

**Minutes of the Joint Meeting for the  
Multnomah County Board of Commissioners  
& Portland City Council  
Multnomah Building, Board Room 100  
501 SE Hawthorne Blvd., Portland, Oregon  
Tuesday, April 26, 2016**

**BOARD BRIEFING**

Chair Deborah Kafoury called the meeting to order at 9:35 a.m. with Commissioners Judy Shiprack and Diane McKeel present from Multnomah County, and Mayor Charlie Hales and Commissioners Nick Fish, Steve Novick, Amanda Fritz and Dan Saltzman present from Portland City Council. County Vice-Chair Loretta Smith was excused and Commissioner Jules Bailey arrived at 9:37 a.m.

Also attending were Jenny Madkour, County Attorney, and Lynda Grow, Board Clerk.

**B.1 Informational Board Briefing on the Proposed Joint Office of Homeless Services. Presenters: Marissa Madrigal, COO, Shannon Callahan, Policy Director - Commissioner Saltzman's Office, Liesl Wendt, Director – County Human Services, Kurt Creager, Director – Portland Housing Bureau, Marc Jolin, Executive Director, A Home for Everyone; and, Sally Erickson, Housing Access & Stabilization Manager, Portland Housing Bureau.**

Chair Kafoury: GOOD MORNING. WELCOME TO A VERY SPECIAL MEETING. AT LEAST I THINK SINCE I HAVE BEEN HERE, THIS IS MY FIRST JOINT MEETING WITH THE MULTNOMAH BOARD OF COMMISSIONERS AND THE PORTLAND CITY COUNCIL. VERY EXCITING. A LITTLE EXCITEMENT, PLEASE. WE ARE HERE TO TALK ABOUT THE JOINT OFFICE. AND AFTER YEARS OF TALKING ABOUT HAVING A LESS FRAGMENTED SYSTEM OF HUMAN SERVICES, WE ARE FINALLY GOING TO MAKE IT HAPPEN. WE'RE TALKING ABOUT A JOINT OFFICE AS OPPOSED TO A COUNTY OFFICE FOR A VERY IMPORTANT REASON. THE REAL POTENTIAL FOR THIS LIES IN THE CITY AND COUNTY JOINING FORCES TO ADDRESS HOMELESSNESS. WE HAVE JOINED FORCES POLITICALLY THROUGH THE EXECUTIVE COMMITTEE OF THE HOME FOR EVERYONE AND THE JOINT OFFICE TAKES THIS COLLABORATION TO THE NEXT LEVEL.

EVERYONE INVOLVED IN THIS DISCUSSION TO DATE HAS BEEN VERY CLEAR THAT WE ARE NOT SHIFTING RESPONSIBILITY FOR ADDRESSING HOMELESSNESS FROM THE CITY OF PORTLAND TO MULTNOMAH COUNTY. WE WILL BOTH REMAIN RESPONSIBLE BUT BY UNITING OUR EFFORTS, WE WILL DO A BETTER JOB. THE JOINT OFFICE WILL ALLOW US TO MORE EFFECTIVELY SUPPORT THE PLANNING WORK OF A HOME FOR EVERYONE. IT WILL ALLOW US TO BE A BETTER PARTNER TO OUR NONPROFITS, TO H.U.D., THE BUSINESS AND FAITH COMMUNITIES, AND TO PEOPLE LIVING ON OUR STREETS AND IN OUR SHELTERS. WE WILL FINALLY BRING THE ENDING HOMELESSNESS

FUNDING FROM THE CITY OF PORTLAND, MULTNOMAH COUNTY AND THE FEDERAL GOVERNMENT UNDER ONE ROOF AND MAKE SURE IT IS INVESTED AS WISELY AS POSSIBLE.

Mayor Hales: WELL, THANK YOU, MADAM CHAIR. DID YOU WANT TO SAY SOMETHING? THE ONLY THING I WILL ADD BEFORE I TURN IT OVER TO DAN, BECAUSE THIS IS HIS LEADERSHIP EFFORT ON OUR COUNCIL, BUT I THINK IT'S WORTH IT TO JUST TAKE A MOMENT AND PAUSE AND NOTICE THE NEW NORMAL. SOMETIMES THE NEW NORMAL IS USED TO DESCRIBE UNPLEASANT TRENDS, BUT I THINK SOMETHING THAT WE OUGHT TO TAKE NOTE OF AND CELEBRATE HERE IS THERE IS A NORMAL NOW OF HOW THE CITY AND THE COUNTY ARE OPERATING TOGETHER. LATER THIS WEEK, CHAIR KAFOURY, YOU AND I WILL MEET AND COORDINATE OUR BUDGETS AS WHAT WE DO ON EACH GOVERNING BODY THAT INTRODUCED THE PROPOSED BUDGET. THAT'S BEEN THE CASE NOW WITH ME AND YOU AND YOUR TWO PREDECESSORS, AND IT'S NOW NORMAL THAT THE CITY LEADERSHIP AND THE COUNTY LEADERSHIP COORDINATE THEIR BUDGET PREPARATION AND DO THAT IN A SPIRIT OF COLLABORATION NOT POSTURING.

Mayor Hales: I THINK WE OUGHT TO NOTE THAT NEW NORMAL AND MAKE SURE THAT IT CONTINUES. THEN SECONDLY, ON HOUSING, THE HOME FOR EVERYONE MODEL, I HAPPEN TO HAVE MY FIRST MEETING OF THE DAY WITH ONE OF OUR NONPROFIT COMMUNITY PARTNERS THAT WE ALL WORK WITH, AND HE WAS COMMENTING ON THE FACT THAT THIS IS NOW AN ESTABLISHED UNDERSTANDING BETWEEN THE CITY AND THE COUNTY THAT WE ARE MOUNTING A COORDINATED EFFORT ON HOUSING AND HOMELESSNESS AND A LOT OF PEOPLE IN THE COMMUNITY HAVE NOTICED AND APPRECIATED THAT. SO, I THINK IT'S WORTH NOTING THAT WE HAVE CREATED A CLIMATE HERE WHERE THIS JOINT SESSION IS POSSIBLE AND WHERE WE EXPECT TO COLLABORATE. AND THAT DIDN'T HAPPEN BY ACCIDENT. SO, THANK YOU TO YOU AND FORMER CHAIR MADRIGAL, AND CHAIR KOMEN. I WANT TO THANK YOU FOR BEING GOOD COLLABORATORS.

Chair Kafoury: THANK YOU.

Commissioner Saltzman: I WANT TO ADD MY THANKS TO THE CITY AND THE COUNTY TO DISCUSS THE JOINT OFFICE FOR HOMELESS SERVICES PROPOSAL. I THINK IN THE TWO PLUS YEARS THAT I HAVE BEEN THE HOUSING COMMISSIONER IN THE CITY OF PORTLAND, THERE'S BEEN UNPRECEDENTED LEVEL OF COOPERATION BETWEEN THE CITY AND THE COUNTY ON DEALING WITH FAMILIES AND INDIVIDUALS WHO ARE HOMELESS. AND THIS IS AN EFFORT TO SORT OF CARRY THAT UNPRECEDENTED LEVEL OF COOPERATION TO THE NEXT LEVEL. AND IN THE PAST, THE CITY HAS FOCUSED ON SINGLE ADULTS, AND THE COUNTY HAS FOCUSED ON FAMILIES, YOUTH AND SURVIVORS OF DOMESTIC VIOLENCE.

Commissioner Saltzman: AND THOUGH THE STAFFS OF BOTH GOVERNMENTS HAVE COORDINATED FOR MANY YEARS, WE STILL HAVE TWO DIFFERENT CONTRACTING SYSTEMS, TWO DIFFERENT OFFICES, AND TWO DIFFERENT DATA COLLECTION SYSTEMS. SO, WHAT THE CHAIR AND I ARE PROPOSING IS TO COLLOCATE OUR HOMELESS POLICY STAFF UNDER ONE ROOF AS THE CHAIR SAID, INTO A JOINT OFFICE FOR HOMELESS SERVICES. AND I BELIEVE THIS PROPOSAL WILL ALLOW THE NEW JOINT OFFICE TO BE MORE EFFICIENT, MORE NIMBLE AND EASIER TO NAVIGATE FOR THOSE WHO ARE NEEDING OUR ASSISTANCE AND I LOOK FORWARD TO BRINGING AN INTERGOVERNMENTAL AGREEMENT TO THE CITY AND THE COUNTY AND TO HAVE THE JOINT OFFICE READY TO GO BY JULY 1ST OF THIS YEAR. SO, THANK YOU.

Chair Kafoury: GREAT. MARISSA?

Ms. Madrigal: THANK YOU. GOOD MORNING, CHAIR, MAYOR AND CITY AND COUNTY COMMISSIONERS, IT'S LOVELY TO SEE YOU ALL UP THERE UNITED THIS MORNING. I'M MARISSA MADRIGAL, THE COUNTY'S CHIEF OPERATING OFFICER AND I WILL REVIEW THE AGENDA AND KICK IT OVER TO SOME OF OUR EXPERTS HERE. SO WE WILL BE GIVING A LITTLE BIT OF A RECAP AND BACKGROUND ON WHERE WE HAVE BEEN THE LAST TEN YEARS AND KIND OF THE DISCUSSIONS LEADING UP TO TODAY. HIGH LEVEL OVERVIEW OF THE PROPOSED STRUCTURE OF THE OFFICE, SOME DETAILS ABOUT WHAT WE KNOW. WE HAVE CONVENED A STEERING COMMITTEE SINCE FEBRUARY OF 2016 TO LOOK AT ALL THE INTERNAL WORKINGS OF A POTENTIAL OFFICE, AND WE HAVE SOME DETAILS TO SHARE. AND THEN WE'LL GET INTO THE NEXT STEPS.

WHAT I HOPE THAT WE CAN ALSO ACCOMPLISH HERE IS NOT JUST KIND OF BRING YOU UP TO SPEED ON WHAT WE HAVE DISCUSSED AND WHAT WE FIGURED OUT BUT ALSO COLLECT YOUR QUESTIONS AND YOUR CONCERNS AND THE ELEMENTS OF THE PROPOSAL THAT YOU WOULD LIKE TO SEE. SO, WE'VE GOT A LOT OF SUBJECT MATTER EXPERTS IN THE ROOM. WE ALSO HAVE SOME LOGISTIC FOLKS WHO HAVE BEEN HELPING US THROUGH THE STEERING COMMITTEE PROCESS WHO ARE GOING TO BE CAPTURING ALL THAT STUFF. AND THEN WE'LL BE ABLE TO EITHER RESPOND IN THE MOMENT OR GET BACK TO YOU WITH THE RIGHT INFORMATION. SO, WITH THAT, I WILL TURN IT OVER TO MARC JOLIN AND SALLY ERICSSON FOR AN OVERVIEW OF THE CONCEPTUAL AGREEMENT, AND THE BACKGROUND.

Mr. Jolin: GOOD MORNING, MAYOR, CHAIR, COMMISSIONERS. MY NAME IS MARC JOLIN, I'M THE INITIAL INITIATIVE FOR THE HOME FOR EVERYONE. I'M EXCITED THAT YOU ARE ALL HERE AND THE TIME YOU ARE TAKING TO HAVE THIS CONVERSATION AND MAKE THIS JOINT OFFICE A REALITY. SO, THE CONCEPTUAL AGREEMENT THAT WE ARE ALL STARTING WITH HERE IS THAT THE JOINT OFFICE WILL PROVIDE AN OPPORTUNITY TO ALIGN HOMELESS SERVICE DELIVERY ACROSS JURISDICTIONS TO IMPROVE THE STRATEGIC

PROVISION OF HOMELESS SERVICES. TO GIVE YOU A LITTLE BIT OF HISTORICAL CONTEXT AND MOST OF YOU WILL KNOW THIS, BUT I WILL WALK THROUGH IT QUICKLY. REDUCING THE FRAGMENTATION OF HUMAN SERVICES AND HOMELESS SERVICES IS SOMETHING THAT'S BEEN DISCUSSED FOR A VERY LONG TIME IN OUR COMMUNITY.

Mr. Jolin: MOST PEOPLE TRACE THE ORIGINS OF THE FRAGMENTATION TO THE OFTEN REFERRED TO RESOLUTION A. THIS RESOLUTION WAS MEMORIALIZED BY A CITY AND COUNTY I.G.A. IT DIDN'T SPEAK TO HUMAN OR HOMELESS SERVICES. IT SPOKE TO THE CITY TAKING GREATER RESPONSIBILITY FOR URBAN SERVICES THROUGHOUT MULTNOMAH COUNTY BUT BE THAT AS IT MAY, IT WAS ABOUT THIS AGREEMENT THAT THE CITY AND COUNTY CREATED AN AGREEMENT IN THE PROVISION OF HOMELESS SERVICES. THE CITY RETAINED FOR SERVICING HOMELESS SINGLES AND COUNTY SERVES HOMELESS FAMILIES AND YOUTH AND SURVIVORS OF DOMESTIC VIOLENCE. WHATEVER THE SENSE THE DIVISION MAY HAVE MADE AT SOME POINT, TWO CITY AUDITORS FLAGGED THIS AS A SHORT COMING TO MEET THE NEEDS OF HOMELESS PEOPLE. THOSE OF US WHO WORKED ON THE ORIGINAL IMPLEMENTATION OF THE TEN-YEAR PLAN KNOW HOW MANY GOOD THINGS WE DID UNDER THAT PLAN.

AS WE WENT TO RESET THE PLAN IN 2014, WE HAD TO ACKNOWLEDGE THAT THE PLAN WITH ITS FOCUS ON CHRONIC HOMELESSNESS AND ITS LACK OF A SHARED GOVERNANCE AND SHARED IMPLEMENTATION ENTITY HAD NOT ONLY NOT ELIMINATED THE FRAGMENTATION IN THE DELIVERY OF HOMELESS SERVICES BUT IN SOME WAYS, HAD REINFORCED THE SILOS. SO, COMING OUT OF RESET, WE ADOPTED A NEW PLAN, A HOME FOR EVERYONE. THAT ADDRESSES THE NEEDS OF THE FULL RANGE OF VULNERABLE PEOPLE EXPERIENCING HOMELESSNESS. WE ALSO CREATED A TRULY INTERGOVERNMENTAL AND MULTI-STAKEHOLDER GOVERNING BODY THROUGH THE EXECUTIVE COMMITTEE AND THE COORDINATING BOARD. AND WE RECOMMENDED AT THAT TIME THE EXPLORATION OF CREATION OF A LEAD AGENCY TO CONSOLIDATE THE IMPLEMENTATION OF OUR HOMELESS SERVICES COMMUNITYWIDE.

THAT EXPLORATION BEGAN WITH A PRESENTATION OF NATIONAL LEAD AGENCY MODELS BY C.S.H., THE CORPORATION FOR SUPPORTIVE HOUSING, OUR H.U.D. TECHNICAL ASSISTANCE PROVIDER. WHILE COMMUNITIES AROUND THE COUNTRY ARE ADOPTING THE LEAD AGENCY MODEL, EACH IS DIFFERENT. EACH MODEL IS ADAPTED TO THE UNIQUE CIRCUMSTANCES IN THEIR RESPECTIVE COMMUNITIES. WITH THESE MODELS IN HAND, THE CHAIR AND OUR HOUSING COMMISSIONER DIRECTED A DEEPER STAFF LEVEL ANALYSIS OF THE POTENTIAL ADVANTAGES OF A LEAD AGENCY IN OUR COMMUNITY, AND WHAT APPROACH WOULD MAXIMIZE THESE ADVANTAGES.

Mr. Jolin: WHILE WE WERE DOING THIS EXPLORATION, WE WERE ALSO ENGAGED IN THE MOST INTENSIVELY COLLABORATIVE RESPONSE TO HOMELESSNESS THAT WE HAVE SEEN IN A LONG TIME IN OUR COMMUNITY. THE EFFORT TO END VET TRAPS VETERANS HOMELESSNESS. IT WAS NOT LED BY THE CITY OR THE COUNTY, BUT IT WAS JOINTLY LEAD BY THE CITY AND THE COUNTY STAFF AND REPRESENTED WHAT COULD ACHIEVED BY THE CITY AND THE COUNTY HOMELESS TEAMS AND HOME FOR EVERYONE, AND THE FEDERAL CONTACTS BEFORE WE BEGIN, I'M GOING TO TURN IT OVER TO SALLY ERICKSON TO TALK ABOUT HOW WE HAVE ORGANIZED OUR WORK TO DATE.

Ms. Erickson: GOOD MORNING. I'M SALLY ERICKSON, I'M A PROUD CITY OF PORTLAND EMPLOYEE AND HAVE BEEN FOR ALMOST 12 YEARS AND I SAY THAT BECAUSE I'M EVEN PROUDER FOR THE WORK THAT WE HAVE DONE OVER THE LAST SEVERAL YEARS WITH MY COLLEAGUES AT THE COUNTY, HOME FORWARD, THE CITY OF GRISHAM AND SCORES THE NONPROFITS IN THE COMMUNITY TO WORK TOWARDS A MORE EFFICIENT AND MORE EFFECTIVE WAY OF REDUCING HOMELESSNESS IN OUR COMMUNITY. IT'S MEANT THAT WE HAD TO PUT PERSONALITIES ASIDE AND OUR OWN, YOU KNOW, LITTLE FIEFDOMS ASIDE AND WORK TO GO TO BE MORE EFFICIENT AND EFFICIENT AND EFFECTIVE AND WORK TOGETHER TO SERVE THE PEOPLE BETTER THAN WE HAVE. I PARTED TO BE PART OF THE CITY IN 2004, AND AS MARC SAID, A TREMENDOUS AMOUNT OF WORK WAS ACCOMPLISHED DURING THAT TEN-YEAR PLAN.

HUNDREDS OF UNITS OF PERMANENT SUPPORTIVE HOUSING WERE CREATED AND THOUSANDS OF PEOPLE WERE ASSISTED IN MOVING FROM THE STREETS AND INTO PERMANENT HOMES AND THE VAST MAJORITY ARE STILL THERE. WE DID A LOT OF TERRIFIC WORK AND IT BROUGHT A SYNERGY TOGETHER THAT WE HADN'T SEEN AT THAT LEVEL BEFORE. BUT AS MARC SAID IT WAS FOCUSED ON CHRONIC HOMELESSNESS. IT WAS RESPONSIVE TO THE CHALLENGES AND OPPORTUNITIES THAT WERE AROUND IN 2004, AND NOW HERE WE ARE MANY YEARS LATER AND WE NEED TO TAKE A DIFFERENT APPROACH TO BE MORE EFFECTIVE. SO JUST A QUICK SUMMARY OF THE BACKGROUND AND WHY WE'RE AT THIS POINT TODAY. YOU KNOW, DURING THE PERIOD OF THE TEN-YEAR PLAN, THERE WERE MANY TIMES WHERE WHAT WE AS MARC SAID, REINFORCED THE FAMILIES, OF THE DOMESTIC VIOLENCE, YOUTH AND ADULTS AND THUS THE CITY AND THE COUNTY OFTEN PLANNED FOR AND FUNDED SOME OVERLAPPING SETS OF SERVICES, AND OFTEN OVERLAPPING SET OF PROVIDERS.

BECAUSE THIS PLANNING WAS LED SEPARATELY, WE DEVELOPED SYSTEMS THAT WORKED WELL ENOUGH INTERNALLY BUT ARE NOT ALWAYS AS WELL ALIGNED AS THEY COULD BE. FOR EXAMPLE, WE HAVE DEVELOPED MULTIPLE SYSTEMS OF COORDINATING ACCESS TO SERVICES BASED ON THE HOUSEHOLD TYPE, FAMILY, YOUTH AND DOMESTIC VIOLENCE AND ADULTS.

AND BECAUSE OF THE DIVISION OF PLANNING AND FUNDING RESPONSIBILITIES, SOME NONPROFITS HAD MULTIPLE CONTRACTS FOR ESSENTIALLY THE SAME SERVICE. FOR EXAMPLE, 211 INFO, HUMAN SOLUTIONS, JOIN AND OTHERS. BECAUSE THE SYSTEMS ARE PLANNED DIFFERENTLY, THEY DEVELOPED DIFFERENT OUTCOME MEASURES AND THUS, CONTRACTORS SOMETIMES HAD DIFFERENT REPORTING AND DATA REQUIREMENTS BASED ON WHETHER THEY HAD A CONTRACT WITH THE COUNTY OR WITH THE CITY, AND THAT MADE COMMUNITY-WIDE REPORTING CHALLENGING.

Ms. Erickson: SO, WHEN YOU ASKED US, HOW ARE WE DOING? HOW ARE WE -- YOU KNOW, HOW MANY PEOPLE MOVED INTO HOUSING LAST MONTH? WE'RE LIKE, WELL, IT KIND OF DEPENDS. SO, WE WANT TO DO BETTER. AND, YOU KNOW, MOST IMPORTANTLY, THE SILOS THAT WE HAVE DEVELOPED AND VICE PRESIDENT FULLY DISMANTLED AREN'T SERVING THE PEOPLE THAT NEED US THE MOST. PEOPLE EXPERIENCING HOMELESSNESS, AND WE CAN DO BETTER. AND LASTLY, IT HASN'T BEEN CLEAR FROM A COMMUNITY PERSPECTIVE WHO HAS BEEN LEADING EFFORTS ON HOMELESSNESS. YOU KNOW, WHEN THE FIRST SNOWFLAKE FALLS IN THE WINTER, AND TELEVISION IS LOOKING FOR SOMEONE TO COMMENT, DO THEY GO TO THE COUNTY CHAIR, THE MAYOR, THE HOUSING COMMISSIONER, TO NONPROFITS?

SO, WE NEED TO BE OUT IN FRONT, PUTTING OUT A POSITIVE MESSAGE OF THE GREAT WORK THAT OUR COMMUNITY PROVIDERS ARE DOING. AND TO DO THAT, WE must HAVE A CLEAR LEAD AND A LEAD AGENCY. MARC HAS TALKED ABOUT THE BACKGROUND OF THE CREATION OF THE HOME FOR EVERYONE. I DON'T KNOW IF YOU WANT TO SAY MORE ABOUT SOME OF THE SPECIFIC THINGS THAT HAVE TAKEN PLACE SO FAR?

Mr. Jolin: SURE. SO, WE HAVE, AS YOU KNOW, CREATED THE SHARED GOVERNANCE WITH THE HOME FOR EVERYONE, THE POLITICAL COOPERATION AND THAT HAS HELPED US MOVE DOWN THIS ROAD OF TRUE INTEGRATION AND COLLABORATION IN SOME IMPORTANT WAYS. THROUGH THE EXECUTIVE COMMITTEE, AND THE COORDINATING BOARD, WE HAVE DEVELOPED RECOMMENDATIONS FOR THE COMMUNITY RATHER THAN JUST FOR SPECIFIC SYSTEMS OR POPULATIONS OF PEOPLE. WE HAVE FOR FIRST TIME DEVELOPED A PLANNING FRAMEWORK THAT SPANS THE POPULATIONS. SO, LOOKING AT WHAT IT WOULD TAKE TO REDUCE HOMELESSNESS ACROSS THE BOARD BY A CERTAIN AMOUNT, AND A CERTAIN AMOUNT OF TIME. THAT'S A FRAMEWORK WE HAVE NOT HAD BEFORE IN OUR COMMUNITY. WE HAVE ADOPTED COMMUNITY LEVEL GUIDELINES FOR THE DIFFERENT TYPES OF SERVICES WE PROVIDE IN OUR SYSTEM, SO SHELTER, TRANSITIONAL HOUSING, PERMANENCE SUPPORT OF HOUSING AND RAPID REHOUSING.

Mr. Jolin: THOSE ARE GUIDELINES THAT WILL APPLY ACROSS OUR SYSTEMS. WE HAVE COMMITTEES WORKING TO STANDARDIZE THE DATA COLLECTION

AND REPORTING ACROSS OUR SYSTEMS AND JURISDICTIONS AND WE ARE RIGHT NOW DEVELOPING AN EVALUATION FRAMEWORK TO END HOMELESSNESS IN THE COMMUNITY. ALL OF THIS COULD BE BETTER AND STRENGTHENED BY MOVING TO THIS IDEA OF A JOINT OFFICE.

Ms. Erickson: SO, RIGHT NOW, ALTHOUGH WE HAVE BEEN WORKING TOGETHER FOR THE LAST SEVERAL YEARS WITH MY COLLEAGUES. MANY ARE IN THE AUDIENCE TODAY. YAY! IT'S BEEN GREAT WORK. WE HAVE BEEN WORKING TO BETTER ALIGN OUR CONTRACTS, BUT WE STILL HAVE SOME FRAGMENTATION WITH THE CITY AND THE COUNTY BOTH CONTRACTING FOR AND MONITORING SIMILAR SERVICES AND DIFFERENT SYSTEMS, PROVIDERS ARE STILL WORKING WITH MULTIPLE CONTRACTS FROM THE DIFFERENT ENTITIES. OVER TIME, THE FUNDING HAS BECOME A LITTLE MORE FRAGMENTED TOO, WITH THE CITY SENDING MONEY TO THE COUNTY FOR FAMILY AND YOUTH SERVICES AND THE COUNTY SENDING MONEY TO THE CITY FOR OUTREACH AND FUNDING TONS OF SERVICES FOR ADULTS WITH DISABLING CONDITIONS.

WITH THE LEAD AGENCY FRAMEWORK, WE CAN BETTER ALIGN OUR HOMELESS WORK BETWEEN THE CITY AND THE COUNTY, AS WELL AS BETTER ALIGN AND LEVERAGE OTHER SYSTEMS THAT UP UNTIL NOW WE HAVEN'T BEEN ABLE TO FOCUS ON AS MUCH AS WE COULD AND THAT INCLUDES THE STATE DEPARTMENT OF HUMAN SERVICES, OUR HEALTH AND MENTAL HEALTH SYSTEMS, BETTER CONNECTIONS WITH HOSPITALS AND PUBLIC SAFETY, AMONG OTHERS. AS A LEAD AGENCY, WE HAVE A POTENTIAL TO USE OUR LIMITED STAFF CAPACITY MORE EFFECTIVELY, BETTER CAPITALIZE ON THE PLANNING WORK OF HOME FOR EVERYONE AND OUR COORDINATING BOARD AND EXECUTIVE COMMITTEE, SIMPLIFY PROCESSES FOR OUR CONTRACTORS AND MOST IMPORTANTLY GET MORE AND BETTER SERVICES TO PEOPLE WHO ARE EXPERIENCING HOMELESSNESS. AND LASTLY, OF COURSE, COMMUNICATION. YOU KNOW, WE CAN SPEAK WITH A SHARED VOICE BETWEEN THE CITY AND COUNTY AND IT'S CLEAR TO THE COMMUNITY THAT WE'RE TAKING THE LEAD AND PUTTING A POSITIVE MESSAGE OUT THERE. I THINK I WILL PASS IT BACK OVER TO YOU.

Ms. Madrigal: OKAY. SO, KEEPING YOUR EYE ON THE ORANGE BALL HERE. YOU CAN SEE THAT OUR PROPOSAL HERE EXPANDS THE SCOPE. THE PROPOSED JOINT OFFICE WOULD GO BEYOND THE ALIGNMENT OF HOMELESS POLICY UNDER THE HOME FOR EVERYONE UMBRELLA TO CONSOLIDATE THE ADMINISTRATION OF CITY AND COUNTY HOMELESS SERVICES UNDER ONE ROOF. THE OFFICE WOULD BE JOINTLY FUNDED, JOINTLY GOVERNED BUT HOSTED AT MULTNOMAH COUNTY AS A NONDEPARTMENTAL OFFICE, WHICH MEANS THAT IT REPORTS DIRECTLY TO THE CHAIR. UNDER THIS PROPOSAL, FUNDING, STAFF, AND CONTRACTS FROM PHB, FROM PORTLAND HOUSING BUREAU, AND OUR DEPARTMENT OF COUNTY HUMAN SERVICES WOULD MOVE TO THE JOINT OFFICE. MULTNOMAH COUNTY AND THE CITY OF

PORTLAND WOULD CONTINUE TO COLLABORATE ON THE POLICY DIRECTION OF THE WORK THROUGH THE HOME FOR EVERYONE.

Ms. Madrigal: THE DEPARTMENT OF COUNTY HUMAN SERVICES AND PORTLAND HOUSING BUREAU WOULD MAINTAIN A DOTTED POLICY LINE TO THE JOINT OFFICE, TO ENSURE THAT THE WORK OF THE OFFICE IS ALIGNED WITH OTHER SOCIAL SERVICES, HOUSING DEVELOPMENT, PUBLIC SAFETY, AND MORE. THE EXECUTIVE DIRECTOR OF THE HOME FOR EVERYONE WOULD HAVE A DUAL ROLE, FIRST, THE CURRENT ONE, POLICY DEVELOPMENT WITH ALL COUNTY-WIDE PARTNERS ON A HOME FOR EVERYONE POLICY COMMITTEES AND SECONDLY, THE ADDITIONAL OPERATIONAL ROLE OF OVERSEEING THE PROVISION OF CITY AND MULTNOMAH COUNTY, THE CITY OF PORTLAND AND THE MULTNOMAH COUNTY HOMELESS SERVICES. SO, I WILL JUST LET THAT SINK IN A LITTLE BIT. AND SEE IF THERE ARE ANY QUESTIONS NOW.

Chair Kafoury: DOES ANYBODY HAVE ANY QUESTIONS FOR MARISSA SO FAR OR ANY OF THE OTHERS ON THE PANEL?

Ms. Madrigal: OKAY. I WILL KEEP GOING. SO HOW DO YOU TAKE THOSE BUBBLES AND TURN THEM INTO ACTIONABLE PROPOSALS THAT YOU CAN VOTE ON? WE HAVE GOTTEN GOOD FEEDBACK FROM YOU ABOUT THIS HIGH-LEVEL CONCEPT OF A JOINT OFFICE, BUT ALSO HEARD THAT THE DETAILS MATTER. AND IT TURNS OUT THAT MOVING EMPLOYEES AND CONTRACT AND FUNDING IS PRETTY COMPLEX. SO, IN FEBRUARY, WE FORMED A STEERING COMMITTEE OF INTERNAL EXPERTS TO ANSWER A RANGE OF QUESTIONS, EVERYTHING FROM THE BIG PICTURE, HOW WILL WE JOINTLY GOVERN A CITY/COUNTY OFFICE TO HOW MANY DESKS AND COMPUTERS WILL WE NEED? WITH THE GOAL OF NOT JUST ANSWERING QUESTIONS FOR FUN BUT DEVELOPING THESE PROPOSALS FOR YOU, DETAILED PROPOSALS TO CONSIDER, LIKE A BUDGET, AND AN INTERGOVERNMENTAL AGREEMENT SO THAT WE CAN IMPLEMENT THIS BY JULY 1ST.

WE BEGAN BY ASKING WHAT DOES THE BUDGET LOOK LIKE? WHAT ARE THE STAFF FUNCTIONS? WHAT LABOR CONTRACTS OR LAWS GOVERN THE TRANSFER OF EMPLOYEES? HOW DO WE MOVE CONTRACTS FROM THE CITY TO THE COUNTY, WHO DOES THE ADMINISTRATION, AND HOW DO WE ENSURE THE CONTINUITY OF SERVICES AS WE TRANSITION TO A JOINT OFFICE AND I WILL SAY THAT THAT IS OUR NUMBER ONE PRIORITY TO MAKE SURE THAT WHAT WE ARE CURRENTLY DOING CONTINUES UNINTERRUPTED WHILE WE CONSOLIDATE. THE STEERING COMMITTEE IS WORKING ON ALL OF THESE QUESTIONS AND MORE. IT'S BEEN A LIVELY DISCUSSION. I REALLY APPRECIATED GETTING TO KNOW THE CITY STAFF, AND I HOPE THEY FEEL THE SAME WAY ABOUT US. IT'S BEEN A REALLY INTERESTING DYNAMIC AND INTELLECTUALLY CHALLENGING EXERCISE.



Ms. Madrigal: SO, AGAIN TODAY IS THE OPPORTUNITY FOR YOU TO TELL US WHAT QUESTIONS AND CONCERNS THAT YOU HAVE. SO AS WE KEEP GOING THROUGH THE PRESENTATION, PLEASE STOP US. IF YOU NEED ANYTHING. SO HERE'S WHAT WE KNOW ABOUT THE POTENTIAL OFFICE STRUCTURE. THIS IS OVER SIMPLIFIED, BUT WE WOULD PROPOSE THE OFFICE IS GROUNDED BY THE TWO CURRENT POSITIONS IN THE HOME FOR EVERYONE OFFICE. WE WOULD MOVE THREE FULL-TIME EQUIVALENTS FROM THE DEPARTMENT OF COUNTY HUMAN SERVICES THAT ARE CURRENTLY WORKING ON HOMELESS SERVICES INTO THE OFFICE. AND FOUR FTES FROM THE PORTLAND HOUSING BUREAU CURRENTLY WORKING ON HOMELESS SERVICES INTO THE JOINT OFFICE FOR A TOTAL OF NINE.

AGAIN, THE OFFICE WOULD BE NONDEPARTMENTAL, REPORTING TO THE CHAIR. AND A FEW CAVEATS, THIS TOTAL DOESN'T INCLUDE THE CURRENT BUSINESS ADMINISTRATION POSITIONS THAT WOULD BE ON THE COUNTY SIDE, THAT WOULD BE SUPPORTING SOME OF THE BACK-END WORK OF THE OFFICE, NOR DOES IT ACCOUNT FOR ANY EXPANSION OF FUNDING THAT YOU WOULD APPROVE THROUGH THE BUDGET PROCESS THIS YEAR. THIS IS JUST THE CURRENT STAFF, CURRENT SERVICE LEVEL. ANY QUESTIONS ON THIS PIECE?

Chair Kafoury: QUESTIONS?

Commissioner Fish: I HAVE A QUESTION. I WANT YOU TO FEEL LIKE THIS IS INTERACTIVE. AND CAN I CALL YOU MARISSA?

Ms. Madrigal: PLEASE DO. MARISSA IS FINE.

Commissioner Fish: SO, HAVING WORKED WITH MAYOR ADAMS IN CREATING THE PORTLAND HOUSING BUREAU AND HAVING HAD THE EXPERIENCE OF TRYING TO BRING FOLKS TO GO FROM DIFFERENT ENTITIES THAT HAD DIFFERENT STATUS, I'M PAINFULLY AWARE OF SOME OF THE CHALLENGES OF MERGING FOLKS. SO, I GUESS ONE QUESTION I WOULD HAVE IS, IS IT YOUR INTENTION FOR THE CITY EMPLOYEES TO RETAIN THEIR CITY STATUS OR IS YOUR INTENTION TO CONVERT THEM TO COUNTY STATUS AND DOES THAT RAISE ANY QUESTIONS ALONG THE WAY?

Ms. Madrigal: THAT'S AN EXCELLENT QUESTION. OUR INTENTION IS TO CONVERT CITY EMPLOYEES TO COUNTY EMPLOYEES. ONE OF THE REASONS FOR THAT IS RIGHT NOW THE CITY AND COUNTY EMPLOYEES, MANY OF THEM ARE REPRESENTED BY DIFFERENT LOCALS, AND COLLOCATING PEOPLE IN DIFFERENT BARGAINING UNITS AND HAVING DIFFERENT RULES DESK TO DESK IS A MANAGEMENT CHALLENGE. BUT THIS AREA HAS BEEN A TOPIC OF A LOT OF DISCUSSION AND OUR STEERING COMMITTEE AND WE HAVE EXPRESSED THAT WE KNOW THAT CHANGE IS DIFFICULT AND THESE ARE PEOPLE'S JOBS, AND, YOU KNOW, EVEN CHANGING THE LOCATION, LET

ALONE, YOU KNOW, CHANGING YOUR BOSS OR MAYBE WHAT YOUR JOB LOOKS LIKE CAN BE REALLY DIFFICULT.

Ms. Madrigal: OUR APPROACH HAS BEEN TO TRY TO BE RESPECTFUL TO COME FROM A POSITION OF VALUING THE WORK AND VALUING THE EMPLOYEES AND TRYING TO, YOU KNOW, ADDRESS THE CONCERNS AS BEST AS WE CAN. WE DO HAVE SOME DIFFERENCES. WE DO HAVE DIFFERENT CLASSIFICATIONS HERE AT THE COUNTY THAN AT THE CITY. THAT'S SOMETHING THAT WE ARE WORKING ON. WE HAVE DIFFERENT PAY STRUCTURES. THAT'S ALSO SOMETHING THAT WE HAVE TO ADDRESS. AND WHILE WE DON'T HAVE ALL THE ANSWERS YET, I CAN TELL YOU THAT THE APPROACH THAT WE ARE TAKING IS ONE THAT I THINK IS PRETTY EMPLOYEE-CENTRIC.

WE HAD A SIMILAR ISSUE WHEN PDC EMPLOYEES COVERED BY DIFFERENT COLLECTIVE BARGAINING AGREEMENT, WITH DIFFERENT CLASSIFICATIONS AND PAY SCALES AND I THINK THE WAY WE ENDED UP SLICING IT WAS WE RED CIRCLED PEOPLE SO THERE WAS NO DIMINUTION OF STATUS IN THE TRANSACTION BECAUSE PEOPLE IN THAT CONSOLIDATION, IF YOU WILL, PEOPLE WERE DOING IT BECAUSE LEADERSHIP SAID TO, NOT BECAUSE THEY VOLUNTEERED. SO WE MADE SURE THAT THERE WAS NO LOSS OF BENEFITS OR STATUS. AND I ASSUME THAT'S THE SORT OF PHILOSOPHY THAT YOU ARE APPLYING IN THIS.

Mayor Hales: EXCUSE ME. I APPRECIATE THE COUGH DROPS. IT'S ALLERGY SEASON. IT'S A PROBLEM FOR NOT HAVING THEM. LET ME RAISE A PARTICULAR ISSUE ABOUT STAFFING THAT I WANT TO PUT ON THE TABLE. WE MAY NOT BE ABLE TO ADDRESS IT TODAY, BUT I WANT TO BE EXPLICIT ABOUT IT. LET ME BACK UP BEFORE THAT TO SAY THAT WHEN SOMEONE RAISES AWKWARD QUESTIONS, ONE MIGHT HAVE THEIR MOTIVES QUESTIONS. DOES HE REALLY SUPPORT THIS. SO LET ME START WITH THAT. I REALLY SUPPORT THIS. THIS IS THE RIGHT THING TO DO. IT'S BEEN A LONG TIME IN COMING. IT IS GOOD GOVERNMENT. WE SHOULD PROCEED. SO LET THERE BE NO QUESTION THAT THE FACT THAT I'M GOING TO RAISE AN AWKWARD QUESTION IS IN ANY WAY ATTEMPTING TO UNDERMINE THIS GOOD WORK.

I SUPPORT THIS GOOD WORK AND I WANT TO MAKE SURE WE ANSWER ALL THE QUESTIONS SO THAT IT WILL WORK. THE BASIC QUESTIONS ARE HOW WILL WE GUIDE AND SET POLICY FOR THIS WORK? AND THAT'S THE HOME FOR EVERYONE STRUCTURE AND THE EXECUTIVE PROCESS THERE AND THE STAFF THAT REPORTS TO THE CHAIR AND THE MAYOR AND THE HOUSING COMMISSIONER AND THE OTHER ELECTED OFFICIALS AROUND THAT TABLE. I GOT IT. I LIKE IT. IT'S THE RIGHT STRUCTURE. WE SHOULD KEEP IT AND PROCEED. CHECK THAT BOX. THAT'S HOW WE SET POLICY AND LEAD THE WORK. HOW DO WE FUND THE WORK? WE PROCEED INTO OUR BUDGET PROCESS WITH GOOD COMMUNICATION AND A HIGHER LEVEL OF

COMMITMENT, WHICH WE HAVE BEEN DOING. AND WE WILL CONTINUE DOING. GOT THAT.

Mayor Hales: THEN WHO DOES THE WORK AND WHERE IS IT HOUSED? AND THAT'S WHAT WE ARE ABOUT. SO I NEED TO PUT SOME OF THE WORK ON THE TABLE AND RAISE THE QUESTION OF WHERE IT'S GOING TO BE HOUSED. THERE ARE SIX REAL PEOPLE. THEY ARE EITHER EMPLOYEES IN THE MAYOR'S OFFICE OR THE OFFICE OF MANAGEMENT AND FINANCE. AND THEY HAVE NAMED. THEY ARE JOSH ALPERT, BOB KEITA, WILLIAM WARREN, AND CHAD STOVER, WHO ARE SPENDING SOMEWHERE BETWEEN 50% AND 100% OF THEIR TIME DEALING WITH HOMELESSNESS. THEY ARE ATTEMPTING TO FIND SHELTER LOCATIONS AND MANAGE THE CONVERSION OF BUILDINGS FROM ONE PERP TO ANOTHER, THEY PERSON TO ANOTHER, THEY ARE MANAGING OUR SAFE SLEEP STRATEGY ON THE STREETS DETERMINING WHICH CAMPS ARE ADDRESSED THROUGH ENFORCEMENT AND CLEANUP, AND HOW SERVICES ARE CON CONTACTED AND SENT TO THOSE CAMPS. THEY ARE PROVIDING SERVICES LIKE DAY STORAGE, NEEDLE DROPS, TRASH BAGS, DUMPSTERS, PORTA-POTTIES.

SO, AGAIN, MY CHIEF OF STAFF, JOSH ALPERT SPENDS AT LEAST 50% OF HIS TIME DOING THIS WORK. HE'S DOING A OPERATE JOB AND I APPRECIATE IT, BUT IT IS AN EXPEDIENCY THAT THE MAYOR'S OFFICE AND THE OFFICE OF MANAGEMENT AND FINANCE IS DOING ALL OF THIS WORK. IT IS HAVING A PROFOUND POSITIVE EFFECT. BUT IT'S NOT GUARANTEED TO CONTINUE. AND AGAIN, IT'S NOT PROPERLY LOCATED. I WOULD LIKE TO HAVE JOSH'S TIME FOR OTHER THINGS, BUT I'M NOT RESENTFUL THAT JOSH IS SPENDING ALL OF HIS TIME ON THIS. WHERE WILL THAT WORK BE HOUSED STARTING JULY 1 AND STARTING JANUARY 1. WE DON'T HAVE TO ANSWER THOSE QUESTIONS TODAY, BUT THERE'S SOMEWHERE IN THE NEIGHBORHOOD OF FOUR FTE, IF YOU ADD UP HOW MUCH OF THOSE FOLKS' TIME AND BOB KEITA IS A FORMER LMF EMPLOYEE WHO IS CONTINUING FOR SIX MONTHS AT THE CITY UNDER THE POLICY THAT ALLOWS YOU TO WORK FOR 1,000 HOURS AFTER YOU RETIRE.

SO HIS CLOCK IS DEFINITELY TICKING. IT WON'T BE THOSE SIX PEOPLE COME JANUARY 1. IT WILL BE SOME OTHER COMBINATION OF PEOPLE. BUT WHO WILL THOSE PEOPLE BE? ON WHOSE PAYROLL WILL THEY BE COMPENSATED? WHERE WILL THEY BE HOUSED AND WHO DO THEY REPORT TO? I'M NOT COMING TO THIS CONVERSATION WITH ANSWERS TO ALL OF THOSE QUESTIONS BUT I DO WANT TO RAISE THEM. I THINK WE COLLECTIVELY, THE TWO BOARDS AND THE FOLKS THAT ARE DOING THE WORK NEED TO HAVE CLARITY ABOUT THAT WORK, BECAUSE IT WILL NOT GO AWAY. THERE WILL STILL BE CAMPSITES TO ADDRESS COME JULY 1 OR JANUARY 1. THERE'S STILL GOING TO BE A NEED FOR DAY STORAGE, ALTHOUGH WE HOPE TO HAVE MADE OUR GOAL OF EXPANDING SIGNIFICANTLY THE NUMBER OF SHELTER BEDS THIS YEAR. WE HAVE ALREADY MADE A LOT OF PROGRESS MORE TO

COME. THAT NEEDS TO BE FUNDED AND STAFFED AND LOCATED. SO, I WANTED TO PUT THAT ALL ON THE TABLE BUT ANY THOUGHTS WE CAN PUT ON THE TABLE, SINCE THIS IS A WORK SESSION CAN GET US STARTED.

Commissioner Fritz: I WANT TO ADD ONE MORE, THE RIGHT TO DREAM TWO FACILITY, CURRENTLY THE CONCEPT IS THAT IT WOULD BE MANAGED BY THE OFFICE OF MANAGEMENT AND FINANCE AND THAT I WOULD HAVE A DIRECT ROLE IN HELPING IT TO SUCCEED. SO, AGAIN, NOT SOMETHING WE ARE GOING TO SOLVE TODAY BUT SOMETHING DEFINITELY TO ADD TO THE LIST OF THINGS TO FIGURE OUT.

Chair Kafoury: I THINK COMMISSIONER MCKEEL WANTED TO ADD ON.

Commissioner McKeel: I ALSO HAD A QUESTION TO ADD ON. WE KNOW THAT MANY OF THE DEPARTMENTS WORK ON HOMELESS I HOUSING AND INITIATIVES. MY QUESTION IS HOW IS THAT ALL INTEGRATED, THE WORK THAT DEPARTMENTS ARE DOING INTO THIS BIGGER PICTURE, AND I WOULD LIKE TO SEE SOME CLARITY AROUND THAT, AND -- AND THERE MAY WELL BE OTHER ENTITIES IN THE CITY THAT WORK AROUND THE HOMELESS PROGRAMS TOO, THAT WE WOULD NEED TO KNOW ALL OF THAT WORK, I THINK, AND HOW WE INTEGRATE THAT INTO THIS INITIATIVE.

Commissioner Fish: COMMISSIONER MCKEEL, IN A FEW SLIDES, WE WILL HAVE KURT CREAGER AND LIESL WENDT ABOUT WHAT'S MOVING TO THE JOINT OFFICE AND WHAT IS STAYING. THERE ARE SOME THINGS THAT WE WILL CONTINUE TO LINK TO SERVICES AND SO THEY WILL BE WALKING US THROUGH THAT. YOU HAVE MUCH BETTER GRAPHICS THAN WE DO. AND ONE OF THEM YOU HAVE PROCUREMENT AND I DON'T REALLY UNDERSTAND YOUR PROCUREMENT THE WAY I THINK I UNDERSTAND OURS BUT I DO KNOW THAT WITH SALLY'S SHOP, WE HAVE SOME FLEXIBILITY NOW WHERE WE CAN IN AN EMERGENCY SUPPLEMENT AN EXISTING CONTRACT OR SORT OF CUT THROUGH THAT. I DON'T KNOW IF YOUR RULES ARE DIFFERENT THAN THE CITY'S RULES AND WHETHER THAT SOMEHOW HANDCUFFS YOU IN THE KIND OF FLEXIBILITY OF MOVING MONEY AROUND IN A NIMBLE WAY.

Ms. Madrigal: WE DO HAVE SIMILAR RULES. WE HAVE MANY DIFFERENT EXCEPTION AND EXCEPTION PROCESSES IN OUR PROCUREMENT. AND I THINK THAT WE ARE ALSO ABLE TO EXTEND CONTRACTS, YOU KNOW, UNDER EMERGENCIES AND THINGS LIKE THAT. RIGHT NOW THE PLAN IS TO TAKE THE EXISTING CITY CONTRACTS AND MOVE THEM DIRECTLY TO THE JOINT OFFICE. THEN SET OURSELVES UP SO THAT WE HAVE THE FLEXIBILITY TO RESPOND.

Chair Kafoury: I WANTED TO TOUCH ON THE QUESTIONS RAISED BY THE MAYOR AND COMMISSIONER FRITZ. WE WILL TALK ABOUT SOME OF THE THINGS THAT WILL GO AND SOME THAT WILL STAY AND THERE ARE SOME AREAS THAT ARE STILL IN CONVERSATION, BUT WE KNOW THAT THE POLICE WILL ALWAYS BE

UNDER YOUR AUSPICES. THERE ARE SOME AREAS THAT WILL NOT COME INTO THIS JOINT OFFICE, AND WE ARE NOT GOING TO HAVE AGING AND DISABILITY SERVICES AND VETERAN SERVICES IN THIS OFFICE EITHER. THERE'S PLACES WHERE THE COUNTY STAFF AND THE CITY STAFF ARE STILL UNDER THEIR OWN UMBRELLAS AND IN YOUR CASE UNDER YOUR OWN COMMISSIONERS. SO THIS IS NOT THE END. THERE'S STILL A LOT FOR US TO TALK ABOUT. COMMISSIONER BAILEY.

Commissioner Bailey: THANK YOU, CHAIR. YOU COVERED PART OF MY POINT. AS WE ARE PUTTING THINGS ON THE TABLE TO DISCUSS AND TO THINK ABOUT, I'M REMINDED OF THE GRAPHIC THAT YOU HAD EARLIER WITH THE OVERLAPPING STRUCTURE AND I BELIEVE I SAW ON THERE THE OVERLAPPING STRUCTURE BETWEEN THIS OFFICE AND THE HOME FOR EVERYONE COMMITTEE AND THAT THOSE TWO CIRCLES REALLY INTERSECTED. AND SO I WOULD ASK THAT AS WE GO FORWARD IN THE PRESENTATION, HELPING US TO UNDERSTAND SORT OF WHERE THE ROLES OF THIS OFFICE OVERLAP WITH HOME FOR EVERYONE AND WHERE THERE ARE POINTS FOR LARGER COORDINATION WITHIN THAT HOME FOR EVERYONE FRAMEWORK THAT MIGHT PERHAPS BRING IN SOME OF THESE OTHER PIECES INTO THE COORDINATING FUNCTION.

Commissioner McKeel: CHAIR. ONE MORE QUESTION AND EVERYONE IN THIS ROOM WILL PROBABLY KNOW WHAT THIS QUESTION IS, AS WE GO FORWARD, TELL US HOW THIS WORKS FOR EAST COUNTY. THANK YOU.

Commissioner Shiprack: I HAVE A QUESTION. IT'S KIND OF A COMMENT AS WELL. AND THAT IS THAT I REALLY LOOK FORWARD TO THE TIME WHEN THESE CONVERSATIONS WILL ACTUALLY BE MORE CLIENT CENTRIC OR CONSUMER CENTRIC BECAUSE RIGHT NOW, WHAT WE'RE WORKING ON IS THE RELATIONSHIP BETWEEN TWO GOVERNMENTS AND HOW THE GOVERNMENTS COME TOGETHER AND WHAT OUR PRIORITIES AND VALUES ARE, SUCH AS REMEMBERING TO BE EMPLOYEE CENTRIC AND HOW DO WE WORK ON PROCUREMENT AND HOW ARE WE GOING TO INTERFACE WITH PUBLIC CONTRACTING LAW AND BE NIMBLE AS GOVERNMENTS. I REALLY THINK THAT WE ARE GOING TO BENEFIT ULTIMATELY FROM HAVING A PANEL OF PEOPLE WHO HAVE USED THESE SERVICES, OR WHO WOULD LIKE TO ACCESS SERVICES TO HELP US UNDERSTAND THAT FRAMEWORK FROM A CONSUMER CENTRIC PERSPECTIVE. AND I'M PICKING THIS UP WHILE WE ARE BREAKING DOWN SILOS AND WE ARE CONCERNED ABOUT OUR FRAGMENTATION OF SERVICES. WE ARE GINGERLY WORKING OUR WAY AROUND THOSE SILOS.

WE ARE STILL VERY RESPECTFUL OF SILOS OR UMBRELLAS AS THE CHAIR PUTS IT. A WAY OF DESCRIBING THE SAME CONCEPT, I FEAR, BUT THIS STEP OF BRINGING THE TWO GOVERNMENTS TOGETHER TO ALIGN OUR SERVICES, IS JUST VERY INNOVATIVE AND I THINK IT PREDICTS GOOD WORK IN THE FUTURE AND I'M LOOKING FORWARD TO THAT. EVEN WHILE I MISS THE VOICE OF THE CONSUMER.

Ms. Madrigal: THANK YOU, COMMISSIONER. SO A LOT OF WHAT YOU HAVE JUST DISCUSSED ARE THINGS THAT WE WOULD LIKE TO DOCUMENT AND INCLUDE IN AN INTERGOVERNMENTAL AGREEMENT. THE STEERING COMMITTEE HAS KIND OF LAID DOWN THE LARGER ELEMENTS, THE BIG BUCKETS THAT NEED TO BE ADDRESSED. AS THE MAYOR REFERENCED, THIS DOESN'T CHANGE THE CITY OR THE COUNTY'S BUDGETING AUTHORITY. SO WE WILL NEED TO OUTLINE ALL OF THOSE ROLES AND RESPONSIBILITIES AND RECOGNIZE THOSE WITHIN THE I.G.A. THE I.G.A. WILL INCLUDE OUR PRINCIPLES, HOW WE ARE GOING TO JOINTLY FUND THINGS AND HOW WE WILL MAKE DECISIONS, AND HOW WE'LL ALIGN, YOU KNOW, WITH THE OTHER SERVICES, BOTH WITHIN THE COUNTY AND WITHIN THE CITY. AND WHEN I SAY COUNTY, I MEAN THE ENTIRE COUNTY, INCLUDING EAST COUNTY, COMMISSIONER MCKEEL.

IT WILL HAVE SOME VERY DETAILED INFORMATION ON THE TRANSFER OF EMPLOYEES AND CONTRACTS AND FUNDING AS WELL AS RENEWAL PROVISIONS SO THAT WE CAN EVOLVE THIS OFFICE AND THE AGREEMENT OVER TIME. I WILL POINT OUT THIS IS NOT THE FIRST TIME THE CITY AND THE COUNTY HAVE CONSOLIDATED SERVICES. THE CITY PROVIDES URBAN LAND USE PLANNING FOR THE COUNTY IN UNINCORPORATED AREA AND WE HAVE AN I.G.A. THAT GOVERNS THAT. AND EVERY ONCE IN A WHILE, YOU CHANGE THE RULES AND THEN THE COUNTY COMMISSION HAS TO APPROVE THOSE OR THE I.G.A. IS VOIDED. IN 1968, THE CITY AND THE COUNTY CONSOLIDATED FUNCTIONS AND YOU TRANSFERRED SOME FUNCTIONS TO US. SO WE HAVE SOME EXAMPLES TO START FROM AND IMPROVE UPON AS WE STRUCTURE THIS I.G.A. AND SO I WILL PAUSE THERE FOR QUESTIONS AND SOLICIT FEEDBACK ON WHAT OTHER ELEMENTS SHOULD BE INCLUDED IN THIS DOCUMENT.

Commissioner Fish: WELL, THE ONES I MENTIONED.

Ms. Madrigal: GOT THOSE.

Mayor Hales: I WOULD EXPECT THAT IT REQUIRES THE CITY TO SPEND MORE MONEY. SO LET ME BE CLEAR ABOUT, THAT BUT I THINK IT PROBABLY SHOULD NOT BE SPENDING THAT MONEY IN THE MAYOR OFFICE BUDGET. SO LET'S GET EXPLICIT ABOUT HOW MUCH IT WILL COST AND HOW MANY PEOPLE IT WILL INVOLVE GOING FORWARD. AND I'M AGNOSTIC ABOUT THAT QUESTION OTHER THAN IT PROBABLY DOESN'T BELONG IN A POLITICAL OFFICE.

Commissioner Novick: OF COURSE ONE WAY THAT THEY HAVE DONE IS THROUGH URBAN RENEWAL AND THAT'S A CITY-SPECIFIC THING. I'M WONDERING IS THE I.G.A. GOING TO TALK ABOUT HOW TO COORDINATE WHAT THE CITY IS DOING THROUGH URBAN RENEWAL WITH EVERYTHING ELSE WE ARE DOING?

Ms. Madrigal: WE HAD NOT DISCUSSED URBAN RENEWAL SPECIFICALLY, BUT WE CAN CERTAINLY ADD THAT TO THE LIST TO CONSIDER.

Commissioner Fish: MARISSA, WE ARE DANCING AROUND ANOTHER ISSUE. WE ARE CREATIVE IN HOW WE RESPOND TO AND WE ARE GOING THROUGH A LEADERSHIP TRANSITION PERIOD. WHATEVER WE DECIDE TODAY, THERE WILL BE ANOTHER MAYOR IN JANUARY, WHO IS GOING TO HAVE ONE OF THE FOUR KEY VOICES AT THE HOME FOR EVERYONE TABLE ABOUT HOW WE GO FORWARD. SO IN MY MIND, WE ARE REALLY FOCUSED ON PARTICULARLY FIRST SIX MONTHS OF GETTING THIS UP AND RUNNING BECAUSE IT IS THE PREROGATIVE OF A NEW MAYOR TO ENGAGE HIS OR HER COLLEAGUES WITH A MODIFIED VISION. BUT THE ONE THING THAT I THINK YOU NEED TO HEAR FROM US IS THAT WE ARE COMMITTED FOR A PERIOD OF TIME TO MAKE THIS WORK AND THAT INCLUDES FUNDING. SO COULD YOU TALK A LITTLE BIT ABOUT WHAT THE EXPECTATION IS FOR THE CONTINUED FUNDING FOR THIS OFFICE THAT IS GOING TO BE CONTINUING TO THE NEXT, SAY, THREE FISCAL YEARS AND HOW IS THAT GOING TO BE MEMORIALIZED IN ANY KIND OF AGREEMENT?

Ms. Madrigal: SO WE HAVE TALKED ABOUT THIS A LOT AT THE STEERING COMMITTEE AND I THINK GENERALLY, WE ARE OPERATING FROM THE PRINCIPLE THAT THE CITY AND THE COUNTY ARE ENTERING THIS AGREEMENT TOGETHER. AND AS EQUAL PARTNERS. ANY STAFF THAT TRANSFERS OR CONTRACTS THAT TRANSFER WOULD TRANSFER WITH FUNDING. THAT GOES FOR BOTH THINGS COMING FROM THE HOUSING BUREAU AND FROM COUNTY DEPARTMENTS THAT WERE WE'RE NOT JUST FILLING THE OFFICE WITH UNFUNDED MANDATES AND FTE, BUT THAT WHATEVER IS BEING PROVIDED, WHATEVER FUNCTIONS LIVE IN THAT OFFICE, THAT CURRENTLY EXIST OUTSIDE THE OFFICE ARE COMING OVER WITH THE ASSOCIATED FUNDING. WE ARE CONSIDERING HOW TO DO DOCUMENT THAT IN THE I.G.A., WHETHER IT'S ESTABLISHING A BASELINE, AND A CURRENT SERVICE LEVEL THAT THE CITY AND THE COUNTY AGREE TO MAINTAIN. WE ALSO NEED TO CONSIDER PROVISIONS FOR WHAT HAPPENS WHEN WE EXPAND FUNDING AND DOES IT STAY ABOVE WHAT HAPPENS IN THE CITY AND THE COUNTY ARE GOING THROUGH BUDGET CUTS? HOW DO WE GOVERN THOSE DECISIONS? HOW DO WE TALK ABOUT THOSE? WE ARE CONSIDERING ALL SCENARIOS AS WE DRAFT THE I.G.A. SO THAT THERE'S FLEXIBILITY BUT ALSO A FIRM COMMITMENT.

Commissioner Fish: SO JUST SPEAKING AS SOMEONE WHO WILL BE ON THE ISLAND FOR A LITTLE BIT. I WOULD LIKE TO SEE A FIRM BASELINE AND I THINK ANDREW SCOTT WILL NEED SOME CLARITY ABOUT THIS BECAUSE THE MAYOR WILL PROPOSE A BUDGET SOON. WE LOOK AT OUR FIVE-YEAR FORECAST, AND WE MAKE SOME ASSUMPTIONS ABOUT THE OUT YEARS AND I THINK IT'S VERY IMPORTANT THAT AS PART OF THE CITY'S COMMITMENT TO THIS JOINT OFFICE, WE HAVE AN UNDERSTANDING OF WHAT KIND OF BUDGET IS GOING

TO BE REQUIRED FOR IT TO BE SUCCESSFUL AND THAT THE MAYOR HAVE THE OPPORTUNITY TO DISCUSS THAT WITH THE INDEPENDENT BUDGET OFFICE, AND ADJUST THE FIVE-YEAR FORECAST ACCORDINGLY. IF THIS IS GOING TO BE A SUCCESS, WE HAVE TO BE VERY CLEAR ABOUT THE FUNDING WE ARE LOCKING IN OVER A PERIOD OF TIME.

Mayor Hales: CAN I SECOND THAT? WE HAVE ONE-TIME FUNDING IN OUR STRUCTURE AND ALL THE MORE REASON TO BE CLEAR AND HOW MUCH AND WHERE AND PUT IT IN THE FORECAST, PUT IT IN THE ONGOING BUDGET SO THAT WE ESTABLISH THAT LEVEL OF SOLIDITY FOR THE NEW STRUCTURE.

Commissioner Shiprack: MADAM CHAIR. I THINK THIS IS AN OPPORTUNE TIME TO BRING UP SOMETHING THAT IS IMPORTANT TO THE COMMUNITY ABOUT THIS CONVERSATION THAT WE ARE HAVING AND I THINK THAT THERE ARE REALLY TWO LEGITIMATE APPROACHES AND WE ARE TALKING ABOUT ONE OF THEM WHICH IS A FUNDING APPROACH, BUT I'M NOT SURE THAT WE DON'T HAVE A CART AND HORSE SITUATION HERE, AND I THINK THAT BECAUSE WE'RE NOT JUST TALKING TO THIS SMALL GROUP, BUT WE ARE REALLY TALKING TO THE COMMUNITY AND BECAUSE THE COMMUNITY IS REALLY CONCERNED ABOUT CAMPERS ON THE SPRING WATER CORRIDOR. THEY ARE VERY CONCERNED ABOUT THE RIGHT TO DREAM, THEY ARE REALLY CONCERNED ABOUT THE EVICTION. AND THEY ARE REALLY CONCERNED ABOUT ADDICTION, AND MENTAL HEALTH.

WE HAVE SO MUCH THAT WE NEED TO FILL IN HERE IN TERMS OF OUR VISION AND HOW OUR VISION IMPACTS THE COMMUNITY THAT WE LEAD AND I ALWAYS FEEL THAT TALKING ABOUT MONEY BEFORE WE TALK ABOUT VISION IS A MISTAKE. THAT IT'S MORE IMPORTANT THAT WE ARTICULATE A VISION AND THAT WE ARE CLEAR THAT WE CAN GET FROM HERE TO THERE AS GOVERNMENT BEFORE WE START SENDING OUT OUR MESSAGE ABOUT HOW MUCH IT'S GOING TO COST. AND THIS IS REALLY JUST AN EXERCISE, I THINK IN PRIORITIES AND AN EXERCISE IN TRANSPARENCY AND I ALSO THINK IT'S KIND OF A CATCHING UP EXERCISE BECAUSE WE KNOW THESE THINGS, BUT UNLESS WE ARE ARTICULATE THEM AND HAVE A NARRATIVE THAT GOES IN ADVANCE OF OUR FUNDING DISCUSSIONS, I THINK WE LEAVE A LOT OF PEOPLE IN THE DUST AND WE END UP LEAVING THAT ENTIRE COMMUNITY COLD AND, FRANKLY, NOT REAL CERTAIN THAT WE ARE GOING TO BE ABLE TO FOLLOW THROUGH BY JUST PUTTING A FUNDING NUMBER ON SOMETHING THAT'S VERY, VERY EVIDENT IN THE COMMUNITY THAT WE ARE LIVING IN.

Commissioner Fritz: COMMISSIONER SHIPRACK, YOU ARE BRINGING UP AN ISSUE THAT I HOPE WE WILL GET TO LATER WHICH IS ABOUT COMMUNITY INTERFACE AND HOW IT WILL INTERACT WITH THE CITY AND THE COUNTY PROCESSES AND MAYBE WE CAN CONTINUE ON THE PRESENTATION AND THEN WE'LL HAVE SOME TIME FOR THAT AT THE END BECAUSE YOU ARE RAISING A VERY GOOD POINT.



Ms. Madrigal: OKAY. ANYTHING ELSE? OKAY. WITH THAT, I WILL TURN IT OVER AND WE WILL INVITE UP KIRK CREAGER AND LIESEL WENT, THE DIRECTOR OF OUR COUNTY HUMAN SERVICES DEPARTMENT.

Ms. Wendt: I'M LIESEL WENDT. I WANTED TO GO BACK TO SOMETHING THAT COMMISSIONER SHIPRACK SAID ABOUT THE PEOPLE THAT WE ARE SERVING ABOUT AS WE TALK ABOUT WHAT GOES AND STAYS BECAUSE IT FEELS A LITTLE STERILE AND I HARKEN BACK TO MY TIME AT 211 AND I WILL TELL YOU CALLERS DONE CARE WHO FUNDS THINGS. CALLERS CARE ABOUT GETTING SERVICES. I THINK THAT'S ULTIMATELY WHAT WE ARE DRIVING TO, HOW DO WE PUT SERVICES AT THE FRONT AND CENTER BUT BEFORE WE DO, THAT THERE'S A BIT OF SAUSAGE MAKING TO GET BETWEEN HERE AND THERE. SO WHEN WE TALK ABOUT HUMAN SERVICES IT'S TRICKY TO SEPARATE OUT WHAT WOULD GO TO A JOINT OFFICE AND WHAT WOULD STAY. SO REALLY WHAT WE LOOKED AT ARE WHAT ARE SERVICES THAT ARE SERVING PARTICULARLY PEOPLE WHO ARE CURRENTLY HOMELESS.

SO WHAT WE WILL BE LEAVING THE DEPARTMENT OF COUNTY HUMAN SERVICES IS ESSENTIALLY OUR HOMELESS FAMILY SYSTEM OF CARE, OUR HOMELESS YOUTH SYSTEM OF CARE, AND DOMESTIC VIOLENCE SERVICES THAT ARE RELATED TO SHELTER. AND THEN WHAT ALSO GOES WITH THOSE SERVICES ARE THE THREE STAFF THAT OVER SEE AND MANAGE AND MANAGE THOSE SYSTEMS. WHAT STAYS IS SOME HOUSING STABILITY. SO WE SERVE OVER 65,000 CLIENTS IN OUR AGING DISABILITY AND VETERAN SERVICES DIVISION AND DEVELOPMENTAL DISABILITY DIVISION AND MANY ARE VULNERABLE ADULTS AND FAMILIES WHO NEED HOUSING AND HELPING THEM STAY STABLE WILL STILL BE A FUNCTION THAT WE PROVIDE WITHIN THE DEPARTMENT.

WITH THE DOMESTIC VIOLENCE, WE PROVIDE THE FATALITY REVIEW, LEGAL SERVICES AND SERVICES LIKE THAT WILL TIP TO STAY IN THE DEPARTMENT WITH COMMISSIONER MCKEEL. VETERAN SERVICE OFFICERS WILL STAY WITHIN THE DEPARTMENT BUT THE ROLE AROUND ENDING VETERAN HOMELESSNESS WILL GO TO THE JOINT OFFICE. THOSE ARE SOME EXAMPLES WHERE WE LOOKED AT SOME CRITERIA TO FIGURE OUT WHAT GOES AND WHAT STAYS. HOPEFULLY THAT'S HELPFUL AND I WILL TURN IT OVER TO KURT TO TALK ABOUT P.H.B.

Mr. Creager: GOOD MORNING, MY NAME IS KURT CREAGER. I CAME TO THIS JOB IN AUGUST. I HAD NO TURF TO PROTECT. THERE WAS NO STATUS QUO IN MY BOOK. MAYBE IT WAS A GOOD TIME FOR A FRESH FACE TO COME IN. MOST RECENTLY I OPERATED HOUSING PROGRAMS FOR FAIRFAX COUNTY, VIRGINIA. EARLY IN MY CAREER FOR METRO KING COUNTY. I WORKED IN SEVERAL URBAN COUNTIES AROUND THE COUNTRY ALL WHO DEALT WITH THIS ISSUE DIFFERENTLY, I MIGHT ADD. UNDER COMMISSIONER SALTZMAN'S

DIRECTION, WE ARE TRANSFORMING THE HOUSING BUREAU. AT THE SAME TIME WE ARE TALKING ABOUT THIS JOINT OFFICE. SO THIS IS PART OF A LARGER STRATEGY. IT'S IMPORTANT THAT YOU KNOW THAT ABOUT 18% OF THE HOUSING BUREAU'S BUDGET SET RELATED TO HOMELESS PREVENTION AND HOUSING ACCESS AND STABILIZATION. AND AS MENTIONED BY COMMISSIONER FISH, THE STAFF HAVE DONE AN EXCELLENT JOB UNDER TRYING CIRCUMSTANCES.

Mr. Creager: SO WE ARE MORE THAN HAPPY TO TALK ABOUT THE JOINT OFFICE AND MOVING ASSETS FROM ONE BUREAU IN THIS CASE THE HOUSING BUREAU TO THE COUNTY. WE DON'T SEE THAT AS A LOSS. WE SEE IT AS AN ADD. I WOULD SAY INsofar AS THE VALUES WE LAID DOWN EARLY IN THIS PROCESS THAT WE WOULD DO NO HARM. WE ARE NOT JEP SIZING THE CORE PURPOSES OF HOUSING BUREAU. WE WOULD SACRIFICE FOR THE GREATER GOOD AND GET MORE VALUE FOR THE PUBLIC INVESTMENT. IT IS A SIGNIFICANT PUBLIC INVESTMENT AND THE PUBLIC DESERVES GREATER VALUE FOR THAT INVESTMENT. SO WITH THOSE VALUES, IT'S SORT OF A BACKDROP, WE WERE UNWINDING THE SUITE OF SERVICES. HOUSING, DEVELOPMENT AND PRESERVATION WHICH CONSTITUTES A SIGNIFICANT MAJORITY OF THE ACTIVITY OF THE HOUSE ACTIVITY WOULD STAY WITHIN THE BUREAU.

WE HAVE A PIPELINE OF ABOUT 1600 UNITS AND UNDER COMMISSIONER SALTZMAN'S LEADERSHIP WE ARE DOUBLING THAT EFFORT IN THE SHORT TERM WITH NEW RESOURCES IDENTIFIED BY THE CITY COUNCIL. SPECIFICALLY TO COMMISSIONER NOVICK'S POINT, WE ARE TRANSFORMING IT FROM BEING A HOUSING WITHIN THE 12 URBAN RENEWAL AREAS TO BEING A CITY-WIDE PROVIDER OF AFFORDABLE HOUSING. AND HOUSING DEVELOPMENT AND PRESERVATION IS A LINCHPIN OF THAT. WITH RESPECT TO THE PERMANENT HOUSING, THE NOFAS HAS RESULTED IN SOME PERMANENT SUPPORTIVE HOUSING DISTRIBUTED THROUGHOUT THE CITY WITHIN LARGER PROJECTS. WE THINK THAT 9 BEST HOUSING FOR PEOPLE THAT NEED THAT KIND OF SERVICE IS INVISIBLE.

IT'S NOT CONCENTRATING POVERTY BUT DISTRIBUTING AFFORDABLE HOUSING THROUGHOUT THE CITY, AND IT'S IMPORTANT THAT YOU KNOW THAT OUR CURRENT PORTFOLIO INCLUDES 2,300 UNITS OF PERMANENT SUPPORTIVE HOUSING. WHEN WE UNDERWRITE A PROJECT THAT IS MIXED INCOME, WE EXPECT THE NET CASH FLOW FROM AN AFFORDABLE UNITS IN THE MARKET DRIVEN REPORTS TO SUPPORT THE PERMANENT SUPPORTIVE HOUSING NEEDS OF THE PROJECT AND WE ENTER INTO REGULATORY AGREEMENTS FOR 60 YEARS TO ACHIEVE THAT. ONE OF THE REASONS THAT WE ARE PARSING PERMANENT SUPPORTIVE HOUSING SO THAT WE DO UNDERWRITE PERMANENT AFFORDABLE HOUSING WITHIN THE LARGER PROJECTS, WE HAVE A MEANS BY WHICH TO ATTACH IT THROUGH REGULATORY AGREEMENTS AND THE ASSET MANAGEMENT STAFF WITHIN

THE BUREAU IS RESPONSIBLE FOR ADMINISTRATING THOSE LONG-TERM AGREEMENTS.

Mr. Creager: I WOULD ALSO UNDERSCORE THAT WE CARE A LOT ABOUT THE 0 TO 30% OF POPULATION, WHICH DON'T ALWAYS HAVE NEEDS THAT ARE SERVICE ORIENTED. THEY MAY BE ON SOCIAL SECURITY, LIVING INDEPENDENTLY. BUT A TOTAL OF 27% OF THE CURRENT PORTFOLIO OF ABOUT 3,650 UNITS ARE INCLUDED WITHIN THAT 0 TO 30 SPECTRUM. WE CONTINUE TO HOLD THAT AS A PRIORITY AND THE COUNCIL IS INVESTING IN THAT SPECTRUM OF THE NEED. THE KIND OF PROTECTIONS THIS IS AN EXPANDING AREA OF OUR WORK. THE CITY COUNCIL TOOK A BOLD STEP FORWARD TO EXTEND FOR FIRST TIME SINCE WORLD WAR II, THE LEGISLATE IN THEIR WISDOM SOUGHT TO RATIFY THAT ACTION AND THIS IS AN EVOLVING AREA OF INCREASED PUBLIC POLICY. AS WE BECOME A CITY WHERE MORE THAN HALF OF THE RESIDENTS ARE TENANTS, I THINK IT'S INEVITABLE THAT WE WILL SEE A MUCH MORE SOPHISTICATED REGIME OF POLICY PROTECTIONS FOR TENANTS.

WHILE WE'RE WELL AWAY FROM OUR 2017 LEGISLATIVE PRIORITIES, I THINK YOU CAN REASONABLY PREDICT THAT TENANT PROTECTIONS JUST CAUSE, CAUSE GOOD STANDARDS WITHIN STATE LAW AND WILL BE IMPORTANT. WE THINK IT'S IMPORTANT THAT OREGON MODERNIZE ITS ENTIRE LANDLORD TENANT REGULATORY FRAMEWORK. WE THINK IT'S WELL BEHIND THE CURVE IN THAT REGARD. THE DATA MANAGEMENT, AND PERHAPS THE LEAST GLORIOUS PART OF THIS WHOLE EFFORT IS THAT THERE IS A LOT OF MANAGEMENT AND DATA THAT GOES INTO THE DEVELOPMENT OF GOOD PUBLIC POLICY. THE PUBLIC HOMELESS INFORMATION CENTER IS ONLY ONE PART. WE PROVIDE SERVICE POINTS FOR JURISDICTION AS FAR AWAY AS LANE COUNTY.

WE ARE COMPILING TENANT INFORMATION FROM THE COMMUNITY EVER LIVES OF TENANTS IN THE SAME DATABASE AND THESE DATABASES RESULT IN NOT ONLY THE CONTINUUM OF CARE DATA THAT WE USE TO COMPETE FOR FEDERAL FUNDS BUT ALSO IN THE CONSOLIDATED PLAN AND THE FAIR HOUSING PLAN AND WE DEEMED IT TOO INJURIOUS TO TRY TO UNWIND THAT DATA BECAUSE WE WOULD STILL HAVE TO HAVE IT FOR THE CONSOLIDATED PLAN AND THE FAIR HOUSING PLAN WHICH WE ARE TASKED TO PRESENT. SO THOSE FUNCTIONS WILL STAY AT THE HOUSING BUREAU AND WE WILL CONTINUE TO BE A VIABLE ENTITY. AND WORKING IN CONCERT WITH THE JOINT OFFICE AND WITH OUR COUNTERPARTS AT THE COUNTY, WE THINK WE CAN GET MORE VALUE FOR THE DOLLAR.

Commissioner Fish: KURT, YOU HAVE BEEN WITH THE CITY FOR A SHORT AMOUNT OF TIME AND I CONGRATULATE YOU AND CONGRATULATE DAN FOR HIRING YOU. SO WHEN I FIRST TALKED TO DEBORAH AND DAN ABOUT THIS PROPOSAL, AND WE LAID OUT SORT OF, YOU KNOW, CONCERNS, THERE

WERE TWO THAT I HAD AT THE OUTSET. ONE HAD TO DO WITH THE CONSEQUENCE OF MAKING THIS CHANGE ON THE CONTINUED INDEPENDENCE OF PORTLAND HOUSING BUREAU AS AN INDEPENDENT BODY. AND I'M PLEASED THAT THE MAYOR AND THE HOUSING COMMISSIONER HAVE BEEN UNEQUIVOCAL THAT THEY WILL CONTINUE TO EXIST AND OPERATE INDEPENDENTLY AND THAT'S, I THINK, VERY IMPORTANT THAT WE RESTATE THAT. BUT THE SECOND CONCERN I HAD, HAD TO DEAL WITH VALUES AND WHO WE SERVE. SO THE HOME FOR EVERYONE HAS MADE IT PAINFULLY CLEAR THAT THE BIGGEST CHALLENGE IN OUR COMMUNITY IS BUILDING HOUSING FOR THE MOST NEEDY PEOPLE AND THAT, IN THE SOCIAL SCIENCE JARGON MEANS 0 TO 30 MFI, BUT TO PUT THE HUMAN FACE ON, IT IT'S THE OLDER ON DISABILITY AND THE FULL-TIME MINIMUM WAGE WORKER AND IT'S THE WOMAN ESCAPING DOMESTIC VIOLENCE.

IT'S PEOPLE WOULD HAVE LIMITED RESOURCES AND A HUGE NEED. AND THE CONCERN THAT WE KIND OF TALKED ABOUT IS IF THE ENDING HOMELESS TEAM IS RELOCATED OUTSIDE OF THE PORTLAND HOUSING BUREAU, DO WE LOSE FROM A VALUES PROPOSITION THAT STRONG VOICE REMINDING US THAT WE NEED TO PUT OUR RESOURCES WHERE THE GREATEST NEED IS? ARE WE -- ARE WE DILUTING IN SOME WAY OUR MISSION AT THE CITY NOT TO HAVE SALLY AND HER TEAM REMINDING US DAILY THAT HOMELESSNESS DOESN'T GET SOLVED UNLESS WE PROVIDE HOUSING FOR FORMERLY HOMELESS PEOPLE. AND IF WE DON'T GO TO WHERE THE NEED IS. CAN YOU JUST COMMENT ON THE VALUE SIDE, HOW THIS WILL IMPACT THE BUREAU AND CAN YOU REASSURE US THAT THE BUREAU WILL TIP TO FOCUS EVEN FOLLOWING THIS RELOCATION WILL CONTINUE THROUGH THE HOME FOR EVERYONE FRAMEWORK TO FOCUS ON WHERE THE GREATEST NEED IS IN OUR COMMUNITY.

Mr. Creager: WELL, AS YOU KNOW, HOUSING NEEDS COVER A SPECTRUM OF INCOMES, TO BE SUFFICIENT AND RESPONSIVE TO THE HOUSING NEEDS OF PORTLANDERS NEED TO BE TAKING THE FULL SPECTRUM APPROACH. SO WE DON'T SEE ANY DILUTION OR ANY DEVIATION FROM THE CURRENT COMMITMENT, AND I WOULD ARGUE THAT PERHAPS THE ADVOCACY THAT THE JOINT OFFICE CREATES WILL ACTUALLY AMPLIFY THAT FURTHER THAN IT IS ALREADY. I RESPECT SALLY. I HIRED SALLY FOR OTHER JOBS ELSEWHERE BEFORE SHE CAME TO PORTLAND. WE HAVE KNOWN EACH OTHER FOR A LONG TIME AND SHE'S HIGHLY TALENTED AND BEING A SOCIAL WORKER, SHE BRINGS THAT VALUE TO THE TABLE WITHIN THE BUREAU'S MANAGEMENT TEAM. BUT IT'S EMBEDDED. IT'S EMBEDDED IN OUR DNA. ITS NOT SOMETHING THAT WE WILL WALK AWAY FROM.

Mr. Creager: I WOULD SAY THAT AS WE UNDERTAKE COMMUNITY DEVELOPMENT PROJECTS IN PLACES LIKE NORTH PORTLAND, THAT MIXED INCOME HOUSING IS QUITE IMPORTANT AND PROVIDES A PATH TO RETURN FOR FOLKS WHO ARE ECONOMICALLY DISPLACED FROM THE PROFOUND

MARKET TRANSFORMATION OF NORTH PORTLAND, THAT THE PHYSICAL DEVELOPMENT NEEDS OF PLACES LIKE LENZ AND LENZ TOWN CENTER. WE ACHIEVE TO SOME GREAT SUCCESS IN THE RIVER DISTRICT OVER 30% PERMANENTLY AFFORDABLE HOUSING COMMUNITIES IN WHAT IS NOW CALLED THE PEARL, WHICH IS ONE OF OUR ECONOMICALLY INTEGRATED COMMUNITIES. SO WE'LL CONTINUE TO WORK THE FULL SPECTRUM.

THE INCLUSIONARY ZONING TOOLS THAT THE LEGISLATURE JUST GIVE US UNDER THE SENATE BILL 1753 GIVES US TOOLS AT THE 80% END OF THE SPECTRUM, AND IT ALSO GIVES US SOME CONSTRUCTION EXCISE TAXES TO BUY THOSE UNITS DOWN. THE C.E.T. DOESN'T HAVE TO BE USED ENTIRELY AS AN OFFSET TO THE MANDATORY INCLUSIONARY ZONE. IT CAN BE USED FOR LOWER COST HOUSING FOR THAT 0 TO 30 SPECTRUM ALSO. SO WE ARE TAKING A PORTFOLIO APPROACH. WE ARE GRATEFUL FOR THE RESOURCES THE CITY COUNCIL IS INCLINED TO GIVE TO US AND WE LOOK FORWARD TO CONTINUING TO MAINTAIN AT LEAST THE CURRENT BASELINE EFFORT, IF NOT MORE COMMITMENT TO THIS POPULATION.

Commissioner Fish: I WOULD SAY THAT'S A VERY REASSURING ANSWER AND I WILL JUST SAY THAT IF WE HAVE AN EXTRA DOLLAR TO SPEND, I FOR ONE BELIEVE WE SPEND IT WHERE THE GREATEST NEED IS. AND THERE ARE AREAS IN OUR HOUSING WORK WHERE WE CAN MOVE THE NEEDLE AND THERE ARE AREAS WHERE WE DON'T MOVE THE NEEDLE VERY MUCH, BUT WE HAVE A BROADER PORTFOLIO. I THINK IT'S TERRIBLY IMPORTANT THAT IF WE ARE SOLVING ONE PROBLEM, BY CREATING BETTER COORDINATION, BETTER ALIGNMENT, ALL OF THESE WORDS THAT EVERYONE HERE SUBSCRIBES TO, I WANT TO MAKE CRYSTAL CLEAR WE ARE NOT CREATING ANOTHER PROBLEM IN THE BUREAU THAT YOU LEAD IN TERMS OF OUR FOCUS. AND I APPRECIATE IN THE LAST YEAR THE RENEWED FOCUS AND EMPHASIS ON WHERE THE GREATEST NEED IS. BUT THE HOME FOR EVERYONE HAS DOCUMENTED VERY CLEARLY THE DEFICIT, AND IT'S MY EXPECTATION ONCE THIS INNOVATIVE IDEA MOVES FORWARD, AND I SUPPORT IT, THAT WE WILL CONTINUE LASER-LIKE TO FOCUS ON WHERE THE NEED IS AND WHERE THE DATA TELLS US THE NEED. IS I APPRECIATE YOUR COMMENTS.

Commissioner McKeel: THANK YOU. AND LIESL, THANK YOU FOR USING THE EXAMPLE OF VETERANS, BECAUSE YOU KNOW I WOULD ASK ABOUT THAT. I THINK THAT BRINGS UP MY QUESTION OF HOW WITH INTEGRATE THE PROGRAMS BECAUSE I UNDERSTOOD YOU TO SAY THE HOUSING, THE VETERANS HOUSING WOULD GO TO HOME FOR EVERYONE, VETERAN SERVICE OFFICE WILL STAY WITH YOU. SO, AGAIN, IT'S THAT MAKING SURE THAT WE SHARE THAT INFORMATION, BECAUSE WE KNOW THE HOUSING IS AN IMPORTANT PIECE, BUT THEN THE VETERANS NEED THEIR SERVICES. THEY NEED EMPLOYMENT. THEY NEED ALL OF THE SERVICES THAT OUR VETERANS SERVICE OFFICE THEN PROVIDES. SO THIS MAY BE A LITTLE DOWN INTO THE WEEDS BUT I JUST WANT TO MAKE SURE IF WE ARE LOOKING AT

PEOPLE AND HOW TO BEST SERVE PEOPLE, THAT WE MAKE SURE THAT THE INFORMATION SHARING IS AS -- AS CONNECTED AS IT CAN BE. AND THAT'S FOR ALL POPULATIONS. I ONLY CHOOSE VETERANS BECAUSE THAT WAS AN EXAMPLE AND I KNOW MORE ABOUT THAT. YEAH. SO THANK YOU.

Chair Kafoury: AND COMMISSIONER MCKEEL, I THINK THAT'S BEEN A CONVERSATION AT THE STEERING COMMITTEE AND AMONG STAFF. IT'S A DIFFERENT KIND OF SILO, IF YOU WILL OR UMBRELLA, AND HOW DO WE CONTINUE THAT EFFORT AND THEN ALSO I THINK TO ME, THE OPPORTUNITY IS HOW DO WE LEVERAGE SOME OTHER SYSTEMS THAT AREN'T AT THE TABLE AT A ROOT CAUSE WAY. I THINK OF MENTAL HEALTH, AND HEALTHCARE, THE PUBLIC SAFETY SYSTEMS ARE THERE. THAT'S AN AREA WHERE WE CAN DO BETTER AND BY HAVING A JOINT OFFICE, I THINK WE CAN ALIGN THOSE SYSTEMS EVEN MORE EFFECTIVELY. SO THERE'S SOME TRADEOFFS THERE AND YOU KNOW WE ARE COMMITTED TO THE COLLABORATION AT THE STAFF LEVEL.

Commissioner Bailey: WE HAVE PERMANENT HOUSING, IT'S A SHARED RESPONSIBILITY. CAN YOU TALK MORE ABOUT THAT ARRANGEMENT AND WHY IT IS THAT WAY?

Mr. Creager: THE ISSUE REALLY TURNS ON HOW PROJECTS THAT ARE OF MIXED INCOME NATURE ARE UNDERWRITTEN. AND THE IDEA OF KEEPING PERMANENT SUPPORTIVE HOUSING AS A SHARED RESPONSIBILITY WAS RAFTED SO CRAFTED SO THAT THE PIPELINE THAT THE HOUSING BUREAU IS ORIGINATING UNDERWRITING CONTINUES TO HAVE PERMANENT SUPPORTIVE HOUSING UNITS IN EACH PROJECT AND WE ARE POISED TO ANNOUNCE THE PROJECTS THAT WOULD BE SELECTED FROM THE LAST 61.5 MILLION, OUR FALL NOFA WHICH GRATEFULLY, MULTNOMAH CREATED A SITE. AND CITY OF PORTLAND HAS FOUR SITES. THE BUREAU ALLOCATED SOME 58 MILLION AND MULTNOMAH COUNTY ALLOCATED 5 MILLION. WE ARE JOINTLY UNDERWRITING THOSE PROJECTS AND WE WILL SEE PERMANENT SUPPORT OF HOUSING IS INFUSED INTO LARGER PROJECTS AND THAT ALLOWS US TO AFFIX THE PERMANENT SUPPORTIVE HOUSING AT THE TIME THAT WE ALSO GRANT EQUITY AND DEBT TO DEVELOPERS TO UNDERTAKE THE PROJECTS.

THAT'S FACILITY BASED CAPITAL PLANNING. WHAT WE DO RECOGNIZE IS THAT THERE ARE LOTS OF PERMANENT SUPPORTIVE HOUSING UNITS THAT ARE NOT ATTACHED TO HARD REAL ESTATE. THEY MIGHT BE IN RENTED MOTEL ROOMS, UNDER A LEASEHOLD AGREEMENT WITH AN OWNER. AND AT THE OFFICE, THE JOINT OFFICE NEEDS THAT FLEXIBILITY TO BROKER THOSE SERVICES TO ENSURE THAT THE GREATEST NEED IS BEING SATISFIED IN ADJUSTING TIME MANNER. WE DON'T WANT TO LOSE THAT LEVEL OF RESPONSIVENESS. WE ARE ALSO RECOGNIZING THAT AT LARGE, UNDER CONTINUUM OF CARE PLANNING, THE JOINT OFFICE NEEDS TO BE DOING THE POLICY AND PROGRAM DEVELOPMENT AROUND PERMANENT SUPPORTIVE

HOUSING. SO WE WOULD BE MORE OF AN IMPLEMENTER TO THEIR POLICY DIRECTIONS AND THE DIRECTIONS OF THE HOME FOR EVERYONE BOARD.

Ms. Wendt: I DON'T THINK I HAVE ANYTHING MORE TO ADD. IF YOU HAVE MORE SPECIFIC QUESTIONS ABOUT WHAT THE JOINT OFFICE WILL BE. WHAT'S TIED TO UNITS AND WHAT IS TIED TO SERVICES, AND I THINK THE POLICY WILL DEFINITELY BE SET UP AT THE JOINT OFFICE. HOW DOES THAT ACTUALLY HAPPEN. I THINK THE DOLLARS ARE IN QUESTION ABOUT HOW THAT WILL ACTUALLY GET CARRIED OUT.

Commissioner Shiprack: MADAM CHAIR, JUST A BOX TO PUT NEXT TO THIS CONVERSATION ABOUT HOW GOVERNMENT INTERFACES WITH PRIVATE INTERESTS IN THE COMMUNITY TO MAKE SURE THAT OUR MISSION STAYS FOREMOST FOR OUR CONTRIBUTION AND KURT, WHEN YOU TALK ABOUT HOW THE HOUSING BUREAU GRANTS EQUITY AND DEBT, TO DEVELOPERS AND I KNOW THAT YOU DO, I KNOW THAT IT'S A VERY COMPETITIVE PROCESS. AND IT HAS ALWAYS SEEMED TO ME THAT IF WE REALLY WANT TO BEND THIS CURVE, THAT OUR APPLICATION PROCESS, FOR WHICH DEVELOPERS FOR PROFIT AND NOT FOR PROFIT, YOU KNOW, REALLY BEND THEMSELVES TO THE EFFORT OF COMPETING, THAT THAT APPLICATION MOVES THEM IN THE DIRECTION THAT WE REALLY WANT TO GO.

I WANT TO UNDERLINE WHAT COMMISSIONER FISH WAS JUST SAYING ABOUT THE IMPORTANCE OF HAVING OUR DOLLARS GO TO WHERE THE NEED IS THE GREATEST. AND I WANT TO JUST ENDORSE HIS ADVOCACY FOR 9 ZERO THE ZERO TO 30% AND SUGGEST THAT, YOU KNOW, THERE ARE SOME AREAS THAT THE MARKET CAN ADDRESS WITHOUT US, BUT WE NEED TO GIVE THEM THAT OPPORTUNITY, BY WHICH I MEAN WE NEED TO CUT THEM OFF FROM SOME OF THE AREAS OF ASSISTANCE WHICH I SEE AS BEING REALLY MARGINAL AND THAT IS REALLY EVERYTHING THAT'S ABOVE 60% OF MEDIAN, INCLUDING THE 80 AND THE 120% THAT WE CURRENTLY EXTEND ASSISTANCE TO, BECAUSE I THINK THAT THAT'S WELL WITHIN THE ABILITY OF OUR LOCAL MARKET. THEY ARE ALSO VERY NIMBLE AND INNOVATIVE.

I THINK IT'S WELL WITHIN THEIR ABILITY TO ADJUST TO THOSE MARKET FORCES AND SHIFT THEIR PRIORITIES, BUT IF WE ARE CONTINUALLY EXTENDING A FRAMEWORK SO THAT THEY DON'T NEED TO, THEY ARE GOING TO CONTINUE TO DEVELOP AT THE HIGHER END WHERE THE PROFIT MARGINS ARE GREATER FOR THEM AND I CONTINUE TO ADMIRE THE PURITY OF THEIR MISSION. YOU DON'T HAVE TO GUESS AT WHERE THEIR PRIORITIES ARE. SO I THINK WE ALSO HAVE AN OBLIGATION TO MAKE OURS EQUALLY CLEAR.

Commissioner Shiprack: AND I ALSO WANT TO COMMENT THAT THERE'S REALLY NO HOUSING DEVELOPMENT THAT SHOULDN'T DIP INTO MULTNOMAH COUNTY'S ABILITY TO PROVIDE SUPPORT SERVICES BECAUSE THAT'S REALLY WHAT WE DO, WHAT WE ARE VERY GOOD AT, WHAT WE ARE VERY

EXPERIENCED WITH. AND IN TERMS OF A LOAN GUARANTEE, I DON'T THINK THERE'S ANY BETTER FORM OF LOAN GUARANTEE FOR REALLY LOW INCOME HOUSING THAN ASSURING THE LENDER THAT THERE IS AN AGREEMENT WITH MULTNOMAH COUNTY TO PROVIDE INTENSIVE, IN MANY OF THESE CASES SERVICES TO PEOPLE WHO ARE RETURNING FROM PRISON OR JAIL, TO PEOPLE WHO HAVE MENTAL ILLNESS OR DRUG ADDICTION, IN CASES MENTAL ILLNESS AND DRUG ADDICTION. SO AGAIN, I THINK THAT THESE ARE AREAS THAT WE CAN REINFORCE AT THAT INTERSECTION BETWEEN OUR GRANT CAPACITY AND THE PRIVATE INTEREST ACCESSING THOSE FUNDS.

Mr. Creager: I THINK IT MAY BE A QUESTION THAT I CAN RESPOND TO IN PART. WHEN WE DO NOFAS, WE DO CHALLENGE OUR PARTNERS BOTH PRIVATE AND NONPROFIT TO ATTAIN VERY RIGOROUS SOCIAL EQUITY GOALS. THE CURRENT NOFA HAS A CURRENT 30% WOMEN AND MINORITY SUBCONTRACTING GOAL AND WE ARE PUSHING EVERYONE TO EXCEED 30%. THE OTHER THING THAT I THINK IS IMPORTANT TO RECOGNIZE IS THAT DIRECT SPENDING AND INDIRECT NONCASH EQUIVALENTS LIKE DENSITY BONUSES CAN BE USED SOMEWHAT SEPARATELY. WHEN WE DO DIRECT SPENDING, I THINK THAT YOUR POINT AND COMMISSIONER FISH'S POINT ABOUT GETTING PUBLIC VALUE AT THAT 0 TO 30% OF A.M.I. MAKES PERFECT SENSE HOWEVER, WE ARE ALSO BROKERING BONUS DENSITY INCENTIVES AND HOTEL DEVELOPERS ADDITIONAL FLOORS FROM WHICH THEY CAN TRANSFER FROM OTHER PORTS IN DOWNTOWN AND IN CONCERT WITH THE COUNTY WE ARE ACTIVELY INVOLVED WITH A CONSTELLATION OF PRIVATE DEVELOPERS WHO ARE INTERESTED IN PROPERTY TAX ABATEMENT. 9-YARD AT THE BURNSIDE BRIDGE HEAD JUST NORTH OF HERE IS A GOOD EXAMPLE. 57 OF THOSE UNITS WILL BE AFFORDABLE FOR 60 YEARS BECAUSE THE DEVELOPER AVAILED THEMSELVES NOT ONLY OF THE PROPERTY TAX ABATEMENT OFFERED BY THE CITY AND THE COUNTY, BUT ALSO THE ASSISTANT DEVELOPMENT CHARGE WAIVERS. SO I WOULD ARGUE THAT WE ARE INCENTIVIZING GOOD BEHAVIOR. OFTENTIMES WITH NONCASH EQUIVALENTS BOTH DENSITY AND TAX ABATEMENT.

Commissioner Shiprack: I WOULD LIKE TO FOLLOW UP WITH A QUESTION. KURT, YOU CAN HELP ME WITH THIS. WHAT IS 80% OF MEDIAN INCOME FOR THIS M.F.I.

Mr. Creager: \$65,000 FOR A HOUSEHOLD OF TWO.

Commissioner Shiprack: SO THE RENT THAT WOULD BE ALLOWABLE UNDER THE 80% MEDIAN FAMILY INCOME CONSTRAINT FOR, SAY, A TWO-PERSON HOUSEHOLD WOULD BE WHAT?

Mr. Creager: IT'S ABOUT 58. IF THE DEVELOPERS AGREED TO ACCEPT 60% OF A.M.I., WHICH WOULD BE \$40,000 FOR A COUPLE.



Commissioner Shiprack: AND THE MONTHLY RENT ALLOWABLE ON THAT UNIT WOULD BE WHAT?

Mr. Creager: IT'S SIGNIFICANTLY BELOW MARKET. I CAN'T QUOTE THE EXACT FIGURE. I CAN RESPOND IN WRITING TO YOUR QUESTION, BUT GIVEN THE MARKET FUNDAMENTALS, THESE ARE MORE THAN \$500 UNDER MARKET, OVER WHAT THEY WOULD NORMALLY BE CHARGED.

Commissioner Shiprack: AGAIN, JUST BECAUSE I'M NEEDING TO ANCHOR THIS INFORMATION IN SOME FORM OF REALITY, I'M CURIOUS WHAT THE ACTUAL RENT WOULD BE THAT THAT TRANSLATES TO.

Mr. Creager: I WILL BE HAPPY TO RESPOND, BUT IT'S ALSO IMPORTANT THAT YOU KNOW THAT WHEN WE ENTERED INTO THESE AGREEMENTS WE ALSO HAVE A PROVISIO THAT ENSURES THAT PEOPLE WITH A HOUSING CHOICE VOUCHER, WHO MAY HAVE AN INCOME OF 30% OF A.M.I. CAN USE THAT VOUCHER IN THOSE UNITS. SO THEY ARE NOT PRECLUDED OF HAVING LOWER INCOMES. THEY MAY NOT HAVE HIGHER INCOMES BUT I WOULD BE HAPPY TO RESPOND IN WRITING.

Chair Kafoury: ANY OTHER QUESTIONS OR COMMENTS?

Ms. Madrigal: SO BEFORE I REVIEW NEXT STEPS, I JUST WANT TO BRING BACK A FEW THINGS. FIRST OF ALL, KIND OF WHAT WE HAVE DISCUSSED TODAY AND WHAT WE WOULD HOPE TO IMPLEMENT ON JULY 1ST IS REALLY A FIRST STEP. PART OF THE WORK THAT THE STEERING COMMITTEE IS DOING IS IDENTIFYING THOSE NAUGHTIER ISSUES THAT COULD BE RESOLVED IN A YEAR TWO OR YEAR THREE, IDENTIFYING OPPORTUNITIES FOR MORE COLLABORATION, BETTER ALIGNMENT THAT'S OUTSIDE THE SCOPE OF THIS SPECIFIC WORK. I WANTED TO MAKE SURE THAT YOU KNOW THAT WE ARE FOCUSED ON THIS IMMEDIATE SAUSAGE MAKING, THAT THERE IS KIND OF A LONGER TERM LENS BEING USED. THE SECOND THING AND IF WE COULD GO BACK TO THE FIRST BUBBLE SLIDE ON THE BACKGROUND. AND THIS REALLY GETS TO THE COMMENTS AND THE QUESTIONS ABOUT COMMUNITY ENGAGEMENT AND CONSUMERS. THIS MODEL THAT WE HAD BEFORE HOME FOR EVERYONE IS SEEMINGLY VERY SIMPLE ON OUR END, BUT WHAT THIS DOESN'T SHOW IS THE COMPLEXITY OUT IN THE COMMUNITY THAT THE PROVIDERS AND THE CONSUMERS ARE DEALING WITH.

WHEN WE GO BACK TO THE PROPOSED OFFICE, WE ARE INCREASING THE COMPLEXITY ON OUR SIDE. WE ARE CREATING A TASTY LITTLE SAUSAGE, BUT THE GOAL IS REALLY TO HAVE THE STREAMLINED SERVICES THAT TEND TO TAKE AWAY SOME OF THAT SENSE MAKING THAT RIGHT NOW CONSUMERS AND PROVIDERS ARE DOING AND BRINGING IT INTO GOVERNMENT SO THAT WE ARE PRESENTING A UNITED FRONT AND A SINGLE DOOR AND ALL OF THAT. SO I WANTED TO JUST CALL THAT OUT. AND THEN LASTLY, COMMISSIONER

FRITZ, YOU ASKED ABOUT COMMUNITY ENGAGEMENT AND I THINK WITHIN THAT, I HEARD A QUESTION ABOUT COMMUNICATION. WE DO HAVE ON OUR STEERING COMMITTEE A COMMUNICATION GROUP THAT'S LOOKING AT COMMUNITY ENGAGEMENT. OBVIOUSLY ALL THE VOTES AND THE COMMISSIONS THAT YOU MAKE WILL BE PART OF PUBLIC PROCESSES THAT WILL ALLOW FOR COMMENT, BUT IF THERE ARE OTHER SPECIFIC WAYS THAT YOU WOULD LIKE US TO ENGAGE THE COMMUNITY WE ARE HAPPY TO INCORPORATE THOSE.

Commissioner Fritz: THANK YOU. I WANTED TO MAKE SURE THAT WE USE OUR EXISTING PUBLIC ENGAGEMENT PROCESSES. AND I HAVE A REQUEST TO THE BUDGET TO USE BOTH OUR NEIGHBORHOOD INVOLVEMENT, NEIGHBORHOOD ASSOCIATIONS, THE CIVIC LEADERSHIP PARTNERS AND THE NEW PORTLAND PARTNERS TO GET THE INFORMATION OUT ABOUT ALL OF THIS GREAT WORK THAT'S BEEN DONE. WE ALL GET LOTS AND LOTS OF QUESTIONS EVERY WEEK ABOUT, WELL, WHAT ARE WE DOING? AND WE HAD THE PRESENTATION ON THE HOME FOR EVERYONE. WE DO HAVE A PLAN. WE HAVE OTHER PLANS. WE HAVE THIS COMING ALONG. AND THE COMMUNITY IS STILL SEEING PEOPLE LIVING OUTSIDE AND THEY DON'T KNOW HOW THEY CAN HELP. THEY DON'T KNOW WHAT OUR PLAN IS. AND SO THIS HUGE GAP, I BELIEVE, THAT WE NEED TO GET THE INFORMATION OUT, AND INVITE PEOPLE TO PARTICIPATE IN SUPPORTING IT IN MULTIPLE DIFFERENT WAYS AND THAT DOESN'T COME WITHOUT A BUDGET ALLOCATION.

IT'S NOT POSSIBLE TO DO THAT WITH OUR EXISTING RESOURCES GIVEN THAT NEIGHBORHOOD INVOLVEMENT DEPENDS ON VOLUNTEERS AND YOU HAVE TO PROVIDE THE RESOURCES TO THE VOLUNTEERS TO GET THE WORD OUT. SO I JUST WAS AT A NEIGHBORHOOD ASSOCIATION LAST NIGHT AND THERE WAS AN AMAZING WOMAN WHO GAVE A PRESENTATION ON POTENTIAL FUNDING STRATEGIES HAVING BEEN TO THE WELCOME HOME COALITION MEETING. IT WAS A GREAT EXAMPLE OF HOW EVERYBODY WAS REALLY EXCITED THAT, YES, WE HAVE A PLAN AND WE ARE GOING TO DO SOMETHING. AND WE NEED TO JUST GET THAT INFORMATION OUT AND WE NEED TO LOOK AT BOTH CITY AND COUNTY AND HOW DO WE COORDINATE. I KNOW FROM MY PERSPECTIVE WHEN SOMETHING AT THE COUNTY, I DON'T NECESSARILY KNOW WHAT THE ENGAGEMENT MECHANISMS ARE OR HOW THE INFORMATION GETS TO GRESHAM AND TROUTDALE AND HOW TO MAKE SURE THAT MY STAFF AND THE NEIGHBORHOOD INVOLVEMENT ARE COORDINATING WITH THEIR COUNTER PARTS. SO THAT ABSOLUTELY HAS TO BE PART OF IT, IN MY OPINION.

Ms. Madrigal: THANK YOU. OKAY. SO NEXT STEPS, WE WANT TO GATHER ANY LAST QUESTIONS AND CONCERNS THAT YOU HAVE. FROM THIS POINT, EACH BODY WILL GO THROUGH ITS BUDGET PROCESS, AND REVIEW ITS VERSION OF THE JOINT OFFICE PROPOSAL. WE'LL BRING YOU TO AN I.G.A. TO APPROVE AND BY THE END OF JUNE, WE'LL BE HOPEFULLY READY TO IMPLEMENT. SO

THAT'S THE HIGH LEVEL PLAN AND I THINK EVERYONE IS STILL HERE IF YOU HAVE QUESTIONS FOR SPECIFIC PRESENTERS.

Chair Kafoury: QUESTIONS? AFTER WE FINISH OUR QUESTIONS WE WILL HAVE TIME FOR CLOSING COMMENTS FROM THE BOARD MEMBERS. DOES ANYBODY HAVE ANY QUESTIONS?

Commissioner Fish: TIMELINE QUESTION ON THE DRAFT OF THE I.G.A.

Ms. Madrigal: WE ARE WORKING FEVERISHLY AND HOPE TO GET SOMETHING TO EVERYONE'S OFFICE SOON.

Chair Kafoury: ALL RIGHT. DO WE HAVE CLOSING COMMENTS. COMMISSIONER MCKEEL? I FIGURE WE WILL BE ECUMENICAL AND JUST GO. [LAUGHTER]

Commissioner McKeel: ALL RIGHTY. WELL, I WANT TO THANK YOU FOR THE PRESENTATION AND I CERTAINLY DO SUPPORT THE STRUCTURE. I THINK IT MAKES SENSE. I JUST THINK THERE'S STILL A LOT OF DETAILS TO WORK OUT AND I JUST LOOK FORWARD TO SEEING WHAT COMES FORWARD. WE'RE WORKING ON A PRETTY SHORT TIME FRAME, AS WE'RE TALKING ABOUT BUDGETING AND GETTING AGREEMENTS IN MACE, AND PLACE, AND I THINK IT MAKES SENSE AND I'M LOOKING FORWARD TO THE WORK. THANK YOU.

Commissioner Fish: CHAIR KAFOURY, THANK YOU FOR HOSTING THE CITY COUNCIL HERE. I THINK ALL OF YOUR COLLEAGUES ON THIS SIDE OF THE RIVER HAVE BEEN THINKING THROUGHOUT THIS PROCESS THAT WE WISH WE DID MORE OF THESE. I REALLY LIKE THIS DYNAMIC OF US ALL SITTING TOGETHER AND HAVING THIS CONVERSATION. SO THANK YOU FOR YOUR HOSPITALITY. AND I HOPE WE DO GET A CHANCE TO DO MORE. AND I JUST WANT TO GO BACK IN TIME, JUST TO NOTE SOMETHING. WHEN THE WHOLE RESET FRAMEWORK WAS LAUNCHED IN 2012, IN THE KIND OF DIRECTION WAS GIVEN TO PUT MEAT ON THE BONES, YOU, DEBORAH, WERE A COUNTY COMMISSIONER, NOT A COUNTY CHAIR.

WHAT I REMEMBER ABOUT THOSE DAYS IS WHILE WE DIDN'T HAVE THE STRUCTURE THAT THE HOME FOR EVERYONE NOW GIVES US WHICH HAS BEEN A TREMENDOUS ADVANCE, WE DID HAVE A HIGH DEGREE OF COLLABORATION. AND I CREDIT IN LARGE PART YOUR LEADERSHIP BECAUSE THERE IS NO POSITION OF HOUSING COMMISSIONER AT THE COUNTY. THE CHAIR HAS THE POWER. BUT SOMEHOW YOU MANAGED TO CREATE A POSITION OF HOUSING COMMISSIONER. AND SO THE CITY AND THE COUNTY HAD A HIGH DEGREE OF COLLABORATION BECAUSE OF YOUR LEADERSHIP IN 2012, BUT I THINK THE HOME FOR EVERYONE HAS TAKEN THIS TO ANOTHER LEVEL.

Commissioner Fish: I'M HOPEFUL IN FIVE YEARS WHEN WE MEASURE SUCCESS, THAT WE LOOK BACK AND WE SAY THAT THESE EFFORTS TO CHANGE THE STRUCTURE WERE NOT JUST EXERCISES THAT WILL BE WRITTEN UP IN CLASSES OF SCHOOLS OF GOVERNMENT BUT THEY WERE INTENTIONAL ACTIONS DESIGNED TO PROVIDE BETTER SERVICES TO THE PEOPLE WE SERVE. AND I JUST APPRECIATE SO MUCH THE RELATIONSHIP THAT THE CITY AND THE COUNTY HAVE HAD OVER THE YEARS AND I THINK YOU AND DAN AND CHARLIE HAVE TAKEN IT TO THE NEXT LEVEL. SO I APPRECIATE IT VERY MUCH. THANK YOU.

Chair Kafoury: THANK YOU.

Commissioner Shiprack: THANK YOU, MADAM CHAIR. THANK YOU SO MUCH FOR THIS PRESENTATION. I TOO REALLY APPRECIATE BEING ABLE TO SIT ALL TOGETHER WITH OUR COLLEAGUES FROM ACROSS THE RIVER, AS WE FREQUENTLY SAY.

Chair Kafoury: AS WE CALL YOU.

Commissioner Shiprack: AS WE CALL YOU. [LAUGHTER] ACROSS THE RIVER. AND I WANT TO SAY THAT I THINK THAT COMMISSIONER FISH AND I HAVE BONDED OVER A COUPLE OF ISSUES. I DO WANT TO UNDERLINE THE IMPORTANCE OF KEEPING OUR EYE ON THE BALL. AND THE POINT OF THIS EXERCISE IS NOT US AS GOVERNMENT, AND IT'S NOT EVEN THE CONSTRUCTION CREWS THAT ARE WORKING ON THE HOUSING PROJECTS THAT WE HAVE IN OUR SIGHTS. IT IS THE PEOPLE WHO NEED OUR SERVICES AND WHO DESPERATELY NEED OUR SERVICES. KURT, BECAUSE IN MY UNFAIR POSITION UP HERE, BEING, YOU KNOW, RELATIVELY RELAXED AND HAVING ACCESS TO THE INTERNET, I WILL SAY THAT I CHECKED THE PORTLAND AREA M.F.I. AND THE RATE AT 80% FOR TWO BEDROOMS IS ALLOWABLE RENT PLUS UTILITIES IS \$1,320. AND I JUST WANT TO SAY THAT THAT IS NOT MY TARGET. THAT MY TARGET IS WELL BELOW THAT. THAT \$1,320 IS MORE THAN I PAY ON A MORTGAGE FOR A TWO BEDROOM HOME.

I DON'T WANT YOU TO FEEL THAT THIS IS A RANT. I MEAN THIS IN THE SPIRIT OF SUPPORT, AND I WANT TO SAY THAT WE REALLY HAVE TO STRIVE TO HIT THIS TARGET. AND KURT, I'M PICKING ON YOU, I KNOW. BUT YOU ARE REALLY IMPORTANT IN THE WORK OF THE HOUSING BUREAU, AND THE WORK OF THE HOUSING BUREAU IS REALLY IMPORTANT. AND I WOULD LOVE TO SEE THE 30% PDC REQUIREMENT FOR AFFORDABILITY SOMEHOW BE ABLE TO ESCAPE THE SILOS OF THE URBAN RENEWAL LIMITATIONS ON AREA AND BE APPLIED TO THIS COMMUNITY AS A WHOLE. AND I'M SURE WE CAN WORK ON THAT, AND I WOULD ALSO LIKE TO SEE US TARGET CONSIDERABLY BELOW WHAT I KNOW OUR PARTNERS IN THE PRIVATE WORLD WOULD LIKE TO SEE AS A TAX, A VERY VALUABLE TAX RELIEF PROGRAM FOR ALL OF THE RESIDENTS, NOT JUST THE 80% LOW-INCOME PEOPLE WHO CAN AFFORD \$1,320 FOR MONTHLY RENT, BUT

FOR ALL OF THOSE PURCHASERS OF UNITS, FOR A TEN-YEAR TAX ABATEMENT PERIOD.

Commissioner Shiprack: I WOULD LOVE TO SEE US ASK THEM TO PUSH EVEN FURTHER TO PROVIDE THIS SERVICE FOR COMMUNITY THAT IS PROVIDING THEM WITH THIS REALLY LOVELY FOR THEM, AGAIN, ECONOMIC CLIMATE IN WHICH TO THRIVE AS HOUSING DEVELOPERS, LET'S NOT FORGET THAT THERE ARE TWO SIDES TO THIS. THERE'S ONE SIDE THAT'S EXTREMELY PROFITABLE AND VERY ENJOYABLE, IF THAT'S YOUR THING AND THEN THERE'S THE OTHER SIDE WHICH IS RAPIDLY PLACING SHELTER OUT OF REACH FOR A GREATER AND GREATER NUMBER OF US. BUT I DON'T WANT TO JUST POUND THIS. I WANT TO SAY THIS IS A WONDERFUL GROUP OF PEOPLE GATHERED HERE TODAY, WHO HOLD THE LEVERS AND WHO ARE GOING TO BE ABLE TO MOVE THIS IN THE DIRECTION THAT WE NEED TO MOVE.

Commissioner Novick: I THINK THERE'S BEEN SOME GREAT QUESTIONS ASKED ABOUT THE JOINT HOMELESS SERVICES AND I CAN ASSURE THAT EVERYONE WILL BE WELL BELOW 80% MEDIAN INCOME. PROBABLY WELL BELOW 30% AND THAT REALLY IS THE FOCUS OF THIS JOINT OFFICE IS TO MAKE SURE THOSE PEOPLE WHO ARE OFTEN FACED THE GREATEST BARRIERS TO ACCESSING SERVICE GET BETTER SERVICE. AND I THINK IT'S BEEN A VERY THOUGHTFUL PROCESS UNDER WHICH THE LEADERSHIP OF THE CITY AND THE COUNTY, THE DIRECTOR OF THE COUNTY HUMAN SERVICES, THE HOUSING BUREAU, CHIEF OPERATING OFFICER, AND HOME FOR EVERYONE HAVE SPENT A LOT OF TIME, AND THOUGHTFUL DELIBERATION ABOUT HOW WE MAKE THIS WORK INTERNALLY TOO BECAUSE IT'S ABSOLUTELY AS IMPORTANT THAT WE MAKE SURE THAT OUR EMPLOYEES ARE WELL TREATED AND THIS IS AN EMPLOYEE CENTRIC APPROACH.

I THINK THAT'S BEEN THE HALLMARK. BUT ON THE OTHER SIDE IS THE PEOPLE THAT WE WILL SERVE AND WE NEED TO SERVE THEM MORE NIMBLY AND MORE EFFICIENTLY AND I BELIEVE THIS JOINT OFFICE WILL DO THAT. I THINK THERE'S BEEN SOME GREAT QUESTIONS ASKED TODAY AND RAISED TODAY AND WE WILL DO OUR BEST TO GET ANSWERS TO THOSE QUESTIONS AS WE COME BACK TO BRIEF YOU ALL AROUND THE PROPOSED BUDGET NEXT MONTH. SO THANKS AGAIN FOR BEING HERE.

Chair Kafoury: THANK YOU. COMMISSIONER FRITZ.

Commissioner Fritz: I WAS STRUCK BY THE TITLE BEING THE OFFICE FOR THE HOMELESS SERVICES. I WOULD URGE US TO RETHINK THAT. WE KNOW THAT 80% OF THE PEOPLE THAT ARE LIVING OUTSIDE HAVE BEEN IN MULTNOMAH COUNTY FOR THE LAST TWO YEARS. SO THEY HAVE A HOME. IT'S PORTLAND. IT'S MULTNOMAH COUNTY. THEY JUST DON'T HAVE A SHELTER, A ROOF OVER THEIR HEADS. SO AS I HAVE LEARNED MORE AND MORE ABOUT THIS, NEVER HAVING BEEN THE HOUSING COMMISSIONER IN THE CITY OF PORTLAND BUT

BEING A PORTLANDER WHO CARES PASSIONATELY ABOUT EVERYBODY WHO LIVES HERE AND EVERYBODY WHO COMES HERE, I RECOGNIZE THAT INDIVIDUAL WORDS MATTER AND THAT WE MIGHT WANT TO LOOK AT IS THERE A WORDING LIKE THE WELCOME HOME COALITION OR A HOME FOR EVERYONE, THAT MAKES THIS OFFICE A WARMER SOUNDING PLACE.

Commissioner Fritz: JUST A SMALL DETAIL. DESPITE NOT BEING THE HOUSING CHIGGER, I'M COMMISSIONER, I'M RESPONSIBLE FOR PEOPLE WHO LIVE INSIDE AND OUTSIDE, AND I CARE FOR PEOPLE THROUGHOUT MULTNOMAH COUNTY. SO I APPRECIATE THIS JOINT MEMBER. THERE ARE FIVE MEMBERS OF THE COUNTY BOARD AND FIVE MEMBERS OF THE CITY COUNCIL WHO ARE PASSIONATELY CONCERNED ABOUT THIS AND WHO EVEN OF US WANTS TO DO WHATEVER WE CAN FOR OUR PART AND SO I WELCOME THIS PARTNERSHIP. THANK YOU.

Commissioner Bailey: THERE'S THE OLD SAYING THAT EVERYTHING HAS BEEN SAID BUT I HAVEN'T HAD TIME TO SAY IT. THERE THIS IS A LONG TIME COMING AS THE MAYOR SAID, AND A REALLY IMPORTANT CHANGE AND INNOVATION IN HOW WE DELIVER COORDINATED RESPONSE TO ONE OF THE GREATEST CHALLENGES WE FACE AS A COMMUNITY. AND I'M THRILLED WITH THE SUCCESS THAT WE HAVE SEEN ALREADY THROUGH THE HOME FOR EVERYONE PROCESS, AND THIS IS A LOGICAL EXTENSION OF THAT PROCESS AND THE COLLABORATIVE EFFORTS. I THINK YOU HAVE HEARD CONCERNS HERE FROM THE DAIS, THAT ARE CONCERNS ABOUT HOW TO MAKE THIS WORK BEST, ABOUT HOW TO ENSURE IT'S A SMOOTH TRANSITION.

ACKNOWLEDGMENT OF THE FACT THAT IN ANY INSTITUTIONAL CHANGE, THERE'S ALWAYS A PERIOD OF DESTABILIZATION AND THE WORK WE HAVE AND THE WORK WE ARE ENGAGED IN IS SO IMPORTANT THAT WE WANT TO ENSURE THAT THAT PERIOD OF DESTABILIZATION IS AS BRIEF AND AS COORDINATED AS POSSIBLE AND I KNOW THAT'S SOMETHING THAT ALL OF YOU ARE WORKING ON DILIGENTLY. CHAIR KAFOURY, MAYOR HALES, I WANT TO SALUTE YOU BOTH FOR PUTTING THIS TOGETHER AND YOUR LEADERSHIP ON THIS, COMMISSIONER SALTZMAN. THANK YOU FOR PULLING TOGETHER WHAT I THINK WILL BE A LANDMARK CHANGE FOR THE WAY OUR COUNT E AND OUR CITY WORK TOGETHER TO ADDRESS OUR SHARED CONCERN OVER THIS CRISIS.

Commissioner Novick: I JUST WANTED TO RETURN TO A SPECIFIC POINT THAT I THINK SALLY ERICKSON MADE, HISTORICALLY IF YOU HAVE SERVICE PROVIDERS WITH CONTRACTS WITH BOTH THE CITY AND THE COUNTY, HISTORICALLY, WE HAVE SEEN THAT 9 OUTCOMES THAT THE GOVERNMENTS EXPECT CAN BE DIFFERENT AND THE REPORTING REQUIREMENTS CAN BE DIFFERENT. AND I THINK SIMPLY JUST GETTING BEYOND THAT IS IMPORTANT IN TWO WAYS. ONE, IF WE ARE FORCED TO AGREE ON WHAT 9 COMMUNITY THINKS THE OUTCOMES WE'RE SEEKING SHOULD BE AND WHAT THE

IMPORTANT DATE IS, THEN THAT'S A GOOD THING, AS OPPOSED TO HAVING COMPETING IDEAS. IN THE SERVICE MEMBERS DON'T HAVE TO KEEP TRACK OF DIFFERENT DATA AND SEPARATE REPORTS THEY HAVE MORE TIME AND RESOURCES TO DEVOTE TO THEIR DAY-TO-DAY DIRECT SERVICE WORK. I JUST WANTED TO HIGHLIGHT THAT AS AN EXAMPLE OF WHY THIS ABSTRACT STUFF IS IMPORTANT.

Mayor Hales: I WANT TO START WITH A THANK YOU. WE ALL HAVE TEDIOUS AND WONDERFUL THINGS ABOUT BEING IN ELECTED OFFICE. ONE OF THE WONDERFUL THINGS IS WE GET TO WALK IN COMMUNITY PARADES. I KNOW COMMISSIONER FRITZ ENJOYS THAT LIKE I DO. AND, YOU KNOW, AS YOU DO, THAT YOU GET SOME HELLOS AND YOU GET SOME HECKLES AND ONE OF MY FAVORITES WAS NANCY AND I WERE IN THE ROSE GARDEN PARADE AND ONE PERSON YELLED OUT, HEY, HEY, MAYOR, THANKLESS JOB AND ONE OF THE THINGS IS BUREAUCRATIC REFORM, THAT IS THANKLESS JOB. I WANT TO COMMEND YOU FOR TAKING THAT ON. YOU DON'T SEE THE BENEFITS UNTIL AFTER THE DISRUPTION, AND IT'S HARD. SO THANK YOU. AND IT'S IMPORTANT WORK. YOU KNOW, WE HAVE THE SHARED VISION THAT COMMISSIONER SHIPRACK. IT'S RIGHT ON THE HOME FOR EVERYONE WEBSITE.

IT SAYS HOME FOR EVERYONE SHARED VISION, NO ONE SHOULD BE HOMELESS. EVERYONE NEEDS A SAFE, STABLE PLACE TO CALL HOME. I THINK WE'VE GOT THOSE WORDS RIGHT. AND THEN IT GOES ON TO BE SPECIFIC TO SAY THAT THE HOME FOR EVERYONE COLLABORATIVE AIMS TO IMPROVE THE WAY THAT PEOPLE EXPERIENCING HOMELESSNESS ARE SERVED BY PRIORITIZING, AND HOLDING THE PROGRAMS FUNDED BY OUR LOCAL GOVERNMENTS ACCOUNTABLE AND USING DATA TO MAKE DECISIONS ENGAGING AND INVOLVING THE COMMUNITY AND STRENGTHENING SYSTEM CAPACITY AND LEVERAGING MORE OPPORTUNITIES WHICH IS VERY MUCH WHAT WE ARE ABOUT HERE TODAY. SO WE HAVE THE VISION.

WE HAVE THE TRACK RECORD THAT THIS COLLABORATION ACTUALLY WORKS AND MAKES A DIFFERENCE, AND MOST DRAMATICALLY IN PUTTING 695 HOMELESS VETERANS INSIDE OVER THE COURSE OF THE LAST YEAR. AND LITERALLY WE HAVE A WAY TO INSTITUTIONALIZE THAT BETTER WAY OF DOING THE WORK. SO I WANT TO COMMEND YOU ALL AND AS I SAID AT THE OUTSET, I'M COMPLETELY COMMITTED TO GETTING THIS DONE AND MAKING IT A LONG-TERM, EFFECTIVE PARTNERSHIP THAT MAKES THE KIND OF DIFFERENCE THAT WE HAVE EXPRESSED IN THE SHARED VISION. THANK YOU VERY MUCH.

Chair Kafoury: THANK YOU ALL. THIS HAS BEEN VERY INFORMATIVE AND VERY SUCCESSFUL. I APPRECIATE MY COLLEAGUES ON THE COUNTY COMMISSION WHO REALLY PUSHED TO HAVE A JOINT CONVERSATION. I THINK IT'S REALLY HELPFUL FOR US TO LISTEN TO WHAT OUR COLLEAGUES ON THE OTHER SIDE OF THE RIVER HAVE TO SAY. AS I JUST FINISHED PUTTING TOGETHER MY

EXECUTIVE BUDGET FOR THE SECOND TIME, I HEARD MANY OF THE SAME COMMENTS FROM THE DEPARTMENT DIRECTORS THAT I HEARD IN MY FIRST BUDGET PREPARATION LAST YEAR WHICH WAS THAT THE SERVICES THAT WE ARE PROVIDING AT MULTNOMAH COUNTY ARE HAMPERED BECAUSE PEOPLE DON'T HAVE A PLACE TO LIVE, AND THAT WHEN I ASK THE DEPARTMENT DIRECTORS TO PRIORITIZE, HOUSING ROSE TO THE TOP OF THEIR PRIORITY LIST.

KNOWING UNLESS YOU HAVE A ROOF OVER YOUR HEAD, THE OTHER SERVICES THAT WE PROVIDE, WHETHER IT'S DOMESTIC VIOLENCE SERVICES, WHETHER WE ARE TALKING ABOUT AGING AND DISABILITY SERVICES, WHETHER WE ARE TALKING ABOUT VETERAN SERVICES OR WHETHER WE ARE TALKING ABOUT MENTAL HEALTH SERVICES, UNLESS YOU HAVE A PLACE TO LIVE, IT'S REALLY DIFFICULT, IF NOT IMPOSSIBLE TO EFFECTIVELY UTILIZE THOSE SERVICES AND THAT IS BORNE ON US AS A COMMUNITY. I ALSO BELIEVE VERY STRONGLY AND HAVE SAID MANY TIMES THAT A MOM WHO IS TRYING TO FIND A PLACE FOR A FAMILY DOES NOT CARE WHETHER IT'S THE CITY OR THE COUNTY WHO IS PROVIDING THOSE SERVICES. SHE JUST WANTS A PLACE FOR HER CHILDREN TO SLEEP AT NIGHT AND THAT'S WHY WE ARE DOING THIS. IT'S NOT BECAUSE WE LOVE TO SIT AROUND AND TALK ABOUT PROCESS, BECAUSE LORD KNOWS I AM. MAYBE OF ALL OF YOU, I HATE TALKING ABOUT PROCESS THE MOST AND THANK YOU TO THE STAFF BECAUSE THEY HAVE BEEN BEARING WITH ME ON THIS.

THE DETAILS ARE VERY IMPORTANT. AND THAT'S NOT TO SAY I HAVE LEARNED SO MUCH FROM THAT THE DETAILS ARE EXTREMELY IMPORTANT. LOOKING AT THE CONSUMERS IS REALLY WHY WE'RE DOING THIS BECAUSE OF THE CHILDREN, THE MOTHERS, THE FATHERS AND THE VETERANS IN OUR COMMUNITY WHO NEED A PLACE TO LIVE. I REALLY APPRECIATE MY COLLEAGUES WHO HAVE BROUGHT UP THE DETAILS BUT I ALSO LOVE THAT SO MANY OF YOU TALKED ABOUT THE PEOPLE THAT WE CAN'T FORGET THE PEOPLE WHO WE SERVE AND THE REASON WHY WE ARE DOING THIS. AND I WANT TO THANK THE STAFF BECAUSE YOU ALL HAVE SPENT COUNTLESS HOURS ON. THIS AND NOT ONLY THE DAY JOBS THAT YOU ALL HAVE, PROVIDING ALL OF THESE SERVICES AND MAKING SURE THAT PEOPLE CAN GET IN OUT OF THE COLD BUT YOU HAVE BEEN FOCUSED ON TRYING TO PUT TOGETHER THIS OFFICE AND BRINGING WITH IT ALL OF THE UMBRELLAS THAT ENTAILS. I WANT TO THANK ALL OF YOU. THIS IS REALLY JUST THE BEGINNING OF WHAT WE TALKED ABOUT. WE HAVE A LONG WAY TO GO.

Chair Kafoury: WE HAVE BROUGHT UP A LOT OF QUESTIONS HERE TODAY, BUT IT'S GOING TO TAKE ALL OF US. WE ARE IN A CRISIS HERE IN OUR COMMUNITY. THERE ARE FAR TOO MANY PEOPLE WHO ARE SLEEPING OUTSIDE WHO ARE SLEEPING IN A HOME THAT THEY DON'T KNOW THAT THEIR GOING TO HAVE TOMORROW. AND IT'S GOING TO TAKE EVERY SINGLE ONE EVER US WORKING TOGETHER AND BRINGING IN ALL OF OUR OTHER PARTNERS, OUR



COMMUNITY PARTNERS, THE DEVELOPMENT COMMUNITY, BUSINESS COMMUNITY, AND OUR NONPROFIT PROVIDERS. SO YES, THIS IS A GOOD START, BUT WE HAVE A LONG WAY TO GO AND WE CAN'T LET OURSELVES OFF THE HOOK. SO THANK YOU. THANK YOU ALL FOR COMING TODAY. AND WE ARE ADJOURNED.

**ADJOURNMENT – 11:09 a.m.**

[CAPTIONS PROVIDED BY LNS CAPTIONING AND MAY INCLUDE INACCURATE WORDS OR PHRASES DUE TO SOUND QUALITY, OTHER TECHNICAL DIFFICULTIES AND/OR SOFTWARE ERRORS.]

For access to the video and/or board packet materials, please view at:  
[http://multnomah.granicus.com/ViewPublisher.php?view\\_id=3](http://multnomah.granicus.com/ViewPublisher.php?view_id=3)

Submitted by:  
Lynda J. Grow, Board Clerk and  
Marina Baker, Assistant Board Clerk  
Board of County Commissioners  
Multnomah County, Oregon