

**Minutes of the Board of Commissioners  
Multnomah Building, Board Room 100  
501 SE Hawthorne Blvd., Portland, Oregon  
Tuesday, December 11, 2018**

**BOARD BRIEFING**

Chair Deborah Kafoury called the meeting to order at 10:11 a.m. With Vice-Chair Lori Stegmann and Commissioners Jessica Vega Pederson, Sharon Meieran, and Loretta Smith present.

Also attending Jenny Madkour, County Attorney, and Taja Nelson, Assistant Board Clerk.

**B.1 Informational Briefing on Successful Families 2020 & Multnomah County Promise Neighborhoods Initiative. Presenters: Keith Thomajan of United Way and leaders from SF2020 partner organizations.**

Chair Kafoury: GOOD MORNING. WELCOME TO MULTNOMAH COUNTY. TODAY WE HAVE TWO VERY IMPORTANT BOARD BRIEFINGS. THE FIRST ONE IS AN INFORMATIONAL BRIEFING ON SUCCESSFUL FAMILIES 2020 AND THE COUNTY'S PROMISE NEIGHBORHOODS INITIATIVE. COMMISSIONER SMITH, DO YOU WANT TO SAY A FEW WORDS?

Commissioner Smith: CHAIR KAFOURY, COMMISSIONER MEIERAN, COMMISSIONER VEGA-PEDERSON AND COMMISSIONER STEGMANN WE'RE HERE TODAY TO HEAR A BRIEFING ON SF2020, MULTNOMAH COUNTY'S PROMISE NEIGHBORHOOD INITIATIVE. I WOULD LIKE TO THANK AND TO WELCOME EVERYONE HERE TODAY. REPRESENTING THE PARTNERSHIP BETWEEN COMMUNITY-BASED ORGANIZATIONS AND MULTNOMAH COUNTY. IS LEE HERE?

Peggy Smolinsky: HE WILL BE COMING.

Commissioner Smith: OKAY. WE HAVE LEE FROM THE IMMIGRANT AND REFUGEE COMMUNITY ORGANIZATION, TONY HOBSON FROM SELF-ENHANCEMENT, INC., PAUL LOVELY. IS HE HERE?

Peggy Smolinsky: HE'S TRAVELING.

Commissioner Smith: CARMEN RUBIO, JIEDY STRAND, AND KEITH THOMAJAN. THANK YOU SO MUCH FOR COMING AND THANK YOU FOR COMING THIS MORNING. FOR PURPOSES OF DISCUSSION AND INTRODUCTION I WOULD LIKE TO TAKE US BACK TO HOW WE ARRIVED AT TODAY T. I KNOW OUR SPEAKERS WILL ALSO PROVIDE BACKGROUND INFORMATION, SO PLEASE BEAR WITH ME JUST A LITTLE BIT TO TALK ABOUT THE FORMATION AND

PROCESS CONNECTED TO THE NEIGHBORHOOD INITIATIVES. DURING 2015 I SUBMITTED A PROGRAM OFFER TO THE CHAIR OF MULTNOMAH COUNTY TO BE PLACED IN HER EXECUTIVE BUDGET.

Commissioner Smith: I PROPOSED A \$1 MILLION AMENDMENT IN THE MULTNOMAH COUNTY BUDGET FOR CULTURALLY SPECIFIC PROGRAMS TO ADDRESS THE ISSUES STATED IN THE COALITION OF COMMUNITIES OF COLOR REPORT. THIS FUNDING WOULD BE AVAILABLE TO EXISTING COLLABORATIVES OF LOCAL ORGANIZATIONS WHO WOULD PROVIDE CRADLE TO CAREER SERVICES, UTILIZING CULTURALLY SPECIFIC ORGANIZATIONS, SERVICE MODELS. I SUBMITTED THIS IN RESPONSE TO THE ORIGINAL PROGRAM OFFER NOT BEING PLACED INTO THE EXECUTIVE BUDGET BECAUSE WE HAD LISTENED TO REPORT AFTER REPORT TALKING ABOUT DISPARITIES AND WHERE THOSE DISPARITIES WERE, AND I FIGURED THAT IF WE WERE GOING TO DEAL WITH THESE ENORMOUS DISPARITIES WE WOULD HAVE TO TAKE AN ENORMOUS LEAP LIKE WE HAD NEVER TAKEN BEFORE. IT WAS ANTICIPATED THAT THIS PROGRAM WOULD BUILD CAPACITY FOR EXISTING, CULTURALLY SPECIFIC PROGRAMS, CASE MANAGEMENT FOR NEW CHILDREN AND FAMILIES IN THE COMMUNITIES WITH A FOCUS ON IMPROVING HIGH SCHOOL GRADUATION RATES. DISCIPLINE AND ATTENDANCE IN SCHOOL. FOR MY COLLEAGUES ON THE BOARD WHO ARE NOT HERE DURING THIS PERIOD, AS I SAID BEFORE, FOR A NUMBER OF YEARS MULTNOMAH COUNTY WAS INFORMED BY THE COALITION OF COMMUNITIES OF COLOR AND ALLIANCE OF CULTURALLY SPECIFIC AND MULTI-CULTURAL COMMUNITY BASED ORGANIZATIONS WITH REPRESENTATIONS FROM THE FOLLOWING COMMUNITIES.

THE AFRICAN-AMERICAN COMMUNITY, ASIAN, LATINO NATIVE AMERICAN, PACIFIC ISLANDER AND SLAVIK COMMUNITIES. THE COALITION COLLABORATED WITH PORTLAND STATE UNIVERSITY TO PUBLIC REPORTS THAT OUTLINE THESE MANY DISPARITIES EXPERIENCED BY MINORITIES IN MULTNOMAH COUNTY. RESEARCH OUTLINED IN ALL OF THE REPORTS ALL OF THE DEMONSTRATED PEOPLE OF COLOR WHO EXPERIENCED HIGHER RATES OF POVERTY AND WORK OUT COMES FOR INCOME POVERTY, OCCUPATION AND EDUCATION. THE EXECUTIVE SUMMARY OF THE COMMUNITIES OF COLOR REPORT IT WAS CALLED IF YOU ALL REMEMBER AN UNSETTLED PROFILE. IT WAS VERY UNSETTLING TO ME. THE AUTHORS WROTE COMMUNITY OF COLORS IN MULTNOMAH COUNTY SUFFER MORE THAN SIMILAR COMMUNITIES OF COLOR NATIONALLY. THE MEASURES EXPLORED IN THE REPORT INCOME POVERTY, OCCUPATION AND COMMUNICATION, COMMUNITIES OF COLOR HAVE BETWEEN 15 AND 20% WORST OUT COMES. IT'S MORE DIFFICULT TO GET AHEAD HERE IN MULTNOMAH COUNTY THAN IT IS IN GENERALLY OTHER PLACES ACROSS THE UNITED STATES. IN ORDER TO ADDRESS THESE DISPARITIES THE COALITION WROTE THAT IT IS IMPORTANT TO EXPAND FUNDING FOR CULTURALLY SPECIFIC SERVICES, DESIGNATED FUNDS THAT ARE

REQUIRED. THESE FUNDS MUST BE ADEQUATE TO ADDRESS THE MANY DISPARITIES. THE COALITION FURTHER EXPLAINED WE URGE FUNDING BODIES TO BEGIN IMPLEMENTING EQUITY BASED FUNDING ALLOCATION THAT SEEKS TO ELIMINATE SOME OF THE CHALLENGES THAT EXIST IN RESOURCING THESE COMMUNITIES.

Commissioner Smith: WITH THAT DATA, THE COALITION APPROACHED MULTNOMAH COUNTY AND OFFERED COMMUNITY STAKEHOLDERS TO ADVOCATE FOR CHANGES IN POLICY THAT WOULD IMPROVE AND INCREASE THE OUTCOMES FOR COMMUNITIES OF COLOR. WE HEARD THE MESSAGE FROM THE COALITION OF COMMUNITIES OF COLOR LOUD AND CLEAR. THEIR MULTIPLE PRESENTATIONS DEMONSTRATED THE SENSE OF URGENCY WE MUST HAVE ABOUT ADDRESSING THE DISPARITIES EXPERIENCED BY MINORITY COMMUNITIES IN MULTNOMAH COUNTY, AND SEEKING SOLUTIONS, I TURNED TO THE FEDERAL PROMISE NEIGHBORHOOD INITIATIVE MODEL. IT WAS INTENDED TO TURN NEIGHBORHOODS OF CONCENTRATED POVERTY INTO NEIGHBORHOODS OF OPPORTUNITY. AS A PROMISING TEMPLATE FOR IMPROVING THE QUALITY OF LIFE, I WANTED IT TO BRING IT TO OUR COMMUNITY. IN MULTNOMAH COUNTY I DECIDED TO MODEL OUR LOCAL EFFORTS AFTER THE FEDERAL INITIATIVE TO ADDRESS THE LOOMING CHALLENGES THAT COMMUNITIES OF COLOR FACE. SPECIFICALLY, I WANTED TO FOCUS ON HOW TO SUPPORT YOUTH IN THEIR PATHWAY FROM CRADLE TO CAREER. AND THE PROMISE NEIGHBORHOOD INITIATIVE HAS PROVIDED MULTNOMAH COUNTY A GREAT TOOL AND OPPORTUNITY TO RESPOND TO THE REPORTS THAT WE HEARD, THE CHALLENGES THAT ARE FACED BY COMMUNITIES OF COLOR. THESE DISPARITIES ARE REAL, THE CHALLENGES ARE REAL, COMMUNITIES OF COLOR EARN HALF THE INCOME OF WHITES.

POVERTY LEVELS ARE AT LEAST DOUBLE THOSE OF WHITES AND GRADUATION RATES FOR WHITES ARE ALMOST FOUR TIMES THAT OF YOUTH OF COLOR. IN MULTNOMAH COUNTY LOCAL ORGANIZATIONS PROVIDE CULTURALLY SPECIFIC SERVICES AND RESOURCES AND WORK CLOSELY WITH SCHOOLS TO CREATE A CONTINUUM CRADLE TO CAREER ACTIVITIES AND INITIATIVES. THE COUNTY IS DEDICATED TO ADDRESSING THE NEEDS OF OUR MOST VULNERABLE CITIZENS IN OUR COMMUNITY. DATA DEMONSTRATES THAT WE NEED A DEEPER INVESTMENT IN THE RESOURCES FOR COMMUNITIES OF COLOR IN ORDER TO IMPROVE OUT COMES FOR YOUTH AND THEIR FAMILIES. CIP CODES SHOULD NOT INDICATE WHAT YOUR FUTURE SHALL BE. BY EXPANDING CULTURALLY SPECIFIC SERVICES FOR YOUTH OF COLOR FROM EVERY AGE AND BUILD THE INFRASTRUCTURE NECESSARY TO PROVIDE THEM WITH ECONOMIC AND ACADEMIC AND SOCIAL OPPORTUNITIES, YOUTH OF COLOR HAVE RESOURCES TO FLOURISH. THEY HAVE HIGHER RATES OF SUCCESS AND GROW INTO MEMBERS OF THIS COMMUNITY AND CONTRIBUTE ECONOMICALLY, SOCIALLY, POLITICALLY AND CULTURALLY WHEN THEY HAVE COMMUNITY

BASED ORGANIZATIONS THAT SERVE THEM. YOUTH OF COLOR WHO DON'T HAVE ACCESS TO THESE SERVICES AND OPPORTUNITIES TO ADVANCE ARE MORE LIKELY TO ENTER THE UNIFORM JUSTICE SYSTEM, LAW ENFORCEMENT CRIMINAL JUSTICE SYSTEM, FAIL TO COMPLETE HIGH SCHOOL, AND HAVE AN INCREASED RISK OF HEALTH AND STRUGGLE ECONOMICALLY. A- SO WITH THAT SAID, I WANT TO TURN THIS OVER TO OUR COLLEAGUES AGAIN. I WANT TO THANK ALL OF YOU FOR PARTICIPATING OVER THE LAST THREE TO FOUR YEARS THIS. HAS BEEN AN AMAZING RIDE. THANK YOU, KEITH, FOR STEPPING UP AND TO ORGANIZING THIS COALITION. KARLA, GOOD TO SEE YOU SITTING ON THE OTHER SIDE OF THE MULTNOMAH COUNTY. THANK YOU SO MUCH, MADAME CHAIR.

Chair Kafoury: GOOD MORNING.

Peggy Smolinsky: GOOD MORNING.

Chair Kafoury: WHO IS GOING TO KICK IT OFF?

Peggy Smolinsky: I AM. COMMISSIONER, PEGGY SMOLINSKY WITH DEPARTMENT OF HUMAN SERVICES. I HOPE THAT COMMISSIONER SMITH WHAT YOU'LL HEAR FROM US TODAY IS THE LIVING PROOF OF ALL OF THE THINGS YOU JUST SAID OR THE BEGINNING OF THAT. I THINK THIS INITIATIVE HAS RAISED THE BAR FOR WHAT WE EXPECT FROM OUR COMMUNITY PARTNERS AND FROM OURSELVES IN THIS COMMUNITY TO BE SUCCESSFUL. WE REALLY APPRECIATE THIS OPPORTUNITY. IT'S BEEN ABOUT FOUR YEARS IN COMING. WE WANTED TO SHARE THE STORY. MY ROLE HERE IS REALLY TO STEP ASIDE AND LET THE PARTNERS SPEAK. WE'RE JOINED BY AN ARRAY OF PARTNERS AND UNITED WAY IN THIS ROLE IS THE FUNCTION OF THE BACKBONE OF THE ORGANIZATION, ORGANIZER AND CONVENOR. KEITH THOMAJAN WILL START OFF WITH SOME SPEAKING.

Keith Thomajan: GREAT. THANK YOU. THANK YOU, COMMISSIONER SMITH, CHAIR KAFOURY AND FELLOW COMMISSIONERS. I'LL BEGIN BY ACKNOWLEDGING WHAT I BELIEVE IS THE AMONG THE BOLDEST EQUITY INVESTMENTS IN THE STATE OF OREGON. THAT IS NO SMALL THING AND IT'S NO SMALL MOMENT OF LEADERSHIP. I WILL THANK YOU. I'LL JUST BEGIN BY REMINDING YOU UNITED WAY IS FIVE YEARS INTO A TEN-YEAR AGENDA FOCUSED ON THE SUCCESS OF OUR REGION, KIDS AND FAMILIES WHO FACE THE STEEPEST BARRIERS TO SUCCESS. THE CENTRAL PL LAR OF OUR AGENDA IS RACIAL INEQUITY AND DISMANTLING THE BARRIERS. IN HAD FIRST FIVE YEARS SUCCESSFUL FAMILIES 2020 HOO BEEN OUR CAPSTONE INITIATIVE. IT REPTH A FIVE-YEAR PARTNERSHIP WITH NEARLY \$4 MILLION OF DIRECT INVESTMENT FROM UNITED WAY IN THE WORK OF THESE PARTNERS. PEGGY, IF YOU WOULD JUMP TO SLIDE 4. PERFECT. I'M GOING TO BEGIN BY FRAMING HOW THE INITIATIVE BEGAN FROM UNITED WAY'S PERSPECTIVE THEN I'LL CLOSE THIS SECTION BY TALKING ABOUT HOW THE

COUNTY PARTNERSHIP HAS REALLY ELEVATED THE WORK WE'RE DOING. SO FIRST SUCCESSFUL, THE OBJECTIVES FOR SUCCESSFUL FAMILIES 2020 FOR UNITED WAY WHEN WE STARTED FOCUSED ON THREE AREAS. FIRST, WE FELT IT WAS CRITICAL TO VALIDATE THE IMPORTANT ROLE THAT CULTURALLY SPECIFIC AND CULTURALLY RESPONSIVE PROGRAMS MUST PLAY IN IMPROVING OUT COMES FOR KIDS AND FAMILIES OF COLOR IN A REGION WHERE WE CONSISTENTLY FAIL TO EFFECTIVELY MEET OUR FASTEST GROWING POPULATIONS, WHERE THEY ARE AT, THESE ORGANIZATIONS ARE GETTING OUT SIZED OUT COMES FOR KIDS AND FAMILIES.

Keith Thomajan: OUR THESIS IS THAT THEIR UNIQUE APPROACH TO PRACTICE PROGRAMMING AND THE ASSETS THEY BRING TO BEAR SHOULD BE AT THE CENTER OF SYSTEM CHANGE FOR THE REGION T. SECOND, WE WANTED UNITED WAY TO TRANSLATE THE WORK OF THE PARTNERSHIP INTO ACTIONABLE LEARNING AND RESEARCH THAT ALLOWS ALL NONPROFITS, FUNDERS, SCHOOLS AND POLICY MAKERS IN THE REGION, TO IMPROVE OUR COLLECTIVE APPROACH TO WORKING WITH AND IN COMMUNITIES OF COLOR. IN EFFECT OUR ASPIRATION IS TO TAKE THIS INCUBATOR AND CREATE A REPLICABLE PLAYBOOK WHERE SYSTEMS LEADERS CAN APPLY LEARNING TO IMPROVE SERVICES AND PROGRAMS FOR KIDS AND FAMILIES OF COLOR. THEN FINALLY FOR US THROUGH CONTINUOUS LEARNING TO REALLY GO BEYOND WHAT HAD BEEN A HISTORY OF TRADITIONAL PROGRAM INTERVENTIONS WHICH CERTAINLY HAVE BENEFITS FOR THE KIDS AND FAMILIES THEY REACH, BUT WE WERE REALLY INTERESTED IN CREATING DEEP, EMBEDDED PARTNERSHIPS THAT FOCUS ON SYSTEMS CHANGE. THAT WAS THE GENESIS FOR UNITED WAY AND OUR BOARD WHEN WE BEGAN THE PARTNERSHIP. SO WITH THAT, THE MULTNOMAH COUNTY PARTNERSHIP HAS REALLY ELEVATED SUCCESSFUL FAMILIES 2020 FROM WHAT WAS INITIALLY AN ACADEMIC INITIATIVE TO A REAL WORLD LEARNING LAB IN TWO SCHOOL DISTRICTS.

MULTNOMAH COUNTY DOLLARS FUND DIRECT PROGRAMMING IN EIGHT SCHOOLS FOR LITERALLY HUNDREDS OF KIDS EVERY DAY. YOU HAVE ENABLED A COLLABORATIVE APPROACH TO COORDINATED SERVICES AND PROGRAMS FOR KIDS AND FAMILIES OF COLOR. THERE IS NO BIGGER OR MORE COMPREHENSIVE APPROACH TO EFFECTIVELY SERVING KIDS AND FAMILIES OF COLOR IN THE REGION THANKS TO YOUR INVESTMENTS. YOU HAVE INCREASED THE EFFICIENCY AND ALLOWED US TO BRING NEW FUNDING ON BOARD, AND I THINK MOST IMPORTANTLY, YOU HAVE CREATED A SPACE TO REALLY ALLOW OUR PARTNERS AND OUR SCHOOL LEADERS TO FOCUS ON SYSTEMS CHANGE. TO WORK WITH TEACHERS AND STAFF TO THINK ABOUT SCHOOL CLIMATE, CURRICULUM, PED I GOJY, IMPLICIT BIAS, TEACHER INTERACTION AND WORK TO BUILD A MORE INCLUSIVE AND WELCOMING FRAMEWORK FOR 21ST CENTURY LEARNING. ON THE RIGHT HAND SIDE YOU HAVE ALSO CREATED A SPACE WHERE WE ARE DELIVERING

TRADITIONAL ACADEMIC OUT COMES FOR 1600 HIGHLY CASE MANAGED KIDS. IF WE DID NOTHING BUT THAT FOCUS ON DECREASING DISPARATE STUDENT DISCIPLINE, INCREASING FAMILY ENGAGEMENT AND INCREASING HIGH SCHOOL GRADUATION, THAT WOULD BE A MEANINGFUL PARTNERSHIP. BUT YOU HAVE ENABLED ALL THE SYSTEMS CHANGE WORK, EFFICIENCY AND ALIGNMENT BEHIND THAT.

Keith Thomajan: I'M NOT GOING TO SPEND MUCH TIME. I'LL GIVE YOU TEN SECONDS TO LOOK AT THIS SLIDE. THE PARTNERS FELT IT WAS REALLY IMPORTANT TO INCLUDE THIS AS A REFLECTION -- WE SPEND A LOT OF TIME TALKING AT THE GLOBAL, SYSTEMS, MACRO LEVEL. IT'S GOOD PRACTICE, HEADY STUFF, BUT THE TRUTH OF THE MATTER IS AT THE HEART OF THIS IS A CONNECTED WEB OF CULTURALLY RESPONSIVE AND CULTURALLY SPECIFIC SERVICES. EVERY DAY THERE'S HUNDREDS OF STORIES JUST LIKE THIS WHERE THESE PARTNERS, THESE SCHOOL ALLIES ARE IMPACTING AND IMPROVING LIVES OF KIDS AND FAMILIES. THAT PUTS A FACE ON THIS WORK THAT I THINK IS IMPORTANT FOR ALL OF US EVEN AS WE PLAY AT THE SYSTEMS CHANGE LEVEL. SO THIS SLIDE IS REALLY ABOUT REFLECTING THE WAY WE'RE TRYING TO LEVERAGE AND MOBILIZE OUR DOLLARS, YOUR DOLLARS AND ADDITIONAL DOLLARS IN THE COMMUNITY. I WILL BEGIN BY NOTING ONE THING THAT'S MISSING IN THAT THIRD TRAFFICKER OF FUNDING, IT'S NOT REFLECTING THE TOTALITY OF ADDITIONAL DOLLARS YOU'VE HELPED BRING IN. THERE'S AN ADDITIONAL ABOUT HALF MILLION DOLLARS IN FUNDING FROM THE GATES FOUNDATION, KAISER AND OCF THAT YOUR PARTNERSHIP HAS ALLOWED US TO BRING TO BEAR IN THE COMMUNITY. THOSE PARTNERS HAVE FUNDED OUR DELPHI STUDY BEING PUT INTO PRACTICE WITH OUR COUNTY PARTNERS, SCHOOL CLIMATE STUDY ABOUT CHANGING THE DNA OF OUR SCHOOLS, AND THEY HAVE EFFECTIVELY COME TO BEAR BECAUSE OF THE PARTNERSHIP WE HAVE IN HAND. THE MAJORITY OF MULTNOMAH COUNTY DIRECT INVESTMENT GOES TO DIRECT SERVICES, TO YOUTH AND FAMILIES.

IT'S BEEN CALLED PROMISE NEIGHBORHOOD IN THE COUNTY BUDGET. UNITED WAY'S INVESTMENT AS YOU HEARD IS ABOUT FUNDING THE BACKBONE CAPACITY BUILDING AND RESEARCH SERVICES. AS YOU HAVE SEEN WE HAVE LEVERAGED ADDITIONAL OVER HALF MILLION DOLLARS IN OTHER FUNDING. SO I WON'T -- NEXT SLIDE. GREAT. I'M HUSTLING BECAUSE WE HAVE ABOUT FOUR DAYS' WORTH OF ENTHUSIASM AND INSPIRATION TO SHARE WITH YOU IN A TIGHT 30 MINUTES, SO APOLOGIES FOR WHAT FEELS LIKE A SPRINT DOWN THE HIGHWAY. THIS SLIDE IS REALLY A SNAPSHOT OF THE TIMELINE FOR SF2020. I WON'T SPEND A WHOLE LOT OF TIME DELINEATING THE PIECES BECAUSE YOU'LL HEAR FROM MY PARTNERS ABOUT HOW THEY ARE BRINGING TO BEAR. BUT I JUST WANTED TO CLOSE WITH THE RECOGNITION OF THE MOMENT. YOU KNOW, CHAIR SMITH AND CHAIR KAFOURY, OTHER COMMISSIONERS, YOU LED WITH A BIG INVESTMENT. I WILL ACKNOWLEDGE THAT FOR UNITED WAY, THIS

PARTNERSHIP TOOK INITIALLY LONGER TO COALESCE AND MATERIALIZE THAN I THINK WE EXPECTED. THE TRUTH OF THE MATTER IS WE WERE LEARNING HOW TO BE A BACKBONE, HOW TO MOVE FROM A 20TH CENTURY TRANSACTIONAL FUNDER TO A 21ST CENTURY COMMUNITY PROBLEM SOLVER. THE PARTNERS WERE BUILDING TRUST AND VISION.

Keith Thomajan: THAT INITIAL PACE I'LL BE HONEST CREATED SOME CONSTERNATION AND HEARTACHE FOR ME AND MY BOARD. WHAT'S GOING ON? BUT I WILL SAY VERY CANDIDLY AND CONFIDENTLY AT THIS MOMENT THERE IS CRITICAL WORK AND INNOVATION HAPPENING. WE HAVE GOT SKIN IN THE GAME AT UNITED WAY TO MATCH YOU AND WE FEEL AS PROUD OF THIS INVESTMENT AND THE CHANGE IT WILL YIELD BOTH FOR THESE PARTNERS AND REGIONALLY AS ANY INVESTMENT WE HAVE MADE IN MY SEVEN-YEAR TENURE. IT'S FUNDING DIRECT PROGRAMMING TO THOUSANDS OF KIDS. FULL STOP. THAT WOULD BE A MEANINGFUL CHANGE THAT WE'RE DOING IN THE COMMUNITY BUT FOR US AT UNITED WAY THE RESEARCH AND THE TOOLS THAT WILL IMPROVE CULTURALLY SPECIFIC AND CULTURALLY RESPONSIVE PROGRAMS AND SERVICES COULD YIELD GAME CHANGING RESULTS. THE SYSTEMS CHANGE WORK WITH AND IN SCHOOLS THAT TRANSCEND TRADITIONAL INTERVENTIONS TO MOVE TOWARD REAL CULTURAL EDUCATION CHANGE HOLDS GREAT HOPE NOT JUST FOR OUR BOLD SCHOOL LEADERS HERE TODAY BUT WE HOPE FOR OTHER SCHOOL DISTRICTS IN THE REGION AND STATE. SO I'LL ACKNOWLEDGE SIX DISPARATE PARTNERS, TWO SCHOOL DISTRICTS, GOVERNMENT PARTNERS, UNITED WAY'S MULTIPLE FI LESS THAN THROW PIECE. NOT EASY TO COORDINATE AND COMPANY COALESCE IT. AT THIS MOMENT I BELIEVE WE HAVE DONE THAT AND WE'RE REALLY EXCITED FOR THE WORK THAT LIES AHEAD. WITH THAT I WILL TURN IT OVER TO MY TEAMMATE KARLA.

Commissioner Smith: QUICK COMMENT ABOUT THAT. KEITH, THANK YOU SO MUCH. I'LL EVEN SIMPLIFY IT EVEN FURTHER. WHEN I LISTEN TO LATINO NETWORK, SELF-ENMAN'SMENT, NAIA, A FEW YEARS AGO WHEN THEY CAME AND GAVE THE UNSETTLING PROFILES, THE BASIC PREMISE TO INCREASING FUNDING FOR ME WAS THEY HAD THE DATA THAT SHOWED THAT WHEN YOUTH AND FAMILIES OF COLOR WORK WESTBOUND COMMUNITY-BASED ORGANIZATIONS THAT ARE CULTURALLY SPECIFIC THEY GRADUATE FROM HIGH SCHOOL AT A HIGHER RATE. THAT IS NICE, THIS INFRASTRUCTURE THAT WE HAVE BUILT, BUT AT THE ENDS OF THE DAY, WHAT I WAS VERY CONCERNED ABOUT WAS THAT OUR STUDENTS OF COLOR WERE NOT GRADUATING FROM HIGH SCHOOL. HOWEVER WE GET TO THAT THROUGH THESE SCHOOL DISTRICTS AND COMMUNITY-BASED ORGANIZATIONS THAT SHOULD BE THE FRONT MESSAGE IN OUR MINDS ON HAVE WE INCREASED THOSE GRADUATION RATES. HAVE WE DECREASED THOSE ABSENTEEISMS? THAT'S WHAT IT'S ABOUT. THIS IS NOT ABOUT HAVING A KID PROBLEM OR THOSE OTHER THINGS ARE ADULT PROBLEMS TO ME. WE OUGHT TO GET TO THE POINT. ARE THEY GRADUATING? YES. ARE WE INCREASING THE

NUMBER OF KIDS IN OUR PROGRAMS AND INCREASING PARTICIPATION OF OUR FAMILIES? YES. SO WE GOT TO KEEP IT REAL CLEAR. UNDERSTANDING THAT BIG INFRASTRUCTURES AND MODELS GET TO THE BASIC OF WHAT YOU ARE DOING. I DON'T THINK YOU'RE TAKING THE CREDIT THAT YOU NEED TO TAKE. YOU NEED TO TAKE THE CREDIT. WE HAVE INCREASED GRADUATION RATES OUT IN EAST COUNTY. WE HAVE, SIR. THAT IS THE BOTTOM LINE. SO I'M SO PROUD AND HONORED TO HAVE WORKED WITH YOU ALL TO GET TO THAT POINT SPECIFICALLY NOT JUST -- I DON'T WANT IT TO SEEM LIKE WE'RE WORKING WITH COMMUNITY BASED ORGANIZATIONS BECAUSE WE THINK IT'S THE RIGHT THING TO DO AND WE SHOULD BE PARTNERING AND GIVING THEM MONEY. NO, NO, NO. THAT'S NOT IT. WE SHOULD EXPECT OUT COMES AND THAT'S WHAT WE HAVE GOTTEN. GIVE YOURSELF A LITTLE DEEPER PAT ON THE BACK FOR THE BASIC THING THAT WE TRY TO ELIMINATE IN OUR COMMUNITY THAT'S CAUSING POVERTY, INSTABILITY IN OUR FAMILIES OF COLOR, AND I JUST KEEP IT REAL CLEAR, YOU MET THOSE GOALS.

Keith Thomajan: WELL, I WILL SAY THANK YOU. I'M VERY PROUD OF OUR UNITED WAY'S LEADERSHIP, BUT WE HAVEN'T DONE ANY OF THAT. WE BET ON THE RIGHT SET OF PARTNERS. [SPEAKING SIMULTANEOUSLY] WE PUT POWER BEHIND THEM TO WORK WITH SCHOOL LEADERS WHO ARE BOLD AND READY FOR IT SO THE SUCCESS GOES TO THE PARTNERS. I'M GLAD UNITED WAY WAS READY TO STEP IN IN A 21ST CENTURY WAY AND I'LL LEAVE IT AT THAT. THANK YOU.

Carlos Richard: THANK YOU SO MUCH. DR. CARLOS RICHARD WITH SUCCESSFUL FAMILIES 2020. PEGGY TELLS ME TO TALK MORE IN THE MIKE. ALL RIGHT. KEITH TALKED ABOUT THE WORKING DONE WITH CULTURALLY SPECIFIC, RESPONSIBLE ORGANIZATIONS WITH SF2020. THAT'S HAPPENING CROSS TWO SCHOOL DISTRICTS. DAVID DOUGLAS AND REYNOLDS SCHOOL DISTRICTS. WANT TO ACKNOWLEDGE THE PRESENCE OF KEN RICHARDSON, SUPERINTENDENT FOR DAVID DOUGLAS SCHOOL DISTRICT, ALSO WANT TO ACKNOWLEDGE THE PRESENCE OF FRANK CAR PELLA, DEPUTY SUPERINTENDENT OF REYNOLDS SCHOOL DISTRICT AND THEIR PARTNERSHIP WITH US. IN DAVID DOUGLAS WE ARE OPERATING IN EARLY BOYLE ELEMENTARY, DAVID DOUGLAS HIGH SCHOOL, FORD LIGHT MIDDLE SCHOOL, MILL PARK ELEMENTARY AND RON RUSSELL MIDDLE SCHOOL. IN THE REYNOLDS SCHOOL DISTRICT SF2020 PROVIDES SERVICES IN REYNOLDS HIGH SCHOOL AND REMEDZ MIDDLE SCHOOL. AS WE MOVE TO SLIDE 11, THIS DIAGRAM HIGHLIGHTS THE SERVICES AND SHOWCASES THE SERVICES SF2020 PROVIDES FOR STUDENTS AND FAMILIES IN EACH OF THOSE EIGHT SCHOOL SITES. I'LL ALSO ACKNOWLEDGE THE SF2020 STAFF FROM THE ORGANIZATIONS REPRESENTED BY CEOS HERE TODAY FOR THE GREAT WORK THAT THEY HAVE BEEN DOING IN PARTNERSHIP WITH SCHOOL LEADERS AND SCHOOL ADMINISTRATORS FOR THE PAST FOUR AND A HALF YEARS. THIS DIAGRAM WAS DEVELOPED BY TAMARA HICK JOBBING FROM SC

I TO SHOWCASE THE SERVICES. WHAT I LIKE ABOUT THIS VIN DIAGRAM IS YOU DON'T SEE ONE INDIVIDUAL ORGANIZATION REPRESENTED HERE BECAUSE THIS REPRESENTS ALL OF THE SERVICES FROM EACH OF THE SF2020 ORGANIZATIONS THAT WE DO IN PARTNERSHIP WITH ONE ANOTHER. IN LIEU OF HAVING INDIVIDUAL SILOED SAFETY NETS WE LIKE TO THINK OF THIS AS A COLLABORATIVE COLLECTIVE SAFETY NET WHICH PRETTY MUCH GIVES US THE ABILITY TO WIDEN AND BROADEN THE SAFETY NET SO THAT WE CAN ACTUALLY PROVIDE MORE SERVICES TO MORE CHILDREN. THAT'S WHAT WE FEEL MAKES THIS COLLABORATIVE UNIQUE IS THAT WE HAVE MOVED FROM AN INDIVIDUAL APPROACH TO A COLLECTIVE APPROACH. WITH THAT I'M GOING TO YIELD SYMPTOM TIME TO MY GOOD FRIEND JUDY STRAND FROM MFS

Judy Strand: THANK YOU VERY MUCH. I WANTED TO BRING THIS SLIDE ALIVE BY SAYING THAT IT REALLY REPRESENTS OVER 20 STAFF PEOPLE FROM OUR COMMUNITY ORGANIZATIONS THAT ARE INFUSING THEIR TALENT AND THEIR TIME WITH KIDS WHO REALLY NEED IT. AND I THINK WHEN YOU LOOK AT THIS IT DOESN'T COME ALIVE TO YOU. WHEN I VISITED THE PROGRAMS AND SAW WHAT HAPPENS ON THE GROUND I HEAR YOUTH SAYING I NEVER EXPERIENCED THIS BEFORE. I FEEL THAT I HAVE LEARNED SOMETHING THAT I NEVER HAVE LEARNED BEFORE AND I HAVE AN OPPORTUNITY. I HAVE EVEN HAD KIDS SAY I GREW NEWSPAPER POVERTY AND I NEVER KNEW THAT I HAD THIS OPPORTUNITY GOING FORWARD THAT I NOW KNOW. IN ADDITION TO THESE SERVICES WE'RE ADDING EARLY CHILDHOOD SERVICES WITH A FAMILY COMPONENT AND ALSO ECONOMIC EMPOWERMENT ACROSS ALL SERVICES YOU SEE UP THERE. SO IT REALLY TAKES THE BASIS OF THE SUN SERVICE MODEL TO A DEEPER LEVEL THAT IS INCREDIBLY POWERFUL AND I JUST WANTED TO ADD THAT VISUALIZATION. THANK YOU ALL.

Emily Crimsor: GOOD MORNING. I'M WITH UNITED WAY. TRANSITION TO THE NEXT SLIDE, PLEASE. THANK YOU. THIS SLIDE HERE IS SHOWING THE ACADEMIC OUT COMES OF SUCCESSFUL FAMILIES BETWEEN THE 2016-17 SCHOOL YEAR AND 2017-18 SCHOOL YEAR. YOU CAN SEE AS THE 2020 STUDENTS HAVE DEMONSTRATED GAINS IN GPA, FRESHMEN ON TRACK TO GRADUATE AND GRADUATION RATE AS WELL AS DECREASE IN THE NUMBER OF DISCIPLINARY INCIDENTS PER STUDENT. I WOULD LIKE TO NOTE THE STUDENTS SERVED BY SF2020 FOR THE DATA WE CURRENTLY HAVE, 96% ARE STUDENTS OF COLOR.

Commissioner Meieran: CAN I JUST ASK A QUESTION? THANK YOU. GOOD TO SEE YOU HERE. I BROUGHT THESE QUESTIONS UP WHEN I HAD A PRE-BRIEFING BRIEFING. I JUST WANTED TO RAISE THEM FOR THE RECORD. A COUPLE OF THINGS COME TO MY MIND WHEN I LOOK AT THIS PARTICULAR GRAPH. ONE OF THE THINGS IS HOW MANY PEOPLE IS THIS? IS THIS A STATISTICALLY SIGNIFICANT NUMBER? SOME OF THEM DON'T -- I'M NOT SURE THAT IT IS. BUT I WOULD WANT TO KNOW HOW MANY STUDENTS THIS

INVOLVES AND ALSO COMPARING BEFORE ANY OF THESE PROGRAMS WERE IMPLEMENTED VERSUS AFTER THEY WERE INSTEAD OF JUST COMPARING THE SHORT TIME PERIOD.

Emily Crimsor: GOOD QUESTION. THANK YOU. SO THE NUMBER OF STUDENTS REPRESENTED IN THESE SLIDES IS ABOUT 440 STUDENTS EACH YEAR GIVE OR TAKE A FEW. THIS REPRESENTS STUDENTS THAT WE WERE ABLE TO COLLECT CONSENT FORM ON, SO THAT'S HOW WE ACCESS THEIR ACADEMIC DATA. AS A REFERENCE WE'RE SERVING BETWEEN 600 AND 700 STUDENTS PER YEAR, SO OVER TWO-THIRDS OF THE STUDENTS THAT WE'RE SERVING IS REPRESENTED. IN TERMS OF THE STATISTICAL SIGNIFICANCE, WE JUST OBTAINED SOME OF THE DATA PRETTY RECENTLY. WE WILL FOLLOW UP ON THOSE UNTIL THEY ARE COMPLETED. THEN TO YOUR QUESTION ABOUT PRIOR TO THE PROGRAMS BEING IMPLEMENTED, UNFORTUNATELY WE DON'T HAVE THE DATA PRIOR TO THE 2016-17 SCHOOL YEAR. ONE OF THE BIG ACHIEVEMENTS OF THIS INITIATIVE HAS BEEN ESTABLISHING MEMORANDA OF UNDERSTANDING WITH THE SCHOOL DISTRICTS. WE WORKED CLOSELY WITH BOTH REYNOLDS AND DAVID DOUGLAS SCHOOL DISTRICTS TO PUT THOSE IN PLACE THAT ENABLE US TO COLLECT DATA ON INDIVIDUAL STUDENTS. UNFORTUNATELY THEY ARE NOT RETROACTIVE SO WE CAN'T ACCESS THE DATA PRIOR TO 2016-17 SCHOOL YEAR WHEN THOSE WERE IMPLEMENTED.

Commissioner Meieran: GRADUATION RATES AND SOME DATA ON THOSE WOULD BE AVAILABLE. IF THERE'S AN ABILITY TO LOOK AT SOME OF THAT AND TO BE ABLE TO HAVE BROAD BASED COMPARISONS THAT WOULD BE HELPFUL.

Emily Crimsor: WE CAN GET THE DATA FOR THE STUDENTS OF COLOR FOR THE SCHOOLS AND FOLLOW UP WITH YOU ON THAT.

Commissioner Meieran: THANKS.

Commissioner Smith: [AUDIO NOT UNDERSTANDABLE]

Emily Crimsor: WE CAN SHARE INFORMATION WITH YOU. WE CAN FOLLOW UP FOR SURE. THIS SLIDE DOES SHOW A PIECE OF THAT ABOUT HOW SF2020 STUDENTS ARE PERFORMING ON PAR WITH OTHER STUDENTS AND GRADUATION RATES. THE BLUE BAR IS THE 2020 STUDENTS, THEN THE TWO GRAY BARS ARE ALL STUDENTS OF COLOR AT THOSE SCHOOLS THEN ALSO HOW THE OUTCOMES FOR THE DISTRICT AS A WHOLE. WE HAVE ALSO BEEN TRACKING SOME METRICS ON STUDENTS' SENSE OF POSITIVE CULTURAL IDENTITY AS WELL AS PARENTS' ENGAGEMENT IN THEIR CHILDREN'S EDUCATION. WE HAVE BEEN TRACKING THAT FROM THE 2016-16 SCHOOL YEAR FORWARD. WE HAVE SEEN INCREASE IN ALL METRICS. THAT SPEAKS

TO THE EFFECTIVENESS OF THE CULTURALLY SPECIFIC AND RESPONSIVE ORGANIZATIONS IN SERVING THESE STUDENTS AND FAMILIES.

Emily Crimsor: I'LL TALK A BIT ABOUT THE RESEARCH INITIATIVES SF2020 HAVE TAKEN ON. THE FIRST IS THE SCHOOL CLIMATE STUDY AND THAT IS A RIGOROUS EVALUATION TO UNDERSTAND THE CONDITIONS THAT HELP STUDENTS OF COLOR ACHIEVE IMPROVED ACADEMIC OUT COMES. IT'S BEEN DONE IN PARTNERSHIP WITH REYNOLDS SCHOOL DISTRICT. WE CONDUCTED A SERIES OF SURVEYS WITH STUDENTS, PARENTS, SCHOOL STAFF AND SF2020 PROGRAM STAFF IN THE '16-17 SCHOOL YEAR AND SUCCESSIVE SCHOOL YEARS HAVE FOLLOWED UP WITH FOCUS GROUPS WITH STUDENTS AND TEACHERS TO GAIN DEEPER PERSPECTIVES ON SOME OF THE THINGS THAT ARE EMERGING FROM THE SURVEY. YOU'LL SEE SOME OF THE HIGHLIGHTED FINDINGS THAT WE HAVE FOUND SO FAR. SF2020 STUDENTS HAVE HIGH LEVELS OF SELF-EFFICACY, STRONG VALUE FOR EQUITY, AND THEY REPORT GOOD RELATIONSHIPS WITH THEIR TEACHERS. AT THE SAME TIME, TEACHERS ARE REPORTING A VERY STRONG ATTENTION TO DIVERSITY INCLUSION IN THEIR CLASSROOM PRACTICES BUT STUDENTS ARE CONSISTENTLY REPORTING THAT THEIR EXPERIENCE IN THE CLASSROOMS DOES NOT REFLECT OR EMBRACE THEIR RACE, ETHNICITY AND CULTURE, SO WE'RE INTO THAT DIFFERENCE IN PERSPECTIVE MORE DEEPLY.

Commissioner Meieran: SO THIS PART, THIS SCHOOL CLIMATE STUDY HAPPENING AT THE SAME TIME OF WHEN SOME OF THOSE RESULTS ARE REPORTED HAS IMPROVED GRADUATION AND OUT COMES SO EVEN IF THERE IS THIS PERCEIVED DIFFERENCE THAT THOSE IMPROVEMENTS WERE HAPPENING AT THAT TIME?

Emily Crimsor: EXACTLY. SO I'M GOING TO NOW TRANSITION TO FRANK CARPELLO FROM REYNOLDS SCHOOL DISTRICT TO TALK ABOUT THE PARTNERSHIP WITH SF2020 IN HIS DISTRICT.

Frank Carpello: THANK YOU. THANK YOU FOR THE OPPORTUNITY TO TALK TO YOU ABOUT OUR PARTNERSHIP WITH SF2020 IN REYNOLDS SCHOOL DISTRICT. THIS WORK HAS BEEN TRANSFORMATIONAL, CONTINUES TO BE TRANSFORMATIONAL IN OUR SCHOOLS. I BELIEVE WE ARE JUST GETTING STARTED. WE KNOW WE HAVE A LOT OF WORK STILL TO DO. WE ARE CERTAINLY NOT SATISFIED WITH THE CURRENT STATE OF OUT COMES FOR STUDENTS IN GENERAL AND OUR STUDENTS OF COLOR AT REYNOLDS HIGH SCHOOL OR OUR TWO MIDDLE SCHOOLS. THE WORK OF 2020, PARTICULARLY THE CLIMATE SURVEY, I THINK CREATED A UNIQUE OPPORTUNITY, ONE THAT I'M NOT AWARE OF ANY OTHER HIGH SCHOOL THAT HAS DELVED INTO THE WORK THIS DEEPLY. IT'S CREATED THE OPPORTUNITY FOR TEACHERS, SUPPORT STAFF, ADMINISTRATION AND COMMUNITY PARTNERS TO CENTER THE VOICES AND LIVED EXPERIENCES

OF OUR STUDENTS PARTICULARLY OUR STUDENTS OF COLOR AT OUR SCHOOLS. TO LOOK AT DEEPLY WHAT THEIR EXPERIENCES ARE AND WHAT THEY ARE NOT. THEN HOW DO WE RESPOND TO THEM USING PROFESSIONAL DEVELOPMENT, CHANGES TO POLICY AND PRACTICE WITHIN OUR SCHOOLS AND TO REALLY ELEVATE OUR STUDENTS' VOICES IN THOSE SHAPING THOSE DECISIONS. SO IMMEDIATELY AFTER WE WERE ABLE TO RECEIVE THE SURVEY RESULTS LAST SPRING WE PRESENTED EMILY WAS ABLE TO PRESENT THE RESULTS TO OUR CERTIFIED STAFF AT REYNOLDS HIGH SCHOOL OVER A SERIES OF LATE START MEETINGS. AT THOSE MEETINGS WE HAD OUR COMMUNITY PARTNERS AND MANY STUDENTS ABLE TO ADD THEIR VOICES TO CREATE AND ILLUSTRATE THEIR EXPERIENCES. THIS YEAR'S WORK AROUND PROFESSIONAL DEVELOPMENT IS TO OPERATIONALIZE SOME OF THE CHANGES STARTING WITH THE EXPERIENCES OF OUR STUDENTS AND CLASSROOMS AND HOW THEY ARE DIFFERENT FROM WHAT OUR TEACHERS MIGHT PERCEIVE THEM TO BE. OUR TEACHERS, OUR STAFF, IS ABSOLUTELY SUPPORTIVE OF THIS WORK AND INTERESTED IN DOING BETTER. BECAUSE WE HAVE CENTERED THE VOICES AND EXPERIENCE OF OUR STUDENTS I THINK WE HAVE REAL OPPORTUNITIES TO MOVE FORWARD WITH THAT WORK.

Emily Crimnsor: THANK YOU, FRANK. SO MOVING ON TO ANOTHER PIECE OF RESEARCH THAT THE SF2020 INITIATIVE HAS UNDERTAKEN THROUGHOUT ITS HISTORY IS THE DELPHI AND CONSUMER VOICE STUDY THAT HELPS IDENTIFY THE SECRET SAUCE, SO-CALLED, OF THE CULTURALLY SPECIFIC AND RESPONSIVE ORGANIZATIONS. THE DELPHI PORTION WAS CONSENSUS BUILDING PROCESS AMONG STAFF FROM EACH OF THE AGENCIES THAT IDENTIFIED 12 ORGANIZATIONAL AND 25 STAFF ASSETS THAT HELPED MAKE THEM SUCCESSFUL WITH THE CLIENTS THEY SERVE. THEN THE CONSUMER VOICE PORTION OF THE STUDY WAS CONDUCTED WITH CLIENTS SERVED BY THESE AGENCIES, A PROCESS THAT WAS A VALIDATION OF THE ASSETS THAT THE STAFF IDENTIFIED. SO THIS STUDY IS IMPORTANT BECAUSE IT'S BUILT SIGNIFICANT EVIDENCE BASE FOR THE SUPPORT OF CULTURALLY SPECIFIC ORGANIZATIONS AND THEIR EFFECTIVENESS AND THEIR MODELS THEY USE TO SERVE CLIENTS AND THEIR COMMUNITIES. SOME OF THE SIGNIFICANT FINDINGS WERE THAT THE CLIENTS EXPRESSED SIGNIFICANTLY HIGHER SATISFACTION LEVELS WHEN COMPARED TO THE NATIONAL AVERAGE OF CLIENT SATISFACTION AMONG MAINSTREAM ORGANIZATIONS. ADDITIONALLY, WE FOUND THAT CLIENTS VALUE THE FULL RANGE OF ORGANIZATIONAL ASSETS PROVIDED BY THE AGENCIES THAT STRETCH WELL BEYOND THE CONVENTIONAL SERVICE INTERVENTION. I WOULD ALSO LIKE TO TALK ABOUT THE SUCCESSFUL FAMILIES ORGANIZATIONAL ASSESSMENT TOOL. THIS TOOL WAS DEVELOPED OUT OF THE DELPHI AND CONSUMER VOICE RESEARCH. IT'S AN ORGANIZATIONAL ASSESSMENT TOOL TAILORED FOR CULTURALLY SPECIFIC ORGANIZATIONS, THE FIRST TOOL OF ITS KINDS. I WOULD ALSO LIKE TO MENTION THE IMPORTANT CONTRIBUTION OF THE COALITION OF COMMUNITIES OF COLOR,

MEMBERS OF THE COALITION IDENTIFIED THE NEED FOR A CULTURALLY SPECIFIC TOOL THAT WAS A COUNTERPART TO THE CULTURALLY RESPONSIVE TOOL THAT THE COALITION HAD DEVELOPED PREVIOUSLY. SO THEIR WORK WAS VERY IMPORTANT TO THIS DEVELOPMENT OF THIS TOOL. SO THE TOOL HELPS ORGANIZATIONS IDENTIFY THEIR STRENGTHS AND ASSETS AS WELL AS FACING POTENTIAL AREAS FOR STRENGTHS ANYTHING SERVICE DELIVERY AND RESPONSE LIST AMONG COMMUNITIES. IT'S VERY IMPORTANT BECAUSE IT HOLDS GREAT POTENTIAL TO STRENGTHEN THE SERVICE SECTOR AS A WHOLE. THE TOOL WILL BE UTILIZED WITH THE COUNTY, COUNTY OF HUMAN SERVICES AND SOME OF THE OTHER COUNTY DEPARTMENTS AND WE'LL HEAR MORE ABOUT THIS FROM PEGGY FROM YOUTH AND FAMILY SERVICES IN A BIT. PASS IT BACK TO MY COLLEAGUE CARLOS.

Carlos Richard: THANK YOU SO MUCH. AGAIN, TO TALK JUST BRIEFLY AND DEEPLY ABOUT THE WORK WE'RE DOING AROUND WHAT MAKES US UNIQUE AS A COLLABORATIVE WE HAVE IMPLEMENTED ACROSS SF2020 RESULTS BASED ACCOUNTABILITY FRAMEWORK THAT IS CURRENTLY HAPPENING IN EVERY SITE WHERE WE PROVIDE SERVICES THROUGH SF2020 ACROSS TWO SCHOOL DISTRICTS. SIMPLY ASK THREE BASIC QUESTIONS. HOW MUCH WORK ARE WE DOING? HOW WELL ARE WE DOING WITH THAT WORK? AND IS ANYONE BETTER OFF. THIS IS IMPORTANT WORK THAT WE'RE DOING IN TERMS OF COLLECTIVE IMPACT WITH STUDENTS AND FAMILIES AROUND GRADUATION, DECREASED DISCIPLINE, ATTENDANCE AND ACADEMIC ACHIEVEMENT. THE WORK OF RESULTS BASED ACCOUNTABILITY HAPPENS IN WHAT WE CALL OUR PROFESSIONAL DEVELOPMENT LEARNING COMMUNITIES. THE PROFESSIONAL DEVELOPMENT LEARNING COMMUNITIES IS A CONSORTIUM OF SF2020 STAFF, EDUCATION STAFF AT EACH OF THE SITES, AND OUR BROADER COMMUNITY PARTNERS.

ONE THING WE RECOGNIZE WHILE WE DO A GREAT JOB PROVIDING CULTURALLY SPECIFIC AND RESPONSIVE SERVICES WE DO UNDERSTAND THAT WE CANNOT DO THAT WITHOUT PARTNERSHIP FROM SCHOOL LEADERSHIP AT THE DISTRICT LEVEL AND THE LOCAL LEVEL AND WE CANNOT DO THAT WITHOUT OUR COMMUNITY PARTNERS. OUR PROFESSIONAL DEVELOPMENT LEARNING COMMUNITIES REALLY WE SIT TOGETHER AND WE BRAIN STORM SOLUTIONS AS WE ENCOUNTER CHALLENGES, ISSUES AND BARRIERS THAT STUDENTS AND FAMILIES ENCOUNTER ON AN EVERYDAY BASIS SO THAT PARTNERSHIP IN THE PROFESSIONAL DEVELOPMENT LEARNING COMMUNITY IS SO VERY IMPORTANT WORK FRANK ALLUDED TO A LITTLE BIT OF THAT WHEN HE TALKED ABOUT THE GREAT WORK THAT'S HAPPENING AT REYNOLDS HIGH SCHOOL. SO AGAIN, WE'RE EXCITED ABOUT WHAT WE BELIEVE ARE THOSE BASICS WILL HELP US DO. NOT ONLY IS IT ABOUT THE WORK, IT'S ABOUT MEASUREMENT. WE MEASURE OUR LOW COST NO COST INTERVENTIONS. WE MEASURE STRATEGIES THAT WE IMPLEMENT AFTER WE DISCUSS HOW

WE'RE GOING TO HELP A KID AT DAVID DOUGLAS HIGH SCHOOL AND THE OTHERS. IF WE DON'T FEEL A FAMILY OR STUDENT IS BETTER OFF WE COME RIGHT BACK TO THE TABLE IN A PROFESSIONAL DEVELOPMENT LEARNING COMMUNITY SETTING TO TALK ABOUT WHAT OTHER INTERVENTIONS WE CAN IMPLEMENT AND HELP FAMILIES AND STUDENTS SUCCEED IN EDUCATION. WITH THAT I'M GOING TO TRANSITION IT TO JUDY FROM METROPOLITAN FAMILY SERVICES.

Peggy Smolinsky: I THINK WE'RE NOT GOING TO DO THAT. WE'RE GOING TO SKIP TO ME. SORRY. I'M GOING TO TALK THEN WE'RE GOING TO HAVE MR. HOBSON SPEAK ABOUT THE FEDERAL PROMISE NEIGHBORHOOD INITIATIVE. I WANT TO SAY BRIEFLY WHAT YOU'VE HEARD TODAY IS I THINK THE STRENGTH OF CULTURALLY SPECIFIC SERVICES AND THE IMPACT AND IMPORTANCE IN COMMUNITIES AND I THINK AS A SYSTEM THINKER AND SYSTEM WONG WORKING FOR THE COUNTY I'M ALSO SUPER EXCITED ABOUT THE RESEARCH THAT THEY HAVE DONE, DELPHI STUDY AND CONSUMER VOICE AND CLIMATE SURVEY TO HELP UNDERSTAND STUDENT EXPERIENCE IN OUR WORK IN THE SUN SERVICE SYSTEM WE HAVE WANTED TO ASK KIDS HOW THEY FEEL ABOUT BEING IN SCHOOL AND WHAT IT'S LIKE TO BE IN SCHOOL IN THE CLASSROOM. WE HAVEN'T HAD THE RIGHT MECHANISM FOR THAT. I THINK THE TOOL THEY DEVELOPED AND THE QUESTIONS THEY USED ARE EASILY APPLICABLE AND WE'LL START IMPLEMENTING THEM IN SOME OF OUR OWN SURVEYS FOR THIS FISCAL YEAR.

THE ACTIONABLE RESEARCH THAT COMES OUT OF THIS SUCCESSFUL FAMILIES 2020 WORK IS APPROPRIATE FOR OUR WORK IN THE COUNTY AND FURTHERS OUR COMMITMENT FOR KIDS AND FAMILIES IN PARTICULAR THOSE MOST IMPACTED BY RACIAL DISPARITIES. I'M APPLAUDING THE TELL FI STUDY WHERE IT CREATES THAT ORGANIZATIONAL TOOL. IT GIVES CREDENCE TO FOLKS WHERE PEOPLE ASK WHAT'S DIFFERENT AND NOW I THINK WE HAVE ALWAYS HAD WORDS TO USE BUT THIS GIVES US A LITTLE MORE VALIDITY TO BE ABLE TO ARTICULATE WHY THE AND THE HOW. THAT'S REALLY IMPORTANT AS WE MOVE FORWARD AND INVEST MORE AND MORE IN THESE PARTICULAR SERVICES. SO WITH THAT THAT CONCLUDES THE CURRENT STATE OF WHAT'S HAPPENING IN THE SUCCESSFUL FAMILIES 2020 INITIATIVE. RECENTLY AWARDED OF THE FEDERAL PROMISE NEIGHBORHOOD GRANT TO SELF-ENHANCEMENT INCORPORATED ON BEHALF OF THE PARTNERS. MR. HOBSON IS HERE TO SHARE A LITTLE BIT ABOUT HOW THESE DOVETAIL AND WORK TOGETHER.

Mr.Hobson: THANK YOU. MADAME CHAIR, COMMISSIONERS, APPRECIATE THE OPPORTUNITY TO TOUCH BASE WITH YOU A LITTLE BIT ABOUT THIS. ONLY TWO SHORT SLIDES BECAUSE TODAY WE'RE REALLY HERE TO TALK ABOUT SF2020, NOT THE PNI GRANT THAT AS YOU CAN SEE THERE'S A LITTLE INFORMATION. IT'S ABOUT BUILDING THE CRADLE TO CAREER CONTINUAL

SOLUTIONS WITH GREAT SCHOOLS AT THE CENTER, INTEGRATED WITH OTHER COMMUNITY SUPPORT. I WOULD SAY THAT THE SUCCESS OF SF2020, THE COLLABORATION WITH OUR SCHOOL PARTNERS, THE SUN SCHOOL CONNECTION OF WHICH IS VERY MUCH A BIG PART OF THIS, AND THE SEI WHOLE SCHOOL MODEL ALL COMING TOGETHER IS SOMETHING THAT I BELIEVE IS GOING TO MAKE A TREMENDOUS DIFFERENCE. AS YOU CAN SEE WE'RE LOOKING AT AS A GOAL TO DEEPEN THE WHOLE SCHOOL MODEL WITHIN THE ALBINA NEIGHBORHOOD WHICH IS PRIMARILY THE JEFFERSON SCHOOL CLUSTER AND EXPAND THE WHOLE SCHOOL MODEL TO REYNOLDS HIGH SCHOOL CLUSTER ACROSS THE PIPELINE EFFORTS IN A MORE DIVERSE ROCKWOOD COMMUNITY.

Mr.Hobson: OBVIOUSLY WE'RE LOOKING AT HAVING THE SAME KIND OF SUCCESS THAT I'LL TALK ABOUT IN A MINUTE THAT WE HAD AT JEFFERSON NOW AT REYNOLDS. THE SECOND SLIDE JUST GIVES YOU A LITTLE BIT OF SOME OF THE NUMBERS. \$28 MILLION OVER FIVE YEARS, WHICH IS A PRETTY SIGNIFICANT CHANGE. YOU CAN SEE THE SCHOOLS THAT WILL BE INVOLVED. JEFFERSON HIGH SCHOOL, BUOYS ELLIOTT, TUB MIN, DAVIS, HARTLEY, H.B. LEE, REYNOLDS MIDDLE AND HIGH SCHOOL, ALL OF THE PARTNERS OF SF2020 WILL BE INVOLVED IN THIS EFFORT INCLUDING ALBINA HEAD START, WHICH IS NOT A PART OR HAD NOT BEEN A PART OF THIS 2020 UP TO THIS POINT IN SOME OF THE SERVICES. LET ME SAY THIS. WHEN I THINK ABOUT THE SF2020 EFFORT, WHAT WE HAVE BEEN ABLE TO DO, WE HAVE BEEN ABLE TO IDENTIFY, REFINE, RESEARCH AND EVALUATE THE RIGHT AND THE RIGHT HOW. IN OUR SEI WORLD WE TALK ABOUT THE WHO, THE HOW AND THE WHAT. WHEN YOU THINK ABOUT THE DELPHI STUDY, THE ORGANIZATION ASSESSMENT TOOL AND SCHOOL CLIMATE SURVEY, ALL THESE THINGS HELP US BETTER UNDERSTAND WHO THE RIGHT WHO IS AND HOW TO DO THE SERVICE. WHEN WE CAME TOGETHER ONE OF THE THINGS THAT BUBBLED UP WAS THE SIMILARITIES IN HOW CULTURALLY SPECIFIC ORGANIZATIONS ACTUALLY TOUCH KIDS AND FAMILIES. THAT WAS VERY IMPORTANT FOR US. NOW, WHAT THE PNI GRANT WILL DO, IT WILL GIVE US A SPECIFIC WHAT.

IF YOU ASK ME THE MOST IMPORTANT THING IN SERVICE IN LOW INCOME CHILDREN, POOR CHILDREN, CHILDREN OF COLOR IS UNDERSTANDING WHO AND HOW. BUT I GUARANTEE YOU IT'S VERY DIFFICULT TO REPLICATE WHO AND HOW. MOST FOLKS REPLICATE A WHAT. SO WITH PNI, WE BRING THE WHAT. WE BRING THE WHOLE SCHOOL MODEL THAT SEI HAS BEEN DOING FOR 25 YEARS, THE WHOLE SCHOOL MODEL TO GET TO SOME OF THE QUESTIONS THAT COMMISSIONER TALKED ABOUT OVER HERE WHERE THE DATA IS VERY CLEAR THAT WE TURN JEFFERSON HIGH SCHOOL FROM A 54% GRADUATION RATE TO AN 84% GRADUATION RATE AND THE COHORT TO 93% GRADUATE RATE. THOSE ARE ODE STATS, NOT SF2020 STATS. WE KNOW THAT WE CAN ACTUALLY GET THIS DONE. WHAT WAS SUCCESSFUL THERE WAS THE RIGHT WHO, THE RIGHT HOW AND THE RIGHT WHAT ALL COMING

TOGETHER. WE ARE EXCITED THAT WE NOW HAVE POSSIBILITY TO TAKE THIS MODEL AND THIS COLLABORATIVE EFFORT TO MOVE IT ACROSS TO DIFFERENT SCHOOL DISTRICTS THROUGH PNI AND SF2020, MULTIPLE SCHOOL DISTRICTS. WE LOOK FORWARD TO IT AND WE APPRECIATE THE OPPORTUNITY TO DO THAT. SO WANT TO MOVE AWAY FROM PNI TO CLOSE OUT AND MAKE A COUPLE COMMENTS. LEE IS NOT HERE, RIGHT? THEN LET ME SAY THIS ABOUT ALL OF THIS.

Mr.Hobson: AND I WANT TO DIRECT THESE COMMENTS TO MADAME CHAIR AND COMMISSIONER SMITH. FIRST OF ALL, THE DECISION FOR THE COUNTY TOP MOVE TOWARDS CULTURALLY SPECIFIC FUNDING WAS ONE OF THE MOST HISTORIC THINGS THAT I HAVE WITNESSED IN THE 40 YEARS THAT I HAVE BEEN IN BUSINESS. NOW, I MAY BE THE ONLY ONE THAT REMEMBERS YOUR MOM. WHEN I RIDE BY THE URBAN LEAGUE IT'S THE ONLY WHITE WOMAN'S FACE UP THERE. THAT MEANS A LOT THAT THEY WOULD PUT HER FACE UP THERE BECAUSE SHE WAS CONNECTED BACK TO A COMMUNITY OF COLOR. SO THE APPLE DOES NOT FALL FAR FROM THE TREE. UNDER YOUR LEADERSHIP THE COUNTY DECIDED TO DO THAT. THAT'S JUST MONUMENTAL. FOR YOU, COMMISSIONER SMITH, FOR YOU TO HAVE THE COURAGE AND TENACITY TO TAKE WHAT UNITED WAY DID WITH THEIR RESOURCES TO CONVENE US AND PUT US IN POSITION TO TALK TO EACH OTHER AND BEGIN TO BUILD AND THEN FOR YOU TO IDENTIFY MONEY THAT COULD ACTUALLY OPERATION LIES AND GIVE US THE WAY TO IMMENT ACTUAL SERVICES WAS JUST HUGE. WAS JUST HUGE. SO THE TWO OF YOU I WANT TO SAY IN MY 40-YEAR CAREER I HAVE NEVER SEEN A BETTER OPPORTUNITY TO MAKE EQUITY A TRUE REALITY BECAUSE EVERYBODY TALKS ABOUT IT, VERY FEW PEOPLE ACTUALLY PUT MONEY BEHIND IT. THE COUNTY PUT REAL MONEY UNDER YOUR LEADERSHIP, MADAME CHAIR, AND COMMISSIONER SMITH, YOU PUT REAL MONEY IN THERE. NOW WE HAVE A TRUE OPPORTUNITY TO MAKE THE KIND OF DIFFERENCE THAT YOU'RE ALREADY SEEING THROUGH SF2020 AND THAT WE HAVE PROVEN TO BE SUCCESSFUL THROUGH SEI. I JUST WANT TO TAKE THIS OPPORTUNITY TO PUBLICLY THANK BOTH OF YOU FOR YOUR COURAGE, FOR YOUR TENACITY, AND IF I DARESAY, IN SPITE OF THE TWO OF YOUR DIFFERENCES OVER THE YEARS, IN SPITE OF ALL OF THAT YOU MOVED THIS FORWARD IN 1U67 A WAY THAT LONG AFTER YOU'RE GONE THERE WILL BE KIDS AND KIDS' KIDS BENEFITING FROM WHAT YOU HAVE PUT IN PLACE. FOR THAT I WOULD ASK THIS ENTIRE ROOM TO STAND AND APPLAUD THIS EFFORT. PLEASE.

Peggy Smolinsky: I BELIEVE WE'RE COMPLETED IF THERE ARE OTHER QUESTIONS OR COMMENTS --

Chair Kafoury: I'M PRETTY SURE WE HAVE QUESTIONS OR COMMENTS. COMMISSIONER STEGMANN.

Commissioner Stegmann: THANK YOU, CHAIR. THANK YOU SO MUCH FOR THE PRESENTATION. I DID HAVE A QUESTION JUST TRYING TO KIND OF PUT OUR DIFFERENT PROGRAM PIECES TOGETHER AND HOW THEY ALL FIT TOGETHER. I'M CURIOUS AT ALDER ELEMENTARY I KNOW GREATER THAN FORMERLY I HAVE A DREAM IS AT ALDER ELEMENTARY AND I'M WONDERING WHERE DOES THIS PROGRAMMING -- THEY ARE DOING INCREDIBLE WORK. I'M JUST TRYING TO FIGURE OUT IN COMPARISON HOW DO THESE MULTIPLE PROGRAMS COME TOGETHER AND HOPEFULLY MAYBE THEY DO OVERLAP, MAYBE THEY DON'T. I DON'T KNOW IF THAT'S GOOD OR BAD OR INDIFFERENT. IF SOMEBODY COULD MAYBE SPEAK TO HOW MULTIPLE PROGRAMS HAPPENING AT THE SAME SCHOOL INTERACT WITH EACH OTHER.

Peggy Smolinsky: I BELIEVE THEY INTERACT WITH EACH OTHER THROUGH A LOT OF MEETING CONNECTION AND TALKING ABOUT WHAT THEY ARE DOING. THE THINGS THAT MR. HOBSON SPOKE TO, THE HOW, THE WHAT AND THE WHO, BEING ABLE TO IDENTIFY THE STUDENTS IN THAT SCHOOL THAT FOR WHATEVER REASON SOMEONE IDENTIFIES MIGHT BE APPROPRIATE TO PARTICIPATE THEN WE CONNECT WITH THOSE KIDS. THAT'S COMING ABOARD WITH THE NEW PROMISE NEIGHBORHOOD FUNDING INITIATIVE. THE MU -- THESE WILL BE COMPLETELY PART OF THAT TEAM AT THAT SCHOOL. THAT SCHOOL HAS A VERY ROBUST COORDINATION TEAM. THAT'S GENERALLY HOW IT HAPPENS.

Mr.Hobson: I WOULD SAY THAT CERTAINLY FIRST OF ALL PNI'S WE DON'T GET STARTED UNTIL JANUARY. WE'LL BE ABLE TO GET TO SOME OF THE SCHOOLS AND LOOK AT WHAT'S ALREADY THERE. ONE OF THE CHALLENGE IN MOST SCHOOLS WHERE MULTIPLE SERVICES IS HOW TO GET EVERYBODY COORDINATED. THE WAY IN WHICH I SEE PNI, AND SF2020, I LOOK AT IT FROM LAYERS. YOU HAD A FIRST LAYER OF THE FUND PROGRAM AND UNITED WAY THEN THE SECOND LAYER OF THE PROMISE NEIGHBORHOOD MONEY THAT GOT PUT ON THE TABLE. NOW YOU HAVE A THIRD LAYER OF MONEY FROM PNI. THE LAYERS TO ME TAKE YOU DEEPER AND WIDER AND MORE COMPREHENSIVE SO AT THE END OF THE DAY WE BELIEVE THE KIDS WILL GET A DEEPER, WIDER, MORE COMPREHENSIVE SERVICE THAN EVER BEFORE WITH THESE THINGS COMING TOGETHER.

Commissioner Stegmann: THAT'S INCREDIBLY POSITIVE. I'M WONDERING HOW TO YOU TRACK THE OUTCOMES WHEN YOU HAVE THREE OR FOUR LAYERS OR ARE YOU ABLE TO LIKE CAN YOU SAY THAT GREATER THAN WAS RESPONSIBLE FOR AN IMPROVED GRADUATION? CAN YOU GO BACK AND SAY WHAT ARE THE OUTCOMES? AND CAN YOU TRACE IT BACK TO SPECIFIC GRANT OR PROGRAM?

Mr.Hobson: I THINK WE WILL BE ABLE TOLL, BUT AGAIN, IT WILL BE REQUIRED BY THOSE WHO DO THE EVALUATIONS TO BE ABLE TO SIT DOWN WITH US

AND LOOK AT THAT. THERE WILL BE A THIRD PARTY EVALUATION ON THE PNI GRANT THAT WILL LOOK AT THAT FOR US. PART OF THIS, I'M NOT AN EVALUATOR BUT SOMETIMES WHEN YOU GET IN A SCHOOL WHERE THERE'S MULTIPLE SERVICES IN THERE, THERE'S ALWAYS THE POSSIBILITY OF THAT CONTAMINATION OF ONE PROGRAM TO THE OTHER AND YOU'RE TRYING TO SEPARATE IT OUT AND EVEN THOUGH YOU HAVE SUCCESS IS IT ONLY BECAUSE OF THE NEW PROGRAM? IS THERE SOME SPILL AGE FROM OTHER THINGS HAPPENING IN THAT SCHOOL THAT HAS CHANGED THE CLIMATE? THOSE CHALLENGES WILL PROBABLY BE THERE.

Commissioner Stegmann: OKAY. I'M REALLY EXCITED, OBVIOUSLY, REYNOLDS SCHOOL DISTRICT IS IN MY PARTICULAR DISTRICT. I GREW UP IN THE ROCKWOOD NEIGHBORHOOD AND UNDERSTAND MANY OF THE CHALLENGES THAT KIDS OF COLOR FACE. THERE WAS NOTHING LIKE THIS WHEN I WAS GOING TO SCHOOL. THERE WAS REALLY NO PLACE FOR ME TO ACCESS MY CULTURE. SO JUST THE OPPORTUNITY FOR KIDS TO SAY WHO AM I AND WHERE DO I COME FROM AND WHAT ARE MY TRADITIONS AND MY CULTURE IS REALLY AN IMPORTANT GIFT THAT I DIDN'T HAVE ACCESS TO. SO I'M REALLY GLAD THAT YOU ALL ARE AT THE TABLE AND GIVE KIDS A CHANCE TO LEARN ABOUT THE ROLE AND THE IMPORTANCE THAT THEY PLAY IN OUR WORLD BECAUSE EVERYBODY HAS A STORY. BUT SOMETIMES IT'S NOT ALWAYS HONORED. I THINK IT'S IMPORTANT THAT YOU ALL ARE HIGHLIGHTING HOW IMPORTANT EACH OF OUR STORIES ARE. THANK YOU.

Commissioner Vega Pederson: THANK YOU ALL SO MUCH FOR GIVING THIS PRESENTATION. I JUST WANTED TO SAY SPECIFICALLY TONY, CARMEN, JUDY, LISA IS NOT HERE. TO HAVE ALL THE ORGANIZATIONS INCLUDING KEITH AND CARLOS' UNITED WAY COMING TOGETHER. THIS WORK IS A REALLY IMPORTANT THING. I THINK BACK TO LOTS OF TIMES HOW IT SEEMS LIKE ORGANIZATIONS ARE FIGHTING FOR RESOURCES AND TRYING TO JUST SCROUNGE UP SOMETHING TO REALLY HELP THE KIDS THAT THEY ARE SERVING THAT NEED IT THE MOST. I THINK THIS IS A MUCH SMARTER, MORE COLLABORATIVE WAY, AND A MUCH MORE IMPACTFUL WAY OF REALLY ADDRESSING THE CHALLENGES THESE KIDS ARE FACING AND PROVIDING THEM AND THEIR FAMILIES WITH THE SERVICES AS WELL AS PARTNERING WITH THE SCHOOL TO DO THIS. I REALLY WANT TO THANK YOU ALL FOR YOUR WORK. CHAIR AND COMMISSIONER SMITH FOR YOUR LEADERSHIP IN FIGHTING FOR THIS AND MAKING THIS HAPPEN FOR OUR COMMUNITY. I THINK THAT THIS IS THE KEY ISSUE THAT WE'RE FACING IN THE FUTURE IS HOW DO WE SERVE THESE KIDS THE RIGHT WAY SO WE'RE GROWING THE COMMUNITY MEMBERS AND LEADERS WE NEED FOR THE FUTURE. THIS IS THE KEY TO DOING IT. I'M VERY EXCITED ABOUT THE RESEARCH AND THE DATA AND THE WAY WE'RE USING THESE AS A MODEL TO HELP MORE ORGANIZATIONS AND REALLY HAVE EVEN GROW THE IMPACT OF THIS. I THINK THAT'S FANTASTIC. I JUST WANTED TO CALL OUT THAT WE HAVE SUPERINTENDENT RICHARDSON HERE FROM DAVID DOUGLAS. THANK YOU

FOR JOINING TODAY. YOUR PARTNERSHIP HAS BEEN GREAT AS WELL. I'M EXCITED ABOUT THIS WORK, ABOUT THE PROMISE NEIGHBORHOODS WORK AND REALLY LOOKING FORWARD TO BEING A STRONG PARTNER AS THIS CONTINUES INTO THE FUTURE. THANK YOU ALL SO MUCH FOR THIS BRIEFING.

Commissioner Meieran: I ALSO JUST WANT TO ADD MY APPRECIATION FOR ALL OF THIS COLLECTIVE WORK THAT YOU HAVE DONE THAT IS REALLY VISIONARY AND IS MOVING INTO THE FUTURE AND EMBRACING THAT. WITH THAT DEGREE OF COLLABORATION AMONGST ORGANIZATIONS WHO TRULY HAVE SHARED AND ALIGNED MISSION AND VALUES TO BE ABLE TO DO THE WORK IN A WAY THAT CAN BE MEANINGFULLY TRANSLATED INTO OPPORTUNITIES FOR KIDS AT OUR SCHOOLS WHO MAY TRADITIONALLY NOT HAVE HAD SUCH OPPORTUNITIES IN THE PAST. SO THANK YOU FOR THE WORK YOU'RE DOING, THAT YOU CONTINUE TO DO, AND FOR BEING HERE TODAY TO PRESENT THAT TO US.

Commissioner Smith: THAT IS OVERWHELMING. ALL I CAN DO NOW IS SAY THANK YOU. YOU GUYS HAVE DONE THE WORK. WE JUST OFFER THE PLATFORM FOR YOU TO DO THAT WORK. THANK YOU, MADAME CHAIR, FOR YOUR LEADERSHIP AND THE OTHER COMMISSIONERS WHO HAVE SUPPORTED THIS OVER THE LAST FOUR YEARS. THIS COLLABORATION IS WHAT I THINK PRESIDENT OBAMA ENVISIONED WHEN HE TALKED ABOUT THE PROMISE NEIGHBORHOODS. KEITH, I CAN REMEMBER OUR CONVERSATION IN THE ZOO PARKING LOT, IN THE ZOO PARKING LOT. [LAUGHTER] DO YOU REMEMBER THAT? I CAUGHT YOU. WE WERE COMING OUT OF A MENTAL HEALTH MEETING, AND I SAID, HEY, I HAVE BEEN HAVING A CONVERSATION WITH TONY HOBSONING ABOUT X, WHY, Z. YOU SAID WE'RE DOING SOME SORT OF PROMISE NEIGHBORHOOD AS WELL. I SAID LET'S TALK. THAT CONVERSATION IN PARTNERSHIP WITH THE OTHER CONVERSATIONS WE HAD WITH SEI, IT KIND OF -- THAT'S WHERE IT CAME FROM. I THANK YOU FOR STEPPING UP AND STEPPING IN TO THIS ROLE. I WOULD BE REMISS IF I DIDN'T THANK LISA WENDT. SHE HAD THE BRIGHT IDEA TO REALLY FORMALIZE THE PARTNERSHIP WITH UNITED WAY AND THE COALITION MEMBERS. AT THE TIME WE DIDN'T KNOW WHO WAS ACTUALLY GOING TO GET THE PROMISE NEIGHBORHOOD COALITION ON YOUR SIDE. SO I WANT TO THANK YOU FOR YOUR LEADERSHIP AS WELL. SHE IS THE ONE WHO BROUGHT US ALTOGETHER AND MADE THIS THING HAPPEN. WE COMPLETED THE CIRCLE THEREAFTER. KEEP UP THE GOOD WORK. IF THERE'S ANYTHING THAT WE CAN DO TO BE HELPFUL, GIVE US A CALL. THANK YOU. THANK YOU FOR WHAT YOU DO.

Chair Kafoury: I WANTING TO THANK ALL THE PARTNERS WHO HAVE COME TOGETHER TODAY AND THOSE WHO AREN'T HERE AS WELL. I KNOW THERE'S A BIGGER TEAM. I SEE CARMEN BACK THERE. MAYA AND IRCO ARE ALSO PARTNERS AND OTHERS AS WELL. I THINK -- WHAT I REALLY APPRECIATE IS

YOUR, KEITH, YOUR, TONY'S ACKNOWLEDGMENT THAT IT'S NOT BEEN A COMPLETELY SMOOTH RIDE BUT I HAVE A NEW SAYING SINCE WE HAVE HAD JOHN POWELL IN OUR MIDST, WORKING WITH HIM ON OUR INTERNAL ISSUES AT MULTNOMAH COUNTY AND HE SAYS IT MUCH MORE ELOQUENTLY, IF THE ROAD ISN'T BUMPY YOU'RE NOT ON THE RIGHT ROAD. I THINK THAT'S RIGHT. IN GOVERNMENT SOMETIMES IT'S HARD FOR US TO TRY SOMETHING NEW AND INNOVATIVE BECAUSE IF IT DOESN'T GO WELL IT'S ON THE FRONT PAGE OF THE PAPER. BUT WE BELIEVED, COMMISSIONER SMITH AND I, THAT THIS WAS SO CRUCIALLY IMPORTANT AND SUCH A REALLY -- WE SIT HERE AND WE LISTEN TO THESE REPORTS OVER AND OVER AGAIN, AND YET WE DON'T DO ANYTHING DIFFERENT. WE HAVEN'T DONE ANYTHING DIFFERENT UNTIL CHANGING THE WAY WE FUND PROGRAMS AND THE WAY THAT WE DO OUR WORK WITH OUR PARTNERS. THIS I DO AGREE WITH YOU, TONY, THIS IN CONJUNCTION WITH THE CHANGES IN OUR SUN FUNDING ALLOCATION ARE SOME OF THE BIGGEST AND GREATEST WORK THAT I THINK WE HAVE DONE OVER THE PAST EIGHT YEARS. WHAT IS REALLY EXCITING IS WHEN IT SUCCEEDS. WHEN YOU TAKE A CHANCE JUST BECAUSE YOU BELIEVE THAT IT WILL WORK, YOU BELIEVE THAT THE WORK THAT THE PARTNERS HAVE DONE IN THE COMMUNITY, THE CULTURALLY SPECIFIC WORK, CULTURALLY RESPONSIVE WORK YOU BELIEVE IT MAKES A DIFFERENCE IN PEOPLE'S LIVES BUT YOU DON'T HAVE THE DATA TO BACK IT UP, AND NOW WE DO. I SAY CONGRATULATIONS TO EVERYONE. WE TRIED SOMETHING NEW. IT TOOK A WHILE TO GET HERE. BUT IT'S WORKING AND IT MEANS REALLY SO MUCH. NOT JUST FOR THESE KIDS BUT OF COURSE THAT IS THE REASON WE'RE DOING IT BUT FOR THE WAY THAT WE DO ALL OF OUR WORK AND ALL OF THE KIDS IN OUR COMMUNITY. SO I THINK THIS IS JUST THE BEGINNING. WE HAVE A CULTURALLY RESPONSIVE TOOL, A CULTURALLY SPECIFIC TOOL. APPLYING IT TO ALL THE OTHER WORK WE DO AT THE COUNTY IS A LOT TO DO BUT I THANK YOU. CONGRATULATE YOU ALL ON THE PROMISE NEIGHBORHOODS GRANT AND LOOK FORWARD TO HEARING MORE ABOUT THAT AS WELL. THANK YOU.

Mr.Hobson: MADAME CHAIR, I HAVE A HANDOUT THAT I'LL LEAVE WITH THE CLERK AROUND PNI, WITH MORE SLIDES THAT YOU CAN LOOK AT, AND MYSELF, KEITH AND OTHER MEMBERS WOULD LOVE TO MEET WITH YOU INDIVIDUALLY IF YOU HAVE MORE QUESTIONS ABOUT THAT. IT'S QUITE LARGE, QUITE DETAILED SO WE CERTAINLY DIDN'T HAVE TIME TO COVER THAT TODAY BUT LOOK FORWARD TO IT IN THE FUTURE.

Chair Kafoury: THANK YOU. I NEED TO GIVE A SHOUT OUT TO KIM MELTON, MY CHIEF OF STAFF. KIM DID A LOT, A LOT OF HEAVY LIFTING BOTH WHEN SHE WAS A POLICY ADVISOR AND NOW AS MY CHIEF OF STAFF. KIMMEL TON. ROCK STAR.

Keith Thomajan: THANK YOU ALL. KEEP LEADING WITH BOLDNESS. WE APPRECIATE AND ADMIRE IT.

Chair Kafoury: I DO WANT TO -- WE'RE MISSING SHERRELL. SHE'S NOT HERE. SHE WAS GREAT AT BEING THE POINT PERSON TOO. THANK YOU, WHEREVER YOU ARE, SHERRELL. THANK YOU. I WANT TO THANK OUR LEVEE READY COLUMBIA TEAM FOR BEING PATIENT. COME ON UP.

**B.2 Informational Board Briefing on Levee Ready Columbia. Presenters: Kim Peoples, DCS Director; Tom Hansell, DCS Finance Manager; Reed Wagner, MCDD Director; Colin Rowan, Levee Ready Columbia Program Manager; Allison Boyd, Levee Project Manager.**

Kim Peoples: GOOD MORNING, MADAME CHAIR, COMMISSIONERS. KIM PEOPLES, DIRECTOR FOR THE DEPARTMENT OF COMMUNITY SERVICES. I'M VERY PLEASED TO BE HERE THIS MORNING WITH MY COLLEAGUES REED WAGNER, EXECUTIVE DIRECTOR FOR THE MULTNOMAH COUNTY DRAINAGE DISTRICT, COLIN ROWAN, PROJECT MANAGER FOR THE LEVEE READY COLUMBIA, AND ALISON BOYD, RESIDENT LEVEE EXPERT. TOGETHER WE'RE GOING TO GIVE YOU AN UPDATE. WE HAVEN'T BEEN BEFORE YOU FOR A COUPLE OF YEARS. THE LEVEE READY COLUMBIA PARTNERSHIP IS AT A CROSSROADS MOVING THE WORK FORWARD THAT SINCE ITS INCEPTION TO STABLE GOVERNANCE OF STRUCTURE AND FUNDING AND MAINTAINING THE PARTNERSHIP OF THE READY LEVEE COALITION. THAT BEING SAID I WOULD LIKE TO JUST HIGHLIGHT TWO KEY OR THREE KEY PIECES OF THIS MORNING'S BRIEFING. FIRST I'LL ASK REID AND COLIN TO TALK ABOUT SOME CONTEXT OF THE BEHIND THE READY LEVEE PARTNERSHIP. SECONDLY THE CROSSROADS I MENTIONED OF RE UGH THE COUNTY AND REGIONAL PARTNERSHIP COMMITMENTS, THIRDLY A LEGISLATIVE PATH TO LOOK AT LONG TERM GOVERNANCE AND FUNDING STRATEGY. FOURTHLY, ALLISON WILL BRIEF US ON OUR PARTNERSHIP WITH THE SAUVIE ISLAND DRAINAGE DISTRICT AND THE SUPPORT WE HAVE BEEN PROVIDING AND WHERE THEY ARE IN ACCREDITATION WITH THE ARMY CORPS OF ENGINEERS AND FEMA. WE WELCOME ANY QUESTIONS ALONG THE WAY. WE'LL GET STARTED.

Reed Wagner: GREAT. CHAIR KAFOURY, THANKS FOR HAVING US HERE. REAL PRIVILEGE TO BE HERE. I HAVE TWO EXPERTS TO MY RIGHT SO I'M NOT GOING TO SPEAK FOR LONG. I'M EXECUTIVE DIRECTOR OF THE MULTNOMAH COUNTY DRAINAGE DISTRICT. WE PROVIDE SERVICES TO THE OTHER THREE DRAINAGE DISTRICTS TO TRY TO MANAGE THEM SOMEWHAT AS A HOLISTIC SYSTEM. THEY WERE CREATED IN 1917 TO BASICALLY DRAIN AGRICULTURAL COMMUNITY WHEN THE BASIN ALONG THE COLUMBIA RIVER WAS AN AGRICULTURAL COMMUNITY. COULD YOU SWITCH TO THE NEXT SLIDE? WE HAVE A MAP OF WHERE THE DISTRICTS LAY FROM SMITH AND BYBEE LAKES TO THE SANDY RIVER. AFTER THE 1948 FLOODS THAT DEVASTATED VANPORT, THE ARMY CORPS OF ENGINEERS FIN THIR D LEVEE SYSTEM. IN DOING SO THEY HANDED OVER SPONSORSHIP TO THE DRAINAGE DISTRICTS AS THE LOCAL STEWARDS OF THAT LEVEE SYSTEM. OVER THE 60-YEAR

PERIOD THOSE DRAINAGE DISTRICTS TOOK GREAT CARE OF THE SYSTEM. AFTER HURRICANE KATRINA, THE STANDARDS IN URBAN AREAS BY FEMA AND THE CORPS OF ENGINEERS WERE RAISED SIGNIFICANTLY. THESE WERE UNFUNDED MANDATES PLACED ON LOCAL JURISDICTIONS AND WE DID EARLY DUE DILIGENCE OF WHAT IT WOULD TAKE TO INSPECT, INVESTIGATE AND IMPROVE THESE LEVEES TO THESE NEW STANDARDS. OUR DUE DILIGENCE ON WEST COAST LEVEE SYSTEMS LED US TO RECOGNIZE AN AVERAGE OF ABOUT \$11 MILLION PER MILE. WE HAVE ABOUT 30 MILES OF LEVEE SYSTEMS. AS A \$5 MILLION ORGANIZATION THIS SEEMS OVERWHELMING AND WE WEREN'T SURE WE WOULD BE ABLE TO SERVE THE COMMUNITY THE WAY IT NEEDED TO BE SERVED BECAUSE AT RISK IF THOSE LEVEES DID NOT MEET THESE NEW CERTIFICATION STANDARDS THE LANDS BEHIND THE LEVEES WOULD BE SEEN AS A FLOOD HAZARD ZONE. LOSE ABILITY TO GET INSURANCE OR SUBSIDIZED INSURANCE, WOULD CHANGE THE LAND USE BEHIND THE AREA AND WITH TENS OF THOUSANDS OF JOBS, BILLIONS OF DOLLARS OF INFRASTRUCTURE, IT SEEMED THAT THAT WAS NOT A FAILURE WAS NOT AN OPTION SO WE REACHED OUT TO OUR PARTNERS WHO HAD INTERESTS IN THE AREA, THE FOUR CITIES, THE COUNTY, METRO, THE PORT AND OUR STATE, TO TALK ABOUT WHAT IS THE BEST SOLUTION GOING FORWARD. THAT WAS REALLY THE BIRTH OF THIS PARTNERSHIP. AS I SAID I'M GOING TO PASS IT ON TO COLIN TO TALK ABOUT THAT PARTNERSHIP AND IS REPRESENTING THE PARTNERSHIP NOW. BUT I WANT TO THANK THE BOARD WHILE I HAVE THE CHANCE FOR ALL THE SUPPORT UP TO THIS POINT. IT'S BEEN A PLEASURE TO BE PART OF THE PARTNERSHIP.

Colin Rowan: HELLO. MADAME CHAIR, COMMISSIONERS, THANK YOU FOR HAVING ME. I'M JUST GOING TO QUICKLY GO THROUGH WHAT'S AT STAKE, AT RISK BEHIND THESE LEVEES THEN GO INTO SOME OF THE THINGS THAT KIM HAD ASKED ME TO GIVE AN UPDATE ON. I THINK IT'S BEEN SINCE 2015 THE LAST UPDATE WENT TO THE FULL BOARD SO I WANTED TO MAKE SURE YOU HAVE AS MUCH INFORMATION AS POSSIBLE. I'M GOING TO TRY TO STAY SOMEWHAT HIGH LEVEL. LET ME KNOW IF YOU WANT ME TO SWOOP IN ON TO ANY OF THE SPECIFICS. TO BEGIN WITH, WE GOT A GOOD OVERVIEW OF WHERE THE LEVEES ARE BUT REALLY WHAT IS HAPPENING BEHIND THE LEVEES HAVE CHANGED DRASTICALLY SINCE THE ARMY CORPS OF ENGINEERS CAME IN IN THE 1940S AND MADE INVESTMENTS IN THIS SYSTEM. NOT ONLY IS THERE THE PORTLAND INTERNATIONAL AIRPORT, THIS STAT IS A LITTLE BIT OUT OF DATE. THERE'S MORE THAN 21 MILLION PASSENGERS IN AND OUT OF PDX EVERY YEAR NOW. BUT THERE'S ALSO 8,000 PEOPLE THAT LIVE BEHIND THESE LEVEES INCLUDING POPULATIONS FROM FAIRVIEW LAKES, PEOPLE WITH BEAUTIFUL HOMES ON THE LAKE, ALSO DIGNITY VILLAGE, THERE'S NIGHTTIME RESIDENTS AS FAR AS THE COLUMBIA RIVER CORRECTIONAL FACILITY, INVERNESS JAIL AND ALSO POPULATIONS IN PEN 2, PART OF THE HISTORIC VANPORT COMMUNITY. THERE'S ALSO NOW OVER 50,000 JOBS HAPPENING BEHIND HE'S LEVEES.

MANY OF THE JOBS ARE REALLY GOOD FAMILY WAGE JOBS THAT DON'T REQUIRE COLLEGE EDUCATION AND PROVIDE ON-JOB TRAINING, SO IT'S PRETTY VITAL FOR OUR COMMUNITY TO HAVE THESE JOBS. ABOUT 50% OF THE WAREHOUSING AND TRANSPORTATION RELATED JOBS IN THE ENTIRE REGION HAPPEN BEHIND THESE LEVEES. THERE'S ALSO THINGS OF NATIONAL STRATEGIC IMPORTANCE. WE HAVE THE OREGON AIR NATIONAL GUARD BASE. THERE'S ALSO THINGS OF REGIONAL SIGNIFICANCE SUCH AS THE SECOND LARGEST SOURCE OF DRINKING WATER IN THE COLUMBIA SOUTH SHORE WELL FIELD. OFTEN WHEN THE BULL RUN WATERSHED WE CAN'T DRAW WATER FROM THERE THE ENTIRE REGION GETS WATER FROM THIS AREA.

Colin Rowan: NEXT SLIDE, PLEASE. SO AS REID TALKED ABOUT THE COALITION COMING TOGETHER THE COALITION CAME TOGETHER TO PROTECT THESE ASSETS AND BECAUSE THERE WAS SHARED RESPONSIBILITY THAT WENT BEYOND JUST MAINTENANCE OF THE LEVEES, EVERYTHING FROM FEMA ACCREDITATION WHICH BENEFITS THE COUNTY, CITIES AND REGION AROUND BEING ABLE TO USE THIS LAND, BUT ALSO AROUND MAKING SURE THAT PEOPLE ARE SAFE. FEMA SORT OF RELATED TO THE NATIONAL FLOOD INSURANCE PROGRAM AND DEFINITELY INSURANCE MINIMUMS BUT ALSO THE ARMY CORPS OF ENGINEERS HAS AN INSPECTION PROGRAM WE HAVE TO STAY ACTIVE IN. THAT'S REALLY ABOUT LIFE AND PROPERTY SAFETY. SINCE THIS COALITION CAME TOGETHER IN 2013, THERE'S BEEN A SIGNIFICANT AMOUNT OF ACCOMPLISHMENTS. KIM ALLUDED TO OUR SORT OF TRANSITIONAL PERIOD AND ENDED OF OUR DISCOVERY PHASE. I WANTED TO QUICKLY GO THROUGH SOME OF THE SUCCESSES OF THAT DISCOVERY PHASE. WE PERFORMED THE FIRST EVER GEOTECHNICAL INVESTIGATION OF THE LEVEE SYSTEM. SOUNDS REALLY BORING. THAT'S A BAD JOKE AROUND GEOTECHNICAL INVESTIGATIONS. WE PERFORMED OVER 500 BORINGS ON THE LEVEE SYSTEM.

IT WAS A HUGE LIFT, OVER \$5 MILLION WORTH OF WORK BUT THIS GIVES US INFORMATION OF WHAT THE LEVEES ARE MADE OF, WHAT VULNERABILITIES THERE ARE TO THE POPULATION AND WHEN WE NEED TO FOCUS OUR WORK. IT WAS SOMETHING AS HE POINTED OUT AN UNFUNDED MANDATE BY THE FEDERAL GOVERNMENT AND AS A REGION WE FUNDED IT. WE PERFORMED A SERIES OF INVENTORIES, RISK ASSESSMENT, WHAT LOSS WOULD HAPPEN IF THERE WAS UNCONTROLLED FLOODING, HOW THAT WOULD AFFECT POPULATION. WE USED FEMA'S TOOL AND MADE IT MORE ROBUST. IT'S SOMETHING FEMA FUNDED US TO DO BUT IT WAS INSTEAD OF LOOKING AT WHAT WE LOSE, THE BUSINESSES AND THE HOMES, THINGS THAT HAVE A NORMAL COST ASSOCIATED WITH THEM, WHERE ARE THINGS THAT THE COMMUNITY LOSES THAT REALLY DON'T HAVE THAT STANDARD PRICE TAG ON IT. SO WE HAVE INCORPORATED THAT IN. WE DID A CLIMATE CHANGE STUDY. WE PERFORMED AN ENVIRONMENTAL CONDITIONS ASSESSMENT, WHAT SORTS OF LAND USE CHANGE HAPPENED OVER TIME,

THE TYPES OF SPECIES AND PLANT LIFE THAT ARE PROTECTED BY THE LEVEES. ALSO A NUMBER OF OTHER INVENTORIES THAT HAVE LED US TO THESE KIND OF BIGGER CONVERSATIONS ABOUT WHAT'S THE FUTURE BEHIND THIS LEVEE LOOKING LIKE? WE HAVE ALSO BEEN DOING A LONG-TERM GOVERNANCE CONVERSATION ABOUT WHAT THE NEXT 100 YEARS OF THE LEVEES -- HOW WE DON'T HAVE TO PUT TOGETHER THIS BIG COLLABORATIVE TO KEEP THE LEVEES FUNDED. WE HAVE ALSO REACHED OUT TO THE FEDERAL PARTNERS AND HAVE MADE THE CASE FOR A FEASIBILITY STUDY FROM THE ARMY CORPS OF ENGINEERS. I'LL TOUCH ON THAT QUICKLY IN A MINUTE.

Colin Rowan: WE HAVE A LOT OF THINGS GOING ON AT THE SAME TIME. I DON'T KNOW IF THIS GRAPHIC ACTUALLY MAKES IT MORE CLEAR, BUT THIS KIND OF ALLOWS US TO SHOW WHERE WE'RE PIVOTING FROM VERY MUCH THE DISCOVERY PHASE GETTING ALL OF OUR INVESTIGATIONS COMPLETED TO REALLY GETTING THE WORK DONE, REBUILDING THE LEVEES WHERE THEY NEEDED INVESTMENT AND ESTABLISHING A NEW, MORE RESILIENT FUNDING SOURCE FOR THE FUTURE. I'LL GO INTO SOME OF THE DETAILS THAT JUST THE THREE THINGS I'M GOING TO TALK ABOUT ARE IGA, INTERGOVERNMENTAL AGREEMENT, WHICH CONTINUES TO FUND THE PROJECT OFFICE. THE NEW START FEASIBILITY STUDY, SOMETHING AWARDED BY THE FEDERAL GOVERNMENT THIS SUMMER, THEN THE NEW GOVERNING STRUCTURE AND LEGISLATION THAT CONVERSATIONS AROUND LEGISLATION THAT ARE HAPPENING NOW. SLIDE, PLEASE. WHAT DID WE LEARN IN THIS DISCOVERY PHASE? THIS IS MAYBE AN EVEN MORE COMPLICATED VISUAL BUT TRYING TO GET A LOT OF INFORMATION ON ONE PLACE WITH THE GEOGRAPHIC SCOPE OF IT. WE HAVE ABOUT \$43 MILLION WORTH OF PROJECTS TO RECERTIFY THE SYSTEM. THAT'S TO MEET BASIC MINIMUMS TO MAKE SURE WE CAN USE THE LAND AS CURRENTLY USED AND REDUCE RISK OF FLOODING BEHIND THERE. WE HAVE ALSO IDENTIFIED ABOUT AN ADDITIONAL 180 MILLION WORTH OF WORK THAT IS NEEDED IN THE LONG TERM TO COMPLETELY MODERNIZE THE SYSTEM.

REALLY THIS IS OVER THE NEXT 20 YEARS WHAT'S NEEDED THROUGH ALL FOUR OF THE DISTRICTS TO MAKE SURE THAT THEY ARE READY FOR THE NEXT 20, 50, 100 YEARS. ALL TOLLED THERE IS ALMOST 200 MILLION OF PROJECTS NEEDED BY THE LEVEE SYSTEM. NEXT SLIDE, PLEASE. HOW DO WE PAY FOR IT? ONE THING THAT REED IDENTIFIED ALONGSIDE THE PLANNING DIRECTOR OF MULTNOMAH COUNTY DRAINAGE DISTRICT SONNY SIMPKINS, THE ARMY CORPS OF ENGINEERS HAS A PROCESS WHERE A LOCAL SPONSOR CAN SAY THAT THERE IS CONCRETE NEED FOR FEDERAL REINVESTMENT IN THE LEVEE SYSTEM. YOU HAVE TO MAKE THE CASE, IT REQUIRES BASICALLY THE ENTIRETY OF THE PARTNERSHIP, GREAT LEADERSHIP FROM KIM AND THE OTHER PROJECT TEAM MEMBERS IN ADVOCATING FOR THIS. ALSO REALLY STRONG EFFORT BY OUR CONGRESSIONAL DELEGATION IN WASHINGTON. WHAT WAS IDENTIFIED IS

THIS FEASIBILITY STUDY, \$3 MILLION PROJECT, THREE YEARS, BUT IT OPENS UP BASICALLY FINDS IF THERE IS A FEDERAL INTEREST IN REINVESTMENT AND IF THERE IS, THE FEDERAL GOVERNMENT WILL CO-FUND THIS UP TO ABOUT 65%. WE WERE ABLE TO SECURE THIS FUNDING THROUGH A NEW STORM SUP MESSAGE THAT CAME THROUGH IN RESPONSE TO THE STORMS HARVEY, IRMA AND MARIA, IT ALLOWED A FULLY FUNDED STUDY INSTEAD OF 50% LOCAL, 50% FEDERAL GOVERNMENT. THE FEDERAL GOVERNMENT IS PAYING THE ENTIRETY.

Colin Rowan: LOCAL PARTNERS SUPPORT IT THROUGH PROJECT MANAGEMENT, CONVENING GROUPS THAT BASICALLY DO ADDITIONAL STUDY MAKING SURE OUR LOCAL NEEDS ARE FULLY MET. THIS PROCESS, THERE'S ACTUALLY A FEW MILESTONES TO POINT OUT TO THIS GROUP TOMORROW FROM 5:30 TO 7:00 AT THE ROCKWOOD PUBLIC SAFETY BUILDING. THERE WILL BE INFORMATION SESSION. WE HAVE REACHED OUT TO OUR DIFFERENT NETWORKS TO ADVERTISE THAT WHERE THE ARMY CORPS OF ENGINEERS WILL SHARE THE WORK THEY ARE DOING BUT ALSO SOLICIT FEEDBACK FROM THE COMMUNITY. WE'RE DOING ANOTHER ONE OF THESE OPEN HOUSES ON THURSDAY AT MCDD'S HEADQUARTERS FROM 5:30 TO 7:00. SO THAT IS SORT OF THE FIRST STEP OF GETTING THE COMMUNITY'S INPUT. WE'RE HAVING AT EACH STEP ALONG THE WAY AS THE ARMY CORPS IDENTIFIES THE PROJECT WE'LL BE BRINGING THOSE ISSUES TO THE COMMUNITY, GETTING FEEDBACK, MAKING SURE THEY ALIGN WITH OUR VALUES. NEXT SLIDE, PLEASE. JUST GOING TO TOUCH ON TWO MORE THINGS. THE LEVEE READY COLUMBIA'S INTERGOVERNMENTAL AGREEMENT, THIS IS TO CONTINUE THE PROJECT BASICALLY ADMINISTRATIVE OFFICE. THIS IS NOT ANY KIND OF CHANGE IN GOVERNANCE, THIS IS NOT CHANGE TO EACH OF THE PROJECT PARTNERS SORT OF RESPONSIBILITY BUT IT DOES BRING EVERYONE TO THE TABLE, PROVIDES A FORUM TO HAVE CONVERSATIONS AROUND FUNDING ANY OF THE PROJECTS IDENTIFIED FROM THE FEASIBILITY STUDY OR ANYTHING ADDITIONAL AS FAR AS FEMA CERTIFICATION AND ACCREDITATION PROJECTS THAT ARE NEEDED.

IT ALSO CONTINUES FUNDING YOU'RE OUTREACH AND FUNDING LETTING PEOPLE KNOW THERE ARE LEVEES PROTECTING KEY ASSETS, WHICH IS A BIG LIFT, BUT ALSO BRINGING ALL THIS INFORMATION TO THE COMMUNITY MAKING SURE THAT INFORMATION AND INPUT FROM THE COMMUNITY IS GUIDING OUR PROCESS. IT ALSO FUNDS A LOT OF THE WORK WE HAVE TO DO WITH THE ARMY CORPS OF ENGINEERS. BIG LIFT. ALLOWS FOR CONTINUED CONVERSATIONS AROUND LONG TERM GOVERNANCE. NEXT SLIDE, PLEASE. THE FINAL PIECE AROUND THOSE LONG TERM GOVERNANCE ISSUES AS REED POINTED OUT THERE ARE FOUR DISTRICTS WITH FOUR SEPARATE BUDGETS. THE SYSTEM FUNCTIONS AS ONE AND THE ARMIES CORPS OF ENGINEERS SEES IT FUNCTIONING AS ONE. WE HAVE A PRETTY ARCHAIC, MAYBE LACKING IN REPRESENTATION WAY OF BOTH FUNDING AND ALSO LEADERSHIP OR HOW THE BOARDS ARE COMPOSED, BASICALLY ONE

ACRE ONE VOTE. THE ASSESSMENT GOES OUT BASED ON ACREAGE AND IMPERVIOUS SURFACE, NOT BASED ON A UTILITY OR WHAT BENEFITS PEOPLE RECEIVE. WE WANT AS A GROUP WE HAVE IDENTIFIED THERE ARE MAJOR CHALLENGES AND WE'RE STILL WORKING THROUGH A LOT OF THEM, BUT IT WAS IDENTIFIED THAT THIS SHOULD BE INTRODUCED IN THE 2019 LEGISLATIVE SESSION. IT REALLY IS SOMETHING OF STATEWIDE CONCERN AND JUST AS THE STATE CREATED THE PORT OF PORTLAND, THE ARGUMENT WOULD BE THAT THE STATE WOULD ALSO CREATE THE LEAF LEVEE SYSTEM THAT PROTECTS THE PORT OF PORTLAND. THESE CONVERSATIONS WITH CONTINUING BUT THE COUNTY HAS A STRONG SEAT AT THAT TABLE AS WELL AS OTHER PROJECT PARTNERS. WITH THAT, I'M GOING TO STOP. TURN IT OVER TO ALISON.

Alison Boyd: THANK YOU, COLIN. SO YOU'VE JUST HEARD A LOT ABOUT THE FOUR DISTRICTS THAT ARE IN OUR URBAN AREA. THE ISLAND ALSO HAS A LEVEE SYSTEM BUT ON A SLIGHTLY DIFFERENT TRACK. I'M GOING TO GIVE AN UPDATE ON THE PAST TWO YEARS' PROGRESS. FIRST A LITTLE BIT OF BACKGROUND. SAUVIE ISLAND'S LEVEES ARE FEDERALLY AUTHORIZED, BUILT IN 1942. THEY ARE OPERATED AND MAINTAINED BY SAUVIE ISLAND DRAINAGE IMPROVEMENT. THE LEVEES THEMSELVES, THERE'S 18 MILES THAT CIRCLES THE LOWER PORTION OF SAUVIE ISLAND AND THERE'S ONE MAIN PUMP STATION WHICH REMOVES FLOODWATERS INTO MULTNOMAH COUNTY CHANNELS. WE HAD A STUDY THAT WAS DONE FOR ALL OF THE DISTRICTS BY THE DEPARTMENT -- OREGON DEPARTMENT OF GEOLOGY AND MINERAL INDUSTRIES, AND THEY ESTIMATED THAT IF THERE WAS A LEVEE BREACH DURING A 100 YEAR FLOOD EVENT, ABOUT 60% OF THE RESIDENTS BEHIND THE LEVEES ON SAUVIE ISLAND WOULD BE DISPLACED AND 70% OF BUILDINGS WOULD BE EXPOSED TO FLOODING. SO THE IMPORTANCE OF THE LEVEE SYSTEM TO SAUVIE ISLAND IS REALLY CLEAR. THAT'S ONE OF THE REASONS WHY THE COUNTY AND THE DRAINAGE IMPROVEMENT COMPANY JOINED LEVEE READY COLUMBIA IN 2015.

THROUGH THE SAUVIE ISLAND LEVEE SYSTEM IS ALSO EXPERIENCING THE SAME ISSUES AS THE OTHER DISTRICTS IN THAT THEIR CERTIFICATION WAS EXPIRING IN 2017. SO THERE WAS A NEED TO FIND FUNDING TO DEAL WITH THE SITUATION, AND THE PARTNERSHIP WAS A GREAT HELP IN GETTING THAT FUNDING TOGETHER. WE WERE ABLE TO GET STATE GRANTS AND A ZERO PERCENT LOAN FROM THE STATE AS WELL AS THE COUNTY CONTRIBUTED FUNDS, PORT OF PORTLAND, AND NATIONAL RAM RESOURCES CONSERVATION SERVICE AS WELL. ONCE WE OBTAINED THIS FUNDING THE COMPANY CONTRACTED WITH THE ARMY CORPS OF ENGINEERS TO BEGIN LEVEE SYSTEM EVALUATION IN 2016. NOW FAST FORWARD TO TODAY, THEY ARE JUST FINISHING UP THAT EVALUATION. WE HAVE A DRAFT REPORT AND IT'S CURRENTLY UNDERGOING TECHNICAL REVIEW AND SHOULD BE COMPLETED VERY SOON. DURING THE TIME THAT THEY WERE WORKING ON THEIR VALUATION THERE WAS ALSO WORK GOING

ON BY THE SAUVIE ISLAND DRAINAGE IMPROVEMENT COMPANY AND THE COUNTY TO MAKE SURE WE COULD MEET THE CERTIFICATION STANDARDS AND THAT WE WERE IMPROVING THE LEVEE SYSTEM SAFETY AS WELL. SO ONE OF THE MAIN THINGS THAT HAPPENED WAS EARLY IN THE COURSE EVALUATION THEY FOUND THERE WAS TWO SECTIONS OF LEVEE THAT WERE NOT MEETING THE STANDARDS FOR OVERTOPPING OF THE LEVEES SO THEY WERE A BIT LOW IN A COUPLE SPOTS BY A FEW INCHES. ONE OF THE AREAS WAS ON SAUVIE ISLAND ROAD.

Alison Boyd: THE COUNTY WAS ABLE TO GO IN AND INCLUDE THAT IN ONE OF ITS OVERLAY PAVING PROJECTS AND RAISE THE ROAD A FEW INCHES AND MEET THAT CERTIFICATION STANDARD. THE OTHER WAS ON PRIVATE PROPERTY OWNED BY IS CO-AND ESCO AND THEY WERE SUCCESSFUL IN THAT SITUATION AS WELL. THE DRAINAGE COMPANY REBUILT TWO PUMP MOTORS. THERE WAS A LOT OF WORK IN THE INLETS AND CULVERTS FOR INTERIOR DRAINAGE ANALYSIS AND THEY ALSO UPDATED THEIR OPERATIONS MANUAL ON THEIR EMERGENCY RESPONSE PLAN. REALLY MOVING FORWARD ON THE SAFETY ASPECTS. SO NOW WE'RE WRAPPING THINGS UP. WE SHOULD HAVE A COMPLETE CERTIFICATION PACKAGE FROM THE CORPS VERY SOON. ONCE WE HAVE THAT WE WILL BE SUBMITTING IT TO FEMA. THEY WILL REVIEW AND SEE IF IT MEETS THEIR ACCREDITATION STANDARDS AND IF SO WILL PROVIDE US WITH A LETTER CONFIRMING OUR STATUS IN THE NATIONAL FLOOD INSURANCE PROGRAM. THAT'S WHERE WE'RE AT WITH THIS. IT'S ALMOST FINISHED FOR SAUVIE ISLAND. I WANT TO PASS ON SOME OF THE APPRECIATION THAT I HAVE RECEIVED FOR THE COUNTY'S SUPPORT FROM THE SAUVIE ISLAND DRAINAGE IMPROVEMENT BOARD AND THEIR MEMBERS. IT'S BEEN A REALLY GOOD PROJECT WORKING WITH THEM.

Kim Peoples: THAT CONCLUDES OUR BRIEFING FOR YOU THIS MORNING. IF YOU HAVE ANY QUESTIONS WE WOULD BE HAPPY TO ENTERTAIN THOSE.

Chair Kafoury: QUESTIONS?

Commissioner Stegmann: THANK YOU, CHAIR. THANK YOU FOR THE PRESENTATION. I HAVE BEEN FOLLOWING THIS THANKS TO KIM'S FREQUENT BRIEFINGS WITH ME SO I DO APPRECIATE. I HAVE SEEN A LOT OF MOVEMENT ON THIS TOPIC. WHILE NOT THE MOST GLAMOROUS BUT HIGHLY TECHNICAL AND INCREDIBLY IMPORTANT AS AN INSURANCE AGENT I DO HAVE SOME FAMILIARITY WITH FLOOD INSURANCE. THE NEED FOR ESPECIALLY OUR EAST COUNTY JURISDICTIONS, I GET IT THAT MAYBE IF YOU LIVE IN TROUTDALE OR WOOD VILLAGE YOU MAY NOT FEEL LIKE THIS IS AN IMPORTANT ISSUE. WHEN YOU MAY FEEL LIKE IT MIGHT BE AN IMPORTANT ISSUE IF WE DON'T GET ACCREDITED, DON'T GET CERTIFIED THAT COULD PUT IN JEOPARDY PEOPLE COULD BE FORCED TO BUY FLOOD INSURANCE. FLOOD INSURANCE CAN BE 500 TO \$1,000 OR EVEN MORE FOR A SINGLE

FAMILY DWELLING. THAT'S EVERY YEAR THAT THOSE INDIVIDUALS WOULD HAVE TO PAY THAT FLOOD INSURANCE. SO THERE'S SO MUCH MORE AT STAKE FROM A BUSINESS STANDPOINT, YOU KNOW, FROM HUMAN CAPITAL. JUST ON AND ON AND ON. IT'S INCREDIBLY IMPORTANT THAT WE MOVE FORWARD AND TRY TO GET EVERYBODY TO CONTINUE TO COLLABORATE. HONESTLY EVERYBODY HAS SOMETHING AT STAKE HERE. WE'RE GOING TO NEED TO ALL PITCH IN AND WORK TOGETHER. I'M LOOKING FORWARD TO YOU ALL CARRYING THAT TORCH FORWARD AND APPRECIATE ALL YOUR -- THE KNOWLEDGE AND THE IN-DEPTH EXPERTISE YOU POSSESS TO MAKE SURE THAT THAT HAPPENS. I'M REALLY EXCITED THAT IT'S GOING TO THE LEGISLATURE BECAUSE I AGREE, I THINK THAT'S WHERE THOSE DECISIONS ARE TO BE MADE SO THAT GOOD OF OUR ENTIRE PORTLAND METROPOLITAN REGION CAN BE ACHIEVED. THANK YOU SO MUCH FOR YOUR HARD WORK.

Commissioner Vega Pederson: I JUST WANTED TO SAY THANKS FOR THIS BRIEFING. I KNOW THIS HAS BEEN A VERY LONG PROCESS, A LOT OF HARD WORK TRYING TO FIGURE OUT WHAT IS THE BEST PATH FORWARD ON A REALLY STICKY ISSUE WHERE YOU HAVE A SYSTEM NOT SET UP TO SUPPORT THE NEEDS THAT EXIST AND HAVING TO BUILD A NEW SYSTEM AND NEW WAY OF GOING FORWARD. I APPRECIATE THE WORK THAT'S GONE INTO THIS. THIS IS ONE OF THE MOST IMPORTANT ISSUES THAT DON'T GET A LOT OF ATTENTION BUT AS COMMISSIONER STEGMANN SAYS WHEN SOMETHING BAD HAPPENS IT BECOMES THE BIG PRIORITY THAT EVERYBODY IS CONCERNED ABOUT. THANKS FOR BEING PROACTIVE IN THIS. WHATEVER SUPPORT YOU NEED GOING THROUGH THE LEGISLATIVE SESSION I THINK THAT WE'RE WILLING TO HELP OUT WITH MAKING SURE THAT THEY UNDERSTAND THE NEEDS AND THE IMPORTANCE OF THIS FOR OUR REGION. THANK YOU.

Commissioner Meieran: I WOULD LIKE TO THANK YOU FOR THIS WORK AND, KIM, FOR YOUR REGULAR CHECK-INS AND BRIEFINGS ON THIS. SO HELPFUL. I LOVE THIS PHOTO OF THE BOVINE RESIDENTS OF MY DISTRICT. [LAUGHTER] IT IS SO VERY IMPORTANT. I ECHO WHAT MY FELLOW COMMISSIONERS HAVE ALREADY SAID AND APPRECIATE ALL OF YOUR BEING HERE TODAY TO GIVE THIS PRESENTATION AND FOR YOUR PRIOR AND ONGOING WORK ON THIS ISSUE. THANK YOU.

Commissioner Smith: THANK YOU, MADAME CHAIR. I THANK ALL OF YOU FOR COMING AND GIVING THIS PRESENTATION. IT HELPED ME TO HAVE A DEEPER UNDERSTANDING OF WHY THIS IS IMPORTANT AND WHO IS GOING TO BE IMPACTED. KEEP UP THE GOOD WORK.

Chair Kafoury: IT'S BEEN A WHILE SINCE WE HAD A BRIEFING. IT'S GOOD THAT YOU'RE HERE BECAUSE SO MUCH HAS CHANGED SINCE LAST TIME YOU WERE BEFORE US. I THINK THAT THE PLAN TO GO TO THE LEGISLATURE IS A

GOOD ONE. I KNOW IT WAS NOT EASILY DERIVED. SO THERE'S A LOT OF DISCUSSION AMONG THE GROUP AND BANTERING BACK AND FORTH. IT WASN'T A SMOOTH PROCESS BUT IT IS THE BEST SOLUTION AND WE'LL BE WORKING HARD, IN FACT I SEE OUR LOBBYIST RIGHT THERE. JUSTIN! WE'LL GET THIS ONE DONE, RIGHT, OVER THE FINISH LINE. THAT'S ALL YOU NEED TO KNOW, RIGHT? THANKS FOR COMING THIS MORNING.

Kim Peoples: THANK YOU.

Chair Kafoury: ALL RIGHT, THAT'S IT. THAT'S OUR AGENDA THIS MORNING. WE'LL SEE YOU ON THURSDAY MORNING AT 9:30. NO FURTHER BUSINESS, WE'RE ADJOURNED.

**ADJOURNMENT – 11:42 a.m.**

[CAPTIONS PROVIDED BY LNS CAPTIONING AND MAY INCLUDE INACCURATE WORDS OR PHRASES DUE TO SOUND QUALITY, OTHER TECHNICAL DIFFICULTIES AND/OR SOFTWARE ERRORS.]

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Submitted by:  
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