

ANNOTATED MINUTES

*Monday, May 9, 1994 - 10:00 AM
Multnomah County Courthouse, Room 602*

BUDGET WORK SESSION

WS-1 *Citizen Budget Advisory Committee Recommendations, Board and Staff Discussion and Review of the 1994-95 AGING SERVICES DIVISION Budget.*

JIM McCONNELL, KATHY GILLETTE AND WILLIE HARPER PRESENTATIONS AND RESPONSE TO BOARD QUESTIONS AND DISCUSSION. STAFF TO RESPOND TO FOLLOW UP INFORMATION REQUESTS.

*Monday, May 9, 1994 - 11:30 AM
Multnomah County Courthouse, Room 602*

BUDGET HEARING

Chair Beverly Stein convened the hearing at 11:30 a.m., with Vice-Chair Tanya Collier, Commissioners Sharron Kelley, Gary Hansen and Dan Saltzman present.

BH-1 *PUBLIC HEARING on the 1994-95 AGING SERVICES DIVISION Budget. Testimony Limited to 3 Minutes Per Person.*

BILL GORDON TESTIMONY IN SUPPORT OF PROPOSED BUDGET AND ADD PACKAGES.

There being no further public testimony, the hearing was adjourned at 11:35 a.m.

*Monday, May 9, 1994 - 1:30 PM
Multnomah County Courthouse, Room 602*

BUDGET WORK SESSION

WS-2 *Citizen Budget Advisory Committee Recommendations, Board and Staff Discussion and Review of the 1994-95 JUVENILE JUSTICE DIVISION Budget.*

HAL OGBURN, DWAYNE McNANNAY, MURIEL GOLDMAN, NAN WALLER AND BILL FOGARTY PRESENTATIONS AND RESPONSE TO BOARD QUESTIONS AND DISCUSSION. STAFF TO RESPOND TO FOLLOW UP INFORMATION REQUESTS.

*Monday, May 9, 1994 - 3:00 PM
Multnomah County Courthouse, Room 602*

BUDGET HEARING

Chair Beverly Stein convened the hearing at 3:00 p.m, with Vice-Chair Tanya Collier,

Commissioners Sharron Kelley, Gary Hansen and Dan Saltzman present.

**BH-2 PUBLIC HEARING on the 1994-95 JUVENILE JUSTICE DIVISION Budget.
Testimony Limited to 3 Minutes Per Person.**

PETER SERRELL, NORMAN RUPP, PAM PATTON, GARY McCLELLAN, TIMOTHY TRAVIS, SANDRA DIXON, GAIL MEYER, BOB BERNSTEIN, LYNNE COX AND APHISETH VILALAY TESTIMONY IN SUPPORT OF FUNDING FOR VARIOUS JJD PROGRAMS AND RESPONSE TO BOARD QUESTIONS.

There being no further public testimony, the hearing was adjourned at 3:41 p.m.

*Monday, May 9, 1994 - 3:30 PM
Multnomah County Courthouse, Room 602*

BUDGET WORK SESSION

WS-3 Citizen Budget Advisory Committee Recommendations, Board and Staff Discussion and Review of the 1994-95 DISTRICT ATTORNEY'S OFFICE Budget.

MICHAEL SCHRUNK AND SARA LAMB PRESENTATIONS AND RESPONSE TO BOARD QUESTIONS AND DISCUSSION. STAFF TO RESPOND TO FOLLOW UP INFORMATION REQUESTS.

*Monday, May 9, 1994 - 4:30 PM
Multnomah County Courthouse, Room 602*

BUDGET HEARING

Vice-Chair Tanya Collier convened the hearing at 4:15 p.m., with Commissioners Sharron Kelley and Dan Saltzman present, and Commissioner Gary Hansen and Chair Beverly Stein excused.

**BH-3 PUBLIC HEARING on the 1994-95 DISTRICT ATTORNEY'S OFFICE Budget.
Testimony Limited to 3 Minutes Per Person.**

NINA CANFIELD, BOB FREDRIKSON, MELISSA DELANEY AND KATHERINE ANDERSON TESTIMONY IN SUPPORT OF FUNDING FOR NEIGHBORHOOD DA PROGRAM.

There being no further public testimony, the hearing was adjourned at 4:25 p.m.

*Tuesday, May 10, 1994 - 9:00 AM
Multnomah County Courthouse, Room 602*

BUDGET WORK SESSION

WS-4 Citizen Budget Advisory Committee Recommendations, Board and Staff Discussion and

Review of the 1994-95 MULTNOMAH COUNTY SHERIFF'S OFFICE Budget.

BILL FARVER PRESENTATION OF CHAIR'S PROPOSED LAW ENFORCEMENT PLAN AND RESPONSE TO BOARD QUESTIONS. BOB SKIPPER, DAN GARDNER, LARRY AAB AND JOHN SCHWEITZER PRESENTATIONS AND RESPONSE TO BOARD QUESTIONS AND DISCUSSION. LAURA HARRYMAN, SHAUN COLDWELL AND JOHN BUNNELL RESPONSE TO BOARD QUESTIONS. STAFF TO RESPOND TO FOLLOW UP INFORMATION REQUESTS.

*Tuesday, May 10, 1994 - 11:30 AM
Multnomah County Courthouse, Room 602*

BUDGET HEARING

Chair Beverly Stein convened the hearing at 11:27 a.m., with Vice-Chair Tanya Collier, Commissioners Sharron Kelley, Gary Hansen and Dan Saltzman present.

BH-4 PUBLIC HEARING on the 1994-95 MULTNOMAH COUNTY SHERIFF'S OFFICE Budget. Testimony Limited to 3 Minutes Per Person.

GUSSIE McROBERT, PAUL LORENZINI, SHARON McCORMACK, CARLOS RIVERA, ALLANYA GUENTHER, STEVE MOSKOWITZ, DAN HANDELMAN AND NAN STARK TESTIMONY IN SUPPORT OF CHAIR'S MCSO BUDGET PROPOSAL. JONATHON ADAMS, JACK ADAMS, BOB SKIPPER, BILL STEWART, FRANK GEARHART, DENISE FUGATE, TOM CROPPER, FRANK CLEYS, ARDEN BALLOU, PAUL THALHOFER, BRENT COLLIER AND SALLY LUCERO TESTIMONY IN OPPOSITION TO CHAIR'S MCSO BUDGET PROPOSAL.

There being no further public testimony, the hearing was adjourned at 12:25 p.m.

*Tuesday, May 10, 1994 - 1:30 PM
Multnomah County Courthouse, Room 602*

BOARD BRIEFING

B-1 Report on the Oregon Economic Development Draft Regional Strategies Application for Multnomah and Washington Counties Presented by Regional Board Co-Chairs Patricia Scruggs and Jack Orchard.

PATRICIA SCRUGGS, JACK ORCHARD, JIM HARPER, EVA PARSONS AND DARRELL SIMS PRESENTATION AND RESPONSE TO BOARD QUESTIONS. MR. ORCHARD INTRODUCED AND ACKNOWLEDGED STAFF SUPPORT OF STEVE GOEBEL, ELIZABETH GOEBEL AND LISA NISENFELD. CHAIR STAFF TO SUBMIT RESOLUTION FOR BOARD CONSIDERATION AND APPROVAL ON MAY 24, 1994.

PLANNING ITEMS

Chair Beverly Stein convened the meeting at 2:00 p.m., with Vice-Chair Tanya Collier, Commissioners Sharron Kelley, Gary Hansen and Dan Saltzman present.

- P-1 CU 4-94/
HV 1-94 Review the April 11, 1994 Hearings Officer Decision DENYING Conditional Use Request for a Single Family Residence Not Related to Forest Management and DENYING Request for a Major Side Yard Setback Variance, for Property Located at 20021 NW MORGAN ROAD, PORTLAND.

DECISION READ, NO APPEAL FILED, DECISION STANDS.

- P-2 PRE 12-93 Review the April 18, 1994 Hearings Officer Decision, REVERSING Administrative Decision, and DENYING Entire Application for a Single Family Residence in Conjunction with Farm Use in the EFU Zone, for Property Located at 100 NE LUCAS ROAD, PORTLAND.

DECISION READ, NO APPEAL FILED, DECISION STANDS.

- P-3 FD 1-94 PUBLIC HEARING, DE NOVO, 20 MINUTES PER SIDE, in the Matter of an Appeal of the March 1, 1994 Hearings Officer Decision DENYING a Request for a 4.5 Foot Height Variance to the Finished Floor Elevation for a Proposed Single Family Residence on Property within the Flood Hazard District, for Property Located at 11930 SE LIEBE STREET, PORTLAND.

BOB HALL REPORTED THAT APPLICANT'S ATTORNEY WAS NOT NOTIFIED OF TODAY'S HEARING DATE IN A TIMELY MANNER AND HAS REQUESTED A SET OVER DUE TO A SCHEDULING CONFLICT. FOLLOWING DISCUSSION AND UPON MOTION OF COMMISSIONER KELLEY, SECONDED BY COMMISSIONER COLLIER, IT WAS UNANIMOUSLY APPROVED THAT THE HEARING FOR FD 1-94 BE CONTINUED TO 1:30 PM, TUESDAY, MAY 24, 1994. IN RESPONSE TO BOARD DISCUSSION AND REQUEST, HEARINGS OFFICER ROBERT LIBERTY ADVISED HE WOULD PRESENT HIS DECISION AT THE MAY 24 HEARING.

- P-4 FD 3-94 PUBLIC HEARING, DE NOVO, 20 MINUTES PER SIDE, in the Matter of an Appeal of the March 1, 1994 Hearings Officer Decision DENYING a Request for a 4.5 Foot Height Variance to the Finished Floor Elevation for a Proposed Single Family Residence on Property within the Flood Hazard District, for Property Located at 11950 SE LIEBE STREET, PORTLAND.

UPON MOTION OF COMMISSIONER KELLEY, SECONDED BY COMMISSIONER HANSEN, IT WAS UNANIMOUSLY APPROVED THAT THE HEARING FOR FD 3-94 BE CONTINUED TO 1:30 PM, TUESDAY, MAY 24, 1994. IN RESPONSE TO A QUESTION OF

COMMISSIONER KELLEY, SCOTT PEMBLE EXPLAINED THE BOARD MAY COMBINE THE HEARINGS FOR FD 1-94 AND FD 3-94 UPON APPLICANT'S AGREEMENT.

P-5 RESOLUTION in the Matter of Designating June 13, 1994, August 16, 1994 and August 30, 1994 as Meeting Days to Deliberate Land Use Planning Issues

COMMISSIONER HANSEN MOVED AND COMMISSIONER KELLEY SECONDED, APPROVAL OF P-5. MR. PEMBLE EXPLANATION AND RESPONSE TO BOARD QUESTIONS. FOLLOWING BOARD DISCUSSION, COMMISSIONERS HANSEN AND KELLEY WITHDREW THEIR MOTION AND SECOND. BOARD DIRECTED MR. PEMBLE TO CHECK BOARD CALENDARS FOR POSSIBLE SCHEDULING CONFLICTS AND SUBMIT REVISED RESOLUTION FOR UNANIMOUS CONSENT CONSIDERATION ON THURSDAY, MAY 12, 1994.

MR. PEMBLE, SHARON TIMKO AND BOARD DISCUSSION CONCERNING PROPOSED SITE VISITS TO ANGELL BROTHERS AND HOWARD CANYON QUARRIES. CHAIR STEIN AND VICE-CHAIR COLLIER EXPRESSED INTEREST IN VISITING SITES.

There being no further business, the meeting was adjourned at 2:29 p.m.

**OFFICE OF THE BOARD CLERK
for MULTNOMAH COUNTY, OREGON**

Deborah L. Bogstad
Deborah L. Bogstad

**Wednesday, May 11, 1994 - 1:30 PM
Multnomah County Courthouse, Room 602**

BUDGET HEARING

Chair Beverly Stein convened the meeting at 1:36 p.m., with Vice-Chair Tanya Collier, Commissioners Sharron Kelley, Gary Hansen and Dan Saltzman present.

BH-5 PUBLIC HEARING on the 1994-95 AGING SERVICES DIVISION and JUVENILE JUSTICE DIVISION Budgets. Testimony Limited to 3 Minutes Per Person.

KATHLEEN GOLDSTEIN TESTIMONY IN SUPPORT OF FUNDING FOR ASD PUBLIC GUARDIAN PROGRAM. SID LEZAK, BETSY AMES, MARK ANDERSON, HAL HART AND DAVID FUKS TESTIMONY IN SUPPORT OF FUNDING FOR JJD VORP PROGRAM.

There being no further business, the meeting was adjourned at 2:13 p.m.

REGULAR MEETING

Chair Beverly Stein convened the meeting at 9:35 a.m., with Vice-Chair Tanya Collier, Commissioners Sharron Kelley, Gary Hansen and Dan Saltzman present.

UPON MOTION OF COMMISSIONER SALTZMAN, SECONDED BY COMMISSIONER KELLEY, ITEM C-1 WAS UNANIMOUSLY MOVED FROM THE CONSENT CALENDAR TO THE REGULAR AGENDA.

CONSENT CALENDAR

UPON MOTION OF COMMISSIONER HANSEN, SECONDED BY COMMISSIONER KELLEY, THE CONSENT CALENDAR (ITEMS C-2 THROUGH C-6) WAS UNANIMOUSLY APPROVED.

DEPARTMENT OF HEALTH

- C-2 *Ratification of Amendment No. 6 to Intergovernmental Agreement Contract 200724 Between Oregon Health Division and Multnomah County, Reflecting Increased Revenue for Various County Health Department Programs, for the Period July 1, 1993 through June 30, 1994*
- C-3 *Ratification of Intergovernmental Agreement Contract 200015 Between Oregon Health Division and Multnomah County, Providing Funds for Various County Health Department Programs, for the Period July 1, 1994 through June 30, 1995*

DEPARTMENT OF ENVIRONMENTAL SERVICES

- C-4 *ORDER in the Matter of the Execution of Deed D941003 Upon Complete Performance of a Contract to Gregory Grenon*

ORDER 94-85.

- C-5 *ORDER in the Matter of the Execution of Deed D941007 Upon Complete Performance of a Contract to Jeffrey Paul Fish*

ORDER 94-86.

AGING SERVICES DIVISION

- C-6 *Ratification of Amendment No. 1 to Intergovernmental Agreement Contract 103554 Between the City of Portland and Multnomah County, Increasing Funds to the City for the Operation of Aging Services, and Increasing Responsibilities of the Portland-Multnomah Commission on Aging, for the Period July 1, 1993 through June 30, 1994*

REGULAR AGENDA

NON-DEPARTMENTAL

- C-1 *In the Matter of the Appointments of Nancy Chase, Metro Parks; Jim Sjulín, Portland Parks; Les Wilkins, Gresham Parks; Valerie Lantz, Troutdale Parks; Katherine Burk, Board of County Commissioners; Sharon Timko, Board of County Commissioners; Jim Desmond, Trust for Public Land and Mike Houck, Urban Streams Council to the NEIGHBORHOOD GREENSPACES CONCEPT COMMITTEE*

COMMISSIONER HANSEN MOVED AND COMMISSIONER KELLEY SECONDED, APPROVAL OF C-1. UPON MOTION OF COMMISSIONER SALTZMAN, SECONDED BY COMMISSIONER KELLEY, IT WAS UNANIMOUSLY APPROVED THAT RICHARD PAYNE, DEPARTMENT OF ENVIRONMENTAL SERVICES; AND WES RISHER, OFFICE OF NEIGHBORHOOD ASSOCIATIONS, BE INCLUDED IN THE LIST OF APPOINTMENTS TO THE NEIGHBORHOOD GREENSPACES CONCEPT COMMITTEE. APPOINTMENTS UNANIMOUSLY APPROVED, AS AMENDED.

SHERIFF'S OFFICE

- R-1 *PROCLAMATION in the Matter of Proclaiming May 9-15, 1994, as PEACE OFFICERS MEMORIAL WEEK in Multnomah County*
- R-2 *PROCLAMATION in the Matter of Proclaiming May 15, 1994, as PEACE OFFICERS MEMORIAL DAY in Multnomah County*

COMMISSIONER KELLEY MOVED AND COMMISSIONER SALTZMAN SECONDED, APPROVAL OF R-1 AND R-2. SHERIFF BOB SKIPPER READ PROCLAMATIONS. PROCLAMATIONS 94-87 AND 94-88 UNANIMOUSLY APPROVED.

COMMUNITY AND FAMILY SERVICES DIVISION

- R-3 *Ratification of Intergovernmental Agreement Contract 105054 Between Clackamas, Multnomah and Washington Counties, Providing the Basis for a Cooperative Working Relationship for the Purpose of Operating the New Regional Plan for Shared Acute Care Resources to Serve Patients in Psychiatric Crisis*

COMMISSIONER KELLEY MOVED AND COMMISSIONER SALTZMAN SECONDED, APPROVAL OF R-3. REX SURFACE EXPLANATION AND RESPONSE TO BOARD QUESTIONS. BOARD ACKNOWLEDGED STAFF EFFORTS. AGREEMENT UNANIMOUSLY APPROVED.

DEPARTMENT OF HEALTH

- R-4 *Ratification of Amendment No. 1 to Intergovernmental Agreement Contract 202114 Between Multnomah County and Portland Community College, Providing Clinical Learning Experiences for Portland Community College Medical Records Interns*

COMMISSIONER HANSEN MOVED AND COMMISSIONER

KELLEY SECONDED, APPROVAL OF R-4. BILLI ODEGAARD EXPLANATION. AGREEMENT APPROVED, WITH COMMISSIONERS KELLEY, COLLIER, HANSEN AND STEIN VOTING AYE, AND COMMISSIONER SALTZMAN ABSTAINING DUE TO HIS POSITION ON THE PCC BOARD OF DIRECTORS.

- R-5 *Request for Approval of a Notice of Intent to Apply for a \$1,470 Matching Grant from the Metropolitan Service District Funding Illegal Dumping Control and Clean-Up Activities to be Carried Out by the Vector Control Office of Environmental Health*

COMMISSIONER HANSEN MOVED AND COMMISSIONER KELLEY SECONDED, APPROVAL OF R-5. PETER DeCHANT EXPLANATION. NOTICE OF INTENT UNANIMOUSLY APPROVED.

AGING SERVICES DIVISION

- R-6 *Request for Approval of a Notice of Intent to Apply for a \$11,000 Grant from the State of Oregon Senior and Disabled Services Division, for a Pilot Project Providing Treatment and Motivational Counseling for a Minimum of Ten Alcohol and Drug Dependent Elderly Nursing Home Residents at Risk for Recurring Hospitalization and Institutionalization without Treatment, for the Period July 1, 1994 through June 30, 1995*

COMMISSIONER SALTZMAN MOVED AND COMMISSIONER HANSEN SECONDED, APPROVAL OF R-6. KATHY GILLETTE EXPLANATION. NOTICE OF INTENT UNANIMOUSLY APPROVED.

UPON MOTION OF COMMISSIONER KELLEY, SECONDED BY COMMISSIONER COLLIER, CONSIDERATION OF THE FOLLOWING ITEM WAS UNANIMOUSLY APPROVED.

- UC-1 *RESOLUTION in the Matter of Designating June 13, 1994 and August 30, 1994 as Meeting Days to Deliberate Land Use Planning Issues*

UPON MOTION OF COMMISSIONER SALTZMAN, SECONDED BY COMMISSIONER COLLIER, RESOLUTION 94-89 WAS UNANIMOUSLY APPROVED.

PUBLIC COMMENT

- R-7 *Opportunity for Public Comment on Non-Agenda Matters. Testimony Limited to Three Minutes Per Person.*

ROBERT BUTLER TESTIMONY CONCERNING NEED FOR TAX REFORM ON SMALL BUSINESSES. COMMISSIONER SALTZMAN ADVISED HE WILL LOOK INTO THE BUSINESS INCOME TAX ISSUE.

There being no further business, the meeting was adjourned at 9:55 a.m.

OFFICE OF THE BOARD CLERK
for MULTNOMAH COUNTY, OREGON

Deborah L. Bogstad
Deborah L. Bogstad

Thursday, May 12, 1994 - 10:00 AM
(or Immediately Following Regular Meeting)
Multnomah County Courthouse, Room 602

BUDGET WORK SESSION

WS-5 Board and Staff Discussion and Review of the 1994-95 COMMUNITY AND FAMILY SERVICES DIVISION Budget.

LOLENZO POE, SUSAN CLARK, KATHY TINKLE, NORMA JAEGER AND BILL THOMAS PRESENTATIONS AND RESPONSE TO BOARD QUESTIONS AND DISCUSSION. STAFF TO RESPOND TO FOLLOW UP INFORMATION REQUESTS.

FOLLOWING BOARD DISCUSSION, DAVE WARREN DIRECTED TO COORDINATE SCHEDULE FOR BOARD WORK SESSIONS UPON STAFF COMPLETION OF FOLLOW UP INFORMATION REQUESTS. 8:30 AM, FRIDAY MAY 13, 1993 CFS WORK SESSION CANCELLED.

Thursday, May 12, 1994 - 11:15 AM
Multnomah County Courthouse, Room 602

EXECUTIVE SESSION

E-1 The Multnomah County Board of Commissioners Will Meet in Executive Session Pursuant to ORS 192.660 (1)(h) for Consultation with Legal Counsel Concerning Current Litigation.

EXECUTIVE SESSION HELD.

Friday, May 13, 1994 - 8:30 AM
Multnomah County Courthouse, Room 602

BUDGET WORK SESSION

WS-6 Continued Board and Staff Discussion and Review of the 1994-95 COMMUNITY AND FAMILY SERVICES DIVISION Budget.

CANCELLED.

Friday, May 13, 1994 - 9:30 AM
Multnomah County Courthouse, Room 602

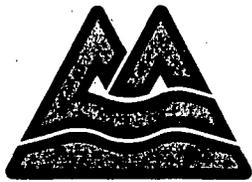
BUDGET HEARING

Chair Beverly Stein convened the hearing at 9:35 a.m., with Vice-Chair Tanya Collier, Commissioners Sharron Kelley, Gary Hansen and Dan Saltzman present.

BH-6 PUBLIC HEARING on the 1994-95 DISTRICT ATTORNEY'S OFFICE and MULTNOMAH COUNTY SHERIFF'S OFFICE Budgets. Testimony Limited to 3 Minutes Per Person.

AT THE REQUEST OF MAYOR THALHOFER, CHAIR STEIN ALLOWED ELECTED OFFICIALS UP TO 10 MINUTES FOR TESTIMONY. PAUL THALHOFER, ROGER VONDERHARR, MEL HEDGPETH, DANIEL BALL, DICK STAGG, JOHN HARRINGTON, MICHAEL REESE, CAMERON VAUGHAN-TYLER, RUSSELL SPENCER, WAYNE McDONNELL, JOSEPH SHAFFER, DAVID RIPMA, KAREN LARSEN, SHIRLEY LARSON, JEAN FEARS, NANCY JONES-WRIGHT, JIM RODGERS, SUE GATES, COREY RIFE, MATT LARSON, MONIQUE BARNHART, FRED HOLEVAS, MINDY FUGATE, MAURA WHITE, CASSANDRA CURRY, LARRY ROBERTS, ARDEN BALLOU, KAREN ELLIS AND SUSAN FRANKS TESTIMONY IN OPPOSITION TO CHAIR'S MCSO BUDGET PROPOSAL. BALTAZAR ORTIZ AND HAROLD AMIDON TESTIMONY IN SUPPORT OF CHAIR'S MCSO BUDGET PROPOSAL. ROSANNE LEE TESTIMONY IN SUPPORT OF FUNDING FOR NEIGHBORHOOD DA PROGRAM.

There being no further business, the meeting was adjourned at 11:31 p.m.



MULTNOMAH COUNTY OREGON

OFFICE OF THE BOARD CLERK
SUITE 1510, PORTLAND BUILDING
1120 S.W. FIFTH AVENUE
PORTLAND, OREGON 97204

BOARD OF COUNTY COMMISSIONERS		
BEVERLY STEIN •	CHAIR	• 248-3308
DAN SALTZMAN •	DISTRICT 1	• 248-5220
GARY HANSEN •	DISTRICT 2	• 248-5219
TANYA COLLIER •	DISTRICT 3	• 248-5217
SHARRON KELLEY •	DISTRICT 4	• 248-5213
CLERK'S OFFICE •	248-3277	• 248-5222

AGENDA

MEETINGS OF THE MULTNOMAH COUNTY BOARD OF COMMISSIONERS FOR THE WEEK OF

MAY 9, 1994 - MAY 13, 1994

<i>Monday, May 9, 1994 - 10:00 AM - ASD Budget Work Session</i>	<i>Page 2</i>
<i>Monday, May 9, 1994 - 11:30 AM - ASD Budget Hearing</i>	<i>Page 2</i>
<i>Monday, May 9, 1994 - 1:30 PM - JJD Budget Work Session</i>	<i>Page 2</i>
<i>Monday, May 9, 1994 - 3:00 PM - JJD Budget Hearing</i>	<i>Page 2</i>
<i>Monday, May 9, 1994 - 3:30 PM - DA Budget Work Session</i>	<i>Page 2</i>
<i>Monday, May 9, 1994 - 4:30 PM - DA Budget Hearing</i>	<i>Page 2</i>
<i>Tuesday, May 10, 1994 - 9:00 AM - MCSO Budget Work Session</i>	<i>Page 3</i>
<i>Tuesday, May 10, 1994 - 11:30 AM - MCSO Budget Hearing</i>	<i>Page 3</i>
<i>Tuesday, May 10, 1994 - 1:30 PM - Board Briefing</i>	<i>Page 3</i>
<i>Tuesday, May 10, 1994 - 2:00 PM - Planning Items</i>	<i>Page 3</i>
<i>Wednesday, May 11, 1994 - 1:30 PM - ASD/JJD Budget Hearing</i>	<i>Page 4</i>
<i>Thursday, May 12, 1994 - 9:30 AM - Regular Meeting</i>	<i>Page 4</i>
<i>Thursday, May 12, 1994 - 10:00 AM - CFS Budget Work Session</i>	<i>Page 6</i>
<i>Thursday, May 12, 1994 - 11:15 AM - Executive Session</i>	<i>Page 6</i>
<i>Friday, May 13, 1994 - 8:30 AM - CFS Budget Work Session</i>	<i>Page 6</i>
<i>Friday, May 13, 1994 - 9:30 AM - DA/MCSO Budget Hearing</i>	<i>Page 7</i>

Thursday Meetings of the Multnomah County Board of Commissioners are taped and can be seen by Paragon Cable subscribers at the following times:

Thursday, 6:00 PM, Channel 30 - East County only

Friday, 10:00 PM, Channel 30

Saturday 12:30 PM, Channel 30

Sunday, 1:00 PM, Channel 30

INDIVIDUALS WITH DISABILITIES MAY CALL THE OFFICE OF THE BOARD CLERK AT 248-3277 OR 248-5222, OR MULTNOMAH COUNTY TDD PHONE 248-5040, FOR INFORMATION ON AVAILABLE SERVICES AND ACCESSIBILITY.

Monday, May 9, 1994 - 10:00 AM
Multnomah County Courthouse, Room 602

BUDGET WORK SESSION

WS-1 Citizen Budget Advisory Committee Recommendations, Board and Staff Discussion and Review of the 1994-95 AGING SERVICES DIVISION Budget.

Monday, May 9, 1994 - 11:30 AM
Multnomah County Courthouse, Room 602

BUDGET HEARING

BH-1 PUBLIC HEARING on the 1994-95 AGING SERVICES DIVISION Budget. Testimony Limited to 3 Minutes Per Person.

Monday, May 9, 1994 - 1:30 PM
Multnomah County Courthouse, Room 602

BUDGET WORK SESSION

WS-2 Citizen Budget Advisory Committee Recommendations, Board and Staff Discussion and Review of the 1994-95 JUVENILE JUSTICE DIVISION Budget.

Monday, May 9, 1994 - 3:00 PM
Multnomah County Courthouse, Room 602

BUDGET HEARING

BH-2 PUBLIC HEARING on the 1994-95 JUVENILE JUSTICE DIVISION Budget. Testimony Limited to 3 Minutes Per Person.

Monday, May 9, 1994 - 3:30 PM
Multnomah County Courthouse, Room 602

BUDGET WORK SESSION

WS-3 Citizen Budget Advisory Committee Recommendations, Board and Staff Discussion and Review of the 1994-95 DISTRICT ATTORNEY'S OFFICE Budget.

Monday, May 9, 1994 - 4:30 PM
Multnomah County Courthouse, Room 602

BUDGET HEARING

BH-3 ***PUBLIC HEARING on the 1994-95 DISTRICT ATTORNEY'S OFFICE Budget. Testimony Limited to 3 Minutes Per Person.***

*Tuesday, May 10, 1994 - 9:00 AM
Multnomah County Courthouse, Room 602*

BUDGET WORK SESSION

WS-4 ***Citizen Budget Advisory Committee Recommendations, Board and Staff Discussion and Review of the 1994-95 MULTNOMAH COUNTY SHERIFF'S OFFICE Budget.***

*Tuesday, May 10, 1994 - 11:30 AM
Multnomah County Courthouse, Room 602*

BUDGET HEARING

BH-4 ***PUBLIC HEARING on the 1994-95 MULTNOMAH COUNTY SHERIFF'S OFFICE Budget. Testimony Limited to 3 Minutes Per Person.***

*Tuesday, May 10, 1994 - 1:30 PM
Multnomah County Courthouse, Room 602*

BOARD BRIEFING

B-1 ***Report on the Oregon Economic Development Draft Regional Strategies Application for Multnomah and Washington Counties Presented by Regional Board Co-Chairs Patricia Scruggs and Jack Orchard.***

*Tuesday, May 10, 1994 - 2:00 PM
Multnomah County Courthouse, Room 602*

PLANNING ITEMS

P-1 **CU 4-94/
HV 1-94 ***Review the April 11, 1994 Hearings Officer Decision DENYING Conditional Use Request for a Single Family Residence Not Related to Forest Management and DENYING Request for a Major Side Yard-Setback Variance, for Property Located at 20021 NW MORGAN ROAD, PORTLAND.*****

P-2 **PRE 12-93 ***Review the April 18, 1994 Hearings Officer Decision, REVERSING Administrative Decision, and DENYING Entire Application for a Single Family Residence in Conjunction with Farm Use in the EFU Zone, for Property Located at 100 NE LUCAS ROAD, PORTLAND.*****

P-3 FD 1-94 PUBLIC HEARING, DE NOVO, 20 MINUTES PER SIDE, in the Matter of an Appeal of the March 1, 1994 Hearings Officer Decision DENYING a Request for a 4.5 Foot Height Variance to the Finished Floor Elevation for a Proposed Single Family Residence on Property within the Flood Hazard District, for Property Located at 11930 SE LIEBE STREET, PORTLAND.

P-4 FD 3-94 PUBLIC HEARING, DE NOVO, 20 MINUTES PER SIDE, in the Matter of an Appeal of the March 1, 1994 Hearings Officer Decision DENYING a Request for a 4.5 Foot Height Variance to the Finished Floor Elevation for a Proposed Single Family Residence on Property within the Flood Hazard District, for Property Located at 11950 SE LIEBE STREET, PORTLAND.

P-5 RESOLUTION in the Matter of Designating June 13, 1994, August 16, 1994 and August 30, 1994 as Meeting Days to Deliberate Land Use Planning Issues

Wednesday, May 11, 1994 - 1:30 PM
Multnomah County Courthouse, Room 602

BUDGET HEARING

BH-5 PUBLIC HEARING on the 1994-95 AGING SERVICES DIVISION and JUVENILE JUSTICE DIVISION Budgets. Testimony Limited to 3 Minutes Per Person.

Thursday, May 12, 1994 - 9:30 AM
Multnomah County Courthouse, Room 602

REGULAR MEETING

CONSENT CALENDAR

NON-DEPARTMENTAL

C-1 In the Matter of the Appointments of Nancy Chase, Metro Parks; Jim Sjulín, Portland Parks; Les Wilkins, Gresham Parks; Valerie Lantz, Troutdale Parks; Katherine Burk, Board of County Commissioners; Sharon Timko, Board of County Commissioners; Jim Desmond, Trust for Public Land and Mike Houck, Urban Streams Council to the NEIGHBORHOOD GREENSPACES CONCEPT COMMITTEE

DEPARTMENT OF HEALTH

C-2 Ratification of Amendment No. 6 to Intergovernmental Agreement Contract 200724 Between Oregon Health Division and Multnomah County, Reflecting

Increased Revenue for Various County Health Department Programs, for the Period July 1, 1993 through June 30, 1994

- C-3 *Ratification of Intergovernmental Agreement Contract 200015 Between Oregon Health Division and Multnomah County, Providing Funds for Various County Health Department Programs, for the Period July 1, 1994 through June 30, 1995*

DEPARTMENT OF ENVIRONMENTAL SERVICES

- C-4 *ORDER in the Matter of the Execution of Deed D941003 Upon Complete Performance of a Contract to Gregory Grenon*
- C-5 *ORDER in the Matter of the Execution of Deed D941007 Upon Complete Performance of a Contract to Jeffrey Paul Fish*

AGING SERVICES DIVISION

- C-6 *Ratification of Amendment No. 1 to Intergovernmental Agreement Contract 103554 Between the City of Portland and Multnomah County, Increasing Funds to the City for the Operation of Aging Services, and Increasing Responsibilities of the Portland-Multnomah Commission on Aging, for the Period July 1, 1993 through June 30, 1994*

REGULAR AGENDA

SHERIFF'S OFFICE

- R-1 *PROCLAMATION in the Matter of Proclaiming May 9-15, 1994, as PEACE OFFICERS MEMORIAL WEEK in Multnomah County*
- R-2 *PROCLAMATION in the Matter of Proclaiming May 15, 1994, as PEACE OFFICERS MEMORIAL DAY in Multnomah County*

COMMUNITY AND FAMILY SERVICES DIVISION

- R-3 *Ratification of Intergovernmental Agreement Contract 105054 Between Clackamas, Multnomah and Washington Counties, Providing the Basis for a Cooperative Working Relationship for the Purpose of Operating the New Regional Plan for Shared Acute Care Resources to Serve Patients in Psychiatric Crisis*

DEPARTMENT OF HEALTH

- R-4 *Ratification of Amendment No. 1 to Intergovernmental Agreement Contract 202114 Between Multnomah County and Portland Community College, Providing Clinical Learning Experiences for Portland Community College Medical Records Interns*

- R-5 *Request for Approval of a Notice of Intent to Apply for a \$1,470 Matching Grant from the Metropolitan Service District Funding Illegal Dumping Control and Clean-Up Activities to be Carried Out by the Vector Control Office of Environmental Health*

AGING SERVICES DIVISION

- R-6 *Request for Approval of a Notice of Intent to Apply for a \$11,000 Grant from the State of Oregon Senior and Disabled Services Division, for a Pilot Project Providing Treatment and Motivational Counseling for a Minimum of Ten Alcohol and Drug Dependent Elderly Nursing Home Residents at Risk for Recurring Hospitalization and Institutionalization without Treatment, for the Period July 1, 1994 through June 30, 1995*

PUBLIC COMMENT

- R-7 *Opportunity for Public Comment on Non-Agenda Matters. Testimony Limited to Three Minutes Per Person.*

*Thursday, May 12, 1994 - 10:00 AM
(or Immediately Following Regular Meeting)
Multnomah County Courthouse, Room 602*

BUDGET WORK SESSION

- WS-5 *Board and Staff Discussion and Review of the 1994-95 COMMUNITY AND FAMILY SERVICES DIVISION Budget.*

*Thursday, May 12, 1994 - 11:15 AM
Multnomah County Courthouse, Room 602*

EXECUTIVE SESSION

- E-1 *The Multnomah County Board of Commissioners Will Meet in Executive Session Pursuant to ORS 192.660 (1)(h) for Consultation with Legal Counsel Concerning Current Litigation (11:15 AM TIME CERTAIN, 30 MINUTES REQUESTED)*

*Friday, May 13, 1994 - 8:30 AM
Multnomah County Courthouse, Room 602*

BUDGET WORK SESSION

- WS-6 *Continued Board and Staff Discussion and Review of the 1994-95 COMMUNITY AND FAMILY SERVICES DIVISION Budget.*

*Friday, May 13, 1994 - 9:30 AM
Multnomah County Courthouse, Room 602*

BUDGET HEARING

***BH-6 PUBLIC HEARING on the 1994-95 DISTRICT ATTORNEY'S OFFICE and
MULTNOMAH COUNTY SHERIFF'S OFFICE Budgets. Testimony Limited
to 3 Minutes Per Person.***

MULTNOMAH COUNTY BUDGET MEETING SCHEDULE

(May 5, 1994 Revision)

<i>Community & Family Services Division (CFS) Work Session</i>	<i>5/3/94</i>	<i>9:00-11:30 am - Board Room +</i>
<i><u>CFS Public Testimony</u></i>	<i><u>5/3/94</u></i>	<i><u>11:30-12:00 pm - Board Room</u></i>
<i>Health Department (HD) Work Session</i>	<i>5/4/94</i>	<i>9:00-11:30 am - Board Room</i>
<i><u>HD Public Testimony</u></i>	<i><u>5/4/94</u></i>	<i><u>11:30-12:00 pm - Board Room</u></i>
<i><u>*CFS/HD Public Testimony</u></i>	<i><u>5/4/94</u></i>	<i><u>1:30-4:30 pm - Board Room</u></i>
<i><u>Budget 101 Orientation</u></i>	<i><u>5/4/94</u></i>	<i><u>6:00-7:00 pm - Central Library</u></i>
<i><u>Public Hearing/Budget</u></i>	<i><u>5/4/94</u></i>	<i><u>7:00-8:00 pm - Central Library</u></i>
		<i><u>Auditorium, 801 SW 10th,</u></i>
		<i><u>Portland</u></i>
<i>Aging Services Division (ASD) Work Session</i>	<i>5/9/94</i>	<i>10:00-11:30 am - Board Room</i>
<i><u>ASD Public Testimony</u></i>	<i><u>5/9/95</u></i>	<i><u>11:30-12:00 pm - Board Room</u></i>
<i>Juvenile Justice Division (JJD) Work Session</i>	<i>5/9/94</i>	<i>1:30-3:00 pm - Board Room</i>
<i><u>JJD Public Testimony</u></i>	<i><u>5/9/94</u></i>	<i><u>3:00-3:30 pm - Board Room</u></i>
<i>District Attorney (DA) Work Session</i>	<i>5/9/94</i>	<i>3:30-4:30 pm - Board Room</i>
<i><u>DA Public Testimony</u></i>	<i><u>5/9/94</u></i>	<i><u>4:30-5:00 pm - Board Room</u></i>
<i>Multnomah County Sheriff's Office (MCSO) Work Session</i>	<i>5/10/94</i>	<i>9:00-11:30 am - Board Room</i>
<i><u>MCSO Public Testimony</u></i>	<i><u>5/10/94</u></i>	<i><u>11:30-12:00 pm - Board Room</u></i>
<i><u>*ASD/JJD Public Testimony</u></i>	<i><u>5/11/94</u></i>	<i><u>1:30-3:00 pm - Board Room</u></i>
<i>Community & Family Services Division (CFS) Work Session</i>	<i>5/12/94</i>	<i>10:00-11:00 am - Board Room</i>
<i>Community & Family Services Division (CFS) Work Session</i>	<i>5/13/94</i>	<i>8:30-9:30 am - Board Room</i>
<i><u>*DA/MCSO Public Testimony</u></i>	<i><u>5/13/94</u></i>	<i><u>9:30-12:00 pm - Board Room</u></i>
<i>Department of Environmental Services (DES) Work Session</i>	<i>5/23/94</i>	<i>9:00-11:30 am - Board Room</i>
<i><u>DES Public Testimony</u></i>	<i><u>5/23/94</u></i>	<i><u>11:30-12:00 pm - Board Room</u></i>

MULTNOMAH COUNTY BUDGET MEETING SCHEDULE - continued
(May 5, 1994 Revision)

<i>Department of Community</i>		
<i>Corrections (DCC) Work Session</i>	<i>5/23/94</i>	<i>1:30-4:30 pm - Board Room</i>
<i><u>DCC Public Testimony</u></i>	<i><u>5/23/94</u></i>	<i><u>4:30-5:00 pm - Board Room</u></i>
<i>DES & Management Support</i>		
<i>Services (MSS) Work Session</i>	<i>5/24/94</i>	<i>9:00-11:30 am - Board Room</i>
<i><u>DES/MSS Public Testimony</u></i>	<i><u>5/24/94</u></i>	<i><u>11:30-12:00 pm - Board Room</u></i>
<i>Department of Library</i>		
<i>Services (DLS) Work Session</i>	<i>5/31/94</i>	<i>9:00-11:30 am - Board Room</i>
<i><u>DLS Public Testimony</u></i>	<i><u>5/31/94</u></i>	<i><u>11:30-12:00 pm - Board Room</u></i>
<i><u>*DLS/DES/DCC Public Testimony</u></i>	<i><u>5/31/94</u></i>	<i><u>1:30-4:30 pm - Board Room</u></i>
<i>Independent Agencies & Other</i>	<i>6/1/94</i>	<i>9:00-11:30 am - Board Room</i>
<i>Government Support Work Session</i>		
<i><u>Ind/Other Public Testimony</u></i>	<i><u>6/1/94</u></i>	<i><u>11:30-12:00 pm - Board Room</u></i>
<i><u>Public Hearing/Budget</u></i>	<i><u>6/1/94</u></i>	<i><u>7:00-9:00 pm - Council Chambers, Gresham City Hall, 1333 NW Eastman Parkway, Gresham</u></i>
<i>General Work Session</i>	<i>6/7/94</i>	<i>9:30-12:00 pm - Board Room</i>
<i><u>Public Hearing/Budget</u></i>	<i><u>6/7/94</u></i>	<i><u>7:00-9:00 pm - Board Room</u></i>
<i>General Work Session</i>	<i>6/8/94</i>	<i>9:30-12:00 pm - Board Room</i>
<i>General Work Session</i>	<i>6/14/94</i>	<i>9:30-12:00 pm - Board Room</i>
<i>General Work Session</i>	<i>6/15/94</i>	<i>9:30-12:00 pm - Board Room</i>
<i><u>Public Hearing/Adopt Budget</u></i>	<i><u>6/16/94</u></i>	<i><u>9:30-12:00 pm - Board Room</u></i>

(Denotes Additional Public Testimony As Needed)*

+ Board Room Address:

*Multnomah County Courthouse, Room 602
1021 SW Fourth Avenue, Portland, Oregon 97204*

*Contact the Office of the Board Clerk, 248-3277 or 248-5222
for Further Information*

MEETING DATE: MAY 12 1994

AGENDA NO: WS-5

(Above Space for Board Clerk's Use ONLY)

AGENDA PLACEMENT FORM

SUBJECT: COMMUNITY AND FAMILY SERVICES DIVISION BUDGET WORK SESSION

BOARD BRIEFING Date Requested: MAY 12, 1994

Amount of Time Needed: 1 HOUR

REGULAR MEETING: Date Requested: _____

Amount of Time Needed: _____

DEPARTMENT: NON-DEPARTMENTAL DIVISION: CHAIR BEVERLY STEIN

CONTACT: DAVE WARREN TELEPHONE #: 248-3822
BLDG/ROOM #: 106/1400

PERSON(S) MAKING PRESENTATION: CFS AND BUDGET STAFF

ACTION REQUESTED:

INFORMATIONAL ONLY POLICY DIRECTION APPROVAL OTHER

SUMMARY (Statement of rationale for action requested, personnel and fiscal/budgetary impacts, if applicable):

BOARD AND STAFF CONTINUED DISCUSSION AND REVIEW OF THE COMMUNITY AND FAMILY SERVICES DIVISION BUDGET.

BOARD OF
COUNTY COMMISSIONERS
1994 MAY -4 PM 3:25
MULTNOMAH COUNTY
OREGON

SIGNATURES REQUIRED:

ELECTED OFFICIAL: Beverly Stein

OR

DEPARTMENT MANAGER: _____

ALL ACCOMPANYING DOCUMENTS MUST HAVE REQUIRED SIGNATURES

Any Questions: Call the Office of the Board Clerk 248-3277/248-5222

1994-95 Budget Work Session & Public Hearing

Community and Family Services Division

Tuesday, May 3

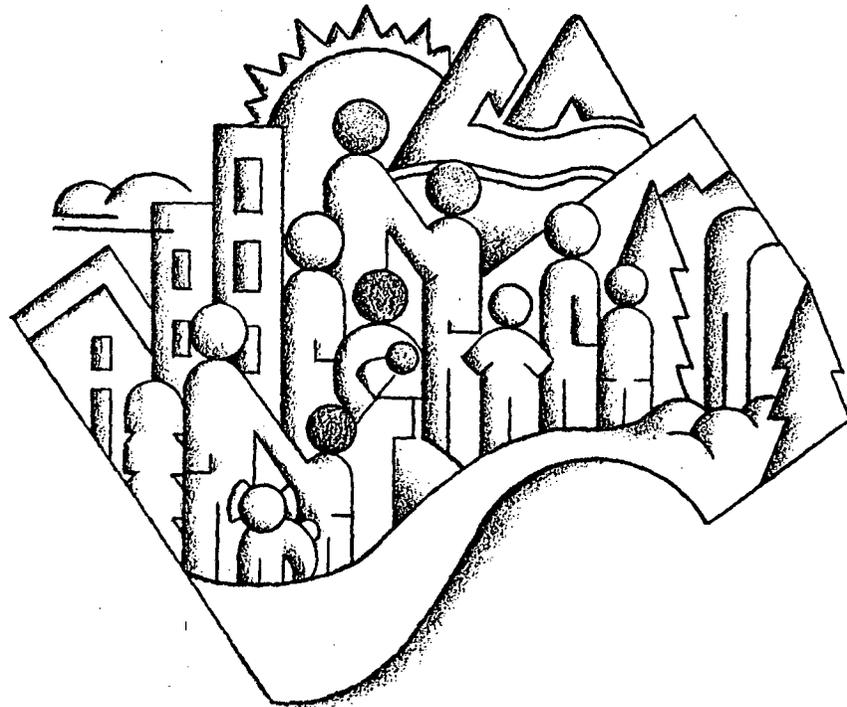
9:00 - 12:00

AGENDA

- | | | |
|-------------|---|--------------|
| I. | Division Budget Overview | 9:00 |
| II. | CBAC Report | 9:20 |
| III. | Discussion of Issues & Opportunities | 9:30 |
| | 1. Family Centers | |
| | 2. Diversion Resources | |
| | 3. Homeless Families Case Management | |
| | 4. Level 7 Planning | |
| | 5. Regional Acute Care / Commitment Process | |
| | 6. Mental Health Managed Care System for Children | |
| | 7. Target Cities | |
| | 8. Contracting System | |
| | 9. Asian Acculturation, ^{Center} Hispanic Family Support | |
| | & School Retention, and the Family Support Network | |
| IV. | Program Level Questions & Answers | 10:30 |
| | 1. Management and Administration | |
| | 2. Adult Mental Health | |
| | 3. Alcohol and Drug | |
| | 4. Community Action | |
| | 5. Children's Mental Health & Youth Program Office | |
| | 6. Community Development | |
| | 7. Developmental Disabilities | |
| V. | Public Testimony | 11:30 |

CFSAGNDA

COMMUNITY & FAMILY SERVICES DIVISION
Fiscal Year 1994/95 Budget
Presentation to Board of County Commissioners

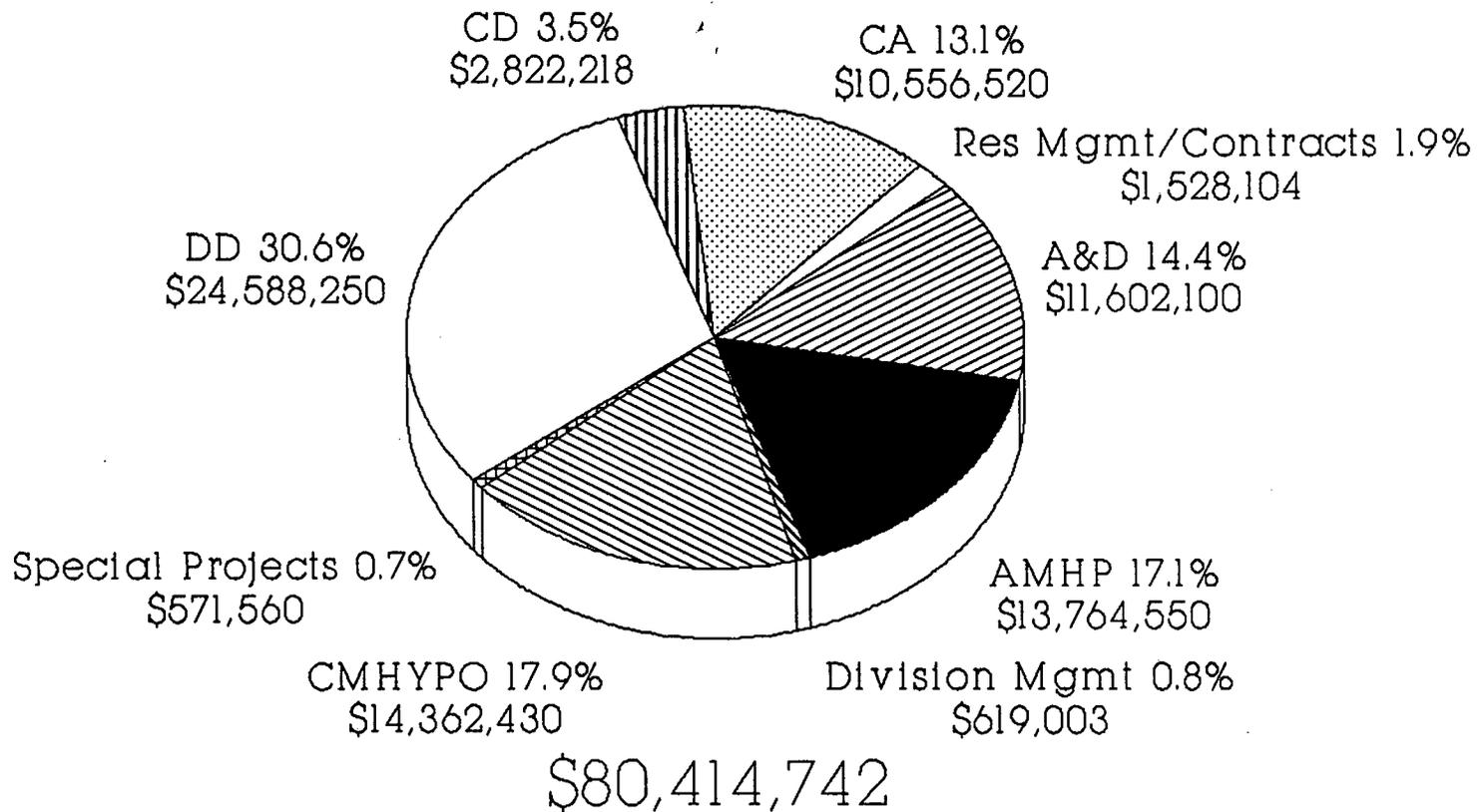


Lorenzo T. Poe, Jr.

Director

May 3, 1994

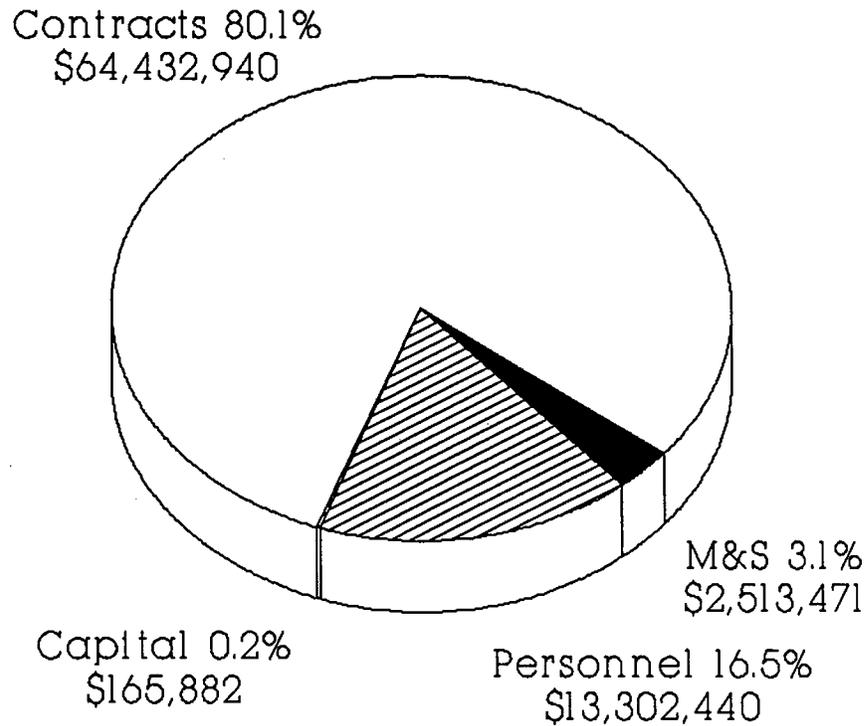
Community & Family Services Division FY 94/95 Budget



By Program

May 3, 1994

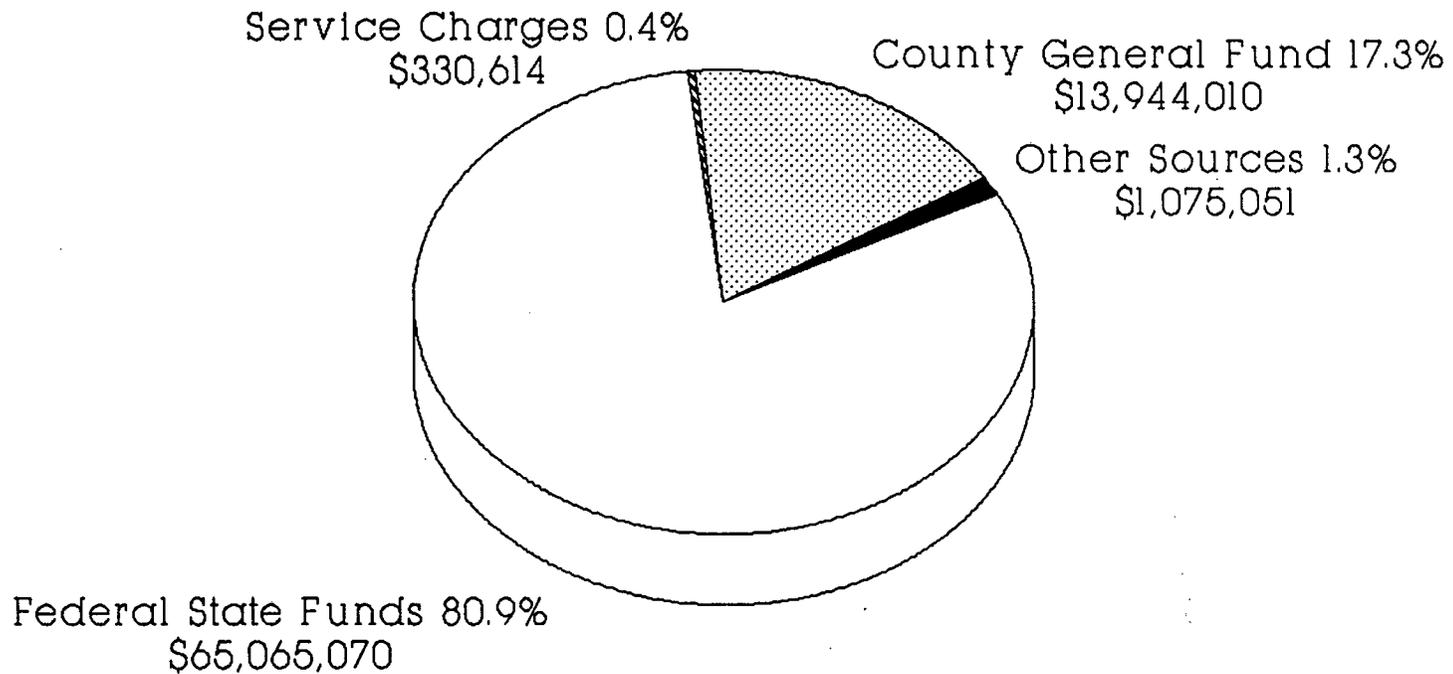
Community & Family Services Division FY 94/95 Expenditures



\$80,414,742

May 3, 1994

Community & Family Services Division FY 94/95 Revenue

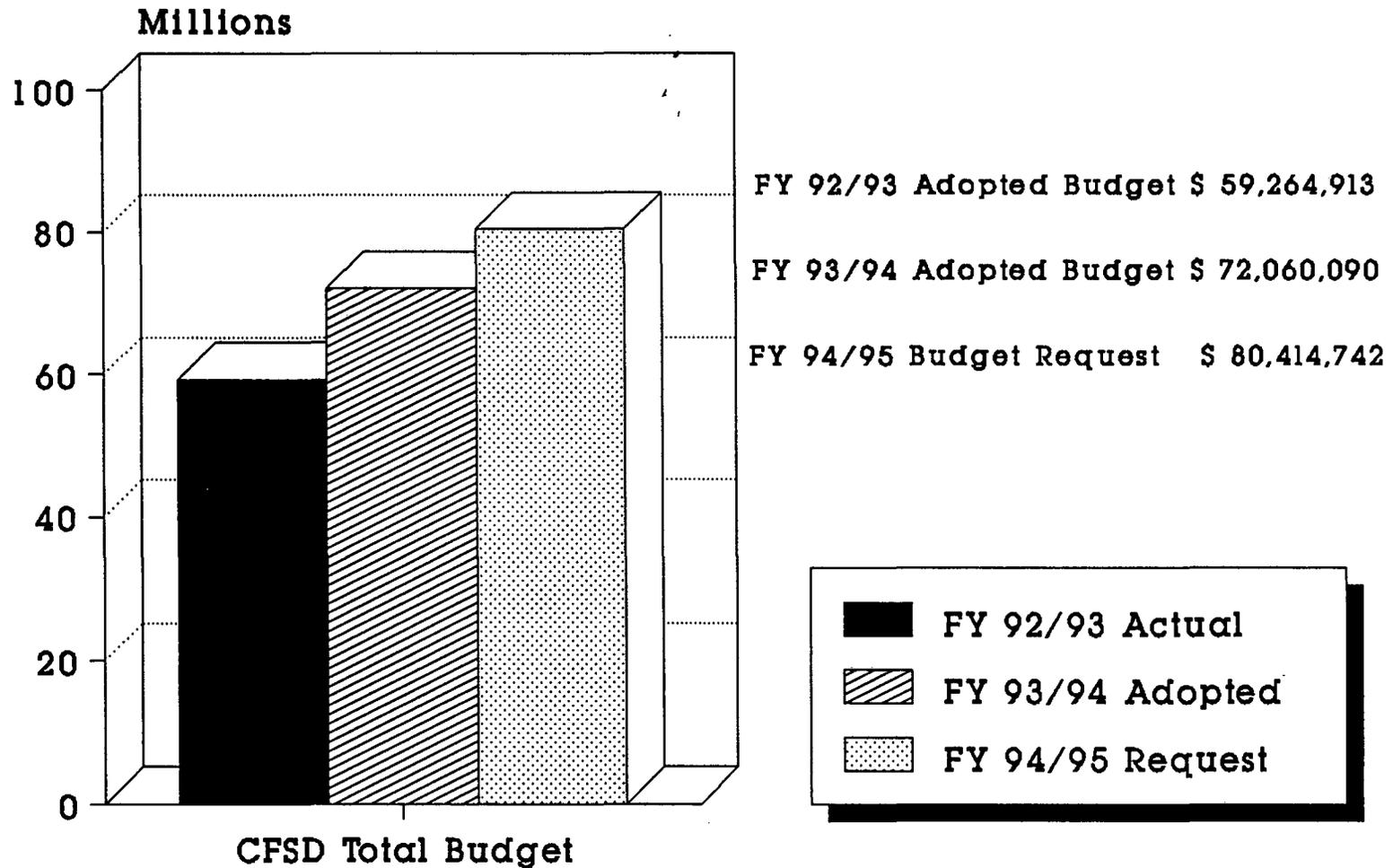


\$80,414,742

May 3, 1994

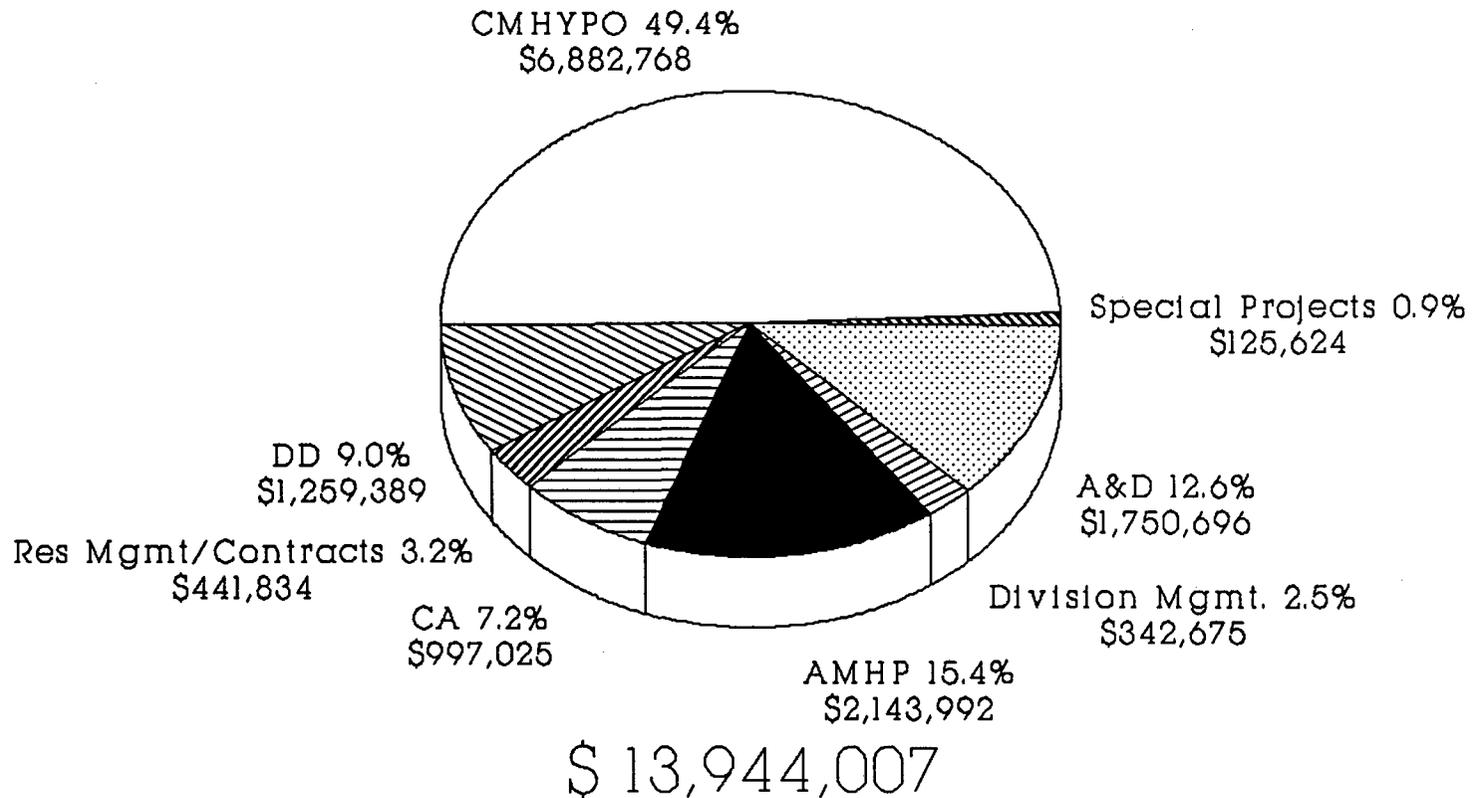
Community & Family Services Division

FY 94/95 Budget



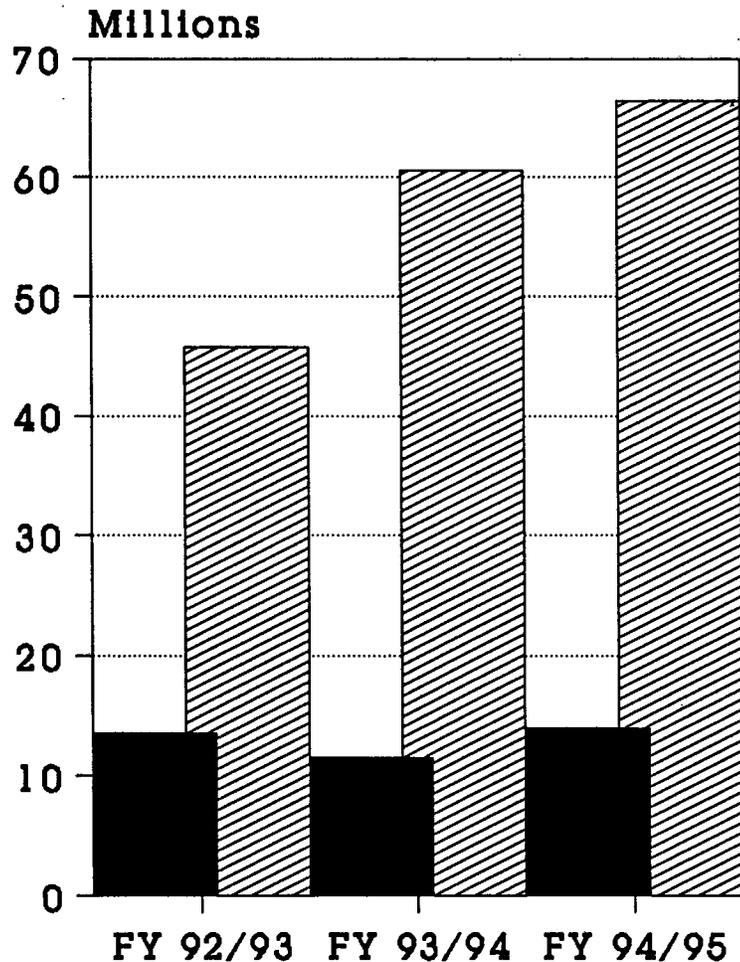
May 3 1994

Community & Family Services Division County General Fund By Program Area



May 3, 1994

Community & Family Services Division Revenue Comparison



FY 92/93

CGF: \$13,570,030 (23%)

Fed/State/Other: \$45,694,880 (77%)

FY 93/94

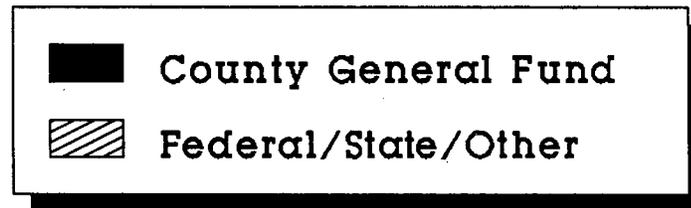
CGF: \$11,504,193 (16%)

Fed/State/Other: \$60,555,897 (84%)

FY 94/95

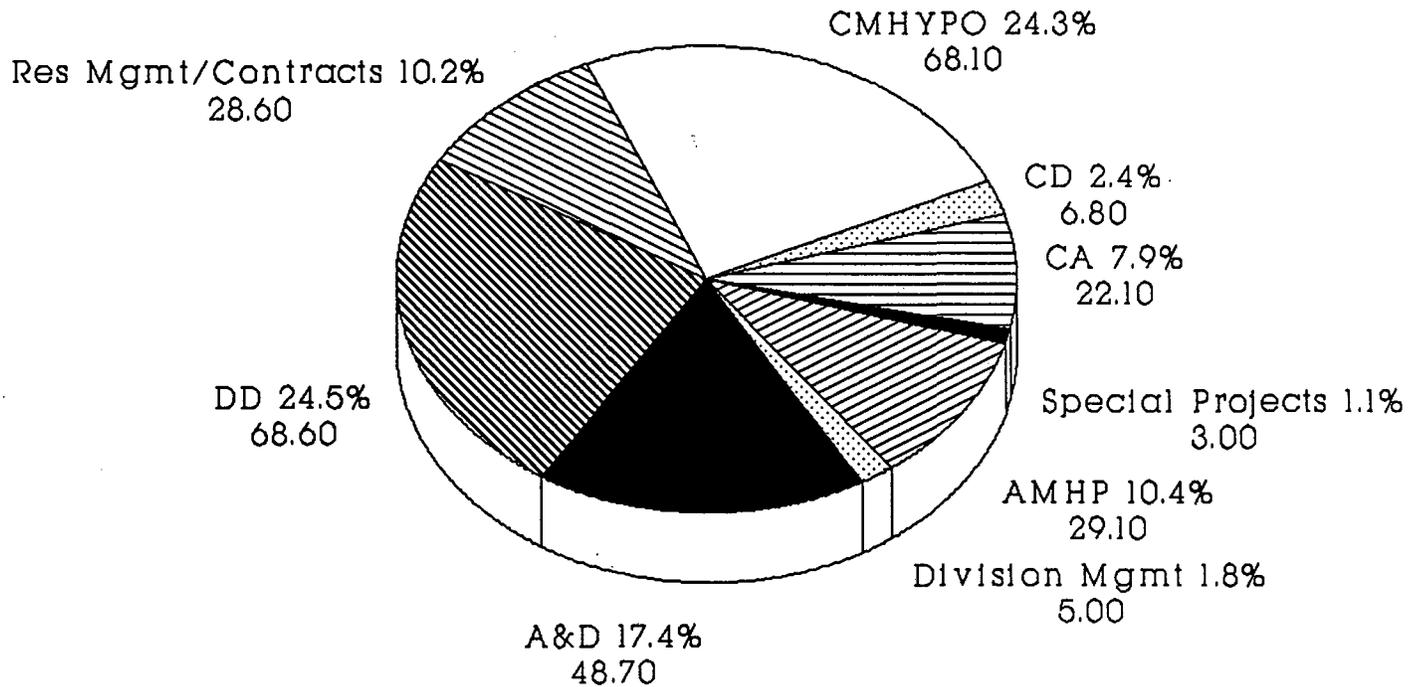
CGF: \$13,944,007 (17%)

Fed/State/Other: \$66,470,733 (83%)



May 3, 1994

Community & Family Services Division FTE by Program FY 94/95



280.00 FTE

May 3, 1994

Community & Family Services Division

Total Increase 52.46 FTE

58% (30.65 FTE) Added in FY 93/94

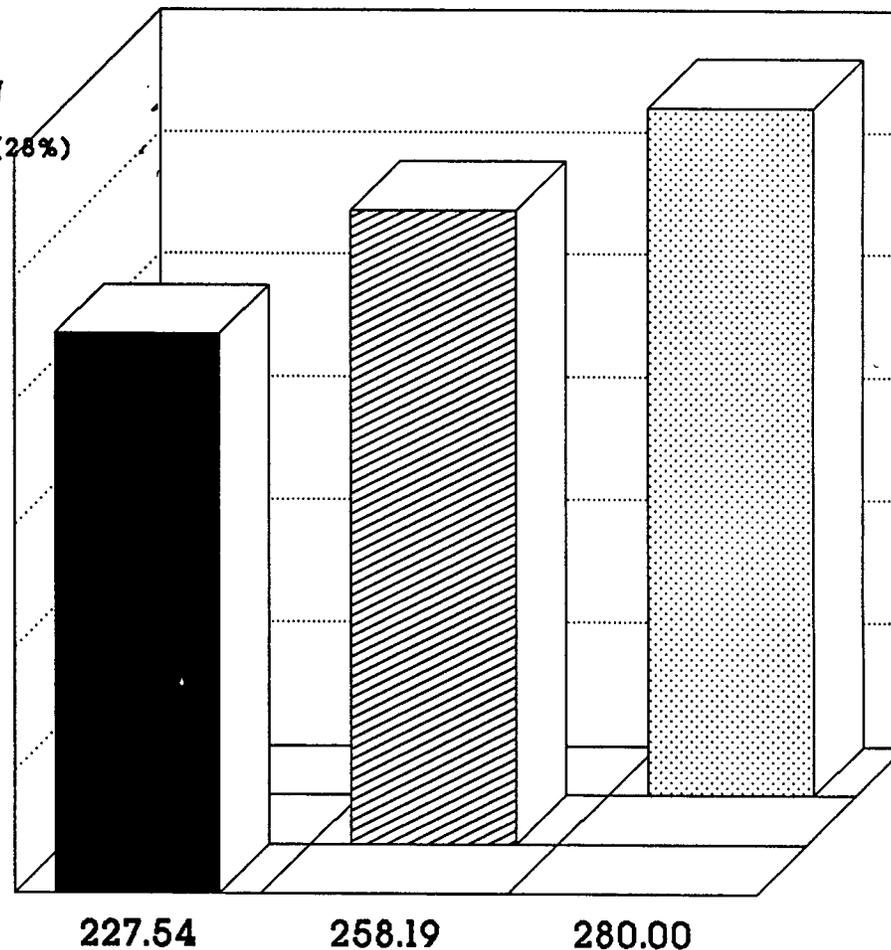
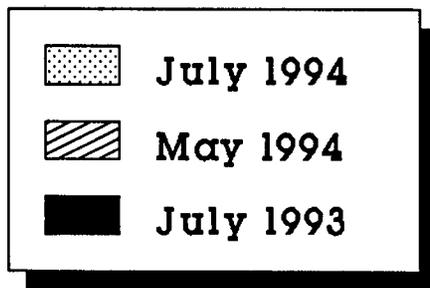
SMHG For Children's Services: 8.58 FTE (28%)

Target Cities Grant: 12.25 FTE (40%)

42% (21.81 FTE) as of July 1994

Target Cities Grant: 8.25 FTE (38%)

CGF Direct Services: 10.27 FTE (47%)



Summary of FTE Changes

May 3, 1994



MULTNOMAH COUNTY, OREGON

BOARD OF COUNTY COMMISSIONERS

BEVERLY STEIN
DAN SALTZMAN
GARY HANSEN
TANYA COLLIER
SHARRON KELLEY

PLANNING & BUDGET
PORTLAND BUILDING
1120 S.W. FIFTH - ROOM 1400
P. O. BOX 14700
PORTLAND, OR 97214
PHONE (503)248-3883

TO: Lorenzo Poe, Community and Family Services Director
Billi Odegaard, Health Department Director

FROM: Dave Warren

DATE: May 5, 1994

SUBJECT: Follow Up Items from the Work Sessions on May 4 and May 5

Attached is a list of items about which the Board of Commissioners would like additional information.

Please prepare a memo answering the Board's questions. I suggest that the responses state the question, and then state the response. The response may be a reference to an attached document.

I have two requests to make about the responses:

1. Please respond to all the questions by Wednesday, May 11. I realize that answers to several of the requests on the list will not be available by May 11. However, you will probably have a reasonable idea of when the answers will be available. The response to these items could be to say when the research is expected to be complete.
2. Please help us keep track of the responses. Send them to the Budget Office. We will copy them, attach a sequentially numbered cover sheet that will help the Board be sure that they are getting all the packets of information, and distribute them to the Commissioners and the Clerk of the Board.

Let me know if you have further suggestions.

c Board of County Commissioners
Larry Aab
Kelly Bacon
Susan Clark
Ginnie Cooper
Marie Eighmey
Margaret Epting
Bill Farver
Tom Fronk
Kathy Gillette
Tamara Holden
Susan Kaeser

Jim McConnell
Hal Ogburn
Mike Oswald
District Attorney Mike Schrunk
Sheriff Bob Skipper
Tom Simpson
Meganne Steele
Kathy Tinkle
Betsy Williams
CIC
Patrol

CHILDREN AND FAMILY SERVICES

Follow Up Items from the May 3 budget work session:

1. Family Support Network:

Describe the plan for this network more clearly and in a coordinated way including discussion of the following:

- collocation of service components
- client access
- service locations
- potential parallel efforts by other jurisdictions and agencies and how they relate to our plan
- outreach functions

Provide a one page description of each of the six districts, listing the services that are provided and the anticipated service location for next year.

2. Diversion:

- Describe the relation of the CFS diversion service contracts to the Juvenile Justice program.
- Explain the services in CFS and the anticipated size of the caseloads
- Provide a "flow chart" of referrals and capacity by geographic area.

3. Homeless Family Case Management - explain the effect of the outstanding receivable for this program on the 1994-95 General Fund, and explain any offsets that may still be available that will improve this outlook.

4. Level 7 - Explain the potential to use Title IV A revenue to support Level 7 programs

5. Level 7:

- Describe the contracting plan for Level 7 services
- Explain the links to the Family Network and other County programs
- Address the issue of what outcome measurements will be included in the contracts

6. Regional Acute Care System - Explore, both for 1994-95 and for future years, opportunities to remove General Fund support from the crisis / commitment / emergency holds programs.

7. Managed Care for Children - Explain what risks the County may be running in moving toward the managed care model for children.

8. Hispanic student retention - How do we intend to address the geographic equity issue so that all school districts receive comparable levels of support?

9. Acculturation - Explain alternatives to an acculturation center that we could use to accomplish the same goal. Research other jurisdictions that provide publicly funded ethnic acculturation centers.

10. Respite Care

During citizen testimony on May 4 a mother discussed the difficulties she has had in locating respite providers to handle her foster children who are emotionally disturbed. The Board would like a discussion of the availability of respite care providers and the kinds of training required for such providers and its availability.

HEALTH DEPARTMENT

Follow up items from the May 4 work session

1. CareOregon

Suggest policies and strategies to deal with those who are not eligible for Care Oregon but have no other health coverage.

2. Interpretive Service

Report on how the strategies for interpretive services are working this year.

3. Drug Free Babies

Provide supplemental information about training for nurses to recognize substance abuse in prenatal clients.

4. Drug Free Babies

Provide information about any research relating to the impact of routine urinalysis on the number of pregnant women willing to contact clinics for prenatal care.

5. Immunization

Provide the Board a schedule of immunization opportunities

6. Columbia Villa Clinic

Discuss potential for collocation of County and other services at the Columbia Villa Clinic.

7. Environmental Health

Provide the Board with an overview of the inspection program including both restaurant inspection and other activities, show the revenue sources connected to the activities, and include information about the relative effectiveness of various inspection processes and the value of issuing food handler licenses.

8. Laboratory

Report on the advantages of providing lab services for Planned Parenthood.

9. Business Services

Analyze Health Department support services that parallel centrally provided support services.

10. Entrepreneurial activities

Report on marketing of blood borne pathogen training.

OTHER

1. Specialized contracts

At the afternoon work session on May 4, the Board requested that protocols be developed for specialized professional services that would establish norms for securing and monitoring contracts that departments might budget for and issue.

**COMMUNITY AND FAMILY SERVICES DIVISION
FISCAL YEAR 1994-95
SUMMARY OF SIGNIFICANT BUDGET CHANGES BY PROGRAM**

	FTE	County General Funds	Federal/ State/Other	Total
<u>DIVISION MANAGEMENT</u>				
- Transfer of 2 FTE YEEP Staff, contracts and funding from JJD		\$54,800	\$445,936	\$500,736
- (CGF) Respite care for DD and Mental Health clients		\$100,000	\$0	\$100,000
- (CGF) Leaders Roundtable CGF contribution		\$10,000	\$0	\$10,000
- State Mental Health Carryover which will be rebudgeted in FY 94/95 when the balance available is known.		\$0	(\$605,859)	(\$605,859)
- Net FTE increase after transfers, additions and deletions (Includes public information coordinator, special projects coordinator and fiscal specialist)	2.91	\$0	\$173,962	\$173,962
- (CGF) Employee Recognition Awards		\$560	\$0	\$560
TOTAL	2.91	\$165,360	\$14,039	\$179,399
<u>ADULT MENTAL HEALTH</u>				
- Adjustment to reflect actual State Mental Health Grant Funding for FY 93/94 and continuing into FY 94/95		\$0	(\$2,240,343)	(\$2,240,343)
- Net FTE increase of .50 FTE funded by Target Cities Grant	0.50	\$0	\$20,934	\$20,934
TOTAL	0.50	\$0	(\$2,219,409)	(\$2,219,409)
<u>ALCOHOL AND DRUG ABUSE</u>				
- Full year funding for Target Cities Grant	19.00	\$0	\$1,700,807	\$1,700,807
- Regional Drug Initiative staff and grant funding increase	1.10	\$0	\$33,635	\$33,635
- CSD funded A&D Evaluation Specialist increase	1.20	\$0	\$52,000	\$52,000
- (CGF) Touchstone Program Enhancement	3.00	\$153,848	\$0	\$153,848
- Adjustment to reflect actual SMHG Funding for Residential Services		\$0	\$242,892	\$242,892
- Adjustment to reflect actual SMHG Funding for Outpatient Services		\$0	(\$651,390)	(\$651,390)
- Adjustment to reflect actual SMHG Funding for Methadone Treatment		\$0	(\$80,217)	(\$80,217)
- Adjustment to reflect actual SMHG Funding for Adolescent Treatment		\$0	\$293,079	\$293,079
TOTAL	24.30	\$153,848	\$1,590,806	\$1,710,806
<u>COMMUNITY ACTION</u>				
- (CGF) Homeless Families Project Case Management		\$120,000	\$0	\$120,000
- Net increase of staff after division consolidation	4.92	\$0	\$189,738	\$189,738
TOTAL	4.92	\$120,000	\$189,738	\$309,738

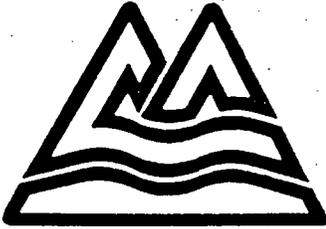
**COMMUNITY AND FAMILY SERVICES DIVISION
FISCAL YEAR 1994-95
SUMMARY OF SIGNIFICANT BUDGET CHANGES BY PROGRAM**

	FTE	County General Funds	Federal/ State/Other	Total
CHILDREN'S MENTAL HEALTH AND YOUTH PROGRAM OFFICE				
- Merger of YPO staff with CAMHP and MCCF, net FTE change	(0.12)	\$0	(\$5,953)	(\$5,953)
- (CGF) Family Network: Full Funding for 6 Centers/PCDCs		\$615,000	\$0	\$615,000
- CSD Transfer of Level 7 Program	1.00	\$0	\$1,149,263	\$1,149,263
- (CGF) Increased MH Consultation at School Based Clinics	2.87	\$190,374	\$0	\$190,374
- (CGF) Mt. Hood Head Start Mental Health Services	2.40	\$109,656	\$14,560	\$124,216
- (CGF) Increase funding to CARES	2.00	\$109,696	\$0	\$109,696
- Partner's Project Carryover budgeted in FY 93/94 is not included in this budget. Will be added in Technical Amendment as soon as amount is known.		\$0	(\$966,797)	(\$966,797)
- State funding for EPSDT, Partner's Project and Medicaid	8.58	\$0	\$290,140	\$290,140
- (CGF) Domestic Violence Supports for prevention/education		\$110,000	\$0	\$110,000
- (CGF) Asian Acculturation Center		\$160,000	\$40,000	\$200,000
- (CGF) Hispanic Family Support and School Retention		\$100,000	\$0	\$100,000
- (CGF) Child Abuse Inventory of Services/Data System Design		\$80,000	\$0	\$80,000
- (CGF) Child Abuse Prevention Groups at each Family Center		\$60,000	\$0	\$60,000
- (CGF) Family Network - Diversion Services		\$300,000	\$0	\$300,000
TOTAL	16.73	\$1,834,726	\$521,213	\$2,355,939
COMMUNITY DEVELOPMENT				
- Elimination of vacant FTE, reduced work hours of another	(1.20)	\$0	(\$66,065)	(\$66,065)
TOTAL	(1.20)	\$0	(\$66,065)	(\$66,065)
DEVELOPMENTAL DISABILITIES				
- Increases reflect actual SMHG Funding for Residential Services		\$0	\$3,622,548	\$3,622,548
- Increases reflect actual SMHG Funding for Vocational Services		\$0	\$1,062,722	\$1,062,722
- Net staff change increase from increased Medicaid Match	4.30	\$0	\$150,377	\$150,377
TOTAL	4.30	\$0	\$4,835,647	\$4,835,647
CFSD NET FTE CHANGE		52.46		

Note: 1) Does not include FTE redeployed as a result of the merger

2) Have not totaled the CGF and Other Revenue since this reflects only significant revenue changes and not ALL changes such as COLA and Indirect Costs and minor adjustments.

3) 52.46 FTE changes includes 30.65 FTE added in FY 93/94; 21.81 FTE added in 94/95



MULTNOMAH COUNTY, OREGON

BOARD OF COUNTY COMMISSIONERS

BEVERLY STEIN
DAN SALTZMAN
GARY HANSEN
TANYA COLLIER
SHARRON KELLEY

PLANNING & BUDGET
PORTLAND BUILDING
1120 S.W. FIFTH - ROOM 1400
P. O. BOX 14700
PORTLAND, OR 97214
PHONE (503)248-3883

TO: Jim McConnell, Aging Services Director
Billi Odegaard, Health Department Director
Hal Ogburn, Juvenile Justice Director
Lorenzo Poe, Community and Family Services Director
Mike Schrunk, District Attorney
Bob Skipper, Sheriff

FROM: Dave Warren *DCW*

DATE: May 13, 1994

SUBJECT: Follow Up Items from the Work Sessions on May 9, May 10 and May 12

Attached is a list of items about which the Board of Commissioners would like additional information.

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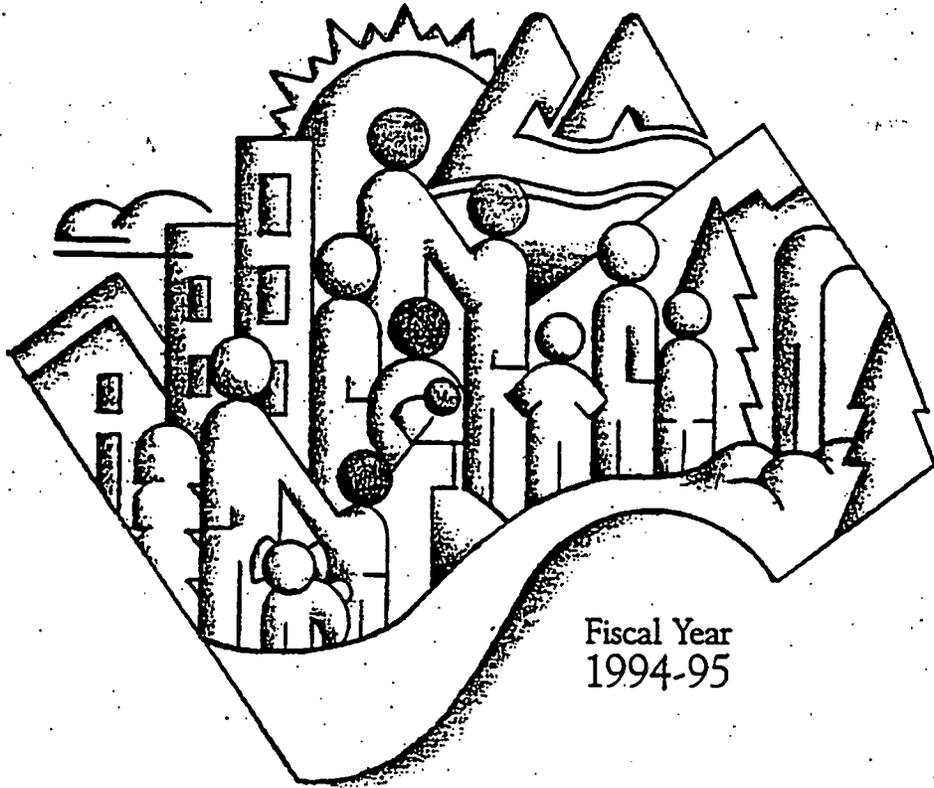
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Multnomah County Budget

Supplemental Information



Packet #7

Community & Family Services
Issues & Opportunities

(Follow-up information)

COMMUNITY & FAMILY SERVICES
SUPPLEMENTAL INFORMATION

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Respite Care for Family Support and Domestic Abuse Prevention	5/3/94
Homeless Families Project Case Management	5/3/94
Centralized Contracts Unit	5/3/94
Asian Acculturation Center	5/3/94
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Capitation of Children's Mental Health Services	5/3/94
Child Abuse Response and Evaluation System (CARES)	5/12/94
Hispanic Student Retention and Family Support	5/12/94



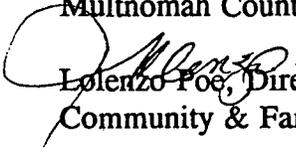
MULTNOMAH COUNTY OREGON

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SHARRON KELLEY • DISTRICT 4 COMMISSIONER

MEMORANDUM

TO: Board of County Commissioners
Multnomah County

FROM:  Lorenzo Poe, Director
Community & Family Services Division

DATE: May 2, 1994

SUBJECT: CHILD ABUSE RESPONSE AND EVALUATION SYSTEM (CARES)

INTRODUCTION

The Community and Family Services Division is requesting \$109,696 to respond to the increasing demand for mental health evaluation and follow-up of children brought to the hospital for evaluation of alleged abuse or neglect. The funds will pay for two new mental health consultants, plus partial clerical support, assigned to the CARES (Child Abuse Response and Evaluation System) team, which includes representatives from the hospital, District Attorney's office, County Sheriff, State Childrens Services Division, and County Childrens Mental Health and Youth Program Office. The services provided under this proposal include mental health assessment, psychiatric consultation for CARES staff, triage of alleged abuse victims, treatment, and psycho-educational groups for parents of abuse victims. The services are targeted to uninsured children and their families.

BACKGROUND/ALTERNATIVES/ANALYSIS

This proposal will increase the access to mental health services for uninsured children and their families who have experienced severe and significant sexual or physical abuse.

The CARES program has been in operation since 1987. It is a nationally recognized model of evaluation and treatment for abused children and their families, which involves partnerships and collaboration among the medical (Emanuel Hospital), legal/law enforcement (District Attorney, Sheriff), mental health (County), and childrens protective services (Childrens Services Division) fields. The existing program is seeing an increase in children brought to the hospital for evaluation and follow-up, indicating a great need for additional resources. In FY 1992/93, some 900 children were assessed; the mental health follow-up treatment could serve only 400 or so of those 900+ abuse victims.

BACKGROUND/ALTERNATIVES/ANALYSIS CONT'D

The CARES program has two major components: a forensic investigation of the abuse situation, and follow-up treatment. This proposal adds two County mental health consultants to the team (there is already one County mental health consultant on the team) to provide for mental health clinical supervision for the investigative portion, gatekeeping into community-based (contract service) treatment for children and families covered by insurance, and treatment for uninsured children. These are highly skilled services requiring specialized training to work with severely traumatized children and families.

This proposal directly addresses the County Urgent Benchmarks concerning domestic (child) abuse and access to mental health treatment services; the outcomes are tracked through the Childrens Mental Health and Youth Program Office, Specialized Services Program Key Result (Abuse Reduction).

An alternative to this proposal is to not increase mental health consultation and treatment services. A minimal level of service will continue, but the effectiveness of the CARES service will decline, as fewer children and their families receive the mental health treatment needed to prevent reoccurrences of abuse and neglect.

A second alternative is to allocate the funds but direct the Program to subcontract them to a non-profit service provider. This might increase mental health treatment services in the community, but it does not address the very important clinical and expert support to the CARES investigative services expected of the new position. In addition, the highly skilled therapy needed by severely traumatized children and families is not always available through contracted service providers. By hiring a County employee, the program can receive a more comprehensive service than that obtained through contract.

FINANCIAL IMPACT

The proposal will increase the Division's budget by \$109,696 on an annual basis. Some portion of the funding may be matchable by Medicaid, private insurance, or victims assistance.

EVALUATION

The outcome of services provided through the CARES program will be evaluated as part of the Childrens Mental Health and Youth Program Office, Specialized Services Key Result: Abuse Reduction.

LEGAL ISSUES

N/A

CONTROVERSIAL ISSUES

Service providers may raise the question of why fund additional County staff over increased allocations for them. As noted above, the skills needed for the service are not readily available through contract. This proposal requests funding for 2.25 FTE. If that amount of money were spread among all mental health providers to assure countywide access, there would not be sufficient funds to assure skilled services at each of the providers. Further, the CARES program needs clinical supervision over the investigative functions and staff for follow-up treatment; contracted services provide treatment, not the clinical supervision component.

LINK TO CURRENT COUNTY POLICIES AND BENCHMARKS

This proposal relates directly to County Urgent Benchmarks concerning domestic/child abuse and access to mental health services.

CITIZEN PARTICIPATION

The CARES program is nationally and locally recognized for quality service. Both Clackamas and Washington Counties have begun to contribute to the program. The program has been consistently supported by the Citizens Budget Advisory Board and the Child and Adolescent Mental Health Advisory Board.

OTHER GOVERNMENT PARTICIPATION

The CARES service is a collaborative effort involving health, law enforcement, mental health, and child protection fields. The service is an outcome of a partnership among private non-profit service providers, County, State, and District Attorney agencies.



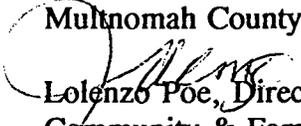
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MEMORANDUM

TO: Board of County Commissioners
Multnomah County

FROM:  Lorenzo Poe, Director
Community & Family Services Division

DATE: May 2, 1994

SUBJECT: HISPANIC STUDENT RETENTION AND FAMILY SUPPORT

INTRODUCTION

The Community and Family Services Division is requesting \$100,000 to provide support to Hispanic families and to provide a comprehensive program to retain Hispanic youth in school. Hispanic youth in Multnomah County face numerous barriers that limit their ability to complete their education and/or become productive, self sufficient community members. Hispanic youth are currently under-served by existing service delivery systems, and due to cultural values and norms require access to culturally relevant and appropriate, multi-lingual services unavailable through the existing service delivery system.

To provide culturally appropriate and relevant family support from an Hispanic perspective to Hispanic parents to increase the involvement in their children education. Teachers and other school personnel are not always knowledgeable about and sensitive to Hispanic cultures. This limits their ability to respond in culturally appropriate ways to the needs and abilities of children and their families. Family support creates an environment that empowers Hispanic families to move out of poverty, become self-sufficient and increase their capacity to nurture their children.

BACKGROUND/ANALYSIS

Hispanic children have one of the highest drop-out rates for any ethnic group in Portland. High school drop-outs are twice as likely to be unemployed as high school graduates, and those who do become employed earn lower wages. There is currently no culturally

appropriate interim housing/counseling or mentoring programs for Hispanic people in crisis situations. This includes victims of child abuse, high school drop-outs, gang affected and gang members, drug and alcohol youth, teen pregnancy and others who may have a variety of problems. These disturbingly high drop out rates, coupled with increasing gang involvement, early teen pregnancy and the high percentage of Hispanics living in poverty, gives rise to strong concern about the need for a Hispanic Retention program to serve Hispanic children, youth and their families.

Many Hispanic children and youth face multiple challenges and barriers to obtaining an education. Some Hispanic children are learning a new language and cultural norms in addition to school curriculum. Many parents speak only Spanish or have limited use of English. These makes it difficult for them to help their children in meeting these challenges.

This proposal is linked to the Division's strategy for achieving healthy communities, to the Division's Performance Trend #2 (Growth Promotion), and to the Children's Mental Health and Youth Program Office, Family Resource and Service Center Key Results #1-3.

This \$100,000 investment will provide leverage in the Hispanic Community to generate additional resources to expand services.

FINANCIAL IMPACT

\$100,000 CGF for FY 93/94.

EVALUATION

Effectiveness of the Hispanic Retention Program will be measured under Performance Trend #2: Growth Promotion, and Children's Mental Health and Youth Program Office, Family Resource and Service Center Key Results #1-3.

LEGAL ISSUES

N/A

CONTROVERSIAL ISSUES

N/A

LINK TO CURRENT COUNTY POLICIES AND BENCHMARKS

Relates to County policies concerning cultural diversity.

CITIZEN PARTICIPATION

Planning for these services for Hispanic children and their families will involve representatives from the Hispanic communities. It builds on support for an Hispanic Access Program for low income and homeless Hispanic single adults and families operated through the Community Action Program.

OTHER GOVERNMENT PARTICIPATION

This effort involves a number of County divisions, departments, other governmental entities, and community based groups and providers, including: Health Department, Juvenile Justice Division, Oregon Commission on Children and Families, Citizen's Crime Commission, individual schools and their districts, the City of Portland, non-profit youth service agencies, and other citizen groups.



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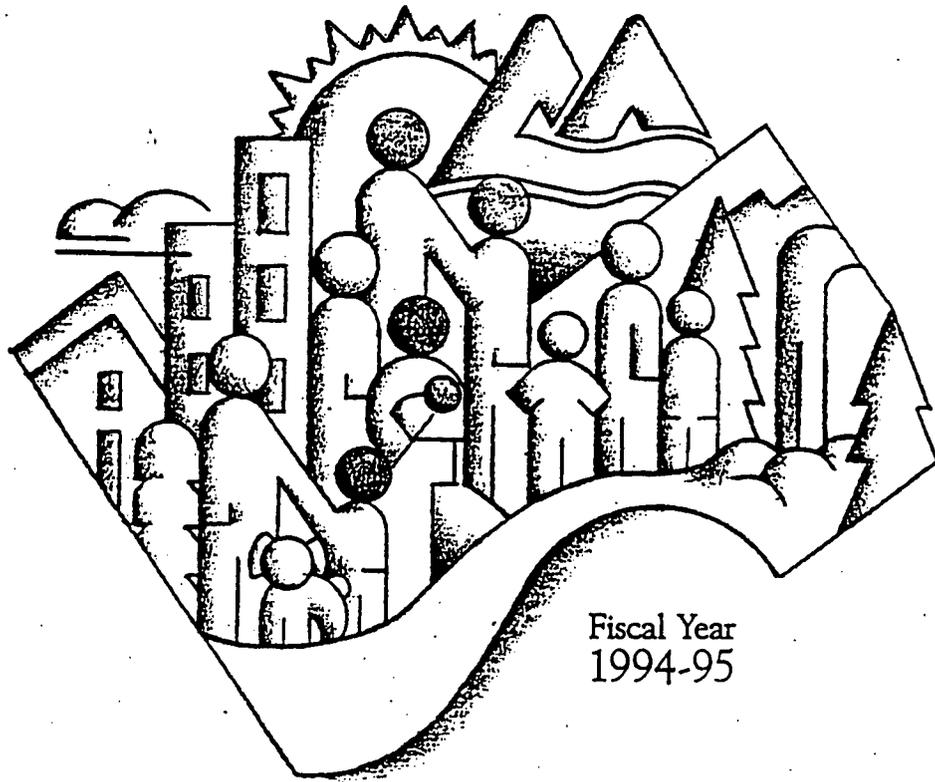
HEALTH DEPARTMENT

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- What program components in our budget relate to schools and where is the appropriate line dividing our responsibilities from those of the schools?
- What potential is there for the County to assume responsibilities that have been covered by schools in the past?
- What strategies are there, such as exploring the funding potential of the Oregon Health Plan, to support services provided to students in the schools?

Multnomah County Budget

Supplemental Information



Fiscal Year
1994-95

Packet #21
Community & Family Services

Follow-up Information from 5/9 & 5/12



MULTNOMAH COUNTY OREGON

COMMUNITY AND FAMILY SERVICES DIVISION
ADMINISTRATIVE OFFICES
421 S.W. FIFTH AVENUE, 2ND FLOOR
PORTLAND, OREGON 97204
(503) 248-3691 / FAX (503) 248-3379
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BOARD OF COUNTY COMMISSIONERS
BEVERLY STEIN • CHAIR OF THE BOARD
DAN SALTZMAN • DISTRICT 1 COMMISSIONER
GARY HANSEN • DISTRICT 2 COMMISSIONER
TANYA COLLIER • DISTRICT 3 COMMISSIONER
SHARRON KELLEY • DISTRICT 4 COMMISSIONER

MEMORANDUM

TO: Dave Warren
Budget Office

FROM: *Lorenzo Poe* Director
Community and Family Services Division

DATE: May 31, 1994

SUBJECT: Follow-up Items From May 9 and May 12 Worksessions

In response to your request for information about the following questions:

11. Ethnic Clients:

Discuss the strategies for serving ethnic populations. The strategy used by Aging Services is to enhance outreach functions and attempt to draw ethnic populations into the service system in place for all residents. The strategy proposed in Community and Family Services is to fund ethnic specific services for Asian clients and Hispanic clients as a gateway into the service system.

Community and Family Services Division staff are working with Aging Services and the Health Department to plan for the scheduled Board work session on the issue of culturally specific service provision on June 7th. At this session, various strategies and service model philosophies will be presented and discussed within the context of the larger County policy issues raised.

12. Services to Schools:

Collaborate with Health to discuss the relationship of County social and health services to the public school system.

- What program components in our budget relate to schools and where is the appropriate line dividing our responsibilities from those of the schools?

- What potential is there for the County to assume responsibilities that have been covered by schools in the past?
- What strategies are there, such as exploring the funding potential of the Oregon Health Plan, to support services provided to students in the schools?

See Appendix A

13. Touchstone:

Suggest criteria and a process for locating the additional Touchstone counselors before final selection of school sites. Provide evaluations of the existing program.

The process for determining the location of the additional Touchstone counselors will include planning with representatives of Portland Public School's Alcohol and Drug program to gather their input on prioritizing the schools that have the greatest need of these services. The criteria for selecting the locations will include:

- Schools that have included family intervention as one of the desired services in the school's site specific plan;
- Schools with a higher percentage of low income students;
- Schools where key staff are willing to support the program by providing space, telephones and other in-kind support services;
- Consideration of the school's involvement with other integrated services planning efforts; and
- Schools that demonstrate the willingness to make data available for evaluation purposes.

See Appendix B for evaluation information.

14. Touchstone:

Discuss a longitudinal approach to case management so that clients would deal with a single case manager in accessing services over several years rather than having multiple contacts and case managers related to specific programs. Suggest alternative that will link programs and assure program coordination for clients.

Longitudinal Case Management, defined as the management of service needs and connection with multiple service agencies to be handled by one person over a several year period, is a worthwhile goal.

Several current efforts could move our system in such a direction.

Family Centers would provide one means to maintain an ongoing relationship with clients indeed with a total family throughout multiple episodes of specialized service needs.

Coordination of management information systems, while not addressing the relationship aspect of "longitudinal" case management, would improve continuity of the services over time.

Use of family centered case management of such as that provided by the Touchstone Project, and others, including family focused field nursing teams can provide a longer and more comprehensive case management relationship for clients.

As integrated services become fully implemented through district coordinating teams, longitudinal case management could result from these efforts.

15. Homeless Families:

Present a plan for covering the under collection of revenue in the homeless families case management program.

See Appendix C.

16. Head Start

Research the status of additional Federal allocations for Head Start and implications for the County. Include other Federal funding that may impact County provided services.

See Appendix D.

17. Hispanic Services:

Report the process for allocating funding for Hispanic school retention and family support contracts.

The planning process for allocating this funding will include both the Multnomah County Hispanic Advisory Committee and the Multnomah County Commission on Children and Families and representatives from various school districts. Once a plan is developed a request for proposal will let for the allocation of the \$100,000 proposed for family support and school retention. With this planning process we will address geographic equity issues, although with limited funds equity may not be achieved.

Attachments

(followup/kt)

12. Services to Schools:

Response prepared by Jan Sinclair of the Health Department and Janice Gratton of Community and Family Services.

- Ninety-one percent of the funding allocated for School Based Health Centers (SBHC) is Multnomah County General fund dollars. Six percent of the funding comes from a state School Based Health Grant and another 3% comes from the Oregon Health Plan and Medicaid. The funding includes Health Department staff and school mental health counselors from the Community and Family Services Division.

All of the services in School Based are centered around the health of the adolescent student and their family. This requires close cooperation with teachers and other school personnel. Staff may be providing individual health treatment/education and/or supplementing the teacher's role in classroom health education. Schools provide the physical space for the clinic, copies of all student schedules and the general school information teachers receive.

Essentially these clinics are Multnomah County Clinics housed on school property. Clinic staff are respectful of school policies, procedures and rules and must have a working partnership with the staff in the school in order to accomplish their work. Extensive work has been done with the ESD School Nurse program to avoid duplication. Cooperation agreements exist between Portland Public Schools, ESD and Multnomah County outlining clearly who is responsible for what when it comes to the health of the child.

- Components which relate to schools include the SBHC as well as the contracted School Mental Health Program (SMHP) and assessment and triage services for Medicaid insured children (Kaleidoscope Program) which are placed in targeted schools, especially integrated human services sites. Schools contract with the County to provide services to their students within the school setting in addition to the counselors with the school based program and e.g. Gresham, Centennial.

There is potential for school districts to contract for services they have provided in the past (e.g. counseling, social work, or health in the form of direct service, prevention, or early intervention); additionally schools may feel compelled to enter into combined funding streams through managed care or some other stakeholders' contributions in order to maximize shrinking resources. The primary role of the school is to educate while the primary role of both CFSD and Health is to provide treatment and promote wellness.

Appendix A, continued

Through the Integrated Human Service projects, the CareOregon plan, and the Children and Adolescent Capitated Mental Health plan we are exploring ways to maximize medicaid and other funding streams. We have entered into dialogue with other funders such as CSD, JJD, and insurance plans as well. All of our programs have joint funding including CGF, insurance, and other agency contribution.

- Currently, high school students whose families have enrolled in Care Oregon may select one of the seven SBHC's as their primary care provider. Students whose families have selected plans other than CareOregon are still eligible to receive health services at the SBHC at their high school. The Health Department is in the process of collecting data on the insurance status of the SBHC users to determine which other health plans students are enrolled in. We anticipate compiling this data by early summer and providing other health plans the following information:

- 1.) The number of students on their health plans who use the SBHC.
- 2.) The kinds of services these students use and the cost to us of providing those services.
- 3.) The level of client satisfaction as determined by written survey to be conducted this spring.
- 4.) The assurance of quality and scope of primary care which is provided in a SBHC setting.
- 5.) The value added service a SBHC can provide students including easy access, health education and counseling, case management, easy tracking and follow up of students.
- 6.) A proposal for reimbursement of SBHC for the above services for the enrolled adolescent population.

Preliminary data indicates a substantial number of SBHC users have Kaiser Medicaid. The Health Department will be approaching Kaiser about the possibility of replicating a study currently being conducted in Denver about primary care utilization by adolescents enrolled in both Kaiser and a local urban SBHC.

Historically, the Youth Program Office has been responsible for a number of programs operated on a contractual basis in cooperation with the schools including the Student Retention Initiative and alternative education programs. Within the next few weeks Division staff, through the Chair's Office, will begin discussions with Portland Public School staff regarding all services that we provide including colocation and service mix.

Family Centered Human Investment Demonstration Projects

Project Name: Touchstone. A Family Demonstration Project

Project Site Location: Ockley Green and Beech schools in North East Portland

Geographic Area Project covers: Catchment area for these two schools, School population: 1,525

Lead Agency: Multnomah County Alcohol and Drug Program. Norma Jaeger

Key Agencies: Ockley Green and Beech Schools, Multnomah Alcohol and Drug, State of Oregon Alcohol and Drug, DHR Volunteers

Purpose

Improve school performance of children.

History of the Project

The Portland Leaders Roundtable identified the Jefferson school cluster as a cluster needing special attention from coordinated, multiagency efforts. The Ockley Green middle school and Beech elementary school are two schools in the Jefferson cluster.

These two school have a high mixture of ethnic groups, and families who often move. Agencies and the principals began giving special services to the children in these two schools and noticed that the children's lack of good school performance was often related to alcohol and/or drug usage in the homes of the children.

The connection with alcohol and drugs prompted the Multnomah County A & D program, the State of Oregon Office of Alcohol and Drug, and the two schools to form a collaboration. In January of 1992 this site was designated as an SB 1099 project.

Major accomplishments of the Project

This project has two family intervention specialists who are each seeing 15 families. Virtually all of the families have problems with alcohol and/or drugs, or kin have had problems.

Family relationships with the school have been strengthened and program participation by students has resulted in them staying longer in school.

Families have received services to help stabilize them, including food, utilities, and housing. Additionally, services have been provided to strengthen the interaction of family members with one another and the community.

Family Centered Human Investment Demonstration Projects

Challenges to be addressed in the next 6 months

Workers are continuing to develop community resources to help families with basic needs. Workers are learning about housing resources and how to make them available to families.

The Family Advisory committee is being formed, which will provide a direct means for families to influence service delivery.

Nature of the Service Integration

Agency based: School, County and State governments

Site: Ockley Green Middle school and the Beech Elementary school.

Intake: School identifies family, talks to family, and refers family to worker

Case management:

Two family intervention specialists, with flex hours

Caseloads are limited to project participants. There are 15 cases per advocate.

Home visits and Family Unity Model. The Model is employed fairly quickly after the worker makes contact.

Case plan. There is an initial plan which focuses on data gathering, and a secondary plan which focuses on longer range goals for the family.

Multidisciplinary staffings

Discretionary fund of \$5,000 provided by the State Office of Alcohol and Drug. This is used for family enhancement and/or community connections.

Total Number of Participants since the project was designated: 30

Current Number of Participants: 30

Past Major funding sources:

Current Major funding sources and amounts:

\$5,000 from the State Office of Alcohol and Drug for the discretionary fund.

Experiences With Participants

A child in elementary school consistently had discipline problems and was often being suspended. The worker began to establish a trust with the family and provided extra food and clothes. The child is now on medication and is attending class in a more structured classroom (a structured living center). The parents are attending school staffings for the child. Both parents have been referred to drug counseling. The mother has applied for an apprenticeship program so that she can leave public assistance. The mother is applying to become a member of the steering committee of the Touchstone project.

**Touchstone Program
Evaluation Summary**

July 27, 1993

**Frank P. Mondeaux, M.S.W., Ph.D.
Northwest Regional Educational Laboratory**

Introduction

The following is an evaluation summary for the Touchstone Program. The report is interim and is intended to provide information for decision making rather than to make conclusions about the effectiveness of the program or its personnel. The purpose of the report is to summarize the available data to date, offer recommendations about how the program might be improved, and generate discussion about evaluating the program in year 2 and beyond. Questions about this report should be directed to Dr. Frank P. Mondeaux, Evaluator, Northwest Regional Educational Laboratory, (503) 275-9485.

I. Program Description

The Touchstone Program is a cooperative effort between the Oregon State Office of Alcohol and Drug Abuse Programs (OADAP), Multnomah County Social Services Alcohol and Drug Office, and Portland Public Schools. Touchstone is an integrated school-based service program designed to serve 20 families at each of two Portland public schools located in economically depressed and culturally diverse neighborhoods. The program utilizes the Family Unity Model approach to helping families which places an emphasis on keeping families together, and will provide families with the following services: assistance in accessing the various programs and services that the families identify as being most helpful, crisis intervention and conflict resolution

II. Evaluation Summary

This section will address the three evaluation questions posed by the evaluation committee in the original evaluation plan, along with additional information gathered during site visits to the two program locations. The purpose is to address the extent to which the questions have been answered during the first year of the program.

A. To what extent has the Touchstone Program been successfully implemented?

According to the evaluation plan, the process evaluation information to be collected to address this question included:

- demographic information (e.g., number of families served, length of stay in the program, reason for referral, reason for leaving, family characteristics)
- number of program contacts
- referrals made on behalf of families
- networks established with social service agencies outside the school
- utilization of DHR services

Instruments to be used to collect the process information included:

- site visits and informal interviews
- Touchstone Program referral form
- Touchstone Program Family Intervention form
- Touchstone Program Student Update form
- Touchstone Program Contact Log form

Findings

At the end of the first year of operation the Touchstone Program appears to have been fully integrated into the school at both site locations. Interviews with staff and administrators at the two schools indicate that both Family Intervention Specialists have been accepted as staff members and are considered important components of the schools' efforts to assist needy families.

The program has evolved in slightly different directions at the two schools. At Beech Elementary School the program has emphasized providing referral and support services such as food, clothing, housing, and legal assistance for families in the program. At Ockley Green Middle School the program has focused on providing support and counseling to particularly troubled families, especially those suffering from substance abuse related problems. Both programs play an important role in service provision at the two schools, especially in light of recent budget cuts that have resulted in the loss of counselors and/or social workers at both locations.

Gaps exist in the data for both process and outcome evaluation information. These include information gaps in demographics, program contacts, referrals, networks established with social service agencies outside the school, utilization of DHR services, and FACES II instruments. The result of these information gaps is that the Touchstone Program database is incomplete.

One reason for these information gaps is the problem of implementing a new program using untested data collection instruments. In order to insure reliable and valid measures, data collection instruments must be pilot tested prior to field implementation in order to make adjustments in format, inappropriate or ineffective items, and unforeseen environmental variables that impinge on the collection process. Employing untested instrumentation during program implementation amounts to a pilot test of the instruments which compromises data integrity and creates gaps in the data being collected. According to information provided by the evaluation team and the FIS's, the data collection instruments being used for the Touchstone Program have not been sufficiently tested for reliability and validity.

The second reason for these information gaps has to do with the lack of utility of evaluation information. In an empowerment evaluation model, in order for there to be validity in the data collection process, those who collect the data must have a stake in the information being collected. Without a vested interest in the information to be collected, or without ownership in the data collection process, program personnel may not see utility in collecting the data and therefore may not be invested in collection (Michael Patton, *Utilization-Focused Evaluation*. Sage, 1986).

Finally, the information gaps may have to do with the irrelevance of the information being collected as perceived by the families. In other words, families may refuse to complete various forms if there is no direct relationship made clear between doing so and receiving benefit from the program. Participants need to know what the information they provide will be used for, and that they have the right to refuse to provide the information.

It is unclear exactly how many families received services from the Touchstone Program in the first year because the definition of what is considered "service" is not clear. For example, both FIS's at each school have been fully accepted as staff members and are often called upon by staff and administrators to provide crisis intervention and support for children and families not a part of their regular caseload. This is an informal part of the relationship that has developed between the school and the Touchstone Program that indicates how the schools have taken ownership of the program. Furthermore, length of stay in the program is difficult to assess since families may drop out of the program long before the FIS is aware the family is no longer participating. Currently, approximately 45 families have received services from the program in the first year, and 31 cases were active as of the end of the 92'-93' school year. The average length of stay in the program for the cases that have been closed was 87 days, although the number of closed cases was quite small and the range of days in the program quite large. Reasons for leaving the program were not available at the time of this analysis.

Of the 20 referral forms available at the time of this analysis, 50% were referred with behavior problems at school identified as the major concern. Another 40% were referred due to concerns about family and the remaining 10% were referred for academic failure. Of interest is the difference in reasons for referral at each site. At Beech Elementary 50% of the referrals (n=10) were due to concerns about family functioning whereas at Ockley Green Middle School the majority of referrals (70%) were for behavior problems. It should be noted that students presented to the program at both sites with a variety of issues not specific to the primary reason for referral.

B. To what extent has the student's performance in school improved as a result of the family's participation in the Touchstone program?

According to the original evaluation plan the outcome evaluation information to be collected in order to address this question included:

- child attendance and grades
- child academic performance and school behavior

According to the evaluation plan several instruments would be used to collect this information:

- school archival information (e.g., attendance records, grade/discipline reports)
- Touchstone Program referral form
- Touchstone Program Student Update form

Findings

At the time of this analysis information on student attendance and performance in school was largely unavailable and insufficient for analysis. For example, in order to assess the extent to which performance and attendance have improved, it is important to have information on the student's enrollment date, baseline indicators of academic failure or poor attendance, what the program intends to do to resolve the attendance problem or improve the student's academic performance, length of stay in the program, and outcome indicators of attendance and performance.

School performance (as measured by grades) was available on 14 of the children served by the program at Ockley Green Middle School. The grades were available for the first three quarters of the 92'-93' school year. If we assumed that all 14 children were enrolled in Touchstone at the beginning of the school year and received the same or similar amounts of "treatment" during the first three quarters, then we would have baseline information and at least some outcome information. Following this logic, there are two ways to analyze this information. First, of the 100 courses completed during the first quarter of the school year by students enrolled in the program, 14% were a 'D' or below. During the third quarter 35% of the grades received in completed courses were 'D' or below. Second, during the first quarter of the school year 8 of 14 students received at least one 'D' or below in a course. During the third quarter 9 of 14 students received at least one 'D' or below in a course.

Both of these analyses indicate that performance among students enrolled in the Touchstone Program declined over the first three quarters of the school year. Without further information it is impossible to say what impact the Touchstone program may have had on that decline, or if the declines continued into the fourth quarter. At this point all that can be said is that performance declined among these students.

C. To what extent has family functioning improved as a result of participation in the Touchstone Program?

According to the original evaluation plan the outcome evaluation information to be collected in order to address this question included:

- family cohesiveness and adaptability
- family goal setting as a result of the Family Unity Model Meeting (FUMM)
- analysis of accomplishments as a result of FUMM

According to the evaluation plan, several instruments would be used to collect this information:

- Family Adaptability Cohesion and Evaluation Scale (FACES II)
- Touchstone Program referral form
- Touchstone Program Family Intervention form
- Touchstone Program Family Map
- Touchstone Program Contact Log form

Findings

The mean score for cohesion on the FACES II pretest (n=19) was 54 and the mean for adaptability was 46. According to these results the average Touchstone Program family is structurally disengaged, or in other words, these families are moderately adaptable and have low cohesion. According to the authors of the test, families that have moderate adaptability have average to below average ability to adapt to change. Those with low cohesion are said to have below average emotional bonding that holds the family together. Given the FACES II results, the Family Unity Model is an appropriate strategy in working toward improved connectedness.

On the FACES II posttest (n=7), the cohesion score increased to 58 and the adaptability score increased to 49. The sample sizes are too small to make conclusions from this data, but it is interesting to note that increases in the scores mean a general improvement in family cohesion and adaptability. It will be important to continue administering the FACES II instrument in order to attain sufficient numbers for interpretation.

Perhaps the most interesting outcome finding at this point has to do with goals and accomplishments as a result of the Family Unity Meeting Model. During the first few meetings with families, the FIS's conduct the Family Unity Meeting and establish a number of short-range goals for families to accomplish during their enrollment in the program. Among the 20 families examined (10 at each site) 48 goals were identified during the Family Unity Meeting. After participating in the program for an unspecified period of time, 40 of the 48 (83%) of the goals had been accomplished. Furthermore, 12 goals were directly related to the need for assistance in obtaining immediate resources such as food, clothing, medical and financial assistance. Of these 12 goals 100% were accomplished. In other words, all of the families who expressed a need for immediate resources received assistance from the Family Intervention Specialists in obtaining these needed resources.

Conclusion

The Touchstone Program has enjoyed success in its first year of operation at the two school locations. School administrators and staff seem totally supportive of the program and consider the Family Intervention Specialists part of the staff. The program has become an integral part of each school's overall efforts to provide services to needy students and families, especially in light of recent budget cuts.

It is the opinion of this evaluator that the Touchstone program has successfully integrated social welfare service provision into the school environment. A more thorough analysis of the program in year two is recommended in order to more adequately answer the evaluation questions.

Recommendations

The following recommendations are offered for improving the Touchstone Program:

- Data collection efforts need to be standardized at the two locations. The FIS's would benefit from a streamlined data collection approach, and the program would benefit from a database in which evaluation information might be stored for easy access.
- Data collection instruments need to be tested for reliability and validity with specific input from FIS's about format, relevance, and appropriateness.
- The FACES II pretest needs to be administered as soon as possible after enrollment. The posttest needs to be administered at regular time intervals (e.g., 3 months after enrollment). The FACES II instrument seems to be appropriate for the population served but before questions about cultural relevance and specificity can be answered, more administrations of the test are necessary.
- All data collection instruments should include a brief description of what the information will be used for, who will have access to the information, directions for completion, and the participant's rights with respect to providing information.
- The Family Intervention Specialists need access to confidential student information by formal agreement between the school and the county/state.
- The eligibility criteria for the program should be revised to reflect the intent of the program.
- The program evaluation plan should be revised according to an empowerment design.
- According to Patton (*Utilization-Focused Evaluation*, Sage, 1986), in order to provide the most accurate and useful information for decision-making, new programs should first be thoroughly described, then allowed adequate time to generate sufficient information for analysis. For the beginning of the second year of operation, consideration should be given to a completing a thorough description of the program for use in dissemination and information referral.

Attachment 1

Tentative Evaluation Design for the Touchstone Program

The following is a draft of a design for evaluating the Touchstone Program. I am referring to the design as an empowerment model that takes into account the following concepts:

- In an empowerment model the purpose of evaluation is to provide information for decision making. Evaluators should inform program personnel about the program in order to make decisions for revision or improvement.
- Empowerment evaluation is a process rather than a product, and should be a part of program development rather than a tail-end activity. Obtaining quality evaluation information depends on a strategic plan to collect specific information related to program process and effects.
- Evaluations should be driven by evaluation questions: there are multiple audiences for evaluation information, each of which may have different questions to be answered, program stakeholders (those with a vested interest in the program such as staff, clients, and consumers) have access to the best information about the program, representatives from all major stakeholding and audience groups should be part of a team, along with the evaluator, to develop the evaluation questions.
- What evidence will be accepted to answer the evaluation questions? There are many ways to answer evaluation questions, the method for which has traditionally been a function of the skill and choice of the evaluator. In an empowerment model the evaluator should use his or her expertise to find out what evidence the audience and stakeholding groups will accept to answer the questions.
- Evaluation information should be interpreted in the context of the program stakeholders. Since these people have access to the best information about the program, they are in a prime position to help make sense of the data and should be included in the analysis of the evaluation results when the information becomes available.

The first step in designing the empowerment evaluation then will be to define the boundaries of the evaluation, identify the stakeholders and the various audience groups, and create an evaluation team made up of individuals from these groups. The second step will be providing this group with all the available information on the project in order that they can begin to design evaluation questions as well as how they will be answered. The third step is to get the group started on the project.

Appendix C.

15. Homeless Families:

Total revenue shortfall from the Homeless Action Fund for unreimbursed costs incurred for homeless families case management is projected to be \$446,000 due to the County as of June 30, 1994.

The deficit in the Homeless Action Fund has been growing for the past three years. The shortfall began at \$45,337 in FY 91/92, grew to \$245,636 in FY 92/93 and is projected to reach \$446,000 by June 30, 1994.

On May 3, Commissioner Kafoury proposed that the City and County share responsibility for this total debt, by each jurisdiction budgeting \$250,000 in one-time-only funds as adjustments to the FY 93-94 City and County ending balances in order to retire the debt. At the same time, she has proposed that the County budget \$136,000 in FY 94-95 funds to match the City \$136,000 for implementing the homeless singles reconfiguration plan.

If there is Board support for Commissioner Kafoury's plan, the Division's plan for covering the County's \$250,000 of the Homeless Action Fund debt would be to draw, in order, upon the following sources: 1) Any unexpended general funds from the Community Action Program budget; 2) Any other unexpended Division general funds; or at last resort 3) Request that the County "write-off" the remaining balance. The Division's plan if there is not Board support for Commissioner Kafoury's proposal, or if City funds fail to materialize, would be to cover the entire amount by one of the methods described above.

Appendix D.

16. Head Start:

The Federal allocation for Head Start has been increased. However, the County is not a direct provider of Head Start services. The Head Start grants within Multnomah County include:

Albina Head Start (16 sites, inner Northeast and Southeast, about 400 children)

Mt. Hood Community College Head Start (7 sites, east county, about 400 children)

Portland Public Head Start (4 sites, Portland Schools, about 400 children)

Migrant Head Start (one site, far east county, operates Spring-Fall, tremendous various in # of children)

Parent-Child Services Head Start (1 site, serves about 180 zero-three year olds)

These programs vary greatly in the ages they serve and the hours they are available. The grants are determined federally; local grantees have a loose network but operate very independently of each other.

The Albina and Mt. Hood programs have requested to contract with the county for the provision of mental health consultation, assessment and triage. Inter-agency coordination is a key component of this service, especially as the child leaves the secure environment of the Head Start program and moves into public school where they are at risk of losing the gains made in the pre-school program.

Community and Family Services Division maximizes Head Start funding by billing medicaid whenever it is appropriate. Often, however, the service is more preventative. This is a "treatment readiness" model which may not always be reimbursable by insurance/medicaid. It may be a model which could be partially funded by Children and Families Commission monies, however.

It would be appropriate to focus on the programs not currently served by the county. Portland Public's program is especially vulnerable as the supports which PPS offered in the past are lost due to Measure 5 cuts to education services (e.g. school social workers, psychologists).

The county's 94-95 services, as designed, provide about one mental health consultant for every 180 to 200 children enrolled (including a \$8000 contribution by the agency and some expected medicaid insurance revenues). These staff members serve only Albina and Mt. Hood. If the other two programs were served, the costs would increase. The mental health consultant also serve to assist the family in accessing our sub-contracting system when appropriate.

MEETING DATE: MAY 13 1994

AGENDA NO: WS-6

(Above Space for Board Clerk's Use ONLY)

AGENDA PLACEMENT FORM

SUBJECT: COMMUNITY AND FAMILY SERVICES DIVISION BUDGET WORK SESSION

BOARD BRIEFING Date Requested: MAY 13, 1994

Amount of Time Needed: 1 HOUR

REGULAR MEETING: Date Requested: _____

Amount of Time Needed: _____

DEPARTMENT: NON-DEPARTMENTAL DIVISION: CHAIR BEVERLY STEIN

CONTACT: DAVE WARREN TELEPHONE #: 248-3822
BLDG/ROOM #: 106/1400

PERSON(S) MAKING PRESENTATION: CFS AND BUDGET STAFF

ACTION REQUESTED:

INFORMATIONAL ONLY POLICY DIRECTION APPROVAL OTHER

SUMMARY (Statement of rationale for action requested, personnel and fiscal/budgetary impacts, if applicable):

BOARD AND STAFF CONTINUED DISCUSSION AND REVIEW OF THE COMMUNITY AND FAMILY SERVICES DIVISION BUDGET:

CANCELLED

BOARD OF
COUNTY COMMISSIONERS
1994 MAY -4 PM 3:25
MULTNOMAH COUNTY
OREGON

SIGNATURES REQUIRED:

ELECTED OFFICIAL: Beverly Stein

OR

DEPARTMENT MANAGER: _____

ALL ACCOMPANYING DOCUMENTS MUST HAVE REQUIRED SIGNATURES

Any Questions: Call the Office of the Board Clerk 248-3277/248-5222