am involved in several efforts to promote healthy neighborhood schools. I will be working with my colleagues and parents to make a case in Salem for funds to ensure safe and prosperous community schools. Education and schools are our assets and our future. I'm also committed to developing community schools. We are working to develop partnerships between the schools, government, and community to achieve our vision of gaining an expanded community school program throughout the county.
2. Homeless youth. In the short time I have been a Commissioner, we received a citizen-developed blueprint to redesign the social service system to get homeless kids into more structured and productive lives. We secured the funds to launch this new approach which we believe will bring kids in off the street and demand accountability for their progress. I will be tracking and assisting with the implementation of the program in the coming year.
3. Domestic Violence. I am dedicated to supporting the reduction of all types of family violence. I have joined the Leadership Circle of the newly formed Domestic Violence Prevention Campaign. I plan to take a close look at the impact of domestic violence on children in the household.

I will also be serving as the Board's official liaison to the Metropolitan Exposition Recreation Commission (MERC), the Local Government Advisory Committee to the state Department of Human Resources, and the Association of Oregon Counties for District 8. In addition, I am serving as Chair of a 27-jurisdiction regional housing group focused on planning for a supply of affordable housing to match growth in the three-county area. We are also working to site new libraries in northwest and southwest associated with new housing in mixed-use projects. As might be expected, we will be responding to neighborhood concerns ranging from traffic, animal control, social service facility siting, and other timely issues.

**FY 1999: 4.00 FTE      FY 2000: 3.50 FTE**

## District 2 Serena Cruz

*As County Commissioner for District 2, Serena Cruz's mission is to effectively represent the interests of the residents of North and Northeast Portland, as well as the interests of all of the residents of Multnomah County.*

As County Commissioner for District 2, Serena Cruz's mission is to effectively represent the interests of the residents of North and Northeast Portland, as well as the interests of all of the residents of Multnomah County. Her office priorities and decisions will be guided by the following set of values:

**Good Government:** The dollars we spend should be dollars spent on programs that work.

**Social Justice:** The County's decisions must recognize that all people count.

**Sustainability:** The decisions that the County makes today will affect our environment and community tomorrow.

**Regionalism:** The decisions that local governments make have positive and negative effects upon each other, we must work as partners to ensure that the entire region will benefit.

The priorities of the Commissioner Cruz's office are:

- Develop strong relationships throughout her diverse district through the Caring Communities, community-based and neighborhood organizations, businesses associations and county programs.
- Support an accurate and complete census in the year 2000 through her work as the Chair of the Complete Count Committee.
- Support affordable housing programs, school funding and improvement efforts, and the Living Wage campaign. Through her membership of the Commission For Children, Families and Community, she will support programs that promote the health and development of children and families.
- Make our neighborhoods safer by reducing violence through her support of the Youth Violence Prevention Plan, the Domestic Violence Prevention Fund, and the legislative efforts of Oregonians Against Gun Violence to promote gun safety in the home.
- Support environmental justice efforts, work with other Board members and County offices to incorporate sustainable values in its decision making process.

**FY 1999: 3.74 FTE**

**FY 2000: 3.50 FTE**

District 3  
Lisa Naito

*The mission of Lisa Naito's office is to provide responsive and accountable representation for the citizens of District 3 and Multnomah County. It is Lisa's purpose to provide responsible and creative leadership on issues that the County is faced with and to ensure that County programs are efficient, effective and provide needed services to the people of Multnomah County.*

The mission of Lisa Naito's office is to provide responsive and accountable representation for the citizens of District 3 and Multnomah County. It is Lisa's purpose to provide responsible and creative leadership on issues that the County is faced with and to ensure that County programs are efficient, effective and provide needed services to the people of Multnomah County.

Lisa Naito is Multnomah County's representative to the Metro Policy Advisory Committee (MPAC), the DUII Community Advisory Board, the Oregon Criminal Justice Council, the Johnson Creek Watershed Policy Makers Committee and the alternate to the Metro Joint Policy Advisory Committee on Transportation (JPACT). She has a special assignment on Early Childhood Issues and is a member of the Governor' Task Force on Home Visitation (early childhood ages 0-5), in addition to all the normal duties of an elected Commissioner.

Lisa's major priorities are ensuring the County provides quality, effective and efficient services to its constituents and those in need. Some particular areas of concern are housing for homeless youth and families, appropriate services for the mentally ill, the criminal justice system, facilities siting, the environment, the aging population and early childhood.

District 3, also know as the Central District, encompasses part of outer Northeast and much of Southeast Portland, plus the city of Maywood Park. The approximate population of the district is 150,000.

**FY 1999: 4.00 FTE**

**FY 2000: 3.30 FTE**

District 4  
Sharron Kelley

The Office of Commissioner Kelley is an active participant in the following specific projects: expanding services to the Rockwood area; development of the Child Abuse Receiving Center; implementation of the reports of the Work Groups on Treatment Needs of Mentally Ill and Substance Abusing Offenders; using the Internet to expand communications about government with constituents; Domestic Violence activities of the East Multnomah County Faith Community; Thousand Cranes Peace Awards; development of the East County One Stop Career System; and Integrated Services in Mid-County and East County.

*Commissioner Sharron Kelley represents the residents of East Multnomah County District 4 on issues facing the government of Multnomah County, and she and her office communicate with these residents about County activities.*

Commissioner Kelley is the liaison of the Board of Commissioners to the District Attorney and the Department of Juvenile and Adult Community Justice as well as the East County One Stop Career System, the Peace Task Force, the Metropolitan Human Rights Commission and the Multnomah Council on Chemical Dependency. Commissioner Kelley is a member of the Public Safety Coordinating Council, its Executive Committee, and is leading its work groups on the substance abuse treatment and mental health treatment needs of offenders. She is also serving as the Chair of the Public Affairs Committee of the East Portland Chamber of Commerce.

For Fiscal Year 1999-00 Commissioner Kelley has adopted the following County Benchmarks for special attention:

- Percentage of citizens who feel government is doing a good job at providing services
- Percentage of felons who commit new felonies within three years of re-entry into the community

For purposes of measuring office efficiency, District Four has set a goal of responding to 95 percent of constituent inquiries within one working day.

**FY 1999: 3.14 FTE      FY 2000: 3.33 FTE**

Policy &  
Legislative

This new program accounts for Board of County Commissioner association dues, training expenses, and boardroom expenses, such as rent, boardroom computers, and telephones. Prior to FY 2000, these expenses were budgeted in the Chair’s Office and in the Public Affairs Office.

Significant budget changes from last year include:

- One-time-only carryover of \$23,500 for Board of County Commissioners training expenses
- One-time-only expense of \$23,100 to purchase computers for the new Board of County Commissioners board room in the Multnomah Building.

<b>Costs by Program</b>	<b>1997-98</b>	<b>1998-99</b>	<b>1999-2000</b>	<b>Difference</b>
	<b>Actual</b>	<b>Adopted Budget</b>	<b>Adopted Budget</b>	
District 1	\$152,568	\$257,520	\$282,750	\$25,230
District 2	\$230,183	\$266,312	\$280,878	\$14,566
District 3	\$174,648	\$255,511	\$274,781	\$19,270
District 4	\$237,064	\$256,131	\$273,882	\$17,751
Policy & Legislative	\$17,244	\$0	\$184,739	\$184,739
<b>Total Costs</b>	<b>\$811,707</b>	<b>\$1,035,474</b>	<b>\$1,297,030</b>	<b>\$261,556</b>

## Auditor's Office

*The County Home Rule Charter requires the auditor to "conduct performance audits of all County operations and financial affairs and make reports thereof to the Board of County Commissioners according to generally accepted government auditing standards."*

The Auditor's Office conducts audits to increase the efficiency, effectiveness, and accountability of Multnomah County government. To meet this responsibility the Auditor's Office:

- selects critical elements of County operations for review,
- conducts a general survey of the operations to identify areas for possible improvement,
- gathers detailed information to determine whether improvement is possible,
- prepares a report describing audit results and recommendations for improvement,
- reviews the report with County management, and
- issues the report to the Board of County Commissioners and the public.

The Auditor's Office represents approximately 0.1% of the County budget and is responsible for reviewing the other 99.9% of the County budget for areas where changes can save money, improve services, protect assets, and increase compliance with laws and ordinances. To increase its efficiency and provide as much coverage as possible of County programs, the Office may also conduct other types of reviews and projects.

The Charter requirement that audits be conducted according to government audit standards places certain responsibilities on the County Auditor and audit staff. The standards address the professional qualifications of staff, the quality of audit efforts, and the characteristics of professional and meaningful audit reports. Government standards also require that Office practices and policies receive a peer review every three years by external auditors to determine if the policies, procedures and practices provide reasonable assurance that auditing standards are being followed. The most recent peer review of the Office was completed in April, 1999.

### **Action Plans:**

- Complete a feasibility study of a Service Efforts and Accomplishments report by September 1999.
- Develop and produce an annual informational brochure to County citizens briefly summarizing Office activities by January 2000.
- Identify program areas amenable to a Control Self Assessment workshop. Complete one assessment with a county department or program by March 2000.

Significant budget changes include the addition of \$72,592 for 1.0 FTE Management Auditor position.

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Auditor's Office

<b>Auditor's Office</b>	<b>1997-98</b>	<b>1998-99</b>	<b>1998-99</b>	<b>1999-2000</b>	
	<b>Actual</b>	<b>Current Estimate</b>	<b>Adopted Budget</b>	<b>Adopted Budget</b>	<b>Difference</b>
Staffing FTE	6.75	7.00	7.00	8.00	1.00
Personal Services	\$470,633	\$582,824	\$493,758	\$556,981	\$63,223
Contractual Services	\$1,708	\$15,606	\$3,000	\$4,000	\$1,000
Materials & Supplies	\$96,855	\$74,992	\$106,904	\$135,835	\$28,931
Capital Outlay	\$0	\$0	\$0	\$0	\$0
<b>Total Costs</b>	<b>\$569,196</b>	<b>\$673,422</b>	<b>\$603,662</b>	<b>\$696,816</b>	<b>\$93,154</b>
Program Revenues	\$0	\$0	\$0	\$2,200	\$2,200

<b>Key Result Measure</b>	<b>Program</b>	<b>FY 96</b>	<b>FY 97</b>	<b>FY 98</b>	<b>FY 99</b>	<b>FY 00</b>
		<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Estimate</b>	<b>Estimate</b>
% of recommendations being implemented	<i>Auditor's Office</i>	95%	78%	78%	80%	80%
Financial benefit of recommendations per dollar spent.	<i>Auditor's Office</i>	\$31.37	\$1.37	\$1.02	\$2.00	\$1.30
Number of reports per auditor	<i>Auditor's Office</i>	1.9	1.2	1.9	2.0	1.3

# County Council

*The Office of County Counsel provides legal services to all elected officials, County employees, and County clients.*

Legal services provided by County Council include rendering legal advice and opinions, drafting and approving legal documents, representing the County, its officials and employees in all court and administrative proceedings, and in general reviewing all legal aspects of County government operations. Additionally, County Council defends claims against the County, and ensures compliance with federal, state, and County Charter and Code requirements for the conduct of governmental affairs. County Council functions as a loss prevention entity in its advisory role, in addition to defending claims. It also recognizes the RESULTS policy of emphasizing loss prevention. For County Council, this means giving appropriate legal advice to County clients before a problem arises rather than reacting after the fact.

**Action Plans:**

- Develop databases for filing and retrieving a wide range of legal documents.
- Work with clients to develop training curriculum and review on an annual basis.
- Reevaluate performance measures. Keep the measures that help achieve progress toward goal of provision of excellent legal services. Develop new measures if they will help achieve that goal.

Significant budget changes include \$164,423 in ongoing and one-time-only funds for professional services, temporary staff, office materials, and computer equipment.

Key Result Measure	Program	FY 96 Actual	FY 97 Actual	FY 98 Actual	FY 99 Current	FY 00 Estimate
% of requested legal training provided to County clients	County Council	90%	100%	100%	100%	100%
Client satisfaction with legal services	County Council	N/A	N/A	75%	83%	90%

<b>County Council</b>	<b>1997-98 Actual</b>	<b>1998-99 Current Estimate</b>	<b>1998-99 Adopted Budget</b>	<b>1999-2000 Adopted Budget</b>	<b>Difference</b>
Staffing FTE	16.46	20.00	20.00	19.80	(0.20)
Personal Services	\$1,175,687	\$1,304,132	\$1,407,677	\$1,486,766	\$79,089
Contractual Services	\$56,606	\$25,922	\$27,575	\$37,575	\$10,000
Materials & Supplies	\$185,195	\$161,640	\$216,513	\$281,856	\$65,343
Capital Outlay	\$0	\$0	\$19,000	\$34,160	\$15,160
<b>Total Costs</b>	<b>\$1,417,488</b>	<b>\$1,491,694</b>	<b>\$1,670,765</b>	<b>\$1,840,357</b>	<b>\$169,592</b>
Program Revenues	\$3,607	\$851,896	\$851,896	\$1,726,926	\$875,030

# Public Affairs Office

The Public Affairs Office serves the public affairs needs of county departments, elected officials, and citizens. This centralized office provides a consistent approach to county communications and community relations. Services include public involvement in the siting of County facilities, graphic design for publications and web sites, media relations, and event planning. During sessions of the Oregon Legislature, staff coordinate county stakeholders to craft a united legislative agenda. Staff work with departments to develop a pro-active approach to community relations and overall communications, including speaker programs, brochures, and consulting on county web sites.

*This centralized office provides a consistent approach to county communications and community relations.*

**Action Plans:**

- Begin to develop strategies for a comprehensive community involvement process by December 1999.
- Work with County partners to develop a graphics package to apply a consistent County “look” to informational materials by March 2000.
- Begin plans for County media training in coordination with the Department of Support Services’ Training Division by September 1999.
- Create a strategic plan for the Public Affairs Office, and have a draft plan completed by June 2000.

Significant budget changes include:

- The reduction of \$116,326 reflects the transfer of association dues and boardroom costs to the Policy and Legislative organization in the Board of County Commissioners’ budget.

<b>Public Affairs Office</b>	<b>1997-98</b>	<b>1998-99</b>	<b>1998-99</b>	<b>1999-2000</b>	
	<b>Actual</b>	<b>Current Estimate</b>	<b>Adopted Budget</b>	<b>Adopted Budget</b>	<b>Difference</b>
Staffing FTE	0.00	6.00	6.00	6.00	0.00
Personal Services	\$0	\$239,414	\$339,594	\$362,389	\$22,795
Contractual Services	\$26,258	\$1,350	\$0	\$4,000	\$4,000
Materials & Supplies	\$98,431	\$308,468	\$183,545	\$52,474	(\$131,071)
Capital Outlay	\$0	\$0	\$12,050	\$0	(\$12,050)
<b>Total Costs</b>	<b>\$124,689</b>	<b>\$549,232</b>	<b>\$535,189</b>	<b>\$418,863</b>	<b>(\$116,326)</b>
Program Revenues	\$0	\$0	\$0	\$0	\$0

**Strategic  
Investment  
Program**

The Strategic Investment programs link entry level jobs leading to family wage jobs and careers created by industrial expansion; provide access to entry level jobs for disadvantaged populations; increase procurement of local goods and services; increase inventory of (and access to) affordable housing; mitigate impacts of development on the environment; and expand workforce and educational systems.

*These programs link entry level jobs leading to family wage jobs created by industrial expansion under SIP agreements.*

The Strategic Investment Program receives revenues from LSI Logic, with whom Multnomah County and the City of Gresham have executed a SIP agreement. This agreement produces the following contractually required revenues: Community Resources, First Source Agreement fees, Community Housing funds, Training and Education funds, and Community Service Fees. Multnomah County also receives very limited revenues from Fujitsu Microelectronics to support First Source services as a result of a Post-SIP (novation) agreement that replaced the original SIP agreement.

The following significant changes have occurred in the SIP budget.

- Community Resources and First Source Agreement payments have expired or undergone significant change.
- In 1998, the SIP agreement generated the first Community Service Fee payment by LSI Logic as a result of the first SIP tax abatement. Gresham received \$308,906 in community service fees. The County's share of \$348,341 was allocated to a five part Community Service Fee (CSF) Investment Plan by the Board of Commissioners (Resolution 98-199). The CSF Plan invests these revenues into: a One-Stop Technical Assistance Fund; support for the Regional School-to-Work system; development of a County School to Public Service Career Program; a system development project for Individual Development Accounts in Multnomah County; and it dedicates 10% of the available funds for Special Needs Housing projects.

**Action Plans:**

- Implement and review the multi-faceted Community Service Fee Investment Plan by December 1, 1999.
- Plan and make recommendations to the Board for investment of education and training funds by September 1, 1999.
- Integrate all SIP workforce components into community based One-Stop system by December 1, 1999.
- Implement proactive retention and employee assistance components of SIP agreement by August 1, 1999.
- Assist Department of Community and Family Services in allocating the SIP housing revenues by October 1, 1999.
- With the Oregon Department of Environmental Quality, review LSI Logic's implementation of performance based environmental management and help develop the associated reporting system.

# Nondepartmental

# Strategic Investment Program

<b>Strategic Investment Program</b>	1997-98	1998-99	1998-99	1999-2000	<b>Difference</b>
	<b>Actual</b>	<b>Current Estimate</b>	<b>Adopted Budget</b>	<b>Adopted Budget</b>	
Staffing FTE	0.83	0.30	0.30	0.30	0.00
Personal Services	\$70,524	\$39,225	\$39,225	\$34,098	(\$5,127)
Contractual Services	\$207,471	\$1,319,916	\$1,319,916	\$1,423,816	\$103,900
Materials & Supplies	\$830,327	\$170,355	\$170,355	\$808,122	\$637,767
Capital Outlay	\$0	\$0	\$0	\$0	\$0
<b>Total Costs</b>	<b>\$1,108,322</b>	<b>\$1,529,496</b>	<b>\$1,529,496</b>	<b>\$2,266,036</b>	<b>\$736,540</b>

<b>Key Result Measure</b>	<b>Program</b>	<b>FY 96 Actual</b>	<b>FY 97 Actual</b>	<b>FY 98 Actual</b>	<b>FY 99 Estimate</b>	<b>FY 00 Estimate</b>
LSI Logic Job Creation: calendar years	<i>SIP</i>	1995	1996	1997	1998	1999
Job Creation projected	<i>SIP</i>	N/A	88	178	201	TBD*
Job Creation actual	<i>SIP</i>	N/A	90	240	187	TBD*
Average Annual Wages: hourly employees	<i>SIP</i>	N/A	N/A	\$34,029	\$35,733	N/A
Average Annual Wages: salaried employees	<i>SIP</i>	N/A	N/A	\$48,298	\$72,800	N/A
<i>Average Annual Wage: Multnomah County</i>	<i>SIP</i>	<i>\$29,002</i>	<i>\$30,633</i>	<i>N/A**</i>	<i>N/A**</i>	<i>N/A**</i>

\*"To be determined:" number not contractually established

\*\*Oregon Employment Department's most recent available data is from 1997.

**SIP Administration**

Utilizing a performance-based partnership model, the SIP Administration Program develops and executes recommendations for appropriation of SIP revenues, coordinates and executes contracts and intergovernmental agreements, identifies and establishes partnerships necessary to attain program goals, and establishes and produces a comprehensive annual report to the Board of Commissioners and the citizens of Multnomah regarding performance results and implementation of Multnomah County goals.  
**FY 1999: 0.30 FTE      FY 2000: 0.30 FTE**

**SIP Direct Service Program**

*These resources support unemployed and underemployed people during the transition from poverty to self-sufficiency.*

The Strategic Investment Program (SIP) Direct Service Program appropriates the revenues generated by SIP agreements.

- Community Resources revenues are dedicated to enhancing the social service infrastructure in outer southeast Portland and east Multnomah County and recruiting targeted populations (including welfare recipients, underemployed and underemployed residents) for entry level jobs created by industrial expansion under SIP agreements.
- First Source Agreement revenues are dedicated to recruiting and screening Multnomah County’s unemployed and underemployed people for jobs created by industrial expansion under SIP agreements. The Workforce Development Board provides this recruitment and screening service through an intergovernmental agreement with the County.
- Community Housing revenues are dedicated to increasing the inventory of affordable housing throughout Multnomah County.
- Education and Training revenues are dedicated to education and training opportunities, at the high school and community college level, in skills useful to high technology industry.
- Community Service Fees (CSF) generated by the SIP agreement is shared with the City of Gresham in accordance with the CSF Intergovernmental Agreement. The County’s share of revenue supports the goals of the Community Service Fee Investment Plan and additional County goals as determined in the county’s annual budget process.

**FY 1999: 0.00 FTE      FY 2000: 0.00 FTE**

<b>Costs by Program</b>	1997-98	1998-99	1999-2000	<b>Difference</b>
	<b>Actual</b>	<b>Adopted Budget</b>	<b>Adopted Budget</b>	
SIP Admin	\$81,176	\$162,089	\$120,417	(\$41,672)
SIP Projects	\$1,027,146	\$1,367,407	\$2,145,619	\$778,212
<b>Total Costs</b>	<b>\$1,108,322</b>	<b>\$1,529,496</b>	<b>\$2,266,036</b>	<b>\$736,540</b>

## Non-County Agencies

Allocations to City/County & Non-County Agencies are appropriations that go directly to other agencies. These agencies have a variety of funding sources, some outside the County.

Only one of these organizations, the Metropolitan Human Rights Center, has a County employee. The rest of these organizations may have non-County employees, but those employees are not reflected here.

Significant budget changes include:

- The end of FY 1999's one-year increase in the Business Income Tax results in a \$12.5 million reduction in contributions to Multnomah County schools. In addition, direct cash support to schools is reduced from \$2.8 million to \$1.3 million.
- The reduction of 2.00 FTE is the result of the Portland-Multnomah Progress Board being transferred to the City of Portland.

The adopted budget contains the following additions:

- \$21,738 for added clerical support at the Portland-Multnomah Progress Board
- \$40,000 for Housing Ombudsman services for Elders in Action
- \$5,000 to the state Watermaster District 20
- \$50,000 to the Regional Arts & Culture Council to enhance the Portland Public Schools Collaborative Summer School Program and the Neighborhood Arts Program
- \$40,000 to the City of Portland Office of Neighborhood Involvement for a Siting Ombudsman.

<b>Non-County Agencies</b>	<b>1997-98</b>	<b>1998-99</b>	<b>1998-99</b>	<b>1999-2000</b>	
	<b>Actual</b>	<b>Current Estimate</b>	<b>Adopted Budget</b>	<b>Adopted Budget</b>	<b>Difference</b>
Staffing FTE	1.81	1.00	3.00	1.00	(2.00)
Personal Services	\$117,102	\$164,216	\$164,216	\$32,592	(\$131,624)
Contractual Services	\$5,792,470	\$22,067,484	\$22,067,484	\$8,149,557	(\$13,917,927)
Materials & Supplies	\$1,838,734	\$3,300,690	\$3,300,690	\$3,067,652	(\$233,038)
Capital Outlay	<u>\$1,848</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<b>Total Costs</b>	<b>\$7,750,154</b>	<b>\$25,532,390</b>	<b>\$25,532,390</b>	<b>\$11,249,801</b>	<b>(\$14,282,589)</b>
Program Revenues	\$370,307	\$498,867	\$498,867	\$524,500	\$25,633

**Metropolitan Human Rights Center**

The Metropolitan Human Rights Center (MHRC) is a program of the City of Portland Office of Neighborhood Involvement and serves the community by fostering mutual respect for all residents of Multnomah County. MHRC is responsible for education on human rights, community problem solving and sponsoring multi-cultural events, developing community networks, and responding to citizen concerns. MHRC publishes informational brochures, provides public workshops, sponsors Community Dialogues on Race, Dynamic Differences anti-bias training, responds to individual citizen concerns, and collaborates with community groups.

**FY 1999 FTE: 1.00      FY 2000 FTE: 1.00**

**Elders in Action**

Elders in Action supports a 31-member citizen commission which represents the interests of older adults to the city, county, Aging and Disability Services Department, other policy makers, and the general public. With 250 additional volunteers, these advocates work to improve services and provide policy direction, educate the public on aging services and issues, and develop new resources to meet the needs of older adults.

*Elders in Action (formerly the Portland/Multnomah Commission on Aging) is a private non-profit organization whose mission is to assure a vibrant community through the active involvement of older adults.*

There are 105,674 persons over age 60 who reside in Multnomah County; 9.5% live below the poverty level, 9.4% are minorities, and 10% are over the age of 85. The older population is increasing faster than younger populations and those 85 years of age and older are increasing fastest of all.

The transition to private non-profit status and move to the highly visible storefront office at 5<sup>th</sup> & Washington has increased the profile for the agency, and the basic elements of an annual campaign and planned giving program are in place. In addition to funding received in Non-departmental, Elders in Action also receives some funding from Aging & Disability Services, \$12,349 of that being County General Fund earmarked for the commission and matched with Medicaid funds.

Action Plans for FY 2000 include:

- A business plan is being developed for the local expansion and nationwide replication of the Elder Friendly Certification Program.
- A strategy for funding a comprehensive Ombudsman Program has been developed and initial steps will be implemented this year to expand the program from elder abuse to housing and health care.

Significant budget changes include the addition of \$40,000 to restore the Housing Ombudsman program for half a year.

**Multnomah County Schools**

Multnomah County made one-time only contributions to schools in 1996-97, 1998-1999, and has budgeted \$1.3 million in one-time-only funds for 1999-2000.

**Regional Arts and Culture Council**

*RACC's four primary services are: Arts and Culture in Communities, Public Art, Grants and Technical Assistance, and Arts Education.*

The Regional Arts and Culture Council (RACC) was created in February, 1995, by intergovernmental agreement between Multnomah County, the City of Portland, Clackamas County, Washington County, and Metro to replace the Metropolitan Arts Commission. The IGA designated RACC to be “the arts and cultural agency with responsibility for the stewardship of public investment, and for serving citizens of the region by providing leadership, strategic planning, policy development, coordination, and financial support of the regional arts industry.”

As an independent non-profit organization RACC provides consolidated, non-duplicative leadership and services for the region. RACC is accountable to its five government sponsors through the intergovernmental agreement, board appointments, the budget process, and its contracts for services. The public guides RACC through diverse representation on the RACC board, committees, and selection panels.

The continuation of Multnomah County’s 25-year history of funding and support for RACC is critical to our ability to nurture the arts and culture in the County.

**Oregon State University Extension Service**

*The need for lifelong education to bring about the practical application of knowledge is increasing.*

The Oregon State University/Multnomah County Extension Service provides for lifelong learning that uses the knowledge and resources of higher education to help people move along a path to greater and/or continued self-sufficiency and employability through personal and professional growth. The need for lifelong education to bring about the practical application of knowledge is increasing as the needs of people, their work, their community, and the world changes ever faster. With the reduction of other human services, this practical education becomes even more critical.

Extension educates adults and youth of Multnomah County by delivering research-based, non-biased information to help them solve problems, develop leadership, and manage resources wisely. Extension is responsible for assessment, design, delivery, and evaluation of programs centered around four educational objectives of: Economic Development; Human Development across the life span; Natural Resource Conservation and Management; and Leadership Development. These methods include the development of a wide variety of research-based materials and focused educational programs in:

- Nutrition, meal planning, food purchase
- Food preparation and safety
- Basic Life Skills-Home Economics
- Gerontology
- Parenting/child development
- Youth development through 4-H
- Basic money management

## Nondepartmental

## Non-County Agencies

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*County dollars equal approximately 15% of the OSU Extension Services' total budget.*

- Family and community leadership development
- Energy conservation and waste management
- Home Horticulture
- Agriculture
- Marine resources/safety

County dollars are used to support the efforts of professional faculty by providing local office space, communications, support staff, and program support. County dollars equal approximately 15% of the OSU Extension Services' total budget. County dollars are leveraged to obtain state, federal, and other dollars for professional staff and enhanced program support.

### Soil & Water Conservation Districts

The East/West Multnomah Soil and Water Conservation District contribution will help this program develop and direct programs that assist landowners in the selection and application of environmentally accepted practices that conserve, enhance, and protect land, water and wildlife resources.

### Food Stamps

The Food Stamps contribution is paid to the Oregon State Adult and Family Services Division which administers the Food Stamps Program, for which the County is charged the cost of administration within Multnomah County.

### Association for Portland Progress

The Association for Portland Progress contribution is assessed by the Association for Portland Progress for the Downtown Clean and Safe District. Multnomah County's contribution is intended for Project Respond, a program that is designed to help the homeless mentally ill in downtown Portland and is consistent with the mission of the Clean and Safe District.

### Business Income Tax

Business Income Tax budgeted here is the amount to be shared by the four east County cities of Gresham, Troutdale, Wood Village and Fairview. It is 25% of the 0.6% tax on business income.

### County School Fund

The County School fund is required by ORS 328.005. The County provides County schools with \$10 from General Fund revenues for each child within Multnomah County between the ages of four and twenty. Interest earnings on these are also budgeted. The County must also add to the fund 25% of the money received from the sale of timber cut on Federal forest reserves.

### Special Excise Taxes Fund

The Special Excise Taxes Fund budgets three-eighths of the 8% of the Transient Lodging Tax revenue to be used for development and operation of the Oregon Convention Center, the Portland Center for the Performing Arts, the Exposition Center, and the Civic Stadium. The amount budgeted is forwarded to Metro, the lead agency responsible for the Convention Center.

## Building Management for State Required Functions.

This section accounts for the costs of building management for state required functions such as the Courts and Tax Supervising housed at various County sites. In 1998-1999, \$1,000,000 was budgeted here in anticipation that certain county organizations, including the Sheriff and the Department of Community Justice, would have moved offices into the Old State Office Building in downtown Portland. Instead, the County chose to purchase an office building on Hawthorne Boulevard—the new Multnomah Building—and therefore in FY 2000, the first interest payment is budgeted here.

<b><u>Costs by Program</u></b>	<b>1997-98</b>	<b>1998-99</b>	<b>1999-2000</b>	
	<b><u>Actual</u></b>	<b><u>Adopted Budget</u></b>	<b><u>Adopted Budget</u></b>	<b><u>Difference</u></b>
Metropolitan Human Rights Center	\$129,736	\$136,951	\$201,489	\$64,538
Elders in Action	\$68,225	\$70,272	\$111,326	\$41,054
Regional Arts & Culture Council	\$277,285	\$554,354	\$538,619	(\$15,735)
OSU Extension Service	\$181,157	\$204,592	\$207,661	\$3,069
Soil & Water Districts	\$18,238	\$43,785	\$64,442	\$20,657
Food Stamps	\$0	\$64,386	\$65,352	\$966
Multnomah County Schools	\$0	\$15,441,487	\$1,300,000	(\$14,141,487)
Association for Portland Progress	\$107,073	\$123,134	\$124,981	\$1,847
Progress Board	\$230,597	\$156,453	\$88,632	(\$67,821)
Cultural Diversity Conference	\$0	\$0	\$35,100	\$35,100
Business Income Tax	\$3,383,708	\$3,800,000	\$3,739,497	(\$60,503)
County School Fund	\$1,528,981	\$1,650,000	\$1,724,500	\$74,500
Building Space for State-Required Functi	<u>\$1,825,154</u>	<u>\$3,286,976</u>	<u>\$3,048,202</u>	<u>(\$238,774)</u>
<b>Total Costs</b>	<b>\$7,750,154</b>	<b>\$25,532,390</b>	<b>\$11,249,801</b>	<b>(\$14,282,589)</b>

# Nondepartmental

# Non-County Agencies

<b>Key Result Measures Non-County Agencies</b>	<b>Program</b>	<b>FY 96 Actual</b>	<b>FY 97 Actual</b>	<b>FY 98 Actual</b>	<b>FY 99 Estimate</b>	<b>FY 00 Estimate</b>
% of existing businesses that comply with the ADA due to MHRC contact	<i>MHRC</i>	70%	68%	70%	70%	70%
% of participants in "Dynamic Differences" who use skills learned in workshops	<i>MHRC</i>	94%	94%	85%	85%	70%
Volunteer satisfaction	<i>Elders in Action</i>	94%	93%	90%	90%	95%
People served through the Neighborhood Arts Program	<i>RACC</i>	1,760	5,992	41,000	37,227	39,500
Total number of children participating in arts in education programs	<i>RACC</i>	22,367	28,364	28,500	29,264	30,644
Amount of private funding leveraged by public support (in millions)	<i>RACC</i>	\$10.1	\$15.9	\$16.0	\$16.7	\$17.8
Lifelong learning: Agent contact	<i>OSU Extension</i>	45,250	43,000	45,000	53,505	50,000
Lifelong learning: New volunteers trained	<i>OSU Extension</i>	1,037	900	630	795	800
Lifelong learning: Volunteer contacts	<i>OSU Extension</i>	50,450	55,000	55,000	120,275	100,000
# of participants in the Oregon Food Stamp Family Nutrition Education Program who report positive behavior change	<i>OSU Extension</i>	3,356	3,500	3,000	1,963	2,000
Dollar impact of Agricultural Program on Farm-Gate Values (in \$ millions)	<i>OSU Extension</i>	\$1.4	\$1.5	\$1.0	\$1.4	\$1.5

**Independent  
County  
Organizations**

Independent county organizations provide oversight of and community involvement with County departments.

Significant budget changes include:

- \$60,419 to the Local Public Safety Coordinating Council to continue a contract for oversight of the Justice Services Decision Support System.

**Citizen  
Involvement  
Committee**

The Citizen Involvement Committee's (CIC) mission is to involve, educate, empower and integrate the people of Multnomah County into all aspects of policy and decision-making within County government. The CIC is responsible for ensuring that citizen concerns are heard and accounted for early in the formal decision-making process, and working with citizen boards, commissions, task forces, associations, ad hoc groups and individuals to help elected officials exercise home rule authority.

The Citizen Involvement Committee was created by a vote of the people in 1984 and mandated in the County Charter [Ref: Chapter 3.75 Multnomah County Home Rule Charter (see also: Multnomah County Code 2.30.640)].

**FY 1999: 3.00 FTE      FY 2000: 3.00 FTE**

**Tax Supervising  
and  
Conservation  
Commission**

The Tax Supervising and Conservation Commission (TSCC) was established in 1919 by the Oregon Legislature to supervise the budgeting and taxing activities of local governments. In Multnomah County. Created by ORS 294.610 and currently limited to counties over 500,000 in population, the Commission presently exercises jurisdiction over thirty-six municipal entities.

TSCC's FY 200 goals are:

1. Ensure that each entity abides by local budget law.
2. Communicate local government financial information in a clear, objective, and unbiased manner.
3. Provide local government staff with technical advice and assistance.
4. Promote the efficiency and effectiveness of each entity.
5. Establish a work group, made up of the taxing districts in the county, to review the funding for TSCC with the intent that any necessary legislation would be ready for the 2001 session.

TSCC is governed by an independent panel of five citizen volunteers appointed by the Governor to four-year terms. The Commission's budget is set by state statute. The total has remained at \$230,000 since 1989. The Attorney General is designated by law as legal counsel.

**FY 1999: 3.00 FTE      FY 2000: 3.00 FTE**

## Commission on Children, Families, and Communities

The Commission on Children, Families, and Communities is an appointed citizen body charged with planning for and creating “wellness,” defined as community conditions which preserve every child’s potential. The Commission is responsible for designing and implementing a comprehensive set of research-based strategies with the support of diverse child and family advocates, including planners, funders and policymakers, and professional service providers; as well as parents, youth, schools, congregations, cultural communities, community organizations, and many others.

The Commission’s strategic plan presents three goals for children and families:

- Young children entering school ready to succeed;
- Safe families living in safe neighborhoods;
- Children and youth succeeding in their education.

It also presents an additional implementation goal for the system of services and supports, as a means for achieving the first three goals:

- A direct link between planning and implementation.

To achieve these goals, the Commission has invested its resources in:

- A community wide campaign for youth success, called Take the Time. It is based on a survey of over 10,000 local youth, who identified the presence of 40 proven, practical things, called “assets,” that help young people succeed and overcome obstacles.
- Community planning and engagement in Juvenile Justice/Delinquency Prevention.
- The Presidents’ Summit initiative, which engages local major corporations like PGE, U.S. Bank, Intel, Bank of America, Kaiser Permanente, and others, in developing new financial and human resources for building assets in the tri-county area.

**FY 1999: 7.00 FTE      FY 2000: 8.90 FTE**

## Local Public Safety Coordinating Council

Mandated in 1995 by Senate Bill 1145 and Multnomah County ordinance 839, the Council is charged with planning for the use of state and local resources to serve local offenders and coordinating local criminal justice policy.

Key accomplishments of the Council for the past year include:

- The Chief Criminal Judge, the District Attorney’s Office, the defense bar, the Department of Community Justice, and others have re-designed adult community corrections, reviewed practices in community supervision, and explored “what works” to reduce recidivism among alcohol and drug dependent offenders.
- **Data Standards/Bond Technology Program.** All local justice

# Nondepartmental

# Independent County Organizations

*The Council's goals are to protect personal safety and property, quality of life and opportunity, the victims of crime, and Constitutional principles of fairness, equity, and due process.*

agencies and the Multnomah County Information Services Department have improved and standardized criminal justice information technology.

- **Evaluation.** The Evaluation Committee crafted a work plan in June, and began to develop a criminal justice decision support system using data from multiple justice agency sources.
- **Juvenile Justice and Delinquency Prevention.** The Commission on Children and Families, Juvenile Justice, the schools, and others collaborated on plans to work more effectively with youth in trouble with the law or involved in related risky behaviors.
- **Mental Health Needs of Offenders.** The County Health Department, Budget Office, Public Safety Council, and others worked together to report on the 1,554 inmates jailed in 1995 who were identified with "psychiatric alerts." The group was instrumental in creating the Crisis Triage Center.
- **Public Engagement.** The Council worked with the Citizens Crime Commission to create a public safety crisis management plan and engaged the public so that citizens could have their ideas integrated into the Council's planning.

**Action Plan:**

- Setting one to three Council priorities for 1999-2000.

Significant budget changes include the addition of \$60,419 for contracted oversight of the Decision Support System.

Key Result Measure	Program	FY 96 Actual	FY 97 Actual	FY 98 Actual	FY 99 Estimate	FY 00 Estimate
Percent of respondents who report positive use of CIC publications	CIC	61.7%	65.3%	60%	60%	60%
Percent of CIC participants who report positive experiences	CIC	88.3%	86.5%	80%	80%	80%

Independent County Organizations	1997-98	1998-99	1998-99	1999-2000	Difference
	Actual	Current Estimate	Adopted Budget	Adopted Budget	
Staffing FTE	12.81	16.90	15.00	16.90	1.90
Personal Services	\$721,254	\$894,151	\$894,151	\$1,171,247	\$277,096
Contractual Services	\$3,562,153	\$1,817,218	\$1,817,218	\$1,855,768	\$38,550
Materials & Supplies	\$212,865	\$329,661	\$329,661	\$406,487	\$76,826
Capital Outlay	\$4,168	\$2,500	\$2,500	\$0	(\$2,500)
<b>Total Costs</b>	<b>\$4,500,440</b>	<b>\$3,043,530</b>	<b>\$3,043,530</b>	<b>\$3,433,502</b>	<b>\$389,972</b>
Program Revenues	\$3,871,578	\$2,438,045	\$2,438,045	\$2,764,087	\$326,042

# Nondepartmental

# Accounting Entities

## Accounting Entities

This section accounts for expenditures in dedicated funds and in trust funds that the County maintains.

*Debt schedules for the Capital Lease Retirement fund follow on pages 31-38.*

## Tax Revenue Anticipation Notes

The Tax Revenue Anticipation Notes (TRAN's) appropriation repays short-term loans in anticipation of receipt of property taxes.

## Edgefield Center Bond Fund

The Edgefield Children's Center Revenue Bond Sinking Fund is used to retire bonds issued to construct an expanded center at the Edgefield site.

## G.O. Bond Sinking Fund

The General Obligation Bond Sinking Fund accounts for costs for financing of facilities renovation or construction.

## Equipment Lease Purchase Fund

The Equipment Lease/Purchase Fund accounted for equipment that was purchased for the Assessment and Taxation, Sheriff, Community Corrections, Emergency Management and Health Departments.

## Capital Lease Retirement Fund

Accounts for capital purchases with economic payoffs of less than five years. Initial resources were a transfer from the discontinued Natural Areas Acquisition and Protection Fund, and half of the proceeds of other land sales. Expenditures will be reimbursed over time by service reimbursements charged to the budgets of programs for which equipment is purchased. This fund was first created in the 1996-97 Adopted Budget.

## Trust Funds

Several Trust Funds maintained by Multnomah County are used to account for the receipt of resources held by the County in a fiduciary capacity. Disbursements are made in accordance with applicable agreements or legislative enactments for each particular fund.

Expenditures	1995-96	1996-97	1997-98	1998-99	1999-2000
Public Guardian Trust Fund	\$1,352,040	\$1,321,818	\$1,950,000	\$2,300,000	\$2,300,000
Sheriff's Revolving Fund	11,466	15,233	135,000	135,000	135,000
Inmate Trust Fund				4,800,000	4,800,000
Medical Examiner Fund	1,044	920	5,000	5,000	9,000
Animal Control Grooming Area	0	0	1,000	1,000	1,000
Animal Control Adoption Outreach Project	13,796	14,557	25,000	60,000	125,000
Animal Care Trust	0	2,953	2,000	75,000	150,000
Lea Wikman Memorial	0	0	3,500	3,500	3,600
<b>TOTAL</b>	<b>\$1,378,346</b>	<b>\$1,355,481</b>	<b>\$2,104,100</b>	<b>\$7,379,500</b>	<b>\$7,523,600</b>

# Nondepartmental

# Accounting Entities

<u>Accounting Entities</u>	1997-98	1998-99	1998-99	1999-2000	
	<u>Actual</u>	<u>Current Estimate</u>	<u>Adopted Budget</u>	<u>Adopted Budget</u>	<u>Difference</u>
Staffing FTE	0.00	0.00	0.00	0.00	0.00
Personal Services	\$0	\$0	\$0	\$0	\$0
Contractual Services	\$6,109,279	\$7,984,000	\$7,984,000	\$16,294,696	\$8,310,696
Materials & Supplies	\$53,172,759	\$25,967,542	\$25,967,542	\$25,305,569	(\$661,973)
Capital Outlay	<u>\$304,006</u>	<u>\$148,835</u>	<u>\$148,835</u>	<u>\$395,000</u>	<u>\$246,165</u>
<b>Total Costs</b>	<b>\$59,586,044</b>	<b>\$34,100,377</b>	<b>\$34,100,377</b>	<b>\$41,995,265</b>	<b>\$7,894,888</b>
Program Revenues	\$83,307,210	\$51,824,660	\$51,824,660	\$59,619,341	\$7,794,681

## Historical

This section of the budget shows historical expenditures for organizations or functions that the County no longer maintains, including the Boundary Commission, certain public safety districts, and the Columbia Gorge Interpretive Panel Project.

<u>Historical</u>	1997-98	1998-99	1998-99	1999-2000	
	<u>Actual</u>	<u>Current Estimate</u>	<u>Adopted Budget</u>	<u>Adopted Budget</u>	<u>Difference</u>
Staffing FTE	0.00	0.00	0.00	0.00	0.00
Personal Services	\$0	\$0	\$0	\$0	\$0
Contractual Services	\$273,762	\$0	\$0	\$0	\$0
Materials & Supplies	\$26	\$1,271	\$1,271	\$0	(\$1,271)
Capital Outlay	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<b>Total Costs</b>	<b>\$273,788</b>	<b>\$1,271</b>	<b>\$1,271</b>	<b>\$0</b>	<b>(\$1,271)</b>
Program Revenues	\$8,138	\$0	\$0	\$0	\$0

Capital Lease Retirement

Following are scheduled debt payments for Multnomah County facilities and equipment.

Fund: Scheduled Payments

The Health Facilities payment schedule details repayment of loans for Health Department facilities in the Mead and McCoy Buildings, and for the Southeast, Midland, and Walnut Park health clinics. The Equipment Lease Payment schedule shows lease payments for computer and technology equipment in the Sheriff's Office.

<b>Health Facilities</b>				
Fees	Fiscal Year	Principal	Interest	Total
7,400	2000	915,000	749,947	1,664,947
7,400	2001	955,000	704,721	1,659,721
7,400	2002	1,005,000	655,946	1,660,946
7,400	2003	1,045,000	604,745	1,649,745
7,400	2004	1,100,000	550,223	1,650,223
7,400	2005	1,160,000	491,131	1,651,131
7,400	2006	1,215,000	427,833	1,642,833
7,400	2007	1,275,000	360,692	1,635,692
7,400	2008	1,345,000	289,120	1,634,120
7,400	2009	1,415,000	212,785	1,627,785
7,400	2010	1,120,000	141,201	1,261,201
7,400	2011	730,000	87,075	817,075
	2012	350,000	54,976	404,976
	2013	370,000	33,826	403,826
	2014	390,000	11,475	401,475
		<u>14,390,000</u>	<u>5,375,696</u>	<u>19,765,696</u>

<b>Equipment Lease Payments</b>				
<b>MARCH 1, 1995</b>				
Fees	Fiscal Year	Principal	Interest	Total
2,500	2000	311,675	7,521	319,196
<b>JUNE 1, 1996</b>				
Fees	Fiscal Year	Principal	Interest	Total
2,500	2000	385,000	27,293	412,293
2,500	2001	405,000	9,315	414,315
		<u>790,000</u>	<u>36,608</u>	<u>826,608</u>

Capital Lease (Continued)

Retirement

Fund: Scheduled Payments

The following schedules detail repayment of loans for the Library Administration Building and for the County's probation office at 421 SE 10<sup>th</sup> Avenue.

<b>Library</b>			
<b>MARCH 1996</b>			
Fiscal Year	Principal	Interest	Total
2000	70,326	3,898	74,224
Fiscal Year	Principal	Interest	Total
2000		75,000	75,000
2001	110,000	131,000	241,000
2002	115,000	126,000	241,000
2003	135,000	106,000	241,000
2004	140,000	101,000	241,000
2005	145,000	96,000	241,000
2006	150,000	91,000	241,000
2007	155,000	86,000	241,000
2008	145,000	96,000	241,000
2009	150,000	91,000	241,000
2010	150,000	91,000	241,000
2011	150,000	91,000	241,000
2012	150,000	91,000	241,000
2013	150,000	91,000	241,000
2014	150,000	91,000	241,000
2015	155,000	86,000	241,000
2016	160,000	81,000	241,000
2017	165,000	76,000	241,000
2018	170,000	71,000	241,000
2019	175,000	66,000	241,000
2020	180,000	61,000	241,000
	<u>3,000,000</u>	<u>1,895,000</u>	<u>4,895,000</u>

<b>Probation Building</b>				
Fees	Fiscal Year	Principal	Interest	Total
600	2000	55,000	5,923	60,923
600	2001	60,000	2,040	62,040
		<u>115,000</u>	<u>7,963</u>	<u>122,963</u>

# Nondepartmental

# Accounting Entities

## Capital Lease (Continued)

### Retirement

### Fund: Scheduled Payments

The 1998 COP issue financed the acquisition of computer equipment and the construction and improvements of certain other County facilities and structures.

<b>1998 COP Issue</b>				
Fees	Fiscal Year	Principal	Interest	Total
35,000	2000	3,109,065	1,820,945	4,930,010
35,000	2001	2,696,300	1,711,590	4,407,890
35,000	2002	2,802,235	1,602,433	4,404,668
35,000	2003	2,936,820	1,472,154	4,408,974
25,000	2004	2,215,000	1,364,574	3,579,574
25,000	2005	2,315,000	1,256,986	3,571,986
25,000	2006	2,440,000	1,144,055	3,584,055
25,000	2007	2,555,000	1,022,230	3,577,230
25,000	2008	2,690,000	891,105	3,581,105
25,000	2009	2,825,000	753,230	3,578,230
25,000	2010	2,960,000	616,745	3,576,745
25,000	2011	3,100,000	480,360	3,580,360
25,000	2012	3,250,000	332,648	3,582,648
25,000	2013	3,405,000	175,443	3,580,443
1,000	2014	355,000	86,994	441,994
1,000	2015	375,000	69,563	444,563
1,000	2016	395,000	50,983	445,983
1,000	2017	410,000	31,360	441,360
200	2018	435,000	10,658	445,658
		<u>41,269,420</u>	<u>14,894,056</u>	<u>56,163,476</u>
Included in ISD Budget		<u>3,505,580</u>	<u>354,420</u>	<u>445,983</u>
Total		<u>44,775,000</u>	<u>15,248,476</u>	<u>56,609,459</u>

Capital Lease Retirement  
Fund: Scheduled Payments

(Continued)

The Deferred Maintenance schedule details the repayment of COP's issued to pay for various types of deferred maintenance on County-owned buildings located throughout the County. The Portland Building debt schedule details the remaining payments to the City of Portland for two floors in the Portland building.

<b>Deferred Maintenance</b>				
Fees	Fiscal Year	Principal	Interest	Total
2,000	2000	0	400,000	400,000
2,000	2001	370,000	400,000	770,000
2,000	2002	390,000	380,000	770,000
2,000	2003	408,000	362,000	770,000
2,000	2004	429,000	341,000	770,000
2,000	2005	450,000	320,000	770,000
2,000	2006	473,000	297,000	770,000
2,000	2007	495,000	275,000	770,000
2,000	2008	521,000	249,000	770,000
2,000	2009	550,000	220,000	770,000
2,000	2010	575,000	195,000	770,000
2,000	2011	604,000	166,000	770,000
2,000	2012	634,000	136,000	770,000
2,000	2013	666,000	104,000	770,000
2,000	2014	700,000	70,000	770,000
2,000	2015	735,000	35,000	770,000
		<u>8,000,000</u>	<u>3,950,000</u>	<u>11,950,000</u>

<b>Portland Building</b>			
Fiscal Year	Principal	Interest	Total
2000	158,250	173,640	331,890
2001	171,824	160,066	331,890
2002	186,561	145,329	331,890
2003	202,563	129,327	331,890
2004	219,937	111,953	331,890
2005	238,802	93,008	331,810
2006	259,285	72,605	331,890
2007	281,525	50,365	331,890
2008	305,671	26,219	331,890
	<u>2,024,418</u>	<u>962,512</u>	<u>2,986,930</u>

Capital Lease (Continued)

Retirement  
Fund: Scheduled  
Payments

The following schedule details the repayment of the loan taken out for purchase and upgrade of the Multnomah Building. This building will house County administrative offices, including the offices of the Chair and the Board of County Commissioners.

<b>US Bank/Multnomah Building</b>				
Fees	Fiscal Year	Principal	Interest	Total
10,000	2000	0	775,000	775,000
15,000	2001	1,465,000	1,025,000	2,490,000
15,000	2002	1,470,000	1,020,000	2,490,000
15,000	2003	1,475,000	1,015,000	2,490,000
15,000	2004	1,480,000	1,010,000	2,490,000
15,000	2005	1,485,000	1,005,000	2,490,000
15,000	2006	1,490,000	1,000,000	2,490,000
15,000	2007	1,495,000	995,000	2,490,000
15,000	2008	1,500,000	990,000	2,490,000
15,000	2009	1,510,000	980,000	2,490,000
15,000	2010	1,515,000	975,000	2,490,000
15,000	2011	1,520,000	970,000	2,490,000
15,000	2012	1,525,000	965,000	2,490,000
15,000	2013	1,530,000	960,000	2,490,000
15,000	2014	1,535,000	955,000	2,490,000
15,000	2015	1,545,000	945,000	2,490,000
15,000	2016	1,730,000	760,000	2,490,000
15,000	2017	1,765,000	725,000	2,490,000
15,000	2018	1,775,000	715,000	2,490,000
15,000	2019	1,585,000	905,000	2,490,000
15,000	2020	1,605,000	885,000	2,490,000
		<u>31,000,000</u>	<u>19,575,000</u>	<u>50,575,000</u>

Capital Lease Retirement Fund: Scheduled Payments (Continued)

The schedule below details repayment of a COP for construction at the intersection of SE 257th Avenue at SE Orient Drive.

Table with 5 columns: Fees, Fiscal Year, Principal, Interest, Total. Rows show annual payments from 2000 to 2015, with a total of 5,300,000 in principal and 2,555,000 in interest, totaling 7,855,000.

Capital Lease  
 Retirement  
 Fund: Scheduled  
 Payments

*(Continued)*

The following schedule details repayment of a loan taken out to build and relocate various County offices in Gresham, including the East County Health Clinic, Aging Services Senior Center, courts, Sheriff's Offices, the District Attorney, and Community Justice offices.

<b>East County Facilities</b>				
Fees	Fiscal Year	Principal	Interest	Total
10,000	2000	0	700,000	700,000
15,000	2001	1,665,000	1,065,000	2,730,000
15,000	2002	1,670,000	1,060,000	2,730,000
15,000	2003	1,675,000	1,055,000	2,730,000
15,000	2004	1,680,000	1,050,000	2,730,000
15,000	2005	1,185,000	1,545,000	2,730,000
15,000	2006	1,690,000	1,040,000	2,730,000
15,000	2007	1,695,000	1,035,000	2,730,000
15,000	2008	1,700,000	1,030,000	2,730,000
15,000	2009	1,710,000	1,020,000	2,730,000
15,000	2010	1,715,000	1,015,000	2,730,000
15,000	2011	1,720,000	1,010,000	2,730,000
15,000	2012	1,725,000	1,005,000	2,730,000
15,000	2013	1,730,000	1,000,000	2,730,000
15,000	2014	1,735,000	995,000	2,730,000
15,000	2015	1,745,000	985,000	2,730,000
15,000	2016	1,755,000	975,000	2,730,000
15,000	2017	1,765,000	965,000	2,730,000
15,000	2018	1,775,000	955,000	2,730,000
15,000	2019	1,785,000	945,000	2,730,000
15,000	2020	1,805,000	925,000	2,730,000
		<u>33,925,000</u>	<u>21,375,000</u>	<u>55,300,000</u>

Capital Lease (Continued)

Retirement

Fund: Scheduled  
Payments

The schedules below detail repayment of intergovernmental agreements entered into in 1996 and 1997 with the State of Oregon for energy loans used to improve energy conservation efforts in four County buildings.

Fiscal Year	Principal	Interest	Total
2000	4,703	3,109	7,812
2001	5,055	2,757	7,812
2002	5,433	2,379	7,812
2003	5,839	1,973	7,812
2004	6,275	1,537	7,812
2005	6,744	1,068	7,812
2006	7,248	564	7,812
2007	3,825	81	3,906
	<u>45,122</u>	<u>13,468</u>	<u>58,590</u>

Fiscal Year	Principal	Interest	Total
2000	7,428	4,656	12,084
2001	7,980	4,104	12,084
2002	8,573	3,511	12,084
2003	9,210	2,874	12,084
2004	9,894	2,190	12,084
2005	10,630	1,454	12,084
2006	11,420	664	12,084
2007	2,984	36	3,020
	<u>68,119</u>	<u>19,489</u>	<u>87,608</u>

Fiscal Year	Principal	Interest	Total
2000	25,347	32,337	57,684
2001	27,233	30,451	57,684
2002	29,260	38,424	67,684
2003	31,438	26,246	57,684
2004	33,778	23,906	57,684
2005	36,291	21,393	57,684
2006	38,993	18,691	57,684
2007	41,895	15,789	57,684
2008	45,012	12,672	57,684
2009	48,362	9,322	57,684
2010	51,962	5,722	57,684
2011	51,020	1,857	52,877
	<u>460,591</u>	<u>236,810</u>	<u>697,401</u>

Fiscal Year	Principal	Interest	Total
2000	3,082	1,562	4,644
2001	3,269	1,375	4,644
2002	3,467	1,177	4,644
2003	3,678	966	4,644
2004	3,901	743	4,644
2005	4,138	506	4,644
2006	4,389	255	4,644
2007	1,907	28	1,935
	<u>27,831</u>	<u>6,612</u>	<u>34,443</u>

