

**TRANSCRIPT OF THE BOARD OF COMMISSIONERS  
MULTNOMAH BUILDING, BOARD ROOM 100  
501 SE HAWTHORNE BLVD., PORTLAND, OREGON  
THURSDAY, NOV. 3, 2016 @ 9:30 AM**

**REGULAR MEETING**

CHAIR DEBORAH KAFOURY CALLED THE MEETING TO ORDER AT 9:33 A.M. WITH VICE-CHAIR LORETTA SMITH JOINING TELEPHONICALLY AND COMMISSIONER DIANE MCKEEL PRESENT. COMMISSIONERS JULES BAILEY AND JUDY SHIPRACK WERE EXCUSED.

ALSO ATTENDING WERE JENNY MADKOUR, COUNTY ATTORNEY, AND LYNDIA GROW, BOARD CLERK.

**CONSENT AGENDA**

- C.1 NOTICE OF INTENT FOR STATE HOMELAND SECURITY GRANTS
- C.2 NOTICE OF INTENT FOR US DEPT. OF HOUSING & URBAN DEVELOPMENT YOUTH HOMELESSNESS DEMONSTRATION PROGRAM
- C.3 BUDGET MODIFICATION HD-22-17 AUTHORIZING TWO POSITION RECLASSIFICATIONS WITHIN THE HEALTH DEPT.
- C.4 BUDGET MODIFICATION DCA 11-17 RECLASSIFY IT SUPERVISOR TO IT SECURITY MANAGER
- C.5 BUDGET MODIFICATION DCA-12-17: RECLASSIFY DEVELOPMENT ANALYST SENIOR TO IT BUSINESS CONSULTANT SENIOR IN DCA
- C.6 BUDGET MODIFICATION DCA 13-17 RECLASSIFY MOTOR POOL ATTENDANT TO FLEET & SUPPORT SERVICES SPECIALIST
- C.7 RESOLUTION AUTHORIZING THE PRIVATE SALE OF A TAX FORECLOSED PROPERTY ALLOWED UNDER ORS 275.225 TO BFK CAPITAL LLC
- C.8 RESOLUTION AUTHORIZING THE PRIVATE SALE OF A TAX FORECLOSED PROPERTY ALLOWED UNDER ORS 275.225 TO EARL D. WILSON & SANDRA K. WILSON, TRUSTEES
- C.9 AUTHORIZING EXECUTION OF INTERGOVERNMENTAL COOPERATIVE AGREEMENT FOR REGIONAL COALITION FOR CLEAN RIVERS AND STREAMS

C.10 APPROVAL OF INTERGOVERNMENTAL AGREEMENT (IGA) FOR OREGON MOTOR CARRIER SAFETY ACTION PLAN (WITH ODOT) REIMBURSING THE SHERIFF'S OFFICE FOR COMMERCIAL VEHICLE INSPECTIONS

C.11 REAPPOINT JEREMY SIEVERT TO THE MULTNOMAH COUNTY PLANNING COMMISSION

C.12 APPOINTMENT OF JOHN TYDLASKA TO THE MULTNOMAH COUNTY DEFERRED COMPENSATION COMMITTEE

CHAIR: SO MOVED.

CHAIR KAFOURY: COMMISSIONER SMITH I NEED YOUR SECOND. DID YOU SECOND THAT COMMISSIONER SMITH?

COMM. SMITH: YES, THANK YOU.

CHAIR KAFOURY: APPROVAL OF THE CONSENT CALENDAR, ALL THOSE IN FAVOR, VOTE AYE. [CHORUS OF AYES] OPPOSED? THE CONSENT CALENDAR IS APPROVED. DO WE HAVE PUBLIC COMMENT.

#### **PUBLIC COMMENT**

**OPPORTUNITY FOR PUBLIC COMMENT ON NON-AGENDA MATTERS. TESTIMONY LIMITED TO THREE MINUTES PER PERSON. THIS IS A TIME FOR THE BOARD TO HEAR PUBLIC TESTIMONY, NOT FOR BOARD DELIBERATION.**

MR. WALSH: GOOD MORNING, I REPRESENT INDIVIDUALS FOR JUSTICE. LAST NIGHT, I HAD THE GREAT PLEASURE OF WATCHING THE WORLD SERIES GAME. AND I HAVE A SISTER WHO LIVES IN PRINCETON, ILLINOIS, AND SHE MADE ME PROMISE THAT I WOULD WATCH THE GAME. AND IT WAS DELIGHTFUL. IT WAS A GAME THAT THE TEAM THAT WON THE LAST TIME, THE CHICAGO CUBS, FRANKENSTEIN WAS STILL ALIVE, EDISON WAS STILL ALIVE, 108 YEARS AGO. IT WAS KIND OF COOL AND IT MADE ME SMILE AND LAUGH AND I COULD REALLY USE THE LAUGH BECAUSE YESTERDAY MORNING, I FOUND OUT THAT TERMINAL ISLAND IS NOW OUT OF THE DEAL. SO THE HOMELESS GET SCREWED ONE MORE TIME. WE WERE AMBIGUOUS ABOUT TERMINAL ISLAND BECAUSE THEY WANTED TO MAKE IT INTO A CAMPUS AND WE THOUGHT THAT MIGHT BE HOUSING TO HOMELESS AND WE WERE WORRIED ABOUT THAT, BUT WE WERE EXCITED ABOUT THE EMERGENCY PART OF IT. WE ARE IN THE COLD WEATHER. WE ARE HERE, AGAIN! 2015, 88 PEOPLE THAT WE KNOW OF DIED IN HALLWAYS AND ON OUR STREETS. THAT DOESN'T COUNT PEOPLE THAT DIED IN HOSPITALS, SOMEBODY'S BED, SOMEBODY'S SPARE ROOM, SOMEBODY'S COUCH, SOMEBODY'S GARAGE, IT DOESN'T COUNT. SO WE DON'T EVEN KNOW WHAT THE REAL COUNT IS, BUT WE KNOW IT'S AT LEAST 88 VERSUS THE YEAR BEFORE WHICH WAS 56, SO

WE'RE SPENDING MILLIONS OF DOLLARS, CAN YOU HEAR ME? CAN YOU HEAR ME? DEBORAH! WE'RE SPENDING MILLIONS OF DOLLARS AND EVERY YEAR IT GOES UP, WHY? BECAUSE YOU DON'T KNOW WHAT THE HELL YOU'RE DOING, NONE OF YOU. YOU DON'T FEEL IT. YOU DON'T UNDERSTAND IT. YOU HAVE A MULTIMILLIONAIRE IN CHARGE OF HOUSING. HE DOESN'T KNOW A DAMN THING ABOUT HOUSING PEOPLE. HE WAS BORN WITH A SILVER SPOON, HE WILL DIE WITH A SILVER SPOON IN HIS MOUTH. AND EVERYBODY JUST SITS THERE AND GOES HOME TO THEIR NICE, WARM HOUSES LIKE I WILL DO TODAY AND WE FORGET ABOUT IT. I SAW A WOMAN ON THE BUS THE OTHER DAY WHO WAS DIRTY, OBVIOUSLY, SHE WAS LIVING ON THE STREET AND EVERYBODY JUST WALKED AWAY FROM HER. JUST SCATTERED. OH! GET AWAY FROM ME! THAT'S WHERE WE ARE. [TIMER BEEPS] AND WE COME HERE, I'VE BEEN BEGGING FOR 12 YEARS! FOR YOU TO DO SOMETHING AND YOU HAVEN'T DONE IT! YOU KEEP SPENDING MONEY ON PROCESS! YOU'RE IN PROCESS ALL THE TIME!

CHAIR KAFOURY: THANK YOU, JOE. GOOD MORNING.

MR. WALSH: NO, IT'S NOT! THIS IS AN OUTRAGE! AND YOU HAVE TO UNDERSTAND IT. THE RENTERS CAME HERE AND ASKED YOU TO CAP THE RENT AND YOU SAID SCREW YOU, WE DON'T HAVE TO DO THAT IT BECAUSE THE STATE WON'T LET US DO IT, BUT YOU DIDN'T GET CREATIVE, YOU DIDN'T SAY WE ARE GOING TO SAY TO LANDLORDS IF YOU RAISE RENTS, YOU PAY THE MOVING COSTS, YOU CAN DO THAT! AND, NO, I AM NOT GOING TO SHUT UP!

CHAIR KAFOURY: I'M NOT ASKING YOU TO, THERE ARE OTHER PEOPLE WHO WILL LIKE TO SPEAK.

MR. WALSH: TELL ME SOMETHING! SAY SOMETHING! HAVE A REACTION! TELL ME TO GO TO HELL! DO SOMETHING, DEBORAH!

CHAIR KAFOURY: I AM HAPPY TO TALK WITH YOU AFTER THE MEETING, THIS IS PUBLIC COMMENT TIME AND THERE ARE OTHER PEOPLE WHO WOULD LIKE TO TALK. YOU CAN TALK WITH MY STAFF IF YOU WOULD LIKE --

MR. WALSH: WE HAVE TO OBEY THE RULES WHILE PEOPLE DIE ON THE STREETS! HOW DO YOU BALANCE THAT, DEBORAH! HOW DO YOU BALANCE THAT?

CHAIR KAFOURY: MR. LIGHTNING, IT'S YOUR TURN.

MR. WALSH: AND I DON'T WANT TO TALK TO YOU, I WANT YOU TO DO SOMETHING! ACTUALLY, DO SOMETHING! NOT TALK ABOUT IT! NOT HIRE \$100,000 PEOPLE A YEAR AND LISTEN TO THEIR. DO SOMETHING! AND YOU DO SOMETHING! PEOPLE ARE DYING! YOU HYPOCRITES, EVERY ---- ONE OF YOU.

MR. LIGHTENING: YES. UNFORTUNATELY, MY VOICE IS DISAPPEARING HERE, BUT MY NAME IS LIGHTNING, WATCHDOG PDX, I WOULD LIKE TO REQUEST IF I COULD TO PULL CONSENT AGENDA ITEM C.9 TO THE REGULAR AGENDA. I THINK THAT'S A VERY IMPORTANT ITEM PERTAINING TO THE CLEAN RIVERS AND STREAMS, IF I COULD DO THAT, I WOULD APPRECIATE THAT. NOW, MOVING ON, MY UNDERSTANDING, YOU HAVE A POLICY HERE DURING PUBLIC COMMUNICATION THAT WE CANNOT DURING OUR PRESENTATION USE VIDEO WITH OUR PRESENTATION. IT'S MY UNDERSTANDING THAT WOULD BE IN VIOLATION OF THE OPEN MEETINGS LAW AND OUR FIRST AMENDMENT RIGHTS AND WE HAVE ABLE TO DO THAT AT CITY HALL, JUST FOR SOMETHING TO LOOK AT. AGAIN IT'S BEEN STATED TO ME WE'RE NOT ABLE TO DO THAT. NOW, MOVING ON TO MY ISSUE IS THAT I'M IN FULL AGREEMENT WITH FBI DIRECTOR JAMES COMEY OPENING UP THE INVESTIGATION ON HILLARY CLINTON AND MY OPINION, THE FBI WILL PREVAIL AND EVEN IF HILLARY CLINTON GETS ELECTED, I AM PREDICTING SHE WILL BE IMPEACHED DUE TO THE ONGOING THREE INVESTIGATIONS. NUMBER ONE, INTO THE CLINTON FOUNDATION. I HAVE ASKED FOR THE CLINTON FOUNDATION TO BE COMPLETELY SEPARATED OUT OF THE WHITE HOUSE, BECAUSE OF AGREEMENTS THAT ARE SIGNED WITHIN THE WHITE HOUSE, THE EMPLOYEES CAN ALSO SIMULTANEOUSLY WORK AT THE FOUNDATION. AGAIN, THAT IS PAY FOR PLAY, THAT IS INFLUENCE PEDDLING, THAT IS A CONFLICT OF INTEREST ON WHAT PRESIDENT OBAMA HAD HILLARY SIGN. AS WE'RE BEGINNING TO NOTICE, PRESIDENT OBAMA WILL BEGIN TO SEPARATE HIMSELF FROM HILLARY CLINTON, HIS LEGACY IS ALSO ON THE LINE HERE. WE'RE BEGINNING TO SEE THE FBI COME IN VERY AGGRESSIVELY RIGHT NOW, THEY ARE GOING TO COME IN SO AGGRESSIVELY, THEY WILL GRIND DOWN THE CLINTON MACHINE, THEY WILL GRIND DOWN HILLARY CLINTON. IF SHE DOES BECOME ELECTED, THEY WILL GRIND DOWN THE WHOLE ECONOMY SO YOUR VOTE FOR HILLARY CLINTON IS A VOTE TO TAKE OUR ECONOMY DOWN IN AN UNPRECEDENTED MANNER IF SHE IS ELECTED THAT WE'VE NEVER SEEN BEFORE IN HISTORY BECAUSE IF PEOPLE BELIEVE WHEN THE FBI STEPS IN WHICH THEY WOULD BE IN VIOLATION OF THE HATCH ACT FOR INFLUENCING WHO GETS ELECTED AT THIS TIME OF THE ELECTION, THINK AGAIN. THEY HAVE ENOUGH EVIDENCE TO GO AFTER HER NOW, THEY HAD ENOUGH EVIDENCE BEFORE, BUT WE ALL KNOW BILL CLINTON BY SHOWING UP AT THE TARMAC WITH LORETTA LYNCH JEOPARDIZED THAT INVESTIGATION AT THAT TIME. MR. COMEY HAS SAT BY PATIENTLY AND HAS WAITED AND HE'S COMING IN NOW AND I CAN ASSURE YOU HILLARY CLINTON WILL BE GRIND DOWN AND SHE WILL NOT REMAIN AS PRESIDENT OF THE UNITED STATES IF SHE IS ELECTED. THANK YOU.

CHAIR KAFOURY: THANK YOU. GOOD MORNING.

MR. MARSHKE: GOOD MORNING COMMISSIONERS. MY NAME IS GARY. FOR THE PAST SEVERAL WEEKS, I'VE BEEN WONDERING ALOUD WHY YOU'VE BEEN

WILLING TO GO TO SUCH GREAT LENGTHS TO EXERT CONTROL OVER THE CITIZEN INVOLVEMENT COMMITTEE AND THE OFFICE OF CITIZEN INVOLVEMENT. I SPECULATED THAT PERHAPS IT'S FEAR OF TRANSPARENCY OR MAYBE FEAR OF FINALLY GIVING CONTROL OF PUBLIC ENGAGEMENT TO THE ACTUAL PUBLIC. THEN SOMEONE SENT ME AN EDITORIAL FROM THE TRIBUNE WHERE THEY ENDORSED SEVERAL MEASURES RECOMMENDED BY THE CHARTER REVIEW COMMITTEE. ONE SPECIFIC MEASURE JUMPED OFF THE PAGE. IT WAS THE LAST ONE. MEASURE 26-185, THE CHARTER REVIEW COMMITTEE SELECTION. IN FACT, THEY SAID BEING ON THE CHARTER REVIEW COMMITTEE APPOINTED BY STATE LEGISLATORS REPRESENTING DISTRICTS WITHIN THE COUNTY IS A THANKLESS TASK, BUT IT'S IMPORTANT. CURRENTLY, THERE'S NO FORMAL PROCESS FOR POTENTIAL COMMITTEE MEMBERS TO GET THEIR NAMES IN FRONT OF LEGISLATORS AND THERE'S NO ROSTER OF APPLICANTS FOR THE LEGISLATORS TO REVIEW. MEASURE 26-185 WOULD CHANGE THAT BY AUTHORIZING THE OFFICE OF CITIZEN INVOLVEMENT TO INFORM RESIDENTS, CREATE A POOL OF INTERESTED CANDIDATES AND FORWARD THOSE NAMES TO THE APPROPRIATE STATE SENATORS AND REPRESENTATIVES. THE LAWMAKERS WOULD GET TO MAKE THEIR CHOICES AND THEY WOULD NOT BE RESTRICTED TO THE NAMES FORWARDED BY THE COUNTY. EVERYWHERE, INCLUDING US, SEEMS TO THINK THIS IS A GOOD IDEA. WELL, EXCEPT APPARENTLY FOR THE COUNTY CHAIR'S OFFICE. THE SAME CHAIR'S OFFICE THAT'S BEEN RESPONSIBLE FOR RECRUITING THE CHARTER REVIEW COMMITTEE MEMBERS ALL THESE YEARS AND YET THERE'S NO FORMAL PROCESS FOR SELECTING CANDIDATES? NOT VERY INCLUSIVE. AND NO ROSTER OF CANDIDATES, DIVERSE OR OTHERWISE, FOR REVIEW? NOT VERY EQUITABLE OR TRANSPARENT, EITHER. SO THE CHARTER REVIEW COMMITTEE RECOGNIZES THAT THEY DON'T REFLECT THE COMMUNITY THEY LIVE IN. THEY DECIDE TO TAKE RESPONSIBILITY OF FILLING THE HENHOUSE FROM THE FOX AND GIVING IT TO ANOTHER OFFICE, AN OFFICE WHOSE SOLE PURPOSE IS TO FACILITATE TRANSPARENT INCLUSIVE AND EQUITABLE PUBLIC INVOLVEMENT IN THEIR COUNTY GOVERNMENT AND A POOL OF CANDIDATES THAT MIGHT JUST REFLECT THE COMMUNITY THE REST OF US LIVE IN AND MAYBE THAT'S WHAT YOU'RE REALLY AFRAID OF. MAYBE THAT'S WHY YOU'VE GONE TO SUCH GREAT LENGTHS TO BULLY, INTIMIDATE AND EXCLUDE COMMUNITY MEMBERS WHO SIMPLY WANT TO SERVE. CONTROL THE PROCESS AND YOU CONTROL THE OUTCOME. THAT'S THE ILLUSION OF INCLUSION AND THAT'S HOW THE CHAIR'S OFFICE DOES PUBLIC ENGAGEMENT. THANK YOU.

MR. CARDINALE: GOOD MORNING COMMISSIONERS, SO WE'RE IN COURT NOW, THE COUNTY'S BEEN SERVED, AND IT'S SO UNFORTUNATE THAT YOU ALL HAVE FAILED TO MOVE FORWARD ON THE NOMINATIONS TO THE CITIZEN INVOLVEMENT COMMITTEE, THAT YOU INTRUDED INTO THE POWERS AND RESPONSIBILITIES OF THE OFFICE OF CITIZEN INVOLVEMENT WHICH YOU DON'T GET TO SAY IS NECESSITATED BY LOW COMMITTEE MEMBERSHIP WHEN THAT'S ALSO YOUR FAULT, AND NOW, WE HAVE A GROUP OF

CONCERNED CITIZENS WHO HAVE LIKELY BEEN DECEIVED, THINKING THEY WERE FOLLOWING THE RIGHT PROCESS, THINKING MARY MARGARET WAS A REPRESENTATIVE OF THE OFFICE WHO HAD NO IDEA WHAT ISSUES AND CHALLENGES THEY'RE WALKING INTO, WHO HAD NO OPPORTUNITY TO CONVERSE WITH THE OFFICE OR THE COMMITTEE AND LIKELY DIDN'T EVEN KNOW IT, HALF OF WHOM ARE FROM ONE ORGANIZATION AFFILIATED WITH THE CHAIR'S STAFF PERSON WHO TOLD THE CIC MEMBER OH, WE CAN GET 15 PEOPLE ON THE CIC NEXT WEEK IF WE WANT TO. VOTING BLOC, FRIENDS OF KAFOURY, WHY DON'T YOU JUST START THE OFFICE OF MARY MARGARET? JUST DON'T PRETEND THAT IT'S THE OFFICE THAT THE VOTERS WENT TO THE POLLS TO CREATE BY CHARTER. THE CODE WAS NOT FOLLOWED, THE NOMINATIONS WENT FROM THE NOMINATING GROUP DIRECTLY TO THE BOARD OF COMMISSIONERS, SKIPPING A STEP IN THE CODE. I HAVE ASKED THE COURT TO DECLARE YOUR ENTIRE SO-CALLED NEW PROCESS INVALID AND I HAVE DOCUMENTED NUMEROUS POLICY REASONS FOR FOLLOWING THAT PROCESS IN THE CODE, NOT THE LEAST OF WHICH IS ALLOWING DIRECT COMMUNICATION BETWEEN THE OFFICE AND THE APPLICANTS SO THEY CAN GET A REALISTIC EXPECTATION OF THE WORK OF THEIR COMMITTEE. YOU'VE CREATED A BARRIER KEEPING PEOPLE WHO DISTRUST THE COUNTY FROM APPLYING TO THE EXTENT THEY REALIZE IT'S NOT THE OFFICE. YOU'VE STEERED THE LANGUAGE OF RECRUITMENT MATERIALS TO ATTRACT STUDENTS WHO WILL BE FRIENDLY AND UNCRITICAL. WHAT I NEED YOU TO DO IS MOVE FORWARD ON THOSE THAT ARE NOT IN DISPUTE, MINE, JASON, BEN, CHARLES AMOS, GREG ANDERSON AND JUDY HADLEY. DO NOT MOVE FORWARD ON THOSE THAT DID NOT FOLLOW THE CODE AND DID IT OCCUR TO YOU THAT AS A TAXPAYER I'M FUNDING BOTH SIDES OF THIS LITIGATION? IT BOTHERS ME THAT I HAVE TO DO THIS. YOU'RE ALL LOOKING AT THESE NOMINEES ALL OPTIMISTIC, LIKE I WAS ONCE, TALKING ABOUT COOPERATION. I WAS TALKING ABOUT COOPERATION, TOO, BEFORE ALL THIS AND WE ONLY HAVE A FEW MORE WEEKS TOGETHER, COMMISSIONER MCKEEL AND THE TWO OTHERS WHO AREN'T HERE. BUT I'M GETTING A LITTLE SENTIMENTAL. NORMALLY, WHEN THERE'S A QUESTION OF LAW, PENDING IN COURT ABOUT HOW TO INTERPRET A PROVISION OF LAW, THE RIGHT THING TO DO IS TO WAIT. THE NEW NOMINATIONS ARE IN QUESTION AND I BELIEVE WILL BE DEEMED NULL AND VOID. ARE YOU BEING FAIR TO THOSE CITIZENS WHY PUTTING THEM IN THAT POSITION? I'M BEING FAIR, I'M JUST STANDING UP FOR THE VERY INDEPENDENCE OF THE COMMITTEE THAT THEY SEEK TO JOIN. AND, YOU KNOW, I HAVE NO PROBLEM BEING THE ANGRY WHITE MAN UNTIL THIS IS OVER. THAT'S REALLY OKAY. YOU ALL PUT OUT AN RFP FOR ANGRY WHITE MAN, AND I'M THE ONLY BIDDER SO THAT'S FINE. AND I JUST HOPE THAT WE CAN RESOLVE THIS BEFORE THE END OF THE YEAR. AND SO WHEN WE HAVE A NEW BOARD OF COMMISSIONERS COMING IN IT'S WITH A CLEAN SLATE AND WE CAN WORK ON RECONCILIATION. THANK YOU.

BOARD CLERK: WE HAVE ONE MORE. GREGORY ANDERSON, WOULD YOU PLEASE COME FORWARD?

MR. ANDERSON: THANK YOU, AND GOOD MORNING. MY NAME IS GREGORY ANDERSON AND I'M AN APPLICANT FOR ONE OF THE POSITIONS ON THE CITIZENS INVOLVEMENT COMMITTEE WHICH WAS JUST REFERENCED. FOR YOUR INFORMATION I'M A STRONG SUPPORTER OF THE CONCEPT OF CITIZEN-CONTROLLED, TRANSPARENT GOVERNMENT SERVICE PROGRAMS INCLUDING SUCH PROGRAMS AS WAS APPROVED BY THE CITIZENS IN THE CHARTER. PLEASE KNOW THAT I SEEK NOTHING FOR MYSELF, NOR ANY FAMILY MEMBERS, NOR ANY FRIENDS. I HAVE NO CONFLICT OF INTEREST. I SEEK TO SERVE THE CITIZENS OF MULTNOMAH COUNTY. ATTEMPTS ARE BEING MADE TO HAVE YOU PREFERENTIALLY TREAT THE EARLIER PENDING APPLICANTS OF WHICH I AM ONE AND I WANTED TO AGAIN SHARE SOME THOUGHTS WITH YOU SO AS TO FIRST ENSURE THERE BE NO MISUNDERSTANDINGS ABOUT EXPECTATIONS AND COMPLIMENT YOU ON TAKING SERIOUSLY THE ISSUES THAT HAVE SURFACED. I CONTINUE TO BELIEVE STRONGLY THAT THE REASON FOR THE PROBLEMS THAT SURFACED HAS BEEN PROPERLY IDENTIFIED AND REMOVED AND THE BETTERMENT OF THE SYNTHESISES OF MULTNOMAH COUNTY IS WELL SERVED BY YOUR CONTINUING PROACTIVE ACTIONS AND FOLLOW-THROUGH ON THEIR BEHALF. IF YOUR GOAL IS MET AS RECENTLY CONVEYED BY STAFF LIAISON TO THE CIC, OCI AND TO THE APPLICANTS, THE RECRUITMENT REBUILDING WILL HAVE BEEN ACCOMPLISHED IN A HANDFUL OF MONTHS WHICH THE DEPARTMENT COULDN'T DO PROPERLY AND COULDN'T DO IN WELL OVER A YEAR. MY COMPLIMENTS TO YOU, MY COMPLIMENTS THROUGH YOU TO YOUR STAFF. I AM ALSO OF THE OPINION THAT TACKLING AND FACING THE ISSUES WILL AFFORD THE CITIZENS OF THE COUNTY A PROFOUND OPPORTUNITY TO RESTORE FAITH IN THE SYSTEM AND SUPPORT PUBLIC ENGAGEMENT AS IS THE MISSION OF THE CIC. AS I STRONGLY SUSPECT YOU DO, I'M HOPEFUL THE CIC CAN COME TOGETHER, UNDERSTAND THE GRAVITY OF THE PAST AND ITS FUTURE RESPONSIBILITIES AND ALSO PLAY A ROLE IN REFORMING THE OCI OPERATIONS AND MOVE FORWARD IN A PRODUCTIVE COMMITTEE PROCESS THAT SUPPORTS TRANSPARENT CITIZEN CONTROLLED GOVERNMENT FOR THE BENEFIT OF ALL THE CITIZENS OF MULTNOMAH COUNTY. THANK YOU FOR YOUR TIME AND ANY SUPPORT YOU MIGHT OFFER. THANK YOU.

CHAIR KAFOURY: THANK YOU.

## **REGULAR AGENDA**

**R.1 FIRST READING AND PUBLIC HEARING OF ORDINANCE AMENDING COUNTY AMBULANCE SERVICE PLAN AND MCC 21.400, EMERGENCY MEDICAL SERVICES. PRESENTERS: DR. PAUL LEWIS, HEALTH OFFICER; AND DARRELL KNOTT, COUNTY EMERGENCY MEDICAL SERVICES ADMINISTRATOR, JOANNE FULLER, DIRECTOR AND GARY OXMAN, FORMER COUNTY HEALTH OFFICER (60 MIN)**

CHAIR KAFOURY: COMMISSIONER MCKEEL MOVES, COMMISSIONER SMITH SECONDS APPROVAL OF THE FIRST READING. GOOD MORNING.

MS. FULLER: GOOD MORNING. GOOD MORNING CHAIR, MEMBERS OF THE COMMISSION. JOANNE FULLER YOUR HEALTH DEPARTMENT DIRECTOR AND I'M HERE WITH A GROUP AND I'M GOING TO LET THEM INTRODUCE THEMSELVES. AND I BASICALLY, MY ROLE HERE IS JUST TO SORT OF RHYME YOU ABOUT WHAT WE'RE DOING HERE TODAY AND WHY AND THEN I'M GOING TO TURN IT OVER TO THEM TO TALK ABOUT THE DETAILS OF THE PLAN. SO THIS IS THE FIRST READING OF OUR PROPOSED AMBULANCE SERVICES PLAN AND JUST AS A REMINDER, CREATING AMBULANCE SERVICE PLANS IS A STATE REQUIREMENT OF EVERY COUNTY AND WE -- AT THE DIRECTION OF THE BOARD ARE UNDERTAKING A REVISION OF THE PLAN AND PROPOSING A NEW AMBULANCE SERVICE PLAN AS A PART OF AN OVERALL RESPONSIBILITY FOR OVERSEEING THE EMERGENCY MEDICAL RESPONSE ACROSS THE COUNTY. AND YOU'RE GOING TO HEAR ABOUT THE HISTORY OF AMBULANCE SERVICE PLANNING IN MULTNOMAH COUNTY, AND THEN WHAT WE'VE PROPOSED TO CHANGE IN THIS PLAN, WHAT THE PROCESS LOOKS LIKE GOING FORWARD FROM THE FOLKS THAT I'VE GOT HERE WITH ME SO THANK YOU VERY MUCH. I'M GOING TO TURN IT OVER TO -- WHY DON'T YOU GUYS INTRODUCE YOURSELVES, AND THEN WE'LL GO NEXT TO THE PRESENTATION.

GREAT, I'M PAUL LEWIS, COUNTY HEALTH OFFICER.

DARRELL KNOTT, EMS ADMINISTRATOR FOR THE COUNTY.

GARY OXMAN, FORMER COUNTY HEALTH OFFICER, RETIRED IN 2013.

CHAIR KAFOURY: WELCOME BACK.

THANK YOU.

DR. LEWIS: THANKS FOR THE OPPORTUNITY TO BE HERE TODAY. JOANNE AND PAUL ASKED ME TO COME AND PROVIDE YOU WITH A LITTLE BIT OF THE HISTORICAL BACKGROUND WHICH I LIVED THROUGH DURING MY LONG TENURE. FOR DISCLOSURE, A YEAR AGO DR. LEWIS ASKED ME TO COME



BACK TO THE HEALTH DEPARTMENT AND PROVIDE SOME ASSISTANCE WITH DEVELOPING THE AMBULANCE SERVICE PLAN SO I'VE BEEN WORKING A FEW HOURS A WEEK FOR THE COUNTY IN THAT ROLE SINCE THEN AND MY ROLE HAS REALLY BEEN ONE OF PROVIDING SOME ADVICE AND CONSULTATION AND HISTORICAL AND PROGRAM PERSPECTIVES. I HAVE NOT BEEN A DECISION MAKER ON THE CONTENTS OF THE PLAN, THAT'S A RESPONSIBILITY THAT PROPERLY FALLS TO PERMANENT STAFF. I'M OFFERING SOME COMMENTS ON THE HISTORY HERE, REALLY IN THE HOPE IT WILL PROVIDE YOU WITH SOME CONTEXT TO CLARIFY YOUR WORK AS BOARD MEMBERS IN CONSIDERING AND IMPROVING THE PLAN AND REALLY A COUPLE OF TAKEAWAYS. FIRST IS OVER THE PAST COUPLE OF DECADES, THE COUNTY HAS DEVELOPED AN AMBULANCE SYSTEM AND EMERGENCY MEDICAL SERVICES SYSTEM THAT IS REALLY VERY GOOD AND THAT'S A GOOD THING FOR THE HEALTH OF THE PEOPLE OF THE COUNTY. AT THE SAME TIME, HAVING DEVELOPED A REALLY GOOD SYSTEM PUTS YOU GUYS ON THE HOT SEAT A LITTLE BIT MORE, MAKES IT CHALLENGING FOR YOU TO CONSIDER THE UPDATE TO THE PLAN AND TO CALIBRATE IT AGAINST WHAT'S GOING ON TODAY.

DR. LEWIS:: JUMPING INTO THE HISTORY, I FIRST GOT INVOLVED WITH EMERGENCY MEDICAL SERVICES PLANNING BACK IN 1987 WHEN I STEPPED INTO THE ACTING HEALTH OFFICER ROLE AND PLANNING IN THAT AREA HAD BEEN GOING ON FOR SEVERAL YEARS ALREADY WHEN I STEPPED IN. , AND I THINK OTHERS IN THE ROOM MIGHT REINFORCE THIS, BUT IT WAS KIND OF A CONTENTIOUS PROCESS. THE CONTEXT OF THE PLANNING AT THAT TIME, THOUGH WAS VERY DIFFERENT IN TERMS OF THE EMS SYSTEM THAT WAS IN PLACE. AT THAT TIME, THERE WERE THREE AMBULANCE COMPANIES THAT PROVIDED EMERGENCY AMBULANCE SERVICES, THEY ALSO PROVIDED -- EACH COMPANY OPERATED IN A DISTINCT GEOGRAPHIC ZONE AS OPPOSED TO THE SINGLE AMBULANCE SERVICE AREA WE HAVE NOW. EACH COMPANY HAD ITS OWN MEDICAL DIRECTOR, AND THOSE MEDICAL DIRECTORSS HAD -- DIRECTORS HAD TO BALANCE THEIR CLINICAL JUDGMENT WITH THE IMPERATIVES OF THE COMPANIES THEY WORKED FOR. THERE WERE SOME INCONSISTENCIES, A LOT OF IT WAS IN THE PROCESS OF BEING WORKED OUT AT THAT TIME, BUT IT WAS NOT LIKE THE CONSISTENCY WE HAVE NOW. THEN THERE WAS A GENERAL ATMOSPHERE OF COMPETITION AND TENSION AMONG THE PRIVATE AMBULANCE COMPANIES. THE FIRE DEPARTMENTS PROVIDED FIRST RESPONSE SERVICES IN A WAY SIMILAR TO WHAT THEY DO TODAY, BUT LESS INTENSELY, BUT ALSO, THE RELATIONSHIPS BETWEEN THE PUBLIC PROVIDERS, THE FIRE DEPARTMENTS AND THE PRIVATE AMBULANCE PROVIDERS WERE LESS THAN IDEAL. THERE WERE CONCERNS ABOUT LACK OF ABILITY FOR RESPONSE TIMES, THERE WERE CONCERNS ABOUT COSTS AND THERE WERE CONCERNS ABOUT THE QUALITY OF CARE THAT WAS PROVIDED. WE DIDN'T REALLY HAVE THE SYSTEMS FOR MEASURING QUALITY OF CARE AND SO THE WHOLE SYSTEM, THE WHOLE SYSTEM WAS REALLY NOT ORGANIZED AND NOT OPERATING EFFICIENTLY IN THE WAY IT IS TODAY.

THE PLANNING IN THIS CONTENTIOUS ENVIRONMENT WENT ON FOR YEARS AND MADE IT VERY DIFFICULT TO MOVE FORWARD. SO IN 1993, THE COUNTY SHIFTED ITS STRATEGY. WE WERE IN THE PROCESS OF LOOKING AT A SINGLE AMBULANCE SERVICE SYSTEM LIKE WE HAVE TODAY, BUT THAT GOT SO TIED UP WITH CONTENTION AND COURT CHALLENGES THAT THE COUNTY SHIFTED DIRECTION AND WE PROPOSED A SYSTEM SIMILAR TO WHAT THEY HAVE IN SEATTLE, WHICH WAS HAVING THE FIRE DEPARTMENTS TRANSPORT CRITICALLY ILL PATIENTS AND CREATING SPACE FOR THE PRIVATE AMBULANCE COMPANIES TO TRANSPORT THOSE PATIENTS WHO WERE LESS CRITICALLY ILL. THIS WAS A SYSTEM WE THOUGHT WOULD BE VERY SUCCESSFUL, THE BOARD APPROVED THE PLAN THAT EMBODIED THAT SYSTEM, BUT IT WAS VACATED BY AN INITIATIVE PETITION THAT WAS SPONSORED BY PARAMEDIC ACTIVISTS IN THE COMMUNITY SO WE WENT BACK AT IT AGAIN IN 1994, THE BOARD APPROVED THE PLAN THAT IS REALLY THE BASIS OF THE SYSTEM WE HAVE TODAY. AND ADOPTION OF THAT PLAN REALLY SET THE STAGE FOR SOME IMPORTANT, IMMEDIATE AND LONG-TERM SYSTEM IMPROVEMENTS. PEOPLE IN EMS TALK ABOUT THE CHALLENGE IN SIMULTANEOUSLY ACHIEVING MULTIPLE GOALS AND PARTICULARLY THE THREE IMPORTANT DIMENSIONS, QUALITY OF CARE, RAPIDITY OF RESPONSE AND COSTS. YOU CAN HAVE IT GOOD, YOU CAN HAVE IT FAST, YOU CAN HAVE IT CHEAP. PICK TWO. AND THE 1994 PLAN REALLY DID AN EXTRAORDINARY THING. MULTNOMAH COUNTY WON THE TRIFECTA. WE GOT IMPROVEMENTS IN QUALITY OF CARE, WE GOT IMPROVEMENTS IN RESPONSE AND WE GOT AN ACTUAL DECREASE IN COSTS ALL AT THE SAME TIME AND THE SUCCESS.

MR. KNOTT: PLAN WAS DUE IN PART TO THE QUALITY OF THE PLAN ITSELF. IT'S ALSO DUE TO THE ENVIRONMENT. THERE WERE LOTS OF ISSUES, THERE WERE LOTS OF INEFFICIENCIES, LOTS OF INCOMPLETELY COORDINATED APPROACHES SO THERE WAS LOTS OF ROOM FOR IMPROVEMENT AND THAT IMPROVEMENT COULD HAPPEN PRETTY RAPIDLY. FAST FORWARD TO WHERE YOU ARE TODAY. IT'S A VERY DIFFERENT ENVIRONMENT. YOU'VE GOT A VERY GOOD AMBULANCE SYSTEM IN PLACE AND SO THE OPPORTUNITIES FOR MAKING SIGNIFICANT AND RAPID CHANGE ARE REALLY LIMITED. YOU'RE STARTING UP HERE, IT'S HARD TO PUSH UP, AND IT'S HARD TO PUSH UP FAST IN PARTICULAR SO THAT'S ONE CHALLENGE. THE OTHER THING IS SINCE YOU'RE STARTING UP HERE, IF YOU DON'T DO THE RIGHT THINGS IN REVISING THE PLAN THERE'S A LONG WAY TO FALL AND THAT'S NOT TOO BENEFIT OF THE PEOPLE AND THE COUNTY. SO I'LL JUST FINISH BY OFFERING YOU A COUPLE OF QUESTIONS THAT YOU MIGHT WANT TO CONSIDER AS YOU'RE GOING THROUGH THE PLAN AND CONSIDERING ITS OPTION. FIRST OF ALL, ARE YOU CONVINCED THAT THE PLAN IS REALLY BASED ON A COMBINATION OF FUNDAMENTALLY SOUND APPROACHES? DOES IT RETAIN WHAT'S ALREADY WORKING AND WHEN IT ADDS A NEW FEATURE, ARE THOSE FEATURES BASED ON SOMETHING THAT'S PROVEN WORK HERE LOCALLY OR ELSEWHERE IN THE COUNTRY? THE SECOND QUESTION IS WHETHER YOU'RE PERSUADED THAT ANY PROPOSED CHANGE, EITHER THOSE OFFERED BY

STAFF THROUGH THE DRAFT PLAN OR OFFERED BY TESTIMONY, ARE YOU CONVINCED THEY'RE REALLY GOING TO IMPROVE THINGS, IMPROVE THE EMS SERVICES AND IMPROVE THE HEALTH OF THE PEOPLE IN THE COUNTY? ARE THE PROPOSALS WELL THOUGHT OUT? IS THERE EVIDENCE TO SUPPORT A GIVEN PROPOSAL? AND HAVE THE PROPOSALS BEEN CAREFULLY EXAMINED FOR ADVERSE CONSEQUENCES AND UNINTENDED CONSEQUENCES? SO I HOPE THIS OVERVIEW HAS BEEN HELPFUL AND CENTERING A BIT FOR YOU HERE TODAY AND THANKS AGAIN FOR THE OPPORTUNITY TO COME BACK AND TALK WITH YOU.

CHAIR KAFOURY: THANK YOU.

GREAT. THANK YOU, DR. OXMAN. I THINK I WILL STEP BACK AND LET YOU GUYS HAVE AT IT.

MR. KNOTT: THANK YOU. GOOD MORNING CHAIR AND COUNTY COMMISSIONERS. JUST LIKE TO KIND OF REVIEW THE CURRENT EMS SYSTEM AND WHERE WE SIT IN THAT PROCESS. THE COUNTY AUTHORITY FOR AMBULANCE PLANNING STARTS WITH A RESPONSIBILITY UNDER STATE STATUTES TO DEVELOP A PLAN TO COORDINATE AMBULANCE SERVICES. OREGON ADMINISTRATIVE RULES REQUIRE THE COUNTY TO SUBMIT THAT PLAN TO THE STATE IN AN ESTABLISHED FORMAT. AND THEN SECTION 21-400 OF MULTNOMAH COUNTY CODE, THE EMERGENCY MEDICAL SERVICES PART OF THE CODE, SETS SPECIFIC REQUIREMENTS AS DESCRIBED IN THE AMBULANCE SERVICE PLAN, THAT KIND OF OVERVIEWS WHERE WE ARE, WHAT WE HAVE ON THE AGENDA TODAY. SO THE NEXT SLIDE IS THE CURRENT STARTING POINT FOR PLANNING IS THAT THE COUNTY AS DR. OXMAN RELATED HAS AN EMS SYSTEM THAT IS STRONG, FUNCTIONS WELL AND FEATURES HIGH-QUALITY CLINICAL OUTCOMES, FAST AND RELIABLE RESPONSE TIMES, STRONG PARTNERSHIPS AND COORDINATION AND HAS A HISTORY OF CONTINUOUS QUALITY IMPROVEMENT. SO THE HOME FOR EMERGENCY MEDICAL SERVICES IS DEPICTED IN THIS DIAGRAM. AT THE CENTER OF THE DIAGRAM, OUR EMERGENCY MEDICAL SERVICES REPRESENTED BY THE BLUE STAR OF LIFE. THE INTERSECTING CIRCLES SHOW THAT EMS IS AT THE INTERSECTION OF PUBLIC HEALTH AND SAFETY. SOME OF THE FUNCTIONS AND CHARACTERISTICS OF THE COUNTY'S EMS SYSTEM ARE PROVISION OF MEDICAL CARE FOR PEOPLE WITH MEDICAL EMERGENCIES, A SYSTEM OF COORDINATED RESPONSE AND CARE THAT DEPENDS ON THE EFFORTS OF MULTIPLE ORGANIZATIONS AND PEOPLE, OPERATIONS INCLUDING RECEIVING CALLS THROUGH 9-1-1, DISPATCHING RESPONDERS, PROVIDING CARE IN THE COMMUNITY AND TRANSPORTING PATIENTS TO A HOSPITAL OR ANOTHER PLACE OF CARE. AND INTERACTIONS WITH HOSPITALS, HEALTHCARE PAYERS AND PRIVATE INSURERS. SO THE TYPICAL FLOW OF 9-1-1 MEDICAL RESPONSES IS SHOWN IN THIS DIAGRAM STARTING AT THE LEFT. THE PUBLIC ACCESSES THE EMS SYSTEM WITH A PHONE CALL TO 9-1-1. AT THE DISPATCH CENTER, CALLS ARE SORTED

ACCORDING TO NEED AND THE APPROPRIATE EMERGENCY RESPONDERS ARE DISPATCHED TO THE CALL LOCATION. IN THE COUNTY, THE RESPONSE TO THE MAJORITY OF 9-1-1 MEDICAL CALLS INVOLVES BOTH A FIRST RESPONSE PROVIDED BY FIRE AGENCIES AND EMERGENCY AMBULANCE RESPONSE PROVIDED BY THE COUNTY'S EMERGENCY AMBULANCE FRANCHISEE, WHO IS AMERICAN MEDICAL RESPONSE UNDER THE CURRENT AGREEMENT. AT THE CALL LOCATION, THE PATIENT CARE IS DELIVERED BY THE EMS RESPONDERS AND THEN PATIENTS ARE TRANSPORTED WITH ONGOING MEDICAL CARE TO EMERGENCY DEPARTMENTS OF AREA HOSPITALS. SO THE EMS PROGRAM WITHIN THE COUNTY ENFORCES THE EMS SECTION OF THE COUNTY'S PUBLIC HEALTH CODE SECTION 21-400, IT'S HOUSED WITHIN THE COUNTY'S HEALTH DEPARTMENT, HAS RESPONSIBILITIES FOR PLANNING, MANAGEMENT IMPLEMENTATION AND REGULATION OF THE COUNTY'S EMS SYSTEM, OVERSEES AND COORDINATES THE EMS SYSTEM AND PROVIDES MEDICAL DIRECTION AND SUPERVISION. ALTHOUGH THE PROGRAM CARRIES OUT OVERSIGHT AND REGULATORY FUNCTIONS, MOST OF THE SERVICE DELIVERY IS CARRIED OUT BY A VARIETY OF AGENCIES AND PROVIDERS, INCLUDING A 9-1-1 CALL CENTER, WHICH IS BOEC OPERATED BY THE CITY OF PORTLAND, A PRIVATE AMBULANCE COMPANY, FIRE DEPARTMENTS THROUGHOUT THE COUNTY, AND OTHER AGENCIES. THAT KIND OF IS AN OVERVIEW OF OUR SYSTEM, AND NOW DR. LEWIS WILL TALK ABOUT THE PLANNING PROCESS.

MR. KNOTT: THANKS, DARRELL AND THANKS FOR HAVING US TO GO THROUGH THIS. I'M GOING TO TALK ABOUT SOME OF THE FOUNDATIONAL ELEMENTS OF THIS SYSTEM, LET YOU KNOW ABOUT THE THINGS THAT ARE GOING TO CHANGE IN THE DRAFT PLAN, AND THEN SPEND SOME TIME TALKING ABOUT A PROCESS WE USE TO GET WHERE WE ARE AND SPECIFICALLY RESPOND TO THE COMMENTS WE'VE RECEIVED ABOUT THE PLAN. THIS IS THE LITTLE TEMPLE WITH PILLARS AND I WANTED TO EMPHASIS SOME OF THE PILLARS OF THE PLAN. I'M QUITE INDEBTED TO GARY OXMAN AND DARRELL'S PREDECESSORS FOR BUILDING THE HIGH-QUALITY SYSTEM THAT WE HAVE TODAY. THERE ARE SOME FUNDAMENTAL COMPONENTS OF IT, AND I THINK IT'S IMPORTANT TO NOTE THAT WITH OVER NINE MONTHS OF EFFORT IN TALKING TO STAKEHOLDERS, THERE HAVEN'T BEEN ANY RECOMMENDATIONS TO FUNDAMENTALLY CHANGE HOW THE SYSTEM WORKS, AS DR. OXMAN POINTED OUT IT WORKS VERY WELL. AND THE COMPONENTS INCLUDE A SINGLE AMBULANCE SERVICE AREA. AS I LIKE TO SAY WE HAVE A VERY LONG, SKINNY COUNTY AND THE PERIPHERY IS QUITE REMOTE AND THE CENTER IS QUITE DENSE AND ONE REASON WE HAVE THIS COMPONENT IS WE WANTED THERE TO BE HIGH-QUALITY AND EQUITABLE SERVICE ACROSS OUR ENTIRE COUNTY. WE ALSO HAVE A SINGLE TRANSPORT PROVIDER, THAT LEADS TO ACCOUNTABILITY AROUND THE TRANSPORT FUNCTION. WE ALSO HAVE A SINGLE EMS MEDICAL DIRECTOR WHO WORKS FOR THE COUNTY, DOESN'T WORK FOR ANYONE ELSE, AND WE CONSIDER THAT NEUTRALITY TO BE VERY IMPORTANT AND ESPECIALLY

GIVEN THE HISTORICAL CONTEXT. WE ALSO HAVE A SINGLE DISPATCH CENTER. AGAIN, YOU'RE HEARING A LOT OF SINGLE THINGS HERE. WE THINK THESE ARE AMONG THE REASONS THINGS WORK AS WELL AS THEY DO. THERE'S NO SERVICE DISRUPTION. THERE IS SOMETHING IN THE CONTRACTING CALLED A FAIL SAFE PROVISION WHICH ASSURES THAT THERE'S ADEQUATE CAPITAL TO RUN THIS SYSTEM AND THE COUNTY ACTUALLY, I LEARNED THIS MORNING, ACTUALLY HAS THE LEASES ON ALL THE VEHICLES SO EVEN IF SOMETHING CATASTROPHIC HAPPENED TO THE PROVIDER, SERVICE WOULD BE ABLE TO CONTINUE. AND THEN ANOTHER CRITICAL COMPONENT OF IT IS THE FIRE FIRST RESPONSE. THIS IS REALLY IMPORTANT WHEN WE THINK ABOUT THE MOST CRITICAL CALLS, THE ONES YOU REALLY THINK ABOUT WHEN YOU THINK ABOUT 9-1-1 AND AMBULANCE SERVICES, THINGS LIKE HEART ATTACKS, STROKES, SEVERE ACCIDENTS, ETC., WHERE YOU REALLY WANT A LOT OF EXPERIENCED HANDS ON SCENE AND BY HAVING THE COMBINED FIRE AND AMBULANCE RESPONSE, WE'RE ABLE TO PROVIDE THAT DEGREE OF SKILL AND MAN,POWER TO THOSE MOST IMPORTANT RESPONSES. LITTLE TIMELINE ABOUT WHERE WE ARE, KIND OF REVIEWS THE PERIOD THAT GARY DESCRIBED, WHICH IS WHERE THE CURRENT PLAN CAME INTO EFFECT IN 1994 AND THERE HAVE BEEN A NUMBER OF CONTRACTS SINCE THEN, AMR HAS HELD A SERIES OF CONTRACTS SINCE THEN FROM '95 TO '05 AND FROM '05 TO '15. DURING THE ROLL-OUT OF OBAMACARE, THERE WAS A LOT OF UNCERTAINTY IN MANY SECTORS, INCLUDING IN EMS, AND IN 2013, TWO YEARS BEFORE THE CONTRACT WAS TO END, THE BOARD ADOPTED RESOLUTION 2013-0138, ACKNOWLEDGING UNCERTAINTY ABOUT HEALTH REFORM, DOING A SPECIAL PROCUREMENT TO SPEND THE CONTRACT FOR A THREE-YEAR PERIOD AND ALSO IMPORTANTLY NOTING THAT THE COUNTY CODE REQUIRED THAT AFTER THAT EXTENSION THERE WOULD NEED TO BE A COMPETITIVE PROPOSAL PROCESS. THIS TIMELINE IS A LITTLE SHORTER IN RANGE FROM 2016 TO 2018, THE RED LINE INDICATES WHERE WE ARE TODAY. THE COMPONENT TO DATE HAS BEEN THAT THIS PROJECT HAS BEEN UNDER WAY FOR ABOUT A YEAR, IT FORMERLY PUBLICLY LAUNCHED IN JANUARY WITH A WEBINAR AND SUBSEQUENT COMMUNITY AND PARTICIPANT INVOLVEMENT THAT I'LL DESCRIBE, LED TO REVISIONS AND PROPOSALS TO CHANGE THE AMBULANCE SERVICE PLAN, WHICH IS NOW BEFORE YOU.

MR. KNOTT: LOOKING TO THE FUTURE IN THE BLUE AREA THERE, AFTER AN AMBULANCE SERVICE PLAN IS APPROVED BY THE BOARD, THAT WILL LAUNCH THE PROCESS OF DEVELOPING REQUEST FOR PROPOSALS, RELEASING THAT AND THEN GOING THROUGH THE COMPONENTS OF REVIEWING PROPOSALS, SELECTING A PROVIDER, DEVELOPING A CONTRACT, AND POTENTIALLY HAVING A TRANSITION PHASE. BECAUSE OF COUNTY PROCUREMENT PROCESSES AND CONTRACT DEVELOPMENT, WE'VE BEEN ADVISED THAT WE NEED TO STICK TO THIS TIMELINE OR BETTER TO GET THINGS DONE IN TIME WITH THE INTENTION OF HAVING A NEW CONTRACT IN PLACE, AT LEAST SIX MONTHS BEFORE THE END OF THE CURRENT CONTRACT IN SEPTEMBER OF

2018. THE CHANGES IN THE PROPOSED DRAFT AMBULANCE SERVICE PLAN ARE ACTUALLY RELATIVELY FEW, BEYOND SOME HOUSEKEEPING. THE STRUCTURE OF IT IS NOT OUR CHOICE, WHICH IS KIND OF WHY YOU HAVE A PLAN AND A CODE TO APPROVE. THE STRUCTURE IS STATE REQUIRED, BUT DOESN'T FULFILL ALL THE THINGS THE COUNTY NEEDS. IT'S KIND OF A PAIRED THING AND THEY REFER TO EACH OTHER. BASICALLY, THE MAJOR COMPONENTS REMAIN THE SAME. WE'VE SPENT HUNDREDS OF HOURS INTERVIEWING STAKEHOLDERS AND HAVING DISCUSSION AND THERE ARE LOTS AND LOTS OF SUGGESTIONS, BUT THERE'S ACTUALLY NO CHANGES TO THE FUNDAMENTAL STRUCTURE THAT YOU'VE HEARD ABOUT. ONE OF THE CHANGES IS ABOUT FLEXIBILITY. IF THERE IS A CRITICISM OF THE OLD PLAN, IT'S THAT IT WAS RELATIVELY RIGID SO WE'VE PROPOSED A NEW PROCESS IN THE CURRENT PLAN AND CODE THAT WOULD SEED AN EMS ADVISORY COUNCIL THAT COULD REVIEW PROPOSALS AND TAKE THEM THROUGH THE MEDICAL DIRECTOR AND THE EMS ADMINISTRATOR FOR APPROVAL. SO NOW, WHEN THINGS DO COME UP, THE RIGIDITY OF THE AMBULANCE SERVICE PLAN WILL NOT BE A BARRIER TO CHANGES.

MR. KNOTT: THE SECOND MAJOR COMPONENT IS THE PREVIOUS PLAN PROHIBITED SUBCONTRACTING BY THE PROVIDER FOR TRANSPORT AND NOW SUBCONTRACTING WILL BE PERMITTED IF THERE'S A RATIONALE FOR DOING SO. ANOTHER COMPONENT THAT THE PLAN ANTICIPATES, BUT CAN'T PUT INTO PLACE IS THAT THE 9-1-1 TRIAGE SYSTEM BE UPGRADED TO ALLOW FINER DISCERNMENT AMONG THE CALLS THAT COME IN SO THAT THE RESPONSE CAN BE MORE FINE-TUNED, THAT IF A FULL RESPONSE FOR THE MOST SERIOUS INCIDENTS, BUT A POTENTIALLY LESSER RESPONSE FOR MORE MINOR CONDITIONS. FINALLY, THERE WAS A COUPLE OF CLARIFICATIONS AROUND THE SCOPE OF THE PLAN AND THE CODE. THERE ARE A LOT OF OTHER THING GOING ON IN WHAT'S CALLED COMMUNITY PARAMEDICINE, BUT THIS PLAN UNDER STATE STATUTE IS REALLY LIMITED TO THE COMPONENTS OF THE EMS SYSTEM THAT INVOLVE TRANSPORTATION. WE THINK ABOUT THE LIGHTS AND SIRENS TRANSPORTATION, BUT IT ALSO INCLUDES SOMETHING CALLED NONEMERGENCY TRANSPORTATION AND YOU CAN THINK OF AN EXAMPLE OF THAT AS BEING A PATIENT BEING MOVED FROM HOSPITAL A. TO HOSPITAL B., BUT NOT BEING ABLE TO GO IN THEIR OWN CAR, NEEDING SOME CARE ALONG THE WAY. AND FINALLY, THERE WAS SOME CLARIFICATIONS AROUND THE ROLE OF THE MEDICAL DIRECTOR. THIS OUTLINES A LITTLE BIT THE PUBLIC INPUT AND STAKEHOLDER INVOLVEMENT. I TOLD YOU THE PROJECT LAUNCHED ABOUT A YEAR AGO. THERE WAS AN INTRODUCTORY WEBINAR HELD IN JANUARY WITH INVITATIONS THAT WENT OUT TO OVER 200 PEOPLE FROM JANUARY THROUGH OCTOBER. WE'VE DONE SOME STAKEHOLDER INTERVIEWS THAT I'LL TELL YOU ABOUT. IN ADDITION, A NATIONAL CONSULTANT CAME ON IN SPRINGTIME AND CONDUCTED ADDITIONAL INTERVIEWS. THERE WAS A TWO-WEEK PUBLIC COMMENT PERIOD ON THE DRAFT AMBULANCE SERVICE PLAN AND THAT INCLUDED A PUBLIC COMMENT

MEETING ON OCTOBER THE 19TH. WHEN WE LOOKED AT THE VARIOUS PUBLIC COMMENTS, WE TRIED TO USE A STRUCTURE TO ADDRESS THE VARIOUS COMMENTS AND THAT INCLUDED HOW THE PROPOSAL WOULD IMPROVE THINGS, INCLUDING ACCESS QUALITY, OUTCOMES AND SYSTEM STABILITY. THERE ARE STORIES FROM AROUND THE COUNTRY OF AMBULANCE PROVIDERS PULLING OUT OF CITIES AND JURISDICTIONS AND THAT'S SOMETHING WE WOULD VERY MUCH LIKE TO AVOID. WE ALSO CONSIDERED WHETHER THE PROPOSED CHANGES SUPPORTED THE PILLARS OF THE SYSTEM THAT I DESCRIBED AND FINALLY, DOES IT REPRESENT A MAJOR RESTRUCTURING OF THE SYSTEM? AND THAT'S IMPORTANT BECAUSE THROUGH THESE MANY, MANY INTERVIEWS AND REQUESTS FOR COMMENT, THERE WERE NO RECOMMENDATIONS FOR MAJOR CHANGES TO THIS SYSTEM. I DO WANT TO TELL YOU A LITTLE BIT ABOUT THE FOLKS THAT WE DIRECTLY INTERACTED WITH IN A VERY STRUCTURED INTERVIEW FORMAT, THAT INCLUDED OTHER LOCAL EMS AGENCIES IN CLACKAMAS AND WASHINGTON COUNTY. THE STATE EMS PROGRAM, THE GRESHAM AND PORTLAND FIRE DEPARTMENTS, THE CITY OF PORTLAND BUREAU OF EMERGENCY COMMUNICATION, LEGACY HEALTH SYSTEM, KAISER HEALTH SYSTEM, HEALTH SHARE OF OREGON, THE REGIONAL EMERGENCY DEPARTMENT MANAGERS, AMR, METRO WEST AMBULANCE COMPANIES, THE MAYORS OF FAIRVIEW, TROUTDALE AND WOOD VILLAGE, AND PORTLAND COMMISSIONERS SALTZMAN AND NOVICK. IN ADDITION, WE ADDED NEW TWIST THAT THE HEALTH DEPARTMENT'S HEALTH EQUITY INITIATIVE ORGANIZED FOCUS GROUPS WITH UNDERSERVED COMMUNITIES TO TRY TO PROVIDE AN ACTUAL CITIZEN AND UNDERSERVED COMMUNITY VOICE TO THE PROCESS. AND AGAIN, THIS ALL OPERATES UNDER OUR PARADIGM THAT WE WILL PRODUCE A BETTER PRODUCT IF WE GET A LOT OF COMMUNITY AND STAKEHOLDER INPUT AND YOU'LL SEE HOW THOSE WERE DIRECTLY INCORPORATED INTO THE CURRENT DRAFT PLAN. SO --

COMM. SMITH: I HAVE A QUICK QUESTION. IS THIS GROUP SEPARATE FROM THE ADVISORY COUNCIL?

MR. KNIGHT: THE ADVISORY COUNCIL IS PROPOSED AS A NEW COMPONENT OF THE PROGRAM.

COMM. SMITH: THIS IS A SEPARATE EQUITY GROUP THAT YOU'RE TALKING ABOUT?

MR. KNOTTT: RIGHT. THE HEALTH DEPARTMENT HAS A GROUP KNOWN AS THE HEALTH EQUITY INITIATIVE THAT HELPS US, WE CONSULT WITH THEM WHEN WE FEEL LIKE WE CAN'T DO IT ON OUR OWN SO WE CONSULTED WITH THEM OVER A SEVERAL MONTH PERIOD TO IDENTIFY FOCUS GROUPS AND A STRUCTURED PROCESS TO BE ABLE TO GATHER INPUT.

COMM. SMITH: THANK YOU.

MR. KNOTT: AGAIN, WE WOULD LIKE TO THINK THAT WE ARE TRYING TO DO IT BETTER AT ALL TIMES AND THERE'S A LOT OF EXPERT STAKEHOLDERS, BUT WE REALLY WANTED TO HEAR FROM SOME NON-EXPERT STAKEHOLDERS THAT HAVE LIVED EXPERIENCE WITH THEIR RESPONSES. SO I'M GOING TO TOUCH ON THE MAJOR AREAS OF INPUT AND HOW THE PROGRAM RESPONDED TO THEM. THE REQUEST FROM THE EAST COUNTY CITIES WAS TO ALLOW MORE OPTIONS FOR FIRST RESPONSE AND THE NEW PROCESS I DESCRIBED WITH THE ADVISORY COUNCIL WILL ALLOW CONSIDERATIONS FOR PROPOSALS FOR FIRST RESPONSE, NOT ONLY FROM FIRE DISTRICTS AND FIRE DEPARTMENTS, BUT ALSO FROM JURISDICTIONS. THIS LIKELY WILL REQUIRE THE UPGRADE TO THE 9-1-1 SYSTEM THAT I ALLUDED TO, TO ACTUALLY MAKE THOSE PRACTICAL. THERE WAS A REQUEST TO CLARIFY RESPONSE TIMES FOR CRITICAL AND NON-CRITICAL CALLS. FOR NOW, WE'RE GOING TO STICK WITH THE CURRENT SYSTEM SET BY THE MEDICAL DIRECTOR, BUT AGAIN, THE PROGRAM ALLOWS FOR MODIFICATION IN THE FUTURE, PARTICULARLY WHEN A MORE SOPHISTICATED 9-1-1 TRIAGE SYSTEM IS AVAILABLE. THE DRAFT PLAN INCLUDES THE OPTION OF DECREASING THE CURRENT STANDARD OF TWO PARAMEDICS PER AMBULANCE TO ONE PARAMEDIC. THE REQUEST WAS NOT TO CHANGE THAT. WE WOULD LIKE TO LEAVE OPEN THE OPTION FOR CHANGES, AGAIN FOR THE SAME RATIONALE AS ABOVE THAT AS THERE'S MORE FINE-TUNING OF RESPONSES, DIFFERENT STAFFING MAY BE POSSIBLE, BUT THAT WOULD REQUIRE GOING THROUGH THE ADVISORY COUNCIL, THE MEDICAL DIRECTOR AND THE BOARD AS PROPOSED.

MR. KNOTT: SO AGAIN, NOTHING WOULD HAPPEN VERY QUICKLY ON THAT FRONT. WE ARE EMBARRASSED THAT DURING OUR STAKEHOLDER OUTREACH AND, YOU KNOW, WORKING LIST OF OVER 200 WE DID NOT INCLUDE THE LEAD TEAMSTER FOR LOCAL 223 AND WE APOLOGIZE FOR THAT AND WE'VE IDENTIFIED AN ADMINISTRATIVE PROCESS IN COLLABORATION WITH THE TEAMSTERS TO MAKE SURE THAT THAT DOES NOT HAPPEN IN THE FUTURE. WE WORKED EXTENSIVELY WITH PORTLAND FIRE, BOTH WITH THE FORMER CHIEF AND THE CURRENT CHIEF AROUND A NUMBER OF REQUESTS INCLUDING REQUESTS TO DO TRANSPORTS. THE BASIS OF THE SYSTEM STILL HAS AS PROPOSED A SINGLE CONTRACTED TRANSPORT PROVIDER, BUT AGAIN, THE NEW PLAN, PROPOSED PLAN DOES ALLOW FOR SUBCONTRACTING ON A LIMITED BASIS, AND I THINK THERE ARE SOME RATIONALES WHERE THAT WOULD BE APPROPRIATE. WE HEARD PRETTY EXTENSIVELY FROM STAFF ABOUT WORKFORCE PROTECTION UNDER THE SCENARIO THAT THE CONTRACT WENT TO A PROVIDER OTHER THAN AMR, THERE WERE SPECIFIC RECOMMENDATIONS ABOUT WORKFORCE PROTECTION, ABOVE AND BEYOND WHAT'S REQUIRED BY THE STATE. THIS WAS ACTUALLY ONE OF THE BEST SUGGESTIONS WE GOT AND WE'VE SUBSTANTIALLY IMPROVED THE PLAN AS A RESULT OF THAT. AGAIN, THE PILLAR BEING UNINTERRUPTED SERVICE, THE RECOMMENDATION FROM THE



STAFF AND THE TEAMSTERS WAS TO MAKE SURE EMPLOYEES IF THERE WERE A CHANGE IN VENDOR COULD BE SIGNED UP TO WORK FOR THE NEW VENDOR AND NOT HAVE TO RESIGN THEIR CURRENT COMMISSION UNTIL THE NEW CONTRACT TOOK PLACE SO UNDER THAT SCENARIO THERE WOULD BE A SEAMLESS TRANSITION OF EMPLOYEES FROM ONE VENDOR TO ANOTHER. THERE WAS ALSO A REQUEST TO ADD DETAILED THING IN THE AMBULANCE SERVICE PLAN AROUND WAGES AND WORKING CONDITIONS BUT AFTER CONSULTATION WITH INTERNAL STAFF AND LEGAL CONTRACTING, THAT WAS OUTSIDE OF THE SCOPE OF WHAT WAS PROPOSED TO BE INCLUDED IN THE PLAN. THERE'S ALSO A REQUEST NOT TO USE RFP FOR A SELECTION PROCESS. AGAIN, THERE'S A LIST HERE OF STATUTES, CODES, RESOLUTIONS AND RULES THAT REALLY REQUIRE US WHEN THE PLAN IS CHANGED THAT WE CONSIDER ALL BIDS AND USE THE COUNTY PROCESS FOR DOING THAT. I FINALLY DON'T HAVE ON THE SLIDE, BUT DO WANT TO ADDRESS THE TOPIC THAT'S COME UP ABOUT DELAYING MOVING FORWARD ON THE PLAN UNTIL THE TOPIC KNOWN AS GEMT OR GROUND EMERGENCY TRANSPORT IS CLARIFIED. IN 2016, THE OREGON LEGISLATURE PASSED HOUSE BILL 4030 WHICH REQUIRED OHA TO CONVENE A WORK GROUP AROUND REIMBURSEMENT THROUGH PUBLIC PROVIDERS AND MEDICAID. THAT WORK GROUP WILL REPORT BACK IN 2017 TO THE LEGISLATURE. TO DATE THE WORK GROUP HAS ONLY MET ONCE AND HAS NOT PRODUCED ANY MATERIALS TO REVIEW. WE DO ANTICIPATE THAT WE'LL REPORT BACK TO THE LEGISLATURE AND FURTHER LEGISLATIVE ACTION MAY BE NEEDED AS WELL AS NEGOTIATIONS WITH BOTH STATE MEDICAID AND FEDERAL CENTERS FOR MEDICAID AND MEDICARE SERVICES. PROBABLY BECAUSE OF THIS WE DID NOT GET ANY SPECIFIC RECOMMENDATIONS ABOUT THINGS TO CHANGE IN THE CODE OR THE PLAN RELATED TO GEMT.

MR. KNOTT: MULTNOMAH COUNTY HAS CONTRACTS WITH FIRE FIRST RESPONSE AGENCIES AND THAT'S INCLUDED IN THE CURRENT PLAN AND IN THE DRAFT AMBULANCE SERVICE PLAN AND OUR PROGRAM'S UNDERSTANDING IS UNDER HOUSE BILL 4030 AND THE DRAFT ASP IN FRONT OF YOU THAT THESE AGENCIES WOULD BE ELIGIBLE FOR THE GEMT REIMBURSEMENT FOR FIRST RESPONSE AND TRANSPORT IF DONE. THE NEXT STEPS WE'RE LOOKING FORWARD TO THAT AFTER THE AMBULANCE SERVICE PLAN IS FURTHER REVISED AND ADOPTED, WE WILL FOLLOW THE TIMELINE WITH RFP PROCESS, EVALUATION OF PROPOSALS, NEGOTIATIONS AND ONGOING MONITORING. WE ARE CONSTRAINED A BIT IN THIS PROCESS BY A VARIETY OF THINGS, PARTICULARLY THE STATE LAW, BUT WE KNOW THE HEALTHCARE INVOLVEMENT IS CHANGING. EMS REALLY PUSHES TECHNOLOGY VERY HARD, THE THINGS THAT ARE DONE IN THE FIELD NOW ARE UNIMAGINABLE WHEN THE FIRST PLAN WAS ADOPTED. WE KNOW THINGS ARE GOING TO CONTINUE TO CHANGE. WE KNOW THERE'S FISCAL PRESSURE ON JURISDICTIONS, EMS PROVIDERS AND HEALTHCARE PAYERS THAT WILL CONTINUE TO FORCE THINGS IN DIFFERENT DIRECTIONS AND WE WANT TO BE ADAPTABLE. AND AGAIN, WE THINK TO US, THE BIGGEST CHANGE IN THE

PLAN IS TO HAVE A PATHWAY FOR THING TO CHANGE IN LESS THAN 20 YEAR CYCLES. SO WE WOULD BE HAPPY TO ANSWER ANY QUESTIONS THAT YOU HAVE IN ADDITION TO DR. OXMAN, WE ALSO HAVE OUR PROGRAM MANAGER AND I WOULD ALSO LIKE TO POINT OUT THAT DR. OXMAN WAS HEALTH OFFICER FOR MORE THAN A QUARTER CENTURY, DARRELL WAS 30 YEARS IN A SENIOR LEADERSHIP POSITION IN THE PORTLAND FIRE BUREAU AND AARON HAS 20 YEARS IN THE PRIVATE SECTOR IN EMS, SO WE THINK WE REALLY BROUGHT AN EXTREMELY STRONG TEAM TO BEAR ON THIS PROJECT.

CHAIR KAFOURY: THANK YOU. QUESTIONS?

COMM. SMITH: YES MADAM CHAIR. I WANT TO GO BACK TO YOUR GUARANTEE OF A SEAMLESS TRANSITION IN TERMS OF WORKFORCE. HOW DO YOU DO THAT?

THERE IS STATE STATUTE THAT IN THIS SITUATION REQUIRES THAT INCUMBENT WORKFORCE BE OFFERED JOB PROTECTION FOR SIX MONTHS. IN ADDITION, BASED ON THE RECOMMENDATIONS WE GOT FROM THE PUBLIC TESTIMONY AND FROM THE TEAMSTERS, WE ADDED ADDITIONAL LANGUAGE WHICH I CAN'T QUOTE WHICH MAKES SURE THAT AN EMPLOYEE -- SAY IT WENT TO COMPANY X., THE COMPANY WOULD BE ABLE TO WORK FOR THE CURRENT VENDOR UNTIL AUGUST 30TH AND THEN BEGIN WORK FOR A NEW VENDOR ON SEPTEMBER 1ST. AND AGAIN --

COMM. SMITH: IF THERE IS A CHANGE.

IF THERE WERE A CHANGE. OBVIOUSLY, IF THERE WEREN'T A CHANGE, IT WOULD BE SEAMLESS, BUT EVEN IF THERE WERE A CHANGE, THEY PROVIDED VALUABLE, DETAILED LANGUAGE ON HOW TO ASSURE THAT THAT WOULD HAPPEN. WE WOULD NOT WANT -- AND AARON HAS LIVED EXPERIENCE OF THIS, EMPLOYEES FLEEING TO A NEW COMPANY AND LEAVING THE CURRENT CONTRACT HOLDER UNDERSTAFFED DURING ANY POTENTIAL TRANSITION.

COMM. SMITH: AND HOW MANY EMPLOYEES ARE WE TALKING ABOUT THAT THIS WOULD IMPACT?

I THINK WE'LL HAVE SOME TESTIMONY ON THAT. I'M GOING TO TURN AROUND AND SAY 350. I'M GETTING HAND SIGNALS. 250. AND THAT'S RANDY LOWER, THE MANAGER FOR AMR.

COMM. SMITH: AND IN TERMS OF THE ADVISORY COUNCIL CAN YOU EXPLAIN TO ME HOW THEY'RE GOING TO BE PUT INTO THE SYSTEM SINCE THIS IS A NEW PROCESS. WHAT'S THEIR RESPONSIBILITIES, HOW OFTEN DO THEY MEET AND WHO'S ACTUALLY IDENTIFIED TO BE ON THE ADVISORY COUNCIL? IS THAT TOTALLY PUBLIC FOLKS OR IS THAT AGENCY PEOPLE? WHO WOULD THAT BE?

DO ONE OF YOU GUYS WANT TO TAKE A STAB AT THAT?

WE WANT IT TO BE FLEXIBLE OVER THE LIFE OF THE PLAN. IT SAYS THAT THE DIRECTOR OF THE HEALTH DEPARTMENT WOULD ACTUALLY APPOINT THE MEMBERS ONTO THAT ADVISORY COUNCIL. THEY WOULD REPORT TO THE HEALTH OFFICER AND ADVISE THE PROGRAM AND MEDICAL DIRECTOR. IT DOESN'T OUTLINE SPECIFICALLY WHO EXACTLY WOULD BE ON THERE, BUT I THINK THE GOAL WOULD BE THAT THERE MAY BE CITY REPRESENTATIVES, THERE MAY BE HEALTH PLAN REPRESENTATIVES, THERE MAY BE REPRESENTATIVES. AS HEALTHCARE CHANGES AND THE SYSTEM CHANGES, THE MAKEUP OF THAT COMMITTEE WOULD CHANGE OVER THE NEXT DECADE OR TWO.

COMM. SMITH: IN THAT CASE BECAUSE IT IS REALLY VAGUE IN TERMS OF WHO'S GOING TO BE THERE AND HOW THEY GET THERE, IT WOULD BE APPROPRIATE THAT THOSE NAMES THAT ARE ON THAT ADVISORY COMMITTEE THAT THEY GO THROUGH THE BOARD OF COUNTY COMMISSIONERS.

WE COULD MAKE THAT CHANGE, COMMISSIONER.

COMM. SMITH: THANK YOU.

IF I MIGHT ADD, WE'VE TRIED TO ILLUSTRATE THE REALLY BROAD GROUP OF STAKEHOLDERS WE'VE ENGAGED WITH BECAUSE IT'S NOT ONLY THE RIGHT THING TO DO, IT'S SUPER VALUABLE TO MAKE IT HAPPEN. AND AGAIN, OUR ROLE AT THE COUNTY IS TO TAKE ALL THIS IN AND THINK ABOUT OUR 40-MILE LONG COUNTY AND TRY TO MAKE IT WORK AND IT'S BETTER BECAUSE OF THAT INPUT AND WE ENVISION IT WOULD BE VERY SIMILAR TO THE GROUP THAT YOU HEARD ABOUT THAT PROVIDED INPUT.

COMM. SMITH: SINCE WE'RE HELPING WITH THIS SERVICE EXTREMELY VULNERABLE FOLKS WHO ARE USING THE EMERGENCY SYSTEM, BUT I THINK IT'S IMPORTANT THAT WE'RE VERY DELIBERATE IN TERMS OF WHO WE PUT ON THAT ADVISORY COUNCIL AND IN PARTNERSHIP WITH THE BOARD TO FIGURE OUT WHO THOSE PEOPLE ARE AND WHERE THEY'RE COMING FROM TO MAKE SURE THAT WE HAVE REPRESENTATION FROM THE ENTIRE COUNTY AND THE SEPARATE STAKEHOLDERS.

CHAIR KAFOURY: COMMISSIONER MCKEEL?

COMM. MCKEEL: NOT AT THIS TIME, MAYBE AFTER THE PUBLIC TESTIMONY.

CHAIR KAFOURY: WELL, THANK YOU. WE'RE GOING TO HEAR -- WE HAVE SOME PUBLIC TESTIMONY SIGNED UP. SO DON'T GO ANYWHERE BECAUSE I'M

SURE WE'LL HAVE SOME MORE QUESTIONS. I ALSO WANT TO THANK YOU, FIRST OF ALL. IT SOUNDS LIKE YOU HAVE PUT IN AS YOU'VE SAID COUNTLESS HOURS INTO THIS PLAN, SO WE APPRECIATE THE WORK THAT WE'VE DONE TO DATE. THANKS.

THANK YOU. NOW WE WILL TAKE PUBLIC COMMENT ON THIS ITEM. LYNDIA?

BOARD CLERK: WHEN I CALL YOUR NAME, PLEASE COME FORWARD. KEN BURNS -- [READING NAMES] PLEASE COME FORWARD.

CHAIR KAFOURY: GOOD MORNING.

MR. BURNS: HI, GOOD MORNING. I'M KEN BURNS, THE DIVISION CHIEF FOR PORTLAND FIRE AND RESCUE AND I WANT TO THANK YOU FOR ALLOWING ME TO SPEAK TO YOU TODAY. I ALSO WANT TO THANK JOANNE AND DARRELL AND PAUL AND HIS TEAM FOR THE WORK THEY'VE DONE ON THE AMBULANCE SERVICE PLAN. THEY HAVE HAD A LOT OF HOURS AND A LOT OF CONVERSATIONS ABOUT IT. IT FALLS A LITTLE SHORT FROM PORTLAND FIRE AND QUITE FRANKLY, THE CITY OF PORTLAND WHO I'M SPEAKING ON BEHALF OF TODAY. A COUPLE OF AREAS I WOULD LIKE TO EXPRESS MY CONCERNS SPECIFICALLY. THE CONTRACT WAS EXTENDED FOR THREE YEARS AND DURING THAT THREE-YEAR TIME THERE HAS BEEN SOME HEALTHCARE REFORM, THERE HAS BEEN THE GEMT THAT PAUL HAD SPOKEN ABOUT, WHICH IS STILL UNDER DEVELOPMENT. THERE'S BEEN SOME CHANGES THAT HAVE HAPPENED SINCE THE EXTENSION OF THE CONTRACT. AND I DON'T BELIEVE THE PLAN LEAVES US ROOM TO MOVE FORWARD IN THE NEXT FIVE OR 10 YEARS. LOW ACUITY, MENTAL HEALTH, ALTERNATIVE DIRECTIONS FOR HIGH UTILIZERS, IT LOOKS AS IF THE CITY OF PORTLAND, WHICH IS 80 ESTER, 80% OF THE ASA FOR MULTNOMAH COUNTY RESIDES WITHIN THE CITY OF PORTLAND, 80% OF IT AND IT SEEMS TO US THAT THE PLAN LEAVES US IN A PREDICAMENT TO QUOTE NEGOTIATE WITH THE NEW PROVIDER AND WHAT WE WOULD REALLY LIKE TO DO IS HAVE CONCRETE CONVERSATIONS WITH THE COUNTY COMMISSIONERS, JOANNE AND HER TEAM, TO LOOK AT WHAT'S BEST FOR THE CITIZENS OF PORTLAND OUTSIDE OF THE NEGOTIATIONS WITH THE EVENTUAL CONTRACTOR. WE WOULD ALSO LIKE TO EXPAND, YOU KNOW -- WE HAVE HAD CONVERSATIONS ABOUT SUBCONTRACTING. AS IT'S WRITTEN TODAY, THE PLAN WOULD ELIMINATE THE POTENTIAL, THE CONVERSATIONS, AT LEAST TO HAVE A PUBLIC-PRIVATE CONTRACT, WHEREAS THE CITY OF PORTLAND CAN HAVE A MORE ACTIVE ROLE. AND THAT MAY PUT A FEW PEOPLE ON THE EDGE OF THEIR SEATS, BUT I BELIEVE THAT THE GUARANTEED EMPLOYMENT, IF WE TALK ABOUT THE CITY OF PORTLAND SUBCONTRACTING THE AMBULANCE SERVICE, THOSE MEASURES TO GUARANTEE EMPLOYMENT FOR THE CURRENT AMR MEDICS WOULD GO ON REGARDLESS OF WHO ENDS UP WITH THE CONTRACT. WE WILL LIKE TO SEE THE OPPORTUNITY TO HAVE SOME OF THE REVENUE FOR TRANSPORT BE PUT BACK INTO THE SYSTEM AND THE SYSTEM IS FOR MENTAL HEALTH,

LOW ACUITY, DIFFERENT DESTINATIONS, THERE'S A LOT OF DIFFERENT WAYS THE MONEY SPENT FOR AMBULANCE SERVICE IN THE CITY OF PORTLAND THAT CAN BE RESPENT ON THE CITIZENS OF PORTLAND. AND SO THE LIMITED SUBCONTRACTING PERHAPS WE DON'T KNOW IF THAT WOULD GET US WHERE WE NEED TO BE BECAUSE IT IS FOR UNIQUE AND SPECIFIC SITUATIONS. SO WE HAVE SENT SOME REQUESTS TO THE COUNTY AND I DO SEE SOME SPRINKLINGS OF ACKNOWLEDGMENT OF OUR CONCERNS -- [TIMER BEEPS] WE BELIEVE THAT THE CITY OF PORTLAND HAS A STRONGER ROLE. TODAY, WE'RE LIMITED BY THE LEGISLATION AT THE STATE, BUT THAT WON'T ALWAYS BE THE CASE. THE CITY OF PORTLAND NEEDS TO HAVE A STRONGER VOICE. I'M ASKING YOU TO NOT APPROVE THE PLAN, TO GIVE THE COUNTY AND JOANNE AND HER TEAM AN OPPORTUNITY TO SIT DOWN AND HAVE CONTINUED CONVERSATIONS ABOUT WHERE THE CITY OF PORTLAND FITS INTO THE 80% AMBULANCE SERVICE AGREEMENT AND WITH THAT I'LL DEFER MY TIME.

THANK YOU.

CHAIR KAFOURY: THANK YOU. GOOD MORNING.

GOOD MORNING. I'M AN AMR LEAD PARAMEDIC AND I HAVE BEEN FOR THE LAST 12 YEARS. I HAVE MULTIPLE CONCERNS WITH THIS PROPOSED PLAN. ONE OF THEM BEING THE CHANGE OF AMBULANCE SERVICE. I'VE BEEN WITH AMR FOR 14 YEARS. IT'S AN AMAZING COMPANY. I WAS FTO-ING FOR THE LAST ALMOST TWO YEARS AND EVERY TRAINEE THAT I'VE HAD COME THROUGH HAS MADE MULTIPLE REMARKS AS TO HOW AMAZING THIS COMPANY IS TO WORK FOR. MY CONCERN WITH THIS IS WHY ARE WE CONSIDERING CHANGING WHAT WE HAVE WORKING? AS MY GRANDPA USED TO SAY IF IT ISN'T BROKE, DON'T FIX IT. RIGHT NOW, WE'VE HEARD MULTIPLE TESTIMONIES AS TO HOW GOOD WE HAVE IT RIGHT NOW. AND FROM ALL OF THE TRAINING THAT WE HAVE TO GO THROUGH AS PARAMEDICS, WE HAVE ONE OF THE BEST SYSTEMS IN THE U.S. WHY ARE WE LOOKING AT CHANGING IT? THE OTHER CONCERN I HAVE IS FROM AN EMPLOYEE STANDPOINT. WITH A CHANGE OF VENUE AND A CHANGE OF AMBULANCE PROVIDERS, I AM NOT NECESSARILY GUARANTEED. THE LANGUAGE THAT'S IN THE PROPOSED CONTRACT SAYS THAT THEY WILL GET PREFERENTIAL TREATMENT. KIND OF VAGUE. THERE'S NO GUARANTEE THERE. THERE COULD BE A PERCENTAGE OF PEOPLE HIRED BACK. THERE COULD BE A GUARANTEE OF WAGES, A STANDARD. RIGHT NOW WITH HOW WE SIT WITH OUR CONTRACTS, WE'VE HAD TO FIGHT TOOTH AND NAIL AND WITH THE ECONOMY, IT'S BEEN DIFFICULT. WE MAKE A MODEST WAGE. I DON'T DO THIS FOR THE MONEY. I DO IT TO HELP THE PEOPLE OF MULTNOMAH COUNTY AS I HAVE FOR THE LAST 14 YEARS. MY CONCERN WITH THIS IS THAT THERE IS A CHANGE OF VENUE AND IT'S KIND OF LIKE MY CAR INSURANCE, YOU KNOW. I COULD IN 15 MINUTES SAVE 15% WITH GEICO. IS THAT GOING TO BE GOOD SWITCHING FROM STATE FARM TO MY COVERAGE? MAYBE, MAYBE NOT. WE COULD END UP WITH

SOMETHING COMPLETELY DIFFERENT, LIKE GARY OXMAN SAID. OUR STANDARD IS HERE. IT'S VERY HARD TO GO UP TO HERE. IT'S REALLY EASY TO GO DOWN TO HERE. WHY CHANGE IT? I UNDERSTAND YOU WANT TO SAVE MONEY FOR THE PEOPLE OF MULTNOMAH COUNTY, BUT I HAVE A FAMILY OF SIX, I NEED TO BE ABLE TO FEED THEM. IF I END UP HAVING TO CHANGE AMBULANCE PROVIDERS TO KEEP MY JOB, MORE THAN LIKELY I'LL TAKE A PAY CUT. I DON'T THINK THAT'S WHERE WE WANT TO GO. I MEAN, YOU CAN EVEN HAVE LESS QUALIFIED PROVIDERS COME IN LESS QUALIFIED PARAMEDICS AND YOU LOWER YOUR STANDARD IN THE WORKFORCE. I RECOMMEND YOU RECONSIDER A LOT OF THE LANGUAGE IN RETAINING THE WORKFORCE. THANK YOU.

CHAIR KAFOURY: THANK YOU. GOOD MORNING.

GOOD MORNING. THANKS FOR THE OPPORTUNITY TO SPEAK WITH YOU THIS MORNING. I'M A FIELD TRAINING OFFICER WITH AMR. I'LL KEEP IT SHORT THIS MORNING. I WOULD LIKE TO EXPRESS MY CONCERN REGARDING THE POSSIBILITY OF A RFP FOR THE AMBULANCE PROVIDER CONTRACT. HAVING WORKED FOR OTHER AMBULANCE SERVICES IN THE PAST I CAN SAY THAT AMR IS AN EXCELLENT COMPANY EMPLOYING PARAMEDICS THAT PROVIDE TOP NOTCH PRE-HOSPITAL CARE THAT IS AMONG THE BEST IN THE NATION. ISSUING AN RFP WOULD RUN THE RISK OF LOSING THAT TALENT AND DISRUPTING THE LIVES OF THOSE THAT WORK TIRELESSLY TO CARE FOR THE CITIZENS OF MULTNOMAH COUNTY. I AGREE WITH A LOT OF THINGS THAT CHRIS SAID REGARDING THE PARAMEDICS THAT WORK FOR AMR AND ANY POSSIBLE LANGUAGE IN THE RFP I THINK SHOULD STRONGLY MAINTAIN THE WAGES AND THE BENEFITS OF THE CURRENT CREW MEMBERS BECAUSE LIKE YOU SAID WE DO IT BECAUSE WE LOVE THE JOB. IT'S LIKE NO OTHER. WE GET UNIQUE OPPORTUNITIES TO HELP PEOPLE IN CRITICAL SITUATIONS AND WE WANT TO MAINTAIN, YOU KNOW, THE AMOUNT OF CARE THAT WE CAN GIVE TO THOSE CITIZENS AND FOR OUR OWN FAMILIES SO WITH ANY CHANGES, WE REALLY HOPE THAT YOU INSTILL GOOD, STRONG LANGUAGE TO KEEP OUR JOBS INTACT. AMR CARES ABOUT THEIR EMPLOYEES AND DOES WORK HARD TO RETAIN THEIR TALENT. PLEASE CONSIDER THE REPERCUSSIONS OF A RFP AND WHAT IT COULD HAVE ON THE FAMILIES OF AMR EMPLOYEES. AND AGAIN, IF ONE DOES GET ISSUED, PLEASE MAINTAIN OUR BENEFITS AND PAY THE BEST THAT'S POSSIBLE AND I WOULD LIKE TO YIELD MY TIME TO CHARLIE IF I MAY.

CHAIR KAFOURY: THANK YOU. GOOD MORNING.

GOOD MORNING. MY NAME IS CHARLES SAVOY, I'M A RETIRED PARAMEDIC, RETIRED AFTER 34 YEARS LAST YEAR, FORMER UNION STEWARD, AND I STILL ASSIST DAVE TULLEY WITH EMS MATTERS. HE'S THE BUSINESS REPRESENTATIVE FOR THE AMR BARGAINING COMMUNITY THAT TEAMSTERS REPRESENTS. HE APOLOGIZES FOR NOT BEING HERE TODAY AND SO YOU

GET ME. THE UNION HAS OBVIOUSLY ADVOCATED STRONGLY FOR MORE PROTECTION FOR THE EMPLOYEES WHO POTENTIALLY WOULD BE DISPLACED SHOULD AMR NOT WIN THE BID. WE SUBMITTED LANGUAGE TO THE COUNTY EMS PROGRAM OFFICE. THEY REVIEWED IT AND ACCEPTED SOME PARTS WHICH EXTENDED THE WINDOW FOR THE TIME PERIOD THAT THE HIRING MUST OCCUR DURING. AND SOME OTHER MINOR PARTS. THE MAJOR PART, THOUGH, THAT WE PROPOSED, THE COUNTY DID NOT RECOMMEND AND DID NOT INCLUDE IN THE PLAN THAT IS PRESENTLY BEFORE YOU. WE SUBSEQUENTLY HAVE ASKED OUR ATTORNEY TO LOOK INTO THE MATTER AND OUR ATTORNEY ADVISES US THAT THERE IS, IN FACT, NOTHING THAT PREVENTS THE COUNTY FROM INCLUDING THE SORT OF LANGUAGE THAT WE HAVE PROPOSED. I SUBMITTED A NEW DRAFT THAT WAS REVISED AND WRITTEN BY OUR ATTORNEY RATHER THAN BY ME, WHICH IS FIRST WAS. AS DR. OXMAN SAID, I HAVE TO REPEAT IT. WE ARE THIS HIGH. WE'VE GOT A GREAT SYSTEM, WE'VE GOT A GREAT GROUP OF PEOPLE. IT'S HARD TO GET MUCH HIGHER, BUT IT'S EASY TO FALL. SHOULD ANOTHER PROVIDER WIN THIS BID AND NOT OFFER THE INCUMBENT EMPLOYEES WAGES THAT ARE COMPARABLE TO WHAT THEY CURRENTLY ENJOY, YOU'RE NOT GUARANTEED THE STABILITY AND SEAMLESS TRANSITION THAT YOU SEEK. THE FACT IS THAT IF YOU OFFER A LOT OF THESE PEOPLE 20 OR 30% LESS THAN THEY CURRENTLY MAKE AND A HIGH DEDUCTIBLE INSURANCE PLAN INSTEAD OF THE GOOD PLANS THEY CURRENTLY ENJOY, NOT ALL OF THEM, IN FACT, A SIGNIFICANT PORTION OF THEM, WOULD NOT TAKE THE JOB. THEY WOULD LOOK FOR WORK ELSEWHERE, WHERE THEY COULD GET THOSE THINGS. THE OTHER PROBLEM -- [TIMER BEEPS] CAN I GET 30 MORE SECONDS? THAT YOU RUN THE RISK -- THE COUNTY HAS NOT HAD A STRIKE BY EMS WORKERS IN OVER 20 YEARS. IF THE WORKERS ARE NOT OFFERED ADEQUATE WAGES AND THEY DO GO TO WORK FOR THE OTHER EMPLOYER, THE RISK OF A STRIKE IS VERY HIGH AND THAT WOULD NOT BE IN THE BEST INTERESTS OF THE COUNTY.

CHAIR KAFOURY: THANK YOU. DO WE HAVE OTHER TESTIMONY, LYNDA?

BOARD CLERK: YES, WE DO. [READING NAMES] PLEASE COME FORWARD.

CHAIR KAFOURY: YOU CAN GO FIRST, MA'AM. GOOD MORNING.

GOOD MORNING COMMISSIONERS. CAN I FIRST SAY HOW EXCITED I AM TO BE TALKING TO WOMEN. THIS ADVISORY BOARD WAS ALL MEN. I'M AN EMERGENCY MEDICAL TECHNICIAN AND REPRESENTING THE PARAMEDICS AND DISPATCHERS OF MULTNOMAH COUNTY. TODAY, I'M HERE TO SPEAK ABOUT THE PROPOSED CHANGES TO THE AMBULANCE SERVICE PLAN. WHILE I AM BAFFLED AS TO WHY THE COUNTY WOULD WANT TO SPEND HUNDREDS OF THOUSANDS OF TAXPAYER DOLLARS ON A RFP THAT WILL LIKELY FACE LITIGATION, I UNDERSTAND THAT THE BOARD FEELS IT IS NECESSARY, IT IS A NECESSARY PART OF THE PROCESS. AS A UNION EMPLOYEE --

CHAIR KAFOURY: IF YOU HAVE TO HAVE ANY MEDICAL EMERGENCIES, RIGHT NOW IS THE TIME TO DO IT. [LAUGHTER]

THIS IS A GOOD RESPONSE TIME AREA RIGHT NOW. AS A UNION EMPLOYEE I'M FORTUNATE TO BE ABLE TO NEGOTIATE FAMILY WAGES AND EXCELLENT BENEFITS. THE OTHER AMBULANCE COMPANIES IN THE AREA ARE NOT UNIONIZED. SHOULD ANOTHER PROVIDER BE SELECTED, I WOULD LIKELY TAKE A MASSIVE PAY CUT AND HAVE FAR WORSE BENEFITS. I AM ALREADY GETTING PUSHED OUT OF PORTLAND BY RISING RENTS AND THE IDEA OF BUYING A HOUSE IN MULTNOMAH COUNTY IS FAR OUT OF REACH FOR ME. I JUST HAD TO MOVE A FEW MONTHS AGO BECAUSE MY FORMER LANDLORD SOLD HIS HOUSE. WHEN HE TOLD ME HE WAS LISTING THE HOUSE MY STOMACH DROPPED. I WAS SURE I WOULD EITHER BE HOMELESS OR HAVE TO MOVE SO FAR AWAY FROM WORK THAT MY COMMUTE WOULD BE VERY LONG. I WAS FORTUNATE ENOUGH TO FIND A PLACE NEARBY, BUT IF MY LANDLORD SELLS, MY LUCK WILL RUN OUT. SOMETHING STARKLY STOOD OUT TO ME. THE EMS ADVISORY BOARD'S DESIRE TO REDUCE COSTS. WHO ARE THEY BEING REDUCING COSTS FOR? AMR IS WELL KNOWN TO WORK WITH PRIVATE PAY PATIENTS TO MAKE PAYMENT PLANS AND EXPLORE OTHER WAYS TO MAKE THEIR SERVICE MORE AFFORDABLE. THE FACT IS THE ONLY WAY TO TRULY CUT COSTS IN THE SYSTEM IS ON MY BACK AND ON THE BACKS OF MOO -- OF MY COWORKERS. SUCCESSFUL AMBULANCE COMPANIES LIKE AMR ARE ALREADY VERY STREAM LINED AND EFFICIENT. THEY DON'T HAVE THE ABILITY TO SIGNIFICANTLY CUT COSTS ANYWHERE, BUT LABOR. MULTNOMAH COUNTY HAS RECENTLY MADE PROGRESSIVE STRIDES TOWARDS BETTER WAGES FOR THEIR OWN EMPLOYEES. IT WOULD BE SHAMEFUL TO FORCE MULTNOMAH COUNTY'S MOST PASSIONATE AND DEDICATED PUBLIC SERVANTS TO LEAVE THE AREA BECAUSE THEY CAN NO LONGER AFFORD TO WORK HERE. MANY WOULD ARGUE THAT PARAMEDICS HAVE A STRESSFUL JOB. AS OUR ELECTED OFFICIALS YOU SHOULD BE HELPING REDUCE THE STRESS. WORRYING THAT OUR WAGES MIGHT BE CUT WOULD BE A HUGE BURDEN. WE HAVE QUITE A FEW MARRIED COUPLES IN OUR RANKS WOULD BE ESPECIALLY AFFECTED BY SUCH CUTS. PLEASE CONSIDER ADOPTING OUR PROPOSED LANGUAGE TO STRENGTHEN INCUMBENT EMPLOYEE PROTECTIONS. THE DEDICATION AND YEARS OF EXPERIENCE OF OUR PARAMEDICS ARE IRREPLACEABLE. WE DO NOT GET INTO THIS LINE OF WORK TO GET RICH, BUT WE HAVE FOUGHT HARD FOR OUR EXCELLENT BENEFITS AND OUR ELECTED OFFICIALS SHOULD NOT BE IN THE BUSINESS OF UNDERMINING THAT. DO THE RIGHT THING AND PROTECT OUR JOBS BY ADOPTING STRONGLY LANGUAGE. THANK YOU FOR YOUR TIME.

CHAIR KAFOURY: THANK YOU. GOOD MORNING.

GOOD MORNING. I'M THE REGIONAL DIRECTOR FOR AMR. I'VE WORKED IN MULTNOMAH COUNTY EMS FOR ALIVE YEARS NOW. EVEN LONGER THAN DR.



OXMAN. [LAUGHTER] WHICH IS PRETTY HARD TO DO. KIND OF LIKE THE CUBS IN THE WORLD SERIES WHO'S GOING TO HAVE THE LONGEST STREAK. BUT I BEGAN AS A PARAMEDIC AND NOW MY ROLE IS TO TAKE CARE OF THOSE WHO SERVE YOU AND I WANT TO THANK YOU FOR THE OPPORTUNITY TO PRESENT TESTIMONY TODAY. WE WOULD ALSO LIKE TO THANK THE EMS OFFICE STAFF AND THEIR CONSULTANT FOR THE TIME THAT THEY SPENT FOR THE HARD WORK TO UPDATE THE ASA PLAN AND THE COUNTY CODE. WE THINK THEY DID A VERY GOOD JOB WITH THREE EXCEPTIONS. NUMBER ONE IS THE INCORPORATION OF A NEW 12-MINUTE RESPONSE TIME FOR NON-LIFE-THREATENING CALLS. TODAY, THE STANDARD IS AN IMMEDIATE DISPATCH OF AN AMBULANCE AND THE RESPONSE TIME IS DETERMINED BY THE NUMBER OF RED LIGHTS AND STOP SIGNS ENCOUNTERED ON THE WAY. A 12-MINUTE RESPONSE TIME IS THE STANDARD FOR EMERGENCY CALLS IN A LOT OF COMMUNITIES ACROSS THE COUNTRY. APPLYING A 12-MINUTE STANDARD TO NONEMERGENCY CALLS MEANING MORE LIGHTS AND STANDARDS COMES AT A HIGH COST WITH NO IMPROVEMENT IN PATIENT OUTCOMES. WE RECOMMEND THAT YOU ADJUST THE RESPONSE TIME STANDARD FOR NON-LIFE-THREATENING CALLS TO 20 MINUTES OR MORE OR DROP THE NEW COSTLY STANDARD ALTOGETHER. OUR SECOND CONCERN IS THE LACK OF ADEQUATE CONSIDERATION FOR THE MEN AND WOMEN WHO SERVE THE COUNTY TODAY. THE DRAFT ASA PLAN RELIES ON STATE LAW FOR INCUMBENT WORKER PROTECTION OR PREFERENCE, WHICH IS A WEAK STANDARD AND CAN BE MET BY SIMPLY GRANTING AN INTERVIEW. THERE IS NO REQUIREMENT TO HIRE. PARAMEDICS IN MULTNOMAH COUNTY HAVE A VERY GOOD WAGE AND BENEFITS PACKAGE. IT'S THE PRODUCT OF MANY YEARS OF A STRONG UNION RELATIONSHIP AND SUCCESSIVE COLLECTIVE BARGAINING AGREEMENTS. ANOTHER BIDDER COULD PROPOSE LOWER COSTS AND BENEFITS, GIVING THEM A COMPETITIVE ADVANTAGE AT THE EXPENSE OF THE MEN AND WOMEN WHO SERVE MULTNOMAH COUNTY. THE COUNTY SHOULD REQUIRE A PACKAGE THAT IS EQUAL TO OR BETTER THAN THE CURRENT ONE. I HAVE ANOTHER CONCERN, BUT I THINK I'M GOING TO RUN OUT OF TIME AND IT'S LESS IMPORTANT. THANK YOU FOR THE OPPORTUNITY TO OFFER COMMENTS AND RECOMMENDATIONS WITH AMR. WE'RE PROUD TO HAVE BEEN YOUR EMERGENCY AMBULANCE PROVIDER FOR 21 YEARS AND WE LOOK FORWARD TO CONTINUING RAISE THAT BAR. THANK YOU.

CHAIR KAFOURY: THANK YOU. GOOD MORNING.

GOOD MORNING CHAIR KAFOURY, MEMBERS OF COMMISSION. IT WAS JUST TUESDAY THAT --

CHAIR KAFOURY: YOU NEED TO STATE YOUR NAME FOR THE FOR THE RECORD.

I'M SCOTT LEWIS. IT WAS JUST TUESDAY THAT WE LEARNED THAT YOU WOULD BE HOLDING YOUR FIRST READING OF THIS MULTNOMAH COUNTY AMBULANCE SERVICE PLAN AND CHANGES TO THE AMBULANCE CODE. IT WAS ON OCTOBER 7TH WITH ABOUT 7 WORK DAYS THAT WE WERE GIVEN NOTICE OF THE PROPOSED CHANGES IN THE PLAN AND IT WOULD BE GOING TO PUBLIC COMMENT ON ONE ADDITIONAL DAY FOR WRITTEN SUBMISSION. NO INFORMATION WAS PROVIDED AT THAT TIME THAT YOU WERE MEETING TODAY. IN A MEETING TUESDAY, DIVISION CHIEF KEN BURNS OF PORTLAND, THE GENERAL MANAGER OF AMR AND MYSELF WERE IN A MEETING WITH DARRELL KNOTT AND WE ALL THREE QUESTIONED HIS STATEMENTS THAT STAKEHOLDERS HAD BEEN ENGAGED IN A MEANINGFUL WAY IN THIS PROCESS. WE'VE BEEN PART OF SEVERAL MEETINGS ABOUT THE UPCOMING CHANGES. AND THE SUBSEQUENT REQUEST FOR PROPOSAL FOR A NEW AMBULANCE PROVIDER. IN THOSE MEETINGS WE REPEATEDLY COMMENTED TO COUNTY EMS STAFF AND THEIR CONSULTANTS ABOUT THE NEED FOR LOCAL FIRE DEPARTMENTS, PARTICULARLY PORTLAND AND GRESHAM TO HAVE A GREATER INFLUENCE ON THE DELIVERY OF EMERGENCY MEDICAL SERVICES WITHIN THE COUNTY, INCLUDING APPROPRIATE TRANSPORTATION TO THE APPROPRIATE DESTINATION FOR OUR CITIZENS. MOREOVER, THE CURRENT PROPOSAL SAYS THAT THE AMBULANCE SERVICE PROVIDER MAY CONTRACT WITH THE LOCAL FIRE DEPARTMENTS FOR TRANSPORTATION. THERE'S NO REQUIREMENT THAT THEY ENGAGE IN THAT CONVERSATION AND THERE'S NO REQUIREMENT OTHER THAN THE COUNTY HAS TO APPROVE IT IF WE DO COME TO AN AGREEMENT. IN BOTH WASHINGTON AND CLACKAMAS COUNTIES, THE LARGE FIRE DISTRICTS PROVIDE THAT SERVICE TO THEIR COMMUNITIES.

THERE'S NO PROVISION THAT IT HAS TO HAPPEN IN MULTNOMAH COUNTY. THERE'S NO EXPLANATION AS TO WHY. IT'S BEEN OVER 20 YEARS SINCE THE AMBULANCE SERVICE PLAN FOR EMS AND THE COUNTY CODE WAS FIRST DEVELOPED. SHORT OF UPDATING CURRENT LANGUAGE AND SOME ORSS AND REFERENCES THERE'S NO SIGNIFICANT CHANGE. I DO NOT BELIEVE THE COMMITMENT MADE TO US BY DR. LEWIS AND DARRELL KNOTT ENSURING OUR INPUT WOULD BE CONSIDERED HAS BEEN MET IN ANY MEANINGFUL WAY. AS CHIEF BURNS COMMENTED, GEMT IS COMING, IT IS EXPECTED TO PROVIDE REVENUES THAT WILL ENHANCE THE SYSTEM, BUT AGAIN, THOSE WERE NOT INCLUDED IN THE PLAN. IN THE PLAN, THE RESPONSE GOAL FOR URBAN FIRST RESPONDERS TO ARRIVE ON THE SCENE IN FOUR MINUTES OR LESS 90% OF THE TIME. THE SUCCESS OF EMS AND THE COUNTY DEPENDS ON THE FIRST RESPONDERS FROM THE FIRE DEPARTMENTS. WE HAVE A GREAT RESPECT FOR AMR AND ALL THEIR INDIVIDUALS TODAY. THEY DO HAVE THE ABILITY TO STRIKE. IF THEY CHOOSE TO STRIKE, FILLING THOSE ROLES LIES ON THE FIRST RESPONDERS, FIRE DEPARTMENT PARAMEDICS TO FILL THOSE HOLES UNTIL THE COUNTY CAN DO SOMETHING DIFFERENT AND RESTAFF THOSE AMBULANCES. I RECOMMEND THE COUNTY COMMISSION TABLE THIS RESOLUTION AND PROVIDE DIRECTION TO COUNTY STAFF TO

REENGAGE THE FIRE SERVICE PROVIDERS AND THE COUNTY AND ENDEAVOR TO REACH CONSENSUS BEFORE MOVING FORWARD. THANK YOU FOR YOUR TIME TODAY.

CHAIR KAFOURY: THANK YOU.

GOOD MORNING, MY NAME IS JOE WALSH. AND I'M A CUSTOMER OF THE AMBULANCE SERVICE. I WAS DELIVERED TO THE HOSPITAL FOUR TIMES BY THIS AMBULANCE SERVICE. FIRST TIME I WAS IN A COMA SO I DON'T REMEMBER THAT ONE. THE SECOND, THIRD AND FOURTH TIME, THE RESPONSE TIME WAS EXCELLENT AND VERY FAST. AND ALSO, THE SERVICE WAS JUST TOP NOTCH. ONE OF THE THINGS THAT I PICKED UP IN THE PRESENTATION WAS SOMETHING THAT COMMISSIONER SMITH ALSO PICKED UP, THE ADVISORY GROUP. I WOULD RECOMMEND THAT THE POWERS THAT BE THAT MAKE THAT DECISION OR WHO SITS ON THIS ADVISORY GROUP CONSIDER HAVING A CUSTOMER THAT ACTUALLY HAS EXPERIENCED THE SERVICE. THEY MAY BE ABLE TO TELL YOU SOME INTERESTING THINGS ABOUT HOW YOU'RE DOING THAT YOU WOULDN'T NORMALLY GET FROM THE TOP. SO YOU'RE ACTUALLY GETTING SOMEBODY THAT SAYS WELL, YOU SHOULD HAVE DONE THIS OR THEY WERE NOT SO GOOD HERE OR THEY WERE TERRIFIC. AND MY TESTIMONY IS YOU'RE TERRIFIC. EXPENSIVE, BUT TERRIFIC. THAT'S THE OTHER THING THAT I DON'T UNDERSTAND. I HEARD TESTIMONY THAT IT SEEMED THAT IF YOU CALL 9-1-1 YOU HAVE A CHOICE OF THE FIRE DEPARTMENT OR THE PRIVATE AMBULANCE SERVICE, DID I HEAR THAT WRONG?

YOU HEARD THAT WRONG.

SO IT'S A MONOPOLY? IT'S 9-1-1, YOU GUYS SHOW UP? THE AMBULANCE PEOPLE SHOW UP?

AND THE FIRE DEPARTMENT.

AND THE COPS SOMETIMES. I KNOW THE SECOND OR THIRD TIME THE COPS SHOWED UP, I'M NOT SURE WHY, BUT THEY DID. SO IN YOUR CONSIDERATIONS, THAT WAS THE ONLY RECOMMENDATION THAT WE REALLY HAD WAS THAT THE SERVICE IS GOOD, BUT I THINK THE ADVISORY GROUP COULD BE BETTER. I'M ALWAYS SUSPICIOUS WHEN HIGH MUCKAMUCKS MAKE APPOINTMENTS. WE HAVE THE TENDENCY TO MAKE APPOINTMENTS IN OUR MIRROR IMAGE. BUT IT'S A GOOD IDEA TO HAVE SOMEBODY THAT CHALLENGES YOU. AND THAT MAKES FOR A BETTER SERVICE. THANK YOU VERY MUCH.

CHAIR KAFOURY: THANK YOU.

BOARD CLERK: WE HAVE ONE MORE. PLEASE COME FORWARD.

CHAIR KAFOURY: IF YOU WANT TO HAVE A FRIEND COME UP, THAT'S ALLOWED.

MY SKIN IS PRETTY THICK AFTER 25 YEARS OF SERVING THIS COUNTY. I'M A PARAMEDIC FOR AMR HERE IN MULTNOMAH COUNTY, A LEAD PARAMEDIC AND ONE OF THE TRAINERS. I HAVE 32 YEARS OF SERVICE IN EMS AS A PARAMEDIC, I STARTED OUT MY CAREER IN THE FIRE SERVICE UNTIL I WAS REQUIRED, AND THEN I -- I WAS INJURED AND THEN I CAME TO AMR. RAISED MY CHILDREN HERE, EDUCATED THEM, AND IT SEEMS LIKE WE ARE THE PLAYERS WHO ARE NEVER CONSIDERED. I LOOK AT THE PROPOSED CHANGES TO THE ORDINANCE AND TO THE ASP, AND ONCE AGAIN IT STRIKES ME THAT THERE ARE VERY LIMITED PROTECTIONS FOR MY COWORKERS. SEVERAL OF US HAVE SERVED THIS COMMUNITY FOR WELL OVER 20 YEARS, SOME OF US INTO THE 30S OF YEARS. NOBODY AS LONG AS RANDY, MAYBE ONE GUY. WE HAVE ONE GUY WHO PREDATES RANDY. BUT MY WIFE IS A SCHOOLTEACHER HERE. IF WE GET A NEW PROVIDER, WE HAVE A CHOICE. SHE'S BEEN WITH THE LOCAL SCHOOL DISTRICT FOR 20 YEARS, I'VE BEEN HERE FOR 25 YEARS. WE CAN'T LEAVE THIS COMMUNITY. SO I WOULD HAVE NO CHOICE BUT TO ACCEPT LOWER WAGES. I HEAR THAT THE COUNTY THINKS THAT THEY NEED TO GO TO RFP. IN READING THE PROPOSAL AND THE ORDINANCE IT STRIKES ME THAT THEY SAY WE'VE GOT TO GO TO RFP THIS TIME BUT NOT NEXT TIME. NEXT TIME WE GO AHEAD AND KEEP EXTENDING IT. I DON'T UNDERSTAND THE DIFFERENCE. THERE ARE NO GROUND BREAKING CHANGES IN THE ASP OR IN THE ORDINANCE THAT WOULD GIVE YOU SUCH GREAT SAVINGS OR SUCH CHANGES IN THE DELIVERY SYSTEM THAT WOULD -- THAT YOU WOULD BENEFIT FROM A NEW PROVIDER. YOU HAVE A VERY WILLING GROUP OF FIELD PROVIDERS AND THE CONTRACTED AMBULANCE SERVICE THAT'S BEEN VERY COMPLIANT, A GREAT PARTNER FOR 20 YEARS. [CAPTIONER TRANSITION] WE HAVE FAMILY WAGES AND BENEFITS HERE. LAST BUT NOT LEAST, I'D LIKE TO ADDRESS THE TRANSPARENCY OF THIS WHOLE PROCESS. I ACTUALLY THINK IT HASN'T BEEN VERY TRANSPARENT. THE PUBLIC COMMENT PERIOD I THOUGHT IT STARTED ON OCTOBER 7TH. I HAD NO IDEA BEFORE THE COMMENT HEARING THAT THEY HELD THAT THERE WAS EVEN -- THAT THE PUBLIC PERIOD COMMENT WAS OPEN. IT WAS 24 HOURS BECAUSE WE HAD NO INFORMATION TO COMMENT ON. AND THEN I GOT THE INFORMATION ABOUT THIS MEETING AFTER CLOSE OF BUSINESS TWO DAYS AGO. 7:00 P.M. AT NIGHT, 6:58 TO BE EXACT IS WHEN I GOT THE E-MAIL. THIS HAS NOT BEEN A TRANSPARENT SYSTEM. AND THE THREE -- AND THE 250 PARAMEDICS WHO SERVE THIS COUNTY AND THE 50 SUPPORT PERSONNEL WHO SUPPORT US WERE NEVER NOTIFIED OR GIVEN A CHANCE TO PARTICIPATE IN THE -- IN THE PROCESS. SO I WOULD JUST SUGGEST THAT YOU ACTUALLY LOOK AT -- LOOK AT ONLY THE A.S.P. BUT THE ORDINANCE THAT REQUIRES THE R.S.P. AND AMEND IT WITHOUT COSTING THE MEN AND WOMEN WHO PROVIDE THE SERVICE TO THIS COMMUNITY.

BOARD CLERK: WE HAVE ONE MORE.

CHAIR KAFOURY: OK.

BOARD CLERK: ADAM FURSHWILER.

GOOD MORNING. FOR THE RECORD, I'M PRESIDENT OF FIREFIGHTERS ASSOCIATION. AND I'D BE REMISSED, I WASN'T GOING TO TESTIFY. I'VE HEARD SOME STUFF TODAY THAT MADE ME WANT TO STEP UP AND TESTIFY. ONE OF THE BIGGEST THINGS WAS THE WORKER PROTECTION AND THE STUFF THAT'S NOT IN THE CONTRACT. AND I HAD BEEN LOOKING AT THIS STUFF THAT WAS IN THE INTEREST OF PORTLAND FIRE AND THE FIREFIGHTERS UNION BUT AS I'VE HEARD THAT, I'D BE REMISS TO SAY THAT THE EMPLOYEES THAT I WORK WITH AND I STILL WORK ON THE LINE SO I STILL RESPOND EVERY DAY. I COULDN'T BE HAPPIER WITH THE RELATIONSHIP THAT WE HAVE WITH THOSE EMPLOYEES. THEY DO A GREAT JOB AND IN THE LAST YEAR, WE'VE HAD TWO OF OUR FIREFIGHTERS THAT HAVE HAD SIGNIFICANT HEART ATTACKS ON DUTY AND A.M.R. HAS BEEN THERE TO HELP GET THOSE PEOPLE TO THE HOSPITAL TO THE CATH LAB AND THEY'RE STILL WITH THE PARTNERSHIP BETWEEN THE FIREFIGHTERS AND A.M.R. I WANT TO BE HERE TO BE ABLE TO DISCUSS AND LOOK AT THOSE WORKER PROTECTIONS THAT YOU'VE HAD. I THINK THEY'VE TESTIFIED ENOUGH BUT ENCOURAGE THAT TO GO ON. THE SECOND THING IS THE INNOVATION THAT WE'RE LOOKING FOR IN THE AFFORDABLE CARE ACT. AND THAT'S ONE OF THE OTHER REASONS THAT WE'VE LOOKED INTO SOME OF THE STUFF WITH THE AMBULANCE SERVICE AREA. SO IF YOU LOOK UNDER THE ALTERNATE DESTINATION, ALTERNATE TRANSPORTATION PROGRAM, WHERE WE'RE STARTING TO PUT PEOPLE IN A TAXI TO A CLINIC INSTEAD OF INTO AN AMBULANCE TO THE EMERGENCY ROOM, THOSE ARE THE TYPE OF INVASIONS -- INNOVATIONS THAT THE FIRE DEPARTMENT IS LOOKING TO ENHANCE AND BE PARTNERSHIP. I'M HERE TO TALK ABOUT THE G.M.T. MONEY. SO AGAIN, I THINK THERE'S BEEN VARIOUS TESTIMONY ON WHETHER THE FIRE BUREAU AND THE CITY OF PORTLAND WOULD BE ABLE TO GET THAT TYPE OF MONEY. WE ARE THE FIRST RESPONDERS. WE COST ABOUT \$100 MILLION FOR THE CITY OF PORTLAND TO RUN -- TO HAVE A 24/7, 30 STATIONS EVERYWHERE AND WITH THAT NEW BILL, THERE'S A POSSIBILITY OF -- AND I BELIEVE STATEWIDE UP TO \$60 MILLION STATEWIDE FOR FIRST RESPONDERS TO BE ABLE TO CAPTURE SOME OF THAT REVENUE. AND CITY OF PORTLAND LOOKING UP TO \$15 MILLION PER YEAR. AGAIN, THAT WOULD COME FROM MEDICARE, IT WOULD COME FROM MEDICAID. THERE'S STILL THE DISCUSSION ON WHETHER THAT WOULD CUT INTO COUNTY REVENUE. OUR POSITION IS IT WOULD NOT. BUT UNTIL WE FINISH THAT DISCUSSION, ESSENTIALLY LEAVING THE CITY OF PORTLAND OUT, THAT IS WHAT THIS WOULD DO IF YOU APPROVE IT TODAY AND BE ABLE TO CUT US OUT. IF WE CAN HAVE THAT CONVERSATION AND FIND OUT THAT THE CITY WOULD BE ABLE TO GET THAT REVENUE FROM THE

FEDERAL GOVERNMENT, THEN WE'D PROBABLY BE A LOT MORE SUPPORTIVE OF IT. AND SO ESSENTIALLY, WHAT WE'RE GOING TO ASK FOR TODAY IS TO DELAY THE VOTE AND TO BE ABLE TO ANSWER OUR QUESTIONS AS WELL AS THE WORKER RIGHT QUESTIONS THAT EVERYBODY HAS. SO THANK YOU FOR ALLOWING ME TO SPEAK.

CHAIR KAFOURY: THANK YOU.

BOARD CLERK: THAT'S IT.

CHAIR KAFOURY: THANKS. DO WE HAVE OTHER QUESTIONS OR COMMENTS FROM BOARD MEMBERS?

CAN I GET JOANNE TO COME BACK UP?

CHAIR KAFOURY: CAN THE WHOLE TEAM COME BACK UP? THANK YOU. I WAS LOOKING FOR THIS YESTERDAY, JOANNE. I WAS TRYING TO FIGURE OUT IF THIS NEW ORDINANCE AND THIS NEW CONTRACT GOES FORWARD, IS THERE A -- IS THIS A ROLLING R.F.P. OR IS THIS SOMETHING FOR A PARTICULAR TIME PERIOD?

SO COMMISSIONER, WE WOULD BE FOLLOWING THE COUNTY'S PROCUREMENT PROCEDURES. SO WE WOULD -- WE WOULD CONTRACT FOR THE MAXIMUM PERIOD OF TIME THAT THE COUNTY PROCEDURES ALLOW. THE LAST CONTRACTING ALLOWED FOR A PERIOD OF TIME AND THEN A RE-UP OF THE CONTRACT FOR ANOTHER PERIOD OF TIME. AND THEN THE BOARD DID ONE LAST EXTENSION THREE YEARS AGO. PAUL'S GOT THE TIMELINE THERE. ON THAT CONTRACT. AND THAT WAS WHAT WAS ALLOWED AT THAT TIME FOR THE PROCUREMENT PROCESS.

COMM. SMITH: THAT'S WHAT I'M TRYING TO FIGURE OUT, IS THIS A 15 YEAR, IS THIS A FIVE YEAR? I DON'T KNOW WHAT THAT PURCHASING REQUIREMENT IS.

SO DO YOU KNOW WHAT THE PURCHASING REQUIREMENT WOULD BE? WE MAY NEED TO HAVE PURCHASING GET BACK TO YOU TO ANSWER THAT QUESTION.

COMM. SMITH: I WAS LOOKING AT THIS AND I WAS SAYING OK, WE HAVEN'T DONE A CONTRACT IN XYZ YEARS AND NOW WE'RE DECIDING TO DO THIS. SO DID THE LEGISLATION THAT WE'RE REFERRING TO, DID THAT REQUIRE US TO DO A PARTICULAR TIME PERIOD?

WE -- THE LEGISLATION DOESN'T REQUIRE A PARTICULAR TIME PERIOD. THE COUNTY'S RULES FOR PROCUREMENT ARE WHAT WE FOLLOW IN -- IN CONTRACT TIME PERIODS AND THE BOARD IN THE BOARD RESOLUTION IN 2003 DIRECTED THE DEPARTMENT TO -- WHEN EXTENDING THE CONTRACT

FOR ONE LAST THREE-YEAR PERIOD, DIRECTED THE DEPARTMENT TO THEN DO A COMPETITIVE PROCESS.

COMM. SMITH: SO THAT WAS 10 YEARS IT SOUNDS LIKE BECAUSE IN 2013, WE DID THE EXTENSION SO IT SOUNDS LIKE IT WAS A 10-YEAR PERIOD.

YEAH.

COMM. SMITH: AND THE OTHER THINGS THAT I DON'T UNDERSTAND IS THE G.M.T. MONEY, WHAT IS THAT?

PAUL, DO YOU WANT TO TALK ABOUT THAT?

SO I THINK HOW THE G.M.T. WILL WORK IN OREGON REMAINS TO BE SEEN. IT IS INTENDED TO PROVIDE FEDERAL MONEY FOR MEDICAID TRANSPORTS TO PROVIDERS OF FIRST RESPONSE OR TRANSPORT COMPONENTS. SO THE STATE HAS JUST DIPPED ITS TOE IN THIS AS OF FEBRUARY. AND IT HAS A STAKEHOLDER GROUP THAT'S MET ONCE. SO THE DETAILS HAVE TO DO BOTH WITH THE STATE MEDICAID SYSTEM AND THEIR PARTICULAR RELATIONSHIP WITH THIS FEDERAL C.M.S. AGENCY. OUR INTERPRETATION IS THAT, AS I SAID BEFORE, IS THAT THE -- THE CURRENT AND DRAFT PLAN WOULD ALLOW GEMT MONEY TO FLOW.

COMM. SMITH: SO JUST TO ADD ON TO WHAT PAUL IS SAYING, SO IF YOU REMEMBER FROM THE BRIEFINGS WE'VE DONE ON HEALTH CARE TRANSFORMATION IN OREGON, THE POOL OF MONEY FOR MEDICAID IS CAPPED. AND THAT WAS THE AGREEMENT BETWEEN THE STATE OF OREGON AND THE FEDERAL GOVERNMENT FOR US TO CAP THE EXPANSION OF OUR MEDICAID AS WE EXPANDED ACCESS TO CARE. SO THE GEMT WOULD NEED TO COME UNDER THAT CAP SO THAT'S WHAT THE OREGON HEALTH AUTHORITY NEEDS TO FIGURE OUT AND THAT'S THE COMMITTEE THAT PAUL HAS BEEN REFERENCING IS A STATEWIDE COMMITTEE THAT WOULD NEED TO FIGURE OUT WHAT GEMT MEANS IN A WORLD WHERE THE MEDICAID POOL OF MONEY OVERALL IS CAPPED. AND THE MONEY IS SENT TO COORDINATED CARE ORGANIZATIONS AT THE LOCAL LEVEL TO PAY FOR MEDICAID SERVICES. AND SO ALL OF THAT REALLY IS YET TO BE DETERMINED AND AS PAUL SAID, MAY NEED MORE REFINEMENT AT THE NEXT LEGISLATIVE SESSION. IT ISN'T OUR INTENTION IN HOW WE HAVE WRITTEN THIS PROPOSED PLAN TO PROHIBIT ANY OF OUR FIRST RESPONDERS TO RECEIVE THOSE FUNDS IF THE STATE FIGURES OUT HOW TO MAKE THAT MONEY FLOW, AND IT -- WE ARE -- WE -- IF THE PLAN IMPEDED THAT, THEN THE BOARD COULD MAKE CHANGES IN THE FUTURE IF THE STATE CREATED RULES THAT THE WAY THAT WE HAVE ORGANIZED THINGS DIDN'T MAKE IT A POSSIBILITY.

COMM. SMITH: SO DOES THE CURRENT GEMT COME UNDER THE CURRENT CAP RIGHT NOW?

IT'S A NEW SOURCE OF REVENUE. IT'S NOT A CURRENT -- IT'S NOT A CURRENT SOURCE OF REVENUE.

COMM. SMITH: OK. IS THERE A DOLLAR AMOUNT ON THIS R.F.P.?

I'LL LET YOU ANSWER THAT.

THE FUNDS THAT -- THAT ARE INVOLVED IN THE CONTRACT ARE FUNDS FROM THE USERS OF THE SYSTEM TO THE AMBULANCE FRANCHISEE SO IT'S A COMPLEX QUESTION I'D HAVE TO GET BACK TO YOU.

COMM. SMITH: CAN WE DO THAT AFTER THIS? WE BRIEFLY TALKED ABOUT THIS EARLIER IN THE WEEK AND I WASN'T QUITE CLEAR ON HOW THIS WHOLE -- THE MONEY IS -- IS TRANSFERRED. BUT IT SEEMS TO ME THAT THERE'S SOME ISSUES GOING ON.

SO LET ME JUST REALLY BRIEFLY SAY THERE'S NO COUNTY GENERAL FUND MONEY AT STAKE HERE.

COMM. SMITH: OK.

SO THIS IS A SYSTEM THAT IS DESIGNED TO BE FUNDED BY THE UTILIZERS OF THE AMBULANCE SERVICE. SO WHEN WE CONTRACT, WE ARE CREATING THE FRAMEWORK FOR THE SERVICE SYSTEM AND SETTING RATES AND OTHER THINGS FOR THE SYSTEM. BUT IT ISN'T OUR MONEY THAT'S FLOWING THROUGH THE SYSTEM TO PAY FOR SERVICES.

COMM. SMITH: IT'S THE FEDERAL MONEY THAT PAYS FOR IT.

IT'S PRIVATE INSURANCE MONEY, IT'S MEDICAID, IT'S MEDICARE AND IT'S INDIVIDUAL PAYERS WHO PAY FOR THE SERVICES THAT THEY GET.

COMM. SMITH: BUT WE SET THE RATES.

YES.

COMM. SMITH: OK. ARE WE PLANNING TO REDUCE THE RATES?

WE -- THIS PLAN IS NOT INTENDED TO REDUCE THE RATES. BUT THIS PLAN IS INTENDED TO CREATE EQUALIZED RATES ACROSS THE SYSTEM. SO THAT WE DON'T HAVE ONE PART OF THE SYSTEM THAT'S PAYING MORE OR LESS THAN OTHER PARTS OF THE SYSTEM.



COMM. SMITH: YOU MEAN IN TERMS OF LIKE WASHINGTON COUNTY?

NO, IN TERMS OF LIKE GRESHAM VS. PORTLAND. THERE AREN'T DIFFERENT RATES RIGHT NOW AND IT'S OUR INTENTION NOT TO HAVE DIFFERENT RATES.

COMM. SMITH: THANK YOU, JOANNE.

WHAT WE'RE TALKING ABOUT TODAY IS THE PLAN NOT NECESSARILY -- WE'RE NOT TALKING ABOUT THE R.F.P. PER SE.

RIGHT. WE WILL GO THROUGH -- ONCE THE PLAN IS APPROVED BY THE BOARD, THEN THE DEPARTMENT WILL GO THROUGH THE PROCESS OF CREATING THE R.F.P. BASED ON THE COUNTY'S PROCUREMENT PROCESS RULES.

CHAIR KAFOURY: I WANTED TO MAKE THAT CLEAR. THANK YOU.

COMM. SHIPRACK: CHAIR, THANK YOU VERY MUCH. TO UPDATE THE SERVICE PLAN IS A HUGE AMOUNT OF WORK AND I APPRECIATE THAT. I DO WANT TO IN LIGHT OF ALL THE TESTIMONY THAT WE HAVE HAD TODAY, I DO WANT TO MAKE A MOTION TO POSTPONE THE VOTE FOR ONE WEEK UNTIL NOVEMBER 10TH. NEXT THURSDAY. AND I ALSO NEED TO DECLARE A POTENTIAL CONFLICT OF INTEREST. MY HUSBAND IS THE CHAIR OF THE FIRE DISTRICT 10 BOARD AND HE ALSO SERVES ON THE BOARD OF MODA HEALTH.

DO YOU HAVE ANY OTHER QUESTIONS OR COMMENTS?

COMM. SHIPRACK: NO, I'M GOOD.

CHAIR KAFOURY: DO YOU HAVE ANY OTHER QUESTIONS? BEFORE WE TAKE A VOTE ON -- WE'LL NEED A SECOND.

I'LL SECOND THAT, CHAIR.

CHAIR KAFOURY: I JUST WANTED TO SAY, FIRST OF ALL, THAT I ALREADY THANKED OUR TEAM. I REALLY WANT TO THANK EVERY ONE OF YOU WHO HAS COME TODAY TO TESTIFY ON THIS. I HOPE YOU ALL KNOW HOW MUCH WE AT MULTNOMAH COUNTY VALUE OUR PARTNERSHIP WITH ALL THE VARIOUS PROVIDERS IN THE SYSTEM. WE KNOW THAT IT IS COMPLEX. WE KNOW THAT IT IS CRUCIAL FOR HEALTH, LIFE AND SAFETY OF OUR RESIDENTS SO WE VALUE THE IMPORTANT ROLE THAT YOU PLAY. AND THAT ALSO INCLUDES THE WAGES AND THE SALARIES OF BOTH THE FIREFIGHTERS AND THE E.M.T.S THAT ARE ON THE JOB. SO I WANT TO MAKE THAT CLEAR. I APPRECIATE COMMISSIONER MCKEEL MAKING A MOTION TO POSTPONE. I THINK THERE'S STILL SOME QUESTIONS THAT THE MEMBERS OF OUR COMMISSION HAVE BEFORE WE MOVE FORWARD ON APPROVING THIS PLAN.

AND SO WE WILL POSTPONE THIS VOTE AND HOPEFULLY HAVE SOME FURTHER DISCUSSIONS ON THIS BECAUSE WE DO NEED TO GET A PLAN FINISHED AND THIS IS, AS WE ALL KNOW, A VERY IMPORTANT PART OF OUR HEALTH SYSTEM. SO ALL THOSE IN FAVOR OF POSTPONING, VOTE AYE.

AYE.

CHAIR KAFOURY: THE MOTION HAS BEEN ADOPTED. THANK YOU.

THANK YOU.

**R.2 RESOLUTION ACCEPTING THE COUNTY ENGINEER'S REPORT, SETTING A PUBLIC HEARING, AND DIRECTING NOTICE REGARDING THE PROPOSED VACATION OF A PORTION OF A 12' WIDE PUBLIC WAY IN THE TOWN OF LATOURELL FALLS, IN MULTNOMAH COUNTY, OREGON  
PRESENTER: PATRICK HINDS, PERMIT SPECIALIST; AND, COURTNEY LORDS, ASST. COUNTY ATTORNEY (5 MIN)**

SO MOVED.

CHAIR KAFOURY: COMMISSIONER MCKEEL MOVES, COMMISSIONER SMITH SECONDS APPROVING OF R.2.

GOOD MORNING, COURTNEY LORDS WITH THE COUNTY ATTORNEY OFFICE AND WITH ME IS PAT HINDS, PERMIT SPECIALIST IN THE TRANSPORTATION DIVISION. WE ARE HERE IN THE SECOND OF THREE STEPS FOR A ROAD VACATION. AS MENTIONED IN THE TITLE, IT IS CONSIDERED A 12 FOOT WIDE PUBLIC WAY IN THE TOWN OF LATOURELL IN MULTNOMAH COUNTY. IT'S ACTUALLY AN ALLEYWAY THAT WE ARE NOT USING AND PAT WILL SPEAK TO THE DETAILS OF THAT. BUT ON AUGUST 8TH, THE BOARD TOOK RESOLUTION DECLARED YOUR INTENT TO VACATE THE RIGHT-OF-WAY. AND AS A RESULT OF THAT, UNDER ORS-368.346 IT IS NOW THE SECOND STEP WHERE WE COME BEFORE YOU WITH A REPORT FROM THE COUNTY ENGINEER AS TO THE USE OF THAT WHICH PAT CAN SPEAK TO. AND THAT WE ALSO SET A DATE AND NOTICE FOR A PUBLIC HEARING TO BE HELD ON JANUARY 12, 2017, AT 9:30 A.M. WITH THAT, I WILL TURN IT OVER TO PAT HINDS.

GOOD MORNING, COMMISSIONERS. PAT HINDS, MULTNOMAH COUNTY TRANSPORTATION. THIS IS THE SECOND RESOLUTION IN A THREE-STEP PROCESS WHERE THE BOARD WILL ACCEPT THE COUNTY ENGINEER'S FINDING AND THE COUNTY ENGINEER'S FINDING IS THAT WE ACCEPT THE PROPOSED VACATION. THE SECOND STEP WOULD BE SETTING THE HEARING DATE FOR JANUARY 12TH. IN THE INTERIM, WE WILL PROVIDE NOTICE BY MAILING, POSTING, AND SERVICE TO ANY IMPACTED PROPERTY OWNERS AND THE COMMUNITY.

CHAIR KAFOURY: WE HAVE ANY QUESTIONS OR COMMENTS FROM THE BOARD?

COMM. SMITH: I HAVE A QUICK QUESTION. I HEARD THERE WAS SORT OF DISAGREEMENT ABOUT THIS SETTLEMENT. IS THAT RESOLVED?

THIS IS A VACATION PROCEEDING. SO IT IS -- THE WAY IT'S COME TO THE COUNTY IS WITH 100% OF THE SIGNATURES OF THE ABUTTING PROPERTY OWNERS, THE PETITION OWNS -- IT'S A BLOCK THAT HAS 12 FOOT ALLEYWAY RUNNING THROUGH THE CENTER OF IT AND THERE'S APPROXIMATELY 20 LOTS IN THIS BLOCK. THE PETITIONER OWNS NINE OR 10 OF THE LOTS ON ONE SIDE OF THE PROPOSED ALLEY TO BE VACATED AND SIX OR SEVEN LOTS ON THE OTHER SIDE OF THE PROPOSED ALLEY TO BE VACATED. SO THEY STRADDLE IT. THEY'RE JUST VACATING THE PORTION BETWEEN THE LOTS THAT THEY OWN SO IF THAT MAKES SENSE.

COMM. SMITH: OK. GREAT.

CHAIR KAFOURY: THANK YOU. ALL THOSE IN FAVOR, VOTE AYE.

AYE.

CHAIR KAFOURY: THE RESOLUTION IS ADOPTED, THANK YOU.

**R.3 RESOLUTION AUTHORIZING CONDEMNATION AND IMMEDIATE POSSESSION OF A REAL PROPERTY NECESSARY FOR THE NE ARATA ROAD PROJECT. PRESENTERS: PATRICK HINDS, PERMIT SPECIALIST; AND, COURTNEY LORDS, ASST. COUNTY ATTORNEY (5 MIN)**

COMMISSIONER MCKEEL: CHAIR, I WOULD LIKE TO MAKE A MOTION TO POSTPONE THIS ITEM INDEFINITELY.

CHAIR KAFOURY: SECOND?

COMMISSIONER SMITH: SECOND.

CHAIR KAFOURY: COMMISSIONER MCKEEL MOVES, COMMISSIONER SMITH SECONDS. APPROVAL TO POSTPONE INDEFINITELY. ALL THOSE IN FAVOR, VOTE AYE.

AYE.

CHAIR KAFOURY: ALL RIGHT. NOW DO WE NEED THE UNANIMOUS CONSENT? THAT'S FOR -- EXCELLENT

COUNTY ATTORNEY MADKOUR: EXCUSE ME. FIRST, WE'LL NEED ONE OF THE COMMISSIONERS TO MAKE A MOTION TO HEAR R.3-B BY UNANIMOUS. THANK YOU.

COMM. MCKEEL: CHAIR, I'D LIKE TO MOVE TO HEAR ITEM 3B UNDER UNANIMOUS CONSENT.

CHAIR KAFOURY: SECTION 6 OF OUR BOARD RULES ALLOW THE COMMISSIONERS TO ACT ON AN ITEM --

NEED A SECOND?

CHAIR KAFOURY: NOT YET.

WE'LL NEED A SECOND.

CHAIR KAFOURY: BEFORE I EXPLAIN?

WE'RE JUST A LITTLE OUT OF ORDER. WE'LL WORK IT OUT. IF WE COULD HAVE A SECOND, THEN YOU CAN READ AND WE'LL GO FORWARD.

CHAIR KAFOURY: OK.

IT'S GOING TO BE A BIG SURPRISE WHO IS GOING TO SECOND. SO WE'LL HAVE TO --

YES, I'LL SECOND THAT, CHAIR.

CHAIR KAFOURY: ALL RIGHT. COMMISSIONER MCKEEL MOVES. COMMISSIONER SMITH SECONDS.

MS. MADKOUR: HOW ABOUT I READ IT? SO WE HAVE A MOTION AND A SECOND TO HEAR AN ITEM BY UNANIMOUS CONSENT. SECTION 6 OF THE BOARD RULES ALLOW COMMISSIONERS TO ACT ON AN ITEM NOT ON THE AGENDA IF AT LEAST THREE COMMISSIONERS VOTE IN FAVOR OF THE MOTION TO IMMEDIATELY CONSIDER THE MATTER AND THEN THE MATTER WILL ONLY BE ADOPTED IF ALL COMMISSIONERS PRESENT, IN THIS CASE THREE, VOTE IN FAVOR TO HEAR THE MATTER. SO WE HAVE OUR MOTION AND OUR SECOND. CHAIR, YOU CAN CALL THE VOTE TO HEAR THE MATTER BY UNANIMOUS CONSENT.

CHAIR KAFOURY: EXCELLENT. ALL THOSE IN FAVOR, VOTE AYE.

AYE.

CHAIR KAFOURY: CONSIDERATION OF A UNANIMOUS CONSENT ITEM IS APPROVED. LYNDA, IF YOU WOULD PLEASE READ THE TITLE.

**BOARD CLERK: R.3-B, RESOLUTION APPROVING THE ACQUISITION OF CERTAIN REAL PROPERTY INTERESTS FOR THE NORTHEAST ARATA ROAD PROJECT. PRESENTERS: COURTNEY LORDS AND PATRICK HINDS**

CHAIR KAFOURY: COMMISSIONER MCKEEL MOVES AND COMMISSIONER SMITH SECONDS APPROVAL OF R.3-B.

MS. LORDS: WE'RE BACK. THIS ITEM IS ANOTHER ONE RELATED TO ARATA ROAD AND THIS IS A FORMALITY IN THE SENSE THAT THROUGH RESOLUTIONS 2014-140 AND 2016-016, YOU APPROVED THOSE AUTHORIZING US TO BEGIN NEGOTIATIONS TO ACQUIRE REAL PROPERTY TO ACCOMMODATE IMPROVEMENTS FOR THE PROJECTS THAT WE HAVE UNDERGOING THERE IN THE CITIES OF WOOD VILLAGE AND FAIRVIEW. AS YOU KNOW, WE'VE BEEN BEFORE YOU WITH SEVERAL IN WHICH WE'VE SUCCESSFULLY NEGOTIATED THOSE AND COME BACK TO YOU WITH YOUR APPROVAL OF THOSE ACQUISITIONS. THIS ONE, WE HAD TO PULL OUT SEPARATELY WHICH IS WHY YOU'RE SEEING A SINGLE ONE AS OPPOSED TO THE REMAINING PROPERTIES BECAUSE THE PROPERTY IS BEING SOLD AND IN ORDER TO MAKE IT EASIER FOR THEM AT CLOSING, WE WANTED TO GET THIS APPROVED SO THAT THEY WOULD SHOW THAT POTENTIAL CONDEMNATION LOOMING OVER THEIR PROPERTY HAS BEEN REMOVED. SO IT'S JUST A FORMALITY HERE TODAY AND PAT, IS THERE ANYTHING YOU WANT TO ADD ON THAT?

NOT PARTICULARLY. UNLESS YOU HAVE QUESTIONS.

CHAIR KAFOURY: COMMISSIONER MCKEEL?

COMM. MCKEEL: IS THIS THE LAST ONE?

MS. LORDS: IT'S NOT THE LAST ONE. WE HAVE THREE OR FOUR MORE PROPERTIES THAT WE WILL BE BRINGING TO YOU. SO YOU MIGHT SEE ONE, TWO MORE IF SOMETHING UNUSUAL WAS TO COME UP. HOPEFULLY ONE MORE.

OUR INTENTION WAS TO BRING A BATCH OF THEM TOGETHER. WHAT MADE THIS URGENT IS THE FACT THAT THE PROPERTY IS UP FOR SALE AND CLOSING AS PROPOSED TO HAPPEN IN THE NEXT TWO WEEKS OR SO. WE WANTED TO GET OUR INTEREST FROM THE CURRENT PROPERTY OWNER BEFORE IT GOES INTO ESCROW OR BECOMES REFINANCED OR ANYTHING ELSE.

COMM. MCKEEL: UNDERSTOOD.

YOU'RE TIRED OF HEARING FROM US. WE UNDERSTAND.

COMM. MCKEEL: NOT TIRED OF HEARING FROM YOU.

CHAIR KAFOURY: ANY OTHER QUESTIONS OR COMMENTS? ALL THOSE IN FAVOR, VOTE AYE.

AYE.

CHAIR KAFOURY: THE RESOLUTION IS ADOPTED.

THANK YOU.

**R.4. RESOLUTION APPROVING PURCHASE OF JEFFERSON STATION CONDOMINIUM UNIT 2 (1236 SW FRIST AVE.) AND STORAGE UNIT S04, PORTLAND, OREGON. PRESENTER: KEN ELLIOTT, ASST. COUNTY ATTORNEY; JD DESCHAMPS, CENTRAL COURTHOUSE PROJECT MANAGER (10 MIN)**

SO MOVE.

SECOND.

CHAIR KAFOURY: COMMISSIONER MCKEEL MOVES AND COMMISSIONER SMITH SECONDS R.4.

I'M KEN ELLIOTT FROM THE COUNTY ATTORNEY'S OFFICE AND I'M HERE TODAY TO ASK FOR THE BOARD'S APPROVAL OF THE FINAL TWO UNITS IN JEFFERSON STATION, PURCHASE OF THOSE AS PART OF CENTRAL COURTHOUSE PROJECT. THE COUNTY HAS PREVIOUSLY PURCHASED ALL BUT ONE OF THE COMMERCIAL CONDOS AND ALL BUT ONE OF THE STORAGE UNITS SO WE'RE DOWN TO COMMERCIAL UNIT TWO AND STORAGE UNIT S-4. WE HAVE NEGOTIATED AGREEMENTS WITH BOTH OF THE OWNERS AND THE PURCHASE OF THE UNIT 2 IS THE WELL KNOWN AND MUCH LOVED TOM'S FIRST AVENUE BENTO RESTAURANT AND WE ARE -- IT'S VERY IMPORTANT FOR THE PROJECT BECAUSE THE SEISMIC UPGRADE OF JEFFERSON STATION REQUIRES EXTENSIVE WORK ON THE GROUND FLOOR AND IN THE SUB GRADE AREA OF THE BUILDING. AND IT WOULD HAVE BEEN EXTREMELY DIFFICULT TO WORK AROUND AN OPERATING RESTAURANT DURING THE -- THE ABOUT YEAR AND A HALF PERIOD THAT WOULD BE REQUIRED TO REBUILD THE STRUCTURE OF THE BUILDING. WE HAVE NEGOTIATED WHAT WE BELIEVE IS A FAIR PRICE, IT'S BASED ON PUTTING A CAPITALIZATION RATE TO THE EXISTING RENT THAT THE RESTAURANT PAYS BASED ON SEPTEMBER 2016 RENT. AND ADDED TO THAT IS RELOCATION ASSISTANCE. THE STORAGE UNIT PURCHASE WAS NEGOTIATED AT THE SAME RATES PER SQUARE FOOT AS PAID FOR ALL OF THE OTHER STORAGE UNITS. BASICALLY, THEY ARE

BASEMENT CUBICLES WITH CYCLONE FENCE SEPARATING THEM FROM EACH OTHER AND WE OFFERED \$100 PER SQUARE FOOT AND THE OWNER ACCEPTED THAT. THE RESTAURANT HAS THE RIGHT TO LEASE BACK THE SPACE FOR TWO MONTHS AFTER THE CLOSING. THAT WILL ALLOW A LONGER TRANSITION TIME FOR THE RESTAURANT STAFF. THEY HOPE TO REMAIN OPEN AS LONG AS THANKSGIVING WEEKEND OR EARLY DECEMBER AND THEN HAVE A FEW MORE WEEKS AFTER THAT THROUGH THE END OF THE YEAR TO REMOVE THEIR BELONGINGS AND EQUIPMENT FROM THE PREMISES. BE HAPPY TO ANSWER ANY OTHER QUESTIONS.

CHAIR KAFOURY: THANK YOU, QUESTIONS OR COMMENTS?

COMM. SMITH: JUST A QUESTION, THE OWNER OF UNIT 4 AND 2, ARE THEY THE SAME?

NO, THIS IS THE -- THE OWNER OF S-4 IS THOMAS KEMPER WHO WAS ONE OF THE ORIGINAL DEVELOPERS WHEN IT WAS CONVERTED TO A CONDOMINIUM BACK IN 2007.

COMM. SMITH: THANK YOU. AND THANK YOU FOR KEEPING ONE OF MY FAVORITE PLACES OPEN UNTIL THE END OF NOVEMBER.

YOU'RE REGRET IS SHARED BY MANY OTHER FOLKS AT THE COUNTY. IT'S ONE OF THEIR FAVORITE LUNCH SPOTS.

CHAIR KAFOURY: DO YOU HAVE A QUESTION OR COMMENT? WE HAVE PUBLIC TESTIMONY?

BOARD CLERK: PLEASE COME FORWARD.

MR. LIGHTNING: I'LL TRY TO MAKE IT THROUGH. MY VOICE IS A LITTLE DOWN WITH HILLARY CLINTON. ON THIS RESOLUTION --

CHAIR KAFOURY: YOU NEED TO STATE YOUR NAME.

MR. LIGHTNING: I AM LIGHTNING FROM LIGHTNING WASH BDX. ON THIS RESOLUTION, I HAVE A REAL CONCERN THAT YOU DON'T DISCLOSE THE PURCHASE PRICE OF THIS UNIT. I'VE ASKED ON EVERY UNIT THAT YOU HAVE PURCHASED TO DISCLOSE THE UNIT PRICE. YOUR STATEMENT WAS THAT IT COULD AFFECT THE NEXT SALE THAT WE PURCHASE. AGAIN, UNDER OPEN MEETINGS LAW ON RESOLUTIONS, YOU NEED TO PROVIDE ENOUGH INFORMATION FOR THE PUBLIC TO MAKE A REASONABLE DETERMINATION ON THESE RESOLUTIONS PER TRAINING WHEN THEY COME UP AND DO COMMUNICATION TO YOU. YOU ARE NOT PROVIDING ENOUGH INFORMATION TO MAKE A REASONABLE ASSESSMENT ON THESE RESOLUTIONS BY, AGAIN, NOT PROVIDING THE PURCHASE PRICE. THE PUBLIC IS BUYING THESE

PROPERTIES. THE PUBLIC HAS A RIGHT TO KNOW HOW MUCH THESE PROPERTIES ARE BEING PURCHASED FOR. THERE IS NO REASON NOT TO DISCLOSE THE PURCHASE PRICE ON THESE PROPERTIES. NOW, I UNDERSTAND YOU ARE PURCHASING THESE PROPERTIES AT THE HIGHEST MARKET PRICE. IF NOT HIGHER THAN ANYTHING THAT IS SOLD OUT THERE. I UNDERSTAND THAT YOUR RELOCATION COSTS ARE GOING TO BE TREMENDOUS. I WAS THE ONE WHO PROPOSED THAT WHEN THIS COURTHOUSE WAS BEING BUILT TO REMOVE THAT RESTAURANT. NOW, I UNDERSTAND THE STRUCTURE WE'RE TALKING ABOUT IS UNDER HISTORIC STATUS. THAT DOES COMPLICATE THE SITUATION FOR YOU ON REMOVING THIS PROPERTY. NOW, SO I HAVE A CLEAR UNDERSTANDING, IT APPEARS AS THOUGH YOU'RE BUYING UP EVERY UNIT IN THIS PROPERTY. POSSIBLY PLANNING TO DO A SEISMIC UPGRADE. MY QUESTION TO YOU IS DO YOU PLAN ON KEEPING THIS PROPERTY THERE OR JUST REMOVING IT OFF THE GROUND? BECAUSE ORIGINALLY, I DIDN'T KNOW THAT THIS -- ALL THESE PURCHASES WERE EVEN IN THE PROPOSAL WHEN YOU WERE TALKING ABOUT DEVELOPING THIS COURTHOUSE BECAUSE THAT WOULD HAVE BEEN A CONCERN TO ME UPFRONT ON THE OVERALL COST GOING INTO THIS COURTHOUSE. AND AGAIN, THAT'S WHY I STRESS THE POINT OF NEGOTIATING TO HAVE THE RESTAURANT BOUGHT OUT AND ALSO REMOVED. SO AGAIN, I QUESTION YOUR POSITION ON TRANSPARENCY. I QUESTION YOUR POSITION ON NOT DISCLOSING THE PRICE ON THE PURCHASES OF THESE UNITS. IT DOESN'T MAKE ANY SENSE TO ME. I FEEL IT'S UNCONSTITUTIONAL. I FEEL YOU'RE IN VIOLATION OF THE OPEN MEETINGS LAW. I FEEL YOUR RESOLUTIONS ARE NOT PROVIDING ENOUGH INFORMATION TO GIVE US A REASONABLE ASSESSMENT ON THIS OVERALL SITUATION. THANK YOU.

CHAIR KAFOURY: THANK YOU. AND I'M SURE THAT KEN ELLIOTT WILL BE HAPPY TO CHAT WITH YOU AFTER THIS REGARDING THE FUTURE OF THE BUILDING.

IF I MIGHT ASK AGAIN, I'D LIKE TO HEAR HIS RESPONSE ON WHY HE DOES NOT WANT TO DISCLOSE THE PURCHASE PRICE WHEN THIS IS PUBLIC MONEY PURCHASING THIS PROPERTY.

CHAIR KAFOURY, MAY HAVE PERMISSION TO RESPOND? I'M WILLING TO DISCLOSE THE PRICE TODAY. IT'S A VERY DIFFERENT SITUATION THAN THE PREVIOUS RESOLUTIONS BECAUSE WE WERE STILL IN THE PROCESS OF NEGOTIATING PRICES WITH THE PRIVATE PROPERTY OWNERS. OUR GOAL WAS TO BE A GOOD STEWARD OF THE PUBLIC MONEY IN THAT AS SOON AS A PURCHASE PRICE IS ANNOUNCED PUBLICLY, IT SETS THE FLOOR FOR THE NEXT PRIVATE OWNER TO DEMAND A HIGHER PRICE. SO THAT INTEREST IS NO LONGER PRESENT BECAUSE THESE ARE THE LAST TWO UNITS, AND THE DEEDS WILL BE RECORDED ON THOSE UNITS AND THE PRICES BECOME PUBLIC SUBJECT TO THE BOARD'S APPROVAL TODAY. WE WILL BE CLOSING



THE PURCHASE OF UNIT 2 TOMORROW AND THE STORAGE UNIT A WEEK FROM TODAY. SO BOTH OF THOSE BECOME PUBLIC BUT I AM NOT CONCERNED AS I WAS AT PREVIOUS MEETINGS ABOUT ANNOUNCING THOSE PRICES PUBLICLY NOW. AND WOULD BE WILLING TO DO THAT. THE BENTO RESTAURANT, THE PRICE IS \$1,412,500. AS I SAID, THAT'S BASED ON TWO COMPONENTS, THE ONE IS THE RENT AND A CAP RATE WHICH RESULTED IN A PRICE OF A \$1,112,500 AND \$300,000 ABOVE THAT IS FOR RELOCATION ASSISTANCE THAT'S REQUIRED UNDER OREGON CONDEMNATION LAW. STORAGE UNIT PRICE IS \$15,600. MOST OF THE UNITS IN THE BASEMENT ARE ABOUT 150 SQUARE FEET SO APPLYING \$100 PER FOOT CAME TO \$15,600 FOR \$156 SQUARE FEET. IF I MAY, I'D LIKE TO SAY THAT IT DID EVOLVE BUT INITIALLY THE PLANS FOR THE COURTHOUSE WERE TO ATTEMPT TO BUILD AROUND JEFFERSON STATION BUT THE INDIVIDUAL PRIVATE PROPERTY OWNERS APPROACHED THE COUNTY AND ANNOUNCED THAT THEY WERE WILLING AND ANXIOUS TO SELL AND SO OVER THE PAST TWO YEARS, WE'VE NEGOTIATED INDIVIDUAL SALES WITH EACH OWNER. THE ENTIRE BUILDING WILL BE INCORPORATED INTO THE COURTHOUSE PROJECT. IT WILL NOT BE DEMOLISHED SO THE SEISMIC UPGRADE DOESN'T GO TO WASTE. IT ALLOWS OCCUPANCY IN A SAFE ENVIRONMENT FOR THE NEXT 100 YEARS ALONG WITH THE BRAND NEW COURTHOUSE.

THANK YOU VERY MUCH FOR THAT CLARIFICATION.

COMM. SMITH: JUST TO BE VERY CLEAR, WE'RE USING JEFFERSON STATION AS OUR STAGING FOR THE COURTHOUSE, RIGHT?

THAT'S CORRECT, COMMISSIONER.

COMM. SMITH: WE DIDN'T JUST BUY THE BUILDING BECAUSE THEY ASKED US TO BUY IT. IT'S BECAUSE WE HAVE A NEED FOR A STAGING AREA THAT'S CLOSE TO WHERE WE'RE GOING TO BE BUILDING THE COURTHOUSE.

YES. 15 HAS MOVED INTO THE UNITS AS WE BUY THEM AND THEY ARE, IN FACT, EXPANDING EVERY WEEK. MORE INDIVIDUALS ARE BEING ADDED TO THE DESIGN AND CONSTRUCTION TEAM AND WE EXPECT THAT LARGE PART OF THE BUILDING WILL BE OCCUPIED BY THE TEAM WHEN CONSTRUCTION STARTS IN EARNEST.

COMM. MCKEEL: AND IN THE LONGER TERM WE ARE USING THAT BUILDING.

THAT'S CORRECT. IT WILL BE THE COURT CARE, THE FACILITY FOR CHILDREN WHEN THEIR PARENTS ARE IN LITIGATION WILL BE ON THE GROUND FLOOR. SECOND FLOOR WILL BE THE HIGH VOLUME COURTS, NOT ONLY A LARGE WAITING AREA FOR FOLKS WHO ARE WAITING FOR LITIGATION OR PROCESSING PAYMENTS TO THE COURT SYSTEM BUT MEDIATION AND HEARING ROOMS ON BOTH THE SECOND AND THIRD FLOOR. AND THEN

ADDITIONAL ADMINISTRATIVE SPACE FOR THE CIRCUIT COURT SUPPORT STAFF ON THE THIRD FLOOR.

CHAIR KAFOURY: THANK YOU. ANY OTHER QUESTIONS OR COMMENTS FOR KEN? ALL THOSE IN FAVOR, VOTE AYE.

AYE.

CHAIR KAFOURY: RESOLUTION ADOPTED. THANK YOU.

**R.5 BUDGET MODIFICATION DCS-10-17 APPROPRIATES \$208,919 FROM THE STATE HOMELAND SECURITY GRANT PROGRAM (SHSP). PRESENTER: CHRIS VOSS, EMERGENCY MANAGEMENT DIRECTOR (5 MIN)**

SO MOVED.

SECOND.

CHAIR KAFOURY: COMMISSIONER MCKEEL MOVES AND COMMISSIONER SMITH SECONDS APPROVAL OF R.5. LAST BUT NOT LEAST.

GOOD MORNING.

CHAIR KAFOURY: GOOD MORNING.

CHRIS VOSS, OFFICE OF EMERGENCY MANAGEMENT AND I'LL PULL UP A VERY BRIEF PRESENTATION. I WANT TO THANK EVERYBODY FOR ALLOWING ME TO TALK TODAY. I THANK YOU, CHAIR AND COMMISSIONERS. I ALSO WANT TO THANK EVERYBODY THAT STUCK AROUND. SO A LITTLE BIT, WE ACTUALLY HAVE RECEIVED AN AWARD, GIVE YOU JUST TWO SECONDS ABOUT FEMA GRANTS. THIS IS A GRANT THAT IS PART OF THE STATE HOMELAND SECURITY PROGRAM WHICH IS A SUBSET OF THE HOMELAND SECURITY GRANT PROGRAM. THEY SEEM TO NAME ALL THESE THINGS VERY, VERY SIMILAR THINGS. SORT OF ON SLIDE TWO, THAT SORT OF IDENTIFIES THAT SUBSET. YOU MAY BE FAMILIAR WITH THAT GRANT AS WELL. THE WAY THAT THIS GRANT WORKS IS THAT THE FEDERAL GOVERNMENT ALLOWS A STATE OR AWARDS A STATE THIS LAST YEAR ABOUT \$3.8 MILLION. THEY KEEP A PORTION OF THOSE DOLLARS AND THEN THEY ALLOCATE THIS LAST YEAR WAS \$2.9 MILLION TO BE AWARDED VIA COMPETITIVE ACROSS ALL OF THE COUNTIES AND JURISDICTIONS WITHIN THE STATE. AND OUR AWARD THIS YEAR WAS EXACTLY \$208,919. THE NICE THINGS ABOUT THIS GRANT IS THERE'S NO MATCH. AND THERE'S NO FUTURE OBLIGATION SHORT OF SORT OF TRACKING WHAT YOU PURCHASE SO THOSE ARE THE GOOD THINGS. WE BROKE THOSE UP AND THERE'S FOUR PARTS TO THIS AWARD AND WHILE YOU SAW MY NAME ON SORT OF THE FRONT COVER AND THE OFFICE OF EMERGENCY MANAGEMENT, GREAT THING ABOUT THIS GRANT IS THE MONEY

IS BEING SPREAD OUT ACROSS SEVERAL AREAS WITHIN THE COUNTY. THIS FIRST PORTION IS FOR DEBRIS COORDINATION. THIS MONEY WOULD GO TOWARDS THE DEPARTMENT OF COMMUNITY SERVICES TO SUPPORT DEBRIS COORDINATION AND THIS IS EVERYTHING FROM ASSESSING, WE ACTUALLY HAVE A PLAN FOR THE UNINCORPORATED AREAS, THERE ARE CITIES WITH OTHER PLANS. THIS IS ABOUT TRYING TO BRING THOSE PLANS TOGETHER THROUGH TRAINING AND EXERCISES AS WELL AS CONNECT SOME OF THE PIECES WHERE THERE'S NOT M.O.U.S CURRENTLY DEVELOPED TO SORT OF PROPERLY DEFINE THEIR ROLES. SO PROJECT TWO WAS FOR DAMAGE ASSESSMENT. THIS MONEY WILL COME TO MY OFFICE. WHILE THERE ARE SOME PLANS IN THIS AREA NOW, THERE'S A LOT OF COMPONENTS THAT ARE PROBABLY LEFT OUT. WE THINK OF DAMAGE ASSESSMENT AS THERE'S A BUILDING DAMAGED OR BRIDGE DAMAGED OR SOMETIMES A ROAD DAMAGED. WE DON'T OFTEN THINK ABOUT THE IMPACTS TO ALSO THE PRIVATE SECTOR. SO THIS INCLUDES A LOT OF COMPONENTS ON BOTH HOW ORGANIZATIONS CAN REPORT TO US AND THEN HOPEFULLY HOW WE WOULD SORT OF COLLECT THAT INFORMATION AND DISSEMINATE OUT THAT INFORMATION BACK OUT TO EVERYBODY ELSE. BECAUSE IT'S THINGS LIKE THE BANKING SECTOR OR THE FOOD SERVICE SECTOR, YOU KNOW, IF THOSE SECTORS CHANGE OR IMPACTED SIGNIFICANTLY, YOU KNOW, OFTEN THERE ARE THINGS THAT GOVERNMENT CAN DO TO SORT OF STEP IN TO HELP SUPPORT OR THINGS WE MIGHT NEED TO OFFER. WE WANT TO MAKE SURE THAT AND MAKE SURE WE HAVE THAT INFORMATION AND ALL OUR PARTNERS HAVE THAT INFORMATION. TWO OTHER SMALL PROJECTS, BOTH OF THESE ARE FOR EQUIPMENT. THE FIRST ONE WAS FOR ADDITIONAL ANIMAL SHELTERING SUPPLIES AND THIS IS PART OF A VERY, VERY BIG PROJECT THAT THE COUNTY HAS BEEN WORKING ON TO SORT OF IMPROVE SHELTERS IN THE COUNTY AND THIS WAS A SHORTFALL WE IDENTIFIED, YOU KNOW, PROBABLY THE MOST COMMON QUESTION I GET ABOUT THIS PIECE IS, YOU KNOW, REGARDING ANIMALS I COULD ASSURE YOU THAT IN OUR WORLD, ANIMALS ARE ALSO PEOPLE. OTHERWISE, IF YOU DON'T CARE FOR THE ANIMALS, THE PEOPLE DON'T COME TO THE SHELTERS. SO THIS WAS, LIKE I SAID, WE'RE HAPPY TO PROVIDE SOME SUPPORT TO EXPAND THE SUPPLIES THAT WE HAVE. AND THEN NEXT UP, AVIATION EQUIPMENT AND THIS MONEY WILL GO TO THE SHERIFF'S OFFICE AND THIS KIND OF LISTS SOME OF THE THINGS BUT ALLOWS THEM TO WORK UNDER MORE ADVERSE CONDITIONS AS WELL AS SOME PROTECTIVE GEAR. SMALLER PIECE BUT WE'RE HAPPY TO RECEIVE THESE FUNDS FROM THE FEDERAL GOVERNMENT AND SUPPORT THE PAYMENT FOR EXPANDING OUR PROGRAMS. SO THAT'S ALL I HAVE. I'M HAPPY TO TAKE ANY QUESTIONS.

QUESTIONS OR COMMENTS?

COMM. MCKEEL: WE ALWAYS LIKE TO HEAR SUCCESS IN FINDING MONEY FROM OTHER FOLKS TO HELP WITH IMPORTANT WORK THAT WE'RE DOING

HERE IN MULTNOMAH COUNTY. THANK YOU FOR THAT. ALL THOSE IN FAVOR, VOTE AYE.

AYE.

CHAIR KAFOURY: THE BUDGET MODIFICATION IS APPROVED.

THANK YOU ALL.

**BOARD COMMENT – 10:55 AM**

BC.1 OPPORTUNITY AS TIME ALLOWS, FOR THE COMMISSIONERS TO PROVIDE COMMENT ON NON-AGENDA ITEMS.

CHAIR KAFOURY: THANK YOU. ALL RIGHT. NOW, WE'VE COME TO THE PART OF OUR AGENDA FOR BOARD MEMBERS TO DISCUSS NONAGENDA ITEMS. DOES ANYBODY HAVE ANYTHING?

COMM. MCKEEL: CHAIR, NEXT THURSDAY, NOVEMBER 10TH, WE'RE HAVING A PROCLAMATION FOR VETERANS DAY AT OUR BOARD MEETING SO I WANT TO INVITE ALL VETERANS TO COME AND JOIN US HERE. I THINK WE'RE FIRST UP ON THE AGENDA AT 9:30 SO PLEASE COME AND JOIN US. AS WE HONOR OUR VETERANS.

CHAIR KAFOURY: THANK YOU. ALL RIGHT. SEEING NO FURTHER COMMENT AND NO FURTHER DISCUSSION -- IS THERE SOMETHING?

**ADJOURN – 11:35 A.M.**

[CAPTIONS PROVIDED BY LNS CAPTIONING AND MAY INCLUDE INACCURATE WORDS OR PHRASES DUE TO SOUND QUALITY, OTHER TECHNICAL DIFFICULTIES AND/OR SOFTWARE ERRORS.]

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AT:

[HTTP://MULTNOMAH.GRANICUS.COM/VIEWPUBLISHER.PHP?VIEW\\_ID=3](http://MULTNOMAH.GRANICUS.COM/VIEWPUBLISHER.PHP?VIEW_ID=3)

SUBMITTED BY:

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MARINA BAKER, ASSISTANT BOARD CLERK  
BOARD OF COUNTY COMMISSIONERS  
MULTNOMAH COUNTY, OREGON