

# **Department of County Management FY 2013 Proposed Budget**

*Presentation to the Board of County Commissioners*



**Joanne Fuller**  
**Director of County Management**  
**May 22, 2012**

Located at: [www.multco.us/budget](http://www.multco.us/budget)

# DCM FY 2013 Proposed Budget

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## **Vision Statement (draft):**

*The Department of County Management is a model service provider and a leader in public service innovation.*

## **Mission Statement (draft):**

*The Department of County Management provides leadership and expertise to the County, its Departments and Agencies to maximize revenue, asset use and talent to support the people who live, work, and do business in the County.*



# DCM FY 2013 Proposed Budget

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## Values & Guiding Principles

- Preserve countywide fiscal integrity and solid financial management
- Ongoing development of the quality of the workforce
- Opportunities for business process improvements
- Opportunities for new or increased revenues
- Maintain services or functions required by external regulators
- Minimize risk to the County as a whole
- Provide countywide administrative stability
- Align spending with Chair and Board priorities



# DCM FY 2013 Proposed Budget

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## Citizen Budget Advisory Committee

- Helen Williams, Committee Chair
- David Torrey
- Scott Eissfeldt
- Iris Newhouse
- Jay Gokul
- Tim Yasimatsu



# DCM FY 2013 Proposed Budget

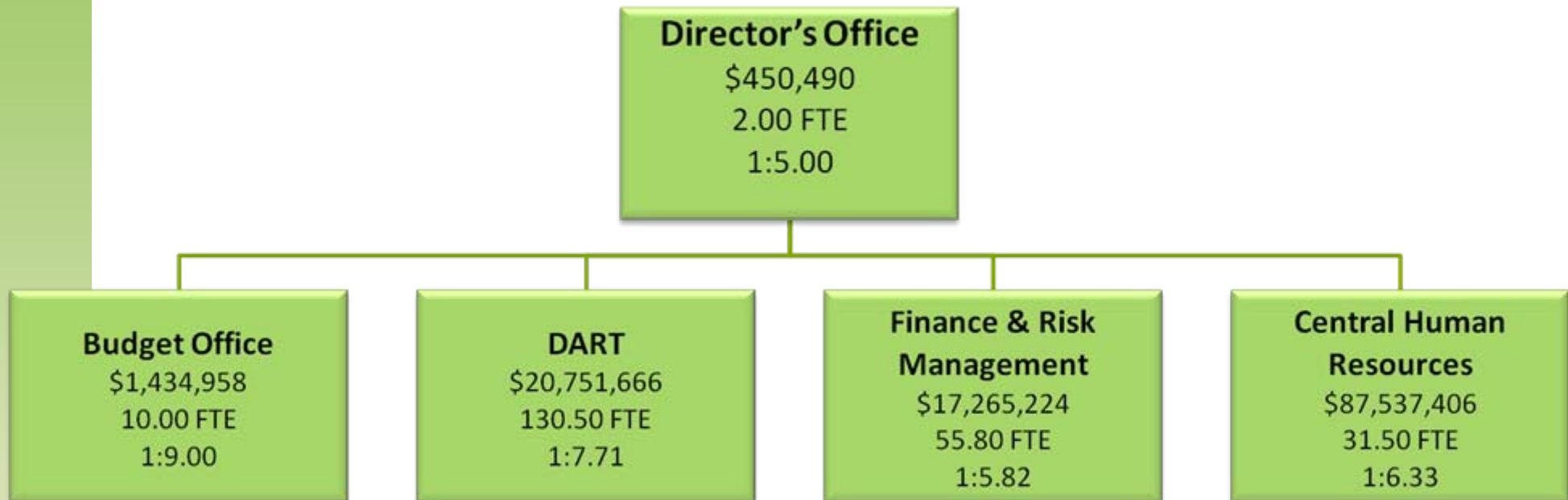
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## This Year's Successes

- Span of Control
- Budget System
  - We have secured a vendor!
  - ETA 2014 budget cycle
- DART
  - Customer service redesign
- Finance
  - Community Banking Policy approved
  - MWESB - Outreach efforts show positive results
- Human Resources
  - Leadership Academy
  - Successor agreements finalized for FOPPO & Local 88
  - Finance Study Phase 1 & 2 complete



# DCM FY 2013 Proposed Budget



*Total Budget \$127,439,744*

*Total FTE 229.80*

*FY 2012 Span Ratio – 1 : 6.97*

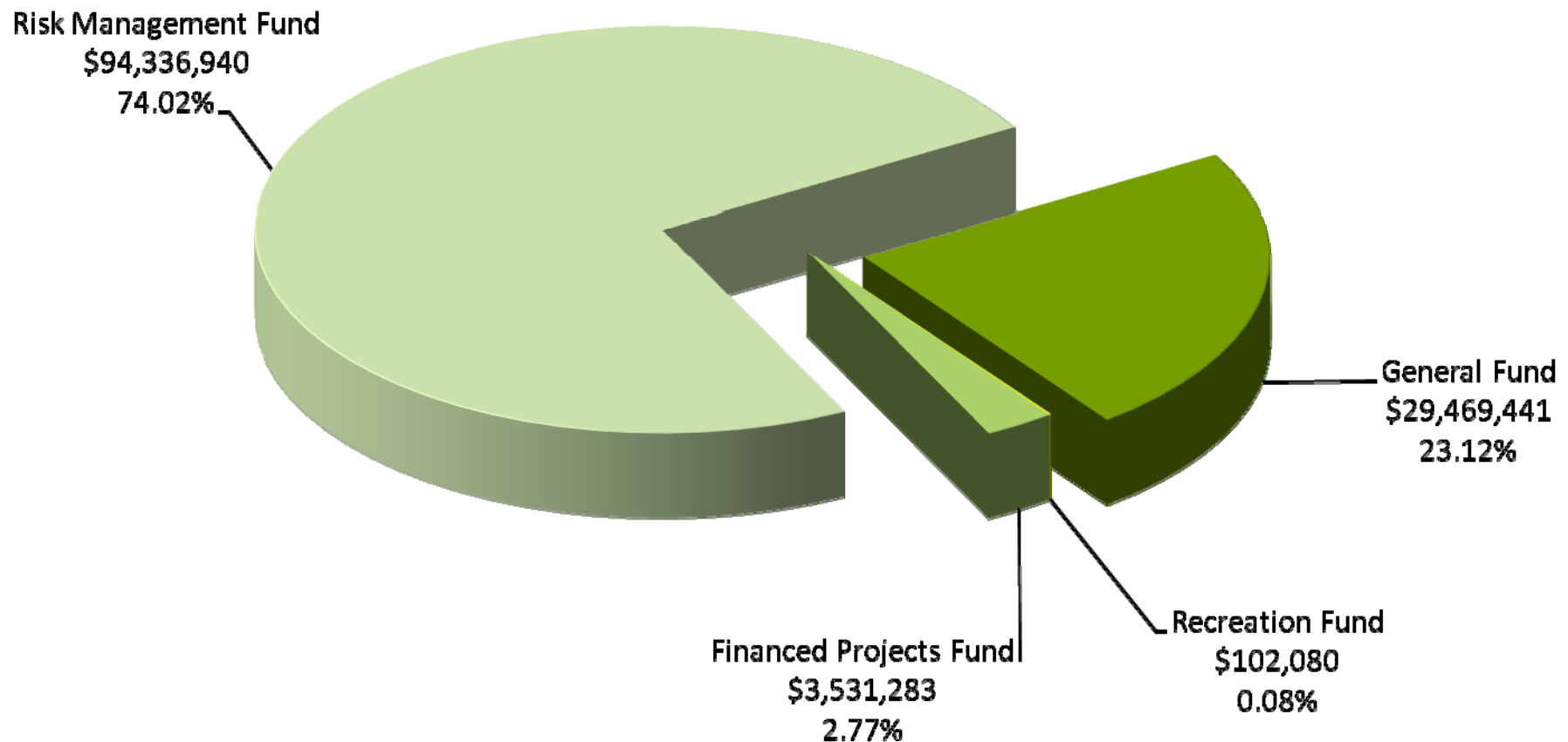
*FY 2013 Span Ratio – 1 : 7.09*



# DCM FY 2013 Proposed Budget

## Expenditure Budget

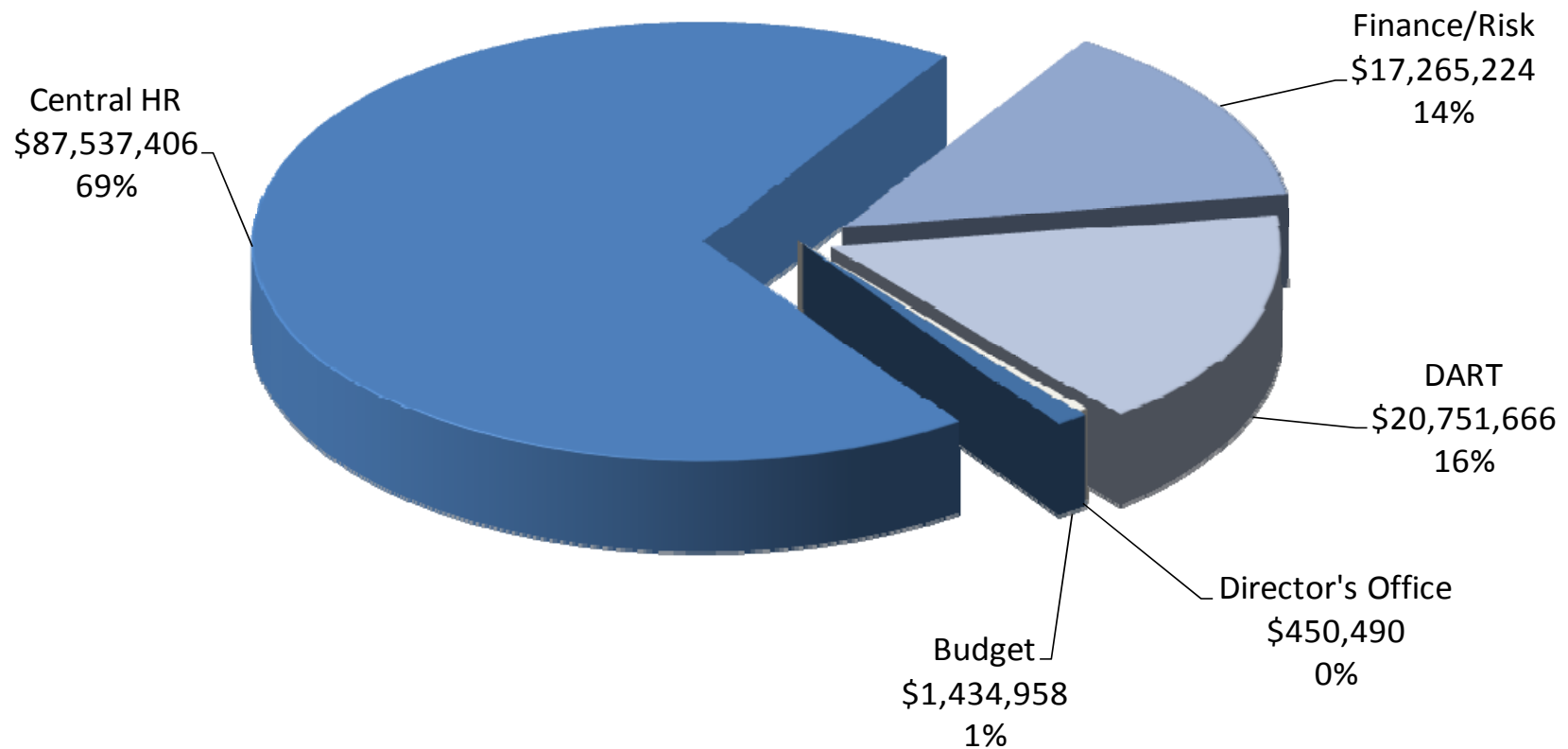
***\$127,439, 744 (All Funds)***



# DCM FY 2013 Proposed Budget

## Budget by Division

***\$127,439,744 (All Funds)***

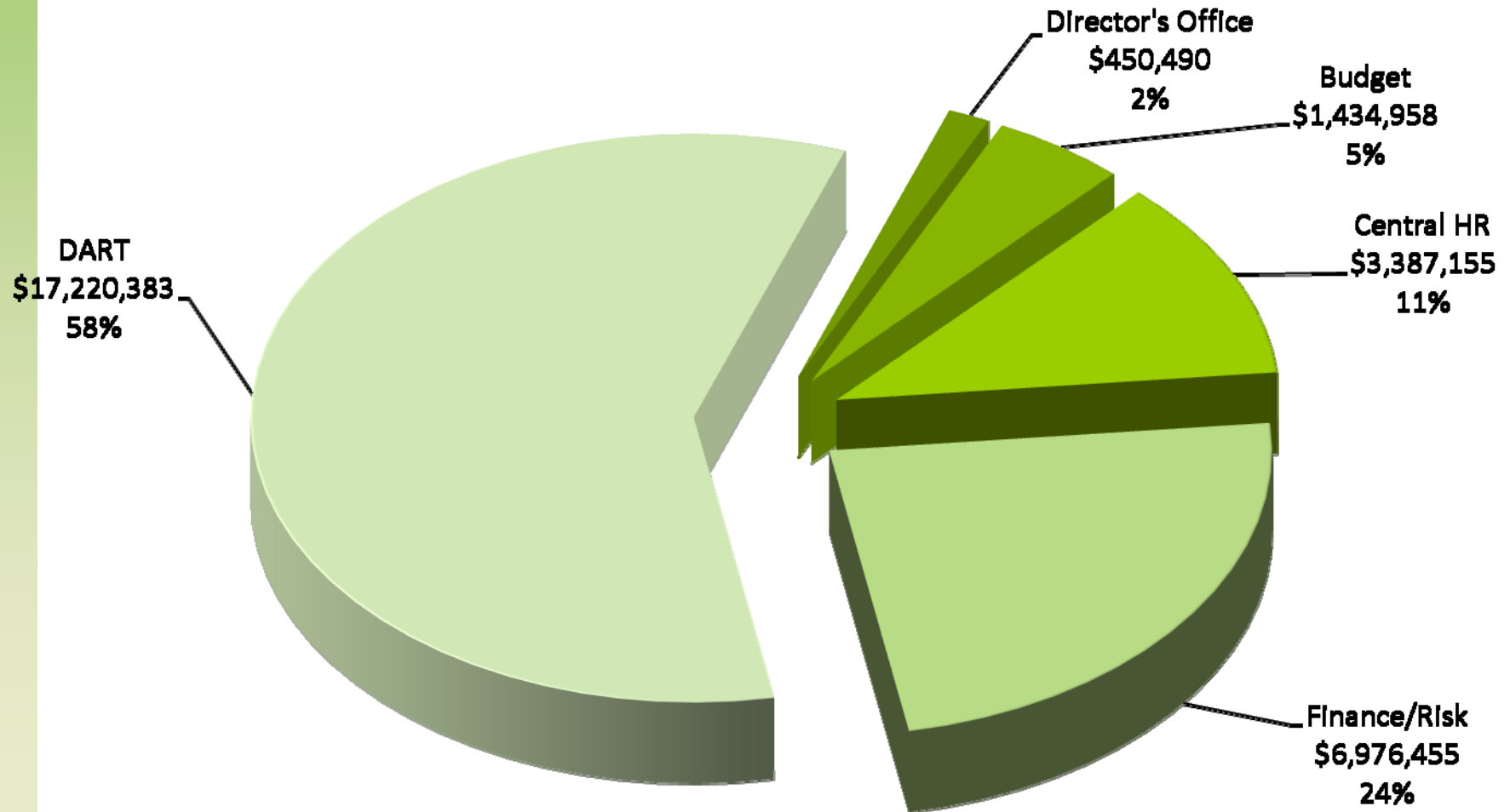




# DCM FY 2013 Proposed Budget

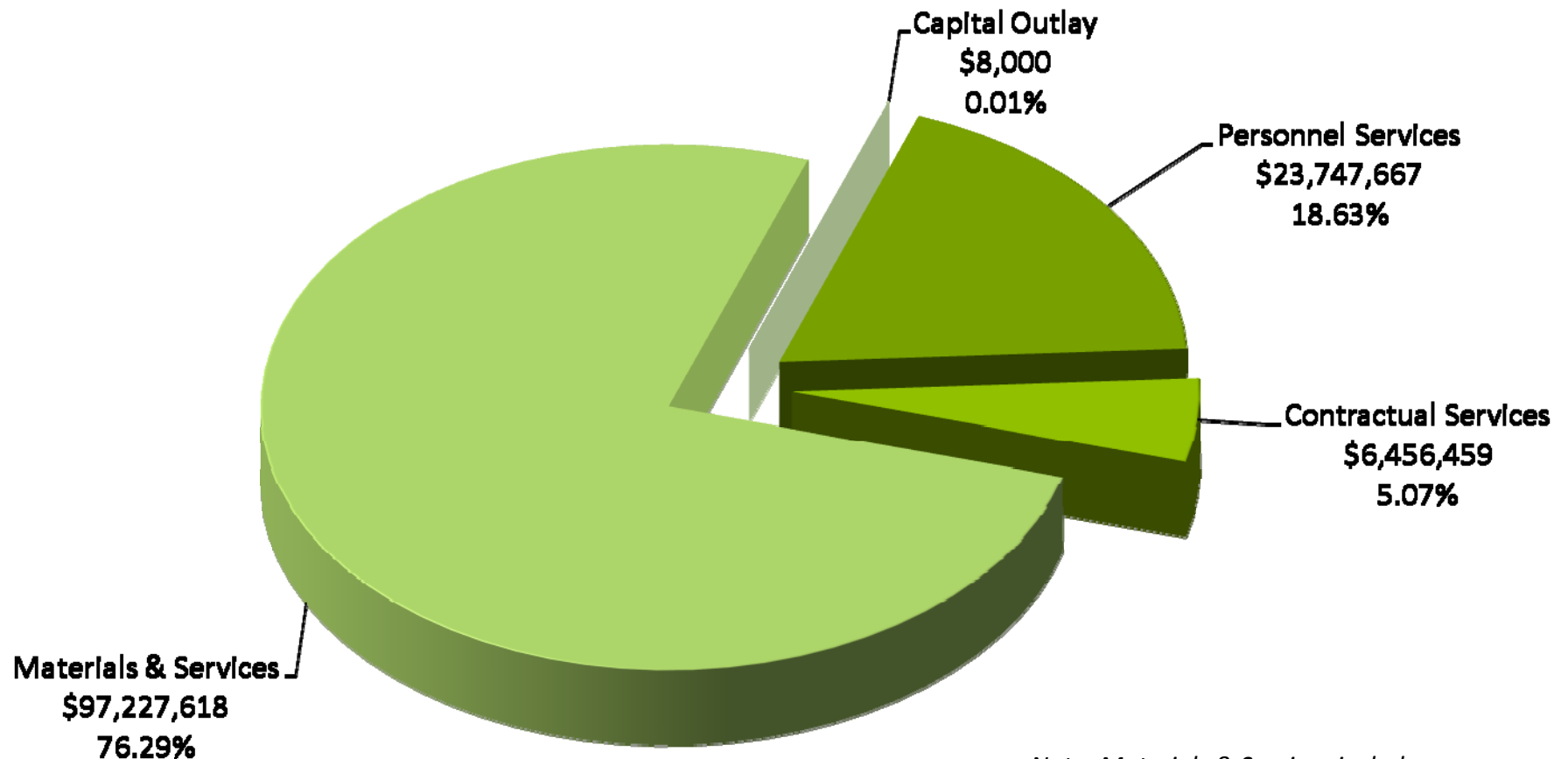
## Budget by Division

**\$29,469,441 (General Fund Only)**



# DCM FY 2013 Proposed Budget

## Department Spending by Categories \$127,439,744 (All Funds)



*Note: Materials & Services includes:  
Insurance: \$52,069,201  
Claims Paid: \$32,025,921*



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## Keeps

- Continue to provide corporate level management of the County's Administrative Infrastructure.
- Collect property, BIT and pays county bills
- Develops and implements policies and programs for effective Human Resource Management
- Ensures all finance related activities meet Generally Accepted Accounting Principles (GAAP)
- Acts as the primary compliance officer for regulations
- Support s Chair and Board providing strategic leadership and objective policy analysis.



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## Innovative/New for FY 2013

- Budget System
- DCM partnering with DCA with the HUB” pilot
- Span of Control – Phase 2
- HIPAA Privacy Officer



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## Reductions

- 1.5% expenditure reduction (\$171,000)
  - Eliminated 0.50 FTE Project Manager
  - Personnel cost savings
  - Reducing materials and supplies



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## Policy Issues

- Future phases of Multnomah Evolves
- Reducing and streamlining administrative functions
- Recruitment, retention and succession planning
  - Ever larger number of staff eligible to retire
  - Loss of institutional knowledge
  - New initiatives will stretch the remaining employees



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## Policy Issues (cont.)

- Long term financial planning
  - State and Federal budget cuts
  - Capital investment
  - Healthcare costs
  - Pension and post-employment benefit costs
  - Technology



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## Future Challenges

- FY 2013 Multnomah Evolves Phase 2
- Implementation of the new property tax and assessment system and new budget system
- Contracts system redesign project
- Contract negotiations with labor unions
- Revenue/debt management
- PERS
- Healthcare system redesign
- Recruitment, retention and succession planning





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## Final Thoughts

- Multnomah Evolves Initiative
  - Formation of DCM and DCA
  - Continue to streamlining administrative services
  - Phase 2
- The role of DCM in the County
  - Corporate level management of County's administrative infrastructure
  - Help guide and implement policy decisions by Chair and the BCC
- Looking forward



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**Questions?**

