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*Distinguished
Budget Presentation
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Multnomah County

Oregon

For the Fiscal Year Beginning

July 1, 2010

President

Executive Director

The government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to Multnomah County for its annual budget. In order to receive this award, a government must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Board of County Commissioners

Jeff Cogen
County Chair



Deborah Kafoury
District One



Loretta Smith
District Two



Judy Shiprack
District Three

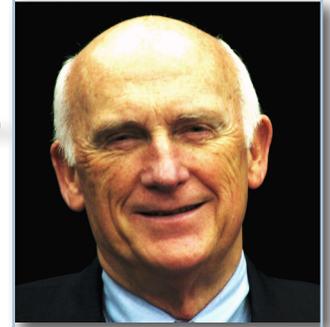


Diane McKeel
District Four



Elected Officials

Michael **Shrunk**
District Attorney



Dan **Staton**
Sheriff



Steve **March**
County Auditor



Appointed Officials and Staff

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Appointed Officials

Community Justice
Scott **Taylor**

County Human Services
Kathy **Tinkle**

Community Services
Cecilia **Johnson**

Health Department
Lillian **Shirley**

County Assets
Sherry **Swackhamer**

Library
Vailey **Oehlke**

County Management
Joanne **Fuller**

Budget Office Staff

Budget Director
Karyne **Kieta**

Sr. Budget Analyst
Ching **Hay**

Economist
Michael **Jaspin**

Sr. Budget Analyst
Patrick **Heath**

Sr. Budget Analyst
Shannon **Busby**

Principal Budget Analyst
Julie **Neburka**

Principal Budget Analyst
Christian **Elkin**

Special Thanks

Special thanks to the Library graphics design staff, especially James **Smith** for designing the budget cover.

Mision, Vision and Values Statement

fy2012 adopted budget

Multnomah County Board of Commissioners

Multnomah County adopted the Mission, Vision and Values statement to provide a framework for making decisions that impact Multnomah County government and the community.

Knowing the mission, vision and values of the organization enables our leaders and employees to consider the greater good when making tough decisions.

Mission

The Multnomah County Board of Commissioners *plans* for the needs of a dynamic community, *provides* leadership to ensure quality services, *prioritizes* the needs of our most vulnerable and *promotes* a healthy, safe and prosperous community for all.

Vision

Build a community where everyone is healthy and anyone who needs help has a place to find it.

The community knows about and is engaged in what we do.

We have the resources to meet the community's needs.

Everyone in our community shares equally in opportunity, regardless of what they look like, where they come from, what they believe in, or who they love.

There is a fully funded safety net to protect the most vulnerable people in our community.

Values

Social Justice – Promote equity in the community, include people who have not been included in the past, help those who need help.

Health – Support a healthy community from birth through adulthood.

Public Safety – Maintain safe neighborhoods through prevention, intervention and enforcement.

Integrity – Be honest and trustworthy, creating transparency and harmony between what we think, say and do. Put the County's mission above personal goals.

Stewardship – Demonstrate tangible, cost effective results from our work; decisions are clear, evidence-based, and fair.

Creativity and Innovation – Think in new ways, value new opinions and recognize ingenuity and resourcefulness.

Sustainability- Focus on the long-term environmental and economic well being of the community.

Mision, Vision and Values Statement

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Jeff Cogen, Multnomah County Chair

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May 5, 2011

FROM: Multnomah County Chair Jeff Cogen

RE: Presenting the 2011-2012 Executive Budget

This year finds Multnomah County in a time of transition. We are re-examining long held beliefs and assumptions about how we do business. We are embracing the idea that providing the best and most timely service to the public means we must change and adapt our practices to meet tomorrow's challenges. We are making decisions by weighing the county-wide impacts, rather than using a focus so narrow that we miss the big picture.

My proposed budget preserves critical county funded services in our community, reduces administrative and support costs, fully funds our reserves and invests one-time-only resources to benefit the county into the future. This budget is designed to strategically position Multnomah County in the best possible way to respond to the significant budget cuts that we expect from the state and federal governments.

Living within our means and preparing for state and federal reductions:

Proposed Budget

- **Cuts administrative costs to preserve critical services**
- **Sets aside funds to ramp down state and federal programs**
- **Freezes management wages and requests 0% COLA from County Labor Unions**

Multnomah County continues to face challenging times. This year, in order to balance the budget, I have prioritized preserving critical services in our community and chosen to cut administrative and support services. Unfortunately, while this budget preserves services for now it is not the end of the story for this fiscal year.

The state of Oregon continues to struggle with the devastating effects of the economic down turn, and the federal government is pitted in a struggle to cut many precious safety net services that are critical to our community. Services delivered by Multnomah County to seniors, people with disabilities, people struggling in poverty, immigrants new to our country and victims of violence are all funded with a combination of county, state and federal funds. As the county prepares for the possibility of significant state and federal reductions to services-- both this July and the next--I have done everything I can to preserve current county funded services in health, human services and public safety.

The employees of Multnomah County are smart, committed and dedicated to service. I want to thank them for the spirit of caring that they bring to work everyday. In these challenging financial times, I have frozen wages and cost of living adjustments (COLA) for management and supervisory employees. I have assumed \$1.5 million in County General Fund savings and \$1.9 million in other funds for a total of \$3.4 million in savings as a result of this freeze. I thank those employees for taking this pay freeze and their understanding that it is protecting services in our community.

While I have not been able to assume wage freezes from the union represented employees, I have asked all unions to consider a 0% COLA for Fiscal Year 2012. This would help to preserve jobs and services as the County prepares for the state and federal budget cuts ahead.

I have also set aside \$5.6 million in general funds to help the County ramp down state and federal services as needed. This will allow the County time to make thoughtful, deliberative decisions in response to state and federal cuts.

Fostering the success of our kids:

Proposed Budget

- **Continues full funding for all current SUN sites**
- **Expands SUN in partnership with David Douglas Schools and City of Portland**
- **Expands Restorative Justice Intervention training to schools**
- **Maintains Library hours and services, including early learning programming**

The future of our children is more important than anything else in these difficult times. The county works closely with the schools, the City of Portland, businesses, non-profits and other partners to provide interventions that support school success which creates life success. This budget provides continued funding for all of our current Schools Uniting Neighborhoods (SUN) sites and for social supports and early childhood services attached to SUN. With the help of our partners at Portland Public Schools, this budget expands funding to continue SUN services at three schools where expiring

federal grants would have closed services. In partnership with the City of Portland and the David Douglas School District, we will open a new SUN school at David Douglas High School where last year we opened a school based health clinic.

I am hopeful that by the end of the budget process we will have a plan to fund two schools in the Reynolds School District where federal grants are expiring. This would bring the number of SUN Schools to 63 - over a third of our public schools.

In our juvenile justice system, we are expanding a model of restorative justice intervention in schools which helps students understand the impact of their actions on others and holds them accountable without taking them away from school work and important social supports.

This budget maintains library hours and services. We continue our commitment to our world class library system. As we understand the significance of early learning and language development for children and as our schools struggle to fund library services, the Multnomah County library continues to serve more children and families in more languages than ever before.

Keeping the public safe:

Proposed Budget

- Fully funds locally funded positions requested by the District Attorney
- Maintains current jail beds
- Increases staffing for jail suicide watch
- Funds Gresham temporary hold facility
- Maintains proven mix of supervision, sanctions and treatment for offenders

In public safety, the proposed budget maintains public safety services that address victims needs, hold offenders accountable, and offer rehabilitation for offenders.

The District Attorney's office received funding for all positions requested from County General Fund. I have also proposed funding a new position in the District Attorney's restitution unit to increase our effectiveness in collecting restitution for victims. I want to thank the District Attorney for working with me to preserve our system of justice.

The Sheriff's Office is funded for all currently open jail beds. Working closely with the Sheriff on a few significant priorities, I am proposing an increase in staffing for suicide watch at the jail and continuing the funding for the "Turn Self In" program which allows offenders to stay employed while being held accountable for their crimes. I am also proposing to fund the Gresham Temporary Hold facility, while making clear that next year our partners in east county need to help shoulder the costs of this program.

Recently, the Pew Center for the States recognized the Multnomah County Department of Community Justice for their contribution in reducing offender recidivism in Oregon. I have continued to fund the mix of probation supervision, sanctions and treatment that make those great results possible. These services are a partnership with the state of Oregon and they may be significantly impacted by state reductions.

We have recently experienced a tragic increase in shootings. In response to this, our probation officers are collaborating with the police and community leaders to get guns off the streets and provide young offenders with alternatives to gangs. This budget includes funding for job training for gang members - key to getting them out of gangs for good.

Addressing the needs of victims:

Proposed Budget

- **Increases funding for services to victims of domestic violence**
- **Funds elderly financial fraud prosecution**

I welcome our new city/county domestic violence coordinator and continue our partnership with the city and non-profit agencies to fund the Gateway Center for Domestic Violence. The Gateway Center offers a welcoming haven for victims where they get concrete support and legal advice in addition to other services. This budget invests approximately \$130,000 new county funding for services to survivors of domestic violence by continuing grant funded programs that are ending and adding to our current services. This will allow domestic violence victim advocates to stay in our welfare offices and increase services to survivors of color.

The population of people over 60 years old is increasing. This group is particularly vulnerable to financial scams and physical abuse. This budget expands funding for the gatekeeper program which trains people like bank tellers and meter readers to watch out for the elderly in our community and report to our Adult Protective Services unit if they notice changes in seniors' daily lives. I am also funding a Deputy District Attorney to work with our Adult Protective Services and the police prosecuting financial elder abuse.

Meeting the critical needs of the homeless:

Proposed Budget

- **Increases funding for critical services to the homeless**

The County partners with the City of Portland, Gresham, the Housing Authority of Portland, churches and many not-for-profit organizations to provide low income supported housing, shelter, rent assistance and other services to those who are homeless. The county has focused our services on helping families move quickly out of homelessness and back to housing and jobs. We are also helping many families find housing and stay in it through our rent assistance. This budget adds \$1 million in county funding to the \$1.3 million we currently spend in county funds to tackle homelessness. These funds will increase rent assistance, fully fund winter shelter for homeless families and bring the County's commitment to our successful Bridge to Housing program to \$1 million in on going support.

Transforming health care and mental health care through the Oregon Health Plan:

Proposed Budget

- **Continues existing funding for health, mental health and addictions**
- **Prepares the County to fully participate in statewide health care reform**

The Governor's proposed budget calls for sweeping reforms of the health care system in Oregon starting with transformation of the Oregon Health Plan. In this budget I have proposed continuing to fund our health, mental health and addictions systems much as they are today. Over 65,800 people rely on our clinics for their health care needs. We are deeply involved with the state in reform efforts and Multnomah County will be a leader in this reform. Our county is committed to one of the core principles in this reform- the triple aim- which calls on us to provide the right health care, at the right time and at the best cost. Central to health care reform is the "person centered care" model which we are already piloting in our health clinics and our children's mental health system. We have also been experimenting with "pay for performance" and other models that will go to scale with Oregon's reforms.

Maintaining our commitments to Sustainability and Equity:

Proposed Budget

- **Maintains funding for Office of Diversity & Equity and Office of Sustainability**
- **Expands diversity training for employees and managers**
- **Continues work to increase cost-saving waste prevention & recycling**
- **Creates a Restitution Garden for juvenile offenders paying back victims**

A year ago, I proposed creating the Office of Sustainability and the Office of Diversity and Equity. In creating these two offices, the county elevated these priorities and made a lasting commitment to long term change on these two critical issues. I have maintained that commitment and am very proud of the work these two small programs are doing to lead the county in their areas.

Next year, the Office of Diversity and Equity will institute a more robust diversity training series for employees, train leaders to manage a diverse workforce, and initiate a countywide inclusion campaign that begins with a core belief that everyone deserves dignity and respect.

In the last year, the Office of Sustainability created a fifteen year food action plan, launched a beginning farmer training class and grew 12,000 pounds of fresh food for the Oregon food bank through the volunteer fueled CROPS program. Waste prevention and recycling efforts led by the office have increased our internal recycling rate to 54%, saving \$84,000 annually in costs. Next year the Office of Sustainability will continue to improve our waste prevention and recycling rates and partner with the Department of Community Justice to create a restitution garden for juvenile offenders working to sell produce to pay back their victims.

Creating a role for the County in economic development:

Proposed Budget

- **Creates new micro-lending program for small entrepreneurial efforts**
- **Provides youth employment opportunities**
- **Fosters partnerships with employers in our community**

Multnomah County isn't typically viewed as an economic development agent, but good jobs and strong local businesses are key to supporting the communities we serve.

We've begun the work of re-examining Multnomah County's role in economic development and I believe that by piloting a few strategic investments through our existing economic development program we can become part of the solution.

One vital component of my budget proposal is a micro-lending program that will create opportunities for individuals to start their own small business. As a former small business owner myself I know how critical those first few dollars are to success. I want to make sure hopeful entrepreneurs in our county have access to capital and the business training support they need to be successful.

Reinventing our administrative and support services:

Proposed Budget

- **Creates a new Department of County Assets**
- **Increases span of control**
- **Invests technology to create efficient government**

This year is the beginning of a multiple year process of improving our administrative services, reducing administrative costs, reorganizing support functions and changing our culture to continuously improve our processes.

This budget includes the newly created Department of County Assets and the reorganized Department of County Management and Chief Operating Officer functions. I am asking the managers for these departments to continue modernizing and redesigning services like our fleet, warehousing, and building management. This process is not just about savings, it is also about improving the effectiveness of our services and making sure we are meeting our goals as an organization in these support functions. How we assess and redesign these services will become a model for continuous improvement across the County.

Part of this improvement is addressing the management span of control-- the ratio of managers to employees. Effective organizations are moving to larger spans of control and government is getting there too.

This budget assumes \$1.1 million in savings from reorganization and span of control changes to our administrative services. In the next year, all departments will address span of control and we will take a look at it annually as a part of our management functions.

Making strategic investments for our future:

Proposed Budget

- Buys down debt
- Invests in emergency preparedness
- Funds health and safety in our buildings
- Continue our investment in technology to make our services more efficient

Even in these hard times it is important to address the future needs of our community. Thanks to this Board's leadership and the leadership of the City and Clackamas County, we are undertaking the replacement of the 85 year old Sellwood Bridge that we all know is at the end of its life span.

We are currently building the East County Courthouse, a building which will house our data center and still meet LEED gold standards reducing our energy usage in our information technology data center by 50%.

Next month we will open the Mental Health Crisis Assessment and Treatment Center which will serve as a place of respite and treatment for individuals in mental health crisis. We are grateful to our funding and service delivery partners in this effort.

Continuing to address long term needs, this executive budget utilizes one-time-only revenues to make investments that will pay off in the future. It includes buying off the debt on the Yeon Annex building which will free up approximately \$418,000 a year for the next two years.

The earthquake and tsunami in Japan is yet another sobering reminder that we do not fully control our environment and need to prepare for potential emergencies. I have increased the emergency management budget by \$560,000 to help fund a mobile command structure for emergencies and funded their efforts to help our communities most vulnerable and poor citizens prepare for emergencies.

This budget sets aside \$1 million for spending on health, safety and seismic improvements to our buildings to ensure that we are continuing to improve safety for our employees and the public.

I have also set aside \$1.4 million in one-time-only funds for electronic improvement in our Juvenile Detention Facility and \$1.5 million in one-time-only funds for replacement of law enforcement radios.

We will continue our investment in information technology solutions to make our services more effective. We will deepen the use of our Google Applications for government, implement a new mental health information system and implement open

source documents management. We will also replace our antiquated budgeting system with new software that will increase our efficiency.

Thank you

I want to thank all of those who helped to shape this budget. Thanks to my colleagues on the Board of County Commissioners for working with me to create a budget that reflects our values and addresses our greatest needs. It is wonderful to work with a group of people who care so deeply about the quality of life for everyone in our community. Thanks to the Sheriff, the District Attorney and the judges for their current efforts and efforts for the past many years to hold together the public safety system in the face of cuts.

Thanks to Karyne Kieta, budget director and her staff for all the work they do preparing and analyzing data for this budget. Thanks to the department directors, departmental leaders and their budget staffs for the many hours they put in planning for service delivery changes, providing me with options and preparing the documents. I want to thank my staff, particularly Marissa Madrigal, chief of staff and Joanne Fuller, chief operating officer for all your wise counsel and hard work.

This budget also reflects a continued commitment to work with the City of Portland, the City of Gresham and our school districts to combine our resources to address common problems.

Many of the services funded by Multnomah County are delivered by not-for-profit organizations that bring their dedication and additional resources to our work together. Thanks to these partners.

It is an honor to serve as the Chair of Multnomah County and it is great to have such wonderful partners in our community working together in these difficult times. Thank you for your hard work. Thank you for your continued support.

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Introduction

State and local governments across the country have faced fiscal challenges since the global economic recession began in 2007. Tax revenues fell sharply and demand for safety net programs increased. This created large budget gaps that were closed with a combination of drastic cuts in services, tax and fee increases, and the use of funding from the federal stimulus and other one-time resources.

Multnomah County is in a better fiscal position than most state and local governments thanks to prudent leadership from the Chair and the Board, strong management and adherence to policies and practices that result in strong long-term financial planning, low debt obligations, and maintaining responsible fund balance amounts. The FY 2012 budget was balanced by bringing ongoing spending in balance with ongoing revenues and by limiting the use of one-time General Fund resources for ongoing programs. The FY 2012 budget also improves the County's long-term fiscal position by fully funding our reserves, maintaining the Business Income Tax stabilization reserve and reducing debt service liabilities. The FY 2012 budget made significant strides toward balancing FY 2013 budget, leaving only a small \$200,000 gap between revenues and expenditures to address.

The FY 2012 budget focuses on maintaining direct services by reducing administrative costs: it freezes management and executive wages, eliminates management positions and restructures administration. The budget strategically increases funding for safety net services for the some of the County's most vulnerable residents - the homeless, the mentally ill, and survivors of domestic violence. At the same time, public safety service levels have been maintained and there have been no reductions in the capacity of our jails. The budget also invests in some of our most critical capital needs, including the Sellwood Bridge and funding for emergency communications equipment that will improve safety and services to our citizens and employees. The budget also earmarks \$1 million for planning and costs related to renovating or replacing the Downtown Courthouse.

While this is all good news, there is still uncertainty on the horizon. Although the County's general fund fiscal position is stabilizing, there is still much ambiguity surrounding the timing and service impact of State's budget. The State is projecting a \$3.5 billion shortfall for the 2011-13 biennium, approximately 22% of the State's current general fund services. Because Federal and State funds support 25%-30% of the County's budget, reductions at the State will likely mean service reductions to clients served by the County. The Governor's 2012-13 Biennial budget relies on major policy changes (discussed below) to balance in the second year of the biennium. If the Governor's budget were to be adopted intact, the impacts on County clients and services will likely be greater in FY 2013 than FY 2012. Federal cuts could further reduce services to residents in FY 2012.

The County's FY 2012 budget assumes that the State legislature will adopt their budget after the County adopts our budget in June 2011. Given this

FY 2012 Program and Policy Highlights

Public Safety

timing, departments were instructed to create a placeholder budget for State revenues in anticipation of a midyear rebalance to address State decisions. We will calibrate our midyear rebalance process to the magnitude of the state cuts. The FY 2012 Budget earmarks \$4.2 million of one-time-only funding to ramp-down State funded services and \$1.6 million of ongoing funding to allow the Board to prioritize critical programmatic needs.

The FY 2012 budget preserves the core functions of public safety and maintains the current number of jail beds. The Sheriff's Office, the District Attorney's Office and the Department of Community Justice accomplished this goal through a combination of restructuring, streamlining business processes and sharing resources. The budget includes investments in effective prosecution of elder financial abuse and restitution for victims. The budget also funds programs that increase safety within jail operations while reducing overtime costs. One-time capital funds were included to upgrade the juvenile detention center security electronics and emergency communication radios.

Most state funding for public safety comes from Senate Bill 1145, which gives counties responsibility for all aspects of parole and probation supervision. SB 1145 directs that parole and probation sanctions are to be served in local jails instead of prisons and that all felony offenders sentenced to a term of incarceration of 12 months or less remain in local custody. Currently, the County receives over \$24 million dollars annually to pay for these services. Any reduction to state public safety funding will have the greatest impact on parole and probation services provided by the Department of Community Justice.

Health and Human Services

The FY 2012 budget preserves existing services in Health and Human Services departments and adds new programs targeting vulnerable populations. The County invested in short-term rent assistance to help individuals who are at risk of becoming homeless to maintain their housing. Additional funds were also set aside for rapidly re-housing individuals and families who have become homeless. Aging and Disabilities Services has developed an effort to train 'gatekeepers' to identify vulnerable seniors in the community and refer them to the County for services.

The State's budget is likely to have a large (but currently unknown) impact on Health and Human Services programs during FY 2012. The Governor's budget includes 19% reductions in rates for services to clients who are on the Oregon Health Plan (OHP), a reduction in the number of services covered by OHP, and a complete transformation of the health care delivery system to better integrate physical health, mental health, long-term care and other services. These changes would impact the County's health clinics, senior centers, and community-based mental health providers. Senior Health and Human Service managers at Multnomah County are involved in guiding the system transformations that will be implemented in FY 2012 and FY 2013. We

General Government

will know the impact of these changes after the Legislature passes the state budget, likely in early FY 2012.

The Chair started the Multnomah Evolves initiative during FY 2011 in order to restructure our administrative and support services, reduce administrative costs, and protect direct services from reductions. Multnomah Evolves resulted in a number of changes that are included in the FY 2012 budget:

- The Department of County Assets (DCA) was created by the Board in April 2011. DCA includes Facilities and Property Management, Fleet, Records, Electronics and Distribution, and Information Technology. The Department of County Management includes Budget, Finance, Human Resources and the Division of Assessment, Recording and Taxation. The FY 2012 budget combines the positions of Chief Operating Officer and Department Director of the Department of County Management. All County departments will now report to this new position. These changes are intended to create clearer responsibility and accountability for organizational decision making and outcomes. This change resulted in approximately \$540,000 of savings to the County.
- As part of Multnomah Evolves, the ratio of supervisors to employees, or "span of control" was reviewed for the departments of County Management, Community Services and County Assets. The FY 2012 budget reduces the number of management positions and increases the span of control, resulting in approximately \$714,000 in cost savings to the County. This is partially offset by \$154,000 of reduced CAFFA grants, resulting in a net savings of \$560,000. The Department of County Human Services, Community Justice, Health and the Library will undertake span of control reviews concurrent with the planned midyear state budget rebalance process.
- Two work groups have been convened to study how to implement other recommendations of the Multnomah Evolves project: one to investigate outsourcing Fleet Maintenance and one to look at alternatives to operating the County's Central Stores. The teams are developing recommendations for how these functions could be operated differently and will report back to the Chair during the next few months, after which the Chair will make final decisions on how these services will be provided. Changes resulting from the work of the teams have not been included in the FY 2012 budget but may take place during the course of FY 2012.

Capital Assets

Over the past decade funding for the County's capital requirements has not kept up with the County's changing service needs or our deferred maintenance liabilities. The Chair's Multnomah Evolves Initiative includes major changes to the way that the County manages its capital asset portfolio to address these issues. The Department of County Assets was created in part to ensure the effective management of the County's capital assets.

As part of the Multnomah Evolves Initiative, the Chair has requested that a new Facilities Strategic Plan be developed. The new plan will describe current and future facility needs for County programs based upon the demographics of our clients, as well as the location, cost and physical conditions of County buildings and leased space. The plan will propose new policy to guide long term capital asset strategy for County buildings and propose transactions and projects to transform the current building portfolio into one that is financially sustainable for the long term.

In addition to these administrative changes, there are several major capital projects that will continue in the FY 2012 budget. The East County Courthouse and Data Center relocation project is scheduled to be finished in the spring 2012. The project to replace the Sellwood Bridge will begin construction in late FY 2012. Other major capital projects in the FY 2012 budget include planning for a replacement for the Downtown Courthouse and finishing our new Assessment and Taxation IT system. The FY 2012 budget earmarks \$1 million for the Downtown Courthouse.

Planning for the FY 2012 Budget - Economic Climate

The County faces a slowly recovering national and local economy. It is one that continues to be frustratingly protracted and uneven, especially for those seeking employment. Gross domestic product (GDP) – the output of goods and services produced in the U.S. – increased at a revised annual rate of 1.9% in the first quarter of 2011, the seventh consecutive quarter of GDP growth. However, this is down from the 3.1% rate in the fourth quarter of 2010 and is too low to significantly reduce unemployment rates.

The two percentage point reduction in social security taxes passed in late 2010 will provide additional stimulus to the economy. Rapidly increasing oil prices earlier in 2011, the tragic earthquake and tsunami in Japan, unrest in the Middle East, and European debt issues will provide countervailing headwinds. Continued government contraction, especially at state and local levels, will partially offset private hiring increases and moderate the recovery.

Locally, the Portland metropolitan area felt the impact of the housing boom and bust 12 to 18 months later than other regions, and prices continue to decline. Portland housing prices peaked in July 2007 and have fallen 28.8% from their peak based on the S&P/Case-Shiller Home Price Index. During the summer of 2010, prices briefly stabilized but have trended sharply down since then on a year-over-year basis. From April 2010 to April 2011, prices are down 9.2%; from June 2010 prices are down 10.7%. Based on affordability measures, prices are now close to historical norms, but given the high level of unemployment they could continue to drift downward for several more quarters.

After remaining stubbornly high at roughly 9.7% throughout 2010, U.S. unemployment levels have edged downward, ranging between 8.8% and 9.1% in recent months. The four-week moving average of initial unemployment claims stands at 428,000 as of June 30th, down from over 630,000 at the peak of the recession, signaling a weak, but improving labor market.

Unemployment increased faster and peaked at higher levels in Oregon and Multnomah County than in the rest of the country. In May 2008, Oregon's unemployment rate was 5.7%. Twelve months later, it stood at 11.6%. By May 2010, the rate had inched down to 10.9% and stands at 9.3% for May 2011. For Multnomah County, unemployment followed a similar pattern - increasing from 5.0% in May 2008 to 10.7% in May 2009 and then easing to 10.0% by May 2010. It currently is 8.4%. At these rates, it could be roughly 3 years before employment levels reach pre-recession levels.

Forecasting the General Fund

While housing prices and unemployment rates paint a grim but improving picture, the local economy has stabilized and small improvements can be seen. Business spending on equipment and software has risen significantly, benefiting large local employers such as Intel. Exports, especially to China, have been strong and growing. Inflation continues to be low. In the second half of 2010, the CPI – Urban Wage Earners and Clerical Workers index for Portland grew at just 1.2%. The County continues to assume a stabilizing national and local economy, with a protracted and uneven recovery. The consensus forecast has Oregon employment growing 2.1% in 2011 and 2.7% in 2012. Personal income growth is projected to increase 4.7% in 2011 and 4.8% in 2012.

Multnomah County uses ongoing financial forecasting and monitoring to estimate revenues and expenditures in the General Fund, the County's largest source of discretionary revenues. These forecasts are made for a 5-year time horizon and are updated on a quarterly basis. The 5-year forecast helps form the basis on which Multnomah County builds its annual budget.

The Budget Office's March 2011 5-Year General Fund Forecast projected a gap between General Fund revenues and expenditures of \$4.4 million for FY 2012. Unchecked, the gap will grow \$3 to \$4.2 million per year through FY 2016. This projection excluded unmet needs such as capital infrastructure, and any policy implications of decisions under consideration by the Chair for his proposed budget. The forecast also assumed that expiring State grants will not be supported by the General Fund and that there will be no new or expanded General Fund programs other than debt and operating costs for the East County Court Facilities and the Crisis and Assessment and Treatment Center (CATC).

The \$4.4 million shortfall was a result of 1) one-time-only revenues used for ongoing programs in FY 2011 and 2) the debt and operating costs for the East County Court Facilities and the CATC. The County's normal structural deficit of one to two percent was not an issue in FY 2012 due higher BIT growth and slower personnel cost growth.

The adopted budget is balanced so no expenditure revenue gap exists for FY 2012. For FY 2013 a very modest gap of 200,000 exists. In FY 2014, this gap grows to \$4.4 million. The gaps continues to grow by \$3.2 to \$3.8 million in FY 2015 and FY 2016. The cumulative gap is \$11.5 million.

Local Revenues

Property tax is the single largest source of revenue in the General Fund and it accounts for about 63% of ongoing revenues. General Fund revenue growth, therefore, is particularly sensitive to changes in taxable value and compression. The FY 2012 budget assumes the following rates of growth for each revenue source:

- Property Tax – Increase 2.1%
- Business Income Tax – 15.5% from FY 2011 adopted or 5% from FY

State Revenues

2011 current forecast

- Motor Vehicle Rental Tax – Increase 3.7%
- Recording Fees/CAFFA Grant – Increase 7.3%
- State Shared Revenues – Increase 16.2%

The State is projecting a \$3.5 billion shortfall for the 2011-13 biennium. That equates to about 22% of the State's current general fund services. This is a cause for concern because Federal and State funds support 25%-30% of the County's operating budget. The State's Proposed 2011-13 biennial budget is heavily front-end loaded (i.e., spending reductions in the second year) and relies on major policy changes and efficiency gains to balance. If the Governor's Budget remains relatively intact, it will lessen the potential impact to the County for FY 2012 but will create a greater impact for FY 2013.

We anticipate information from the State to trickle out over time with the final impacts to the County being unknown until this summer, after we adopt our budget. Given the timing and uncertainty of the outcome of the State's budget, departments were instructed to create a "placeholder" budget in anticipation of a midyear rebalance to address state decisions. The budget earmarks \$4.2 million of one-time-only resources and \$1.6 million of ongoing resources in the General Fund contingency to allow the Board to consider any policy implications brought about by State reductions, to prioritize critical programmatic needs, and ramp down State programs in a thoughtful fashion. We will calibrate our midyear rebalance process to the magnitude of the State cuts.

Cost Drivers

Expenditures are forecast to grow 4% to 5% annually through FY 2016 – a rate of growth that takes into account inflation, employee compensation, and long term fixed costs. For FY 2012, the cost of providing current service levels was initially projected to grow between 3.25% and 3.50%. This estimate was driven by personnel costs, which is the County's primary General Fund cost driver. Personnel cost growth of 3.71% was derived from the following sources:

- Cost of Living Adjustment – 1.58%
- Step and Merit Increases – 1.69%
- Medical/Dental – 4.50%
- PERS – 0.00%
- Retiree Medical – 0.25%
- Liability/Unemployment/Admin – 0.35%

Lower inflation (and hence COLA costs), slower medical/dental cost growth, and the need not to increase our PERS rates (due to our efforts to smooth the rates), resulted in a lower than typical personnel cost growth.

Policy Direction from the Chair

The Chair's subsequent decision to freeze COLA and merit pay for exempt and management employees further reduces personnel cost growth. Likewise, direction to internal service providers to keep rates flat (or lower them) eliminated cost growth due to internal service reimbursement costs.

In light of General Fund shortfalls projected in the 5-year Forecast, the Chair directed all departments to make a 2% reduction from current service levels in their General Fund budget requests. Internal service providers were instructed to hold rates flat or reduce them. Management cost-of-living and merit increases for FY 2012 were frozen. And, through the Multnomah County Evolves process, span of control was increased. These actions saved the General Fund a net \$6.3 million.

- 2% Constraint - \$6.4 million
- Internal Services Savings -\$2.4 million (offsets 2% constraint)
- Management COLA & Merit freeze - \$1.5 million
- Multnomah Evolves/Span of Control/DCA - \$800,000

These savings produced a greater reduction than was needed to close the gap for FY 2012. Consequently, Chair Cogen's proposed budget was able to maintain current service levels for direct service programs for FY 2012 using these savings while also allowing for some strategic reinvestments for critical services or projects.

Combined with additional indirect revenues of \$2.1 million and lower required General Fund support for CATC, these savings were also used to address the County's shortfall for FY 2013.

The Chair's budget message provides additional information on his policy initiatives and the following sections of the Budget Director's Message address our one-time-only resources and spending.

The Board adopted the Chair's proposed budget with relatively few changes.

Budget Overview - All Funds

Local Budget Law requires that Multnomah County report the total budget. The budget for FY 2012 totals \$1,487,769,834. When adopted, the budget sets the legal appropriation. The total budget reflects the actual resources needed by the County, plus internal charges, transfers, loans, and accounting entities.

Because the total budget overstates what is actually spent, the County often refers to the net budget. The FY 2012 net budget of \$1,044,354,982 is a more accurate statement of the money the County actually plans to spend on operations during the year. The net budget subtracts all internal charges, transfers, and loans from one fund to another. It also removes all reserves for future years to more accurately reflect the ongoing operating budget. Internal transactions between funds are typically the result of one department providing a service to another, such as information technology or facilities services.

FY 2012 Adopted Budget	
Department Expenditures	\$972,786,749
Contingency	<u>71,568,233</u>
Total Net Budget	\$1,044,354,982
Service Reimbursements	201,713,520
Internal Cash Transfers	71,366,988
Reserves	<u>170,334,344</u>
Total Budget	\$1,487,769,834

Please see the next page for a table detailing the change in budget by fund compared with FY 2011.

Budget Director's Message

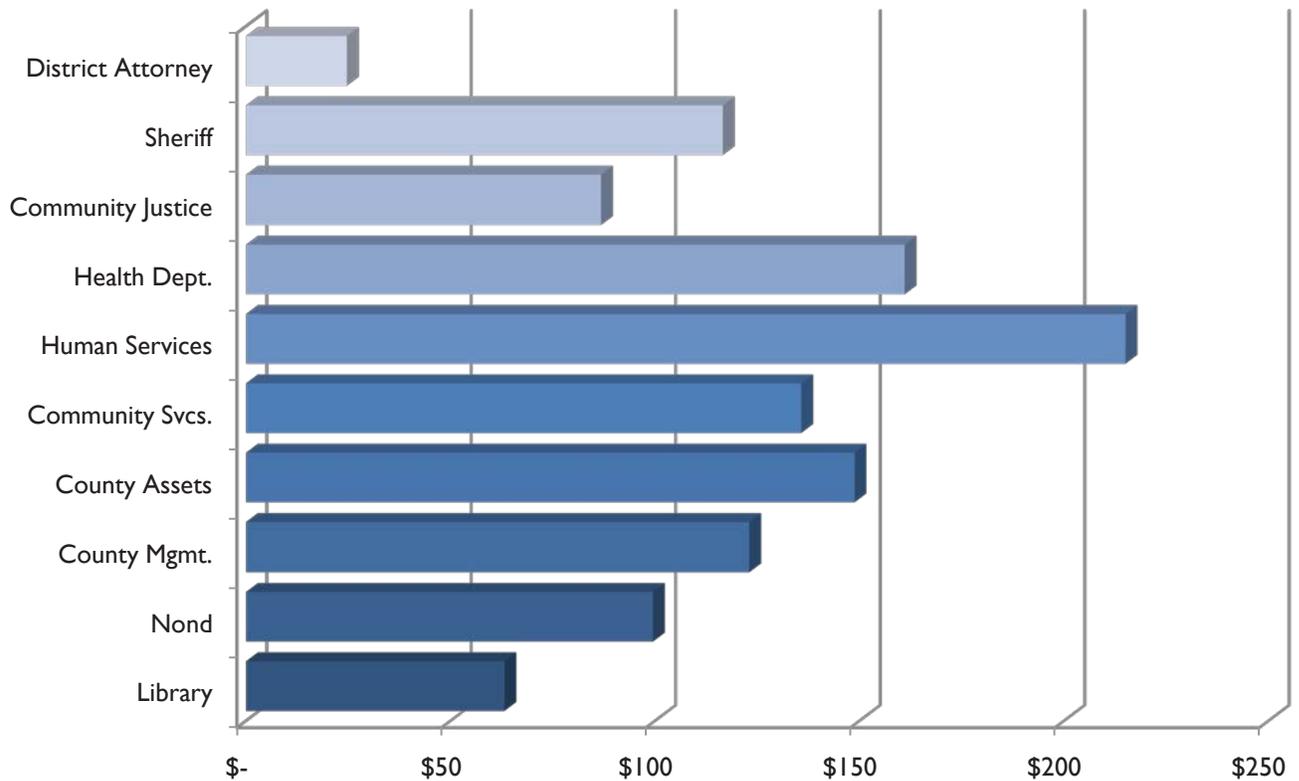
fy2012 adopted budget

#	Fund Name	FY 2011 Adopted	FY 2012 Adopted	Change	Notes
1000	General Fund	393,247,902	412,093,990	18,846,088	Beginning Working capital (BWC) +\$3.8m, taxes +\$11.7m, intergov +\$1.2m, other revenues +\$2.7m, licenses & Permits +\$0.8m, financing sources -\$1.2m, interest -\$0.2m.
1500	Strategic Investment Program Fund	161,000	0	(161,000)	Rolled into the General Fund
1501	Road Fund	45,096,682	49,018,176	3,921,494	BWC +0.5m, intergov +\$5.4m, financing sources -\$0.8m, service charges, taxes, other revenues -\$1.2m
1502	Emergency Communications Fund	250,000	250,000	0	
1503	Bicycle Path Construction Fund	430,500	359,250	(71,250)	
1504	Recreation Fund	101,700	105,000	3,300	
1505	Federal/State Program Fund	277,794,258	273,175,292	(4,618,966)	BWC +\$2.5m, licenses & permits +\$0.6m, service charges +\$1.9m, intergovernmental -\$9.2m, other revenues -\$0.3m
1506	County School Fund	191,500	187,100	(4,400)	
1508	Animal Control Fund	2,691,373	2,692,050	677	
1509	Willamette River Bridge Fund	175,862,964	33,736,272	(142,126,692)	BWC +\$18.4m, other revenues +\$1.3m, financing sources -\$150m, intergov -\$5.4m, licenses & permits -\$6m, interest -\$0.4m
1510	Library Serial Levy Fund	77,403,916	69,221,502	(8,182,414)	BWC -\$2.1m, taxes -\$5m, financing sources & interest -\$0.8m, other revenues -\$0.2m
1511	Special Excise Taxes Fund	19,014,000	20,055,250	1,041,250	Taxes +\$0.9m
1512	Pub Land Corner Preservation Fund	1,685,000	1,719,000	34,000	
1513	Inmate Welfare Fund	1,384,015	1,250,668	(133,347)	
1516	Justice Services Special Ops Fund	8,196,814	7,925,717	(271,097)	
1518	Oregon Historical Society Local Option Levy Fund		1,945,151	1,945,151	New fund. Taxes \$1.9m
2001	Revenue Bond Sinking Fund	1,692,500	2,680,690	988,190	Financing sources +\$1.5m, BWC -\$0.5m
2002	Capital Lease Retirement Fund	30,781,512	30,469,235	(312,277)	
2003	General Obligation Bond Sinking Fund	15,795,357	16,389,888	594,531	
2004	PERS Bond Sinking Fund	60,840,000	72,325,000	11,485,000	BWC +\$13m, other revenues -\$1.5m
2504	Financed Projects Fund	5,106,000	3,701,038	(1,404,962)	BWC +\$3.1m, financing sources -\$4.5m
2507	Capital Improvement Fund	47,332,900	39,753,610	(7,579,290)	BWC +\$6.4m, financing sources -\$15.5m, interest -\$0.2m, intergovernmental -\$1.4m, service charges & other revenues +\$3.1m
2508	Capital Acquisition Fund	6,007,000	4,233,353	(1,773,647)	BWC -\$1.8m
2509	Asset Preservation Fund	5,427,865	7,243,197	1,815,332	BWC +\$1m, financing sources -\$2.1m, other revenues +\$3m
2511	Sellwood Bridge Replacement Fund		153,452,258	153,452,258	New capital fund for the Sellwood Bridge. Financing sources +\$144m, intergov. \$9m
3002	Behavioral Health Managed Care Fund	57,715,295	60,019,416	2,304,121	BWC +\$0.7m, intergovernmental +\$1.7m
3500	Risk Management Fund	114,847,695	120,931,210	6,083,515	BWC -\$22.1m, financing sources +\$25.1m, other revenues +\$3.3m, interest -\$0.2m
3501	Fleet Management Fund	11,317,605	10,895,342	(422,263)	BWC -\$0.5m
3503	Information Technology Fund	47,712,090	43,386,848	(4,325,242)	BWC -\$2.4m, financing sources +\$1m, other revenues -\$2.8m
3504	Mail Distribution Fund	8,125,842	8,122,221	(3,621)	
3505	Facilities Management Fund	44,154,994	40,432,110	(3,722,884)	BWC +\$0.4m, service charges +\$3.4m, other revenues -\$7.8m
Total		1,460,368,279	1,487,769,834	27,401,555	

Department Requirements All Funds (\$1.17 billion)

Department expenditures, excluding cash transfers, contingencies, and unappropriated balances, for all funds total \$1.17 billion in FY 2012. Just over half of the County's departments experienced increases in their budgets over the prior fiscal year.

The bar chart below shows the amount of funding required by each department in millions. This figure includes internal service payments, and thus represents some double-counting.

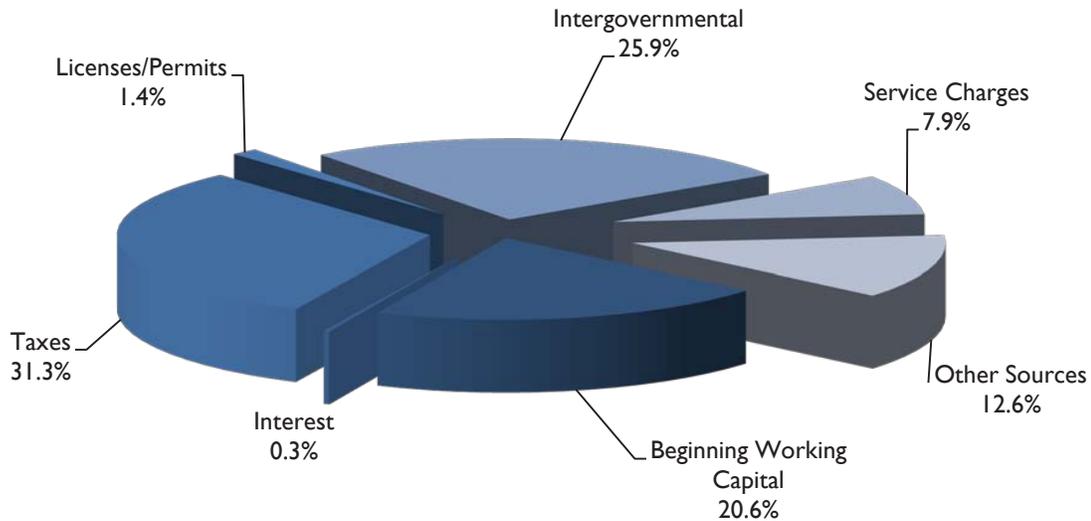


Department Revenues All Funds (\$1.20 billion)

Total direct resources or 'revenues' for FY 2012 are \$1.20 billion (excluding service reimbursements and cash transfers between funds). Local revenues are generally growing at increased rates, while property taxes are increasing at a modest rate. Taxes constitute the largest single revenue source and include property tax, business income tax, motor vehicle rental tax, transient lodging tax and county gas tax.

The decrease in direct resources from \$1.21 billion in FY 2011 to \$1.20 billion in FY 2012 is attributable primarily to financing assumptions for the Sellwood Bridge. Proceeds from bond sales were budgeted at \$150 million FY 2011, but \$127 million in FY 2012.

Beginning Working Capital (BWC), as a share of total budgeted resources, has increased from last year. The FY 2011 adopted budget contained \$230.8 of BWC million across all funds, but FY 2012 contains \$247.1 million.

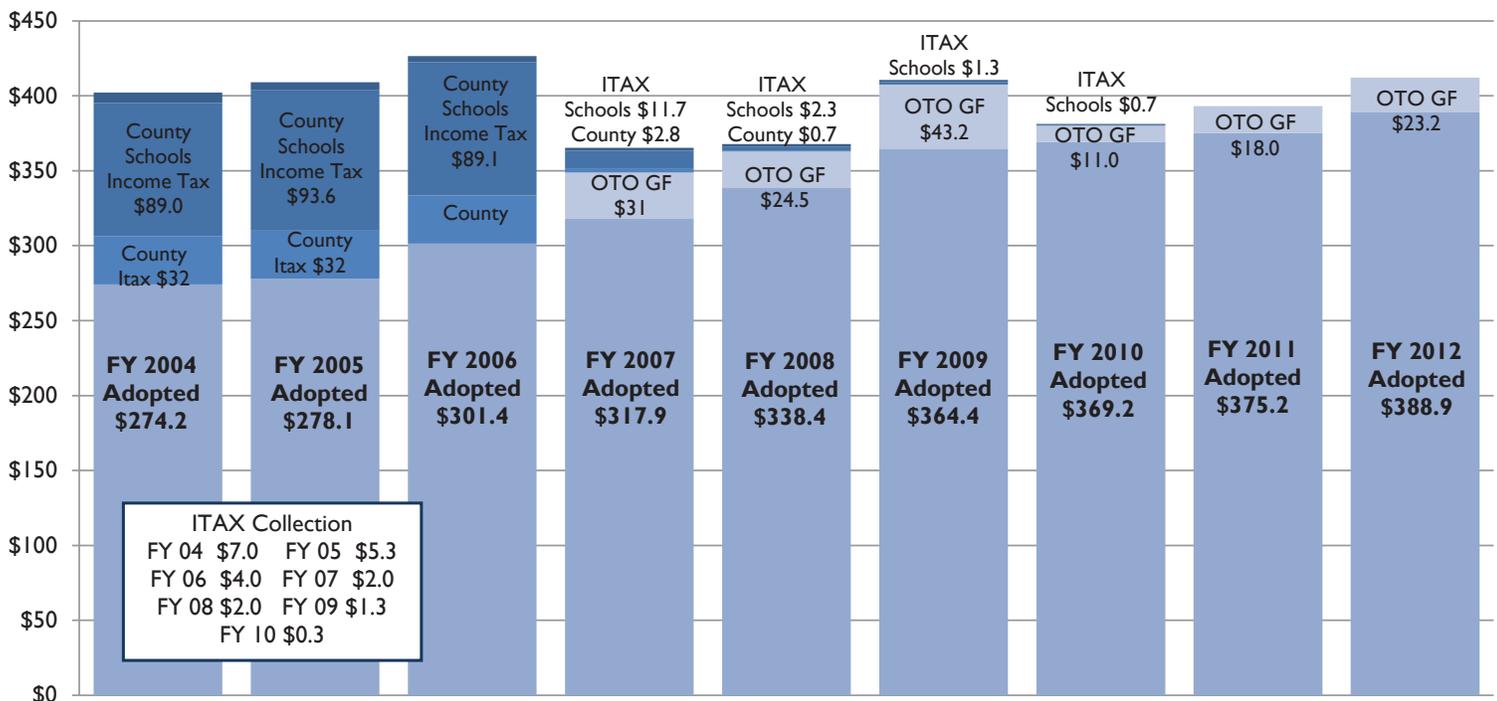


The General Fund

General Fund Expenditures & Reserves

The \$412.0 million General Fund comprises approximately one-third of the County's budget. It is the largest pool of discretionary funds that the Board of County Commissioners can allocate with few restrictions. Resources include property taxes, business income taxes, motor vehicle rental taxes, interest earnings, and state shared revenues and beginning working capital.

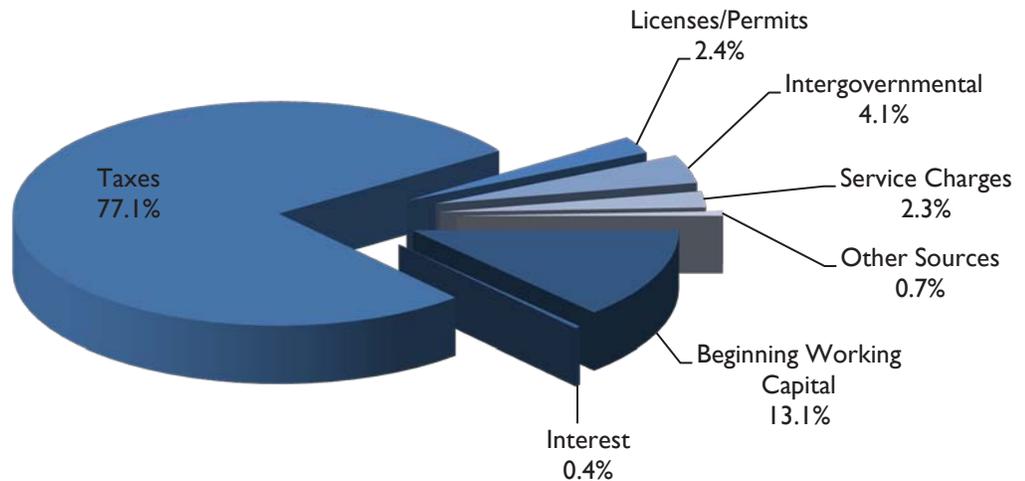
The following graph shows total General Fund 'spending', including cash transfers, service reimbursements, contingencies, and unappropriated balances (reserves), from FY 2004 through FY 2012. The Temporary Personal Income Tax is shown from FY 2004 to FY 2010 and is not significant enough to warrant being called out separately in subsequent years. Additionally, the graph shows how much one-time-only and ongoing funding was spent in the General Fund in fiscal years FY 2007 - FY 2012. Combining each segment provides the total General Fund.



General Fund Revenues

General Fund direct resources (excluding service reimbursements and cash transfers) have increased from FY 2011. Budgeted General Fund direct resources are \$391.6 million – an increase of 4.7% over the FY 2011 adopted budget. The majority of the increase is driven by higher business income taxes (BIT) and property tax growth.

There are five revenues in the General Fund that make up about 88% of the ongoing revenue stream. Those revenues are—in order of magnitude—property tax, BIT, motor vehicle rental tax, state-shared assessment and taxation and recording fees, and other state shared revenues, including video lottery, liquor control commission, cigarette and amusement device taxes. The following chart shows the major direct revenue resources within the General Fund.



Use of One-Time-Only (OTO) Funds

The FY 2012 budget contains approximately \$23.2 million of one-time-only General Fund resources after fully funding the County's General Fund reserves for FY 2012. The majority of these funds are attributable to the projected FY 2011 ending balance, which includes the unused BIT reserve.

The tables on the following two pages show how the OTO resources were used. The first table lists OTO resources supporting OTO expenditures (i.e., capital expenditures) or programs that are not expected to continue beyond FY 2012 (i.e., planning projects). The second table lists OTO resources supporting ongoing programs or those expected to operate beyond FY 2012.

Budget Director's Message

fy2012 adopted budget

One-Time-Only Resources Spent on One-Time-Only Programs

Prog. #	Program Name	Dept.	TOTAL General Fund	Other Funds	OTO General Funds	% OTO General Funds
10034	Office of Sustainability - Food System Economic Cluster	Nond	\$579,444	\$0	\$52,000	9%
10035B	Microlending	Nond	150,000	0	150,000	100%
10036	NACo Conference	Nond	225,000	0	225,000	100%
10037	Climate Adaption Plan Specialist	Nond	94,199	0	94,199	100%
10039	Continuity of Operations Planning	Nond	125,000	0	125,000	100%
10040	Emergency Coordination Center Development	Nond	250,000	0	250,000	100%
10041	Disaster Preparedness for Vulnerable Populations	Nond	84,070	0	84,070	100%
25020A	ADS Access and Early Intervention	DCHS	3,062,779	6,236,424	46,182	2%
25028	Bed Bug Eviction Mitigation	DCHS	102,053	0	102,053	100%
25032	Gatekeeper Outreach - Identifying Vulnerable Populations	DCHS	43,827	0	43,827	100%
25090	Addictions Detoxification and Post-Detoxification Housing	DCHS	1,237,166	1,878,359	200,000	16%
25111C	Rapid Re-Housing Initiative	DCHS	325,000	0	325,000	100%
25133D	Streetroots - Rose City Resource Guide	DCHS	20,000	0	20,000	100%
25133E	Short-Term Rent Assistance	DCHS	500,000	0	500,000	100%
25139B	Action for Prosperity	DCHS	195,000	0	195,000	100%
50018C	Detention Electronics Replacement	DCJ	1,400,000	0	1,400,000	100%
50025B	Restorative Justice Training	DCJ	60,000	0	60,000	100%
60050	In-Jail Human Trafficking Sergeant	MCSO	160,683	0	160,683	100%
60083	Child Abuse Team Detective	MCSO	118,000	0	118,000	100%
72030	Budget System Replacement	DCM	1,000,000	0	1,000,000	100%
72036B	DART Consolidation of Customer Service	DCM	600,000	0	600,000	100%
78001	F&PM Strategic Plan	DCA	1,037,966	0	150,000	14%
78001	DCA Business Process Improvement Implementation	DCA	1,037,966	0	200,000	19%
95000	Cash Transfers	Countywide				
	~ Port City Debt				1,500,000	
	~ LID Assessment				380,000	
	~ Yeon Debt				836,000	
	~ Detention Electronics (see offer 50018C)					
	~ Downtown Courthouse				1,000,000	
	~ CIP Fees				221,059	
	~ Asset Preservation Fees				227,175	
	~ Budget System Replacement (offer 72030)					
95000	Additional Contingency	Countywide			500,000	
95000	BIT Reserve				4,882,500	
95000	Contingency for Radio Replacement & Emergency Management Communications				1,490,000	
95000	IT Innovation & Investment Contingency				1,500,000	
95000	Board Earmark - Black Women for Peace				50,000	
95000	Board Earmark - Sexual Exploitation of Children - Victim Beds				258,420	
95000	Contingency for State Ramp Down				4,229,675	
Total OTO for OTO Programs			\$10,682,221	\$10,190,715	\$23,175,843	

Note: The General Fund expense for Detention Electronics (50018C) and Budget System Replacement (72030) is technically a cash transfer from the Overall County Offer (95000) to internal service funds, but is shown above in the responsible department.

One-Time-Only Resources Spent on Ongoing Programs

Prog. #	Program Name	Dept.	FY 2012 General Fund	Other Funds	OTO General Funds	% OTO General Funds
25133C	East County Homeless Outreach	DCHS	\$75,000	\$0	\$75,000	100%
25145A	SUN Schools - East County	DCHS	<u>3,187,998</u>	<u>450,444</u>	<u>130,000</u>	4%
Total OTO for Ongoing			\$3,262,998	\$450,444	\$205,000	

General Fund Reserves

The County maintains General Fund reserves outlined in the County's Financial and Budget Policies. In FY 2012, reserves are maintained in the General Fund equal to 10% of ongoing "corporate" General Fund revenues – resources that the Board has wide discretion over, such as property taxes. The FY 2012 budget fully funds the General Fund reserves at \$31.2 million and is in compliance with the Financial and Budget Policies. The level of General Fund reserves is considered a fundamental measure of financial health.

The FY 2012 budget also contains an additional 10% BIT Stabilization Reserve of \$4.9 million. This stabilization reserve is in addition to the General Fund reserve and is specifically intended to mitigate the risk of an unexpected downturn in the regional economy as the BIT is a volatile revenue source.

Policy Issues and Opportunities

Organization-wide Issues

Climate Action Plan - On October 28th & 29th, 2009, the Multnomah County Board of Commissioners and Portland City Council unanimously adopted the 2009 Climate Action Plan, which established a goal of reducing community-wide greenhouse gas emissions 80% below 1990 levels by 2050. The Climate Action Plan serves as a road map for the City and County to achieve this goal, and is designed around nearly 100 specific actions that will be revised every three years.

In FY 2011, significant progress was made in advancing the early City and County actions. In FY 2012, work will continue to be implemented, including critical work in the area of adapting County operations to climate change. Identified vulnerabilities will serve as the basis for the development of a separate adaptation plan. At the end of FY 2012, implementation progress will be assessed and the process of developing action for next three year will begin.

Historical Society Levy – Established in 1898, the Oregon Historical Society (OHS) collects and maintains the county and state's major collection of Oregon, Portland and Multnomah County historical documents, letters, photographs, books, maps artifacts and more. About 60% of the library materials relate directly to Multnomah County history and OHS acts as the Multnomah County Historical Society. On November 2, 2010, voters approved a five year local option levy of \$0.05 per \$1,000 of assessed value to keep the Oregon History Library and Museum open to the public. The levy funds restore operating hours and provide free admission for all school children and all Multnomah County residents. The levy will raise an estimated \$12 million in funding over the course of its life.

Library District – The Library's current local option levy expires June 30, 2012. A library funding measure will need to be placed on the November 2011 ballot. With the passage of Measure 26-114 in November 2010, the Multnomah County Home Rule Charter has been amended to allow for the direct referral of a library district measure by the Board of County

Personnel Costs

Commissioners. This creates a new funding option for the library - a library district. Creating a separate property taxing district has long been discussed as a mechanism to secure permanent funding for the Library. Currently the Library relies on a 5-year local option levy for the majority of its funding. The County General Fund provides another \$14.3 million, or 24% of its ongoing funds. The levy must be renewed every 5 years, creating uncertainty for operations and planning. The local option levy has been reduced in recent years due to property tax limitation measures: in FY 2009, property tax compression was 13.2%, and by FY 2011 it had increased to 21.6%. This increase means the library lost an additional 8.4% of its planned revenues. For FY 2012, compression is estimated at 29.0%.

There are a number of assumptions and financial impacts that the Board will need to consider prior to moving forward with the formation of a new Library District. September 8, 2011 is the deadline to file the measure and explanatory statement if the Board chooses to place a district measure on the November 2011 ballot.

COLA/Wage Freeze for Management and Executive Employees

– The FY 2012 budget is balanced in part through a wage freeze for management and executive employees that saved a total of \$3.4 million (\$1.5 million in the General Fund and \$1.9 in other funds) for FY 2012. The County is currently negotiating several labor contracts and is seeking a wage freeze from represented employees as part of those negotiations.

Other Post-Employment Benefits – The County offers retirees over the age of 58 the benefit of subsidized medical benefits until the retiree is eligible for Medicare. In 2004, an accounting rule change by the Governmental Accounting Standards Board required the County to report the value of the insurance benefits promised to retirees as a liability on our annual financial statements. The County contributes 2.00% of current payroll costs to support the retiree medical insurance program, which goes to a reserve in the Risk Fund established to account for post-employment medical benefits. That reserve is not sufficient to cover the full amount of the anticipated liability. The unfunded liability is approximately \$130 million and our current reserve is \$20 million. The County's financial policies establish a goal of funding 20% of the liability by 2013, and the current reserve amount represents 16.3% funding of the full actuarial liability.

Public Employee Retirement System (PERS) - For FY 2012, the County's PERS rates remained essentially unchanged from the previous biennium. The biannual actuarial valuation for the period ending December 31, 2009, significantly increased the County's rates. However, due to losses incurred after the date of the prior actuarial valuation, the County maintained higher internal rates and has accumulated the excess in a reserve account. This allows the County to offset the expected increases with the reserves

New Facilities and Operations

and smooth the rate increases, minimizing the budgetary impact to County programs. While most internal rates did not change significantly, the rate for uniformed employees in one bargaining unit under the Oregon Public Service Retirement Plan (OPSRP) were substantially increased to account for the additional 6% contribution requirement resulting from union arbitration in FY 2010. The County will seek to eliminate this additional 6% contribution requirement through future collective bargaining agreements.

Healthcare Costs - The County strives to offer its employees a wage package that is competitive with peer organizations in the public and private sector labor markets. Over the last few years, one of the greatest challenges facing the County has been the increased cost of health insurance. Annual increases (e.g., for treatment, hospitalization, and prescriptions) have historically risen at roughly double the rate of core inflation. Recently, however, the increases in health care costs appear to have slowed somewhat. This has enabled the County to maintain relatively flat internal services charges for employee health care benefits for FY 2012. The County continues to explore trends in the health care industry and alternatives to the current benefits plans in order to minimize future increases in health care costs.

Sellwood Bridge - The Sellwood Bridge project is in the design and right of way acquisition phase of the effort to replace the current 84-year old Willamette River crossing. A regional funding plan is in place to secure the estimated \$290 million needed to fund the project and construction is projected to begin in late FY 2012. The cost includes the new bridge, an interchange where the bridge connects with Highway 43, right-of-way, design, and mitigating impacts to protected environmental resources. The funding plan includes the following sources:

- \$127 million - Multnomah County Vehicle Registration Fee (\$19 per year)
- \$22 million - Clackamas County Vehicle Registration Fee (increase of \$5, passed by the Clackamas Board of Commissioners, was referred to the voters and the additional fee failed). Options are being considered to mitigate this funding gap.
- \$80 million - City of Portland (new revenues from the Oregon Jobs and Transportation Act)
- \$30 million - State of Oregon (Jobs and Transportation Act) for Highway 43 interchange
- \$11 million - Previously secured funds remaining after planning phase
- \$20 million - Request for Federal funds

Of this funding, \$248 million is secured. An additional \$22 million is expected to be secured in 2011. The remaining \$20 million is dependent on the reauthorization of the federal transportation bill which Congress has yet to consider.

The FY 2012 budget anticipates a debt issue of \$127 million backed by the Multnomah County Vehicle Registration Fee. A new fund has been established to better account for the revenue and expense associated with this project.

East County Courthouse (ECC) – The Board approved the construction of the \$19.6 million East County Courthouse facility in October 2010. The courthouse is being built on County-owned land (185th and Stark) in the Rockwood neighborhood of Gresham. The facility will include three courtrooms and office space for the District Attorney. The space is designed to achieve LEED Gold Certification, the second highest sustainable building standard. In addition to court facilities, the County's Data Center is being co-located within the same building. The annual debt service for the courthouse will be approximately \$1.5 million per year with annual operating costs estimated at \$430,000. The courthouse facility should be completed in the spring of 2012.

New Information Technology Data Center and Disaster Recovery Capabilities - In FY 2010, the County began a project to replace the current IT Data Center facility, which houses critical IT infrastructure and data storage. IT partnered with Facilities to select the new East County Courthouse Building as the location for the new IT Data Center.

The current data center is at risk due to the age, design, and capacity of the facility and the associated equipment. The new Data Center will add critical disaster recovery capabilities to ensure the county's ongoing IT operations in case of an emergency or disaster. These capabilities will require significant upgrades to our network infrastructure and additional technical capabilities provided by a vendor. The integration of IT resources will improve oversight for the State Courts and reduce the costs of redundant equipment and connectivity for both organizations.

Construction of the Data Center is currently underway as a part of the East County Courthouse construction. The budget had been revised based on the site selection, building requirements, and the finalized data center design. IT will pay for approximately \$2.3 million out of the IT fund balance in FY 2011 and \$3.0 million from the Full Faith and Credit debt issued in FY 2010. Operating costs for the site of approximately \$500,000 have been budgeted in the IT rates for FY 2012.

Crisis Assessment and Treatment Center - The Multnomah County Crisis Assessment and Treatment Center (CATC) is a 16 bed adult mental health sub-acute facility offering short-term crisis stabilization in a secure environment to 850 clients annually. The CATC is a cost-effective diversion from unnecessary psychiatric hospitalization and incarceration as well as an essential part of the county's continuum of crisis mental health services. The program is located on the second floor of the David P. Hooper building and will open on June 20, 2011. The total cost of operating the CATC for FY 2012 is \$3.4 million, which is jointly funded by the county, city and state.

Approximately fifty percent of the operating budget is funded through Verity with the county and city each contributing \$597,500 of General Funds. The remainder of the budget is funded with State General Funds.

Facilities, Capital Planning Asset Preservation and the Capital Budget - A capital preservation fee is assessed to all County tenants based on space occupied in order to pay for the replacement of building systems at the end of their useful lives; this is the major ongoing source of revenue for the facilities capital program. For FY 2012, the fee is \$2.75 per square foot and will collect approximately \$6 million for repairs to County buildings. The annual capital fee has proven to be inadequate in light of a deferred maintenance and seismic liability of approximately \$230 million for County buildings, of which \$209 million is seismic. A full solution to deferred maintenance would require new sources of revenue in order to replace or repair important County buildings, if no changes to the building portfolio are made. The FY 2012 Budget includes an 8% increase in the capital preservation fee paid for out of one-time only General Funds in order to maintain capital fee rates at their FY 2011 level.

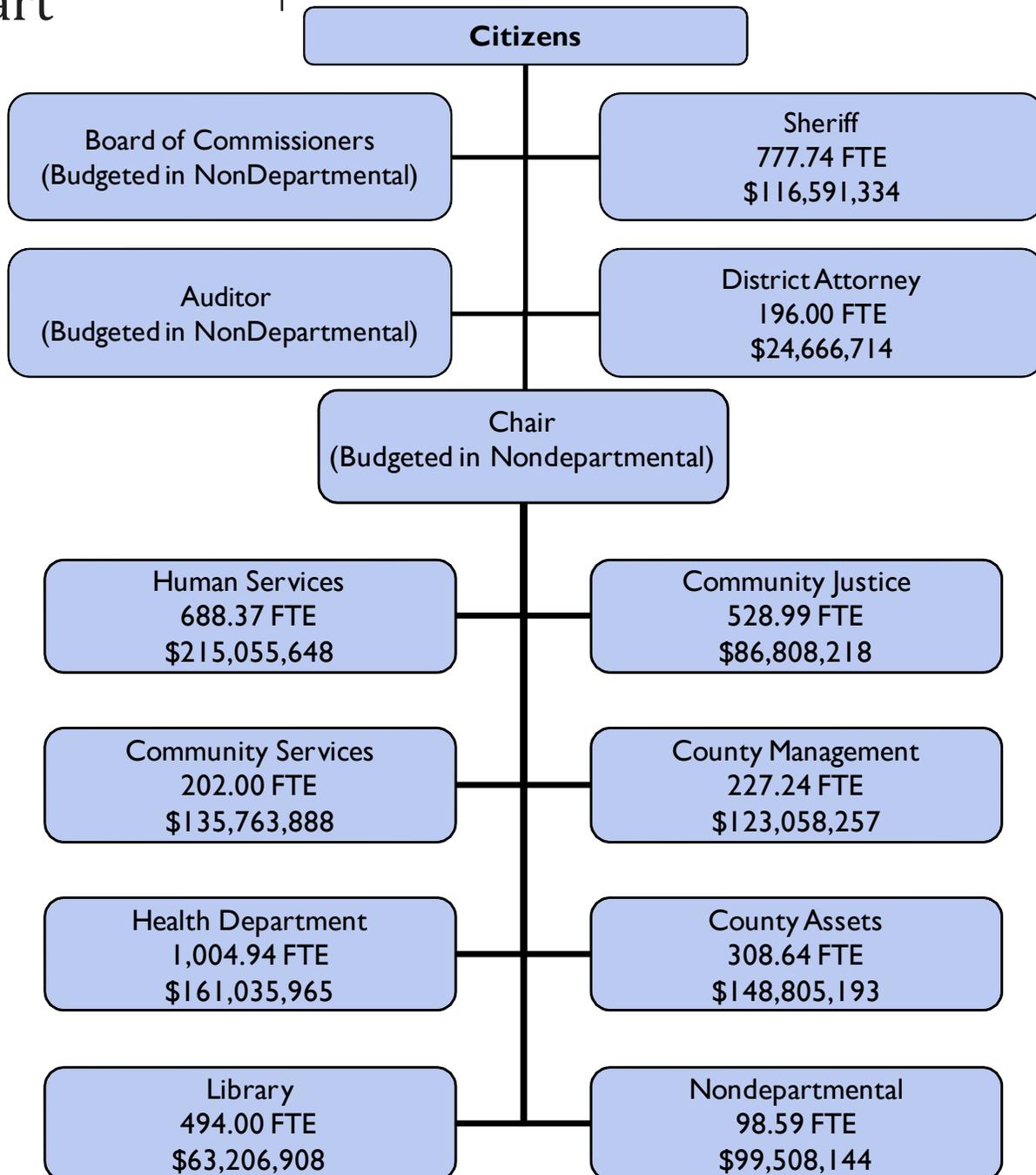
Facilities Strategic Plan – In 2005, the current Facilities Strategic Plan was adopted by the Board. That plan laid out capital strategy and policies for the County. As the County is faced with ongoing budgetary constraints, continued facility deferred maintenance, and building costs that are above manageable levels, the Chair has requested that a new Facilities Strategic Plan. The new plan will describe current and future facility needs for County programs based upon the demographics of their clients, as well as the location, cost and physical conditions of County buildings and leased space. The plan will propose new policies to guide long term capital asset strategy for County buildings and transactions and projects to transform the current building portfolio into one that is financially sustainable.

Downtown Courthouse Planning – The current downtown Courthouse is obsolete and poses a hazard to the County in the event of an earthquake. In FY 2006, the Board declared the North Bridgehead Block as the preferred site for the proposed new downtown Courthouse. The County has been investigating the zoning and land use issues which currently encumber the site. Relocating the Hawthorne Bridge off-ramp that bisects the property will take place after the zoning and land use issues are addressed. The County recently completed an architectural study describing the feasibility of renovating the Downtown Courthouse while maintaining a substantial portion of operations during construction. The study is being reviewed by Board members and no policy decisions have been made that have changed the 2006 plan.

Wapato - The 525-bed Wapato Jail was built in 2006. There is currently insufficient funding to operate this facility. The FY 2012 budget includes \$373,000 for “mothball” costs for the year. The County continues to seek sustainable funding for operating this facility or opportunities for leasing it to another jurisdiction.

Multnomah County Organization Chart

Multnomah County delivers its services through ten departments including three managed by independently-elected officials: Dan Staton, Sheriff; Michael Schruck, District Attorney; and Steve March, County Auditor. There are 4,526.51 full time equivalent (FTE) positions in this budget. Department spending (including internal services which are double-counted) totals just over \$1.17 billion in the budget. Below is an organization chart for the County:



Appreciation

This document is the outcome of many hours of hard work and analysis by County agencies and their budget teams. I would like to take this opportunity to thank the many people involved in its preparation. Particularly, I want to thank the department budget teams and recognize with sincere appreciation the assistance and cooperation of our department heads, constitutional officers, and staff for many hours of hard work and assistance.

I also want to acknowledge and praise the remarkable teamwork embodied by the people in Central Budget Office who gave their very best in putting this budget together in particularly trying times: Julie Neburka, Ching Hay, Christian Elkin, Mike Jaspin, Shannon Busby, and Patrick Heath.

It is my honor to work with the dedicated people who serve our County.

Karyne Kieta
Multnomah County Budget Director

FY 2012 Budget Notes

Transportation Revenue Shortfall

The following budget notes were adopted by the Board of County Commissioners on June 9, 2011. Board discussion and deliberation is an integral part of the county budget process. Budget notes document policy discussions and decisions made by the Board of County Commissioners during the budget worksessions and provide direction to departments in achieving the Board's policy goals during the fiscal year.

The Board of County Commissioners periodically receives reports of transportation deferred maintenance calculations. These reports have been consistent in predicting shortfalls in excess of \$200 million over a twenty year horizon. The Board is concerned and is requesting some insight into solutions.

The Board of County Commissioners directs the Land Use and Transportation Program to examine transportation revenue mechanisms in practice elsewhere in the region and around the country. The Land Use and Transportation Program will work with Finance and the Department of Government Affairs to present information and frame solutions. The briefing will be presented to the Board of County Commissioners by December 2011.

Capital Planning Process

The Department of County Assets has been charged to develop a strategic plan for all the county's assets.

The Board of County Commissioners directs the Department of County Assets to brief the Board on the process of developing a strategic plan. A robust capital plan will include analyzing the costs of maintaining aging infrastructure, the costs of debt service for building new, and strategies for replacing or selling county buildings in a way that enhances the county's mission. The briefing will be presented to the Board of County Commissioners by December 2011.

Black Women for Peace

The Board requests that the Chief Operating Officer work with County departments to further the work of the community group Black Women for Peace. This group was convened by BCC-District 2 in order to engage the community in addressing youth and gang violence. Black Women for Peace has begun to identify and address the root causes of youth and gang violence in our community, and has worked closely with the Portland State University School of Social Work on research projects and on developing potential solutions. \$50,000 is earmarked in the General Fund contingency to enable this group to operate independently of the County. The Chief Operating Officer is to return to the Board by August 2011 with a proposal for using this one-time funding to further the group's goals.

Other Post Employment Benefits - OPEB

The Board requests that the Department of County Management (DCM) conduct a briefing for the Board in early FY 2012 on the County's financial policy for funding Other Post-Employment Benefits (OPEB).

Funding for Department Specific Capital Projects and Assets

The Board seeks a reliable, consistent means of funding capital projects and assets that County departments require for efficient operations. Consistent with the Auditor's recommendations in the 2011 Financial Conditions report, the Board requests that the Department of County Assets and Budget Office staff report back with options for an ongoing financing mechanism and process for capital asset projects and replacements prior to the FY 2012 state funding rebalance this fall.

Aligning Internal Service Policies with the Financial Condition Report

Add language to the Financial Policy for Internal Services to reflect the Auditor's recommendation to true-up the actual costs to the charges incurred by departments.

Commercial Sexual Exploitation of Children

The Board earmarks \$258,420 in the General Fund contingency for funding to combat the Commercial Sexual Exploitation of Children pending a briefing by July 28, 2011. Staff from the Department of County Human Services and Community Justice will return to the Board to provide details about program services, outcomes and clients served by the program.

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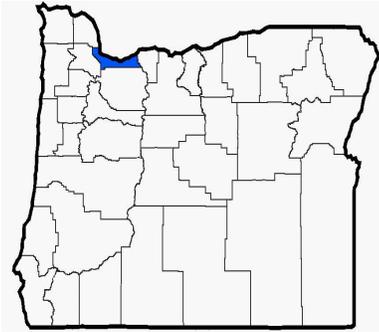
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Photo Credit: County CROPS farm in Troutdale, Oregon.

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Introduction



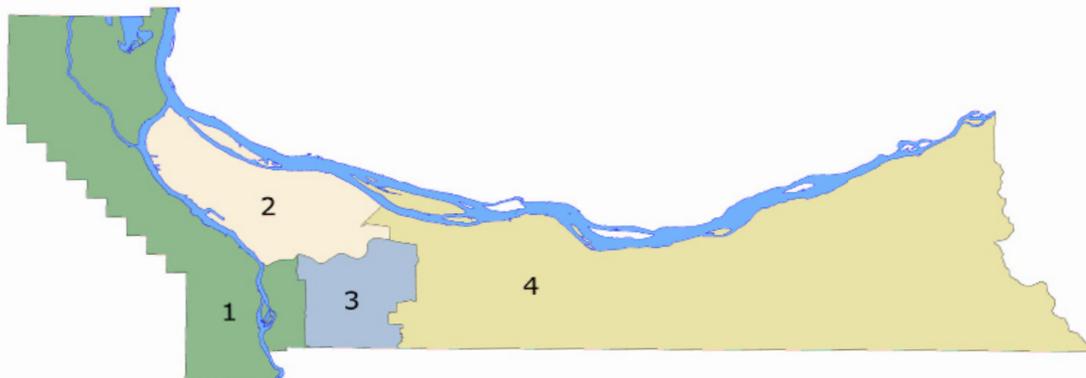
Multnomah County is home to 730,140 citizens, making it the most populous county in the state of Oregon. The county is located in Northwestern Oregon where the Columbia and Willamette rivers meet. It is bordered by the State of Washington to the north and is surrounded by Hood River, Clackamas, Washington and Columbia Counties in Oregon. The county seat is Portland, which is also the largest city in the State of Oregon (see page 10 for detailed map).

Multnomah County is the smallest county in Oregon and includes densely populated urban areas as well as rural land. The County covers 465 square miles, most of which lie in the Willamette Valley between the Cascade Mountains to the east and the Coast Range to the west. The elevation ranges from 77 feet above sea level in Portland to 1,224 feet above sea level at Big Bend Mountain in the Cascade foothills.

Form of County Government

Multnomah County is governed according to its Home Rule Charter. Multnomah County's legislative body, the Board of County Commissioners, is composed of four non-partisan County Commissioners elected from geographical districts and the County Chair, who is elected at large and serves as both chief administrator and legislator. The County has three other independently elected positions -- the Sheriff, the District Attorney and the Auditor.

There are 38 governmental districts located wholly or partially inside of Multnomah County. Portland (population 581,433) and Gresham (population 101,595) are the two largest cities in Multnomah County. Other major governmental entities located within Multnomah County include Metro, Portland Public Schools, the Port of Portland, TriMet, and Portland Community College. Overlapping districts share a tax base, infrastructure and services with Multnomah County.



Population

Race and Ethnicity

Multnomah County's current population is estimated at 730,140 residents, a 10.2% increase since 2000. Multnomah County is growing at a slightly slower rate than the state of Oregon as a whole, which has grown 11.9% since 2000. Multnomah County has a population density of 1,570 people per square mile.

According to the US Census, in 2009 Multnomah County's population was 79.6% White, 6.4% Asian or Hawaiian Native, 5.6% Black, 1.8% American Indian, and 6.6% Other Races. Approximately 10.4% of the County's population is Hispanic. Hispanics are the County's fastest growing racial or ethnic group, with 50.4% population growth between 2000 and 2009, compared with 9.2% population growth for the County as a whole.



Multnomah County is also home to diverse languages and nationalities, with 13.5% of residents born in another country, compared with 9% for Oregon as a whole. Nineteen percent of County residents over the age of 5 spoke a language other than English at home. Of those speaking a language other than English at home, 44% spoke Spanish and 56% spoke another language.

Income

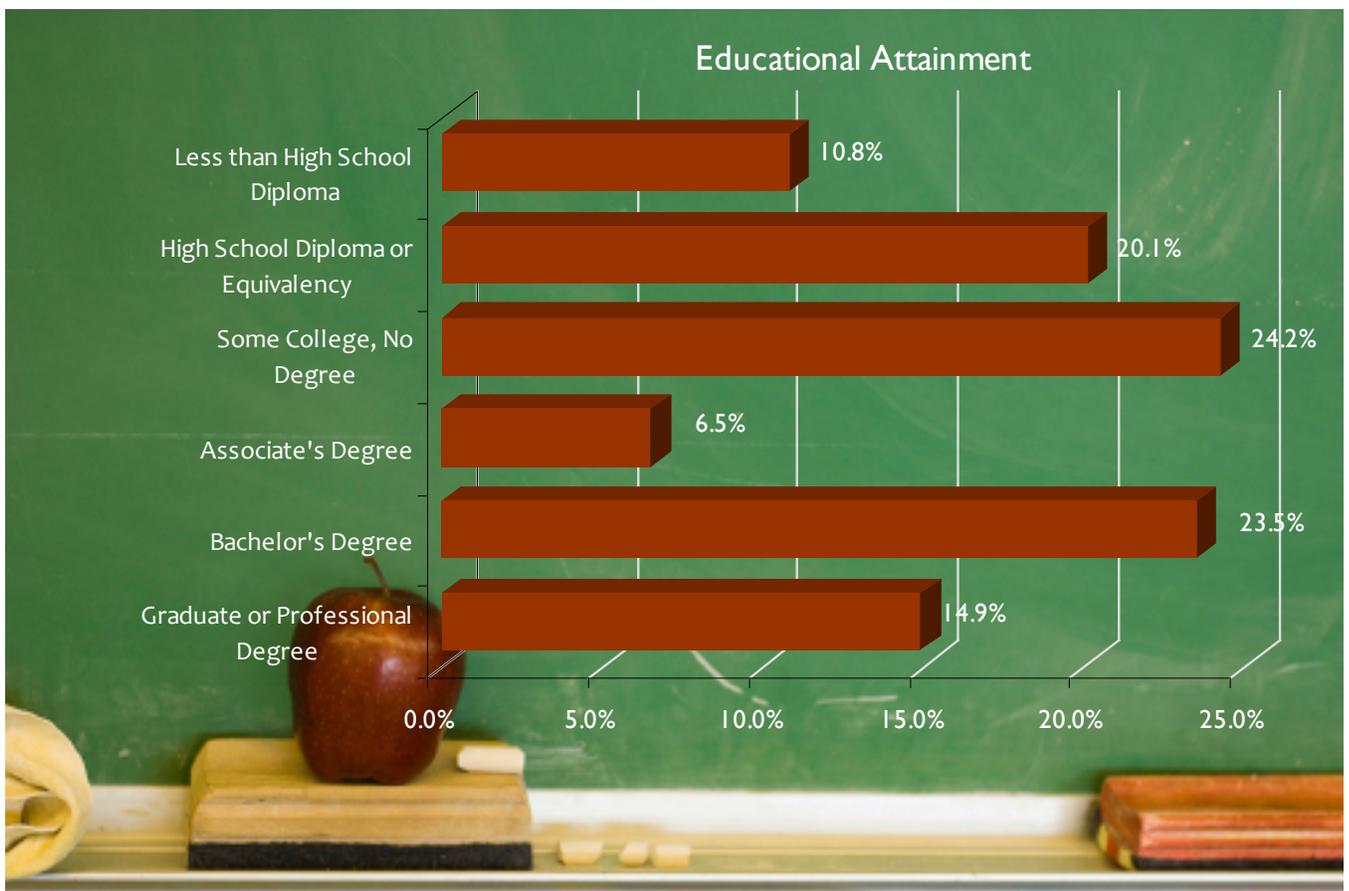
Multnomah County has the one of the highest levels of per capita income in the state of Oregon. According to the federal Bureau of Economic Analysis, Multnomah County had a per capita personal income of \$40,490, third highest in the state. Over the past few years, the County's per capita income has grown at a slower rate than the state and the nation. For the first time in two decades, income growth decreased by -2.71% from 2008 to 2009.

Education

There are over 100,000 students attending primary and secondary schools in Multnomah County. Of these students, 87% attend a public school. Public school districts in Multnomah County include Portland Public Schools, Parkrose, Reynolds, Gresham-Barlow, Centennial, Corbett, David Douglas, and Riverdale.

There are a number of post-secondary schools in Multnomah County. Portland State University has a total enrollment of almost 28,000 for the 2009-2010 school year. Multnomah County is also home to Oregon Health Sciences University, which educates health professionals and is a leader in biomedical research. Other colleges include Lewis & Clark College, the University of Portland, and Reed College. Portland Community College and Mount Hood Community College both educate County residents and are partially supported by local property taxes.

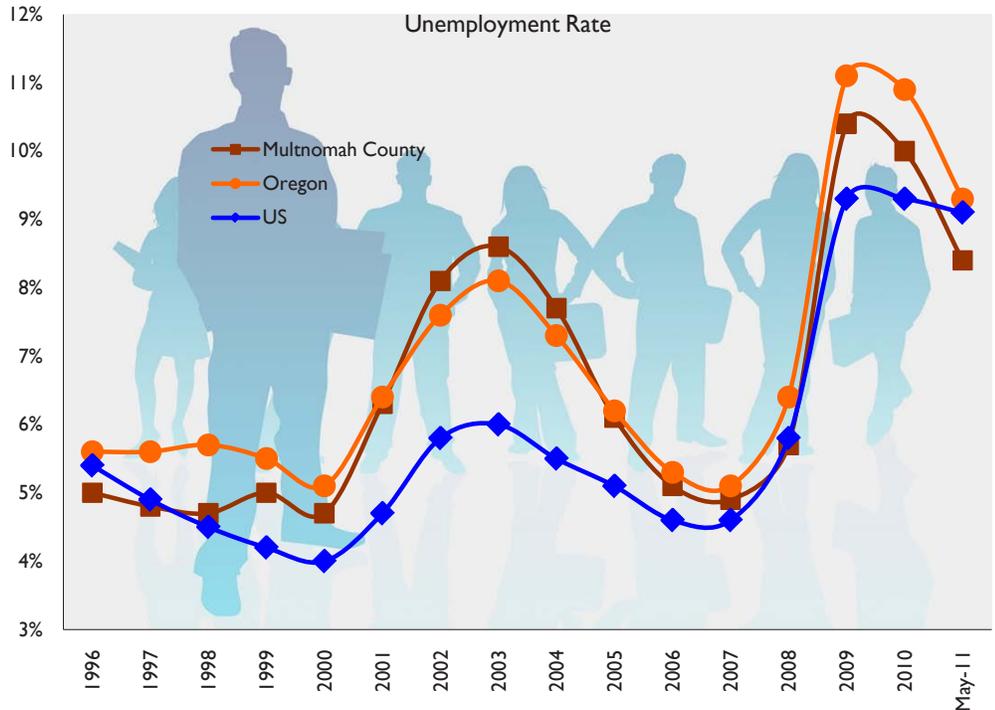
Multnomah County residents have above average educational achievement for the state of Oregon. Eighty-eight percent of county residents 25 years and over had graduated from high school, and 38.4% had achieved a bachelor's degree or higher.



Employment and Industry

Employment

Multnomah County saw a net decrease of 2,400 jobs (-0.6%) between November 2009 and November 2010. The State of Oregon as a whole lost roughly the same percentage of its jobs during this period, close to 10,000 jobs. Multnomah County's unemployment rate has declined faster than the Oregon and national rates. The County's unemployment rate has decreased from 10.9% in 2010 to 8.4% in May 2011.



Source: Oregon Labor Market Information System (OLMIS)

Industry

In 2010, the three industries with the most employees in Multnomah County were trade, transportation and utilities at 18.6% of total employment, government (including federal, state and local) at 16.8%, and professional and business services (including scientific and technical services and management companies) and education and health services both at 14.5% of employment.

The Port of Portland operates Portland's harbor, the fourth largest export port on the West Coast. It handles more than \$16 billion in waterborne trade annually and is the largest wheat export port in the United States.

Multnomah County leads the country in craft brewing and distilling, a growing trend in the beverage industry. According to the Oregon Brewers Guild, the Portland metro area is the largest craft brewing market in the US with the most number of breweries at 53, more than any other city in the world. The Oregon Brewers Festival, a craft brewing festival held on Portland's waterfront, attracts over 70,000 visitors. The County is also home to 8 craft distillers.

Transportation and Infrastructure

Roads and Highways

Portland International Airport

TriMet

Multnomah County is served by an international passenger airport, a local bus and light rail system, and the interstate highway system. Approximately 63.6% of Multnomah County residents drive alone to work. Eleven Percent of County residents took public transportation, 10% carpoled, and the remainder got to work by biking, walking, or working from home.

Multnomah County is connected to the wider region by seven major highways: Interstates 5, 84, 205, and 405 and U.S. Highways 26, 30, and 99. The County operates and maintains over 300 miles of roads and 18 vehicular bridges, including 6 bridges over the Willamette River.

Portland International Airport is located on the northern border of Multnomah County. Portland International handled 13.4 million passengers in 2010, making it the 30th largest airport in the United States. The airport also serves as a regional hub for flights to smaller cities in Oregon and other Western destinations.

The Tri-County Metropolitan Transportation District (TriMet) operates 81 bus lines, a light rail system, and a commuter rail system that together connect Multnomah County with neighboring areas. Riders boarded a TriMet bus, MAX train or WES train 99.3 million times in Fiscal Year 2010. According to the agency's website, TriMet carries more people than any other U.S. transit system its size.



Culture and Recreation

Arts and Entertainment



Recreation

Multnomah County is a regional destination for the visual and performing arts and hosts numerous festivals, concerts, and sporting events every year. The County also has a mild climate and extensive public space for relaxing or exploring.

The County is home to major arts and cultural institutions, including the Portland Classical Chinese Garden, Oregon Museum of Science and Industry, the Oregon Symphony, and the Portland Art Museum. Festivals are held year-round in Multnomah County, including the Oregon Seafood and Wine festival, the Portland Rose Festival, the Mt. Hood Jazz Festival, and the Holiday Ale Festival.

Multnomah County is also home to three professional sports teams: the Portland Trail Blazers (National Basketball Association), the Portland Winterhawks (Western Hockey League), and the Portland Timbers (Major League Soccer).

Multnomah County is home to over 37,000 acres of parks and numerous natural areas. The gateway to the scenic Columbia River Gorge is located in eastern Multnomah County. The Gorge is a spectacular river canyon, 80 miles long and up to 4,000 feet deep, with numerous areas for hiking, camping, boating, and day trips. Portland's Forest Park, the largest urban forested natural area in the nation, covers over 5,000 acres of urban land and has over 70 miles of trails. The County also hosts Portland's International Rose Test Garden, the oldest rose garden in the nation.



Photo Credit: Frank Kovalchek

Columbia River Gorge

Climate



Multnomah County typically has a mild climate that is heavily moderated by the Pacific Ocean. The average daily high temperature in January is 45.4 degrees Fahrenheit, while the average daily high in July is 79.9 degrees. Multnomah County experiences greater cloud cover and precipitation during winter months – there is an average of 24.4 cloudy days in January, while the average for July is 9.9 cloudy days.



Photo Credit: Trevor Miller

Fun Facts

- Portland was almost named Boston. City founders Asa Lovejoy from Boston, Massachusetts, and Francis Pettygrove of Portland, Maine wanted to name the city after their hometowns. Unable to agree, they flipped a coin, now known as the “Portland Penny”. Pettygrove won.
- There is no sales tax in Oregon.
- Many of the characters in *The Simpsons* are named after streets and locations in Portland, Simpsons’ creator Matt Groening’s hometown.
- The Portland Saturday Market is the largest continuously operating open-air crafts market in the United States.
- Powell’s City of Books, occupying an entire city block in downtown Portland, is the world’s largest independent bookstore.
- More Asian elephants (27 to date) have been born in Portland than in any other North American city.
- Oregon is one of just two states where everyone enjoys the luxury of having their gas pumped for them. It’s the law!

Meet Multnomah County

fy2012 adopted budget

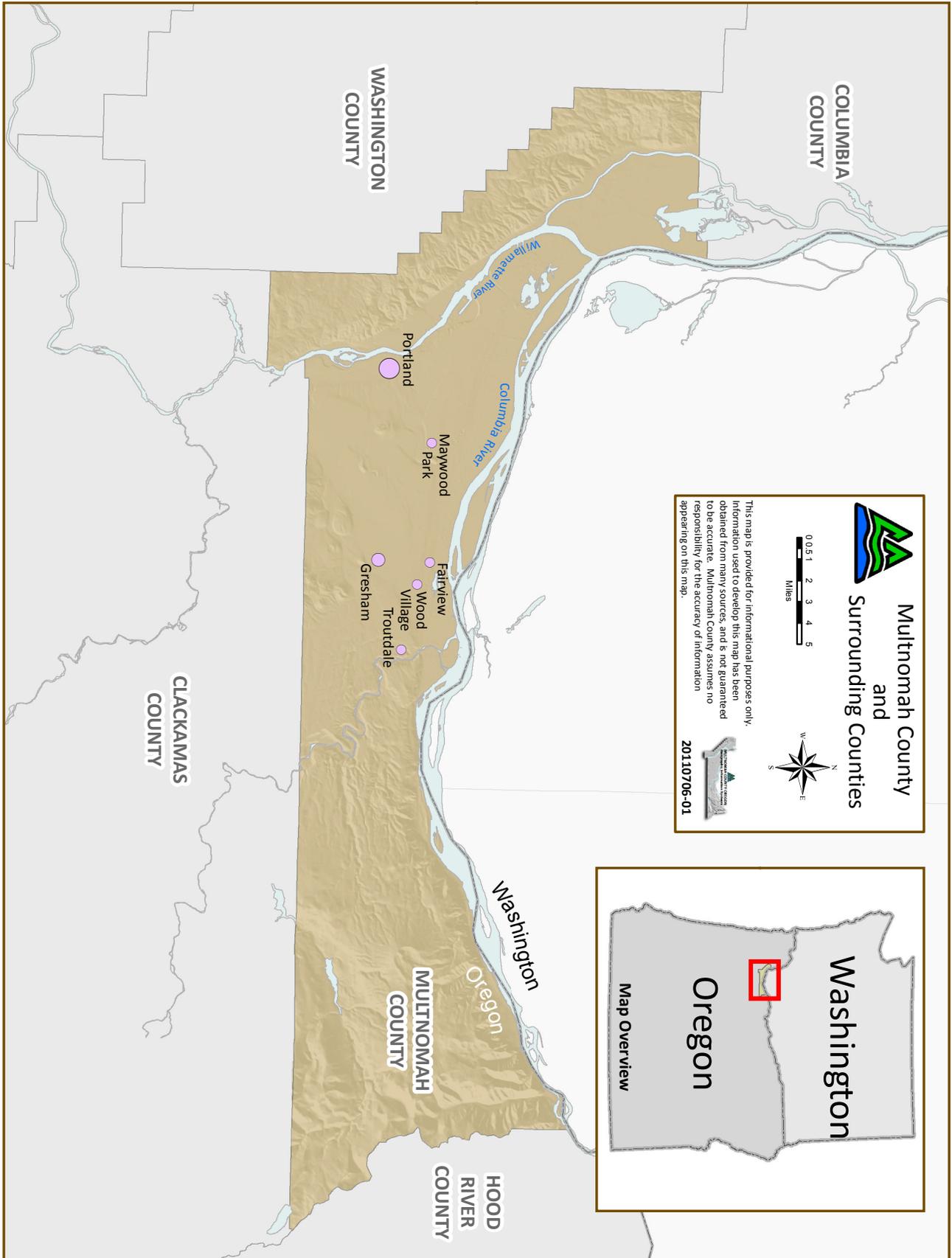


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How Multnomah County Budgets

fy2012 adopted budget

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Reader's Guide

The budget document for Multnomah County consists of three separate volumes structured as summarized below.

Volume I – Policy Document and Legal Detail

- Mission, Vision, Values
- County Chair's Message – Budget message to citizens.
- Budget Director's Message – Introduction and general overview to the budget, explaining major issues affecting decisions.
- Meet Multnomah County - Social, economic and demographic overview of the County.
- How Multnomah County Budgets – Description of the budget process that is used to guide the County in making decisions.
- Financial Summaries – Summary of resources and requirements, property tax information and debt schedule.
- Budget by Fund/Legal Detail – Display of financial summaries, as well as detail by department by fund.
- Capital Budget – Summary of the County's plan to determine long term financing for fixed assets.
- Financial and Budget Policies – Summary of the Board approved policies that dictate how the County approaches financial decisions.
- Glossary of Terms and List of Acronyms

Volumes 2 and 3 – Program Information by Department

The budget is structured around the County's ten departments. Volumes 2 and 3 contain the program offers that were funded in each of the County's departments and Nondepartmental agencies. The departmental sections include a department introduction, budget trends, and division narratives followed by a list of the program offers funded in each department.

The department introduction contains three lists: (1) budget trends (2) budget by division and (3) a list of programs by department.

Programs identified as one-time-only have been designated to end by June 30, 2012 unless otherwise noted.

How We Budget

Multnomah County's Board of Commissioners adopts an annual budget to plan for the effective delivery of services to its citizens and to responsibly manage the public resources that support these services. Budgeting in Oregon is a collaboration between the citizens who receive the services and the elected or appointed officials who are responsible for the provision of those services. Citizen involvement in the budget process ensures that desired services are adequately funded, while County officials ensure that the budget balances competing needs, is fiscally sustainable, and meets legal requirements.

Local Budget Law

Multnomah County's budget is developed within constraints imposed by Oregon's Local Budget Law, Chapter 294 of the Oregon Revised Statutes. The law has four major objectives:

1. To provide standard procedures for preparing, presenting, and administering local budgets;
2. To ensure citizen involvement in the preparation of the budget;
3. To provide for a method of estimating revenues, expenditures, and proposed taxes; and
4. To offer a way of outlining the programs and services provided by local governments and the fiscal policy used to carry them out.

Local Budget Law requires that appropriations be established by department for each fund. Expenditures may not legally exceed appropriations at the fund level for each department. Local Budget Law also establishes the Tax Supervising and Conservation Commission (TSCC) to review the budgets of jurisdictions within Multnomah County (including the County) for compliance with the law.

Fund Structure and Basis of Budgeting and Accounting

Funds are legally established accounting entities with a self-balancing set of accounts that are established to track specific revenues or services. Multnomah County has 30 funds including the General Fund, Special Revenue Funds, Debt Service Funds, Capital Projects Funds, Internal Services Funds, and one Enterprise Fund:

Modified Accrual Basis of Budgeting

The budget is prepared on a modified accrual basis, the same accounting basis as that of the General Fund, Special Revenue Funds, and Debt Service and Capital Project Funds (the Internal Services and Enterprise Funds are accounted for using accrual accounting). The basis defines the timing of when revenues and expenditure transactions are recognized for recording purposes. The budget estimates revenues based on whether they are measurable and available within the current period and expenditures on when they will likely occur. This basis is different from private sector accounting, which measures the use of economic resources. Governmental accounting focuses on disclosing how public money is spent during a discrete period.

One exception is the acknowledgement of revenues. Property Tax and Business Income Tax (BIT) revenues are acknowledged in the budget for 60 days after close of the fiscal year. All annual appropriations lapse at fiscal year end. Items not fully expended must be re-budgeted in the following fiscal year.

Accrual and Modified Accrual Basis of Accounting

Governmental accounting, governed by state statute and Generally Accepted Accounting Principles (GAAP), differs substantially from private sector accounting. Private sector financial reports measure economic profits, whereas governmental accounting focuses on disclosing how public money is spent.

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all the provider requirements are met.

Governmental *fund* financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. The government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Type of Fund	Type of Resources or Expenditures	Example	Basis of Budgeting	Basis of Accounting
General Fund	Discretionary	General Fund	Modified Accrual	Modified Accrual
Special Revenue Fund	Restricted to a specific purpose	Road Fund	Modified Accrual	Modified Accrual
Debt Service Fund	Pay debt service	General Obligation Bond Fund	Modified Accrual	Modified Accrual
Capital Projects Fund	Capital Improvements and Asset Preservation	Capital Improvement Fund	Modified Accrual	Modified Accrual
Internal Services Fund	Internal business functions	Fleet Services	Modified Accrual	Full Accrual
Enterprise Fund	External business functions	Behavioral Health Managed Care Fund	Modified Accrual	Full Accrual

Measuring Performance

Performance measurement is an integral part of the budgeting process in Multnomah County. Performance measurement is a management tool to improve operations and services and communicate program results to citizens. Performance measures are integrated into each program offer and the department narratives to ensure accountability and to establish a link between resources and results. A more detailed discussion of performance measurement can be found in the Introduction sections of Volumes 2 and 3.

Four Phases of the Budget Process

Multnomah County uses an incremental budgeting process in which departments are given expenditures targets that they cannot exceed. The budget process consists of four distinct phases:

Phase I - The departments submit their requested budgets

Phase II - The Chair develops the proposed budget

Phase III - The Board approves the proposed budget

Phase IV - The Board adopts the final budget

Phase I - Requested Budget

Phase I - Departments Submit their Requested Budgets

Multnomah County's budget process begins in September with the Budget Director and the Department Directors reviewing the prior fiscal year's budget process. Survey comments are also collected from department budget staff. This feedback is incorporated into the process where appropriate. The process kicks off in October when the Budget Office presents the General Fund Five-Year Forecast to the Board of Commissioners informing them of the fiscal health of the County for the foreseeable future. The forecast is updated in February when the budget process is further along.

In conjunction with the County Chair's Office, the Budget Office issues guidelines to set broad limits and direction for the County's budget cycle. Based on the General Fund forecast, departments are directed to constrain their operating costs by a targeted amount. From January through February, department heads, the Chair's Office, and the Budget Office meet to discuss proposed budget changes in order to provide policy direction to the departments prior to submitting their budget requests in March.

Phase II - Proposed Budget

Phase II - The Chair Prepares the Proposed Budget

Beginning in February and ending in March, meetings occur between the Chair, Chief Operating Officer, Budget Office staff, elected officials and department directors to review and discuss the department requests. The sessions are designed to provide two-way communication concerning budget needs and assessments, and also to provide information that would assist the Chair in developing a responsible and balanced budget. During this time, the Chair's Office focuses on short and long term goals and objectives to provide the basis of the budget plan for the fiscal year.

Phase III - Approved Budget



Phase IV - Adopted Budget

Phase III - The Board Approves the Budget and TSCC Reviews

The Chair's proposed budget is submitted to the Board of Commissioners for discussion. The proposed budget must be approved by the Board no later than May 15 and then submitted to the Tax Supervising and Conservation Commission (TSCC), a five-member citizen board appointed by the Governor that helps determine whether the County's budget complies with Local Budget Law. The TSCC holds a public hearing and then returns the budget to the County no later than June 28. Accompanying the budget is a letter of certification with instructions for corrections, recommendations, and objections. The Board is required to respond to these recommendations and objections. Approval and forwarding the budget meets the legal requirements of Oregon Budget Law and allows the Board to begin public deliberation of the budget.

After the budget has been submitted to the TSCC, no fund may be increased by more than 10% in total revenue, and no property tax greater than the amounts included in the proposed budget may be levied. Voting to forward the budget without extensive public review and comment might produce adverse comment if it were not clearly understood that the process meets a technical requirement of the law, or if the Board were not to hold extensive public review before adopting the budget.

Phase IV – The Board Adopts the Budget

The adoption process begins after the budget is approved. Five weeks of work sessions and public hearings are scheduled prior to adopting the budget in June. During the work sessions the Board may propose amendments to the approved budget. The amendments get voted on as part of the budget adoption.

An important part of this final phase is citizen input --the Citizen Involvement Committee (CIC), the departments' Citizen Budget Advisory Committees (CBAC's), and public hearings held during the evening all provide an opportunity for direct feedback from the community and facilitate a participatory budget process. In June, the Board adopts the budget, makes appropriations, and declares tax levies in a public meeting.

Public Testimony and Hearings

In preparing the budget, input was sought from the community and stakeholders. On March 3rd a community forum was held with county leaders, members and leaders of the business community, stakeholders, clients, and citizens to receive input on possible budget reductions. The Chair listened to comments and suggestions for consideration in the FY 2012 budget. In addition, an online [survey](#) was created, giving citizens a chance to tell leaders what's best for Multnomah County's budget.

An important part of the adoption process is citizen input --the Citizen Involvement Committee, the departments' Citizen Budget Advisory Committees, and public hearings held during the evening provide an opportunity for direct feedback from the community and facilitate a participatory budget process.

Public Testimony and Public Hearings

In addition to participating in the budget advisory committees and other forums, citizens have several opportunities to testify on the budget. Written material can be hand delivered, mailed, faxed or submitted via email.

Citizens testified at:

Annual Budget Hearings— the Board, sitting as the Budget Committee, held several public hearings after the approval of the Chair's budget but before the final adoption of the budget. Hearings were held from 6:00 p.m. – 8:00 p.m. at the following dates and locations:

- May 18, 2011 Public Budget Hearing – Multnomah Building, Commissioners Boardroom, 501 SE Hawthorne Boulevard, Portland
- May 25, 2011 Public Budget Hearing – Multnomah County East Building, Sharron Kelley Conference Rooms A & B, 600 NE 8th Street, Gresham
- May 31, 2011 Hosted by the Communities of Color at the Immigrant and Refugee Community Organization (IRCO) Gymnasium, 10301 NE Glisan, Portland

More information can be found at <http://web.multco.us/board/budget-hearings>.

The Tax Supervising and Conservation Commission Hearing – On June 8, 2011 TSCC held a public hearing on the budget .

The Budget Hearing—testimony was taken at the Board session for final adoption of the budget on June 9, 2011.

Citizens also contacted the Chair or Commissioner's offices directly and provided input for the budget worksessions.

Budget Calendar

The FY 2012 budget calendar can be found on the County's website at: <http://web.multco.us/budget/budget-information-fy-2012>.

Major budget milestone dates for FY 2012 were:

- Nov. -Feb. 2011 Chair's Office meets with departments to provide strategic direction
- Dec. 17, 2010 Constraint targets released
- Feb. 18, 2011 Department requested budget submissions due
- May 5, 2011 Chair proposes the Executive Budget
- May-June 2011 Budget work sessions and hearings
- June 8, 2011 TSCC public hearing
- June 9, 2011 Board adopts the budget

Modifying the Budget and Supplemental Budgets

The adopted budget is the County's financial and operational plan for the fiscal year. However, during the year, events occur which require the plan to be modified. State law gives the Board of County Commissioners wide latitude to change the budget during the year. County departments request changes, and then the Board must review them before passing any resolution to approve them. The appropriation of new, unanticipated revenue requires that the Board adopt a supplemental budget through a resolution.

During the year, the Board has the authority to:

- alter appropriations to reflect changed priorities during the year;
- incorporate new grant revenue into the expenditure plan;
- change approved staffing levels; and
- transfer appropriations from contingency accounts.

Where to Find Other Information

Comprehensive Annual Financial Report (CAFR) – this reports actual revenues and expenditures for the last completed fiscal year, discusses financial policies, and provides demographic and economic information about the region. The CAFR, required by state statute, is prepared in accordance with GAAP (Generally Accepted Accounting Principles). It reconciles differences between the budgetary basis – as presented in the annual Adopted Budget – and the modified accrual method used for the CAFR.

Tax Supervising and Conservation Commission Annual Report – this discusses the property tax system and taxing levels for all governments in Multnomah County and summarizes budgeted and actual revenues and expenditures for all governments in Multnomah County.

County Auditor’s Financial Condition Report – this discusses the performance of the County and the region according to guidelines recommended by the International City Managers’ Association.

The Progress Board Benchmarks – www.portlandonline.com/auditor/ this site contains data and graphic information about benchmarks obtained through surveys and other analysis.

Citizen Involvement Process – Citizen Budget Advisory Committees (CBAC’s) -are made up of citizens appointed by the Citizen Involvement Committee. The committees monitor department budgets and operations and identify issues for the Commissioners’ consideration. All County departments have a CBAC. Each committee is provided with time during the Budget worksessions to present its reports. The CBACs are partners with the Commissioners, departments, and the public during the budget cycle.

During the budget development process, citizens and employees are encouraged to submit their questions, thoughts, or suggestions about the budget. This input is compiled and communicated to the elected officials.

Budget Website - Citizens and employees have the opportunity to participate in the budget process through the County’s web site. From the County’s home page, www.multco.us/budget, citizens and employees may access the site that contains the FY 2012 budget, links to frequently asked questions; the calendar; live and other information, input opportunities and employee resources.

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Summary of Resources

fy2012 adopted budget

Fund	Beginning Working Capital	Taxes	Intergovernmental	Licenses & Permits	Service Charges	Interest	Other Sources	Direct Resources	Service Reimbursement	Cash Transfers	Total Resources	
General Fund	1000	51,298,349	301,834,277	16,058,089	9,340,411	9,121,198	1,417,504	2,600,900	391,670,728	18,563,262	1,860,000	412,093,990
Road Fund	1501	2,025,000	7,375,000	38,447,176	55,000	412,500	25,000	403,500	48,743,176	275,000		49,018,176
Emergency Communications Fund	1502			250,000					250,000			250,000
Bicycle Path Construction Fund	1503	285,000					1,250		286,250		73,000	359,250
Recreation Fund	1504		105,000						105,000			105,000
Federal/State Program Fund	1505	3,449,091		193,430,242	1,085,137	72,740,192		2,436,346	273,141,008	34,284		273,175,292
County School Fund	1506	1,000	166,000	20,000		100			187,100			187,100
Animal Control Fund	1508	587,050		68,000	1,737,000	65,000		235,000	2,692,050			2,692,050
Willamette River Bridge Fund	1509	19,226,756		7,548,211		5,000			26,779,967	1,359,000	5,597,305	33,736,272
Library Serial Levy Fund	1510	15,256,276	35,416,964	484,935	160,000	120,000	289,772	3,011,345	54,739,292	36,400	14,445,810	69,221,502
Special Excise Taxes Fund	1511	350,000	19,700,000			5,250			20,055,250			20,055,250
Land Corner Preservation Fund	1512	745,000				100,000	7,500	750,000	1,602,500	116,500		1,719,000
Inmate Welfare Fund	1513					12,000	10,000	1,228,668	1,250,668			1,250,668
Justice Services Special Ops Fund	1516	318,171		37,000	4,254,629	2,677,253	16,000	411,994	7,715,047	210,670		7,925,717
Oregon Historical Society Levy Fund	1518		1,945,151						1,945,151			1,945,151
Revenue Bond Sinking Fund	2001	1,126,410				38,280	16,000		1,180,690		1,500,000	2,680,690
Capital Debt Retirement Fund	2002	10,762,412		150,000			107,624	320,800	11,340,836	18,292,399	836,000	30,469,235
General Obligation Bond Sinking Fund	2003	7,541,763	8,735,000				113,125		16,389,888			16,389,888
PERS Bond Sinking Fund	2004	55,000,000					825,000		55,825,000	16,500,000		72,325,000
Financed Projects Fund	2504	3,701,038							3,701,038			3,701,038
Capital Improvement Fund	2507	30,997,018		350,000		669,700	68,000	2,000,000	34,084,718	2,679,274	2,989,618	39,753,610
Capital Acquisition Fund	2508	4,233,353							4,233,353			4,233,353
Asset Preservation Fund	2509	3,872,371					20,000		3,892,371	2,964,182	386,644	7,243,197
Sellwood Bridge Replacement Fund	2511			9,000,000			236,981	127,000,000	136,236,981		17,215,277	153,452,258
Behavioral Health Managed Care Fund	3002	15,540,500		44,401,214			77,702		60,019,416			60,019,416
Risk Management Fund	3500	1,430,166				47,000	265,000	7,168,681	8,910,847	86,937,029	25,083,334	120,931,210
Fleet Management Fund	3501	3,943,310				1,097,113	25,000	55,500	5,120,923	5,774,419		10,895,342
Information Technology Fund	3503	11,958,588					112,921	408,217	12,479,726	29,907,122	1,000,000	43,386,848
Mail Distribution Fund	3504	1,529,433				108,118	10,000	3,300,000	4,947,551	3,174,670		8,122,221
Facilities Management Fund	3505	1,900,000			30,000	7,629,611	45,000	120,000	9,724,611	30,327,499	380,000	40,432,110
Total All Funds		247,078,055	375,277,392	310,244,867	16,662,177	94,842,965	3,694,729	151,450,951	1,199,251,136	217,151,710	71,366,988	1,487,769,834

Summary of Departmental Expenditures

fy2012 adopted budget

Fund		Nond	District Attorney	Human Services	Health	Community Justice	Sheriff	County Management	County Assets	Library	Community Services	Total Department Expenditure
General Fund	1000	20,383,852	18,203,092	51,363,863	54,598,756	55,137,856	101,804,045	28,835,652	1,589,439		11,444,648	343,361,203
Road Fund	1501										43,347,871	43,347,871
Emergency Communications Fund	1502						250,000					250,000
Bicycle Path Construction Fund	1503										100,000	100,000
Recreation Fund	1504							105,000				105,000
Federal/State Program Fund	1505	3,944,531	6,277,649	119,290,571	104,645,357	29,068,271	9,940,820				8,093	273,175,292
County School Fund	1506	187,100										187,100
Animal Control Fund	1508										652,050	652,050
Willamette River Bridge Fund	1509										15,975,088	15,975,088
Library Serial Levy Fund	1510									63,206,908		63,206,908
Special Excise Taxes Fund	1511	20,055,250										20,055,250
Land Corner Preservation Fund	1512										1,301,090	1,301,090
Inmate Welfare Fund	1513					2,000	1,248,668					1,250,668
Justice Services Special Ops Fund	1516		185,973		1,791,852	2,600,091	3,347,801					7,925,717
Oregon Historical Society Levy Fund	1518	1,945,151										1,945,151
Revenue Bond Sinking Fund	2001	2,680,690										2,680,690
Capital Debt Retirement Fund	2002	21,943,822										21,943,822
General Obligation Bond Sinking Fund	2003	8,469,675										8,469,675
PERS Bond Sinking Fund	2004	16,148,430										16,148,430
Financed Projects Fund	2504							3,701,038				3,701,038
Capital Improvement Fund	2507								38,753,610			38,753,610
Capital Acquisition Fund	2508								4,233,353			4,233,353
Asset Preservation Fund	2509								5,638,197			5,638,197
Sellwood Bridge Replacement Fund	2511										62,935,048	62,935,048
Behavioral Health Managed Care Fund	3002			44,401,214								44,401,214
Risk Management Fund	3500	3,749,643						90,416,567				94,166,210
Fleet Management Fund	3501								10,436,633			10,436,633
Information Technology Fund	3503								41,700,455			41,700,455
Mail Distribution Fund	3504								7,340,278			7,340,278
Facilities Management Fund	3505								39,113,228			39,113,228
Total All Funds		99,508,144	24,666,714	215,055,648	161,035,965	86,808,218	116,591,334	123,058,257	148,805,193	63,206,908	135,763,888	1,174,500,269

Summary of Departmental Requirements

fy2012 adopted budget

Department	Personal Services	Contractual Services	Materials & Services	Principal & Interest	Capital Outlay	Total Direct Expenditure	Service Reimbursements	Total Spending	FTE
Nondepartmental	9,876,988	30,130,438	1,314,770	49,164,617	20,000	90,506,813	9,001,331	99,508,144	98.59
District Attorney	17,267,297	861,908	807,165	0	0	18,936,370	5,730,344	24,666,714	196.00
County Human Services	50,317,220	135,299,820	2,770,780	0	0	188,387,820	26,667,828	215,055,648	688.37
Health	84,209,249	16,797,111	18,791,052	0	0	119,797,412	41,238,553	161,035,965	1,004.94
Community Justice	43,598,734	18,510,662	2,800,085	0	11,000	64,920,481	21,887,737	86,808,218	528.99
Sheriff	79,024,506	1,021,517	6,595,621	0	145,398	86,787,042	29,804,292	116,591,334	777.74
County Management	18,350,219	6,274,876	89,651,267	0	8,000	114,284,362	8,773,895	123,058,257	227.24
County Assets	31,491,378	18,079,183	37,456,788	0	43,928,679	130,956,028	17,849,165	148,805,193	308.64
Library	31,043,062	1,982,127	9,868,485	0	737,808	43,631,482	19,575,426	63,206,908	494.00
Community Services	15,833,552	41,672,061	3,990,826	0	53,082,500	114,578,939	21,184,949	135,763,888	202.00
TOTAL	381,012,205	270,629,703	174,046,839	49,164,617	97,933,385	972,786,749	201,713,520	1,174,500,269	4,526.51

Fund Level Transactions

fy2012 adopted budget

Fund		Total Department Expenditure	Cash Transfers	Contingency	Unappropriated Balance	Total Requirements
General Fund	1000	343,361,203	21,010,044	16,560,595	31,162,148	412,093,990
Road Fund	1501	43,347,871	5,670,305			49,018,176
Emergency Communications Fund	1502	250,000				250,000
Bicycle Path Construction Fund	1503	100,000		259,250		359,250
Recreation Fund	1504	105,000				105,000
Federal/State Program Fund	1505	273,175,292				273,175,292
County School Fund	1506	187,100				187,100
Animal Control Fund	1508	652,050	1,860,000	180,000		2,692,050
Willamette River Bridge Fund	1509	15,975,088	17,215,277	545,907		33,736,272
Library Serial Levy Fund	1510	63,206,908		6,014,594		69,221,502
Special Excise Taxes Fund	1511	20,055,250				20,055,250
Land Corner Preservation Fund	1512	1,301,090		417,910		1,719,000
Inmate Welfare Fund	1513	1,250,668				1,250,668
Justice Services Special Ops Fund	1516	7,925,717				7,925,717
Oregon Historical Society Levy Fund	1518	1,945,151				1,945,151
Revenue Bond Sinking Fund	2001	2,680,690				2,680,690
Capital Debt Retirement Fund	2002	21,943,822			8,525,413	30,469,235
General Obligation Bond Sinking Fund	2003	8,469,675			7,920,213	16,389,888
PERS Bond Sinking Fund	2004	16,148,430			56,176,570	72,325,000
Financed Projects Fund	2504	3,701,038				3,701,038
Capital Improvement Fund	2507	38,753,610		1,000,000		39,753,610
Capital Acquisition Fund	2508	4,233,353				4,233,353
Asset Preservation Fund	2509	5,638,197		55,000	1,550,000	7,243,197
Sellwood Bridge Replacement Fund	2511	62,935,048	25,083,334	25,433,876	40,000,000	153,452,258
Behavioral Health Managed Care Fund	3002	44,401,214		15,618,202		60,019,416
Risk Management Fund	3500	94,166,210		1,765,000	25,000,000	120,931,210
Fleet Management Fund	3501	10,436,633		458,709		10,895,342
Information Technology Fund	3503	41,700,455		1,686,393		43,386,848
Mail Distribution Fund	3504	7,340,278		781,943		8,122,221
Facilities Management Fund	3505	39,113,228	528,028	790,854		40,432,110
Total All Funds		1,174,500,269	71,366,988	71,568,233	170,334,344	1,487,769,834

Tax Information

Permanent Tax Rate

Property tax administration, governed by the Oregon Constitution, State tax laws, and regulations of the Department of Revenue, includes the assessment, equalization, levy, and collection of taxes. A tax limitation measure (“Measure 50”) affecting property tax collections was approved by the voters in the May 1997 special election. This legislation changed the property tax administration system substantially, with changes to levy rates, assessments and equalization.

Each local taxing district which imposed operating ad valorem taxes in FY 1998 received a permanent tax rate. The rate was calculated by dividing the total operating ad valorem taxes imposed by the County in FY 1998 (reduced by an average of approximately 17% statewide) by the property’s AV. Measure 50 prohibits increases in permanent tax rates. Permanent tax rates are subject to the Measure 5 limitations. The County’s permanent tax rate is \$4.3434 per \$1,000 Assessed Value.

Exemptions

Measure 50 exempted from its limitations taxes levied to pay voter-approved general obligation bonds. Levies to pay general obligation bonds are also exempt from the Measure 5 limitations. Measure 50 also exempted the following levies, which are subject to Measure 5 limitations:

1. Levies to pay bonds and other borrowings, if they were made before December 5, 1996, and were secured by a pledge or explicit commitment of ad valorem property taxes or a covenant to levy or collect ad valorem property taxes.
2. Certain local government pension levies.

The County has no levies of the types described in paragraphs 1 and 2, above.

Local Property Tax Option

Local governments are able to override Measure 50 for limited-term local option levies subject to voter approval under the participation requirements discussed below. Local option levies may last up to five years for any purpose or ten years for capital projects.

Local option levies are subject to “special compression” under Measure 5. If operating taxes for non-school purposes exceed Measure 5’s \$10/\$1,000 limit, local option levies are reduced first to bring operating taxes into compliance with this limit. This means that local option levies can be entirely displaced by future approval of permanent rate levies for new governments, or by urban renewal and the City of Portland’s pension levy.

Measure 50, which passed in 1997, requires that local option levies be approved by a majority of the voters at a general election in an even-numbered year or at any other election in which not less than 50% of the registered voters cast a ballot. For example, voters approved an extension of the Library Levy in the May, 2002 election but less than 50% of the registered voters cast a ballot. Therefore, the Library Levy failed. Subsequently the County resubmitted the Library Local Option to voters in November 2002 and the measure passed.

Voter Participation

In November, 2008, voters passed Measure 56 which eliminated the voter turnout requirement for property tax elections held in May and November but keeps the voter turnout requirement for elections at any other time (50% of qualified voters must vote and a majority of those voters have to approve the property tax measure). As a result, for May and November elections, local property tax measures become law when approved by a majority of voters.

General Obligation Bonded Indebtedness

Levies to pay the following general obligation bonds are exempt from the limitations of Measure 50 and Measure 5:

1. General obligation bonds authorized by the Oregon Constitution;
2. General obligation bonds issued on/before November 6, 1990; or
3. General obligation bonds for capital construction/ improvements; and
 - if issued after November 6, 1990, and approved prior to December 5, 1996, by a majority of voters; or
 - if approved after December 5, 1996, in accordance with Measure 50's voter participation requirements, or bonds issued to refund the preceding bonds.

Tax Collection

The County Tax Collector extends authorized levies, computes tax rates, bills and collects all taxes, and makes periodic remittances of collections to levying units. Tax collectors calculate public school and local government taxes separately, calculating any tax rate reductions to comply with tax limitation law, and developing percentage distribution schedules. The tax collector then reports to each taxing district within five days the amount of taxes imposed.

Tax collections are segregated into two pools, (1) public schools and (2) local governments. Each taxing body shares in its pool on the basis of its tax rate (adjusted to tax limitation rate caps), regardless of the actual collection within each taxing body. Therefore the amount for each taxing body becomes a pro rata share of the total tax collection record of all taxing bodies within the County. Thus, an overall collection rate of 90% of the county-wide levy indicates a 90 percent tax levy collection for each taxing body.

Taxes are levied and become a lien on July 1. Tax payments are due November 15 of the same year. Under the partial payment schedule the a third payment is due November 15, February 15 and May 15. If property taxes are paid in full by November 15, a 3% discount is allowed; if two-thirds of property taxes are paid by November 15, a 2% discount is allowed. For late payments interest accrues at a rate of 1.33% per month. Property is subject to foreclosure proceedings four years after the tax due date.

A Senior Citizen Property Tax Deferral Program allows homeowners to defer taxes until death or the sale of the home. Qualifications include a minimum age of 62 and household income less than \$39,500 for the income tax year of 2010 (this includes taxable and nontaxable income including Social Security and pensions). Taxes are paid by the State, which obtains a lien on the property and accrues interest at 6%.

Property Tax Computation

fy2012 adopted budget

GENERAL FUND (Fund 1000)	
Taxes From Permanent Rate - Fiscal Year Ending June 30, 2011	\$243,212,609
Plus Estimated Assessed Value Growth	6,893,605
TOTAL GENERAL FUND PROPERTY TAX	\$250,106,214
Taxes From Permanent Rate - Fiscal Year Ending June 30, 2012	\$250,106,214
Less amount exceeding shared 1% Constitutional Limitation	(8,628,664)
Less delinquencies and discounts on amount billed	(14,198,880)
TOTAL AVAILABLE FOR APPROPRIATION	\$227,278,670
LIBRARY LEVY (Fund 1510)	
5-year Local Option Levy - Fiscal Year ending June 30, 2012	\$51,770,892
Less amount exceeding shared 1% Constitutional Limitation	(15,013,559)
Less delinquencies and discounts on amount billed	(2,161,331)
TOTAL AVAILABLE FOR APPROPRIATION	\$34,596,002
OREGON HISTORICAL SOCIETY LEVY (Fund 1518)	
5-year Local Option Levy - Fiscal Year ending June 30, 2012	\$2,908,477
Less amount exceeding shared 1% Constitutional Limitation	(843,458)
Less delinquencies and discounts on amount billed	(121,423)
TOTAL AVAILABLE FOR APPROPRIATION	\$1,943,596
GENERAL OBLIGATION BOND SINKING FUND (Fund 2003)	
General Obligation bond - Fiscal Year ending June 30, 2012	\$9,031,024
Less delinquencies and discounts on amount billed	(531,024)
TOTAL AVAILABLE FOR APPROPRIATION	\$8,500,000

TAX LEVY ANALYSIS				
	ACTUAL	ACTUAL	BUDGET	BUDGET
	2008-09	2009-10	2010-11	2011-12
Permanent Rate Levy - Subject to \$10 Limit	\$229,420,466	\$236,960,641	\$243,445,003	\$250,106,214
Library & OHS Local Option Levy - Subject to \$10 Limit	47,429,993	49,045,214	50,372,418	54,679,369
General Obligation Bond Levy	8,489,391	9,250,613	8,465,608	9,031,024
Total Proposed Levy	285,339,850	295,256,468	302,283,029	313,816,607
Loss due to 1% limitation	(11,730,667)	(13,666,869)	(16,727,135)	(24,485,681)
Loss in appropriation due to discounts and delinquencies	(16,032,519)	(14,779,752)	(15,705,575)	(17,012,658)
Total Proposed Levy less Loss	\$257,576,664	\$266,809,847	\$269,850,319	\$272,318,268

NOTES

Average property tax discount	3.00%
Property tax delinquency rate	2.88%
Average valuation change (Based on July - January Value Growth)	2.85%

Details of Service Reimbursements

fy2012 adopted budget

Insurance Benefits (60140/60145)

Paid to the Risk Management Fund (3500) to cover worker's compensation, active and retiree healthcare, life, unemployment, liability, and long-term disability insurance.

General Fund		\$40,059,085
NONDEPARTMENTAL	1,204,052	
DISTRICT ATTORNEY	2,740,093	
COUNTY HUMAN SERVICES	2,675,821	
HEALTH DEPARTMENT	7,362,599	
COMMUNITY JUSTICE	5,991,236	
SHERIFF'S OFFICE	14,585,892	
COUNTY MANAGEMENT	3,918,666	
COUNTY ASSETS	191,927	
COMMUNITY SERVICES	1,388,799	
Road Fund		1,323,593
Federal State Fund		27,120,252
NONDEPARTMENTAL	257,846	
DISTRICT ATTORNEY	912,254	
COUNTY HUMAN SERVICES	8,883,832	
HEALTH DEPARTMENT	12,033,705	
COMMUNITY JUSTICE	3,522,172	
SHERIFF'S OFFICE	1,510,443	
Animal Control Fund		20,999
Bridge Fund		837,965
Library Levy Fund		8,644,979
Land Corner Preservation Fund		190,762
Inmate Welfare Fund		131,181
Special Operations Fund		1,030,964
DISTRICT ATTORNEY	8,125	
HEALTH DEPARTMENT	105,759	
COMMUNITY JUSTICE	400,190	
SHERIFF'S OFFICE	516,890	
Financed Projects Fund		22,221
Capital Improvement Fund		19,429
Behavioral Health Managed Care Fund		837,403
Risk Management Fund		826,647
NONDEPARTMENTAL	471,653	
COUNTY MANAGEMENT	354,994	
Fleet Management Fund		468,889
Information Technology Fund		3,309,447
Distribution Fund		424,397
Facilities Management Fund		1,668,816
Total Payments to the Risk Management Fund		\$86,937,029

Details of Service Reimbursements

fy2012 adopted budget

Salary Related Expense (60130)

Paid to the PERS Bond Sinking Fund (2004) to retire debt issued to pre-fund the County's unfunded liability and to support ongoing costs associated with PERS.

General Fund	\$7,662,311
NONDEPARTMENTAL	246,081
DISTRICT ATTORNEY	603,709
COUNTY HUMAN SERVICES	529,627
HEALTH DEPARTMENT	1,374,889
COMMUNITY JUSTICE	1,135,307
SHERIFF'S OFFICE	2,753,848
COUNTY MANAGEMENT	749,107
COUNTY ASSETS	39,646
COMMUNITY SERVICES	230,097
Road Fund	242,958
Federal State Fund	5,119,289
NONDEPARTMENTAL	54,249
DISTRICT ATTORNEY	187,077
COUNTY HUMAN SERVICES	1,614,605
HEALTH DEPARTMENT	2,271,702
COMMUNITY JUSTICE	690,319
SHERIFF'S OFFICE	301,337
Animal Control Fund	4,443
Bridge Fund	159,269
Library Levy Fund	1,380,558
Land Corner Preservation Fund	38,080
Inmate Welfare Fund	21,441
Special Operations Fund	196,001
DISTRICT ATTORNEY	1,019
HEALTH DEPARTMENT	24,174
COMMUNITY JUSTICE	73,303
SHERIFF'S OFFICE	97,505
Financed Projects Fund	6,147
Behavioral Health Managed Care Fund	172,823
Risk Management Fund	196,957
NONDEPARTMENTAL	124,250
COUNTY MANAGEMENT	72,707
Fleet Management Fund	88,730
Information Technology Fund	814,502
Distribution Fund	65,943
Facilities Management Fund	330,547
Total Payments to the PERS Bond Sinking Fund	\$16,500,000

Details of Service Reimbursements

fy2012 adopted budget

Indirect Costs (60350/60355)	
<i>Paid to the General Fund (1000) to cover the administrative and overhead costs billed to grants and other dedicated revenues.</i>	
Road Fund	\$805,829
Emergency Communications Fund	20,094
Recreation Fund	2,500
Federal State Fund	13,416,088
NONDEPARTMENTAL	33,086
DISTRICT ATTORNEY	220,552
COUNTY HUMAN SERVICES	1,812,030
HEALTH DEPARTMENT	8,099,841
COMMUNITY JUSTICE	2,473,333
SHERIFF'S OFFICE	777,246
Bridge Fund	249,547
Library Levy Fund	1,369,597
Land Corner Preservation Fund	58,198
Inmate Welfare Fund	100,552
COMMUNITY JUSTICE	190
SHERIFF'S OFFICE	100,362
Special Operations Fund	663,166
HEALTH DEPARTMENT	148,303
COMMUNITY JUSTICE	246,590
SHERIFF'S OFFICE	268,273
Behavioral Health Care Fund	2,076,254
Total Payments to GF for Indirect Costs	\$18,761,825

Details of Service Reimbursements

fy2012 adopted budget

Telecommunication Costs (60370)		
<i>Paid to the Information Technology Fund (3503) to cover the costs of services provided by the County-owned telecommunications system.</i>		
General Fund		\$1,732,174
NONDEPARTMENTAL	87,238	
DISTRICT ATTORNEY	152,730	
COUNTY HUMAN SERVICES	124,253	
HEALTH DEPARTMENT	451,325	
COMMUNITY JUSTICE	407,975	
SHERIFF'S OFFICE	263,399	
COUNTY MANAGEMENT	176,920	
COUNTY ASSETS	7,980	
COMMUNITY SERVICES	60,354	
Road Fund		57,100
Federal State Fund		822,085
NONDEPARTMENTAL	22,669	
DISTRICT ATTORNEY	27,010	
COUNTY HUMAN SERVICES	346,554	
HEALTH DEPARTMENT	390,638	
COMMUNITY JUSTICE	35,214	
Bridge Fund		24,735
Library Levy Fund		231,971
Land Corner Preservation Fund		4,500
Inmate Welfare Fund		40,357
Special Operations Fund		21,490
HEALTH DEPARTMENT	4,776	
COMMUNITY JUSTICE	16,714	
Behavioral Health Managed Care Fund		57,773
Risk Management Fund		41,976
NONDEPARTMENTAL	27,707	
COUNTY MANAGEMENT	14,269	
Fleet Management Fund		20,748
Information Technology Fund		17,680
Distribution Fund		19,152
Facilities Management Fund		70,623
Total Payments to the IT Fund		\$3,162,364

Details of Service Reimbursements

fy2012 adopted budget

Data Processing Costs (60380)

Paid to the Information Technology Fund (3503) to cover the costs of developing, maintaining, and operating computer programs.

General Fund		\$13,644,921
NONDEPARTMENTAL	867,255	
DISTRICT ATTORNEY	419,400	
COUNTY HUMAN SERVICES	1,013,502	
HEALTH DEPARTMENT	2,491,933	
COMMUNITY JUSTICE	4,020,021	
SHERIFF'S OFFICE	2,253,241	
COUNTY MANAGEMENT	1,816,168	
COUNTY ASSETS	51,915	
COMMUNITY SERVICES	711,486	
Road Fund		274,088
Federal State Fund		7,156,621
NONDEPARTMENTAL	138,853	
DISTRICT ATTORNEY	54,081	
COUNTY HUMAN SERVICES	3,449,755	
HEALTH DEPARTMENT	3,513,932	
Bridge Fund		137,842
Library Levy Fund		3,967,743
Land Corner Preservation Fund		42,755
Special Operations Fund		44,170
Behavioral Health Managed Care Fund		328,521
Risk Management Fund		211,404
NONDEPARTMENTAL	109,089	
COUNTY MANAGEMENT	102,315	
Fleet Management Fund		101,689
Distribution Fund		131,952
Facilities Management Fund		703,052
Total Payments to the IT Fund		\$26,744,758

Details of Service Reimbursements

fy2012 adopted budget

Motor Pool (60410)

Paid to the Fleet Management Fund (3501) to cover the use and maintenance of County-owned vehicles, including both cars and vans for transportation, and heavy equipment used in road construction.

General Fund		\$2,733,786
NONDEPARTMENTAL	27,788	
DISTRICT ATTORNEY	102,482	
COUNTY HUMAN SERVICES	88,787	
HEALTH DEPARTMENT	173,482	
COMMUNITY JUSTICE	473,380	
SHERIFF'S OFFICE	1,725,346	
COUNTY MANAGEMENT	7,214	
COUNTY ASSETS	315	
COMMUNITY SERVICES	134,992	
Road Fund		1,103,975
Federal State Fund		283,240
NONDEPARTMENTAL	7,070	
DISTRICT ATTORNEY	8,769	
COUNTY HUMAN SERVICES	233,445	
HEALTH DEPARTMENT	26,338	
COMMUNITY JUSTICE	7,618	
Bridge Fund		120,468
Library Levy Fund		71,921
Land Corner Preservation Fund		11,600
Special Operations Fund		485
HEALTH DEPARTMENT	285	
COMMUNITY JUSTICE	200	
Behavioral Health Managed Care Fund		33,269
Risk Management Fund		7,166
NONDEPARTMENTAL	810	
COUNTY MANAGEMENT	6,356	
Information Technology Fund		28,130
Distribution Fund		43,353
Facilities Management Fund		333,300
Total Payments to the Fleet Fund		\$4,770,693

Details of Service Reimbursements

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Electronics (60420)

Paid to the Fleet Management Fund (3501) to cover the use and maintenance of electronic/radio equipment used by various County departments.

General Fund		\$642,956
NONDEPARTMENTAL	93,212	
DISTRICT ATTORNEY	1,172	
HEALTH DEPARTMENT	3,172	
COMMUNITY JUSTICE	108,083	
SHERIFF'S OFFICE	421,343	
COUNTY MANAGEMENT	2,605	
COMMUNITY SERVICES	13,369	
Road Fund		26,600
Federal State Fund		5,157
NONDEPARTMENTAL	4,157	
HEALTH DEPARTMENT	1,000	
Bridge Fund		4,029
Library Levy Fund		19,155
Land Corner Preservation Fund		1,300
Inmate Welfare Fund		12,500
Capital Improvement Program Fund		25,000
Information Technology Fund		3,000
Distribution Fund		5,000
Facilities Management Fund		46,000
Total Payments to the Fleet Fund		\$790,697

Details of Service Reimbursements

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Building Management (60430)	
<i>Paid to the Facilities Management Fund (3505), Capital Improvement (2507) and Asset Preservation (2509) funds to cover the cost of office space and buildings.</i>	
General Fund	\$21,637,236
NONDEPARTMENTAL	4,529,813
DISTRICT ATTORNEY	601,008
COUNTY HUMAN SERVICES	1,017,327
HEALTH DEPARTMENT	2,114,962
COMMUNITY JUSTICE	3,860,850
SHERIFF'S OFFICE	6,979,539
COUNTY MANAGEMENT	1,712,797
COUNTY ASSETS	66,465
COMMUNITY SERVICES	754,475
Road Fund	319,724
Federal State Fund	6,451,716
NONDEPARTMENTAL	50,499
DISTRICT ATTORNEY	164,642
COUNTY HUMAN SERVICES	3,008,689
HEALTH DEPARTMENT	3,227,886
Bridge Fund	169,806
Library Levy Fund	4,300,285
Land Corner Preservation Fund	61,150
Special Operations Fund	59,031
HEALTH DEPARTMENT	19,427
COMMUNITY JUSTICE	35,246
SHERIFF'S OFFICE	4,358
Behavioral Health Managed Care Fund	352,539
Risk Management Fund	478,700
NONDEPARTMENTAL	244,824
COUNTY MANAGEMENT	233,876
Fleet Management Fund	575,364
Information Technology Fund	1,036,096
Distribution Fund	529,308
Total Payments to the Facilities Management, Capital Improvement, & Asset Preservation for Building Mgmt.	\$35,970,955

Capital Debt Retirement Fund (60450)	
<i>Reimbursements made to the Capital Lease Retirement Fund (2002) to repay non-voter approved debt.</i>	
General Fund	\$750,000
Road Fund	701,000
Library Levy Fund	125,000
Capital Improvement Fund	450,000
Sellwood Bridge Replacement Fund	9,411,548
Information Technology Fund	837,079
Facilities Management Fund	6,017,772
Total Payments to the Capital Lease Retirement Fund	\$18,292,399

Details of Service Reimbursements

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Distribution Fund (60460)		
<i>Paid to the Distribution Fund (3504) for mail distribution and delivery, materiel management, and central stores.</i>		
General Fund		\$1,739,344
NONDEPARTMENTAL	29,178	
DISTRICT ATTORNEY	269,010	
COUNTY HUMAN SERVICES	66,410	
HEALTH DEPARTMENT	482,242	
COMMUNITY JUSTICE	246,053	
SHERIFF'S OFFICE	143,061	
COUNTY MANAGEMENT	373,270	
COUNTY ASSETS	8,884	
COMMUNITY SERVICES	121,236	
Road Fund		77,667
Federal State Fund		820,939
NONDEPARTMENTAL	4,099	
DISTRICT ATTORNEY	49,016	
COUNTY HUMAN SERVICES	254,232	
HEALTH DEPARTMENT	506,869	
COMMUNITY JUSTICE	6,723	
Bridge Fund		10,338
Library Levy Fund		110,860
Land Corner Preservation Fund		1,050
Inmate Welfare Fund		531
Special Operations Fund		35,450
HEALTH DEPARTMENT	1,625	
COMMUNITY JUSTICE	18,589	
SHERIFF'S OFFICE	15,236	
Behavioral Health Managed Care Fund		7,432
Risk Management Fund		51,300
NONDEPARTMENTAL	21,576	
COUNTY MANAGEMENT	29,724	
Fleet Management Fund		145,024
Information Technology Fund		79,860
Facilities Management Fund		94,875
Total Payments to the Distribution Fund		\$3,174,670

Detail of Cash Transfers Between Funds

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From (Fund)	To (Fund)	To (Dept.)	Amount	Description
Animal Control Fund	General Fund	Community Services	\$1,860,000	Animal License Fees/Other Revenue; Partially Offsets Costs Associated w/ Animal Control Program.
General Fund	Facilities Fund	County Assets	\$380,000	One-time-only Transfer to Cover the Local Improvement District Assessment for the Portland East Side Streetcar.
General Fund	Capital Improvement Fund	County Assets/ Overall County	\$2,621,059	One-time-only Transfer to Provide \$1,400,000 for Detention Electronics, \$1,000,000 for Downtown Courthouse Capital, and \$221,059 for CIP Fees.
Facilities Management Fund	Capital Improvement Fund	County Assets	\$368,559	Capital Improvement fees for vacant space.
General Fund	Library Fund	Library	\$14,445,810	General Fund Subsidy of Library Operating Budget.
Sellwood Bridge Replacement Fund	Risk Fund	Overall County	\$25,083,334	Repayment of loan made in FY 2011.
General Fund	Asset Preservation Fund	County Assets	\$227,175	One-time-only Transfer for Asset Preservation Fees.
Facilities Management Fund	Asset Preservation Fund	County Assets	\$159,469	Asset Preservation fees for vacant space.
Road Fund	Bicycle Fund	Community Services	\$73,000	Road Fund Revenues Dedicated for Bicycle Path Construction & Maintenance.
General Fund	Information Technology Fund	County Assets	\$1,000,000	One-time-only Transfer for Budget System Replacement.
Road Fund	Willamette River Bridge Fund	Community Services	\$5,597,305	Maintenance/Repair of Willamette River Bridges in Accordance w/ PDX - Multnomah County Services Agreement.
General Fund	Capital Debt Retirement Fund	Nondepartmental	\$836,000	One-time-only Transfer for Yeon Debt.
General Fund	Revenue Bond Sinking Fund	Nondepartmental	\$1,500,000	One-time-only Transfer for Port City Debt.
Willamette River Bridge Fund	Sellwood Bridge Replacement Fund	Community Services	\$17,215,277	Moves Sellwood Bridge Replacement Funds w/in the Bridge Fund to the Sellwood Bridge Replacement Fund.

Debt Overview

Debt is frequently an appropriate method of financing capital projects. It entails careful monitoring of such issuances to ensure that an erosion of the County's credit quality does not result. The County is rated by Moody's Investors Services as well as Standard & Poor's. Moody's rates the County's General Obligation debt at Aaa, the highest municipal rating that can be assigned. Moody's rates the County's Full Faith & Credit debt at Aa1 while Standard & Poor's assigns a comparable AA rating. Both rating agencies note that the County has a stable financial outlook.

Various types of securities are used to issue debt. Features of a security include its purpose, length of financing and the source of funds for repayment. Multnomah County uses the following types of securities that are pledged to repay government debt: general obligation, revenue, pension and full, faith and credit obligation bonds. Both general obligation bonds and full faith and credit bonds are direct obligations pledging the full faith and credit of the County.

In FY 2012, the County has \$260 million of the following debt obligations.

- General Obligation Bonds - \$38.6 million outstanding
- Revenue Bonds - \$2.4 million outstanding
- Pension Obligation Bonds - \$142 million outstanding
- Full Faith & Credit Obligations - \$75 million outstanding

Each obligation has a dedicated revenue stream that supports the debt service payments. The following sections describe each debt category including debt limitations and a detailed table of principal and interest payments.

General Obligation Bonds

General Obligation Bonds (GO Bonds) are supported by the full faith and credit of the issuing jurisdiction. A county government, for example, pledges unconditionally to pay the interest and principal on the debt as it comes due. This implies that all unrestricted public revenues will be used to meet the debt service, including whatever level of property tax within the jurisdiction is necessary to retire the debt. General Obligation Bonds require voter approval and are not subject to Measure 5 limits.

GO Bonds were originally issued during the 1990's and refunded in FY 2010. They were issued to support, among other things, construction of the Wapato Jail and restoration of the Central Library. GO Bonds are supported by a property tax levy that is exempt from Measure 5 limits on assessments. In FY 2011 the GO Bond levy cost Multnomah County taxpayers a little more than 15 cents per \$1,000 of assessed value. That translates to a tax payment of about \$30 per year for the "average" homeowner in the County. These bonds will be retired in FY 2017.

There are two statutory limits on local government borrowing and an internal County policy that establishes limits on debt service payments. The most restrictive limit would provide for additional borrowing of approximately \$125 million in FY 2012. ORS 287A.100 provides a debt limit on voter approved general obligation (GO) bonds of 2% of the real market value of all taxable property within the County. The following table represents the GO debt capacity as of July 1, 2011.

GO Bond Debt Limitation

Real Market Value 2010 - 2011	\$101,559,353,188
Debt limit at 2%	2,031,187,064
Outstanding Debt (7/1/2011)	(38,620,000)
Legal Debt Margin	\$1,992,567,064

Multnomah County's FY 2012 outstanding GO debt is \$38.6 million. The existing debt was refinanced in FY 2010, saving the county an estimated \$5.2 million dollars over the life of the debt. The county's current GO obligations will be retired in FY 2017.

General Obligation Bonds *(in thousands)*

Debt Description	Dated	Maturity Date	Average Annual Interest	Amount Issued	Principal Outstanding 6/30/2011	Principal Outstanding 6/30/2012	2011-12 Interest	2011-12 Principal
Series 2010 - GO Refunding Bonds	03/31/10	10/01/16	1.70%	\$45,175	\$38,620	\$31,795	\$1,645	\$6,825

Revenue Bonds

Revenue bonds are debt instruments that are retired by specified dedicated revenues, often generated by an activity or a project funded out of the debt proceeds. Revenue bonds are designed to be self-supporting through user fees or other special earmarked receipts; the general taxing powers of the jurisdiction are not pledged for retirement of the debt. The debt created through the issuance of revenue bonds is to be repaid by the earnings from the operations of a revenue-producing enterprise or from special taxes.

Multnomah County issued revenue bonds for two projects where the County partnered with not-for-profit agencies to provide funds for capital construction. The Series 2000A bonds were issued on behalf of Port City Development while the Series 2000B bonds were issued on behalf of the Oregon Food Bank. Both agencies entered into loan agreements that included an amortization schedule outlining their responsibility for repaying the debt. We anticipate that both these bonds will be paid in full in the Fall of 2011.

It is likely that the County will issue new revenue bonds to finance our portion of the Sellwood Bridge project. Debt proceeds budgeted for this project (program 91017) in FY 2012 represent an amount that would fund the County's share of what is estimated to be a \$290 million project. This is a multi-year project with completion scheduled for FY 2016. Principal and interest payments associated with this debt issue will be supported by proceeds from the Multnomah County's Vehicle Registration Fee (VRF) set at \$19 per year for most passenger cars and light-duty trucks.

Revenue Bonds (in thousands)

Debt Description	Dated	Maturity Date	Average Annual Interest	Amount Issued	Principal Outstanding 6/30/2011	Principal Outstanding 6/30/2012	2011-12 Interest	2011-12 Principal
Port City	11/01/00	11/01/15	5.58%	\$2,000	\$880	\$720	\$41	\$160
Oregon Food Bank	11/01/00	11/01/15	5.54%	<u>\$3,500</u>	<u>\$1,550</u>	<u>\$1,275</u>	<u>\$72</u>	<u>\$275</u>
Total Revenue Bonds				\$5,500	\$2,430	\$1,995	\$112	\$435

PERS Pension Revenue Bonds

Pension Obligation Bonds were issued in FY 2000 to cover the County's estimated unfunded actuarial liability (UAL) to Public Employees Retirement System (PERS). The County issued \$185 million of taxable debt for this purpose. It is estimated that issuance of these bonds provided present value savings of up to \$30 million based on projected increases in PERS rates that would otherwise have been necessary to make up the UAL over time. Debt service payments are covered through internal service charges based on payroll. For FY 2012 the rate charged to departments is 6.5% of payroll.

PERS Pension Revenue Bonds (in thousands)

Debt Description	Dated	Maturity Date	Average	Principal Amount Issued	Principal	Principal	2011-12 Interest	2011-12 Principal
			Annual Interest		Outstanding 6/30/2011	Outstanding 6/30/2012		
Limited Tax Pension Obligation Revenue Bonds	12/01/99	06/01/30	7.67%	\$184,548	\$142,223	\$131,513	\$5,388	\$10,710

Full Faith and Credit Obligations

There are four outstanding Full Faith and Credit Obligations (FFCs). As the name implies, FFCs are backed by the County's credit worthiness and are payable from any legally available revenue source. The Series 2003 FFC was issued in support of the Health Department's clinic system. The Series 2004 FFC was an advance refunding that rolled several small issues into one. Projects supported by this issue include acquisition of the Multnomah Building, construction of the Multnomah County East facility, and costs related to acquisition and implementation of SAP. Last year we issued Series 2010A to support facilities capital, IT projects, and the Library materials movement project. Series 2010B was issued to support construction of the East County Courthouse.

The County has approximately \$75 million of outstanding FFC debt. This represents the non-voter approved debt against which the internal financial policy is measured. ORS 287A.105 provides a debt limit on non-voter approved debt of 1% of the real market value of all taxable property within the County. The following table represents the estimated debt capacity as of July 1, 2011.

Full Faith and Credit Obligations Debt Limitation

Real Market Value 2010 - 2011	\$101,559,353,188
Debt limit at 1%	1,015,593,532
Outstanding Debt (7/1/2011)	(74,935,000)
Legal Debt Margin	\$940,658,532

In addition to these statutory debt limits, the County's internal *Financial & Budget Policies*, adopted by the Board, further limit our non-voter approved debt to annual payments that will not exceed 5% of General Fund budgeted revenues. As of July 1, 2011 the County will have an estimated \$75 million in outstanding debt subject to the limit established by policy.

Debt payments are approximately \$11.4 million in FY 2012. Most FFC debt is recovered from departments in the form of facility charges. For example, tenants in the Multnomah Building pay their share of debt service based on the space they occupy in the facility. A portion of the annual debt service (about \$3 million) is supported with the remaining proceeds from the \$24.2 million debt "buydown" package that was included in the FY 2009 budget. All of the existing FFC debt will be retired by FY 2020.

Ultimately, the General Fund is the primary source for repayment of FFC debt. Because principal and interest payments are allocated to buildings and projects based on usage it is estimated that approximately one quarter of total debt payments are supported by other funds. Ratings agencies have taken note of the fact that the County has taken steps to minimize the impact of debt service payments on the General Fund. Moody's Investor Services recently upgraded the County's FFC debt rating to Aa1 – the second highest rating available – and noted the low overall debt burden and the fact that most FFC debt is retired within the next seven to ten years in their analysis.

Full Faith and Credit Obligations (in thousands)

Debt Description	Dated	Maturity Date	Average Annual Interest	Amount Issued	Principal Outstanding 6/30/2011	Principal Outstanding 6/30/2012	2011-12 Interest	2011-12 Principal
Series 2003 - Full Faith and Credit	06/01/03	07/01/13	2.83%	\$9,615	\$3,185	\$2,076	\$84	\$1,109
Series 2004 - Full Faith and Credit	10/01/04	08/01/19	3.71%	\$54,235	\$48,260	\$42,555	\$2,190	\$5,705
Series 2010A - Full Faith and Credit	03/31/10	06/01/17	2.96%	\$9,800	\$8,490	\$7,125	\$255	\$1,365
Series 2010B - Full Faith and Credit	12/14/10	06/01/30	2.74%	<u>\$15,000</u>	<u>\$15,000</u>	<u>\$15,000</u>	<u>\$713</u>	<u>\$0</u>
Total Full Faith and Credit				\$88,650	\$74,935	\$66,756	\$3,242	\$8,179

Leases, Contracts and Loans

The County has entered into various lease/purchase agreements to acquire property and equipment. These lease agreements qualify as capital leases for accounting purposes and have been capitalized in accordance with generally accepted accounting principles (GAAP). In FY 2009, the County entered into a loan with another governmental agency for the purpose of making capital improvements to the County road system.

Leases, Contracts and Loans (in thousands)

Debt Description	Dated	Maturity Date	Average Annual Interest	Amount Issued	Principal Outstanding 6/30/2011	Principal Outstanding 6/30/2012	2011-12 Interest	2011-12 Principal
Oregon Transportation Infrastructure Bank (Loan)	09/01/08	09/01/25	3.98%	\$4,600	\$3,362	\$3,254	\$108	\$0
Sellwood Lofts - Capital Lease	01/01/02	01/01/32	2.50%	\$1,093	\$1,006	\$991	\$103	\$15
Sheriff's Office Warehouse - Capital Lease	07/01/10	06/30/17	4.00%	\$814	\$712	\$605	\$107	\$27
Total Leases and Contracts				\$1,907	\$1,718	\$1,596	\$210	\$42

Summary of Scheduled Principal/Interest Payments All Debt (Excluding Capital Leases) Through Retirement

FY	Principal	Interest	Total	Final Maturity of Bond Issue
2012	\$ 26,065,000	\$ 10,386,883	\$ 36,451,883	
2013	20,243,963	16,831,263	37,075,226	
2014	20,626,921	17,082,626	37,709,547	Series 2003, Full Faith & Credit
2015	18,738,962	17,412,612	36,151,574	
2016	19,099,944	15,533,072	34,633,016	Series 2000A and Series 200B, Revenue Bonds
2017	29,185,000	6,028,180	35,213,180	Series 2010A, Full Faith & Credit and Series 2010, General Obligation Refunding
2018	24,525,000	4,369,557	28,894,557	
2019	27,045,000	2,700,185	29,745,185	
2020	10,404,168	20,703,133	31,107,301	Series 2004, Full Faith and Credit Refunding
2021	6,558,023	22,119,865	28,677,888	
2022	6,478,310	23,670,578	30,148,888	
2023	6,398,665	25,286,573	31,685,238	
2024	6,321,062	26,980,726	33,301,788	
2025	6,249,526	28,756,022	35,005,548	
2026	6,179,707	30,616,517	36,796,224	
2027	6,110,776	32,559,192	38,669,968	
2028	6,048,150	34,593,796	40,641,946	
2029	5,992,195	36,729,707	42,721,902	
2030	<u>5,937,788</u>	<u>38,971,800</u>	<u>44,909,588</u>	Series 1999, Pension Obligation Bonds and Series 2010B, Full Faith and Credit
Total	\$ 258,208,160	\$ 411,332,287	\$ 669,540,447	

Debt Amortization Schedule

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Debt Description	Dated	Maturity Date	Avg Annual Interest	Amount Issued (in thousands)	Principal Outstanding 6/30/2011	Principal Outstanding 6/30/2012	2011-2012 Interest	2011-2012 Principal
General Obligation Bonds:								
Series 2010 - GO Refunding Bonds	03/31/10	10/01/16	1.70%	\$45,175	\$38,620	\$31,795	\$1,645	\$6,825
Revenue Bonds:								
Port City	11/01/00	11/01/15	5.58%	\$2,000	\$880	\$720	\$41	\$160
Oregon Food Bank	11/01/00	11/01/15	5.54%	<u>3,500</u>	<u>1,550</u>	<u>1,275</u>	<u>72</u>	<u>275</u>
Total Revenue Bonds				\$5,500	\$2,430	\$1,995	\$112	\$435
PERS Pension Revenue Bonds:								
Limited Tax Pension Obligation Revenue Bonds	12/01/99	06/01/30	7.67%	\$184,548	\$142,223	\$131,513	\$5,388	\$10,710
Full Faith and Credit Obligations:								
Series 2003 - Full Faith and Credit	06/01/03	07/01/13	2.83%	\$9,615	\$3,185	\$2,076	\$84	\$1,109
Series 2004 - Full Faith and Credit	10/01/04	08/01/19	3.71%	54,235	48,260	42,555	2,190	5,705
Series 2010A - Full Faith and Credit	03/31/10	06/01/17	2.96%	9,800	8,490	7,125	255	1,365
Series 2010B - Full Faith and Credit	12/14/10	06/01/30	2.74%	<u>15,000</u>	<u>15,000</u>	<u>15,000</u>	<u>713</u>	<u>0</u>
Total Full Faith and Credit				\$88,650	\$74,935	\$66,756	\$3,242	\$8,179
Leases and Contracts:								
Sellwood Lofts - Capital Lease	01/01/02	01/01/32	2.50%	\$1,093	\$1,006	\$991	\$103	\$15
Sheriff's Office Warehouse - Capital Lease	07/01/10	06/30/17	4.00%	<u>814</u>	<u>712</u>	<u>605</u>	<u>107</u>	<u>27</u>
Total Leases and Contracts				\$1,907	\$1,718	\$1,596	\$210	\$42
Loans								
Oregon Transportation Infrastructure Bank	09/01/08	09/01/25	3.98%	\$4,600	\$3,362	\$3,254	\$108	\$0

Summary Expenses & Revenues by Source

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Below is a chart detailing the Multnomah County's spending on many of our major state-shared services and the source of funding for those functions. This chart is being produced in compliance with the revised language of ORS 294.419.

	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted
District Attorneys				
Revenues:				
- General Resources	17,274,245	16,661,659	17,336,845	17,780,125
- State Grants	4,823,287	4,722,047	5,163,579	5,133,131
- Federal Grants	697,862	537,287	600,728	304,543
- Other Resources	1,416,857	1,758,563	1,651,859	1,448,915
<i>Expenditures</i>	<i>24,070,207</i>	<i>23,334,809</i>	<i>24,753,011</i>	<i>24,666,714</i>
Community Corrections				
Revenues:				
- General Resources	97,665,148	97,701,886	101,386,816	106,704,187
- State Grants	12,442,592	13,980,054	17,487,102	20,714,637
- Federal Grants	515,387	634,096	889,145	681,806
- Other Resources	16,536,028	15,096,192	15,471,849	14,106,072
<i>Expenditures</i>	<i>127,159,156</i>	<i>127,412,228</i>	<i>135,234,911</i>	<i>142,206,702</i>
Juvenile Corrections and Probation				
Revenues:				
- General Resources	16,864,586	16,952,761	17,704,035	23,738,856
- State Grants	14,186	21,970	362,069	320,122
- Federal Grants	2,166,442	3,620,239	3,450,834	4,469,748
- Other Resources	3,164,106	2,975,665	3,287,955	3,478,999
<i>Expenditures</i>	<i>22,209,320</i>	<i>23,570,635</i>	<i>24,804,893</i>	<i>32,007,725</i>
Roads				
Revenues:				
- General Resources	0	0	0	0
- State Grants	27,492,132	28,492,637	31,333,779	28,753,117
- Federal Grants	0	0	0	0
- Other Resources	12,656,952	12,379,889	13,762,903	20,265,059
<i>Expenditures</i>	<i>34,731,246</i>	<i>34,952,341</i>	<i>45,096,682</i>	<i>49,018,176</i>
Veteran's Services				
Revenues:				
- General Resources	168,174	180,816	171,837	229,049
- State Grants	117,544	163,121	180,595	173,297
- Federal Grants	0	0	0	402,549
- Other Resources	0	0	0	0
<i>Expenditures</i>	<i>285,718</i>	<i>343,937</i>	<i>352,432</i>	<i>804,895</i>
Mental Health and Chemical Dependency				
Revenues:				
- General Resources	15,325,492	15,837,126	15,601,328	16,108,998
- State Grants	72,257,242	73,100,525	75,505,287	78,573,075
- Federal Grants	1,158,035	917,895	728,175	541,750
- Other Resources	4,063,197	5,463,508	16,118,523	18,782,371
<i>Expenditures</i>	<i>81,690,320</i>	<i>91,609,059</i>	<i>107,953,313</i>	<i>114,006,904</i>

Summary Expenses & Revenues by Source

fy2012 adopted budget

	FY 2009 Actual	FY 2010 Actual	FY 2011 Adopted	FY 2012 Adopted
Public Health				
Revenues:				
- General Resources	19,320,722	20,267,414	25,202,053	26,323,019
- State Grants	10,480,733	11,326,969	11,865,117	11,934,184
- Federal Grants	4,152,423	5,338,176	10,746,770	9,048,731
- Other Resources	19,374,492	18,592,215	20,786,722	18,876,206
Expenditures	53,328,371	55,524,773	68,600,662	66,182,140
Assessment and Taxation				
Revenues:				
- General Resources	7,000,470	6,843,394	7,254,253	8,746,458
- State Grants	3,227,296	3,438,672	3,500,000	3,449,282
- Federal Grants	0	0	0	0
- Other Resources	4,492,633	4,746,371	5,618,540	8,322,050
Expenditures	14,720,399	15,028,437	16,372,793	20,517,790
Economic Development				
Revenues:				
- General Resources	17,128,345	17,166,879	17,098,149	17,452,639
- Video Lottery Funds*	4,544,550	3,955,920	4,095,000	4,974,750
- State Grants	17,494,129	17,370,998	21,017,524	16,466,588
- Federal Grants	1,398,351	1,536,210	1,537,762	1,731,876
- Other Resources	1,895,621	2,584,829	1,807,473	1,801,336
Expenditures	41,176,408	41,557,721	45,555,908	42,427,189

*As required by State law, Video Lottery Funds are spent only on Economic Development.

Departmental Budget Detail by Fund

fy2012 adopted budget

Department Budget Detail by Fund (Legal Detail)

Community Justice.....	DCJ
Community Services.....	DCS
County Assets.....	DCA
County Human Services.....	DCHS
County Management.....	DCM
District Attorney's Office.....	DA
Health Department.....	HD
Library.....	LIB
Nondepartmental.....	NOND
Sheriff's Office.....	MCSO

Department Budget Detail by Fund

fy2012 adopted budget

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Departmental Budget Detail by Fund

fy2012 adopted budget

Department of Community Justice Expenditure and Position Detail by Fund

Department Budget Detail by Fund

fy2012 adopted budget

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COMMUNITY JUSTICE

FUND 1000: General Fun

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL		FY12 PROPOSEC	FY12 APPROVED	FY12 ADOPTED
18,241,570	17,892,842	18,200,821	19,412,004	60000	Permanent	18,806,658	18,806,658	18,856,728
1,295,746	866,354	589,235	614,965	60100	Temporary	718,532	718,532	718,532
329,975	265,393	308,337	322,330	60110	Overtime	209,210	209,210	209,210
385,226	337,766	254,314	254,314	60120	Premium	136,590	136,590	136,590
5,749,676	5,696,169	5,951,214	5,965,152	60130	Salary-Related Exp	6,156,275	6,156,275	6,170,845
293,762	202,728	49,145	49,706	60135	Non-Base Fringe	51,282	51,282	51,282
4,781,007	5,120,233	5,544,153	5,569,074	60140	Insurance Benefits	5,943,615	5,943,615	5,961,413
60,450	48,733	18,266	18,475	60145	Non-Base Insurance	29,823	29,823	29,823
-69,622	-72,006	0	0	90001	ATYP Posting (CATS)	0	0	0
-13,337	29	0	0	90002	ATYP On Call (CATS)	0	0	0
-56,055	0	0	0	93002	Assess Labor	0	0	0
711,795	78,417	0	0	95102	Settle Labor	0	0	0
0	177	0	0	95200	ATYP Clean Up (Cent)	0	0	0
31,710,192	30,436,836	30,915,485	32,206,020	TOTAL Personal Services		32,051,985	32,051,985	32,134,423
104,456	98,214	210,000	210,000	60150	Cnty Match & Sharing	203,000	203,000	203,000
166,983	123,646	367,549	379,549	60155	Direct Prog & Client Assist	370,726	370,726	370,726
163,845	114,656	146,581	9,210,105	60160	Pass-Thru & Pgm Supt	10,058,199	10,058,199	10,028,218
11,624,831	10,095,151	11,504,037	1,131,762	60170	Professional Services	1,149,305	1,149,305	1,149,305
-149,705	11,796	0	0	95106	Settle Passthru/Supp	0	0	0
11,910,410	10,443,463	12,228,167	10,931,416	TOTAL Contractual Services		11,781,230	11,781,230	11,751,249
139,690	112,207	165,199	165,199	60180	Printing	159,956	159,956	159,956
2,084	2,085	0	0	60200	Communications	287,768	287,768	287,768
2,777	4,316	7,500	11,500	60210	Rentals	10,000	10,000	10,000
25,086	26,924	51,777	51,777	60220	Repairs and Maintenance	335,135	335,135	335,135
943	768	2,175	2,175	60230	Postage	2,175	2,175	2,175
415,835	356,782	663,510	730,024	60240	Supplies	549,619	549,619	549,788
690	681	0	0	60246	Medical & Dental Supplies	60,210	60,210	60,210
252,790	221,972	245,153	245,153	60250	Food	240,653	240,653	240,653
195,678	146,826	259,675	259,675	60260	Travel & Training	263,875	263,875	263,875
47,727	27,898	55,193	55,193	60270	Local Travel/Mileage	49,343	49,343	49,343
375	3,646	608	608	60280	Insurance	608	608	608
58,588	74,587	67,000	67,000	60290	Software Licenses/Maint	105,894	105,894	105,894
7,674	4,970	10,000	10,000	60310	Drugs	10,000	10,000	10,000
0	100	0	0	60330	Claims Paid	0	0	0
44,173	7,563	49,417	49,417	60340	Dues & Subscriptions	49,417	49,417	49,417
527,346	503,418	671,286	671,286	60370	Intl Svc Telephone	407,975	407,975	407,975
3,984,004	4,088,279	4,034,689	4,034,689	60380	Intl Svc Data Processing	4,020,021	4,020,021	4,020,021
0	331,950	0	0	60390	Intl Svc PC Flat Fee	0	0	0
178,452	190,969	453,587	453,587	60410	Intl Svc Motor Pool	473,380	473,380	473,380
90,466	85,038	105,873	105,873	60420	Intl Svc Electronics	108,083	108,083	108,083
3,147,345	3,160,277	4,248,927	4,248,919	60430	Intl Svc Bldg Mgmt	3,860,850	3,860,850	3,860,850
35,118	23,642	0	0	60440	Intl Svc Other	0	0	0
190,726	227,167	241,717	241,717	60460	Intl Svc Dist/Postage	246,053	246,053	246,053
0	1,141	0	0	60660	Goods Issue	0	0	0
0	0	0	0	95101	Settle Matr'l & Svcs	0	0	0
-47,686	0	0	0	95107	Settle Intl Svc Expenses	0	0	0
113	35	0	0	95110	Settle Inv Acctnt	0	0	0
250,898	315,143	0	0	95430	Settle Bldg Mgmt Svc	0	0	0

COMMUNITY JUSTICE

FUND 1000: General Fun

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
9,550,892	9,918,383	11,333,286	11,403,792	TOTAL Materials & Supplies	11,241,015	11,241,015	11,241,184
31,414	34,685	11,000	11,000	60550 Capital Equipment	11,000	11,000	11,000
31,414	34,685	11,000	11,000	TOTAL Capital Outlay	11,000	11,000	11,000
53,202,908	50,833,366	54,487,938	54,552,228	TOTAL BUDGET	55,085,230	55,085,230	55,137,856

COMMUNITY JUSTICE

FUND 1000: General Fun

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AM*	FTE	BASE AM*	FTE	BASE AM*	FTE	BASE AM*		FTE	BASE AM*	FTE	BASE AM*	FTE	BASE AM*
1.00	52,388	0.00	0	0.00	0	0.00	0	ADDICTIONS SPECIALIST	0.00	0	0.00	0	0.00	0
2.00	110,327	3.80	215,162	3.80	222,807	3.80	222,807	ADMINISTRATIVE ANALYST	3.80	232,882	3.80	232,882	3.80	232,882
1.00	44,406	1.00	45,396	1.00	47,007	1.00	47,007	ADMINISTRATIVE ASSISTANT	1.00	49,172	1.00	49,172	1.00	49,172
5.00	213,644	4.00	169,736	3.00	130,630	3.00	130,630	ADMINISTRATIVE SPECIALIST	3.00	133,820	3.00	133,820	3.00	133,820
0.00	0	0.00	0	1.00	46,948	1.00	46,948	ADMINISTRATIVE SPECIALIST/NR	1.00	46,948	1.00	46,948	1.00	46,948
1.00	58,986	1.00	58,567	1.00	60,636	1.00	60,636	BACKGROUND INVESTIGATOR	1.00	61,554	1.00	61,554	1.00	61,554
1.00	55,583	1.00	48,974	4.40	237,053	4.40	237,053	BASIC SKILLS EDUCATOR	4.43	246,306	4.43	246,306	4.43	246,306
2.00	119,534	2.00	119,205	2.00	123,454	2.00	123,454	BUDGET ANALYST	2.00	128,196	2.00	128,196	2.00	128,196
2.00	83,241	2.00	87,812	2.00	90,953	2.00	90,953	CLERICAL UNIT SUPERVISOR	2.00	94,809	2.00	94,809	2.00	94,809
1.00	70,449	1.00	69,940	1.00	72,412	1.00	72,412	CLINICAL COORDINATOR	1.00	73,518	1.00	73,518	1.00	73,518
25.08	1,957,913	18.22	1,425,536	19.76	1,652,039	19.76	1,652,039	COMMUNITY JUSTICE MANAGER	21.75	1,825,762	21.75	1,825,762	21.75	1,825,762
9.93	435,237	10.58	455,249	10.83	493,972	10.83	493,972	COMMUNITY WORKS LEADER	10.73	501,817	10.73	501,817	10.73	501,817
3.00	176,959	3.00	175,702	3.00	181,908	3.00	181,908	CONTRACT SPECIALIST	3.00	184,662	3.00	184,662	3.00	184,662
5.60	182,525	5.60	180,811	4.80	158,075	4.80	158,075	COOK	4.80	165,205	4.80	165,205	4.80	165,205
15.00	866,612	19.00	1,052,763	26.00	1,561,714	26.00	1,561,714	CORRECTIONS COUNSELOR	26.00	1,584,952	26.00	1,584,952	26.00	1,584,952
38.50	1,665,064	36.23	1,531,307	36.88	1,646,393	36.88	1,646,393	CORRECTIONS TECHNICIAN	36.92	1,695,726	36.92	1,695,726	36.92	1,695,726
0.00	0	1.00	62,546	1.00	64,768	1.00	64,768	DATA ANALYST SR	1.00	67,759	1.00	67,759	1.00	67,759
1.00	139,296	1.00	141,165	1.00	147,481	1.00	147,481	DEPARTMENT DIRECTOR 1	1.00	140,378	1.00	140,378	1.00	140,378
0.00	0	0.00	0	0.00	0	0.00	0	DIVISION DIRECTOR 2	3.00	350,232	3.00	350,232	3.00	350,232
1.00	67,560	1.00	79,555	1.00	83,115	1.00	83,115	FINANCE MANAGER	1.00	87,256	1.00	87,256	1.00	87,256
3.00	133,590	3.00	127,592	2.00	84,171	2.00	84,171	FINANCE SPECIALIST 1	2.00	87,595	2.00	87,595	2.00	87,595
1.00	51,426	1.00	52,583	2.00	102,187	2.00	102,187	FINANCE SPECIALIST 2	2.00	106,874	2.00	106,874	2.00	106,874
1.00	60,719	1.00	58,533	1.00	58,840	1.00	58,840	FINANCE SPECIALIST/SENIOR	1.00	67,254	1.00	67,254	1.00	67,254
0.00	0	0.00	0	0.00	0	0.00	0	FINANCE SUPERVISOR	1.00	69,717	1.00	69,717	1.00	69,717
4.80	127,686	4.80	124,272	4.80	128,524	4.80	128,524	FOOD SERVICE WORKER	4.80	134,348	4.80	134,348	4.80	134,348
1.00	53,552	1.00	54,271	1.00	56,698	1.00	56,698	HUMAN RESOURCES ANALYST 1	1.00	53,187	1.00	53,187	1.00	53,187
1.00	55,652	1.00	56,725	1.00	58,755	1.00	58,755	HUMAN RESOURCES ANALYST 2	1.00	61,463	1.00	61,463	1.00	61,463
1.00	68,421	1.00	68,604	1.00	71,674	1.00	71,674	HUMAN RESOURCES ANALYST 2	1.00	61,235	1.00	61,235	1.00	61,235
2.00	150,844	2.00	151,248	2.00	164,455	2.00	164,455	HUMAN RESOURCES ANALYST/SENIOR	2.00	158,016	2.00	158,016	2.00	158,016
1.00	93,195	1.00	94,445	1.00	98,671	1.00	98,671	HUMAN RESOURCES MANAGER 2	1.00	98,671	1.00	98,671	1.00	98,671
1.00	44,623	1.00	47,779	1.00	49,917	1.00	49,917	HUMAN RESOURCES TECHNICIAN	1.00	39,516	1.00	39,516	1.00	39,516
0.00	0	1.00	123,156	1.00	132,495	1.00	132,495	IT MANAGER/SENIOR	0.00	0	0.00	0	0.00	0
43.45	2,486,062	38.58	2,184,297	32.88	2,028,764	32.88	2,028,764	JUVENILE COUNSELOR	32.24	2,022,583	32.24	2,022,583	32.24	2,022,583
51.30	2,606,745	45.73	2,442,984	45.00	2,475,362	45.00	2,475,362	JUVENILE CUSTODY SERVICES SPEC	45.00	2,460,067	45.00	2,460,067	45.00	2,460,067
0.00	0	0.00	0	0.00	0	0.00	0	M & F COUNSELOR ASSOCIATE	0.38	21,399	0.38	21,399	0.38	21,399
0.00	0	0.00	0	0.00	0	0.00	0	MANAGER 2	1.00	132,495	1.00	132,495	1.00	132,495
0.00	0	0.00	0	0.00	0	0.00	0	MANAGER, SR	8.00	788,589	8.00	788,589	8.00	788,589
1.00	63,264	1.00	62,245	1.00	65,030	1.00	65,030	MCSO VOLUNTEER PROGRAM COORD	1.00	65,030	1.00	65,030	1.00	65,030
0.05	3,274	1.00	58,290	1.44	85,136	1.44	85,136	MENTAL HEALTH CONSULTANT	1.44	87,376	1.44	87,376	1.44	87,376
1.00	56,939	1.00	75,101	1.00	50,238	1.00	50,238	NUTRITION SERVICES MANAGER	1.00	50,238	1.00	50,238	1.00	50,238
21.90	754,340	12.00	420,833	11.00	398,174	11.00	398,174	OFFICE ASSISTANT 2	11.00	406,185	11.00	406,185	11.00	406,185
16.37	652,056	13.60	541,568	13.39	548,825	13.39	548,825	OFFICE ASSISTANT/SENIOR	13.39	567,927	13.39	567,927	13.39	567,927
0.00	0	0.00	0	1.00	61,919	1.00	61,919	OPERATIONS ADMINISTRATOR	1.00	67,110	1.00	67,110	1.00	67,110

COMMUNITY JUSTICE

FUND 1000: General Fund

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AM		FTE	BASE AM	FTE	BASE AM	FTE	BASE AM						
1.00	54,651	1.00	59,267	0.00	0	0.00	0	OPERATIONS SUPERVISOR	0.00	0	0.00	0	0.00	0
42.00	2,637,431	32.00	2,120,213	28.33	1,909,700	28.33	1,909,700	PROBATION/PAROLE OFFICER	30.42	2,106,024	30.42	2,106,024	30.42	2,106,024
1.00	50,263	1.00	51,416	1.00	53,249	1.00	53,249	PROCUREMENT ANALYST	1.00	55,658	1.00	55,658	1.00	55,658
1.00	68,382	1.00	69,940	1.00	72,412	1.00	72,412	PROGRAM COMMUNICATIONS & WEB S	1.00	75,690	1.00	75,690	1.00	75,690
4.40	239,495	3.40	185,710	5.60	322,381	5.60	322,381	PROGRAM COORDINATOR	4.59	276,321	4.59	276,321	5.59	326,391
0.00	0	1.00	56,097	0.00	0	0.00	0	PROGRAM DEVELOPMENT SPEC	0.00	0	0.00	0	0.00	0
0.21	12,747	0.80	50,285	1.00	66,058	1.00	66,058	PROGRAM DEVELOPMENT SPEC/SR	1.00	69,063	1.00	69,063	1.00	69,063
0.80	32,754	0.80	33,478	0.80	34,672	0.80	34,672	PROGRAM DEVELOPMENT TECH	0.80	36,258	0.80	36,258	0.80	36,258
0.00	0	0.00	0	0.00	0	0.00	0	PROGRAM EDUCATION AIDE	2.50	74,956	2.50	74,956	2.50	74,956
10.83	990,960	10.00	951,452	10.00	986,483	10.00	986,483	PROGRAM MANAGER 2	0.00	0	0.00	0	0.00	0
4.00	465,861	3.00	335,232	3.00	350,232	3.00	350,232	PROGRAM MANAGER/SENIOR	0.00	0	0.00	0	0.00	0
1.00	88,976	1.00	81,253	1.00	78,395	1.00	78,395	PUBLIC RELATIONS COORDINATOR	1.00	86,700	1.00	86,700	1.00	86,700
0.00	0	0.00	0	0.00	0	0.00	0	QUALITY MANAGER	1.00	97,026	1.00	97,026	1.00	97,026
5.00	216,661	12.00	481,401	11.00	464,748	11.00	464,748	RECORDS TECHNICIAN	12.00	516,150	12.00	516,150	12.00	516,150
1.00	40,369	1.00	41,246	0.00	0	0.00	0	RESEARCH/EVALUATION ANALYST 1	0.00	0	0.00	0	0.00	0
2.00	115,094	0.00	0	1.00	42,507	1.00	42,507	RESEARCH/EVALUATION ANALYST 2	1.00	54,679	1.00	54,679	1.00	54,679
0.00	0	1.00	75,494	1.00	78,783	1.00	78,783	RESEARCH/EVALUATION ANALYST/SEN	1.00	80,304	1.00	80,304	1.00	80,304
0.00	405,322	0.00	636,406	0.00	0	0.00	0	SALARY/ACTG ADJUSTMENTS	0.00	0	0.00	0	0.00	0
341.22	19,181,078	311.14	17,892,842	312.71	18,200,820	312.71	18,200,820	TOTAL BUDGET	318.99	18,806,658	318.99	18,806,658	319.99	18,856,728

COMMUNITY JUSTICE

FUND 1505: Federal/State Program Fu

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL		FY12 PROPOSEC	FY12 APPROVED	FY12 ADOPTED
12,138,827	10,165,330	11,059,534	9,933,665	60000	Permanent	11,179,179	11,179,179	11,465,752
93,540	65,215	30,840	30,840	60100	Temporary	30,761	30,761	71,276
35,041	47,581	37,335	37,335	60110	Overtime	37,896	37,896	37,896
202,647	176,781	215,107	215,107	60120	Premium	168,370	168,370	183,161
4,073,663	3,403,268	3,893,716	3,908,508	60130	Salary-Related Exp	3,968,400	3,968,400	4,058,714
13,399	12,384	8,753	8,753	60135	Non-Base Fringe	7,844	7,844	7,264
3,022,786	2,779,781	3,247,601	3,260,972	60140	Insurance Benefits	3,420,512	3,420,512	3,519,759
2,810	2,698	956	956	60145	Non-Base Insurance	1,492	1,492	2,413
19,186	-80,568	0	0	90001	ATYP Posting (CATS)	0	0	0
10,464	-29	0	0	90002	ATYP On Call (CATS)	0	0	0
56,055	0	0	0	93002	Assess Labor	0	0	0
-710,343	8,340	0	0	95102	Settle Labor	0	0	0
0	-177	0	0	95200	ATYP Clean Up (Cent)	0	0	0
18,958,075	16,580,604	18,493,842	17,396,136	TOTAL Personal Services		18,814,454	18,814,454	19,346,235
201,296	72,290	0	0	60150	Cnty Match & Sharing	0	0	0
278,562	259,176	281,082	283,582	60155	Direct Prog & Client Assist	294,645	294,645	294,645
1,256,809	2,024,467	2,932,028	5,854,849	60160	Pass-Thru & Pgm Supt	5,906,187	5,906,187	5,906,187
2,419,701	2,868,153	3,180,928	451,758	60170	Professional Services	369,869	369,869	369,869
149,705	0	0	0	95106	Settle Passthru/Supp	0	0	0
4,306,073	5,224,085	6,394,038	6,590,189	TOTAL Contractual Services		6,570,701	6,570,701	6,570,701
51,977	53,190	55,254	55,254	60180	Printing	57,863	57,863	63,063
46,002	47,865	51,218	51,218	60200	Communications	76,056	76,056	83,018
450	400	0	0	60210	Rentals	0	0	0
1,843	4,585	3,345	3,345	60220	Repairs and Maintenance	3,345	3,345	3,345
11	321	2,307	2,307	60230	Postage	2,307	2,307	2,307
95,181	129,462	123,280	164,689	60240	Supplies	120,072	120,072	236,620
0	144	0	0	60246	Medical & Dental Supplies	40,742	40,742	40,742
173,593	154,796	139,262	139,262	60250	Food	146,262	146,262	146,373
17,513	16,553	44,294	79,002	60260	Travel & Training	36,714	36,714	36,714
20,090	6,793	7,365	7,365	60270	Local Travel/Mileage	6,309	6,309	6,309
0	0	8,626	8,626	60280	Insurance	8,626	8,626	8,626
30	0	0	0	60310	Drugs	0	0	0
441	180	1,330	1,330	60340	Dues & Subscriptions	1,330	1,330	1,330
499,214	574,523	395,963	381,930	60350	Central Indirect	610,447	610,447	627,094
1,285,414	1,363,735	1,481,996	1,429,536	60355	Dept Indirect	1,793,613	1,793,613	1,846,239
258,414	246,816	53,945	53,945	60370	Intl Svc Telephone	35,214	35,214	35,214
232,139	235,287	8,833	8,833	60410	Intl Svc Motor Pool	7,618	7,618	7,618
21,071	8,740	0	0	60420	Intl Svc Electronics	0	0	0
391,400	496,909	0	0	60430	Intl Svc Bldg Mgmt	0	0	0
4,027	5,115	0	0	60440	Intl Svc Other	0	0	0
53,808	36,410	7,094	7,094	60460	Intl Svc Dist/Postage	6,723	6,723	6,723
0	1,005	0	0	60660	Goods Issue	0	0	0
47,686	0	0	0	95107	Settle Int Svc Expenses	0	0	0
22	4	0	0	95110	Settle Inv Acct	0	0	0
92,690	18,120	0	0	95430	Settle Bldg Mgmt Svc	0	0	0
3,293,015	3,400,953	2,384,112	2,393,736	TOTAL Materials & Supplies		2,953,241	2,953,241	3,151,335
0	17,889	0	0	60550	Capital Equipment	0	0	0
0	17,889	0	0	TOTAL Capital Outlay		0	0	0

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
26,557,163	25,223,531	27,271,992	26,380,061	TOTAL BUDGET	28,338,396	28,338,396	29,068,271

COMMUNITY JUSTICE

FUND 1505: Federal/State Program Fu

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AM		FTE	BASE AM	FTE	BASE AM	FTE	BASE AM						
0.00	0	1.00	52,020	1.00	53,870	1.00	53,870	ADDICTIONS SPECIALIST	6.00	297,521	6.00	297,521	6.00	297,521
1.00	57,087	0.00	0	0.00	0	0.00	0	ADMINISTRATIVE ANALYST	0.00	0	0.00	0	0.00	0
4.00	205,992	4.30	222,339	0.40	19,808	0.40	19,808	BASIC SKILLS EDUCATOR	0.37	18,730	0.37	18,730	0.37	18,730
5.00	222,760	5.00	225,645	4.00	185,823	4.00	185,823	CLERICAL UNIT SUPERVISOR	4.00	191,378	4.00	191,378	4.00	191,378
1.00	64,129	0.00	0	0.00	0	0.00	0	CLINICAL COORDINATOR	0.00	0	0.00	0	0.00	0
21.22	1,677,050	16.34	1,307,625	14.86	1,260,074	14.86	1,260,074	COMMUNITY JUSTICE MANAGER	13.58	1,148,539	13.58	1,148,539	14.08	1,184,068
4.07	181,564	4.25	187,210	2.00	89,035	2.00	89,035	COMMUNITY WORKS LEADER	2.00	86,197	2.00	86,197	2.00	86,197
9.30	532,637	9.38	538,014	2.00	116,649	2.00	116,649	CORRECTIONS COUNSELOR	2.00	120,053	2.00	120,053	2.00	120,053
13.50	591,298	14.77	630,531	11.74	532,327	11.74	532,327	CORRECTIONS TECHNICIAN	11.13	530,443	11.13	530,443	11.13	530,443
8.75	476,010	9.92	552,131	11.72	721,808	11.72	721,808	JUVENILE COUNSELOR	12.36	776,967	12.36	776,967	12.36	776,967
9.70	470,490	9.27	476,891	7.00	386,447	7.00	386,447	JUVENILE CUSTODY SERVICES SPEC	7.00	385,133	7.00	385,133	12.00	618,988
0.00	0	0.50	23,548	0.00	0	0.00	0	M & F COUNSELOR ASSOCIATE	0.38	21,399	0.38	21,399	0.68	38,588
0.00	0	0.00	0	0.00	0	0.00	0	MANAGER 2	0.07	7,128	0.07	7,128	0.07	7,128
0.00	0	0.00	0	0.00	0	0.00	0	MANAGER, SR	1.00	100,867	1.00	100,867	1.00	100,867
11.45	706,702	9.00	542,894	8.56	549,061	8.56	549,061	MENTAL HEALTH CONSULTANT	8.56	563,581	8.56	563,581	8.56	563,581
24.50	852,446	1.00	36,474	2.00	75,544	2.00	75,544	OFFICE ASSISTANT 2	2.00	72,370	2.00	72,370	2.00	72,370
7.13	285,942	7.00	295,457	6.21	259,063	6.21	259,063	OFFICE ASSISTANT/SENIOR	5.21	217,815	5.21	217,815	5.21	217,815
93.00	6,013,715	85.56	5,787,380	85.45	5,751,039	85.45	5,751,039	PROBATION/PAROLE OFFICER	82.68	5,661,566	82.68	5,661,566	82.68	5,661,566
0.73	38,116	1.60	77,294	1.40	71,151	1.40	71,151	PROGRAM COORDINATOR	0.42	21,834	0.42	21,834	0.42	21,834
1.00	53,160	0.00	0	0.00	0	0.00	0	PROGRAM DEVELOPMENT SPEC	0.00	0	0.00	0	0.00	0
0.59	35,828	0.00	0	1.00	64,269	1.00	64,269	PROGRAM DEVELOPMENT SPEC/SR	1.00	66,067	1.00	66,067	1.00	66,067
0.00	0	0.00	0	1.00	100,867	1.00	100,867	PROGRAM MANAGER 2	0.00	0	0.00	0	0.00	0
0.00	0	22.82	876,301	20.72	822,700	20.72	822,700	RECORDS TECHNICIAN	21.62	891,591	21.62	891,591	21.62	891,591
0.00	23,956	0.00	-1,666,424	0.00	0	0.00	0	SALARY/ACTG ADJUSTMENTS	0.00	0	0.00	0	0.00	0
215.94	12,488,882	201.71	10,165,330	181.06	11,059,535	181.06	11,059,535	TOTAL BUDGET	181.38	11,179,179	181.38	11,179,179	187.18	11,465,752

COMMUNITY JUSTICE

FUND 1513: Inmate Welfare Fun

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
0	10	0	0	60155 Direct Prog & Client Assist	0	0	0
3,913	1,112	1,844	1,844	60170 Professional Services	1,810	1,810	1,810
3,913	1,122	1,844	1,844	TOTAL Contractual Services	1,810	1,810	1,810
2,636	1,523	0	0	60240 Supplies	0	0	0
44	416	0	0	60250 Food	0	0	0
144	83	31	31	60350 Central Indirect	46	46	46
371	203	125	125	60355 Dept Indirect	144	144	144
26	0	0	0	60440 Intl Svc Other	0	0	0
347	0	0	0	95430 Settle Bldg Mgmt Svc	0	0	0
3,569	2,226	156	156	TOTAL Materials & Supplies	190	190	190
7,482	3,348	2,000	2,000	TOTAL BUDGET	2,000	2,000	2,000

COMMUNITY JUSTICE

FUND 1516: Justice Services Special Ops F

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
530,406	1,339,275	1,285,045	1,249,868	60000 Permanent	1,213,247	1,213,247	1,217,512
0	2,446	9,939	9,939	60100 Temporary	10,088	10,088	10,088
-168	977	0	0	60110 Overtime	0	0	0
144	9,405	10,771	13,662	60120 Premium	9,721	9,721	9,721
153,981	423,688	420,614	410,922	60130 Salary-Related Exp	392,081	392,081	393,322
0	204	829	829	60135 Non-Base Fringe	841	841	841
135,127	386,419	398,784	393,238	60140 Insurance Benefits	398,342	398,342	399,701
0	103	308	308	60145 Non-Base Insurance	489	489	489
78	0	0	0	90001 ATYP Posting (CATS)	0	0	0
430	0	0	0	90002 ATYP On Call (CATS)	0	0	0
0	-86,230	0	0	95102 Settle Labor	0	0	0
819,998	2,076,286	2,126,290	2,078,766	TOTAL Personal Services	2,024,809	2,024,809	2,031,674
0	158	0	0	60155 Direct Prog & Client Assist	0	0	0
0	11,091	5,000	94,088	60160 Pass-Thru & Pgm Supt	92,724	92,724	92,724
42,029	173,051	178,592	89,504	60170 Professional Services	96,916	96,916	94,178
0	-11,796	0	0	95106 Settle Passthru/Supp	0	0	0
42,029	172,503	183,592	183,592	TOTAL Contractual Services	189,640	189,640	186,902
6,698	6,159	6,730	6,730	60180 Printing	6,864	6,864	6,864
44	0	0	0	60200 Communications	11,789	11,789	11,789
0	0	0	0	60220 Repairs and Maintenance	1,403	1,403	1,403
126	88	600	600	60230 Postage	600	600	600
4,038	7,667	26,207	73,723	60240 Supplies	13,867	13,867	9,740
509	561	500	500	60250 Food	500	500	500
7,874	5,634	13,426	13,426	60260 Travel & Training	13,426	13,426	13,426
192	114	944	944	60270 Local Travel/Mileage	944	944	944
1,734	1,312	1,550	1,550	60340 Dues & Subscriptions	1,550	1,550	1,550
19,730	63,859	41,590	41,590	60350 Central Indirect	59,183	59,183	59,183
50,801	155,422	166,112	166,112	60355 Dept Indirect	187,407	187,407	187,407
10,660	15,918	15,726	15,726	60370 Intl Svc Telephone	16,714	16,714	16,714
200	100	200	200	60410 Intl Svc Motor Pool	200	200	200
0	258	0	0	60420 Intl Svc Electronics	0	0	0
36,374	35,814	40,527	40,535	60430 Intl Svc Bldg Mgmt	35,246	35,246	35,246
535	18	17,020	17,020	60440 Intl Svc Other	17,360	17,360	17,360
4,796	18,125	18,129	18,129	60460 Intl Svc Dist/Postage	18,589	18,589	18,589
15,562	16,715	0	0	93007 Assess Int Svc Expenses	0	0	0
0	1	0	0	95110 Settle Inv Acct	0	0	0
1,751	1,588	0	0	95430 Settle Bldg Mgmt Svc	0	0	0
161,626	329,354	349,261	396,785	TOTAL Materials & Supplies	385,642	385,642	381,515
1,023,652	2,578,143	2,659,143	2,659,143	TOTAL BUDGET	2,600,091	2,600,091	2,600,091

COMMUNITY JUSTICE

FUND 1516: Justice Services Special Ops F

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AM*	FTE	BASE AM*	FTE	BASE AM*	FTE	BASE AM*		FTE	BASE AM*	FTE	BASE AM*	FTE	BASE AM*
0.00	0	1.00	40,416	1.00	41,841	1.00	41,841	CLERICAL UNIT SUPERVISOR	0.00	0	0.00	0	0.00	0
0.00	0	1.00	65,589	1.00	67,938	1.00	67,938	CLINICAL COORDINATOR	1.00	71,032	1.00	71,032	1.00	71,032
0.00	0	0.44	36,535	0.38	33,055	0.38	33,055	COMMUNITY JUSTICE MANAGER	0.17	14,366	0.17	14,366	0.17	14,366
0.00	0	0.17	8,411	0.17	8,169	0.17	8,169	COMMUNITY WORKS LEADER	0.27	13,065	0.27	13,065	0.27	13,065
0.00	0	0.42	24,446	0.00	0	0.00	0	CORRECTIONS COUNSELOR	0.00	0	0.00	0	0.00	0
0.00	0	2.75	118,556	3.13	138,349	3.13	138,349	CORRECTIONS TECHNICIAN	4.70	214,635	4.70	214,635	4.70	214,635
0.00	0	0.00	0	0.00	0	0.00	0	M & F COUNSELOR ASSOCIATE	0.00	0	0.00	0	0.07	4,265
0.00	0	0.00	0	0.00	0	0.00	0	MANAGER 2	0.93	87,916	0.93	87,916	0.93	87,916
4.80	317,427	4.80	318,581	4.30	294,790	4.30	294,790	MARRIAGE AND FAMILY COUNSELOR	3.80	267,158	3.80	267,158	3.80	267,158
1.50	53,030	1.50	47,710	1.80	58,343	1.80	58,343	OFFICE ASSISTANT 2	1.80	60,260	1.80	60,260	1.80	60,260
1.00	39,025	1.00	39,954	1.00	41,363	1.00	41,363	OFFICE ASSISTANT/SENIOR	1.80	72,091	1.80	72,091	1.80	72,091
0.00	0	5.44	359,152	4.22	291,472	4.22	291,472	PROBATION/PAROLE OFFICER	3.90	273,808	3.90	273,808	3.90	273,808
0.80	38,386	0.80	42,540	0.50	27,541	0.50	27,541	PROGRAM COORDINATOR	0.00	0	0.00	0	0.00	0
0.00	0	1.00	54,359	1.00	56,304	1.00	56,304	PROGRAM DEVELOPMENT SPEC	0.00	0	0.00	0	0.00	0
1.00	89,769	1.00	90,974	1.00	95,044	1.00	95,044	PROGRAM MANAGER 2	0.00	0	0.00	0	0.00	0
0.00	0	3.18	121,381	3.28	130,836	3.28	130,836	RECORDS TECHNICIAN	3.38	138,916	3.38	138,916	3.38	138,916
0.00	0	0.00	-29,329	0.00	0	0.00	0	SALARY/ACTG ADJUSTMENTS	0.00	0	0.00	0	0.00	0
9.10	537,637	24.50	1,339,275	22.78	1,285,045	22.78	1,285,045	TOTAL BUDGET	21.75	1,213,247	21.75	1,213,247	21.82	1,217,512

Departmental Budget Detail by Fund

fy2012 adopted budget

Department of Community Services Expenditure and Position Detail by Fund

Department Budget Detail by Fund

fy2012 adopted budget

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DEPARTMENT OF COMMUNITY SERVICES

FUND 1000: General Fund

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL		FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
3,701,655	3,517,919	3,849,722	3,849,722	60000	Permanent	3,821,757	3,821,757	3,821,757
411,465	275,084	359,900	359,900	60100	Temporary	463,333	463,333	463,333
171,150	121,953	187,600	187,600	60110	Overtime	160,600	160,600	160,600
14,400	14,914	18,325	18,325	60120	Premium	45,469	45,469	45,469
1,100,742	1,055,815	1,170,323	1,170,323	60130	Salary-Related Exp	1,154,436	1,154,436	1,154,436
64,637	41,056	68,654	68,654	60135	Non-Base Fringe	61,996	61,996	61,996
1,115,386	1,118,047	1,350,761	1,350,761	60140	Insurance Benefits	1,360,965	1,360,965	1,360,965
17,631	13,995	26,434	26,434	60145	Non-Base Insurance	27,834	27,834	27,834
-29,483	136,093	0	0	90001	ATYP Posting (CATS)	0	0	0
5,402	1,298	0	0	90002	ATYP On Call (CATS)	0	0	0
-101,003	20,508	0	0	93002	Assess Labor	0	0	0
94,844	-3,817	0	0	95102	Settle Labor	0	0	0
6,566,825	6,312,863	7,031,719	7,031,719	TOTAL	Personal Services	7,096,390	7,096,390	7,096,390
35,000	35,000	0	0	60150	Cnty Match & Sharing	0	0	0
0	3,865	0	0	60160	Pass-Thru & Pgm Supt	0	0	0
500,796	450,259	707,180	707,180	60170	Professional Services	727,950	727,950	727,950
535,796	489,124	707,180	707,180	TOTAL	Contractual Services	727,950	727,950	727,950
571,700	382,776	648,500	648,500	60180	Printing	606,000	606,000	606,000
1,114	3,495	2,700	2,700	60200	Communications	62,701	62,701	62,701
4,557	910	7,000	7,000	60210	Rentals	7,235	7,235	7,235
8,221	7,816	20,250	20,250	60220	Repairs and Maintenance	95,692	95,692	95,692
166,506	108,991	261,519	261,519	60230	Postage	295,739	295,739	295,739
348,407	320,872	403,834	403,834	60240	Supplies	537,619	537,619	537,619
0	0	3,110	3,110	60246	Medical & Dental Supplies	0	0	0
0	0	7,500	7,500	60250	Food	7,500	7,500	7,500
37,868	29,832	45,000	45,000	60260	Travel & Training	50,580	50,580	50,580
2,571	1,945	26,850	26,850	60270	Local Travel/Mileage	6,890	6,890	6,890
3,178	7,432	2,400	2,400	60290	Software Licenses/Maint	2,400	2,400	2,400
0	1,660	7,500	7,500	60310	Drugs	7,000	7,000	7,000
2,219	4,583	5,500	5,500	60320	Refunds	0	0	0
7,805	6,951	9,500	9,500	60340	Dues & Subscriptions	10,640	10,640	10,640
129,809	112,672	81,145	81,145	60370	Intl Svc Telephone	60,354	60,354	60,354
692,156	663,930	719,642	719,642	60380	Intl Svc Data Processing	711,486	711,486	711,486
0	52,270	0	0	60390	Intl Svc PC Flat Fee	0	0	0
138,286	105,674	190,169	190,169	60410	Intl Svc Motor Pool	134,992	134,992	134,992
10,580	18,604	13,621	13,621	60420	Intl Svc Electronics	13,369	13,369	13,369
880,687	875,691	873,420	873,420	60430	Intl Svc Bldg Mgmt	754,475	754,475	754,475
3,873	3,386	279,650	279,650	60440	Intl Svc Other	134,400	134,400	134,400
151,016	131,996	121,903	121,903	60460	Intl Svc Dist/Postage	121,236	121,236	121,236
93	472	0	0	60660	Goods Issue	0	0	0
-832	0	0	0	60680	Cash Discounts Taken	0	0	0
4,269	5,913	0	0	92002	Equipment Use	0	0	0
518	360	0	0	95101	Settle Matr'l & Svcs	0	0	0
26	0	0	0	95107	Settle Int Svc Expenses	0	0	0
730	347	0	0	95110	Settle Inv Acct	0	0	0
232	0	0	0	95112	Settle Equip Use	0	0	0
48,668	9,717	0	0	95430	Settle Bldg Mgmt Svc	0	0	0
3,214,255	2,858,295	3,730,713	3,730,713	TOTAL	Materials & Supplies	3,620,308	3,620,308	3,620,308

DEPARTMENT OF COMMUNITY SERVICES

FUND 1000: General Fund

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
0	27	0	0	60540 Other Improvements	0	0	0
62,838	0	0	0	60550 Capital Equipment	0	0	0
62,838	27	0	0	TOTAL Capital Outlay	0	0	0
10,379,713	9,660,309	11,469,612	11,469,612	TOTAL BUDGET	11,444,648	11,444,648	11,444,648

DEPARTMENT OF COMMUNITY SERVICES

FUND 1000: General Fund

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT		FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT
1.00	60,237	1.00	59,267	1.00	61,920	1.00	61,920	ADMINISTRATIVE ANALYST	1.00	55,200	1.00	55,200	1.00	55,200
1.00	46,079	1.50	69,896	1.00	48,838	1.00	48,838	ADMINISTRATIVE ASSISTANT	1.00	51,017	1.00	51,017	1.00	51,017
1.00	76,208	1.00	75,624	1.00	79,008	1.00	79,008	ADMINISTRATIVE SERV OFFICER	1.00	79,008	1.00	79,008	1.00	79,008
1.00	43,890	1.00	43,594	0.00	0	0.00	0	ADMINISTRATIVE SPECIALIST	0.00	0	0.00	0	0.00	0
3.50	81,885	3.50	90,205	3.50	91,930	3.50	91,930	ANIMAL CARE AIDE	3.50	95,782	3.50	95,782	3.50	95,782
8.00	290,197	8.00	289,953	8.00	300,288	8.00	300,288	ANIMAL CARE TECHNICIAN	8.00	306,796	8.00	306,796	8.00	306,796
0.00	0	2.00	61,295	2.00	64,275	2.00	64,275	ANIMAL CONTROL DISPATCHER	2.00	65,008	2.00	65,008	2.00	65,008
1.00	33,596	1.00	33,349	1.00	34,536	1.00	34,536	ANIMAL CONTROL OFFICER 1	2.00	68,924	2.00	68,924	2.00	68,924
11.50	504,956	9.00	386,718	11.00	470,785	11.00	470,785	ANIMAL CONTROL OFFICER 2	10.00	436,113	10.00	436,113	8.00	341,777
0.00	0	0.00	0	0.00	0	0.00	0	ANIMAL CONTROL OFFICER 3	0.00	0	0.00	0	2.00	94,336
0.00	0	0.00	0	0.00	0	0.00	0	BUDGET ANALYST	0.00	0	0.00	0	1.00	77,395
1.00	45,736	1.00	46,205	0.00	0	0.00	0	CLERICAL UNIT SUPERVISOR	0.00	0	0.00	0	0.00	0
1.00	144,339	1.00	142,014	1.00	148,369	1.00	148,369	DEPARTMENT DIRECTOR 1	1.00	145,460	1.00	145,460	1.00	145,460
0.00	0	0.00	0	0.00	0	0.00	0	DIVISION DIRECTOR 1	1.20	123,697	1.20	123,697	1.20	123,697
1.00	57,739	1.00	58,515	0.00	0	0.00	0	ELECTIONS ADMINISTRATOR	0.00	0	0.00	0	0.00	0
1.00	93,451	1.00	68,528	1.00	71,593	1.00	71,593	ELECTIONS MANAGER	1.00	82,338	1.00	82,338	1.00	82,338
0.00	0	0.00	0	0.00	0	0.00	0	FINANCE MANAGER	1.00	100,362	1.00	100,362	1.00	100,362
1.00	44,758	0.00	0	0.00	0	0.00	0	FINANCE SPECIALIST 1	0.00	0	0.00	0	0.00	0
0.00	0	0.00	0	1.00	71,674	1.00	71,674	HUMAN RESOURCES ANALYST 2	0.00	0	0.00	0	0.00	0
1.00	68,932	1.00	70,630	0.00	0	0.00	0	HUMAN RESOURCES ANALYST/SENIOR	1.00	75,258	1.00	75,258	2.00	154,942
1.00	84,980	1.00	73,351	1.00	76,633	1.00	76,633	HUMAN RESOURCES MANAGER 2	1.00	79,684	1.00	79,684	0.00	0
0.00	0	0.50	17,307	0.00	0	0.00	0	LICENSE COMPLIANCE OFFICER	0.00	0	0.00	0	0.00	0
2.00	141,999	2.00	144,663	1.50	114,265	1.50	114,265	MANAGEMENT ASSISTANT	1.25	95,830	1.25	95,830	0.25	18,435
16.00	562,754	15.00	516,757	14.00	493,184	14.00	493,184	OFFICE ASSISTANT 2	14.00	487,211	14.00	487,211	14.00	487,211
3.00	127,785	3.00	117,608	6.00	248,023	6.00	248,023	OFFICE ASSISTANT/SENIOR	6.00	252,469	6.00	252,469	6.00	252,469
2.00	119,583	1.00	57,045	1.00	59,598	1.00	59,598	OPERATIONS ADMINISTRATOR	1.00	59,598	1.00	59,598	1.00	59,598
1.00	54,651	0.00	0	1.00	51,247	1.00	51,247	OPERATIONS SUPERVISOR	1.00	51,247	1.00	51,247	1.00	51,247
5.00	299,095	5.00	300,144	4.00	255,054	4.00	255,054	PLANNER	4.00	261,486	4.00	261,486	4.00	261,486
1.00	69,010	0.00	0	0.00	0	0.00	0	PLANNER/PRINCIPAL	0.00	0	0.00	0	0.00	0
2.00	133,904	2.00	136,929	2.00	141,796	2.00	141,796	PLANNER/SENIOR	2.00	147,676	2.00	147,676	2.00	147,676
0.00	0	0.00	0	0.50	25,000	0.50	25,000	PROGRAM COMMUNICATIONS & WEB	0.50	12,957	0.50	12,957	0.50	12,957
1.00	66,854	1.00	68,371	1.00	70,804	1.00	70,804	PROGRAM COMMUNICATIONS & WEB	1.00	74,018	1.00	74,018	1.00	74,018
0.00	0	0.00	0	0.00	0	0.00	0	PROGRAM COORDINATOR	1.00	54,217	1.00	54,217	1.00	54,217
2.00	102,189	2.25	115,998	2.75	143,979	2.75	143,979	PROGRAM DEVELOPMENT SPEC	2.00	115,868	2.00	115,868	2.00	115,868
1.00	63,794	1.00	65,258	2.00	128,232	2.00	128,232	PROGRAM DEVELOPMENT SPEC/SR	2.00	134,022	2.00	134,022	2.00	134,022
2.00	195,763	2.00	193,094	2.00	201,734	2.00	201,734	PROGRAM MANAGER 2	0.00	0	0.00	0	0.00	0
0.60	64,690	0.20	21,852	0.20	22,830	0.20	22,830	PROGRAM MANAGER/SENIOR	0.00	0	0.00	0	0.00	0
0.00	0	2.00	123,207	2.00	128,720	2.00	128,720	PROGRAM SUPERVISOR	3.00	181,034	3.00	181,034	3.00	181,034
0.00	0	0.00	-165,629	0.00	0	0.00	0	SALARY/ACTG ADJUSTMENTS	0.00	0	0.00	0	0.00	0
1.00	64,273	1.00	65,134	1.00	68,049	1.00	68,049	VETERINARIAN	0.00	0	0.00	0	0.00	0
3.00	117,209	3.00	123,042	3.00	127,390	3.00	127,390	VETERINARY TECHNICIAN	3.00	129,477	3.00	129,477	3.00	129,477
1.00	46,270	1.00	47,995	1.00	49,968	1.00	49,968	VOLUNTEER COORDINATOR	0.00	0	0.00	0	0.00	0

78.60 3,906,805 75.95 3,517,919 77.45 3,849,722 77.45 3,849,722 TOTAL BUDGET 76.45 3,821,757 76.45 3,821,757 76.45 3,821,757

DEPARTMENT OF COMMUNITY SERVICES

FUND 1501: Road Fund

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL		FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
4,342,273	4,037,430	4,308,887	4,308,887	60000	Permanent	4,035,376	4,035,376	4,035,376
115,645	71,322	111,500	111,500	60100	Temporary	67,500	67,500	67,500
138,607	94,686	74,000	74,000	60110	Overtime	71,000	71,000	71,000
8,501	8,558	8,450	8,450	60120	Premium	7,700	7,700	7,700
1,291,060	1,209,602	1,318,226	1,318,226	60130	Salary-Related Exp	1,220,935	1,220,935	1,220,935
11,090	8,958	6,000	6,000	60135	Non-Base Fringe	5,000	5,000	5,000
1,214,394	1,212,081	1,359,638	1,359,638	60140	Insurance Benefits	1,319,993	1,319,993	1,319,993
5,229	3,987	3,000	3,000	60145	Non-Base Insurance	3,600	3,600	3,600
110,237	-197,447	0	0	90001	ATYP Posting (CATS)	0	0	0
0	1,065	0	0	90002	ATYP On Call (CATS)	0	0	0
-312,142	-62,174	0	0	93002	Assess Labor	0	0	0
-112,872	-79,018	0	0	95102	Settle Labor	0	0	0
2,270	0	0	0	95200	ATYP Clean Up (Cent)	0	0	0
6,814,290	6,309,051	7,189,701	7,189,701	TOTAL	Personal Services	6,731,104	6,731,104	6,731,104
20,968,657	21,883,341	25,176,400	25,176,400	60150	Cnty Match & Sharing	28,531,350	28,531,350	28,531,350
190,093	22,703	23,000	23,000	60160	Pass-Thru & Pgm Supt	25,000	25,000	25,000
336,610	314,961	494,400	494,400	60170	Professional Services	430,800	430,800	430,800
21,495,359	22,221,004	25,693,800	25,693,800	TOTAL	Contractual Services	28,987,150	28,987,150	28,987,150
22,031	13,193	9,800	9,800	60180	Printing	6,250	6,250	6,250
28,348	30,384	29,500	29,500	60190	Utilities	29,500	29,500	29,500
8,824	7,659	8,500	8,500	60200	Communications	5,900	5,900	5,900
1,050	4,390	5,000	5,000	60210	Rentals	5,000	5,000	5,000
83,986	38,616	203,500	203,500	60220	Repairs and Maintenance	195,000	195,000	195,000
2,849	46	0	0	60230	Postage	0	0	0
425,869	353,009	378,648	378,648	60240	Supplies	617,489	617,489	617,489
25,769	22,694	40,500	40,500	60260	Travel & Training	36,300	36,300	36,300
437	1,314	4,800	4,800	60270	Local Travel/Mileage	4,205	4,205	4,205
15,787	7,545	0	0	60290	Software Licenses/Maint	0	0	0
0	20,144	0	0	60320	Refunds	0	0	0
6,245	6,852	8,250	8,250	60340	Dues & Subscriptions	7,320	7,320	7,320
308,729	371,871	352,277	352,277	60350	Central Indirect	463,704	463,704	463,704
243,106	251,545	338,297	338,297	60355	Dept Indirect	342,125	342,125	342,125
72,293	56,385	53,320	53,320	60370	Intl Svc Telephone	57,100	57,100	57,100
282,239	298,656	369,871	369,871	60380	Intl Svc Data Processing	274,088	274,088	274,088
0	19,645	0	0	60390	Intl Svc PC Flat Fee	0	0	0
1,245,162	674,803	1,095,050	1,095,050	60410	Intl Svc Motor Pool	1,103,975	1,103,975	1,103,975
18,993	21,988	26,525	26,525	60420	Intl Svc Electronics	26,600	26,600	26,600
890,390	384,152	391,173	391,173	60430	Intl Svc Bldg Mgmt	319,724	319,724	319,724
75	14,731	301,301	301,301	60440	Intl Svc Other	241,170	241,170	241,170
22,563	307,297	488,000	488,000	60450	Intl Svc Capital Debt Retire	701,000	701,000	701,000
132,174	198,896	103,119	103,119	60460	Intl Svc Dist/Postage	77,667	77,667	77,667
0	4,285	0	0	60570	Bad Debt Expense	0	0	0
-62,297	-58,575	0	0	60605	Stock Transfer Expense	0	0	0
617	-14	0	0	60610	Loss from Inventory Revaluatio	0	0	0
36,347	31,851	0	0	60615	Physical Inventory Adjustment	0	0	0
749,227	768,802	712,750	712,750	60660	Goods Issue	750,500	750,500	750,500
-24	-67	0	0	60680	Cash Discounts Taken	0	0	0
6,217	8,065	0	0	92002	Equipment Use	0	0	0
-8,958	-3,658	0	0	95101	Settle Matr'l & Svcs	0	0	0

DEPARTMENT OF COMMUNITY SERVICES

FUND 1501: Road Fund

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
-124	-195	0	0	95107 Settle Int Svc Expenses	0	0	0
-9,209	-6,903	0	0	95110 Settle Inv Acct	0	0	0
-2,771	-756	0	0	95112 Settle Equip Use	0	0	0
55,555	14,563	0	0	95430 Settle Bldg Mgmt Svc	0	0	0
4,601,498	3,863,215	4,920,181	4,920,181	TOTAL Materials & Supplies	5,264,617	5,264,617	5,264,617
38,818	1,500	0	0	60520 Land	0	0	0
1,740,136	2,557,571	1,625,000	1,625,000	60540 Other Improvements	2,365,000	2,365,000	2,365,000
41,944	0	0	0	60550 Capital Equipment	0	0	0
-800	0	0	0	95109 Settle Capital	0	0	0
1,820,098	2,559,071	1,625,000	1,625,000	TOTAL Capital Outlay	2,365,000	2,365,000	2,365,000
34,731,246	34,952,341	39,428,682	39,428,682	TOTAL BUDGET	43,347,871	43,347,871	43,347,871

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AMT		FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT						
0.00	0	1.00	49,033	1.00	50,779	1.00	50,779	ARBORIST/VEGETATION SPECIALIST	1.00	53,159	1.00	53,159	1.00	53,159
1.00	48,838	1.00	53,722	1.00	55,649	1.00	55,649	CARPENTER	1.00	58,162	1.00	58,162	1.00	58,162
0.00	0	0.00	0	0.00	0	0.00	0	COUNTY ENGINEER	1.00	105,884	1.00	105,884	1.00	105,884
1.00	93,451	1.00	91,947	1.00	96,061	1.00	96,061	COUNTY SURVEYOR	0.00	0	0.00	0	0.00	0
0.00	0	1.00	61,100	1.00	63,172	1.00	63,172	DATA ANALYST SR	1.00	66,059	1.00	66,059	1.00	66,059
0.00	0	0.00	0	0.00	0	0.00	0	DIVISION DIRECTOR 1	1.40	153,666	1.40	153,666	1.40	153,666
1.00	76,964	2.00	149,561	2.00	154,864	2.00	154,864	ENGINEER 2	2.00	160,581	2.00	160,581	2.00	160,581
2.00	161,628	1.00	83,473	1.00	86,447	1.00	86,447	ENGINEER 3	1.00	90,330	1.00	90,330	1.00	90,330
1.00	103,007	1.00	101,349	1.00	105,884	1.00	105,884	ENGINEERING SERVICES MANAGER 2	0.00	0	0.00	0	0.00	0
0.00	0	1.00	55,165	1.00	50,718	1.00	50,718	ENGINEERING TECHNICIAN 1	1.00	56,000	1.00	56,000	1.00	56,000
5.00	268,032	4.00	209,751	3.00	171,384	3.00	171,384	ENGINEERING TECHNICIAN 2	3.00	174,015	3.00	174,015	3.00	174,015
4.00	257,828	4.00	255,948	4.00	265,092	4.00	265,092	ENGINEERING TECHNICIAN 3	3.00	201,762	3.00	201,762	3.00	201,762
2.00	91,706	2.00	92,395	2.00	95,656	2.00	95,656	FINANCE SPECIALIST 1	2.00	97,134	2.00	97,134	2.00	97,134
1.00	76,862	1.00	75,624	1.00	79,008	1.00	79,008	FINANCE SUPERVISOR	1.00	79,008	1.00	79,008	1.00	79,008
1.00	66,398	0.00	0	0.00	0	0.00	0	HUMAN RESOURCES ANALYST 2	0.00	0	0.00	0	0.00	0
22.00	901,568	24.00	982,348	24.00	1,004,670	24.00	1,004,670	MAINTENANCE SPECIALIST 1	25.00	1,067,665	25.00	1,067,665	25.00	1,067,665
5.00	255,304	3.00	152,330	3.00	151,733	3.00	151,733	MAINTENANCE SPECIALIST 2	3.00	154,870	3.00	154,870	3.00	154,870
5.00	242,330	5.00	260,750	5.00	269,983	5.00	269,983	MAINTENANCE SPECIALIST/SENIOR	4.00	226,441	4.00	226,441	4.00	226,441
3.00	120,582	2.00	79,831	2.00	82,644	2.00	82,644	MAINTENANCE WORKER	1.00	41,948	1.00	41,948	1.00	41,948
1.00	36,728	0.80	27,591	1.00	37,772	1.00	37,772	OFFICE ASSISTANT 2	1.00	38,336	1.00	38,336	1.00	38,336
3.00	114,435	2.00	78,855	2.00	81,675	2.00	81,675	OFFICE ASSISTANT/SENIOR	0.00	0	0.00	0	0.00	0
1.00	60,500	1.00	66,764	1.00	69,752	1.00	69,752	PLANNER/PRINCIPAL	1.00	69,075	1.00	69,075	1.00	69,075
1.00	58,986	1.00	58,567	1.00	60,636	1.00	60,636	PROGRAM COORDINATOR	1.00	61,554	1.00	61,554	1.00	61,554
1.50	81,363	1.25	70,639	1.25	73,164	1.25	73,164	PROGRAM DEVELOPMENT SPEC	0.00	0	0.00	0	0.00	0
0.00	0	0.00	0	0.00	0	0.00	0	PROGRAM DEVELOPMENT SPEC/SR	1.00	62,827	1.00	62,827	1.00	62,827
0.00	0	0.00	0	0.00	0	0.00	0	PROGRAM DEVELOPMENT TECH	1.00	39,601	1.00	39,601	1.00	39,601
3.00	246,978	3.00	249,280	3.00	260,433	3.00	260,433	PROGRAM MANAGER 1	3.00	260,433	3.00	260,433	3.00	260,433
1.40	145,138	1.40	147,085	1.40	153,666	1.40	153,666	PROGRAM MANAGER/SENIOR	0.00	0	0.00	0	0.00	0
1.00	46,542	0.00	0	0.00	0	0.00	0	PUBLIC HEALTH VECTOR SPECIALIST	0.00	0	0.00	0	0.00	0
0.00	0	1.00	73,917	0.00	0	0.00	0	RIGHT-OF-WAY PERMITS SPEC	0.00	0	0.00	0	0.00	0
0.00	0	0.00	0	1.00	76,838	1.00	76,838	RIGHT-OF-WAY PERMITS SPECIALIST	1.00	77,987	1.00	77,987	1.00	77,987
5.00	316,583	4.00	255,242	4.00	266,660	4.00	266,660	ROAD OPERATIONS SUPERVISOR	4.00	266,662	4.00	266,662	4.00	266,662
0.00	9,086	0.00	-173,833	0.00	0	0.00	0	SALARY/ACTG ADJUSTMENTS	0.00	0	0.00	0	0.00	0
2.00	99,306	1.00	52,011	1.00	53,390	1.00	53,390	SIGN FABRICATOR	1.00	54,455	1.00	54,455	1.00	54,455
4.00	184,428	4.00	188,755	4.00	195,408	4.00	195,408	STRIPER OPERATOR	4.00	199,842	4.00	199,842	4.00	199,842
1.00	74,730	1.00	74,192	1.00	76,838	1.00	76,838	SURVEY SPECIALIST	0.00	0	0.00	0	0.00	0
2.00	112,901	2.00	114,038	2.00	118,911	2.00	118,911	TRANSPORTATION PLANNING SPECIA	2.00	117,920	2.00	117,920	2.00	117,920
80.90	4,352,201	77.45	4,037,430	76.65	4,308,887	76.65	4,308,887	TOTAL BUDGET	71.40	4,035,376	71.40	4,035,376	71.40	4,035,376

DEPARTMENT OF COMMUNITY SERVICES

FUND 1503: Bicycle Path Construction Fund

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
0	1	0	0	60140 Insurance Benefits	0	0	0
25,875	226,518	0	0	90001 ATYP Posting (CATS)	0	0	0
-4,351	-169,274	0	0	93002 Assess Labor	0	0	0
4,351	0	0	0	95102 Settle Labor	0	0	0
25,875	57,245	0	0	TOTAL Personal Services	0	0	0
97,704	45,044	0	0	60170 Professional Services	0	0	0
97,704	45,044	0	0	TOTAL Contractual Services	0	0	0
0	152	0	0	60240 Supplies	0	0	0
0	28	0	0	60270 Local Travel/Mileage	0	0	0
0	0	0	0	60350 Central Indirect	0	0	0
0	67	0	0	60660 Goods Issue	0	0	0
810	4,459	0	0	92002 Equipment Use	0	0	0
810	4,706	0	0	TOTAL Materials & Supplies	0	0	0
48,665	196,311	90,000	90,000	60540 Other Improvements	100,000	100,000	100,000
48,665	196,311	90,000	90,000	TOTAL Capital Outlay	100,000	100,000	100,000
173,053	303,306	90,000	90,000	TOTAL BUDGET	100,000	100,000	100,000

DEPARTMENT OF COMMUNITY SERVICES

FUND 1505: Federal/State Program Fund

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
77,090	40,657	0	0	90001 ATYP Posting (CATS)	0	0	0
111,382	-6,281	0	0	93002 Assess Labor	0	0	0
1,092	-986	0	0	95102 Settle Labor	0	0	0
189,564	33,391	0	0	TOTAL Personal Services	0	0	0
34,663	80,189	82,500	82,500	60160 Pass-Thru & Pgm Supt	0	0	0
0	0	45,627	45,627	60170 Professional Services	8,093	8,093	8,093
34,663	80,189	128,127	128,127	TOTAL Contractual Services	8,093	8,093	8,093
6,476	3,089	0	0	60350 Central Indirect	0	0	0
5,099	2,385	0	0	60355 Dept Indirect	0	0	0
88,618	0	0	0	95430 Settle Bldg Mgmt Svc	0	0	0
100,193	5,475	0	0	TOTAL Materials & Supplies	0	0	0
324,420	119,054	128,127	128,127	TOTAL BUDGET	8,093	8,093	8,093

DEPARTMENT OF COMMUNITY SERVICES

FUND 1507: Tax Title Land Sales Fund

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
0	-525	0	0	90001 ATYP Posting (CATS)	0	0	0
0	89	0	0	95102 Settle Labor	0	0	0
0	-436	0	0	TOTAL Personal Services	0	0	0
0	60	0	0	60440 Intl Svc Other	0	0	0
0	31	0	0	95110 Settle Inv Acct	0	0	0
0	14,736	0	0	95430 Settle Bldg Mgmt Svc	0	0	0
0	14,827	0	0	TOTAL Materials & Supplies	0	0	0
0	14,391	0	0	TOTAL BUDGET	0	0	0

DEPARTMENT OF COMMUNITY SERVICES

FUND 1508: Animal Control Fund

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
0	0	0	0	60000 Permanent	73,791	73,791	73,791
0	0	0	0	60100 Temporary	10,000	10,000	10,000
0	0	0	0	60130 Salary-Related Exp	21,473	21,473	21,473
0	0	0	0	60135 Non-Base Fringe	2,000	2,000	2,000
0	0	0	0	60140 Insurance Benefits	19,999	19,999	19,999
0	0	0	0	60145 Non-Base Insurance	1,000	1,000	1,000
84	521	0	0	90001 ATYP Posting (CATS)	0	0	0
-84	0	0	0	93002 Assess Labor	0	0	0
0	521	0	0	TOTAL Personal Services	128,263	128,263	128,263
31,185	9,435	490,000	490,000	60170 Professional Services	417,787	417,787	417,787
31,185	9,435	490,000	490,000	TOTAL Contractual Services	417,787	417,787	417,787
158	0	2,500	2,500	60180 Printing	11,000	11,000	11,000
11,559	11,381	0	0	60200 Communications	25,000	25,000	25,000
252	5,586	0	0	60210 Rentals	0	0	0
193	1,770	0	0	60220 Repairs and Maintenance	0	0	0
10,163	25,834	55,000	55,000	60240 Supplies	60,000	60,000	60,000
0	0	15,000	15,000	60246 Medical & Dental Supplies	5,000	5,000	5,000
0	8,848	2,500	2,500	60250 Food	2,500	2,500	2,500
0	2,953	0	0	60260 Travel & Training	0	0	0
0	0	2,500	2,500	60310 Drugs	2,500	2,500	2,500
0	60	0	0	60440 Intl Svc Other	0	0	0
0	-20	0	0	60680 Cash Discounts Taken	0	0	0
0	8,987	0	0	95430 Settle Bldg Mgmt Svc	0	0	0
22,324	65,399	77,500	77,500	TOTAL Materials & Supplies	106,000	106,000	106,000
0	0	34,000	34,000	60540 Other Improvements	0	0	0
0	0	66,000	66,000	60550 Capital Equipment	0	0	0
0	0	100,000	100,000	TOTAL Capital Outlay	0	0	0
53,509	75,355	667,500	667,500	TOTAL BUDGET	652,050	652,050	652,050

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT		FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT
0.00	0	0.00	0	0.00	0	0.00	0	VETERINARIAN	1.00	73,791	1.00	73,791	1.00	73,791
0.00	0	0.00	0	0.00	0	0.00	0	TOTAL BUDGET	1.00	73,791	1.00	73,791	1.00	73,791

DEPARTMENT OF COMMUNITY SERVICES

FUND 1509: Willamette River Bridge Fund

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL		FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
2,295,460	2,293,300	2,487,916	2,487,916	60000	Permanent	2,645,354	2,645,354	2,645,354
132,803	128,284	139,619	139,619	60100	Temporary	144,619	144,619	144,619
81,701	76,388	89,779	89,779	60110	Overtime	120,769	120,769	120,769
29,255	25,966	23,878	23,878	60120	Premium	24,091	24,091	24,091
701,528	686,895	754,197	754,197	60130	Salary-Related Exp	807,290	807,290	807,290
34,672	27,004	45,932	45,932	60135	Non-Base Fringe	42,488	42,488	42,488
608,058	662,341	754,497	754,497	60140	Insurance Benefits	815,806	815,806	815,806
4,435	7,867	23,060	23,060	60145	Non-Base Insurance	22,159	22,159	22,159
63,280	185,270	0	0	90001	ATYP Posting (CATS)	0	0	0
0	-1,065	0	0	90002	ATYP On Call (CATS)	0	0	0
-4,934	7,475	0	0	93002	Assess Labor	0	0	0
95	375	0	0	95102	Settle Labor	0	0	0
0	-4,545	0	0	95200	ATYP Clean Up (Cent)	0	0	0
3,946,352	4,095,556	4,318,878	4,318,878	TOTAL Personal Services		4,622,576	4,622,576	4,622,576
1,178,323	1,702,597	12,329,758	12,329,758	60170	Professional Services	163,581	163,581	163,581
1,178,323	1,702,597	12,329,758	12,329,758	TOTAL Contractual Services		163,581	163,581	163,581
26,902	21,472	37,500	37,500	60180	Printing	42,500	42,500	42,500
215,510	78,526	72,500	72,500	60190	Utilities	80,500	80,500	80,500
355	23	0	0	60200	Communications	27,816	27,816	27,816
26,689	32,401	32,850	32,850	60210	Rentals	32,850	32,850	32,850
5,525	6,480	9,300	9,300	60220	Repairs and Maintenance	9,300	9,300	9,300
7,449	645	7,600	7,600	60230	Postage	100	100	100
162,111	236,431	161,000	161,000	60240	Supplies	262,000	262,000	262,000
1,121	0	0	0	60250	Food	0	0	0
18,249	14,026	29,700	29,700	60260	Travel & Training	29,700	29,700	29,700
146	271	300	300	60270	Local Travel/Mileage	1,200	1,200	1,200
2,531	21,137	200	200	60290	Software Licenses/Maint	200	200	200
4,000	0	0	0	60330	Claims Paid	0	0	0
2,186	626	3,500	3,500	60340	Dues & Subscriptions	3,500	3,500	3,500
94,004	139,674	147,652	147,652	60350	Central Indirect	132,951	132,951	132,951
74,022	107,837	192,816	192,816	60355	Dept Indirect	116,596	116,596	116,596
31,105	31,718	28,694	28,694	60370	Intl Svc Telephone	24,735	24,735	24,735
223,526	130,247	168,307	168,307	60380	Intl Svc Data Processing	137,842	137,842	137,842
0	9,595	0	0	60390	Intl Svc PC Flat Fee	0	0	0
121,666	120,772	125,933	125,933	60410	Intl Svc Motor Pool	120,468	120,468	120,468
3,148	3,551	4,029	4,029	60420	Intl Svc Electronics	4,029	4,029	4,029
173,459	156,947	188,745	188,745	60430	Intl Svc Bldg Mgmt	169,806	169,806	169,806
23,327	22,715	101,448	101,448	60440	Intl Svc Other	171,500	171,500	171,500
0	0	7,500,000	7,500,000	60450	Intl Svc Capital Debt Retire	0	0	0
12,291	18,358	11,481	11,481	60460	Intl Svc Dist/Postage	10,338	10,338	10,338
3,450	1,211	6,000	6,000	60660	Goods Issue	6,000	6,000	6,000
-313	-258	0	0	60680	Cash Discounts Taken	0	0	0
3,648	3,142	0	0	92002	Equipment Use	0	0	0
1,092	665	0	0	95101	Settle Matr & Svcs	0	0	0
0	73	0	0	95110	Settle Inv Acct	0	0	0
-18,474	-25,138	0	0	95430	Settle Bldg Mgmt Svc	0	0	0
1,218,726	1,133,147	8,829,555	8,829,555	TOTAL Materials & Supplies		1,383,931	1,383,931	1,383,931
224,202	182,928	0	0	60500	Interest	0	0	0

DEPARTMENT OF COMMUNITY SERVICES

FUND 1509: Willamette River Bridge Fund

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
224,202	182,928	0	0	TOTAL Debt Service	0	0	0
0	0	35,000,000	35,000,000	60520 Land	0	0	0
0	0	208,215	208,215	60530 Buildings	350,000	350,000	350,000
4,996,291	0	5,265,000	5,265,000	60540 Other Improvements	9,450,000	9,450,000	9,450,000
6,551	0	5,000	5,000	60550 Capital Equipment	5,000	5,000	5,000
5,002,842	0	40,478,215	40,478,215	TOTAL Capital Outlay	9,805,000	9,805,000	9,805,000
11,570,445	7,114,228	65,956,406	65,956,406	TOTAL BUDGET	15,975,088	15,975,088	15,975,088

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AMT		FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT						
8.00	414,241	8.00	406,367	8.00	421,762	8.00	421,762	BRIDGE MAINTENANCE MECHANIC	8.00	435,767	8.00	435,767	8.00	435,767
1.00	69,727	1.00	68,604	1.00	71,674	1.00	71,674	BRIDGE MAINTENANCE SUPERVISOR	1.00	61,076	1.00	61,076	1.00	61,076
10.00	361,054	7.00	236,410	7.00	245,631	7.00	245,631	BRIDGE OPERATOR	7.00	245,601	7.00	245,601	7.00	245,601
0.00	0	0.00	0	0.00	0	0.00	0	DIVISION DIRECTOR 1	0.40	45,661	0.40	45,661	0.40	45,661
2.00	132,086	2.00	136,795	2.00	139,562	2.00	139,562	ELECTRICIAN	2.00	142,402	2.00	142,402	2.00	142,402
1.00	68,382	1.00	71,149	1.00	73,676	1.00	73,676	ENGINEER 1(INTERN)	2.00	146,014	2.00	146,014	2.00	146,014
3.00	218,497	2.00	158,686	2.00	164,303	2.00	164,303	ENGINEER 2	2.00	169,756	2.00	169,756	2.00	169,756
3.00	235,595	2.00	169,164	2.00	175,172	2.00	175,172	ENGINEER 3	2.00	181,134	2.00	181,134	2.00	181,134
2.00	176,190	1.00	88,343	0.00	0	0.00	0	ENGINEERING SERVICES MANAGER 1	1.00	93,017	1.00	93,017	1.00	93,017
0.00	0	0.00	0	1.00	105,884	1.00	105,884	ENGINEERING SERVICES MANAGER 2	2.00	222,628	2.00	222,628	2.00	222,628
7.00	378,785	6.00	320,941	4.00	218,877	4.00	218,877	ENGINEERING TECHNICIAN 2	4.00	225,440	4.00	225,440	4.00	225,440
1.00	64,457	2.00	107,441	3.00	188,436	3.00	188,436	ENGINEERING TECHNICIAN 3	2.00	128,631	2.00	128,631	2.00	128,631
2.00	93,084	2.00	92,410	2.00	87,142	2.00	87,142	FINANCE SPECIALIST 1	2.00	88,503	2.00	88,503	2.00	88,503
0.00	0	0.00	0	1.00	58,197	1.00	58,197	FINANCE SPECIALIST/SENIOR	1.00	60,864	1.00	60,864	1.00	60,864
1.00	35,308	1.00	35,758	0.00	0	0.00	0	FINANCE TECHNICIAN	0.00	0	0.00	0	0.00	0
2.00	79,678	3.00	118,262	3.00	124,687	3.00	124,687	MAINTENANCE SPECIALIST 1	3.00	129,812	3.00	129,812	3.00	129,812
0.00	0	0.00	0	0.50	36,871	0.50	36,871	MANAGEMENT ASSISTANT	0.75	55,306	0.75	55,306	0.75	55,306
0.00	0	0.20	6,898	0.00	0	0.00	0	OFFICE ASSISTANT 2	0.00	0	0.00	0	0.00	0
1.00	63,585	1.00	64,438	1.00	67,321	1.00	67,321	OPERATIONS ADMINISTRATOR	1.00	67,321	1.00	67,321	1.00	67,321
0.00	0	0.40	49,740	0.00	0	0.00	0	PLANNING MANAGER	0.00	0	0.00	0	0.00	0
1.00	112,160	1.00	111,744	1.40	162,405	1.40	162,405	PROGRAM MANAGER/SENIOR	0.00	0	0.00	0	0.00	0
0.00	0	0.00	-97,419	0.00	0	0.00	0	SALARY/ACTG ADJUSTMENTS	0.00	0	0.00	0	0.00	0
2.00	146,475	2.00	147,569	2.00	146,316	2.00	146,316	TRANSPORTATION PROJECT SPECIAL	2.00	146,421	2.00	146,421	2.00	146,421
47.00	2,649,304	42.60	2,293,300	41.90	2,487,916	41.90	2,487,916	TOTAL BUDGET	43.15	2,645,354	43.15	2,645,354	43.15	2,645,354

DEPARTMENT OF COMMUNITY SERVICES

FUND 1512: Pub Land Corner Preservation Fund

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
535,317	522,665	504,030	504,030	60000 Permanent	632,483	632,483	632,483
464	1,275	1,000	1,000	60110 Overtime	2,000	2,000	2,000
156,624	152,831	151,310	151,310	60130 Salary-Related Exp	192,092	192,092	192,092
140,598	142,856	146,523	146,523	60140 Insurance Benefits	190,762	190,762	190,762
-293,427	-352,566	0	0	90001 ATYP Posting (CATS)	0	0	0
375,088	307,272	0	0	93002 Assess Labor	0	0	0
1,704	1,169	0	0	95102 Settle Labor	0	0	0
916,368	775,501	802,863	802,863	TOTAL Personal Services	1,017,337	1,017,337	1,017,337
26	1,180	0	0	60170 Professional Services	1,500	1,500	1,500
26	1,180	0	0	TOTAL Contractual Services	1,500	1,500	1,500
281	0	0	0	60180 Printing	2,000	2,000	2,000
85	75	0	0	60200 Communications	0	0	0
953	1,303	5,000	5,000	60220 Repairs and Maintenance	9,000	9,000	9,000
11,634	3,242	10,000	10,000	60240 Supplies	12,500	12,500	12,500
2,701	1,759	2,500	2,500	60260 Travel & Training	6,500	6,500	6,500
0	0	0	0	60270 Local Travel/Mileage	250	250	250
1,906	9,453	0	0	60290 Software Licenses/Maint	0	0	0
392	0	200	200	60340 Dues & Subscriptions	950	950	950
20,105	22,328	20,229	20,229	60350 Central Indirect	31,006	31,006	31,006
15,831	17,238	26,418	26,418	60355 Dept Indirect	27,192	27,192	27,192
0	0	0	0	60370 Intl Svc Telephone	4,500	4,500	4,500
13,696	13,205	15,950	15,950	60380 Intl Svc Data Processing	42,755	42,755	42,755
0	795	0	0	60390 Intl Svc PC Flat Fee	0	0	0
24,945	14,190	11,675	11,675	60410 Intl Svc Motor Pool	11,600	11,600	11,600
2,188	1,436	0	0	60420 Intl Svc Electronics	1,300	1,300	1,300
0	20,179	22,772	22,772	60430 Intl Svc Bldg Mgmt	61,150	61,150	61,150
0	90	316,012	316,012	60440 Intl Svc Other	55,000	55,000	55,000
16,525	2,200	1,705	1,705	60460 Intl Svc Dist/Postage	1,050	1,050	1,050
6	90	3,000	3,000	60660 Goods Issue	3,000	3,000	3,000
-21,370	-24,150	0	0	92002 Equipment Use	0	0	0
919	320	0	0	95101 Settle Matr'l & Svcs	0	0	0
0	-1	0	0	95110 Settle Inv Acct	0	0	0
90,798	83,752	435,461	435,461	TOTAL Materials & Supplies	269,753	269,753	269,753
34,172	0	0	0	60550 Capital Equipment	12,500	12,500	12,500
34,172	0	0	0	TOTAL Capital Outlay	12,500	12,500	12,500
1,041,363	860,433	1,238,324	1,238,324	TOTAL BUDGET	1,301,090	1,301,090	1,301,090

DEPARTMENT OF COMMUNITY SERVICES

FUND 1512: Pub Land Corner Preservation Fund

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT		FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT
0.00	0	0.00	0	0.00	0	0.00	0	COUNTY SURVEYOR	1.00	82,959	1.00	82,959	1.00	82,959
1.00	41,260	1.00	42,180	0.00	0	0.00	0	ENGINEERING TECHNICIAN 1	0.00	0	0.00	0	0.00	0
4.00	218,949	4.00	218,424	4.00	226,203	4.00	226,203	ENGINEERING TECHNICIAN 2	4.00	222,508	4.00	222,508	4.00	222,508
3.00	193,371	3.00	191,961	3.00	198,819	3.00	198,819	ENGINEERING TECHNICIAN 3	3.00	201,762	3.00	201,762	3.00	201,762
0.00	0	0.00	0	0.00	0	0.00	0	OFFICE ASSISTANT/SENIOR	1.00	44,454	1.00	44,454	1.00	44,454
0.00	0	0.00	-5,524	0.00	0	0.00	0	SALARY/ACTG ADJUSTMENTS	0.00	0	0.00	0	0.00	0
1.00	76,862	1.00	75,624	1.00	79,008	1.00	79,008	SURVEY SUPERVISOR	1.00	80,800	1.00	80,800	1.00	80,800
9.00	530,442	9.00	522,665	8.00	504,030	8.00	504,030	TOTAL BUDGET	10.00	632,483	10.00	632,483	10.00	632,483

DEPARTMENT OF COMMUNITY SERVICES

FUND 2511: Sellwood Bridge Replacement Fund

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
0	0	0	0	60170 Professional Services	11,366,000	11,366,000	11,366,000
0	0	0	0	TOTAL Contractual Services	11,366,000	11,366,000	11,366,000
0	0	0	0	60230 Postage	7,500	7,500	7,500
0	0	0	0	60440 Intl Svc Other	1,350,000	1,350,000	1,350,000
0	0	0	0	60450 Intl Svc Capital Debt Retire	9,411,548	9,411,548	9,411,548
0	0	0	0	TOTAL Materials & Supplies	10,769,048	10,769,048	10,769,048
0	0	0	0	60520 Land	30,000,000	30,000,000	30,000,000
0	0	0	0	60540 Other Improvements	10,800,000	10,800,000	10,800,000
0	0	0	0	TOTAL Capital Outlay	40,800,000	40,800,000	40,800,000
0	0	0	0	TOTAL BUDGET	62,935,048	62,935,048	62,935,048

Departmental Budget Detail by Fund

fy2012 adopted budget

Department of County Assets Expenditure and Position Detail by Fund

Department Budget Detail by Fund

fy2012 adopted budget

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DEPARTMENT OF COUNTY ASSETS

FUND 1000: General Fund

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL		FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
458,350	321,702	646,835	659,340	60000	Permanent	658,498	658,498	658,498
8,523	7,466	0	0	60100	Temporary	11,002	11,002	11,002
714	93	0	0	60110	Overtime	0	0	0
130,895	94,260	199,134	202,888	60130	Salary-Related Exp	199,960	199,960	199,960
709	862	0	0	60135	Non-Base Fringe	918	918	918
100,088	81,181	176,484	180,756	60140	Insurance Benefits	191,393	191,393	191,393
264	317	0	0	60145	Non-Base Insurance	534	534	534
-155	-207	0	0	90002	ATYP On Call (CATS)	0	0	0
0	24	0	0	95102	Settle Labor	0	0	0
699,388	505,697	1,022,453	1,042,984	TOTAL Personal Services		1,062,305	1,062,305	1,062,305
2,624	11,855	5,000	5,000	60170	Professional Services	355,000	355,000	355,000
2,624	11,855	5,000	5,000	TOTAL Contractual Services		355,000	355,000	355,000
1,125	1,006	1,750	1,750	60180	Printing	2,700	2,700	2,700
0	0	0	0	60200	Communications	7,291	7,291	7,291
85	0	0	0	60220	Repairs and Maintenance	3,615	3,615	3,615
8,901	5,937	8,629	8,629	60240	Supplies	9,804	9,804	9,804
1,434	5,080	10,250	10,250	60260	Travel & Training	11,115	11,115	11,115
47	145	500	500	60270	Local Travel/Mileage	550	550	550
495	445	1,500	1,500	60340	Dues & Subscriptions	1,500	1,500	1,500
5,441	5,484	7,577	7,577	60370	Intl Svc Telephone	7,980	7,980	7,980
18,125	25,550	74,596	74,596	60380	Intl Svc Data Processing	51,915	51,915	51,915
0	4,302	0	0	60390	Intl Svc PC Flat Fee	0	0	0
2,520	315	1,606	1,606	60410	Intl Svc Motor Pool	315	315	315
48,437	49,231	83,371	83,371	60430	Intl Svc Bldg Mgmt	66,465	66,465	66,465
2,580	3,646	5,749	5,749	60460	Intl Svc Dist/Postage	8,884	8,884	8,884
0	4	0	0	95110	Settle Inv Acct	0	0	0
2,300	3,640	0	0	95430	Settle Bldg Mgmt Svc	0	0	0
91,491	104,784	195,528	195,528	TOTAL Materials & Supplies		172,134	172,134	172,134
793,502	622,336	1,222,981	1,243,512	TOTAL BUDGET		1,589,439	1,589,439	1,589,439

DEPARTMENT OF COUNTY ASSETS

FUND 1000: General Fund

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT		FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT
0.00	0	0.00	0	0.00	0	0.00	0	BUDGET ANALYST	1.00	67,254	1.00	67,254	1.00	67,254
0.00	0	0.00	0	1.00	60,423	1.00	60,423	CONTRACT SPECIALIST	1.00	61,554	1.00	61,554	1.00	61,554
0.00	0	0.00	0	0.00	0	0.00	0	FINANCE MANAGER	1.00	100,867	1.00	100,867	1.00	100,867
0.00	0	0.00	0	0.50	21,800	0.50	21,800	FINANCE SPECIALIST 1	0.00	0	0.00	0	0.00	0
0.00	0	0.00	0	1.00	50,506	1.00	50,506	FINANCE SPECIALIST 2	2.00	106,572	2.00	106,572	2.00	106,572
0.00	0	0.00	0	1.00	66,061	1.00	66,061	FINANCE SPECIALIST/SENIOR	0.00	0	0.00	0	0.00	0
1.00	51,799	2.00	104,988	2.00	116,761	2.00	116,761	HUMAN RESOURCES ANALYST 1	2.00	116,762	2.00	116,762	2.00	116,762
1.00	68,421	0.00	0	0.00	0	0.00	0	HUMAN RESOURCES ANALYST 2	0.00	0	0.00	0	0.00	0
2.00	136,536	2.00	140,307	2.00	140,223	2.00	140,223	HUMAN RESOURCES ANALYST/SENIOR	1.00	72,155	1.00	72,155	1.00	72,155
1.00	92,273	1.00	94,656	1.00	90,194	1.00	90,194	HUMAN RESOURCES MANAGER 2	1.00	88,880	1.00	88,880	1.00	88,880
1.00	46,075	0.00	0	0.00	0	0.00	0	HUMAN RESOURCES TECHNICIAN	0.00	0	0.00	0	0.00	0
0.00	0	0.00	0	0.00	0	0.00	0	OFFICE ASSISTANT/SENIOR	1.00	44,454	1.00	44,454	1.00	44,454
0.50	44,488	0.00	0	0.00	0	0.00	0	PROGRAM MANAGER 1	0.00	0	0.00	0	0.00	0
0.00	0	0.00	0	1.00	100,867	1.00	100,867	PROGRAM MANAGER 2	0.00	0	0.00	0	0.00	0
0.00	0	0.00	-18,249	0.00	0	0.00	0	SALARY/ACTG ADJUSTMENTS	0.00	0	0.00	0	0.00	0
6.50	439,592	5.00	321,702	9.50	646,835	9.50	646,835	TOTAL BUDGET	10.00	658,498	10.00	658,498	10.00	658,498

DEPARTMENT OF COUNTY ASSETS

FUND 2507: Capital Improvement Fur

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSEC	FY12 APPROVED	FY12 ADOPTED
0	0	0	0	60100 Temporary	69,259	69,259	69,259
0	0	0	0	60135 Non-Base Fringe	21,263	21,263	21,263
0	0	0	0	60145 Non-Base Insurance	19,429	19,429	19,429
518,361	503,112	0	0	90001 ATYP Posting (CATS)	0	0	0
0	584	0	0	92001 Sheriff Office OT (CATS)	0	0	0
160,444	157,635	0	0	95102 Settle Labor	0	0	0
678,806	661,331	0	0	TOTAL Personal Services	109,951	109,951	109,951
2,207	0	0	0	60160 Pass-Thru & Pgm Supt	0	0	0
673,215	1,157,629	1,206,000	1,356,000	60170 Professional Services	800,000	800,000	800,000
675,422	1,157,629	1,206,000	1,356,000	TOTAL Contractual Services	800,000	800,000	800,000
998	3,251	0	0	60180 Printing	0	0	0
12,340	538	0	0	60190 Utilities	0	0	0
4,063	19,796	0	0	60210 Rentals	0	0	0
1,135,550	2,029,644	31,000	31,000	60220 Repairs and Maintenance	3,400,000	3,400,000	3,400,000
0	28	0	0	60230 Postage	0	0	0
85,051	275,856	795,000	795,000	60240 Supplies	300,000	300,000	300,000
11,203	0	0	0	60250 Food	0	0	0
12	11	0	0	60270 Local Travel/Mileage	0	0	0
18,234	13,908	0	0	60370 Intl Svc Telephone	0	0	0
28,617	0	0	0	60380 Intl Svc Data Processing	0	0	0
51	53	0	0	60410 Intl Svc Motor Pool	0	0	0
85	20,599	25,000	25,000	60420 Intl Svc Electronics	25,000	25,000	25,000
0	0	0	0	60450 Intl Svc Capital Debt Retire	450,000	450,000	450,000
399	0	0	0	92002 Equipment Use	0	0	0
518,089	247,353	0	0	95101 Settle Matr & Svcs	0	0	0
0	0	0	0	95107 Settle Int Svc Expenses	0	0	0
-36	0	0	0	95110 Settle Inv Acctnt	0	0	0
60	0	0	0	95112 Settle Equip Use	0	0	0
433	1,881	0	0	95430 Settle Bldg Mgmt Svc	0	0	0
1,815,149	2,612,917	851,000	851,000	TOTAL Materials & Supplies	4,175,000	4,175,000	4,175,000
1,423,167	2,940,338	35,986,600	35,986,600	60530 Buildings	32,938,527	32,938,527	33,668,659
0	0	9,289,300	9,289,300	60540 Other Improvements	0	0	0
0	85,369	0	0	95109 Settle Capital	0	0	0
1,423,167	3,025,707	45,275,900	45,275,900	TOTAL Capital Outlay	32,938,527	32,938,527	33,668,659
4,592,543	7,457,583	47,332,900	47,482,900	TOTAL BUDGET	38,023,478	38,023,478	38,753,610

DEPARTMENT OF COUNTY ASSETS

FUND 2507: Capital Improvement Fur

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AM*	FTE	BASE AM*	FTE	BASE AM*	FTE	BASE AM*		FTE	BASE AM*	FTE	BASE AM*	FTE	BASE AM*
1.00	55,402	0.00	0	0.00	0	0.00	0	PROPERTY MANAGEMENT SPECIALIST	0.00	0	0.00	0	0.00	0
1.00	55,402	0.00	0	0.00	0	0.00	0	TOTAL BUDGET	0.00	0	0.00	0	0.00	0

DEPARTMENT OF COUNTY ASSETS

FUND 2508: Capital Acquisition Fu

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSEC	FY12 APPROVED	FY12 ADOPTED
0	0	6,000,000	6,000,000	60170 Professional Services	2,089,086	2,089,086	2,089,086
0	0	6,000,000	6,000,000	TOTAL Contractual Services	2,089,086	2,089,086	2,089,086
0	0	0	0	60550 Capital Equipment	2,144,267	2,144,267	2,144,267
0	0	0	0	TOTAL Capital Outlay	2,144,267	2,144,267	2,144,267
0	0	6,000,000	6,000,000	TOTAL BUDGET	4,233,353	4,233,353	4,233,353

DEPARTMENT OF COUNTY ASSETS

FUND 2509: Asset Preservation Fu

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
2	0	0	0	60140 Insurance Benefits	0	0	0
304,883	164,044	0	0	90001 ATYP Posting (CATS)	0	0	0
100,233	37,182	0	0	95102 Settle Labor	0	0	0
405,118	201,226	0	0	TOTAL Personal Services	0	0	0
114,720	301,652	125,000	125,000	60170 Professional Services	300,000	300,000	300,000
114,720	301,652	125,000	125,000	TOTAL Contractual Services	300,000	300,000	300,000
27	411	0	0	60180 Printing	0	0	0
625,218	336,381	116,600	116,600	60220 Repairs and Maintenance	2,000,000	2,000,000	2,000,000
57,119	4,049	0	0	60240 Supplies	25,000	25,000	25,000
54	0	0	0	60270 Local Travel/Mileage	0	0	0
34,086	0	0	0	60370 Intl Svc Telephone	0	0	0
172	0	0	0	60410 Intl Svc Motor Pool	0	0	0
10,030	0	0	0	60420 Intl Svc Electronics	0	0	0
165,884	51,799	0	0	95101 Settle Matrl & Svcs	0	0	0
468	0	0	0	95107 Settle Int Svc Expenses	0	0	0
196	0	0	0	95110 Settle Inv Acct	0	0	0
11,635	0	0	0	95430 Settle Bldg Mgmt Svc	0	0	0
904,888	392,640	116,600	116,600	TOTAL Materials & Supplies	2,025,000	2,025,000	2,025,000
2,662,590	121,408	4,686,265	4,686,265	60530 Buildings	2,801,113	2,801,113	3,313,197
2,662,590	121,408	4,686,265	4,686,265	TOTAL Capital Outlay	2,801,113	2,801,113	3,313,197
4,087,316	1,016,926	4,927,865	4,927,865	TOTAL BUDGET	5,126,113	5,126,113	5,638,197

DEPARTMENT OF COUNTY ASSETS

FUND 3501: Fleet Management Fu

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSEC	FY12 APPROVED	FY12 ADOPTED
1,443,544	1,467,903	1,541,359	1,566,295	60000 Permanent	1,473,755	1,473,755	1,473,755
10,847	30,827	37,908	12,972	60100 Temporary	12,966	12,966	12,966
30,096	18,679	32,991	32,991	60110 Overtime	33,674	33,674	33,674
13,347	13,117	12,176	12,176	60120 Premium	29,475	29,475	29,475
424,403	436,256	490,039	490,039	60130 Salary-Related Exp	466,325	466,325	466,325
902	2,567	1,082	1,082	60135 Non-Base Fringe	523	523	523
375,437	403,176	469,363	469,363	60140 Insurance Benefits	468,685	468,685	468,685
404	1,489	422	422	60145 Non-Base Insurance	204	204	204
979	-1,605	0	0	90001 ATYP Posting (CATS)	0	0	0
6,334	4,682	0	0	95102 Settle Labor	0	0	0
0	-97	0	0	95200 ATYP Clean Up (Cent)	0	0	0
2,306,293	2,376,994	2,585,340	2,585,340	TOTAL Personal Services	2,485,607	2,485,607	2,485,607
46,018	40,980	132,828	132,828	60170 Professional Services	115,781	115,781	115,781
46,018	40,980	132,828	132,828	TOTAL Contractual Services	115,781	115,781	115,781
6,860	6,429	8,063	8,063	60180 Printing	8,697	8,697	8,697
3,253	7,333	6,793	6,793	60200 Communications	17,085	17,085	17,085
11,716	8,568	14,800	14,800	60210 Rentals	14,850	14,850	14,850
189,356	143,687	498,199	498,199	60220 Repairs and Maintenance	397,825	397,825	397,825
114	0	0	0	60230 Postage	0	0	0
1,887,189	1,811,764	2,572,967	2,567,085	60240 Supplies	2,630,219	2,630,219	2,630,219
0	34	0	0	60246 Medical & Dental Supplies	0	0	0
4,581	4,811	16,390	16,390	60260 Travel & Training	18,250	18,250	18,250
398	155	1,230	1,230	60270 Local Travel/Mileage	1,230	1,230	1,230
6,410	13,429	6,538	6,538	60290 Software Licenses/Maint	7,000	7,000	7,000
0	0	540,567	540,567	60320 Refunds	0	0	0
5,638	8,566	7,085	7,085	60340 Dues & Subscriptions	7,100	7,100	7,100
32,909	31,624	26,346	26,346	60370 Intl Svc Telephone	20,748	20,748	20,748
109,174	110,926	89,161	89,161	60380 Intl Svc Data Processing	101,689	101,689	101,689
522,772	535,685	545,551	545,551	60430 Intl Svc Bldg Mgmt	575,364	575,364	575,364
100,180	25	4,115	4,115	60440 Intl Svc Other	4,115	4,115	4,115
152,453	189,138	166,745	166,745	60460 Intl Svc Dist/Postage	145,024	145,024	145,024
0	40,779	0	0	60570 Bad Debt Expense	0	0	0
114	0	0	0	60660 Goods Issue	0	0	0
-1,005	-914	0	0	60680 Cash Discounts Taken	0	0	0
20	24	0	0	92002 Equipment Use	0	0	0
0	0	0	0	93017 Assess Dept Support	0	0	0
2,697	359	0	0	95101 Settle Matrl & Svcs	0	0	0
48	0	0	0	95107 Settle Int Svc Expenses	0	0	0
649	3,767	0	0	95110 Settle Inv Acct	0	0	0
36	0	0	0	95112 Settle Equip Use	0	0	0
8,738	184,521	0	0	95430 Settle Bldg Mgmt Svc	0	0	0
3,044,302	3,100,709	4,504,550	4,498,668	TOTAL Materials & Supplies	3,949,196	3,949,196	3,949,196
917,495	864,728	3,342,482	3,342,482	60550 Capital Equipment	3,886,049	3,886,049	3,886,049
917,495	864,728	3,342,482	3,342,482	TOTAL Capital Outlay	3,886,049	3,886,049	3,886,049
6,314,108	6,383,410	10,565,200	10,559,318	TOTAL BUDGET	10,436,633	10,436,633	10,436,633

DEPARTMENT OF COUNTY ASSETS

FUND 3501: Fleet Management Fu

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AM		FTE	BASE AM	FTE	BASE AM	FTE	BASE AM						
2.00	102,104	1.00	50,517	1.00	52,325	1.00	52,325	BODY AND FENDER TECHNICIAN	1.00	52,304	1.00	52,304	1.00	52,304
5.00	329,034	4.00	299,854	5.00	348,466	5.00	348,466	ELECTRONIC TECHNICIAN	5.00	381,445	5.00	381,445	5.00	381,445
0.00	0	1.00	48,960	0.00	0	0.00	0	ELECTRONIC TECHNICIAN ASST	0.00	0	0.00	0	0.00	0
1.00	72,015	1.00	74,384	1.00	75,857	1.00	75,857	ELECTRONIC TECHNICIAN/CHIEF	1.00	77,381	1.00	77,381	1.00	77,381
0.00	0	0.00	0	1.00	41,322	1.00	41,322	FINANCE SPECIALIST 1	1.00	41,322	1.00	41,322	1.00	41,322
1.00	59,829	1.00	61,283	1.00	63,457	1.00	63,457	FINANCE SPECIALIST/SENIOR	1.00	65,377	1.00	65,377	1.00	65,377
1.00	42,741	1.00	34,358	1.00	37,772	1.00	37,772	FINANCE TECHNICIAN	1.00	42,780	1.00	42,780	1.00	42,780
1.00	69,727	1.00	68,604	1.00	71,674	1.00	71,674	FLEET MAINTENANCE SUPERVISOR	1.00	71,674	1.00	71,674	1.00	71,674
2.00	87,121	1.00	42,603	1.00	44,134	1.00	44,134	FLEET MAINTENANCE TECHNICIAN 2	1.00	45,449	1.00	45,449	1.00	45,449
9.00	454,058	8.00	399,827	8.00	418,259	8.00	418,259	FLEET MAINTENANCE TECHNICIAN 3	8.00	427,180	8.00	427,180	8.00	427,180
2.00	73,706	2.00	72,947	2.00	75,544	2.00	75,544	MOTOR POOL ATTENDANT	2.00	73,058	2.00	73,058	2.00	73,058
1.00	42,741	1.00	42,288	1.00	43,806	1.00	43,806	OFFICE ASSISTANT/SENIOR	1.00	43,786	1.00	43,786	1.00	43,786
1.00	58,909	1.00	58,567	1.00	60,636	1.00	60,636	PROGRAM COORDINATOR	1.00	60,636	1.00	60,636	1.00	60,636
1.00	87,410	1.00	87,451	1.00	91,363	1.00	91,363	PROGRAM MANAGER 1	1.00	91,363	1.00	91,363	1.00	91,363
1.00	109,056	1.00	111,744	1.00	116,744	1.00	116,744	PROGRAM MANAGER/SENIOR	0.00	0	0.00	0	0.00	0
0.00	0	0.00	14,516	0.00	0	0.00	0	SALARY/ACTG ADJUSTMENTS	0.00	0	0.00	0	0.00	0
28.00	1,588,451	25.00	1,467,903	26.00	1,541,359	26.00	1,541,359	TOTAL BUDGET	25.00	1,473,755	25.00	1,473,755	25.00	1,473,755

DEPARTMENT OF COUNTY ASSETS

FUND 3503: Information Technology Fu

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
11,544,435	11,760,409	13,431,963	13,426,480	60000 Permanent	13,528,360	13,528,360	13,528,360
747,505	528,638	756,824	756,824	60100 Temporary	812,072	812,072	812,072
173,088	132,155	257,010	257,010	60110 Overtime	193,345	193,345	193,345
29,342	35,019	20,000	20,000	60120 Premium	141,463	141,463	141,463
3,375,903	3,382,078	4,451,706	4,449,924	60130 Salary-Related Exp	4,179,680	4,179,680	4,179,680
137,843	100,944	249,574	249,574	60135 Non-Base Fringe	222,835	222,835	222,835
2,346,787	2,576,382	3,166,653	3,166,241	60140 Insurance Benefits	3,253,195	3,253,195	3,253,195
28,911	32,302	52,038	52,038	60145 Non-Base Insurance	56,252	56,252	56,252
-2,100	-7,482	0	0	90001 ATYP Posting (CATS)	0	0	0
-26,631	-17,016	0	0	90002 ATYP On Call (CATS)	0	0	0
0	897	0	0	93002 Assess Labor	0	0	0
15	129	0	0	95102 Settle Labor	0	0	0
18,355,099	18,524,455	22,385,768	22,378,091	TOTAL Personal Services	22,387,202	22,387,202	22,387,202
1,359,419	2,746,295	6,464,185	6,464,185	60170 Professional Services	8,783,618	8,783,618	7,433,618
1,359,419	2,746,295	6,464,185	6,464,185	TOTAL Contractual Services	8,783,618	8,783,618	7,433,618
10,923	10,696	16,500	16,500	60180 Printing	1,846	1,846	1,846
0	0	0	0	60190 Utilities	30,833	30,833	30,833
2,561,800	2,542,534	2,944,256	2,942,814	60200 Communications	2,574,458	2,574,458	2,502,858
28,098	25,991	33,800	33,800	60210 Rentals	194,733	194,733	194,733
2,246,613	1,626,510	2,086,149	2,201,402	60220 Repairs and Maintenance	484,000	484,000	484,000
33	171	0	0	60230 Postage	0	0	0
1,818,095	1,630,173	2,753,649	2,761,326	60240 Supplies	1,303,774	1,303,774	1,303,774
248,715	165,674	580,231	580,231	60260 Travel & Training	344,342	344,342	344,342
15,772	10,474	10,136	10,136	60270 Local Travel/Mileage	2,176	2,176	2,176
2,781,012	2,202,836	2,998,462	2,998,462	60290 Software Licenses/Maint	3,945,196	3,945,196	3,795,196
55,558	48,335	66,377	66,377	60340 Dues & Subscriptions	301,025	301,025	301,025
231,701	231,015	0	0	60370 Intl Svc Telephone	17,680	17,680	17,680
0	151,671	0	0	60380 Intl Svc Data Processing	0	0	0
0	8,603	0	0	60390 Intl Svc PC Flat Fee	0	0	0
29,967	25,375	34,943	34,943	60410 Intl Svc Motor Pool	28,130	28,130	28,130
1,979	1,187	3,000	3,000	60420 Intl Svc Electronics	3,000	3,000	3,000
894,104	1,018,710	1,131,000	1,131,000	60430 Intl Svc Bldg Mgmt	1,036,096	1,036,096	1,036,096
171	348	0	0	60440 Intl Svc Other	500	500	500
0	0	950,000	950,000	60450 Intl Svc Capital Debt Retire	837,079	837,079	837,079
32,779	29,500	86,568	86,568	60460 Intl Svc Dist/Postage	79,860	79,860	79,860
23	0	0	0	60615 Physical Inventory Adjustment	0	0	0
0	-41	0	0	60620 Inventory Cost Difference	0	0	0
-17,635	-1,602	0	0	60680 Cash Discounts Taken	0	0	0
0	0	0	0	95101 Settle Matr'l & Svcs	0	0	0
3	0	0	0	95110 Settle Inv Acct	0	0	0
44,319	294,835	0	0	95430 Settle Bldg Mgmt Svc	0	0	0
10,984,030	10,022,997	13,695,071	13,816,559	TOTAL Materials & Supplies	11,184,728	11,184,728	10,963,128
932,002	773,590	3,355,673	3,240,420	60550 Capital Equipment	916,507	916,507	916,507
932,002	773,590	3,355,673	3,240,420	TOTAL Capital Outlay	916,507	916,507	916,507
31,630,550	32,067,336	45,900,697	45,899,255	TOTAL BUDGET	43,272,055	43,272,055	41,700,455

DEPARTMENT OF COUNTY ASSETS

FUND 3503: Information Technology Fu

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AM*	FTE	BASE AM*	FTE	BASE AM*	FTE	BASE AM*		FTE	BASE AM*	FTE	BASE AM*	FTE	BASE AM*
0.00	0	0.00	0	1.00	66,274	1.00	66,274	ADMINISTRATIVE ANALYST/SENIOR	1.00	88,463	1.00	88,463	1.00	88,463
1.00	44,036	0.00	-2,426	0.00	0	0.00	0	ADMINISTRATIVE SPECIALIST	0.00	0	0.00	0	0.00	0
0.00	0	1.00	46,020	1.00	50,405	1.00	50,405	ADMINISTRATIVE SPECIALIST/NR	1.00	50,405	1.00	50,405	1.00	50,405
1.00	59,829	1.00	60,276	1.00	60,636	1.00	60,636	BUDGET ANALYST	0.00	0	0.00	0	1.00	65,000
0.00	0	0.00	0	0.00	0	0.00	0	BUDGET ANALYST/SENIOR	1.00	65,000	1.00	65,000	0.00	0
0.00	0	0.00	0	1.00	78,424	1.00	78,424	BUSINESS ANALYST	0.00	0	0.00	0	0.00	0
0.00	0	9.00	701,230	6.00	497,208	6.00	497,208	BUSINESS ANALYST/SENIOR	7.00	585,377	7.00	585,377	6.00	501,419
1.00	144,339	1.00	142,014	1.00	159,166	1.00	159,166	CHIEF INFORMATION OFFICER	1.00	151,500	1.00	151,500	1.00	151,500
0.00	0	1.00	67,251	0.00	0	0.00	0	CONTRACT SPECIALIST SENIOR	0.00	0	0.00	0	0.00	0
0.00	0	0.00	0	1.00	83,959	1.00	83,959	COUNTY WEB MANAGER	1.00	93,377	1.00	93,377	1.00	93,377
2.00	105,641	0.00	-3,259	0.00	0	0.00	0	DATA ANALYST	0.00	0	0.00	0	0.00	0
1.00	80,529	1.00	81,487	2.00	165,905	2.00	165,905	DATABASE ADMINISTRATOR	3.00	251,173	3.00	251,173	3.00	251,173
7.00	644,002	5.00	448,031	6.00	564,687	6.00	564,687	DATABASE ADMINISTRATOR/SENIOR	7.00	621,345	7.00	621,345	7.00	621,345
7.15	353,274	6.15	359,143	0.00	0	0.00	0	DESKTOP SUPPORT SPECIALIST	0.00	0	0.00	0	0.00	0
10.00	589,947	12.00	708,861	0.00	0	0.00	0	DESKTOP SUPPORT SPECIALIST/SENIOR	0.00	0	0.00	0	0.00	0
15.00	979,684	13.00	869,143	9.00	633,295	9.00	633,295	DEVELOPMENT ANALYST	10.00	692,014	10.00	692,014	10.00	692,014
29.00	2,255,290	28.00	2,244,728	29.00	2,425,460	29.00	2,425,460	DEVELOPMENT ANALYST/SENIOR	23.00	1,902,946	23.00	1,902,946	23.00	1,902,946
0.00	0	0.00	0	0.00	0	0.00	0	FINANCE MANAGER, SR	0.00	0	0.00	0	1.00	115,000
1.00	46,688	1.00	38,722	1.00	42,357	1.00	42,357	FINANCE SPECIALIST 1	1.00	43,619	1.00	43,619	1.00	43,619
1.00	55,750	1.00	55,165	1.00	57,128	1.00	57,128	FINANCE SPECIALIST 2	1.00	57,128	1.00	57,128	1.00	57,128
0.00	0	0.00	0	1.00	75,869	1.00	75,869	FINANCE SUPERVISOR	1.00	115,000	1.00	115,000	0.00	0
0.00	0	0.00	0	1.00	81,537	1.00	81,537	HUMAN RESOURCES ANALYST 2	1.00	68,394	1.00	68,394	1.00	68,394
0.00	0	0.00	0	1.00	81,537	1.00	81,537	HUMAN RESOURCES ANALYST/SENIOR	1.00	61,495	1.00	61,495	1.00	61,495
0.00	0	0.00	0	0.00	0	0.00	0	HUMAN RESOURCES MANAGER 1	1.00	78,584	1.00	78,584	1.00	78,584
0.00	0	0.00	0	1.00	83,958	1.00	83,958	HUMAN RESOURCES MANAGER 2	1.00	95,000	1.00	95,000	1.00	95,000
0.00	0	0.00	0	7.00	360,660	7.00	360,660	INFORMATION SPECIALIST 1	7.00	369,976	7.00	369,976	8.00	453,934
0.00	0	0.00	0	24.15	1,522,347	24.15	1,522,347	INFORMATION SPECIALIST 2	24.15	1,489,357	24.15	1,489,357	24.15	1,489,357
0.00	0	0.00	0	3.00	160,912	3.00	160,912	INFORMATION SPECIALIST 3	3.00	217,236	3.00	217,236	3.00	217,236
5.00	330,205	3.00	195,206	0.00	0	0.00	0	IT BUSINESS CONSULTANT	0.00	0	0.00	0	0.00	0
9.00	758,399	12.00	1,014,108	13.00	1,155,112	13.00	1,155,112	IT BUSINESS CONSULTANT/SR	14.00	1,240,607	14.00	1,240,607	14.00	1,240,607
1.00	87,410	1.00	93,877	0.00	0	0.00	0	IT MANAGER 1	1.00	71,500	1.00	71,500	1.00	71,500
13.00	1,402,744	10.50	1,143,540	10.00	1,127,539	10.00	1,127,539	IT MANAGER 2	8.99	1,020,904	8.99	1,020,904	9.99	1,130,904
3.00	391,883	3.00	363,609	3.00	377,402	3.00	377,402	IT MANAGER/SENIOR	3.00	362,990	3.00	362,990	3.00	362,990
2.00	174,820	1.25	141,968	2.00	193,724	2.00	193,724	IT PROJECT MANAGER 1	7.00	580,261	7.00	580,261	5.00	376,782
0.00	0	0.00	0	2.00	190,826	2.00	190,826	IT PROJECT MANAGER 2	0.00	0	0.00	0	2.00	203,479
1.00	77,031	1.00	78,064	1.00	105,884	1.00	105,884	IT SECURITY MANAGER	1.00	105,883	1.00	105,883	1.00	105,883
1.00	97,155	2.00	184,981	3.00	247,939	3.00	247,939	IT SUPERVISOR	3.00	245,524	3.00	245,524	3.00	245,524
7.50	499,667	8.50	576,388	0.00	0	0.00	0	NETWORK ADMINISTRATOR	0.00	0	0.00	0	0.00	0
13.00	1,064,723	12.25	1,003,931	10.00	843,404	10.00	843,404	NETWORK ADMINISTRATOR/SENIOR	8.00	765,438	8.00	765,438	8.00	765,438
2.00	71,255	0.25	6,106	0.00	0	0.00	0	OFFICE ASSISTANT 2	1.00	35,522	1.00	35,522	1.00	35,522
0.00	0	1.00	61,826	0.00	0	0.00	0	PROCUREMENT ANALYST	1.00	50,214	1.00	50,214	1.00	50,214
0.00	0	0.00	0	1.00	60,636	1.00	60,636	PROCUREMENT ANALYST/SR	1.00	63,924	1.00	63,924	1.00	63,924
1.00	45,025	2.00	82,749	2.00	89,478	2.00	89,478	PROCUREMENT ASSOCIATE	1.00	43,390	1.00	43,390	1.00	43,390

DEPARTMENT OF COUNTY ASSETS

FUND 3503: Information Technology Fu

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AM		FTE	BASE AM	FTE	BASE AM	FTE	BASE AM						
0.00	0	1.00	63,678	1.00	65,951	1.00	65,951	PROGRAM COMMUNICATIONS & WEB S	0.00	0	0.00	0	0.00	0
0.00	0	0.50	67,540	0.00	0	0.00	0	PROGRAM MANAGER/SENIOR	1.00	110,000	1.00	110,000	0.00	0
0.00	-155,088	0.00	-1,062,737	0.00	0	0.00	0	SALARY/ACTG ADJUSTMENTS	0.00	0	0.00	0	0.00	0
2.00	108,284	2.00	107,166	0.00	0	0.00	0	SYSTEM OPERATOR/SENIOR	0.00	0	0.00	0	0.00	0
6.00	477,299	2.25	176,543	1.00	74,126	1.00	74,126	SYSTEMS ADMINISTRATOR	1.00	76,342	1.00	76,342	1.00	76,342
13.00	1,227,224	14.00	1,323,162	17.00	1,648,218	17.00	1,648,218	SYSTEMS ADMINISTRATOR/SENIOR	17.00	1,658,472	17.00	1,658,472	17.00	1,658,472
6.00	289,146	6.25	322,318	0.00	0	0.00	0	SYSTEMS OPERATOR	0.00	0	0.00	0	0.00	0
161.65	12,306,191	163.90	11,760,409	164.15	13,431,963	164.15	13,431,963	TOTAL BUDGET	165.14	13,528,360	165.14	13,528,360	165.14	13,528,360

DEPARTMENT OF COUNTY ASSETS

FUND 3504: Mail Distribution Fun

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSEC	FY12 APPROVED	FY12 ADOPTED
1,011,041	1,052,287	1,131,908	1,131,908	60000 Permanent	1,144,598	1,144,598	1,095,279
39,062	16,842	15,845	15,845	60100 Temporary	15,840	15,840	65,159
6,104	3,035	4,674	4,674	60110 Overtime	4,744	4,744	4,744
2,110	1,973	1,946	1,946	60120 Premium	21,858	21,858	21,858
280,231	308,761	349,014	349,014	60130 Salary-Related Exp	352,288	352,288	337,936
7,688	4,604	3,151	3,151	60135 Non-Base Fringe	2,893	2,893	17,245
306,115	352,596	404,891	404,891	60140 Insurance Benefits	423,882	423,882	406,148
1,457	818	515	515	60145 Non-Base Insurance	515	515	18,249
-474	-395	0	0	90001 ATYP Posting (CATS)	0	0	0
-1,122	-2,311	0	0	90002 ATYP On Call (CATS)	0	0	0
741	497	0	0	95102 Settle Labor	0	0	0
1,652,951	1,738,708	1,911,944	1,911,944	TOTAL Personal Services	1,966,618	1,966,618	1,966,618
17,682	20,391	253,159	253,159	60170 Professional Services	197,403	197,403	197,403
17,682	20,391	253,159	253,159	TOTAL Contractual Services	197,403	197,403	197,403
4,046	3,606	4,892	4,892	60180 Printing	5,250	5,250	5,250
0	0	0	0	60200 Communications	1,572	1,572	1,572
2,082	3,177	2,700	2,700	60210 Rentals	3,700	3,700	3,700
7,582	7,833	18,118	18,118	60220 Repairs and Maintenance	24,730	24,730	24,730
758,650	821,965	1,014,762	1,013,260	60230 Postage	1,039,934	1,039,934	1,039,934
16,666	20,840	169,623	169,623	60240 Supplies	104,542	104,542	104,542
17	0	0	0	60246 Medical & Dental Supplies	0	0	0
8,516	4,745	26,375	26,375	60260 Travel & Training	20,500	20,500	20,500
250	173	850	850	60270 Local Travel/Mileage	850	850	850
5,725	5,725	15,083	15,083	60290 Software Licenses/Maint	15,000	15,000	15,000
88	0	0	0	60310 Drugs	0	0	0
1,793	1,098	2,888	2,888	60340 Dues & Subscriptions	3,385	3,385	3,385
16,695	15,195	15,720	15,720	60370 Intl Svc Telephone	19,152	19,152	19,152
121,549	83,015	127,009	127,009	60380 Intl Svc Data Processing	131,952	131,952	131,952
57,485	52,312	67,062	67,062	60410 Intl Svc Motor Pool	43,353	43,353	43,353
1,575	1,275	5,000	5,000	60420 Intl Svc Electronics	5,000	5,000	5,000
458,920	500,925	521,085	521,085	60430 Intl Svc Bldg Mgmt	529,308	529,308	529,308
176,948	160,592	195,241	195,241	60440 Intl Svc Other	213,029	213,029	213,029
-144	121	0	0	60460 Intl Svc Dist/Postage	0	0	0
1,589	22,197	0	0	60600 Goods Issued to Scrap	10,000	10,000	10,000
-2,961	2,443	2,500	2,500	60610 Loss from Inventory Revaluatio	5,000	5,000	5,000
111	-464	0	0	60615 Physical Inventory Adjustment	0	0	0
452	-635	0	0	60620 Inventory Cost Difference	0	0	0
147	0	0	0	60660 Goods Issue	0	0	0
2,207,888	2,543,768	3,000,000	3,000,000	60670 Goods Issue-Non SD Sales Order	3,000,000	3,000,000	3,000,000
-34,549	-33,042	0	0	60680 Cash Discounts Taken	0	0	0
2	0	0	0	95110 Settle Inv Acct	0	0	0
26,597	30,054	0	0	95430 Settle Bldg Mgmt Svc	0	0	0
3,837,722	4,246,917	5,188,908	5,187,406	TOTAL Materials & Supplies	5,176,257	5,176,257	5,176,257
36,450	0	0	0	60550 Capital Equipment	0	0	0
36,450	0	0	0	TOTAL Capital Outlay	0	0	0
5,544,805	6,006,016	7,354,011	7,352,509	TOTAL BUDGET	7,340,278	7,340,278	7,340,278

DEPARTMENT OF COUNTY ASSETS

FUND 3504: Mail Distribution Fun

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AM*		FTE	BASE AM*	FTE	BASE AM*	FTE	BASE AM*						
1.00	50,153	0.00	0	0.00	0	0.00	0	DISTRIBUTION SUPERVISOR	0.00	0	0.00	0	0.00	0
7.00	247,311	6.00	212,800	7.00	252,094	7.00	252,094	DRIVER	7.00	256,080	7.00	256,080	7.00	256,080
1.00	95,302	1.00	67,034	1.00	70,033	1.00	70,033	FINANCE MANAGER	1.00	70,033	1.00	70,033	1.00	70,033
0.00	0	0.00	0	1.00	44,697	1.00	44,697	FINANCE SPECIALIST 1	1.00	46,013	1.00	46,013	1.00	46,013
1.00	42,741	1.00	42,288	0.00	0	0.00	0	FINANCE TECHNICIAN	0.00	0	0.00	0	0.00	0
6.00	240,654	6.00	228,847	5.00	202,084	5.00	202,084	INVENTORY/STORES SPECIALIST 1	5.00	204,328	5.00	204,328	5.00	204,328
1.00	44,889	2.00	89,347	2.00	92,520	2.00	92,520	INVENTORY/STORES SPECIALIST 2	2.00	95,282	2.00	95,282	2.00	95,282
2.00	101,316	1.00	50,517	1.00	52,325	1.00	52,325	INVENTORY/STORES SPECIALIST 3	1.00	52,304	1.00	52,304	1.00	52,304
3.00	174,002	3.00	177,375	3.00	183,674	3.00	183,674	PROCUREMENT ANALYST/SR	3.00	189,083	3.00	189,083	3.00	189,083
1.00	59,174	1.00	58,567	2.00	112,961	2.00	112,961	PROGRAM DEVELOPMENT SPEC	2.00	109,955	2.00	109,955	1.00	60,636
1.00	41,489	1.00	41,060	1.00	42,512	1.00	42,512	RECORDS ADMINISTRATION ASST	1.00	42,512	1.00	42,512	1.00	42,512
1.00	76,862	1.00	75,622	1.00	79,008	1.00	79,008	RECORDS ADMINISTRATOR	1.00	79,008	1.00	79,008	1.00	79,008
0.00	0	0.00	-10,000	0.00	0	0.00	0	SALARY SAVINGS	0.00	0	0.00	0	0.00	0
0.00	0	0.00	18,830	0.00	0	0.00	0	SALARY/ACTG ADJUSTMENTS	0.00	0	0.00	0	0.00	0
25.00	1,173,893	23.00	1,052,287	24.00	1,131,908	24.00	1,131,908	TOTAL BUDGET	24.00	1,144,598	24.00	1,144,598	23.00	1,095,279

DEPARTMENT OF COUNTY ASSETS

FUND 3505: Facilities Management Fu

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL		FY12 PROPOSEC	FY12 APPROVED	FY12 ADOPTED
5,752,240	5,353,088	5,583,680	5,583,680	60000	Permanent	5,590,918	5,590,918	5,490,168
83,416	184,400	67,456	67,456	60100	Temporary	49,456	49,456	150,206
233,400	168,683	208,356	208,356	60110	Overtime	233,000	233,000	233,000
128,934	126,986	152,015	152,015	60120	Premium	250,912	250,912	250,912
1,746,773	1,644,041	1,766,218	1,766,218	60130	Salary-Related Exp	1,762,879	1,762,879	1,733,560
12,480	36,284	13,267	13,267	60135	Non-Base Fringe	6,619	6,619	35,938
1,436,332	1,442,711	1,598,052	1,598,052	60140	Insurance Benefits	1,666,416	1,666,416	1,630,768
3,365	9,628	3,175	3,175	60145	Non-Base Insurance	2,400	2,400	38,048
-857,983	-788,792	0	0	90001	ATYP Posting (CATS)	0	0	0
316	0	0	0	90002	ATYP On Call (CATS)	0	0	0
-5,286	0	0	0	93002	Assess Labor	0	0	0
-240,503	-285,014	0	0	95102	Settle Labor	0	0	0
0	4,642	0	0	95200	ATYP Clean Up (Cent)	0	0	0
8,293,483	7,896,657	9,392,219	9,392,219	TOTAL Personal Services		9,562,600	9,562,600	9,562,600
70,264	413,000	20,000	20,000	60160	Pass-Thru & Pgm Supt	388,250	388,250	388,250
4,839,646	5,207,453	5,254,935	4,935,559	60170	Professional Services	6,227,872	6,227,872	6,400,045
4,909,909	5,620,453	5,274,935	4,955,559	TOTAL Contractual Services		6,616,122	6,616,122	6,788,295
28,575	30,496	27,525	27,525	60180	Printing	27,225	27,225	27,225
5,661,203	5,798,320	6,100,000	6,375,000	60190	Utilities	6,100,000	6,100,000	6,100,000
13,874	13,086	14,200	14,200	60200	Communications	63,912	63,912	63,912
4,485,855	4,949,667	5,215,000	5,215,000	60210	Rentals	5,055,477	5,055,477	5,055,477
2,390,554	3,213,166	2,403,950	2,403,950	60220	Repairs and Maintenance	2,165,728	2,165,728	2,165,728
63	31	0	0	60230	Postage	0	0	0
1,796,156	2,002,122	1,411,295	1,411,295	60240	Supplies	1,828,934	1,828,934	1,828,934
44,365	32,817	102,000	102,000	60260	Travel & Training	89,065	89,065	89,065
441	566	450	450	60270	Local Travel/Mileage	1,650	1,650	1,650
36,960	37,499	40,000	40,000	60280	Insurance	40,000	40,000	40,000
9,884	4,632	11,100	11,100	60290	Software Licenses/Maint	10,120	10,120	10,120
0	2	0	0	60320	Refunds	0	0	0
12,904	9,984	16,925	16,925	60340	Dues & Subscriptions	15,600	15,600	15,600
196,902	250,073	199,629	199,629	60370	Intl Svc Telephone	70,623	70,623	70,623
593,475	678,927	749,050	749,050	60380	Intl Svc Data Processing	703,052	703,052	703,052
329,919	309,668	333,300	333,300	60410	Intl Svc Motor Pool	333,300	333,300	333,300
36,555	30,693	46,000	46,000	60420	Intl Svc Electronics	46,000	46,000	46,000
113,448	112,715	92,000	92,000	60440	Intl Svc Other	99,000	99,000	99,000
6,394,097	6,378,903	6,241,097	6,241,097	60450	Intl Svc Capital Debt Retire	6,017,772	6,017,772	6,017,772
80,572	96,254	94,875	94,875	60460	Intl Svc Dist/Postage	94,875	94,875	94,875
338	8,767	0	0	60660	Goods Issue	0	0	0
-308	-120	0	0	60680	Cash Discounts Taken	0	0	0
4,653	1,663	0	0	92002	Equipment Use	0	0	0
-701,417	-683,403	0	0	95101	Settle Matr'l & Svcs	0	0	0
-437	95	0	0	95107	Settle Intl Svc Expenses	0	0	0
5,694	916	0	0	95110	Settle Inv Acct	0	0	0
1,519	89	0	0	95112	Settle Equip Use	0	0	0
-4,192,171	-6,380,833	0	0	95430	Settle Bldg Mgmt Svc	0	0	0
0	0	0	0	97001	Material Overhead	0	0	0
17,343,672	16,896,794	23,098,396	23,373,396	TOTAL Materials & Supplies		22,762,333	22,762,333	22,762,333
0	133	0	0	60500	Interest	0	0	0

DEPARTMENT OF COUNTY ASSETS

FUND 3505: Facilities Management Fu

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSEC	FY12 APPROVED	FY12 ADOPTED
0	133	0	0	TOTAL Debt Service	0	0	0
82,482	969,517	0	0	60530 Buildings	0	0	0
12,820	6,995	0	0	60550 Capital Equipment	0	0	0
0	-261,091	0	0	95109 Settle Capital	0	0	0
95,302	715,421	0	0	TOTAL Capital Outlay	0	0	0
30,642,366	31,129,458	37,765,550	37,721,174	TOTAL BUDGET	38,941,055	38,941,055	39,113,228

DEPARTMENT OF COUNTY ASSETS

FUND 3505: Facilities Management Fu

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AM*		FTE	BASE AM*	FTE	BASE AM*	FTE	BASE AM*						
0.00	0	0.00	0	0.00	0	0.00	0	ADMINISTRATIVE ANALYST	1.00	69,906	1.00	69,906	1.00	69,906
1.00	44,036	0.00	0	0.00	0	0.00	0	ADMINISTRATIVE SPECIALIST	0.00	0	0.00	0	0.00	0
5.00	300,670	5.00	310,515	5.00	316,855	5.00	316,855	ALARM TECHNICIAN	5.00	323,220	5.00	323,220	5.00	323,220
1.00	54,973	1.00	53,048	1.00	58,197	1.00	58,197	BUDGET ANALYST	1.00	59,953	1.00	59,953	1.00	59,953
1.00	66,797	1.00	66,313	1.00	67,651	1.00	67,651	BUILDING AUTOMATION SYSTEM SPEC	1.00	68,298	1.00	68,298	1.00	68,298
7.00	353,178	8.00	404,824	8.00	443,994	8.00	443,994	CARPENTER	8.00	450,120	8.00	450,120	8.00	450,120
2.00	111,107	2.00	106,335	2.00	115,467	2.00	115,467	CONTRACT SPECIALIST	3.00	165,551	3.00	165,551	3.00	165,551
1.00	61,547	1.00	59,675	1.00	64,983	1.00	64,983	CONTRACT SPECIALIST SENIOR	1.00	60,636	1.00	60,636	1.00	60,636
1.00	64,247	2.00	126,826	2.00	139,458	2.00	139,458	DATA ANALYST SR	2.00	143,621	2.00	143,621	2.00	143,621
0.00	0	0.00	0	0.00	0	0.00	0	DIVISION DIRECTOR 2	1.00	116,744	1.00	116,744	1.00	116,744
6.00	364,386	6.00	410,163	6.00	418,686	6.00	418,686	ELECTRICIAN	6.00	427,206	6.00	427,206	6.00	427,206
4.00	216,748	4.00	207,724	4.00	224,207	4.00	224,207	FAC MAINT DISPATCH/SCHEDULER	5.00	273,450	5.00	273,450	4.00	225,778
0.50	44,488	0.50	43,772	0.50	45,730	0.50	45,730	FACILITIES DEV & SERVICES MGR	0.50	45,278	0.50	45,278	0.50	45,278
1.00	34,418	0.00	0	0.00	0	0.00	0	FACILITIES MAINTENANCE WORKER	0.00	0	0.00	0	0.00	0
1.00	51,052	1.00	48,578	1.00	52,325	1.00	52,325	FACILITIES SPECIALIST 1	0.00	0	0.00	0	0.00	0
5.00	292,217	4.00	217,950	4.00	237,222	4.00	237,222	FACILITIES SPECIALIST 2	5.00	240,404	5.00	240,404	4.00	187,326
23.00	1,625,526	19.00	1,296,175	19.00	1,395,836	19.00	1,395,836	FACILITIES SPECIALIST 3	19.00	1,404,956	19.00	1,404,956	19.00	1,404,956
1.00	44,418	1.00	43,139	1.00	46,870	1.00	46,870	FINANCE SPECIALIST 1	1.00	47,836	1.00	47,836	1.00	47,836
1.00	49,339	1.00	44,424	1.00	48,147	1.00	48,147	FINANCE SPECIALIST 2	1.00	49,613	1.00	49,613	1.00	49,613
1.00	64,386	0.00	0	0.00	0	0.00	0	FINANCE SPECIALIST/SENIOR	0.00	0	0.00	0	0.00	0
1.00	37,095	1.00	40,667	1.00	43,806	1.00	43,806	FINANCE TECHNICIAN	1.00	43,785	1.00	43,785	1.00	43,785
2.00	78,200	2.00	82,432	2.00	84,146	2.00	84,146	HVAC ASSISTANT	2.00	84,940	2.00	84,940	2.00	84,940
11.00	598,035	10.00	573,565	10.00	585,060	10.00	585,060	HVAC ENGINEER	10.00	590,900	10.00	590,900	10.00	590,900
3.00	132,131	3.00	126,944	3.00	137,833	3.00	137,833	LIGHTING TECHNICIAN	3.00	131,836	3.00	131,836	3.00	131,836
3.00	151,362	2.00	100,046	2.00	107,740	2.00	107,740	LOCKSMITH	2.00	107,740	2.00	107,740	2.00	107,740
1.00	66,026	1.00	61,846	1.00	69,906	1.00	69,906	MANAGEMENT ASSISTANT	0.00	0	0.00	0	0.00	0
0.00	0	0.00	0	0.00	0	0.00	0	MANAGER 2	1.00	85,850	1.00	85,850	1.00	85,850
3.00	266,928	3.00	250,029	3.00	274,380	3.00	274,380	PROGRAM MANAGER 1	2.00	182,920	2.00	182,920	2.00	182,920
1.00	97,156	0.00	0	1.00	76,016	1.00	76,016	PROGRAM MANAGER 2	0.00	0	0.00	0	0.00	0
1.00	113,573	1.00	111,744	1.00	116,744	1.00	116,744	PROGRAM MANAGER/SENIOR	0.00	0	0.00	0	0.00	0
3.00	225,032	3.00	190,133	3.00	212,541	3.00	212,541	PROGRAM SUPERVISOR	3.00	212,542	3.00	212,542	3.00	212,542
1.00	76,862	0.00	0	0.00	0	0.00	0	PROJECT MANAGER	0.00	0	0.00	0	0.00	0
1.00	55,402	1.00	53,048	1.00	57,777	1.00	57,777	PROPERTY MANAGEMENT SPECIALIST	1.00	59,508	1.00	59,508	1.00	59,508
2.00	136,677	2.00	130,783	2.00	142,103	2.00	142,103	PROPERTY MANAGEMENT SPECIALIST	2.00	144,105	2.00	144,105	2.00	144,105
0.00	20,636	0.00	192,390	0.00	0	0.00	0	SALARY/ACTG ADJUSTMENTS	0.00	0	0.00	0	0.00	0
95.50	5,898,648	85.50	5,353,088	86.50	5,583,680	86.50	5,583,680	TOTAL BUDGET	87.50	5,590,918	87.50	5,590,918	85.50	5,490,168

Departmental Budget Detail by Fund

fy2012 adopted budget

Department of County Human Services Expenditure and Position Detail by Fund

Department Budget Detail by Fund

fy2012 adopted budget

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COUNTY HUMAN SERVICES

FUND 1000: General Func

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
7,602,241	7,479,486	8,247,576	8,321,525	60000 Permanent	8,756,730	8,756,730	8,796,766
173,223	124,449	4,303	4,303	60100 Temporary	52,095	52,095	52,095
18,388	19,371	0	0	60110 Overtime	0	0	0
32,674	27,393	0	0	60120 Premium	0	0	0
2,230,029	2,188,488	2,521,475	2,544,003	60130 Salary-Related Exp	2,649,768	2,649,768	2,661,418
37,427	24,580	359	359	60135 Non-Base Fringe	690	690	690
1,971,059	2,033,842	2,409,611	2,442,128	60140 Insurance Benefits	2,658,697	2,658,697	2,675,461
18,250	4,610	1,933	1,933	60145 Non-Base Insurance	360	360	360
212	0	0	0	90002 ATYP On Call (CATS)	0	0	0
655	332	0	0	95102 Settle Labor	0	0	0
12,084,158	11,902,551	13,185,257	13,314,251	TOTAL Personal Services	14,118,340	14,118,340	14,186,790
2,789,301	3,768,915	4,234,923	4,234,923	60150 Cnty Match & Sharing	4,430,560	4,430,560	4,430,560
799,242	892,139	922,143	1,007,143	60155 Direct Prog & Client Assist	822,359	822,359	822,359
24,084,153	23,954,932	25,283,062	25,632,432	60160 Pass-Thru & Pgm Supt	27,318,939	27,318,939	27,718,939
1,135,771	933,912	1,164,936	1,010,816	60170 Professional Services	1,193,466	1,193,466	1,269,353
1,200	4,312	0	0	95106 Settle Passthru/Supp	0	0	0
28,809,667	29,554,209	31,605,064	31,885,314	TOTAL Contractual Services	33,765,324	33,765,324	34,241,211
65,991	47,726	50,456	51,456	60180 Printing	57,904	57,904	58,057
0	25	450	450	60200 Communications	79,546	79,546	79,546
27,630	24,328	29,418	29,918	60210 Rentals	9,011	9,011	9,011
355	299	144	144	60220 Repairs and Maintenance	15,397	15,397	15,397
1,538	1,739	1,826	1,826	60230 Postage	1,913	1,913	1,913
152,861	123,484	123,380	153,210	60240 Supplies	293,931	293,931	298,026
52,936	81,820	75,440	78,648	60260 Travel & Training	60,530	60,530	60,737
46,428	40,450	36,932	42,022	60270 Local Travel/Mileage	50,126	50,126	50,261
8,017	13,135	18,085	18,085	60290 Software Licenses/Maint	0	0	0
0	2,126	0	0	60320 Refunds	0	0	0
74,596	14,370	30,565	30,565	60340 Dues & Subscriptions	37,635	37,635	37,635
182,135	180,823	182,632	183,332	60370 Intl Svc Telephone	124,253	124,253	124,253
943,341	1,057,208	1,326,572	1,327,072	60380 Intl Svc Data Processing	1,013,502	1,013,502	1,013,502
0	58,210	0	0	60390 Intl Svc PC Flat Fee	0	0	0
67,828	82,803	88,970	89,270	60410 Intl Svc Motor Pool	88,787	88,787	88,787
0	170	0	0	60420 Intl Svc Electronics	0	0	0
1,076,859	896,643	980,210	1,030,994	60430 Intl Svc Bldg Mgmt	1,017,327	1,017,327	1,017,327
1,866	8,156	0	0	60440 Intl Svc Other	0	0	0
58,244	63,855	59,564	59,764	60460 Intl Svc Dist/Postage	66,410	66,410	66,410
46,629	0	40,000	40,000	60570 Bad Debt Expense	15,000	15,000	15,000
-70	-70	0	0	60680 Cash Discounts Taken	0	0	0
20,826	15,589	0	0	95101 Settle Matrl & Svcs	0	0	0
229	497	0	0	95107 Settle Int Svc Expenses	0	0	0
153	50	0	0	95110 Settle Inv Acct	0	0	0
0	4	0	0	95116 Settle Med Supplies	0	0	0
44,024	40,353	0	0	95430 Settle Bldg Mgmt Svc	0	0	0
2,872,416	2,753,795	3,044,644	3,136,756	TOTAL Materials & Supplies	2,931,272	2,931,272	2,935,862
6,222	35,485	0	0	60500 Interest	0	0	0
6,222	35,485	0	0	TOTAL Debt Service	0	0	0
43,772,463	44,246,040	47,834,965	48,336,321	TOTAL BUDGET	50,814,936	50,814,936	51,363,863

COUNTY HUMAN SERVICES

FUND 1000: General Fund

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AM	FTE	BASE AM	FTE	BASE AM	FTE	BASE AM		FTE	BASE AM	FTE	BASE AM	FTE	BASE AM
2.30	120,492	0.80	41,619	0.80	35,045	0.80	35,045	ADDICTIONS SPECIALIST	0.80	43,748	0.80	43,748	0.80	43,748
1.07	60,656	1.57	87,493	0.56	31,516	0.56	31,516	ADMINISTRATIVE ANALYST	1.75	94,174	1.75	94,174	1.75	94,174
0.09	6,375	0.00	0	0.00	0	0.00	0	ADMINISTRATIVE ANALYST/SENIOR	0.00	0	0.00	0	0.00	0
0.54	26,656	0.00	0	0.00	0	0.00	0	ADMINISTRATIVE ASSISTANT	0.00	0	0.00	0	0.00	0
0.00	0	0.09	6,806	0.09	7,111	0.09	7,111	ADMINISTRATIVE SERV OFFICER	0.09	7,111	0.09	7,111	0.09	7,111
0.00	0	1.00	38,117	0.00	0	0.00	0	ADMINISTRATIVE SPECIALIST	0.00	0	0.00	0	0.00	0
1.17	68,520	0.21	12,204	0.53	31,817	0.53	31,817	BUDGET ANALYST	1.19	74,022	1.19	74,022	1.19	74,022
0.90	40,666	0.90	40,374	1.00	46,450	1.00	46,450	CASE MANAGER 1	1.00	39,797	1.00	39,797	1.00	39,797
4.00	197,557	3.00	134,026	1.00	48,884	1.00	48,884	CASE MANAGER 2	2.00	95,514	2.00	95,514	2.20	104,405
6.77	368,181	0.00	0	0.00	0	0.00	0	CASE MANAGER/SENIOR	0.00	0	0.00	0	0.00	0
1.00	46,365	1.00	46,205	1.00	47,836	1.00	47,836	CLERICAL UNIT SUPERVISOR	1.00	48,567	1.00	48,567	1.00	48,567
0.50	29,492	0.00	0	0.00	0	0.00	0	CLINIC MEDICAL ASSISTANT	0.00	0	0.00	0	0.00	0
3.78	203,799	3.78	216,210	3.78	238,138	3.78	238,138	CLINICAL SERVICES SPECIALIST	3.65	218,398	3.65	218,398	3.65	218,398
2.40	161,966	2.16	141,901	2.16	151,485	2.16	151,485	COMMUNITY HEALTH NURSE	2.16	147,083	2.16	147,083	2.16	147,083
0.40	17,895	0.27	11,450	0.36	15,503	0.36	15,503	COMMUNITY INFORMATION SPEC	0.36	16,116	0.36	16,116	0.36	16,116
6.40	362,110	5.94	322,941	5.84	331,450	5.84	331,450	CONTRACT SPECIALIST	7.83	440,700	7.83	440,700	7.83	440,700
0.80	35,067	0.73	32,187	0.69	31,080	0.69	31,080	CONTRACT TECHNICIAN	0.98	44,702	0.98	44,702	0.98	44,702
2.00	96,978	2.00	98,983	2.00	112,555	2.00	112,555	DATA ANALYST	3.00	168,079	3.00	168,079	3.03	169,397
0.00	0	1.00	63,225	0.92	60,246	0.92	60,246	DATA ANALYST SR	1.00	68,644	1.00	68,644	1.00	68,644
2.50	106,452	0.93	43,046	5.00	225,826	5.00	225,826	DATA TECHNICIAN	4.00	186,665	4.00	186,665	4.00	186,665
0.54	83,403	0.50	78,849	0.28	43,162	0.28	43,162	DEPARTMENT DIRECTOR 2	0.67	104,635	0.67	104,635	0.67	104,635
4.00	241,342	4.00	246,678	4.00	243,753	4.00	243,753	DEPUTY PUBLIC GUARDIAN	4.00	251,888	4.00	251,888	4.00	251,888
0.00	0	0.00	0	0.00	0	0.00	0	DIVISION DIRECTOR 2	0.09	10,508	0.09	10,508	0.09	10,508
0.50	81,955	0.04	7,132	0.00	0	0.00	0	EMS MEDICAL DIRECTOR	0.00	0	0.00	0	0.00	0
6.66	366,939	1.50	79,211	2.00	106,677	2.00	106,677	FAMILY INTERVENTION SPECIALIST	2.00	110,288	2.00	110,288	2.00	110,288
0.00	0	0.00	0	0.00	0	0.00	0	FINANCE MANAGER, SR	0.54	63,217	0.54	63,217	0.54	63,217
3.48	152,742	3.60	164,941	2.60	119,519	2.60	119,519	FINANCE SPECIALIST 1	3.89	166,090	3.89	166,090	3.89	166,090
4.96	257,218	4.51	239,227	2.97	162,327	2.97	162,327	FINANCE SPECIALIST 2	4.09	228,270	4.09	228,270	4.09	228,270
1.54	82,210	0.11	6,112	1.16	68,282	1.16	68,282	FINANCE SPECIALIST/SENIOR	1.22	71,382	1.22	71,382	1.22	71,382
0.00	0	0.48	30,522	0.95	64,183	0.95	64,183	FINANCE SUPERVISOR	1.08	72,491	1.08	72,491	1.08	72,491
2.00	86,902	2.00	75,895	2.00	94,394	2.00	94,394	HEALTH INFORMATION TECHNICIAN	2.00	97,134	2.00	97,134	2.00	97,134
0.00	0	1.00	43,774	1.00	45,329	1.00	45,329	HEALTH INFORMATION TECHNICIAN/SE	1.00	47,361	1.00	47,361	1.00	47,361
1.03	59,055	0.58	33,457	0.63	37,084	0.63	37,084	HOUSING DEVELOPMENT SPECIALIST	0.55	33,944	0.55	33,944	0.55	33,944
0.65	38,994	0.32	18,850	0.66	42,065	0.66	42,065	HUMAN RESOURCES ANALYST 2	1.12	71,669	1.12	71,669	1.12	71,669
1.26	87,944	0.78	57,841	0.52	40,602	0.52	40,602	HUMAN RESOURCES ANALYST/SENIOR	1.12	86,652	1.12	86,652	1.12	86,652
0.43	42,415	0.32	29,235	0.44	42,431	0.44	42,431	HUMAN RESOURCES MANAGER 2	0.56	54,930	0.56	54,930	0.56	54,930
0.43	22,218	0.22	11,383	0.43	23,569	0.43	23,569	HUMAN RESOURCES TECHNICIAN	0.56	25,817	0.56	25,817	0.56	25,817
0.00	0	3.78	215,437	3.83	226,445	3.83	226,445	HUMAN SERVICES INVESTIGATOR	1.33	81,867	1.33	81,867	1.33	81,867
0.00	0	0.00	0	0.00	0	0.00	0	MANAGER 2	1.75	165,434	1.75	165,434	1.75	165,434
0.00	0	0.00	0	0.00	0	0.00	0	MANAGER, SR	2.25	221,505	2.25	221,505	2.25	221,505
29.34	1,836,371	27.23	1,711,693	29.42	1,924,369	29.42	1,924,369	MENTAL HEALTH CONSULTANT	29.42	1,936,529	29.42	1,936,529	29.42	1,936,529
0.00	0	0.00	0	0.50	70,246	0.50	70,246	MENTAL HEALTH DIRECTOR	0.37	51,980	0.37	51,980	0.37	51,980
12.44	457,806	9.70	340,995	10.06	367,717	10.06	367,717	OFFICE ASSISTANT 2	10.32	374,837	10.32	374,837	10.52	381,080

COUNTY HUMAN SERVICES

FUND 1000: General Fund

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AMT		FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT						
7.05	285,819	5.99	226,873	6.01	232,453	6.01	232,453	OFFICE ASSISTANT/SENIOR	6.53	261,347	6.53	261,347	6.53	261,347
0.00	0	1.00	50,784	1.00	53,055	1.00	53,055	OPERATIONS SUPERVISOR	1.00	52,540	1.00	52,540	1.00	52,540
0.00	0	0.00	1	0.00	0	0.00	0	PHYSICIAN	0.00	0	0.00	0	0.00	0
0.00	0	0.92	46,454	1.80	95,581	1.80	95,581	PROGRAM COORDINATOR	2.11	116,588	2.11	116,588	2.11	116,588
9.13	520,585	9.96	577,803	12.90	762,100	12.90	762,100	PROGRAM DEVELOPMENT SPEC	10.37	614,036	10.37	614,036	10.37	614,036
5.13	322,647	9.14	591,003	7.88	530,363	7.88	530,363	PROGRAM DEVELOPMENT SPEC/SR	7.86	537,746	7.86	537,746	7.86	537,746
3.76	157,752	1.45	62,284	2.04	90,128	2.04	90,128	PROGRAM DEVELOPMENT TECH	2.00	90,534	2.00	90,534	2.00	90,534
2.35	229,978	4.46	377,682	2.63	237,179	2.63	237,179	PROGRAM MANAGER 1	1.66	147,452	1.66	147,452	1.66	147,452
4.33	333,867	3.32	318,741	3.00	300,685	3.00	300,685	PROGRAM MANAGER 2	0.00	0	0.00	0	0.00	0
0.63	71,581	0.75	82,507	0.42	49,113	0.42	49,113	PROGRAM MANAGER/SENIOR	0.00	0	0.00	0	0.00	0
5.70	424,451	6.42	469,808	6.12	453,128	6.12	453,128	PROGRAM SUPERVISOR	6.96	502,572	6.96	502,572	6.96	502,572
0.00	0	0.60	113,497	0.45	79,963	0.45	79,963	PSYCHIATRIST	0.35	60,634	0.35	60,634	0.35	60,634
0.78	69,727	0.50	44,122	0.49	47,510	0.49	47,510	PUBLIC RELATIONS COORDINATOR	0.67	61,513	0.67	61,513	0.67	61,513
2.00	95,964	2.00	87,591	0.50	19,648	0.50	19,648	RESEARCH/EVALUATION ANALYST 1	0.00	0	0.00	0	0.00	0
1.12	67,440	0.09	5,154	0.09	5,338	0.09	5,338	RESEARCH/EVALUATION ANALYST 2	0.97	60,175	0.97	60,175	0.97	60,175
1.05	70,612	0.03	1,031	0.49	31,722	0.49	31,722	RESEARCH/EVALUATION ANALYST/SEN	0.67	42,819	0.67	42,819	0.67	42,819
0.09	5,626	1.68	107,432	1.04	73,649	1.04	73,649	RESEARCH/EVALUATION ANALYST/SEN	2.09	145,562	2.09	145,562	2.09	145,562
0.00	-59,662	0.00	0	0.00	0	0.00	0	SALARY SAVINGS	0.00	0	0.00	0	0.00	0
0.00	-96,085	0.00	-454,918	0.00	0	0.00	0	SALARY/ACTG ADJUSTMENTS	0.00	0	0.00	0	0.00	0
0.84	40,512	0.84	42,185	0.75	39,665	0.75	39,665	VETERANS SERVICES OFFICER	0.75	41,464	0.75	41,464	1.25	65,048
0.11	6,166	0.00	0	0.00	0	0.00	0	WEATHERIZATION INSPECTOR	0.00	0	0.00	0	0.00	0
149.95	8,393,721	135.20	7,478,053	136.79	8,238,376	136.79	8,238,376	TOTAL BUDGET	144.73	8,756,730	144.73	8,756,730	145.66	8,796,766

COUNTY HUMAN SERVICES

FUND 1505: Federal/State Program Fu

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL		FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
24,908,834	24,925,384	27,873,178	26,943,913	60000	Permanent	26,822,788	26,822,788	26,817,556
647,716	415,879	40,196	187,359	60100	Temporary	31,146	31,146	31,146
59,494	39,649	8,665	8,665	60110	Overtime	0	0	0
90,182	89,430	0	0	60120	Premium	0	0	0
7,167,003	7,282,367	8,599,335	8,425,212	60130	Salary-Related Exp	8,085,978	8,085,978	8,084,356
103,459	76,401	0	0	60135	Non-Base Fringe	883	883	883
6,832,401	7,438,719	8,994,396	8,811,982	60140	Insurance Benefits	8,883,791	8,883,791	8,883,372
20,794	15,416	0	0	60145	Non-Base Insurance	460	460	460
0	1,748	0	0	90002	ATYP On Call (CATS)	0	0	0
1,018	2,324	0	0	95102	Settle Labor	0	0	0
39,830,900	40,287,317	45,515,770	44,377,131	TOTAL Personal Services		43,825,046	43,825,046	43,817,773
585,364	601,795	555,800	555,800	60150	Cnty Match & Sharing	539,320	539,320	539,320
21,632,978	24,754,568	24,943,615	24,851,501	60155	Direct Prog & Client Assist	22,544,758	22,544,758	22,544,758
36,618,473	39,925,707	38,626,173	38,526,165	60160	Pass-Thru & Pgm Supt	39,533,863	39,533,863	39,564,391
1,776,296	1,536,246	1,703,119	1,898,014	60170	Professional Services	1,928,585	1,928,585	1,928,585
-1,200	-4,312	0	0	95106	Settle Passthru/Supp	0	0	0
60,611,910	66,814,004	65,828,707	65,831,480	TOTAL Contractual Services		64,546,526	64,546,526	64,577,054
132,887	139,057	175,504	175,067	60180	Printing	163,026	163,026	163,026
2,050	986	1,140	1,140	60200	Communications	205,498	205,498	205,498
20,546	28,393	20,884	20,884	60210	Rentals	39,228	39,228	39,228
1,545	1,000	4,456	4,456	60220	Repairs and Maintenance	47,379	47,379	47,379
1,349	2,729	2,554	2,945	60230	Postage	3,432	3,432	3,432
423,922	269,633	1,174,940	991,831	60240	Supplies	805,425	805,425	804,082
1,381	14	0	0	60246	Medical & Dental Supplies	0	0	0
148,958	249,209	433,826	465,782	60260	Travel & Training	269,319	269,319	269,319
170,381	130,610	187,208	178,014	60270	Local Travel/Mileage	135,125	135,125	135,125
8,813	10,308	5,915	5,915	60290	Software Licenses/Maint	0	0	0
0	1,078	0	0	60320	Refunds	0	0	0
0	6,063	0	0	60330	Claims Paid	0	0	0
71,667	71,887	103,449	103,052	60340	Dues & Subscriptions	123,950	123,950	123,950
990,177	1,303,466	951,139	941,969	60350	Central Indirect	1,313,131	1,313,131	1,313,527
368,268	613,293	765,587	790,582	60355	Dept Indirect	497,811	497,811	498,503
783,610	524,122	462,709	455,989	60370	Intl Svc Telephone	346,554	346,554	346,554
3,086,143	2,847,528	3,086,193	3,086,193	60380	Intl Svc Data Processing	3,449,755	3,449,755	3,449,755
0	282,884	0	0	60390	Intl Svc PC Flat Fee	0	0	0
217,361	240,769	221,023	219,544	60410	Intl Svc Motor Pool	233,445	233,445	233,445
85	0	0	0	60420	Intl Svc Electronics	0	0	0
2,770,366	2,786,688	3,236,806	3,141,646	60430	Intl Svc Bldg Mgmt	3,008,689	3,008,689	3,008,689
2,078	1,873	0	0	60440	Intl Svc Other	0	0	0
216,536	226,891	267,179	264,599	60460	Intl Svc Dist/Postage	254,232	254,232	254,232
0	3,156	0	0	60570	Bad Debt Expense	0	0	0
-51	-250	0	0	60680	Cash Discounts Taken	0	0	0
-24,529	-23,934	0	0	95101	Settle Matr'l & Svcs	0	0	0
-281	-721	0	0	95107	Settle Int Svc Expenses	0	0	0
202	681	0	0	95110	Settle Inv AcCnt	0	0	0
24	233	0	0	95112	Settle Equip Use	0	0	0
0	-8	0	0	95116	Settle Med Supplies	0	0	0
688,394	205,531	0	0	95430	Settle Bldg Mgmt Svc	0	0	0

COUNTY HUMAN SERVICES

FUND 1505: Federal/State Program Fu

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
10,081,881	9,923,170	11,100,512	10,849,608	TOTAL Materials & Supplies	10,895,999	10,895,999	10,895,744
350,028	50,392	0	0	60550 Capital Equipment	0	0	0
350,028	50,392	0	0	TOTAL Capital Outlay	0	0	0
110,874,720	117,074,883	122,444,989	121,058,219	TOTAL BUDGET	119,267,571	119,267,571	119,290,571

COUNTY HUMAN SERVICES

FUND 1505: Federal/State Program Fu

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AM	FTE	BASE AM	FTE	BASE AM	FTE	BASE AM		FTE	BASE AM	FTE	BASE AM	FTE	BASE AM
2.00	104,776	0.00	0	0.00	0	0.00	0	ADDICTIONS SPECIALIST	0.00	0	0.00	0	0.00	0
1.52	94,697	1.98	112,495	2.05	122,500	2.05	122,500	ADMINISTRATIVE ANALYST	2.05	126,784	2.05	126,784	2.05	126,784
1.00	35,663	0.00	0	0.00	0	0.00	0	ADMINISTRATIVE ANALYST/SENIOR	0.00	0	0.00	0	0.00	0
1.91	113,334	2.91	159,647	2.50	140,924	2.50	140,924	ADMINISTRATIVE ANALYST/SENIOR	3.00	178,802	3.00	178,802	3.00	178,802
0.20	10,046	0.00	0	0.00	0	0.00	0	ADMINISTRATIVE ASSISTANT	0.00	0	0.00	0	0.00	0
0.00	0	0.91	68,818	0.91	71,897	0.91	71,897	ADMINISTRATIVE SERV OFFICER	0.91	71,897	0.91	71,897	0.91	71,897
2.00	104,944	0.00	0	0.50	22,572	0.50	22,572	ADMINISTRATIVE SPECIALIST	0.50	18,604	0.50	18,604	0.50	18,604
1.31	78,325	2.24	127,329	1.79	106,566	1.79	106,566	BUDGET ANALYST	1.81	113,201	1.81	113,201	1.81	113,201
13.00	488,008	15.00	550,583	17.00	643,892	17.00	643,892	CASE MANAGEMENT ASSISTANT	17.00	668,928	17.00	668,928	17.00	668,928
47.00	1,989,991	49.00	2,034,167	48.00	2,060,570	48.00	2,060,570	CASE MANAGER 1	48.00	2,090,466	48.00	2,090,466	48.00	2,090,466
121.30	6,148,275	129.80	6,347,325	127.50	6,413,702	127.50	6,413,702	CASE MANAGER 2	123.30	6,384,005	123.30	6,384,005	123.30	6,384,005
48.02	2,673,139	26.80	1,446,649	32.80	1,775,994	32.80	1,775,994	CASE MANAGER/SENIOR	31.80	1,769,575	31.80	1,769,575	31.80	1,769,575
0.50	29,493	0.00	0	0.00	0	0.00	0	CLINIC MEDICAL ASSISTANT	0.00	0	0.00	0	0.00	0
5.22	328,146	6.22	382,543	7.22	433,140	7.22	433,140	CLINICAL SERVICES SPECIALIST	5.35	337,694	5.35	337,694	5.35	337,694
4.60	304,419	1.44	94,601	2.14	152,540	2.14	152,540	COMMUNITY HEALTH NURSE	2.14	150,628	2.14	150,628	2.14	150,628
4.60	206,534	2.73	115,772	5.14	215,134	5.14	215,134	COMMUNITY INFORMATION SPEC	4.64	203,648	4.64	203,648	4.64	203,648
0.56	31,642	0.23	13,923	0.96	53,858	0.96	53,858	CONTRACT SPECIALIST	0.17	10,933	0.17	10,933	0.17	10,933
0.07	3,064	0.00	212	0.16	7,438	0.16	7,438	CONTRACT TECHNICIAN	0.02	1,109	0.02	1,109	0.02	1,109
0.00	0	0.25	13,253	0.00	0	0.00	0	DATA ANALYST	0.00	0	0.00	0	1.97	101,769
1.00	63,096	1.00	64,581	0.08	5,396	0.08	5,396	DATA ANALYST SR	0.00	0	0.00	0	0.00	0
0.00	0	1.00	35,406	1.00	40,072	1.00	40,072	DATA TECHNICIAN	1.00	40,298	1.00	40,298	1.00	40,298
0.20	31,429	0.22	34,732	0.63	101,626	0.63	101,626	DEPARTMENT DIRECTOR 2	0.33	50,941	0.33	50,941	0.33	50,941
0.00	0	0.00	0	0.00	0	0.00	0	DIVISION DIRECTOR 2	2.41	280,123	2.41	280,123	2.41	280,123
5.00	197,729	5.00	199,177	6.00	243,269	6.00	243,269	ELIGIBILITY SPECIALIST	5.00	209,920	5.00	209,920	5.00	209,920
5.92	339,934	2.00	113,606	2.00	117,673	2.00	117,673	FAMILY INTERVENTION SPECIALIST	0.00	0	0.00	0	0.00	0
0.00	0	0.00	0	0.00	0	0.00	0	FINANCE MANAGER, SR	0.46	53,527	0.46	53,527	0.46	53,527
1.90	80,255	1.78	69,502	2.51	114,371	2.51	114,371	FINANCE SPECIALIST 1	1.71	77,145	1.71	77,145	1.71	77,145
1.39	72,138	0.99	54,079	0.74	37,704	0.74	37,704	FINANCE SPECIALIST 2	0.41	24,196	0.41	24,196	0.41	24,196
0.20	11,239	0.62	34,874	1.37	80,908	1.37	80,908	FINANCE SPECIALIST/SENIOR	1.78	105,231	1.78	105,231	1.78	105,231
2.00	126,439	1.15	71,949	0.52	34,582	0.52	34,582	FINANCE SUPERVISOR	0.92	61,379	0.92	61,379	0.92	61,379
0.00	0	0.00	0	2.00	92,916	2.00	92,916	HEALTH EDUCATOR	1.50	74,894	1.50	74,894	1.50	74,894
1.00	36,728	0.00	0	0.00	0	0.00	0	HEALTH INFORMATION TECHNICIAN/SE	0.00	0	0.00	0	0.00	0
1.00	55,924	0.42	23,788	0.37	22,203	0.37	22,203	HOUSING DEVELOPMENT SPECIALIST	0.45	28,057	0.45	28,057	0.45	28,057
0.63	37,864	0.96	58,848	0.65	41,301	0.65	41,301	HUMAN RESOURCES ANALYST 2	0.88	56,942	0.88	56,942	0.88	56,942
1.02	72,180	1.07	80,630	1.08	85,012	1.08	85,012	HUMAN RESOURCES ANALYST/SENIOR	0.88	69,154	0.88	69,154	0.88	69,154
0.42	41,187	0.53	48,978	0.29	27,271	0.29	27,271	HUMAN RESOURCES MANAGER 2	0.44	43,330	0.44	43,330	0.44	43,330
0.42	21,576	0.62	31,775	0.44	22,877	0.44	22,877	HUMAN RESOURCES TECHNICIAN	0.44	20,511	0.44	20,511	0.44	20,511
0.00	0	26.22	1,449,576	26.17	1,517,469	26.17	1,517,469	HUMAN SERVICES INVESTIGATOR	25.67	1,550,819	25.67	1,550,819	25.67	1,550,819
0.00	0	0.00	0	0.00	0	0.00	0	MANAGER 2	1.25	121,056	1.25	121,056	1.25	121,056
0.00	0	0.00	0	0.00	0	0.00	0	MANAGER, SR	4.75	470,454	4.75	470,454	4.75	470,454
48.60	2,917,200	48.69	2,940,202	50.23	3,108,696	50.23	3,108,696	MENTAL HEALTH CONSULTANT	50.63	3,211,365	50.63	3,211,365	50.63	3,211,365
48.96	1,744,489	50.21	1,690,778	51.06	1,773,034	51.06	1,773,034	OFFICE ASSISTANT 2	50.43	1,774,243	50.43	1,774,243	50.43	1,774,243
19.57	795,720	18.74	754,523	17.51	735,071	17.51	735,071	OFFICE ASSISTANT/SENIOR	15.16	648,633	15.16	648,633	15.16	648,633

COUNTY HUMAN SERVICES

FUND 1505: Federal/State Program Fu

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AMT		FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT						
1.00	56,100	1.00	54,480	0.00	0	0.00	0	OPERATIONS SUPERVISOR	0.00	0	0.00	0	0.00	0
1.00	123,679	0.00	0	0.00	0	0.00	0	PHYSICIAN	0.00	0	0.00	0	0.00	0
9.50	494,296	7.08	373,426	3.70	201,662	3.70	201,662	PROGRAM COORDINATOR	2.44	140,558	2.44	140,558	2.44	140,558
23.14	1,354,369	32.47	1,766,582	30.01	1,716,296	30.01	1,716,296	PROGRAM DEVELOPMENT SPEC	26.36	1,520,628	26.36	1,520,628	25.36	1,467,660
9.69	547,096	10.27	657,161	11.62	755,133	11.62	755,133	PROGRAM DEVELOPMENT SPEC/SR	9.54	659,055	9.54	659,055	10.54	718,772
7.50	346,668	7.66	309,381	6.22	262,263	6.22	262,263	PROGRAM DEVELOPMENT TECH	5.60	240,490	5.60	240,490	5.60	240,490
9.66	683,623	10.54	809,286	10.87	899,574	10.87	899,574	PROGRAM MANAGER 1	10.84	857,780	10.84	857,780	10.34	820,103
6.67	562,160	6.70	633,758	7.20	690,690	7.20	690,690	PROGRAM MANAGER 2	0.00	0	0.00	0	0.00	0
2.11	185,459	2.98	329,049	2.90	336,363	2.90	336,363	PROGRAM MANAGER/SENIOR	0.00	0	0.00	0	0.00	0
24.67	1,645,128	21.35	1,375,584	26.29	1,791,712	26.29	1,791,712	PROGRAM SUPERVISOR	25.54	1,743,519	25.54	1,743,519	25.04	1,710,141
0.00	0	1.00	63,942	1.00	66,804	1.00	66,804	PROJECT MANAGER	0.00	0	0.00	0	0.00	0
0.08	6,685	0.22	19,435	0.33	29,809	0.33	29,809	PUBLIC RELATIONS COORDINATOR	0.33	29,947	0.33	29,947	0.33	29,947
3.10	131,794	1.52	65,145	1.32	53,080	1.32	53,080	RESEARCH/EVALUATION ANALYST 1	1.00	42,695	1.00	42,695	0.00	0
0.88	49,296	0.91	52,118	1.08	62,851	1.08	62,851	RESEARCH/EVALUATION ANALYST 2	0.03	1,861	0.03	1,861	0.03	1,861
1.20	77,264	1.06	80,478	0.96	75,414	0.96	75,414	RESEARCH/EVALUATION ANALYST/SEN	0.91	73,076	0.91	73,076	0.91	73,076
0.81	61,857	0.04	2,621	0.33	20,751	0.33	20,751	RESEARCH/EVALUATION ANALYST/SEN	0.33	20,847	0.33	20,847	0.33	20,847
0.00	379,753	0.00	-1,318,064	0.00	0	0.00	0	SALARY/ACTG ADJUSTMENTS	0.00	0	0.00	0	0.00	0
0.96	45,354	0.96	46,834	1.25	62,991	1.25	62,991	VETERANS SERVICES OFFICER	1.25	65,827	1.25	65,827	1.25	65,827
0.00	0	0.00	0	0.76	39,305	0.76	39,305	VOLUNTEER COORDINATOR	0.50	27,029	0.50	27,029	0.50	27,029
2.89	144,024	8.00	379,847	8.01	386,302	8.01	386,302	WEATHERIZATION INSPECTOR	6.00	300,984	6.00	300,984	6.00	300,984
498.90	26,284,228	514.49	24,925,384	527.17	27,873,178	527.17	27,873,178	TOTAL BUDGET	497.86	26,822,788	497.86	26,822,788	497.83	26,817,556

COUNTY HUMAN SERVICES

FUND 3002: Behavioral Health Managed Care Fu

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL		FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
2,675,936	2,739,449	2,901,274	3,083,049	60000	Permanent	2,856,686	2,856,686	2,870,482
46,943	50,146	150,000	150,000	60100	Temporary	150,000	150,000	150,000
17,996	20,153	0	0	60110	Overtime	0	0	0
18,756	18,039	0	0	60120	Premium	0	0	0
787,358	811,747	911,044	970,993	60130	Salary-Related Exp	847,510	847,510	851,828
12,691	5,585	0	0	60135	Non-Base Fringe	0	0	0
614,732	707,289	814,464	877,213	60140	Insurance Benefits	834,945	834,945	837,403
4,727	1,839	0	0	60145	Non-Base Insurance	0	0	0
19	62	0	0	95102	Settle Labor	0	0	0
4,179,159	4,354,309	4,776,782	5,081,255	TOTAL Personal Services		4,689,141	4,689,141	4,709,713
2,200	8,163	3,000	3,000	60155	Direct Prog & Client Assist	3,000	3,000	3,000
27,889,711	32,883,480	35,174,973	35,203,505	60160	Pass-Thru & Pgm Supt	35,522,403	35,522,403	35,494,805
75,423	837,675	1,152,961	1,152,961	60170	Professional Services	983,750	983,750	983,750
27,967,334	33,729,318	36,330,934	36,359,466	TOTAL Contractual Services		36,509,153	36,509,153	36,481,555
2,794	89,583	11,352	12,481	60180	Printing	132,804	132,804	132,804
0	0	0	0	60200	Communications	27,212	27,212	27,212
0	0	4,524	4,524	60210	Rentals	0	0	0
55	0	600	600	60220	Repairs and Maintenance	3,646	3,646	3,646
0	10,961	25	54	60230	Postage	20,726	20,726	20,726
16,308	16,635	28,057	30,217	60240	Supplies	114,999	114,999	122,025
5,289	3,433	14,481	15,757	60260	Travel & Training	6,348	6,348	6,348
2,981	4,097	16,611	16,203	60270	Local Travel/Mileage	14,136	14,136	14,136
2,650	2,015	0	0	60290	Software Licenses/Maint	0	0	0
462	0	11,061	11,061	60340	Dues & Subscriptions	27,261	27,261	27,261
0	0	714,477	720,328	60350	Central Indirect	1,054,871	1,054,871	1,054,871
0	0	0	0	60355	Dept Indirect	1,021,383	1,021,383	1,021,383
70,249	68,660	82,377	86,558	60370	Intl Svc Telephone	57,773	57,773	57,773
357,557	570,797	447,943	447,943	60380	Intl Svc Data Processing	328,521	328,521	328,521
0	98,680	0	0	60390	Intl Svc PC Flat Fee	0	0	0
13,532	12,974	22,851	24,321	60410	Intl Svc Motor Pool	33,269	33,269	33,269
90,309	217,873	265,853	265,853	60430	Intl Svc Bldg Mgmt	352,539	352,539	352,539
0	411	0	0	60440	Intl Svc Other	0	0	0
4,929	15,177	14,668	15,975	60460	Intl Svc Dist/Postage	7,432	7,432	7,432
3,776	8,345	0	0	95101	Settle Matrl & Svcs	0	0	0
52	223	0	0	95107	Settle Int Svc Expenses	0	0	0
13	0	0	0	95110	Settle Inv Acctnt	0	0	0
0	4	0	0	95116	Settle Med Supplies	0	0	0
3,041	3,809	0	0	95430	Settle Bldg Mgmt Svc	0	0	0
573,997	1,123,673	1,634,880	1,651,875	TOTAL Materials & Supplies		3,202,920	3,202,920	3,209,946
32,720,490	39,207,300	42,742,596	43,092,596	TOTAL BUDGET		44,401,214	44,401,214	44,401,214

COUNTY HUMAN SERVICES

FUND 3002: Behavioral Health Managed Care Fu

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AM	FTE	BASE AM	FTE	BASE AM	FTE	BASE AM		FTE	BASE AM	FTE	BASE AM	FTE	BASE AM
0.00	0	0.27	13,916	0.18	9,534	0.18	9,534	ADMINISTRATIVE ANALYST	0.00	0	0.00	0	0.00	0
1.00	57,874	0.09	5,310	1.50	91,020	1.50	91,020	ADMINISTRATIVE ANALYST/SENIOR	1.00	59,605	1.00	59,605	1.00	59,605
0.26	12,638	0.00	0	0.00	0	0.00	0	ADMINISTRATIVE ASSISTANT	0.00	0	0.00	0	0.00	0
0.00	0	0.00	0	0.50	22,571	0.50	22,571	ADMINISTRATIVE SPECIALIST	0.50	18,604	0.50	18,604	0.50	18,604
0.52	29,930	0.54	28,101	0.68	40,556	0.68	40,556	BUDGET ANALYST	0.00	0	0.00	0	0.00	0
0.00	0	0.00	0	0.00	0	0.00	0	CASE MANAGER 2	4.00	218,740	4.00	218,740	4.00	218,740
2.00	111,166	0.00	0	0.00	0	0.00	0	CLINICAL SERVICES SPECIALIST	0.00	0	0.00	0	0.00	0
0.00	0	0.70	50,361	0.00	0	0.00	0	COMMUNITY HEALTH NURSE	0.00	0	0.00	0	0.00	0
0.00	0	0.00	0	0.00	0	0.00	0	COMMUNITY INFORMATION SPEC	1.00	39,505	1.00	39,505	1.00	39,505
1.04	59,463	1.84	99,287	1.20	66,352	1.20	66,352	CONTRACT SPECIALIST	0.00	0	0.00	0	0.00	0
0.13	5,759	0.26	11,204	0.15	6,625	0.15	6,625	CONTRACT TECHNICIAN	0.00	0	0.00	0	0.00	0
1.00	52,221	0.75	40,162	2.00	107,649	2.00	107,649	DATA ANALYST	2.00	119,377	2.00	119,377	2.00	119,377
1.00	63,162	1.00	64,634	1.00	66,889	1.00	66,889	DATA ANALYST SR	1.00	69,920	1.00	69,920	1.00	69,920
0.50	20,530	2.07	81,747	1.00	42,001	1.00	42,001	DATA TECHNICIAN	1.00	45,234	1.00	45,234	1.00	45,234
0.26	39,544	0.27	42,867	0.09	13,979	0.09	13,979	DEPARTMENT DIRECTOR 2	0.00	0	0.00	0	0.00	0
0.00	0	0.00	0	0.00	0	0.00	0	DIVISION DIRECTOR 2	0.50	57,141	0.50	57,141	0.50	57,141
0.00	0	0.46	73,503	0.00	0	0.00	0	EMS MEDICAL DIRECTOR	0.00	0	0.00	0	0.00	0
0.22	8,734	0.22	8,513	0.50	22,236	0.50	22,236	FINANCE SPECIALIST 1	0.00	0	0.00	0	0.00	0
0.15	6,688	0.00	0	0.78	40,694	0.78	40,694	FINANCE SPECIALIST 2	0.00	0	0.00	0	0.00	0
0.26	14,140	1.27	67,450	0.47	27,021	0.47	27,021	FINANCE SPECIALIST/SENIOR	0.00	0	0.00	0	0.00	0
0.00	0	0.37	24,243	0.53	35,103	0.53	35,103	FINANCE SUPERVISOR	0.00	0	0.00	0	0.00	0
0.22	13,354	0.22	13,419	0.19	12,145	0.19	12,145	HUMAN RESOURCES ANALYST 2	0.00	0	0.00	0	0.00	0
0.22	16,374	0.15	10,880	0.40	30,619	0.40	30,619	HUMAN RESOURCES ANALYST/SENIOR	0.00	0	0.00	0	0.00	0
0.15	14,525	0.15	13,508	0.27	26,350	0.27	26,350	HUMAN RESOURCES MANAGER 2	0.00	0	0.00	0	0.00	0
0.15	7,609	0.16	8,221	0.13	6,805	0.13	6,805	HUMAN RESOURCES TECHNICIAN	0.00	0	0.00	0	0.00	0
0.00	0	0.00	0	0.00	0	0.00	0	MANAGER, SR	2.00	182,020	2.00	182,020	2.00	182,020
22.46	1,314,014	22.13	1,288,463	18.70	1,067,989	18.70	1,067,989	MENTAL HEALTH CONSULTANT	16.10	961,543	16.10	961,543	16.10	961,543
1.00	136,674	1.00	134,473	0.50	70,245	0.50	70,245	MENTAL HEALTH DIRECTOR	0.63	88,508	0.63	88,508	0.63	88,508
1.60	51,989	1.60	56,116	0.38	13,316	0.38	13,316	OFFICE ASSISTANT 2	1.00	31,216	1.00	31,216	1.00	31,216
1.39	56,391	0.28	9,398	1.48	54,013	1.48	54,013	OFFICE ASSISTANT/SENIOR	1.30	49,652	1.30	49,652	1.30	49,652
1.00	53,031	1.65	91,938	1.00	49,822	1.00	49,822	PROGRAM DEVELOPMENT SPEC	3.40	174,537	3.40	174,537	3.40	174,537
2.00	123,596	2.00	126,373	2.30	147,181	2.30	147,181	PROGRAM DEVELOPMENT SPEC/SR	1.90	140,733	1.90	140,733	1.90	140,733
0.00	0	2.00	84,160	1.00	39,476	1.00	39,476	PROGRAM DEVELOPMENT TECH	1.00	41,295	1.00	41,295	1.00	41,295
2.00	172,285	0.00	0	1.50	130,747	1.50	130,747	PROGRAM MANAGER 1	1.50	109,791	1.50	109,791	1.00	72,114
3.00	291,631	2.98	281,058	2.80	275,999	2.80	275,999	PROGRAM MANAGER 2	0.00	0	0.00	0	0.00	0
1.26	142,663	0.27	30,564	0.68	77,665	0.68	77,665	PROGRAM MANAGER/SENIOR	0.00	0	0.00	0	0.00	0
0.13	8,310	2.23	164,885	1.59	123,852	1.59	123,852	PROGRAM SUPERVISOR	2.50	175,854	2.50	175,854	3.00	208,406
0.00	0	0.00	0	0.65	117,808	0.65	117,808	PSYCHIATRIST	0.65	117,399	0.65	117,399	0.75	136,320
0.14	12,563	0.27	23,986	0.18	13,784	0.18	13,784	PUBLIC RELATIONS COORDINATOR	0.00	0	0.00	0	0.00	0
0.00	0	0.00	0	0.00	0	0.00	0	QUALITY MANAGER	1.00	100,867	1.00	100,867	1.00	100,867
0.00	0	0.00	0	0.18	7,073	0.18	7,073	RESEARCH/EVALUATION ANALYST 1	0.00	0	0.00	0	0.00	0
0.14	10,952	0.42	25,878	0.18	11,193	0.18	11,193	RESEARCH/EVALUATION ANALYST/SEN	0.00	0	0.00	0	0.00	0
0.00	0	0.41	26,366	0.50	32,964	0.50	32,964	RESEARCH/EVALUATION ANALYST/SEN	0.80	55,145	0.80	55,145	0.80	55,145

COUNTY HUMAN SERVICES

FUND 3002: Behavioral Health Managed Care Fu

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AMT		FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT						
0.00	11,166	0.00	-261,535	0.00	0	0.00	0	SALARY/ACTG ADJUSTMENTS	0.00	0	0.00	0	0.00	0
45.20	2,918,976	48.03	2,739,449	45.19	2,901,276	45.19	2,901,276	TOTAL BUDGET	44.78	2,856,686	44.78	2,856,686	44.88	2,870,482

Departmental Budget Detail by Fund

fy2012 adopted budget

Department of County Management Expenditure and Position Detail by Fund

Department Budget Detail by Fund

fy2012 adopted budget

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DEPARTMENT OF COUNTY MANAGEMENT

FUND 1000: General Fund

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL		FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
12,741,992	11,581,294	12,771,197	12,758,933	60000	Permanent	12,442,193	12,442,193	12,442,193
252,872	170,179	136,088	136,088	60100	Temporary	240,517	240,517	240,517
25,618	13,404	11,800	11,800	60110	Overtime	12,800	12,800	12,800
11,766	17,463	14,710	14,710	60120	Premium	14,080	14,080	14,080
3,706,416	3,370,106	3,935,744	3,932,068	60130	Salary-Related Exp	3,761,017	3,761,017	3,761,017
46,026	32,579	11,333	11,333	60135	Non-Base Fringe	39,241	39,241	39,241
3,219,698	3,212,855	3,869,309	3,865,057	60140	Insurance Benefits	3,890,929	3,890,929	3,890,929
27,316	16,371	4,435	4,435	60145	Non-Base Insurance	27,737	27,737	27,737
8,763	15,717	0	0	90001	ATYP Posting (CATS)	0	0	0
916	2,763	0	0	90002	ATYP On Call (CATS)	0	0	0
-637	6,739	0	0	93002	Assess Labor	0	0	0
1,366	491	0	0	95102	Settle Labor	0	0	0
20,042,111	18,439,959	20,754,616	20,734,424	TOTAL Personal Services		20,428,514	20,428,514	20,428,514
3	0	335,857	335,857	60160	Pass-Thru & Pgm Supt	431,868	431,868	431,868
2,280,325	1,781,967	1,800,405	1,800,405	60170	Professional Services	2,114,273	2,114,273	2,114,273
2,280,328	1,781,967	2,136,262	2,136,262	TOTAL Contractual Services		2,546,141	2,546,141	2,546,141
128,200	124,643	144,149	144,149	60180	Printing	133,903	133,903	133,903
0	0	7,000	7,000	60190	Utilities	5,270	5,270	5,270
100	-110	0	0	60200	Communications	35,691	35,691	35,691
520	570	2,180	2,180	60210	Rentals	2,180	2,180	2,180
87,415	85,250	157,791	157,791	60220	Repairs and Maintenance	792,025	792,025	792,025
892	942	3,100	3,100	60230	Postage	3,700	3,700	3,700
228,517	148,861	210,912	210,573	60240	Supplies	160,500	160,500	160,500
0	2	0	0	60246	Medical & Dental Supplies	0	0	0
38	1,298	0	0	60250	Food	0	0	0
109,216	96,450	137,694	137,694	60260	Travel & Training	133,988	133,988	133,988
45,475	49,766	73,117	73,117	60270	Local Travel/Mileage	73,980	73,980	73,980
992,740	341,142	306,059	306,059	60290	Software Licenses/Maint	326,396	326,396	326,396
48,639	77,417	90,928	90,928	60340	Dues & Subscriptions	96,390	96,390	96,390
200,417	191,373	177,865	177,865	60370	Intl Svc Telephone	176,920	176,920	176,920
3,255,480	4,287,877	1,758,049	1,758,049	60380	Intl Svc Data Processing	1,816,168	1,816,168	1,816,168
0	129,526	0	0	60390	Intl Svc PC Flat Fee	0	0	0
18,358	12,020	5,934	5,934	60410	Intl Svc Motor Pool	7,214	7,214	7,214
1,763	1,942	2,605	2,605	60420	Intl Svc Electronics	2,605	2,605	2,605
1,990,684	1,606,051	1,825,222	1,825,222	60430	Intl Svc Bldg Mgmt	1,712,797	1,712,797	1,712,797
2,132	2,606	0	0	60440	Intl Svc Other	0	0	0
378,790	397,716	378,948	378,948	60460	Intl Svc Dist/Postage	373,270	373,270	373,270
0	100	0	0	60570	Bad Debt Expense	0	0	0
-79,162	1,749	0	0	93007	Assess Int Svc Expenses	0	0	0
-70,809	0	0	0	93017	Assess Dept Support	0	0	0
-610	0	0	0	95101	Settle Matrl & Svcs	0	0	0
65	73	0	0	95110	Settle Inv Acct	0	0	0
48	0	0	0	95112	Settle Equip Use	0	0	0
119,052	63,917	0	0	95430	Settle Bldg Mgmt Svc	0	0	0
7,457,958	7,621,180	5,281,553	5,281,214	TOTAL Materials & Supplies		5,852,997	5,852,997	5,852,997
71,580	0	19,500	19,500	60550	Capital Equipment	8,000	8,000	8,000
71,580	0	19,500	19,500	TOTAL Capital Outlay		8,000	8,000	8,000
29,851,977	27,843,106	28,191,931	28,171,400	TOTAL BUDGET		28,835,652	28,835,652	28,835,652

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AM	FTE	BASE AM	FTE	BASE AM	FTE	BASE AM		FTE	BASE AM	FTE	BASE AM	FTE	BASE AM
1.00	42,411	3.00	131,191	3.00	135,846	3.00	135,846	A&T ADMINISTRATIVE ASSISTANT	3.00	140,453	3.00	140,453	3.00	140,453
2.00	95,964	2.00	95,298	1.00	49,339	1.00	49,339	A&T COLLECTION SPECIALIST	1.00	50,070	1.00	50,070	1.00	50,070
4.00	157,172	4.00	159,452	4.00	170,943	4.00	170,943	A&T DATA VERIFICATION OPERATOR	4.00	167,472	4.00	167,472	4.00	167,472
1.00	39,530	1.00	40,434	1.00	41,227	1.00	41,227	A&T DATA VERIFICATION OPR SENIOR	1.00	43,066	1.00	43,066	1.00	43,066
32.50	1,246,301	31.00	1,159,885	29.00	1,188,900	29.00	1,188,900	A&T TECHNICIAN 1	28.00	1,186,476	28.00	1,186,476	28.00	1,186,476
21.00	934,755	19.50	872,152	16.50	759,508	16.50	759,508	A&T TECHNICIAN 2	17.50	825,808	17.50	825,808	17.50	825,808
1.00	48,539	1.00	48,572	0.00	0	0.00	0	A&T TECHNICIAN 3	0.00	0	0.00	0	0.00	0
1.00	60,237	0.00	0	0.00	0	0.00	0	ADMINISTRATIVE ANALYST	1.94	120,424	1.94	120,424	1.94	120,424
3.00	199,284	2.00	130,720	2.00	136,566	2.00	136,566	ADMINISTRATIVE ANALYST/SENIOR	2.00	147,969	2.00	147,969	2.00	147,969
1.00	47,640	0.00	0	1.00	47,086	1.00	47,086	ADMINISTRATIVE ASSISTANT	1.00	49,258	1.00	49,258	1.00	49,258
1.00	103,007	1.00	102,363	0.00	0	0.00	0	ASSESSMENT MANAGER/SENIOR	0.00	0	0.00	0	0.00	0
3.00	253,674	3.00	215,468	2.00	155,208	2.00	155,208	BUDGET ANALYST/PRINCIPAL	2.00	155,209	2.00	155,209	2.00	155,209
5.00	341,068	3.00	204,362	4.00	249,378	4.00	249,378	BUDGET ANALYST/SENIOR	4.00	251,180	4.00	251,180	4.00	251,180
9.00	703,467	0.00	0	0.00	0	0.00	0	BUSINESS ANALYST/SENIOR	0.00	0	0.00	0	0.00	0
2.00	166,184	2.00	173,844	2.00	181,622	2.00	181,622	CHIEF APPRAISER	1.00	89,034	1.00	89,034	1.00	89,034
0.90	53,897	0.90	126,290	0.90	130,728	0.90	130,728	CHIEF FINANCIAL OFFICER	0.85	130,562	0.85	130,562	0.85	130,562
2.00	115,333	2.00	112,091	2.00	103,994	2.00	103,994	CONTRACT SPECIALIST	1.00	52,513	1.00	52,513	1.00	52,513
0.00	0	0.00	0	0.00	0	0.00	0	CONTRACT SPECIALIST SENIOR	1.00	61,554	1.00	61,554	1.00	61,554
0.00	0	0.00	0	0.00	0	0.00	0	COUNTY ASSESSOR	1.00	116,744	1.00	116,744	1.00	116,744
0.00	0	1.00	56,312	1.00	51,845	1.00	51,845	DATA ANALYST	1.00	54,210	1.00	54,210	1.00	54,210
6.00	382,936	6.00	391,653	6.00	405,569	6.00	405,569	DATA ANALYST SR	6.00	424,056	6.00	424,056	6.00	424,056
1.00	126,349	1.00	129,022	0.00	0	0.00	0	DEPARTMENT DIRECTOR 1	0.00	0	0.00	0	0.00	0
0.00	0	0.00	0	1.00	146,900	1.00	146,900	DEPARTMENT DIRECTOR 2	1.00	185,737	1.00	185,737	1.00	185,737
0.00	0	0.00	0	0.00	0	0.00	0	ECONOMIST	1.00	93,486	1.00	93,486	1.00	93,486
6.00	525,983	6.00	521,287	6.00	542,429	6.00	542,429	FINANCE MANAGER	5.75	524,187	5.75	524,187	5.75	524,187
0.00	0	0.00	0	0.00	0	0.00	0	FINANCE MANAGER, SR	1.00	116,744	1.00	116,744	1.00	116,744
8.00	370,097	7.60	347,925	6.50	298,700	6.50	298,700	FINANCE SPECIALIST 1	8.00	370,171	8.00	370,171	8.00	370,171
11.00	582,273	10.80	578,307	11.80	641,889	11.80	641,889	FINANCE SPECIALIST 2	11.80	661,572	11.80	661,572	11.80	661,572
5.00	293,269	7.00	412,289	5.00	285,191	5.00	285,191	FINANCE SPECIALIST/SENIOR	5.00	293,955	5.00	293,955	5.00	293,955
3.00	212,189	2.00	129,480	3.00	206,179	3.00	206,179	FINANCE SUPERVISOR	3.00	206,179	3.00	206,179	3.00	206,179
3.00	121,939	2.00	82,547	2.50	102,924	2.50	102,924	FINANCE TECHNICIAN	2.00	88,005	2.00	88,005	2.00	88,005
0.00	0	1.00	43,953	1.00	45,516	1.00	45,516	GIS CARTOGRAPHER	1.00	47,570	1.00	47,570	1.00	47,570
5.00	250,645	4.00	212,889	4.00	226,908	4.00	226,908	GIS CARTOGRAPHER SR	4.00	232,020	4.00	232,020	4.00	232,020
1.00	62,527	0.00	0	0.00	0	0.00	0	HUMAN RESOURCES ANALYST 2	0.00	0	0.00	0	0.00	0
2.00	143,948	2.00	143,523	1.00	76,203	1.00	76,203	HUMAN RESOURCES ANALYST/SENIOR	2.00	159,863	2.00	159,863	2.00	159,863
1.00	131,375	1.00	133,138	1.00	139,095	1.00	139,095	HUMAN RESOURCES DIRECTOR	1.00	139,095	1.00	139,095	1.00	139,095
5.85	456,255	3.00	235,395	6.00	497,004	6.00	497,004	HUMAN RESOURCES MANAGER 1	5.00	422,159	5.00	422,159	5.00	422,159
4.00	383,968	5.85	563,854	4.75	479,119	4.75	479,119	HUMAN RESOURCES MANAGER 2	4.75	479,118	4.75	479,118	4.75	479,118
2.00	207,657	1.00	111,744	0.85	99,232	0.85	99,232	HUMAN RESOURCES MANAGER/SENIOR	0.85	112,553	0.85	112,553	0.85	112,553
1.00	47,243	1.00	48,299	0.50	25,011	0.50	25,011	HUMAN RESOURCES TECHNICIAN	0.00	0	0.00	0	0.00	0
3.00	141,600	3.00	136,252	3.00	142,349	3.00	142,349	HUMAN RESOURCES TECHNICIAN	3.00	142,349	3.00	142,349	3.00	142,349
0.00	0	0.00	0	1.00	58,819	1.00	58,819	INDUSTRIAL APPRAISER	0.00	0	0.00	0	0.00	0
1.00	81,683	0.00	0	0.00	0	0.00	0	IT ARCHITECT	0.00	0	0.00	0	0.00	0

DEPARTMENT OF COUNTY MANAGEMENT

FUND 1000: General Fund

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT		FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT
0.00	0	1.00	87,049	0.00	0	0.00	0	LEGAL ASSISTANT 2/NR	0.00	0	0.00	0	0.00	0
0.00	0	1.00	76,274	1.00	79,686	1.00	79,686	MANAGEMENT ASSISTANT	0.00	0	0.00	0	0.00	0
0.00	0	0.00	0	0.00	0	0.00	0	MANAGER, SR	1.00	100,867	1.00	100,867	1.00	100,867
1.50	53,061	1.00	31,411	3.00	101,598	3.00	101,598	OFFICE ASSISTANT 2	2.00	66,594	2.00	66,594	2.00	66,594
2.00	77,963	3.00	109,002	2.00	81,531	2.00	81,531	OFFICE ASSISTANT/SENIOR	1.00	39,456	1.00	39,456	1.00	39,456
4.00	206,032	5.00	263,295	5.00	282,803	5.00	282,803	OPERATIONS SUPERVISOR	4.00	213,664	4.00	213,664	4.00	213,664
1.00	58,905	1.00	59,267	1.00	61,919	1.00	61,919	PAYROLL SPECIALIST	1.00	48,504	1.00	48,504	1.00	48,504
4.00	192,450	4.00	194,820	4.00	201,766	4.00	201,766	PROCUREMENT ANALYST	4.00	210,838	4.00	210,838	4.00	210,838
6.00	339,516	6.00	352,980	5.00	296,088	5.00	296,088	PROCUREMENT ANALYST/SR	5.00	308,428	5.00	308,428	5.00	308,428
1.00	39,930	1.00	40,811	1.00	42,252	1.00	42,252	PROCUREMENT ASSOCIATE	1.00	44,176	1.00	44,176	1.00	44,176
1.00	62,226	0.00	0	0.00	0	0.00	0	PROGRAM COMMUNICATIONS & WEB S	0.00	0	0.00	0	0.00	0
1.00	55,158	1.00	56,379	1.00	58,394	1.00	58,394	PROGRAM COORDINATOR	1.00	50,070	1.00	50,070	1.00	50,070
1.00	53,574	1.00	54,766	1.00	56,716	1.00	56,716	PROGRAM DEVELOPMENT SPEC	1.00	59,284	1.00	59,284	1.00	59,284
0.00	0	3.00	230,985	5.00	399,838	5.00	399,838	PROGRAM MANAGER 1	4.00	313,753	4.00	313,753	4.00	313,753
3.00	293,409	4.00	371,326	3.75	346,019	3.75	346,019	PROGRAM MANAGER 2	0.00	0	0.00	0	0.00	0
3.00	337,539	2.50	279,361	2.00	233,488	2.00	233,488	PROGRAM MANAGER/SENIOR	0.00	0	0.00	0	0.00	0
10.00	703,927	7.00	507,105	6.00	424,737	6.00	424,737	PROGRAM SUPERVISOR	4.00	266,725	4.00	266,725	4.00	266,725
0.00	0	1.00	65,332	1.00	72,470	1.00	72,470	PROJECT MANAGER - REPRESENTED	0.50	37,872	0.50	37,872	0.50	37,872
7.00	324,775	9.00	393,702	9.00	412,474	9.00	412,474	PROPERTY APPRAISER 1	9.00	457,136	9.00	457,136	9.00	457,136
26.00	1,432,098	26.00	1,441,608	29.00	1,624,959	29.00	1,624,959	PROPERTY APPRAISER 2	30.00	1,700,784	30.00	1,700,784	30.00	1,700,784
0.00	0	0.00	-21,595	0.00	0	0.00	0	SALARY SAVINGS	0.00	0	0.00	0	0.00	0
0.00	-28,378	0.00	-970,059	0.00	0	0.00	0	SALARY/ACTG ADJUSTMENTS	0.00	0	0.00	0	0.00	0
1.00	80,695	0.00	0	0.00	0	0.00	0	TAX COLLECTION/RECORDS ADMIN	0.00	0	0.00	0	0.00	0
2.00	105,778	2.00	107,484	3.00	173,232	3.00	173,232	TAX EXEMPTION SPECIALIST	3.00	183,221	3.00	183,221	3.00	183,221

233.75	13,519,057	220.15	11,581,294	217.05	12,771,197	217.05	12,771,197	TOTAL BUDGET	208.94	12,442,193	208.94	12,442,193	208.94	12,442,193
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DEPARTMENT OF COUNTY MANAGEMENT

FUND 1504: Recreation Fun

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSEC	FY12 APPROVED	FY12 ADOPTED
66,070	80,513	100,000	100,000	60160 Pass-Thru & Pgm Supt	102,500	102,500	102,500
0	940	0	0	60170 Professional Services	0	0	0
66,070	81,453	100,000	100,000	TOTAL Contractual Services	102,500	102,500	102,500
1,368	2,190	1,700	1,700	60350 Central Indirect	2,500	2,500	2,500
1,368	2,190	1,700	1,700	TOTAL Materials & Supplies	2,500	2,500	2,500
67,437	83,643	101,700	101,700	TOTAL BUDGET	105,000	105,000	105,000

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSEC	FY12 APPROVED	FY12 ADOPTED
36,369	21,119	0	0	60110 Overtime	0	0	0
10,726	6,196	0	0	60130 Salary-Related Exp	0	0	0
10,183	5,280	0	0	60140 Insurance Benefits	0	0	0
0	14,785	0	0	90001 ATYP Posting (CATS)	0	0	0
0	1,120	0	0	90002 ATYP On Call (CATS)	0	0	0
0	-2,831	0	0	93002 Assess Labor	0	0	0
57,278	45,669	0	0	TOTAL Personal Services	0	0	0
0	10,387	24,229	24,229	60170 Professional Services	0	0	0
0	10,387	24,229	24,229	TOTAL Contractual Services	0	0	0
0	153	0	0	60180 Printing	0	0	0
0	0	0	50,424	60220 Repairs and Maintenance	0	0	0
0	566	0	0	60240 Supplies	0	0	0
1,186	887	412	412	60350 Central Indirect	0	0	0
1,186	1,606	412	50,836	TOTAL Materials & Supplies	0	0	0
58,464	57,662	24,641	75,065	TOTAL BUDGET	0	0	0

DEPARTMENT OF COUNTY MANAGEMENT

FUND 1507: Tax Title Land Sales Fu

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
135,632	76,691	0	0	60000 Permanent	0	0	0
39,437	22,322	0	0	60130 Salary-Related Exp	0	0	0
30,704	22,362	0	0	60140 Insurance Benefits	0	0	0
872	0	0	0	90001 ATYP Posting (CATS)	0	0	0
233	0	0	0	95102 Settle Labor	0	0	0
206,878	121,374	0	0	TOTAL Personal Services	0	0	0
12,110	392,925	0	0	60160 Pass-Thru & Pgm Supt	0	0	0
13,752	40,969	0	0	60170 Professional Services	0	0	0
25,862	433,894	0	0	TOTAL Contractual Services	0	0	0
1,789	1,391	0	0	60180 Printing	0	0	0
4,072	2,724	0	0	60190 Utilities	0	0	0
8,447	1,856	0	0	60220 Repairs and Maintenance	0	0	0
171	735	0	0	60240 Supplies	0	0	0
1,520	1,087	0	0	60260 Travel & Training	0	0	0
0	4	0	0	60270 Local Travel/Mileage	0	0	0
100	0	0	0	60340 Dues & Subscriptions	0	0	0
5,825	16,415	0	0	60350 Central Indirect	0	0	0
4,587	12,684	0	0	60355 Dept Indirect	0	0	0
2,402	1,606	0	0	60370 Intl Svc Telephone	0	0	0
12,400	7,096	0	0	60380 Intl Svc Data Processing	0	0	0
0	530	0	0	60390 Intl Svc PC Flat Fee	0	0	0
1,170	880	0	0	60410 Intl Svc Motor Pool	0	0	0
15,414	15,328	0	0	60430 Intl Svc Bldg Mgmt	0	0	0
803	831	0	0	60460 Intl Svc Dist/Postage	0	0	0
365	0	0	0	95430 Settle Bldg Mgmt Svc	0	0	0
59,066	63,167	0	0	TOTAL Materials & Supplies	0	0	0
291,806	618,436	0	0	TOTAL BUDGET	0	0	0

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AM	FTE	BASE AM	FTE	BASE AM	FTE	BASE AM		FTE	BASE AM	FTE	BASE AM	FTE	BASE AM
1.00	44,475	0.50	22,734	0.00	0	0.00	0	ADMINISTRATIVE ASSISTANT	0.00	0	0.00	0	0.00	0
1.00	75,541	1.00	75,624	0.00	0	0.00	0	PROGRAM SUPERVISOR	0.00	0	0.00	0	0.00	0
0.00	0	0.00	-21,667	0.00	0	0.00	0	SALARY/ACTG ADJUSTMENTS	0.00	0	0.00	0	0.00	0
2.00	120,016	1.50	76,691	0.00	0	0.00	0	TOTAL BUDGET	0.00	0	0.00	0	0.00	0

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
33	0	0	0	60140 Insurance Benefits	0	0	0
41,801	0	0	0	90001 ATYP Posting (CATS)	0	0	0
12,955	0	0	0	95102 Settle Labor	0	0	0
54,789	0	0	0	TOTAL Personal Services	0	0	0
12,600	0	0	0	60170 Professional Services	0	0	0
12,600	0	0	0	TOTAL Contractual Services	0	0	0
802	0	0	0	60180 Printing	0	0	0
308,209	0	0	0	60220 Repairs and Maintenance	0	0	0
15,795	0	0	0	60240 Supplies	0	0	0
900	0	0	0	60270 Local Travel/Mileage	0	0	0
3,138	0	0	0	60370 Intl Svc Telephone	0	0	0
19,387	0	0	0	95101 Settle Matrl & Svcs	0	0	0
348,231	0	0	0	TOTAL Materials & Supplies	0	0	0
95,000	0	0	0	60530 Buildings	0	0	0
95,000	0	0	0	TOTAL Capital Outlay	0	0	0
510,620	0	0	0	TOTAL BUDGET	0	0	0

DEPARTMENT OF COUNTY MANAGEMENT

FUND 2504: Financed Projects Fu

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
0	0	102,103	102,103	60000 Permanent	102,103	102,103	102,103
0	0	33,173	33,173	60130 Salary-Related Exp	29,712	29,712	29,712
0	0	21,384	21,384	60140 Insurance Benefits	22,221	22,221	22,221
0	0	156,660	156,660	TOTAL Personal Services	154,036	154,036	154,036
0	647,175	2,930,337	2,930,337	60170 Professional Services	2,031,981	2,031,981	2,031,981
0	647,175	2,930,337	2,930,337	TOTAL Contractual Services	2,031,981	2,031,981	2,031,981
0	16,914	20,000	20,000	60220 Repairs and Maintenance	12,000	12,000	12,000
0	26	122,500	122,500	60240 Supplies	128,588	128,588	128,588
0	33,141	182,360	182,360	60260 Travel & Training	158,426	158,426	158,426
0	496,746	1,633,679	1,633,679	60290 Software Licenses/Maint	1,216,007	1,216,007	1,216,007
0	0	54,464	54,464	60380 Intl Svc Data Processing	0	0	0
0	546,827	2,013,003	2,013,003	TOTAL Materials & Supplies	1,515,021	1,515,021	1,515,021
0	302,889	0	0	60550 Capital Equipment	0	0	0
0	302,889	0	0	TOTAL Capital Outlay	0	0	0
0	1,496,890	5,100,000	5,100,000	TOTAL BUDGET	3,701,038	3,701,038	3,701,038

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AM	FTE	BASE AM	FTE	BASE AM	FTE	BASE AM		FTE	BASE AM	FTE	BASE AM	FTE	BASE AM
1.00	113,573	1.00	97,730	1.00	102,103	1.00	102,103	IT PROJECT MANAGER 2	1.00	102,103	1.00	102,103	1.00	102,103
0.00	0	0.00	-97,730	0.00	0	0.00	0	SALARY/ACTG ADJUSTMENTS	0.00	0	0.00	0	0.00	0
1.00	113,573	1.00	0	1.00	102,103	1.00	102,103	TOTAL BUDGET	1.00	102,103	1.00	102,103	1.00	102,103

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL		FY12 PROPOSEC	FY12 APPROVED	FY12 ADOPTED
1,175,579	1,150,185	1,245,609	1,280,426	60000	Permanent	1,207,614	1,207,614	1,207,614
53,788	48,019	0	0	60100	Temporary	53,245	53,245	53,245
3,655	669	0	0	60110	Overtime	0	0	0
1,044	0	387,500	387,500	60120	Premium	0	0	0
336,433	329,919	381,887	396,682	60130	Salary-Related Exp	431,351	431,351	431,351
6,985	4,001	0	0	60135	Non-Base Fringe	16,346	16,346	16,346
257,007	272,819	326,322	337,634	60140	Insurance Benefits	336,926	336,926	336,926
1,609	2,022	0	0	60145	Non-Base Insurance	18,068	18,068	18,068
268,896	604,814	0	0	90001	ATYP Posting (CATS)	0	0	0
86	3,949	0	0	95102	Settle Labor	0	0	0
2,105,082	2,416,396	2,341,318	2,402,242	TOTAL Personal Services		2,063,550	2,063,550	2,063,550
111,118	108,009	52,000	52,000	60150	Cnty Match & Sharing	0	0	0
1,474,819	1,475,270	1,500,227	1,500,227	60170	Professional Services	1,594,254	1,594,254	1,594,254
1,585,936	1,583,278	1,552,227	1,552,227	TOTAL Contractual Services		1,594,254	1,594,254	1,594,254
16,570	17,793	23,650	23,650	60180	Printing	25,600	25,600	25,600
0	0	0	0	60200	Communications	4,783	4,783	4,783
0	0	1,100	1,100	60220	Repairs and Maintenance	7,607	7,607	7,607
266	396	250	250	60230	Postage	1,050	1,050	1,050
41,616	40,313	8,450,145	8,400,533	60240	Supplies	59,073	59,073	59,073
60	15	0	0	60246	Medical & Dental Supplies	0	0	0
15,381	16,997	32,530	32,530	60260	Travel & Training	34,030	34,030	34,030
1,062,013	1,187,525	1,242,600	1,242,600	60270	Local Travel/Mileage	1,272,621	1,272,621	1,272,621
37,684,823	38,366,300	42,102,652	42,102,652	60280	Insurance	49,410,381	49,410,381	49,410,381
4,054	308	0	0	60290	Software Licenses/Maint	4,000	4,000	4,000
4,641,214	4,141,246	5,312,240	5,312,240	60310	Drugs	4,750,000	4,750,000	4,750,000
4,656	5,008	5,300	5,300	60320	Refunds	4,000	4,000	4,000
22,750,322	23,559,693	25,792,083	25,878,219	60330	Claims Paid	30,380,915	30,380,915	30,792,798
2,966	3,688	6,280	6,280	60340	Dues & Subscriptions	6,280	6,280	6,280
17,201	21,426	20,883	20,883	60370	Intl Svc Telephone	14,269	14,269	14,269
40,160	53,115	74,732	74,732	60380	Intl Svc Data Processing	102,315	102,315	102,315
0	8,126	0	0	60390	Intl Svc PC Flat Fee	0	0	0
4,290	6,338	4,334	4,334	60410	Intl Svc Motor Pool	6,356	6,356	6,356
0	213	0	0	60420	Intl Svc Electronics	0	0	0
162,502	230,592	231,041	231,041	60430	Intl Svc Bldg Mgmt	233,876	233,876	233,876
425	318	0	0	60440	Intl Svc Other	0	0	0
33,739	27,412	40,487	40,487	60460	Intl Svc Dist/Postage	29,724	29,724	29,724
0	50	0	0	60660	Goods Issue	0	0	0
-53,969	-60,343	65,267	65,267	60680	Cash Discounts Taken	0	0	0
603	0	0	0	92002	Equipment Use	0	0	0
68,296	0	0	0	93007	Assess Int Svc Expenses	0	0	0
70,809	0	0	0	93017	Assess Dept Support	0	0	0
21,676	23,849	0	0	95101	Settle Matr'l & Svcs	0	0	0
2	1	0	0	95110	Settle Inv Acct	0	0	0
0	234	0	0	95112	Settle Equip Use	0	0	0
8,917	11,402	0	0	95430	Settle Bldg Mgmt Svc	0	0	0
66,598,591	67,662,015	83,405,574	83,442,098	TOTAL Materials & Supplies		86,346,880	86,346,880	86,758,763
5,599	0	0	0	60550	Capital Equipment	0	0	0
5,599	0	0	0	TOTAL Capital Outlay		0	0	0

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
70,295,209	71,661,690	87,299,119	87,396,567	TOTAL BUDGET	90,004,684	90,004,684	90,416,567

DEPARTMENT OF COUNTY MANAGEMENT

FUND 3500: Risk Management Fu

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AM		FTE	BASE AM	FTE	BASE AM	FTE	BASE AM						
0.10	13,856	0.10	21,062	0.10	14,526	0.10	14,526	CHIEF FINANCIAL OFFICER	0.15	23,040	0.15	23,040	0.15	23,040
1.00	93,451	1.00	91,947	1.00	96,061	1.00	96,061	FINANCE MANAGER	0.25	25,622	0.25	25,622	0.25	25,622
2.00	115,662	2.00	118,405	1.00	61,240	1.00	61,240	HUMAN RESOURCES ANALYST 1	1.00	61,240	1.00	61,240	1.00	61,240
3.00	184,265	4.00	241,427	5.00	314,694	5.00	314,694	HUMAN RESOURCES ANALYST 2	4.00	257,961	4.00	257,961	4.00	257,961
1.00	63,311	2.00	99,830	1.00	67,094	1.00	67,094	HUMAN RESOURCES ANALYST 2	1.00	69,280	1.00	69,280	1.00	69,280
4.00	285,316	4.00	300,511	5.00	375,594	5.00	375,594	HUMAN RESOURCES ANALYST/SENIOR	6.00	445,704	6.00	445,704	6.00	445,704
1.15	93,421	1.00	81,794	1.00	85,453	1.00	85,453	HUMAN RESOURCES MANAGER 1	1.00	85,453	1.00	85,453	1.00	85,453
1.00	98,127	1.15	110,862	1.25	126,085	1.25	126,085	HUMAN RESOURCES MANAGER 2	1.25	126,084	1.25	126,084	1.25	126,084
0.00	0	0.00	0	0.15	17,512	0.15	17,512	HUMAN RESOURCES MANAGER/SENIOR	0.15	19,862	0.15	19,862	0.15	19,862
1.00	47,848	0.00	0	0.00	0	0.00	0	HUMAN RESOURCES TECHNICIAN	1.00	38,224	1.00	38,224	1.00	38,224
1.50	61,288	1.50	61,408	1.50	62,133	1.50	62,133	OFFICE ASSISTANT/SENIOR	1.50	55,144	1.50	55,144	1.50	55,144
0.00	0	0.00	0	0.25	25,217	0.25	25,217	PROGRAM MANAGER 2	0.00	0	0.00	0	0.00	0
0.00	0	0.00	-24,818	0.00	0	0.00	0	SALARY SAVINGS	0.00	0	0.00	0	0.00	0
0.00	55,899	0.00	47,757	0.00	0	0.00	0	SALARY/ACTG ADJUSTMENTS	0.00	0	0.00	0	0.00	0
15.75	1,112,444	16.75	1,150,185	17.25	1,245,609	17.25	1,245,609	TOTAL BUDGET	17.30	1,207,614	17.30	1,207,614	17.30	1,207,614

Department Budget Detail by Fund

fy2012 adopted budget

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Department Budget Detail by Fund

fy2012 adopted budget

District Attorney's Office Expenditure and Position Detail by Fund

Department Budget Detail by Fund

fy2012 adopted budget

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DISTRICT ATTORNEY

FUND 1000: General Func

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL		FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
9,918,449	9,317,395	9,937,313	10,060,969	60000	Permanent	10,027,215	10,027,215	10,027,215
423,728	431,022	76,835	76,835	60100	Temporary	73,000	73,000	73,000
7,416	7,562	7,500	7,500	60110	Overtime	10,000	10,000	10,000
5,951	5,994	0	0	60120	Premium	0	0	0
2,885,264	2,722,222	3,054,064	3,091,186	60130	Salary-Related Exp	3,002,527	3,002,527	3,002,527
42,242	45,760	0	0	60135	Non-Base Fringe	0	0	0
2,272,914	2,376,595	2,651,920	2,687,176	60140	Insurance Benefits	2,740,093	2,740,093	2,740,093
40,118	51,436	0	0	60145	Non-Base Insurance	0	0	0
5,387	0	0	0	90001	ATYP Posting (CATS)	0	0	0
684	437	0	0	90002	ATYP On Call (CATS)	0	0	0
203,779	156,235	0	0	93002	Assess Labor	0	0	0
79	94	0	0	95102	Settle Labor	0	0	0
15,806,013	15,114,752	15,727,632	15,923,666	TOTAL Personal Services		15,852,835	15,852,835	15,852,835
1	0	0	0	60160	Pass-Thru & Pgm Supt	0	0	0
320,181	270,240	306,091	306,091	60170	Professional Services	285,304	285,304	285,304
320,181	270,240	306,091	306,091	TOTAL Contractual Services		285,304	285,304	285,304
51,817	53,357	39,498	39,498	60180	Printing	35,255	35,255	35,255
44,220	42,133	40,117	40,117	60200	Communications	42,095	42,095	42,095
7,783	9,862	7,869	7,869	60210	Rentals	7,898	7,898	7,898
15,758	14,924	9,522	9,522	60220	Repairs and Maintenance	5,047	5,047	5,047
164	236	812	812	60230	Postage	815	815	815
89,628	83,235	117,252	117,252	60240	Supplies	120,087	120,087	120,087
9,215	11,715	16,215	16,215	60260	Travel & Training	16,274	16,274	16,274
15,964	13,692	9,222	9,222	60270	Local Travel/Mileage	13,341	13,341	13,341
173,474	174,716	181,926	181,926	60290	Software Licenses/Maint	204,726	204,726	204,726
0	35	0	0	60320	Refunds	0	0	0
64,208	85,122	68,613	68,613	60340	Dues & Subscriptions	73,613	73,613	73,613
151,287	158,888	150,823	150,823	60370	Intl Svc Telephone	152,730	152,730	152,730
421,259	299,365	413,353	413,353	60380	Intl Svc Data Processing	387,900	387,900	387,900
0	53,200	37,800	37,800	60390	Intl Svc PC Flat Fee	31,500	31,500	31,500
92,271	95,329	93,785	93,785	60410	Intl Svc Motor Pool	102,482	102,482	102,482
653	775	1,172	1,172	60420	Intl Svc Electronics	1,172	1,172	1,172
700,864	714,572	692,510	692,510	60430	Intl Svc Bldg Mgmt	601,008	601,008	601,008
2,515	4,718	0	0	60440	Intl Svc Other	0	0	0
246,642	265,625	238,986	238,986	60460	Intl Svc Dist/Postage	269,010	269,010	269,010
0	1,578	0	0	60660	Goods Issue	0	0	0
-234	-318	0	0	60680	Cash Discounts Taken	0	0	0
4	8	0	0	95110	Settle Inv Acct	0	0	0
19,376	19,612	0	0	95430	Settle Bldg Mgmt Svc	0	0	0
2,106,868	2,102,377	2,119,475	2,119,475	TOTAL Materials & Supplies		2,064,953	2,064,953	2,064,953
18,233,062	17,487,369	18,153,198	18,349,232	TOTAL BUDGET		18,203,092	18,203,092	18,203,092

DISTRICT ATTORNEY

FUND 1000: General Func

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AM	FTE	BASE AM	FTE	BASE AM	FTE	BASE AM		FTE	BASE AM	FTE	BASE AM	FTE	BASE AM
0.00	0	0.00	0	0.00	0	0.00	0	D A ADMINISTRATIVE MANAGER	2.00	194,222	2.00	194,222	2.00	194,222
3.61	205,974	3.63	206,186	3.63	213,763	3.63	213,763	D A INVESTIGATOR	3.64	221,312	3.64	221,312	3.64	221,312
1.00	76,862	1.00	75,624	1.00	79,008	1.00	79,008	D A INVESTIGATOR/CHIEF	1.00	79,008	1.00	79,008	1.00	79,008
1.00	48,887	1.00	50,003	1.00	51,789	1.00	51,789	DATA ANALYST	1.00	54,162	1.00	54,162	1.00	54,162
1.00	135,100	1.00	98,114	1.00	110,418	1.00	110,418	DEPUTY DIST ATTY/FIRST ASST	1.00	141,586	1.00	141,586	1.00	141,586
14.00	876,038	13.00	852,386	11.00	712,110	11.00	712,110	DEPUTY DISTRICT ATTORNEY 1	11.00	730,290	11.00	730,290	11.00	730,290
20.07	1,453,739	12.92	982,234	15.35	1,141,192	15.35	1,141,192	DEPUTY DISTRICT ATTORNEY 2	14.87	1,185,245	14.87	1,185,245	14.87	1,185,245
19.38	1,908,033	19.57	2,005,035	16.75	1,755,631	16.75	1,755,631	DEPUTY DISTRICT ATTORNEY 3	21.76	2,289,110	21.76	2,289,110	21.76	2,289,110
12.49	1,590,725	11.90	1,586,587	11.90	1,591,708	11.90	1,591,708	DEPUTY DISTRICT ATTORNEY 4	9.90	1,337,959	9.90	1,337,959	9.90	1,337,959
2.00	279,804	2.00	279,266	2.00	299,150	2.00	299,150	DEPUTY DISTRICT ATTORNEY/CHIEF	2.00	311,236	2.00	311,236	2.00	311,236
1.00	58,173	1.00	59,481	1.00	61,588	1.00	61,588	DESKTOP SUPPORT SPECIALIST/SENIOR	0.00	0	0.00	0	0.00	0
1.00	67,356	1.00	68,886	1.00	70,996	1.00	70,996	DEVELOPMENT ANALYST	1.00	73,518	1.00	73,518	1.00	73,518
1.00	73,545	1.00	75,221	1.00	77,894	1.00	77,894	DEVELOPMENT ANALYST/SENIOR	1.00	81,437	1.00	81,437	1.00	81,437
0.00	0	0.00	0	1.00	37,772	1.00	37,772	DISEASE INTERVENTION SPECIALIST	0.00	0	0.00	0	0.00	0
1.00	46,285	1.00	50,348	1.00	50,348	1.00	50,348	DISTRICT ATTORNEY	1.00	50,348	1.00	50,348	1.00	50,348
1.00	99,340	0.00	0	0.00	0	0.00	0	EXECUTIVE ASSISTANT	0.00	0	0.00	0	0.00	0
1.00	41,059	1.00	41,969	1.00	43,474	1.00	43,474	FINANCE SPECIALIST 1	1.00	45,468	1.00	45,468	1.00	45,468
1.00	55,250	0.00	0	0.00	0	0.00	0	FINANCE SPECIALIST 2	0.00	0	0.00	0	0.00	0
0.00	0	1.00	55,165	1.00	60,271	1.00	60,271	FINANCE SPECIALIST/SENIOR	1.00	62,985	1.00	62,985	1.00	62,985
0.00	0	0.00	0	0.00	0	0.00	0	FINANCE TECHNICIAN	1.00	39,710	1.00	39,710	1.00	39,710
0.00	0	1.00	53,646	1.00	56,045	1.00	56,045	HUMAN RESOURCES ANALYST 1	1.00	56,046	1.00	56,046	1.00	56,046
1.00	51,301	0.00	0	0.00	0	0.00	0	HUMAN RESOURCES ANALYST 2	0.00	0	0.00	0	0.00	0
0.00	0	0.00	0	1.00	53,514	1.00	53,514	HUMAN RESOURCES TECHNICIAN	0.50	18,923	0.50	18,923	0.50	18,923
0.00	0	1.00	41,556	0.00	0	0.00	0	HUMAN RESOURCES TECHNICIAN	0.00	0	0.00	0	0.00	0
0.00	0	0.00	0	0.00	0	0.00	0	INFORMATION SPECIALIST 2	1.00	64,358	1.00	64,358	1.00	64,358
0.00	0	0.00	0	0.00	0	0.00	0	INFORMATION SPECIALIST 3	1.00	73,518	1.00	73,518	1.00	73,518
1.00	86,168	1.00	88,722	1.00	92,690	1.00	92,690	IT MANAGER 1	1.00	92,690	1.00	92,690	1.00	92,690
1.00	86,159	0.00	0	0.00	0	0.00	0	IT SUPERVISOR	0.00	0	0.00	0	0.00	0
12.00	483,427	12.00	473,884	12.88	523,784	12.88	523,784	LEGAL ASSISTANT 1	11.00	468,929	11.00	468,929	11.00	468,929
6.00	265,128	6.00	272,215	6.00	278,121	6.00	278,121	LEGAL ASSISTANT 2	6.00	281,184	6.00	281,184	6.00	281,184
7.00	359,660	7.00	362,465	7.00	375,421	7.00	375,421	LEGAL ASSISTANT/SENIOR	6.00	333,729	6.00	333,729	6.00	333,729
3.00	65,583	3.00	62,127	3.00	65,583	3.00	65,583	LEGAL INTERN	3.00	65,583	3.00	65,583	3.00	65,583
2.00	96,976	2.00	102,680	2.00	109,990	2.00	109,990	LEGISLATIVE/ADMIN SECRETARY	2.00	115,555	2.00	115,555	2.00	115,555
1.00	68,382	1.00	67,903	1.00	70,324	1.00	70,324	NETWORK ADMINISTRATOR	0.00	0	0.00	0	0.00	0
30.00	973,154	26.00	847,732	25.50	854,585	25.50	854,585	OFFICE ASSISTANT 2	26.86	934,416	26.86	934,416	26.86	934,416
4.50	181,823	4.50	177,743	4.50	182,917	4.50	182,917	OFFICE ASSISTANT/SENIOR	4.50	187,723	4.50	187,723	4.50	187,723
1.00	56,221	1.00	55,385	1.00	57,862	1.00	57,862	OPERATIONS ADMINISTRATOR	1.00	57,862	1.00	57,862	1.00	57,862
5.00	273,255	4.00	218,035	4.00	227,787	4.00	227,787	OPERATIONS SUPERVISOR	3.00	173,586	3.00	173,586	3.00	173,586
1.00	49,121	1.00	50,003	1.00	52,067	1.00	52,067	PROCUREMENT ANALYST	1.00	54,435	1.00	54,435	1.00	54,435
0.00	0	1.00	56,881	1.00	58,916	1.00	58,916	PROGRAM COORDINATOR	0.00	0	0.00	0	0.00	0
2.00	174,552	2.00	187,727	2.00	196,126	2.00	196,126	PROGRAM MANAGER 2	0.00	0	0.00	0	0.00	0
0.00	0	0.00	-550,641	0.00	0	0.00	0	SALARY/ACTG ADJUSTMENTS	0.00	0	0.00	0	0.00	0
1.00	85,000	1.00	70,016	1.00	75,000	1.00	75,000	STAFF ASSISTANT	0.00	0	0.00	0	0.00	0

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT		FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT
3.00	141,422	1.46	61,825	2.41	107,040	2.41	107,040	SUPPORT ENFORCEMENT AGENT	2.00	84,800	2.00	84,800	2.00	84,800
3.76	162,336	2.90	130,986	3.02	142,429	3.02	142,429	VICTIM ADVOCATE	1.47	66,282	1.47	66,282	1.47	66,282
166.81	10,675,838	150.88	9,317,395	150.94	9,937,313	150.94	9,937,313	TOTAL BUDGET	146.50	10,027,215	146.50	10,027,215	146.50	10,027,215

DISTRICT ATTORNEY

FUND 1505: Federal/State Program Fu

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL		FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
2,982,939	3,222,574	3,250,891	3,250,891	60000	Permanent	3,030,691	3,030,691	3,107,231
69,143	68,281	80,000	80,000	60100	Temporary	86,500	86,500	86,500
146	545	0	0	60110	Overtime	0	0	0
12,048	12,377	0	0	60120	Premium	0	0	0
872,507	944,081	994,785	994,785	60130	Salary-Related Exp	915,478	915,478	938,976
5,751	5,686	0	0	60135	Non-Base Fringe	0	0	0
731,499	855,879	886,897	886,897	60140	Insurance Benefits	892,589	892,589	912,254
1,800	2,562	0	0	60145	Non-Base Insurance	0	0	0
-3,224	3,325	0	0	90001	ATYP Posting (CATS)	0	0	0
-207,584	-157,132	0	0	93002	Assess Labor	0	0	0
0	9	0	0	95102	Settle Labor	0	0	0
4,465,026	4,958,187	5,212,573	5,212,573	TOTAL Personal Services		4,925,258	4,925,258	5,044,961
857,590	631,236	569,089	569,089	60160	Pass-Thru & Pgm Supt	539,104	539,104	539,104
28,437	23,378	37,500	37,500	60170	Professional Services	37,500	37,500	37,500
886,027	654,614	606,589	606,589	TOTAL Contractual Services		576,604	576,604	576,604
14,195	15,909	6,477	6,477	60180	Printing	13,500	13,500	13,500
1,969	1,993	2,400	2,400	60200	Communications	1,500	1,500	1,500
2,220	420	1,000	1,000	60220	Repairs and Maintenance	1,000	1,000	1,000
47	0	515	515	60230	Postage	515	515	515
16,922	16,859	69,921	69,921	60240	Supplies	76,972	76,972	76,972
43,224	16,561	39,715	39,715	60260	Travel & Training	36,913	36,913	36,913
1,300	1,234	1,017	1,017	60270	Local Travel/Mileage	1,017	1,017	1,017
0	9,433	0	0	60320	Refunds	0	0	0
2,367	3,158	310	310	60340	Dues & Subscriptions	597	597	597
56,553	73,551	55,002	55,002	60350	Central Indirect	82,585	82,585	82,585
90,431	99,078	118,892	118,892	60355	Dept Indirect	137,967	137,967	137,967
26,675	26,767	27,010	27,010	60370	Intl Svc Telephone	27,010	27,010	27,010
54,612	36,826	53,551	53,551	60380	Intl Svc Data Processing	49,581	49,581	49,581
0	9,600	0	0	60390	Intl Svc PC Flat Fee	4,500	4,500	4,500
9,081	9,085	11,232	11,232	60410	Intl Svc Motor Pool	8,769	8,769	8,769
67,181	47,622	182,991	182,991	60430	Intl Svc Bldg Mgmt	164,642	164,642	164,642
0	16,743	0	0	60440	Intl Svc Other	0	0	0
49,479	46,955	51,732	51,732	60460	Intl Svc Dist/Postage	49,016	49,016	49,016
-63	-354	0	0	60680	Cash Discounts Taken	0	0	0
1	1	0	0	95110	Settle Inv Acct	0	0	0
716	1,991	0	0	95430	Settle Bldg Mgmt Svc	0	0	0
436,909	433,432	621,765	621,765	TOTAL Materials & Supplies		656,084	656,084	656,084
5,787,961	6,046,233	6,440,927	6,440,927	TOTAL BUDGET		6,157,946	6,157,946	6,277,649

DISTRICT ATTORNEY

FUND 1505: Federal/State Program Fu

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AM		FTE	BASE AM	FTE	BASE AM	FTE	BASE AM						
3.39	190,572	3.37	191,317	3.37	197,855	3.37	197,855	D A INVESTIGATOR	3.36	202,017	3.36	202,017	3.36	202,017
12.43	885,189	5.08	391,365	5.65	423,914	5.65	423,914	DEPUTY DISTRICT ATTORNEY 2	5.13	418,422	5.13	418,422	6.13	494,962
6.92	739,718	4.93	574,218	10.25	1,065,096	10.25	1,065,096	DEPUTY DISTRICT ATTORNEY 3	6.74	778,297	6.74	778,297	6.74	778,297
2.51	322,797	2.10	283,068	2.10	280,890	2.10	280,890	DEPUTY DISTRICT ATTORNEY 4	1.10	150,073	1.10	150,073	1.10	150,073
0.50	17,922	0.50	18,060	0.00	0	0.00	0	FINANCE TECHNICIAN	0.00	0	0.00	0	0.00	0
1.00	41,467	2.00	84,576	1.62	67,383	1.62	67,383	LEGAL ASSISTANT 1	2.50	104,243	2.50	104,243	2.50	104,243
2.00	86,212	2.00	82,726	2.00	87,418	2.00	87,418	LEGAL ASSISTANT 2	2.00	85,229	2.00	85,229	2.00	85,229
1.00	50,156	1.00	51,312	1.00	53,148	1.00	53,148	LEGAL ASSISTANT/SENIOR	0.00	0	0.00	0	0.00	0
1.00	65,334	1.00	66,808	1.00	69,199	1.00	69,199	NETWORK ADMINISTRATOR	0.00	0	0.00	0	0.00	0
6.00	218,875	6.00	213,518	6.00	221,120	6.00	221,120	OFFICE ASSISTANT 2	4.64	171,298	4.64	171,298	4.64	171,298
1.50	63,872	1.50	63,432	1.50	65,709	1.50	65,709	OFFICE ASSISTANT/SENIOR	2.50	107,559	2.50	107,559	2.50	107,559
0.00	0	1.00	57,527	1.00	60,101	1.00	60,101	OPERATIONS ADMINISTRATOR	1.00	60,101	1.00	60,101	1.00	60,101
1.00	51,194	0.00	0	0.00	0	0.00	0	OPERATIONS SUPERVISOR	1.00	54,202	1.00	54,202	1.00	54,202
0.00	0	0.00	0	0.00	0	0.00	0	PROGRAM COORDINATOR	1.00	61,554	1.00	61,554	1.00	61,554
0.00	0	0.00	502,419	0.00	0	0.00	0	SALARY/ACTG ADJUSTMENTS	0.00	0	0.00	0	0.00	0
9.00	405,132	10.54	466,305	9.59	437,073	9.59	437,073	SUPPORT ENFORCEMENT AGENT	10.00	459,628	10.00	459,628	10.00	459,628
0.00	0	0.00	0	0.00	0	0.00	0	SYSTEMS ADMINISTRATOR	1.00	74,517	1.00	74,517	1.00	74,517
3.74	184,003	3.60	175,923	4.48	221,985	4.48	221,985	VICTIM ADVOCATE	6.03	303,551	6.03	303,551	6.03	303,551
51.99	3,322,443	44.62	3,222,574	49.56	3,250,891	49.56	3,250,891	TOTAL BUDGET	48.00	3,030,691	48.00	3,030,691	49.00	3,107,231

DISTRICT ATTORNEY

FUND 1516: Justice Services Special Ops F

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
5,159	0	15,977	15,977	60000 Permanent	16,923	16,923	16,923
135	0	0	0	60120 Premium	0	0	0
1,485	0	5,191	5,191	60130 Salary-Related Exp	4,925	4,925	4,925
1,883	0	7,718	7,718	60140 Insurance Benefits	8,125	8,125	8,125
3,804	0	0	0	93002 Assess Labor	0	0	0
12,466	0	28,886	28,886	TOTAL Personal Services	29,973	29,973	29,973
89	0	0	0	60170 Professional Services	0	0	0
89	0	0	0	TOTAL Contractual Services	0	0	0
10,116	0	18,940	18,940	60180 Printing	20,000	20,000	20,000
0	0	111,060	111,060	60240 Supplies	131,000	131,000	131,000
0	0	0	0	60290 Software Licenses/Maint	5,000	5,000	5,000
333	0	0	0	60350 Central Indirect	0	0	0
533	0	0	0	60355 Dept Indirect	0	0	0
8,946	0	0	0	60370 Intl Svc Telephone	0	0	0
19,928	0	130,000	130,000	TOTAL Materials & Supplies	156,000	156,000	156,000
16,701	0	0	0	60550 Capital Equipment	0	0	0
16,701	0	0	0	TOTAL Capital Outlay	0	0	0
49,184	0	158,886	158,886	TOTAL BUDGET	185,973	185,973	185,973

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AM	FTE	BASE AM	FTE	BASE AM	FTE	BASE AM		FTE	BASE AM	FTE	BASE AM	FTE	BASE AM
0.50	15,955	0.50	15,566	0.50	15,977	0.50	15,977	OFFICE ASSISTANT 2	0.50	16,923	0.50	16,923	0.50	16,923
0.00	0	0.00	-15,566	0.00	0	0.00	0	SALARY/ACTG ADJUSTMENTS	0.00	0	0.00	0	0.00	0
0.50	15,955	0.50	0	0.50	15,977	0.50	15,977	TOTAL BUDGET	0.50	16,923	0.50	16,923	0.50	16,923

Department Budget Detail by Fund

fy2012 adopted budget

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Department Budget Detail by Fund

fy2012 adopted budget

Health Department Expenditure and Position Detail by Fund

Department Budget Detail by Fund

fy2012 adopted budget

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HEALTH DEPARTMENT

FUND 1000: General Fund

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL		FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
14,215,830	14,190,574	22,064,026	22,108,336	60000	Permanent	22,844,898	22,844,898	22,836,031
226,612	180,205	1,222,439	1,214,213	60100	Temporary	1,183,124	1,183,124	1,183,124
434,543	393,708	378,982	378,982	60110	Overtime	357,101	357,101	357,101
433,206	365,394	381,497	381,497	60120	Premium	412,135	412,135	412,135
4,268,265	4,296,243	7,022,413	7,019,571	60130	Salary-Related Exp	7,123,528	7,123,528	7,120,806
38,057	32,748	255,115	253,441	60135	Non-Base Fringe	232,553	232,553	232,553
3,651,894	3,989,769	6,733,825	6,739,634	60140	Insurance Benefits	7,306,427	7,306,427	7,305,673
13,663	19,797	45,481	38,841	60145	Non-Base Insurance	56,926	56,926	56,926
124,442	18,858	0	0	90001	ATYP Posting (CATS)	0	0	0
788,396	1,045,829	0	0	90002	ATYP On Call (CATS)	0	0	0
11,965,434	9,659,170	0	0	93002	Assess Labor	0	0	0
491	764	0	0	95102	Settle Labor	0	0	0
0	4,807	0	0	95200	ATYP Clean Up (Cent)	0	0	0
36,160,833	34,197,866	38,103,778	38,134,515	TOTAL Personal Services		39,516,692	39,516,692	39,504,349
1,130,471	1,220,635	1,559,152	1,559,152	60150	Cnty Match & Sharing	1,651,312	1,651,312	1,651,312
12,794	16,916	25,951	25,951	60155	Direct Prog & Client Assist	21,700	21,700	21,550
148,000	865,535	1,177,060	1,177,060	60160	Pass-Thru & Pgm Supt	656,908	656,908	656,908
3,520,341	3,067,605	3,197,436	3,228,904	60170	Professional Services	2,779,603	2,779,603	2,720,591
45,820	-14,908	0	0	91002	Assess Passthru/Supp	0	0	0
4,857,426	5,155,782	5,959,599	5,991,067	TOTAL Contractual Services		5,109,523	5,109,523	5,050,361
139,008	167,257	198,007	198,007	60180	Printing	218,292	218,292	217,892
6,853	3,743	0	0	60200	Communications	188,792	188,792	187,834
8,638	9,059	28,023	28,023	60210	Rentals	12,321	12,321	12,321
129,714	6,747	7,294	7,294	60220	Repairs and Maintenance	150,632	150,632	146,848
1,598	883	6,095	6,095	60230	Postage	3,028	3,028	3,028
417,277	397,831	440,066	424,007	60240	Supplies	504,792	504,792	556,890
162,419	200,099	191,071	191,071	60246	Medical & Dental Supplies	317,063	317,063	298,216
18,332	915	18,970	18,970	60250	Food	17,079	17,079	16,079
128,484	140,095	268,191	268,191	60260	Travel & Training	210,500	210,500	208,365
51,295	44,020	93,438	93,438	60270	Local Travel/Mileage	84,624	84,624	76,924
0	94,875	0	0	60280	Insurance	0	0	0
1,018,883	1,384,408	1,379,243	1,379,243	60290	Software Licenses/Maint	1,421,256	1,421,256	1,421,256
928,456	1,115,249	1,217,482	1,217,482	60310	Drugs	1,000,340	1,000,340	1,000,340
1,476,064	89,827	0	0	60320	Refunds	0	0	0
110,861	115,586	138,058	138,058	60340	Dues & Subscriptions	150,956	150,956	149,956
261,913	268,238	440,796	440,796	60370	Intl Svc Telephone	473,615	473,615	451,325
1,544,360	1,909,934	3,269,939	3,269,939	60380	Intl Svc Data Processing	2,527,304	2,527,304	2,491,033
0	269,568	0	0	60390	Intl Svc PC Flat Fee	900	900	900
174,381	172,445	168,473	168,473	60410	Intl Svc Motor Pool	173,482	173,482	173,482
4,320	1,634	686	686	60420	Intl Svc Electronics	3,172	3,172	3,172
889,586	835,753	2,023,915	2,023,915	60430	Intl Svc Bldg Mgmt	2,114,962	2,114,962	2,114,962
18,001	17,790	5,680	5,680	60440	Intl Svc Other	30,981	30,981	30,981
462,981	374,869	466,962	466,962	60460	Intl Svc Dist/Postage	482,242	482,242	482,242
-43	0	0	0	60680	Cash Discounts Taken	0	0	0
1,457,338	1,131,066	0	0	93001	Assess Matr'l & Svcs	0	0	0
1,170,949	1,042,468	0	0	93007	Assess Intl Svc Expenses	0	0	0
125	142	0	0	93010	Assess Inv Acct	0	0	0
4	9	0	0	93012	Assess Equip Use	0	0	0
0	5	0	0	93015	Assess Lib Bks & Mat	0	0	0

HEALTH DEPARTMENT

FUND 1000: General Fund

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
79,225	78,997	0	0	93016 Assess Med Supplies	0	0	0
45	219	0	0	95110 Settle Inv Acct	0	0	0
436,701	161,786	0	0	95430 Settle Bldg Mgmt Svc	0	0	0
11,097,769	10,035,517	10,362,389	10,346,330	TOTAL Materials & Supplies	10,086,333	10,086,333	10,044,046
0	26,530	0	0	60550 Capital Equipment	0	0	0
0	26,530	0	0	TOTAL Capital Outlay	0	0	0
52,116,028	49,415,694	54,425,766	54,471,912	TOTAL BUDGET	54,712,548	54,712,548	54,598,756

HEALTH DEPARTMENT

FUND 1000: General Fund

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT		FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT
0.00	0	0.00	0	1.00	52,325	1.00	52,325	ADMINISTRATIVE ANALYST	0.00	0	0.00	0	0.00	0
0.70	37,226	0.70	37,727	0.70	39,414	0.70	39,414	ADMINISTRATIVE ANALYST	1.70	87,265	1.70	87,265	1.70	87,265
0.00	0	0.00	0	0.00	0	0.00	0	ADMINISTRATIVE ANALYST/SENIOR	0.00	0	0.00	0	1.00	64,247
1.00	48,315	1.00	48,974	0.00	0	0.00	0	ADMINISTRATIVE ASSISTANT	0.00	0	0.00	0	0.00	0
0.00	0	1.00	74,886	1.00	78,238	1.00	78,238	ADMINISTRATIVE SERV OFFICER	1.00	78,238	1.00	78,238	1.00	78,238
9.00	382,339	7.80	329,649	7.00	304,341	7.00	304,341	ADMINISTRATIVE SPECIALIST	9.80	410,049	9.80	410,049	9.80	410,049
2.00	113,317	2.00	106,968	2.00	109,869	2.00	109,869	BUDGET ANALYST	2.00	114,840	2.00	114,840	2.00	114,840
0.00	0	1.00	42,293	0.00	0	0.00	0	CLERICAL UNIT SUPERVISOR	0.00	0	0.00	0	0.00	0
6.70	248,220	5.09	187,731	4.84	176,999	4.84	176,999	CLINIC MEDICAL ASSISTANT	2.75	110,188	2.75	110,188	2.75	110,188
1.92	120,428	1.00	63,987	1.00	66,273	1.00	66,273	CLINICAL SERVICES SPECIALIST	0.60	40,352	0.60	40,352	0.60	40,352
0.55	38,350	0.00	0	0.00	0	0.00	0	CLINICAL SUPERVISOR	0.00	0	0.00	0	0.00	0
76.05	5,089,893	56.58	3,933,426	60.63	4,247,629	60.63	4,247,629	COMMUNITY HEALTH NURSE	56.73	4,123,525	56.73	4,123,525	56.73	4,123,525
0.00	0	0.60	18,328	0.80	25,306	0.80	25,306	COMMUNITY HEALTH SPECIALIST 1	1.10	36,241	1.10	36,241	1.10	36,241
13.95	578,847	3.70	147,024	1.14	47,028	1.14	47,028	COMMUNITY HEALTH SPECIALIST 2	5.69	245,630	5.69	245,630	5.69	245,630
0.67	26,046	0.00	0	0.00	0	0.00	0	COMMUNITY INFORMATION SPEC	0.00	0	0.00	0	0.00	0
2.00	107,423	2.00	104,098	2.00	108,000	2.00	108,000	CONTRACT SPECIALIST	2.00	107,085	2.00	107,085	2.00	107,085
0.00	0	0.00	0	1.00	58,840	1.00	58,840	CONTRACT SPECIALIST SENIOR	1.00	61,843	1.00	61,843	1.00	61,843
2.80	143,162	4.00	212,059	4.90	292,303	4.90	292,303	DATA ANALYST	4.70	286,187	4.70	286,187	4.70	286,187
1.50	95,688	2.00	129,854	2.00	134,758	2.00	134,758	DATA ANALYST SR	2.81	193,211	2.81	193,211	2.81	193,211
0.90	34,070	0.00	0	0.00	0	0.00	0	DENTAL ASSISTANT	0.00	0	0.00	0	0.00	0
1.90	65,330	0.70	25,209	0.80	29,838	0.80	29,838	DENTAL ASSISTANT/EFDA	0.80	32,151	0.80	32,151	0.80	32,151
0.60	75,133	0.00	0	0.00	0	0.00	0	DENTAL HEALTH OFFICER	0.00	0	0.00	0	0.00	0
2.37	157,058	0.44	29,878	0.00	0	0.00	0	DENTAL HYGIENIST	0.00	0	0.00	0	0.00	0
0.20	21,631	0.00	0	0.00	0	0.00	0	DENTIST	0.80	100,265	0.80	100,265	0.80	100,265
0.80	93,224	0.70	88,174	0.80	105,280	0.80	105,280	DENTIST/SENIOR	0.00	0	0.00	0	0.00	0
1.00	154,377	1.00	156,448	1.00	163,448	1.00	163,448	DEPARTMENT DIRECTOR 2	1.00	158,687	1.00	158,687	1.00	158,687
1.00	88,976	1.00	91,894	1.00	96,005	1.00	96,005	DEPUTY DIRECTOR	0.00	0	0.00	0	0.00	0
0.00	0	0.70	109,600	0.70	114,506	0.70	114,506	DEPUTY HEALTH OFFICER	0.70	114,506	0.70	114,506	0.70	114,506
6.00	333,364	6.00	335,040	6.00	331,721	6.00	331,721	DEPUTY MEDICAL EXAMINER	6.00	332,831	6.00	332,831	6.00	332,831
0.50	23,991	0.00	0	1.53	87,636	1.53	87,636	DIETITIAN (NUTRITIONIST)	0.25	13,504	0.25	13,504	0.25	13,504
2.14	95,116	2.27	104,470	1.01	48,672	1.01	48,672	DISEASE INTERVENTION SPECIALIST	2.30	112,648	2.30	112,648	2.30	112,648
0.00	0	0.00	0	0.00	0	0.00	0	DIVISION DIRECTOR 1	1.00	111,178	1.00	111,178	1.00	111,178
0.00	0	0.00	0	0.00	0	0.00	0	DIVISION DIRECTOR 2	1.00	114,542	1.00	114,542	1.00	114,542
9.00	344,435	6.00	278,798	1.25	44,000	1.25	44,000	ELIGIBILITY SPECIALIST	3.00	140,589	3.00	140,589	3.00	140,589
15.28	848,283	15.80	864,761	15.57	900,748	15.57	900,748	ENVIRONMENTAL HEALTH SPECIALIS	15.80	928,745	15.80	928,745	15.80	928,745
1.00	64,285	1.00	60,273	1.00	59,445	1.00	59,445	ENVIRONMENTAL HEALTH SPECIALIS	2.00	127,677	2.00	127,677	2.00	127,677
1.00	80,964	1.00	67,076	1.00	75,817	1.00	75,817	ENVIRONMENTAL HEALTH SUPERVIS	1.00	75,817	1.00	75,817	1.00	75,817
1.25	49,946	0.50	19,357	1.75	80,677	1.75	80,677	ENVIRONMENTAL HEALTH TRAINEE	1.10	45,280	1.10	45,280	1.10	45,280
0.00	0	0.00	0	0.00	0	0.00	0	EXECUTIVE ADVISOR	2.00	212,749	2.00	212,749	2.00	212,749
1.00	72,537	1.00	52,798	1.00	55,505	1.00	55,505	FACILITIES SPECIALIST 2	1.00	58,005	1.00	58,005	1.00	58,005
2.00	154,263	2.00	175,393	2.00	183,239	2.00	183,239	FINANCE MANAGER	2.00	183,239	2.00	183,239	2.00	183,239
0.00	0	0.00	0	0.00	0	0.00	0	FINANCE MANAGER, SR	1.00	100,867	1.00	100,867	1.00	100,867
4.00	184,048	2.00	90,808	4.00	179,631	4.00	179,631	FINANCE SPECIALIST 1	4.00	176,715	4.00	176,715	4.00	176,715

HEALTH DEPARTMENT

FUND 1000: General Fund

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT		FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT
3.00	142,676	6.00	304,245	5.50	266,066	5.50	266,066	FINANCE SPECIALIST 2	6.50	321,664	6.50	321,664	6.50	321,664
2.00	110,076	2.00	114,230	3.00	172,163	3.00	172,163	FINANCE SPECIALIST/SENIOR	3.00	180,164	3.00	180,164	3.00	180,164
3.00	196,026	4.00	261,718	3.00	209,200	3.00	209,200	FINANCE SUPERVISOR	3.00	209,201	3.00	209,201	3.00	209,201
9.00	351,170	9.00	354,716	9.00	363,420	9.00	363,420	FINANCE TECHNICIAN	8.00	329,805	8.00	329,805	8.00	329,805
0.80	35,382	0.00	0	0.80	36,392	0.80	36,392	GRAPHIC DESIGNER	0.80	38,034	0.80	38,034	0.80	38,034
1.73	63,539	1.90	69,300	1.90	71,767	1.90	71,767	HEALTH ASSISTANT 1	1.90	66,092	1.90	66,092	1.90	66,092
3.00	113,674	3.10	118,420	3.21	126,415	3.21	126,415	HEALTH ASSISTANT 2	3.24	130,680	3.24	130,680	3.24	130,680
2.60	133,624	5.50	261,202	8.13	390,598	8.13	390,598	HEALTH EDUCATOR	10.50	512,885	10.50	512,885	10.50	512,885
1.30	59,733	5.80	267,993	5.60	258,966	5.60	258,966	HEALTH INFORMATION TECHNICIAN	5.60	268,349	5.60	268,349	5.60	268,349
1.00	46,994	0.00	0	0.00	0	0.00	0	HEALTH INFORMATION TECHNICIAN/S	0.00	0	0.00	0	0.00	0
1.00	159,134	0.92	148,369	1.00	168,486	1.00	168,486	HEALTH OFFICER	1.00	168,486	1.00	168,486	1.00	168,486
8.00	426,195	0.00	0	0.00	0	0.00	0	HEALTH OPERATIONS SUPERVISOR	0.00	0	0.00	0	0.00	0
2.00	152,177	2.00	151,716	2.00	158,505	2.00	158,505	HEALTH SERVICES DEVELOPMENT AD	2.00	133,618	2.00	133,618	2.00	133,618
2.00	216,312	1.90	202,190	1.00	111,178	1.00	111,178	HEALTH SERVICES MANAGER/SENIOR	0.00	0	0.00	0	0.00	0
2.00	112,357	2.00	114,732	2.00	119,865	2.00	119,865	HUMAN RESOURCES ANALYST 1	2.00	123,838	2.00	123,838	2.00	123,838
1.80	119,931	2.80	189,410	2.30	156,027	2.30	156,027	HUMAN RESOURCES ANALYST 2	2.43	156,900	2.43	156,900	2.43	156,900
2.00	145,721	2.00	147,293	1.80	120,021	1.80	120,021	HUMAN RESOURCES ANALYST/SENIOR	2.00	146,173	2.00	146,173	2.00	146,173
1.00	74,470	1.00	77,667	2.00	163,199	2.00	163,199	HUMAN RESOURCES MANAGER 1	2.00	166,506	2.00	166,506	2.00	166,506
1.00	96,255	1.00	96,547	1.00	100,867	1.00	100,867	HUMAN RESOURCES MANAGER 2	1.00	100,867	1.00	100,867	1.00	100,867
1.00	44,321	1.00	44,916	1.00	46,925	1.00	46,925	HUMAN RESOURCES TECHNICIAN	1.90	88,284	1.90	88,284	1.90	88,284
0.00	0	1.00	132,310	1.00	141,197	1.00	141,197	ICS DIRECTOR	1.00	141,197	1.00	141,197	1.00	141,197
12.40	447,352	1.00	32,376	0.00	0	0.00	0	INFORMATION & REFERRAL SPECIALI	0.00	0	0.00	0	0.00	0
2.85	133,446	2.68	137,840	0.24	10,677	0.24	10,677	LICENSED COMM PRACTICAL NURSE	2.09	109,314	2.09	109,314	2.09	109,314
0.50	28,820	2.00	138,925	2.00	145,951	2.00	145,951	MANAGEMENT ASSISTANT	1.00	64,247	1.00	64,247	0.00	0
0.00	0	0.00	0	0.00	0	0.00	0	MANAGER 2	2.50	225,754	2.50	225,754	2.50	225,754
0.00	0	0.00	0	0.00	0	0.00	0	MANAGER, SR	3.35	321,563	3.35	321,563	3.35	321,563
0.60	95,482	0.70	115,025	0.90	154,462	0.90	154,462	MEDICAL DIRECTOR	0.90	154,462	0.90	154,462	0.90	154,462
2.30	93,243	1.00	44,860	1.00	47,604	1.00	47,604	MEDICAL LABORATORY TECHNICIAN	1.50	72,297	1.50	72,297	1.50	72,297
6.00	328,948	6.00	327,836	6.50	346,562	6.50	346,562	MEDICAL TECHNOLOGIST	6.50	352,109	6.50	352,109	6.50	352,109
0.00	0	10.80	375,775	10.75	373,150	10.75	373,150	MEDICATION AIDE/CAN	13.20	474,668	13.20	474,668	13.20	474,668
2.00	128,914	5.60	354,820	5.00	295,548	5.00	295,548	MENTAL HEALTH CONSULTANT	5.00	304,321	5.00	304,321	5.00	304,321
0.91	50,081	0.90	50,627	1.00	58,269	1.00	58,269	NUISANCE ENFORCEMENT OFFICER	1.00	60,942	1.00	60,942	1.00	60,942
11.77	1,064,310	8.90	849,803	9.62	914,764	9.62	914,764	NURSE PRACTITIONER	6.39	601,352	6.39	601,352	6.39	601,352
0.00	0	0.00	0	0.00	0	0.00	0	NURSING DEVELOPMENT CONSULTA	1.00	67,000	1.00	67,000	1.00	67,000
0.00	0	0.00	0	0.00	0	0.00	0	NURSING DIRECTOR	1.00	105,910	1.00	105,910	1.00	105,910
4.00	156,333	0.00	0	0.00	0	0.00	0	NUTRITION ASSISTANT	0.00	0	0.00	0	0.00	0
0.60	33,087	0.60	33,532	1.00	68,283	1.00	68,283	NUTRITION SUPERVISOR	0.00	0	0.00	0	0.00	0
45.74	1,565,669	29.14	1,017,961	32.09	1,116,099	32.09	1,116,099	OFFICE ASSISTANT 2	36.70	1,302,687	36.70	1,302,687	36.70	1,302,687
20.81	849,129	21.05	825,403	23.26	955,669	23.26	955,669	OFFICE ASSISTANT/SENIOR	24.32	1,044,356	24.32	1,044,356	24.32	1,044,356
2.00	127,310	2.00	120,453	1.00	61,386	1.00	61,386	OPERATIONS ADMINISTRATOR	1.00	61,386	1.00	61,386	1.00	61,386
0.17	9,680	6.00	313,028	7.60	400,490	7.60	400,490	OPERATIONS SUPERVISOR	6.00	315,521	6.00	315,521	6.00	315,521
2.00	101,770	2.00	101,034	2.00	100,620	2.00	100,620	PATHOLOGIST ASSISTANT	2.00	102,562	2.00	102,562	2.00	102,562
1.43	146,107	0.00	0	0.10	10,303	0.10	10,303	PHARMACIST	0.00	0	0.00	0	0.00	0

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AMT		FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT						
7.49	281,677	0.00	0	0.00	0	0.00	0	PHARMACY TECHNICIAN	0.00	0	0.00	0	0.00	0
5.17	751,932	3.40	531,342	3.00	464,712	3.00	464,712	PHYSICIAN	2.80	453,670	2.80	453,670	2.80	453,670
0.80	74,850	0.80	77,553	0.80	79,094	0.80	79,094	PHYSICIAN ASSISTANT	0.80	83,102	0.80	83,102	0.80	83,102
0.50	51,504	0.45	45,607	0.45	47,648	0.45	47,648	PRINCIPAL INVESTIGATOR	0.00	0	0.00	0	0.00	0
0.00	0	0.00	0	0.00	0	0.00	0	PRINCIPAL INVESTIGATOR MANAGER	0.45	47,648	0.45	47,648	0.45	47,648
2.00	100,212	2.00	97,719	1.00	53,355	1.00	53,355	PROCUREMENT ANALYST	1.00	55,770	1.00	55,770	1.00	55,770
0.00	0	0.55	29,332	0.00	0	0.00	0	PROGRAM COMMUNICATIONS & WEB	1.00	50,070	1.00	50,070	1.00	50,070
1.00	66,892	2.00	119,318	0.90	55,563	0.90	55,563	PROGRAM COMMUNICATIONS & WEB	0.90	58,064	0.90	58,064	0.90	58,064
0.00	0	0.00	0	1.00	49,339	1.00	49,339	PROGRAM COORDINATOR	1.20	60,732	1.20	60,732	1.60	82,606
4.40	241,879	4.90	265,105	7.10	390,849	7.10	390,849	PROGRAM DEVELOPMENT SPEC	6.85	388,090	6.85	388,090	6.85	388,090
1.20	70,817	2.90	179,698	4.78	304,455	4.78	304,455	PROGRAM DEVELOPMENT SPEC/SR	4.97	322,151	4.97	322,151	4.97	322,151
1.80	71,841	0.00	0	0.00	0	0.00	0	PROGRAM DEVELOPMENT TECH	0.00	0	0.00	0	0.00	0
12.92	994,238	13.50	1,065,912	14.85	1,205,489	14.85	1,205,489	PROGRAM MANAGER 1	14.70	1,152,682	14.70	1,152,682	13.80	1,087,005
11.55	1,067,481	9.92	917,733	10.15	970,912	10.15	970,912	PROGRAM MANAGER 2	0.00	0	0.00	0	0.00	0
3.00	337,727	2.00	225,702	2.00	231,286	2.00	231,286	PROGRAM MANAGER/SENIOR	0.00	0	0.00	0	0.00	0
15.83	1,071,203	11.69	768,439	9.11	653,290	9.11	653,290	PROGRAM SUPERVISOR	13.47	989,619	13.47	989,619	13.97	1,024,555
2.00	138,334	2.75	178,313	1.00	76,400	1.00	76,400	PROJECT MANAGER	1.00	76,400	1.00	76,400	1.00	76,400
0.00	0	0.75	46,560	2.00	140,822	2.00	140,822	PROJECT MANAGER - REPRESENTED	2.00	145,240	2.00	145,240	2.00	145,240
1.95	106,769	1.00	52,996	1.00	54,888	1.00	54,888	PUBLIC HEALTH ECOLOGIST	1.00	57,370	1.00	57,370	1.00	57,370
5.00	216,370	6.00	274,134	6.50	297,298	6.50	297,298	PUBLIC HEALTH VECTOR SPECIALIST	6.50	313,267	6.50	313,267	6.50	313,267
0.00	0	0.00	0	0.00	0	0.00	0	QUALITY MANAGER	1.00	92,718	1.00	92,718	1.00	92,718
0.50	42,368	0.40	33,349	0.00	0	0.00	0	RESEARCH SCIENTIST	0.00	0	0.00	0	0.00	0
0.50	21,055	0.00	0	0.00	0	0.00	0	RESEARCH/EVALUATION ANALYST 1	0.00	0	0.00	0	0.00	0
3.05	185,194	6.15	358,954	5.35	314,696	5.35	314,696	RESEARCH/EVALUATION ANALYST 2	5.40	314,462	5.40	314,462	5.40	314,462
1.80	126,729	1.10	80,017	1.60	119,545	1.60	119,545	RESEARCH/EVALUATION ANALYST/SE	1.40	109,632	1.40	109,632	1.40	109,632
0.00	-102,532	0.00	0	0.00	0	0.00	0	SALARY SAVINGS	0.00	0	0.00	0	0.00	0
0.00	312,000	0.00	-7,059,831	0.00	0	0.00	0	SALARY/ACTG ADJUSTMENTS	0.00	0	0.00	0	0.00	0
0.30	11,690	0.47	19,369	0.37	15,800	0.37	15,800	X-RAY TECHNICIAN	0.37	16,368	0.37	16,368	0.37	16,368
418.85	24,369,963	356.60	14,190,574	362.68	22,064,026	362.68	22,064,026	TOTAL BUDGET	378.76	22,844,898	378.76	22,844,898	378.76	22,836,031

HEALTH DEPARTMENT

FUND 1505: Federal/State Program Fund

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL		FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
37,868,085	38,805,758	36,909,632	37,315,489	60000	Permanent	37,414,810	37,414,810	37,731,513
2,963,185	3,510,830	1,302,355	1,301,518	60100	Temporary	1,357,007	1,357,007	1,401,376
135,719	186,428	90,678	90,678	60110	Overtime	136,407	136,407	136,407
593,980	591,106	510,954	514,932	60120	Premium	489,012	489,012	490,432
11,045,504	11,319,199	11,616,404	11,749,462	60130	Salary-Related Exp	11,406,972	11,406,972	11,501,430
523,245	657,210	255,328	255,168	60135	Non-Base Fringe	227,772	227,772	237,773
9,816,847	10,892,637	11,346,496	11,486,157	60140	Insurance Benefits	11,851,512	11,851,512	11,966,047
106,914	193,975	42,888	42,861	60145	Non-Base Insurance	65,621	65,621	67,658
-225,417	-28,000	0	0	90001	ATYP Posting (CATS)	0	0	0
-761,518	-1,041,537	0	0	90002	ATYP On Call (CATS)	0	0	0
-11,961,449	-9,659,373	0	0	93002	Assess Labor	0	0	0
3,881	111,948	0	0	95102	Settle Labor	0	0	0
0	-4,807	0	0	95200	ATYP Clean Up (Cent)	0	0	0
50,108,977	55,535,374	62,074,735	62,756,265	TOTAL	Personal Services	62,949,113	62,949,113	63,532,636
30,299	91,689	61,475	61,475	60150	Cnty Match & Sharing	8,700	8,700	8,700
52,774	31,479	77,583	77,583	60155	Direct Prog & Client Assist	116,207	116,207	116,357
6,783,803	5,892,675	9,198,178	9,118,120	60160	Pass-Thru & Pgm Supt	5,672,869	5,672,869	5,672,869
4,114,700	4,616,480	3,970,663	3,976,663	60170	Professional Services	5,185,314	5,185,314	5,254,949
-45,820	14,908	0	0	91002	Assess Passthru/Supp	0	0	0
10,935,755	10,647,231	13,307,899	13,233,841	TOTAL	Contractual Services	10,983,090	10,983,090	11,052,875
261,253	302,881	294,195	300,089	60180	Printing	334,143	334,143	336,843
1,758	393	0	0	60200	Communications	84,310	84,310	85,268
15,392	26,219	30,798	30,798	60210	Rentals	6,565	6,565	6,565
100,586	79,892	76,563	76,563	60220	Repairs and Maintenance	618,124	618,124	621,908
1,278	2,304	7,581	7,581	60230	Postage	11,972	11,972	11,972
774,775	727,604	2,489,448	2,505,196	60240	Supplies	665,019	665,019	671,280
973,043	1,206,387	1,220,027	1,224,027	60246	Medical & Dental Supplies	1,439,766	1,439,766	1,459,763
21,062	1,944	20,763	20,763	60250	Food	15,800	15,800	16,800
280,857	301,660	327,861	328,861	60260	Travel & Training	332,144	332,144	342,629
211,344	184,452	194,013	195,913	60270	Local Travel/Mileage	189,919	189,919	198,279
31,229	32,073	6,255	6,255	60290	Software Licenses/Maint	141,784	141,784	141,784
8,545,207	9,961,375	9,800,655	9,800,655	60310	Drugs	10,365,348	10,365,348	10,375,335
40,629	21,967	21,998	21,998	60340	Dues & Subscriptions	20,613	20,613	21,613
1,500,903	2,206,669	1,524,643	1,536,842	60350	Central Indirect	2,249,630	2,249,630	2,265,640
4,568,118	5,378,764	5,765,886	5,812,032	60355	Dept Indirect	5,792,774	5,792,774	5,834,201
909,959	941,964	655,716	657,301	60370	Intl Svc Telephone	368,348	368,348	390,638
4,044,932	4,135,745	3,507,025	3,507,025	60380	Intl Svc Data Processing	3,477,661	3,477,661	3,513,932
0	343,104	2,000	2,000	60390	Intl Svc PC Flat Fee	0	0	0
58,898	46,240	36,610	36,610	60410	Intl Svc Motor Pool	26,338	26,338	26,338
7,275	1,344	11,000	11,000	60420	Intl Svc Electronics	1,000	1,000	1,000
3,859,878	3,961,921	3,912,951	3,912,951	60430	Intl Svc Bldg Mgmt	3,227,886	3,227,886	3,227,886
63,316	51,299	0	0	60440	Intl Svc Other	3,303	3,303	3,303
592,169	616,378	509,859	509,859	60460	Intl Svc Dist/Postage	506,869	506,869	506,869
0	51,210	0	0	60570	Bad Debt Expense	0	0	0
52	0	0	0	60610	Loss from Inventory Revaluatio	0	0	0
0	41	0	0	60640	Goods Issue w/o Purchase Order	0	0	0
30	0	0	0	60660	Goods Issue	0	0	0
-102	-55	0	0	60680	Cash Discounts Taken	0	0	0
27	0	0	0	92002	Equipment Use	0	0	0

HEALTH DEPARTMENT

FUND 1505: Federal/State Program Fund

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
-1,457,338	-1,131,066	0	0	93001 Assess Matrl & Svcs	0	0	0
-1,170,949	-1,042,468	0	0	93007 Assess Int Svc Expenses	0	0	0
-125	-142	0	0	93010 Assess Inv Acct	0	0	0
-4	-9	0	0	93012 Assess Equip Use	0	0	0
0	-5	0	0	93015 Assess Lib Bks & Mat	0	0	0
-79,225	-78,997	0	0	93016 Assess Med Supplies	0	0	0
0	385,557	0	0	95101 Settle Matrl & Svcs	0	0	0
0	75	0	0	95107 Settle Int Svc Expenses	0	0	0
322	531	0	0	95110 Settle Inv Acct	0	0	0
26	14	0	0	95112 Settle Equip Use	0	0	0
1,137,498	1,304,627	0	0	95430 Settle Bldg Mgmt Svc	0	0	0
25,294,074	30,021,894	30,415,847	30,504,319	TOTAL Materials & Supplies	29,879,316	29,879,316	30,059,846
21,143	22,179	110,425	110,425	60550 Capital Equipment	0	0	0
0	0	0	0	93009 Assess Capital	0	0	0
0	175,722	0	0	95109 Settle Capital	0	0	0
21,143	197,901	110,425	110,425	TOTAL Capital Outlay	0	0	0
86,359,949	96,402,401	105,908,906	106,604,850	TOTAL BUDGET	103,811,519	103,811,519	104,645,357

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT		FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT
0.30	15,954	0.30	16,168	0.30	16,892	0.30	16,892	ADMINISTRATIVE ANALYST	0.30	16,892	0.30	16,892	0.30	16,892
0.00	0	1.00	43,592	2.00	81,809	2.00	81,809	ADMINISTRATIVE SPECIALIST	1.00	38,560	1.00	38,560	1.00	38,560
0.00	0	1.00	46,201	0.00	0	0.00	0	CASE MANAGER/SENIOR	0.00	0	0.00	0	0.00	0
0.00	0	1.00	37,583	0.00	0	0.00	0	CLERICAL UNIT SUPERVISOR	0.00	0	0.00	0	0.00	0
36.30	1,353,382	53.03	1,958,189	63.21	2,380,238	63.21	2,380,238	CLINIC MEDICAL ASSISTANT	69.49	2,683,804	69.49	2,683,804	70.29	2,715,655
5.98	353,011	9.55	543,866	9.10	527,618	9.10	527,618	CLINICAL SERVICES SPECIALIST	11.60	682,946	11.60	682,946	11.60	682,946
0.45	31,377	0.00	0	0.00	0	0.00	0	CLINICAL SUPERVISOR	0.00	0	0.00	0	0.00	0
71.91	4,880,318	65.23	4,541,026	62.87	4,504,712	62.87	4,504,712	COMMUNITY HEALTH NURSE	63.80	4,655,865	63.80	4,655,865	64.80	4,724,623
0.00	0	0.00	0	0.00	0	0.00	0	COMMUNITY HEALTH SPECIALIST 1	1.80	57,804	1.80	57,804	2.30	76,408
21.81	923,168	24.31	1,028,909	25.61	1,129,075	25.61	1,129,075	COMMUNITY HEALTH SPECIALIST 2	16.56	738,474	16.56	738,474	16.06	719,870
0.63	28,466	0.00	0	1.00	39,924	1.00	39,924	COMMUNITY INFORMATION SPEC	1.00	41,775	1.00	41,775	1.00	41,775
0.00	0	0.00	0	1.00	62,410	1.00	62,410	DATA ANALYST	1.00	61,554	1.00	61,554	1.00	61,554
0.00	0	0.00	0	1.00	53,349	1.00	53,349	DATA ANALYST SR	0.09	5,814	0.09	5,814	0.09	5,814
7.00	261,974	0.90	33,821	5.73	223,012	5.73	223,012	DENTAL ASSISTANT	0.00	0	0.00	0	0.00	0
21.00	782,734	18.90	692,919	28.23	1,053,188	28.23	1,053,188	DENTAL ASSISTANT/EFDA	36.46	1,390,592	36.46	1,390,592	36.46	1,390,592
0.00	0	0.80	111,846	0.89	129,997	0.89	129,997	DENTAL DIRECTOR	0.90	131,457	0.90	131,457	0.90	131,457
0.40	50,089	0.00	0	0.00	0	0.00	0	DENTAL HEALTH OFFICER	0.00	0	0.00	0	0.00	0
5.75	367,894	5.42	362,829	9.51	637,672	9.51	637,672	DENTAL HYGIENIST	9.55	657,499	9.55	657,499	9.55	657,499
13.45	1,462,435	4.81	570,267	10.50	1,284,359	10.50	1,284,359	DENTIST	15.98	2,006,043	15.98	2,006,043	15.98	2,006,043
2.10	260,580	4.19	532,858	6.90	915,153	6.90	915,153	DENTIST/SENIOR	0.00	0	0.00	0	0.00	0
0.00	0	0.90	121,188	0.90	126,628	0.90	126,628	DEPUTY HEALTH OFFICER	0.90	126,629	0.90	126,629	0.90	126,629
1.85	109,125	2.23	118,217	2.33	130,905	2.33	130,905	DIETITIAN (NUTRITIONIST)	2.60	154,387	2.60	154,387	2.60	154,387
3.86	178,138	3.23	148,878	3.99	192,630	3.99	192,630	DISEASE INTERVENTION SPECIALIST	2.70	133,560	2.70	133,560	2.70	133,560
0.00	0	0.00	0	0.00	0	0.00	0	DIVISION DIRECTOR 2	1.00	109,088	1.00	109,088	1.00	109,088
8.50	371,809	13.00	521,921	14.00	606,146	14.00	606,146	ELIGIBILITY SPECIALIST	13.00	582,497	13.00	582,497	13.00	582,497
1.22	71,963	0.45	26,356	0.60	34,566	0.60	34,566	ENVIRONMENTAL HEALTH SPECIALIS	0.20	12,310	0.20	12,310	0.20	12,310
0.00	0	0.00	0	0.00	0	0.00	0	ENVIRONMENTAL HEALTH TRAINEE	0.40	16,622	0.40	16,622	0.40	16,622
0.00	0	1.00	37,583	0.00	0	0.00	0	FINANCE SPECIALIST 1	0.00	0	0.00	0	0.00	0
1.00	60,664	0.00	0	1.00	64,228	1.00	64,228	FINANCE SUPERVISOR	1.00	64,229	1.00	64,229	1.00	64,229
0.00	0	0.00	0	1.00	38,920	1.00	38,920	FINANCE TECHNICIAN	1.00	41,948	1.00	41,948	1.00	41,948
12.67	442,732	5.00	179,395	6.50	245,617	6.50	245,617	HEALTH ASSISTANT 1	2.00	77,632	2.00	77,632	3.00	115,968
20.10	743,992	2.40	84,213	3.79	169,231	3.79	169,231	HEALTH ASSISTANT 2	0.76	27,217	0.76	27,217	0.76	27,217
5.45	277,302	6.70	309,919	7.65	388,871	7.65	388,871	HEALTH EDUCATOR	9.48	492,509	9.48	492,509	9.48	492,509
5.50	254,184	0.00	0	0.00	0	0.00	0	HEALTH INFORMATION TECHNICIAN	0.00	0	0.00	0	0.00	0
0.00	0	0.08	12,901	0.00	0	0.00	0	HEALTH OFFICER	0.00	0	0.00	0	0.00	0
10.00	495,831	0.00	0	0.00	0	0.00	0	HEALTH OPERATIONS SUPERVISOR	0.00	0	0.00	0	0.00	0
0.00	0	0.00	0	0.00	0	0.00	0	HEALTH SERVICES DEVELOPMENT AD	1.00	87,102	1.00	87,102	1.00	87,102
15.78	758,835	19.64	883,803	22.00	1,050,998	22.00	1,050,998	LICENSED COMM PRACTICAL NURSE	19.08	918,824	19.08	918,824	19.08	918,824
0.00	0	0.00	0	0.00	0	0.00	0	MANAGER 2	4.50	398,292	4.50	398,292	4.50	398,292
0.00	0	0.00	0	0.00	0	0.00	0	MANAGER, SR	3.65	351,640	3.65	351,640	3.65	351,640
0.40	63,654	0.20	32,823	0.10	17,162	0.10	17,162	MEDICAL DIRECTOR	0.10	17,162	0.10	17,162	0.10	17,162
5.80	245,824	6.00	254,795	7.00	341,162	7.00	341,162	MEDICAL LABORATORY TECHNICIAN	7.00	356,656	7.00	356,656	7.00	356,656
0.00	0	0.00	0	0.00	0	0.00	0	MEDICATION AIDE/CAN	0.00	0	0.00	0	1.00	35,500

HEALTH DEPARTMENT

FUND 1505: Federal/State Program Fund

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AMT		FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT						
0.80	45,417	0.00	0	0.00	0	0.00	0	MENTAL HEALTH CONSULTANT	0.00	0	0.00	0	0.00	0
0.09	4,953	0.15	8,437	0.00	0	0.00	0	NUISANCE ENFORCEMENT OFFICER	0.00	0	0.00	0	0.00	0
21.51	1,931,036	23.91	2,217,011	30.20	2,898,660	30.20	2,898,660	NURSE PRACTITIONER	30.23	3,037,017	30.23	3,037,017	31.23	3,129,987
12.40	467,584	14.25	548,891	16.60	653,232	16.60	653,232	NUTRITION ASSISTANT	16.60	660,529	16.60	660,529	16.60	660,529
2.00	130,869	2.00	130,665	1.80	114,936	1.80	114,936	NUTRITION SUPERVISOR	2.80	183,219	2.80	183,219	2.80	183,219
45.39	1,556,686	76.64	2,561,805	85.49	3,026,484	85.49	3,026,484	OFFICE ASSISTANT 2	92.00	3,264,706	92.00	3,264,706	93.00	3,288,802
32.03	1,286,002	18.94	766,434	25.80	1,063,757	25.80	1,063,757	OFFICE ASSISTANT/SENIOR	22.36	961,039	22.36	961,039	22.36	961,039
1.00	66,428	1.00	56,665	1.00	55,390	1.00	55,390	OPERATIONS ADMINISTRATOR	0.00	0	0.00	0	0.00	0
1.70	98,776	9.00	458,524	11.90	642,973	11.90	642,973	OPERATIONS SUPERVISOR	13.00	700,428	13.00	700,428	13.00	700,428
13.40	1,304,677	12.00	1,248,505	14.85	1,604,660	14.85	1,604,660	PHARMACIST	16.50	1,722,816	16.50	1,722,816	16.50	1,722,816
1.00	132,999	1.00	139,350	1.00	145,585	1.00	145,585	PHARMACY & CLINIC SUP SERVICES	1.00	145,585	1.00	145,585	1.00	145,585
0.00	0	1.00	116,314	1.00	121,518	1.00	121,518	PHARMACY PROGRAM COORDINATO	0.00	0	0.00	0	0.00	0
7.90	279,567	15.00	551,150	18.80	703,391	18.80	703,391	PHARMACY TECHNICIAN	23.25	879,596	23.25	879,596	23.25	879,596
23.55	3,386,770	24.80	3,559,981	24.97	3,781,435	24.97	3,781,435	PHYSICIAN	26.20	4,026,701	26.20	4,026,701	26.20	4,026,701
0.80	74,850	0.80	77,553	0.80	79,094	0.80	79,094	PHYSICIAN ASSISTANT	3.00	297,124	3.00	297,124	3.00	297,124
2.29	228,704	2.42	234,760	3.08	302,040	3.08	302,040	PRINCIPAL INVESTIGATOR	1.90	174,672	1.90	174,672	2.00	185,260
0.00	0	0.00	0	0.00	0	0.00	0	PRINCIPAL INVESTIGATOR MANAGER	0.30	31,764	0.30	31,764	0.30	31,764
0.80	43,300	1.25	64,751	4.80	246,150	4.80	246,150	PROGRAM COORDINATOR	5.60	289,848	5.60	289,848	5.66	293,129
5.69	298,116	5.90	266,238	7.46	412,132	7.46	412,132	PROGRAM DEVELOPMENT SPEC	7.83	419,875	7.83	419,875	7.83	419,875
2.20	131,898	2.60	158,690	1.62	91,656	1.62	91,656	PROGRAM DEVELOPMENT SPEC/SR	3.33	213,400	3.33	213,400	3.33	213,400
2.65	116,309	3.90	168,376	3.99	171,704	3.99	171,704	PROGRAM DEVELOPMENT TECH	3.88	172,243	3.88	172,243	3.88	172,243
15.65	1,283,052	10.95	819,155	12.40	984,544	12.40	984,544	PROGRAM MANAGER 1	11.90	953,045	11.90	953,045	11.40	918,109
3.25	318,011	6.08	535,698	6.35	599,340	6.35	599,340	PROGRAM MANAGER 2	0.00	0	0.00	0	0.00	0
0.00	0	1.15	111,030	1.00	109,088	1.00	109,088	PROGRAM MANAGER/SENIOR	0.00	0	0.00	0	0.00	0
15.60	1,096,495	17.64	1,210,585	24.54	1,756,335	24.54	1,756,335	PROGRAM SUPERVISOR	21.86	1,483,455	21.86	1,483,455	22.36	1,518,391
1.50	106,248	1.25	81,029	1.00	70,564	1.00	70,564	PROJECT MANAGER	1.00	68,509	1.00	68,509	1.00	68,509
0.00	0	1.00	60,268	2.00	135,131	2.00	135,131	PROJECT MANAGER - REPRESENTED	0.00	0	0.00	0	0.00	0
0.05	2,515	0.00	0	0.00	0	0.00	0	PUBLIC HEALTH ECOLOGIST	0.00	0	0.00	0	0.00	0
3.93	331,756	3.40	281,549	1.80	156,783	1.80	156,783	RESEARCH SCIENTIST	1.42	123,685	1.42	123,685	1.55	135,008
2.50	117,019	2.73	116,678	3.70	168,997	3.70	168,997	RESEARCH/EVALUATION ANALYST 1	3.15	141,152	3.15	141,152	3.15	141,152
6.03	317,136	4.60	252,670	4.20	233,530	4.20	233,530	RESEARCH/EVALUATION ANALYST 2	3.88	223,291	3.88	223,291	3.88	223,291
0.00	0	0.30	21,249	0.80	58,675	0.80	58,675	RESEARCH/EVALUATION ANALYST/SE	0.40	30,670	0.40	30,670	0.40	30,670
0.00	101,255	0.00	8,659,683	0.00	0	0.00	0	SALARY/ACTG ADJUSTMENTS	0.00	0	0.00	0	0.00	0
1.70	72,460	1.63	69,998	1.70	75,376	1.70	75,376	X-RAY TECHNICIAN	1.60	73,058	1.60	73,058	1.60	73,058
506.62	30,176,323	518.56	38,805,758	613.36	36,909,632	613.36	36,909,632	TOTAL BUDGET	614.89	37,414,810	614.89	37,414,810	620.98	37,731,513

HEALTH DEPARTMENT

FUND 1516: Justice Services Special Ops Fund

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
373,064	349,211	386,065	386,065	60000 Permanent	401,513	401,513	401,513
29,931	48,300	54,516	54,516	60100 Temporary	41,499	41,499	41,499
1,922	2,140	0	0	60110 Overtime	0	0	0
108,422	101,757	117,236	117,236	60130 Salary-Related Exp	122,094	122,094	122,094
5,584	7,191	4,547	4,547	60135 Non-Base Fringe	3,462	3,462	3,462
73,784	70,019	91,076	91,076	60140 Insurance Benefits	103,747	103,747	103,747
936	2,120	1,772	1,772	60145 Non-Base Insurance	2,012	2,012	2,012
1,252	1,460	0	0	90001 ATYP Posting (CATS)	0	0	0
448	13,233	0	0	90002 ATYP On Call (CATS)	0	0	0
15	203	0	0	93002 Assess Labor	0	0	0
595,358	595,632	655,212	655,212	TOTAL Personal Services	674,327	674,327	674,327
401,152	461,689	542,000	542,000	60160 Pass-Thru & Pgm Supt	546,199	546,199	546,199
165,933	159,063	151,000	151,000	60170 Professional Services	147,676	147,676	147,676
567,085	620,752	693,000	693,000	TOTAL Contractual Services	693,875	693,875	693,875
3,668	5,400	4,000	4,000	60180 Printing	6,000	6,000	6,000
0	0	7,000	7,000	60200 Communications	2,309	2,309	2,309
1,800	7,173	2,500	2,500	60210 Rentals	6,000	6,000	6,000
3,000	0	0	0	60220 Repairs and Maintenance	475	475	475
89	18	50	50	60230 Postage	50	50	50
24,156	28,653	319,376	319,376	60240 Supplies	183,730	183,730	183,730
13,566	694	0	0	60246 Medical & Dental Supplies	0	0	0
5,373	30	7,000	7,000	60250 Food	0	0	0
823	521	500	500	60260 Travel & Training	5,000	5,000	5,000
0	284	700	700	60270 Local Travel/Mileage	700	700	700
0	330	0	0	60290 Software Licenses/Maint	0	0	0
0	5,346	0	0	60310 Drugs	0	0	0
215	225	800	800	60340 Dues & Subscriptions	800	800	800
26,330	35,892	29,754	29,754	60350 Central Indirect	41,295	41,295	41,295
80,136	87,486	112,541	112,541	60355 Dept Indirect	107,008	107,008	107,008
7,518	7,023	6,221	6,221	60370 Intl Svc Telephone	4,776	4,776	4,776
29,862	23,659	33,121	33,121	60380 Intl Svc Data Processing	44,170	44,170	44,170
0	4,049	0	0	60390 Intl Svc PC Flat Fee	0	0	0
40	285	538	538	60410 Intl Svc Motor Pool	285	285	285
15,308	15,333	19,030	19,030	60430 Intl Svc Bldg Mgmt	19,427	19,427	19,427
89	0	0	0	60440 Intl Svc Other	0	0	0
1,306	1,053	1,202	1,202	60460 Intl Svc Dist/Postage	1,625	1,625	1,625
2,748	3,092	0	0	95430 Settle Bldg Mgmt Svc	0	0	0
216,027	226,545	544,333	544,333	TOTAL Materials & Supplies	423,650	423,650	423,650
1,378,469	1,442,929	1,892,545	1,892,545	TOTAL BUDGET	1,791,852	1,791,852	1,791,852

HEALTH DEPARTMENT

FUND 1516: Justice Services Special Ops Fund

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT		FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT
1.00	43,890	1.00	43,594	1.00	45,143	1.00	45,143	ADMINISTRATIVE SPECIALIST	1.00	45,811	1.00	45,811	1.00	45,811
0.00	0	0.00	0	0.00	0	0.00	0	CLINICAL SERVICES SPECIALIST	0.50	27,343	0.50	27,343	0.50	27,343
1.00	51,184	1.00	52,332	1.00	54,195	1.00	54,195	DATA ANALYST	1.00	61,554	1.00	61,554	1.00	61,554
0.70	122,814	1.00	124,462	0.70	130,030	0.70	130,030	EMS MEDICAL DIRECTOR	0.70	126,243	0.70	126,243	0.70	126,243
1.00	93,451	1.00	91,947	1.00	96,061	1.00	96,061	HEALTH SERVICES MANAGER	0.00	0	0.00	0	0.00	0
1.00	58,986	1.00	58,567	1.00	60,636	1.00	60,636	PROGRAM DEVELOPMENT SPEC	1.00	61,554	1.00	61,554	1.00	61,554
0.00	0	0.00	0	0.00	0	0.00	0	PROGRAM SUPERVISOR	1.00	79,008	1.00	79,008	1.00	79,008
0.00	0	0.00	-21,691	0.00	0	0.00	0	SALARY/ACTG ADJUSTMENTS	0.00	0	0.00	0	0.00	0
4.70	370,325	5.00	349,211	4.70	386,065	4.70	386,065	TOTAL BUDGET	5.20	401,513	5.20	401,513	5.20	401,513

Department Budget Detail by Fund

fy2012 adopted budget

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Department Budget Detail by Fund

fy2012 adopted budget

Library Expenditure and Position Detail by Fund

Department Budget Detail by Fund

fy2012 adopted budget

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MULTNOMAH COUNTY LIBRARY

FUND 1510: Library Serial Levy Fund

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL		FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
21,406,277	21,635,921	22,622,639	22,629,558	60000	Permanent	22,714,031	22,714,031	22,930,186
743,204	692,832	889,314	889,321	60100	Temporary	929,049	929,049	941,112
14,708	17,786	21,478	21,478	60110	Overtime	22,056	22,056	22,056
149,110	152,234	52,084	52,084	60120	Premium	59,490	59,490	59,490
6,241,985	6,350,403	6,940,211	6,943,848	60130	Salary-Related Exp	6,866,388	6,866,388	6,930,218
157,977	167,070	160,000	160,000	60135	Non-Base Fringe	160,000	160,000	160,000
6,341,121	7,086,984	8,258,014	8,247,452	60140	Insurance Benefits	8,532,306	8,532,306	8,609,979
18,473	29,749	30,000	30,000	60145	Non-Base Insurance	35,000	35,000	35,000
-7,497	-66,584	0	0	90001	ATYP Posting (CATS)	0	0	0
-4,403	-1,735	0	0	90002	ATYP On Call (CATS)	0	0	0
0	0	0	0	93002	Assess Labor	0	0	0
605	941	0	0	95102	Settle Labor	0	0	0
35,061,559	36,065,601	38,973,740	38,973,741	TOTAL	Personal Services	39,318,320	39,318,320	39,688,041
1,183,822	1,086,976	1,808,722	1,808,722	60170	Professional Services	1,911,227	1,911,227	1,982,127
1,183,822	1,086,976	1,808,722	1,808,722	TOTAL	Contractual Services	1,911,227	1,911,227	1,982,127
182,135	154,203	299,590	299,590	60180	Printing	291,490	291,490	295,990
0	0	0	0	60200	Communications	49,048	49,048	49,048
34,172	18,866	31,102	31,102	60210	Rentals	17,580	17,580	18,180
16,066	30,528	19,794	19,794	60220	Repairs and Maintenance	190,084	190,084	190,084
274,085	159,779	308,652	308,652	60230	Postage	328,750	328,750	328,750
1,998,361	2,156,522	1,794,579	1,776,187	60240	Supplies	1,412,278	1,412,278	1,588,751
6,640,792	7,020,001	6,695,000	6,695,000	60245	Lib Books & MatrIs	6,750,300	6,750,300	6,790,300
111,491	62,788	82,100	82,100	60260	Travel & Training	98,775	98,775	100,275
44,882	35,967	48,571	48,571	60270	Local Travel/Mileage	53,370	53,370	54,370
273,098	280,790	387,100	387,100	60290	Software Licenses/Maint	407,897	407,897	407,897
255	50	0	0	60320	Refunds	0	0	0
36,027	43,821	46,753	46,753	60340	Dues & Subscriptions	44,840	44,840	44,840
1,006,976	1,411,236	926,933	926,932	60350	Central Indirect	1,352,847	1,352,847	1,369,597
321,919	325,027	299,613	299,613	60370	Intl Svc Telephone	231,971	231,971	231,971
4,148,307	3,718,977	4,226,512	4,226,512	60380	Intl Svc Data Processing	3,967,743	3,967,743	3,967,743
0	386,330	108,427	108,427	60390	Intl Svc PC Flat Fee	0	0	0
81,984	102,380	73,009	73,009	60410	Intl Svc Motor Pool	71,921	71,921	71,921
13,215	33,162	14,735	14,735	60420	Intl Svc Electronics	19,155	19,155	19,155
3,693,477	3,719,210	4,880,350	4,880,350	60430	Intl Svc Bldg Mgmt	4,300,285	4,300,285	4,300,285
2,243	3,340	723,191	723,191	60440	Intl Svc Other	733,915	733,915	733,915
0	0	133,755	133,755	60450	Intl Svc Capital Debt Retire	125,000	125,000	125,000
30,199	55,543	97,195	97,195	60460	Intl Svc Dist/Postage	110,860	110,860	110,860
0	315	0	0	60570	Bad Debt Expense	0	0	0
-2,268	-957	0	0	60680	Cash Discounts Taken	0	0	0
198	66	0	0	92002	Equipment Use	0	0	0
0	0	0	0	93001	Assess MatrI & Svcs	0	0	0
463,860	538,813	0	0	93007	Assess Int Svc Expenses	0	0	0
1,099	0	0	0	95101	Settle MatrI & Svcs	0	0	0
0	0	0	0	95105	Settle Indirect-Central	0	0	0
0	10	0	0	95107	Settle Int Svc Expenses	0	0	0
200	12	0	0	95110	Settle Inv Acctnt	0	0	0
140	39	0	0	95112	Settle Equip Use	0	0	0
0	0	0	0	95115	Settle Lib Bks & Mat	0	0	0
675,635	2,905,853	0	0	95430	Settle Bldg Mgmt Svc	0	0	0

MULTNOMAH COUNTY LIBRARY

FUND 1510: Library Serial Levy Fund

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
20,048,546	23,162,672	21,196,961	21,178,568	TOTAL Materials & Supplies	20,558,109	20,558,109	20,798,932
0	0	0	0	60530 Buildings	727,808	727,808	727,808
39,823	235,140	15,000	15,000	60550 Capital Equipment	10,000	10,000	10,000
39,823	235,140	15,000	15,000	TOTAL Capital Outlay	737,808	737,808	737,808
56,333,750	60,550,388	61,994,423	61,976,031	TOTAL BUDGET	62,525,464	62,525,464	63,206,908

MULTNOMAH COUNTY LIBRARY

FUND 1510: Library Serial Levy Fund

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT		FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT
2.00	106,375	2.00	107,303	2.00	112,103	2.00	112,103	ACCESS SERVICES ADMINISTRATOR	0.00	0	0.00	0	0.00	0
0.00	0	0.00	0	0.00	0	0.00	0	ACCESS SERVICES MANAGER	1.00	60,643	1.00	60,643	1.00	60,643
1.00	47,016	1.00	47,646	1.00	53,055	1.00	53,055	ADMINISTRATIVE ANALYST	1.00	53,055	1.00	53,055	0.00	0
2.00	121,000	2.00	120,536	2.00	124,820	2.00	124,820	ADMINISTRATIVE ANALYST	2.00	126,700	2.00	126,700	2.00	126,700
0.00	0	2.00	119,482	2.00	124,826	2.00	124,826	ADMINISTRATIVE ANALYST/SENIOR	2.00	124,070	2.00	124,070	2.00	124,070
1.00	43,890	1.00	43,594	1.00	45,143	1.00	45,143	ADMINISTRATIVE SPECIALIST	1.00	45,811	1.00	45,811	2.00	91,622
0.00	0	0.00	0	1.00	53,870	1.00	53,870	BUDGET ANALYST	1.00	56,553	1.00	56,553	1.00	56,553
1.00	84,736	1.00	67,325	1.00	70,337	1.00	70,337	CATALOGING ADMINISTRATOR	1.00	70,338	1.00	70,338	1.00	70,338
0.00	0	1.00	55,101	1.00	57,057	1.00	57,057	CREATIVE MEDIA COORDINATOR	1.00	58,934	1.00	58,934	1.00	58,934
0.00	0	0.00	0	0.00	0	0.00	0	DEPARTMENT DIRECTOR 1	1.00	136,350	1.00	136,350	1.00	136,350
1.00	154,322	1.00	156,393	1.00	143,249	1.00	143,249	DEPARTMENT DIRECTOR 2	0.00	0	0.00	0	0.00	0
1.00	107,086	1.00	106,416	1.00	108,233	1.00	108,233	DEPUTY DIRECTOR	0.00	0	0.00	0	0.00	0
0.00	0	0.00	0	0.00	0	0.00	0	DIVISION DIRECTOR 2	2.00	219,187	2.00	219,187	1.00	108,233
5.75	213,976	5.75	209,734	6.00	225,384	6.00	225,384	DRIVER	6.00	230,872	6.00	230,872	6.00	230,872
0.50	44,488	0.50	43,772	0.50	45,730	0.50	45,730	FACILITIES DEV & SERVICES MGR	0.50	45,730	0.50	45,730	0.50	45,730
0.00	0	0.00	0	0.75	29,190	0.75	29,190	FINANCE SPECIALIST 1	0.75	30,611	0.75	30,611	0.75	30,611
2.00	101,989	2.00	102,669	1.00	57,128	1.00	57,128	FINANCE SPECIALIST 2	1.00	58,005	1.00	58,005	1.00	58,005
1.00	69,570	1.00	70,503	1.00	73,657	1.00	73,657	FINANCE SUPERVISOR	1.00	73,658	1.00	73,658	1.00	73,658
0.50	26,194	0.00	0	0.00	0	0.00	0	GRAPHIC DESIGNER	0.00	0	0.00	0	0.00	0
1.00	50,123	1.00	50,797	2.00	101,625	2.00	101,625	HUMAN RESOURCES ANALYST 1	2.00	101,625	2.00	101,625	2.00	101,625
3.00	209,409	3.00	212,837	3.00	222,451	3.00	222,451	HUMAN RESOURCES ANALYST/SENIOR	3.00	222,451	3.00	222,451	3.00	222,451
1.00	96,255	1.00	96,547	1.00	99,704	1.00	99,704	HUMAN RESOURCES MANAGER 2	1.00	99,704	1.00	99,704	1.00	99,704
1.00	42,734	1.00	43,729	0.00	0	0.00	0	HUMAN RESOURCES TECHNICIAN	0.00	0	0.00	0	0.00	0
72.50	4,268,074	73.34	4,306,525	72.25	4,410,592	72.25	4,410,592	LIBRARIAN	70.25	4,405,673	70.25	4,405,673	72.25	4,522,053
1.00	80,695	13.09	864,175	14.00	955,470	14.00	955,470	LIBRARY ADMINISTRATOR	15.00	1,041,760	15.00	1,041,760	15.00	1,041,760
4.00	302,272	4.00	300,399	4.00	302,519	4.00	302,519	LIBRARY ADMINISTRATOR/CENTRAL	3.00	197,775	3.00	197,775	3.00	197,775
72.01	3,136,562	73.87	3,230,708	75.25	3,377,906	75.25	3,377,906	LIBRARY ASSISTANT	74.75	3,422,778	74.75	3,422,778	75.00	3,432,973
129.49	4,557,532	130.05	4,592,039	132.75	4,806,441	132.75	4,806,441	LIBRARY CLERK	130.25	4,800,465	130.25	4,800,465	129.25	4,769,249
5.00	388,195	4.00	313,997	4.00	303,879	4.00	303,879	LIBRARY MANAGER/BRANCH	4.00	327,470	4.00	327,470	4.00	327,470
7.00	655,392	7.00	647,272	7.00	678,231	7.00	678,231	LIBRARY MANAGER/SENIOR	6.00	579,256	6.00	579,256	6.00	579,256
8.75	455,148	10.75	551,695	11.25	594,541	11.25	594,541	LIBRARY OUTREACH SPECIALIST	7.75	431,868	7.75	431,868	9.75	540,975
98.50	2,670,724	100.16	2,719,444	102.25	2,842,200	102.25	2,842,200	LIBRARY PAGE	102.25	2,885,691	102.25	2,885,691	102.25	2,885,691
17.00	1,037,806	5.00	295,931	5.00	292,575	5.00	292,575	LIBRARY SUPERVISOR	6.00	351,095	6.00	351,095	6.00	351,095
1.00	93,451	1.00	91,947	0.00	0	0.00	0	LIBRARY SUPPORT SERVICES ADMIN	0.00	0	0.00	0	0.00	0
0.75	23,269	0.75	23,638	0.75	24,482	0.75	24,482	OFFICE ASSISTANT 2	0.75	25,580	0.75	25,580	0.75	25,580
5.00	188,365	5.00	192,899	5.00	192,154	5.00	192,154	OFFICE ASSISTANT/SENIOR	5.00	195,360	5.00	195,360	6.00	236,055
3.00	185,513	0.00	0	0.00	0	0.00	0	OPERATIONS ADMINISTRATOR	0.00	0	0.00	0	0.00	0
4.50	204,803	5.75	312,994	5.75	328,274	5.75	328,274	OPERATIONS SUPERVISOR	7.50	403,899	7.50	403,899	8.00	425,794
1.00	47,982	1.00	50,517	1.00	43,246	1.00	43,246	PRINTING SPECIALIST	1.00	45,223	1.00	45,223	1.00	45,223
1.00	56,196	1.00	57,461	1.00	59,507	1.00	59,507	PROCUREMENT ANALYST/SR	1.00	62,222	1.00	62,222	1.00	62,222
0.50	15,762	0.50	16,112	0.50	16,686	0.50	16,686	PRODUCTION ASSISTANT	0.50	17,434	0.50	17,434	0.50	17,434
1.00	63,184	1.00	62,245	1.00	65,030	1.00	65,030	PRODUCTION SUPERVISOR	1.00	64,949	1.00	64,949	1.00	64,949
0.00	0	1.00	53,504	2.00	109,287	2.00	109,287	PROGRAM COMMUNICATIONS & WEB	2.00	112,380	2.00	112,380	2.00	112,380

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AMT		FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT						
1.00	64,152	1.00	65,604	1.00	67,945	1.00	67,945	PROGRAM COMMUNICATIONS & WEB	1.00	62,531	1.00	62,531	1.00	62,531
5.00	267,343	5.50	294,786	5.59	310,093	5.59	310,093	PROGRAM COORDINATOR	6.50	359,037	6.50	359,037	6.50	357,054
1.00	49,630	1.00	50,798	1.00	52,615	1.00	52,615	PROGRAM DEVELOPMENT SPEC	1.00	51,656	1.00	51,656	1.00	51,656
1.75	102,180	1.50	87,406	2.50	167,803	2.50	167,803	PROGRAM DEVELOPMENT SPEC/SR	1.50	94,584	1.50	94,584	2.50	163,864
1.00	43,890	1.00	43,594	1.00	45,143	1.00	45,143	PROGRAM DEVELOPMENT TECH	1.00	45,811	1.00	45,811	1.00	45,811
1.00	72,537	2.00	169,074	2.00	175,748	2.00	175,748	PROGRAM MANAGER 1	2.00	176,638	2.00	176,638	2.00	176,638
5.00	337,077	6.00	410,911	6.00	421,988	6.00	421,988	PROGRAM SUPERVISOR	7.00	502,138	7.00	502,138	7.00	502,138
1.00	62,519	1.00	62,069	1.00	74,773	1.00	74,773	PROJECT MANAGER - REPRESENTED	1.00	78,173	1.00	78,173	1.00	78,173
1.00	88,976	1.00	87,542	1.00	73,000	1.00	73,000	PUBLIC RELATIONS COORDINATOR	1.00	75,339	1.00	75,339	1.00	75,339
1.00	45,115	0.00	0	0.00	0	0.00	0	PUBLICATION SPECIALIST	0.00	0	0.00	0	0.00	0
0.00	299,135	0.00	-53,145	0.00	0	0.00	0	SALARY/ACTG ADJUSTMENTS	0.00	0	0.00	0	0.00	0
1.00	80,695	1.00	79,396	1.00	82,949	1.00	82,949	TEAM DEVELOPER/LIBRARY	1.00	82,949	1.00	82,949	1.00	82,949
477.50	21,463,337	486.51	21,635,921	495.09	22,622,639	495.09	22,622,639	TOTAL BUDGET	489.25	22,714,031	489.25	22,714,031	494.00	22,930,186

Department Budget Detail by Fund

fy2012 adopted budget

Nondepartmental Expenditure and Position Detail by Fund

Department Budget Detail by Fund

fy2012 adopted budget

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NON-DEPARTMENTAL

FUND 1000: General Fund

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL		FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
3,610,675	3,509,647	4,168,799	4,117,647	60000	Permanent	4,087,242	4,087,242	4,087,242
193,248	158,068	91,671	91,671	60100	Temporary	265,996	265,996	291,544
1,661	3,542	1,000	1,000	60110	Overtime	2,250	2,250	2,250
0	0	63,390	63,390	60120	Premium	28,900	28,900	28,900
1,041,120	1,030,947	1,349,490	1,332,871	60130	Salary-Related Exp	1,222,194	1,222,194	1,222,194
42,289	39,146	7,646	7,646	60135	Non-Base Fringe	45,705	45,705	50,886
806,558	847,373	1,125,365	1,101,009	60140	Insurance Benefits	1,151,642	1,151,642	1,151,642
20,227	16,930	2,293	2,293	60145	Non-Base Insurance	45,139	45,139	52,410
-107,744	-168,686	0	0	90001	ATYP Posting (CATS)	0	0	0
-12,018	-8,371	0	0	90002	ATYP On Call (CATS)	0	0	0
1,689	-16,995	0	0	93002	Assess Labor	0	0	0
756	797	0	0	95102	Settle Labor	0	0	0
4,730	-3,249	0	0	95200	ATYP Clean Up (Cent)	0	0	0
5,603,191	5,409,148	6,809,654	6,717,527	TOTAL Personal Services		6,849,068	6,849,068	6,887,068
0	31,745	0	0	60150	Cnty Match & Sharing	0	0	0
4,899,368	4,692,105	4,842,084	4,842,084	60160	Pass-Thru & Pgm Supt	5,447,468	5,447,468	5,536,468
429,028	603,666	1,234,455	1,234,455	60170	Professional Services	594,020	594,020	594,020
5,328,396	5,327,516	6,076,539	6,076,539	TOTAL Contractual Services		6,041,488	6,041,488	6,130,488
21,607	19,602	15,922	14,922	60180	Printing	18,365	18,365	18,365
5,698	6,060	11,397	11,397	60200	Communications	63,976	63,976	63,976
175	0	3,000	2,500	60210	Rentals	104,000	104,000	104,000
914	340	15,319	15,319	60220	Repairs and Maintenance	194,183	194,183	194,183
942	730	950	950	60230	Postage	700	700	700
79,864	74,578	95,755	94,755	60240	Supplies	224,928	224,928	224,928
3	0	0	0	60246	Medical & Dental Supplies	0	0	0
929	979	500	500	60250	Food	500	500	500
44,903	36,552	60,266	59,766	60260	Travel & Training	87,398	87,398	87,398
4,410	3,776	20,645	20,352	60270	Local Travel/Mileage	26,605	26,605	26,605
12,744	10,228	600	600	60290	Software Licenses/Maint	3,200	3,200	3,200
156,301	86,761	175,722	175,722	60340	Dues & Subscriptions	219,100	219,100	219,100
85,688	85,393	89,506	88,806	60370	Intl Svc Telephone	87,238	87,238	87,238
392,548	855,486	1,124,284	1,123,784	60380	Intl Svc Data Processing	867,255	867,255	867,255
0	42,435	0	0	60390	Intl Svc PC Flat Fee	0	0	0
18,066	16,439	26,570	26,270	60410	Intl Svc Motor Pool	27,788	27,788	27,788
46,907	56,057	90,212	90,212	60420	Intl Svc Electronics	93,212	93,212	93,212
3,593,136	3,911,392	4,404,477	4,404,477	60430	Intl Svc Bldg Mgmt	4,529,813	4,529,813	4,529,813
403	1,467	0	0	60440	Intl Svc Other	18,857	18,857	18,857
0	0	750,000	750,000	60450	Intl Svc Capital Debt Retire	750,000	750,000	750,000
29,189	51,011	28,462	28,262	60460	Intl Svc Dist/Postage	29,178	29,178	29,178
0	10,000	0	0	60570	Bad Debt Expense	0	0	0
2,340	129	0	0	60660	Goods Issue	0	0	0
487	819	0	0	92002	Equipment Use	0	0	0
10,866	-1,749	0	0	93007	Assess Int Svc Expenses	0	0	0
-487	0	0	0	93012	Assess Equip Use	0	0	0
-20,150	-7,281	0	0	95101	Settle Matr'l & Svcs	0	0	0
127	42	0	0	95110	Settle Inv Acct	0	0	0
0	33	0	0	95112	Settle Equip Use	0	0	0
148,081	151,020	0	0	95430	Settle Bldg Mgmt Svc	0	0	0

NON-DEPARTMENTAL

FUND 1000: General Fund

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
4,635,693	5,412,298	6,913,587	6,908,594	TOTAL Materials & Supplies	7,346,296	7,346,296	7,346,296
0	0	350,000	350,000	60500 Interest	0	0	0
0	0	350,000	350,000	TOTAL Debt Service	0	0	0
0	0	0	0	60550 Capital Equipment	20,000	20,000	20,000
0	0	0	0	TOTAL Capital Outlay	20,000	20,000	20,000
15,567,279	16,148,963	20,149,780	20,052,660	TOTAL BUDGET	20,256,852	20,256,852	20,383,852

NON-DEPARTMENTAL

FUND 1000: General Fund

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AM		FTE	BASE AM	FTE	BASE AM	FTE	BASE AM						
1.00	88,976	1.00	87,542	1.00	91,460	1.00	91,460	AA/EEO OFFICER	1.00	90,554	1.00	90,554	1.00	90,554
0.00	0	1.00	42,131	0.00	0	0.00	0	ADMINISTRATIVE ASSISTANT	1.00	53,051	1.00	53,051	1.00	53,051
2.00	88,982	0.80	30,355	0.00	0	0.00	0	ADMINISTRATIVE SPECIALIST/NR	0.00	0	0.00	0	0.00	0
0.00	0	1.00	63,409	1.00	70,963	1.00	70,963	BOARD CLERK	0.00	0	0.00	0	0.00	0
0.00	0	0.00	0	2.00	51,152	2.00	51,152	COMMUNITY HEALTH SPECIALIST 1	0.00	0	0.00	0	0.00	0
1.00	91,574	1.00	88,000	1.00	91,560	1.00	91,560	COUNTY AUDITOR	1.00	91,560	1.00	91,560	1.00	91,560
1.00	123,048	1.00	113,046	1.00	136,200	1.00	136,200	COUNTY CHAIR	1.00	136,672	1.00	136,672	1.00	136,672
4.00	328,000	4.00	352,000	4.00	352,000	4.00	352,000	COUNTY COMMISSIONER	4.00	362,560	4.00	362,560	4.00	362,560
1.00	57,022	1.00	60,092	2.00	117,217	2.00	117,217	CREATIVE MEDIA COORDINATOR	0.00	0	0.00	0	0.00	0
0.00	0	0.00	0	1.00	49,339	1.00	49,339	DATA ANALYST	0.00	0	0.00	0	0.00	0
0.00	0	1.00	61,697	0.00	0	0.00	0	EMERGENCY MANAGEMENT ADMIN	0.00	0	0.00	0	0.00	0
0.00	0	1.00	63,461	1.00	68,972	1.00	68,972	HUMAN RESOURCES ANALYST/SENIOR	1.00	66,300	1.00	66,300	1.00	66,300
0.00	0	0.00	0	0.00	35,000	0.00	35,000	LEGAL ASSISTANT 1	0.00	0	0.00	0	0.00	0
3.00	133,912	0.00	0	0.00	0	0.00	0	LEGAL ASSISTANT 2	0.00	0	0.00	0	0.00	0
1.00	50,817	0.80	39,853	1.00	52,337	1.00	52,337	LEGISLATIVE/ADMIN SECRETARY	1.00	52,337	1.00	52,337	1.00	52,337
1.00	80,695	1.00	79,396	1.00	82,969	1.00	82,969	MANAGEMENT ASSISTANT	0.00	0	0.00	0	0.00	0
0.00	0	0.00	0	0.00	0	0.00	0	MANAGEMENT AUDITOR	2.00	110,400	2.00	110,400	2.00	110,400
6.55	496,873	6.25	467,799	6.13	483,787	6.13	483,787	MANAGEMENT AUDITOR/SENIOR	4.70	367,137	4.70	367,137	4.70	367,137
0.00	0	0.00	0	0.00	0	0.00	0	MULTIMEDIA/VIDEO PRODUCTION SPE	1.00	55,858	1.00	55,858	1.00	55,858
2.00	63,383	0.00	0	0.00	0	0.00	0	OFFICE ASSISTANT 2	0.00	0	0.00	0	0.00	0
0.00	0	0.00	0	3.50	152,461	3.50	152,461	PROGRAM COORDINATOR	1.50	77,397	1.50	77,397	1.50	77,397
2.00	111,066	2.00	102,753	1.00	50,311	1.00	50,311	PROGRAM DEVELOPMENT SPEC	1.00	53,051	1.00	53,051	1.00	53,051
2.35	149,575	0.10	6,644	0.63	39,493	0.63	39,493	PROGRAM DEVELOPMENT SPEC/SR	0.60	42,577	0.60	42,577	0.60	42,577
0.00	0	0.00	0	0.50	18,876	0.50	18,876	PROGRAM DEVELOPMENT TECH	2.50	103,046	2.50	103,046	2.50	103,046
0.00	0	0.00	0	0.50	38,423	0.50	38,423	PROGRAM MANAGER 1	0.50	38,423	0.50	38,423	0.50	38,423
1.00	112,508	1.00	102,602	0.50	57,794	0.50	57,794	PROGRAM MANAGER/SENIOR	0.00	0	0.00	0	0.00	0
3.00	121,173	0.00	0	3.00	116,400	3.00	116,400	PUBLIC AFFAIRS COORDINATOR	2.50	75,754	2.50	75,754	2.50	75,754
0.00	0	2.00	67,019	0.00	0	0.00	0	PUBLIC AFFAIRS COORDINATOR	0.00	0	0.00	0	0.00	0
0.00	0	1.00	83,465	1.00	97,705	1.00	97,705	PUBLIC RELATIONS COORDINATOR	0.00	0	0.00	0	0.00	0
0.00	79,429	0.00	-48,303	0.00	0	0.00	0	SALARY/ACTG ADJUSTMENTS	0.00	0	0.00	0	0.00	0
25.20	1,685,410	23.40	1,474,080	29.70	1,923,577	29.70	1,923,577	STAFF ASSISTANT	33.60	2,142,495	33.60	2,142,495	33.60	2,142,495
1.00	90,125	1.00	93,730	0.00	0	0.00	0	TAX SUPR/ADMIN OFFICER	1.00	93,766	1.00	93,766	1.00	93,766
1.40	79,567	1.40	80,309	0.00	0	0.00	0	TAX SUPR/BUDGET ANALYST	1.40	74,304	1.40	74,304	1.40	74,304
59.50	4,032,135	52.75	3,511,080	62.46	4,177,996	62.46	4,177,996	TOTAL BUDGET	62.30	4,087,242	62.30	4,087,242	62.30	4,087,242

NON-DEPARTMENTAL

FUND 1505: Federal/State Program Fu

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSEC	FY12 APPROVED	FY12 ADOPTED
701,615	691,731	888,810	888,810	60000 Permanent	901,035	901,035	901,035
165,031	96,165	262,131	262,131	60100 Temporary	331,705	331,705	331,705
3,292	2,959	0	0	60110 Overtime	0	0	0
288	0	24,064	24,064	60120 Premium	0	0	0
187,317	195,208	282,795	282,795	60130 Salary-Related Exp	269,641	269,641	269,641
30,002	10,737	2,580	2,580	60135 Non-Base Fringe	0	0	0
140,454	159,507	197,938	197,938	60140 Insurance Benefits	257,846	257,846	257,846
3,481	3,104	40,383	40,383	60145 Non-Base Insurance	0	0	0
65,006	67,428	0	0	90001 ATYP Posting (CATS)	0	0	0
11,916	4,749	0	0	90002 ATYP On Call (CATS)	0	0	0
42,950	13,086	0	0	93002 Assess Labor	0	0	0
3,903	0	0	0	95102 Settle Labor	0	0	0
-7,000	3,249	0	0	95200 ATYP Clean Up (Cent)	0	0	0
1,348,255	1,247,924	1,698,701	1,698,701	TOTAL Personal Services	1,760,227	1,760,227	1,760,227
287,951	525,348	799,081	799,081	60160 Pass-Thru & Pgm Supt	1,028,615	1,028,615	1,028,615
429,950	257,995	484,307	484,307	60170 Professional Services	680,834	680,834	680,834
717,902	783,343	1,283,388	1,283,388	TOTAL Contractual Services	1,709,449	1,709,449	1,709,449
6,298	11,679	10,339	10,339	60180 Printing	2,500	2,500	2,500
0	6,060	311,250	311,250	60200 Communications	110,034	110,034	110,034
6,344	2,224	3,800	3,800	60210 Rentals	800	800	800
55,562	0	800	800	60220 Repairs and Maintenance	850	850	850
390	72	0	0	60230 Postage	0	0	0
137,613	44,375	157,063	157,063	60240 Supplies	81,988	81,988	81,988
0	0	5,000	5,000	60246 Medical & Dental Supplies	0	0	0
77	0	0	0	60250 Food	750	750	750
15,066	9,833	26,877	26,877	60260 Travel & Training	11,500	11,500	11,500
4,565	1,599	500	500	60270 Local Travel/Mileage	500	500	500
400	550	0	0	60290 Software Licenses/Maint	0	0	0
0	77	0	0	60320 Refunds	0	0	0
5,386	5,415	5,500	5,500	60340 Dues & Subscriptions	5,500	5,500	5,500
27,411	34,257	24,089	24,089	60350 Central Indirect	33,086	33,086	33,086
18,357	23,458	12,091	12,091	60370 Intl Svc Telephone	22,669	22,669	22,669
77,965	72,743	64,568	64,568	60380 Intl Svc Data Processing	138,853	138,853	138,853
0	8,745	0	0	60390 Intl Svc PC Flat Fee	0	0	0
7,276	10,359	3,835	3,835	60410 Intl Svc Motor Pool	7,070	7,070	7,070
12,319	3,140	3,000	3,000	60420 Intl Svc Electronics	4,157	4,157	4,157
75,820	70,089	50,252	50,252	60430 Intl Svc Bldg Mgmt	50,499	50,499	50,499
318	1,600	0	0	60440 Intl Svc Other	0	0	0
10,764	22,731	4,754	4,754	60460 Intl Svc Dist/Postage	4,099	4,099	4,099
487	0	0	0	93012 Assess Equip Use	0	0	0
188	69,941	0	0	95101 Settle Matrl & Svcs	0	0	0
22	0	0	0	95110 Settle Inv Acct	0	0	0
484	0	0	0	95112 Settle Equip Use	0	0	0
1,479	9,017	0	0	95430 Settle Bldg Mgmt Svc	0	0	0
464,592	407,962	683,718	683,718	TOTAL Materials & Supplies	474,855	474,855	474,855
6,723	0	0	0	60550 Capital Equipment	0	0	0
0	18,224	0	0	95109 Settle Capital	0	0	0
6,723	18,224	0	0	TOTAL Capital Outlay	0	0	0

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
2,537,471	2,457,454	3,665,807	3,665,807	TOTAL BUDGET	3,944,531	3,944,531	3,944,531

NON-DEPARTMENTAL

FUND 1505: Federal/State Program Fu

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AM*	FTE	BASE AM*	FTE	BASE AM*	FTE	BASE AM*		FTE	BASE AM*	FTE	BASE AM*	FTE	BASE AM*
0.00	0	0.00	0	0.00	0	0.00	0	ADMINISTRATIVE ASSISTANT	1.00	36,543	1.00	36,543	1.00	36,543
0.00	0	0.00	0	1.00	36,098	1.00	36,098	ADMINISTRATIVE SPECIALIST	0.00	0	0.00	0	0.00	0
1.00	49,497	0.95	46,264	0.00	0	0.00	0	ADMINISTRATIVE SPECIALIST/NR	0.00	0	0.00	0	0.00	0
0.00	0	2.00	123,393	0.00	0	0.00	0	EMERGENCY MANAGEMENT ADMIN	0.00	0	0.00	0	0.00	0
0.50	22,592	0.50	23,504	0.50	28,564	0.50	28,564	FINANCE SPECIALIST 2	0.50	28,564	0.50	28,564	0.50	28,564
0.00	0	0.00	0	0.50	25,425	0.50	25,425	PROGRAM COORDINATOR	0.50	25,809	0.50	25,809	0.50	25,809
0.00	0	0.50	26,428	1.00	50,457	1.00	50,457	PROGRAM DEVELOPMENT SPEC	1.00	46,058	1.00	46,058	1.00	46,058
4.26	281,418	5.25	333,046	6.38	365,778	6.38	365,778	PROGRAM DEVELOPMENT SPEC/SR	5.39	360,696	5.39	360,696	5.39	360,696
0.00	0	0.00	0	0.50	18,856	0.50	18,856	PROGRAM DEVELOPMENT TECH	0.50	19,176	0.50	19,176	0.50	19,176
0.00	0	0.00	0	0.50	38,423	0.50	38,423	PROGRAM MANAGER 1	0.50	38,423	0.50	38,423	0.50	38,423
0.00	0	0.00	8,034	0.50	57,794	0.50	57,794	PROGRAM MANAGER/SENIOR	0.00	0	0.00	0	0.00	0
0.00	7,313	0.00	-187,067	0.00	0	0.00	0	SALARY/ACTG ADJUSTMENTS	0.00	0	0.00	0	0.00	0
3.50	292,705	3.75	318,129	3.00	267,416	3.00	267,416	STAFF ASSISTANT	4.10	345,766	4.10	345,766	4.10	345,766
9.26	653,525	12.95	691,731	13.88	888,811	13.88	888,811	TOTAL BUDGET	13.49	901,035	13.49	901,035	13.49	901,035

NON-DEPARTMENTAL

FUND 1506: County School Fur

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
222,853	200,816	191,500	191,500	60160 Pass-Thru & Pgm Supt	187,100	187,100	187,100
222,853	200,816	191,500	191,500	TOTAL Contractual Services	187,100	187,100	187,100
222,853	200,816	191,500	191,500	TOTAL BUDGET	187,100	187,100	187,100

NON-DEPARTMENTAL

FUND 1511: Special Excise Taxes Fi

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
19,333,657	18,245,134	19,014,000	19,014,000	60160 Pass-Thru & Pgm Supt	20,055,250	20,055,250	20,055,250
465	0	0	0	60170 Professional Services	0	0	0
19,334,122	18,245,134	19,014,000	19,014,000	TOTAL Contractual Services	20,055,250	20,055,250	20,055,250
19,334,122	18,245,134	19,014,000	19,014,000	TOTAL BUDGET	20,055,250	20,055,250	20,055,250

NON-DEPARTMENTAL

FUND 1518: Oregon Historical Society Local Option Levy F

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
0	0	0	0	60160 Pass-Thru & Pgm Supt	1,945,151	1,945,151	1,945,151
0	0	0	0	TOTAL Contractual Services	1,945,151	1,945,151	1,945,151
0	0	0	0	TOTAL BUDGET	1,945,151	1,945,151	1,945,151

NON-DEPARTMENTAL

FUND 2001: Revenue Bond Sinking Fu

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
7,892	0	8,000	8,000	60170 Professional Services	8,000	8,000	8,000
7,892	0	8,000	8,000	TOTAL Contractual Services	8,000	8,000	8,000
2,080,000	395,000	415,000	415,000	60490 Principal	2,430,000	2,430,000	2,430,000
208,470	152,105	132,665	132,665	60500 Interest	242,690	242,690	242,690
2,288,470	547,105	547,665	547,665	TOTAL Debt Service	2,672,690	2,672,690	2,672,690
2,296,362	547,105	555,665	555,665	TOTAL BUDGET	2,680,690	2,680,690	2,680,690

NON-DEPARTMENTAL

FUND 2002: Capital Lease Retirement Fu

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSEC	FY12 APPROVED	FY12 ADOPTED
5,869	86,603	5,000	5,000	60170 Professional Services	20,000	20,000	20,000
5,869	86,603	5,000	5,000	TOTAL Contractual Services	20,000	20,000	20,000
121	11	0	0	60350 Central Indirect	0	0	0
121	11	0	0	TOTAL Materials & Supplies	0	0	0
8,308,466	15,767,428	7,723,624	7,723,624	60490 Principal	8,503,624	8,503,624	8,503,624
3,802,020	3,449,999	11,463,757	11,463,757	60500 Interest	13,420,198	13,420,198	13,420,198
12,110,485	19,217,428	19,187,381	19,187,381	TOTAL Debt Service	21,923,822	21,923,822	21,923,822
12,116,475	19,304,041	19,192,381	19,192,381	TOTAL BUDGET	21,943,822	21,943,822	21,943,822

NON-DEPARTMENTAL

FUND 2003: General Obligation Bond Sinking Fi

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
0	400	0	0	60170 Professional Services	0	0	0
0	400	0	0	TOTAL Contractual Services	0	0	0
6,555,000	6,860,000	7,160,000	7,160,000	60490 Principal	6,825,000	6,825,000	6,825,000
2,677,498	2,567,359	2,092,873	2,092,873	60500 Interest	1,644,675	1,644,675	1,644,675
0	49,710,000	0	0	60510 Advance Refund	0	0	0
9,232,498	59,137,359	9,252,873	9,252,873	TOTAL Debt Service	8,469,675	8,469,675	8,469,675
9,232,498	59,137,759	9,252,873	9,252,873	TOTAL BUDGET	8,469,675	8,469,675	8,469,675

NON-DEPARTMENTAL

FUND 2004: PERS Bond Sinking Fi

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
400	400	25,000	25,000	60170 Professional Services	50,000	50,000	50,000
400	400	25,000	25,000	TOTAL Contractual Services	50,000	50,000	50,000
6,470,000	7,740,000	9,150,000	9,150,000	60490 Principal	10,710,000	10,710,000	10,710,000
7,071,690	6,609,085	6,051,805	6,051,805	60500 Interest	5,388,430	5,388,430	5,388,430
13,541,690	14,349,085	15,201,805	15,201,805	TOTAL Debt Service	16,098,430	16,098,430	16,098,430
13,542,090	14,349,485	15,226,805	15,226,805	TOTAL BUDGET	16,148,430	16,148,430	16,148,430

NON-DEPARTMENTAL

FUND 3500: Risk Management Fu

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL		FY12 PROPOSEC	FY12 APPROVED	FY12 ADOPTED
1,890,450	1,884,757	1,987,436	1,987,436	60000	Permanent	2,063,708	2,063,708	2,063,708
7,440	21,476	10,000	10,000	60100	Temporary	10,000	10,000	10,000
0	128	0	0	60110	Overtime	0	0	0
539,979	544,742	646,664	646,664	60130	Salary-Related Exp	617,049	617,049	617,049
667	4,397	834	834	60135	Non-Base Fringe	834	834	834
360,411	393,812	446,191	446,191	60140	Insurance Benefits	471,403	471,403	471,403
210	824	250	250	60145	Non-Base Insurance	250	250	250
0	-11,567	0	0	90001	ATYP Posting (CATS)	0	0	0
30	-349	0	0	95102	Settle Labor	0	0	0
2,799,188	2,838,221	3,091,375	3,091,375	TOTAL Personal Services		3,163,244	3,163,244	3,163,244
10	0	0	0	60160	Pass-Thru & Pgm Supt	0	0	0
41,555	55,185	20,000	20,000	60170	Professional Services	25,000	25,000	25,000
41,565	55,185	20,000	20,000	TOTAL Contractual Services		25,000	25,000	25,000
6,738	4,726	5,000	5,000	60180	Printing	5,000	5,000	5,000
0	0	0	0	60200	Communications	1,116	1,116	1,116
0	0	0	0	60220	Repairs and Maintenance	9,777	9,777	9,777
84	81	0	0	60230	Postage	0	0	0
10,868	10,894	45,000	45,000	60240	Supplies	70,000	70,000	70,000
622	55	0	0	60245	Lib Books & Matrls	0	0	0
0	68	0	0	60246	Medical & Dental Supplies	0	0	0
6,619	3,667	15,000	15,000	60260	Travel & Training	20,000	20,000	20,000
134	403	1,000	1,000	60270	Local Travel/Mileage	1,500	1,500	1,500
1,848	1,919	0	0	60290	Software Licenses/Maint	0	0	0
25,495	31,358	50,000	50,000	60340	Dues & Subscriptions	50,000	50,000	50,000
17,501	17,206	27,341	27,341	60370	Intl Svc Telephone	27,707	27,707	27,707
83,913	80,070	147,809	147,809	60380	Intl Svc Data Processing	109,089	109,089	109,089
0	15,780	0	0	60390	Intl Svc PC Flat Fee	0	0	0
1,355	810	1,355	1,355	60410	Intl Svc Motor Pool	810	810	810
0	331	0	0	60420	Intl Svc Electronics	0	0	0
250,227	253,477	253,397	253,397	60430	Intl Svc Bldg Mgmt	244,824	244,824	244,824
17,573	24,048	23,299	23,299	60460	Intl Svc Dist/Postage	21,576	21,576	21,576
-916	-16,098	0	0	95101	Settle Matrl & Svcs	0	0	0
1	0	0	0	95110	Settle Inv AcCnt	0	0	0
13,976	6,069	0	0	95430	Settle Bldg Mgmt Svc	0	0	0
436,038	434,863	569,201	569,201	TOTAL Materials & Supplies		561,399	561,399	561,399
3,276,791	3,328,269	3,680,576	3,680,576	TOTAL BUDGET		3,749,643	3,749,643	3,749,643

NON-DEPARTMENTAL

FUND 3500: Risk Management Fu

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AM		FTE	BASE AM	FTE	BASE AM	FTE	BASE AM						
1.00	50,623	1.00	50,257	0.80	41,629	0.80	41,629	ADMINISTRATIVE ASSISTANT	0.80	41,028	0.80	41,028	0.80	41,028
3.00	202,335	2.00	129,014	2.00	134,788	2.00	134,788	ASST COUNTY ATTORNEY 1	0.00	0	0.00	0	1.00	75,000
3.00	257,172	4.00	338,983	3.00	249,353	3.00	249,353	ASST COUNTY ATTORNEY 2	5.00	413,597	5.00	413,597	5.00	413,597
7.00	740,111	7.80	816,114	9.00	977,624	9.00	977,624	ASST COUNTY ATTORNEY/SENIOR	8.00	873,545	8.00	873,545	7.00	798,545
1.00	148,163	1.00	150,152	1.00	156,870	1.00	156,870	COUNTY ATTORNEY	1.00	153,520	1.00	153,520	1.00	153,520
1.00	130,179	1.00	131,925	1.00	137,828	1.00	137,828	DEPUTY COUNTY ATTORNEY	2.00	280,000	2.00	280,000	2.00	280,000
1.00	60,268	0.00	0	0.00	0	0.00	0	LAW CLERK	0.00	0	0.00	0	0.00	0
0.00	0	1.00	40,185	0.00	0	0.00	0	LEGAL ASSISTANT 1	0.00	0	0.00	0	0.00	0
0.00	0	0.00	0	1.00	41,604	1.00	41,604	LEGAL ASSISTANT 1/NR	0.00	0	0.00	0	0.00	0
2.00	90,078	0.00	0	0.00	0	0.00	0	LEGAL ASSISTANT 2	0.00	0	0.00	0	0.00	0
0.00	0	2.00	92,983	2.00	97,143	2.00	97,143	LEGAL ASSISTANT 2/NR	3.00	137,269	3.00	137,269	3.00	137,269
0.00	0	1.00	53,115	1.00	44,392	1.00	44,392	LEGAL ASSISTANT SR/NR	1.00	56,046	1.00	56,046	1.00	56,046
0.80	40,501	0.00	0	0.00	0	0.00	0	LEGAL ASSISTANT/SENIOR	0.00	0	0.00	0	0.00	0
0.00	0	1.00	61,075	1.00	63,809	1.00	63,809	MANAGEMENT ASSISTANT	1.00	64,447	1.00	64,447	1.00	64,447
1.00	40,009	1.00	40,948	1.00	42,396	1.00	42,396	OFFICE ASSISTANT/SENIOR	1.00	44,256	1.00	44,256	1.00	44,256
0.00	124,040	0.00	-19,994	0.00	0	0.00	0	SALARY/ACTG ADJUSTMENTS	0.00	0	0.00	0	0.00	0
20.80	1,883,479	22.80	1,884,757	22.80	1,987,436	22.80	1,987,436	TOTAL BUDGET	22.80	2,063,708	22.80	2,063,708	22.80	2,063,708

Department Budget Detail by Fund

fy2012 adopted budget

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Department Budget Detail by Fund

fy2012 adopted budget

Sheriff's Office Expenditure and Position Detail by Fund

Department Budget Detail by Fund

fy2012 adopted budget

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FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL		FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
48,935,640	46,724,703	45,119,273	45,115,520	60000	Permanent	45,574,751	45,574,751	45,739,640
427,945	415,326	267,871	277,422	60100	Temporary	268,708	268,708	268,708
6,422,541	6,589,130	3,161,965	3,292,049	60110	Overtime	3,155,930	3,155,930	3,155,930
1,303,803	1,392,928	1,280,529	1,280,529	60120	Premium	1,266,883	1,266,883	1,266,883
19,364,478	18,860,312	17,600,993	17,652,213	60130	Salary-Related Exp	18,276,050	18,276,050	18,334,270
63,201	77,883	22,341	23,137	60135	Non-Base Fringe	22,412	22,412	22,412
13,207,264	13,803,477	13,931,135	13,944,401	60140	Insurance Benefits	14,522,005	14,522,005	14,566,814
25,061	29,558	14,734	15,287	60145	Non-Base Insurance	19,078	19,078	19,078
-462,505	-526,954	0	0	90001	ATYP Posting (CATS)	0	0	0
0	-302	0	0	90002	ATYP On Call (CATS)	0	0	0
-42,945	-50,172	0	0	92001	Sheriff Office OT (CATS)	0	0	0
-8,950,123	-7,673,789	0	0	93002	Assess Labor	0	0	0
-19,815	-18,247	0	0	95102	Settle Labor	0	0	0
80,274,546	79,623,853	81,398,841	81,600,558	TOTAL	Personal Services	83,105,817	83,105,817	83,373,735
48,472	46,117	48,357	48,357	60160	Pass-Thru & Pgm Supt	49,082	49,082	49,082
885,568	761,886	686,309	687,774	60170	Professional Services	660,164	660,164	660,164
934,040	808,002	734,666	736,131	TOTAL	Contractual Services	709,246	709,246	709,246
130,540	135,102	134,164	134,252	60180	Printing	137,686	137,686	137,686
6,817	7,888	1,240	1,240	60190	Utilities	1,258	1,258	1,258
580,181	575,066	711,472	711,472	60200	Communications	725,149	725,149	728,750
60,286	63,141	83,491	84,613	60210	Rentals	78,001	78,001	78,001
73,349	90,256	116,999	116,999	60220	Repairs and Maintenance	451,598	451,598	451,598
8,697	2,289	3,440	3,440	60230	Postage	3,548	3,548	3,548
1,758,577	1,697,149	1,697,393	1,696,341	60240	Supplies	1,342,440	1,342,440	1,349,604
0	296	0	0	60246	Medical & Dental Supplies	0	0	0
2,407,492	2,764,861	2,619,199	2,619,199	60250	Food	2,653,919	2,653,919	2,653,919
178,769	127,689	218,731	218,731	60260	Travel & Training	216,822	216,822	216,822
16,038	5,698	45,752	46,473	60270	Local Travel/Mileage	56,720	56,720	56,720
213,602	236,585	105,000	105,898	60290	Software Licenses/Maint	112,086	112,086	112,086
374,998	0	0	0	60330	Claims Paid	0	0	0
7,534	8,314	12,718	12,718	60340	Dues & Subscriptions	9,745	9,745	9,745
307,837	361,459	265,455	265,455	60370	Intl Svc Telephone	263,399	263,399	263,399
2,411,755	2,146,136	2,554,039	2,554,039	60380	Intl Svc Data Processing	2,253,241	2,253,241	2,253,241
0	2,676	0	0	60390	Intl Svc PC Flat Fee	0	0	0
1,585,108	1,541,900	1,598,919	1,598,919	60410	Intl Svc Motor Pool	1,725,346	1,725,346	1,725,346
438,174	409,300	429,190	429,190	60420	Intl Svc Electronics	421,343	421,343	421,343
6,383,824	6,494,101	7,246,058	7,246,058	60430	Intl Svc Bldg Mgmt	6,979,539	6,979,539	6,979,539
15,647	29,278	0	0	60440	Intl Svc Other	0	0	0
193,848	213,373	220,241	220,241	60460	Intl Svc Dist/Postage	143,061	143,061	143,061
259	0	0	0	60615	Physical Inventory Adjustment	0	0	0
0	0	0	0	60620	Inventory Cost Difference	0	0	0
86	0	0	0	60660	Goods Issue	0	0	0
-6	-120	0	0	60680	Cash Discounts Taken	0	0	0
12	0	0	0	92002	Equipment Use	0	0	0
-498,860	-590,528	0	0	93007	Assess Int Svc Expenses	0	0	0
-992	-6,581	0	0	95101	Settle Matr'l & Svcs	0	0	0
0	38,503	0	0	95107	Settle Int Svc Expenses	0	0	0
677	93	0	0	95110	Settle Inv Acct	0	0	0
57	12	0	0	95112	Settle Equip Use	0	0	0

SHERIFF

FUND 1000: General Fund

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
249,712	495,772	0	0	95430 Settle Bldg Mgmt Svc	0	0	0
16,904,018	16,849,709	18,063,501	18,065,278	TOTAL Materials & Supplies	17,574,901	17,574,901	17,585,666
10,961	0	0	0	60490 Principal	0	0	0
10,961	0	0	0	TOTAL Debt Service	0	0	0
0	272	0	0	60540 Other Improvements	0	0	0
183,928	127,912	133,398	133,398	60550 Capital Equipment	135,398	135,398	135,398
183,928	128,185	133,398	133,398	TOTAL Capital Outlay	135,398	135,398	135,398
98,307,493	97,409,749	100,330,406	100,535,365	TOTAL BUDGET	101,525,362	101,525,362	101,804,045

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT		FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT
1.00	60,719	1.00	60,268	1.00	62,410	1.00	62,410	ADMINISTRATIVE ANALYST	1.00	63,350	1.00	63,350	1.00	63,350
1.00	66,428	1.00	65,360	1.00	68,283	1.00	68,283	ADMINISTRATIVE ANALYST/SENIOR	1.00	68,283	1.00	68,283	1.00	68,283
2.00	109,620	2.00	112,149	2.00	116,135	2.00	116,135	BACKGROUND INVESTIGATOR	1.00	58,005	1.00	58,005	1.00	58,005
7.00	763,798	7.00	796,048	11.00	1,283,936	11.00	1,283,936	CAPTAIN	6.00	708,700	6.00	708,700	6.00	708,700
2.00	229,016	2.00	239,052	2.00	249,746	2.00	249,746	CHIEF DEPUTY	3.00	370,872	3.00	370,872	3.00	370,872
9.00	467,607	8.00	444,018	5.50	308,143	5.50	308,143	CIVIL DEPUTY	3.00	169,191	3.00	169,191	3.00	169,191
1.00	64,874	1.00	67,510	1.00	67,004	1.00	67,004	CIVIL DEPUTY/SENIOR	1.00	67,985	1.00	67,985	1.00	67,985
19.25	1,068,524	18.00	963,426	18.00	1,078,734	18.00	1,078,734	CORRECTIONS COUNSELOR	17.00	1,042,733	17.00	1,042,733	17.00	1,042,733
2.00	117,972	2.00	117,135	2.00	129,766	2.00	129,766	CORRECTIONS HEARINGS OFFICER	2.00	133,663	2.00	133,663	2.00	133,663
335.56	22,591,537	314.50	21,734,780	334.66	23,578,019	334.66	23,578,019	CORRECTIONS OFFICER	340.30	23,943,915	340.30	23,943,915	340.30	23,943,915
42.22	3,627,690	38.57	3,396,038	29.54	2,675,653	29.54	2,675,653	CORRECTIONS SERGEANT	28.54	2,588,869	28.54	2,588,869	29.54	2,680,219
6.00	271,104	5.00	224,300	5.00	230,936	5.00	230,936	CORRECTIONS TECHNICIAN	4.00	188,345	4.00	188,345	4.00	188,345
0.00	0	0.00	0	0.00	0	0.00	0	DATA ANALYST	1.00	73,268	1.00	73,268	1.00	73,268
60.20	4,087,580	58.02	4,074,386	61.37	4,231,330	61.37	4,231,330	DEPUTY SHERIFF	64.35	4,497,499	64.35	4,497,499	65.35	4,571,038
3.00	170,606	2.00	112,405	2.00	116,401	2.00	116,401	DESKTOP SUPPORT SPECIALIST/SENIOR	0.00	0	0.00	0	0.00	0
0.00	0	0.00	0	0.00	0	0.00	0	DEVELOPMENT ANALYST	1.00	73,518	1.00	73,518	1.00	73,518
22.01	1,030,310	23.01	1,094,358	23.01	1,153,249	23.01	1,153,249	EQUIPMENT/PROPERTY TECHNICIAN	23.37	1,196,946	23.37	1,196,946	23.37	1,196,946
1.00	91,849	0.80	73,339	0.00	0	0.00	0	EXECUTIVE ASSISTANT	0.00	0	0.00	0	0.00	0
41.60	1,677,970	40.83	1,674,775	41.83	1,760,801	41.83	1,760,801	FACILITY SECURITY OFFICER	42.10	1,829,403	42.10	1,829,403	42.10	1,829,403
0.00	0	0.00	0	0.00	0	0.00	0	FINANCE MANAGER	1.00	102,380	1.00	102,380	1.00	102,380
2.00	92,116	1.00	46,205	1.00	47,836	1.00	47,836	FINANCE SPECIALIST 1	1.00	48,567	1.00	48,567	1.00	48,567
0.00	0	1.00	55,165	1.00	57,128	1.00	57,128	FINANCE SPECIALIST 2	1.00	58,005	1.00	58,005	1.00	58,005
1.00	59,032	2.00	111,830	2.00	118,546	2.00	118,546	FINANCE SPECIALIST/SENIOR	2.00	123,898	2.00	123,898	2.00	123,898
5.00	190,499	5.00	193,316	4.00	156,371	4.00	156,371	FINANCE TECHNICIAN	4.00	163,279	4.00	163,279	4.00	163,279
1.00	50,885	1.00	50,517	1.00	53,379	1.00	53,379	FLEET MAINTENANCE TECHNICIAN 3	1.00	55,795	1.00	55,795	1.00	55,795
2.00	100,162	2.00	101,505	2.00	106,047	2.00	106,047	HUMAN RESOURCES ANALYST 1	2.00	106,047	2.00	106,047	2.00	106,047
1.00	60,281	0.00	0	0.00	0	0.00	0	HUMAN RESOURCES ANALYST 1	0.00	0	0.00	0	0.00	0
2.00	127,475	2.00	129,184	2.00	134,966	2.00	134,966	HUMAN RESOURCES ANALYST 2	2.00	134,966	2.00	134,966	2.00	134,966
1.00	86,745	1.00	87,910	1.00	91,842	1.00	91,842	HUMAN RESOURCES MANAGER 2	1.00	91,841	1.00	91,841	1.00	91,841
1.00	37,835	1.00	39,310	1.00	44,308	1.00	44,308	INVESTIGATIVE TECHNICIAN	1.00	46,320	1.00	46,320	1.00	46,320
1.00	92,121	1.00	93,357	1.00	97,534	1.00	97,534	IT MANAGER 1	1.00	96,114	1.00	96,114	1.00	96,114
1.00	80,585	1.00	81,666	1.00	85,320	1.00	85,320	IT SUPERVISOR	1.00	84,078	1.00	84,078	1.00	84,078
1.00	57,979	1.00	58,757	0.00	0	0.00	0	LAUNDRY SUPERVISOR	0.00	0	0.00	0	0.00	0
0.00	0	1.00	51,344	1.00	55,000	1.00	55,000	LEGISLATIVE/ADMIN SECRETARY	1.00	57,783	1.00	57,783	1.00	57,783
3.00	302,373	3.00	307,535	1.00	97,512	1.00	97,512	LIEUTENANT	4.00	413,686	4.00	413,686	4.00	413,686
13.08	1,331,165	9.00	921,239	8.00	842,510	8.00	842,510	LIEUTENANT/CORRECTIONS	8.00	840,361	8.00	840,361	8.00	840,361
3.00	141,048	3.00	144,840	3.00	149,993	3.00	149,993	LOGISTICS EVIDENCE TECH	3.00	154,470	3.00	154,470	3.00	154,470
1.00	75,527	0.00	0	0.00	0	0.00	0	MANAGEMENT ASSISTANT	0.00	0	0.00	0	0.00	0
0.00	0	0.00	0	0.00	0	0.00	0	MANAGER 2	1.00	100,867	1.00	100,867	1.00	100,867
1.00	76,862	2.00	151,248	2.00	146,729	2.00	146,729	MCSO CORRECTIONS PROGRAM ADM	2.00	141,232	2.00	141,232	2.00	141,232
6.00	308,663	6.00	312,306	6.00	323,454	6.00	323,454	MCSO RECORDS SUPERVISOR	6.00	332,540	6.00	332,540	6.00	332,540
50.00	2,145,134	49.00	2,108,644	49.00	2,175,329	49.00	2,175,329	MCSO RECORDS TECHNICIAN	47.00	2,141,589	47.00	2,141,589	47.00	2,141,589
0.00	0	0.50	31,122	0.50	32,515	0.50	32,515	MCSO VOLUNTEER PROGRAM COOR	0.50	32,515	0.50	32,515	0.50	32,515

SHERIFF

FUND 1000: General Fund

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AMT		FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT						
6.25	231,847	5.50	200,607	5.00	188,860	5.00	188,860	OFFICE ASSISTANT 2	5.00	191,680	5.00	191,680	5.00	191,680
10.90	452,874	9.90	411,216	9.90	425,952	9.90	425,952	OFFICE ASSISTANT/SENIOR	9.90	432,727	9.90	432,727	9.90	432,727
1.00	66,428	0.00	0	0.00	0	0.00	0	OPERATIONS ADMINISTRATOR	0.00	0	0.00	0	0.00	0
0.00	0	1.00	62,223	1.00	66,281	1.00	66,281	OPERATIONS SUPERVISOR	0.00	0	0.00	0	0.00	0
0.75	42,147	0.75	43,096	0.75	44,630	0.75	44,630	PROCUREMENT ANALYST/SR	1.00	62,222	1.00	62,222	1.00	62,222
0.00	0	0.00	0	0.00	0	0.00	0	PROGRAM COMMUNICATIONS & WEB	1.00	63,796	1.00	63,796	1.00	63,796
3.09	302,231	2.00	193,094	2.00	201,734	2.00	201,734	PROGRAM MANAGER 2	0.00	0	0.00	0	0.00	0
1.00	113,573	1.00	111,744	1.00	116,744	1.00	116,744	PROGRAM MANAGER/SENIOR	0.00	0	0.00	0	0.00	0
3.00	213,551	3.50	246,031	3.50	257,040	3.50	257,040	PROGRAM SUPERVISOR	3.50	255,264	3.50	255,264	3.50	255,264
0.00	0	0.00	0	3.00	226,084	3.00	226,084	RESEARCH/EVALUATION ANALYST/SE	2.00	160,608	2.00	160,608	2.00	160,608
4.00	300,575	4.00	290,813	0.00	0	0.00	0	RESEARCH/EVALUATION ANALYST/SE	0.00	0	0.00	0	0.00	0
0.00	1,147,097	0.00	3,151,435	0.00	0	0.00	0	SALARY/ACTG ADJUSTMENTS	0.00	0	0.00	0	0.00	0
12.00	1,052,862	12.00	1,079,335	13.00	1,160,803	13.00	1,160,803	SERGEANT	14.00	1,227,105	14.00	1,227,105	14.00	1,227,105
1.00	33,596	1.00	33,349	1.00	35,721	1.00	35,721	SEWING SPECIALIST	1.00	37,208	1.00	37,208	1.00	37,208
1.00	135,000	1.00	135,000	1.00	135,000	1.00	135,000	SHERIFF	1.00	136,672	1.00	136,672	1.00	136,672
0.00	0	0.00	0	0.00	0	0.00	0	STAFF ASSISTANT	1.00	55,000	1.00	55,000	1.00	55,000
3.00	227,724	3.00	232,955	3.00	241,224	3.00	241,224	SYSTEMS ADMINISTRATOR	4.00	327,707	4.00	327,707	4.00	327,707
1.00	87,159	1.00	89,162	1.00	92,335	1.00	92,335	SYSTEMS ADMINISTRATOR/SENIOR	1.00	96,484	1.00	96,484	1.00	96,484
0.00	0	1.00	118,296	0.00	0	0.00	0	UNDERSHERIFF	1.00	127,400	1.00	127,400	1.00	127,400
699.91	46,320,355	663.88	46,724,703	673.56	45,119,273	673.56	45,119,273	TOTAL BUDGET	675.56	45,574,751	675.56	45,574,751	677.56	45,739,640

SHERIFF

FUND 1502: Emergency Communications Fund

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
225,267	292,484	232,992	232,992	60200 Communications	229,906	229,906	229,906
4,663	7,956	3,961	3,961	60350 Central Indirect	5,794	5,794	5,794
10,069	15,794	13,047	13,047	60355 Dept Indirect	14,300	14,300	14,300
240,000	316,234	250,000	250,000	TOTAL Materials & Supplies	250,000	250,000	250,000
240,000	316,234	250,000	250,000	TOTAL BUDGET	250,000	250,000	250,000

SHERIFF

FUND 1505: Federal/State Program Fund

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
11,550	349,012	5,702,307	5,474,212	60000 Permanent	4,988,757	4,988,757	5,005,021
1,482	0	0	0	60100 Temporary	0	0	0
0	248,517	904,797	913,810	60110 Overtime	421,205	421,205	421,205
65	2,950	82,683	82,683	60120 Premium	1,615	1,615	1,615
3,565	209,671	2,458,267	2,377,272	60130 Salary-Related Exp	2,074,715	2,074,715	2,079,448
142	0	0	0	60135 Non-Base Fringe	0	0	0
3,909	121,508	1,752,314	1,688,225	60140 Insurance Benefits	1,501,924	1,501,924	1,510,443
138	0	0	0	60145 Non-Base Insurance	0	0	0
345,221	313,414	0	0	90001 ATYP Posting (CATS)	0	0	0
0	302	0	0	90002 ATYP On Call (CATS)	0	0	0
152,429	262,652	0	0	92001 Sheriff Office OT (CATS)	0	0	0
8,891,292	7,823,027	0	0	93002 Assess Labor	0	0	0
10,392	196	0	0	95102 Settle Labor	0	0	0
9,420,185	9,331,249	10,900,368	10,536,202	TOTAL Personal Services	8,988,216	8,988,216	9,017,732
2,242	4,847	0	0	60160 Pass-Thru & Pgm Supt	0	0	0
63,819	28,885	3,173	43,895	60170 Professional Services	44,222	44,222	44,222
66,060	33,732	3,173	43,895	TOTAL Contractual Services	44,222	44,222	44,222
818	1,133	327	327	60180 Printing	0	0	0
51	828	9,268	9,268	60200 Communications	5,000	5,000	5,000
0	53	5,175	5,175	60210 Rentals	5,175	5,175	5,175
1,408	29,655	6,719	6,719	60220 Repairs and Maintenance	6,719	6,719	6,719
66	44	0	0	60230 Postage	0	0	0
61,679	201,760	130,109	133,787	60240 Supplies	50,785	50,785	50,785
320,000	2,206	0	0	60250 Food	10,643	10,643	10,643
21,109	24,576	18,041	18,041	60260 Travel & Training	18,041	18,041	18,041
0	0	5,257	5,257	60270 Local Travel/Mileage	5,257	5,257	5,257
64,929	2,816	0	0	60290 Software Licenses/Maint	0	0	0
0	40	0	0	60340 Dues & Subscriptions	0	0	0
208,335	250,521	181,352	175,915	60350 Central Indirect	224,104	224,104	224,104
449,883	497,357	597,404	579,497	60355 Dept Indirect	553,142	553,142	553,142
29,764	0	0	0	60370 Intl Svc Telephone	0	0	0
9,717	1,313	0	0	60410 Intl Svc Motor Pool	0	0	0
120,890	18,433	0	0	60420 Intl Svc Electronics	0	0	0
-111	0	0	0	60680 Cash Discounts Taken	0	0	0
0	-70,119	0	0	95101 Settle Matrl & Svcs	0	0	0
0	-51	0	0	95107 Settle Int Svc Expenses	0	0	0
0	15	0	0	95110 Settle Inv AcCnt	0	0	0
28,381	112,397	0	0	95430 Settle Bldg Mgmt Svc	0	0	0
1,316,919	1,072,976	953,652	933,986	TOTAL Materials & Supplies	878,866	878,866	878,866
183,666	267,216	51,676	51,676	60550 Capital Equipment	0	0	0
0	-18,224	0	0	95109 Settle Capital	0	0	0
183,666	248,992	51,676	51,676	TOTAL Capital Outlay	0	0	0
10,986,831	10,686,949	11,908,869	11,565,759	TOTAL BUDGET	9,911,304	9,911,304	9,940,820

SHERIFF

FUND 1505: Federal/State Program Fund

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT		FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT
1.00	55,050	1.00	58,290	0.00	0	0.00	0	CORRECTIONS COUNSELOR	0.00	0	0.00	0	0.00	0
54.00	3,614,551	54.00	3,800,105	59.71	4,147,832	59.71	4,147,832	CORRECTIONS OFFICER	53.80	3,871,040	53.80	3,871,040	53.80	3,871,040
6.00	509,539	6.00	536,082	8.00	720,816	8.00	720,816	CORRECTIONS SERGEANT	6.00	548,100	6.00	548,100	6.00	548,100
6.95	489,416	7.48	546,828	12.30	795,887	12.30	795,887	DEPUTY SHERIFF	7.65	553,353	7.65	553,353	7.65	553,353
0.00	0	0.00	0	1.00	37,772	1.00	37,772	OFFICE ASSISTANT 2	0.50	16,264	0.50	16,264	1.00	32,528
0.00	0	0.00	-4,592,293	0.00	0	0.00	0	SALARY/ACTG ADJUSTMENTS	0.00	0	0.00	0	0.00	0
67.95	4,668,556	68.48	349,012	81.01	5,702,307	81.01	5,702,307	TOTAL BUDGET	67.95	4,988,757	67.95	4,988,757	68.45	5,005,021

SHERIFF

FUND 1513: Inmate Welfare Fund

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
603,888	340,512	431,936	431,936	60000 Permanent	356,116	356,116	356,116
8,886	3,818	0	0	60100 Temporary	9,009	9,009	9,009
1,740	1,325	6,000	6,000	60110 Overtime	1,000	1,000	1,000
4,883	7,699	35,348	35,348	60120 Premium	9,421	9,421	9,421
180,938	96,907	146,721	146,721	60130 Salary-Related Exp	111,865	111,865	111,865
739	980	0	0	60135 Non-Base Fringe	751	751	751
178,590	110,103	157,781	157,781	60140 Insurance Benefits	130,541	130,541	130,541
508	258	0	0	60145 Non-Base Insurance	640	640	640
-6,654	809	0	0	90001 ATYP Posting (CATS)	0	0	0
0	1,770	0	0	92001 Sheriff Office OT (CATS)	0	0	0
973,518	564,180	777,786	777,786	TOTAL Personal Services	619,343	619,343	619,343
39,221	22,800	78,488	78,488	60170 Professional Services	78,488	78,488	78,488
39,221	22,800	78,488	78,488	TOTAL Contractual Services	78,488	78,488	78,488
5,009	6,536	2,338	2,338	60180 Printing	2,338	2,338	2,338
3,744	4,200	0	0	60190 Utilities	0	0	0
1,527	1,667	2,000	2,000	60200 Communications	2,000	2,000	2,000
1,951	1,774	0	0	60210 Rentals	0	0	0
1,020	0	0	0	60220 Repairs and Maintenance	15,000	15,000	15,000
6,082	7,200	0	0	60230 Postage	0	0	0
289,394	279,790	133,162	133,162	60240 Supplies	137,496	137,496	137,496
229,879	215,702	200,000	200,000	60250 Food	200,000	200,000	200,000
275	0	3,000	3,000	60260 Travel & Training	3,000	3,000	3,000
46	15	2,253	2,253	60270 Local Travel/Mileage	2,253	2,253	2,253
24,219	0	0	0	60310 Drugs	0	0	0
144,628	144,391	0	0	60340 Dues & Subscriptions	0	0	0
36,710	36,302	21,896	21,896	60350 Central Indirect	28,937	28,937	28,937
79,273	72,071	72,128	72,128	60355 Dept Indirect	71,425	71,425	71,425
16,063	16,902	40,308	40,308	60370 Intl Svc Telephone	40,357	40,357	40,357
765	20,308	12,500	12,500	60420 Intl Svc Electronics	12,500	12,500	12,500
0	0	35,000	35,000	60440 Intl Svc Other	35,000	35,000	35,000
1,122	2,248	1,156	1,156	60460 Intl Svc Dist/Postage	531	531	531
-11	-10	0	0	60680 Cash Discounts Taken	0	0	0
35,000	35,000	0	0	93007 Assess Int Svc Expenses	0	0	0
0	0	0	0	95101 Settle Matrl & Svcs	0	0	0
0	0	0	0	95107 Settle Int Svc Expenses	0	0	0
0	11,939	0	0	95430 Settle Bldg Mgmt Svc	0	0	0
876,695	856,035	525,741	525,741	TOTAL Materials & Supplies	550,837	550,837	550,837
1,889,434	1,443,015	1,382,015	1,382,015	TOTAL BUDGET	1,248,668	1,248,668	1,248,668

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT		FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT
2.00	106,066	2.00	105,797	1.00	58,978	1.00	58,978	CHAPLAIN	1.00	58,979	1.00	58,979	1.00	58,979
3.00	168,815	0.00	0	1.00	52,947	1.00	52,947	CORRECTIONS COUNSELOR	0.00	0	0.00	0	0.00	0
1.00	45,184	0.00	0	0.00	0	0.00	0	CORRECTIONS TECHNICIAN	0.00	0	0.00	0	0.00	0
4.99	234,809	3.99	191,825	3.99	197,295	3.99	197,295	EQUIPMENT/PROPERTY TECHNICIAN	3.63	186,843	3.63	186,843	3.63	186,843
1.00	46,542	1.00	46,205	1.00	38,920	1.00	38,920	FINANCE SPECIALIST 1	1.00	41,310	1.00	41,310	1.00	41,310
1.00	54,178	0.00	0	0.00	0	0.00	0	FINANCE SPECIALIST 2	0.00	0	0.00	0	0.00	0
1.00	76,862	0.00	0	0.00	0	0.00	0	MCSO CORRECTIONS PROGRAM ADM	0.00	0	0.00	0	0.00	0
1.00	63,264	0.50	31,121	0.50	32,515	0.50	32,515	MCSO VOLUNTEER PROGRAM COOR	0.50	32,515	0.50	32,515	0.50	32,515
0.10	4,260	0.10	4,228	0.10	4,380	0.10	4,380	OFFICE ASSISTANT/SENIOR	0.10	4,445	0.10	4,445	0.10	4,445
0.25	14,049	0.25	14,366	0.25	14,877	0.25	14,877	PROCUREMENT ANALYST/SR	0.00	0	0.00	0	0.00	0
0.16	16,682	0.00	0	0.00	0	0.00	0	PROGRAM MANAGER 2	0.00	0	0.00	0	0.00	0
1.00	60,493	0.50	30,652	0.50	32,024	0.50	32,024	PROGRAM SUPERVISOR	0.50	32,024	0.50	32,024	0.50	32,024
0.00	0	0.00	-83,682	0.00	0	0.00	0	SALARY/ACTG ADJUSTMENTS	0.00	0	0.00	0	0.00	0
16.50	891,204	8.34	340,512	8.34	431,936	8.34	431,936	TOTAL BUDGET	6.73	356,116	6.73	356,116	6.73	356,116

SHERIFF

FUND 1516: Justice Services Special Ops Fund

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
1,292,786	1,717,116	1,699,341	1,841,807	60000 Permanent	1,619,500	1,619,500	1,619,500
31,271	32,061	0	0	60100 Temporary	0	0	0
146,409	196,272	43,746	43,746	60110 Overtime	30,801	30,801	30,801
26,833	40,827	15,254	15,254	60120 Premium	8,679	8,679	8,679
487,430	664,702	613,431	665,983	60130 Salary-Related Exp	582,232	582,232	582,232
11,060	8,707	0	0	60135 Non-Base Fringe	0	0	0
377,980	511,465	531,565	572,441	60140 Insurance Benefits	516,890	516,890	516,890
2,015	2,271	0	0	60145 Non-Base Insurance	0	0	0
-7,468	-29,702	0	0	90001 ATYP Posting (CATS)	0	0	0
-109,484	-214,835	0	0	92001 Sheriff Office OT (CATS)	0	0	0
-47,840	-246,764	0	0	93002 Assess Labor	0	0	0
15,518	20,028	0	0	95102 Settle Labor	0	0	0
2,226,509	2,702,148	2,903,337	3,139,231	TOTAL Personal Services	2,758,102	2,758,102	2,758,102
179,891	177,507	139,628	139,628	60160 Pass-Thru & Pgm Supt	150,819	150,819	150,819
60,630	38,406	38,766	38,766	60170 Professional Services	38,742	38,742	38,742
240,521	215,913	178,394	178,394	TOTAL Contractual Services	189,561	189,561	189,561
249	2,045	819	819	60180 Printing	819	819	819
1,856	4,287	5,120	5,120	60200 Communications	5,120	5,120	5,120
3,024	0	5,120	5,120	60210 Rentals	5,120	5,120	5,120
552	8,446	0	0	60220 Repairs and Maintenance	0	0	0
176	426	717	717	60230 Postage	717	717	717
6,485	5,540	77,775	77,775	60240 Supplies	73,814	73,814	73,814
54	0	24,650	24,650	60250 Food	10,141	10,141	10,141
6,966	2,173	6,524	6,524	60260 Travel & Training	6,438	6,438	6,438
0	27	0	0	60270 Local Travel/Mileage	0	0	0
5,528	5,528	0	0	60280 Insurance	0	0	0
0	7,200	0	0	60290 Software Licenses/Maint	0	0	0
166	150	102	102	60340 Dues & Subscriptions	102	102	102
52,051	82,445	55,074	59,084	60350 Central Indirect	77,350	77,350	77,350
112,400	163,678	181,424	194,634	60355 Dept Indirect	190,923	190,923	190,923
0	72,941	0	0	60410 Intl Svc Motor Pool	0	0	0
0	729	0	0	60420 Intl Svc Electronics	0	0	0
25,398	20,027	27,756	27,756	60430 Intl Svc Bldg Mgmt	4,358	4,358	4,358
100	100	0	0	60440 Intl Svc Other	0	0	0
11,092	14,913	9,428	9,428	60460 Intl Svc Dist/Postage	15,236	15,236	15,236
-15,562	0	0	0	93007 Assess Int Svc Expenses	0	0	0
1,420	6,938	0	0	95101 Settle Matrl & Svcs	0	0	0
0	-38,452	0	0	95107 Settle Int Svc Expenses	0	0	0
211,953	359,140	394,509	411,729	TOTAL Materials & Supplies	390,138	390,138	390,138
17,498	0	10,000	10,000	60550 Capital Equipment	10,000	10,000	10,000
17,498	0	10,000	10,000	TOTAL Capital Outlay	10,000	10,000	10,000
2,696,481	3,277,201	3,486,240	3,739,354	TOTAL BUDGET	3,347,801	3,347,801	3,347,801

SHERIFF

FUND 1516: Justice Services Special Ops Fund

FY09 ACTUAL		FY10 ACTUAL		FY11 ADOPTED		FY11 REVISED		POSITION DETAIL	FY12 PROPOSED		FY12 APPROVED		FY12 ADOPTED	
FTE	BASE AMT		FTE	BASE AMT	FTE	BASE AMT	FTE	BASE AMT						
1.00	48,128	1.00	48,974	1.00	50,718	1.00	50,718	ALARM ORDINANCE COORDINATOR	1.00	51,490	1.00	51,490	1.00	51,490
0.79	88,973	1.00	117,340	1.00	122,589	1.00	122,589	CAPTAIN	1.00	122,590	1.00	122,590	1.00	122,590
7.00	474,011	8.00	563,366	7.00	504,105	7.00	504,105	CORRECTIONS OFFICER	7.00	505,127	7.00	505,127	7.00	505,127
0.00	0	0.50	44,675	0.50	45,602	0.50	45,602	CORRECTIONS SERGEANT	0.50	45,675	0.50	45,675	0.50	45,675
5.00	344,298	5.00	359,526	6.00	435,600	6.00	435,600	DEPUTY SHERIFF	6.00	419,796	6.00	419,796	6.00	419,796
7.50	310,572	7.27	308,086	7.27	318,845	7.27	318,845	FACILITY SECURITY OFFICER	5.00	228,966	5.00	228,966	5.00	228,966
2.00	83,667	2.00	84,272	3.00	131,096	3.00	131,096	OFFICE ASSISTANT/SENIOR	3.50	153,671	3.50	153,671	3.50	153,671
0.00	0	0.00	190,877	0.00	0	0.00	0	SALARY/ACTG ADJUSTMENTS	0.00	0	0.00	0	0.00	0
0.00	0	0.00	0	1.00	90,786	1.00	90,786	SERGEANT	1.00	92,185	1.00	92,185	1.00	92,185
23.29	1,349,649	24.77	1,717,116	26.77	1,699,341	26.77	1,699,341	TOTAL BUDGET	25.00	1,619,500	25.00	1,619,500	25.00	1,619,500

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Financial Summary

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FUND 1000: GENERAL FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE BY CATEGORY AND CLASS	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
71,613,104	31,377,260	47,516,943	47,516,943	TOTAL BEGINNING WORKING CAPITAL	50,036,011	50,036,011	51,298,349
				TAXES			
1,158,158	1,334,914	1,275,384	1,275,384	In Lieu of Taxes	1,091,751	1,091,751	1,091,751
45,021,966	45,054,868	42,463,000	42,463,000	Income Taxes	48,825,000	48,825,000	48,825,000
12,890,836	17,148,125	17,847,854	17,847,854	Motor Vehicle Rental Tax	18,512,639	18,512,639	18,512,639
1,556,810	1,887,715	1,405,258	1,405,258	Penalty & Interest	1,442,904	1,442,904	1,442,904
3,584,259	5,392,428	4,547,010	4,547,010	Prior Year Taxes	4,683,313	4,683,313	4,683,313
210,892,599	218,908,777	222,578,723	222,578,723	Property Taxes	227,278,670	227,278,670	227,278,670
275,104,628	289,726,825	290,117,229	290,117,229		301,834,277	301,834,277	301,834,277
				INTERGOVERNMENTAL			
4,000,421	3,795,320	3,812,479	3,812,479	Federal & State Sources	4,211,957	4,211,957	4,211,957
0	0	0	0	Federal Sources	600,000	600,000	600,000
3,966,153	2,837,178	2,982,768	2,982,768	Local Sources	2,822,100	2,822,100	2,822,100
8,208,270	7,792,397	8,017,462	8,017,462	State Sources	8,424,032	8,424,032	8,424,032
16,174,844	14,424,895	14,812,709	14,812,709		16,058,089	16,058,089	16,058,089
				LICENSES & PERMITS			
8,766,231	8,065,987	5,523,825	5,523,825	Licenses	9,188,911	9,188,911	9,188,911
92,796	86,768	3,030,156	3,030,156	Permits	151,500	151,500	151,500
8,859,027	8,152,755	8,553,981	8,553,981		9,340,411	9,340,411	9,340,411
				SERVICE CHARGES			
668,001	472,734	1,018,868	1,018,868	Elections	777,078	777,078	777,078
10,030	7,740	7,500	7,500	Facilities Management	4,000	4,000	4,000
8,335,526	8,161,597	7,481,771	7,481,771	IG Charges for Services	7,892,968	7,892,968	7,892,968
360,823	438,542	17,500	17,500	Miscellaneous	500	500	500
877,540	1,006,086	556,406	548,406	Service Charges	446,652	446,652	446,652
10,251,921	10,086,700	9,082,045	9,074,045		9,121,198	9,121,198	9,121,198
2,092,172	853,332	1,659,063	1,659,063		1,417,504	1,417,504	1,417,504
				TOTAL INTEREST			
				OTHER			
167,378	196,120	227,549	227,549	Dividends/Refunds	601,700	601,700	601,700
1,082,710	983,182	1,151,000	1,151,000	Fines/Forfeitures	1,026,000	1,026,000	1,026,000
38,960	31,825	375,000	375,000	Nongovernmental Grants	75,000	75,000	75,000
0	-10,000	0	0	Other Miscellaneous	0	0	0
355,521	309,676	662,327	670,327	Sales	893,200	893,200	893,200
12,527,015	15,681,396	16,074,056	16,087,026	Service Reimbursements	18,418,714	18,418,714	18,563,262
72,381	10,555	5,000	5,000	Trusts	5,000	5,000	5,000
14,243,965	17,202,753	18,494,932	18,515,902		21,019,614	21,019,614	21,164,162
3,415,798	18,200,650	3,011,000	3,011,000	TOTAL FINANCING SOURCES	1,860,000	1,860,000	1,860,000
401,755,458	390,025,170	393,247,902	393,260,872	FUND TOTAL	410,687,104	410,687,104	412,093,990

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
				COUNTY HUMAN SERVICES			
12,084,158	11,902,551	13,185,257	13,314,251	Personal Services	14,118,340	14,118,340	14,186,790
28,809,667	29,554,209	31,605,064	31,885,314	Contractual Services	33,765,324	33,765,324	34,241,211
2,872,416	2,753,795	3,044,644	3,136,756	Materials & Supplies	2,931,272	2,931,272	2,935,862
6,222	35,485	0	0	Debt Service	0	0	0
43,772,463	44,246,040	47,834,965	48,336,321		50,814,936	50,814,936	51,363,863

FUND 1000: GENERAL FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
HEALTH DEPARTMENT							
36,160,833	34,197,866	38,103,778	38,134,515	Personal Services	39,516,692	39,516,692	39,504,349
4,857,426	5,155,782	5,959,599	5,991,067	Contractual Services	5,109,523	5,109,523	5,050,361
11,097,769	10,035,517	10,362,389	10,346,330	Materials & Supplies	10,086,333	10,086,333	10,044,046
0	26,530	0	0	Capital Outlay	0	0	0
52,116,028	49,415,694	54,425,766	54,471,912		54,712,548	54,712,548	54,598,756
COMMUNITY JUSTICE							
31,710,192	30,436,836	30,915,485	32,206,020	Personal Services	32,051,985	32,051,985	32,134,423
11,910,410	10,443,463	12,228,167	10,931,416	Contractual Services	11,781,230	11,781,230	11,751,249
9,550,892	9,918,383	11,333,286	11,403,792	Materials & Supplies	11,241,015	11,241,015	11,241,184
31,414	34,685	11,000	11,000	Capital Outlay	11,000	11,000	11,000
53,202,908	50,833,366	54,487,938	54,552,228		55,085,230	55,085,230	55,137,856
DISTRICT ATTORNEY							
15,806,013	15,114,752	15,727,632	15,923,666	Personal Services	15,852,835	15,852,835	15,852,835
320,181	270,240	306,091	306,091	Contractual Services	285,304	285,304	285,304
2,106,868	2,102,377	2,119,475	2,119,475	Materials & Supplies	2,064,953	2,064,953	2,064,953
18,233,062	17,487,369	18,153,198	18,349,232		18,203,092	18,203,092	18,203,092
SHERIFF							
80,274,546	79,623,853	81,398,841	81,600,558	Personal Services	83,105,817	83,105,817	83,373,735
934,040	808,002	734,666	736,131	Contractual Services	709,246	709,246	709,246
16,904,018	16,849,709	18,063,501	18,065,278	Materials & Supplies	17,574,901	17,574,901	17,585,666
10,961	0	0	0	Debt Service	0	0	0
183,928	128,185	133,398	133,398	Capital Outlay	135,398	135,398	135,398
98,307,493	97,409,749	100,330,406	100,535,365		101,525,362	101,525,362	101,804,045
NON-DEPARTMENTAL							
5,603,191	5,409,148	6,809,654	6,717,527	Personal Services	6,849,068	6,849,068	6,887,068
5,328,396	5,327,516	6,076,539	6,076,539	Contractual Services	6,041,488	6,041,488	6,130,488
4,635,693	5,412,298	6,913,587	6,908,594	Materials & Supplies	7,346,296	7,346,296	7,346,296
0	0	350,000	350,000	Debt Service	0	0	0
0	0	0	0	Capital Outlay	20,000	20,000	20,000
15,567,279	16,148,963	20,149,780	20,052,660		20,256,852	20,256,852	20,383,852
OVERALL COUNTY							
48,101	22,566	0	0	Contractual Services	0	0	0
48,101	22,566	0	0		0	0	0
DEPARTMENT OF COUNTY MANAGEMENT							
20,042,111	18,439,959	20,754,616	20,734,424	Personal Services	20,428,514	20,428,514	20,428,514
2,280,328	1,781,967	2,136,262	2,136,262	Contractual Services	2,546,141	2,546,141	2,546,141
7,457,958	7,621,180	5,281,553	5,281,214	Materials & Supplies	5,852,997	5,852,997	5,852,997
71,580	0	19,500	19,500	Capital Outlay	8,000	8,000	8,000
29,851,977	27,843,106	28,191,931	28,171,400		28,835,652	28,835,652	28,835,652
DEPARTMENT OF COMMUNITY SERVICES							
6,566,825	6,312,863	7,031,719	7,031,719	Personal Services	7,096,390	7,096,390	7,096,390
535,796	489,124	707,180	707,180	Contractual Services	727,950	727,950	727,950
3,214,255	2,858,295	3,730,713	3,730,713	Materials & Supplies	3,620,308	3,620,308	3,620,308
62,838	27	0	0	Capital Outlay	0	0	0
10,379,713	9,660,309	11,469,612	11,469,612		11,444,648	11,444,648	11,444,648

FUND 1000: GENERAL FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
DEPARTMENT OF COUNTY ASSETS							
699,388	505,697	1,022,453	1,042,984	Personal Services	1,062,305	1,062,305	1,062,305
2,624	11,855	5,000	5,000	Contractual Services	355,000	355,000	355,000
91,491	104,784	195,528	195,528	Materials & Supplies	172,134	172,134	172,134
793,502	622,336	1,222,981	1,243,512		1,589,439	1,589,439	1,589,439
CASH TRANSFERS TO . . .							
15,635,772	13,927,775	15,093,244	15,093,244	Library Serial Levy Fund	14,445,810	14,445,810	14,445,810
0	0	0	0	Revenue Bond Sinking Fund	1,500,000	1,500,000	1,500,000
24,200,000	0	0	0	Capital Lease Retirement Fund	836,000	836,000	836,000
0	1,500,000	4,500,000	4,500,000	Financed Projects Fund	0	0	0
6,050,000	0	150,000	150,000	Capital Improvement Fund	2,621,059	2,621,059	2,621,059
560,000	0	0	0	Asset Preservation Fund	227,175	227,175	227,175
299,901	0	0	0	Fleet Management Fund	0	0	0
0	0	0	0	Information Technology Fund	2,500,000	2,500,000	1,000,000
1,360,000	1,492,706	120,000	120,000	Facilities Management Fund	380,000	380,000	380,000
48,105,673	16,920,481	19,863,244	19,863,244	TOTAL CASH TRANSFERS	22,510,044	22,510,044	21,010,044
0	0	7,232,629	6,329,934	CONTINGENCY	14,547,153	14,547,153	16,560,595
31,377,260	59,415,192	29,885,452	29,885,452	UNAPPROPRIATED BALANCE	31,162,148	31,162,148	31,162,148
401,755,458	390,025,170	393,247,902	393,260,872	FUND TOTAL	410,687,104	410,687,104	412,093,990

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
COUNTY HUMAN SERVICES							
0	2,309	0	0	50200 IG-OP-Other	0	0	0
1,520	906	0	0	50210 Nongovernmental Agencies	0	0	0
142,455	72,178	90,000	90,000	50220 Licenses and Fees	90,000	90,000	90,000
82,181	355,477	0	0	50235 Service Charges	0	0	0
7,819	88,712	0	0	50270 Interest Earnings	0	0	0
3,827	0	0	0	50280 Fines and Forfeitures	0	0	0
3,556	1,992	0	0	50300 OP-Donations	0	0	0
-81,605	62,067	0	0	50350 Write Off Revenue	0	0	0
1,130	145	0	0	50360 Miscellaneous Revenue	0	0	0
368,279	613,293	765,587	790,582	50370 Departmental Indirect	1,519,194	1,519,194	1,519,886

FUND 1000: GENERAL FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL		FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
HEALTH DEPARTMENT								
0	750	0	0	50180	IG-OP-Direct St	0	0	0
225,000	227,410	224,000	224,000	50200	IG-OP-Other	0	0	0
28,206	17,882	0	0	50210	Nongovernmental Agencies	0	0	0
3,438,933	2,980,256	140,425	140,425	50220	Licenses and Fees	3,114,786	3,114,786	3,114,786
2,705	3,687	2,950,156	2,950,156	50230	Permits	500	500	500
169,829	174,420	131,850	131,850	50235	Service Charges	120,652	120,652	120,652
141,432	167,247	115,666	115,666	50236	IG-Charges For Srvc	338,166	338,166	338,166
3,910	3,783	4,000	4,000	50240	Property/Space Rentals	4,000	4,000	4,000
260	0	0	0	50250	Sales to the Public	0	0	0
3,459	2,350	1,000	1,000	50280	Fines and Forfeitures	1,000	1,000	1,000
11,712	17,240	0	0	50290	Dividends & Rebates	0	0	0
60,773	878	0	0	50300	OP-Donations	0	0	0
3,054	5,831	0	0	50302	Gen-Donations	0	0	0
93,096	67,084	0	0	50310	Service Reimbursements	0	0	0
280,747	351,424	0	0	50350	Write Off Revenue	0	0	0
1,553	165	0	0	50360	Miscellaneous Revenue	0	0	0
4,648,255	5,471,342	5,878,426	5,924,572	50370	Departmental Indirect	5,899,782	5,899,782	5,941,209
COMMUNITY JUSTICE								
3,122,976	2,549,640	2,736,926	2,736,926	50200	IG-OP-Other	2,822,100	2,822,100	2,822,100
2,510	1,396	0	0	50210	Nongovernmental Agencies	0	0	0
8,261	646	5,000	5,000	50220	Licenses and Fees	5,000	5,000	5,000
67	1,257	0	0	50221	Photocopy Charges	0	0	0
10,047	10,431	10,556	10,556	50235	Service Charges	0	0	0
155,014	153,609	153,609	153,609	50236	IG-Charges For Srvc	153,609	153,609	153,609
3,725	1,562	3,500	3,500	50240	Property/Space Rentals	0	0	0
169,340	156,389	180,050	180,050	50250	Sales to the Public	178,000	178,000	178,000
825,729	731,180	835,000	835,000	50280	Fines and Forfeitures	710,000	710,000	710,000
278	0	0	0	50290	Dividends & Rebates	0	0	0
30,107	21,128	0	0	50310	Service Reimbursements	0	0	0
64,460	6,669	0	0	50350	Write Off Revenue	0	0	0
106	761	5,000	5,000	50360	Miscellaneous Revenue	0	0	0
1,336,587	1,519,361	1,648,233	1,595,773	50370	Departmental Indirect	1,981,164	1,981,164	2,033,790
0	0	0	0	95104	Settle All Revenue	0	0	0

FUND 1000: GENERAL FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL		FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
DISTRICT ATTORNEY								
423,467	397,054	422,462	422,462	50180	IG-OP-Direct St	0	0	0
132,500	9	0	0	50200	IG-OP-Other	0	0	0
0	30	0	0	50220	Licenses and Fees	0	0	0
300,028	313,485	275,000	275,000	50235	Service Charges	285,000	285,000	285,000
8	2	0	0	50250	Sales to the Public	0	0	0
607	478	0	0	50280	Fines and Forfeitures	0	0	0
952	475	0	0	50300	OP-Donations	0	0	0
0	431	0	0	50302	Gen-Donations	0	0	0
15,200	15,200	0	0	50310	Service Reimbursements	0	0	0
-6,199	-363	0	0	50350	Write Off Revenue	0	0	0
1,290	1,036	0	0	50360	Miscellaneous Revenue	0	0	0
90,964	99,078	118,891	118,891	50370	Departmental Indirect	137,967	137,967	137,967
SHERIFF								
147,096	132,355	0	0	50117	In Lieu Of Tax-Prog	0	0	0
254	0	0	0	50180	IG-OP-Direct St	0	0	0
456,429	0	0	0	50200	IG-OP-Other	0	0	0
184,923	170,426	162,000	162,000	50220	Licenses and Fees	180,000	180,000	180,000
60,665	46,397	61,000	61,000	50235	Service Charges	41,000	41,000	41,000
8,035,771	7,832,422	7,212,496	7,212,496	50236	IG-Charges For Srvc	7,385,651	7,385,651	7,385,651
1,265	1,265	0	0	50240	Property/Space Rentals	0	0	0
45,507	30,001	25,000	25,000	50250	Sales to the Public	25,000	25,000	25,000
0	372	0	0	50270	Interest Earnings	0	0	0
854	585	0	0	50280	Fines and Forfeitures	0	0	0
3,878	2,613	1,400	1,400	50290	Dividends & Rebates	1,400	1,400	1,400
2,000	2,300	5,000	5,000	50300	OP-Donations	5,000	5,000	5,000
833	2,174	740,211	740,211	50310	Service Reimbursements	748,937	748,937	748,937
-2,069	3,515	0	0	50350	Write Off Revenue	0	0	0
2,018	764	0	0	50360	Miscellaneous Revenue	0	0	0
651,626	748,900	864,004	859,307	50370	Departmental Indirect	829,790	829,790	829,790
0	-10,000	0	0	95104	Settle All Revenue	0	0	0
NON-DEPARTMENTAL								
0	224,932	327,626	327,626	50116	In Lieu Of Tax-Gen	511,256	511,256	511,256
0	8,000	0	0	50200	IG-OP-Other	0	0	0
0	1,000	0	0	50210	Nongovernmental Agencies	0	0	0
0	2,520	0	0	50235	Service Charges	0	0	0
751	1,687	0	0	50290	Dividends & Rebates	320,800	320,800	320,800
5,000	2,250	0	0	50300	OP-Donations	0	0	0
0	0	375,000	375,000	50302	Gen-Donations	75,000	75,000	75,000
0	360	0	0	50310	Service Reimbursements	0	0	0
8,635	588	0	0	50350	Write Off Revenue	0	0	0
20	0	0	0	50360	Miscellaneous Revenue	0	0	0
1,120	0	0	0	95104	Settle All Revenue	0	0	0

FUND 1000: GENERAL FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL		FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
OVERALL COUNTY								
71,613,104	31,377,260	47,389,797	47,389,797	50000	Beginning Working Capital	50,036,011	50,036,011	51,298,349
210,892,599	218,908,777	222,578,723	222,578,723	50100	Property Taxes - Current	227,278,670	227,278,670	227,278,670
3,584,259	5,392,428	4,547,010	4,547,010	50101	Property Taxes - Prior	4,683,313	4,683,313	4,683,313
864,703	939,385	900,035	900,035	50102	Property Taxes - Penalties	922,536	922,536	922,536
692,107	948,330	505,223	505,223	50103	Property Taxes - Interest	520,368	520,368	520,368
0	69,278	0	0	50110	Payment In Lieu of Tax	0	0	0
4,000,421	3,795,320	3,812,479	3,812,479	50112	Govt Shared-Gen	4,211,957	4,211,957	4,211,957
4,544,550	3,955,920	4,095,000	4,095,000	50115	Lottery Revenues	4,974,750	4,974,750	4,974,750
1,011,061	897,723	785,188	785,188	50116	In Lieu Of Tax-Gen	484,020	484,020	484,020
0	0	117,570	117,570	50117	In Lieu Of Tax-Prog	72,475	72,475	72,475
12,890,836	17,148,125	17,847,854	17,847,854	50130	Motor Vehicle Rental Tax	18,512,639	18,512,639	18,512,639
42,900,000	44,150,000	42,263,000	42,263,000	50160	Business Income Tax	48,825,000	48,825,000	48,825,000
2,121,616	904,818	200,000	200,000	50165	Personal Income Tax	0	0	0
350	50	0	0	50166	ITAX-Penalties/Fees	0	0	0
0	0	0	0	50170	IG-OP-Direct Fed	600,000	600,000	600,000
10,000	0	0	0	50200	IG-OP-Other	0	0	0
121,391	107,476	0	0	50220	Licenses and Fees	0	0	0
22,108	36,630	0	0	50235	Service Charges	0	0	0
3,308	5,262	0	0	50236	IG-Charges For Svcs	0	0	0
2,077,358	755,169	1,630,200	1,630,200	50270	Interest Earnings	1,392,504	1,392,504	1,392,504
248,019	244,789	315,000	315,000	50280	Fines and Forfeitures	315,000	315,000	315,000
3,671	4,104	0	0	50302	Gen-Donations	0	0	0
4,867,344	6,637,226	5,448,173	5,447,159	50310	Service Reimbursements	6,763,467	6,763,467	6,813,270
2,175,798	17,026,650	1,161,000	1,161,000	50320	Cash Transfer Revenue	0	0	0
273	14	0	0	50350	Write Off Revenue	0	0	0
178	47,968	0	0	50360	Miscellaneous Revenue	0	0	0

FUND 1000: GENERAL FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL		FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
DEPARTMENT OF COUNTY MANAGEMENT								
0	0	127,146	127,146	50000	Beginning Working Capital	0	0	0
0	0	45,000	45,000	50110	Payment In Lieu of Tax	24,000	24,000	24,000
3,227,296	3,437,673	3,500,000	3,500,000	50111	CAFFA	3,449,282	3,449,282	3,449,282
12,703	1,000	0	0	50180	IG-OP-Direct St	0	0	0
19,248	45,242	21,842	21,842	50200	IG-OP-Other	0	0	0
0	275	0	0	50210	Nongovernmental Agencies	0	0	0
4,745,033	4,632,783	5,126,400	5,126,400	50220	Licenses and Fees	5,793,125	5,793,125	5,793,125
45	0	0	0	50221	Photocopy Charges	0	0	0
0	0	0	0	50230	Permits	75,000	75,000	75,000
232,682	66,535	78,000	70,000	50235	Service Charges	0	0	0
0	0	0	0	50236	IG-Charges For Srvc	15,542	15,542	15,542
138,792	120,575	455,777	463,777	50250	Sales to the Public	688,700	688,700	688,700
6,995	9,080	28,863	28,863	50270	Interest Earnings	25,000	25,000	25,000
150,759	174,580	226,149	226,149	50290	Dividends & Rebates	279,500	279,500	279,500
100	2,660	0	0	50300	OP-Donations	0	0	0
82,091	94,561	0	0	50310	Service Reimbursements	7,500	7,500	7,500
-177	-39,081	0	0	50350	Write Off Revenue	0	0	0
1,275	840	12,500	12,500	50360	Miscellaneous Revenue	500	500	500
-1,120	0	0	0	95104	Settle All Revenue	0	0	0
DEPARTMENT OF COMMUNITY SERVICES								
0	10,627	0	0	50116	In Lieu Of Tax-Gen	0	0	0
0	4,568	0	0	50200	IG-OP-Other	0	0	0
125,237	102,192	0	0	50220	Licenses and Fees	6,000	6,000	6,000
90,091	83,081	80,000	80,000	50230	Permits	76,000	76,000	76,000
0	191	0	0	50235	Service Charges	0	0	0
0	3,057	0	0	50236	IG-Charges For Srvc	0	0	0
1,131	1,131	0	0	50240	Property/Space Rentals	0	0	0
1,613	2,709	1,500	1,500	50250	Sales to the Public	1,500	1,500	1,500
668,001	472,734	1,018,868	1,018,868	50260	Election Reimbursement	777,078	777,078	777,078
215	3,800	0	0	50280	Fines and Forfeitures	0	0	0
0	0	53,000	53,000	50310	Service Reimbursements	45,000	45,000	45,000
1,240,000	1,174,000	1,850,000	1,850,000	50320	Cash Transfer Revenue	1,860,000	1,860,000	1,860,000
88,491	50	0	0	50350	Write Off Revenue	0	0	0
394	425	0	0	50360	Miscellaneous Revenue	0	0	0
342,635	391,690	557,531	557,531	50370	Departmental Indirect	485,913	485,913	485,913
DEPARTMENT OF COUNTY ASSETS								
191	299	0	0	50350	Write Off Revenue	0	0	0

FUND 1500: STRATEGIC INVESTMENT PROGRAM FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
373,736	606,459	161,000	161,000	TOTAL BEGINNING WORKING CAPITAL	0	0	0
				<i>TAXES</i>			
432,723	0	0	0	In Lieu of Taxes	0	0	0
432,723	0	0	0		0	0	0
806,459	606,459	161,000	161,000	FUND TOTAL	0	0	0

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
				<i>CASH TRANSFERS TO...</i>			
200,000	445,705	161,000	161,000	General Fund	0	0	0
200,000	445,705	161,000	161,000	TOTAL CASH TRANSFERS	0	0	0
606,459	160,754	0	0	UNAPPROPRIATED BALANCE	0	0	0
806,459	606,459	161,000	161,000	FUND TOTAL	0	0	0

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
				<i>NON-DEPARTMENTAL</i>			
432,723	0	0	0	50116 In Lieu Of Tax-Gen	0	0	0
				<i>OVERALL COUNTY</i>			
373,736	606,459	161,000	161,000	50000 Beginning Working Capital	0	0	0

FUND 1501: ROAD FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE BY CATEGORY AND CLASS	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
1,949,257	258,021	1,485,093	1,485,093	TOTAL BEGINNING WORKING CAPITAL	2,025,000	2,025,000	2,025,000
TAXES							
6,878,197	7,062,489	7,200,000	7,200,000	County Gas Tax	7,100,000	7,100,000	7,100,000
614,722	553,062	497,000	497,000	In Lieu of Taxes	275,000	275,000	275,000
7,492,919	7,615,550	7,697,000	7,697,000		7,375,000	7,375,000	7,375,000
INTERGOVERNMENTAL							
172,695	34,273	179,000	179,000	Federal & State Sources	526,000	526,000	526,000
1,696,329	1,929,612	1,680,000	1,680,000	Local Sources	1,883,750	1,883,750	1,883,750
27,319,437	28,458,364	31,154,779	31,154,779	State Sources	36,037,426	36,037,426	36,037,426
29,188,461	30,422,249	33,013,779	33,013,779		38,447,176	38,447,176	38,447,176
LICENSES & PERMITS							
66,648	73,483	75,000	75,000	Permits	55,000	55,000	55,000
66,648	73,483	75,000	75,000		55,000	55,000	55,000
SERVICE CHARGES							
2,345	0	0	0	IG Charges for Services	0	0	0
62,781	5,415	87,500	87,500	Miscellaneous	62,500	62,500	62,500
390,593	287,870	634,700	634,700	Service Charges	350,000	350,000	350,000
455,719	293,285	722,200	722,200		412,500	412,500	412,500
99,219	41,654	75,000	75,000	TOTAL INTEREST	25,000	25,000	25,000
OTHER							
33,313	33,910	13,500	13,500	Dividends/Refunds	3,500	3,500	3,500
25	0	0	0	Fines/Forfeitures	0	0	0
0	0	0	0	Other Miscellaneous	0	0	0
140,124	125,451	150,000	150,000	Sales	0	0	0
100,000	0	665,110	665,110	Service Reimbursements	275,000	275,000	275,000
273,462	159,361	828,610	828,610		278,500	278,500	278,500
623,399	2,008,923	1,200,000	1,200,000	TOTAL FINANCING SOURCES	400,000	400,000	400,000
40,149,084	40,872,526	45,096,682	45,096,682	FUND TOTAL	49,018,176	49,018,176	49,018,176
FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
DEPARTMENT OF COMMUNITY SERVICES							
6,814,290	6,309,051	7,189,701	7,189,701	Personal Services	6,731,104	6,731,104	6,731,104
21,495,359	22,221,004	25,693,800	25,693,800	Contractual Services	28,987,150	28,987,150	28,987,150
4,601,498	3,863,215	4,920,181	4,920,181	Materials & Supplies	5,264,617	5,264,617	5,264,617
1,820,098	2,559,071	1,625,000	1,625,000	Capital Outlay	2,365,000	2,365,000	2,365,000
34,731,246	34,952,341	39,428,682	39,428,682		43,347,871	43,347,871	43,347,871
CASH TRANSFERS TO . . .							
51,694	54,991	68,000	68,000	Bicycle Path Construction Fund	73,000	73,000	73,000
5,108,124	5,051,631	5,600,000	5,600,000	Willamette River Bridge Fund	5,597,305	5,597,305	5,597,305
5,159,818	5,106,623	5,668,000	5,668,000	TOTAL CASH TRANSFERS	5,670,305	5,670,305	5,670,305
258,021	813,563	0	0	UNAPPROPRIATED BALANCE	0	0	0
40,149,084	40,872,526	45,096,682	45,096,682	FUND TOTAL	49,018,176	49,018,176	49,018,176
FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED

FUND 1501: ROAD FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL		FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
OVERALL COUNTY								
1,949,257	258,021	635,093	635,093	50000	Beginning Working Capital	25,000	25,000	25,000
1,125	1,125	497,000	497,000	50117	In Lieu Of Tax-Prog	275,000	275,000	275,000
0	0	200,000	200,000	50140	County Gas Tax	100,000	100,000	100,000
0	0	6,679,291	6,679,291	50180	IG-OP-Direct St	7,810,309	7,810,309	7,810,309
71,996	33,329	75,000	75,000	50270	Interest Earnings	25,000	25,000	25,000
0	500,000	0	0	50320	Cash Transfer Revenue	0	0	0
DEPARTMENT OF COMMUNITY SERVICES								
0	0	850,000	850,000	50000	Beginning Working Capital	2,000,000	2,000,000	2,000,000
613,597	551,937	0	0	50117	In Lieu Of Tax-Prog	0	0	0
6,878,197	7,062,489	7,000,000	7,000,000	50140	County Gas Tax	7,000,000	7,000,000	7,000,000
27,319,437	28,458,364	24,475,488	24,475,488	50180	IG-OP-Direct St	28,227,117	28,227,117	28,227,117
172,695	34,273	179,000	179,000	50190	IG-OP-Fed Thru St	526,000	526,000	526,000
1,696,329	1,929,612	1,680,000	1,680,000	50200	IG-OP-Other	1,883,750	1,883,750	1,883,750
66,648	73,483	75,000	75,000	50230	Permits	55,000	55,000	55,000
390,593	287,870	634,700	634,700	50235	Service Charges	350,000	350,000	350,000
2,345	0	0	0	50236	IG-Charges For Srvcs	0	0	0
140,124	125,451	150,000	150,000	50250	Sales to the Public	0	0	0
27,223	8,325	0	0	50270	Interest Earnings	0	0	0
25	0	0	0	50280	Fines and Forfeitures	0	0	0
33,313	33,910	13,500	13,500	50290	Dividends & Rebates	3,500	3,500	3,500
100,000	0	665,110	665,110	50310	Service Reimbursements	275,000	275,000	275,000
623,399	1,508,923	1,200,000	1,200,000	50330	Financing Proceeds	400,000	400,000	400,000
62,663	5,344	0	0	50350	Write Off Revenue	0	0	0
118	70	87,500	87,500	50360	Miscellaneous Revenue	62,500	62,500	62,500
0	0	0	0	95104	Settle All Revenue	0	0	0

FUND 1502: EMERGENCY COMMUNICATIONS FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE BY CATEGORY AND CLASS	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
63,615	74,143	0	0	TOTAL BEGINNING WORKING CAPITAL	0	0	0
<i>INTERGOVERNMENTAL</i>							
250,528	242,091	250,000	250,000	State Sources	250,000	250,000	250,000
250,528	242,091	250,000	250,000		250,000	250,000	250,000
314,143	316,234	250,000	250,000	FUND TOTAL	250,000	250,000	250,000

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
<i>SHERIFF</i>							
240,000	316,234	250,000	250,000	Materials & Supplies	250,000	250,000	250,000
240,000	316,234	250,000	250,000		250,000	250,000	250,000
74,143	0	0	0	<i>UNAPPROPRIATED BALANCE</i>	0	0	0
314,143	316,234	250,000	250,000	FUND TOTAL	250,000	250,000	250,000

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
<i>SHERIFF</i>							
250,528	242,091	250,000	250,000	50180 IG-OP-Direct St	250,000	250,000	250,000
<i>OVERALL COUNTY</i>							
63,615	74,143	0	0	50000 Beginning Working Capital	0	0	0

FUND 1503: BICYCLE PATH CONSTRUCTION FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE BY CATEGORY AND CLASS	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
551,444	440,881	360,000	360,000	TOTAL BEGINNING WORKING CAPITAL	285,000	285,000	285,000
<i>INTERGOVERNMENTAL</i>							
0	31,077	0	0	Federal & State Sources	0	0	0
0	31,077	0	0		0	0	0
10,796	2,158	2,500	2,500	TOTAL INTEREST	1,250	1,250	1,250
51,694	54,991	68,000	68,000	TOTAL FINANCING SOURCES	73,000	73,000	73,000
613,934	529,108	430,500	430,500	FUND TOTAL	359,250	359,250	359,250

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
<i>DEPARTMENT OF COMMUNITY SERVICES</i>							
25,875	57,245	0	0	Personal Services	0	0	0
97,704	45,044	0	0	Contractual Services	0	0	0
810	4,706	0	0	Materials & Supplies	0	0	0
48,665	196,311	90,000	90,000	Capital Outlay	100,000	100,000	100,000
173,053	303,306	90,000	90,000		100,000	100,000	100,000
0	0	340,500	340,500	CONTINGENCY	259,250	259,250	259,250
440,881	225,802	0	0	UNAPPROPRIATED BALANCE	0	0	0
613,934	529,108	430,500	430,500	FUND TOTAL	359,250	359,250	359,250

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
<i>OVERALL COUNTY</i>							
551,444	440,881	0	0	50000 Beginning Working Capital	0	0	0
10,796	2,158	0	0	50270 Interest Earnings	0	0	0
<i>DEPARTMENT OF COMMUNITY SERVICES</i>							
0	0	360,000	360,000	50000 Beginning Working Capital	285,000	285,000	285,000
0	31,077	0	0	50190 IG-OP-Fed Thru St	0	0	0
0	0	2,500	2,500	50270 Interest Earnings	1,250	1,250	1,250
51,694	54,991	68,000	68,000	50320 Cash Transfer Revenue	73,000	73,000	73,000

FUND 1504: RECREATION FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE BY CATEGORY AND CLASS	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
TAXES							
67,437	83,643	101,700	101,700	County Gas Tax	105,000	105,000	105,000
67,437	83,643	101,700	101,700		105,000	105,000	105,000
67,437	83,643	101,700	101,700	FUND TOTAL	105,000	105,000	105,000

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
DEPARTMENT OF COUNTY MANAGEMENT							
66,070	81,453	100,000	100,000	Contractual Services	102,500	102,500	102,500
1,368	2,190	1,700	1,700	Materials & Supplies	2,500	2,500	2,500
67,437	83,643	101,700	101,700		105,000	105,000	105,000
67,437	83,643	101,700	101,700	FUND TOTAL	105,000	105,000	105,000

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
OVERALL COUNTY							
-14,053	0	0	0	50150 County Marine Fuel Tax	0	0	0
DEPARTMENT OF COUNTY MANAGEMENT							
81,490	83,643	101,700	101,700	50150 County Marine Fuel Tax	105,000	105,000	105,000

FUND 1505: FEDERAL/STATE PROGRAM FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE BY CATEGORY AND CLASS	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
4,428,523	6,735,022	986,116	986,116	TOTAL BEGINNING WORKING CAPITAL	3,449,091	3,449,091	3,449,091
INTERGOVERNMENTAL							
110,121,067	114,022,010	124,376,201	122,998,801	Federal & State Sources	123,775,076	123,775,076	118,520,338
19,700,102	20,644,430	25,923,773	26,840,331	Federal Sources	21,604,798	21,604,798	21,634,314
5,129,515	7,228,429	14,400,945	14,187,598	Local Sources	5,756,568	5,756,568	6,733,569
49,107,525	43,805,085	37,928,769	35,950,058	State Sources	38,542,021	38,542,021	46,542,021
184,058,209	185,699,954	202,629,688	199,976,788		189,678,463	189,678,463	193,430,242
LICENSES & PERMITS							
1,935,754	1,014,867	467,336	1,112,087	Licenses	3,277,158	3,277,158	1,077,044
0	0	10,627	10,627	Permits	8,093	8,093	8,093
1,935,754	1,014,867	477,963	1,122,714		3,285,251	3,285,251	1,085,137
SERVICE CHARGES							
159,165	163,810	168,971	168,971	Facilities Management	251,234	251,234	251,234
68,174,424	79,667,722	66,648,063	67,187,238	IG Charges for Services	68,188,894	68,188,894	68,358,161
-15,784,410	-16,080,610	73,036	73,036	Miscellaneous	51,316	51,316	51,316
4,643,565	3,878,892	3,987,626	3,363,903	Service Charges	4,079,481	4,079,481	4,079,481
57,192,744	67,629,815	70,877,696	70,793,148		72,570,925	72,570,925	72,740,192
7,405	1,639	7,500	7,500	TOTAL INTEREST	0	0	0
OTHER							
41,347	36,277	138,036	138,036	Dividends/Refunds	44,000	44,000	44,000
91,793	601	1,500	1,500	Fines/Forfeitures	1,500	1,500	1,500
2,418,716	2,876,556	2,640,075	2,810,829	Nongovernmental Grants	2,283,376	2,283,376	2,298,376
0	0	0	0	Other Miscellaneous	0	0	0
9	0	0	0	Sales	0	0	0
975	0	0	0	Service Reimbursements	34,284	34,284	34,284
46,526	15,686	35,684	82,184	Trusts	92,470	92,470	92,470
2,599,367	2,929,120	2,815,295	3,032,549		2,455,630	2,455,630	2,470,630
250,222,002	264,010,416	277,794,258	275,918,815	FUND TOTAL	271,439,360	271,439,360	273,175,292

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
COUNTY HUMAN SERVICES							
39,830,900	40,287,317	45,515,770	44,377,131	Personal Services	43,825,046	43,825,046	43,817,773
60,611,910	66,814,004	65,828,707	65,831,480	Contractual Services	64,546,526	64,546,526	64,577,054
10,081,881	9,923,170	11,100,512	10,849,608	Materials & Supplies	10,895,999	10,895,999	10,895,744
350,028	50,392	0	0	Capital Outlay	0	0	0
110,874,720	117,074,883	122,444,989	121,058,219		119,267,571	119,267,571	119,290,571
HEALTH DEPARTMENT							
50,108,977	55,535,374	62,074,735	62,756,265	Personal Services	62,949,113	62,949,113	63,532,636
10,935,755	10,647,231	13,307,899	13,233,841	Contractual Services	10,983,090	10,983,090	11,052,875
25,294,074	30,021,894	30,415,847	30,504,319	Materials & Supplies	29,879,316	29,879,316	30,059,846
21,143	197,901	110,425	110,425	Capital Outlay	0	0	0
86,359,949	96,402,401	105,908,906	106,604,850		103,811,519	103,811,519	104,645,357

FUND 1505: FEDERAL/STATE PROGRAM FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
COMMUNITY JUSTICE							
18,958,075	16,580,604	18,493,842	17,396,136	Personal Services	18,814,454	18,814,454	19,346,235
4,306,073	5,224,085	6,394,038	6,590,189	Contractual Services	6,570,701	6,570,701	6,570,701
3,293,015	3,400,953	2,384,112	2,393,736	Materials & Supplies	2,953,241	2,953,241	3,151,335
0	17,889	0	0	Capital Outlay	0	0	0
26,557,163	25,223,531	27,271,992	26,380,061		28,338,396	28,338,396	29,068,271
DISTRICT ATTORNEY							
4,465,026	4,958,187	5,212,573	5,212,573	Personal Services	4,925,258	4,925,258	5,044,961
886,027	654,614	606,589	606,589	Contractual Services	576,604	576,604	576,604
436,909	433,432	621,765	621,765	Materials & Supplies	656,084	656,084	656,084
5,787,961	6,046,233	6,440,927	6,440,927		6,157,946	6,157,946	6,277,649
SHERIFF							
9,420,185	9,331,249	10,900,368	10,536,202	Personal Services	8,988,216	8,988,216	9,017,732
66,060	33,732	3,173	43,895	Contractual Services	44,222	44,222	44,222
1,316,919	1,072,976	953,652	933,986	Materials & Supplies	878,866	878,866	878,866
183,666	248,992	51,676	51,676	Capital Outlay	0	0	0
10,986,831	10,686,949	11,908,869	11,565,759		9,911,304	9,911,304	9,940,820
NON-DEPARTMENTAL							
1,348,255	1,247,924	1,698,701	1,698,701	Personal Services	1,760,227	1,760,227	1,760,227
717,902	783,343	1,283,388	1,283,388	Contractual Services	1,709,449	1,709,449	1,709,449
464,592	407,962	683,718	683,718	Materials & Supplies	474,855	474,855	474,855
6,723	18,224	0	0	Capital Outlay	0	0	0
2,537,471	2,457,454	3,665,807	3,665,807		3,944,531	3,944,531	3,944,531
DEPARTMENT OF COUNTY MANAGEMENT							
57,278	45,669	0	0	Personal Services	0	0	0
0	10,387	24,229	24,229	Contractual Services	0	0	0
1,186	1,606	412	50,836	Materials & Supplies	0	0	0
58,464	57,662	24,641	75,065		0	0	0
DEPARTMENT OF COMMUNITY SERVICES							
189,564	33,391	0	0	Personal Services	0	0	0
34,663	80,189	128,127	128,127	Contractual Services	8,093	8,093	8,093
100,193	5,475	0	0	Materials & Supplies	0	0	0
324,420	119,054	128,127	128,127		8,093	8,093	8,093
6,735,022	5,942,249	0	0	UNAPPROPRIATED BALANCE	0	0	0
250,222,002	264,010,416	277,794,258	275,918,815	FUND TOTAL	271,439,360	271,439,360	273,175,292
FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED

FUND 1505: FEDERAL/STATE PROGRAM FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL		FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
COUNTY HUMAN SERVICES								
2,414,705	5,345,980	234,000	234,000	50000	Beginning Working Capital	2,804,656	2,804,656	2,804,656
4,613,547	4,464,263	4,020,631	4,380,453	50170	IG-OP-Direct Fed	4,299,243	4,299,243	4,299,243
9,361,538	8,063,762	8,311,714	7,951,164	50180	IG-OP-Direct St	7,814,311	7,814,311	7,814,311
95,259,521	94,430,091	105,293,725	103,358,237	50190	IG-OP-Fed Thru St	96,802,383	96,802,383	99,025,497
29,261	307,528	33,557	241,206	50195	IG-OP-Fed Thru Other	532,202	532,202	532,202
3,012,380	4,230,370	2,684,559	2,965,856	50200	IG-OP-Other	3,183,063	3,183,063	3,183,063
566,453	1,100,988	587,871	595,871	50210	Nongovernmental Agencies	538,566	538,566	538,566
342,400	367,188	422,336	422,336	50220	Licenses and Fees	2,599,787	2,599,787	399,673
385	1,296	0	0	50221	Photocopy Charges	0	0	0
208,390	29,640	40,470	46,470	50235	Service Charges	41,804	41,804	41,804
203,463	951,171	512,972	512,972	50236	IG-Charges For Srvc	263,852	263,852	263,852
159,165	163,810	168,971	168,971	50240	Property/Space Rentals	251,234	251,234	251,234
9	0	0	0	50250	Sales to the Public	0	0	0
31,349	21,512	125,249	125,249	50290	Dividends & Rebates	44,000	44,000	44,000
9,953	11,278	8,934	55,434	50300	OP-Donations	92,470	92,470	92,470
2,054	0	0	0	50302	Gen-Donations	0	0	0
240	0	0	0	50310	Service Reimbursements	0	0	0
5,562	-13,105	0	0	50350	Write Off Revenue	0	0	0
325	111	0	0	50360	Miscellaneous Revenue	0	0	0
HEALTH DEPARTMENT								
300,395	115,351	0	0	50000	Beginning Working Capital	0	0	0
13,469,186	14,581,977	19,754,777	19,754,777	50170	IG-OP-Direct Fed	15,781,849	15,781,849	15,781,849
5,133,717	4,075,422	4,191,256	3,870,228	50180	IG-OP-Direct St	3,716,375	3,716,375	3,716,375
8,295,909	10,699,494	9,333,554	9,652,323	50190	IG-OP-Fed Thru St	9,725,197	9,725,197	9,753,256
1,318,102	1,664,479	1,380,662	1,361,908	50195	IG-OP-Fed Thru Other	825,688	825,688	1,317,440
1,434,557	1,312,509	1,303,060	1,303,060	50200	IG-OP-Other	947,518	947,518	1,077,278
1,088,534	971,875	1,162,482	1,325,236	50210	Nongovernmental Agencies	1,201,817	1,201,817	1,216,817
0	616,940	0	644,751	50220	Licenses and Fees	637,509	637,509	637,509
4,435,175	3,849,253	3,947,156	3,317,433	50235	Service Charges	4,022,677	4,022,677	4,022,677
66,658,817	77,389,629	64,742,636	65,281,811	50236	IG-Charges For Srvc	66,867,289	66,867,289	67,036,556
6,315	1,639	7,500	7,500	50270	Interest Earnings	0	0	0
9,997	14,765	12,787	12,787	50290	Dividends & Rebates	0	0	0
710	0	0	0	50310	Service Reimbursements	34,284	34,284	34,284
324,162	116,446	0	0	50350	Write Off Revenue	0	0	0
0	0	73,036	73,036	50360	Miscellaneous Revenue	51,316	51,316	51,316
-16,000,276	-16,199,381	0	0	50400	Contra Revenue	0	0	0

FUND 1505: FEDERAL/STATE PROGRAM FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL		FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
COMMUNITY JUSTICE								
1,000	632,728	0	0	50000	Beginning Working Capital	0	0	0
120,038	133,498	651,214	1,157,941	50170	IG-OP-Direct Fed	1,001,928	1,001,928	1,001,928
23,003,569	19,930,016	21,285,823	19,887,165	50180	IG-OP-Direct St	21,580,294	21,580,294	21,580,294
0	17,889	0	0	50185	IG-CAP-Fed Thru St	0	0	0
512,636	1,232,753	2,468,338	2,468,338	50190	IG-OP-Fed Thru St	3,085,164	3,085,164	3,087,501
56,992	333,539	153,047	153,047	50195	IG-OP-Fed Thru Other	145,784	145,784	145,784
456,278	1,467,050	1,544,663	1,544,663	50200	IG-OP-Other	1,322,722	1,322,722	2,050,260
191,227	280,331	254,150	254,150	50210	Nongovernmental Agencies	237,747	237,747	237,747
1,551,982	0	0	0	50220	Licenses and Fees	0	0	0
1,238,348	1,192,082	914,757	914,757	50236	IG-Charges For Srvc	964,757	964,757	964,757
89,207	0	0	0	50280	Fines and Forfeitures	0	0	0
-31,386	3,647	0	0	50350	Write Off Revenue	0	0	0
0	-1	0	0	50360	Miscellaneous Revenue	0	0	0
DISTRICT ATTORNEY								
3,449	29,596	3,500	3,500	50000	Beginning Working Capital	3,500	3,500	3,500
697,862	537,287	600,728	600,728	50170	IG-OP-Direct Fed	304,543	304,543	304,543
2,183,629	1,971,361	2,118,784	2,118,784	50180	IG-OP-Direct St	2,797,487	2,797,487	2,797,487
2,216,191	2,353,633	2,622,333	2,622,333	50190	IG-OP-Fed Thru St	2,335,644	2,335,644	2,335,644
109,614	448,593	405,011	405,011	50195	IG-OP-Fed Thru Other	123,899	123,899	123,899
36,000	178,000	113,499	113,499	50200	IG-OP-Other	303,265	303,265	422,968
520,648	490,860	530,572	530,572	50210	Nongovernmental Agencies	248,246	248,246	248,246
41,373	30,740	45,000	45,000	50220	Licenses and Fees	39,862	39,862	39,862
2,586	601	1,500	1,500	50280	Fines and Forfeitures	1,500	1,500	1,500
6	0	0	0	50300	OP-Donations	0	0	0
6,199	10,068	0	0	50350	Write Off Revenue	0	0	0
SHERIFF								
1,474,111	360,009	541,539	541,539	50000	Beginning Working Capital	30,000	30,000	30,000
783,312	912,800	896,423	946,432	50170	IG-OP-Direct Fed	217,235	217,235	246,751
8,132,272	8,467,785	720,987	822,512	50180	IG-OP-Direct St	1,364,966	1,364,966	9,364,966
0	117,099	0	0	50185	IG-CAP-Fed Thru St	0	0	0
802,647	864,137	181,243	181,243	50190	IG-OP-Fed Thru St	0	0	0
54,625	383,579	382,315	382,315	50195	IG-OP-Fed Thru Other	8,134,107	8,134,107	134,107
0	0	8,672,664	8,178,020	50200	IG-OP-Other	0	0	0
26,078	31,129	36,000	36,000	50210	Nongovernmental Agencies	57,000	57,000	57,000
0	0	0	0	50235	Service Charges	15,000	15,000	15,000
73,796	134,841	477,698	477,698	50236	IG-Charges For Srvc	92,996	92,996	92,996
0	0	0	0	50350	Write Off Revenue	0	0	0
0	-88,165	0	0	95104	Settle All Revenue	0	0	0

FUND 1505: FEDERAL/STATE PROGRAM FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL		FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
NON-DEPARTMENTAL								
32,546	197,303	207,077	207,077	50000	Beginning Working Capital	610,935	610,935	610,935
1,164,334	1,228,258	1,240,564	1,240,564	50180	IG-OP-Direct St	1,268,588	1,268,588	1,268,588
1,175,827	1,063,017	2,042,416	2,042,416	50190	IG-OP-Fed Thru St	2,065,008	2,065,008	2,065,008
200,321	96,833	80,000	80,000	50195	IG-OP-Fed Thru Other	0	0	0
100,300	10,500	0	0	50200	IG-OP-Other	0	0	0
23,723	1,373	69,000	69,000	50210	Nongovernmental Agencies	0	0	0
1,090	0	0	0	50270	Interest Earnings	0	0	0
36,568	4,408	26,750	26,750	50300	OP-Donations	0	0	0
25	0	0	0	50310	Service Reimbursements	0	0	0
0	80	0	0	50350	Write Off Revenue	0	0	0
41	0	0	0	50360	Miscellaneous Revenue	0	0	0
0	88,165	0	0	95104	Settle All Revenue	0	0	0
DEPARTMENT OF COUNTY MANAGEMENT								
0	14,604	0	0	50170	IG-OP-Direct Fed	0	0	0
58,464	33,481	24,641	24,641	50180	IG-OP-Direct St	0	0	0
0	9,578	0	50,424	50190	IG-OP-Fed Thru St	0	0	0
0	-2	0	0	50350	Write Off Revenue	0	0	0
DEPARTMENT OF COMMUNITY SERVICES								
202,317	54,054	0	0	50000	Beginning Working Capital	0	0	0
16,158	0	0	0	50170	IG-OP-Direct Fed	0	0	0
70,000	35,000	35,000	35,000	50180	IG-OP-Direct St	0	0	0
60,181	-232	0	0	50190	IG-OP-Fed Thru St	0	0	0
29,241	0	0	0	50195	IG-OP-Fed Thru Other	0	0	0
90,000	30,000	82,500	82,500	50200	IG-OP-Other	0	0	0
0	0	10,627	10,627	50230	Permits	8,093	8,093	8,093
-89,422	232	0	0	50350	Write Off Revenue	0	0	0

FUND 1506: COUNTY SCHOOL FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE BY CATEGORY AND CLASS	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
787	187	1,000	1,000	TOTAL BEGINNING WORKING CAPITAL	1,000	1,000	1,000
				TAXES			
204,532	183,983	170,000	170,000	In Lieu of Taxes	166,000	166,000	166,000
204,532	183,983	170,000	170,000		166,000	166,000	166,000
				INTERGOVERNMENTAL			
17,460	16,619	20,000	20,000	Federal & State Sources	20,000	20,000	20,000
17,460	16,619	20,000	20,000		20,000	20,000	20,000
261	66	500	500	TOTAL INTEREST	100	100	100
				OTHER			
0	1,752	0	0	Fines/Forfeitures	0	0	0
0	1,752	0	0		0	0	0
223,040	202,606	191,500	191,500	FUND TOTAL	187,100	187,100	187,100

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
				NON-DEPARTMENTAL			
222,853	200,816	191,500	191,500	Contractual Services	187,100	187,100	187,100
222,853	200,816	191,500	191,500		187,100	187,100	187,100
187	1,790	0	0	UNAPPROPRIATED BALANCE	0	0	0
223,040	202,606	191,500	191,500	FUND TOTAL	187,100	187,100	187,100

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
				NON-DEPARTMENTAL			
0	0	1,000	1,000	50000 Beginning Working Capital	1,000	1,000	1,000
17,460	16,619	20,000	20,000	50112 Govt Shared-Gen	20,000	20,000	20,000
204,532	183,983	170,000	170,000	50117 In Lieu Of Tax-Prog	166,000	166,000	166,000
0	0	500	500	50270 Interest Earnings	100	100	100
0	1,752	0	0	50280 Fines and Forfeitures	0	0	0
				OVERALL COUNTY			
787	187	0	0	50000 Beginning Working Capital	0	0	0
261	66	0	0	50270 Interest Earnings	0	0	0

FUND 1507: TAX TITLE LAND SALES FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE BY CATEGORY AND CLASS	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
127,146	290,169	0	0	TOTAL BEGINNING WORKING CAPITAL	0	0	0
				TAXES			
72,084	87,041	0	0	In Lieu of Taxes	0	0	0
72,084	87,041	0	0		0	0	0
				INTERGOVERNMENTAL			
10,557	28,809	0	0	Federal Sources	0	0	0
10,557	28,809	0	0		0	0	0
				LICENSES & PERMITS			
25	62	0	0	Licenses	0	0	0
25	62	0	0		0	0	0
				SERVICE CHARGES			
699	0	0	0	Miscellaneous	0	0	0
699	0	0	0		0	0	0
35,696	31,459	0	0	TOTAL INTEREST OTHER	0	0	0
335,768	322,432	0	0	Sales	0	0	0
335,768	322,432	0	0		0	0	0
581,975	759,973	0	0	FUND TOTAL	0	0	0

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
				DEPARTMENT OF COUNTY MANAGEMENT			
206,878	121,374	0	0	Personal Services	0	0	0
25,862	433,894	0	0	Contractual Services	0	0	0
59,066	63,167	0	0	Materials & Supplies	0	0	0
291,806	618,436	0	0		0	0	0
				DEPARTMENT OF COMMUNITY SERVICES			
0	-436	0	0	Personal Services	0	0	0
0	14,827	0	0	Materials & Supplies	0	0	0
0	14,391	0	0		0	0	0
				CASH TRANSFERS TO . . .			
0	127,146	0	0	General Fund	0	0	0
0	127,146	0	0	TOTAL CASH TRANSFERS	0	0	0
290,169	0	0	0	UNAPPROPRIATED BALANCE	0	0	0
581,975	759,973	0	0	FUND TOTAL	0	0	0

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
				OVERALL COUNTY			
127,146	290,169	0	0	50000 Beginning Working Capital	0	0	0
4,138	1,261	0	0	50270 Interest Earnings	0	0	0
699	0	0	0	50350 Write Off Revenue	0	0	0

FUND 1507: TAX TITLE LAND SALES FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
<i>DEPARTMENT OF COUNTY MANAGEMENT</i>							
72,084	87,041	0	0	50110 Payment In Lieu of Tax	0	0	0
10,557	28,809	0	0	50170 IG-OP-Direct Fed	0	0	0
25	62	0	0	50220 Licenses and Fees	0	0	0
335,768	322,432	0	0	50250 Sales to the Public	0	0	0
31,558	30,199	0	0	50270 Interest Earnings	0	0	0

FUND 1508: ANIMAL CONTROL FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE BY CATEGORY AND CLASS	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
540,006	751,307	552,873	552,873	TOTAL BEGINNING WORKING CAPITAL	587,050	587,050	587,050
<i>INTERGOVERNMENTAL</i>							
74,790	78,725	65,000	65,000	Local Sources	68,000	68,000	68,000
74,790	78,725	65,000	65,000		68,000	68,000	68,000
<i>LICENSES & PERMITS</i>							
1,089,220	1,114,457	1,625,000	1,625,000	Licenses	1,625,000	1,625,000	1,625,000
107,907	106,792	95,000	95,000	Permits	112,000	112,000	112,000
1,197,127	1,221,249	1,720,000	1,720,000		1,737,000	1,737,000	1,737,000
<i>SERVICE CHARGES</i>							
86,286	95,097	100,000	100,000	Service Charges	65,000	65,000	65,000
86,286	95,097	100,000	100,000		65,000	65,000	65,000
11,506	5,650	10,000	10,000	TOTAL INTEREST	0	0	0
<i>OTHER</i>							
40,767	28,951	40,000	40,000	Fines/Forfeitures	40,000	40,000	40,000
0	0	103,500	103,500	Nongovernmental Grants	20,000	20,000	20,000
540	0	0	0	Service Reimbursements	0	0	0
93,794	112,383	100,000	100,000	Trusts	175,000	175,000	175,000
135,101	141,334	243,500	243,500		235,000	235,000	235,000
2,044,815	2,293,361	2,691,373	2,691,373	FUND TOTAL	2,692,050	2,692,050	2,692,050

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
<i>DEPARTMENT OF COMMUNITY SERVICES</i>							
0	521	0	0	Personal Services	128,263	128,263	128,263
31,185	9,435	490,000	490,000	Contractual Services	417,787	417,787	417,787
22,324	65,399	77,500	77,500	Materials & Supplies	106,000	106,000	106,000
0	0	100,000	100,000	Capital Outlay	0	0	0
53,509	75,355	667,500	667,500		652,050	652,050	652,050
<i>CASH TRANSFERS TO . . .</i>							
1,240,000	1,174,000	1,850,000	1,850,000	General Fund	1,860,000	1,860,000	1,860,000
1,240,000	1,174,000	1,850,000	1,850,000	TOTAL CASH TRANSFERS	1,860,000	1,860,000	1,860,000
0	0	173,873	173,873	CONTINGENCY	180,000	180,000	180,000
751,307	1,044,006	0	0	UNAPPROPRIATED BALANCE	0	0	0
2,044,815	2,293,361	2,691,373	2,691,373	FUND TOTAL	2,692,050	2,692,050	2,692,050

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
<i>OVERALL COUNTY</i>							
45,549	173,433	0	0	50000 Beginning Working Capital	0	0	0
0	0	10,000	10,000	50270 Interest Earnings	0	0	0

FUND 1508: ANIMAL CONTROL FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
<i>DEPARTMENT OF COMMUNITY SERVICES</i>							
494,457	577,874	552,873	552,873	50000 Beginning Working Capital	587,050	587,050	587,050
74,790	78,725	65,000	65,000	50200 IG-OP-Other	68,000	68,000	68,000
1,089,220	1,114,457	1,625,000	1,625,000	50220 Licenses and Fees	1,625,000	1,625,000	1,625,000
107,907	106,792	95,000	95,000	50230 Permits	112,000	112,000	112,000
86,286	95,097	100,000	100,000	50235 Service Charges	65,000	65,000	65,000
11,506	5,650	0	0	50270 Interest Earnings	0	0	0
40,767	28,951	40,000	40,000	50280 Fines and Forfeitures	40,000	40,000	40,000
93,794	112,383	100,000	100,000	50300 OP-Donations	175,000	175,000	175,000
0	0	103,500	103,500	50301 CAP-Donations	20,000	20,000	20,000
540	0	0	0	50310 Service Reimbursements	0	0	0

FUND 1509: WILLAMETTE RIVER BRIDGE FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE BY CATEGORY AND CLASS	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
5,101,388	3,986,031	876,271	876,271	TOTAL BEGINNING WORKING CAPITAL	19,226,756	19,226,756	19,226,756
INTERGOVERNMENTAL							
1,663,778	2,782,959	12,531,804	12,531,804	Federal & State Sources	7,548,211	7,548,211	7,548,211
30,000	251,809	400,000	400,000	Local Sources	0	0	0
3,000,000	0	0	0	State Sources	0	0	0
4,693,778	3,034,769	12,931,804	12,931,804		7,548,211	7,548,211	7,548,211
LICENSES & PERMITS							
0	0	6,000,000	6,000,000	Licenses	0	0	0
350	0	0	0	Permits	0	0	0
350	0	6,000,000	6,000,000		0	0	0
SERVICE CHARGES							
5,011	0	0	0	IG Charges for Services	0	0	0
-110	44	5,000	5,000	Miscellaneous	5,000	5,000	5,000
0	3,188	0	0	Service Charges	0	0	0
4,901	3,233	5,000	5,000		5,000	5,000	5,000
43,176	0	424,258	424,258	TOTAL INTEREST	0	0	0
OTHER							
55,771	92,334	0	0	Dividends/Refunds	0	0	0
0	0	0	0	Other Miscellaneous	0	0	0
1,605	5,214	0	0	Sales	0	0	0
0	0	25,631	25,631	Service Reimbursements	1,359,000	1,359,000	1,359,000
57,376	97,548	25,631	25,631		1,359,000	1,359,000	1,359,000
7,031,327	5,051,631	155,600,000	155,600,000	TOTAL FINANCING SOURCES	5,597,305	5,597,305	5,597,305
16,932,297	12,173,212	175,862,964	175,862,964	FUND TOTAL	33,736,272	33,736,272	33,736,272

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
SUSTAINABLE COMMUNITY DEVELOPMENT							
23	0	0	0	Materials & Supplies	0	0	0
23	0	0	0		0	0	0
DEPARTMENT OF COMMUNITY SERVICES							
3,946,352	4,095,556	4,318,878	4,318,878	Personal Services	4,622,576	4,622,576	4,622,576
1,178,323	1,702,597	12,329,758	12,329,758	Contractual Services	163,581	163,581	163,581
1,218,726	1,133,147	8,829,555	8,829,555	Materials & Supplies	1,383,931	1,383,931	1,383,931
224,202	182,928	0	0	Debt Service	0	0	0
5,002,842	0	40,478,215	40,478,215	Capital Outlay	9,805,000	9,805,000	9,805,000
11,570,445	7,114,228	65,956,406	65,956,406		15,975,088	15,975,088	15,975,088
CASH TRANSFERS TO . . .							
1,375,798	1,117,072	1,000,000	1,000,000	General Fund	0	0	0
0	1,966,196	0	0	Capital Improvement Fund	0	0	0
0	0	0	0	Sellwood Bridge Replacement Fund	17,215,277	17,215,277	17,215,277
1,375,798	3,083,268	1,000,000	1,000,000	TOTAL CASH TRANSFERS	17,215,277	17,215,277	17,215,277
0	0	8,661,336	8,661,336	CONTINGENCY	545,907	545,907	545,907
3,986,031	1,975,716	100,245,222	100,245,222	UNAPPROPRIATED BALANCE	0	0	0
16,932,297	12,173,212	175,862,964	175,862,964	FUND TOTAL	33,736,272	33,736,272	33,736,272

FUND 1509: WILLAMETTE RIVER BRIDGE FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED

OVERALL COUNTY

5,101,388	3,986,031	0	0	50000 Beginning Working Capital	0	0	0
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DEPARTMENT OF COMMUNITY SERVICES

0	0	876,271	876,271	50000 Beginning Working Capital	19,226,756	19,226,756	19,226,756
3,000,000	0	0	0	50180 IG-OP-Direct St	0	0	0
1,663,778	2,782,959	12,531,804	12,531,804	50190 IG-OP-Fed Thru St	7,548,211	7,548,211	7,548,211
30,000	251,809	400,000	400,000	50200 IG-OP-Other	0	0	0
0	0	6,000,000	6,000,000	50220 Licenses and Fees	0	0	0
350	0	0	0	50230 Permits	0	0	0
0	3,188	0	0	50235 Service Charges	0	0	0
5,011	0	0	0	50236 IG-Charges For Srvcs	0	0	0
1,605	5,214	0	0	50250 Sales to the Public	0	0	0
43,176	0	424,258	424,258	50270 Interest Earnings	0	0	0
55,771	92,334	0	0	50290 Dividends & Rebates	0	0	0
0	0	25,631	25,631	50310 Service Reimbursements	1,359,000	1,359,000	1,359,000
7,031,327	5,051,631	5,600,000	5,600,000	50320 Cash Transfer Revenue	5,597,305	5,597,305	5,597,305
0	0	150,000,000	150,000,000	50330 Financing Proceeds	0	0	0
-140	36	0	0	50350 Write Off Revenue	0	0	0
30	8	5,000	5,000	50360 Miscellaneous Revenue	5,000	5,000	5,000
0	0	0	0	95104 Settle All Revenue	0	0	0

FUND 1510: LIBRARY SERIAL LEVY FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE BY CATEGORY AND CLASS	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
16,782,816	20,290,968	17,342,346	17,342,346	TOTAL BEGINNING WORKING CAPITAL	15,256,276	15,256,276	15,256,276
TAXES							
0	12,475	0	0	In Lieu of Taxes	0	0	0
111,501	161,656	116,555	116,555	Penalty & Interest	124,388	124,388	124,388
611,284	952,414	1,051,962	1,051,962	Prior Year Taxes	696,574	696,574	696,574
38,703,836	39,149,262	39,271,596	39,271,596	Property Taxes	34,596,002	34,596,002	34,596,002
39,426,620	40,275,806	40,440,113	40,440,113		35,416,964	35,416,964	35,416,964
INTERGOVERNMENTAL							
385,528	541,105	376,543	376,543	Federal & State Sources	408,767	408,767	408,767
0	2,644	0	0	Federal Sources	0	0	0
14,543	13,500	13,500	13,500	Local Sources	0	0	0
114,356	106,036	106,862	88,470	State Sources	76,168	76,168	76,168
514,427	663,285	496,905	478,513		484,935	484,935	484,935
LICENSES & PERMITS							
177,682	161,448	160,000	160,000	Licenses	160,000	160,000	160,000
177,682	161,448	160,000	160,000		160,000	160,000	160,000
SERVICE CHARGES							
300	361	0	0	Facilities Management	0	0	0
105,286	114,899	120,000	120,000	Miscellaneous	120,000	120,000	120,000
5,783	2,050	0	0	Service Charges	0	0	0
111,369	117,310	120,000	120,000		120,000	120,000	120,000
428,468	169,842	488,841	488,841	TOTAL INTEREST	289,772	289,772	289,772
OTHER							
5,969	4,333	4,300	4,300	Dividends/Refunds	4,300	4,300	4,300
1,189,111	1,190,615	1,100,000	1,100,000	Fines/Forfeitures	1,100,000	1,100,000	1,100,000
1,882,111	1,753,926	1,843,167	1,843,167	Nongovernmental Grants	945,601	945,601	1,627,045
0	0	0	0	Other Miscellaneous	0	0	0
274,825	276,475	230,000	230,000	Sales	230,000	230,000	230,000
375	0	35,000	35,000	Service Reimbursements	36,400	36,400	36,400
195,173	13,159	50,000	50,000	Trusts	50,000	50,000	50,000
3,547,564	3,238,509	3,262,467	3,262,467		2,366,301	2,366,301	3,047,745
15,635,772	14,727,775	15,093,244	15,093,244	TOTAL FINANCING SOURCES	14,445,810	14,445,810	14,445,810
76,624,718	79,644,944	77,403,916	77,385,524	FUND TOTAL	68,540,058	68,540,058	69,221,502

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
MULTNOMAH COUNTY LIBRARY							
35,061,559	36,065,601	38,973,740	38,973,741	Personal Services	39,318,320	39,318,320	39,688,041
1,183,822	1,086,976	1,808,722	1,808,722	Contractual Services	1,911,227	1,911,227	1,982,127
20,048,546	23,162,672	21,196,961	21,178,568	Materials & Supplies	20,558,109	20,558,109	20,798,932
39,823	235,140	15,000	15,000	Capital Outlay	737,808	737,808	737,808
56,333,750	60,550,388	61,994,423	61,976,031		62,525,464	62,525,464	63,206,908
0	0	1,000,000	1,000,000	CONTINGENCY	6,014,594	6,014,594	6,014,594
20,290,968	19,094,556	14,409,493	14,409,493	UNAPPROPRIATED BALANCE	0	0	0
76,624,718	79,644,944	77,403,916	77,385,524	FUND TOTAL	68,540,058	68,540,058	69,221,502

FUND 1510: LIBRARY SERIAL LEVY FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED

MULTNOMAH COUNTY LIBRARY

0	0	1,932,853	1,932,853	50000	Beginning Working Capital	9,241,682	9,241,682	9,241,682
38,703,836	39,149,262	39,271,596	39,271,596	50100	Property Taxes - Current	34,596,002	34,596,002	34,596,002
611,284	952,414	1,051,962	1,051,962	50101	Property Taxes - Prior	696,574	696,574	696,574
111,501	161,656	116,555	116,555	50103	Property Taxes - Interest	124,388	124,388	124,388
0	12,475	0	0	50110	Payment In Lieu of Tax	0	0	0
0	2,644	0	0	50170	IG-OP-Direct Fed	0	0	0
114,356	106,036	106,862	88,470	50180	IG-OP-Direct St	76,168	76,168	76,168
381,934	471,008	376,543	376,543	50190	IG-OP-Fed Thru St	408,767	408,767	408,767
3,594	70,097	0	0	50195	IG-OP-Fed Thru Other	0	0	0
14,543	13,500	13,500	13,500	50200	IG-OP-Other	0	0	0
1,877,264	1,737,381	1,843,167	1,843,167	50210	Nongovernmental Agencies	945,601	945,601	1,627,045
177,682	161,448	160,000	160,000	50220	Licenses and Fees	160,000	160,000	160,000
44,575	41,602	40,000	40,000	50221	Photocopy Charges	40,000	40,000	40,000
73,338	83,733	80,000	80,000	50222	Printer Charges	80,000	80,000	80,000
5,783	2,050	0	0	50235	Service Charges	0	0	0
300	361	0	0	50240	Property/Space Rentals	0	0	0
274,825	276,475	230,000	230,000	50250	Sales to the Public	230,000	230,000	230,000
33,720	9,587	488,841	488,841	50270	Interest Earnings	289,772	289,772	289,772
1,189,111	1,190,615	1,100,000	1,100,000	50280	Fines and Forfeitures	1,100,000	1,100,000	1,100,000
5,969	4,333	4,300	4,300	50290	Dividends & Rebates	4,300	4,300	4,300
195,173	13,159	50,000	50,000	50300	OP-Donations	50,000	50,000	50,000
4,847	16,546	0	0	50302	Gen-Donations	0	0	0
375	0	35,000	35,000	50310	Service Reimbursements	36,400	36,400	36,400
15,635,772	13,927,775	15,093,244	15,093,244	50320	Cash Transfer Revenue	14,445,810	14,445,810	14,445,810
0	800,000	0	0	50330	Financing Proceeds	0	0	0
-568	1,092	0	0	50350	Write Off Revenue	0	0	0
-12,059	-11,528	0	0	50360	Miscellaneous Revenue	0	0	0
0	0	0	0	95104	Settle All Revenue	0	0	0

OVERALL COUNTY

16,782,816	20,290,968	15,409,493	15,409,493	50000	Beginning Working Capital	6,014,594	6,014,594	6,014,594
394,749	160,255	0	0	50270	Interest Earnings	0	0	0

FUND 1511: SPECIAL EXCISE TAXES FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE BY CATEGORY AND CLASS	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
304,109	309,353	210,000	210,000	TOTAL BEGINNING WORKING CAPITAL	350,000	350,000	350,000
TAXES							
3,209,398	2,956,573	3,050,000	3,050,000	Motor Vehicle Rental Tax	3,200,000	3,200,000	3,200,000
16,115,212	15,440,888	15,750,000	15,750,000	Transient Lodging Tax	16,500,000	16,500,000	16,500,000
19,324,610	18,397,461	18,800,000	18,800,000		19,700,000	19,700,000	19,700,000
14,756	6,858	4,000	4,000	TOTAL INTEREST	5,250	5,250	5,250
19,643,476	18,713,673	19,014,000	19,014,000	FUND TOTAL	20,055,250	20,055,250	20,055,250

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
NON-DEPARTMENTAL							
19,334,122	18,245,134	19,014,000	19,014,000	Contractual Services	20,055,250	20,055,250	20,055,250
19,334,122	18,245,134	19,014,000	19,014,000		20,055,250	20,055,250	20,055,250
309,353	468,538	0	0	UNAPPROPRIATED BALANCE	0	0	0
19,643,476	18,713,673	19,014,000	19,014,000	FUND TOTAL	20,055,250	20,055,250	20,055,250

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
NON-DEPARTMENTAL							
16,115,212	15,440,888	15,750,000	15,750,000	50120 Transient Lodging Tax	0	0	0
3,209,398	2,956,573	3,050,000	3,050,000	50130 Motor Vehicle Rental Tax	0	0	0
OVERALL COUNTY							
304,109	309,353	210,000	210,000	50000 Beginning Working Capital	350,000	350,000	350,000
0	0	0	0	50120 Transient Lodging Tax	16,500,000	16,500,000	16,500,000
0	0	0	0	50130 Motor Vehicle Rental Tax	3,200,000	3,200,000	3,200,000
14,756	6,858	4,000	4,000	50270 Interest Earnings	5,250	5,250	5,250

FUND 1512: PUB LAND CORNER PRESERVATION FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE BY CATEGORY AND CLASS	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
1,650,259	1,261,391	820,000	820,000	TOTAL BEGINNING WORKING CAPITAL	745,000	745,000	745,000
LICENSES & PERMITS							
14	0	0	0	Licenses	0	0	0
14	0	0	0		0	0	0
SERVICE CHARGES							
24	0	0	0	Miscellaneous	0	0	0
5,018	0	0	0	Service Charges	100,000	100,000	100,000
5,042	0	0	0		100,000	100,000	100,000
32,110	9,840	30,000	30,000	TOTAL INTEREST	7,500	7,500	7,500
OTHER							
615,329	611,990	700,000	700,000	Sales	750,000	750,000	750,000
0	0	135,000	135,000	Service Reimbursements	116,500	116,500	116,500
615,329	611,990	835,000	835,000		866,500	866,500	866,500
0	0	0	5,555	TOTAL FINANCING SOURCES	0	0	0
2,302,754	1,883,221	1,685,000	1,690,555	FUND TOTAL	1,719,000	1,719,000	1,719,000

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
DEPARTMENT OF COMMUNITY SERVICES							
916,368	775,501	802,863	802,863	Personal Services	1,017,337	1,017,337	1,017,337
26	1,180	0	0	Contractual Services	1,500	1,500	1,500
90,798	83,752	435,461	435,461	Materials & Supplies	269,753	269,753	269,753
34,172	0	0	0	Capital Outlay	12,500	12,500	12,500
1,041,363	860,433	1,238,324	1,238,324		1,301,090	1,301,090	1,301,090
0	0	446,676	452,231	CONTINGENCY	417,910	417,910	417,910
1,261,391	1,022,788	0	0	UNAPPROPRIATED BALANCE	0	0	0
2,302,754	1,883,221	1,685,000	1,690,555	FUND TOTAL	1,719,000	1,719,000	1,719,000

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
OVERALL COUNTY							
1,650,259	1,261,391	820,000	820,000	50000 Beginning Working Capital	745,000	745,000	745,000
32,110	9,840	30,000	30,000	50270 Interest Earnings	7,500	7,500	7,500
DEPARTMENT OF COMMUNITY SERVICES							
14	0	0	0	50220 Licenses and Fees	0	0	0
5,018	0	0	0	50235 Service Charges	100,000	100,000	100,000
615,329	611,990	700,000	700,000	50250 Sales to the Public	750,000	750,000	750,000
0	0	135,000	135,000	50310 Service Reimbursements	116,500	116,500	116,500
0	0	0	5,555	50320 Cash Transfer Revenue	0	0	0
24	0	0	0	50350 Write Off Revenue	0	0	0

FUND 1513: INMATE WELFARE FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE BY CATEGORY AND CLASS	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
824,590	222,876	100,000	100,000	TOTAL BEGINNING WORKING CAPITAL	0	0	0
SERVICE CHARGES							
0	330	0	0	Miscellaneous	0	0	0
24,916	16,066	12,000	12,000	Service Charges	12,000	12,000	12,000
24,916	16,396	12,000	12,000		12,000	12,000	12,000
11,013	660	10,000	10,000	TOTAL INTEREST	10,000	10,000	10,000
OTHER							
6,821	101,729	2,000	2,000	Dividends/Refunds	2,000	2,000	2,000
10,610	10,580	10,000	10,000	Fines/Forfeitures	10,000	10,000	10,000
0	0	0	0	Other Miscellaneous	0	0	0
1,235,998	1,264,126	1,250,015	1,250,015	Sales	1,216,668	1,216,668	1,216,668
5,844	6,596	0	0	Trusts	0	0	0
1,259,273	1,383,031	1,262,015	1,262,015		1,228,668	1,228,668	1,228,668
2,119,791	1,622,963	1,384,015	1,384,015	FUND TOTAL	1,250,668	1,250,668	1,250,668

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
COMMUNITY JUSTICE							
3,913	1,122	1,844	1,844	Contractual Services	1,810	1,810	1,810
3,569	2,226	156	156	Materials & Supplies	190	190	190
7,482	3,348	2,000	2,000		2,000	2,000	2,000
SHERIFF							
973,518	564,180	777,786	777,786	Personal Services	619,343	619,343	619,343
39,221	22,800	78,488	78,488	Contractual Services	78,488	78,488	78,488
876,695	856,035	525,741	525,741	Materials & Supplies	550,837	550,837	550,837
1,889,434	1,443,015	1,382,015	1,382,015		1,248,668	1,248,668	1,248,668
222,876	176,600	0	0	UNAPPROPRIATED BALANCE	0	0	0
2,119,791	1,622,963	1,384,015	1,384,015	FUND TOTAL	1,250,668	1,250,668	1,250,668

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
COMMUNITY JUSTICE							
2,258	1,653	0	0	50000 Beginning Working Capital	0	0	0
82	0	0	0	50270 Interest Earnings	0	0	0
6,795	1,695	2,000	2,000	50290 Dividends & Rebates	2,000	2,000	2,000
SHERIFF							
822,332	221,223	100,000	100,000	50000 Beginning Working Capital	0	0	0
24,916	16,066	12,000	12,000	50235 Service Charges	12,000	12,000	12,000
1,235,998	1,264,126	1,250,015	1,250,015	50250 Sales to the Public	1,216,668	1,216,668	1,216,668
10,931	660	10,000	10,000	50270 Interest Earnings	10,000	10,000	10,000
10,610	10,580	10,000	10,000	50280 Fines and Forfeitures	10,000	10,000	10,000
26	100,034	0	0	50290 Dividends & Rebates	0	0	0
5,844	6,596	0	0	50300 OP-Donations	0	0	0
0	330	0	0	50350 Write Off Revenue	0	0	0
0	0	0	0	95104 Settle All Revenue	0	0	0

FUND 1516: JUSTICE SERVICES SPECIAL OPS FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE BY CATEGORY AND CLASS	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
1,224,137	1,181,180	805,889	805,889	TOTAL BEGINNING WORKING CAPITAL	318,171	318,171	318,171
INTERGOVERNMENTAL							
50,603	63,201	60,000	60,000	Federal Sources	30,000	30,000	30,000
61,625	61,625	0	0	Local Sources	0	0	0
4,750	9,921	7,000	7,000	State Sources	7,000	7,000	7,000
116,978	134,747	67,000	67,000		37,000	37,000	37,000
LICENSES & PERMITS							
2,238,240	3,698,293	3,933,353	3,933,353	Licenses	3,824,079	3,824,079	3,824,079
319,249	400,099	320,000	320,000	Permits	430,550	430,550	430,550
2,557,489	4,098,392	4,253,353	4,253,353		4,254,629	4,254,629	4,254,629
SERVICE CHARGES							
1,363,870	1,628,617	1,743,116	1,996,230	IG Charges for Services	2,553,253	2,553,253	2,553,253
-20,395	3,329	0	0	Miscellaneous	0	0	0
611,115	586,086	694,000	694,000	Service Charges	124,000	124,000	124,000
1,954,590	2,218,032	2,437,116	2,690,230		2,677,253	2,677,253	2,677,253
20,226	2,621	16,000	16,000	TOTAL INTEREST	16,000	16,000	16,000
OTHER							
0	5,026	0	0	Dividends/Refunds	0	0	0
300,276	385,977	374,786	374,786	Fines/Forfeitures	379,994	379,994	379,994
130	0	0	0	Nongovernmental Grants	0	0	0
0	10,000	0	0	Other Miscellaneous	0	0	0
32,524	9,314	30,000	30,000	Sales	30,000	30,000	30,000
116,967	137,110	210,670	210,670	Service Reimbursements	210,670	210,670	210,670
5,650	14,287	2,000	2,000	Trusts	2,000	2,000	2,000
455,546	561,714	617,456	617,456		622,664	622,664	622,664
6,328,966	8,196,686	8,196,814	8,449,928	FUND TOTAL	7,925,717	7,925,717	7,925,717

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
HEALTH DEPARTMENT							
595,358	595,632	655,212	655,212	Personal Services	674,327	674,327	674,327
567,085	620,752	693,000	693,000	Contractual Services	693,875	693,875	693,875
216,027	226,545	544,333	544,333	Materials & Supplies	423,650	423,650	423,650
1,378,469	1,442,929	1,892,545	1,892,545		1,791,852	1,791,852	1,791,852
COMMUNITY JUSTICE							
819,998	2,076,286	2,126,290	2,078,766	Personal Services	2,024,809	2,024,809	2,031,674
42,029	172,503	183,592	183,592	Contractual Services	189,640	189,640	186,902
161,626	329,354	349,261	396,785	Materials & Supplies	385,642	385,642	381,515
1,023,652	2,578,143	2,659,143	2,659,143		2,600,091	2,600,091	2,600,091
DISTRICT ATTORNEY							
12,466	0	28,886	28,886	Personal Services	29,973	29,973	29,973
89	0	0	0	Contractual Services	0	0	0
19,928	0	130,000	130,000	Materials & Supplies	156,000	156,000	156,000
16,701	0	0	0	Capital Outlay	0	0	0
49,184	0	158,886	158,886		185,973	185,973	185,973

FUND 1516: JUSTICE SERVICES SPECIAL OPS FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
SHERIFF							
2,226,509	2,702,148	2,903,337	3,139,231	Personal Services	2,758,102	2,758,102	2,758,102
240,521	215,913	178,394	178,394	Contractual Services	189,561	189,561	189,561
211,953	359,140	394,509	411,729	Materials & Supplies	390,138	390,138	390,138
17,498	0	10,000	10,000	Capital Outlay	10,000	10,000	10,000
2,696,481	3,277,201	3,486,240	3,739,354		3,347,801	3,347,801	3,347,801
1,181,180	898,413	0	0	UNAPPROPRIATED BALANCE	0	0	0
6,328,966	8,196,686	8,196,814	8,449,928	FUND TOTAL	7,925,717	7,925,717	7,925,717

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
HEALTH DEPARTMENT							
137,863	291,805	345,000	345,000	50000 Beginning Working Capital	182,171	182,171	182,171
1,000	1,000	0	0	50180 IG-OP-Direct St	0	0	0
61,625	61,625	0	0	50200 IG-OP-Other	0	0	0
772,730	797,105	774,545	774,545	50220 Licenses and Fees	857,681	857,681	857,681
575,913	552,089	673,000	673,000	50235 Service Charges	100,000	100,000	100,000
0	0	0	0	50236 IG-Charges For Svcs	562,000	562,000	562,000
121,143	102,060	100,000	100,000	50280 Fines and Forfeitures	90,000	90,000	90,000
COMMUNITY JUSTICE							
218,784	91,580	22,680	22,680	50000 Beginning Working Capital	0	0	0
130	0	0	0	50210 Nongovernmental Agencies	0	0	0
894,797	2,394,324	2,554,963	2,554,963	50220 Licenses and Fees	2,518,591	2,518,591	2,518,591
0	330	0	0	50250 Sales to the Public	0	0	0
1,466	0	0	0	50270 Interest Earnings	0	0	0
0	86,883	81,500	81,500	50280 Fines and Forfeitures	81,500	81,500	81,500
0	5,026	0	0	50290 Dividends & Rebates	0	0	0
55	0	0	0	50310 Service Reimbursements	0	0	0
DISTRICT ATTORNEY							
117,240	112,449	110,000	110,000	50000 Beginning Working Capital	136,000	136,000	136,000
1,800	686	0	0	50270 Interest Earnings	0	0	0
42,594	27,109	48,886	48,886	50280 Fines and Forfeitures	49,973	49,973	49,973

FUND 1516: JUSTICE SERVICES SPECIAL OPS FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL		FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
SHERIFF								
750,250	685,345	328,209	328,209	50000	Beginning Working Capital	0	0	0
50,603	63,201	60,000	60,000	50170	IG-OP-Direct Fed	30,000	30,000	30,000
3,750	8,921	7,000	7,000	50180	IG-OP-Direct St	7,000	7,000	7,000
570,713	506,864	603,845	603,845	50220	Licenses and Fees	447,807	447,807	447,807
319,249	400,099	320,000	320,000	50230	Permits	430,550	430,550	430,550
35,202	33,997	21,000	21,000	50235	Service Charges	24,000	24,000	24,000
1,363,870	1,628,617	1,743,116	1,996,230	50236	IG-Charges For Srvc	1,991,253	1,991,253	1,991,253
32,524	8,984	30,000	30,000	50250	Sales to the Public	30,000	30,000	30,000
16,960	1,935	16,000	16,000	50270	Interest Earnings	16,000	16,000	16,000
136,539	169,926	144,400	144,400	50280	Fines and Forfeitures	158,521	158,521	158,521
5,650	14,287	2,000	2,000	50300	OP-Donations	2,000	2,000	2,000
116,912	137,110	210,670	210,670	50310	Service Reimbursements	210,670	210,670	210,670
-20,495	3,204	0	0	50350	Write Off Revenue	0	0	0
100	125	0	0	50360	Miscellaneous Revenue	0	0	0
0	10,000	0	0	95104	Settle All Revenue	0	0	0

FUND 1517: GENERAL RESERVE FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE BY CATEGORY AND CLASS	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
15,040,189	15,336,726	0	0	TOTAL BEGINNING WORKING CAPITAL	0	0	0
296,538	0	0	0	TOTAL INTEREST	0	0	0
15,336,726	15,336,726	0	0	FUND TOTAL	0	0	0

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
<i>CASH TRANSFERS TO . . .</i>							
0	15,336,726	0	0	General Fund	0	0	0
0	15,336,726	0	0	TOTAL CASH TRANSFERS	0	0	0
15,336,726	0	0	0	UNAPPROPRIATED BALANCE	0	0	0
15,336,726	15,336,726	0	0	FUND TOTAL	0	0	0

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
<i>NON-DEPARTMENTAL</i>							
296,538	0	0	0	50270 Interest Earnings	0	0	0
<i>OVERALL COUNTY</i>							
15,040,189	15,336,726	0	0	50000 Beginning Working Capital	0	0	0

FUND 1518: OREGON HISTORICAL SOCIETY LOCAL OPTION LEVY FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE BY CATEGORY AND CLASS	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
TAXES							
0	0	0	0	Penalty & Interest	1,555	1,555	1,555
0	0	0	0	Property Taxes	1,943,596	1,943,596	1,943,596
0	0	0	0		1,945,151	1,945,151	1,945,151
0	0	0	0	FUND TOTAL	1,945,151	1,945,151	1,945,151

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
NON-DEPARTMENTAL							
0	0	0	0	Contractual Services	1,945,151	1,945,151	1,945,151
0	0	0	0		1,945,151	1,945,151	1,945,151
0	0	0	0	FUND TOTAL	1,945,151	1,945,151	1,945,151

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
NON-DEPARTMENTAL							
0	0	0	0	50100 Property Taxes - Current	1,943,596	1,943,596	1,943,596
0	0	0	0	50103 Property Taxes - Interest	1,555	1,555	1,555

FUND 2001: REVENUE BOND SINKING FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE BY CATEGORY AND CLASS	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
4,330,143	2,121,016	1,625,000	1,625,000	TOTAL BEGINNING WORKING CAPITAL	1,126,410	1,126,410	1,126,410
SERVICE CHARGES							
33,060	34,740	35,000	35,000	Facilities Management	38,280	38,280	38,280
33,060	34,740	35,000	35,000		38,280	38,280	38,280
54,175	13,421	32,500	32,500	TOTAL INTEREST	16,000	16,000	16,000
0	0	0	0	TOTAL FINANCING SOURCES	1,500,000	1,500,000	1,500,000
4,417,378	2,169,177	1,692,500	1,692,500	FUND TOTAL	2,680,690	2,680,690	2,680,690

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
NON-DEPARTMENTAL							
7,892	0	8,000	8,000	Contractual Services	8,000	8,000	8,000
2,288,470	547,105	547,665	547,665	Debt Service	2,672,690	2,672,690	2,672,690
2,296,362	547,105	555,665	555,665		2,680,690	2,680,690	2,680,690
2,121,016	1,622,072	1,136,835	1,136,835	UNAPPROPRIATED BALANCE	0	0	0
4,417,378	2,169,177	1,692,500	1,692,500	FUND TOTAL	2,680,690	2,680,690	2,680,690

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
NON-DEPARTMENTAL							
33,060	34,740	35,000	35,000	50240 Property/Space Rentals	38,280	38,280	38,280
54,175	13,421	0	0	50270 Interest Earnings	0	0	0
0	0	0	0	50320 Cash Transfer Revenue	1,500,000	1,500,000	1,500,000
OVERALL COUNTY							
4,330,143	2,121,016	1,625,000	1,625,000	50000 Beginning Working Capital	1,126,410	1,126,410	1,126,410
0	0	32,500	32,500	50270 Interest Earnings	16,000	16,000	16,000

FUND 2002: CAPITAL LEASE RETIREMENT FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE BY CATEGORY AND CLASS	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
6,816,517	25,404,985	14,430,059	14,430,059	TOTAL BEGINNING WORKING CAPITAL	10,762,412	10,762,412	10,762,412
INTERGOVERNMENTAL							
0	0	0	0	Local Sources	150,000	150,000	150,000
0	0	0	0		150,000	150,000	150,000
88,284	140,619	288,601	288,601	TOTAL INTEREST	107,624	107,624	107,624
OTHER							
0	0	0	0	Dividends/Refunds	320,800	320,800	320,800
6,416,659	6,686,200	16,062,852	16,062,852	Service Reimbursements	18,292,399	18,292,399	18,292,399
6,416,659	6,686,200	16,062,852	16,062,852		18,613,199	18,613,199	18,613,199
24,200,000	573,131	0	0	TOTAL FINANCING SOURCES	836,000	836,000	836,000
37,521,461	32,804,935	30,781,512	30,781,512	FUND TOTAL	30,469,235	30,469,235	30,469,235

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
NON-DEPARTMENTAL							
5,869	86,603	5,000	5,000	Contractual Services	20,000	20,000	20,000
121	11	0	0	Materials & Supplies	0	0	0
12,110,485	19,217,428	19,187,381	19,187,381	Debt Service	21,923,822	21,923,822	21,923,822
12,116,475	19,304,041	19,192,381	19,192,381		21,943,822	21,943,822	21,943,822
25,404,985	13,500,894	11,589,131	11,589,131	UNAPPROPRIATED BALANCE	8,525,413	8,525,413	8,525,413
37,521,461	32,804,935	30,781,512	30,781,512	FUND TOTAL	30,469,235	30,469,235	30,469,235

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
NON-DEPARTMENTAL							
0	0	0	0	50200 IG-OP-Other	150,000	150,000	150,000
185	200	0	0	50270 Interest Earnings	0	0	0
0	0	0	0	50290 Dividends & Rebates	320,800	320,800	320,800
6,416,659	6,686,200	16,062,852	16,062,852	50310 Service Reimbursements	18,292,399	18,292,399	18,292,399
4,158,405	0	0	0	50320 Cash Transfer Revenue	836,000	836,000	836,000
OVERALL COUNTY							
6,816,517	25,404,985	14,430,059	14,430,059	50000 Beginning Working Capital	10,762,412	10,762,412	10,762,412
88,100	140,419	288,601	288,601	50270 Interest Earnings	107,624	107,624	107,624
20,041,595	0	0	0	50320 Cash Transfer Revenue	0	0	0
0	573,131	0	0	50335 Premium on Long Term Debt	0	0	0

FUND 2003: GENERAL OBLIGATION BOND SINKING FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE BY CATEGORY AND CLASS	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
8,568,505	7,642,997	7,456,232	7,456,232	TOTAL BEGINNING WORKING CAPITAL	7,541,763	7,541,763	7,541,763
				TAXES			
0	2,685	0	0	In Lieu of Taxes	0	0	0
30,152	39,943	15,000	15,000	Penalty & Interest	15,000	15,000	15,000
160,319	217,897	175,000	175,000	Prior Year Taxes	220,000	220,000	220,000
7,980,229	8,751,808	8,000,000	8,000,000	Property Taxes	8,500,000	8,500,000	8,500,000
8,170,700	9,012,334	8,190,000	8,190,000		8,735,000	8,735,000	8,735,000
136,289	48,575	149,125	149,125	TOTAL INTEREST	113,125	113,125	113,125
0	50,045,169	0	0	TOTAL FINANCING SOURCES	0	0	0
16,875,494	66,749,075	15,795,357	15,795,357	FUND TOTAL	16,389,888	16,389,888	16,389,888

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
				NON-DEPARTMENTAL			
0	400	0	0	Contractual Services	0	0	0
9,232,498	59,137,359	9,252,873	9,252,873	Debt Service	8,469,675	8,469,675	8,469,675
9,232,498	59,137,759	9,252,873	9,252,873		8,469,675	8,469,675	8,469,675
7,642,997	7,611,316	6,542,484	6,542,484	UNAPPROPRIATED BALANCE	7,920,213	7,920,213	7,920,213
16,875,494	66,749,075	15,795,357	15,795,357	FUND TOTAL	16,389,888	16,389,888	16,389,888

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
				NON-DEPARTMENTAL			
7,980,229	8,751,808	0	0	50100 Property Taxes - Current	8,500,000	8,500,000	8,500,000
160,319	217,897	0	0	50101 Property Taxes - Prior	220,000	220,000	220,000
30,152	39,943	0	0	50103 Property Taxes - Interest	15,000	15,000	15,000
0	2,685	0	0	50110 Payment In Lieu of Tax	0	0	0
6,969	2,139	0	0	50270 Interest Earnings	0	0	0
0	45,175,000	0	0	50330 Financing Proceeds	0	0	0
0	4,870,169	0	0	50335 Premium on Long Term Debt	0	0	0

OVERALL COUNTY							
8,568,505	7,642,997	7,456,232	7,456,232	50000 Beginning Working Capital	7,541,763	7,541,763	7,541,763
0	0	8,000,000	8,000,000	50100 Property Taxes - Current	0	0	0
0	0	175,000	175,000	50101 Property Taxes - Prior	0	0	0
0	0	15,000	15,000	50103 Property Taxes - Interest	0	0	0
129,320	46,436	149,125	149,125	50270 Interest Earnings	113,125	113,125	113,125

FUND 2004: PERS BOND SINKING FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE BY CATEGORY AND CLASS	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
27,199,178	31,439,006	42,000,000	42,000,000	TOTAL BEGINNING WORKING CAPITAL	55,000,000	55,000,000	55,000,000
626,448	274,243	840,000	840,000	TOTAL INTEREST	825,000	825,000	825,000
				<i>OTHER</i>			
17,155,470	24,139,721	18,000,000	18,000,000	Service Reimbursements	16,500,000	16,500,000	16,500,000
17,155,470	24,139,721	18,000,000	18,000,000		16,500,000	16,500,000	16,500,000
44,981,096	55,852,970	60,840,000	60,840,000	FUND TOTAL	72,325,000	72,325,000	72,325,000

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
				<i>NON-DEPARTMENTAL</i>			
400	400	25,000	25,000	Contractual Services	50,000	50,000	50,000
13,541,690	14,349,085	15,201,805	15,201,805	Debt Service	16,098,430	16,098,430	16,098,430
13,542,090	14,349,485	15,226,805	15,226,805		16,148,430	16,148,430	16,148,430
31,439,006	41,503,485	45,613,195	45,613,195	<i>UNAPPROPRIATED BALANCE</i>	56,176,570	56,176,570	56,176,570
44,981,096	55,852,970	60,840,000	60,840,000	FUND TOTAL	72,325,000	72,325,000	72,325,000

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
				<i>NON-DEPARTMENTAL</i>			
0	0	0	0	50270 Interest Earnings	825,000	825,000	825,000
17,155,470	24,139,721	18,000,000	18,000,000	50310 Service Reimbursements	16,500,000	16,500,000	16,500,000
				<i>OVERALL COUNTY</i>			
27,199,178	31,439,006	42,000,000	42,000,000	50000 Beginning Working Capital	55,000,000	55,000,000	55,000,000
626,448	274,243	840,000	840,000	50270 Interest Earnings	0	0	0

FUND 2500: JUSTICE BOND PROJECT FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE BY CATEGORY AND CLASS	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
918,306	0	0	0	TOTAL BEGINNING WORKING CAPITAL	0	0	0
				<i>LICENSES & PERMITS</i>			
9,022	0	0	0	Licenses	0	0	0
9,022	0	0	0		0	0	0
8,292	0	0	0	TOTAL INTEREST	0	0	0
935,620	0	0	0	FUND TOTAL	0	0	0

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
				<i>DEPARTMENT OF COUNTY MANAGEMENT</i>			
54,789	0	0	0	Personal Services	0	0	0
12,600	0	0	0	Contractual Services	0	0	0
348,231	0	0	0	Materials & Supplies	0	0	0
95,000	0	0	0	Capital Outlay	0	0	0
510,620	0	0	0		0	0	0
				<i>CASH TRANSFERS TO...</i>			
425,000	0	0	0	General Fund	0	0	0
425,000	0	0	0	TOTAL CASH TRANSFERS	0	0	0
935,620	0	0	0	FUND TOTAL	0	0	0

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
				<i>OVERALL COUNTY</i>			
918,306	0	0	0	50000 Beginning Working Capital	0	0	0
8,292	0	0	0	50270 Interest Earnings	0	0	0
				<i>DEPARTMENT OF COUNTY MANAGEMENT</i>			
9,022	0	0	0	50220 Licenses and Fees	0	0	0

FUND 2504: FINANCED PROJECTS FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE BY CATEGORY AND CLASS	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
327,941	334,585	600,000	600,000	TOTAL BEGINNING WORKING CAPITAL	3,701,038	3,701,038	3,701,038
SERVICE CHARGES							
0	9,920	0	0	Miscellaneous	0	0	0
0	9,920	0	0		0	0	0
6,476	11,013	6,000	6,000	TOTAL INTEREST	0	0	0
OTHER							
168	0	0	0	Sales	0	0	0
168	0	0	0		0	0	0
0	1,500,000	4,500,000	4,500,000	TOTAL FINANCING SOURCES	0	0	0
334,585	1,855,518	5,106,000	5,106,000	FUND TOTAL	3,701,038	3,701,038	3,701,038

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
DEPARTMENT OF COUNTY MANAGEMENT							
0	0	156,660	156,660	Personal Services	154,036	154,036	154,036
0	647,175	2,930,337	2,930,337	Contractual Services	2,031,981	2,031,981	2,031,981
0	546,827	2,013,003	2,013,003	Materials & Supplies	1,515,021	1,515,021	1,515,021
0	302,889	0	0	Capital Outlay	0	0	0
0	1,496,890	5,100,000	5,100,000		3,701,038	3,701,038	3,701,038
0	0	6,000	6,000	CONTINGENCY	0	0	0
334,585	358,628	0	0	UNAPPROPRIATED BALANCE	0	0	0
334,585	1,855,518	5,106,000	5,106,000	FUND TOTAL	3,701,038	3,701,038	3,701,038

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
OVERALL COUNTY							
327,941	334,585	0	0	50000 Beginning Working Capital	0	0	0
6,476	11,013	6,000	6,000	50270 Interest Earnings	0	0	0
DEPARTMENT OF COUNTY MANAGEMENT							
0	0	600,000	600,000	50000 Beginning Working Capital	3,701,038	3,701,038	3,701,038
168	0	0	0	50250 Sales to the Public	0	0	0
0	1,500,000	4,500,000	4,500,000	50320 Cash Transfer Revenue	0	0	0
0	9,920	0	0	50340 Asset Sale Proceeds	0	0	0

FUND 2507: CAPITAL IMPROVEMENT FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE BY CATEGORY AND CLASS	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
16,633,384	19,796,202	24,575,800	24,575,800	TOTAL BEGINNING WORKING CAPITAL	28,850,000	28,850,000	30,997,018
INTERGOVERNMENTAL							
0	14,797	1,700,000	1,700,000	Federal & State Sources	1,500,000	1,500,000	200,000
0	0	0	150,000	Federal Sources	150,000	150,000	150,000
0	14,797	1,700,000	1,850,000		1,650,000	1,650,000	350,000
LICENSES & PERMITS							
3,000	0	0	0	Permits	0	0	0
3,000	0	0	0		0	0	0
SERVICE CHARGES							
176,055	608,297	281,000	281,000	IG Charges for Services	669,700	669,700	669,700
-9,948	0	0	0	Miscellaneous	0	0	0
100,000	0	0	0	Service Charges	0	0	0
266,107	608,297	281,000	281,000		669,700	669,700	669,700
310,097	153,473	260,000	260,000	TOTAL INTEREST	68,000	68,000	68,000
OTHER							
0	93,079	0	0	Dividends/Refunds	0	0	0
0	262	0	0	Other Miscellaneous	0	0	0
0	0	2,000,000	2,000,000	Sales	2,000,000	2,000,000	2,000,000
0	0	0	0	Service Reimbursements	2,679,274	2,679,274	2,679,274
0	93,341	2,000,000	2,000,000		4,679,274	4,679,274	4,679,274
9,099,361	8,999,397	18,516,100	18,516,100	TOTAL FINANCING SOURCES	3,106,504	3,106,504	2,989,618
26,311,949	29,665,507	47,332,900	47,482,900	FUND TOTAL	39,023,478	39,023,478	39,753,610

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
DEPARTMENT OF COUNTY ASSETS							
678,806	661,331	0	0	Personal Services	109,951	109,951	109,951
675,422	1,157,629	1,206,000	1,356,000	Contractual Services	800,000	800,000	800,000
1,815,149	2,612,917	851,000	851,000	Materials & Supplies	4,175,000	4,175,000	4,175,000
1,423,167	3,025,707	45,275,900	45,275,900	Capital Outlay	32,938,527	32,938,527	33,668,659
4,592,543	7,457,583	47,332,900	47,482,900		38,023,478	38,023,478	38,753,610
CASH TRANSFERS TO . . .							
1,923,203	0	0	0	Willamette River Bridge Fund	0	0	0
1,923,203	0	0	0	TOTAL CASH TRANSFERS	0	0	0
0	0	0	0	CONTINGENCY	1,000,000	1,000,000	1,000,000
19,796,202	22,207,924	0	0	UNAPPROPRIATED BALANCE	0	0	0
26,311,949	29,665,507	47,332,900	47,482,900	FUND TOTAL	39,023,478	39,023,478	39,753,610

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
OVERALL COUNTY							
16,633,384	19,796,202	0	0	50000 Beginning Working Capital	0	0	0
310,097	153,473	0	0	50270 Interest Earnings	0	0	0
0	0	0	0	50320 Cash Transfer Revenue	1,000,000	1,000,000	1,000,000
0	3,000,000	0	0	50330 Financing Proceeds	0	0	0

FUND 2507: CAPITAL IMPROVEMENT FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
DEPARTMENT OF COUNTY ASSETS							
0	0	24,575,800	24,575,800	50000 Beginning Working Capital	28,850,000	28,850,000	30,997,018
0	0	0	150,000	50170 IG-OP-Direct Fed	150,000	150,000	150,000
0	14,797	1,700,000	1,700,000	50185 IG-CAP-Fed Thru St	1,500,000	1,500,000	200,000
3,000	0	0	0	50230 Permits	0	0	0
100,000	0	0	0	50235 Service Charges	0	0	0
176,055	608,297	281,000	281,000	50236 IG-Charges For Srvcs	669,700	669,700	669,700
0	0	2,000,000	2,000,000	50250 Sales to the Public	2,000,000	2,000,000	2,000,000
0	0	260,000	260,000	50270 Interest Earnings	68,000	68,000	68,000
0	93,079	0	0	50290 Dividends & Rebates	0	0	0
0	0	0	0	50310 Service Reimbursements	2,679,274	2,679,274	2,679,274
9,099,361	5,999,397	3,516,100	3,516,100	50320 Cash Transfer Revenue	2,106,504	2,106,504	1,989,618
0	0	15,000,000	15,000,000	50330 Financing Proceeds	0	0	0
-9,948	0	0	0	50350 Write Off Revenue	0	0	0
0	262	0	0	95104 Settle All Revenue	0	0	0

FUND 2508: CAPITAL ACQUISITION FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE BY CATEGORY AND CLASS	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
475,409	505,090	6,000,000	6,000,000	TOTAL BEGINNING WORKING CAPITAL	4,233,353	4,233,353	4,233,353
SERVICE CHARGES							
2,881	0	0	0	Miscellaneous	0	0	0
2,881	0	0	0		0	0	0
9,400	7,973	7,000	7,000	TOTAL INTEREST	0	0	0
OTHER							
17,400	17,400	0	0	Service Reimbursements	0	0	0
17,400	17,400	0	0		0	0	0
0	6,000,000	0	0	TOTAL FINANCING SOURCES	0	0	0
505,090	6,530,463	6,007,000	6,007,000	FUND TOTAL	4,233,353	4,233,353	4,233,353

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
DEPARTMENT OF COUNTY ASSETS							
0	0	6,000,000	6,000,000	Contractual Services	2,089,086	2,089,086	2,089,086
0	0	0	0	Capital Outlay	2,144,267	2,144,267	2,144,267
0	0	6,000,000	6,000,000		4,233,353	4,233,353	4,233,353
CASH TRANSFERS TO . . .							
0	352,327	0	0	Capital Improvement Fund	0	0	0
0	170,163	0	0	Information Technology Fund	0	0	0
0	522,490	0	0	TOTAL CASH TRANSFERS	0	0	0
0	0	7,000	7,000	CONTINGENCY	0	0	0
505,090	6,007,973	0	0	UNAPPROPRIATED BALANCE	0	0	0
505,090	6,530,463	6,007,000	6,007,000	FUND TOTAL	4,233,353	4,233,353	4,233,353

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
OVERALL COUNTY							
475,409	505,090	0	0	50000 Beginning Working Capital	0	0	0
9,400	7,973	7,000	7,000	50270 Interest Earnings	0	0	0
0	6,000,000	0	0	50330 Financing Proceeds	0	0	0
DEPARTMENT OF COUNTY MANAGEMENT							
2,881	0	0	0	50350 Write Off Revenue	0	0	0
DEPARTMENT OF COUNTY ASSETS							
0	0	6,000,000	6,000,000	50000 Beginning Working Capital	4,233,353	4,233,353	4,233,353
17,400	17,400	0	0	50310 Service Reimbursements	0	0	0

FUND 2509: ASSET PRESERVATION FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE BY CATEGORY AND CLASS	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
3,237,362	1,986,584	2,913,965	2,913,965	TOTAL BEGINNING WORKING CAPITAL	3,250,000	3,250,000	3,872,371
INTERGOVERNMENTAL							
0	30,000	0	0	Local Sources	0	0	0
0	30,000	0	0		0	0	0
SERVICE CHARGES							
100,000	29,365	0	0	Miscellaneous	0	0	0
9,634	0	0	0	Service Charges	0	0	0
109,634	29,365	0	0		0	0	0
48,931	18,938	25,000	25,000	TOTAL INTEREST	20,000	20,000	20,000
OTHER							
134,009	0	0	0	Dividends/Refunds	0	0	0
0	0	0	0	Service Reimbursements	2,964,182	2,964,182	2,964,182
134,009	0	0	0		2,964,182	2,964,182	2,964,182
2,543,964	2,126,820	2,488,900	2,488,900	TOTAL FINANCING SOURCES	441,931	441,931	386,644
6,073,901	4,191,708	5,427,865	5,427,865	FUND TOTAL	6,676,113	6,676,113	7,243,197

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
DEPARTMENT OF COUNTY ASSETS							
405,118	201,226	0	0	Personal Services	0	0	0
114,720	301,652	125,000	125,000	Contractual Services	300,000	300,000	300,000
904,888	392,640	116,600	116,600	Materials & Supplies	2,025,000	2,025,000	2,025,000
2,662,590	121,408	4,686,265	4,686,265	Capital Outlay	2,801,113	2,801,113	3,313,197
4,087,316	1,016,926	4,927,865	4,927,865		5,126,113	5,126,113	5,638,197
0	0	0	0	CONTINGENCY	0	0	55,000
1,986,584	3,174,782	500,000	500,000	UNAPPROPRIATED BALANCE	1,550,000	1,550,000	1,550,000
6,073,901	4,191,708	5,427,865	5,427,865	FUND TOTAL	6,676,113	6,676,113	7,243,197

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
OVERALL COUNTY							
3,237,362	1,986,584	500,000	500,000	50000 Beginning Working Capital	0	0	0
48,931	18,938	0	0	50270 Interest Earnings	0	0	0
DEPARTMENT OF COUNTY ASSETS							
0	0	2,413,965	2,413,965	50000 Beginning Working Capital	3,250,000	3,250,000	3,872,371
0	30,000	0	0	50200 IG-OP-Other	0	0	0
9,634	0	0	0	50235 Service Charges	0	0	0
0	0	25,000	25,000	50270 Interest Earnings	20,000	20,000	20,000
134,009	0	0	0	50290 Dividends & Rebates	0	0	0
0	0	0	0	50310 Service Reimbursements	2,964,182	2,964,182	2,964,182
2,543,964	2,126,820	2,488,900	2,488,900	50320 Cash Transfer Revenue	441,931	441,931	386,644
0	1,234	0	0	50350 Write Off Revenue	0	0	0
100,000	28,130	0	0	50360 Miscellaneous Revenue	0	0	0

FUND 2511: SELLWOOD BRIDGE REPLACEMENT FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE BY CATEGORY AND CLASS	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
INTERGOVERNMENTAL							
0	0	0	0	Local Sources	9,000,000	9,000,000	9,000,000
0	0	0	0		9,000,000	9,000,000	9,000,000
0	0	0	0	TOTAL INTEREST	236,981	236,981	236,981
0	0	0	0	TOTAL FINANCING SOURCES	144,215,277	144,215,277	144,215,277
0	0	0	0	FUND TOTAL	153,452,258	153,452,258	153,452,258

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
DEPARTMENT OF COMMUNITY SERVICES							
0	0	0	0	Contractual Services	11,366,000	11,366,000	11,366,000
0	0	0	0	Materials & Supplies	10,769,048	10,769,048	10,769,048
0	0	0	0	Capital Outlay	40,800,000	40,800,000	40,800,000
0	0	0	0		62,935,048	62,935,048	62,935,048

CASH TRANSFERS TO . . .							
0	0	0	0	Risk Management Fund	25,083,334	25,083,334	25,083,334
0	0	0	0	TOTAL CASH TRANSFERS	25,083,334	25,083,334	25,083,334
0	0	0	0	CONTINGENCY	25,433,876	25,433,876	25,433,876
0	0	0	0	UNAPPROPRIATED BALANCE	40,000,000	40,000,000	40,000,000
0	0	0	0	FUND TOTAL	153,452,258	153,452,258	153,452,258

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
DEPARTMENT OF COMMUNITY SERVICES							
0	0	0	0	50200 IG-OP-Other	9,000,000	9,000,000	9,000,000
0	0	0	0	50270 Interest Earnings	236,981	236,981	236,981
0	0	0	0	50320 Cash Transfer Revenue	17,215,277	17,215,277	17,215,277
0	0	0	0	50330 Financing Proceeds	127,000,000	127,000,000	127,000,000

FUND 3002: BEHAVIORAL HEALTH MANAGED CARE FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE BY CATEGORY AND CLASS	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
2,607,425	9,129,892	14,824,699	14,824,699	TOTAL BEGINNING WORKING CAPITAL	15,540,500	15,540,500	15,540,500
<i>INTERGOVERNMENTAL</i>							
39,022,889	42,931,562	42,742,596	43,092,596	Federal & State Sources	44,401,214	44,401,214	44,401,214
39,022,889	42,931,562	42,742,596	43,092,596		44,401,214	44,401,214	44,401,214
<i>SERVICE CHARGES</i>							
3,678	0	0	0	Miscellaneous	0	0	0
3,678	0	0	0		0	0	0
216,390	121,046	148,000	148,000	TOTAL INTEREST	77,702	77,702	77,702
41,850,382	52,182,500	57,715,295	58,065,295	FUND TOTAL	60,019,416	60,019,416	60,019,416

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
<i>COUNTY HUMAN SERVICES</i>							
4,179,159	4,354,309	4,776,782	5,081,255	Personal Services	4,689,141	4,689,141	4,709,713
27,967,334	33,729,318	36,330,934	36,359,466	Contractual Services	36,509,153	36,509,153	36,481,555
573,997	1,123,673	1,634,880	1,651,875	Materials & Supplies	3,202,920	3,202,920	3,209,946
32,720,490	39,207,300	42,742,596	43,092,596		44,401,214	44,401,214	44,401,214
0	0	5,000,000	5,000,000	CONTINGENCY	15,618,202	15,618,202	15,618,202
9,129,892	12,975,200	9,972,699	9,972,699	UNAPPROPRIATED BALANCE	0	0	0
41,850,382	52,182,500	57,715,295	58,065,295	FUND TOTAL	60,019,416	60,019,416	60,019,416

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
<i>COUNTY HUMAN SERVICES</i>							
39,022,889	42,931,562	42,742,596	43,092,596	50190 IG-OP-Fed Thru St	44,401,214	44,401,214	44,401,214
3,678	0	0	0	50350 Write Off Revenue	0	0	0
<i>OVERALL COUNTY</i>							
2,607,425	9,129,892	14,824,699	14,824,699	50000 Beginning Working Capital	15,540,500	15,540,500	15,540,500
216,390	121,046	148,000	148,000	50270 Interest Earnings	77,702	77,702	77,702

FUND 3500: RISK MANAGEMENT FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE BY CATEGORY AND CLASS	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
18,901,551	19,541,952	23,507,550	23,507,550	TOTAL BEGINNING WORKING CAPITAL	1,430,166	1,430,166	1,430,166
INTERGOVERNMENTAL							
17,561	177,219	0	0	Federal Sources	0	0	0
17,561	177,219	0	0		0	0	0
LICENSES & PERMITS							
12,777	32,167	0	0	Licenses	0	0	0
12,777	32,167	0	0		0	0	0
SERVICE CHARGES							
11,010	11,780	0	0	Facilities Management	12,000	12,000	12,000
75,415	150,000	0	0	IG Charges for Services	0	0	0
2,281	11,773	0	0	Miscellaneous	0	0	0
27,477	21,635	47,000	47,000	Service Charges	35,000	35,000	35,000
116,183	195,188	47,000	47,000		47,000	47,000	47,000
600,633	264,796	468,000	468,000	TOTAL INTEREST	265,000	265,000	265,000
OTHER							
612,774	1,198,374	454,000	454,000	Dividends/Refunds	281,000	281,000	281,000
0	402	0	0	Fines/Forfeitures	0	0	0
6,842,699	7,547,567	6,887,681	6,887,681	Other Miscellaneous	6,887,681	6,887,681	6,887,681
66,806,586	71,591,616	83,483,464	83,580,912	Service Reimbursements	86,525,146	86,525,146	86,937,029
74,262,059	80,337,959	90,825,145	90,922,593		93,693,827	93,693,827	94,105,710
0	0	0	0	TOTAL FINANCING SOURCES	25,083,334	25,083,334	25,083,334
93,910,764	100,549,281	114,847,695	114,945,143	FUND TOTAL	120,519,327	120,519,327	120,931,210

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
NON-DEPARTMENTAL							
2,799,188	2,838,221	3,091,375	3,091,375	Personal Services	3,163,244	3,163,244	3,163,244
41,565	55,185	20,000	20,000	Contractual Services	25,000	25,000	25,000
436,038	434,863	569,201	569,201	Materials & Supplies	561,399	561,399	561,399
3,276,791	3,328,269	3,680,576	3,680,576		3,749,643	3,749,643	3,749,643
DEPARTMENT OF COUNTY MANAGEMENT							
2,901,895	3,394,971	2,341,318	2,402,242	Personal Services	2,063,550	2,063,550	2,063,550
1,585,936	1,583,278	1,552,227	1,552,227	Contractual Services	1,594,254	1,594,254	1,594,254
66,598,591	67,662,015	83,405,574	83,442,098	Materials & Supplies	86,346,880	86,346,880	86,758,763
5,599	0	0	0	Capital Outlay	0	0	0
71,092,021	72,640,265	87,299,119	87,396,567		90,004,684	90,004,684	90,416,567
0	0	2,000,000	2,000,000	CONTINGENCY	1,765,000	1,765,000	1,765,000
19,541,952	24,580,748	21,868,000	21,868,000	UNAPPROPRIATED BALANCE	25,000,000	25,000,000	25,000,000
93,910,764	100,549,281	114,847,695	114,945,143	FUND TOTAL	120,519,327	120,519,327	120,931,210

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
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FUND 3500: RISK MANAGEMENT FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL		FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
NON-DEPARTMENTAL								
12,527	31,917	0	0	50220	Licenses and Fees	0	0	0
471	168	0	0	50221	Photocopy Charges	0	0	0
0	402	0	0	50280	Fines and Forfeitures	0	0	0
0	0	3,680,576	3,680,576	50310	Service Reimbursements	3,749,643	3,749,643	3,749,643
1,707	280	0	0	50360	Miscellaneous Revenue	0	0	0
OVERALL COUNTY								
18,901,551	19,541,952	23,476,550	23,476,550	50000	Beginning Working Capital	1,416,666	1,416,666	1,416,666
581,734	250,233	468,000	468,000	50270	Interest Earnings	265,000	265,000	265,000
0	0	0	0	50320	Cash Transfer Revenue	25,083,334	25,083,334	25,083,334
DEPARTMENT OF COUNTY MANAGEMENT								
0	0	31,000	31,000	50000	Beginning Working Capital	13,500	13,500	13,500
17,561	177,219	0	0	50170	IG-OP-Direct Fed	0	0	0
250	250	0	0	50220	Licenses and Fees	0	0	0
27,477	21,635	47,000	47,000	50235	Service Charges	35,000	35,000	35,000
75,415	150,000	0	0	50236	IG-Charges For Svcs	0	0	0
11,010	11,780	0	0	50240	Property/Space Rentals	12,000	12,000	12,000
18,899	14,563	0	0	50270	Interest Earnings	0	0	0
612,774	1,198,374	454,000	454,000	50290	Dividends & Rebates	281,000	281,000	281,000
3,521,068	3,898,146	4,000,000	4,000,000	50291	Retiree Health Prem	4,000,000	4,000,000	4,000,000
3,321,631	3,649,421	2,887,681	2,887,681	50292	Employee Bnft Cntrbt	2,887,681	2,887,681	2,887,681
6,926	12,810	9,539,886	9,541,495	50310	Service Reimbursements	1,285,844	1,285,844	1,285,844
5,772,340	8,252,857	3,402,477	3,402,477	50311	Serv Reimb - Liability Ins	3,545,100	3,545,100	3,545,100
3,249,360	3,129,982	2,731,490	2,731,490	50312	Serv Reimb - Work Comp	3,140,167	3,140,167	3,140,167
4,040,388	3,986,225	3,672,204	3,672,204	50313	Serv Reimb - Retiree Hlt Ins	8,289,591	8,289,591	8,289,591
90	0	0	0	50314	Serv Reimb - EAP	0	0	0
691,236	1,087,741	1,373,059	1,373,059	50315	Serv Reimb - Unemployment	1,778,232	1,778,232	1,778,232
48,488,720	50,515,437	55,424,464	55,508,991	50316	Serv Reimb - Med/Dental	59,321,918	59,321,918	59,733,801
516,654	514,284	750,000	750,000	50317	Serv Reimb - Life Ins	750,000	750,000	750,000
1,366,921	1,462,374	1,500,000	1,500,000	50318	Svc Rmb LTD	1,500,000	1,500,000	1,500,000
2,673,952	2,629,906	1,409,308	1,420,620	50321	Serv Reimb - Ben Admin	3,164,651	3,164,651	3,164,651
103	11,325	0	0	50350	Write Off Revenue	0	0	0
0	0	0	0	95104	Settle All Revenue	0	0	0

FUND 3501: FLEET MANAGEMENT FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE BY CATEGORY AND CLASS	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
3,602,260	4,669,543	4,392,155	4,392,155	TOTAL BEGINNING WORKING CAPITAL	3,943,310	3,943,310	3,943,310
INTERGOVERNMENTAL							
0	0	20,000	20,000	Federal & State Sources	0	0	0
0	0	20,000	20,000		0	0	0
SERVICE CHARGES							
924,805	1,017,872	962,195	962,195	IG Charges for Services	860,072	860,072	860,072
246,803	253,408	168,570	168,570	Miscellaneous	237,041	237,041	237,041
1,171,607	1,271,280	1,130,765	1,130,765		1,097,113	1,097,113	1,097,113
67,912	31,356	50,000	50,000	TOTAL INTEREST	25,000	25,000	25,000
OTHER							
98,711	44,170	55,500	55,500	Dividends/Refunds	55,500	55,500	55,500
60	125	0	0	Fines/Forfeitures	0	0	0
1,717	1,400	0	0	Sales	0	0	0
5,741,482	5,072,327	5,669,185	5,668,858	Service Reimbursements	5,774,419	5,774,419	5,774,419
5,841,971	5,118,023	5,724,685	5,724,358		5,829,919	5,829,919	5,829,919
299,901	0	0	0	TOTAL FINANCING SOURCES	0	0	0
10,983,651	11,090,201	11,317,605	11,317,278	FUND TOTAL	10,895,342	10,895,342	10,895,342
FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
DEPARTMENT OF COUNTY ASSETS							
2,306,293	2,376,994	2,585,340	2,585,340	Personal Services	2,485,607	2,485,607	2,485,607
46,018	40,980	132,828	132,828	Contractual Services	115,781	115,781	115,781
3,044,302	3,100,709	4,504,550	4,498,668	Materials & Supplies	3,949,196	3,949,196	3,949,196
917,495	864,728	3,342,482	3,342,482	Capital Outlay	3,886,049	3,886,049	3,886,049
6,314,108	6,383,410	10,565,200	10,559,318		10,436,633	10,436,633	10,436,633
CASH TRANSFERS TO . . .							
0	500,000	0	0	Road Fund	0	0	0
0	0	0	5,555	Capital Acquisition Fund	0	0	0
0	500,000	0	5,555	TOTAL CASH TRANSFERS	0	0	0
0	0	752,405	752,405	CONTINGENCY	458,709	458,709	458,709
4,669,543	4,206,790	0	0	UNAPPROPRIATED BALANCE	0	0	0
10,983,651	11,090,201	11,317,605	11,317,278	FUND TOTAL	10,895,342	10,895,342	10,895,342
FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
OVERALL COUNTY							
3,602,260	4,669,543	0	0	50000 Beginning Working Capital	0	0	0
67,912	31,356	0	0	50270 Interest Earnings	0	0	0

FUND 3501: FLEET MANAGEMENT FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL		FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
<i>DEPARTMENT OF COUNTY ASSETS</i>								
0	0	4,392,155	4,392,155	50000	Beginning Working Capital	3,943,310	3,943,310	3,943,310
0	0	20,000	20,000	50190	IG-OP-Fed Thru St	0	0	0
924,805	1,017,872	962,195	962,195	50236	IG-Charges For Srvc	860,072	860,072	860,072
38,570	35,815	38,570	38,570	50241	Motor Pool Parking	35,815	35,815	35,815
1,717	1,400	0	0	50250	Sales to the Public	0	0	0
0	0	50,000	50,000	50270	Interest Earnings	25,000	25,000	25,000
60	125	0	0	50280	Fines and Forfeitures	0	0	0
98,711	44,170	55,500	55,500	50290	Dividends & Rebates	55,500	55,500	55,500
5,741,482	5,072,327	5,669,185	5,668,858	50310	Service Reimbursements	5,774,419	5,774,419	5,774,419
299,901	0	0	0	50320	Cash Transfer Revenue	0	0	0
207,465	217,060	130,000	130,000	50340	Asset Sale Proceeds	200,000	200,000	200,000
607	142	0	0	50350	Write Off Revenue	0	0	0
161	391	0	0	50360	Miscellaneous Revenue	1,226	1,226	1,226

FUND 3503: INFORMATION TECHNOLOGY FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE BY CATEGORY AND CLASS	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
10,613,645	11,647,459	14,320,429	14,320,429	TOTAL BEGINNING WORKING CAPITAL	11,958,588	11,958,588	11,958,588
SERVICE CHARGES							
35,000	35,000	35,000	35,000	IG Charges for Services	0	0	0
53,424	20,551	0	0	Miscellaneous	0	0	0
77,336	64,157	99,600	99,600	Service Charges	0	0	0
165,760	119,708	134,600	134,600		0	0	0
245,942	110,687	125,000	125,000	TOTAL INTEREST	112,921	112,921	112,921
OTHER							
850	915	0	0	Dividends/Refunds	0	0	0
467,484	523,290	398,671	398,671	Sales	479,817	479,817	408,217
31,959,328	35,225,730	32,733,390	32,731,948	Service Reimbursements	29,907,122	29,907,122	29,907,122
32,427,662	35,749,935	33,132,061	33,130,619		30,386,939	30,386,939	30,315,339
0	170,163	0	0	TOTAL FINANCING SOURCES	2,500,000	2,500,000	1,000,000
43,453,009	47,797,952	47,712,090	47,710,648	FUND TOTAL	44,958,448	44,958,448	43,386,848

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
DEPARTMENT OF COUNTY ASSETS							
18,355,099	18,524,455	22,385,768	22,378,091	Personal Services	22,387,202	22,387,202	22,387,202
1,359,419	2,746,295	6,464,185	6,464,185	Contractual Services	8,783,618	8,783,618	7,433,618
10,984,030	10,022,997	13,695,071	13,816,559	Materials & Supplies	11,184,728	11,184,728	10,963,128
932,002	773,590	3,355,673	3,240,420	Capital Outlay	916,507	916,507	916,507
31,630,550	32,067,336	45,900,697	45,899,255		43,272,055	43,272,055	41,700,455
CASH TRANSFERS TO . . .							
175,000	0	0	0	General Fund	0	0	0
175,000	0	0	0	TOTAL CASH TRANSFERS	0	0	0
0	0	1,811,393	1,811,393	CONTINGENCY	1,686,393	1,686,393	1,686,393
11,647,459	15,730,616	0	0	UNAPPROPRIATED BALANCE	0	0	0
43,453,009	47,797,952	47,712,090	47,710,648	FUND TOTAL	44,958,448	44,958,448	43,386,848

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
OVERALL COUNTY							
10,613,645	11,647,459	1,686,393	1,686,393	50000 Beginning Working Capital	1,686,393	1,686,393	1,686,393
245,942	110,687	125,000	125,000	50270 Interest Earnings	0	0	0

FUND 3503: INFORMATION TECHNOLOGY FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL		FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
<i>DEPARTMENT OF COUNTY ASSETS</i>								
0	0	12,634,036	12,634,036	50000	Beginning Working Capital	10,272,195	10,272,195	10,272,195
0	19,138	0	0	50215	CAP-Other Prog	0	0	0
77,336	64,157	99,600	99,600	50235	Service Charges	0	0	0
35,000	35,000	35,000	35,000	50236	IG-Charges For Svcs	0	0	0
467,484	523,290	398,671	398,671	50250	Sales to the Public	479,817	479,817	408,217
0	0	0	0	50270	Interest Earnings	112,921	112,921	112,921
850	915	0	0	50290	Dividends & Rebates	0	0	0
31,959,328	35,225,730	32,733,390	32,731,948	50310	Service Reimbursements	29,907,122	29,907,122	29,907,122
0	170,163	0	0	50320	Cash Transfer Revenue	2,500,000	2,500,000	1,000,000
13,005	1,280	0	0	50340	Asset Sale Proceeds	0	0	0
39,819	133	0	0	50350	Write Off Revenue	0	0	0
601	0	0	0	50360	Miscellaneous Revenue	0	0	0

FUND 3504: MAIL DISTRIBUTION FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE BY CATEGORY AND CLASS	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
1,475,494	1,695,011	1,416,486	1,416,486	TOTAL BEGINNING WORKING CAPITAL	1,529,433	1,529,433	1,529,433
LICENSES & PERMITS							
0	35	0	0	Licenses	0	0	0
0	35	0	0		0	0	0
SERVICE CHARGES							
77,575	82,527	86,149	86,149	IG Charges for Services	73,118	73,118	73,118
-5,434	2,078	30,000	30,000	Miscellaneous	35,000	35,000	35,000
72,141	84,605	116,149	116,149		108,118	108,118	108,118
19,126	10,161	15,000	15,000	TOTAL INTEREST	10,000	10,000	10,000
OTHER							
8,727	6,369	5,000	5,000	Dividends/Refunds	0	0	0
0	0	0	0	Other Miscellaneous	0	0	0
2,496,058	2,805,842	3,300,000	3,300,000	Sales	3,300,000	3,300,000	3,300,000
3,168,271	3,372,362	3,273,207	3,271,705	Service Reimbursements	3,174,670	3,174,670	3,174,670
5,673,055	6,184,574	6,578,207	6,576,705		6,474,670	6,474,670	6,474,670
7,239,816	7,974,385	8,125,842	8,124,340	FUND TOTAL	8,122,221	8,122,221	8,122,221

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
DEPARTMENT OF COUNTY ASSETS							
1,652,951	1,738,708	1,911,944	1,911,944	Personal Services	1,966,618	1,966,618	1,966,618
17,682	20,391	253,159	253,159	Contractual Services	197,403	197,403	197,403
3,837,722	4,246,917	5,188,908	5,187,406	Materials & Supplies	5,176,257	5,176,257	5,176,257
36,450	0	0	0	Capital Outlay	0	0	0
5,544,805	6,006,016	7,354,011	7,352,509		7,340,278	7,340,278	7,340,278
0	0	771,831	771,831	CONTINGENCY	781,943	781,943	781,943
1,695,011	1,968,369	0	0	UNAPPROPRIATED BALANCE	0	0	0
7,239,816	7,974,385	8,125,842	8,124,340	FUND TOTAL	8,122,221	8,122,221	8,122,221

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
OVERALL COUNTY							
1,475,494	1,695,011	641,362	641,362	50000 Beginning Working Capital	0	0	0
19,126	10,161	0	0	50270 Interest Earnings	0	0	0
DEPARTMENT OF COUNTY ASSETS							
0	0	775,124	775,124	50000 Beginning Working Capital	1,529,433	1,529,433	1,529,433
0	35	0	0	50220 Licenses and Fees	0	0	0
77,575	82,527	86,149	86,149	50236 IG-Charges For Srvc	73,118	73,118	73,118
2,496,058	2,805,842	3,300,000	3,300,000	50250 Sales to the Public	3,300,000	3,300,000	3,300,000
0	0	15,000	15,000	50270 Interest Earnings	10,000	10,000	10,000
8,727	6,369	5,000	5,000	50290 Dividends & Rebates	0	0	0
3,168,271	3,372,362	3,273,207	3,271,705	50310 Service Reimbursements	3,174,670	3,174,670	3,174,670
-5,584	2,061	0	0	50350 Write Off Revenue	0	0	0
150	17	30,000	30,000	50360 Miscellaneous Revenue	35,000	35,000	35,000
0	0	0	0	95104 Settle All Revenue	0	0	0

FUND 3505: FACILITIES MANAGEMENT FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE BY CATEGORY AND CLASS	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
734,029	2,688,501	1,500,000	1,500,000	TOTAL BEGINNING WORKING CAPITAL	1,900,000	1,900,000	1,900,000
LICENSES & PERMITS							
864	31,014	0	0	Licenses	30,000	30,000	30,000
864	31,014	0	0		30,000	30,000	30,000
SERVICE CHARGES							
2,061,615	2,032,363	2,035,889	2,035,889	Facilities Management	1,909,611	1,909,611	1,909,611
946,825	964,410	900,000	900,000	IG Charges for Services	800,000	800,000	800,000
-43,139	408	1,229,716	1,229,716	Miscellaneous	4,900,000	4,900,000	4,900,000
41,294	16,239	30,000	30,000	Service Charges	20,000	20,000	20,000
3,006,595	3,013,419	4,195,605	4,195,605		7,629,611	7,629,611	7,629,611
44,984	38,099	60,000	60,000	TOTAL INTEREST	45,000	45,000	45,000
OTHER							
111,886	120,549	0	0	Dividends/Refunds	120,000	120,000	120,000
0	-262	0	0	Other Miscellaneous	0	0	0
1,113	63	0	0	Sales	0	0	0
33,104,721	33,031,193	38,279,389	38,235,013	Service Reimbursements	30,327,499	30,327,499	30,327,499
33,217,720	33,151,543	38,279,389	38,235,013		30,447,499	30,447,499	30,447,499
1,360,000	1,492,706	120,000	120,000	TOTAL FINANCING SOURCES	380,000	380,000	380,000
38,364,191	40,415,282	44,154,994	44,110,618	FUND TOTAL	40,432,110	40,432,110	40,432,110

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	EXPENDITURES BY DEPARTMENT	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
DEPARTMENT OF COUNTY ASSETS							
8,293,483	7,896,657	9,392,219	9,392,219	Personal Services	9,562,600	9,562,600	9,562,600
4,909,909	5,620,453	5,274,935	4,955,559	Contractual Services	6,616,122	6,616,122	6,788,295
17,343,672	16,896,794	23,098,396	23,373,396	Materials & Supplies	22,762,333	22,762,333	22,762,333
0	133	0	0	Debt Service	0	0	0
95,302	715,421	0	0	Capital Outlay	0	0	0
30,642,366	31,129,458	37,765,550	37,721,174		38,941,055	38,941,055	39,113,228
CASH TRANSFERS TO . . .							
3,049,361	3,680,874	3,366,100	3,366,100	Capital Improvement Fund	485,445	485,445	368,559
1,983,964	2,126,820	2,488,900	2,488,900	Asset Preservation Fund	214,756	214,756	159,469
5,033,325	5,807,694	5,855,000	5,855,000	TOTAL CASH TRANSFERS	700,201	700,201	528,028
0	0	534,444	534,444	CONTINGENCY	790,854	790,854	790,854
2,688,501	3,478,130	0	0	UNAPPROPRIATED BALANCE	0	0	0
38,364,191	40,415,282	44,154,994	44,110,618	FUND TOTAL	40,432,110	40,432,110	40,432,110

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
OVERALL COUNTY							
734,029	2,688,501	534,444	534,444	50000 Beginning Working Capital	650,000	650,000	650,000
44,984	38,099	0	0	50270 Interest Earnings	0	0	0

FUND 3505: FACILITIES MANAGEMENT FUND

FY09 ACTUAL	FY10 ACTUAL	FY11 ADOPTED	FY11 REVISED	REVENUE DETAIL	FY12 PROPOSED	FY12 APPROVED	FY12 ADOPTED
DEPARTMENT OF COUNTY ASSETS							
0	0	965,556	965,556	50000 Beginning Working Capital	1,250,000	1,250,000	1,250,000
864	31,014	0	0	50220 Licenses and Fees	30,000	30,000	30,000
41,294	16,239	30,000	30,000	50235 Service Charges	20,000	20,000	20,000
946,825	964,410	900,000	900,000	50236 IG-Charges For Srvc	800,000	800,000	800,000
2,061,615	2,032,363	2,035,889	2,035,889	50240 Property/Space Rentals	1,909,611	1,909,611	1,909,611
1,113	63	0	0	50250 Sales to the Public	0	0	0
0	0	60,000	60,000	50270 Interest Earnings	45,000	45,000	45,000
111,886	120,549	0	0	50290 Dividends & Rebates	120,000	120,000	120,000
33,104,721	33,031,193	38,279,389	38,235,013	50310 Service Reimbursements	30,327,499	30,327,499	30,327,499
1,360,000	1,492,706	120,000	120,000	50320 Cash Transfer Revenue	380,000	380,000	380,000
150,000	0	0	0	50340 Asset Sale Proceeds	0	0	0
-193,139	345	1,229,716	1,229,716	50350 Write Off Revenue	4,900,000	4,900,000	4,900,000
0	63	0	0	50360 Miscellaneous Revenue	0	0	0
0	-262	0	0	95104 Settle All Revenue	0	0	0

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Photo Credit: Morrison Bridge by Jeff Kubina

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Introduction

Multnomah County's FY 2012 Capital Budget funds improvements and construction on County-owned buildings, roads, Willamette River bridges, and major new information technology systems. The County proposes to spend \$121.3 million on capital improvements during FY 2012, much of which will be spent on a replacement for the Sellwood Bridge. Other major non-routine projects include the new East County Courthouse and the relocation of the County's Data Center to the new Courthouse, as well as the new County-wide budget system. Non-routine projects have budgeted expenditures of \$98.8 million, while routine projects have a budget of \$22.4 million. Below is a table showing routine and non-routine capital expenditure by fund:

Fund	Routine Projects	Non-routine Projects	Total
Roads Fund 1501	\$1,050,000	\$1,719,000	\$2,769,000
Bicycle Path Fund 1503	100,000	0	100,000
Bridge Fund 1509	100,000	5,000,000	5,100,000
Financed Projects Fund 2504	0	3,701,038	3,701,038
Capital Improvement Fund 2507	15,523,439	23,230,171	38,753,610
Capital Acquisition Fund 2508	0	4,233,353	4,233,353
Asset Preservation Fund 2509	5,638,197	0	5,638,197
Sellwood Bridge Replacement Fund 2511	0	53,523,500	53,523,500
Information Technology Fund 3503	0	7,438,752	7,438,752
Total	\$22,411,636	\$98,845,814	\$121,257,450

The County's Capital Portfolio

Multnomah County owns or leases over 130 buildings totaling over 2.9 million rentable square feet. County-run facilities include:

- 18 Libraries
- 5 Health Clinics and 13 School-based health centers
- 7 Senior Service Centers
- 2 Jails in operation
- 2 Courthouses, not including the new East County Courthouse
- Facilities for citizens to vote, pay taxes in person, and obtain marriage licenses, and administrative buildings

These facilities house services that the County provides directly to the public. In addition to facilities, the County is also responsible for the maintenance, operation and capital improvement of six Willamette River bridges and 300 miles of County roads, bicycle and pedestrian facilities¹.

¹ Capital assets are assets or improvements to assets that have a useful life of 3 or more years. Equipment is capitalized at \$5,000 per item and buildings, building improvements, land, roadways, bridges, and software purchased or internally developed is capitalized at \$100,000.

The County's bridges and roadways are significant components of the regional transportation system. Overlapping jurisdictions are responsible for maintaining most roads and several major Willamette River bridges within the County (see map on page 24). The County maintains roads in unincorporated areas, most of which are in eastern Multnomah County.

The County also maintains a host of major IT systems to support the organization's work. Given the importance, cost and scope of these systems the County plans for major IT systems through a capital planning process.

The County has an estimated deferred maintenance and seismic liability of \$231.2 million for County buildings, of which \$209.3 million is seismic liability. The County estimates that it has a further \$75.9 million in seismic liability for the Broadway, Burnside, Morrison and Hawthorne bridges. Addressing the deferred maintenance backlog and seismic liability will require new sources of revenue to replace or repair County assets.

The County's Capital Budget Planning and Prioritization

The prioritization and planning methods for projects that are part of Multnomah County's Capital Budget depend on the department implementing the project and the funding stream to finance the project. New for the FY 2012 budget, the Department of County Assets (DCA) was created in part to ensure the effective management of the County's capital assets. DCA will be responsible for Facilities and Property Management and Information Technology.

- **Facilities and Property Management** staff work with departments to identify facilities needs and prioritizes these needs through a five-year Capital Improvement Plan. Facilities projects are rated using the following criteria: safety, the integrity of the building envelope, legal compliance, major system maintenance, operational savings, tenant moves and building disposition potential, with funds assigned first to the highest-scoring projects. Facilities and Property Management manages projects in the Capital Improvement Fund (2507) and the Asset Preservation Fund (2509).

Facilities will be working on a Strategic Plan in FY 2012 that will influence the planning and prioritization of future capital work. The plan will develop the County's long-term capital asset strategy and propose transactions and capital projects to make the County's current portfolio financially sustainable for the long term.

- **Land Use and Transportation** staff use a twenty year long-term Capital Improvement Plan to identify and rank transportation improvements needs for County roadways and bridges. Land Use and Transportation staff use safety, congestion relief, support of regional land use goals, the availability of project-specific funding, and community support as criteria when evaluating projects for inclusion in the Capital Budget. Land Use and Transportation manages projects in the Roads Fund (1501), Bicycle Path Fund (1503) and Bridge Fund (1509).

- **Information Technology** works with departments to plan and budget for major IT system improvements which will be capitalized. The Information Technology Advisory Board, which is made up of management staff from all County departments, prioritizes projects requested by departments based on reducing risks or liabilities to the County, having quantifiable returns on investment, and improving service quality to internal and external customers. Information Technology manages projects in the Data Processing Fund (3503), the Capital Acquisition Fund (2508) and the Financed Projects Fund (2504).

After prioritizing projects and aligning them with long-term plans, Facilities, Land Use and Transportation, and Information Technology develop program offers for review, prioritization and inclusion in the budget by the Chair and Board. During the budget process the Board is also briefed on the Capital Improvement Programs that guide the annual prioritization of projects. Program offers 72048, 78008A, 78008B, 78009, 78024A, 78024B, 78025, 91011, 91013, 91017 and 91018 show planned capital expenditures and can be found in Volume 2.

Financing for the Capital Budget

Multnomah County will finance the FY 2012 Capital Budget through dedicated tax revenues, fees, bond proceeds, grants, and internal charges. The County largely follows a pay-as-you-go philosophy for financing capital projects, preferring dedicated taxes, fees, and internal charges to issuing debt. The County considers issuing bonds for non-routine projects that have major future benefits for citizens or for if doing so would save the County money over the long run.

Funding for capital improvements to County facilities comes from voter-approved General Obligation bonds, Full Faith and Credit bonds, internal charges, project-specific grants, and other sources. Routine facilities projects are typically financed by capital improvement and asset preservation fees. For FY 2012, the fee is \$2.97 per square foot and will collect approximately \$6 million for repairs to County buildings. The FY 2012 budget includes an 8% increase in the capital preservation fee paid for out of one-time only General Funds in order to maintain the internal service fees departments pay at their FY 2011 level.

Funding for roadway, bike, pedestrian, and bridge projects comes from State and County vehicle fuel taxes and registration fees, land development activity, and federal sources. Gasoline taxes and vehicle registration fees are the most flexible funding, while federal funding and money from private development is usually project-specific.

IT projects are financed through the fund balance of the IT Fund, as well as through internal charges, and some limited debt proceeds. The table(s) on the next page show the financing source and planned capital expenditure by fund:

Capital Budget

fy2012 adopted budget

Revenue Source	Road Fund 1501	Bicycle Path Fund 1503	Bridge Fund 1509	Financed Projects Fund 2504	Capital Improve. Fund 2507	Capital Acquisition Fund 2508	Asset Pres. Fund 2509	Sellwood Bridge Fund 2511	Info. Tech Fund 3503	Total
Beginning Working Capital	2,025,000	285,000	19,226,756	3,701,038	30,997,018	4,233,353	3,872,371	-	6,438,752	70,779,288
Bond Proceeds	400,000	-	-	-	-	-	-	127,000,000	-	127,400,000
Grants	38,447,176	-	7,548,211	-	350,000	-	-	9,000,000	-	55,345,387
Transfers from Other Funds	-	73,000	5,597,305	-	2,989,618	-	386,644	17,215,277	1,000,000	27,261,844
County Gas Tax	7,100,000	-	-	-	-	-	-	-	-	7,100,000
Licenses, Fees, Permits and Charges for Services	680,000	-	1,359,000	-	3,348,974	-	2,964,182	-	-	8,352,156
Other Sources of Revenue	<u>362,500</u>	<u>1,250</u>	<u>5,000</u>	-	<u>2,068,000</u>	-	<u>20,000</u>	236,981	-	2,693,731
Total Revenue	49,014,676	359,250	33,736,272	3,701,038	39,753,610	4,233,353	7,243,197	153,452,258	7,438,752	298,932,406
Spending on Capital Projects	2,769,000	100,000	5,100,000	3,701,038	38,753,610	4,233,353	5,638,197	53,523,500	7,438,752	121,257,450
Spending on Maintenance and Operations	12,044,021	-	10,875,088	-	-	-	-	9,411,548	-	32,330,657
Transfer Payments	34,201,655	-	17,215,277	-	-	-	-	25,083,334	-	76,500,266
Carryover to FY 2013	-	<u>259,250</u>	<u>545,907</u>	-	<u>1,000,000</u>	-	<u>1,605,000</u>	<u>65,433,876</u>	-	<u>68,844,033</u>
Total Requirements	49,014,676	359,250	33,736,272	3,701,038	39,753,610	4,233,353	7,243,197	153,452,258	7,438,752	298,932,406

Major Capital Projects

Replacing the Sellwood Bridge



Photo Credit: Christy Jill Reed

The County is in the right-of-way acquisition phase of the Sellwood Bridge Replacement Project and plans to begin construction in late 2012. The current bridge suffers from structural problems that resulted in weight limits of 10 tons. It lacks facilities for cyclists and pedestrians and does not connect easily with major roadways on the west end. The replacement bridge will alleviate these problems and include tracks for the Portland Streetcar.

A regional funding plan is in place to secure the estimated \$290 million needed to fund the project. The cost includes the new bridge, an interchange where the bridge connects with Highway 43, right-of-way, design, and mitigating impacts to protected environmental resources. The funding plan includes \$248 in secured sources:

- \$127 million - Multnomah County Vehicle Registration Fee (\$19 per year)
- \$80 million - City of Portland (revenues from the Oregon Jobs and Transportation Act)
- \$30 million - State of Oregon (Jobs and Transportation Act) for the Highway 43 interchange
- \$11 million - Previously secured funds remaining after planning phase
- \$20 million - Request for Federal funds - dependent on the reauthorization of the federal transportation bill

The County was counting on \$22 million from a Vehicle Registration fee rejected by Clackamas County voters in a referendum. The County is seeking to fill this gap through finding additional revenue, delaying some elements until funding is available, and through refining the project design and cost estimates. The project is moving forward assuming the project will be on schedule.

The FY 2012 budget includes plans for a debt issue of \$127 million backed by the Multnomah County Vehicle Registration Fee and is further described in program 91017. A new fund, 2511, has been established to better account for the revenues and expenses associated with this project.

The replacement Sellwood Bridge will not result in significant changes to current County operating expenditures. The Bridge Fund budgeted approximately \$100,000 for routine repairs and maintenance to all 6 County-operated Willamette River bridges in FY 2012. A new bridge will likely reduce the amount spent on repairs and maintenance during the first years of its operational life. However, these savings are likely to be relatively small and will not impact the FY 2012 budget.

FY 2012 County Budget	Total Project Cost	Estimated Operating Expenditures	Estimated Completion Date
\$53,523,500	\$290,000,000	\$0	FY 2016

Repairing the Morrison Bridge

The Morrison Bridge Lift Span Grating replaces the existing lift span deck with a new deck system that will improve safety and reduce maintenance requirements over time. The old deck requires frequent repairs and is very slippery when wet. Accidents ranging from minor hits to the curb to major crashes are relatively frequent on the bridge and incidents increase during poor weather.

The County has designed a new bike/pedestrian facility on the south side of the bridge and construction began in 2009. This new facility uses a temporary decking over the steel grating. The new deck system under this project will also include a permanent bike/pedestrian deck.

The costs for the construction phase of this project are estimated to be \$8.2 million. ODOT reimburses the County at a rate of 89.73%, meaning that ODOT will pay for \$7.3 million of the total construction costs, while the remaining \$900,000 will be paid for by the County from the Bridge Fund. The construction phase of the project began in early 2011 and will be completed in the Fall of 2011. This project will not have a significant impact on Bridge Fund operating expenses in FY 2012.

FY 2012 County Budget	Total Project Cost	Estimated Operating Expenditures	Estimated Completion Date
\$5,000,000	\$8,209,000	\$0	Fall 2011

New East County Courthouse and IT Data Center

The Board approved the construction of the \$19.6 million East County Courthouse facility in October 2010. The courthouse is being built on County-owned land at 185th and Stark in the Rockwood neighborhood of Gresham. The facility will include three courtrooms and office space for the District Attorney. The space is designed to achieve LEED Gold Certification, the second highest sustainable building standard. The annual debt service for the courthouse will be approximately \$1.5 million per year with annual operating costs estimated at \$430,000. The courthouse facility should be completed in the spring of 2012.

In addition to court facilities, the County's new Data Center is being collocated with the new East County Courthouse. The current data center is at risk due to the age, design, and capacity of the facility and the associated equipment. The new Data Center will add critical disaster recovery capabilities to ensure the county's ongoing IT operations in case of an emergency or disaster. These capabilities will require significant upgrades to our network infrastructure and additional technical capabilities provided by a vendor. Construction of the Data Center as a part of the East County Courthouse is currently underway.

New Countywide Budget System

IT will pay for approximately \$2.3 million out of the IT fund balance in FY 2011 and \$2.1 million from the Full Faith and Credit debt issued in FY 2010. Operating costs for the site of approximately \$500,000 have been budgeted in the IT rates for FY 2012.

Project	FY 2012 County Budget	Total Project Cost	Estimated Operating Expenditures	Estimated Completion Date
Courthouse	\$14,000,000	\$19,800,000	\$430,000	Spring 2012
Data Center	\$4,380,389	\$4,380,389	\$500,000	Spring 2012

The new countywide budget system is a major information technology project to replace the County's legacy budgeting software. The County's current processes include several Access databases, Excel spreadsheets, PDF forms, and SAP to collect, analyze and report on department budget data. Because the data is spread across multiple systems, it takes a significant amount of time and effort to maintain the systems in sync.

The countywide budget system will replace these disparate and cumbersome applications with a new, more efficient process. The new system will have greatly improved processing, reporting and security capabilities for the Central Budget Office and for departments. The County budgeted \$1.5 million in FY 2012 to purchase and configure the new budget software. The Board has also earmarked \$1.5 million in General Fund contingency pending a final cost estimate for the new software.

FY 2012 County Budget	Total Project Cost	Estimated Operating Expenditures	Estimated Completion Date
\$1,515,000	\$1,515,000	\$0	Fall 2013

Downtown County Courthouse

The downtown Courthouse is obsolete and poses a hazard to the County in case of an earthquake. Built in 1914, the 300,000 square foot building has outlasted its useful life and is expensive to operate: the building's infrastructure needs significant investment and the building layout is inefficient for modern courtroom and security needs.



Photo Credit: Multnomah County Courthouse by Seth Gaines

In addition, the Courthouse needs an estimated \$57 million in structural improvements to ensure its safety during seismic events. A new court facility would provide for the County's space needs, reduce maintenance costs, and increase energy efficiency. A new court facility would allow the State to meet community demand, ensure that justice is carried out in a timely manner, and support services to Multnomah County citizens.

In 2006 the Board declared that the North Bridgehead Block near the Hawthorne Bridge is the preferred site for the new Courthouse. The County has been investigating the zoning and land use issues which currently encumber the site, which will require relocating the Hawthorne Bridge off-ramp that bisects the property. Additionally, the County recently completed an architectural study describing the feasibility of renovating the Downtown Courthouse while maintaining a substantial portion of operation within the building during construction. The study is being reviewed by the Board and as of yet no decision had been made to change the 2006 plan.

The project is estimated to cost \$220 million. In 2007 the County signed an Intergovernmental Agreement with the Portland Development Commission which included an \$8.8 million contribution toward relocation of the Hawthorne Bridge Ramps for the potential development of a new courthouse. With interest earned that amount is budgeted in FY 2012 at \$9.2 million. The projected cost of relocating the ramp in 2009 was approximately \$12 million. The effects on operating costs for the new facility are uncertain.

The board has earmarked \$1.0 million dollars in General Fund contingency for this project.

FY 2012 County Budget	Total Project Cost	Estimated Operating Expenditures	Estimated Completion Date
\$9,213,950	\$220,000,000	Under Review	Under Review

Capital Projects by Fund

Road Fund (1501)

The specific projects presented to the Board for approval as part of the Capital Budget are displayed here by Fund. Each Fund is dedicated for specific purposes as described by Board action, and projects assigned must meet the restrictions on that funding source. Projects are further identified as routine or non-routine.²

The Road Fund budgets dedicated funds for construction, repair, maintenance, and operations of County roads. These projects receive funding from State Motor Vehicle sources, County gasoline tax, permits, development fees, issuance of debt and by intergovernmental agreement.

Non-Routine Projects

The Road fund has nine non-routine projects in the FY 2012 Capital Budget.

Project Name	FY 2012 Project Cost	Total Project Cost	Est. Completion Date
NE 223rd Avenue Rail Road Underpass - Final Payment	400,000	7,274,500	Complete
Cornelius Pass Road Safety Design	213,000	1,744,655	6/1/2013
NE 238th Road Safety Improvements	326,000	473,000	11/1/2012
Wood Village Boulevard Extension Design	130,000	3,294,794	6/1/2012
Stark Street Reconstruction Design	40,000	4,004,700	11/1/2012
Sandy Boulevard (COG limits 1,800' east)	120,000	4,100,000	11/1/2014
SE Troutdale Road Sidewalk SE 17th to SE 19th	25,000	75,000	10/1/2012
NW Thompson Road Repairs	235,000	235,000	10/1/2012
Oxbow Park Road Repairs	230,000	230,000	10/1/2012

² Non-routine projects alter an asset's function, maintenance or operational costs, increase capacity or expand current systems. Routine projects are those that rehabilitate or maintain existing structure or are normal system-wide projects.

Routine Projects

Routine Projects (1501)	FY 2012 Road Fund Capital Budget	Total County Project Cost
County Asphalt Overlays	\$600,000	\$690,000
Safety/Emergency/Various Culverts	100,000	115,000
East County Cities A/C Overlay (IGA)	150,000	150,000
Contingency Reserve	<u>200,000</u>	<u>200,000</u>
Total Routine Projects	\$1,050,000	\$1,155,000

Bicycle Path Construction Fund (1503)

This fund receives its revenue from one percent of the County's share of motor vehicle fees or through dedicated project grants and intergovernmental agreements. The fund is dedicated to the construction of bicycle and pedestrian projects.

Routine Projects (1503)	FY 2012 Project Budget	Total Project Cost
Undetermined Project	100,000	115,000
Total Bike Path Fund Routine Projects	\$100,000	\$115,000

Willamette River Bridge Fund (1509)

The Willamette River Bridge Fund accounts for revenue from the County gasoline tax, a portion of the County's State Motor Vehicle fee, and dedicated Federal and State project revenues, and grants. Projects in this fund are limited to the Sellwood, Hawthorne, Morrison, Burnside, Broadway, and Sauvie Island bridges.

Non-Routine Projects

The Bridge Fund has one non-routine projects budgeted in FY 2012 – replacing the grating on the lift span of the Morrison Bridge. Please see the “Major Projects” section for more information.

Routine Projects

Routine Projects	FY 2012 Bridge Fund Budget	FY 2012 ODOT Budget	Total County Project Cost	Total Project Cost
Miscellaneous Ongoing Repairs	\$50,000	\$0	\$50,000	\$50,000
Miscellaneous Small Improvements	<u>50,000</u>	<u>0</u>	<u>50,000</u>	<u>50,000</u>
Total Bridge Fund Routine Projects	\$100,000	\$0	\$100,000	\$100,000

Financed Projects Fund (2504)

This fund accounts for expenditures for acquiring, remodeling, or constructing County facilities, information technology capital investments, and other capital projects. Resources derive from Full Faith and Credit bonds or other financing sources.

Non-Routine Projects

In FY 2012, the Financed Projects Fund will continue to fund the data system replacement project for the Division of Assessment, Records and Taxation.

Project Name	FY 2012 Project Cost	Total Project Cost	Estimated Completion Date
DART Data System Replacement	\$3,701,038	\$8,000,000	FY 2012

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Capital Improvement Fund (2507)

This fund accounts for the proceeds derived from capital improvement fees, the sale of unrestricted property, interest income, financing proceeds and any service reimbursement or operating revenue from leased facilities. Expenditures are made for capital acquisitions or for the retirement of lease/purchase agreements.

Non-Routine Projects

The Capital Improvement Fund has two non-routine projects budgeted in FY 2012 – relocating the West Hawthorne Bridge ramp in anticipation of replacing the downtown Multnomah County Courthouse, and constructing a new East County Court facility. Please see the “Major Projects” section for detailed information.

Routine Projects

Routine Projects	Building	FY 2012 Adopted Budget	Total Project Cost	Estimated Completion Date
Renewable Energy Production	All Properties	\$16,330	\$40,000	Summer FY11
Deferred Maint Bond Projects	All Properties	\$20,000	\$20,000	Fall FY13
ADA-American Disabilities Act	All Properties	\$50,000	\$100,000	mini fund
Small Energy Projects	All Properties	\$50,000	\$50,000	mini fund
RACC	All Properties	\$50,000	\$50,000	mini fund
A&E Consultation for CIP	All Properties	\$100,000	\$75,000	mini fund
Building Disposition Summary	All Properties	\$100,000	\$210,000	mini fund
Relamping And Reballasting	All Properties	\$100,000	\$100,000	Spring FY12
Emergency Expenditures	All Properties	\$173,304	\$207,151	mini fund
Space Optimization	All Properties	\$182,400	\$352,400	mini fund
Interior Finishes	All Properties	\$200,000	\$100,000	mini fund
FLS Fire Life Safety	All Properties	\$200,000	\$175,000	mini fund
BSER Building Safety Emergency Repair	All Properties	\$500,000	\$500,000	mini fund
DMB County Wide Efficient Lighting	All Properties	\$924,079	\$975,000	Summer FY13
Exterior – Paint the exterior of the building and replace fascia boards.	Animal Services	\$17,675	\$21,000	Summer FY12
ADA Replace Main Entry B324	Animal Services	\$21,909	\$22,000	Spring FY11
Security System	Animal Services	\$25,000	\$25,000	Summer FY12

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Routine Projects	Building	FY 2012 Adopted Budget	Total Project Cost	Estimated Completion Date
Replace 3 RTU's	Animal Services	\$100,000	\$100,000	Spring FY12
Animal Services site work	Animal Services Modular Office	\$5,927	\$550,000	Spring FY11
Repair Sidewalk NE Corner	Bridge Shops	\$5,753	\$15,000	Fall FY11
HVAC Distribution - AHU #1	Bridge Shops	\$30,000	\$70,000	Fall FY12
HVAC Distribution - AHU #2	Bridge Shops	\$30,000	\$70,000	Fall FY12
Masonry Repairs & Coating	Bridge Shops	\$89,727	\$90,000	Fall FY13
Roof & Exterior Bridge Shop	Bridge Shops	\$100,000	\$300,000	Fall FY13
Replace Fire Suppression John Wilson Rm	Central Library	\$33,628	\$151,924	Winter FY12
Central Library B601 AC Liebert	Central Library	\$112,735	\$120,000	Fall FY12
Misc Door Hardware Replacement	Gladys McCoy	\$15,000	\$15,000	Spring FY11
HVAC Upgrade McCoy	Gladys McCoy	\$873,999	\$875,000	Fall FY12
Hansen Capital Maintenance	Hansen Building	\$5,175	\$75,000	Summer FY12
Install Card Locks On Two Doors	John B Yeon Facility	\$6,000	\$6,000	Summer FY13
Integrate Yeon Shops Cad Drawings	John B Yeon Facility	\$10,000	\$10,000	Fall FY11
FLS Install Catwalk in Paint Booth B425	John B Yeon Facility	\$14,272	\$15,000	Summer FY12
Patch And Paint Exterior Of The Building	John B Yeon Facility	\$14,362	\$16,000	Winter FY12
Shop Supplemental Heating	John B Yeon Facility	\$17,476	\$25,000	Winter FY12
OTO Security System	John B Yeon Facility	\$30,000	\$30,000	Summer FY13
Upgrade Chiller Control	John B Yeon Facility	\$42,000	\$42,000	Summer FY13
OTO Replace VFD	John B Yeon Facility	\$49,000	\$49,000	Summer FY13
Yeon Building Rebuild HVAC Fans	John B Yeon Facility	\$70,000	\$70,000	Fall FY12
Roof Repairs	John B Yeon Facility	\$83,438	\$100,000	Winter FY12
FLS Fabricate Ladder & Catwalk 4th Fl	Justice Center	\$10,500	\$10,500	Winter FY12
HVAC Distribution - AHU #2 Shared B119	Justice Center	\$14,150	\$15,000	Fall FY12
HVAC Distribution - AHU #3 County Only	Justice Center	\$14,150	\$15,000	Fall FY12
HVAC Distribution - AHU #4 County Only	Justice Center	\$14,241	\$15,000	Fall FY12
HVAC Distribution - AHU #5	Justice Center	\$14,287	\$14,241	Fall FY12
BSER Repair Ground Fault Switch B Shared B119	Justice Center	\$14,570	\$40,370	Spring FY11
HVAC Distribution - AHU #1 Shared B119	Justice Center	\$14,787	\$15,000	Fall FY12

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Routine Projects	Building	FY 2012 Adopted Budget	Total Project Cost	Estimated Completion Date
Misc Door And Lock Hardware Replacement	Justice Center	\$15,000	\$15,000	Spring FY11
Atrium Ceiling/Vaulted Entrance Repair Shared	Justice Center	\$19,363	\$20,000	Summer FY12
Court Room #1-#4 Upgrade Planning B119	Justice Center	\$20,000	\$20,000	Winter FY12
Security Door Stops for Cell Doors B119	Justice Center	\$21,000	\$21,000	Summer FY12
Interior Carpet & Flooring SO B119	Justice Center	\$21,727	\$26,500	Summer FY12
Cell Door replace 4-8	Justice Center	\$41,560	\$1,000,000	Summer FY12
DMB Sewer Repair Justice Center	Justice Center	\$44,454	\$45,000	Summer FY12
FLS UPS System Consolidation B119	Justice Center	\$64,220	\$75,000	Fall FY12
DMB Fire Alarm Panel Justice Center	Justice Center	\$70,000	\$70,000	Fall FY12
HVAC Distribution Upgrades Shared w City	Justice Center	\$100,000	\$100,000	Spring FY12
Macerator Rebuild Preventative	Justice Center	\$100,000	\$100,000	Spring FY12
Cooling Tower Replacement Shared B119	Justice Center	\$706,717	\$800,000	Winter FY12
Detention Electronics JJC	Juvenile Justice Complex	\$1,400,000	\$1,400,000	Winter FY13
Retrofit Chiller/Hot Gas bypass	Library Administration	\$21,000	\$21,000	Spring FY12
Paint Tech Services Section B317	Library Administration	\$22,995	\$25,000	Summer FY12
Library Administration dock roof	Library Administration	\$25,000	\$25,000	Fall FY12
Connect Fire Damper to BAS	Library Administration	\$28,000	\$28,000	Spring FY12
Install Card Readers And Buzz Throu	Library Administration	\$40,000	\$40,000	Winter FY12
lighting replacement	Library Administration	\$40,635	\$42,000	Summer FY13
Misc Door Hardware Replacement	Mead Building	\$15,000	\$15,000	Spring FY11
HVAC Mead Bldg	Mead Building	\$28,536	\$50,000	Summer FY11
Mead Exterior Repairs	Mead Building	\$376,000	\$200,000	Fall FY13
DMB Building Notification System Mead	Mead Building	\$668,579	\$700,000	Summer FY14
A&E Building Standards Update Phase 1 and 2	Multiple Bldgs	\$25,000	\$31,000	Fall FY12
SEP BAS River Patrol and Road Shops	Multiple Bldgs	\$50,000	\$50,000	Summer FY13
BAS Fed ARRA Match CP08.10.20 & 10.26	Multiple Bldgs	\$137,776	\$145,000	Fall FY12
Yeon / Vance Site analysis	Multiple Bldgs	\$150,000	\$150,000	Fall FY13
Hydrokinetic Energy Production Study	Multiple Bldgs	\$163,415	\$171,000	Summer FY13

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Routine Projects	Building	FY 2012 Adopted Budget	Total Project Cost	Estimated Completion Date
DMB County Wide Sewer Repair	Multiple Bldgs	\$405,541	\$500,000	Summer FY14
DMB Interest Payment FY12	Multiple Bldgs	\$450,000	\$2,250,000	n/a
Space Optimization B503 2nd & 3rd Fl	Multnomah Building	\$79,353	\$170,000	Spring FY11
Interior 2nd fl Presiding Judge Court Rm	Multco. Court House	\$14,727	\$15,000	Summer FY12
Water Pressure Booster Pumps 6th Floor	Multco. Court House	\$15,000	\$15,000	Winter FY12
Courthouse Redevelopment Study	Multco. Court House	\$22,946	\$50,000	Spring FY11
B101 MC Crt House-Electrical	Multco. Court House	\$29,764	\$1,313,000	Spring FY11
Misc Ceiling Repairs	Multco. Court House	\$35,000	\$35,000	Winter FY11
Flooring Replacemngt Room 106	Multco. Court House	\$60,000	\$60,000	Winter FY12
Replace Condensate Pump & Tank	Multco. Court House	\$70,000	\$70,000	Spring FY13
Cooling Tower B6 & B10	Multco. Court House	\$79,731	\$80,000	Winter FY13
Courthouse Elevators 3 & 4 B101	Multco. Court House	\$96,889	\$750,000	Spring FY11
OTO Heating Risers - Add Valves Piping B101	Multco. Court House	\$142,059	\$142,059	Summer FY13
DMB Generator Ventilation Courthouse	Multco. Court House	\$296,042	\$300,000	Fall FY13
A&E Design Replacement 5 HVAC Units B314	Inverness Jail	\$11,361	\$30,000	Summer FY11
Install Screens On Outdoor Chillers	Inverness Jail	\$15,000	\$15,000	Summer FY12
Misc Door Hardware And Lock Replacement	Inverness Jail	\$15,000	\$15,000	Summer FY11
Replace Hot Water Generator IJ B314	Inverness Jail	\$46,558	\$75,000	Fall FY11
Replace 5 Roof Top HVAC Units	Inverness Jail	\$73,025	\$250,000	Summer FY12
Roof - Restoration	Inverness Jail	\$1,184,775	\$2,050,000	Summer FY12
HRS Fed ARRA Match CP08.09.28	Inverness Jail Laundry	\$29,693	\$30,000	Winter FY12
HRS ARRA Match Energy Trust of Oregon	Inverness Jail Laundry	\$54,437	\$55,000	Winter FY12
HRS ARRA Match Business Energy Tax Credit	Inverness Jail Laundry	\$96,001	\$140,000	Winter FY12
HRS Fed ARRA Oregon Dept Of Energy	Inverness Jail Laundry	\$301,133	\$375,000	Winter FY12
Kelly Bldg Disposition	Penumbra Kelly Building	\$2,000,000	\$2,066,259	FY 2012
Hot & Cold Water Distribution - Gal	Springdale Road Shop	\$8,166	\$8,200	Spring FY12
lighting replacement	Title Wave Bookstore	\$14,914	\$42,000	Summer FY13
Replace AHU / Investigate cooling options	Title Wave Bookstore	\$120,000	\$120,000	Winter FY12
Site Cleanup Edgefield Farm R320821	Unassigned	\$90,405	\$97,444	Winter FY12

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Routine Projects	Building	FY 2012 Adopted Budget	Total Project Cost	Estimated Completion Date
BSER Radiant Ceiling Panels B322	Walnut Park Complex	\$5,000	\$5,000	Summer FY12
Replace Flooring (VCT)	Walnut Park Complex	\$24,363	\$25,000	Spring FY11
ADA Remodel A&D Restrooms B322	Walnut Park Complex	\$49,545	\$50,000	Fall FY12
ADS - Tis	Walnut Park Complex	\$50,000	\$50,000	Fall FY13
ADA Upgrade - Public Areas	Walnut Park Complex	\$134,799	\$150,000	Summer FY12
Rac-15 & Rac-16 Replacement	Walnut Park Complex	\$200,000	\$200,000	Fall FY13
Replace AC @ Loaves & Fishes	Walnut Park Complex	\$210,000	\$210,000	Fall FY13
Wood, Vinyl, Or Alum Walls	Wikman Building	<u>\$10,359</u>	<u>\$12,000</u>	Summer FY12
Routine Projects Capital Improvement Fund 2507		\$15,523,439	\$23,149,048	

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Capital Acquisition Fund (2508)

The Capital Acquisition Fund accounts for internal service reimbursement revenues and debt proceeds that support the acquisition and replacement of computer equipment. Please see the "Major Projects" section for a description of the Data Center Relocation Project, partially financed through the Capital Acquisition Fund.

Non-Routine Projects

Project Name	FY 2012 Project Cost	Total Project Cost
Data Center and Disaster Recovery	\$2,089,086	\$4,380,389
Network Convergence	\$2,144,267	\$2,144,267

Asset Preservation Fund (2509)

Resources for this fund are from an asset preservation fee, which is part of facilities charge assessed to County building tenants. This fund accounts for expenditures for building system repairs, primarily before the systems have reached the end of their life cycle. Projects include scheduled capital maintenance such as roof replacement, boiler and chiller replacement, etc.

Routine Projects

Routine Projects	Building	FY 2012 Adopted Budget	Total Project Cost	Estimated Completion Date
ADA-American Disabilities Act	All Properties	\$50,000	\$100,000	mini fund
Interior Finishes	All Properties	\$150,000	\$150,000	mini fund
Small Energy Projects	All Properties	\$50,000	\$50,000	mini fund
Capital Repair	All Properties	\$200,000	\$200,000	mini fund
RACC	All Properties	\$30,000	\$30,000	mini fund
A&E Consultation for AP	All Properties	\$50,000	\$50,000	mini fund
Flooring Belmont Library	Belmont Library	\$24,890	\$40,000	Spring FY11
Replace Entry Doors	Capitol Hill Library	\$21,000	\$21,000	Spring FY12
LIGHTING UPGRADE B601	Central Library	\$588,913	\$408,744	Summer FY12
Install Flooring Central Lib	Central Library	\$51,128	\$60,000	Spring FY11
Upgrade Lighting In The Sorting /Tallying Rooms	Elections Building	\$34,636	\$35,000	Spring FY11
OTO Replace Windows	Elections Building	\$200,000	\$200,000	Spring FY12
Capital Repair Roof GCC B451	Gateway Childrens Center	\$24,989	\$50,000	Spring FY11
Capital Repair 3 Heat Pumps/Ductwork	Gateway Childrens Center	\$68,997	\$75,000	Summer FY12
Flooring at Gresham Library B607	Gresham Library	\$119,727	\$120,000	Spring FY11

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Routine Projects	Building	FY 2012 Adopted Budget	Total Project Cost	Estimated Completion Date
Upgrade Flooring & Paint	Gresham Probation	\$21,000	\$21,000	Summer FY13
Replace Entry Doors	Holgate Library	\$21,000	\$21,000	Spring FY12
LIGHTING CONTROLS	John B Yeon Annex	\$12,000	\$12,000	Summer FY13
Repaint Peeling Exterior Metal Panels	John B Yeon Annex	\$6,089	\$8,000	Summer FY12
lighting replacement	John B Yeon Annex	\$33,817	\$42,000	Summer FY13
Capital Repair Fuel Tank Inlets B31 I	Juvenile Justice Complex	\$5,500	\$5,500	Spring FY11
OTO Install New Flooring B31 I	Juvenile Justice Complex	\$27,175	\$27,175	Winter FY12
Replace HVAC Mid County Health B430	Mid-County Health Center	\$100,000	\$500,000	Spring FY11
Paint Exterior of Building Mid Co B430	Mid-County Health Center	\$42,318	\$60,000	Summer FY12
Curb Replacement	Mid-County Health Center	\$10,000	\$10,000	Summer FY12
Retrofit Condensor Water Pumps	Midland Library	\$35,000	\$35,000	Spring FY13
SEP Dark Building Study Tier I	Multiple Bldgs	\$29,578	\$60,000	Summer FY12
Elevator Upgrade TMB	Multnomah Building	\$1,057,188	\$1,122,000	Winter FY12
Sidewalks Around Building And Garage	Multnomah Building	\$30,000	\$30,000	Winter FY11
North Cooling Tower	Multnomah Building	\$180,000	\$245,000	Winter FY13
Update Restrooms	Multnomah Building	\$28,000	\$28,000	Spring FY12
TMB Garage Deck Repair	Multco. Building Garage	\$298,300	\$350,000	Summer FY12
Hydraulic Elevator #1	Multco. Building Garage	\$150,000	\$150,000	Winter FY12
lighting replacement	Multnomah County East	\$54,362	\$42,000	Summer FY13
Improve Parking Lot	Multnomah County East	\$6,000	\$6,000	Summer FY13
Dorm Shower Repair Inverness	Inverness Jail	\$250,000	\$250,000	Fall FY13
Replace Inmate Elec.Toilet Control	Inverness Jail	\$100,000	\$100,000	Fall FY13
UPS System Upgrade	Inverness Jail	\$100,000	\$100,000	Fall FY13
Exterior EIFS B314	Inverness Jail	\$375,000	\$375,000	Spring FY12
Replace Boiler & Tank B320	Inverness Jail Laundry	\$306,000	\$306,000	Spring FY12
Replace Piping B320	Inverness Jail Laundry	\$90,000	\$90,000	Spring FY12
Sunken Area In Parking Lot Near Catch Basin	North Portland Health Clinic	\$25,000	\$25,000	Fall FY11
Replace Booster Pump	North Portland Health Clinic	\$28,000	\$28,000	Spring FY12
Flooring at North Portland Library B612	North Portland Library	\$50,516	\$55,000	Spring FY11

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Routine Projects	Building	FY 2012 Adopted Budget	Total Project Cost	Estimated Completion Date
Flooring Rockwood Library	Rockwood Library	\$35,951	\$40,000	Spring FY11
Paved Vehicle Surfaces - Asphalt	Rockwood Library	\$85,666	\$6,300	Summer FY11
Drainage - Underground	Rockwood Library	\$235,485	\$270,000	Fall FY12
Interior Finish Paint	Rockwood Library	\$21,000	\$21,000	Spring FY12
Paint Exterior Of Building	Southeast Health Center	\$54,181	\$60,000	Summer FY12
Flooring Replacement	Southeast Health Center	\$10,000	\$10,000	Spring FY12
Flooring St Johns Library	St Johns Library	\$34,793	\$40,000	Spring FY11
Repaint Exterior Steel	Woodstock Library	<u>\$25,000</u>	<u>\$25,000</u>	Summer FY12
Routine Projects Asset Preservation Fund 2509		\$5,638,197	\$6,165,719	

Information Technology Fund (3503)

The IT Fund derives its capital funding from its excess fund balance. The IT Fund has \$7,438,752 in non-routine capital projects in FY 2012. For more information, please see the “Major Projects” section of the Capital Budget for a further description of the Countywide Budget System.

Non-Routine Projects	FY 2012 Adopted Budget
Countywide Budget System	\$1,515,000
DCHS Client Case Management	773,849
District Attorney Content and Document Management	114,000
DSS-J Technology Upgrade	516,000
Employee Self Service Evaluation	150,000
Health Department - Corrections Electronic Medical Records	536,500
Facilities Mobile Assets	47,100
Planview Upgrade	100,000
County Assets - Mobile Platform Pilot	100,000
DCJ Document Management System Pilot	345,000
Library Logistics System w/GIS	450,000
Data Center & Disaster Recovery	2,291,303
Network Convergence	<u>500,000</u>
Non-Routine Projects IT Fund 3503	\$7,438,752

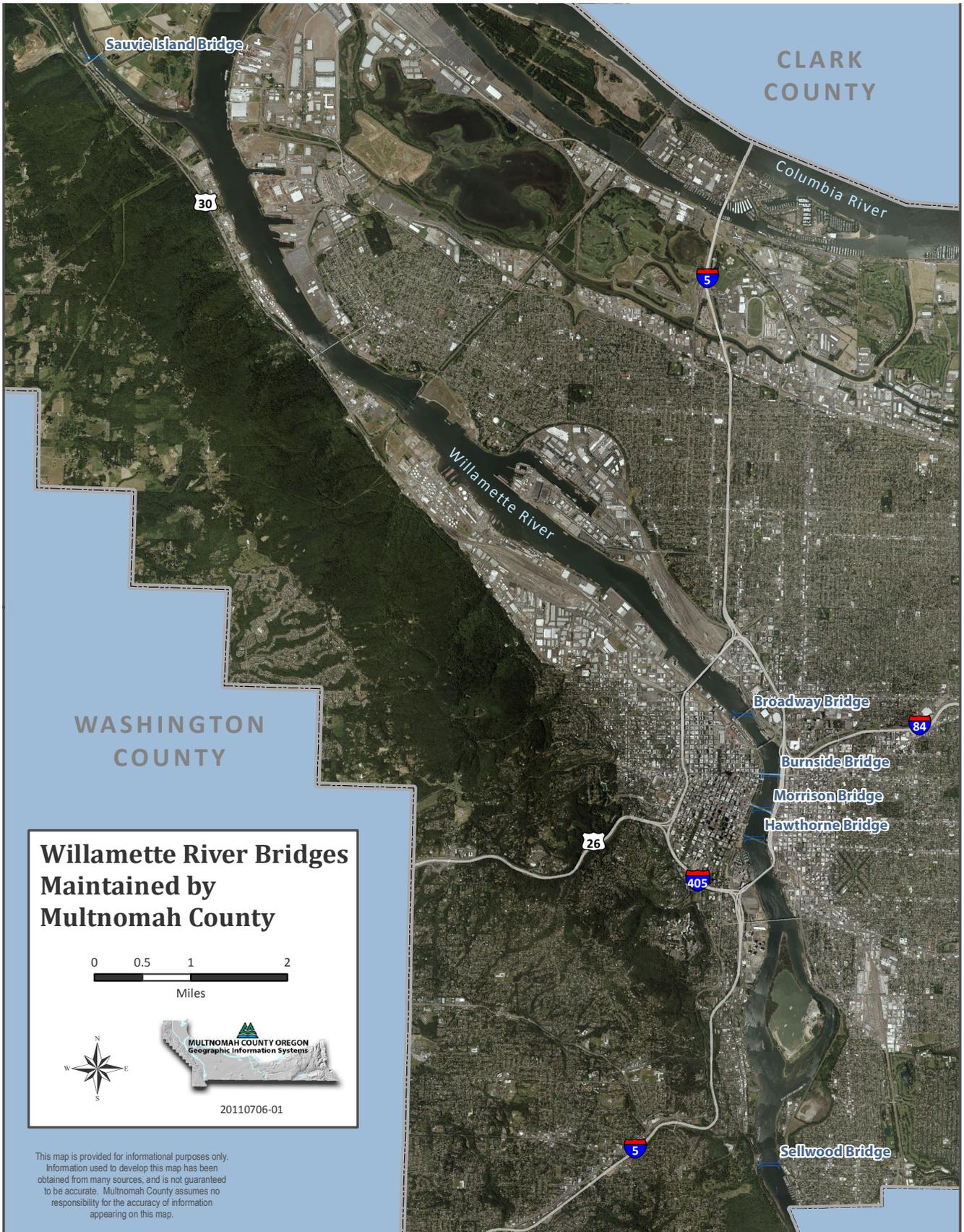


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Goals

The goals of the County's financial policies are:

1. To preserve capital through prudent budgeting and financial management.
2. To achieve the most productive use of County funds that meets the goals of the Board of County Commissioners.
3. To ensure that all finance-related activities meet generally accepted accounting principles.
4. To achieve a stable balance between the County's ongoing financial commitments and the continuing revenues available to the County.
5. To leverage local dollars with federal and state funding/grants.
6. To provide an accountable form of government to the citizens of Multnomah County.

Financial Forecasts for the General Fund

Governments at all levels should forecast major revenues and expenditures. The forecast should extend at least three to five years beyond the budget period and be regularly monitored and updated. It should be clearly stated and available to participants in the budget process, as should its underlying assumptions and methodology. The forecast should also be referenced in the final budget document. To improve future forecasting, the variances between previous forecasts and actual amounts should be analyzed. The variance analysis should identify all factors that influence revenue collections, expenditure levels, and forecast assumptions.

Policy Statement

The Board of County Commissioners recognizes the importance of developing a combined revenue and expenditure forecast. The Budget Office will prepare a five-year financial forecast for the General Fund to assess the long-term financial implications of current, as well as proposed, policies and programs. The forecast will detail assumptions regarding both short-term and long-term financial issues facing the county. Those assumptions will guide the development of appropriate financial strategies to achieve the goals outlined above. The forecast will be referenced on the County's website and incorporated in the annual budget document. The General Fund revenue and expenditure forecast will:

1. provide an understanding of available funding;
2. evaluate financial risk;
3. assess the likelihood that services can be sustained;
4. assess the level at which capital investment can be made;
5. identify future commitments and resource demands;
6. identify the key variables that might change the level of revenue; and
7. identify one-time-only resources and recommend appropriate uses.

Status

The County is in compliance with this policy.

Tax Revenues

State statutes and the County Code provide Multnomah County with the ability to raise revenue through taxation. The County currently utilizes the following taxes:

1. Property Taxes are governed by state statute and the Oregon Constitution and are levied for the following purposes:
 - a “Permanent Rate” is available for general uses, that is set at \$4.34 per \$1,000 of assess value;
 - a five year “Local Option” levy for Library operations that is set at \$0.89 per \$1,000 of assessed value; and
 - a levy to pay debt service on General Obligation Bonds that is set annually at a level to provide sufficient revenue to support the payments.
2. Business Income Tax is set at 1.45% of net business income generated in Multnomah County. This tax is authorized by County Code, Chapter 12.
3. Motor Vehicle Rental Tax is set at 17% of the value of rental fees. The first 14.5% is available for general uses. The remaining 2.5% supports the Oregon Convention Center under an agreement with the Metropolitan Service District. This tax is authorized by County Code, Chapter 11.
4. Transient Lodging Tax is set at 11.5% of the room rent charged by hotel operators. Nearly all of the County proceeds from this tax are used to support the Oregon Convention Center and other tourist amenities under an agreement with the Metropolitan Service District. This tax is authorized by County Code, Chapter 11.
5. Motor Vehicle Fuel Tax is set at 3 cents per gallon of gasoline (or diesel) sold in Multnomah County. The proceeds of this tax are dedicated to transportation programs. This revenue is shared by Multnomah County and the cities of Portland, Gresham, Troutdale, and Fairview. This tax is authorized by County Code, Chapter 11.

Policy Statement

The Board recognizes that taxation is necessary to provide public services to the citizens of the county. When considering changes to the County’s tax structure, the Board will consider:

- the ability of taxpayers to pay the taxes;
- the impact of taxes imposed by the County on other local governments;
- the effect of taxes on the county economy;
- the administrative and collection costs of the taxes; and
- the ease with which the taxes can be understood by taxpayers.

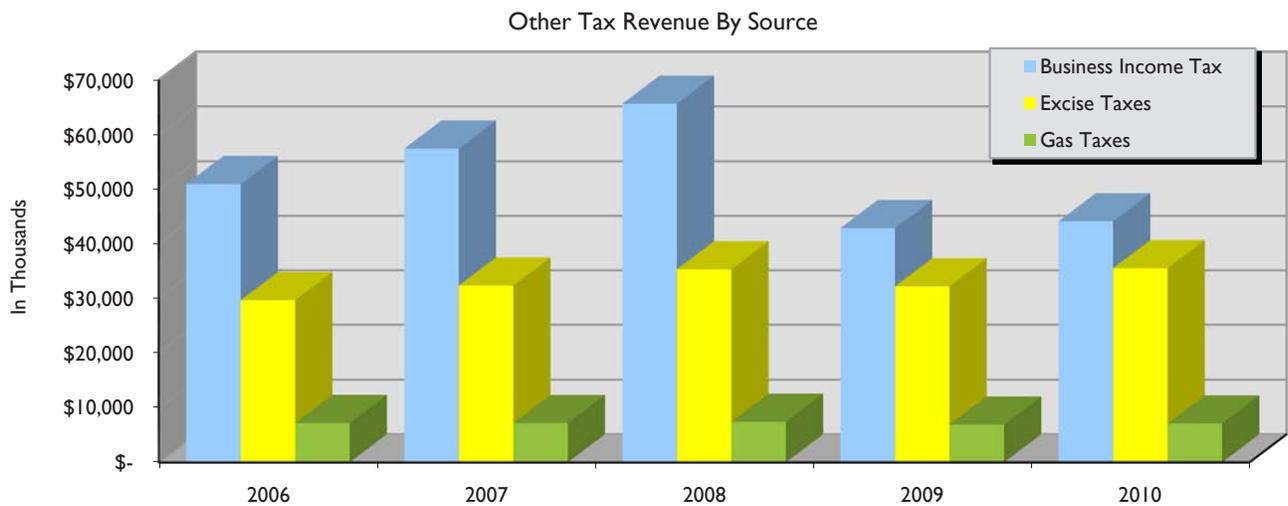
State statutes allow the County to levy “local option” taxes that are not allowed to exceed five years. It is the intent of the Board to use this short-term revenue source to fund priority service programs only after all other sources of revenue have been analyzed and have been determined not to be feasible. The County

Status

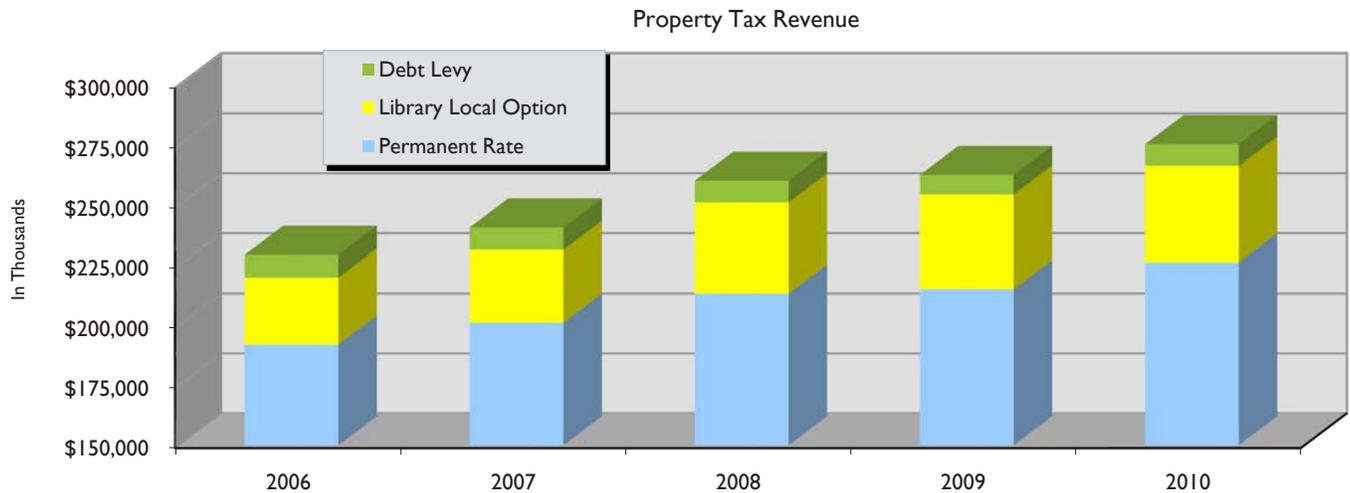
currently has one local option levy that supports Library services. The tax is set at 89 cents per thousand dollars of assessed value. It is in place until June 30, 2012.

All decisions to levy taxes are made in an atmosphere of intense public and internal debate, particularly with regard to the progressivity of the tax, its administrative cost, its impact on the regional economy, its effect on other local governments, and the degree to which the tax might be acceptable to the public.

The County's tax revenues represent about 40% of the total Governmental Fund Type revenues (General and Special Revenue Funds). The following graphs depict actual tax revenue by source (\$ in thousands). No new taxes are proposed in the FY 2012 budget.



Other Tax Revenue	2006	2007	2008	2009	2010
Business Income Tax	\$50,980	\$57,399	\$65,650	\$42,900	\$44,150
Excise Taxes	29,680	32,370	35,344	32,216	35,545
Gas Taxes	7,234	7,212	7,468	6,945	7,147
Total Other Tax Revenues	\$87,894	\$96,981	\$108,462	\$82,061	\$86,842



Property Tax Revenue	2006	2007	2008	2009	2010
Permanent Rate	\$192,007	\$201,160	\$213,236	\$215,034	\$226,189
Library Local Option	27,942	30,280	37,938	39,427	40,263
Debt Service Levy	9,364	9,271	9,050	8,170	9,010
Total Property Taxes	\$229,313	\$240,711	\$260,224	\$262,631	\$275,462

Transportation Financing

Multnomah County owns, operates and maintains approximately 300 miles of urban and rural roads and 30 bridge structures, six of which are Willamette River bridges (Sauvie Island, Broadway, Burnside, Morrison, Hawthorne and Sellwood). Ongoing maintenance and improvements to the transportation infrastructure are necessary for economic growth, to alleviate existing transportation problems, and to maintain the livability of the region. Regional growth has placed additional demands on the transportation system. Growth, coupled with funding limitations, increases demands far beyond available resources.

Approximately 60% of the transportation revenue received by the County is generated from state and local gasoline and diesel fuel taxes.

The state tax remained constant at 24 cents per gallon from 1993 to 2010. The 2009 legislature enacted a six cent per gallon increase in the state gas tax which took effect in January, 2011. The local County gas tax has been set at 3 cents per gallon since 1981, with no adjustments for inflation. To put that into context, while the number of vehicle miles traveled in Multnomah County has risen by 19% since the last tax increase there has only been a 3% increase in tax revenues over that time.

Policy Statement

The gas tax is becoming a less effective source of funding as fuel efficient vehicles and alternative modes of transportation have become more popular. In addition, continued increases in the price of gasoline and the recent economic downturn have resulted in a reduction in gallons sold which will further reduce the County's ability to maintain roads and bridges.

To help partially address the gap between revenues and expenditure needs, the Board of County Commissioners enacted a local vehicle registration fee that was authorized by the 2009 legislature. The fee is set at \$19 per vehicle per year and is expected to raise approximately \$11 million annually. The Board has directed that the vehicle registration fee revenue be used to service debt payments associated with construction of a new Sellwood Bridge.

Transportation revenue forecasts have the County facing challenges of balancing the demands of maintenance, preservation, capital expansion, safety and environmental regulations. The 20-year Transportation Capital Plan noted a significant shortfall between identified needs and available resources.

It is the policy of the Board to support statewide and regional funding for transportation-related needs. If state and regional funding is inadequate, the County works with jurisdictions within its boundaries to address the transportation funding needs of local governments.

Status

Multnomah County's Capital Improvement Plan and Program (CIPP) for 2011 to 2015 was presented to the Board of County Commissioners in May 2011. This plan identified various capital project needs totaling over \$1 billion.

The Chair and Board continue to raise the awareness of the challenges faced by the County due to the shortfall of transportation revenue. The Board's acceptance of the CIPP forms the basis for the selection and funding of road and bridge projects. They are working with the Regional, State and Federal partners to address transportation funding issues.

Federal/ State Grant and Foundation Revenues

Policy Statement

Grants and foundation funds are used, and provide significant leverage, to support an array of County services. Most of these revenues are restricted to a specific purpose, such as health and social services or public safety.

The Board understands that grants and private sources present opportunities and risks. They allow the County to provide basic or enhanced levels of service and to cover gaps in services, but they may also commit the County to serving larger or different groups of clients which would put pressure on County-generated revenues if the grant were withdrawn. When applying for a grant, the Board will consider:

1. Opportunities for leveraging other funds to continue the program.
2. The amount of locally generated revenue required to supplement the revenue source.
3. Whether the revenue will cover the full cost of the proposed program, or whether the County is expected to provide program support and administrative overhead. It is the intent of the County to recover all costs related to grant and foundation revenues.
4. The degree of stability of the funding source.
5. Whether decline or withdrawal of the revenue creates an expectation that the County will continue the program.
6. How County programs can maximize revenue support from state or federal sources.
7. Whether the funds are used for pilot or model programs and will result in a more efficient and/or effective way of doing business.
8. Whether the funds are aligned with the County's mission and goals.

Departments will provide the Board with a notice of intent (NOI) before applying for grant funding. If the timing of a grant application makes it impossible for a Department to provide advance notice, the department will provide such notice at its earliest opportunity after applying for the grant.

After a grant or contribution is awarded any external restrictions on the use of the revenue will be noted by the department on the budget modification form. The Board requires the resources to be used in accordance with any stipulated restrictions and prior to using unrestricted revenues including General Fund appropriations for the same program or purpose.

Status

In the interest of consistency in handling external funding and in the interest of full disclosure of potential grant resources, all NOI's to apply for grant funding and grant awards are approved by the Board regardless of originating department. Information provided by departments when submitting notices of intent is intended to address the above considerations.

Indirect Cost Allocation

Policy Statement

The Federal government recognizes identifiable overhead costs are incurred in providing services to support grants and contracts. Therefore, the Office of Management and Budget (OMB) establishes principles and standards to provide a uniform approach for determining costs and to promote effective program delivery, efficiency and better relationships between governmental units and the Federal government. The County's indirect cost allocation plan is prepared annually in accordance with OMB guidelines. The County's plan categorizes indirect costs in two ways: the first establishes support costs internal to individual departments within the County and the other identifies Countywide support costs (such as Budget, County Auditor, Finance and Equipment Use). The County's indirect cost allocations are charged to dedicated grantor revenues to the fullest extent allowed.

It is the policy of the Board to recover from dedicated revenue sources the full cost of programs supported by those sources. The full cost includes the appropriate proportionate share of the cost of County administrative overhead functions attributable to programs funded with dedicated revenues.

The exception to the above policy occurs when the grantor agency does not allow the grantee to charge indirect costs or allows only a fixed amount or a maximum indirect cost rate. The Board will have the final authority to accept a grant that does not allow the recovery of all or part of indirect costs. In that event the General Fund will absorb any indirect cost attributable to the program. When applying for grants and requesting Board approval, the NOI will indicate whether or not the grant provides for indirect costs.

The Department of County Management is responsible for preparing the Indirect Cost Allocation Plan that meets the requirements of the Office of Management and Budget (OMB) Circular A-87. Central service and departmental administrative support provided to non-General Fund programs, activities, and/or functions that are not recovered by internal service charges or billed directly to dedicated revenues will be recovered through an indirect rate based on the approved Indirect Cost Allocation Plan.

Status

The County updates the plan annually and the Chief Financial Officer certifies the accuracy of its indirect cost rate proposal and cost allocation plan.

Use of One-Time-Only Resources

Policy Statement

Unrestricted one-time-only resources present organizations with temptations that are hard to resist. In the short run it appears more beneficial to allocate such resources to the highest priority public service that would otherwise be unfunded than to restrict them to costs associated with one-time needs and those that will not recur in following years. However, the result of this practice is to expand operational levels and public expectations beyond the capacity of the organization to generate continuing funding. This inevitably produces shortfalls and crises.

Sustaining an ongoing program level by deferring necessary expenditures or by incurring future obligations also inevitably produces shortfalls and crises.

It is the policy of the Board that the County will fund ongoing programs with ongoing revenues, and to restrict the allocation of one time revenues to non-recurring expenditures.

Examples of one time revenues include:

- Proceeds on the sale of capital assets
- Business Income Taxes collected in excess of budgeted revenues
- General Fund ending fund balance in excess of budgeted balance

When the County budgets unrestricted one-time-only resources, the Board will consider setting these funds aside for reserves or allocating them to projects or programs that will not require future financial commitments. The Board will consider the following when allocating these one-time-only resources:

1. The level of reserves set aside as established by these Financial and Budget policies adopted by the Board.
2. The County's capital needs set out in the five-year Capital Improvement Plan or Information Systems Development Plan.
3. One-time only spending proposals for projects or pilot programs, particularly investments that may result in innovative ideas or technology, long-term efficiencies or savings that do not require ongoing support.
4. Bridge or gap financing for exiting programs for a finite period of time.

Status

During budget deliberations the Budget Director is responsible for providing a list of sources and uses of one-time-only funds and informing the Chair and the Board on the recommended use of the funds received. With this information, the Board is able to appropriate and direct one time only resources to infrequent and unique expenditures in an effort to achieve compliance with this policy.

User Fees, Sales, and Service Charges

Policy Statement

User fees are generally intended to cover all the costs or an agreed upon portion of the costs for providing services. Inflation or increased service delivery can erode the established user fees if the cost of service increases faster than revenue from fee increases.

It is the general policy of the Board that user fees and service charges be established at a level to recover the costs to provide services. Exceptions to this policy will be made depending on the benefit to the user of the service, the ability of the user to pay for the service, the benefit to County citizens, and the type of service provided.

As part of budget deliberations and during negotiations of Intergovernmental Agreements, departments will be responsible for informing the Chair of a fully-loaded cost analysis presenting the fee structure necessary to recover 100% of the cost of providing services. Departments will also recommend whether fees or charges in each area should be set to recover 100% of the costs or be set at a lower rate, such as a sliding scale fee. The recommendation to the Chair will consider the benefits to an individual or agency, the benefits to County citizens, and the ability of users to pay for the service. The Budget Office is responsible for ensuring that departments include all costs associated with providing the service.

User fees and service charges collected by County agencies will be periodically reviewed. Based on this review, the Chair will make recommendations to the Board regarding proposed changes to fee or service charge schedules.

Revenues generated from sales (and commissions on sales) of goods and services sold in County-owned or leased facilities are to be credited to the County's General Fund unless:

1. they are generated for inmate welfare commissary operations;
2. they are generated in Library facilities used for Library operations;
3. they are generated by internal service providers and offset rates charged to departments; or
4. the Board grants an exception.

Status

As part of FY 2012 budget process, the Budget Office provided a comprehensive review of fees and charges. Departments are generally responsible for ongoing review of fees and charges associated with their operations on an annual basis.

Budgeted General Fund Reserves

Policy Statement

Using all available ongoing revenue each year to pay for ongoing programs can result in fluctuations in program levels as revenues vary from one year to the next. Adding programs in one year (based on positive short term receipts) can cause the same or other programs to be cut in the next year if costs outpace revenues. This has a detrimental effect on service delivery over time, reducing efficiency and causing budgetary and political problems that can be avoided if program decisions are made in the context of the County's long-term financial capacity. The County's General Fund is weighted toward a handful of revenues that make up approximately 90% of total resources. Because the revenue stream is not very diverse, and the major source of General Fund revenue is limited by the State Constitution, it is critical that the County maintain an appropriate level of reserves.

Maintaining an appropriate reserve helps the County maintain its favorable bond rating, which is currently Aaa from Moody's Investors Service for the County's General Obligation bonds. Moody's generally established benchmark for the General Fund Balance or reserve is a dollar amount equal to at least 10% of actual General Fund revenues.

Moody's general guidelines for issuing bond ratings presume that an entity has a sufficiently diverse revenue stream to enable it to sustain adversity of any one of the revenue sources. In addition, the guidelines presume that the entity is not facing future liabilities it will be unable to meet or that it has adopted and followed a plan to address significant known liabilities.

The Board understands that to avoid financial instability, continuing requirements should be insulated from temporary fluctuations in revenues.

It is the goal of the Board to fund and maintain a General Fund budgeted reserve, designated as unappropriated fund balance and funded at approximately 10% of the "corporate" revenues of the General Fund. Corporate revenues are defined as revenues that are available for general use and over which the Board has complete discretion.

Corporate revenues include Property Tax, Business Income Tax, Motor Vehicle Rental Tax, State Revenue Sharing (Cigarette, Liquor, Video Lottery, and Amusement Device Taxes), and Interest Earnings. These revenue sources account for approximately 90% of total General Fund resources, excluding Beginning Working Capital.

The budgeted reserve account in the General Fund, designated as unappropriated fund balance is to be used when overall revenue growth falls below the rate of annual revenue change achieved during the prior ten years*. In years when basic revenue growth falls below long-term average growth, the Board will reduce the unappropriated fund balance to continue high priority services that could not otherwise be funded by current revenues.

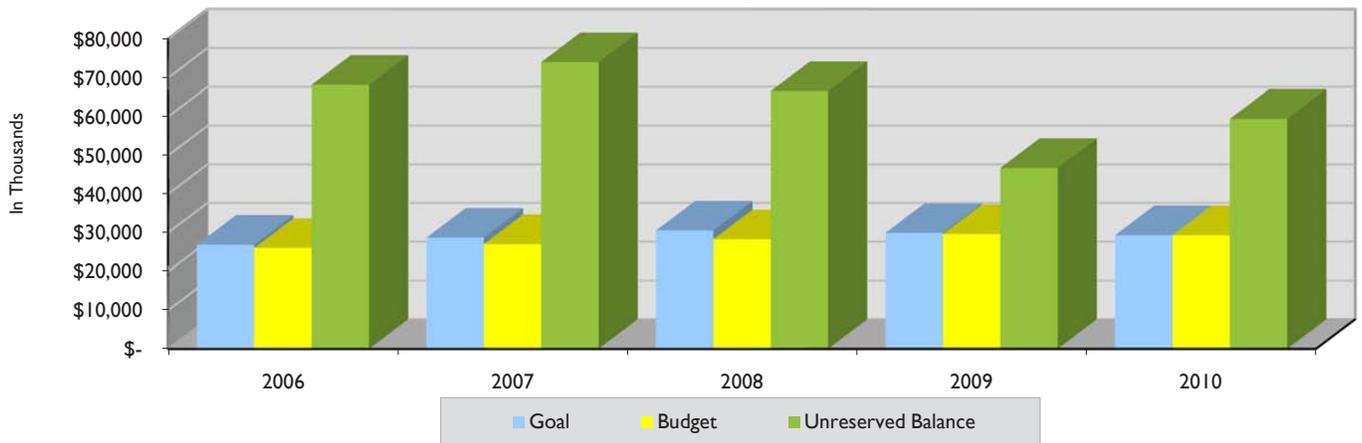
Status

If the reserve account is so used, to maintain fiscal integrity, the Board will seek to restore the account as soon as possible.

The FY 2012 reserves are budgeted at \$31.2 million based on current forecasts.

The following graph shows the reserve goal, budget and actual unreserved fund balance (\$ in thousands). The budgeted reserves do not include funds budgeted in contingency.

Unreserved Fund Balance



General Fund Reserves	2006	2007	2008	2009	2010
Goal	\$26,832	\$28,658	\$30,513	\$29,920	\$29,300
Budget	\$26,008	\$27,000	\$28,250	\$29,600	\$29,300
Unreserved Balance	\$68,150	\$73,988	\$66,514	\$46,714	\$59,415

*"Growth" is defined as total increase in fiscal year compared to the amount in the prior fiscal year, adjusted for changes in collection method, accrual method, or legislation defining the rate or terms under which the revenue is to be collected.

General Fund Emergency Contingency

Policy Statement

General Fund contingency transfers have a significant effect on the annual budget process by reducing the amount of ending fund balance that is carried over to the subsequent fiscal year as beginning working capital. Contingency transfers should be reviewed in the context of other budget decisions so that high priority programs and projects are not jeopardized.

The Board understands that in order to avoid financial instability, continuing requirements cannot increase faster than continuing revenues. It is the policy of the Board to establish an emergency contingency account in the General Fund, as authorized by ORS 294.352, each fiscal year during the budget process. The account will be funded at a level consistent with actual use of transfers from contingency during the prior ten years.

To maintain financial stability, the following guidelines should be used by the Board in considering requests for transfers from the General Fund Contingency Account:

1. One-time-only allocations.
2. Contingency funding limited to the following:
 - a) Emergency situations which, if left unattended, will jeopardize the health and safety of the community.
 - b) Unanticipated expenditures necessary to keep a public commitment or fulfill a legislative or contractual mandate, or which have been demonstrated to result in significant administrative or programmatic efficiencies that cannot be covered by existing appropriations.
3. The Board may, when it adopts the budget for a fiscal year, specify programs it wishes to review during the year and increase the Contingency account to provide funding to support those programs if it chooses. Contingency funding of such programs complies with this policy.

Status

The Budget Director is responsible for informing the Board if contingency requests submitted for Board approval meet the criteria of this policy. In addition, each year the Budget Director will provide an annual report to the Board detailing the prior fiscal year's contingency actions. This report will include the total dollar amount of contingency requests, dollar amount approved, and dollar amount that did not meet the criteria of this policy.

Capital Asset Management Policies

Capital financial management policies demonstrate to the credit rating industry and prospective investors (bond buyers) the County's commitment to sound financial management. Adherence to adopted policies ensures the integrity of the planning process and leads to maintaining or improving bond ratings and lowering the cost of capital.

In general, a facilities and property management plan includes three phases: (1) capital improvement planning and funding; (2) facility operations and long-term maintenance plan and funding; (3) property management, to determine best use or disposition of property.

Multnomah County owns over 70 buildings with a historical cost of approximately \$420 million and an estimated replacement cost of \$910 million. The County currently carries a \$150 million property insurance policy per occurrence. Structural and systems maintenance in the County's capital plan is largely a non-discretionary activity. That is, the question is not whether such expenditures are necessary but in what year to schedule the expenditure on particular projects. Deferral of capital improvements and maintenance creates an unacceptable unfunded liability and contributes to further deterioration of properties.

The Board of County Commissioners may authorize the sale, long-term lease, or development of property and/or improvements and may authorize full faith and credit financing obligations. It is financially prudent to plan capital acquisition, improvement and maintenance projects adequately and to address the unfunded need for capital improvements so that decisions about the use of revenues and financing may be made in an orderly and effective manner.

During the annual budget development process the Director of the Facilities and Property Management (FPM) Division is directed to update the five-year Capital Improvement Plan (CIP). This plan shall include recommendations to the Chair and Board of County Commissioners on the priority of projects including those that may have been identified by the Chair's Office, suggested by Commissioners or otherwise identified. The CIP identifies and sets priorities for all major capital asset investments, acquisition, renovation, maintenance, or construction projects.

The Plan should consider opportunities to improve its capital finance position. These opportunities may include but not be limited to redirecting building lease or rental payments to construction, renovation or acquisition of facilities, or other creative funding strategies that will address facilities funding needs on a long term basis.

Facility Operations and Long-Term Maintenance Plan and Funding Policy

The Board recognizes that adequate operations and maintenance funding is essential to avoid costly reconstruction or replacement of capital assets.

The five-year Capital Improvement Plan shall provide for anticipated major improvements and maintenance to County capital assets as well as additional and replacement capital assets. The Plan shall include major construction to be undertaken by the County, no matter what the funding source. The Plan will be reviewed and updated annually.

The Capital Improvement Plan shall identify adequate funding to support repair and replacement of deteriorating capital assets and avoid a significant unfunded liability from deferred maintenance. In order to facilitate capital improvement discussions and to create a clear alignment of policy and funding, the Facilities and Property Management Division shall evaluate all owned County facilities and shall maintain a current list of facilities which are in substantial compliance with all applicable building codes and which have no required capital work. These facilities shall be designated as Tier I (Asset Preservation) facilities.

An Asset Preservation Fee shall be assessed on tenants within all Tier I buildings. This fee is established to be \$2.75/rentable square foot and shall be adjusted in future years to reflect the facilities' needs and County funding capacity. It is the goal of the Board to fund the County's capital needs at approximately 2% of the cost of County buildings (two percent is equivalent to depreciating the facilities over a 50-year period). While the County currently funds facilities at a rate equivalent to approximately 1% of the cost of County buildings, and does not have the capacity to fund facilities at the policy rate, the Board will consider this goal when establishing the rate in future years.

An Asset Preservation Fund is maintained to collect the assessed Asset Preservation Fees and to serve as a long-term reserve fund to maintain the Tier I facilities in their current excellent condition. Required capital projects for Tier I facilities shall be budgeted annually in the Asset Preservation Fund. The remaining balance of the Fund shall be maintained as a long-term reserve and shall be budgeted as an unappropriated balance.

Any facility which does not meet the criteria for designation as a Tier I building shall be designated as a Tier II or Tier III building. Tier II buildings are not up to current building standards and may require substantial capital work but are determined appropriate for continued investment and long-term retention in the County facilities inventory.

Tier III buildings appear to be uneconomical or impractical for long-term retention and will be analyzed to determine if they should be offered for disposition. Tier III buildings may include those buildings that are no longer needed for the County's use for program service delivery and as such have been slated for disposition. Only "fire-life-safety" and urgent capital projects

will be considered for Tier III buildings, to avoid further investment in these facilities.

A Capital Improvement Fee shall be assessed on tenants within all Tier II and III buildings. This fee is established to be \$2.75/rentable square foot and shall be adjusted in future years to reflect the facilities' needs and County funding capacity. It is the goal of the Board to fund the County's capital needs at approximately 2% of the cost of County buildings (2% is equivalent to depreciating the facilities over a 50-year period). While the County does not have the capacity to fund facilities at this rate currently, the Board will keep this goal in mind when establishing the rate in future years.

A Capital Improvement Fund is maintained to collect the assessed Capital Improvement Fees. This Fund will be used to provide for the continuing repair and maintenance of Tier II and III buildings. Given the current inadequacy of these funds to meet the needs of these buildings, projects will be identified and proposed for funding based on an annual assessment of need and urgency. The Facilities and Property Management Division shall maintain an inventory of the capital needs in all owned County facilities. An evaluation process and rating system shall be implemented and managed by Facilities and Property Management to assist in determining which projects to propose for funding each year. Recommended capital projects for Tier II and III facilities shall be budgeted annually in the Capital Improvement Fund. Any remaining balance of the Fund shall be maintained as a long-term reserve and budgeted as unappropriated balance.

It is the goal of the Facilities and Property Management Division to perform all preventive and corrective maintenance on all County facilities to provide facilities that are safe, functional, and reliable for County operations. Facilities and Property Management will prepare and administer tenant agreements, respond to service requests, and manage commercial leases. The service level agreements with each tenant will be prepared to reflect the level of service and various pricing of each service that have been agreed upon by the parties.

Best Use or Disposition of Surplus Property Policy

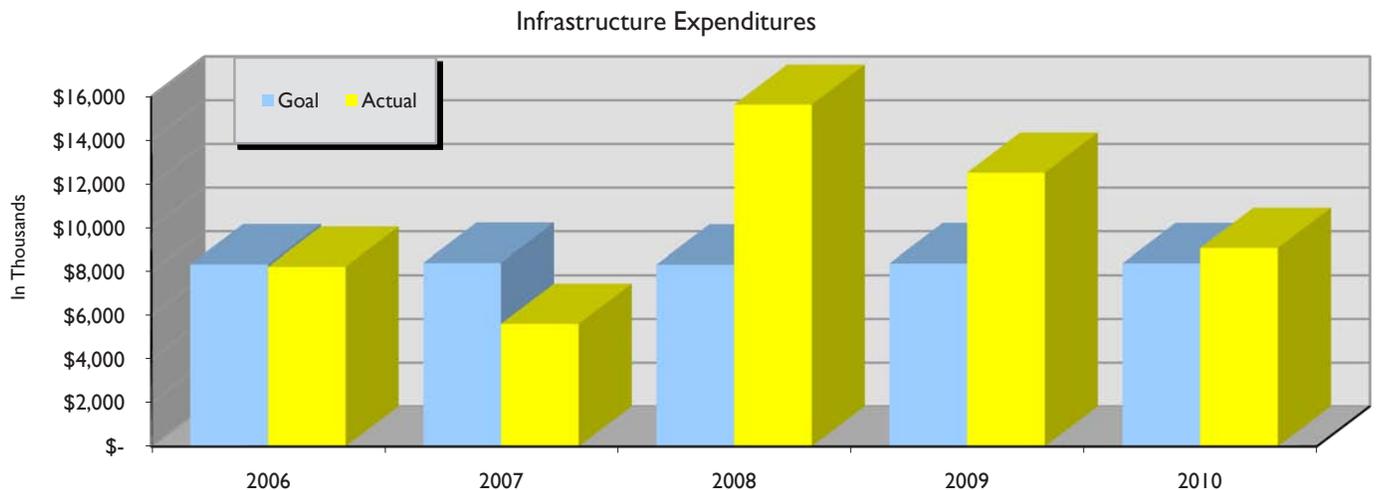
Status

The Board will make the final determination on the best use or disposition of the property identified. When deciding on the best use or disposition of surplus property, the Board will consider that the proceeds from the sale of unrestricted property may be allocated in the following prioritized manner:

1. Credited to the Asset Preservation Fund to provide reserves to meet future capital needs in Tier I facilities.
2. Credited to the Capital Improvement Fund to provide resources for future capital projects, deferred maintenance, or capital acquisition/ construction.
3. Retire outstanding debt related to the disposed of or surplus property.
4. Used to increase General Fund reserves to achieve full funding according to these policies.

In addition property may be traded for other properties or may be leased to other agencies in order to provide services or carry out the mission of the County.

The five year CIP is updated and presented to the Board annually. The County is not in compliance with the policy goal to fund capital needs at a rate of 2% of the cost of buildings, but has increased fees charged to tenants in County owned buildings in an effort to reach the goal over time. The following graph depicts the annual infrastructure spending goal and actual expenditures (\$ in thousands). Although the graph appears to show that capital expenditures exceed the goal the excesses from 2008 – 2010 are due to one-time-only expenditures and General Fund transfers. The goal refers to a level of ongoing expenditures.



	2006	2007	2008	2009	2010
Goal	\$8,339	\$8,401	\$8,326	\$8,381	\$8,386
Actual	\$8,224	\$5,618	\$15,639	\$12,525	\$9,074

Long-Term Liabilities

Policy Statement

Governments are required to account for and record in the financial statements long-term and other liabilities per Governmental Accounting Standards Board (GASB) pronouncements. Long-term liabilities are probable future sacrifices of economic resources due in more than one year. Upon recording long-term liabilities the County recognized the need to fund some of the unfunded long-term liabilities and prevent the risk of long-term liabilities recorded without a plan to fund them.

Long-term liabilities include, but are not limited to: medical & dental incurred but not reported (IBNR) claims, workers compensation IBNR claims, liability IBNR claims, PERS and other post-employment benefits. It is the goal of the Board to fully pre-fund all benefits including retirement benefits, with the exception of other post-employment benefits (OPEB). With the exception of the liability for compensated absences, GASB pronouncements require long-term liabilities to be assessed and disclosed and in the County's comprehensive annual financial report.

Funding for these liabilities will be in the form of reserves in the Risk Management Fund, allocated by the Chief Financial Officer (CFO) to the County's long term liabilities. The reserves in the fund are considered set asides for the exclusive use of meeting these liabilities. As of June 30, 2010, actuarial liabilities are fully funded with the exception of the post employment benefits liability (OPEB), which is currently funded at 16.3%. It is the goal of the County to gradually increase the reserve amount allocated to the OPEB and achieve a funding level of 20% by 2013. The CFO is responsible for informing the Board of the funding levels in relation to the actuarially determined liability, to ensure that these liabilities are funded according to the actual liability or the actuarially determined liability.

Status

The following is the June 30, 2010 funding level of each liability (\$ in thousands):

Liability Description	Total Liability	Amount Funded	Percent Funded
Self Insurance (1)	\$12,189	\$12,189	100.0%
Post Retirement (2)	122,605	20,000	16.3%

(1) GASB requires self-insurance claims be recorded as a liability in the financial statements.
 (2) GASB requires employer paid benefits extended to retirees be disclosed in the financial statements. Liability reflects the most recent unfunded actuarial accrued liability amount per Mercer actuarial report.

Accounting and Audits

Policy Statement

Under ORS 294 the County is required to have the County's financial records audited annually by an independent accounting firm.

The Board understands that the County's accounting system and financial reporting are required by State law to adhere to Generally Accepted Accounting Principles (GAAP), the principles established by the Governmental Accounting Standards Board (GASB), and the standards of the Government Finance Officers Association (GFOA).

Multnomah County's Ordinance No. 1101 as amended, which established an Audit Committee, audit procedures, and audit rules, will apply to all external financial audits. The basic duties of the Audit Committee are to

1. Review the scope and extent of the external auditor's planned examination.
2. Review with management and the external auditor the financial results of the audit.
3. Review with the external auditor the performance of the County's financial and accounting personnel.
4. Review written responses to management letter comments and single audit comments.
5. Present the Audit, Single Audit, and Report to Management to the Board.
6. Participate in the selection of the external auditor.

The Comprehensive Annual Financial Report (CAFR) and the audit of the County's schedule of expenditures Federal awards (Single Audit) shall be sent to grantor agencies and rating agencies annually.

It is the goal of the Board to maintain a fully integrated automated financial system that meets the accounting and reporting needs of the County. This financial system is to include general ledger, accounts payable, accounts receivable, materials management, purchasing, human resources, payroll, and cost accounting for all applicable operations.

The County is in compliance with this policy.

Status

Fund Balances and Spending Prioritization

Policy Statement

Status

The County has established an order of spending in accordance with Governmental Accounting Standards Board (GASB) statement number 54. The County will spend resources in the following order:

1. Restricted resources
2. Committed resources
3. Assigned resources
4. Unassigned resources

Any exceptions to the above order of spending must be approved by the County Chair.

It is the policy of the Board that the County will report the following fund balance categories:

- Restricted – for resources constrained on use by externally imposed creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments or constraints imposed by law through constitutional provisions or enabling legislation.
- Committed – for resources constrained on use authorized by the Board of County Commissioners via board resolution or County ordinance. Resources will be committed prior to June 30th and the amount may be determined at a subsequent date.
- Assigned – for constraints on resources reported in the governmental funds outside of the General fund.
- Unassigned – for fund balances not reported in any other category.

In connection with the implementation of GASB #54, the County will be fully compliant with this policy upon the close of fiscal year ending June 30, 2011.

Fund Accounting Structure

Policy Statement

According to local budget law and the Governmental Accounting Standards Boards (GASB), the County is required to establish and maintain various funds. Each year the Chief Financial Officer is responsible for preparing and presenting a resolution to the Board defining the various County funds. The County will adhere to Generally Accepted Accounting Principles and GASB when creating a fund and determining if it is to be a dedicated fund.

The following types of funds should be used by state/local governments:

GOVERNMENTAL FUNDS

- **General Fund** - to account for all financial resources not accounted for and reported in another fund.
- **Special Revenue Funds** - Restricted or committed specific revenue sources will comprise a substantial portion of the fund's resources, but the special revenue fund may also include other restricted, committed and assigned resources. The County will establish a Special Revenue Fund when 30% or more of the resources in the fund are restricted.
- **Capital Projects Funds** - to account for and report financial resources that are restricted, committed or assigned to expenditures for capital outlays, including the acquisition or construction of capital facilities and other capital assets. Capital projects funds exclude those types of capital-related outflows financed by proprietary funds or for assets that will be held in trust for individuals, private organizations or other governments.
- **Debt Service Funds** - to account for and report financial resources that are restricted, committed or assigned to expenditure for principal and interest. Debt service funds should be used to report resources if legally mandated. Financial resources that are being accumulated for principal and interest maturing in future years also will be reported in debt service funds.

PROPRIETARY FUNDS

- **Enterprise Funds** - to account for operations (a) that are financed and operated in a manner similar to private businesses, where the intent of the governing body is that the costs of providing goods or services to the public on a continuing basis be financed or recovered through user charges; or (b) where the governing body has decided that periodic determination of revenue earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, or accountability.
- **Internal Service Funds** - to account for the financing of goods or services provided by one department or agency to other sections of the governmental unit, or to other governmental units, on a cost-reimbursement basis.

Status

FIDUCIARY FUNDS

- **Trust and Agency Funds** - to account for assets held in a trustee capacity or as an agent for individuals, private organizations, governmental units, and/or other funds. These include: (a) Expendable Trust Funds; (b) Nonexpendable Trust Funds; (c) Pension Trust Funds; and (d) Agency Funds.

Governmental units should establish and maintain those funds required by law and sound financial administration. Only the minimum number of funds consistent with legal and operating requirements should be established, however, since unnecessary funds result in inflexibility, undue complexity, and inefficient financial administration.

In connection with the implementation of GASB #54, the County will be fully compliant with this policy upon the close of fiscal year ending June 30, 2011.

Internal Service Funds

Policy Statement

It is often advantageous to centralize the provision of certain goods and services within the County by establishing internal service funds. These funds provide a useful means of accounting for such centralized intra-governmental activities. The purpose of establishing internal service funds is to identify and allocate costs related to the provision of specific goods and services within the County.

Internal service funds are used to account for services provided on a cost-reimbursement basis. Surpluses and deficits in internal service funds may be an indication that other funds were not charged properly for goods or services received. In particular, it is not appropriate to report a material deficit in an internal service fund without the demonstrable intent and ability to recover that amount through charges to other funds over a reasonable period.

The County may provide services to external agencies to help the County defray fixed costs. Where internal services are also provided to external agencies, the rates may be different than those charged internally for the same services.

The County will establish the following internal service funds for these services:

1. Risk Management Fund – risk management and insurance coverage
2. Fleet Management Fund – motor vehicle, fleet and electronics
3. Information Technology Fund – data processing operations
4. Mail / Distribution Fund – mail distribution, records and material management operations
5. Facilities Management Fund – management of owned and leased property.

The internal service funds will be used to account for business operations and charge for goods or services provided to other departments or agencies on a cost-reimbursement basis. Periodically the rates charged will be compared to other public or private sector operations to ensure that pricing is competitive. The internal service fund charges will include asset replacement charges (depreciation) to ensure that adequate funds will be available to purchase replacement assets.

The charges may include a contingency or reserve amount not to exceed 10% as recommended in the Auditor's 2011 Financial Condition Report to ensure that service reimbursements charged to other departments are maintained at a relatively constant level. Rates will be trued up on an annual basis, thereby eliminating excess reserves.

Unreserved fund balances in internal services funds will be reported on annually as part of the report to the Board on the Comprehensive Annual Financial Report.

Liquidity & Accounts Payable

Policy Statement

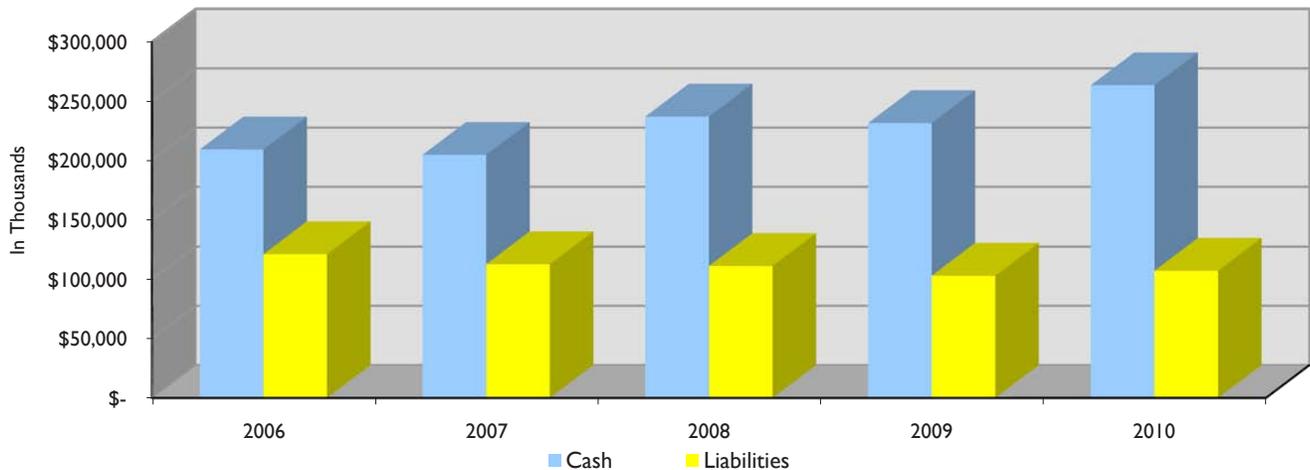
Status

Liquidity is the ratio of cash and short-term investments to current liabilities, including amounts held in trust. The County's liquidity reflects its ability to pay its short-term obligations. Generally a ratio of \$1.00 in cash and short-term investments to \$1.00 of current liabilities is considered an acceptable liquidity ratio. The cash ratio measures the organizations ability to pay its short-term obligations. The cash ratio is also a good indication of how an organization can weather difficult times. Generally speaking, the higher the cash ratio, the better the organization's financial health.

The County will strive to maintain a liquidity ratio of at least \$1.50 in cash and short-term investments to each \$1.00 of current liabilities. This is higher than the credit rating's acceptable ratio and is necessary given the County's lack of revenue diversity and the volatility of the Business Income Tax revenues.

The following graph depicts the comparison of cash and investments to current liabilities (\$ in thousands). In looking at the County's cash ratio over time, the increasing ratio indicates more available cash for investments and also indicates the County has improved its ability to meet its current obligations. A higher cash ratio translates to better liquidity.

Liquidity and Accounts Payable



Liquidity	2006	2007	2008	2009	2010
Cash	\$209,236	\$204,712	\$236,997	\$231,504	\$263,477
Liabilities	\$121,302	\$112,795	\$111,346	\$103,106	\$107,339
Actual Ratio	1.72	1.81	2.13	2.25	2.45

Banking, Cash Management and Investments

Policy Statement

Multnomah County maintains an active investment program. An investment policy was first formalized in 1982 and has been revised several times since. This policy incorporates various Oregon Revised Statute Codes which specify the types of investments and maturity restrictions that local governments may purchase. The County's Investment Policy also contains self-imposed constraints in order to effectively safeguard the public funds involved.

Banking services shall be solicited at least every seven years on a competitive basis. The Chief Financial Officer (or designee) is authorized to act as "Custodial Officer" of the County and is responsible for performing the treasury functions of the County under ORS 208, 287, 294, and 295 and the County's Home Rule Charter. In carrying out these functions, the Chief Financial Officer is authorized to establish a financial policy that meets generally accepted auditing standards relating to cash management.

In accordance with ORS 294.135, investment transactions shall be governed by a written investment policy, which will be reviewed and adopted annually by the Board of County Commissioners. The policy will specify investment objectives, diversification goals, limitations, and reporting requirements. The investment policy sets guidelines for diversification that are more stringent than those allowed by State statute, reflecting the County's strategic preference for a conservative investment approach. In accordance with MCC 2.60.305-2.60.315 the County will utilize an independent Investment Advisory Board to review the County's policy and investment performance. Unrecognized gains or losses will be recorded in the County financial report.

Status

The County is in compliance with this policy.

Short-term and Long-term Debt Financings

Policy Statement

Historically, the County maintained a 'pay-as-you-go' philosophy for financing capital projects. Pay-as-you-go can be costly in some ways due to cost acceleration in inflationary periods. Over-utilized facilities generate higher maintenance costs and citizens are not served well by over-utilized or nonexistent facilities. An alternative is to issue debt, sometimes referred to as 'pay-as-you-use.' Currently, the County's philosophy is to issue debt for public projects which results in the citizens benefiting from the project paying for the debt retirement costs.

The County may use the following financing transactions in accordance with the County's Home Rule Charter and State and Federal Laws:

1. **Short-Term Debt.** If it is determined by the Finance and Risk Management Division that the General Fund cash flow requirements may be in a deficit position prior to receiving property tax revenues, the County may issue short-term debt to meet anticipated cash requirements. A Line of Credit may be issued to finance capital project transactions where it is deemed financially advantageous to issue short term debt. Before issuing short-term debt the Board must authorize the financing with a resolution.
2. **Bonds and Other Long-Term Obligations.** It is the policy of the Board that the County will attempt to meet its capital maintenance, replacement, or acquisition requirements on a pay-as-you-go basis. If the dollar amount of the capital requirement cannot be met on a pay-as-you-go basis, if it is financially beneficial to issue bonds or other debt instruments, and if the project has been determined to benefit future citizens, the County will evaluate the feasibility of issuing a long-term debt financing instrument.
3. **Uses.** All long-term financings must provide the County with an economic gain or be mandated by the Federal or State Government or court. Under no circumstances will the County fund current operations with the proceeds of long-term borrowing.
4. **Debt.** When issuing debt, the County will follow the Government Finance Officers Association recommended practice of selecting and managing the method of sale of State and Local Government Bonds. In addition to statutory debt limits, the County further limits non voter-approved debt instruments to an annual debt payment amount that will not exceed 5% of the County's General Fund budgeted revenues and with exception of proprietary funds, all annual debt service payments will be limited to 5% of the total revenues of the supporting fund. Annual debt service payments should fall below the minimum level of General Fund reserves, 10% of annual General Fund revenues, providing the County with the ability to meet annual debt payment obligations in the case of severe budgetary challenges.

5. **Capital Expenditures.** If capital expenditures are anticipated to be incurred prior to the issuance of the debt, the Board authorizes the Chief Financial Officer to execute a declaration of official intent (or DOI) with regard to such expenditure. The DOI must express the County's reasonable expectations that it will issue debt to reimburse the described expenditures. It must contain a general description of the project and state the estimated principal amount of obligations expected to be issued to finance the project. A copy of the DOI shall be sent to the Board.
6. **Financing Mechanisms.** The different types of financings used to fund its major capital acquisitions or improvements are:
 - a. **Revenue Bonds** may be used whenever possible to finance public improvements which can be shown to be self-supported by dedicated revenue sources, needed for infrastructure or economic development, or approved by the Board for specific purposes.
 - Revenue supported bonds are to be used to limit the dependency on property taxes for projects with available revenue sources, whether self-generated or dedicated from other sources.
 - Adequate feasibility studies are to be performed for each project to determine the adequacy of the dedicated revenue source.
 - b. **General Obligation Bonds** (GO bonds) require voter approval and will be used to finance *essential* capital projects only. GO bonds will only be considered after exploring funding sources such as Federal and State grants and project revenues.
 - c. **Full Faith and Credit or Limited Tax Bonds** will be considered if revenue bonding or GO bonding is not feasible. Where Full Faith and Credit Bonds or Limited Tax Bonds are used to finance capital projects, the term of debt will be generally limited to the economic life of the financed asset not to exceed 20 years. When bond market conditions warrant, or when a specific capital project would have a longer useful life, or when operational efficiencies can be achieved, the Board may consider repayment terms that differ from the general policy.
 - d. **Capital Lease-Purchases** will be considered if revenue bonding, GO bonding, or Full Faith and Credit bonding is not feasible.
 - e. **Leases and Limited Tax Bonds** as reported in the County's comprehensive annual financial report will be limited as follows:
 - Acquisitions will be limited to the economic life of the acquisition or improvement and shall not exceed 20 years.
 - All acquisitions must fit the County's mission or role.
 - All annual lease-purchase or bond payments must be included in the originating departments' adopted budget or in the service reimbursement formula for Facilities Management's internal services reimbursement rates.

f. Refundings or Advance Refundings will be done if there is a present value savings of 3% or more or if the restructuring of the financing will benefit the County.

g. Intergovernmental Agreements with the State of Oregon for Energy Loans.

h. Local Improvement Districts (LIDs). Except as required by State law, it is the policy of the Board not to form Local Improvement Districts (LIDs) for purposes of issuing debt to finance LID improvements unless specifically required by Oregon Revised Statutes. This is due to the added costs of administering the LIDs, the small number of citizens served, and the risk that in the event of default by property owners the General Fund will be obligated to retire any outstanding obligations.

i. Conduit Financings. It is the policy of the Board to act as an “Issuer” of conduit financing for any private college, university, hospital, or for-profit or non-profit organization that is located in Multnomah County and is eligible to use this type of financing. The County will charge a fee of \$1.00 per \$1,000 of bonds issued or \$10,000, whichever is greater, to act as an issuer for the organization. This fee offsets administrative costs that may be incurred. The County will retain bond counsel to represent it on legal issues including any risks associated with the conduit financing. The County may also retain the services of a financial advisor if deemed by the Chief Financial Officer to be in the best interests of the County. The organization will be assessed an additional fee to cover any expenses incurred by bond counsel or financial advisor. In addition to the fees established above, the organization must have a Moody’s rating of Baa or better or a BBB rating from Standard and Poor’s. The organization requesting the conduit financing from the County must have clearly established policies that do not condone discriminatory practices. The Board must approve each conduit financing issue. In the event of conduit financing on behalf of the Hospital Facility Authority of Multnomah County, the Board acting as the governing board of the Hospital Facility Authority will comply with the bylaws of the Authority.

Status

A schedule of the County’s outstanding debt obligations as of July 1, 2011 can be found in Volume One in the Summaries tab.

Interfund and Insubstance Loans

Policy Statement

An interfund loan is a transfer between funds or fund types within the County for an approved amount and a definite plan of repayment in a specified period of time. Interfund loans are subject to ORS 279.460 and are designed to provide financing resources to address cash flow needs in County operations or capital financing plans. Interfund loans are either operating or capital and shall meet the requirements below. A Capital Interfund Loan is a loan made for the purpose of financing the design, acquisition, construction, installation, or improvement of real or personal property and not for the purpose of paying operating expenses. All interfund loans will be documented and submitted to the Board of County Commissioners for review and approval.

In addition to interfund loans, the County may engage in insubstance loans. An insubstance loan is a temporary balance sheet entry recorded at year-end to prevent a negative cash balance within a fund due to cash flow timing differences. The County's Chief Financial Officer has the authority to record an insubstance loan in order to satisfy fiscal year end reporting requirements and cash flow needs.

Interfund loan requests must be reviewed and approved by the County's Chief Financial Officer and Budget Director prior to taking a request for authorization to the Board of County Commissioners. Interfund loans must be authorized by a resolution of the Board of County Commissioners, which shall state the fund from which the loan is to be made, the fund to which the loan is to be made, the purpose and intent for which the loan is made, the principal amount of the loan, the interest rate at which the loan shall be repaid and shall include a schedule for repayment of principal and interest. In addition, interfund loans:

1. Shall not be made from reserve funds, debt service funds, or any other funds restricted by law, constitutional provisions, bond covenants, grantor requirements, Board resolutions or ordinances, unless the restrictions on these funds allow for the purpose of the interfund loan.
2. Shall be granted only after it has been demonstrated that reasonable consideration was given to other potential resources available to the fund and when the loan is required to meet a pressing need or to take advantage of a special opportunity.
3. Shall not exceed 60 months in duration for any capital interfund loan; shall not extend beyond the end of the next fiscal year for any operating interfund loan.
4. May be made only if there is a likely expectation that the fund receiving the loan will have the ability to repay it. If not, the use of an interfund transfer should be considered if appropriate.
5. May be repaid in advance without any additional accrual of interest (if applicable) or any other penalties.
6. Must be made in compliance with all other statutory requirements and limitations of ORS 294.460.

Components Units of Multnomah County

A component unit is a legally separate entity associated with the primary government. A “blended” component unit meets the following criteria:

1. The component unit’s governing body is the same as the governing body of the primary government.
2. The component unit provides services entirely, or almost entirely, to the primary government or otherwise exclusively, or almost exclusively, benefits the primary government even though it does not provide services directly to it.
3. The component unit exclusively, or almost exclusively, benefits the primary government by providing services indirectly.

Multnomah County recognizes three blended component units:

1. Dunthorpe-Riverdale Sanitary Service District
2. Mid County Street Lighting Service District
3. Hospital Facilities Authority

Multnomah County also recognizes a “discretely” presented component unit, The Library Foundation (TLF). TLF is a legally separate, tax exempt component unit of the County whose primary purpose is to support the County’s libraries. TLF is a discretely presented component unit that is reported in the County’s Comprehensive Annual Financial Report (CAFR) as the nature and relationship with the County is significant.

Although the goal of the County's budget is to provide information that is concise and understandable; the complexities of public finance and Oregon State Budget law can be confusing for those not familiar with the budget process. The Glossary contains many of the key words and terms used in the County's budget to help the reader.

Following the Glossary of Terms there is a list of acronyms most commonly used by Multnomah County.

-A-

Accrual Basis. Method of accounting in which revenue is recorded when measurable and earned, and expenses are recognized when a good or a service is used. (ORS 294.311(1))

Adopted Budget. Financial plan adopted by the Board of County Commissioners for the fiscal year that forms the basis for appropriations.

Ad Valorem Tax. A property tax computed as a percentage of the value of taxable property. Based on the Assessed Value.

Appropriation. Authorization for spending a specific amount of money for a specific purpose during a fiscal year. The appropriation can be changed during the year by board transfer, grants or the supplemental budget.

Approved Budget. The budget that has been approved by the Board of County Commissioners.

Assessed Value. The value set on real and personal taxable property as a basis for levying taxes. It is the lesser of the property's maximum assessed value (the value that grows by 3 percent) or real market value.

Assessment Date. January 1. The date on which the real market value of property is set.

Audit. The review and appraisal of the County's accounts and fiscal affairs conducted by an accountant. A report is issued by the auditor expressing an opinion about the financial statements and compliance with requirements.

-B-

Balanced Budget. Oregon Administrative Rule requires jurisdictions within Oregon to propose and adopt balanced budgets. According to the State of Oregon definition (OAR 150-294.352(1)-(B)), a balanced budget is an estimate of expenditures and resources whereby total resources in a fund equal the total expenditures and requirements for that fund, and the total of all resources equal the total of all expenditures and all requirements for all funds of the jurisdiction.

Basis of Accounting. Means the cash basis, the modified accrual basis or the accrual basis.

Beginning Working Capital. An accounting term used to describe financial resources that are available in the current fiscal year because they were not expended in the previous fiscal year.

Board of Commissioners. As set forth in the Multnomah County Home Rule Charter, the Board of County Commissioners consists of four members, elected by district and a chair elected countywide for a four year term, who are devoted full-time to County's business.

Bond. A written promise to pay a specified sum of money (called the face value or principal amount), at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specific rate. Bonds issued by state governments or municipalities are generally exempt from tax.

Bonded Debt ("local improvement"). Borrowed monies for a capital construction project, approved by voters to be repaid by a tax levy.

Budget. Basis of the legal authorization for the expenditure of funds. A written plan of financial operation for estimating expenditures for one year, and the proposed means of financing the estimated expenditures. Must include a balanced statement of actual revenues and expenditures during each of the last two years, estimated revenues and expenditures for the current and upcoming year. (ORS 294.311.(4))

Budget Committee. Fiscal planning board of a local government, consisting of the five Commissioners authorizes the maximum for the tax levy. (ORS 294.336)

Budget Cycles. The various developmental stages: REQUESTED (prepared by departments), the PROPOSED (prepared by County Chair), APPROVED (adjusted by the Board) and ADOPTED (adjusted/approved by the Board).

Budget Director's Message. Written explanation of the budget and the local government's financial priorities.

Budget Officer (Director). Person designated to assemble budget material and information and to physically prepare the proposed budget. (ORS 294.331)

Budget Period/Fiscal Year. A 12-month period from July 1 through June 30 to which the annual operating budget applies. (ORS 294.311(7))

-C-

Capital Outlay. Items which have a useful life of one or more years and exceed \$5,000 such as machinery, land, furniture, equipment, or buildings. (ORS 294.352(6))

Capital Project. Any major repair, renovation or replacement of a current fixed asset that extends the useful operational life by at least five years or expands the capacity of an existing facility. Also

includes construction of a new asset with a useful operational life of at least five years including roads, bridges, parks, marinas, and buildings.

Capital Projects. Fund. A fund used to account for resources, such as bond sale proceeds, to be used for major capital purchase or construction projects. May be used for one or more projects.

Cash Basis. System of accounting under which revenues are accounted for only when received in cash, and expenditures are accounted for only when paid. (ORS 294.311(8))

Categories of Measure 5 Limitation. The three categories in which taxes on property are placed before the constitutional limits can be tested: Education, General Government, Excluded from Limitation. (ORS 310.150(1))

Certificates of Participation. Financing in which an individual buys a share of the lease revenues of an agreement made by a municipal or governmental entity, rather than the bond being secured by those revenues. This form of financing can be used by the municipal or government entity to circumvent restrictions that might exist on the amount of debt they might be able to take on.

Compression. The difference between property taxes actually imposed in a given year and property taxes that would have been imposed if Measure 5 limits did not exist. See Measure 5.

Classification. A group of personnel positions which are enough alike in duties, authority, and responsibilities to require the same qualifications and the same pay for all positions in the group.

Constraint. Used in budgeting, a limitation set on the amount of General (or other funds) that may be used by a program or department in a given fiscal year. Multnomah County sets a *constraint* on the amount of General Fund that departments may plan for.

Glossary of Terms

fy2012 adopted budget

Contingency. An estimate in an operating fund for unforeseen spending that may become necessary.

Contracted Services. Expense of services rendered under contract by personnel who are not on the payroll of the jurisdiction, including all related expenses covered by the contract.

Current Assets. Assets available to finance current operations or to pay current liabilities.

Current Liabilities. Liabilities due within one year.

Current Year. The fiscal year in progress.

-D-

Debt Service Fund. A fund established to account for payment of general long-term debt principal and interest.

Discretionary Revenue. Revenue not dedicated or restricted for a specific purpose. Local government can spend these funds on any activity.

Double Majority. A term that refers to an election where at least 50 percent of the registered voters eligible to vote in the election cast a ballot and more than 50 percent voting approve the question.

-E-

Employee Benefits. Amounts paid on behalf of employees; these amounts are not included in the gross salary. They are fringe benefit payments, and, while not paid directly to employees, they are part of total compensation. For example, health and life insurance, social security taxes, workers' compensation, and unemployment insurance.

Efficiency Measure (Productivity). Efficiency measurement is a method for examining how effectively a program is performing the activities it is doing. This is an indicator that measures the cost of

resources (e.g., in dollars, FTE, employee hours, time, etc.) per unit of output (e.g., per repair, per case, etc.).

Encumbrance. An obligation chargeable to an appropriation and for which part of the appropriation is reserved. (ORS 294.311(10)).

Enterprise Fund. A fund established to account for operations that are financed and operated in a manner similar to private business enterprises.

Expenditures. Total amount incurred if accounts are kept on an accrual basis; total amount paid if accounts are kept on a cash basis. (ORS 294.311(13))

-F-

Fiduciary Fund. Fiduciary funds are used to account for resources held for the benefit of parties outside the County.

Financial Forecast. Report prepared by the budget office that provides annual estimates of the revenues and expenditures for several years. The forecast uses both short and long-term forecasts to plan for the General Fund.

Fiscal Year. A 12-month period from July 1 through June 30 to which the annual operating budget applies. (ORS 294.311(17))

FTE. Full Time Equivalent. The equivalent of one employee working full-time for one year.

Full Faith and Credit. A pledge of the general taxing power of a government for the payment of a debt obligation. See General Obligation Bonds.

Fund. A fiscal and accounting entity with self-balancing accounts to record cash and other financial resources, related liabilities, balances and changes, all segregated for specific, regulated activities and objectives. Fund types include: general, special revenue, debt service, capital projects, special assessment, enterprise, internal service, trust and agency, and reserve. (OAR 150-294.352(1)-(A))

Fund Balance. The excess of assets of a fund over its liabilities and reserves during a fiscal year. Also called Beginning Working Capital (BWC).

-G-

GASB. Governmental Accounting Standards Board (GASB) establishes and improves standards of state and local governmental accounting and external financial reporting.

General Fund. A fund used to account for most fiscal activities except for those activities requiring to be accounted for in another fund. Consists of discretionary and dedicated revenues.

General Ledger. Financial accounting system for recording and reporting actual expense and revenue activity.

General Obligation Bond. A common type of municipal bond backed by the credit and taxing power of the issuing jurisdiction rather than the revenue from a specific project. General obligation bonds are secured by the government's pledge to use legally available resources, including tax revenues, to repay bond holders. No assets are used as collateral.

Grant. Donation or contribution of cash or other assets to government from a third party, to be used or spent for a specified purpose, activity, or facility. (ORS 294.311(17))

-H-

Home Rule Charter. Voter-approved charter amendment that grants Multnomah County the authority to make its own laws.

-I-

Indirect Charges. Administrative costs incurred by centralized activities and charged back to funds. Administrative costs include general administration,

human resources, legal services, payroll and finance.

Input Indicator. Reports amount of resources such as financial, personnel, material that are devoted to a program. Financial and personnel data are the most common input measures.

Interfund Loans. Loans made by one fund to another. Loans must be repaid by the end of the ensuing year. (ORS 294.460)

-L-

Levy. Amount or rate of ad valorem tax certified by a local government for the support of governmental activities.

Liabilities. Debt or other legal obligation arising from transactions in the past which must be liquidated, renewed, or refunded at a future date; does not include encumbrances.

Line-item Budget. The traditional form of budgeting where proposed expenditures are based on individual objects of expense within a department or division. (ORS 294.352(3))

Local Government. Any city, county, port, school district, community college, public or quasi-public corporation commission operated by a separate board or commission; a municipality.

Local Option Tax. Voter approved temporary taxing authority that is in addition to the taxes generated by the permanent tax rate. Local option taxes can be for general operations, a specific purpose or capital projects. They are limited to five years unless they are for a capital project, then they are limited to the useful life of the project or 10 years, whichever is less.

-M-

Mandates. Activities required to be performed by local government. Requirements are legislated by state and federal government.

Maximum Assessed Value (MAV). The maximum taxable value limitation placed on real or personal property by the constitution. It can increase a maximum of three percent each year. The three percent limit may be exceeded if there are qualifying improvements made to the property, such as a major addition or new construction.

Measure 5 Constitutional Limits. In 1990, Oregon voters passed Measure 5 which established the maximum amount of tax on property that can be collected from an individual property in each category of limitation. (Art. XI, sect. I I b, Or Const.). Property taxes dedicated for schools were capped at \$15.00 per \$1,000 of assessed value, and gradually lowered to \$5. Property taxes for other purposes were capped at \$10 per \$1,000.

Measure 50. In 1997, Oregon voters passed Measure 50, a revision of Measure 47 passed the prior year. These measures fundamentally changed the Oregon property tax system. Each jurisdiction was assigned a permanent tax rate limit. In addition, the assessed value of each property was reduced to FY 1998 and future increases in assessed value were capped. See Assessed Value and Permanent Tax Rate.

Modified Accrual Basis. Method of accounting where revenues and other financial resource increments, such as bond proceeds, are recognized when they become susceptible to accrual, that is, when they become both measurable and available (collectible) to finance expenditures for the current period. (ORS 294.311(21)(a))

-O-

OAR. Oregon Administrative Rule. Written to clarify Oregon law. Has the authority of law.

ORS. Oregon Revised Statute. Oregon laws established by the legislature.

Object Classification. A grouping of expenditures, such as personal services, materials and services, capital outlay, debt services, and other types of requirements. (ORS 294.311(28))

Obligations. The amounts of orders placed, contracts and subgrants awarded, goods and services received, and similar transactions during a given period that will require payment during the same or a future period.

Operating Rate. The rate determined by dividing the local government's operating tax amount by the estimated assessed value of the local government. This rate is needed when a local government wants to impose less tax than its permanent rate will raise.

Ordinance. A formal legislative enactment by the governing board of a municipality.

Organizational Unit. Any administrative subdivision of the local government, especially one charged with carrying on one or more specific functions, such as a department, office or division. (ORS 294.311(26))

Outcome Measure (Results). Designed to report the results of the service. It can often be described as a short-term (e.g., successful treatment completion), intermediate term (e.g., success by 3 or 6 months), or long-term outcome (e.g., 1 year or more). There should be a logical connection from outputs to meaningful outcomes, with activities supporting the results in a sequential fashion.

Output Measure. The most common type of indicator found in most performance measurement systems and reports the number units produced or services provided by the program. It describes the activities that a program has completed, but not necessarily their results. Data are typically reported as numbers and not percentages.

-P-

Payroll Expenses. Health and accident insurance premiums, Social Security, retirement contributions, workers' compensation and unemployment taxes are examples.

Performance Management. Using performance measurement information to help set performance goals; allocate and prioritize resources; inform managers to either confirm or change current policy or program direction to meet those goals; and report on the success of meeting those goals.

Performance Measurement. Process of developing meaningful, objective indicators that can be systematically tracked to assess progress made in achieving predetermined goals. Only after the development of meaningful measures and matched with regular review and use is an organization able to move to performance management.

Permanent Rate Limit. The maximum rate of ad valorem property taxes that a local government can impose. Taxes generated from the permanent rate limit can be used for any purpose. No action of the local government can increase a permanent rate limit.

Program Budget. A budget based on programs of work or projects. (ORS 294.311(25))

Program Evaluation. Systematic collection of information about activities, characteristics and outcomes of programs to make judgments about the program, improve program effectiveness and/or informed decisions about future programming. The application of scientific research methods to estimate how much observed results, intended or not, are caused by program activities.

Program Offer. A proposal from a department(s) that is submitted to County Commissioners. The offer states the services to be provided, the performance expectations, and the cost.

Property Taxes. Ad valorem tax certified to the County Assessor by a local government unit.

Proposed Budget. Financial and operating plan prepared by the County Chair. It is submitted to the public for review and the Board of County Commissioners for approval.

-Q-

Quality Measure. Reflects effectiveness in meeting customer expectations. Measures include reliability, accuracy, courtesy, competence, responsiveness, and completeness associated with the product or service. Customer satisfaction reflects the degree to which the customer's expectations of a service are met/exceeded. Lack of quality can also be measured.

-R-

Real Market Value (RMV). Amount of cash which could reasonably be expected by an informed buyer acting without compulsion, in an "arms-length" transaction during the period for which the property is taxed.

Receipts. Cash received unless otherwise qualified. (ORS 294.311(31))

Requirement. Sum of all appropriated and unappropriated items in a fund. Total requirements must always equal total resources in a fund.

Reserves. General reserves are the unappropriated ending fund balance maintained at an equivalent of 10% of the corporate revenues (see Financial Policies). These are the resources maintained to ensure the future financial stability of the County.

Reserve Fund. Established to accumulate money for a specific purpose, such as purchase of new equipment. (ORS 280.100)

Resolution. A formal order of a governing body; lower legal status than an ordinance.

Resource. Estimated beginning funds on hand plus anticipated receipts. See Revenues. (ORS 294.316)

Revenues. Money received or anticipated by a local government from either tax or non-tax sources. (ORS 294.311(33))

-S-

SB 1145. In 1995, the legislature passed Senate Bill 1145, which transferred management of offenders sentenced for 12 months or less to the counties, effective January 1, 1997.

SB 400. In 2007, the legislature passed Senate Bill 400 which made safety and staffing a mandatory subject of bargaining for public safety employees.

Serial Levy. A voter approved tax levy for a specific purpose, over a specific time no greater than five years, and for a specified maximum amount.

Special Revenue Fund. A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or major capital projects) that are legally restricted to expenditure for specific purposes.

Supplemental Budget. A financial plan prepared after the regular budget has been adopted to meet unexpected needs or to spend revenues not anticipated when the regular budget was adopted. (ORS 294.480)

-T-

Tax. Any charge imposed by a governmental unit upon a business, property or upon a property owner.

Tax Levy. Total amount of taxes imposed by a local government unit.

Tax on Property. Tax, fee, charge or assessment imposed by a government unit upon property or

upon a property owner as a direct consequence of ownership except charges and assessment for local improvements (ORS 310.140(1)).

Tax Rate. The amount of tax stated in terms of a unit of tax for each \$1,000 of assessed valuation of taxable property.

Tax Roll. The official list showing the amount of taxes levied against each property. (ORS 294.450)

Transfers. Amounts distributed from one fund to finance activities in another fund. Shown as an expenditure in the originating fund and a revenue in the receiving fund. (ORS 294.450)

Trust Fund. A fund used to account for fiscal activities of assets held in trust by a government.

-U-

Unappropriated Ending Fund Balance. Amount set aside in the budget to be used as a cash carryover to the next fiscal year or period budget. It provides the local government with cash until tax money is received from the county treasurer in November. This amount cannot be transferred by resolution or used through a supplemental budget, unless necessitated by a qualifying emergency (ORS 294.371).

Unappropriated Reserves. The unappropriated ending balance is called a "requirement", not an expenditure. The law specifically requires the unappropriated ending fund balance to become a budget resource in the next fiscal year (cash balance). During a current year, unappropriated funds are not available under *any* circumstance.

Unincorporated Area. The areas of the County outside city boundaries.

-W-

Web-Tool. An internet-based program offer input template for use with the Multnomah County Budgeting Process.

Acronyms

AA	Affirmative Action	HD	Health Department
ADA	American Disabilities Act	HR	Human Resources
AOC	Association of Oregon Counties	ITAX	Multnomah County Temporary Personal Income Tax (2003-2005)
ARRA	American Recovery Reinvestment Act	IGA	Intergovernmental Agreement
BCC	Board of County Commissioners	ISR's	Internal Service Rates
BIT	Business Income Tax	LIB	Library
BWC	Beginning Working Capital	LID	Lightening Improvement District
CAFR	Comprehensive Annual Financial Report	LPSCC	Local Public Safety Coordinating Council
CAP	Climate Action Plan	M&S	Materials and Supplies
CATC	Crisis Assessment and Treatment Center	MCDC	Multnomah County Detention Center
CBAC	Citizen Budget Advisory Committee	MCIJ	Multnomah County Inverness Jail
CCFC	Commission on Children Families and Communities	MCSSO	Multnomah County Sheriff's Office
CDC	Center for Disease Control	MWESB	Minority/Women-Owned Emerging Small Business
CFO	Chief Financial Officer	METRO	Portland Metropolitan Regional Government
CIC	Citizen Involvement Commission	MVRT	Motor Vehicle Rental Tax
CIP	Capital Improvement Plan	NACo	National Association of Counties
COLA	Cost of Living Allowance	NOI	Notice of Intent
COO	Chief Operating Officer	NOND	Nondepartmental
CPI	Consumer Price Index	OAR	Oregon Administrative Rules
CPI-W	Consumer Price Index for Urban Wage Earners and Clerical Workers	OHP	Oregon Health Plan
CRC	Charter Review Commission	OHS	Oregon Historical Society
DA	District Attorney	OPEB	Other Post Employment Benefits
DCA	Department of County Assets	OPSRP	Oregon Public Services Retirement Plan (successor to PERS)
DCHS	Department of County Human Services	ORS	Oregon Revised Statutes
DCJ	Department of Community Justice	OTO	One Time Only
DCM	Department of County Management	PDC	Portland Development Commission
DCS	Department of Community Services	PERS	Public Employees Retirement System (succeeded by OPSRP)
EIS	Environmental Impact Statement	RACC	Regional Arts and Culture Council
FTE	Full-Time Equivalent Employees	SUN	Schools Uniting Neighborhoods
FY	Fiscal Year	TAN	Tax Anticipation Note
GAAP	Generally Accepted Accounting Principles	TIF	Tax Increment Financing
GASB	Generally Accounting Standards Board	TSSC	Tax Supervising Conservation Commission
GFOA	Government Finance Officer's Association	UGB	Urban Growth Boundary
GO	General Obligation Bond	UR	Urban Renewal