

**Minutes of the Board of Commissioners  
Multnomah Building, Board Room 100  
501 SE Hawthorne Blvd., Portland, Oregon  
Tuesday, April 30, 2013**

**BOARD BRIEFING**

Chair Jeff Cogen called the meeting to order at 10:05 a.m. with Vice-Chair Judy Shiprack and Commissioners Deborah Kafoury, Loretta Smith and Diane McKeel present.

Also attending were Jenny Madkour, County Attorney, and Lynda Grow, Board Clerk.

**[THE FOLLOWING TEXT IS THE BYPRODUCT OF THE CLOSED CAPTIONING OF THIS PROGRAM.]**

Chair Cogen: GOOD MORNING EVERYONE. TWO ITEMS THIS MORNING. FIRST A BRIEFING ON THE LOCAL PUBLIC SAFETY COORDINATING COUNCIL AND SENTENCING REFORM. I WILL TURN IT OVER TO PETER.

Mr. Ozanne: MR. CHAIR, COMMISSIONERS, GOOD MORNING. I'M PETER OZANNE. I WANT TO INTRODUCE MY COLLEAGUES, MATT O'KEEFE TO MY RIGHT AND LAUREN BROWN TO MY LEFT. THEY ARE BOTH ANALYSTS. LAUREN IS JOINING US TO TAKE OVER THE DUTIES THAT MARY MARGARET WHEELER-WEBER SO ABLY PERFORMED. AND I WANT TO INVITE COMMISSIONER SHIPRACK AND McKEEL TO JOIN IN. OF COURSE ALL OF YOU WILL JOIN IN THE CONVERSATION. BOTH COME REGULARLY AND ARE CHAIRS OF WORK GROUPS AND COMMISSIONER SHIPRACK IS OUR CO-CHAIR. THEY HAVE PERSPECTIVES THAT I THINK WE SHOULD OFFER THAT WILL BE VALUABLE AS WELL. IT IS A GREAT TIME TO DO THIS REPORT, WHICH IS GOING TO FOCUS ON POLICY INITIATIVES RECENTLY EITHER COMPLETED OR UNDERTAKEN BECAUSE WE HAD A RETREAT IN MARCH, AND THOUGHT ABOUT WHERE WE HAD BEEN AND WHERE WE'RE GOING. I SHOULD SAY MR. CHAIR, MY APOLOGIES TO THE COMMISSIONERS, WHILE WE'RE HAPPY TO TALK ABOUT SENTENCING REFORM, I DON'T KNOW HOW THAT GOT INTO THE REQUEST. YOU'RE RIGHT, CERTAINLY THAT IS ALWAYS AN ISSUE AND WE HAVE CONVERSATIONS WITH JUDGES LOCALLY ABOUT IT, BUT REALLY IT IS A STATE MATTER AND SO THINGS, IMPORTANT THINGS ARE GOING ON AT THE STATE LEVEL, WHICH WE'RE COGNIZANT OF THAT OBVIOUSLY DO INVOLVE SENTENCING REFORM AND THEY MAY COME UP IN OUR DISCUSSIONS TODAY, BUT I WANT TO TALK ABOUT OUR SPECIFIC INITIATIVES. THIS IS PROBABLY AMONG THE 10 YEARS OR SO OFF AND ON THAT I HAVE BEEN THE DIRECTOR OF LPSCC, THIS IS A TIME I MOST -- I CAN HONESTLY SAY THIS IS A TIME I'M MOST OPTIMISTIC AND ENTHUSIASTIC. IT IS GREAT TO HAVE POLICIES AND STRUCTURE, AS YOU KNOW, BUT IT IS ALL ABOUT PEOPLE. I THINK WE HAVE A GREAT COMBINATION OF PEOPLE WHO -- NEW ARRIVALS BRINGING ENERGY

AND PERSPECTIVE, AND A SUBSTANTIAL NUMBER OF VETERANS. SO I THINK SOME OF THE THINGS THAT THEY'RE TAKING ON SINCE SOME OF YOU KNOW I'M WORKING IN OTHER PARTS OF THE COUNTRY NOW WITH COUNTIES, THAT I THINK WE, AS IS TYPICAL, WE ARE ON THE CUTTING EDGE OF SOME AMAZING INITIATIVES. THE FIRST ONE I WANT TO TALK ABOUT THAT HAS BEEN GOING ON SEVERAL MONTHS AND YOU ARE ALL AWARE AND CONCERNED ABOUT IT, IS THE PROBLEM OF JAIL EMERGENCY RELEASES. WE HAVE FORMED TO ADDRESS THAT TOPIC, EMERGENCY RELEASE WORK GROUP CHAIRED BY COMMISSIONERS McKEEL AND SHIPRACK, AND AS YOU'VE HEARD MANY, MANY TIMES, WE CAN SUPPORT THAT EFFORT BECAUSE OF OUR DATA WAREHOUSE, OUR DECISION SUPPORT SYSTEM, DSSJ, WHICH YOU IN YOUR WISDOM AND PREDECESSORS HAVE INVESTED SUBSTANTIAL FUNDS IN OVER A PERIOD OF TIME. THERE ARE HARDLY ANY COUNTIES IN THE COUNTRY, CERTAINLY NONE THAT I WORK WITH, THAT CAN ASSEMBLE THE DATA QUICKLY AND ANALYZE IT. CONSEQUENTLY THEY'RE OUT OF CONTROL AT ALL TIMES. I SPENT TIME WITH A CONSULTING GROUP AND WE GO IN AND SHAKE THE DATA OUT OF THEIR VARIOUS SYSTEMS AND GIVE THEM A PICTURE OF THEIR -- OF WHAT'S GOING ON IN THEIR JAIL AND WHAT'S GOING ON IN THEIR SYSTEM, BUT IT'S TAKEN -- SAN FRANCISCO IT TOOK US TWO YEARS. SANTA CLARA COUNTY A YEAR, SANTA CRUZ COUNTY A YEAR. LANE COUNTY I'M NOT SURE IF WE'LL EVER GET THERE. THE INVESTMENT YOU'VE MADE IS CRITICAL TO THIS PROCESS. THE EMERGENCY RELEASE WORK GROUP IS OBVIOUSLY LOOKING AT, RIGHT NOW, AND IT HAS ALL OF THE KEY OFFICIALS AND STAKEHOLDERS ON IT, ARE LOOKING AT THE USE OF THE JAIL. YOUR MOST EXPENSIVE ASSET, BUT ALSO EQUALLY IMPORTANTLY, I THINK IN THE LONG TERM, I VIEW THE JAIL AS KIND OF THE REFLECTION POND OF THE PUBLIC SAFETY SYSTEM SO THAT EVERYTHING EVERYBODY DOES RIPPLES INTO THE JAIL. AND YOU CAN SEE BY ANALYZING WHAT IS GOING -- THE DYNAMICS OF THE JAIL, WHAT'S GOING ON FROM ARRESTS, CHARGING DECISION, SENTENCING DECISIONS, PROBATION, PAROLE, ETC. IT'S ONE THING TO LOOK AT THE JAIL POPULATION TO SEE IF THE JAIL IS BEING USED PROPERLY AND MANAGED WELL, AND TO DEAL WITH EMERGENCY RELEASES. IT'S ANOTHER THING TO LOOK AT IT, TO SEE IT AS A BENCHMARK, OR AS I SAY, THAT REFLECTION POND OF ALL OF THE DYNAMICS THAT ARE GOING ON. I THINK I'M CONFIDENT TO SAY, AND I SHOULDN'T SPEAK TO OUR TWO COMMISSIONER CHAIRS OF THIS GROUP, BUT I'M HOPEFUL THAT THEY WILL CONTINUE THIS ON. CERTAINLY THE PARTICIPANTS WANT TO CONTINUE THE WORK GROUP ON AS A STANDING COMMITTEE. I WOULD VENTURE TO SAY THAT WE OUGHT TO PROBABLY CALL IT JUSTICE REINVESTMENT. THAT WOULD BE MY NAME FOR IT. JUSTICE REINVESTMENT IS A TERM YOU HAVE HEARD NOW THAT IS SWEEPING THE COUNTRY. YOU KNOW, IN OREGON, JUSTICE REINVESTMENT IS MANIFESTED BY THE GOVERNOR'S COMMISSION AND THE LEGISLATION PENDING AND WHAT IT MEANS IS REALLY TAKING EMPHASIS AND FUNDS FROM LESS COST EFFECTIVE AREAS OF THE CRIMINAL JUSTICE AND PUBLIC SAFETY SYSTEM AND MOVING IT TO MORE COST EFFECTIVE. THE MOST PROMINENT VIEW IS MOVING MONEY FROM PRISONS.

THERE IS NO QUESTION THAT WE NEED PRISONS, BUT MOVING MORE OF THE FUNDS THAT THE STATE DEVOTES TO PRISONS INTO COUNTY COMMUNITY CORRECTIONS. AND THAT'S WHAT IS PENDING BEFORE THE LEGISLATURE AT THIS POINT. I PERSONALLY AM VERY HOPEFUL THAT SOMETHING GOOD WILL HAPPEN IN THAT REGARD. AS I SAY, PRISONS ARE NECESSARY, BUT WHEN YOU GET 10, OR IN THE CASE OF CALIFORNIA, 170,000 PRISON CELLS -- EFFECTIVENESS IN REDUCING PUBLIC SAFETY IS DIMINISHED AND YOU CAN DO A LOT MORE IN COMMUNITY CORRECTIONS. THEREFORE, I THINK THE EMERGENCY RELEASE WORK GROUP WILL BECOME YOUR JUSTICE REINVESTMENT WORK GROUP OR COMMITTEE, IN WHICH THAT GROUP CAN PRODUCE FOR YOU RECOMMENDATIONS ABOUT HOW THE SYSTEM IS WORKING AND THE PEOPLE INVOLVED IN IT ARE SO, I THINK, WILLING TO LOOK AT THEIR OWN BUSINESS, PRESIDING JUDGE IS WILLING TO LOOK AT PRACTICES IN SENTENCING, LOOKING AT SOMETHING THAT THE JUDGES HAVE TO DO BECAUSE OF OUR RESOURCES. THEY HAVE TO SUPERVISE A CERTAIN NUMBER -- BENCH PROBATION, AND THEY HAVE PRACTICES THERE THAT ARE PUTTING PEOPLE IN JAIL. AND THINK THE JUDGES ARE WILLING TO LOOK AT THAT AGAIN. CERTAINLY SCOTT TAYLOR, AND WILLING TO CONTINUALLY LOOK AT THEIR MANAGEMENT OF PROBATION AND VIOLATION RATES. WE NEED TO LOOK AT SENTENCING POLICY. I THINK THE NEW DISTRICT ATTORNEY IS WILLING TO LOOK AT SOME OF THE IMPACTS OF THE CHARGING DECISIONS. HE'S ALREADY MADE INROADS IN CHANGING SOME OF THE POLICIES. HE, BY THE WAY, IS A VERY BIG CONSUMER OF DATA WHICH IS GREAT WITH OUR DSSJ. THAT PARTICULAR INITIATIVE IS PROBABLY THE MOST IMPORTANT THING GOING FORWARD THAT I HAVE SEEN IN MY 10 YEARS OFF AND ON HERE WITH THE LOCAL PUBLIC SAFETY COORDINATING COUNCIL, AND IT CAN HELP YOU NOT ONLY MANAGE YOUR MOST EXPENSIVE ASSET BUT LOOK AT HOW THE REST OF THE SYSTEM IS CONTRIBUTING TO EFFECTIVENESS OR PROBLEMS. PART OF THIS, TOO, THAT WE HAVE TAKEN ON LAST YEAR, AND WITH -- TO PORTLAND'S CREDIT AND THE MAYOR'S CREDIT, PAST AND PRESENT, WE'RE TAKING ON BUDGET REALIGNMENT, WE CALL IT, WHICH IS LOOKING AT HOW THE PUBLIC SAFETY SYSTEM IS DIVIDED UP, AS YOU KNOW, INTO DIFFERENT GOVERNMENTS AND HOW WE CAN COORDINATE AND SET OUR PRIORITIES IN A WAY THAT MAKES MORE SENSE THAN WE HAVE DONE BEFORE. WE HAVE BEEN OPERATING OVER THE DECADES AS KIND OF SHIPS PASSING IN THE NIGHT. A NEW FLOOD OF, FOR EXAMPLE, POLICE OFFICERS COMING IN WITH NEW PRACTICES SUDDENLY CAN FILL OUR JAILS IMMEDIATELY. WE NEED TO HAVE ONGOING CONVERSATIONS WITH THAT. WHETHER THAT IS A SEPARATE GROUP OR JUSTICE REINVESTMENT GROUP, I'LL LEAVE THAT TO OTHERS TO DECIDE. ANOTHER PERMANENT ONGOING GROUP THAT I THINK ALL OF YOU ARE AWARE OF, LED BY JUDGE JULIE FRANCE AND JOANNE FULLER, AS OUR PUBLIC -- OUR MENTAL HEALTH AND PUBLIC SAFETY COMMITTEE, A STANDING COMMITTEE FOR YEARS, AND, UNFORTUNATELY, IT'S A PROBLEM THAT NEVER SEEMS TO GO AWAY. THAT IS TOO MANY PEOPLE WITH MENTAL ILLNESS IN OUR CRIMINAL JUSTICE SYSTEM. CLEARLY IN OUR JAILS AND IN

OUR SYSTEM. SO, THAT COMMITTEE HAS WORKED IN A VARIETY OF WAYS. I THINK THE MOST NOTABLE SUCCESS HAS BEEN THE DEVELOPMENT OF A MENTAL HEALTH COURT, WHICH FOR AWHILE HAD TROUBLE FIGURING OUT HOW TO GET CUSTOMERS IN THERE, BUT NOW IS OPERATING, I THINK, ON ALL CYLINDERS, AND THE MENTAL HEALTH AND PUBLIC SAFETY COMMITTEE IS GOING TO HAVE A CONVERSATION WITH OUR CO-CHAIRS AND THE EXECUTIVE COMMITTEE, ABOUT WHAT -- WHAT SHOULD BE THEIR NEXT ENTERPRISE, AND AS I SUGGEST, THERE IS ALWAYS GOING TO BE WORK TO DO TO WORK ON THE RELATIONSHIPS BETWEEN THE MENTAL HEALTH SYSTEMS AND THE PUBLIC SAFETY SYSTEM TO TRY TO MINIMIZE THE INVOLVEMENT, IN MY OPINION, OF THE PUBLIC SAFETY SYSTEM. ANOTHER INITIATIVE THAT HAS BEEN -- I WOULD -- SAD TO SAY HAS BEEN DORMANT FOR SOMETIME BUT PLEASED TO SAY THAT THE EXECUTIVE COMMITTEE HAS DECIDED TO TAKE UP AGAIN IS THE ISSUE, ONGOING, AND ANOTHER ISSUE THAT NEVER GOES AWAY, THE CHRONIC PROBLEM OF RACIAL AND ETHNIC OVERREPRESENTATION IN THE CRIMINAL JUSTICE SYSTEM. AN INITIAL LED BY GORDLEY YEARS AGO WHEN SHE WAS ON OUR COUNCIL AND LED BY MIKE SHRUNK IN WHICH WE TOOK A LOOK, WITH THE HELP OF BILL AT PORTLAND STATE. WE DID A SLICED AND DICED OUR PUBLIC SAFETY SYSTEM, LOOKED AT ALL OF THE DECISION POINTS IN IT TO SEE THE DISPARITIES BETWEEN ETHNIC AND RACIAL MINORITIES IN THE GENERAL POPULATION, AND THE OVER-REPRESENTATION OF THEM IN THE CRIMINAL JUSTICE SYSTEM AND TO SEE WHERE ALONG THE DECISION POINTS THE PROPORTIONS WERE INCREASING. THE LITERATURE NOW, AND GENERALLY AROUND THE COUNTRY, I'M WORKING IN OTHER JURISDICTIONS WITH PROBLEMS FAR WORSE -- IRONICALLY SAN FRANCISCO YOU WOULD THINK WOULDN'T HAVE AS A POPULATION ABOUT OUR SIZE OF ETHNIC AND RACIAL MINORITIES, BUT HAS EXTREME PROBLEMS AND WHO THEY KEEP IN THEIR JAILS. IT IS NOW BEING REFERRED TO AS DISPROPORTIONATE MINORITY CONTACTS. WHATEVER WE REFER TO IT, THE PROCESS HAS TO START WITH, AND LAUREN AND MATT WILL BE AT THE -- REALLY AT THE FOREFRONT OF DOING THIS, IS COLLECTING THE NECESSARY DATA TO DO A DECISION POINT ANALYSIS, LOOKING AT DECISIONS THROUGH ARRESTS THROUGH ULTIMATELY SENDING TO PRISON AND PROBATION AND PAROLE VIOLATION TO SEE WHERE -- IF THERE ARE PROBLEMS, AND, OF COURSE, IT'S EXCEEDINGLY COMPLICATED PROBLEM BECAUSE THERE ARE -- ANOTHER AREA OF OVER-REPRESENTATION IS THE OVER-REPRESENTATION OF RACIAL AND ETHNIC MINORITIES IN THE POPULATION OF VICTIMS. UNLIKE DECADES AGO, OUR SYSTEMS ARE PAYING ATTENTION TO THOSE COMMUNITIES. SOME OF THE DISPROPORTIONALLY -- THE COLLECTION OF THE DATA AND THE COLLECTION OF THE CALCULATION OF THESE PROPORTIONS ONLY INDICATES REASONS TO INQUIRE MORE DEEPLY. OKAY, HERE IS THE PROPORTIONS ARE INCREASING THROUGHOUT THE SYSTEM FROM ARRESTS, MAYBE INCREASING AT THE STAGE OF SENTENCING. IS IT APPROPRIATE FOR A WORK GROUP, WHICH WE WILL THEN FORM, TO WORK WITH JUDGES AND DETERMINE IF SOMETHING INDEED IS GOING ON IN OUR SENTENCING

PRACTICES. SO THAT'S THE PROCESS. AND I'M PLEASED TO SAY THAT THE PUBLIC SAFETY COORDINATING COUNCIL IS TAKING IT ON AS A PERMANENT PROCESS. IT CAN'T BE -- IT SIMPLY HAS TO BE MONITORED AND EXAMINED ON AN ONGOING BASIS. ANOTHER NEW INITIATIVE, WHICH I THINK CARRIES GREAT PROMISE, IS THE -- I'LL CALL IT THE ADOPTION OF HIGH-IMPACT NEIGHBORHOODS. I THINK IT'S GOOD FOR LPSCC AND HOPEFULLY GOOD FOR THE NEIGHBORHOODS AND LOOKING AT FORMING I GUESS I WILL CALL IT THE ROCKWOOD WORK GROUP TO DEAL WITH, A LOT OF THINGS SUPPORTED IN SIGNIFICANT PART BY THE COUNTY. A LOT OF THINGS GOING ON IN THAT NEIGHBORHOOD IN A POSITIVE WAY TO ADDRESS CRIME AND DISORDER PROBLEMS. BUT THE LPSCC DECIDED IT WAS WORTHY OF MAKING IT A HIGHER PROFILE AND GIVING IT MORE ATTENTION AND COORDINATION FROM THE COMPONENTS OF THE SYSTEM. THAT IS GOING TO HAPPEN. IN CONJUNCTION WITH THAT, I THINK THE COUNCIL IN -- I THOUGHT IT WAS A WISE MOVE, SAID WE NEED TO GET OUT IN THE NEIGHBORHOODS MORE OURSELVES. THE FIRST THING THEY'RE GOING TO DO, AS I EXPECT, IS TO HOLD A MEETING IN THE ROCKWOOD AREA, AND I PERSONALLY HOPE IT WILL BE A TRADITION THAT GOES ON AND MEETING IN OTHER PARTS OF THE COUNTY TO GET INFORMATION FROM THOSE NEIGHBORHOODS AND ALSO SHOW FOLKS AROUND THE COUNTY WHAT THEIR LPSCC IS DOING. THIS SOUNDS LIKE A ONE-MAY MONOLOGUE. MAYBE I WILL PAUSE NOW. THERE IS A COUPLE OF OTHER. BUT I'M COVERING A LOT OF GROUND HERE. SO IF SOMETHING HAS COME TO MIND THAT YOU WANT TO TALK ABOUT OR RAISE, MAYBE I WILL PAUSE HERE.

>> LET ME SUGGEST, PETER, YOU KNOW, I THINK THAT WE ARE AWARE, AS A BOARD OF THAT LEADERSHIP THAT LPSCC HAS EXERCISED FOR MULTNOMAH COUNTY. I THINK SOMETIMES IT'S HARD TO FULLY UNDERSTAND THE CONTEXT OF OUR LEADERSHIP AND THE WORK JUST AROUND THE TABLE AND EVEN THE FORMATION OF THE TABLE OF LPSCC IN TERMS OF A NATIONAL CONTEXT.

>> YES.

>> AND SO, I JUST WANTED TO INVITE YOU TO -- YOU KNOW, COULD YOU BACK UP A LITTLE BIT AND GIVE US THAT CONTEXT.

>> OH, SURE. WELL, AS YOU KNOW, COMMISSIONER, WE ARE NOW -- WE ARE SORT OF THE CHARTER MEMBERS OF THE NETWORK, NATIONAL NETWORK ASSOCIATED WITH A NUMBER OF ORGANIZATIONS, INCLUDING NACO. WE HAVE SPOKEN UP -- YOU SHOULD CONSIDER IT PUBLIC SAFETY COORDINATING COUNCILS, BECAUSE THE MANDATE OUGHT TO BE BROADER THAN CRIMINAL JUSTICE. OBVIOUSLY LEAVING OUT JUVENILE JUSTICE. THERE IS A GROWING GROUP, QUITE A BIT OF ENERGY TO EXPORT THIS CONCEPT OF COORDINATING COUNCILS AROUND THE COUNTRY. BUT I'M CONFIDENT TO SAY THERE IS STILL VERY -- THEIR INFANCY. IN 1995, I THINK IT

IS, SENATE BILL 1145, GOVERNOR KITZHABER WAS WISELY PERSUADED, IN CONJUNCTION WITH SHIFTING MORE RESPONSIBILITIES TO THE COUNTY, CREATING THIS COORDINATION GROUP IN EVERY COUNTY OF THE STATE, AND, AGAIN, YOUR PREDECESSORS AND YOU, ARE WISE ENOUGH, IN MY OPINION, TO ALLOW FOR PART OF THE 1145 FUNDS TO THAT COME TO US ALLOCATED TO STAFF THE -- TO BEING ABLE TO STAFF THE LOCAL SAFETY COORDINATING COUNCIL, AS A RESULT -- AT THE RISK OF SOUNDING -- TOOTING OUR OWN HORN, BUT I THINK WE SHOULD -- WE ARE PROBABLY THE MOST EFFECTIVE LPSCC IN THE STATE. THERE ARE A COUPLE OF OTHER GOOD ONES. BUT IT SEEMS TO ME TRYING TO HAVE BUSY PEOPLE COME TOGETHER AND -- ON THEIR OWN, WITH THEIR OWN AGENCY PEOPLE, JUST DOESN'T SEEM TO WORK ANYWHERE. BUT BACKING UP EVEN MORE, THERE ARE MANY COUNTIES, BOTH IN OREGON AND THE PLACES I WORK AROUND THE COUNTRY, WHERE PEOPLE WON'T EVEN GET TOGETHER. THEY DON'T WANT TO TALK TO EACH OTHER. THERE IS NO CULTURE OF DISCUSSING THINGS. SO, EVERYBODY OPERATES IN THEIR OWN SILOS AS IF THEY HAVE ALL OF THE ANSWERS. I PICK ON CALIFORNIA -- IT'S ONE OF MY ADOPTED STATES. I LIVED THERE 10 YEARS. I HAVE GREAT RESPECT FOR IT. BUT I'M AMAZED AT THE MENTALITY IN THE 21ST CENTURY OF THE JUDGES THERE, WHICH IS SOMETHING THAT I ENCOUNTERED AS A YOUNG LAWYER IN THE 60s AND 70s IN THIS STATE. THE JUDGES SAY MY BUSINESS IS TO MEET OUT JUSTICE AT WAY I SEE IT. IT IS OTHER PEOPLE'S RESPONSIBILITIES TO DO OTHER THINGS. THAT'S CHANGING, BUT I WOULD SAY AS AN INSTITUTION. THAT KIND OF MENTALITY, WHICH CERTAINLY OCCURS IN OTHER PARTS OF THE COUNTRY. I'VE WORKED IN KENTUCKY, NORTH CAROLINA, DAKOTAS. WE HAVE GOOD FORTUNE HERE, AND PARTICULARLY THIS COUNTY, AND THERE ARE SOME NEIGHBORING COUNTIES HERE THAT YOU PROBABLY KNOW BETTER THAN I THAT ARE INCAPABLE OF GETTING TOGETHER AND HOLDING MEETINGS. WE HAVE THE STRUCTURE. AND WE HAVE THE PEOPLE, AND THEN, OF COURSE, WE HAVE -- AND I'LL GIVE THE STAGE OVER TO MATT HERE IN A MINUTE. WE HAVE THE ABILITY TO GATHER THE DATA THAT MAKES SENSE OUT OF THE POLICIES WE'RE CONSIDERING.

>> I KIND OF WANTED TO LEAD TO ANOTHER -- ANOTHER POINT, AND THAT IS THAT I UNDERSTAND THAT -- CALIFORNIA HAS 170,000 PRISON BEDS.

>> YES. SOON TO BE HOPEFULLY 140.

>> I MEAN, THAT IS A TREMENDOUS CONTRACTION THAT THEY'RE MAKING, AND KIND OF CAUSING A LOT OF PANIC. AND HOW MANY PRISON BEDS ARE THERE IN OREGON?

>> OH, BOY. MATT, YOU MAY KNOW THAT. 13, SOMETHING LIKE THAT --

>> I THINK IT IS 13,000. I THINK IT IS BETWEEN 13 AND 14,000. I MEAN, JUST THE SCALE, OF COURSE, WE ARE A MUCH SMALLER STATE. THIS IS THE -- SO, HOW

IS THAT WORKING FOR THEM IN CALIFORNIA TO HAVE SILOS WHERE, YOU KNOW, THERE IS NO DISCUSSION, WHERE THERE IS NO LPSCC, WHERE THERE IS IN CULTURE? THE RECIDIVISM RATE IN CALIFORNIA, I UNDERSTAND FROM LISTENING TO PEOPLE AT NACO IS OVER 60%.

>> RIGHT.

>> WHICH IS TWICE OURS. IT'S MORE THAN TWICE OURS. WHEN YOU CONSIDER HOW THAT EXPLODES YOUR PRISON POPULATION AND HOW DEBILITATING THAT IS IN TERMS OF BUDGET, YOU UNDERSTAND WHY THIS CONTRACTION IS HAPPENING IN CALIFORNIA, BUT WITHOUT SOMETHING LIKE LPSCC TO LEAD IT, I THINK IT WOULD BE REALLY DIFFICULT. I THINK THAT ALL OF THE DRIVERS OF ALL OF THESE COSTS EXIST -- MANY OF THE DRIVERS EXIST ACROSS SILOS. IF YOU CAN'T BREAK DOWN THE SILOS, IF YOU CAN'T HAVE A MEETING PLACE, YOU'RE -- IT'S PRETTY MUCH PARALYSIS, AND BUDGET JUST BLEEDING THAT GOES ON WITHOUT BEING ABLE TO FOCUS ON WHAT WORKS WITHIN YOUR SYSTEM OR BEING SMART ABOUT ADDRESSING THE PUBLIC SAFETY. YOU'RE REALLY STUCK INSIDE THE LIMITS OF BELIEF SYSTEMS THAT ARE IN -- YOU KNOW, THE JUDICIAL BELIEF SYSTEM OR THE D.A. BELIEF SYSTEM, DRIVING THESE PRISON COSTS. AND ALSO DRIVING SOME OF THE INABILITY THAT YOU'RE RUNNING INTO, PETER, BECAUSE IT IS REALLY INTERESTING TO HEAR YOU TALK ABOUT IT AND TRYING TO INSERT THIS PUBLIC SAFETY COORDINATING COUNCIL CULTURE INTO OTHER JURISDICTIONS. WE'RE JUST VERY LUCKY THAT WE'VE GOT IT.

>> THE WORK I DO IN JUSTICE REINVESTMENT, FUNDED BY THE DEPARTMENT OF JUSTICE, FIRST WE HAVE TO GET OFFICIALS LIKE YOU AND OTHERS TO INVITE US IN. WE DON'T COME IN UNLESS WE'RE INVITED. BUT THEN WE USUALLY HAVE TO FORM A COLLABORATIVE. QUITE OFTEN THEY DON'T HAVE ONE. MEANING -- A COORDINATING COUNCIL TO WORK WITH. WE DO WHAT I DESCRIBE AS GIVE THEM A PICTURE OF THEIR SYSTEM AND THEN ASK THEM TO WORK ON COMING UP WITH SOLUTIONS. SO, AS I SAY, SO MANY OF THEM DON'T HAVE THEM. AND, I THINK ANOTHER THING THAT YOU SHOULD BE PLEASED ABOUT HERE IN OREGON THAT HAS DEVELOPED OVER YEARS THAT CALIFORNIA AND OTHER PLACES DON'T HAVE, IS A -- A ROBUST COMMUNITY CORRECTIONS MANAGEMENT. IN CALIFORNIA, THE SYSTEM, AS JUDY -- COMMISSIONER SHIPRACK ALLUDED TO, U.S. SUPREME COURT DECLARED THEIR PRISON SYSTEM UNCONSTITUTIONAL PRIMARILY BECAUSE OF THE LACK OF HEALTH CARE DUE TO CROWDING. AND ORDERED THEM WITHIN A PERIOD OF 30 MONTHS -- AND THEY'RE NOT ABLE TO COMPLY RIGHT NOW, BUT THEY'RE -- REDUCE IT BY 40,000 PRISONERS -- THEY HAVE DECIDED ESSENTIALLY TO DO -- THEY CALL IT REALIGNMENT. BUT IT IS SENATE BILL 1145, SENDING PEOPLE, LOW-LEVEL FELONS WHO WOULD HAVE BEEN OTHERWISE IN PRISON, WHEN THEY'RE CONVICTED AND SENTENCED THIS TIME, THEY WILL GO TO THE COUNTIES. THEY HAVE REALLY CREATED A NEW ROLE OR NEW BUSINESS FOR LOCAL COUNTIES WHO ARE, YOU KNOW,

FRANKLY KIND OF FREAKED OUT ABOUT IT BECAUSE THEY'RE NOT READY. ONE OF THE THINGS THAT THE GOVERNOR TRIED TO DO IN CALIFORNIA WAS TO RAISE THE LEVEL OF THE CORRECTIONS DEPARTMENT, THE LOCAL CORRECTIONS DEPARTMENT, WHICH HAS BEEN ESSENTIALLY NEGLECTED. IT IS NOT EVEN -- IT IS FLAT ON ITS BACK, AND ELEVATING THE PEOPLE -- THE SCOTT TAYLORS OF THE STATE TO A POSITION OF AUTHORITY COEQUAL WITH THE OTHER PEOPLE. RIGHT NOW THEY'RE SEEN AS FLUNKIES, OR HAVE BEEN TRADITIONALLY. AND THEY ACTUALLY -- THE GOVERNOR MADE THEM THE CHAIR OF THESE NEW COORDINATING COUNCILS IN CALIFORNIA, AND THEY'RE VERY -- THEY'RE LEARNING AS THEY'RE DOING IT, THESE HEADS OF THE -- THEY USUALLY CALL THEM CHIEFS OF PROBATION. BUT I THINK WHAT IT WILL DO, BECAUSE IN MY OPINION -- THIS IS JUST MY OPINION BUT I CAN SPEAK WITH SOME -- I THINK YOUR DEPARTMENT OF COMMUNITY JUSTICE IS PROBABLY THE MOST IMPORTANT AGENCY AMONG VERY IMPORTANT AGENCIES IN TERMS OF CONTROLLING YOUR COSTS AND MAKING YOUR SYSTEM EFFECTIVE. MANAGING THE POPULATION OUT THERE SO THAT YOU DON'T FLOOD YOUR JAIL WITH PROBATION AND PAROLE VIOLATIONS. WORKING TO WORK WITH A PRE-TRIAL RELEASE SYSTEM. THOSE ARE THE CONTROLS THAT YOU HAVE AS COMMISSIONERS OVER THE SIZE OF YOUR JAIL POPULATION AND THE WAY YOUR SYSTEM WORKS. AND I THINK TRADITIONALLY THE PEOPLE WHO BECOME CORRECTIONS MANAGERS HAVE A FAR BETTER -- THE SCOTT TAYLORS OF THE WORLD, THE JOANNE FULLERS, THE ELYSE CLAUSEN'S HAVE A SYSTEMIC VIEW OF THE SYSTEM, THAT I CAN GUESS THERE ARE A FEW LAWYERS HERE WHO WE, AS LAWYERS, ARE NOT NATURALLY TRAINED TO UNDERSTAND AND WE HAVE BEEN IN A POSITION USUALLY OF RUNNING THESE SYSTEMS. SO, CALIFORNIA IS TRYING TO ELEVATE THAT FUNCTION AT THE LOCAL LEVEL, WHICH WE HAVE ALMOST 30 YEARS NOW OF EXPERIENCE DOING. SO, I THINK THAT HAS BEEN A POSITIVE DEVELOPMENT. SO, WHILE WE HAVE LOTS OF CHALLENGES, ALL OF THE THINGS ARE ALWAYS IN PLACE HERE. BY THE WAY, I SHOULD SAY WE ARE BEING RATED CONSTANTLY, MULTNOMAH COUNTY. I'M WORKING WITH BILL PENNY, WHO YOU MAY REMEMBER, SANTA CRUZ COUNTY, NUMBER TWO IN THEIR DEPARTMENT DOWN THERE. I SEE PEOPLE THROUGHOUT CALIFORNIA WHO HAVE RETIRED HERE, BEING EMPLOYED -- DAVE COOKE IS IN SONOMA COUNTY. I WAS WORKING WITH HIM IN SAN FRANCISCO. YOU ARE BEING RAIDED HOPEFULLY BY PEOPLE WHO HAVE RETIRED, AND SOMETIMES -- I THINK IT WILL INCREASINGLY HAPPEN. THE LAST INITIATIVE I WOULD LIKE TO MENTION, AND THEN I WANT TO TURN IT OVER TO MATT TO TALK ABOUT IT AGAIN ABOUT OUR DATA WAREHOUSE, BECAUSE IT SUPPORTS ALL OF THESE INITIATIVES AND REALLY WITHOUT IT, WE'RE ALL FLYING BLIND. THE LAST, AND YOU KNOW THIS ONE, YOUTH AND GANG VIOLENCE STEERING COMMITTEE. AGAIN, AN ONGOING ISSUE. WE ALWAYS HAVE SAID CAREFULLY, IT'S NOT -- WE CALL IT YOUTH AND GANG VIOLENCE. IT ISN'T JUST ABOUT GANGS. IT IS PRINCIPALLY ABOUT VIOLENT CONDUCT WHICH CAN OCCUR IN AND OUTSIDE OF GANGS. WE ARE NOT IN THE BUSINESS OF ELIMINATING GANGS. MAYBE THAT IS AN IDEA THAT IS WORTHY OF DOING AT SOME POINT.

BUT IT'S MORE STOPPING THAT BEHAVIOR. WE HAD A LONG HISTORY WITH IT. WE'VE HAD SUCCESSES AND FAILURES. I THINK, AGAIN, WITH A NEW GROUP OF PEOPLE, WE -- WE NEED -- IN ALL OF THESE WORK GROUPS THAT I TALKED ABOUT, WE NEED A MEMBER OF LPSCC, ITSELF, TO BE THE CHAIR. SO THERE IS A CONNECTION BETWEEN THE EXECUTIVE COMMITTEE AND THE CHAIR. WE HAVE A NEW MEMBER OF OUR GROUP, THANKS TO THE NEW MAYOR, BARUDI ARTHURY, WHO IS THE MAYOR'S PUBLIC SAFETY ADVISOR. A SENIOR GUY. I THINK MANY OF YOU HAVE MET HIM. HE HAS BEEN IN A NUMBER OF MANAGEMENT POSITIONS. HE'S NO ROOKIE. HE IS TAKING HOLD OF POLICIES AND POLICING FOR THE CITY, AND HE HAS STEPPED FORWARD TO CHAIR, TO BE THE NEW CHAIR OF OUR YOUTH AND GANG VIOLENCE STEERING COMMITTEE. WE HAD A VACANCY THERE. ROBERTA PHILLIP HAS MOVED ON TO OTHER DUTIES. I THINK I PERSUADED HER TO STAY ON THE STEERING COMMITTEE. SO BARUDI IS TAKING OVER THE CHAIR. AND WHICH WE HAVE LACKED, PROSECUTORIAL LEADERSHIP AT THE FEDERAL LEVEL. AMANDA MARSHALL AGREED TO PARTICIPATE, AND ROD UNDERHILL. WE WILL HAVE THE LINK BETWEEN CHARGING AND PROSECUTION DECISIONS AND OTHER ISSUES AROUND INTERVENTION AND PREVENTION. WE WILL HAVE HOPEFULLY I THINK A LINK SYSTEM WITH SOME REAL AGENCY LEADERSHIP AND WITH BARUDI'S CHAIR CHAIRING IT, I THINK WE WILL REALLY -- WE WILL REALLY BE OPERATING ON ALL CYLINDERS. AGAIN, AN ONGOING ISSUE, AND WE HAVE TO ASSURE YOU AND OTHERS, THE ELECTED OFFICIALS, PARTICULARLY THE NEW ONES WHO FROM TIME TO TIME DECIDE NEVER IN THE COUNTY, BUT IN OTHER JURISDICTIONS, DECIDE TO DO ONE-OFF STRATEGIES THAT THEY HAVE READ ABOUT SOMEWHERE OR THINK UP THEMSELVES TO DEAL WITH GANG VIOLENCE, AND I -- I THINK WHAT MY AMBITION FOR THE COUNTY AND ALL OF THE CITIES IN IT IS TO HAVE A HIGH-QUALITY, EVIDENCE-BASED SUSTAINABLE NETWORK OF PROFESSIONALS WHO CAN GO TO THE NEWLY ELECTED OFFICIALS AND SAY HERE'S WHAT WE'VE BEEN DOING. THIS IS THE BEST THAT'S GOING ON IN THE COUNTRY. PLEASE WORK WITH US AND SUPPORT US. YOU DON'T HAVE TO WHEN A MICROPHONE IS STUCK IN YOUR FACE, YOU WON'T HAVE TO SAY YOU WILL INVENT SOME NEW STRATEGY. YOU WILL SEE WE HAVE GOT THIS THE BEST WE CAN UNDER CONTROL. THAT'S, I THINK, THE ULTIMATE DELIVERABLE FOR THIS GROUP. SO, WITH THAT, I'D LIKE TO TURN IT OVER TO MATT AND WE WILL TALK ABOUT THE DECISION SUPPORT SYSTEM JUSTICE. A COUPLE OF COMMENTS. I THINK WE'VE -- YOU KNOW THAT THERE HAS BEEN A CHANGE IN THE PLATFORM THAT IS THE SYSTEM, TECHNICAL SYSTEM THAT OPERATES THE WAREHOUSE, HOPEFULLY, WITH COST EFFECTIVENESS, BENEFITS THERE. WE HAVE A VERY GOOD RELATIONSHIP WITH I.T. MAYBE I SHOULDN'T SAY BUT -- AND, I THINK WE HAVE TO THINK ABOUT SHIFTING SOME PRIORITIES. WE, MATT AND I, AND NOW LAUREN AND MY STAFF BEFORE ME HAVE SPENT A LOT OF TIME MARKETING THE SYSTEM, THAT IS SHOWING ITS VALUE TO THE AGENCY. SHOWING ITS VALUE TO POLICY MAKERS. IT'S NOW TIME FOR THOSE AGENCIES, AND THE POLICYMAKERS WHO RUN AGENCIES TO TAKE MORE RESPONSIBILITY FOR THE DSSJ SYSTEM THAN I THINK

FRANKLY THEY HAVE IN THE SENSE OF CREATING -- THERE ARE GOOD PEOPLE IN MOST OF THE BIG AGENCIES WHO DO ANALYSIS. VERY FEW OF THEM, MATT WILL CORRECT ME IF I AM WRONG, ARE CAPABLE OF DOING ALL THAT CAN BE REALIZED WITH DSSJ, EITHER BY ISSUING REPORTS OR ANALYSIS. IN OUR EFFORTS TO MARKET THIS, IF YOU WILL, WE HAVE HAD MATT, AND THE WISDOM OF A PLANNING PROCESS THAT WENT ON IN 2008 WHERE WE HAD A PUBLIC SAFETY PLAN, THERE WAS A RECOMMENDATION THAT WE HIRE FULL-TIME ANALYSTS TO SUPPORT DSSJ, AND WE HIRED FIRST ELIZABETH DAVIES, MATT, AND NOW LAUREN TO ASSIST HIM, IN MAKING THIS THING OPERATIONAL. WE THINK THAT OUR LPSCC STAFF SHOULD SPEND ALMOST ALL OF ITS TIME SUPPORTING POLICYMAKERS LIKE YOU AND LPSCC AND NOT SUPPORTING AGENCIES. WE WERE DOING A LOT -- AGENCIES REQUESTING WE NEED THIS REPORT OR THIS ANALYSIS. WE ARE HOPING TO PUSH THAT BACK -- INTO THE AGENCIES WHERE THEY CAN CREATE THEIR OWN REPORTS AND MANAGEMENT. IT IS GOING TO TAKE A FAIR AMOUNT OF TRAINING AND INTERIM TIME TO GET THERE, BUT I THINK THAT'S WHERE WE REALLY NEED TO GO WITH DSSJ. I CAN'T SAY ENOUGH ABOUT HOW VALUABLE THIS IS AND HOW FEW COUNTIES -- I CAN ONLY THINK OF ONE -- JOHNSON COUNTY, KANSAS, WHO HAS ANYTHING APPROACHING THIS KIND OF SYSTEM THAT CAN PRODUCE DATA ON TIME.

>> MULTNOMAH COUNTY AND JOHNSON COUNTY, PRETTY MUCH ALWAYS TOGETHER.

>> THAT'S RIGHT.

>> SO, WITH THAT, MATT --

>> PETER, BEFORE YOU MOVE ON. I HAVE A QUICK QUESTION FOR YOU, COMMISSIONER SMITH. THANK YOU FOR YOUR WORK AT LPSCC. IT IS GOING TO BE A HUGE LOSS TO HAVE YOU LEAVE.

Mr. Ozanne: AWE, SHUCKS, YOU SHOULD KNOW WE HAVE EXCELLENT -- 12 PEOPLE -- ANYONE OF THEM WILL DO A GREAT JOB. SO, THANK YOU.

>> THE DSSJ SYSTEM, OR ANY OF THE OTHER DATA THAT YOU HAVE, IS THERE ANYTHING THAT GIVES YOU ANY KIND OF STRATEGY THAT WE CAN USE FROM THE COMMISSION LEVEL TO DEAL WITH OVERREPRESENTATION OF MINORITIES IN THE ADULT SYSTEM OR JUVENILE SYSTEM?

>> WELL, I THINK THE STRATEGY -- I'LL SAY THIS. LET ME SAY FIRST. I THINK, MAYBE THIS IS THE LIMITS OF MY OWN IMAGINATION, SO I'M OPEN TO THINKING, I THINK THE MOST IMPORTANT THING ONCE THERE IS A SHOWING OF DISPROPORTIONALITY, FURTHER INQUIRY, DRILLING DOWN INTO THE AGENCY PRACTICES WITH A WORK GROUP THAT WOULD INCLUDE THE COMMUNITY, REPRESENTATIVES OF THE EFFECTED COMMUNITY.

PUBLICATION OF REPORTS THAT LEAD UP TO THAT AND CONVERSATIONS WITH -- THAT INCLUDE THE COMMUNITY WOULD BE THE BASIC -- I WOULD THINK THE RIGHT STRATEGY AT YOUR LEVEL, AS WELL AS TO KEEP APPRISED AND PUT HEAT, IF YOU WILL, NECESSARY ON THE AGENCIES THAT REPORT TO YOU ABOUT WHETHER -- FOLLOWING UP HAVING A PRESENTATIONS, HOW ARE THINGS GOING? SO, COMMUNITY DIALOGUE AND MONITORING AGENCIES WOULD BE MY RECOMMENDATIONS.

>> I WAS JUST NOTING THE RECIDIVISM RATES THAT WE HAVE. AND YOU MENTIONED THAT IT WAS AT 30%. BUT IF YOU BREAK IT OUT INTO DEMOGRAPHIC FOR AFRICAN-AMERICANS, IT IS UPWARDS TO 60 PERCENT. SCOTT TAYLOR WAS HERE A COUPLE OF WEEKS AGO TALKING ABOUT THAT. I FIND THAT SO EGREGIOUS AND TRYING TO IDENTIFY WAYS THAT OUR FIRST RESPONDERS, POLICE, DA'S OFFICE, THEY ARE FIRST RESPONDER IN MY MIND BECAUSE THEY DETERMINE WHETHER OR NOT YOU'RE GOING TO CHARGE AN INDIVIDUAL WITH A FELONY OR A MISDEMEANOR. AND THEN WE GO ALONG THE LINE WITH THE JUDGES AND THE SENTENCING. BUT I -- I'M SO VERY NEW TO THIS. BUT IT'S AN ISSUE. IT'S GLARING IN MY FACE AND EVERYTHING THAT WE DO AS IT RELATES TO HOUSING, MENTAL HEALTH SERVICES, HEALTH CARE, AND I'M TRYING TO, YOU KNOW, WRAP MY ARMS AROUND IT. IT IS SUCH A BIG, BIG JOB. AND TRYING TO FIGURE OUT A STRATEGY. AND I KNOW THERE IS NO SILVER BULLETS, BUT IT'S JUST ALARMING TO ME THE NUMBERS THAT GO BEHIND THE OVER-REPRESENTATION IN AREAS OF RECIDIVISM AND IN THE SYSTEM IN GENERAL.

>> WELL, I COULDN'T AGREE MORE. THE -- ONE OF THE THINGS THAT IT CRIES OUT FOR, AND I KNOW THE COUNTY HERE IS AWARE OF IT, IS ETHNICALLY AND RACIALLY APPROPRIATE PROGRAMS THAT FIT THE NEEDS OF WHATEVER COMMUNITIES THAT WE'RE TALKING ABOUT. AND THERE HAS BEEN A LOT OF EFFORT HERE AGAIN, PROBABLY NATIONAL CUTTING-EDGE EFFORTS. NEVER CAN BE ENOUGH. I REMEMBER IN ALMOST -- I GUESS IT WAS 40 YEARS AGO, AS A YOUNG PUBLIC DEFENDER. I STARTED SEEING -- THIS IS IN RICHMOND, CALIFORNIA, WHICH IS CERTAINLY ETHNICALLY DIVERSE AND ONE OF THE MOST VIOLENT -- CONTINUES TO BE ONE OF THE MOST VIOLENT COMMUNITIES IN THE COUNTRY -- HOW YOUNG -- THIS EXAMPLE OF MINORITIES, AFRICAN-AMERICAN MALES WOULD DEVELOP RAP SHEETS, WHICH WE CALLED IN OUR OFFICE RAP SHEETS CONSTRUCTION -- WHICH WAS CONTACTS THAT DIDN'T RISE TO THE LEVEL OF EVEN CONVICTIONS, LET ALONE ARRESTS, BUT JUST -- LET ALONE CHARGES, BUT A LOT OF ARRESTS. AND THAT'S SOMETHING THAT IS STILL ONGOING -- IT HAS SOMETHING, AGAIN, IN FAIRNESS, TO DO WITH POLICING IN COMMUNITIES, HIGH-CRIME COMMUNITIES WHERE MORE CONTACTS ARE MADE AND WE SEE THIS PROBLEM GOING ON IN NEW YORK, WHERE YOUNG MEN OF COLOR ARE STOPPED AND FRISKED. THAT PROCESS JUST REALLY CONTINUES SO THAT PEOPLE IN CERTAIN NEIGHBORHOODS HAVE MUCH DIFFERENT RECORDS GOING FORWARD JUST -- AND ONCE YOU LOOK AT THAT, PEOPLE LOOK AT

THAT, IF THEY DON'T LOOK IN DEPTH AT THAT WRAP SHEET, THEY START MAKING JUDGMENTS ABOUT THAT. THESE AREAS IN THE SYSTEM ARE SUBTLE. ONE OF THE BEST AGENCIES IN MY OPINION TO ADDRESS THESE ISSUES IN OUR SYSTEM HAS BEEN THE DEPARTMENT OF COMMUNITY JUSTICE. WHEN WE LOOK AT DECISION POINTS ALMOST 20, 15 YEARS AGO NOW, WE SAW, FOR EXAMPLE, THAT PEOPLE WHO WERE BEING CLASSIFIED FOR SUPERVISION, AS YOU KNOW, THEY'RE CLASSIFIED BASED ON RISK, AND THEY'RE CLASSIFIED AND THEN IF CLASSIFIED HIGH RISK, THEY GET WATCHED CLOSER. AND THEY GET SUPERVISED CLOSER. AND WE FOUND AS MUCH AS THE AGENCY WAS MAKING GREAT EFFORTS TO DEAL WITH IT, THERE WERE PEOPLE, PROBATION OFFICERS WHO WERE OVERRIDING THE RISK TOOL BASED ON THEIR OWN JUDGMENT, WHICH IS APPROPRIATE FROM TIME TO TIME. LOOK, THIS PERSON IS NOT LOW RISK. THIS PERSON LOOKS HIGH RISK, BUT IS LOWER RISK. THEY WERE OVERRIDING IT, BUT OVERRIDING IT DISPROPORTIONATELY WITH AFRICAN-AMERICAN MALES. WHEN THAT HAPPENED, IT WAS PREDICTIVE OF CLOSER WATCHING, SOMETIMES SERIOUS, BUT MORE NITPICKING, IF YOU WILL, TECHNICAL VIOLATIONS, AND MORE VIOLATIONS. AGAIN, THOSE ARE THE KINDS OF VERY SUBTLE THINGS THAT CAN GO ON BUT COMPLICATED. SO, REALLY I THINK THE MOST IMPORTANT THING IS KEEPING THE AGENCIES ON THEIR TOES. AND I THINK, IN MY OPINION, AGAIN, THEY ARE WELL-MEANING, BUT, YOU KNOW, WE HAVE BEEN WORKING ON THIS FOR 300 YEARS IN OUR COUNTRY. SO IT'S AN ONGOING PROBLEM.

>> THANK YOU.

>> MATT, WHY DON'T YOU TALK ABOUT --

>> MATT, CAN I ASK YOU TO DO THIS BRIEFLY? WE'RE BEHIND SCHEDULE.

>> CERTAINLY. THANK YOU.

>> PUBLIC SAFETY COORDINATING COUNCIL. I GUESS JUST TO KEEP IT BRIEF HERE, I WANTED TO LET YOU KNOW THAT GOVERNMENT IS REALLY ENTERING AN ERA OF BIG DATA. AND MULTNOMAH COUNTY HAS REALLY POSITIONED ITSELF AS A LEADER IN THIS AREA. RECOGNIZED NATIONALLY FOR INVESTMENT IN DSSJ. WE RECEIVE CALLS FROM OTHER COUNTIES THAT ARE INTERESTED IN HOW WE MANAGE THIS, HOW WE SET IT UP, HOW WE BUILT IT AND HOW WE USE IT. LPSCC STAFF HAS WORKED CLOSELY, CHAIR COGEN, WITH YOUR POLICY ADVISORS -- ALIGNS WITH OUR LOCAL VALUES AND IMPACTS LOCAL -- COMMISSIONER KAFOURY, COMMISSIONER SMITH, LPSCC STAFF HAS WORKED CLOSELY WITH YOUR ADVISORS, EXPLORE THE INVOLVEMENT OF THESE YOUTH AND THE OVERLAP OF THESE YOUTH WITH SOME OF THE COUNTY'S TREATMENT COURTS AND COMMISSIONERS McKEEL AND SHIPRACK, AS CO-CHAIRS OF OUR PUBLIC SAFETY COORDINATING COUNCILS, COMMITTEE EXAMINING TRENDS AND DRIVERS OF EMERGENCY

JAIL POPULATION RELEASES, YOU'VE REALLY SEEN SOME OF THE MOST IN-DEPTH ANALYSIS OF DATA IN DSSJ SINCE THE THING WAS BUILT IN THE LATE '90s. LASTLY, INTEREST IN THE INVOLVEMENT OF VETERANS, YOUTH, INDIVIDUALS WITH DISABILITIES, OR MENTAL ILLNESS IN THE CRIMINAL JUSTICE SYSTEM THOSE THAT THE INFORMATION NEEDED TO INFORM OUR PUBLIC SAFETY SYSTEM SPANS OUR COUNTY'S AGENCIES, AND NOT JUST THOSE WITHIN CRIMINAL JUSTICE. INDEED, HEALTH TREATMENT, COMMUNITY CORRECTIONS WILL BE IMPACTED BY THE POSSIBLE LEGISLATIVE MEASURES THAT PETER REFERENCED RELATING TO THE GOVERNOR'S PUBLIC SAFETY COMMISSION REPORT. I DID BRING SOME EXAMPLES, HOWEVER, JUST DUE TO THE INTEREST OF TIME AND THOSE PRESENTING BEHIND US, I WOULD OFFER TO GO OFF LINE AND DISCUSS THOSE WITH COMMISSIONERS IF THERE IS INTEREST FOLLOWING THIS BRIEFING. AND THAT'S ALL.

>> Chair Cogen: APPRECIATE THAT. ANYTHING YOU WANTED TO --

>> APOLOGIES FOR RUNNING LATE. I THOUGHT WE HAD MORE OF A FLEXIBLE SCHEDULE. MY APOLOGIES.

>> Chair Cogen: NOT A PROBLEM. QUESTIONS OR COMMENTS?

>> I WANT TO MAKE A COMMENT. YOU KNOW, WITH RESPECT TO THE TIME THAT THE BOARD HAS, BUT I WANT TO SAY -- I WANT TO ECHO SOMETHING THAT COMMISSIONER SMITH JUST SAID ABOUT LOSING PETER OZANNE AS THE EXECUTIVE DIRECTOR OF LPSCC. PETER HAS A NATIONAL REPUTATION AND SO MUCH EXPERIENCE WITH THE CULTURE OF MULTNOMAH COUNTY, SO MUCH EXPERIENCE WITH THE PUBLIC SAFETY SYSTEM, SUCH A -- JUST WEALTH OF KNOWLEDGE, AND WHAT JOANNE FULLER HAS CALLED GRAVITAS TO BRING TO THE WORK THAT WE DO. AND WE'RE GOING TO MISS YOU. I DON'T KNOW IF WE WILL GET MORE BRIEFINGS FROM YOU, BUT WE, YOU KNOW, WE'RE WISHING YOU A LOT OF FLY FISHING SUCCESS.

>> THANK YOU. I REMAIN A CITIZEN OF MULTNOMAH COUNTY, AND I'M HERE, AND I AM AT YOUR DISPOSAL. SO, THANK YOU.

>> THANK YOU, PETER.

>> I WANT TO ECHO THAT. THANK YOU FOR ALL THAT YOU HAVE GIVEN TO MULTNOMAH COUNTY FOR ALL OF THESE YEARS, PETER.

>> THANK YOU.

>> REALLY APPRECIATE. INFORMATIONAL BRIEFING FROM THE OFFICE OF SUSTAINABILITY ABOUT THEIR PLANS GOING FORWARD AND WE'RE GOING TO GET A CHANCE TO MEET OUR NEW SUSTAINABILITY DIRECTOR FOR THOSE WHO HAVEN'T YET.

>> GOOD MORNING.

Mr. Tydlaska: GOOD MORNING, CHAIR COGEN AND COMMISSIONERS. MY NAME IS JOHN TYDLASKA, ECONOMIC -- INTERIM SUSTAINABILITY DIRECTOR EMERITUS. I KNOW, I LIKE THE TITLE. I CAME UP WITH THIS JUST NOW. I WAS, AS THE CHAIR MENTIONED, WE'RE GIVING AN OVERVIEW OF THE OFFICE AND WHERE IT IS HEADED, AND I WILL BE REPRESENTATIVE OF OLD FATHER TIME. JUST GIVING A LITTLE BACKGROUND ON WHERE WE ARE, VERY BRIEFLY, BECAUSE I'M AWARE OF THE TIME. AND THEN TURNING IT OVER TO KIM TO REALLY FOCUS ON THE MEAT OF THE PRESENTATION.

>> OLD FATHER TIME, THEN I'M REALLY IN TROUBLE -- IF YOU'RE OLD FATHER TIME, THEN I'M REALLY IN TROUBLE. [LAUGHTER]

>> I'LL MAKE NO COMMENT ON THAT. SO, SUSTAINABILITY AT MULTNOMAH COUNTY HAS A LONG TRADITION. RESOLVED OUT OF FACILITIES AND PARTNERSHIP WITH THE CITY OF PORTLAND, ORGANIC GROWTH FOCUSING ON THIS NEW MOVEMENT AT THE -- AT THE TURN OF THE MILLENNIUM. AND IT HAD A LOT OF GREEN FOCUS. WE'RE PORTLAND, MULTNOMAH COUNTY IS LARGELY DOMINATED BY THAT. AND IT'S REALLY HAD A FOCUS ON GREEN ISSUES. AND WE HAVE MADE A LOT OF ACHIEVEMENTS. BOOSTING UP THE COUNTY'S RECYCLE RATE, LAUNCHING PROGRAMS LIKE THE CROPS PROGRAM TO FIGURE OUT HOW CAN WE FEED HUNGRY PEOPLE USING RESOURCES THAT AREN'T PUT TO MAXIMUM USE, LIKE OLD COUNTY LAND THAT IS SITTING THERE VACANT. AND IMPORTANTLY, WE HAVE GOTTEN PEOPLE WITHIN MULTNOMAH COUNTY TALKING. WE HAVE THE GREEN TEAM AND SUSTAINABILITY LIAISONS AND STARTING TO INFUSE A CULTURE WITHIN THE COUNTY OF PEOPLE WHO ARE FOCUSED ON HOW TO IMPLEMENT THINGS, HOW TO THINK UP IDEAS AND HOW TO START INNOVATING WITHIN THE COUNTY. AND, YOU KNOW, ONE OF THE MORE RECENT SUCCESSES THAT THE OFFICE HAS HAD HAS BEEN AROUND THE SUSTAINABLE JAILS PROJECT. ONE OF THE FIRST SUCH PROGRAMS, IF NOT THE FIRST PROGRAM IN THE COUNTRY, AND IT IS ALREADY PAYING SIGNIFICANT DIVIDENDS THROUGH COST REDUCTIONS THROUGH ENERGY AND WATER EFFICIENCIES AND TRYING TO FIGURE OUT WHERE TO DO MORE. AS FAR AS MEETING THE COUNTY'S RECYCLING RATE, THAT IS A HUGE COMPONENT OF IT AND GETTING THE SHERIFF'S OFFICE ON BOARD AND GETTING THEM EXCITED ABOUT THIS HAS BEEN A HUGE ACCOMPLISHMENT. ALL THAT SAID, WHEN KAT WEST LEFT THE COUNTY -- IT PRESENTED AN OPPORTUNITY TO THINK ABOUT, OKAY, WHAT WE HAVE BEEN DOING WONDERFUL GREAT WORK. AND WHAT SHOULD THAT WORK LOOK LIKE GOING FORWARD? AND I THINK THE THING THAT WE REALIZED IS THAT WE REALLY NEED SOME INTENTIONALITY AND SUSTAINABILITY IN A WAY THAT ALIGNS IT WITH THE COUNTY SERVICES, PARTICULARLY IN THESE INCREASINGLY -- WELL, NOW AFTER 12 OR 13 YEARS IT'S HARD TO SAY IT IS INCREASINGLY, BUT BUDGET-CONSTRAINED TIMES OF

HOW DO WE ALIGN THE COUNTY'S CORE MISSION AND SUSTAINABILITY IN A VERY MEANINGFUL WAY. AND THAT'S REALLY WHAT WE'VE HAVE BEEN FOCUSING ON IS CREATING THAT NEW DIRECTION AND THEN, OF COURSE, ONCE WE HAD A SENSE FOR WHAT THAT MIGHT LOOK LIKE, BEGINNING THE RECRUITMENT PROCESS TO HIRE THE WOMAN TO MY LEFT, WHO IS THE RESULT OF A VERY RIGOROUS NATIONAL AND TURNED INTO ACTUALLY AN INTERNATIONAL RECRUITMENT COVERING THREE CONTINENTS WITH OVER -- WITH CLOSE TO 200 APPLICANTS, AND JUST A MARATHON PROCESS THAT LED US TO EVENTUALLY WHITTLE THINGS DOWN AND TO BRING KIM POE ON BOARD TO BE THE PERSON TO FORM THIS NEW VISION AND DRIVE IT FORWARD. WITH THAT, IT IS MY PLEASURE TO TURN IT OVER TO KIM.

>> THANKS, JOHN.

>> GOOD MORNING.

Ms. Powe: GOOD MORNING CHAIR COGEN AND COMMISSIONERS. I'M REALLY EXCITED TO BE HERE WITH MY EXTENDED TENURE OF 30 DAYS, I'M GOING TO WOW YOU WITH MY KNOWLEDGE. NO, AS JOHN SAID, THERE HAS BEEN AMAZING WORK AT THE COUNTY ALREADY IN TERMS OF A LOT OF GREEN OR ENVIRONMENTALLY-FOCUSED WORK. AND I'M HERE TO, YOU KNOW, KICK OFF THE MOVE TO SOMETHING THAT MIGHT FEEL A LITTLE MORE RIGHT FOR THE COUNTY AND HAVE IT FOCUS ON PEOPLE, BECAUSE THAT'S WHERE WE FOCUS HERE AT THE COUNTY. SO, I'M GOING TO GO TO THE NEXT SLIDE. WHAT WE ARE GOING TO BE DOING IS FOCUSING ON SOCIAL JUSTICE AND EQUITY. WHAT THAT MEANS IS SUSTAINABILITY IS NOT JUST ABOUT GREEN. IT'S NOT ABOUT PRIUSES AND SOLAR PANELS. IT IS ABOUT PEOPLE. WE HAVE AN AMAZING INFRASTRUCTURE THAT WE HAVE BEEN ABLE TO TAP INTO IN SUSTAINABILITY, ALIGNMENT WITH FOOD, ALIGNMENT WITH THE HEALTH DEPARTMENT IN PARTICULAR. WE'RE TALKING ABOUT TOXINS AND PEOPLE'S ABILITY TO WALK AROUND THE CITY, YOU KNOW, GET TO SCHOOL BY BIKE OR FOOT. AND ALSO IN THE SECURITY ARENA, WE'VE DONE AMAZING WORK IN THE SUSTAINABLE JAILS INITIATIVE. AND THE SHERIFF'S DEPARTMENT HAS DONE GREAT WORK. WE HAVE BEEN RECOGNIZED NATIONALLY. BUT NOW IT IS TIME TO TAKE IT TO THE NEXT STEP. TO THE PEOPLE IN THE JAIL. MAYBE TO LOOK UPSTREAM. SO, WE DON'T HAVE AS MANY PEOPLE COMING TO THE JAIL. AND WHEN WE'RE TALKING ABOUT MAKING IT RELEVANT TO THE GREATER COMMUNITY, WE'RE TALKING ABOUT THE ENVIRONMENT, WE'RE NOT TALKING ABOUT POLAR BEARS IN ANTARCTICA, WE ARE TALKING ABOUT OUR PHYSICAL ENVIRONMENT HERE IN THE COUNTY. THE REALITIES OF PEOPLE ON THE GROUND, YOU KNOW, THE SECURITY REALITIES. THE INABILITY TO GET GOOD FOOD FOR YOUR FAMILY. YOUR HOME. ALL OF THESE THINGS ARE OUR ENVIRONMENTS, AND THAT'S RELEVANT TO SUSTAINABILITY. AND THAT'S RELEVANT TO OUR POPULATION. AND WE NEED TO MAKE SURE THAT WE ARE WORKING BOTH INTERNALLY AND EXTERNALLY ON HELPING MOVE THE DIAL TO INCLUDE PEOPLE IN THESE DISCUSSIONS

AND IN ADVANCING A BETTER COMMUNITY AT LARGE FOR US. SO, WHAT DOES THAT MEAN? WHAT THAT MEANS IS WE ARE GOING TO BE LOOKING ON A POLICY LEVEL, BOTH INTERNALLY AND EXTERNALLY ON SUSTAINABILITY AND THEN WE'RE GOING TO BE WORKING ON WHAT I'M CALLING THE SERVICES LEVEL INTERNALLY AND EXTERNALLY. AND WHEN WE DO THAT WORK, IT MEANS EVERYTHING WE'RE DECIDING TO DO, ALL OF THE POLICIES THAT WE'RE LOOKING AT, ALL OF THE PROGRAMS THAT WE'RE LOOKING AT, WE'RE PUTTING THE EQUITY LENS FIRST. HOW DOES THIS AFFECT PEOPLE FIRST? NOT WHAT IS THE GREEN IMPLICATION -- ECONOMIC IMPLICATION IS WHERE JOHN IS GOING TO BE HELPING ME MAKE SURE THAT I DO -- BUT THE PEOPLE THAT WE'RE WORKING WITH, WE'RE GOING TO PUSH TO MAKE SURE THAT PEOPLE, THE PEOPLE THAT WE SERVE ARE FIRST. SO, FOR EXAMPLE, RIGHT NOW, WE'RE WORKING WITH THE CITY ON THE CLIMATE ACTION PLAN. THE REBOOTING OF THAT. WE HAVE A VERY STRONG RELATIONSHIP WITH DESIREE WILLIAMS WHO IS THE EQUITY PERSON OVER THERE, AND WE ARE MAKING SURE THAT THIS PLANNING PROCESS HAS PEOPLE OF COLOR, IMMIGRANT PEOPLE, PEOPLE WHO ARE TRADITIONALLY NOT AT THE TABLE ARE INFORMING THIS PROCESS TO MAKE SURE THAT WE ARE ACTUALLY CREATING A METRICS AND GOALS THAT INFLUENCE THEIR LIVES AND ARE PERTINENT TO THEM. THE PARTNERSHIPS THAT WE HAVE, WE HAVE SOME GREAT COMMUNITY ADVISORY COMMITTEE THAT WE'RE A PART OF, ADVISORY COMMITTEE ON SUSTAINABILITY AND INNOVATION, A MEETING WITH MIRA NORRIS WHO DOES AN AMAZING AMOUNT OF WORK IN THE MUSLIM AND IMMIGRANT COMMUNITY IN EAST PORTLAND. SHE, I DON'T KNOW IF YOU ARE AWARE OF THIS, CREATED THE SEEDS OF CHANGE GARDEN WHERE IT WAS AN OPPORTUNITY FOR IMMIGRANT MUSLIMS TO COME AND GARDEN. AND AS SHE IS SAYING, THIS IS A SECURITY PROGRAM, AS MUCH AS IT IS A SUSTAINABILITY PROGRAM. IT'S BRINGING NEIGHBORS TOGETHER WHO OTHERWISE MIGHT NOT TALK TO EACH OTHER. IMMIGRANT MUSLIMS WORKING WITH WHITE PORTLANDERS OR, YOU KNOW, THEIR AFRICAN-AMERICAN NEIGHBORS WHO ARE CHRISTIAN, AND IT GIVES THEM AN OPPORTUNITY TO HAVE CONVERSATION AROUND A SHARED ACTIVITY IN A SHARED PLACE. AND ON THE IMMIGRANT SIDE, IT'S CREATING PRIDE IN PLACE, IN NATIONALISM, AND BEING PART OF OUR COMMUNITY. AND THAT IS TRULY A SECURITY ISSUE. WHEN I FEEL A PART OF THE COMMUNITY, THEN I -- I WANT TO PROTECT IT. I WANT TO BE HERE. THIS IS MY NEIGHBORHOOD. THESE ARE MY PEOPLE. SO, REALLY MAKING SUSTAINABILITY MORE THAN THESE ESOTERIC CONVERSATIONS THAT WE HAVE BEEN TALKING ABOUT. PORTLAND AND MULTNOMAH COUNTY ARE ALREADY LEADERS IN SUSTAINABILITY. WE WERE TALKING ABOUT ENVIRONMENTALISM. WE HAVE AN AMAZING OPPORTUNITY RIGHT NOW TO BE A LEADER AND SAY THIS IS ABOUT PEOPLE, THIS IS ABOUT OUR PEOPLE, THIS IS ABOUT MORE THAN JUST MIDDLE CLASS AND UPPER CLASS PEOPLE. THIS IS RELEVANT TO ALL OF US AND WE'RE GOING TO SHOW YOU HOW TO DO IT. THAT'S HOW -- I MEAN, I REALLY FEEL LIKE WE HAVE AN AMAZING OPPORTUNITY TO BE NATIONAL AND INTERNATIONAL LEADERS BECAUSE PEOPLE LOOK TO US FOR

THIS KIND OF WORK. WHAT ARE WE GOING TO DO THIS YEAR? I'VE BEEN HERE 30 DAYS, SO I HAVE A LITTLE BIT OF LEARNING TO DO YET. I'M --

>> THAT'S IT.

Ms. Powe: THAT'S ALL I GOT? WELL, I'M HOPING I HAVE A LITTLE BIT MORE TIME AND THAT MY STAFF AND I CAN ACTUALLY GO OUT AND START WORKING WITH MORE DEPARTMENTS AND REALLY GET A GOOD SENSE OF WHAT IS YOUR EVERYDAY LIKE HERE? WHAT ARE THE CHALLENGES THAT YOU AND YOUR DEPARTMENT ARE FACING? WHAT ARE THE CHALLENGES THAT YOUR CLIENTS ARE FACING? SO THAT WE HAVE A REALLY GOOD UNDERSTANDING OF WHAT IT MEANS TO WORK AT THE COUNTY AND WHAT OUR COUNTY CITIZENS ARE EXPERIENCING. BECAUSE WE CAN'T COME WITH ANSWERS. WE'RE NOT GOING TO COME WITH ANSWERS. I DON'T HAVE THE ANSWERS OF THIS IS HOW WE'RE GOING TO DO IT. WE NEED TO LISTEN TO OUR INTERNAL AND EXTERNAL COMMUNITY TO KNOW WHAT THE CHALLENGES ARE SO THAT WE CAN HELP PEOPLE MOVE FORWARD WITH THE WORK THAT THEY'RE TRYING TO DO WITH OUR SUPPORT. IT'S NOT THE OTHER WAY AROUND. IT'S NOT WE'RE -- WE WANT YOU TO COME CHAMPION OUR SUSTAINABILITY INITIATIVES. WE WANT YOU TO BE SUCCESSFUL IN THE INITIATIVES YOU'RE DOING USING THE TOOLS THAT WE HAVE TO SUPPORT YOU. INTERNALLY WITH MY TEAM I AM WORKING WITH THEM TO HELP THEM MOVE IN THIS NEW DIRECTION. I AM GOING THROUGH TRAININGS. WE HAVE WHAT I'M CALLING FOUNDATION BUILDING, WHERE WE'RE TALKING ABOUT CULTURAL COMPETENCY. WE'RE TALKING ABOUT THE ISSUES THAT OUR POPULATION FACES SO THAT THEY ARE WELL-VERSED IN WHAT'S HAPPENING AND THEY CAN HOPEFULLY BE ABLE TO BE ADVOCATES WHEN THEY'RE OUT WITH OUR COMMUNITY PARTNER TO THE CITY AND OTHER AGENCIES. WE'RE GOING TO GO DEEPER WITH THE PARTNERS THAT WE ALREADY HAVE. I ALREADY MENTIONED THE SUSTAINABLE JAILS. THEY'RE ALREADY VERY EXCITED ABOUT MOVING TO AN EQUITY-FOCUSED WORK AROUND SUSTAINABILITY AND CONTINUE THE WORK THAT WE HAVE BEEN DOING WITH THE HEALTH DEPARTMENT. AND THEN IDENTIFYING OPPORTUNITIES TO COLLABORATE WITH OTHER PARTNERS OUTSIDE OF THE CITY AND OTHER PEOPLE DOING WORK IN THE COMMUNITY. I'M TRYING TO TALK REALLY FAST BECAUSE I KNOW WE'RE BEHIND SCHEDULE. AND THEN, YOU KNOW, THIS LAST QUOTE IS FROM CARTER, WHO IS AN AFRICAN-AMERICAN WOMAN FROM THE SOUTH BRONX WHO STARTED A SOCIAL -- I'M SORRY, AN ENVIRONMENTAL JUSTICE PROGRAM IN THE SOUTH BRONX AND IT IS AN ABSOLUTE POWERHOUSE. AND, YOU KNOW, SHE MAKES THIS WONDERFUL ANALOGY OF THE FACT THAT THE PEOPLE WHO ARE ADVERSELY AFFECTED BY POOR ENVIRONMENTAL REGULATIONS AND POLICIES RIGHT NOW ARE THE POOREST AND MOST DISENFRANCHISED. BUT IT'S NOT GOING TO STAY WITHIN THOSE COMMUNITIES. THAT'S JUST WHERE IT STARTS. AND SO THEY ARE THE CANARIES IN THE COAL MINE. THIS IS IMPORTANT NOT JUST FOR THE PEOPLE IT IS AFFECTING RIGHT NOW, BUT IT IS IMPORTANT TO EVERYBODY.

EVENTUALLY WE WILL ALL BE AFFECTED BY THIS. THAT'S WHY IT IS IMPORTANT TO DO THIS WORK NOW AND I'M VERY EXCITED THAT I HAVE THE OPPORTUNITY TO WORK HERE AND WORK ON THESE ISSUES. IF YOU HAVE ANY QUESTIONS, LET'S GO.

Chair Cogen: QUESTIONS OR COMMENTS? COMMISSIONER SMITH.

Commissioner Smith: THANK YOU, KIM. I'VE MET WITH YOU. BUT I WANT TO FORMALLY WELCOME YOU TO THE COUNTY. AND I WAS REALLY EXCITED TO HEAR ABOUT THE SUSTAINABILITY JAILS PROJECT. I MADE A NOTE TO MYSELF TO TALK TO MY STAFF ABOUT MEETING WITH YOU ABOUT THE JAIL SUSTAINABILITY, THE CLIMATE ACTION PLAN, AS YOU KNOW, I AM THE CHAIR OF IMPACT, WHICH IS THE METRO ADVISORY COMMITTEE. SO THAT WOULD BE A WONDERFUL OPPORTUNITY TO TALK ABOUT THAT AS WELL. AND YOU TALKED A BIT ABOUT THE FAITH COMMUNITIES. AND I WANT TO FIGURE OUT SOME WAYS TO ENGAGE THE FAITH COMMUNITIES WITH THE COUNTY AROUND SUSTAINABILITY. WE TALKED ABOUT SOME OF THE VIOLENCE IN THE COMMUNITY WITH THE FAITH COMMUNITIES. WE BROUGHT THEM TOGETHER LAST YEAR, ABOUT 100 OR SO, AND MADE THEM AWARE OF THE PROGRAMS THAT WE HAVE THAT CONSIST WITH HUMAN TRAFFICKING, DOMESTIC VIOLENCE AND GANG VIOLENCE. SO, I REALLY WANT TO FIGURE OUT SOME MORE WAYS IN WHICH TO USE OUR SUSTAINABILITY DEPARTMENT AND STRATEGIES AND IDEAS. I LOOK FORWARD TO TALKING TO YOU IN THE FUTURE ABOUT THIS.

Ms. Powe: THANK YOU.

>> WELCOME.

>> THANK YOU.

>> I JUST WANTED TO COMMENT, KIM, THAT IT REALLY IS HEARTENING TO HEAR YOU TIE SUCH A REALLY TIGHT CONNECTION BETWEEN PUBLIC SAFETY, EQUITY, AND SUSTAINABILITY, AND I JUST FIND THAT CONTEXTUAL KIND OF THINKING TO BE REALLY HELPFUL, REALLY HELPS US IN OUR WORK, AND IT TIES IN TO THE LPSCC BRIEFING THAT PRECEDED YOU, BUT IT ALSO TIES IN SO WELL, YOU KNOW, LITERALLY, WITH THE JAIL, AS WELL AS WITH SOME OF THE OTHER IMPACTS THAT COMMISSIONER SMITH WAS TALKING ABOUT EARLIER IN TERMS OF THE CONSEQUENCES OF, YOU KNOW, NOT JUST RACIAL OVERREPRESENTATION IN THE PUBLIC SAFETY SYSTEM, BUT RACIAL OVERREPRESENTATION IN NEIGHBORHOODS THAT ARE SUFFERING THE MOST FROM ENVIRONMENTAL IMBALANCES AND THEN OVERREPRESENTATION IN AREAS LIKE HUNGER --

>> RIGHT.

>> AND SCHOOL FAILURE AND THE INNER-RELATIONSHIPS BETWEEN SO MANY OF THESE OTHERWISE SEEMINGLY INDEPENDENT PHENOMENA. AND THEY ARE INTERRELATED --

>> ABSOLUTELY.

>> I APPRECIATE YOU TYING THAT.

>> THANK YOU.

>> THANK YOU. WELCOME, KIM. AND THANK YOU TO BOTH OF YOU. I JUST WANT TO SAY THAT I'M HAPPY TO SEE -- AND I KNOW THIS IS HAPPENING IN OTHER PARTS OF THE COUNTY, BUT THE FOCUS AROUND THE DEPARTMENTS AND ECONOMIC DEVELOPMENT. BECAUSE I THINK THAT'S VERY IMPORTANT. I'M HAPPY TO SEE THAT PARTNERSHIP GO FORWARD.

Chair Cogen: KIM I WANT TO SAY I'M PLEASED TO SEE YOUR ENERGY AND EXCITEMENT AROUND THE IDEA OF HOW WE TAKE SUSTAINABILITY AND MAKE IT MORE RELEVANT TO THE EVERYDAY WORK WE DO AT THE COUNTY OF SERVING PEOPLE IN THIS COMMUNITY. ALL OF US, I KNOW, ARE HAPPY TO SEE YOU IN THIS ROLE. PROBABLY NO ONE AS MUCH AS JOHN WHO HAS BEEN SERVING TWO JOBS FOR THE LAST YEAR. BUT REALLY EXCITED TO SEE HOW THIS ALL PLAYS OUT AND TO WORK WITH YOU MOVING FORWARD.

Ms. Powe: THANK YOU.

Chair Cogen: THANK YOU VERY MUCH. THERE BEING NO FURTHER BUSINESS, WE'RE NOW ADJOURNED. [GAVEL]

### **ADJOURNMENT**

The meeting was adjourned at 11:05 a.m.

This transcript was prepared by LNS Captioning and edited by the Board Clerk's office. For access to the video and/or board packet materials, please view at: [http://multnomah.granicus.com/ViewPublisher.php?view\\_id=3](http://multnomah.granicus.com/ViewPublisher.php?view_id=3)

Submitted by:

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Multnomah County