

**Minutes of the Board of Commissioners  
Multnomah Building, Board Room 100  
501 SE Hawthorne Blvd., Portland, Oregon  
Tuesday, November 1, 2016**

**BOARD BRIEFING**

Chair Deborah Kafoury called the meeting to order at 10:07 a.m. with Vice-Chair Loretta Smith and Commissioners Judy Shiprack and Diane McKeel present. Commissioner Jules Bailey was excused.

Also attending were Jenny Madkour, County Attorney, and Marina Baker, Assistant Board Clerk.

Chair Kafoury: GOOD MORNING. WELCOME TO MULTNOMAH COUNTY. WE HAVE SOME VERY INTERESTING BOARD BRIEFINGS THIS MORNING. FIRST UP WE HAVE A BOARD BRIEFING ON THE HEALTH DEPARTMENT HEADQUARTERS.

**B.1 Board Briefing on the Early Work Package for the Health Department Headquarters (HDHQ) Project. Presenters: Doug Obletz, Shiels Obletz Johnsen; and, Brett Taute, Facilities & Property Management.**

Mr. Taute: GOOD MORNING. BRETT TAUTE WITH THE FACILITIES AND PROPERTY MANAGEMENT DIVISION. I'M JOINED THIS MORNING WITH SHIELS OBLETZ JOHNSEN. WE'RE HERE TO TALK ABOUT AN EARLY WORK PACKAGE THAT WE'LL BE BRINGING TO THE BOARD NEXT THURSDAY IN RESOLUTION. IT IS A PACKAGE OF EARLY PROCUREMENTS AS WELL AS DEFINING SOME EARLY CONSTRUCTION WORK. AND IN ADDITION TO THAT, IN THIS BRIEFING, WE WANTED TO JUST PROVIDE A PROJECT OVERVIEW, UPDATE ON THE PROJECT STATUS RELATED TO THE BUILDING'S DESIGN. OUR PROMPT ESTIMATE AND SCHEDULE AND CERTAINLY THE NEXT STEPS FOR THIS PROJECT. SO WITH THAT, WE'LL MOVE INTO OUR PROJECT GOALS AND OBJECTIVES. FOR THE HEALTH DEPARTMENT HEADQUARTERS HAVE REMAINED CONSISTENT THROUGHOUT THE PROJECT.

IT'S ABOUT REPLACING THE MCCOY BUILDING, CONSOLIDATING THE HEALTH DEPARTMENT PROGRAMS FROM THE MCCOY AND IDENTIFIED PROGRAMS FROM THEM AND LINK THEM INTO A VERY MODERN EFFICIENT FACILITY. PROVIDE SAFE AND WELCOMING FACILITY TO DELIVER THESE CRITICAL SERVICES THAT MULTNOMAH COUNTY PROVIDES TO THE RESIDENTS. BUILD A BUILDING THAT'S VERY DURABLE AND USES SENSIBLE MATERIALS, SYSTEMS FOCUSED ON LOW MAINTENANCE, ENERGY EFFICIENCY AND FLEXIBILITY. WE HAVE OUR SUSTAINABILITY, WORK FORCE AND EQUITY GOALS INCORPORATED INTO THE PROJECT AS WELL AND CREATE A MODEST, YET FLEXIBLE DESIGN WHICH EMPHASIZES HIGH PERFORMANCE AND LOW MAINTENANCE. SO WITH THAT, I WANTED TO SHARE WITH THE BOARD THE

ENGAGEMENT THAT THE PROJECTS HAD OVER THE COURSE OF THE DEVELOPMENT OVER THE LAST SEVERAL YEARS.

Mr. Taute: MOST RECENTLY, THERE WAS THE RESOLUTION IN JULY OF 2016 WHICH THE BOARD APPROVED THE PROJECT DESIGN AND CONSTRUCTION PLAN AND AUTHORIZED DEVELOPMENT OF THE CONSTRUCTION DOCUMENTS AND THAT'S THE PHASE THAT WE'RE CURRENTLY IN WITH THE PROJECT. WE HAVE OUR CONTINUED COMMUNITY PARTNERS IN THE PORTLAND HOUSING BUREAU WHO, AGAIN, IS THE OWNER OF THE PROJECT SITE WHICH WE WILL BE ACQUIRING THAT PIECE OF LAND FROM THEM. PORTLAND DEVELOPMENT COMMISSION WHO IS PROVIDING APPROXIMATELY \$36 MILLION IN TIF FUNDING FOR THIS PROJECT AND WE HAVE OUR NEIGHBORHOOD INVOLVEMENT COMMITTEE WHICH IS A COMMITTEE OF KEY STAKEHOLDERS OF OUR IMMEDIATE NEIGHBORHOOD AND THE NEIGHBORHOOD ASSOCIATION FOR THE NEW SITE AND THE NEW BUILDING.

WE'VE HELD TWO MEETINGS WITH THAT NEIGHBORHOOD INVOLVEMENT COMMITTEE AND ALSO, WITH THAT COMMITTEE, WE'RE DEVELOPING A GOOD NEIGHBOR AGREEMENT THAT WE ANTICIPATE TO BE FINALIZED HERE IN THE NEXT MONTH OR SO. ADDITIONALLY, AROUND THE COMMUNITY ENGAGEMENT, WE ARE SCHEDULING OUR GROUNDBREAKING CEREMONY FOR DECEMBER OF 2016 SO IN A LITTLE OVER A MONTH AND ALSO HOLDING AN OPEN HOUSE FOR THIS PROJECT. ENGAGEMENT AND OUTREACH IS AROUND OUR PARTICIPATION IN OUTREACH. WE CONTINUE TO HOLD OUR MONTHLY COORDINATION MEETINGS WITH OUR COUNTY DIVERSITY MANAGEMENT GROUP. WE'VE HAD SEVERAL TRADE SHOWS AND OUTREACH EVENTS SINCE THE SPRING OF 2016 AND OUR CONTRACTOR ON THIS PROJECT J.E. DUNN HAS CONTINUED A VERY PROACTIVE ENGAGEMENT WITH THE SUBCONTRACTOR COMMUNITY AND DEVELOPED A CONTRACTOR PLAN AND WAYS OF DEVELOPING THE CONSTRUCTION AND THE WAYS OF MAKING THE GREATEST OPPORTUNITY AVAILABLE. PROJECT STATUS.

WITH THE PROJECT DESIGN AS WE SAID WE WERE IN THE CONSTRUCTION DOCUMENT PHASE. WE HAVE COMPLETED THE 95% CONSTRUCTION DOCUMENTS. THEY WERE COMPLETED ON OCTOBER 10TH. WE ANTICIPATE THE 100% CONSTRUCTION DOCUMENTS TO BE COMPLETED ROUGHLY THE FIRST WEEK IN DECEMBER OR AROUND DECEMBER 7TH. WITH THE PROJECT, WE HAVE PARTICIPATED IN OUR FIRST DESIGN REVIEW HEARING AND THE PROJECT IS NOT RECEIVE APPROVAL AT THAT TIME. WE HAVE A SECOND HEARING SCHEDULED FOR THIS THURSDAY, NOVEMBER 3RD. I'LL BE SHARING SOME DESIGN MODIFICATIONS THAT THE TEAM HAVE DEVELOPED IN RESPONSE TO THE FEEDBACK THAT WE RECEIVED AT THE DESIGN REVIEW HEARING ON THE 22ND HERE IN JUST A MOMENT. WITH SOME OF THE FORWARD SLIDES HERE. WE HAVE AN EARLY WORK PERMIT OUT AND BEING REVIEWED AT THIS POINT. AGAIN, THAT'S AROUND THE EXCAVATION AND FOUNDATION WORK ONLY.

Mr. Taute: WE ANTICIPATE THAT PERMIT BEING FINALIZED BY JANUARY OF 2017 AT WHICH POINT WE WOULD BEGIN THE EARLY WORK CONSTRUCTION RELATED TO FOUNDATION AND EXCAVATION WORK. WE CONTINUE TO WORK WITH OUR PROJECT TEAM ON PLANNING THE SITE WORK AND CONSTRUCTION STAGING AND THAT'S AN ACTIVITY THAT'S CURRENTLY UNDER WAY. NOW, I'LL SHARE WITH YOU WHERE WE ARE WITH OUR CURRENT DESIGN OF THE PROJECT AND I'LL POINT OUT THE MODIFICATIONS THAT HAVE TAKEN PLACE SINCE THE LAST TIME WE HAD MET IN JULY, OR PRESENTED THIS IN JULY TO POINT THIS OUT. HERE BEING AN AERIAL IMAGE ROUGHLY ABOVE THE UNION STATION TRAIN STATION LOOKING AT THE EAST ELEVATION OF THE PROPOSED FACILITY IN THE NEW GLADYS MCCOY FACILITY. ON THE GROUND LEVEL ON THIS SIXTH AVENUE SIDE, IF YOU RECALL, THERE WAS A BIT OF A FINNED ELEMENT THAT WAS DOWN THERE.

THAT WAS AN ELEMENT THAT THE DESIGN COMMISSION FELT WAS STILL CREATING TOO MUCH OF A BARRIER IN THE ACTIVATION OF THAT GROUND LEVEL WHICH IS CERTAINLY A MAIN CONCERN OF THEIRS IS ACTIVATING AS MUCH ALONG THE PUBLIC REALM AND SO WE'VE COME UP WITH A MUCH MORE REGULAR COLONNADE APPROACH. IT HAS OPENED UP THAT FACADE AND CREATED SOME MORE TRANSPARENCY AND ENHANCED THE ACTIVATION OF THAT PARTICULAR FRONTAGE. AND IN ADDITION TO THAT, AS INDICATED BY THAT AWNING THAT'S THERE, WE HAVE ORIENTED ALSO THE MAIN ENTRANCE TO SIXTH AVENUE AND CREATED A GRANDER ENTRANCE THAN WE HAD PRIOR. AND AGAIN, THESE ARE IN RESPONSE TO DESIGN REVIEW AND THESE ALSO ARE KEEPING WITH THE ORIGINAL MOTIF AND DESIGN APPROACH THAT WE'VE HAD ALL ALONG WITH THE PROJECT.

OTHER THING I WANTED TO POINT OUT IS WITH THESE DESIGN CHANGES, WE HAVE NOT CHANGED ANY OF THE PROGRAMMING WITHIN THE BUILDING. WE STILL ARE MEETING THE SAME PROGRAMMING REQUIREMENTS THAT WE HAD PRIOR. GO THROUGH THESE NEXT FEW SLIDES HERE WHICH ARE RENDERED IMAGES OF WHAT THE CURRENT STAGE OF THE BUILDING IS. YOU'LL SEE IN THE LOWER RIGHT HAND CORNER THAT ENTRANCE THAT I HAD BEEN DESCRIBING AND IT'S A LITTLE BIT MORE OPEN THAN IT WAS PRIOR AND SO THAT'S A MODIFICATION THAT WE'VE MADE. IN ADDITION TO THAT, ON THIS NEXT SLIDE, YOU'LL SEE A LITTLE BIT MORE OF THE DETAILING AROUND THAT GROUND ELEMENT ON SIXTH AVENUE THERE AT THE TOP OF THE SLIDE. IT CERTAINLY HAS CREATED MORE OF AN OPEN ACTIVATION THAN PRIOR DESIGN HAD. LOWER LEFT-HAND CORNER IS OUR NORTHEAST ENTRANCE TO THE BUILDING. AND THEN THE LOWER RIGHT-HAND SLIDE IS OUR VIEW ON IRVING STREET LOOKING FROM JUST NEXT TO BUD CLARK COMMONS SO YOU'LL SEE BUD CLARK COMMONS COURTYARD THERE ON THE RIGHT-HAND SIDE AND THEN THAT WOULD BE ONE OF OUR EMPLOYEE ENTRANCES THERE.

Mr. Taute: ONE OF THE ELEMENTS OF THE DESIGN IS CERTAINLY IS CONTEXT AND CONTEXTUAL RELATIONSHIP WITH THE NEIGHBORHOODS SPECIFICALLY AND WITH THE TRAIN STATION AND THE CLOCK TOWER SO THIS IS AN IMAGE THAT JUST SHOWS THAT RELATIONSHIP AND HOW THIS BUILDING IS NESTLED WITHIN THE NEIGHBORHOOD. ANOTHER IMAGE OF THAT EAST ELEVATION JUST PROVIDES MORE DETAILING AROUND THAT. AND THEN THIS IS THE IMAGE FROM THE BROADWAY BRIDGE LOOKING FROM THE NORTH TO THE BUILDING. THIS IS OUR NORTH ELEVATION CERTAINLY CONTEXTUAL WITH BUD CLARK COMMONS, OUR NEIGHBOR AND HERE YOU SEE SOME OF THE REST ELEVATION OF THE BUILDING. THIS WAS ANOTHER IMAGE OR ANOTHER ELEMENT THAT DESIGN COMMISSION HAD ASKED FOR SOME ADDITIONAL RESPONSE TO. THEY FELT AS IF THE SCALE WE HAD PRIOR WAS A LITTLE TOO VERTICAL. A LITTLE MORE IMPOSING TO OUR NEIGHBOR SO WORKING WITH OUR DESIGN TEAM AND THROUGH SOME GREAT SOLUTIONS HAVE LOOKED AT OTHER WAYS OF ARTICULATING MORE OF THE HORIZONTAL NATURE OF THE BUILDING AND GIVING IT A SCALE THAT'S MORE RELATABLE TO THE BUD CLARK COMMONS. SO THAT'S ANOTHER MODIFICATION. SO REALLY, IT'S ABOUT THE WEST FACADE AND THAT SIXTH AVENUE GROUND FLOOR IS WHERE A LOT OF THE MODIFICATIONS HAVE TAKEN PLACE. AT THIS POINT, I'LL PASS IT OVER TO STEVE AND HE'LL SPECIFICALLY TALK ABOUT THE EARLY WORK PACKAGE.

Mr. Cruzen: THANK YOU, BRETT. GOOD MORNING, MADAM CHAIR AND COMMISSIONERS. I'M STEVE CRUZEN. WE ARE THE OWNER REPRESENTATIVE FOR THE PROJECT. AND I'M GOING TO JUST GIVE A RUNDOWN OF THE ELEMENTS OF THE EARLY WORK PACKAGE. AND TALK A LITTLE BIT ABOUT THE BUDGET AND THE SCHEDULE. THE SCOPE OF THE EARLY WORK PACKAGE IS NOT JUST CONSTRUCTION OF THE FOUNDATION, SHORING, EXCAVATION THAT IS CURRENTLY BEING REVIEWED IN THE PERMIT CYCLE AT THE CITY BUT WE ARE ALSO DOING EARLY PROCUREMENT SUCH AS THE ELEVATOR PACKAGE WHERE PROCURING ALL OF THE SCOPES OF THE MAIN TRADE PARTNERS WHICH INCLUDE THE MECHANICAL, ELECTRICAL, PLUMBING AND FIRE PROTECTION SUBCONTRACTORS THAT HAVE BEEN WORKING WITH US DIRECTLY THROUGHOUT DESIGN, WE HAVE A STRUCTURAL STEEL PACKAGE AND WE ALSO HAVE A CONCRETE BID PACKAGE THAT WAS RECENTLY BID.

SO WHAT THIS DOES IS THIS CREATES ABOUT \$38 MILLION WORTH OF CONSTRUCTION THAT WILL BE TIED UP SHORTLY AND THAT REPRESENTS ABOUT 60% OF OUR TOTAL ANTICIPATED CONSTRUCTION COST. OBVIOUSLY, THE BENEFITS INCLUDE THE EARLY START OF CONSTRUCTION. AND THE COMMITMENT, DELIVERY OF THESE IDENTIFIED SCOPES OF WORK AND ALL OF THESE THINGS WORK TO HELP US MITIGATE ESCALATION. NEXT SLIDE ILLUSTRATES THE UPPER SLIDE SHOWS THE OVERALL PROJECT COST ESTIMATE FROM MAY OF THIS YEAR AND MORE RECENTLY OF OCTOBER OF

THIS YEAR. AND IT SHOWS THAT WE WERE AT ABOUT \$92 MILLION. ABOUT SIX MONTHS AGO.

Mr. Cruzen: OUR CURRENT SNAPSHOT OF THE OVERALL ESTIMATE IS \$92.7. AND THE CONTINGENCIES, HOWEVER, THAT ARE INCLUDED IN THOSE NUMBERS REMAIN PRETTY HIGH AT \$11.1 MILLION. THE LOWER SPREADSHEET EXPLAINS THE ESTIMATED COST OF THE OVERALL PROJECT WITH THE CONTRIBUTIONS FROM THE TIF FUNDS AND THE ALREADY APPROVED ONE TIME ONLY FUNDS WHICH LEAVES ABOUT \$50 MILLION LEFT TO FINANCE. WE ARE ALSO LOOKING AT THE MCCOY BUILDING PROCEEDS AND HEALTH DEPARTMENT CONTRIBUTIONS THAT WOULD ASSIST IN BRINGING DOWN THE REMAINING GENERAL FUND CONTRIBUTION FIGURE TO ABOUT \$38 MILLION.

Commissioner Shiprack: I HAVE A QUESTION. I WANT TO GO BACK TO THAT LAST SLIDE. THANKS. AND APOLOGIES BECAUSE WE TALKED ABOUT THIS QUESTION EARLIER. ABOUT JUST SO YOU GET CREDIT FOR THIS CONTINGENCY WITH 50% COMMITMENT OUT OF THE BUDGET, WE HAVE WELL OVER 50% OF THE CONTINGENCY REMAINING SO IF YOU WERE TO TRACK CONTINGENCY AVAILABILITY AS A PROPORTION OF EXPENDITURE COMMITMENT ON THESE HARD CONSTRUCTION COSTS, I THINK THAT THE FACT THAT YOU'RE HOLDING IT SO STEADY APPEARS TO BE EVEN MORE DRAMATIC. IS THAT AN ACCURATE CONCLUSION TO BE DRAWN FROM THAT?

Mr. Cruzen: I THINK WE'VE BEEN VERY JUDICIOUS ABOUT RELEASING CONTINGENCY AND THE REASON IS THAT IN THE EARLY STAGES OF DESIGN, IF WE GO OVER BUDGET ON AN ESTIMATE, WE HAVE A BETTER OPPORTUNITY TO REDUCE THE COST OF THE PROJECT AT A TIME WHEN WE'RE IN A DESIGN STAGE. LATER ON WHEN THE DOCUMENTS ARE MORE COMPLETE, AND WE'RE IN THE CONSTRUCTION DOCUMENTS, THOSE OPPORTUNITIES BEGIN TO DIMINISH. SO THE OTHER REASON THAT WE'RE HOLDING THIS LEVEL OF CONTINGENCY IS THAT THE CURRENT MARKET SITUATION BEING WHAT IT IS AS WELL AS THE STATUS OF OUR DESIGN REVIEW.

Commissioner Shiprack: I DON'T HAVE ANY DISPUTE WITH YOUR PRUDENCE. IT'S A SUCCESS THAT'S REFLECTED IN THE VERY MINUTE REDUCTION OF CONTINGENCY INCLUDED IN THE TOTAL ESTIMATE THAT I'M COMMENTING ON SO IT MAY BE A POORLY REASONED COMPLIMENT, BUT IT'S A COMPLIMENT.

Mr. Cruzen: WELL, WE ARE ALSO LOOKING TO DO EVERYTHING WE CAN TO DELIVER THE PROJECT BELOW THE CURRENT ESTIMATE THAT WE HAVE, TOO.

Commissioner Shiprack: APPLAUD THAT.

Mr. Cruzen: JUST TO WIND UP, WE'VE IDENTIFIED RISKS AND WE WANT TO TALK ABOUT THE MITIGATION OF THOSE RISKS. FOR EXAMPLE, OBVIOUSLY,

WE DON'T HAVE THE DESIGN REVIEW APPROVAL YET. BUT WE ARE CURRENTLY STILL HOLDING \$1.4 MILLION THAT'S SET ASIDE FOR THAT PURPOSE. WE ALSO HAVE CONTINUED TO SEE ESCALATION IN WORKFORCE SHORTAGES BRINGING COSTS UP AND WE ARE STILL HOLDING \$2.3 MILLION FOR ESCALATION. AND THE ADDITIONAL MITIGATION FOR ESCALATION AND WORK FORCE SHORTAGES COMES WITH THIS REQUEST FOR THE APPROVAL FOR THE EARLY WORK PACKAGE BECAUSE IT TIES UP A LARGE PERCENTAGE OF THE OVERALL COSTS OF THE PROJECT. THE TEAM IS CONTINUALLY IDENTIFYING COST REDUCTION STRATEGIES AS WE GO FORWARD. AND J.E. DUNN CONTINUES TO HAVE A PROACTIVE OUTREACH WITH THE SUBCONTRACTOR COMMUNITY.

Mr. Cruzen: THIS IS THE CURRENT STATUS OF THE SCHEDULE NOW REPRESENTING AN EARLY WORK APPROACH. THE RED LINE INDICATES WHERE WE ARE TODAY. AND OUR PLAN WOULD BE THAT SHORTLY AFTER THE FIRST OF THE YEAR, WE'D BE ABLE TO START THE FOUNDATION CONSTRUCTION. WITHIN A FEW MONTHS, PROBABLY ABOUT FEBRUARY, FIRST QUARTER OF NEXT YEAR, WE WOULD RETURN WITH A REPORT ON THE OVERALL COST OF THE PROJECT. AND REQUEST AUTHORIZATION AT THAT TIME TO AMEND THE CONTRACT TO INCLUDE THE REMAINDER OF THE CONSTRUCTION AND THAT ALLOWS OUR CONSTRUCTION TO CONTINUE WITHOUT INTERRUPTION SO THAT WE ARE ABLE TO COMPLETE THE BUILDING IN THE FOURTH QUARTER OF 2018. AND WITH TWO MONTHS ASSIGNED FOR MOVE-IN AND COMMISSIONING, WE WOULD EXPECT TO BE ABLE TO OCCUPY IN EARLY 2019.

Mr. Taute: AS I MENTIONED, WE ARE BRINGING A BOARD RESOLUTION NEXT THURSDAY, NOVEMBER 10TH. IT'S RELATED TO THE EARLY WORK PACKAGE SO THAT BOARD RESOLUTION WILL BE REQUESTING APPROVAL OF THE EARLY WORK PACKAGE WHICH, AS STEVE MENTIONED, HAS A VALUE OF \$38.1 MILLION AND ALSO AUTHORIZING THE EARLY WORK CONSTRUCTION. AGAIN, WE'LL BE BRINGING THAT NEXT THURSDAY ON NOVEMBER 10TH. NEXT STEPS FOR THE PROJECT TEAM WILL BE TO COMPLETE THE CONSTRUCTION DOCUMENTS. SECURE APPROVAL FROM DESIGN REVIEW FOR THE DESIGN OF THE BUILDING AND CERTAINLY SECURE APPROVAL OF OUR EARLY WORK FOUNDATION PACKAGE WITH THE CITY OF PORTLAND AS WELL. FINALIZE OUR EARLY WORK AMENDMENT FOR THE CM/GC CONTRACT WHICH IS OUR ADMINISTRATIVE STEP OF PROCURING THIS WORK. START EARLY WORK CONSTRUCTION IN JANUARY. CONTINUE EXPLORING OPPORTUNITIES TO LOWER OUR RISKS AND REDUCE COSTS FOR THIS PROJECT. CONTINUE OUR COMMITMENT OF BOARD BRIEFINGS EVERY TWO MONTHS AS WE'VE CONTINUED WITH THIS PROJECT. WE ARE DEVELOPING A PROJECT LABOR AGREEMENT FOR THIS PROJECT AND ANTICIPATE THAT BEING COMPLETED IN THE COMING MONTHS AS WELL.

Mr. Taute: WE WILL COMPLETE OUR G.M.P. PRICING FOR THE REMAINDER OF THE PROJECT FOR THE ADDITIONAL SCOPES OF WORK AND ANTICIPATE COMING BACK TO THE BOARD IN FEBRUARY OF 2017 TO REQUEST APPROVAL FOR THAT FINAL G.M.P. CONTRACT WITH J.E. DUNN. AT THIS TIME, THANK YOU FOR YOUR TIME AND CERTAINLY WILLING TO ADDRESS ANY QUESTIONS THAT YOU MAY HAVE.

Chair Kafoury: COMMENTS OR QUESTIONS?

Vice-Chair Smith: IF WE DIDN'T START WITH THE EARLY WORK PACKAGE IN JANUARY, WHEN WOULD IT NORMALLY BE STARTED?

Mr. Taute: PER OUR ORIGINAL SCHEDULE, WE HAD MARCH AS OUR ANTICIPATED START DATE FOR CONSTRUCTION. AND SO THIS DOES ADVANCE THAT BY A COUPLE OF MONTHS AT THIS POINT. SO THAT WAS OUR ORIGINAL PROJECT SCHEDULE BUT WITH THIS, WE HAD THE OPPORTUNITY TO START A FEW MONTHS EARLIER.

Chair Kafoury: ANY OTHER QUESTIONS OR COMMENTS?

Commissioner McKeel: I WANT TO THANK YOU FOR YOUR DILIGENCE AROUND DESIGN REVIEW. I KNOW THAT'S BEEN A BIT OF A CHALLENGE. BUT APPRECIATE HOW HARD YOU'RE WORKING ON THAT AND ALSO KEEPING AN EYE ON THE BUDGET PROCESS AS WELL. I THINK THAT, AGAIN, THIS PROCESS THAT I THINK THIS BOARD HAS ASKED FOR TO BE SET UP AROUND OUR CAPITAL PROJECTS AND MAJOR PROJECTS WE DO IS REALLY SERVING US WELL AGAIN. AND AS YOU WELCOME THREE NEW COMMISSIONERS AT THE FIRST OF THE YEAR, I THINK THIS WILL BE VERY BENEFICIAL FOR THEM. IT'S EASY TO UNDERSTAND AND YOUR CONTINUED ENGAGEMENT IS VERY, VERY HELPFUL IN THAT RESPECT. AND YOU MIGHT GET THE DIVISION BUS RAPID TRANSIT COMING BY THIS BUILDING WHEN THAT PROJECT GOES UP. SO IT WOULD BE ANOTHER AVENUE FOR FOLKS TO ACCESS THE BUILDING AS WELL AS THE OTHER TRANSIT THAT GOES PAST THERE. SO ANYWAY, THANK YOU. AND HAPPY TO BE BREAKING GROUND BEFORE WE LEAVE. THANK YOU.

Chair Kafoury: ANY OTHER COMMENTS? THANK YOU VERY MUCH. WE WILL SEE YOU AGAIN NEXT THURSDAY.

**B.2 Briefing on Multnomah County Law Enforcement Assisted Diversion (LEAD). Presenters: Abbey Stamp, Executive Director, LPSCC; Rod Underhill, District Attorney; and, Invited Others.**

Chair Kafoury: FOR OUR NEXT BRIEFING, WE HAVE A TEAM COMING UP TO TALK ABOUT MULTNOMAH COUNTY LAW ENFORCEMENT ASSISTED DIVERSION. OTHERWISE KNOWN AS LEAD.

Ms. Stamp: GOOD MORNING! CHAIR KAFOURY AND COMMISSIONERS, MY NAME IS ABBEY STAMP, EXECUTIVE DIRECTOR OF THE COORDINATING COUNCIL AND WE ARE HERE TODAY. WE HAVE A HALF-HOUR TO UPDATE YOU ON OUR PLANNING AND IMPLEMENTATION WORK AROUND THE LAW ENFORCED ASSISTED DIVISION. GOOD, WE HAVE COMPANY TODAY. SO TO MY LEFT IS FROM THE HEALTH DEPARTMENT MENTAL SERVICES DIVISION. PASTOR T. ALLEN BETHEL FROM THE MINISTERIAL ALLIANCE, COMMANDER FROM THE PORTLAND POLICE AND OUR D.A. ROB UNDERHILL. I'LL CUE US UP AND STEP BACK. HAPPY TO TAKE QUESTIONS AT THE END. I WANT TO GIVE MY COLLEAGUES A FEW MINUTES EACH TO UPDATE FROM THEIR PERSPECTIVE THE WORK TO DATE. WHY ARE WE BRIEFING TODAY? IF YOU RECALL FROM THE FISCAL YEAR 2017, YOU, THE BOARD, ALLOCATED \$800,000 OF GENERAL FUND TO BE UTILIZED FOR A PREBOOKING DIVERSION PROGRAM. AND WE THOUGHT IT IS HIGH TIME WE GAVE YOU AN UPDATE ON HOW THAT WORK IS GOING.

SO WE WANT TO GIVE YOU A VERY HIGH LEVEL OVERVIEW OF HOW THAT WORK IS GOING AND WHAT THE PROGRAM IS. AND TO GIVE YOU SOME UPDATES ON THE WORK TO DATE AND WHERE WE SEE THE FUNDS GOING AND WHAT THE NEEDS OF OUR COMMUNITY ARE AND, OF COURSE, WE WANT TO ALLOW YOU TIME FOR QUESTIONS AND ANSWERS. SO D.A. UNDERHILL PROVIDED SOME POLICY LEADERSHIP AND WHEN THIS PROGRAM STARTED TO REALLY GAIN SOME TRACTION, PUT TOGETHER SOME THOUGHTS AND IDEAS ABOUT ELIGIBILITY, HOW THE PROCESS MIGHT WORK AND ALSO WE CONTINUE TO HAVE A DRAFT WATERMARK ON THAT DOCUMENT BECAUSE THE D.A. IS ALWAYS SEEKING INPUT FROM OUR COMMUNITY. SO WE DECIDED AS A COMMUNITY THAT IT WOULD BE BEST TO FIT THIS WORK INSIDE THE LPSCC AND SAFETY AND JUSTICE CHALLENGE AS AN EFFORT TO RETHINK HOW WE USE OUR JAILS. ALONG THOSE EFFORTS, I HAVE SPOKEN WITH MANY OF YOU PREVIOUSLY ABOUT OTHER THINGS OUR JURISDICTION IS DOING THAT COMPLEMENT THE WORK AROUND LEAD TO MAKE SURE THAT THE RIGHT PERSON IS IN JAIL AT THE RIGHT TIME AND GETTING THE RIGHT AMOUNT OF SERVICES. AND WHAT YOU'VE GOT AT THE BOTTOM THERE IS THE PLANNING TEAM.

SO LIKE ALL THINGS LPSCC WE HAVE A LOT OF MEETINGS AND WE LIKE TO HAVE THOSE MEETINGS BE PRODUCTIVE AND EFFECTIVE AND WE HAVE MANY LEADERS AROUND THE TABLE WHICH IS THE PUBLIC DEFENDER, FAITH LEADERS WHICH ALSO HOUSING SERVICES ACROSS THE BOARD KNOWING WHAT SYSTEMS WILL BE IMPACTING THE LEAD DEVELOPMENT PARTICULARLY AS IT PERTAINS GETTING FOLKS INTO SERVICES QUICKLY. SO CURRENT EFFORTS. WE HAVE BEEN WORKING ON FIGURING OUT HOW DO WE IN A VERY EXPEDITED WAY SELECT AND CONTRACT WITH THE COMMUNITY-BASED AGENCY TO PROVIDE THE SERVICES. AND YOU KNOW WHAT? THERE'S A MISSING SLIDE. SO LET ME GO AHEAD AND BEFORE I GO TO THAT ONE, TELL YOU WHAT IS LEAD IN JUST A FEW SENTENCES AND I'LL LET ROD ADD SOME

MORE MEAT TO THE BONES. LEAD IS A TARGET AREA IN THE HIGH PEDESTRIAN TRAFFIC CORRIDOR IN DOWNTOWN PORTLAND WHEN AN INDIVIDUAL IS APPREHENDED FOR POSSESSION OF A CONTROLLED SUBSTANCE IN THE ELIGIBLE TARGET AREA, THAT THIS INDIVIDUAL BE GIVEN AN OPTION. YOU CAN GO TO BOOKING AND GO THROUGH THE USUAL CRIMINAL JUSTICE PROCESS. OR YOU CAN ENTER THE LEAD PROGRAM.

Ms. Stamp: WHAT THE LEAD PROGRAM, THE \$800,000 WILL DO IS OFFER TWO THINGS FOR INDIVIDUALS. PRIMARILY STRENGTH-BASED TRAUMA INFORMED CLIENT CENTERED HARM REDUCTION CASE MANAGEMENT. AND WHAT THAT MEANS, IT REALLY MEETS A PERSON WHERE THEY'RE AT AND WHERE THEY ARE BOTH LOGISTICALLY AND ALSO IN TERMS OF THEIR READINESS TO ENGAGE IN SERVICES. AND POSSIBLY EVEN TREATMENT. AND THOSE OTHER FUNDS THAT WILL BE FOR SERVICES. TO ASSIST FOLKS WITH FOOD AND CLOTHING AND POSSIBLY EMERGENCY HOUSING. OR WHATEVER THE INDIVIDUAL IS IDENTIFYING THAT THEY NEED IN ORDER TO GET ON THAT TRACK TOWARDS ENGAGEMENT AND HOPEFULLY COMPLETION OF TREATMENT. SO NO BOOKING, NO PROSECUTION. THAT CASE GOES AWAY. AND INSTEAD, WHAT WILL HAPPEN IS MULTIDISCIPLINARY TEAMS INCLUDING LAW ENFORCEMENT AND THE DISTRICT ATTORNEY AND A CASE MANAGER WHICH THEY GET TO BE DECIDED COMMUNITY BASED AGENCY WILL STAFF A CASE AND REALLY UNDERSTAND WHAT IS GOING ON FOR THE INDIVIDUAL WHO IS IN THE LEAD PROGRAM IF THEY'RE COMMITTING NEW LAW VIOLATIONS HOW TO HANDLE THAT BEHAVIOR.

TO ENSURE THAT WHAT WE'RE DOING IS EFFECTIVE AND SUPPORTING AN INDIVIDUAL TO MAINTAIN THEIR ENGAGEMENT IN THE PROGRAM, AGAIN, HOPEFULLY ALONG THE CONTINUUM TOWARDS TREATMENT. PERHAPS AT SOME POINT, AN INDIVIDUAL IS NOT THE RIGHT FIT FOR THE PROGRAM AND THEN THERE WOULD BE SOME DECISIONS MADE ABOUT HOW TO MANAGE NEW CRIMINAL VIOLATIONS AND WHAT WOULD BE PROSECUTED OR NOT. AND AGAIN, THAT WOULD BE A VERY COLLABORATIVE DECISION MAKING. SO NOW I CAN GO TO THIS. SO NOW, IT'S THE OPERATIONS OF IT. SO WE'LL TALK ABOUT WHAT WE ARE DOING AS THE MENTAL HEALTH AND ADDICTION SERVICES IS THE FISCAL AGENT AND SUPPORTING AND HELPING US FIGURE OUT THAT CONTRACTING PROCESS SINCE THEY HAVE THE INFRASTRUCTURE TO DO SO. WE HAVE A PROJECT MANAGER WHO WE HIRED SO IN ADDITION TO THE \$800,000 IN GENERAL FUND, WE HAVE APPROXIMATELY \$200,000 THROUGH OUR MACARTHUR FUNDS AND WE HIRED A PROJECT MANAGER WHO HAS BEEN ASSISTING US A GREAT DEAL, LAURA COHEN IS BEHIND ME AND SHE IS PUTTING THE PEDAL TO THE METAL BECAUSE WE WANT TO GET THIS UP AND RUNNING AS SOON AS POSSIBLE. SO SHE'S CONVENING DIFFERENT OPERATION TEAMS AND FIGURING OUT THE NUTS AND BOLTS OF THE PROGRAM.

Ms. Stamp: THE DISTRICT ATTORNEY'S OFFICE HAS OFFERED SIGNIFICANT REPORT AROUND DATA COLLECTION AND WE HAVE ONGOING TO REPORTING TO THE MACARTHUR FOUNDATION EVEN THOUGH WE HAVE NOT YET RECEIVED THE BIG DOLLARS FROM THE FOUNDATION. THEY ARE SUPPORTING US BY GIVING US SOME DOLLARS AND WE WANT TO REPORT BACK TO THEM HOW THE PROGRESS IS GOING BECAUSE THERE ARE OTHER JURISDICTIONS ACROSS THE COUNTRY WHO CONTINUE TO LOOK AT PREBOOKING DIVERSION OPTIONS AND WE ARE ONE OF SEVERAL. WE ALSO ARE WORKING TOWARDS COMMUNITY ENGAGEMENT. WE HAVE AN EVENT SCHEDULED FOR NOVEMBER 16TH. AND WE WILL BE SENDING OUT SOME SAVE THE DATES FOR A TARGETED AUDIENCE TO MAKE SURE WE ARE ENGAGING THE COMMUNITY AND TALKING ABOUT THE DEVELOPMENT OF THIS PROGRAM PRIOR TO IT BEING COMPLETED AND THEN JUST SAY, LOOK COMMUNITY, THIS IS WHAT WE'VE DONE FOR YOU. THANK YOU SO MUCH. AREN'T YOU HAPPY? BUT WANTING TO ENGAGE IN COMMUNITY VOICE BEFORE WE GET TO THAT POINT. OUR LAUNCH GOAL IS EARLY 2017, WE KEEP SAYING JANUARY 1ST.

WE HAVE A LOT MORE WORK TO DO. BUT EVERYBODY AROUND THE TABLE IS COMMITTED TO GET THIS PROJECT OFF THE GROUND AND RUNNING. PARTICULARLY BECAUSE WE KNOW WE ARE ABOUT TO EMBARK IN F.Y.18 BUDGET DISCUSSIONS AND WE WANT TO BE ABLE TO ARTICULATE TO THE BOARD WHAT WE INDICATE WOULD BE AN IMPORTANT DOLLAR AMOUNT TO CONTINUE THIS IMPORTANT EFFORT INTO THE FUTURE. SO THAT IS THE CONTEXT FOR TODAY. I'M GOING TO PASS THE BATON TO MY COLLEAGUES AND I'LL VACATE MY SEAT AND ALLOW COMMANDER DAVIS TO COME UP. HAPPY TO ANSWER YOUR QUESTIONS ONCE THEY'RE DONE.

Chair Kafoury: THANK YOU.

Mr. Underhill: GOOD MORNING, CHAIR AND COUNTY COMMISSIONERS. THANKS FOR GIVING US THE OPPORTUNITY TO UPDATE YOU ON WHAT WE THINK IS A VISIONARY PROJECT FOR MULTNOMAH COUNTY AND, AS WE KNOW, AROUND THE COUNTRY, DIFFERENT JURISDICTIONS ARE BEGINNING TO LOOK VERY SERIOUSLY AT THE LEAD PROGRAM WHICH THE GENESIS WAS SEATTLE. IN 2011. GOT A LOT OF HISTORY BUT I'M REMINDED OF THE FACT THAT I HAD THE OPPORTUNITY I THINK ON THREE DIFFERENT OCCASIONS TO HAVE CONVERSATIONS FROM THIS CHAIR LITERALLY WITH RESPECT TO LEAD. RATHER THAN GIVE YOU THAT HISTORY LESSON OF WHERE IT CAME FROM AND ALL THAT, LIKE TO GIVE YOU UPDATES WHERE WE THINK WE ARE GOING AND WHAT'S IN STORE FOR US IN THE FUTURE. FIRST, I'LL SAY MY COMMITMENT, SUPPORT OF THE PROGRAM REMAINS THE SAME AS IT WAS BACK IN APRIL, MAY, JUNE, WHEN WE WERE HAVING THOSE CONVERSATIONS. TO THE EXTENT I CAN SAY ADDITIONAL WORDS TO THAT IS PROBABLY INCREASED IN ENTHUSIASTIC RELATIVE TO COMMITMENT TO WANT TO DO

BETTER WORK IN THIS AREA. REFRESHER KIND OF RELATIVE TO THE NUMBERS.

Mr. Underhill: I'VE GOT THE DATA RESEARCH TEAM AND THE DISTRICT ATTORNEY'S OFFICE TO MY RIGHT. ONE OF THE TASKS I ASKED THEM TO DO IS GIVE US A SENSE FROM A COUNTY STANDPOINT OF HOW MANY POSSESSION OF A CONTROLLED SUBSTANCE CASES ARE SUBMITTED TO MY OFFICE EACH CALENDAR YEAR ESSENTIALLY FOR PROSECUTION, REVIEW AND FOR THE MOST PART ISSUANCE. THE ANSWERS, THEY TEND TO VARY BETWEEN WHICH YEAR YOU'RE TALKING ABOUT BUT I'LL GIVE YOU THE RANGE. 2,000 TO 2,500 OVERALL. LAST YEAR, 2015, WE SAW JUST OVER 2,000 CASES. RELATIVE TO THE LEAD PILOT PROJECT GEOGRAPHIC AREAS, WHAT NUMBERS ARE ATTRIBUTABLE TO THAT AREA, IT'S GOING TO BE IN THE NEIGHBORHOOD OF BETWEEN 600 AND 800 OR SO. OUR DATA IS A LITTLE SQUISHY AND A LITTLE BIT A CHALLENGE GETTING OUT SOME OF THAT MATERIAL BUT I THINK IT GIVES US A GOOD SNAPSHOT OF WHAT WE'RE WORKING WITH. MAYBE FOR ANOTHER DAY OR MAYBE WITH RESPECT TO SOME QUESTIONS, WHAT ARE WE GOING TO DO WITH THE BALANCE OF THE CASES THAT ARE SUBMITTED TO THE DISTRICT ATTORNEY'S OFFICE THAT HAPPEN IN MULTNOMAH COUNTY? LET'S TALK ABOUT LEAD, OF COURSE, THAT'S WHAT WE'RE HERE TO DISCUSS.

IT'S VERY ENCOURAGING TO HAVE LAURA COHEN JOIN THE TEAM. I THINK WE MADE AN EXCELLENT SELECTION RELATIVE TO OUR PROGRAM MANAGER. AND SHE HAS HIT THE GROUND RUNNING AND WORKING WITH MEMBERS OF MY OFFICE. NICOLE HERMAN WHO IS A PROSECUTING ATTORNEY ASSIGNED BY ME TO THIS PROJECT. SHE'S PART OF OUR ALREADY EXISTING RESOURCES. I DON'T EXPECT TO NEED TO BE ASKING THIS BOARD FOR RESOURCES AT LEAST IN THE FORESEEABLE FUTURE RELATIVE TO THE PROSECUTION. WE DO NEED TO STAFF THIS POSITION AS THEY DO IN SEATTLE AND NICOLE HERMAN IS A PROSECUTOR WHO IS ASSIGNED TO MY DRUG UNIT RIGHT NOW. AND SHE IS GOING TO BE FULL TIME ASSIGNED TO LEAD BEGINNING JANUARY 1ST WHEN WE BECOME OPERATIONAL. BUT RIGHT NOW, SHE'S VERY, VERY BUSY. SHE'S NOT THE ONLY INDIVIDUAL FROM MY OFFICE WORKING ON THE PROJECT. THE RESEARCH AND DATA TEAM HAS MENTIONED BUT ALSO SENIOR DEPUTY DISTRICT ATTORNEY JIM HAYDEN IS YOUR DOWNTOWN NEIGHBORHOOD PROSECUTOR SO HE'S A LOGICAL SELECTION BASED ON HIS EXPERIENCE IN THE OFFICE BUT ALSO HIS PHYSICAL LOCATION. WORKS WELL WITH MEMBERS OF THE PORTLAND POLICE BUREAU. VERY WELL KNOWN TO THEM. AND ALSO, A NEW SENIOR DEPUTY WITH RESPECT TO THE DRUG UNIT AND THAT'S J.R., SOME OF YOU RECOGNIZE HIS NAME WITH RESPECT TO HIS BODY OF WORK IN THE HUMAN TRAFFICKING AREA.

WE'RE GOING TO MEET LATER THIS WEEK TO CONTINUE THE R.F.I. PROCESS RELATIVE TO HIRING THOSE VERY CRITICAL CASE MANAGERS. THAT IS OUR

NEXT HEAVY LIFT AND ONCE WE GET THAT DECISION MADE, THOSE PEOPLE EMPLOYED AND READY TO GO, THEN I THINK IT'S A MATTER OF WEEKS RATHER THAN MONTHS BEFORE WE CAN SEE OUR FIRST CLIENTS IN THIS VERY EXCITING PROGRAM. I CONTINUE TO HAVE, WE WATCH THE SEATTLE EXPERIENCE AND LISTENED TO THE SEATTLE DIALOGUE. I'M PEER FRIENDS AND, I THINK, FRIENDS WITH THE DISTRICT ATTORNEY, PROSECUTING ATTORNEY IN SEATTLE, DAN SATTERBURG, CONSTANTLY KIND OF MONITORING THEIR CONTINUED ENTHUSIASM AS THEY CONTINUE TO DERIVE SUCCESS, FULL OUTCOMES IN THIS AREA. WHAT IS SUCCESSFUL OUTCOMES LOOK LIKE? JUST A REMINDER. THIS IS A POPULATION THAT WE NEED TO WORK WITH LESS FROM A PUNITIVE STANDPOINT AS WE MOVE FORWARD AND MORE FROM A TREATMENT, MEDICAL LENS OF THINGS. THIS IS A GROUP BY AND LARGE WHO ARE GOING TO HAVE A NUMBER OF THINGS THAT COME TO US RELATIVE TO THE ADDICTION ISSUES BUT ALSO OFTENTIMES THE MENTAL HEALTH OVERLAY.

Mr. Underhill: OFTENTIMES IF OUR DATA IS CONSISTENT WITH SEATTLE, WE'LL SEE ABOUT 80% OF THIS POPULATION IS GOING TO BE HOMELESS. THEY'RE GOING TO COME TO US WITH A MYRIAD OF THINGS THAT WE WANT TO GET A BETTER HANDLE ON. ADDITIONALLY, WE KNOW BASED ON REVIEW OF THE MATERIAL, WE SEE A HIGHLY DISPROPORTIONATE NUMBER RELATIVE TO THOSE OF COLOR BEING CONTACTED AND REFERRED TO MY OFFICE IN THIS CRIME CATEGORY. WHAT I MEAN BY THAT IS POSSESSION OF A CONTROLLED SUBSTANCE. THE RATES IN THIS GROUP IS VERY SOPHISTICATED WITH RESPECT TO THAT KIND OF CONCEPT. THE RATE IN THIS AREA IS HIGH. AND WE WANT TO HELP MAKE THIS BETTER RELATIVE TO THE INSERTION OF INDIVIDUALS OF COLOR BEING INSERTED INTO OUR JAILS AND INTO OUR PUBLIC SAFETY SYSTEM RELATIVE TO A PROSECUTION AND COURT INVOLVEMENT.

Commissioner Shiprack: I HAVE A QUESTION FOR YOU, ROD, ABOUT WHO WE'RE GOING TO BE CONTACTING WITH THE LEAD PROGRAM. WHETHER THIS IS SORT OF THE EXISTING GROUP OF USUAL SUSPECTS WHO THE POLICE WOULD BE TAKING TO JAIL CURRENTLY OR WHETHER THIS ACTUALLY CONTINUES A WIDENING OF PEOPLE WHO RIGHT NOW MIGHT BE CONTACTED AND NOT TAKEN TO JAIL BUT WILL BE CONTACTED AND TAKEN TO LEAD FOR TREATMENT. SO DO YOU KNOW JUST OFF THE TOP OF YOUR LEAD WHAT YOU'RE THINKING OF IN TERMS OF THAT?

Mr. Underhill: WELL, I CAN SAY THAT WE DO NOT WANT TO NET WIDEN. CERTAINLY IN A NEGATIVE VIEWED WAY. I HAVE A COUPLE OF THOUGHTS WITH RESPECT TO THAT. FIRST, I'LL SAY THAT THE LEAD EXPERIENCE, ONE OF THE THINGS WE LEARNED FROM THEM IS THEIR COMMUNITY LIKEWISE VOICED THAT CONCERN. ARE WE GOING TO NET WIDEN THAT WE'RE CONTACTING, ARRESTING PEOPLE THAT WE DIDN'T USED TO AND INSERTING THEM INTO THE SYSTEM EVEN THOUGH IT'S A LENS TOWARDS POSITIVE

POTENTIAL OUTCOMES. THEY HAD THOSE CONCERNS, THEY MONITORED THAT, WHAT THEY INTENDED TO SEE IF I REMEMBER CORRECTLY, THEY DIDN'T SEE THAT EXPERIENCE. BUT THEY NEEDED TO REMIND THEMSELVES NOT TO NET WIDEN. HOWEVER, I WANT TO ADD ANOTHER PREMISE TO THAT. AND THAT IS THEY ALSO SAW THE NEED TO ADD A VOLUNTARY COMPONENT TO INDIVIDUALS WHO WOULD WANT TO PARTICIPATE IN THE LEAD PREMISE. ASSIGNMENT OF A CASE MANAGER.

Mr. Underhill: SO LET ME PUT IT A DIFFERENT WAY. THEY BEGAN IN 2011 WITH THIS NOTION OF YOU HAD TO BE ARRESTED IN ORDER TO BEGIN YOUR ENTRY INTO POTENTIAL LEAD QUALIFICATION. AND CASE MANAGEMENT REFERRAL. WHAT THEY QUICKLY REALIZED IS THERE WERE INDIVIDUALS WHO WERE ADDICTED BUT WANTED TO AVAIL THEMSELVES OF THAT CASE MANAGEMENT BASED SERVICES FOR THE POSITIVE OUTCOMES THAT THEY WERE BEGINNING TO SEE, BUT WERE TROUBLED BY THE NOTION OF YOU MEAN I GOT TO WAIT UNTIL I GET ARRESTED BEFORE I QUALIFY? THEIR EXPERIENCE TOLD THEM THAT THEY WANTED TO COME UP WITH, THEM, THIS VOLUNTARY NOTION THAT AN INDIVIDUAL IN THIS CATEGORY COULD APPROACH A MEMBER OF THE PORTLAND POLICE BUREAU OR ANOTHER MEMBER OF THE TEAM AND KIND OF KNOCK ON THE DOOR, IF YOU WILL, OF CAN I PARTICIPATE OR DO I HAVE TO WAIT UNTIL YOU ACTUALLY PUT SOME HANDCUFFS ON ME RELATIVE TO AN ARREST EXPERIENCE. CAN WE GET IN FRONT OF THAT EVEN? AND THE ANSWER IS YES. THAT'S WHAT THEY DID. WE ADOPTED THAT PREMISE. AND SO I DON'T THINK THAT SO MUCH WALKS INTO THE NET WIDENING OTHER THAN IT MAKES AVAILABLE INDIVIDUALS WHO WANT TO VOLUNTARILY PARTICIPATE.

Commissioner Shiprack: JUST SOME CONTEXT THAT YOU WELL KNOW, ROD, BECAUSE WE JUST SPENT AN HOUR AND A HALF TOGETHER EARLIER THIS MORNING. THAT MY INTEREST HERE IS THE IMPACT THAT THE LEAD PROGRAM IS GOING TO HAVE ON OUR JAIL POPULATION.

Mr. Underhill: YES. WELL, WE HOPE TO REPLICATE THE SEATTLE EXPERIENCE RELATIVE TO THOSE ARREST EVENTS. WE HOPE BUT WE NEED TO TALK ABOUT IT EACH AND EVERY TIME THAT THIS IS NOT A NET WIDENING EXPERIENCE. WE GOT TO WATCH RELATIVE TO MISSION CREEP EVEN THOUGH MAYBE IT'S UNWITTING NET WIDENING WE'LL NEED TO WATCH ALL THE MORE REASON WHY WE NEED TO HAVE ACCURATE DATA AND REVIEW AND COMPARE OUR APPLES TO APPLES AND SUCH. SO GOOD REMINDER OF THINGS. I NOW FEEL I'LL PROBABLY STOP AND I WANT TO MAKE SURE AND MAKE MYSELF AVAILABLE AS WE ALL WILL FOR QUESTIONS. BUT I'LL STOP BECAUSE I THINK I'VE PROBABLY TIED UP A HANDFUL OF TIME AND I WANT TO HAND IT OVER TO OTHER SYSTEM PARTNERS OF MINE.

Mr. Bajpai: GOOD MORNING. I'M SENIOR MANAGER WITH MENTAL HEALTH AND ADDICTIONS. THE STRENGTH OF THE PLANNING TEAM AND WHAT WE SAW

THE STRENGTH OF THE LEAD PROGRAM IN SEATTLE IS MULTIDISCIPLINARY APPROACH. WHEN WE WENT TO A STAFFING THERE, WE HAD CASE WORKERS AND SOCIAL WORKERS TALKING TO BUSINESS OWNERS, FAITH LEADERS, OTHER COMMUNITY MEMBERS ABOUT WHAT'S GOING ON IN THEIR COMMUNITY, DIRECTING RESOURCES TO THE RIGHT PLACES. AND SO IT'S EXCITING FOR ME TO BE A PART OF THIS PROJECT. OUR ROLE, OF COURSE, THAT WE HAVE EXPERIENCE AND WE HAVE RELATIONSHIPS WITH THE TREATMENT PROVIDERS AND SERVICE PROVIDERS THAT ARE GOING TO BE SERVING THIS POPULATION.

Mr. Bajpai: I'VE TALKED TO THIS BOARD BEFORE ABOUT OUR CONCERN ABOUT THE ADDICTION TREATMENT SYSTEM IS IT'S BEEN A REACTIVE SYSTEM AND FLOODED WITH REFERRALS AND HAS GENERALLY WAITED FOR PEOPLE TO GET THERE TO DO ANYTHING TO PROVIDE ANY RESOURCES TO THEM. THIS IS TAKING A STEP BACK FROM THAT. AND BEING MORE PROACTIVE AND ASSERTIVE AND ENGAGING PEOPLE BEFORE THEY MIGHT NOT BE READY FOR TREATMENT YET BUT THEY MIGHT BE READY TO DO SOMETHING AND SO IF WE CAN GET THEM STARTED DOWN THIS PATH WHICH I THINK ABBEY DID AN AMAZING JOB DESCRIBING, THAT'S KIND OF OUR GOAL HERE. WE KNOW THAT A LOT OF THE PEOPLE THAT ARE GOING TO BE INVOLVED IN LEAD LIKE THEY ARE IN SEATTLE ARE NOT REALLY INTERESTED IN TREATMENT WHEN THEY'RE FIRST ARRESTED BUT THEY MIGHT BE ABLE TO DO SOMETHING THAT WILL HELP REDUCE INFECTIOUS DISEASE TRANSMISSIONS AND REDUCE LOITERING ON THE STREET AND MAY REDUCE SMALL CRIMES THAT HAPPEN THROUGH OUR COMMUNITY.

SO THAT KIND OF HARM REDUCTION IS SOMETHING THAT'S GOING TO HELP US. IT'S GOING TO HELP THE INDIVIDUAL THAT'S BEING INVOLVED IN THE LEAD PROGRAM. OUR SYSTEM IS, LIKE I SAID, A REACTIVE SYSTEM SO WE PUT OUT A RESPONSE OR A REQUEST FOR INFORMATION. THE R.F.I. THAT ROD MENTIONED, AND AT THE END OF SEPTEMBER, WE HAD SEVERAL APPLICANTS FOR THAT. AND AN R.F.I. PROCESS IS A LESS FORMAL PROCESS THAN AN R.F.P. AND HELPS US DEFINE WHAT WE'RE LOOKING FOR AS WE NEGOTIATE WITH OUR POTENTIAL VENDORS SO WE'VE IDENTIFIED SEVERAL THINGS THAT WE DIDN'T KNOW WHAT WAS IMPORTANT WHEN WE FIRST PUT THE R.F.I. OUT LIKE HAVING A PHYSICAL LOCATION WHERE THAT LEAD WILL BE OPERATING. SO WE'RE CONTINUING TO LOOK AT OUR PROVIDER NETWORK, BRING IN NEW PROVIDERS POTENTIALLY, WE'RE HAVING A MEETING ON THURSDAY TO KIND OF NARROW THAT DOWN AND HOPEFULLY SELECT A VENDOR THAT WILL BE GOING FORWARD ON JANUARY 1ST. SO I THINK THAT'S WHERE WE'RE AT. AND, OF COURSE, I'LL BE AROUND TO ANSWER QUESTIONS IF ANYBODY HAS ANY RIGHT NOW.

Dr. Bethel: GOOD MORNING, CHAIR. GOOD MORNING, COMMISSIONERS. I'M REVEREND DR. T. ALLEN BETHEL. AND I'M THE SENIOR PASTOR OF THE CHURCH HERE IN PORTLAND, OREGON. I WANT TO COME THIS MORNING TO

TALK ABOUT THE COMMUNITY PORT OF THE LEAD PROGRAM. THE LEAD PROGRAM IS ONE THAT I AM FIRMLY CONVINCED WILL HELP OUR COMMUNITY ADDRESS THE GROWING AND ALARMING CRISIS WE HAVE OF PEOPLE WHO ARE STILL OVERCOME BY DRUG ADDICTION, SALES AND SOLICITATION OF CONTROLLED SUBSTANCES. AND HAVING TO FACE THE CONSEQUENCES OF THE WAR ON DRUGS AND THE DEVASTATING PERSONAL LOSSES THAT ACCOMPLISH THAT. ONE THING, AMONG OTHERS, IS THAT FAMILY AND FRIENDS THAT SEE THEIR FAMILY MEMBERS OR FRIENDS STRUGGLING WITH THIS SITUATION THAT ROBS MANY OF THEM OF THEIR DIGNITY, THEIR CHARACTER AND SENSE OF BEING PRODUCTIVE CITIZENS AND THEY BEGIN TO WONDER WHAT CAN WE DO TO HELP THEM? AND AFTER TRYING FOR SO LONG, PERHAPS RUNNING OUT OF OPTIONS, THEN THROWING UP THEIR HANDS IN DEFEAT, STILL WONDERING HOW CAN WE GET OUR FAMILY MEMBER BACK?

Dr. Bethel: LEAD WILL HELP TO ELIMINATE THIS FOR MANY IN THE PILOT PROJECT AND GIVE HOPE TO MANY WITHOUT EXACTING A POUND BY IMPRISONING THEM OR LOCKING THEM UP IN JAILS AND THE DEVASTATING LOSS OF FAMILY, HOUSING, JOBS AND OPPORTUNITIES THAT COME AS RESULTS OF THAT. THIS PROGRAM WILL HELP A FAMILY, PERHAPS, STOP THAT DOWNWARD SPIRAL OF LOSING ALL AND DO WHAT ONE OF THE OBJECTIVES OF THE SYSTEMS IS. THAT IS TO CURB THE ILLEGAL ACTIVITY TO RESTORE A PERSON TO BECOME A PRODUCTIVE, CONTRIBUTING CITIZEN OF OUR COMMUNITY. THEREFORE DECREASING THE NEED FOR THE RELIANCE ON THE CRIMINAL JUSTICE SYSTEM AND BY THE DIVERSION OF PEOPLE INTO SUPPORTIVE SERVICES, WE RELY MORE ON THIS TO HELP REDUCE CRIMINAL ACTIVITY THAN JAILS.

IN AN ARTICLE DISCUSSING DISPARITY IN THE PRISON SYSTEM AS PUNISHMENT, HEATHER RICE MINORS TALKED ABOUT THAT WE ALL AGREE THAT THERE ARE DISPARITIES IN THE SYSTEM. WHAT WE DON'T AGREE ABOUT IS WHAT CAUSES THEM AND HOW WE SOLVE THE ISSUE. THIS IS ONE METHOD THAT I BELIEVE WILL HELP US WITH THE GOAL. AND I THANK YOU AND I URGE YOU AS COMMISSIONERS TO CONTINUE TO WORK TOWARDS ADEQUATE FUNDING OF LEAD AND TO EXPAND THE PROGRAM INTO OTHER AREAS OF OUR CITY AS THE PILOT PROJECT IS VERY SUCCESSFUL. THANK YOU VERY MUCH.

Chair Kafoury: THANK YOU. THANK YOU SO MUCH FOR COMING THIS MORNING. GOOD MORNING.

Cdr. Davis: GOOD MORNING. I'M CHRIS DAVIS, COMMANDER OF CENTRAL PRECINCT IN THE PORTLAND POLICE BUREAU. AND WE'VE BEEN ASKED BY LPSCC AND THE D.A.'S OFFICE TO PARTICIPATE IN THE PILOT PROGRAM FOR THIS. AND IT ACTUALLY FITS PRETTY WELL WITH SOME WORK THAT WE HAVE BEEN DOING IN CENTRAL PRECINCT FOR A LONG TIME. IT'S NOT NEWS THAT

WE HAVE A CHRONIC ISSUE AND ESPECIALLY IN DOWNTOWN PORTLAND AND OLD TOWN AREA IN THE DOWNTOWN CORE. WITH SUBSTANCE ABUSE. AND LOTS OF OTHER PUBLIC SAFETY ISSUES GROW OUT OF WHAT REALLY IS A PUBLIC HEALTH ISSUE. AND WE'VE LEARNED A LONG TIME AGO REALLY THAT WE CAN'T ARREST OUR WAY OUT OF THIS PROBLEM. THERE'S A LOT OF POTENTIAL, WE BELIEVE, IN THE LEAD PROGRAM. FOR THE PILOT, WE'VE SELECTED OUR STREET CRIMES UNIT TO PARTICIPATE. AND THAT'S A UNIT OF FOUR OFFICERS AND A SERGEANT WHO WORK MOSTLY PLAINCLOTHES AND THEY DEAL WITH THINGS THAT CAUSE LIVABILITY COMPLAINTS IN THE DOWNTOWN CORE WHICH MEANS ABOUT 95% OF THEIR WORK DEALS WITH STREET LEVEL USE AND SALES OF ILLEGAL DRUGS. AND TYPICALLY, LESS MARIJUANA, MORE HARDER DRUGS LIKE HEROIN, CRACK COCAINE, METHAMPHETAMINE.

Cdr. Davis: SO THIS IS A GROUP THAT, OBVIOUSLY, MAKES A LOT OF DRUG POSSESSION AND A LOT OF DRUG SALES ARRESTS IN DOWNTOWN. AND ONE OF THE EARLY ITEMS OF FEEDBACK THAT WE GOT FROM STREET CRIMES WHEN WE APPROACHED THEM ABOUT PARTICIPATING IN THIS PROGRAM IS THAT THEY'VE ALWAYS WANTED SOME KIND OF OPTION AT THE TIME OF ARREST TO GIVE PEOPLE ESPECIALLY ON THESE POSSESSION CHARGES BECAUSE A LOT OF TIMES WHEN YOU ENCOUNTER SOMEBODY RIGHT THEN, THAT'S WHEN THEY REALIZE THAT THEY WOULD REALLY LIKE TO AVAIL THEMSELVES OF SOME KIND OF HELP AND FOR US AND LAW ENFORCEMENT, THERE HASN'T BEEN ANY HELP TO GIVE THEM REALLY. OTHER THAN TO SEND THEM INTO THE CRIMINAL JUSTICE SYSTEM AND HOPE THAT AT SOME POINT IN THAT PROCESS THEY'LL GET THAT HELP. SO THIS IS AN OPPORTUNITY FOR THEM TO TRY AND REFER PEOPLE TO SERVICES RIGHT AT THE FRONT DOOR. AND SO WE'RE ENCOURAGED BY THAT.

WE'VE SENT THE STREET CRIMES UNIT TO GO MEET WITH THEIR COLLEAGUES AT THE SEATTLE POLICE DEPARTMENT, SEATTLE P.D. HAS A LOT OF POSITIVE THINGS TO SAY ABOUT THEIR PROGRAM. AND RIGHT NOW, WHAT WE'RE WORKING ON IS JUST TRYING TO FIGURE OUT THE NUTS AND BOLTS OF HOW TO MAKE THE REFERRALS, WHO TO TALK TO, WHERE TO LOCATE THINGS. AND THE PROCESS WHICH IS ACTUALLY FAIRLY SIMPLE. AND FOR US THE MOST ENCOURAGING THING ABOUT THIS THAT IT BUILDS ON RELATIONSHIPS THAT THE OFFICERS HAVE WITH A LOT OF THESE FOLKS ALREADY. BECAUSE OUR OFFICERS IN STREET CRIMES WHO SPEND ALL THEIR WORKING TIME DEALING WITH THIS ISSUE DOWNTOWN ALREADY KNOW MOST OF THE PEOPLE.

TO YOUR POINT, COMMISSIONER, ABOUT EXPANSION, I DOUBT THAT WE'LL SEE A WHOLE LOT OF THAT. I THINK THIS IS A POPULATION THAT WE ALREADY INTERACT WITH ON A REGULAR BASIS. PEOPLE KIND OF DRIFT IN AND OUT OF THAT POPULATION SO THERE MAY BE SOMEBODY THAT SHOWS UP IN THIS THAT WE HAVEN'T MET BEFORE BUT THAT KIND OF TARGET DEMOGRAPHIC

OF THIS PERSON WHO CREATES PUBLIC SAFETY PROBLEMS FOR US IN THE DOWNTOWN CORE REALLY ONLY BECAUSE OF A SUBSTANCE ABUSE ISSUE IS WHO I THINK WE'RE LOOKING AT IN THIS PROGRAM.

Commissioner Shiprack: JUST TO FOLLOW UP TO THAT, THAT'S REALLY HELPFUL AND I APPRECIATE YOU ADDRESSING THAT CONCERN CURRENTLY, YOUR OFFICERS WOULD MAKE AN ARREST, THEN, AS A RESULT OF THE ENCOUNTER.

Cdr. Davis: THEY WOULD. WHAT THEY TELL ME IS A LOT OF TIMES THAT THE POSSESSION ARREST IS A DISSATISFYING EXPERIENCE FOR EVERYBODY BECAUSE THE OFFICER KNOWS THAT THEY'LL BE SEEING THAT PERSON AGAIN AND AGAIN AND AGAIN WITH THE SAME PROBLEM. A LOT OF TIMES WHEN THE OFFICER HEARS FROM THAT PERSON IS MAN, I WISH THERE WAS SOME KIND OF SERVICES. IS THERE SOMEWHERE I CAN GO TO GET SOME HELP? SO THERE'S POTENTIAL FOR A LOT OF GOOD THERE.

Ms. Stamp: WE TRIED TO GIVE YOU A QUICK AND DIRTY OVERVIEW TO BE EFFECTIVE WITH YOUR TIME BUT WANT TO BE HERE TO ANSWER ANY QUESTIONS YOU HAVE BEFORE WE VACATE TODAY.

Chair Kafoury: QUESTIONS AND COMMENTS FROM THE BOARD?

Vice-Chair Smith: HOW MANY FOLKS DO YOU THINK WE CAN SERVE BETWEEN NOW AND THE FISCAL YEAR END?

Ms. Stamp: THERE'S A COUPLE OF FACTORS. ONE IS HOW QUICKLY WE CAN LAUNCH. THE SOONER WE LAUNCH, THE MORE PEOPLE WE CAN SERVE AND THE OTHER FACTOR BEING HOW QUICKLY THE COMMUNITY-BASED AGENCY THAT HAS TO BE SELECTED, HOW QUICKLY THEY CAN RAMP UP AND TRAIN FOLKS IN ORDER TO PARTNER WITH THE STREET CRIMES UNIT TO HAVE AN EFFECTIVE RESPONSE. THE CASE LOAD IS REALLY IMPORTANT. WE WANT CASE MANAGERS TO HAVE A SMALL CASELOAD, SEATTLE HAS ABOUT 30 PER PERSON IN ORDER TO HAVE VERY QUALITY RAPPORT AND ENGAGEMENT SO THERE'S THE CASE LOAD AND THEN ALL OF THE DIFFERENT NUMBERS. ULTIMATELY, A ROBUST CASE LOAD WOULD BE APPROXIMATELY 300. 10 CASE MANAGERS AT 30 INDIVIDUALS PER CASE MANAGER.

Vice-Chair Smith: SO IS THE PLAN THAT YOU PLAN TO R.F.P. WHO THAT SERVICE PROVIDER IS GOING TO BE?

Ms. Stamp: AS HE BRIEFLY SUMMARIZED WE'VE DONE AN R.F.I. THAT GIVES US SOME FLEXIBILITY AND ABILITY TO BE REALLY NIMBLE IN FIGURING OUT WHICH AGENCY CAN BE THE MOST RESPONSIVE AND THE MOST EFFECTIVE FOR THIS UNIQUE POPULATION.

Vice-Chair Smith: I CAN'T REMEMBER WHEN THE R.F.I., WHEN THE DEADLINE WAS FOR. AFTER YOU DO THE R.F.I., DO YOU GO OUT AND DO AN R.F.P. AFTER THE R.F.I.?

Mr. Bajpai: THE DEADLINE FOR THE R.F.I. WAS THE BEGINNING OF OCTOBER. BUT WE'RE STILL ACCEPTING SOME RESPONSES TO THAT. SO THAT'S PART OF THE INFORMALITY OF THE PROCESS. ONCE WE SELECT A VENDOR, WE HAVE TO GET AN EXEMPTION THROUGH PROCUREMENT FOR A PILOT PROJECT. ONCE WE WORK WITH THE PROVIDER TO KIND OF DEVELOP WHAT THE PARAMETERS OF THE CONTRACT SHOULD BE AND WHAT WE'RE CONTRACTING FOR, WE'LL DO A PILOT PROJECT EXEMPTION.

Vice-Chair Smith: BUT YOU'LL PICK FROM ONE OF THE FOLKS WHO RESPONDED FROM THE R.F.I., SO IT WILL BE A SOLE SOURCE.

Mr. Bajpai: IT'S NOT A SOLE SOURCE. YES, WE'LL BE PICKING FROM ONE OF THE PROVIDERS THAT HAVE RESPONDED TO THE R.F.I. YES.

Chair Kafoury: OTHER QUESTIONS?

Commissioner McKeel: THANK YOU. THANK YOU FOR YOUR PRESENTATION. AND I FULLY SUPPORT THIS PILOT PROJECT. I'M VERY INTERESTED TO SEE WHERE THIS GOES. MY QUESTION IS AROUND THE BUDGET. DO YOU HAVE A BUDGET BREAKDOWN ON THIS? I HEAR WE'RE GETTING FUNDS FROM HERE AND HERE AND HIRING CASE MANAGERS SO I'M JUST CONFUSED ABOUT THE BUDGET.

Ms. Stamp: YES, COMMISSIONER, AS THAT'S ABSOLUTELY APPROPRIATE. SO WE DO NOT HAVE A BUDGET BECAUSE WE DON'T HAVE AN AGENCY SELECTED TO BUILD THAT WITH, RIGHT, BECAUSE OF SALARY FOR THE CASE MANAGERS AND THE DOLLAR AMOUNTS FOR OVERHEAD AND ADMINISTRATION, SO WE DID HIRE LAURA AND THAT WAS THROUGH MACARTHUR FUNDS SO SEPARATE FROM THE \$800,000. WHAT WE'RE TRYING TO DO IS DO A NUMBER OF THINGS. ONE IS TO FIGURE OUT THE WAY TO USE THE \$800,000 FOR THE REMAINING OF THIS FISCAL YEAR IN ORDER FOR LAUNCH CAN BE EXPENSIVE AND RAMP UP AND TRAINING. BUT THEN WHAT'S THE ONGOING ASK, RIGHT, FOR F.Y.18, 19 AND MOVING ON TO THE FUTURE PARTICULARLY IF THE PILOT DOES EXPAND INTO OTHER BOTH ELIGIBILITY CRITERIA AND OTHER NEIGHBORHOODS IN OUR COUNTY. WE KNOW THAT GRESHAM IS ALSO VERY INTERESTED.

WE'VE HAD A COUPLE OF BUDGET MEETINGS TO PUT SOME GENERAL FRAMEWORK AROUND WHAT WE THINK IT'S GOING TO COST. IT HASN'T BEEN FIRM ENOUGH TO REALLY PUT OUT THERE. BUT WE ARE WORKING WITH WHAT WE BELIEVE IS A GOOD RAMP-UP NUMBER AND PROBABLY A LARGER

NUMBER FOR THE F.Y.18 ASK. SO I DON'T HAVE SPECIFICS, I'D BE HAPPY TO BRAIN STORM THAT WITH YOU AT ANOTHER TIME.

Commissioner McKeel: OK. BUT THAT WILL BE COMING FORWARD BEFORE THE LAUNCH?

Ms. Stamp: BECAUSE THE FUNDS HAVE NOT BEEN ALLOCATED YET. I BELIEVE THEY'RE STILL IN CONTINGENCY SO WE'LL NEED TO GET IN TO GET THE CONTRACTS OUT. ABSOLUTELY.

Commissioner McKeel: BUT YOU KNOW WHAT'S THERE FOR THE BUDGET.

Ms. Stamp: YES.

Commissioner McKeel: YES. OK. AND THE OTHER QUESTION I HAVE IS ON THIS COMMUNITY ENGAGEMENT EVENT, YOU SAID WAS GOING TO BE NOVEMBER?

Ms. Stamp: NOVEMBER 16TH.

Commissioner McKeel: I JUST WANT TO SAY THAT I'M OUT OF TOWN ON THAT DAY FOR A CONFERENCE. ABOUT I DON'T WANT THE COMMUNITY OR ANY OF YOU TO THINK I DON'T SUPPORT THIS PROJECT BECAUSE I CAN'T COME TO THE COMMUNITY ENGAGEMENT. OPEN HOUSE.

Ms. Stamp: THANK YOU. WHAT WE HAVE STARTED WITH IS REALLY AN OPPORTUNITY TO ENGAGE THE COMMUNITIES IMPACTED BY THIS WORK. SO AS DR. BETHEL INDICATED, WE'LL TALK ABOUT FOLKS WHO HAVE DESPERATE IMPACT AND DESPERATE EXPERIENCES OF CUSTOMERS OR DEFENDANTS, OFFENDERS, WHATEVER YOU WANT TO CALL FOLKS IN THE CRIMINAL JUSTICE SYSTEM. SO WE ARE WORKING WITH COMMUNITY MEMBERS WHO ARE LEADERS IN COMMUNITIES OF COLOR AND THE FAITH COMMUNITY IN ADDITION TO WORKING WITH THE OFFICE OF NEIGHBORHOOD INVOLVEMENT TO GET NEIGHBORHOOD LEADERSHIP AND BUSINESS LEADERS FROM THE DOWNTOWN TARGET AREA ALSO INVOLVED TO HAVE A VERY SMALL DINNER JUST TO START TO CREATE SOME RELATIONSHIP AND RAPPORT WITH THE INTENT BECAUSE WE HAVE THE MACARTHUR FUNDS TO DO THIS EVERY OTHER MONTH AND PERHAPS EVERY QUARTER TO GROW THAT AND CONTINUE TO HAVE MORE AND BIGGER, WE WANTED TO START SMALL TO CREATE SOME TRUST AND ENGAGEMENT.

Commissioner McKeel: RIGHT. AND I UNDERSTAND THAT. BUT I JUST DON'T WANT PEOPLE TO SAY WHY AREN'T THE COMMISSIONERS THERE? I JUST WANT TO SAY  
ON RECORD.

Commissioner Shiprack: MADAM CHAIR, YES, AND AGAIN, CONTEXTUALLY, PART OF THE POINT OF THIS EXERCISE WHICH MAKES SENSE JUST STANDING ALONE BASED ON THE KNOWLEDGE THAT WE HAVE ACQUIRED OVER YEARS AS COMMANDER DAVIS JUST SAID OF ENCOUNTERING THE SAME PEOPLE WITH THE SAME PROBLEMS AND TELLING THEM THAT WE'RE TIRED OF SEEING THEM AND WHEN ARE THEY GOING TO STRAIGHTEN UP WHICH IS KIND OF LIKE WHEN IS THE SYSTEM GOING TO FIGURE OUT HOW TO STRAIGHTEN UP AND THE OBJECT IN ADDITION TO THAT COMMONSENSE ONE WAS TO HELP BUILD A RAMP TO ONE OF THE OTHER ACTIONS THAT THIS BOARD TOOK DURING OUR BUDGET DELIBERATIONS IN MAY WHICH WAS TO REDUCE THE NUMBER OF JAIL BEDS. SO WHEN I ASK ABOUT THE CONNECTION BETWEEN THESE PEOPLE BEING ARRESTED UNDER THE OLD FRAMEWORK BUT BEING SENT TO THIS VERY HIGHLY CASE MANAGED TREATMENT OPPORTUNITY UNDER THIS LEAD FRAMEWORK, THAT'S REALLY TO DESCRIBE THE JUSTICE REINVESTMENT ASPECT OF THE LEAD PROGRAM ITSELF.

IT IS BOTH SUPPORTIVE OF THIS BOARD'S POLICY TO REDUCE OUR RELIANCE ON JAIL WHICH, AS WE JUST HAD POINTED OUT, THANK YOU SO MUCH, JUST THIS MORNING, THAT WHOLE EXPERIENCE OF BEING ARRESTED AND CONVICTED OF A CRIME CAN ALTER AN INDIVIDUAL'S LIFE FOREVER. AND THROW BARRIERS AT THAT PERSON AND THAT REALLY IMPEDES THEIR OPPORTUNITIES. SORRY, I DIDN'T MEAN TO GET LOST IN THAT STATEMENT BUT I REALLY DO APPRECIATE THE WORK THAT YOU'RE DOING AND I THINK THAT FOR THIS BOARD TO JUST KEEP TYING THIS TOGETHER DOES TIE IN WITH THE POLICY DECISION THAT WE MADE TO REDUCE OUR FUNDING IN ONE SYSTEM AND INCREASE FUNDING IN AN ONGOING WAY FOR THIS ASPECT OF OUR PUBLIC SAFETY SYSTEM AND I THINK COMMISSIONER MCKEEL, YOU WERE VERY MUCH A DRIVER BACK IN MAY WITH REGARD TO THE RELATIONSHIP BETWEEN THESE POLICY INCENTIVES.

Vice-Chair Smith: I WANT TO DOUBLE BACK ON THIS. THIS IS VERY TIMELY JUST IN TERMS OF HAVING THE UNITY CENTER COMING ON BOARD AND IT'S GOING TO BE FAIRLY CLOSE TO OLD TOWN AND THEN HAVING THE MIRACLES NEW APARTMENT BUILDING NOT TOO FAR FROM THERE AND I THINK JUST KIND OF MAKING A CIRCULAR MOTION OF BEING ABLE TO HAVE PLACES TO PUT OUR MOST VULNERABLE. THESE PEOPLE NEED HELP AND A PLACE TO STAY AND THEY NEED SOME TREATMENT. SO I THINK THIS IS REALLY PERFECT FOR WHAT WE'RE DOING RIGHT NOW IN MULTNOMAH COUNTY IN GENERAL. SO THANK YOU FOR PULLING THIS TOGETHER SO QUICKLY.

Chair Kafoury: I WANT TO THANK YOU AS WELL FOR COMING THIS MORNING, FOR THIS BRIEFING AND AS COMMISSIONER SMITH SAID, OUR COMMUNITY PARTNERS HAVE COME TOGETHER SO QUICKLY AND WITH SO MUCH DETERMINATION AND INTEREST THAT I'M REALLY PLEASED THAT WE HAVE MOVED SO FAR IN SUCH A SHORT PERIOD OF TIME AND I THINK IT ALL BODES

WELL FOR JANUARY START DATE AND THEN AS DR. REVEREND SAID, VERY SUCCESSFUL PILOT PROGRAM. SO THANK YOU. AND OUR LAST BRIEFING OF THIS MORNING WILL BE A BRIEFING ABOUT FOOD! LET'S DO BREAKFAST MULTNOMAH COUNTY.

**B.3 Board Briefing: Let's do Breakfast, Multnomah County! Presenters: Liesl Wendt, Director, and Robyn Johnson, Food Policy Coordinator.**

Ms. Wendt: GOOD MORNING, CHAIR AND COMMISSIONERS. WE DID TRY TO HAVE FOOD HERE AVAILABLE BUT IT DIDN'T QUITE WORK OUT. SO APOLOGIES FOR THAT. FOR THE RECORD, MY NAME IS LIESL WENDT AND I'M JOINED TODAY BY MARCELLA MILLER WITH PARTNERS FOR HUNGER FREE OREGON AND ELLEN CHRISTIANSON AND OUR OWN ROBYN JOHNSON, FOOD POLICY COORDINATOR. SO BASED ON YOUR LAST CONVERSATION, WE'LL GO WAY UPSTREAM AND TALK ABOUT THE IMPORTANCE OF FOOD PARTICULARLY FOR KIDDOS IN MULTNOMAH COUNTY. I WANT TO THANK THE CHAIR FOR INVITING US FOR TODAY'S DISCUSSION. AS I KNOW YOU ALL KNOW AS A SOCIETY, IT'S OUR JOB TO ENSURE THE FUTURE IS IN GOOD HANDS AND THAT MEANS MAKING SURE CHILDREN HAVE ACCESS TO A FULL RANGE OF OPPORTUNITIES. BEING WELL NOURISHED ALLOWS KIDS TO DEVELOP SOCIALLY, INTELLECTUALLY AND ALLOWS THE DOORS OF OPPORTUNITY TO BE OPEN AT SCHOOL INSTEAD OF STRUGGLING IN CLASS WITH AN EMPTY BELLY.

IN OREGON, NOVEMBER IS SCHOOL BREAKFAST CHALLENGE MONTH AND IN RESPONSE TO THAT CAMPAIGN, WE TOOK THE OPPORTUNITY TO LOOK AT HOW WELL OUR STUDENTS ARE ABLE TO ACCESS MEALS. AND WE'RE DOING WELL BUT WE HAVE MORE WORK TO DO IN THIS PARTICULAR AREA AND WE HAVE SOLUTIONS TO SOME OF THE CHALLENGES THAT STUDENTS ARE FACING AND THAT'S WHAT WE'RE HERE, IN PART, TO TALK ABOUT TODAY. GO TO THE NEXT SLIDE. OUR GOAL SHOULD BE TO CREATE A COUNTY WHERE ALL CHILDREN, REGARDLESS OF WHERE THEY LIVE, HAVE A FAIR CHANCE TO REACH THEIR POTENTIAL AND CONTRIBUTE TO SOCIETY.

IN MULTNOMAH COUNTY, 1 IN 4 CHILDREN LIVES IN POVERTY AND AT RISK FOR HUNGER. AS WE STRIVE TO GIVE ALL OF OUR KIDS A FAIR CHANCE BY MAKING SURE THEY CAN GET BREAKFAST AND SCHOOL AT LUNCH, IT'S A KEY STRATEGY TO ACHIEVING THAT GOAL. A RECENT REPORT FROM THE URBAN INSTITUTE AND FEEDING AMERICA LOOKED AT TEENS AND FOOD INSECURITIES. FAIRLY SHOCKING REPORT, ACTUALLY, THE FINDINGS. THEY CONDUCTED FOCUS GROUPS IN VARIOUS TOWNS AND CITIES INCLUDING PORTLAND AND I WANTED TO JUST REALIGN FROM THERE. TEENS IN MANY COMMUNITIES OPENLY DISCUSS STRATEGIES THAT THEY AND THEIR PEERS USE TO SKIP MEALS. ONE GIRL IN PORTLAND NOTED "BREAKFAST REALLY ISN'T" LIKE I'D RATHER SAVE MY FOOD SO I CAN EAT, SO I CAN ACTUALLY SLEEP BECAUSE I CAN'T SLEEP WHEN I'M HUNGRY.

Ms. Wendt: A VARIETY OF FACTORS IMPACT STUDENT ACCESS. BUS MIGHT ARRIVE LATE OR THEIR PARENTS DON'T HAVE ENOUGH FOOD AT HOME. WE HAVE SOME TOOLS MAINLY SCHOOL MEALS TO HELP IMPROVE ATTENDANCE, CONCENTRATION, TEST TAKING AND BEHAVIOR. WE ALSO HAVE BENEFICIAL POLICY OPTIONS THAT WE PROMOTE SUCH AS UNIVERSAL MEALS, BREAKFAST AFTER THE BELL. AND SERVED IN THE CLASSROOM. WE ALSO HAVE PARTNERSHIPS IN PLACE, STAFF CAPACITY, AND TECHNICAL KNOW HOW TO SUPPORT OUR SCHOOL PARTNERS TO SUPPORT THESE POLICIES AND I IN PARTICULAR WANT TO THANK COMMISSIONER SHIPRACK FOR THE ADVOCACY FOR THE PROGRAM THAT HAS GIVEN US SOME OF THE TECHNICAL KNOW HOW AT MULTNOMAH COUNTY TO HELP SCHOOLS ACCESS BROADER MEALS AND WE HAVE ROBYN JOHNSON SO WE'RE IN GREAT HANDS. OUR PARTNERSHIP WITH SCHOOLS HAVE BEEN PRODUCTIVE IN A VARIETY OF WAYS PARTICULARLY IN THE SPHERE OF FOOD SECURITY. FOR INSTANCE, OUR SCHOOL SYSTEM HELPS PROVIDE OVER A MILLION MEALS TO STUDENTS AND THEIR FAMILIES EACH YEAR THROUGH THE SCHOOL BASED PANTRY PROGRAM, AFTER SCHOOL SUPPERS AND THE SUMMER FOOD PROGRAM.

IN CONVERSATIONS WITH OREGON FOOD BANK, ONE OF THE LARGEST VALUES THEY HAVE FOR THIS PARTNERSHIP IS IT'S WHERE THEY ARE SERVING THE MOST DIVERSE POPULATION ACROSS THEIR SYSTEM. SO WE KNOW THAT SCHOOLS ARE WHERE PEOPLE FEEL COMFORTABLE AND THAT'S HAVING MULTIPLE IMPACTS IN OUR COMMUNITY. WHAT WE MIGHT DO IN TERMS OF TECHNICAL ASSISTANCE AND I'M GOING TO TURN IT TO ROBYN TO TELL US HOW.

Ms. Johnson: GOOD MORNING. CHAIR KAFOURY AND COMMISSIONERS, FOR THE RECORD MY NAME IS ROBYN JOHNSON, FOOD COORDINATOR HERE IN MULTNOMAH COUNTY. I'M GOING TO SHARE A LITTLE MORE CONTEXT ON WHY BREAKFAST IS SO CRITICAL TO OUR STUDENTS RIGHT NOW SO THIS WILL BE THE DOWNER PART OF THE PRESENTATION BUT THEN I PROMISE YOU, WE'LL GO RIGHT BACK UP HERE IN A MOMENT. SO THE MOST RECENT REPORT FROM USDA, THE U.S. DEPARTMENT OF AGRICULTURE, ON HOUSEHOLD FOOD SECURITY REPORTED THAT OREGON WAS THE ONLY STATE IN THE NATION TO HAVE A STATISTICALLY SIGNIFICANT INCREASE IN HUNGER OVER THE LAST THREE YEARS. SO WE STILL ARE NOT FIRST IN HUNGER. WE COME RIGHT AROUND EIGHTH. BUT FOR ABOUT 16% OF OREGONIANS STATEWIDE, THERE HAVE BEEN TIMES DURING THE PAST YEAR WHEN THEY'VE HAD TO SHRINK THEIR MEALS OR TO REDUCE THE NUTRITIONAL QUALITY OF THE FOOD THAT THEY'RE EATING.

THIS SLIDE REFLECTS THAT THERE IS STILL A SMALLER SUBSET OF THOSE FOLKS WHO ARE KNOWN TO HAVE VERY LOW FOOD SECURITY. THEY USED TO CALL IT HUNGER. NOW THEY CALL IT VERY LOW FOOD SECURITY AND

THEY'VE BEEN FORCED TO SKIP MEALS ALL TOGETHER. BECAUSE OF THE LACK OF FOOD IN THEIR HOUSEHOLDS. SO WHEN I READ THE LATEST REPORT, IT REALLY JUST AMPLIFIED THE URGENCY FOR THE COUNTY TO LOOK INTO HOW WE CAN BE MEETING PEOPLE WHERE THEY'RE AT WITH THE FOOD THEY NEED TO SUCCEED IN SCHOOL AND AT WORK AND IN LIFE. SO LOW INCOME FAMILIES, BECAUSE FOOD IS THE MOST FLEXIBLE PART OF YOUR BUDGET EACH MONTH, ARE REALLY FORCED TO PIECE TOGETHER THEIR FOOD BUDGET.

Ms. Johnson: YOU MAY REMEMBER THIS SLIDE FROM OUR LAST PRESENTATION. AND A FAMILY OF FOUR NEEDS ABOUT 372 MEALS. WE SHARED WITH YOU LAST TIME THAT FAMILIES DO GO WITHOUT A FEW MEALS, UNFORTUNATELY, OVER THE COURSE OF THE MONTH THE WAY THEY'RE ABLE TO PIECE TOGETHER THE FOOD BUDGET IS THROUGH SNAP DOLLARS, SCHOOL MEALS, BREAKFAST, LUNCH, SUPPER IN MANY OF OUR SCHOOLS AND THE WIC PROGRAM AND EMERGENCY FOOD ASSISTANCE EACH MONTH.

TODAY, WE'LL FOCUS ON THOSE SCHOOL-BASED MEALS WHICH IT'S GREAT THAT WE HAVE KIDS IN SCHOOL AND THE OPPORTUNITY TO MEET THEM SEVERAL TIMES A DAY WITH THE FOOD THAT THEY NEED TO SIT IN THEIR SEAT AND LEARN AND FOCUS AND EXPERIENCE THE JOY OF LEARNING THAT HAPPENS. WHEN YOU CAN BE PRESENT TO IT. SO I JUST WANTED TO SHARE A LITTLE BIT OVERALL ABOUT OUR UTILIZATION SCHOOL MEALS. YOU'LL SEE THERE ARE FOUR CIRCLES THERE. DARK GOLD, THE LIGHT YELLOW, ORANGE AND THE LIGHT ORANGE. HALF OF ALL OF OUR KIDS ARE ELIGIBLE FOR FREE OR REDUCED PRICE MEALS AT SCHOOL. AND SO WE HAVE THE OPPORTUNITY TO FEED THEM. EVERY DAY THAT THEY'RE IN SCHOOL.

FORTUNATELY, WE'RE REACHING A LOT OF THEM WITH LUNCH. BUT WE WOULD LIKE TO SORT OF EXPAND THAT ORANGE CIRCLE ALL THE WAY OUT TO MEET THE EDGE OF THE DARK GOLD AND AGAIN, LIKE TO EXPAND THAT LIGHT ORANGE CIRCLE ALL THE WAY OUT TO THE DARK GOLD. SO WE HAVE SOME WORK TO DO. WE HAVE SOME OPPORTUNITY. I'M REALLY EXCITED TO HAVE OUR PARTNERS HERE AT THE TABLE TO YOU TO SHARE WITH YOU SOME OF THE WORK THAT THEY'VE BEEN DOING AND ADDITIONALLY SOME OF THE STRATEGIES THAT THEY'VE USED PARTICULARLY IN PARKROSE SCHOOL DISTRICT TO BE SUCCESSFUL IN MEETING KIDS AT SCHOOL WITH FOOD.

Commissioner McKeel: DO THESE TOTAL STUDENTS, THAT'S COUNTYWIDE?

Ms. Johnson: THAT'S COUNTYWIDE. SO OF ALL THE STUDENTS, WE ARE REACHING ABOUT 65% OF THEM AT LUNCH. THIS IS FREE AND REDUCED ELIGIBLE STUDENTS. A BIT LESS THAN THAT, 38% WITH BREAKFAST. AND BREAKFAST HAS SOME PARTICULAR CHALLENGES. MARCELLA IS GOING TO SHARE A LITTLE BIT ABOUT THAT AND LIESL SHARED A LITTLE BIT ABOUT THAT. IT CAN BE AS SIMPLE AS A LATE BUS AND IT CAN BE THAT BREAKFAST

IS SERVED BEFORE THEIR PARENTS CAN GET THEM TO SCHOOL. SO THERE ARE SOME CHALLENGES.

Chair Kafoury: OF THE 65% WHO ARE EATING LUNCH, IS THAT LOW BECAUSE CHILDREN ARE NOT TAKING ADVANTAGE OF THE PROGRAM? OR THEIR FAMILIES ARE NOT SIGNED UP FOR THE PROGRAM BUT THEIR FAMILY INCOME WOULD MAKE THEM ELIGIBLE? I'M SURE THERE'S PROBABLY A MYRIAD OF REASONS. I CAN UNDERSTAND MORE WHY THE BREAKFAST PIECE THAN THE LUNCH PIECE. I'M JUST CURIOUS.

Ms. Johnson: THERE ARE A LOT OF REASONS WHY STUDENTS MISS LUNCH THAT I'M SURE THAT OTHER FOLKS CAN ALSO SPEAK TO THAT IN THEIR COMMENTS. THERE'S A LOT OF STIGMA THAT GOES ALONG WITH EATING LUNCH AT SCHOOL IF YOU'RE A FREE OR REDUCED PRICE STUDENT. AND I KNOW PARTICULARLY IN OUR HIGH SCHOOLS WHICH I'M GOING TO SPEAK TO YOU NEXT. THAT'S A BIG ISSUE. THE TRUTH OF THE MATTER IS IT'S KNOWN WHICH KIDS EAT BREAKFAST AND WHICH KIDS EAT LUNCH EVERY SINGLE DAY PARTICULARLY IN THE HIGH SCHOOL SETTINGS WHEN SOME STUDENTS HAVE MONEY AND CHOOSE TO LEAVE THE CAMPUS, THERE ARE A LOT OF STUDENTS THAT CHOOSE TO JUST NOT EAT.

THERE ARE ALSO IN CERTAIN SCHOOLS, THERE'S JUST NO TIME FOR HIGH SCHOOL STUDENTS TO WAIT IN THE LINE. THEY HAVE 20 MINUTES FOR LUNCH. AND THE LINE CAN TAKE THAT LONG AS WELL. AND SO THERE ARE A VARIETY OF REASONS THAT STUDENTS AREN'T EATING, STIGMA BEING A LARGE ONE. TIME BEING ANOTHER ONE AND WITH THE ELEMENTARY STUDENTS, MANY SCHOOLS HAVE MADE A REALLY SMART DECISION TO GIVE THEM RECESS BEFORE LUNCH. SO THAT THEY GO OUT AND PLAY AND CONTINUE TO BUILD UP THEIR APPETITES AND THEY DON'T RUSH THEIR LUNCH SO THEY CAN GET OUTSIDE AND GET OUT ON THE PLAYGROUND AND SO I KNOW AT MY PARTNER'S DAUGHTER'S SCHOOL, THAT'S WHAT THEY'VE EMPLOYED. THEY'RE NOT EATING THEIR LUNCH BUT THEY'RE REALLY PLAYING ON THE PLAYGROUND SO THEY'VE SWAPPED THOSE AROUND AS A STRATEGY. SO THERE'S SOME MORE INFORMATION THAT WE CAN ALSO SUPPLY TO YOU.

Chair Kafoury: THANK YOU.

Ms. Johnson: LASTLY, WHEN WE GET TO HIGH SCHOOLS, THE NUMBER IS A LITTLE BIT MORE ALARMING. SO AGAIN, THE STIGMA PIECE FOR TEENS, LIESL MENTIONED, THE LATEST REPORT FROM FEEDING AMERICA AND THE URBAN INSTITUTE ON TEEN HUNGER. A PART OF THAT RESEARCH WAS DONE HERE, RIGHT HERE IN PORTLAND. SO REACHING ABOUT 42% OF ALL OF OUR HIGH SCHOOL STUDENTS WITH LUNCH BUT 21% WITH BREAKFAST. AND SO I WANTED TO TAKE JUST A MOMENT TO FOCUS ON OUR TEENS AND HIGH

SCHOOL. IT IS A CHALLENGING, I KNOW ELLEN CAN SPEAK TO THIS WITH SOME SERIOUS EXPERTISE.

Ms. Johnson: IT'S CHALLENGING TO MEET TEENS WHERE THEY'RE AT SOMETIMES. IN TRYING TO GET THEM THE FOOD THAT THEY NEED. BUT STIGMA IS A BIG REASON FOR TEENS NOT PARTICIPATING IN THE SCHOOL MEAL PROGRAMS AND THEY CHOOSE TO HIDE THEIR HUNGER OR IGNORE IT AS A COPING MECHANISM. AND TEND TO ONLY REVEAL IT IN THE MOST PRIVATE AND CONFIDENTIAL OF SETTINGS. ANOTHER PIECE OF THAT IS OUR TEENS ARE REALLY TAKING ON A LEADERSHIP ROLE IN THEIR FAMILIES. AND A LOT OF TIMES THEY WILL SHRINK OR SKIP THEIR OWN MEALS TO ENSURE THEIR YOUNGER SIBLINGS HAVE ENOUGH FOOD TO EAT OR SOMETIMES TAKE FOOD FROM SCHOOL HOME FOR THEIR YOUNGER BROTHERS AND SISTERS AND IN HIGH SCHOOLS, IT REALLY DOES BECOME A MATTER OF TIME AND A MATTER OF STIGMA. AND SO I THINK THAT THERE IS A LOT OF CONVERSATION AND WORK THAT WE CAN DO MOVING FORWARD TO ADDRESS THIS ISSUE IN OUR HIGH SCHOOLS. LET ME NOT GET AHEAD OF MYSELF.

SO TALKING A LITTLE BIT ABOUT SOLUTIONS TO THESE ISSUES, LIESL MENTIONED THAT WE HAVE SOME POLICY TOOLS. SOME COME FROM THE FEDS AND SOME COME FROM THE STATE. OREGON HAS BEEN A TRAIL BLAZER IN SCHOOL FOOD POLICY. I'M REALLY PROUD OF THE WORK THAT WE'VE BEEN ABLE TO DO AS A STATE. I WAS LISTENING TO A PODCAST LAST NIGHT JUST, YOU KNOW, RELAXING, LISTENING TO A SCHOOL FOOD PODCAST LIKE YOU DO WHEN YOU'RE A FOOD POLICY COORDINATOR. AND I WAS REALLY INTERESTED BECAUSE I WAS JUST SORT OF FRESHENING UP ON SOME OF THE STRATEGIES AND ONE SCHOOL WAS EMPLOYING NUDGE THEORY TO HELP ENCOURAGE THEIR STUDENTS. SO THEY REALLY JUST HAVE TEACHERS STANDING AT THE DOOR WELCOMING KIDS TO SCHOOL AND SAYING, HI, MARCELLA, DID YOU EAT BREAKFAST THIS MORNING? IF NOT, RUN DOWN TO THE CAFETERIA AND GRAB IT.

EVEN IF THEY DON'T DO IT EVERY DAY, IF THEY DO IT A FEW TIMES A WEEK, EVEN A STRATEGY AS MINIMAL AS THAT INCREASES PARTICIPATION IN BREAKFAST. WE DO KNOW SOME OTHER STRATEGIES SO SERVING UNIVERSAL MEALS, SERVING FREE MEALS WORKS WHEN YOU SERVE ALL MEALS FREE, MORE KIDS EAT. PARTICULARLY WITH THE TEENS, THEY'RE VERY ENTICED BY THE FREE SO WE SEE SOME UPTICK IN THAT. ADDITIONALLY, SERVING BREAKFAST AFTER THE BELL, AFTER WE KNOW THAT ALL KIDS ARE IN CLASS AND IN THEIR SEATS, THEY CAN TAKE 15 MINUTES INSTRUCTIONAL TIME.

IT WAS A LAW PASSED HERE IN OREGON THAT PART OF THE SCHOOL DAY CAN BE DEDICATED TO BREAKFAST. ANOTHER PIECE IS SECOND CHANCE BREAKFAST. FOR STUDENTS WHO ARRIVE AT SCHOOL VERY, VERY EARLY,

THE SCHOOL CAN CHOOSE TO SERVE BREAKFAST AT A LATER TIME AS STUDENTS ARE CHANGING CLASSES. AND THEY CAN JUST PICK UP THEIR BREAKFAST THERE AND EAT IT IN THEIR SECOND CLASS. NOT ALL STUDENTS ARE HUNGRY WHEN THEY ARRIVE.

Commissioner Shiprack: I DON'T KNOW, I WOKE UP THIS MORNING BEING FORCED TO DO MATH. SO LET ME JUST TRY ONE MORE THING THAT IS MATH RELATED. 42% OF HIGH SCHOOL STUDENTS WHO ARE ELIGIBLE ARE EATING LUNCH, DOES THAT MEAN WE ARE SPENDING 42% OF OUR AVAILABLE FEDERAL MONEY FOR THAT PROGRAM SO THAT SOMEWHERE OUT THERE IS 48% OF SOME RESOURCE THAT IS GOING UNSPENT? THE REASON I ASK IS THAT I'M SORT OF GRASPING THIS STIGMATIZING CONCEPT PARTICULARLY FOR HIGH SCHOOL STUDENTS BUT FOR STUDENTS OF ALL AGES WHICH IS YOU LINE UP IN THIS LINE AND YOU GET THIS LUNCH. AND YOU LINE UP IN THIS LINE OR YOU DON'T HAVE ANY LINE AT ALL BECAUSE YOU'RE NOT IN THE LUNCH PROGRAM SO GO DO WHAT YOU WANT TO DO WITH THE MONEY IN YOUR POCKET. WITH THE ADDITION OF 48% OF THE MONEY THAT WE'RE SPENDING ON THIS, IT SEEMS LIKE YOU COULD ALMOST DO A UNIVERSAL LUNCH AND THE ISSUE, I SUPPOSE, IS FROM THE FUNDER OF THE 48%, YOU'RE FEEDING CHILDREN WHO AREN'T DESERVING.

Ms. Christensen: THE REIMBURSEMENT DOLLARS THAT ANY SCHOOL DISTRICT RECEIVED IS ONLY BASED UPON MEALS SERVED. SO I DON'T GET A MAGIC AMOUNT AND THEN SPEND THAT MONEY FOR EVERYONE. I RECEIVE IT IF I PROVIDED A MEAL BASED UPON A FREE STATUS, THEN I'M REIMBURSED AT THAT RATE. FOR THAT MEAL.

Commissioner Shiprack: I WANTED TO SAY THAT OREGON HAS BEEN A LEADER IN OBTAINING WAIVERS IN PROGRAMS IN THE PAST. AND YOUR PRESENTATION HERE SUGGESTS THAT THERE IS A BARRIER THAT IS UNINTENTIONALLY BEING PUT INTO PLACE. THAT COULD BE REMOVED IF WE GOT A WAIVER THAT SAID WE WOULD TAKE 100% OF OUR MONEY FOR A PILOT PERIOD OF TIME AND THEN COUNT HOW MANY OF THE ELIGIBLE STUDENTS ARE NOW EATING LUNCH. IF WE JUST KIND OF MIX IT IN WITH EVERYTHING ELSE AND THERE MIGHT BE SOME COST ASSOCIATED WITH THAT BUT IT'S GOING TO BE SADLY FOR SOME SCHOOLS LIKE THE DAVID DOUGLAS HIGH SCHOOL IN MY DISTRICT NOT THAT MUCH BECAUSE SO MANY OF THOSE KIDS ARE ELIGIBLE FOR FREE AND REDUCED LUNCH.

Ms. Johnson: THANK YOU SO MUCH, COMMISSIONER SHIPRACK. A COUPLE OF THINGS, SO SCHOOL MEALS ARE PAID FOR AS ELLEN SAID SO IF YOU SERVE A MEAL, YOU GET PAID FOR THE MEAL. YOU EITHER GET PAID AT THE FREE, REDUCED OR PAID PRICE. SO THERE ARE THREE CATEGORIES. SO I WON'T GET TOO DEEP IN THE WEEDS ABOUT THIS. BUT IF ELLEN SERVES 100 MEALS AT THE FREE RATE AND 100 MEALS AT THE REDUCED RATE AND 100 MEALS AT THE PAID RATE, THEN THAT'S THE MONEY SHE HAS TO PAY. THAT'S THE

MONEY THAT SHE HAS TO COVER THE FOOD COSTS, THE STAFFING COSTS, PAY THE ELECTRICITY AND DELIVERY AND BUY ALL THE PIECES OF THE FOOD. SCHOOL MEALS DO BRING SIGNIFICANT FEDERAL REVENUE INTO THE COUNTY. BUT AGAIN, I KNOW YOU'RE MAKING A REALLY GOOD POINT THAT WE ARE LEAVING FEDERAL DOLLARS ON THE TABLE BY NOT REACHING ALL THE STUDENTS THAT WE COULD REACH.

Vice-Chair Smith: MADAM CHAIR, THERE'S A WAY THAT YOU CAN DEAL WITH THIS. TITLE ONE SCHOOLS WHO ARE 50 PLUS ONE, IF YOU HAVE 50 PLUS ONE ELIGIBLE STUDENTS FOR FREE AND REDUCED LUNCH, THE ENTIRE SCHOOL IS CONSIDERED A TITLE ONE SCHOOL AND YOU CAN SERVE EVERYONE. SO I THINK WHAT COMMISSIONER SHIPRACK WANTS TO SEE IS HOW DO THOSE SCHOOLS, LET'S SAY, TITLE ONE SCHOOLS, DO THEY SERVE ALL THEIR KIDS? VS. A REGULAR SCHOOL. SO ARE THEY SERVING 42% OF THE KIDS? OR 100% OF THE KIDS? BECAUSE THEY GET PAID FOR THE ENTIRE SCHOOL.

Ms. Johnson: CHAIR KAFOURY AND COMMISSIONER SMITH, I'LL TELL YOU ABOUT A COUPLE OF THE FEDERAL POLICY OPTIONS. THERE ARE TWO FEDERAL POLICY OPTIONS THAT ALLOW SCHOOLS TO SERVE UNIVERSAL MEALS. THE FIRST ONE IS CALLED A COMMUNITY ELIGIBILITY PROVISION. AND IT IS THE NUMBER OF MEALS THAT YOU GET REIMBURSED FOR IS BASED ON THE DIRECT CERTIFICATION OF STUDENTS WHOSE FAMILIES QUALIFY FOR SNAP. SO THE DEPARTMENT OF HUMAN SERVICES AND THE DEPARTMENT OF EDUCATION WORK WITH THE INDIVIDUAL SCHOOL DISTRICTS TO CERTIFY THOSE KIDS AUTOMATICALLY BECAUSE THEY'RE AUTOMATICALLY ELIGIBLE FOR FREE MEALS IF THEY GET A CERTAIN PERCENTAGE OF STUDENTS ELIGIBLE, THEY CAN FINANCIALLY SERVE EVERYONE FREE MEALS.

Vice-Chair Smith: IS THAT THE 50 PLUS ONE?

Ms. Johnson: IT'S NOT. IT'S 62.5. SO IF THE SCHOOL DOESN'T HAVE 62.5% OF THE CHILDREN DIRECTLY CERTIFIED AS THEIR FAMILIES RECEIVING SNAP, AND THAT'S PART OF ONE OF OUR POLICY RECOMMENDATIONS THAT WE'LL GET TO HERE AT THE END, THEN FINANCIALLY, IT DOESN'T PENCIL OUT FOR THE SCHOOL DISTRICT TO SERVE UNIVERSAL MEALS AT THAT SCHOOL. BECAUSE THEY WOULDN'T BE REIMBURSED FULLY FOR ALL THE MEALS. AND THAT'S AN UNFORTUNATE THING. THE OTHER WAY THAT SCHOOLS CAN GET THERE IS THROUGH PROVISION TWO WHICH MEANS THEY'VE COLLECTED FREE AND REDUCED APPLICATIONS FOR THE STUDENTS AT THEIR SCHOOL AND THAT THE HIGH ENOUGH PERCENTAGE OF IT AND ELLEN, I DON'T KNOW WHAT YOU HAVE TO GET FOR PROVISION TWO.

YEAH, IT'S HARD TO GET TO A HIGH ENOUGH PERCENTAGE, USUALLY IT'S IN THE 80% OR 90% WHERE THEY CAN AGAIN PENCIL OUT FINANCIALLY GETTING ENOUGH REIMBURSEMENT FOR ALL THOSE STUDENTS TO SERVE MEALS UNIVERSALLY. AND SO THESE ARE THE CHALLENGES THAT WE'RE RUNNING

INTO. AND SO LATER ON, WE'RE GOING TO TALK ABOUT SOME OF THE OUR POLICY RECOMMENDATIONS BUT THEY DO CENTER AROUND SUPPORTING OUR PARTNERS IN SCHOOLS TO MAKE SURE THAT ALL THEIR KIDS WHO ARE CERTIFIED THROUGH THE SNAP PROGRAM TO RECEIVE SCHOOL MEALS ARE CERTIFIED. OR THAT THEY ARE COLLECTING ENOUGH SCHOOL MEAL APPLICATIONS TO GET PROVISION TWO FREE MEALS INTO THEIR SCHOOLS. SO THAT'S SOMETHING THAT WE'LL TALK ABOUT IN A LITTLE BIT.

Commissioner Shiprack: IT'S ALMOST LUNCHTIME. I AM CURIOUS IF THE CONTENT OF THE FREE AND REDUCED LUNCH AND THE CONTENT OF EVERYBODY ELSE'S LUNCH IS THE SAME OR ARE THEY DIFFERENT?

Ms. Johnson: THEY'RE EXACTLY THE SAME. I HOPE, ELLEN, NOT TO PUT YOU ANYTHING IN THE MIDDLE BUT MAYBE YOU CAN TALK ABOUT HOW KIDS KEY IN THEIR NUMBERS.

Ms. Christensen: CHILDREN JUST PUT A NUMBER IN SO THAT WE HAVE AN ACCURATE RECORD OF THE MEAL SERVED. BUT FOR COMMUNITY ELIGIBILITY, THAT HAS BEEN THE BEST THING IN 23 YEARS OF SCHOOL FOOD SERVICE. THOSE APPLICATIONS AREN'T EASY. AND WE HAVE 48 FIRST LANGUAGES AT MY DISTRICT ALONE. SO WHEN WE TRY TO GO THROUGH THAT PROCESS, IT'S VERY DIFFICULT. THE SUCCESS OF COMMUNITY ELIGIBILITY MEANS AT MY MIDDLE SCHOOL, I HAVE CLOSE TO 90% PARTICIPATION. SO THE NUMBERS MIGHT BE FOR THE DISTRICT. BUT THE CHILDREN OF PARKROSE WANT TO COME IN THEIR BRAND NEW BUILDING, BEAUTIFUL BUILDING, AND EAT. IT'S A CHALLENGE BUT HOW I SERVE AND WHAT I SERVE IS CRUCIAL TO THE KIDS PARTICIPATING. THEY MAY BE HUNGRY BUT IF I SERVE THEM A MEAL THEY WOULD PURCHASE OR WANT TO EAT, THEY'RE GOING TO COME AND EAT.

Ms. Johnson: WE MAY JUST SWITCH OVER TO MARCELLA AND THEN LET ELLEN WRAP IT UP AND THEN AT THE END, ARE YOU READY?

Ms. Miller: GOOD MORNING. MY NAME IS MARCELLA MILLER WITH PARTNERS FOR HUNGER-FREE OREGON. AND WE LAUNCHED OUR LET'S DO BREAKFAST OREGON WORK LAST SPRING, 2015, AFTER REFLECTING ON THE STATE'S LOW PARTICIPATION RATES AND HEARING FROM NUTRITION PARTNERS AND OTHER STATEWIDE PARTNERS ABOUT THIS SORT OF STUBBORN LOW PARTICIPATION RATES AND HOW DIFFICULT IT IS TO GET KIDS TO SHOW UP TO THE PROGRAM. WE WORKED WITH OUR CAMPAIGN PARTNERS WHICH INCLUDE OREGON DEPARTMENT OF EDUCATION AND OREGON DAIRY AND NUTRITION COUNCIL TO DEVELOP SOME GUIDING GOALS FOR OUR WORK. THAT INCLUDED INCREASING PUBLIC AWARENESS. POSITIVE SCHOOL FOOD MESSAGING. AND ENCOURAGING THE USE OF AFTER THE BELL MODELS AS WELL AS NONPRICING MODELS WHENEVER POSSIBLE.

Ms. Miller: SO TO REFERENCE THE DISCUSSION PRIOR, WE DO KNOW THAT ALTERNATIVE BREAKFAST MODELS AND NONPRICING SCHOOLS SO LIKE COMMUNITY ELIGIBILITY PROVISION AND PROVISION TWO, WE DO SEE GENERALLY ACROSS THE BOARD HIGHER RATES OF PARTICIPATION. ONE OF THE FIRST THINGS WE DID WAS A STATEWIDE SURVEY OF NUTRITION PROGRAM DIRECTORS. WE REACHED OVER 100 DISTRICTS OR STAND ALONE SCHOOLS. WE LEARNED THAT A THIRD OF THEM WERE USING AFTER THE BELL MODELS AND ANOTHER THIRD WERE INTERESTED IN MOVING TO AFTER THE BELL MODELS. WE ALSO LEARNED THAT BUS SCHEDULES AND TIME ALLOWED FOR EATING FOR BREAKFAST WERE TWO OF THE MOST FREQUENTLY REPORTED BARRIERS TO STUDENT PARTICIPATION. SO BOTH OF THOSE ITEMS REALLY AFFIRMED OUR COMMITMENT TO PROMOTING AFTER THE BELL MODELS AS A BIG PART OF OUR WORK.

IN THE FALL OF LAST YEAR, WE PILOTED OUR FIRST NOVEMBER SCHOOL BREAKFAST CHALLENGE. WE WORKED WITH 32 SCHOOLS ACROSS THE STATE AND SAW AN INCREASE IN PARTICIPATION AT NEARLY EVERY SCHOOL. AND OVERALL, THEY INCREASED BY 24% FROM THE YEAR PRIOR. WE HAD ONE MULTNOMAH COUNTY SCHOOL LAST YEAR IN 2015. WE'RE EXCITED TO HAVE 19 PARTICIPATING THIS YEAR AND THAT'S IN LARGE PART THANKS TO THE SUPPORT FROM OUR COUNTY FOLKS. THEY REPRESENT FIVE OF THE MAJOR SCHOOL DISTRICTS IN THE COUNTY AND THAT'S GREAT AS WELL. IN ADDITION TO THE SURVEY, WE ALSO ASKED OUR CHALLENGED SCHOOLS ON THEIR REGISTRATION FORM WHAT SPECIFIC OBSTACLES THEY WERE ENCOUNTERING AND AGAIN, TO REITERATE, STIGMA, STUDENT AND FAMILY AWARENESS, AND LACK OF STUDENT INTEREST WERE THE MOST FREQUENTLY REPORTED CHALLENGES. SO THIS IS WHERE IT'S IMPORTANT TO US IN ADDITION TO PROMOTING AFTER THE BELL MODELS AND NONPRICING, WE REALLY WANT TO PROVIDE SCHOOLS AND DISTRICTS WITH TOOLS FOR STUDENT AND FAMILY ENGAGEMENT.

OUR PHYSICAL AND DIGITAL TOOL KITS HAVE A LOT OF RESOURCES AROUND THIS ENGAGEMENT INCLUDING BREAKFAST NUDGES AND THAT TYPE OF TECHNIQUE. AND WE HOPE THAT THESE TOOLS WILL HELP ELEVATE THE IMAGE OF SCHOOL BREAKFAST AMONG KIDS AND FAMILIES. MAKE IT PART OF THE WHOLE SCHOOL COMMUNITY AND MAKE IT EASY FOR SCHOOLS TO GET STUDENT INPUT AND FAMILY INPUT INTO THE PROGRAM. SPEAK SPECIFICALLY TO THE CHALLENGE OF REACHING TEENS. WE ALSO TRIED OUT A COUPLE OF THINGS THIS YEAR. WE HAVE STATE TEAM ESSAY CHALLENGE RELATED TO SCHOOL BREAKFAST. GIVING THEM A PROMPT RELATED TO OUR GOALS AROUND SCHOOL BREAKFAST AND THEN ASKING THEM IN LIGHT OF THAT WHAT DO THEY FEEL ABOUT THE PROGRAM AND WHAT WOULD THEY LIKE TO SEE? SO WE'RE HOPING TO GET SOME GOOD INFORMATION FROM THAT. WE'RE GOING TO GIVE OUT TWO \$100 AWARDS FOR THAT AS WELL.

Ms. Miller: I THINK THE PIECES OF LEGISLATION RELATED TO SCHOOL MEALS WERE BOTH MENTIONED BUT LAST YEAR, WE DID SEE THE BREAKFAST AFTER THE BELL BILL WHICH ALLOWS FOR 15 MINUTES OF INSTRUCTIONAL TIME AND WE ALSO SAW THE WAIVER OF THE REDUCED PRICE CO-PAY FOR SCHOOL LUNCH. SO I JUST WANTED TO NOTE THAT. SO ALL KIDS THAT QUALIFY FOR A FREE OR REDUCED PRICE ARE RECEIVING MEALS FREE OF CHARGE STATEWIDE FOR BREAKFAST AND LUNCH.

Ms. Johnson: I WANT TO SHARE A PROMOTIONAL VIDEO THAT PARTNERS FOR HUNGER-FREE OREGON MADE FOR THE SCHOOL BREAKFAST CHALLENGE MONTH AND IT WAS FILMED IN PORTLAND SCHOOLS AND IT'S IN ADDITION TO THESE BEAUTIFUL AND CHARMING OUTREACH MATERIALS THAT THEY HAVE CREATED, THERE IS THIS VIDEO THAT WILL SHARE A LITTLE BIT MORE ABOUT THE STUDENT EXPERIENCE.

[VIDEO PLAYS]

Video: YESTERDAY, IT WAS PROBABLY GOING TO BE 20 MINUTES TILL SNACK TIME. AND MY BELLY ACTUALLY GRUMBLED ABOUT FIVE TIMES.

HUNGER LOOKS LIKE KIDS WANTING SECONDS, BEING AT THE FRONT DOOR FIRST THING ON MONDAY MORNING BECAUSE THEY HAVEN'T HAD ANYTHING TO EAT.

THERE'S AN OBVIOUS NEED IN OUR COMMUNITY. AND PEOPLE UNDERSTAND THAT 1 IN 4 KIDS IN OREGON WHO LIVE IN FAMILIES THAT STRUGGLE TO PUT FOOD ON THE TABLE. IT'S JARRING. IT'S SURPRISING. I THINK WHEN MOST PEOPLE LEARN THE SCOPE OF THE PROBLEM, THEY WANT ON DO SOMETHING.

I LIKE HAVING BREAKFAST AT SCHOOL BECAUSE I DON'T HAVE TO EAT ALONE AT HOME. I CAN EAT WITH MY FRIENDS AND I DON'T HAVE TO RUSH.

AT 8:30 IN THE MORNING, OUR BELL RINGS AND THAT'S WHEN WE OPEN OUR DOORS AND OUR KIDS COME INTO THE BUILDING AND THEY GRAB THEIR BREAKFAST AND GO TO THEIR CLASSROOM AND THAT'S WHERE THEY EAT THEIR BREAKFAST. THEY EAT WITH EACH OTHER.

WE HEAR A LOT OF STORIES FROM THE NURSES, THEY'RE SEEING FEWER KIDS IN THE NURSES OFFICE, THEY'RE READY TO LEARN AND READY TO THRIVE.

BREAKFAST IS A WAY TO NOURISH THE BODY. A HEALTHY BODY PRODUCES A HEALTHY MIND. A HEALTHY MIND, YOU'RE READY TO LEARN, YOU'RE READY TO GO. IT HELPS WITH SOCIALIZATION. IT HELPS WITH LANGUAGE SKILLS. IT HELPS KIDS IDENTIFY WHAT A HEALTHY MEAL LOOKS LIKE.

Video: MY SON ABE, HE'S 5, GOING TO BE STARTING KINDERGARTEN IN THE FALL.

MY NAME IS ABE. AND I'M STILL 5. I LIKE BREAKFAST. IF MY FRIENDS WERE HUNGRY, IT MIGHT MAKE ME FEEL HUNGRY, TOO.

I LIKE THAT THEY SERVE BREAKFAST HERE BECAUSE NOT ALL STUDENTS HAVE AS MUCH ACCESS TO FOOD AT HOME AND SO WHEN THEY GIVE OUT BREAKFAST HERE, THEY ARE ABLE TO EAT.

IN THE MORNING, I HAVE BREAKFAST. MAKE ME FEEL GREAT. AND THEN I DO MY MORNING WORK. AND THEN MY DAY STARTS.

MAJORITY OF PARENTS REALLY APPRECIATE BREAKFAST AFTER THE BELL BECAUSE THEIR KIDS ARE EATING.

ME AS A PARENT, CAN'T IMAGINE A WORSE FEELING KNOWING THAT YOU DID ALL THE RIGHT THINGS TO GET YOUR KID TO SCHOOL, IF YOUR KID ARRIVES AT SCHOOL AND DIDN'T HAVE A CHANCE TO EAT BREAKFAST DURING THE DAY, THAT'S AN AWFUL FEELING AND THERE'S NOTHING YOU CAN DO ABOUT IT.

THE IDEA OF MAKING SURE THEIR CHILD IS TAKEN CARE OF, THAT THEIR CHILD IS SAFE AND THAT THEIR CHILD IS WELL NOURISHED, IT ALLOWS FOR THEM TO JUST TRUST THAT THEIR CHILD IS GOING TO BE OK.

WE CARE ABOUT OUR KIDS AND THAT'S WHY WE ARE IN THE PROFESSION SO THEY CAN FOCUS ON THEIR EDUCATION AND NOT ON ANYTHING ELSE THAT MAY BE DISTRACTING. BUT NOW, TRULY DOES IMPACT THEIR FUTURE. THAT MEANS A LOT TO ME. THAT'S ALL I CAN ASK FOR YOUR KIDS IS THAT THEY ARE GOING TO BE ABLE TO HAVE A GOOD SHOT, HAVE A GOOD CHANCE AT THRIVING DURING THE DAY, AT SUCCEEDING.

I WOULD LOVE TO HAVE BREAKFAST AT SCHOOL.

I'M GOING TO MISS THEM. I REALLY LIKE TO EAT BREAKFAST AT SCHOOL.

ALL SCHOOLS IN OREGON SHOULD HAVE BREAKFAST. IF ANYBODY CAN MAKE THAT HAPPEN.

[VIDEO ENDS]

Ms. Johnson: THANK YOU SO MUCH FOR THE INDULGENCE AND WE REALLY WANT TO EXTEND OUR THANKS TO OUR PARTNERS AT PARTNERS FOR HUNGER-FREE OREGON FOR THEIR GOOD WORK PROMOTING BREAKFAST

AND FOR PROVIDING SCHOOLS WITH THESE MATERIALS TO HELP PROMOTE THIS RESOURCE.

Ms. Christensen: I'M ELLEN CHRISTENSEN, THE FOOD SERVICE DIRECTOR FOR PARKROSE SCHOOL DISTRICT. THIS IS MY 10TH YEAR AND ALL 10 YEARS, WE IS HAVE BEEN EMBRACING BREAKFAST IN THE CLASSROOM. I THINK THERE'S SOME IMPORTANT CONSIDERATIONS THAT DON'T ALWAYS COME OUT. IN EVERY SCHOOL DISTRICT, SCHEDULING IS A NIGHTMARE FOR PRINCIPALS IN HOW TO GET THOSE MEALS IN. WE HAVE TO DEAL WITH TRAFFIC FROM BUSES. ARE THEY LATE? WE DEAL WITH WEATHER. IS SOMETHING GOING ON IN HOME LIFE? THERE'S TARDINESS. THERE'S A POPULATION AT THIS SCHOOL THAT A CAFETERIA CANNOT EMBRACE ALL IN A 20 MINUTE TIME PERIOD FOR BREAKFAST. BY PLACING IT IN THE CLASSROOM, WE'VE ELIMINATED AND TAKEN CARE OF ALL THOSE SITUATIONS THAT ARE JUST NORMAL OPERATING CONSIDERATIONS FOR A SCHOOL DISTRICT. BUT BREAKFAST IN THE CLASSROOM OFFERS THE CHILDREN WHO MAY HAVE EATEN SOMETHING EARLIER A CHANCE TO, PERHAPS, HAVE SOME JUICE TO GIVE THEM THOSE FEW MINUTES OF SOCIALIZING.

BEING SOCIAL IS EVERYTHING TO THE KIDS. SO THEY CAN SIT AND, PERHAPS, THEY JUST HAD SOME JUICE. BUT THE OPPORTUNITY FOR THE TEACHER TO STILL TAKE CARE OF THE SITUATIONS, THEY CHECK IN WORK. THEY HAVE PRIVATE READINGS. THEY HAVE MUSIC TIME. SO WHILE IT'S 15 MINUTES OF TIME THAT THE LEGISLATURE HAS BEEN GENEROUS TO GIVE US, IT'S A VERY EFFECTIVE TIME. SO THOSE CHILDREN THAT ARE HUNGRY THAT ARE NOT PREPARED TO LEARN HAVE AN OPPORTUNITY TO EAT. IT'S FUNDAMENTAL. CHILD NEEDS TO BE READY TO LEARN AND THIS TAKES CARE OF IT. WHEN WE FIRST INTRODUCED BREAKFAST IN THE CLASSROOM AT PARKROSE MIDDLE SCHOOL, TARDINESS NEARLY WENT AWAY. THEY WANTED TO GET THERE TO HAVE BREAKFAST. SO IT TOOK CARE OF SEVERAL SITUATIONS. I'M GOING TO BE HONEST. THE PRODUCTS ARE NOT YET PERFECT BUT ALL OF US IN SCHOOL FOOD SERVICE ARE WORKING WITH MANUFACTURERS.

YOU SAW A LOT OF WRAPPED AND PRE PREPROCESSED PRODUCTS. THAT'S JUST THE REALITY OF TRYING TO GET 800 MEALS TO A CLASSROOM. WHEN WE DESIGNED THE NEW MIDDLE SCHOOL, WE TOOK INTO ACCOUNT THAT BREAKFAST IN THE CLASSROOM IS HERE TO STAY. BECAUSE OUR KIDS NEED THAT BREAKFAST. AND SO THE DESIGN OF OUR FACILITY WAS MODIFIED TO ACCOMPLISH THAT. SO BREAKFAST IN THE CLASSROOM HAS BEEN A WONDERFUL PART FOR OUR KIDS' BREAKFAST. THE ONLY SCHOOL THAT DOES NOT YET PARTICIPATE IS THE HIGH SCHOOL. WE STILL HAVE SOME CHALLENGES TO OVERCOME TO PUT IT TOGETHER THERE BUT WE'RE HOPING. AND AGAIN, I HAD MENTIONED THAT COMMUNITY ELIGIBILITY IS ANOTHER BIG FACTOR TO MEAL PARTICIPATION.

Ms. Christensen: AS ROBYN HAD MENTIONED, SCHEDULING DURING LUNCHEES COULD BE DIFFICULT BUT ONE OF THE THINGS THAT WE DO AT PARKROSE IS PROVIDE ENOUGH CHOICES THAT I BELIEVE THAT'S WHY OUR KIDS ARE COMING IN FOR MEALS. WHEN YOU CAN CHOOSE YOUR ENTREE BUT ALSO CHOOSE WHAT FORM OF FRUIT OR VEGETABLE THAT YOU HAVE OR MULTIPLE, YOU'LL SEE KIDS AT SCHOOL TAKING MORE THAN ONE CHOICE OF FRUIT AND VEGETABLE AND CONSUMING IT. WE KNOW WE'RE HITTING THE TARGET WHEN THEY'LL EAT IT.

Ms. Johnson: THANK YOU. THERE'S SOME POLICIES THAT WE CAN PROVIDE TECHNICAL ASSISTANCE AROUND TO OUR SCHOOL PARTNERS AND WE HAVE MET WITH THE DISTRICT COUNCIL ONE TIME, MYSELF AND KIM MELTON AND FRANCIS AND OUR PARTNERS IN SUN HAVE MET AND DISCUSSED. AND THERE WAS SOME SINCERE INTEREST WHEN THEY WERE PROVIDED. THEY KNOW THE DATA. THEY KNOW THE REALITY. WE TOUCHED BASE ON THOSE POINTS TOGETHER AND THERE IS SOME INTEREST AND EVEN SO FAR AS ONE PERSON SAID WELL, MAYBE WE NEED TO DO SNAP OUT REACH AT OUR FAMILY NIGHTS TO MAKE SURE WE'RE DIRECTLY CERTIFYING AS MANY FAMILIES AS POSSIBLE. AND SO OUR SCHOOL PARTNERS ARE THERE.

I'M WILLING AND READY IF THIS SEEMS LIKE A DIRECTION THE COUNTY WANTS TO GO IN TO MEET THEM THERE AND TO WORK AS HARD AS WE CAN TO INCREASE PARTICIPATION. WE WOULD LIKE TO SEE ALL OF OUR SCHOOLS UTILIZING FREE MEALS AT SCHOOL THROUGH COMMUNITY ELIGIBILITY. WE WANT TO CONTINUE TO PROMOTE BREAKFAST AFTER THE BELL AND IN THE CLASSROOM OR SECOND CHANCE BREAKFAST FOR OUR HIGH SCHOOL STUDENTS AND CONTINUE TO BEAT THE DRUM ON THE 15 MINUTES INSTRUCTIONAL TIME FOR BREAKFAST BECAUSE THAT ISN'T BEING UTILIZED IN EVERY SCHOOL AND IT CERTAINLY CAN BE. SO THANK YOU FOR THIS OPPORTUNITY TO SHARE THE INFORMATION WITH YOU. I LOOK FORWARD TO WORKING WITH YOU IN YOUR OFFICES TO CONTINUE TO INCREASE THIS IMPORTANT RESOURCE FOR OUR STUDENTS.

Ms. Wendt: WITH THAT, I WANTED TO ADD, I BOUGHT ROBYN SOME DETANGLER HAIR SPRAY A WHILE AGO. IT ILLUSTRATES HOW GOOD SHE IS AT SORT OF UNTANGLING BALLS OF YARN AROUND POLICIES WHERE THE FEDS AND STATE CAN MAKE GREAT POLICY. AS YOU HEARD SOME EXAMPLES IT'S GETTING UNDERNEATH THOSE AND FIGURING OUT WHERE THE BARRIERS ARE AND TRYING TO FIGURE OUT WHAT THE SOLUTIONS ARE SO SHE'S ONE OF OUR GREAT DETANGLERS SO WE'LL CONTINUE TO REALLY UNDERSTAND WHERE CAN WE PUT THAT PRESSURE, WHETHER IT'S THE 15 MINUTES, WHETHER IT'S THE ADDITIONAL SNAP OUTREACH AND SOME OF THE IDEAS THAT YOU HEARD TODAY IS OUR COMMITMENT TO TEE UP AND UNDERSTAND WHAT THOSE SOLUTIONS ARE.

Ms. Wendt: WE ALSO WANT TO INVITE YOU TO GO VISIT A BREAKFAST SITE. I KNOW MANY OF YOU JUST DID PRINCIPAL FOR ALMOST A DAY LAST WEEK SO YOU'VE GOT A FRESH EXPERIENCE IN SCHOOLS BUT WE'LL FOLLOW UP WITH EACH OF YOUR OFFICES TO SEE IF THERE'S INTEREST IN SEEING BREAKFAST IN ACTION. AND WITH THAT, I THINK I'D JUST LIKE TO THANK OUR PANEL AND SEE IF THERE'S ANY QUESTIONS. AUTO

Chair Kafoury: QUESTIONS OR COMMENTS FROM THE BOARD?

Vice-Chair Smith: I HAVE A QUESTION. THANK YOU FOR GIVING THIS PRESENTATION. THIS IS HUGE AND I PARTICIPATED IN PRINCIPAL FOR ALMOST A DAY AND I DID THE BREAKFAST AND I WAS REALLY AMAZED. AND I DIDN'T KNOW THIS WAS A POLICY THAT, WHEN I WENT TO THE CLASSROOMS, THEY HAD THE FOOD IN THE CLASSROOMS AND IT REALLY WORKED OUT REALLY, REALLY WELL. SO I WANTED TO DETANGLE THIS IN TERMS OF THE RECOMMENDATIONS, HOW ARE WE FROM THE COUNTY LEVEL, HOW CAN WE INFLUENCE THE POLICY WITH THE SCHOOL DISTRICTS LIKE PARKROSE AND PORTLAND PUBLIC SCHOOLS OR DAVID DOUGLAS. WHERE IS THE LINE BETWEEN OUR SUNS SCHOOLS? ARE YOU ASKING FOR OUR SUN SCHOOLS TO DO THIS WITH THE EARLY MORNING PROGRAMS OR AFTER SCHOOL PROGRAMS? I'M NOT SURE WHERE THE DIRECTION NEEDS TO COME. BECAUSE, TO THE BEST OF MY KNOWLEDGE, WE DON'T CONTROL THE RECOMMENDATIONS THAT WERE UP ON THE BOARD SO I'M TRYING TO FIGURE OUT HOW DO WE BECOME ENGAGED IN THIS.

Ms. Wendt: ABSOLUTELY. I'LL START, COMMISSIONER, GREAT QUESTION. I THINK ONE OF THE THINGS THAT WE REALIZED IS THE TECHNICAL ASSISTANCE THAT WE CAN PROVIDE TO THE SCHOOL DISTRICTS BY HAVING THE KNOW HOW WITHIN THE COUNTY. ONE OF THE THINGS WE'VE HEARD FROM THE STAFF AT THE SCHOOL DISTRICTS, THEY JUST DON'T HAVE TIME TO FIGURE OUT WHERE ALL THE BARRIERS AND OPPORTUNITIES. SO BEING ABLE TO OFFER THAT THROUGH OUR STAFF IS ONE OF THE WAYS THAT WE CAN NOT NECESSARILY CHANGE THEIR POLICY BUT HELP THEM MAXIMIZE TAKING ADVANTAGE OF THOSE POLICIES. I DON'T KNOW IF YOU WANT TO ADD ANYTHING MORE.

Ms. Johnson: A LOT OF IT ALSO RELATIONAL AND OUR INTERACTIONS PROVIDE US WITH TREMENDOUS FOUNDATIONAL RELATIONSHIPS WITH BOTH THE SCHOOL DISTRICTS AND INDIVIDUAL SCHOOLS. AND THE RELATIONSHIPS THAT WE ALL BRING INDIVIDUALLY TO THESE CONVERSATIONS. I WORKED WITH ELLEN FOR 10 YEARS. AND PART OF THE REASON WE WANTED TO HIGHLIGHT PARKROSE IS BECAUSE THEY'RE NOT PARTICIPATING NECESSARILY IN THE BREAKFAST CHALLENGE BECAUSE THEIR BREAKFAST PARTICIPATION IS REALLY HIGH. AND SO WE WANTED TO BRING THEM HERE TO CELEBRATE THAT. BUT SHE HAS COUNTERPARTS IN EACH OF THE SCHOOL DISTRICT THAT WE HAVE RELATIONSHIP WITH AND ARE IN

CONVERSATION WITH BOTH FROM THE SUN PERSPECTIVE AND FOOD POLICY WORK THAT WE WILL BE ABLE TO CONNECT WITH SCHOOLS WHO ARE INTERESTED IN INCREASING THEIR BREAKFAST PARTICIPATION, HENCE THE BREAKFAST CAMPAIGN AND OUR PARTICIPATION IN THAT TO TRY TO REALLY GET IN THERE AND EITHER CONNECT THEM TO ADVOCATES FOR THE STATE OR PROVIDE WHAT WE CAN EXPECT FROM MY POSITION'S STAFF TIME.

Vice-Chair Smith: I'M INTERESTED IN THIS. I'M TRYING TO FIGURE OUT THE RELATIONSHIP WITH OUR SCHOOL SYSTEM. IS IT AS SIMPLE AS IN OUR PROGRAMS AND AFTER SCHOOL, WE GIVE THEM A NOTE TO GIVE TO THEIR PARENTS, YOUR KIDS CAN ALSO COME TO BREAKFAST, TOO? I'M TRYING TO FIGURE OUT HOW WE CAN ACTUALLY HAVE SOME SORT OF IMPACT. IT WON'T BE SOLVED HERE. BUT CAN WE HAVE FURTHER CONVERSATIONS ABOUT THIS? BECAUSE THIS IS REALLY IMPORTANT AND I THINK IT'S GOING TO MAKE A DIFFERENCE FOR PEOPLE. THE LAST QUESTION IS AND YOU ALL SAID IT, EVERY PERSON TALKED ABOUT IT BUT Y'ALL DIDN'T EXPLAIN IT AND THIS IS FOR PEOPLE WHO ARE LOOKING AT THIS ON TV. YOU ALL TALKED ABOUT STIGMA. CAN YOU GIVE ME EXAMPLES OF STIGMA THAT PREVENT STUDENTS FROM EATING LUNCH?

Ms. Miller: I THINK WITH LUNCH, THE DIFFERENCE BETWEEN BRINGING A LUNCH OR UTILIZING SCHOOL FOOD, THERE'S AN ASSOCIATION WITH YOUR FAMILY BEING LIMITED INCOME AND SCHOOL MEALS. WE KNOW THAT STIGMA IS MUCH GREATER FOR BREAKFAST BECAUSE ALL KIDS GO INTO THE CAFETERIA FOR LUNCH. THERE'S A CERTAIN AMOUNT OF IT BEING UBIQUITOUS BUT NOT SO MUCH WITH BREAKFAST. BUT AGAIN, WHEN JUST SCHOOLS AND DISTRICTS ARE ABLE TO PROMOTE THAT THEY'RE SERVING HEALTHY, DELICIOUS FOODS OR LOCAL FOODS OR SEASONAL FOODS, THEN IT BECOMES MORE ABOUT POSITIVE MARKETING AND CHANGING THAT ASSOCIATION. AS FAR AS OTHER SPECIFIC INSTANCES OF STIGMA I DON'T HAVE SPECIFIC EXAMPLES BUT I THINK JUST OVERWHELMINGLY, WE HEAR THAT ECHOED FROM NUTRITION PROGRAMS THAT THEY'RE AWARE THAT THEIR KIDS FEEL THAT.

Chair Kafoury: I'VE HEARD FROM MY SON WHO IS IN HIGH SCHOOL THAT THE KIDS WHO CAN AFFORD TO GO OFF CAMPUS, BURGER KING OR BURGERSVILLE SO THE KIDS THAT STAY ON CAMPUS AND EAT LUNCH IN THE CAFETERIA THEN THE OTHER KIDS KNOW OH, YOU'RE STAYING HERE AND CAN'T COME OUT TO LUNCH WITH US. YOU'RE POOR.

Ms. Wendt: I THINK TO ADD, I THINK ONE OF THE THINGS THAT ELLEN SAID WAS HOW I SERVE AND WHAT I SERVE AND LAST WEEK, I DID PRINCIPAL FOR ALMOST A DAY AT HELENS VIEW AND THEY SERVE ALL THE MEALS AT THE SCHOOL AND IT WAS REALLY INCREDIBLE BECAUSE IT WASN'T JUST ABOUT THE FOOD. THE COOK WAS CHATTING WITH THE KIDS. SHE KNEW THEIR STORIES, WAS CONNECTING WITH THEM. THE PRINCIPAL AND THE TEACHERS

WERE IN THE CAFETERIA AND I THINK WHAT YOU REALLY ILLUSTRATED IS HOW DO YOU CREATE A CULTURE AND IT'S NOT JUST ABOUT THE ACTUAL MEAL BUT IT'S ABOUT SORT OF THE COMMUNITY AND WHAT'S HAPPENING AROUND THE FOOD THAT MAKE THESE PROGRAMS SO POWERFUL.

Ms. Christensen: I THINK IT'S IMPORTANT TO REMEMBER THAT BECAUSE OF MANY OF THE NEW REQUIREMENTS, 100% WHOLE GRAINS AND I HAVEN'T USED SALT IN EIGHT TO 10 YEARS. I HAD TO GET RID OF MANY FOOD ITEMS, PICKLES THAT YOU'D THINK WOULD BE OK. SODIUM ISN'T HELPING. SO YOU'LL FIND THAT THE CHILDREN WILL TELL YOU IT FIRST NEEDS SALT. IT NEEDS SALT. TO MY VERY OLD TASTE BUDS BUT I UNDERSTAND THE MORE WE CAN INTRODUCE THE MORE WE ALLOW THE KIDS TO TASTE AND TRY IT. IT TAKES A VERY LONG TIME TO MAKE SURE THAT THE KIDS ARE GETTING SOMETHING THAT THEY ALSO KNOW SO WE WALK A VERY FINE LINE TO CREATE A MENU THAT IS SOMETHING THEY'LL EAT, SOMETHING THEY KNOW MEETS THE GUIDELINES BECAUSE AN AWFUL LOT OF THE PRODUCTS THAT I USE, YOU CAN'T BUY IN THE RETAIL STORE AS WELL. BUT IT IS HARD WHEN THEY'RE ACCUSTOMED AT HOME TO HAVING OTHER FOODS. BUT YOU JUST KEEP AT IT. YOU KEEP LETTING THEM TASTE THINGS. AND ENCOURAGING THEM TO DO IT. MAKE IT A HAPPY, A CLEAN, A BRIGHT ATTRACTIVE AND YOU WIN. YOU'LL GET THEM.

Commissioner McKeel: THANK YOU FOR YOUR PRESENTATION. I AGREE BREAKFAST IS VERY, VERY IMPORTANT MEAL AND I DID HAVE SORT OF THE SAME QUESTION AS COMMISSIONER SMITH AROUND OUTREACH. ARE WE DOING IT TO THE DISTRICTS, DOING IT THROUGH OUR SUN SCHOOLS? WHAT DOES THE OUTREACH LOOK LIKE? TO ADD ON TO THAT, DO WE HAVE ANY INVENTORY OF SCHOOLS OR SCHOOL DISTRICTS AND WHAT THEY ARE DOING BECAUSE I DIDN'T HEAR ANYTHING ABOUT A COUNTY WHERE WE KNOW THERE'S A LOT OF POVERTY SO DO WE HAVE THAT LIST? HOW CAN WE IMPACT IF WE DON'T KNOW WHAT OUR SCHOOLS ARE DOING? THAT'S MY QUESTION, I GUESS.

Ms. Johnson: CHAIR KAFOURY, COMMISSIONER MCKEEL, THANK YOU SO MUCH FOR THE QUESTION. AND AGAIN, OUR RELATIONSHIPS WITH THE SCHOOL DISTRICTS THROUGH OUR SYSTEM ARE A KEY PORTION OF THE CONVERSATION. AND WE HAVE MET WITH THE SUN DISTRICT COUNCIL TO OPEN THAT CONVERSATION. AND TO SEE. IT'S A TWO PRONGED STRATEGY ON THE OUTREACH FOR PLACES THAT WE HAVE A LOT OF THE DECISIONS THAT ARE MADE AT THE SCHOOL LEVEL. AND SO IT IS NOT ONLY OUTREACH TO THE SUPERINTENDENTS TO REALLY RAISE UP WHAT THEIR PARTICIPATION RATES ARE, WHAT THE OPPORTUNITY IS AND THEY KNOW WHAT THE BENEFITS ARE FOR THEIR KIDS, THEY KNOW WHAT HAPPENS TO KIDS WHEN THEY'RE HUNGRY BUT AGAIN, EVERYTHING THAT HAPPENS DURING THE SCHOOL DAY IS MOSTLY DECIDED AT THE SCHOOL LEVEL. SO IT'S A TWO TRACK APPROACH TO THE OUTREACH. AND SO WE ARE RIGHT NOW HAVING

SOME MEETINGS AND FIGURING OUT TOGETHER WITH OUR PARTNERS IN SCHOOL DISTRICTS BECAUSE OF THE RELATIONSHIPS THAT WE HAVE THERE WHAT WILL BE THE BEST STRATEGY NOT ONLY AS A DISTRICT LEVEL BUT AT THE SCHOOL LEVEL.

Ms. Johnson: SO THAT IS THE OPPORTUNITY. AND WITH REGARD TO THE DATA, WE DO HAVE THE DATA BY SCHOOL AND BY SCHOOL DISTRICT WHO IS SERVING BREAKFAST IN THE CLASSROOM, WHO HAS UNIVERSAL MEALS AND THAT'S PART OF THE ANALYSIS THAT LED US TO WANT TO PARTICIPATE IN THE BREAKFAST CAMPAIGN AND ALSO TO SHARE WITH YOU THE EXCITING OPPORTUNITY TO PROMOTE BREAKFAST AND PREVIOUS TO MY POSITION AT THE COUNTY, I WORKED FOR AN OUTREACH AND ADVOCACY ORGANIZATION AND IT REMAINS THE FACT THAT WHEN I THINK IT WAS COMMISSIONER SMITH WHO MENTIONED DO WE NEED TO SEND A NOTE HOME TO FAMILIES TO SAY YOU GET SUPPER HERE AND YOU CAN COME TO BREAKFAST. ANSWER IS ABSOLUTELY, YES. THAT MORE OUTREACH ON THESE PROGRAMS RAISING THE VISIBILITY AND RAISING OUR BELIEF IN THEM AND UNDERSTANDING AS A KEY WAY TO ADDRESS SCHOOL ACHIEVEMENT AND TO SUPPORT FAMILIES, I THINK WOULD BE A GREAT WAY FOR THE COUNTY TO PARTNER WITH OUR SCHOOL DISTRICTS AND TO PARTICIPATE.

Commissioner McKeel: COULD WE SEE THAT INVENTORY SO IF WE COULD HELP IN ANY WAY WITH ANY OF OUR SCHOOL DISTRICTS THAT WE WOULD BE HAPPY TO DO THAT?

Ms. Wendt: ABSOLUTELY. WE'LL FOLLOW UP WITH EACH OF YOU AND PROVIDE INFORMATION FOR YOUR DISTRICTS AND WORK WITH PARTNERS ON WHAT KIND OF A MESSAGING CAN BE FROM YOU TO YOUR SCHOOL DISTRICT PARTNERS.

Commissioner McKeel: THAT WOULD BE GREAT. I ALSO DID PRINCIPAL FOR ALMOST A DAY AND THE SCHOOL I WAS IN HAD, I BELIEVE IT WAS UNIVERSAL BREAKFAST. EVERYBODY CAME IN. PRETTY GOOD LOOKING BREAKFAST. AND THEY ALSO UTILIZED THAT. I THINK HALF OF THE KIDS HAD RECESS BEFORE LUNCH AND OTHER HALF HAD IT AFTER LUNCH SO THEY KIND OF UTILIZED THAT. AGAIN, THE TEACHERS AND THE PRINCIPAL WERE IN THE CAFETERIA DURING LUNCH. AND SO YEAH. THANK YOU. THANKS FOR YOUR WORK.

Commissioner Shiprack: ALMOST LUNCHTIME. I'LL GETTING HUNGRY. I'LL BE BRIEF. THANK YOU SO MUCH FOR YOUR PRESENTATION. THIS IS SO IMPORTANT AND LISTENING TO YOU, JUST THE AIR DIAGRAMS THAT ARE APPEARING BEFORE ME ARE LIKE THE RELATIONSHIP THIS HAS TO PUBLIC SAFETY WHICH WE WERE HEARING ABOUT BEFORE YOU TOOK THE WITNESS STAND, THAT CHILDREN REALLY DO NEED TO BE PREPARED SO THEY CAN SUCCEED IN SCHOOL SO THEY CAN KNOW HOW TO READ COMPETENTLY BY

THE TIME THEY'RE IN THIRD GRADE. SO THEY CAN AVOID THE SCHOOL TO PRISON PIPELINE WE'VE HEARD SO MUCH ABOUT.

Commissioner Shiprack: THE FACT THAT THIS COULD COME BACK TO SOMETHING AS SIMPLE AS BREAKFAST, I REMEMBER MY DAD SHOWING ME, THESE ARE NO LONGER HIGHLY RESPECTABLE BREAKFAST FOOD, BUT MY FATHER USED TO SAY SEE THAT PICTURE OF THAT PERSON ON THE WHEATIES BOX? IF YOU WANT TO HAVE MUSCLES, YOU BETTER EAT SOME BREAKFAST. I'M LIKE WELL, THAT'S A TERRIBLE SALES JOB FOR A HIGH SCHOOL STUDENT.

I DO THINK THAT YOU'RE ALSO SWIMMING UPSTREAM AGAINST A CURRENT OF REALLY HORRENDOUS EATING HABITS THAT ARE BEING MARKETING CONSTANTLY BY FAST FOOD ESTABLISHMENTS AND THEY'RE BEING MARKETING REALLY TO THE LEVEL OF STUDENT THAT WE'RE TRYING TO ADDRESS. SO KUDOS ON THE PUBLIC HEALTH EFFORT THAT YOU'RE PUTTING FORWARD. CONGRATULATIONS ON BEING ABLE TO COOK WITH ALL THESE LIMITS. AND STILL GET CHILDREN TO EAT FOOD. HAD COUPLE LITTLE TRICK OR TREATERS REJECT CLIFF BARS? HEY, IT'S PLENTY BAD FOR YOU. CLIFF BAR. SO THANK YOU AGAIN FOR YOUR PRESENTATION.

Chair Kafoury: I JUST WANTED TO ADD MY THANKS. THIS IS A REALLY IMPORTANT TOPIC AND WHEN I FIRST HEARD THESE NUMBERS ABOUT THE LOW UTILIZATION RATES IN SOME DISTRICTS AND CONGRATULATIONS TO PARKROSE FOR THE GOOD WORK, JUST SHOWS HOW HAVING THE ATTENTION AND THE FOCUS YOU CAN MAKE HUGE GAINS AND I ALSO WANT TO SAY THAT WE REALLY HAVE COME SO FAR WHEN WE'RE ASKING QUESTIONS ABOUT THE STIGMA, IT'S STILL THERE. BUT I REMEMBER AS A CHILD BECAUSE I WAS ON FREE AND REDUCED LUNCH FOR A WHILE, THEY HAD LITTLE TICKETS AND YOU GOT A DIFFERENT COLORED TICKET. HOW HORRIBLE IS THAT? SO OF COURSE, I WAS HUMILIATED AND DIDN'T WANT TO GET A DIFFERENT COLOR TICKET. "OH, NO, I'M FINE. I'M NOT HUNGRY." THAT'S WHAT YOU DO. YOU DON'T WANT TO STAND OUT.

AT LEAST NOW WE DON'T HAVE SOME OF THOSE OBVIOUS STIGMAS. BUT IF YOU SEE THE KIDS IN THE CAFETERIA AT BREAKFAST, THAT'S JUST A BIG RED SIGN OVER THEIR HEAD. SO I LOVE THE COMING IN THE AFTER THE BELL AND EVERYONE HAVING IT TOGETHER. THANK YOU SO MUCH. LOOK FORWARD TO GOING OUT TO ONE OF THE SCHOOLS AND EATING BREAKFAST WITH SOME CUTE LITTLE KIDS. GREAT, THANK YOU. [GAVEL]

**ADJOURNMENT – 11:57 a.m.**

[CAPTIONS PROVIDED BY LNS CAPTIONING AND MAY INCLUDE INACCURATE WORDS OR PHRASES DUE TO SOUND QUALITY, OTHER TECHNICAL DIFFICULTIES AND/OR SOFTWARE ERRORS.]

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