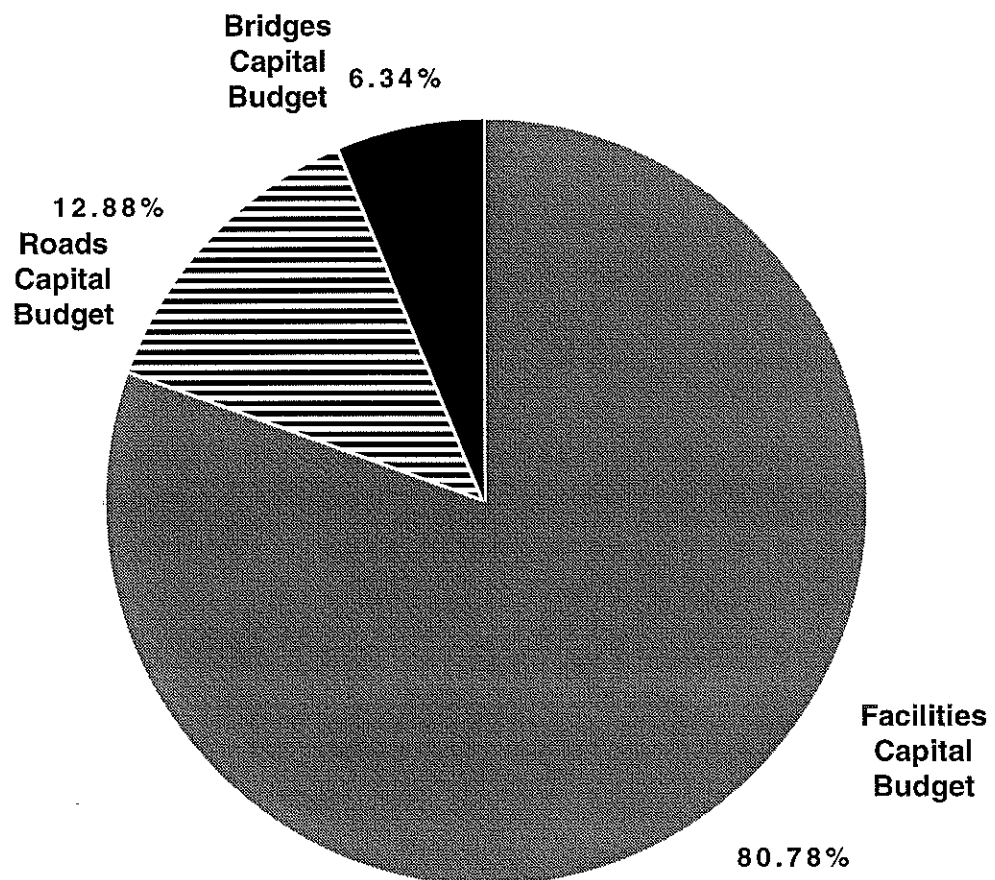
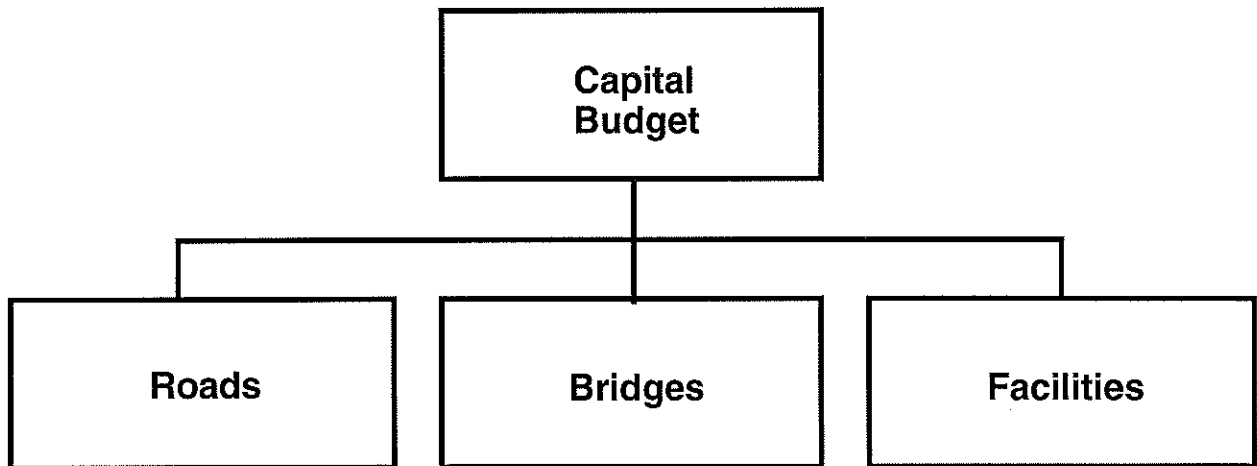


Capital Budget



Capital Budget

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Capital Budget

Description

Multnomah County's Capital Projects encompass three main areas:

- Transportation (Roads);
- Willamette River Bridges;
- Facilities.

Each program has compiled a Capital Improvements Projects Plan, each of which is more fully described below. The Department of Environmental Services' Transportation and Facilities & Property Management Divisions have the responsibility for administering and monitoring these projects.

Transportation Capital Improvement Program Plan

The latest five year Transportation CIP Plan (1992-96) was published in August, 1993. This Capital Plan identifies capital needs for specific projects based on various concerns, including traffic safety, road capacity and system deficiencies, economic development and community concerns. Once the inventory of capital needs has been identified, the Plan ranks the projects using objective criteria to determine the relative importance of future improvements. The CIP is implemented by assigning available revenue to the highest ranked capital projects.

The total capital need identified in the CIP is \$140 million, for 150 candidate projects. Needed improvements are ranked by type: Arterial Streets, Collector Streets, Signal Safety, Bridges (other than Willamette River bridges), Local Streets, Development Support, Drainage, Guardrail, Sidewalk, and Safety Improvements. Of the 150 current CIP candidate projects, 11 new projects are scheduled during 1992-96. Twenty-eight carryover projects from prior capital improvement programs are also scheduled during 1992-96.

Willamette River Bridges Capital Improvements Program Plan

The twenty year Willamette River Bridges Capital Improvements Program Plan was updated in July, 1993. The Plan is concerned specifically with the capital needs of six Willamette River Bridges: Sellwood, Hawthorne, Morrison, Burnside, Broadway, and Sauvie's Island. The intent of the CIP for the bridges is to recommend and prioritize improvements and alternative solutions for each improvement for each bridge; and, to indicate specific repairs and replacements to insure safe and reliable operation. Cost estimates are allocated to specific

Capital Budget

year for immediate to short range (0 - 5 years), intermediate range (5 -10 years), and long range (10 - 20 years) projects.

The 1993 update to the Plan estimates total costs of over \$193 million for mechanical, electrical, structural and painting projects over the next twenty years.

Facilities Capital Improvements Projects Plan

The five year Facilities CIP Plan was completed for the first time in January, 1994. The goal of the Plan is to document the total facilities and property requirements that will affect the County and present a framework for the policy makers to use in making program decisions. The CIP will be updated annually to capture new information and adjust for actual expenditures.

The total five year need identified in the Plan is \$69,422,600. This includes projects in these categories: Funded, Multi-Year Projects, Statutory/Mandatory Projects, Essential/Safety/Security Projects, Major Maintenance Projects and Departmental Requests.

Capital Budget

| Revenue Sources | 1992-93 <u>Actual</u> | 1993-94 <u>Adopted</u> | 1993-94 <u>Revised</u> | 1994-95 <u>Budget</u> |
|--|----------------------------|----------------------------|----------------------------|----------------------------|
| TOTAL GENERAL FUND | \$868,865 | \$2,645,163 | \$2,645,163 | \$2,960,032 |
| PROGRAM REVENUES - GENERAL FUND: | (None) | (None) | (None) | (None) |
| Subtotal General Fund Program Revenues | \$0 | \$0 | \$0 | \$0 |
| PROGRAM REVENUES - OTHER FUNDS: | | | | |
| Road Fund | \$0 | \$14,179,562 | \$14,179,562 | \$9,059,244 |
| Bicycle Ways Fund | 391,821 | 466,886 | 466,886 | 310,583 |
| Willamette River Bridge Fund | 2,031,096 | 4,110,183 | 4,110,183 | 4,611,388 |
| Lease Purchase Fund | 10,233,150 | 30,910,680 | 30,910,680 | 20,434,044 |
| Library Bond Fund | 0 | 31,000,000 | 31,000,000 | 32,494,000 |
| Capital Improvement Fund | 207,272 | 681,965 | 681,965 | 2,883,285 |
| Subtotal Other Funds Program Revenues | \$12,863,339 | \$81,349,276 | \$81,349,276 | \$69,792,544 |
| TOTAL PROGRAM REVENUES | <u>\$12,863,339</u> | <u>\$81,349,276</u> | <u>\$81,349,276</u> | <u>\$69,792,544</u> |
| ADDITIONAL GENERAL FUND SUPPORT REQUIRED | \$868,865 | \$2,645,163 | \$2,645,163 | \$2,960,032 |
| TOTAL REVENUE REQUIRED | <u>\$13,732,204</u> | <u>\$83,994,439</u> | <u>\$83,994,439</u> | <u>\$72,752,576</u> |

Capital Budget

| Budget Trends | 1992-93 Actual | 1993-94 Adopted | 1993-94 Revised | 1994-95 Budget |
|----------------------|---------------------------|----------------------------|----------------------------|---------------------------|
| Staffing Levels | 7.97 | 37.00 | 37.00 | 35.00 |
| Personal Services | \$471,300 | \$2,212,460 | \$2,212,460 | \$2,098,993 |
| Contractual Services | 1,716,237 | 8,870,988 | 8,870,988 | 3,529,323 |
| Materials & Supplies | 406,338 | 754,942 | 754,942 | 951,189 |
| Capital Outlay | <u>11,138,329</u> | <u>72,156,049</u> | <u>72,156,049</u> | <u>66,173,071</u> |
| Total Costs | \$13,732,204 | \$83,994,439 | \$83,994,439 | \$72,752,576 |
| Program Revenues | \$12,858,339 | \$81,349,276 | \$81,349,276 | \$69,792,544 |

| Net Revenues Required | \$868,865 | \$2,645,163 | \$2,645,163 | \$2,960,032 |
|--------------------------------------|---------------------------|----------------------------|----------------------------|---------------------------|
| Costs by Division | 1992-93 Actual | 1993-94 Adopted | 1993-94 Revised | 1994-95 Budget |
| Transportation Engineering * | \$0 | \$14,179,562 | \$14,179,562 | \$9,059,244 |
| Willamette River Bridges Engineering | 2,031,096 | 4,110,183 | 4,110,183 | 4,611,388 |
| Bike Path | 391,821 | 466,886 | 466,886 | 310,583 |
| Facilities Capital Projects | <u>11,309,287</u> | <u>65,237,808</u> | <u>65,237,808</u> | <u>58,771,361</u> |
| Total Costs | \$13,732,204 | \$83,994,439 | \$83,994,439 | \$72,752,576 |

| Staffing by Division | 1992-93 Actual | 1993-94 Adopted | 1993-94 Revised | 1994-95 Budget |
|--------------------------------------|---------------------------|----------------------------|----------------------------|---------------------------|
| Transportation Engineering * | 0.00 | 27.00 | 27.00 | 24.00 |
| Willamette River Bridges Engineering | 7.97 | 10.00 | 10.00 | 11.00 |
| Bike Path | 0.00 | 0.00 | 0.00 | 0.00 |
| Facilities Capital Projects | <u>0.00</u> | <u>0.00</u> | <u>0.00</u> | <u>0.00</u> |
| Total Staffing | 7.97 | 37.00 | 37.00 | 35.00 |

* Costs and Staff for Transportation Engineering for FY 1992-93 are found in the Transportation Division in the Department of Environmental Services.

Transportation Engineering

Capital Budget

Transportation Projects, FY 1994-95

Carryover Projects:

Funds obligated through agreements with State Highway Division for projects in various stages of progress:

| | Budgeted FY 93-94 | Status | Budgeted FY 94-95 |
|--|----------------------|-------------|----------------------|
| E. Burnside Phase II | \$1,000 | Completed | \$1,000 |
| SE Stark St (242-257th) | 2,000 | Completed | 2,000 |
| SE Stark St (223-242) | 24,387 | Completed | 24,292 |
| SE 190th & Yamhill | 119,730 | R/W | 100,747 |
| NE 207th Connector | 424,698 | R/W | 420,566 |
| NE Halsey (190-201) | 27,845 | R/W | 22,584 |
| SE Bull Run Road (Burnside-257th) | 7,606 | R/W | 11,536 |
| NE 223rd Ave & Halsey | 104,082 | R/W | 103,928 |
| Gordon Creek Road | 15,795 | R/W | 14,262 |
| SE 242nd Drive (Burnside-Powell) | 29,134 | R/W | 8,388 |
| SE Stark at 202-signal | 9,580 | R/W | 9,697 |
| NE 207th Connector (I-84/Halsey) Clearing | 148,400 | in Progress | 100,000 |
| SE Stark at 202nd signal construction | 30,400 | in Progress | 5,000 |
| SE Orient Drive at 282nd | 16,224 | R/W | 13,954 |
| SE Stark at 174th Signal | 47,400 | in Progress | 3,200 |
| SE Orient Drive & 282nd signal | 256,541 | in Progress | 48,700 |
| | Subtotal | | \$909,854 |

Funds obligated on other projects, in various stages of completion:

| | | | |
|---|-----------------|--------------|--------------------|
| SE Foster Road (124-136) | \$2,500,000 | in Progress | \$200,000 |
| SE 242nd Drive (Hall/Divis) | 1,100,000 | in Progress | 100,000 |
| SE Orient Dr/257th signal | 263,517 | R/W & design | 263,517 |
| SE Hogan Road (Johnson Creek Bridge) | 1,150,000 | in Progress | 200,000 |
| SE Marine Dr (223/Troutdale) | 300,000 | Const 6/94 | 300,000 |
| SE Stark & 162nd signal | 130,000 | in Progress | 100,000 |
| N Marine Drive & Force Ave signal | | in Progress | 17,000 |
| NE Columbia street | 600,000 | in Progress | 300,000 |
| | Subtotal | | \$1,480,517 |

Total Carryover Projects **\$2,390,371**

Transportation Engineering

Capital Budget

New Construction:

| | | Budgeted FY 94-95 |
|--|-----------|----------------------|
| <u>Arterial</u> | | \$1,430,388 |
| NE 207th Connector (I-84/Glisan) | \$765,805 | |
| NE 181st-Halsey-Glisan | 664,583 | |
| <u>Sidewalks</u> | | 100,000 |
| Miscellaneous projects | 100,000 | |
| <u>Drainage</u> | | 180,000 |
| Miscellaneous projects | 30,000 | |
| SE Stark (257/Troutdale Rd) culvert | 150,000 | |
| <u>Maintenance Repairs</u> | | 500,000 |
| Corbett Hill Rd slide repair | 200,000 | |
| Gordon Creek Rd slide repair | 300,000 | |
| <u>Traffic Safety</u> | | 965,000 |
| NE Halsey at 238th signal | 350,000 | |
| SE Burnside at 242nd signal r/w | 100,000 | |
| SE Orient Drive at 257th signal | 450,000 | |
| NW Lower Rocky Pt Road (state mtch) | 15,000 | |
| Miscellaneous projects | 50,000 | |
| <u>Development Support</u> | | 758,396 |
| SE Division Street | 60,000 | |
| NE Cherry Park Road | 400,000 | |
| Miscellaneous projects | 298,396 | |
| <u>Miscellaneous Projects</u> | | 560,000 |
| Troutdale Road (Stark to Streiben R/W) | 140,000 | |
| Hensley Road (262 to Troutdale R/W) | 20,000 | |
| SE 190th - Division - north | 300,000 | |
| Walters Road | 100,000 | |
| Total New Construction | | \$4,493,784 |
| TOTAL PROJECTS FY 1994-95 | | \$6,884,155 |

Bridge Engineering

Capital Budget

Willamette River Bridges Projects, FY 1994-95

Carryover Projects

Funds obligated through agreements, with State Highway Division for projects in various stages of progress.

| | <u>FY 93-94</u> | <u>Budgeted Status</u> | <u>FY 94-95</u> |
|---------------------------------------|-----------------|----------------------------|-----------------|
| Hawthorne Bridge Structure replace | \$143,000 | Completed | \$10,000 |
| Hawthorne Bridge Phase II | 21,000 | Completed | <u>10,000</u> |
| | | Subtotal | \$20,000 |

Funds obligated on other projects in various stages of progress:

| | | | |
|--|-----------|-----------------|--------------------|
| Broadway Bridge Deck Rehabilitation | \$449,000 | Bid 1994 | \$449,000 |
| Sauvie Island Bridge SW Approach Widening | 263,000 | Bid 1995 | 263,000 |
| Morrison Bridge West side Deck Rehab | 457,388 | Bid 1994 | 1,258,000 |
| Burnside Bridge West side stairway | 0 | Bid 1994 | <u>71,000</u> |
| | | Subtotal | \$2,041,000 |

New Projects:

| | | | |
|--|-----------|-----------------|--------------------|
| Broadway Bridge Anchor/Operating Struts | \$350,000 | | \$350,000 |
| Miscellaneous on-going repairs as required | | | 50,000 |
| Miscellaneous on-going repairs as required | | | 50,000 |
| Miscellaneous small improvements | | | 50,000 |
| Remaining funds carried for Hawthorne Bridge painting and Broadway Bridge east side mech. | | | <u>747,850</u> |
| | | Subtotal | \$1,197,850 |

| | | |
|----------------------------------|--|--------------------|
| TOTAL PROJECTS FY 1994-95 | | \$3,258,850 |
|----------------------------------|--|--------------------|

Facilities Capital

1994 - 95 Project List

Capital Budget

Facilities Capital Projects, FY 1994-95

| <u>CATEGORY/PROJECT</u> | <u>COSTS FOR FY 1994-95</u> |
|---|---------------------------------|
| Funded Multi-Year Projects: | |
| Juvenile Justice Center | \$17,000,000 |
| Central Library | 2,900,000 |
| Midland Library | 2,400,000 |
| McCoy Clinics (1st, HIV/TB) | 1,100,000 |
| North Portland Health Clinic | 1,500,000 |
| NEHC | 800,000 |
| Courthouse 8th Floor | 330,000 |
| Total Funded Multi-Year Projects | \$26,030,000 |
| Statutory/Mandatory Projects: | |
| Percent for Art | \$20,000 |
| UST Removal | 50,000 |
| ADA Compliance | 500,000 |
| River Patrol Boathouse Move | 95,000 |
| Courthouse Jury Box Enlargement | 25,000 |
| Total Statutory/Mandated Projects | \$690,000 |
| Essential/Safety/Security Projects: | |
| Structural Studies | \$40,000 |
| Design/Contingency | 50,000 |
| Courthouse Counter Revs | 70,000 |
| MCDC Detention Electronics | 60,000 |
| MCDC Receipt Enclosure | 10,000 |
| Audio Commun Sys MCDC/5 | 15,000 |
| Hansen Warehouse Alarms | 10,000 |
| Walnut Park Secure Counter | 12,000 |
| Hooper Detox HVAC | 250,000 |
| Total Essential/Safety/Security Projects | \$517,000 |

Facilities Capital

Capital Budget

Major Maintenance Projects:

Multiple Occupancy Buildings

| | |
|---------------|----------|
| Courthouse | \$55,000 |
| Ford Building | 25,000 |
| Mead Building | 50,000 |

Juvenile Justice Buildings

| | |
|------------------|--------|
| Wickman Building | 15,000 |
|------------------|--------|

Dept of Health Buildings

| | |
|--------------------------|---------|
| McCoy Building | 500,000 |
| Gresham Neighborhood Ctr | 49,000 |
| Medical Examiner | 13,000 |

Sheriff's Office Buildings

| | |
|--------------------------|---------|
| Hansen Building | 57,000 |
| Justice Center | 55,000 |
| MCCF | 238,000 |
| MCIJ | 94,000 |
| MCRC/Work Release Center | 80,000 |

Dept of Environmental Services Buildings

| | |
|----------------|---------|
| Animal Control | 65,000 |
| Kelly Building | 154,000 |

Department of Libraries Buildings

| | |
|------------------|--------|
| Rockwood Library | 15,000 |
|------------------|--------|

External Agencies Buildings

| | |
|-------------------|--------|
| Hooper Detox | 54,000 |
| Janus Taylor | 4,000 |
| Janus Willow Lane | 32,000 |

| | |
|---|--------------------|
| Total Major Maintenance Projects | \$1,555,000 |
|---|--------------------|

Facilities Capital

1994 - 95 Project List

Capital Budget

Departmental Request Projects

| | |
|--|------------------|
| Archives Space for County/Courts | \$35,000 |
| Mid-Cnty Field Team Space | 90,000 |
| Mid-Cnty Parking Lot | 40,000 |
| Brentwood-Darlington Community Family Center | 200,000 |
| Purchasing Secure File Room | 12,000 |
| Total Departmental Requests | \$377,000 |

PROJECT SUMMARY

| | |
|------------------------------------|---------------------|
| Funded Multi-Year Projects | \$26,030,000 |
| Statutory/Mandatory Projects | 690,000 |
| Essential/Safety/Security Projects | 517,000 |
| Major Maintenance Projects | 1,555,000 |
| Departmental Request Projects | 377,000 |
| TOTAL PROJECTS FY 1994-95 | \$29,169,000 |

Transportation Engineering

Capital Budget

Description

The purpose of Transportation Engineering Services is to implement the division's Capital Improvement Program. Engineering Services is responsible for engineering design and construction management of all capital improvements to the County Surface Street System, and for providing engineering services to other cities on a contract basis, and to other County departments. The Engineering unit provides construction documentation records for all projects, and conducts quality control and laboratory analysis for project materials.

Growth in use of the County's Surface Street System places continual pressure upon the capital improvement process to make streets and intersections safer and more efficient. Project management must coordinate right of way acquisition, environmental permit requirements, and design completion with funding availability as well as coordination with utilities and other jurisdictions to lessen the impact upon successful project completion.

Engineering Services must comply with State mandates established for improvements to county roads (ORS Ch. 368), with federal, state and local design standards (Multnomah County Street Standards), and with other state and federal regulations in regard to project funding.

Capital projects in Transportation are funded by the Road Fund.

| Key Results | 1992-93 Actual | 1993-94 Adopted | 1993-94 Estimated | 1994-95 Projected |
|--|-------------------|--------------------|----------------------|----------------------|
| Comparison of Final Project Cost To Contract Award Price | 1.08 | 1.00 | .994 | 1.00 |

Transportation Engineering is currently developing data collection methods that will enable the tracking of an additional Key Result beginning in FY95-96:

- Comparison of Project Contract Bids Received to Project Engineer's Estimate

| Explanation of Changes | FTE's | Dollars |
|--|--------|---------------|
| Change in method of facilities cost allocation | 0.00 | \$26,031 |
| Decrease in Personal Services due to reduction of one Administrator, staff turnover, transfer to other areas of Transportation | (3.00) | (169,735) |
| Decrease in Materials & Services due to Division reorganization and cost savings | 0.00 | (144,882) |
| Decrease in service reimbursement to Bridge Fund due to less need | 0.00 | (51,000) |
| Reduction in new construction (Capital Other Improvements) | 0.00 | (4,754,932) |
| Decrease in Equipment | 0.00 | (25,800) |
| Total Expenditure Change | 0.00 | (\$5,120,318) |
| Decrease in revenue due to decrease in expenses | | |
| Total Revenue Change | 0.00 | (\$5,120,318) |

| Budget Changes | 1993-94 Adopted | 1994-95 Budget | Change |
|-----------------------|--------------------|-------------------|--------------------|
| Staffing Level | 27.00 | 24.00 | (3.00) |
| Costs | \$14,179,562 | \$9,059,244 | (\$5,120,318) |
| Less: Program Revenue | <u>14,179,562</u> | <u>9,059,244</u> | <u>(5,120,318)</u> |
| Net Revenue Required | \$0 | \$0 | \$0 |

1994-95 Budget

Bridge Engineering

Capital Budget

Description

The purpose of Willamette River Bridges Engineering is to provide the most cost effective means of improving and prolonging the service life of the County's six Willamette River Bridge crossings and its 21 other structures. It is responsible for developing and implementing its 20 year Willamette River Bridge Capital Improvement Program. Bridge Engineering provides complete engineering services, including planning, design and preparation of contract documents, and administering construction projects for rehabilitation and improvement to structural, mechanical, electrical and corrosion protection (painting) bridge systems.

In order to preserve and extend the service life of its bridges and increase safety to the user public, Willamette River Bridges Engineering must overcome demands placed upon it by wear on mechanical and electrical components, and structural deterioration caused by weathering, aging and traffic loading.

The program is required to comply with a number of mandates, which include the River and Harbor Act of 1984, federal regulations (USC 117.750), U.S. Coast Guard regulations, State law (ORS 382.305-382.315) and also federal design guidelines.

Capital projects for Willamette River Bridges are funded from the Willamette River Bridges Fund.

| Key Results | 1992-93 Actual | 1993-94 Adopted | 1993-94 Estimated | 1994-95 Projected |
|--|-------------------|--------------------|----------------------|----------------------|
| Comparison of Final Project Cost To Contract Award Price | NA | 1.06 | 1.06 | 1.05 |

Bridge Engineering is currently developing data collection methods that will enable the tracking of an additional Key Result beginning in FY95-96:

- Comparison of Project Contract Bids Received to Project Engineer's Estimate

| Explanation of Changes | FTE's | Dollars |
|---|--------|------------|
| Transfer 1 FTE to Bridge Maintenance | (1.00) | (\$52,589) |
| Add two positions for Bridge capital projects | 2.00 | 92,896 |
| Increase in Prof. Svcs., for Seismic Lifeline study | 0.00 | 231,500 |
| Increase in Capital for scheduled projects | 0.00 | 167,866 |
| Wage increase and general inflation | 0.00 | 61,532 |
| Total Expenditure Change | 1.00 | \$501,205 |
| Increase in revenue due to increase in expenses | | |
| Total Revenue Change | 0.00 | \$501,205 |

| Budget Changes | 1993-94 Adopted | 1994-95 Budget | Change |
|-----------------------|--------------------|-------------------|-----------|
| Staffing Level | 10.00 | 11.00 | 1.00 |
| Costs | \$4,110,183 | \$4,611,388 | \$501,205 |
| Less: Program Revenue | 4,110,183 | 4,611,388 | 501,205 |
| Net Revenue Required | \$0 | \$0 | \$0 |

Facilities Capital Projects

Capital Budget

Description

The Capital Improvements (CIP) Program is responsible for making County facilities functionally efficient, structurally sound, and mechanically updated. Major program areas are major maintenance, remodeling and new construction. The Program plans, prioritizes, and manages capital projects for all County-owned buildings and manages building construction projects for all departments.;

This program exists to increase the long-term effectiveness of occupying space for the County's services. The major current problems are dealing with deferred maintenance and new mandates such as ADA and structural concerns.

Many state or federal laws limit our discretion, including ADA, OSHA rules, the Building Code, the City's Title 24 Building Regulations, Zoning Ordinances, Public Bidding Rules and BOLI regulations, and state laws on provision of courts space.

Increased levels of CIP work necessitated a mid-year change which added two Construction Project Specialists and reclassified two Construction Project Specialists to Construction Project Specialist/Lead positions; and also allocated .5 FTE Construction Project Administrator to Facilities Administration. Also, beginning in FY 1994-95, the program becomes a Capital Improvements Fund, rather than a General Fund, program

| Explanation of Changes | FTE's | Dollars |
|---|-------------|----------------------|
| Changes in Lease Purchase and Library Const. fund costs due to certain segments of projects being completed and other segments begun. | 0.00 | (\$11,982,636) |
| Increase in County Supplements for Brentwood Darlington Community Family Center | 0.00 | 200,000 |
| Increase in Lease Purchase Fund Buildings for North Portland (Columbia Villa) Health Clinic | 0.00 | 3,000,000 |
| Carryover of 1993-94 projects in CIP Fund | 0.00 | 1,871,892 |
| Increase in Professional Services, Building Management and Capital for new projects per the 5 year CIP. | 0.00 | 444,297 |
| Total Expenditure Change | 0.00 | (\$6,466,447) |
| CIP Surcharge paid by all County facilities programs | 0.00 | \$750,000 |
| Carryover of 1993-94 projects | 0.00 | 1,871,892 |
| Changes in Lease purchase and Library Const. funds due to changes in expenditures as above. | 0.00 | (8,982,636) |
| Changes in other revenues | 0.00 | (420,572) |
| Total Revenue Change | 0.00 | (\$7,223,060) |

| Budget Changes | 1993-94 Adopted | 1994-95 Budget | Change |
|-----------------------|--------------------|-------------------|--------------------|
| Staffing Level | 0.00 | 0.00 | 0.00 |
| Costs | \$65,237,808 | \$58,771,361 | (\$6,466,447) |
| Less: Program Revenue | <u>62,592,645</u> | <u>55,811,329</u> | <u>(6,781,316)</u> |
| Net Revenue Required | \$2,645,163 | \$2,960,032 | \$314,869 |