

ANNOTATED MINUTES

Tuesday, December 17, 1996 - 9:30 AM
Multnomah County Courthouse, Room 602
1021 SW Fourth, Portland

BOARD BRIEFING

Chair Beverly Stein convened the meeting at 9:34 a.m., with Commissioner Sharron Kelley present, Vice-Chair Dan Saltzman arriving at 9:35 a.m., and Commissioners Gary Hansen and Tanya Collier excused.

- B-1 Multnomah County Response to Disparity Study and Acceptance of the Proposed Approach to Address the Implementation of the Disparity Study Recommendations, Including Specific Review of Areas Involving Fiscal Impact. Presented by John Thomas.

JOHN THOMAS, FRANNA HATHAWAY, DAVE BOYER AND LARRY NICHOLAS PRESENTATION AND RESPONSE TO BOARD QUESTIONS AND DISCUSSION.

Chair Stein was excused at 10:10 a.m.

There being no further business, the meeting was adjourned at 10:25 a.m.

Wednesday, December 18, 1996 - 10:00 AM
Commonwealth Building, Sixth Floor, Conference Room A
421 SW Sixth, Portland

LEGISLATIVE BRIEFING

Chair Beverly Stein convened the meeting at 10:10 a.m., with Vice-Chair Dan Saltzman, Commissioners Sharron Kelley, Gary Hansen and Tanya Collier present.

- B-2 Presentation of Multnomah County's Legislative Agenda to State Legislators.

BOARD PRESENTATIONS AND RESPONSE TO QUESTIONS AND DISCUSSION WITH LEGISLATORS AND ATTENDEES INCLUDING:

DEPARTMENT DIRECTOR JIM MCCONNELL, REPRESENTATIVE JOANN BOWMAN, AFSCME REPRESENTATIVE JIM YOUNGER, SENATOR KEN BAKER, COUNTY LIAISON STAFF GINA MATTIODA AND SHARON TIMKO, REPRESENTATIVE GEORGE EIGHMEY, DEPARTMENT STAFF CARY HARKAWAY, LEGISLATIVE AIDE BRIAN NEWMAN, SENATOR GINNY BURDICK, SENATOR JOHN LIM, REPRESENTATIVE RANDALL EDWARDS, DEPARTMENT STAFF CLEM LAUSEBERG, DEPARTMENT DIRECTOR VICKIE GATES, AND BOARD STAFF ROBERT TRACHTENBERG. BOARD PRESENTATIONS AND DISCUSSION WITH LEGISLATORS ON MULTNOMAH COUNTY LEGISLATIVE AGENDA, BENCHMARK GOALS OF REDUCING CHILDREN IN POVERTY, SCHOOL COMPLETION AND REDUCING CRIME, INFORMATION TECHNOLOGY, WORKING WITH SCHOOLS, SCHOOL FUNDING, WORKFORCE DEVELOPMENT, MEASURE 47 CAP, URBAN RENEWAL BONDS, PROPERTY TAX LIMITATION, OREGON HEALTH PLAN AND ELIGIBILITY ISSUES, MEASURE 44, MENTAL HEALTH INTEGRATION INTO OREGON HEALTH PLAN, LOCAL MENTAL HEALTH AUTHORITY, PUBLIC SAFETY, STATE MANDATED SUBSTANCE ABUSE TREATMENT FOR OFFENDERS, PROVIDENCE CRISIS CENTER, SB 1145, MEASURE 40, TRANSPORTATION ISSUES, SELLWOOD BRIDGE, VEHICLE TAX, NORTH/SOUTH LIGHT RAIL, BUSINESS INCOME TAX, LONG TERM BRIDGE REPAIR STRATEGY, PUBLIC EMPLOYEES RETIREMENT SYSTEM, TAX REFORM, FISCAL YEAR ACTIONS, REDUCTIONS AND GOVERNMENT RESTRUCTURING, FINANCING, LEGISLATIVE STRATEGY, REPLACEMENT REVENUE, CHANGES IN LAWS AND ADMINISTRATIVE PROCEDURES, AND NEED FOR ADEQUATE FUNDING OF STATE FUNDED AREAS THAT DIRECTLY IMPACT THE COUNTY.

Vice-Chair Saltzman was excused at 11:20 a.m.

There being no further business, the meeting was adjourned at 11:25 a.m.

Thursday, December 19, 1996 - 9:30 AM
Multnomah County Courthouse, Room 602
1021 SW Fourth, Portland

REGULAR MEETING

Chair Beverly Stein convened the meeting at 9:35 a.m., with Vice-Chair Dan Saltzman, Commissioners Sharron Kelley and Tanya Collier present, and Commissioner Gary Hansen excused.

CONSENT CALENDAR

***UPON MOTION OF COMMISSIONER KELLEY,
SECONDED BY COMMISSIONER COLLIER, THE
CONSENT CALENDAR (ITEMS C-1 THROUGH C-11)
WAS UNANIMOUSLY APPROVED.***

NON-DEPARTMENTAL

- C-1 Appointment of Sik-Yin Chan to the METROPOLITAN HUMAN RIGHTS COMMISSION
- C-2 Appointment of Pat E. Medford to the PORTLAND/MULTNOMAH COMMISSION ON AGING (PMCoA)

SHERIFF'S OFFICE

- C-3 Retail Malt Beverage Liquor License Renewal for HAGAR'S AT VIKING PARK, 29311 START STREET, TROUTDALE
- C-4 RESOLUTION Authorizing Annual Designation of a Portion of Compensation as a Housing Allowance for Chaplains Serving Inmates and Employees at the Multnomah County Jails

RESOLUTION 96-214.

DEPARTMENT OF ENVIRONMENTAL SERVICES

- C-5 ORDER Appointing Harry D. Ainsworth, Maggie Biondi, Andrew Jonathan Bowman, Colleen Kelly Dahl, Starla Kay Dill, Joy Ellis, Robin A. Jones, Daniel Michael Patchin, Gerald R. Pederson, Andrew W. Snyder and Courtney W. Wiswall as Multnomah County Animal Control Hearings Officers

ORDER 96-215.

- C-6 ORDER Authorizing Execution of Deed D971385 for Repurchase of Tax Acquired Property to Former Owners Lester R. and Gina H. Sloan

ORDER 96-216.

- C-7 ORDER Authorizing Execution of Deed D971387 Upon Complete Performance of a Contract to Bruce A. Brown and Shobhna D. Brown

ORDER 96-217.

DEPARTMENT OF AGING SERVICES

- C-8 Annual Renewal of Intergovernmental Agreement 400087 with the City of Portland, Bureau of Parks and Recreation, for Operation of the Portland/Multnomah County Area Agency on Aging, Transmitting City Funds to Support District Senior Centers
- C-9 Intergovernmental Revenue Agreement 400117 with the City of Fairview, for Cooperative Planning and Shared Costs of Services for Elders Living in the Fairview Area, and Transmitting \$1,500.00 of City Funds to Support the East County District Senior Center
- C-10 Intergovernmental Revenue Agreement 400127 with the City of Troutdale, for Cooperative Planning and Shared Costs of Services for Elders Living in the Troutdale Area, and Transmitting \$1,500.00 of City Funds to Support the East County District Senior Center

SHERIFF'S OFFICE

- C-11 Package Store Liquor License Renewal for LARSON'S MARINA, 14444 NW LARSON ROAD, PORTLAND

REGULAR AGENDA

PUBLIC COMMENT

- R-1 Opportunity for Public Comment on Non-Agenda Matters. Testimony Limited to Three Minutes Per Person.

JAMES POSEY COMMENTS REGARDING TIMEFRAME OF THE REGIONAL DISPARITY STUDY AND CONCERN OVER LACK OF BID AWARDS FOR MINORITY CONTRACTORS.

DEPARTMENT OF ENVIRONMENTAL SERVICES

- R-2 ORDER Authorizing Sale and Execution of a Deed for the Purchase of Certain Tax Foreclosed Property by the City of Portland, Portland Development Commission, in the Amount of \$17,118.54

COMMISSIONER KELLEY MOVED AND COMMISSIONER SALTZMAN SECONDED, APPROVAL OF R-2. COUNTY COUNSEL MATTHEW RYAN AND DAVID NEMO OF PORTLAND DEVELOPMENT COMMISSION EXPLANATION. ORDER 96-218 UNANIMOUSLY APPROVED.

NON-DEPARTMENTAL

- R-3 First Reading of an ORDINANCE Amending Multnomah County Code Chapter 5.50 (Transient Lodging Tax) to Authorize Transfers of Certain Tax Revenues to Cover Operating Expenditures of the Oregon Convention Center, Expo, Portland Center for the Performing Arts, Civic Stadium, Cultural Tourism, and Neighborhood Arts Program

ORDINANCE READ BY TITLE ONLY. COPIES AVAILABLE. COMMISSIONER COLLIER MOVED AND COMMISSIONER KELLEY SECONDED, APPROVAL OF FIRST READING. CHAIR STEIN EXPLAINED PROCESS, ADVISING COMMISSIONERS COLLIER AND SALTZMAN HAVE PROPOSED ORDINANCE AMENDMENTS AND COMMISSIONER COLLIER HAS A PROPOSED RESOLUTION TO INTRODUCE. CHAIR STEIN EXPLANATION OF PROPOSED ORDINANCE. COMMISSIONER COLLIER EXPLANATION OF HER PROPOSED ORDINANCE AMENDMENTS AND

**PROPOSED RESOLUTION. COMMISSIONER
SALTZMAN EXPLANATION OF HIS PROPOSED
ORDINANCE AMENDMENTS.**

**PATTI SWANSON TESTIFIED IN SUPPORT OF
ORDINANCE. HONESA CHANTHA VONG
TESTIFIED IN SUPPORT OF ORDINANCE. HARRY
DEMOREST TESTIFIED IN SUPPORT OF OMSI
FUNDING. EVAN BLACK TESTIMONY IN SUPPORT
OF SALTZMAN AMENDMENT. FELICIA
LAURITSON AVENDANU, POM OUTAMA AND
NANCY NUSZ TESTIFIED IN SUPPORT OF
ORDINANCE. CHET ORLOFF TESTIFIED IN
SUPPORT OF SALTZMAN AMENDMENT. ROSS
MCKEEN TESTIMONY IN SUPPORT OF
ORDINANCE AS PROPOSED, AND IN SUPPORT OF
COLLIER RESOLUTION. RUTH MCFARLAND
TESTIMONY IN SUPPORT OF COLLIER
AMENDMENT AND COLLIER RESOLUTION.
LARRY HARVEY TESTIMONY IN SUPPORT OF
COLLIER AMENDMENT. HAROLD POLLIN
TESTIMONY IN SUPPORT OF ORDINANCE. MARY
ARNSTAD TESTIMONY EXPRESSING CONCERN
OVER HOW FACILITIES ARE MANAGED AND
POSSIBLE BREAKDOWN OF PARTNERSHIPS.
ADRIENE CRUZ TESTIMONY IN SUPPORT OF
ORDINANCE. DAVID LEIKEN TESTIMONY IN
OPPOSITION TO ORDINANCE AND GIVING
MONEY TO ARTS. BOB VAN BROCKLIN
TESTIMONY IN SUPPORT OF ORDINANCE.
GEORGE RICHARDSON AND MARTHA RICHARD
TESTIMONY IN SUPPORT OF COLLIER
AMENDMENT AND RESOLUTION. BILL DUNCAN
TESTIMONY IN SUPPORT OF SALTZMAN
AMENDMENT.**

**COMMISSIONER SALTZMAN EXPLANATION AND
COMMENTS IN SUPPORT OF HIS AMENDMENTS.
COMMISSIONER SALTZMAN'S MOTION FOR
APPROVAL OF HIS THREE AMENDMENTS DIED
FOR LACK OF A SECOND.**

CHAIR STEIN ADVISED THAT DUE TO THE LENGTH OF TODAY'S MEETING, BRIEFING B-3 WILL BE CANCELLED AND RESCHEDULED TO A LATER DATE.

COMMISSIONER COLLIER EXPLANATION AND COMMENTS IN SUPPORT OF HER AMENDMENTS. COMMISSIONER COLLIER MOVED, AND COMMISSIONER KELLEY SECONDED, APPROVAL OF HER FOUR AMENDMENTS TO SECTION 8, SUBSECTION (A); SECTION I, SUBSECTION (E); SECTION II, SUBSECTION (5) (a), (b) (c), (d) AND. (e); AND SECTION II, SUBSECTION (7) COMMISSIONER KELLEY COMMENTS IN SUPPORT. COMMISSIONER SALTZMAN'S MOTION AMENDING SECTION 5 REGARDING ALLOCATION, DIED FOR LACK OF A SECOND. COMMISSIONER COLLIER MOVED, AND COMMISSIONER KELLEY SECONDED, AN ADDITIONAL AMENDMENT TO SECTION II, SUBSECTION 7, ADDING "FROM DECEMBER 19, 1996 AND EVERY FIVE YEARS THEREAFTER." ADDITIONAL AMENDMENT UNANIMOUSLY APPROVED. FOUR AMENDMENTS UNANIMOUSLY APPROVED, AS AMENDED. CHAIR STEIN COMMENTS. FIRST READING OF ORDINANCE UNANIMOUSLY APPROVED, AS AMENDED. SECOND READING THURSDAY, JANUARY 2, 1997.

AT THE REQUEST OF CHAIR STEIN AND UPON MOTION OF COMMISSIONER KELLEY, SECONDED BY COMMISSIONER SALTZMAN, CONSIDERATION OF THE FOLLOWING ITEM WAS UNANIMOUSLY APPROVED.

UC-1 RESOLUTION in the Matter of Funding and Operating Regional Facilities

COMMISSIONER KELLEY MOVED AND COMMISSIONER COLLIER SECONDED, APPROVAL OF UC-1. COMMISSIONER COLLIER EXPLANATION AND COMMENTS IN SUPPORT. RESOLUTION 96-219 UNANIMOUSLY APPROVED.

There being no further business, the regular meeting was adjourned at 11:20 a.m. and the briefings convened at 11:28 a.m.

Thursday, December 19, 1996 -10:30 AM
Multnomah County Courthouse, Room 602
1021 SW Fourth, Portland

BOARD BRIEFINGS

- B-3 Update on Library Entrepreneurial Initiatives Team and Programs that have been Developed and Implemented to Enhance Library Funds. Presented by Leo MacLeod and Ginnie Cooper.

RESCHEDULED TO THURSDAY, JANUARY 2, 1997
IMMEDIATELY FOLLOWING REGULAR MEETING.

- B-4 Discussion on Anticipated 1996-1997 Budget Shortfall for the Implementation of SB 1145 and Request for Policy Direction. Presented by Dave Warren, Peter Ozanne, Sheriff Dan Noelle, Tamara Holden and Cary Harkaway.

DAN NOELLE, ELYSE CLAWSON, CARY HARKAWAY, OREGON DEPARTMENT OF COMMUNITY CORRECTIONS DIRECTOR SCOTT TAYLOR, SARAH GATES OF THE OFFICE OF OREGON ECONOMIC ANALYSIS AND DAVE WARREN PRESENTATIONS AND RESPONSE TO BOARD QUESTIONS AND DISCUSSION. CONSENSUS TO ACCEPT SHERIFF NOELLE AND ELYSE CLAWSON RECOMMENDATIONS, HOLD STATE TO ITS COMMITMENT TO WORK WITH COUNTY, AND DIRECTION TO REPORT BACK TO BOARD AROUND FEBRUARY 15, 1997.

There being no further business, the meeting was adjourned at 12:25 p.m.

BOARD CLERK FOR MULTNOMAH COUNTY, OREGON

Deborah L. Bogstad



MULTNOMAH COUNTY OREGON

BOARD CLERK

SUITE 1515, PORTLAND BUILDING
1120 SW FIFTH AVENUE
PORTLAND, OREGON 97204
PHONE • 248-3277 • 248-5222
FAX • (503) 248-3013

BOARD OF COUNTY COMMISSIONERS

BEVERLY STEIN •	CHAIR •	248-3308
DAN SALTZMAN •	DISTRICT 1 •	248-5220
GARY HANSEN •	DISTRICT 2 •	248-5219
TANYA COLLIER •	DISTRICT 3 •	248-5217
SHARRON KELLEY •	DISTRICT 4 •	248-5213

REVISED AGENDA

MEETINGS OF THE MULTNOMAH COUNTY BOARD OF COMMISSIONERS

FOR THE WEEK OF

DECEMBER 16, 1996 - DECEMBER 20, 1996

Tuesday, December 17, 1996 - 9:30 AM - Board Briefing..... Page 2

Wednesday, December 18, 1996 - 10:00 AM - Board Briefing.....Page 2

Thursday, December 19, 1996 - 9:30 AM - Regular Meeting.....Page 2

Thursday, December 19, 1996 - 10:30 AM - Board BriefingsPage 4

*Thursday Meetings of the Multnomah County Board of Commissioners are *cable-cast* live and taped and can be seen by Cable subscribers in Multnomah County at the following times:*

Thursday, 9:30 AM, (LIVE) Channel 30

Friday, 10:00 PM, Channel 30

Sunday, 1:00 PM, Channel 30

Produced through Multnomah Community Television

INDIVIDUALS WITH DISABILITIES MAY CALL THE OFFICE OF THE BOARD CLERK AT 248-3277 OR 248-5222, OR MULTNOMAH COUNTY TDD PHONE 248-5040, FOR INFORMATION ON AVAILABLE SERVICES AND ACCESSIBILITY.

AN EQUAL OPPORTUNITY EMPLOYER

Tuesday, December 17, 1996 - 9:30 AM
Multnomah County Courthouse, Room 602
1021 SW Fourth, Portland

BOARD BRIEFING

- B-1 *Multnomah County Response to Disparity Study and Acceptance of the Proposed Approach to Address the Implementation of the Disparity Study Recommendations, Including Specific Review of Areas Involving Fiscal Impact. Presented by John Thomas. 1 HOUR REQUESTED.*
-

Wednesday, December 18, 1996 - 10:00 AM
Commonwealth Building, Sixth Floor, Conference Room A
421 SW Sixth, Portland

BOARD BRIEFING

- B-2 *Presentation of Multnomah County's Legislative Agenda to State Legislators. 2 HOURS REQUESTED.*
-

Thursday, December 19, 1996 - 9:30 AM
Multnomah County Courthouse, Room 602
1021 SW Fourth, Portland

REGULAR MEETING

CONSENT CALENDAR

NON-DEPARTMENTAL

- C-1 *Appointment of Sik-Yin Chan to the METROPOLITAN HUMAN RIGHTS COMMISSION*
- C-2 *Appointment of Pat E. Medford to the PORTLAND/MULTNOMAH COMMISSION ON AGING (PMCoA)*

SHERIFF'S OFFICE

- C-3 *Retail Malt Beverage Liquor License Renewal for HAGAR'S AT VIKING PARK, 29311 START STREET, TROUTDALE*

- C-4 *RESOLUTION Authorizing Annual Designation of a Portion of Compensation as a Housing Allowance for Chaplains Serving Inmates and Employees at the Multnomah County Jails*

DEPARTMENT OF ENVIRONMENTAL SERVICES

- C-5 *ORDER Appointing Harry D. Ainsworth, Maggie Biondi, Andrew Jonathan Bowman, Colleen Kelly Dahl, Starla Kay Dill, Joy Ellis, Robin A. Jones, Daniel Michael Patchin, Gerald R. Pederson, Andrew W. Snyder and Courtney W. Wiswall as Multnomah County Animal Control Hearings Officers*
- C-6 *ORDER Authorizing Execution of Deed D971385 for Repurchase of Tax Acquired Property to Former Owners Lester R. and Gina H. Sloan*
- C-7 *ORDER Authorizing Execution of Deed D971387 Upon Complete Performance of a Contract to Bruce A. Brown and Shobhna D. Brown*

DEPARTMENT OF AGING SERVICES

- C-8 *Annual Renewal of Intergovernmental Agreement 400087 with the City of Portland, Bureau of Parks and Recreation, for Operation of the Portland/Multnomah County Area Agency on Aging, Transmitting City Funds to Support District Senior Centers*
- C-9 *Intergovernmental Revenue Agreement 400117 with the City of Fairview, for Cooperative Planning and Shared Costs of Services for Elders Living in the Fairview Area, and Transmitting \$1,500.00 of City Funds to Support the East County District Senior Center*
- C-10 *Intergovernmental Revenue Agreement 400127 with the City of Troutdale, for Cooperative Planning and Shared Costs of Services for Elders Living in the Troutdale Area, and Transmitting \$1,500.00 of City Funds to Support the East County District Senior Center*

SHERIFF'S OFFICE

- C-11 *Package Store Liquor License Renewal for LARSON'S MARINA, 14444 NW LARSON ROAD, PORTLAND*

REGULAR AGENDA

PUBLIC COMMENT

- R-1 *Opportunity for Public Comment on Non-Agenda Matters. Testimony Limited to Three Minutes Per Person.*

DEPARTMENT OF ENVIRONMENTAL SERVICES

- R-2 *ORDER Authorizing Sale and Execution of a Deed for the Purchase of Certain Tax Foreclosed Property by the City of Portland, Portland Development Commission, in the Amount of \$17,118.54*

NON-DEPARTMENTAL

- R-3 *First Reading of an ORDINANCE Amending Multnomah County Code Chapter 5.50 (Transient Lodging Tax) to Authorize Transfers of Certain Tax Revenues to Cover Operating Expenditures of the Oregon Convention Center, Expo, Portland Center for the Performing Arts, Civic Stadium, Cultural Tourism, and Neighborhood Arts Program*
-

*Thursday, December 19, 1996 -10:30 AM
(Or Immediately Following Regular Meeting)
Multnomah County Courthouse, Room 602
1021 SW Fourth, Portland*

BOARD BRIEFINGS

- B-3 *Update on Library Entrepreneurial Initiatives Team and Programs that have been Developed and Implemented to Enhance Library Funds. Presented by Leo MacLeod and Ginnie Cooper. 45 MINUTES REQUESTED.*
- B-4 *Discussion on Anticipated 1996-1997 Budget Shortfall for the Implementation of SB 1145 and Request for Policy Direction. Presented by Dave Warren, Peter Ozanne, Sheriff Dan Noelle, Tamara Holden and Cary Harkaway. 1 HOUR REQUESTED.*

GARY HANSEN
Multnomah County Commissioner
District 2



1120 S.W. Fifth Avenue, Suite 1500
Portland, Oregon 97204
(503) 248-5219

TO: Chair Bev Stein
Commissioner Sharron Kelly
Commissioner Dan Saltzman
Commissioner Tanya Collier
Clerk of the Board Deb Bogstad

FROM: Commissioner Gary Hansen

Re: December 3, 1996

DATE: upcoming absences

I will be attending the Governor's Policy Advisory committee meetings on Measure 47 on December 12, 17 and 19th at the capitol. I will be unable to attend the BCC meetings.

BOARD OF
COUNTY COMMISSIONERS
MULTNOMAH COUNTY
OREGON
96 DEC 3 PM 12:54

TANYA COLLIER
Multnomah County Commissioner
District 3



1120 SW Fifth St., Suite 1500
Portland, OR 97204
(503) 248-5217

MEMORANDUM

TO: Office of the Board Clerk
Board of County Commissioners

FROM: Michele Fuchs

DATE: December 13, 1996

SUBJECT: Commissioner Collier's absence from Board meeting

Please excuse Commissioner Collier from the December 17th Board meeting so that she may conduct County business at the City Council Informal.

BOARD OF
COUNTY COMMISSIONERS
MULTNOMAH COUNTY
OREGON
96 DEC 13 PM 2:51

MEETING DATE: DEC 17 1996

AGENDA # : B-1

ESTIMATED START TIME: 9:30 am

(Above Space for Board Clerk's Use ONLY)

AGENDA PLACEMENT FORM

SUBJECT: Acceptance of the proposed approach to address the implementation of the Disparity Study recommendations, including specific review of areas involving fiscal impact

BOARD BRIEFING:

DATE REQUESTED: December 17, 1996

REQUESTED BY: Larry Nicholas

AMOUNT OF TIME NEEDED: 1 hour

REGULAR MEETING:

DATE REQUESTED: N/A

AMOUNT OF TIME NEEDED: _____

DEPARTMENT: Environmental Services

DIVISION: Director's Office

CONTACT: Mike Oswald

TELEPHONE #: 5001

BLDG/ROOM #: 412/206

PERSON(S) MAKING PRESENTATION: John Thomas, Assistant County Counsel

ACTION REQUESTED:

☐ INFORMATIONAL ONLY ☒ POLICY DIRECTION ☐ APPROVAL ☐ OTHER

SUGGESTED AGENDA TITLE: Disparity Study

SIGNATURES REQUIRED:

ELECTED
OFFICIAL: _____

(OR)

DEPARTMENT
MANAGER: _____

Larry E. Nicholas

ALL ACCOMPANYING DOCUMENTS MUST HAVE REQUIRED SIGNATURES

Any Questions: Call the Office of the Board Clerk 248-3277 or 248-5222

BOARD OF
COUNTY COMMISSIONERS
96 DEC 10 PM 3:46
MULTNOMAH COUNTY
OREGON

To: Board of County Commissioners

From: Disparity Study Response Committee

Date: December 9, 1996

Agenda Date: December 17, 1996

Re: Multnomah County Response to Disparity Study

RECOMMENDATION/ACTION REQUESTED

Acceptance of the proposed approach to address the implementation of the disparity study recommendations, including specific review of areas involving fiscal impact.

BACKGROUND/ANALYSIS

Introduction

Multnomah County participated in the Oregon Regional Consortium Disparity Study. The Study identified areas for improvement by the County and called for response to these recommendations within 180 days. The attached report is the proposed County response and follows the format of the original report, Volume 5, Chapter 11. This report sets out the Study recommendations; the County response to each recommendation; and identifies fiscal impact where appropriate and necessary.

Methodology

The County formed a working committee - the Disparity Study Response Committee (DSR) - to review the study findings and develop the recommended program. The members include: JoAnn Bowman & Rhys Scholes, Chair's Office; Dave Boyer, Finance; Jim Emerson, Facilities Management; Julius Evans, Affirmative Action; Wayne George, Facilities Management; Gary Hansen, District 2 Commissioner; Franna Hathaway, Purchasing; Chuck Henley, Transportation; Larry Nicholas, DES; Mike Oswald, DES; John Thomas, County Counsel; and Jerry Walker, Contract Administration. Janice Druian, A& T, Carol Justice, Contract Administration, Diane Long, Facilities Management and Susan Lee, Transportation provided additional assistance to the committee. The committee worked both independently and in conjunction with the City of Portland and the Consortium (through the Regional Consortium on Historically Underutilized Businesses - RCHUB) in developing program approaches to the recommendations.

Additionally, many people have contributed to the project and while too numerous to mention, their contributions are reflected in this report.

The approach used to review the Study recommendations included consideration of likelihood of success of each recommendation, cost of implementation and legality, as well as other practical considerations. The committee concurs with the majority of the recommendations and proposes methods for implementation. The majority of those recommendations are being implemented utilizing existing resources, while some will require increased budget allocations. Some of the recommendations have not been developed for reasons stated in the attached report.

Significant Program Changes

The significant program changes identified here include those items that are new activities for the County, or those items which require additional resources.

This report calls for the development of a Sheltered Market Program and expanded informal procurement to increase the participation of M/WBE and ESB firms. This calls for identifying and setting aside contracts to be bid on exclusively by M/WBE and ESB firms. The specifics of the program continue to be developed. It is recommended that certain aspects of the program be developed with the City of Portland. To implement the program will require the addition of 2.5 FTE for the first year and 2.0 FTE thereafter, at a level to be developed with Employee Services and housed in Facilities Management, Project Management. Increased staffing also calls for relevant equipment needs.

This report also recommends the addition of a Compliance Officer to perform a variety of functions, specifically monitoring M/WBE and ESB participation in County contracting. The committee proposes a 1 FTE Compliance Officer position be developed and a .5 FTE Clerical increase, both positions to be housed in Contract Administration.

In accordance with several recommendations, the committee and the City of Portland propose sharing a .5 FTE (presumably clerical level) to serve as a "one-stop" referral source for those interested in obtaining general information about contracting with either the City or the County.

The Study identified significant needs associated with information technology. Purchasing is developing an Access database to accommodate some of the tracking needs identified in the report. Additionally, the City of Portland has purchased software for the purpose of tracking procedures and reporting of contractor utilization. The vendor has offered a licensing agreement to consortium members at a total, one-time cost of \$36,000 (with the maximum cost to the County at this time estimated at \$18,000). The committee recommends exploring the application of this software for the County. The actual cost will depend on hardware and software requirements as well as how many consortium members buy into the package.

The Study identified a number of technical support strategies to increase M/WBE availability to participate. Tri-Met and other jurisdictions have had relative success with subcontracting technical support to non-profit organizations specializing in these activities. The committee recommends utilizing these services on a trial basis to determine the relative success that the County might receive from such activity.

Training costs are recognized both in the Study and by the committee. No specific recommendations are being proposed at this time with regards to fiscal impact. Support of training allocations submitted in the budget process will be necessary to accomplish the recommendations included in the study. It is proposed to develop a training program cooperatively with the City of Portland to maximize savings to both jurisdictions.

As a result of implementation of these recommendations, overall internal project administration costs are anticipated to increase. The proposed tracking system should assist in identifying those increased costs. Similarly, those divisions or County programs heavily involved in contracting activity will need to assess the impact of the program on their respective units. Additional resources needs might be identified at a later date by those most impacted by the changes created by implementation of the recommendations.

FINANCIAL IMPACT

[still need approximate costs from respective committee members]

2.5 FTE Sheltered Markets

1 FTE Compliance Officer

.5 FTE Clerical Support to Compliance Officer

.25 FTE County portion of shared .5 FTE with C o P for referral

Information Technology

Subcontracting Technical Support

Training Costs

LEGAL ISSUES

Legal issues have been identified and considered within the context of each recommendation.

CONTROVERSIAL ISSUES

Controversial issues have been identified and considered within the context of each recommendation.

LINK TO CURRENT COUNTY POLICIES

A current Multnomah County benchmark calls for an increase in (county workforce) and contractor diversity. Diversity is a underlying value for Multnomah County and increasing that diversity among contractors is consistent with the value.

CITIZEN PARTICIPATION

As a result of this study, a Contractors Forum has been formed with representative members from the M/WBE and ESB contracting community. The Contractors Forum has been acting as a review panel for consortium members proposed programs. The proposed County response and program elements to the Disparity Study will be presented to the Contractors Forum on December 11, 1996. Response from the Contractors Forum will be discussed at the Board briefing.

OTHER GOVERNMENT PARTICIPATION

City of Portland
Portland Development Commission
Metro
Oregon Department of Transportation
Oregon Department of Administrative Services
Oregon State System of Higher Education
Tri-Met
Washington County
City of Gresham

Attachments

[Report]
[Visual representation of program]

Draft Document
December 4, 1996

Multnomah County participated in the Oregon Regional Consortium Disparity Study which was completed in June of this year. The study identified areas for improvement by the County and called for response to these recommendations within 180 days. A Disparity Study Response Committee was established to review the Study and report to the Board regarding implementation of the recommendations set forth in the Study. The committee response follows the format of the original report, Volume 5, Chapter 11. This report provides the Study recommendations; the committee response to each recommendation; and identifies fiscal impact where appropriate and necessary.

The committee concurs with the majority of the recommendations and proposes methods for implementation. The majority of the recommendations can be implemented utilizing existing resources, while some will require increased budget allocations. Some of the recommendations have not been developed for reasons stated in this report. As a result of implementation of these recommendations, overall internal project administration costs are anticipated to increase. The proposed tracking system should assist in identifying those increased costs. Similarly, those divisions or County programs heavily involved in contracting activity will need to assess the impact of the program on their respective units. Additional resources needs might be identified at a later date by those most impacted by the changes created by implementation of the recommendations.

Chapter 11 - PROGRAM RECOMMENDATIONS

Recommendations were developed in Chapter 11 of the Study for alterations and enhancements to Multnomah County's contracting procedures generally and its efforts to include M/WBEs in its contracting opportunities more specifically. The impetus for generating these recommendations is found in the preceding chapters of the Study. The Study recommendations were generated based on the results of the statistical analysis, and the process of gathering statistical data for the Study has also suggested alterations to contracting processes. Recommendations were also derived from barriers to business development that minorities and women have encountered historically, set forth in Chapter 2, and from the more recent experiences of M/WBEs, Caucasian males, and Emerging Small Businesses in contracting with the Consortium Agencies, and Multnomah County in particular, set forth in Chapter 3.

The Study recommendations seek to address reported discrimination against M/WBEs, to enhance M/WBE participation to monitor contracting, and to ensure that all parties comply with program requirements. Because of the similarities of M/WBEs' experiences in the Portland market area, some of the Study recommendations applied to all Consortium agencies. Others applied specifically to an agency or a group of agencies employing a particular type of program.

Multnomah County's withdrawal from the arena of minority- and woman-owned business programs following the 1988 lawsuit against it has resulted in low utilization of M/WBE firms in comparison to their availability. Clearly, more aggressive measures are in order. The County has begun this process by implementing a "Good Faith Effort" Program, contracting with the City of Portland to implement its Workforce Hiring and Training program and its EEO certification process, including M/WBE subcontracting experience as a scored item in Request for Proposals for CM/GC contracts and by incorporation of certain Study recommendations in its contracting procedures since the Study was released. Additional recommendations for measures that the County should undertake are set out below.

Disparity Study Recommendation	Committee Recommendation	Budget Requirements
<p>I. PROGRAMMATIC ELEMENTS</p> <p>A. Goals</p> <ul style="list-style-type: none"> <i>Program goals</i> Goals for the participation of M/WBEs should apply to all contracting, including prime contracts and subcontracts for construction and architectural and engineering services. <i>Modifications of contracts</i> M/WBE goals should apply to change orders. Amendments, and other modifications to the contract by the prime contractor on all contracts, including construction and architectural and engineering contracts. <i>Length of goals</i> The goals should be enacted for an appropriate, fixed length of time. The County should then determine if the program has eliminated the documented discrimination through a five-year disparity study update. <i>M/WBE/ESB graduation</i> Size standards should be instituted to determine when a business no longer needs the benefits of the program. Construction and architectural and engineering professional services should each have their own size standards. Program eligibility should be classified by size into emerging small and small businesses. The size standard for emerging small construction businesses should be \$100,000 in gross receipts and for small M/WBEs it should be \$500,000. For architectural and engineering firms, the size standard for emerging small businesses should be \$250,000 in gross receipts and for small 	<p>No.</p> <p>The committee recommends that other proposed recommendations be implemented and monitored first before establishing a race and gender conscious program. Should the results of implementation of the other recommendations not achieve the desired outcome, this recommendation should be explored further. Data collected during the implementation of the other recommendations will be helpful in establishing a legal basis for such a program.</p>	<p>N/A</p>

Disparity Study Recommendation	Committee Recommendation	Budget Requirements
<p>M/WBEs it should be \$1,000,000. Determination of gross revenue should be based on an average of three years' gross receipts.</p>		
<p>B. Small Business/Sheltered Market Program</p> <ul style="list-style-type: none"> • <i>Create a M/WBE/ESB sheltered market for contracts under \$100,000</i> <p>A two-staged sheltered market will increase the opportunity for M/WBE/ESBs to compete competitively for bid contracts. It can also correct the documented disparity and build the capacity of minority- and woman-owned businesses to bid as primes. This sheltered market program would target informally awarded contracts and small contracts awarded through the formal bid process.</p> <p>There is evidence that M/WBEs are not being utilized on informal contracts. These contracts are the most accessible to minority- and woman-owned businesses because competition for them is limited and it is controlled by the buyer. Additionally, there is neither a requirement for a performance/bid bond nor one for public notice of the intent to solicit bids.</p> <p>Under a small business/sheltered market program a substantial percent of informal contracts would be reserved for qualifying contractors. Participants would be selected from the pool of certified M/WBE/ESB. There are several methods which could be used to allocate receipt of contracts, including low bid from within the prescreened group, percentage allocation for M/WBEs and ESBs, or percentage allocation based on the distribution of those applying for the program. M/WBE/ESBs would prequalify for the program by applying to the County. The program would require that the participants take part in business, financial and technical assistance</p>	<p>Yes.</p> <p>The committee recommends that Multnomah County adopt a sheltered market program in coordination with the City of Portland. The program should be designed to maximize M/W/ESB opportunities for qualified M/W/ESB firms by setting aside not less than fifty percent (50%) of contracts between \$25,000-\$150,000 limited to bidding only by M/W/ESB firms that meet screening criteria. The types of contracts that will be considered for this program are construction, maintenance and remodeling contracts and trade related and architectural and engineering service contracts whereby a contractor agrees to perform a service as needed at a specific rate during the term of the contract. The program may include a graduate Sheltered Market Program which would include larger contracts.</p> <p>It is proposed that the eligibility criteria and the pool of eligible contractors be established through a program jointly administered with the City of Portland, with</p>	<p>2.5 FTE in the first year to develop the program and the contractor pool. 2 FTE thereafter to administer the program.</p>

Disparity Study Recommendation	Committee Recommendation	Budget Requirements
<p>programs with the goal of enhancing business skills. After a minimum of two years in the program, participants would be graduated into the small business level that would include larger contracts and increased competition.</p> <p>A substantial percent, perhaps half of the formal contracts under \$100,000, should be set aside for M/WBE/ESBs. Again, there are various methods for allocating participation of M/WBEs and ESBs. Participants would graduate from this program when their gross annual receipts over a three-year period exceeded the program size threshold.</p>	<p>possible participation by other consortium members. The specifics of this program will be established in coordination with the City of Portland. Certain amendments to state law may be desirable or required to implement an effective program</p> <p>The FTEs would likely be at a level similar to purchasing specialist and would develop and administer the Sheltered Market Program as well as informal procurements which are also proposed to be sheltered as discussed below.</p>	
<ul style="list-style-type: none"> • <i>Reduce size of contracts</i> <p>Large prime contracts were found to deter M/WBE/ESB participation. All Consortium agencies should attempt to design projects that are smaller in size, and consider dividing up larger items of work into a series of smaller prime contracts. Although this may increase administrative costs in the short run, increased business development will enhance competition and may lower costs in the long run.</p>	<p>No.</p> <p>The County currently consolidates smaller contracts - particularly construction contracts - as a method to reduce the overall project costs (economies of scale). Currently all contracts over \$200,000 require compliance with the Good Faith Effort program which identifies subcontracting opportunities and requires bidders to make these opportunities available to M/W/ESB contractors.</p>	N/A
<p>C. Informal Procurement</p> <ul style="list-style-type: none"> • <i>Utilize informal processes to generate capacity and business opportunities for M/WBEs</i> <p>Multnomah County's utilization of M/WBEs on small, informally</p>	<p>Yes.</p> <p>Current procedures require that one</p>	(see section IV

Disparity Study Recommendation	Committee Recommendation	Budget Requirements
<p>procured contracts was low. Due to their size and relaxed bonding requirements, these contracts are accessible to M/WBEs that have experienced the barriers to business development discussed in the History of Business Development and Anecdotal Analysis Chapters, above. These contracts offer a unique opportunity for the development of M/WBEs' capacity, and provide an opportunity to work directly with agency staff. Efforts need to be made to ensure that M/WBEs have a fair chance to participate on these contracts.</p>	<p>MBE or one WBE be contacted for a quote on all informal contracts (\$2,500 - \$25,000) not subject to bid. The committee recommends that one MBE, one WBE and one ESB each be contacted for quotes. Since the disparity study was released, a regularly updated list of State certified W/MBE and ESBs has been put on line for use by project managers. Relevant reporting forms have been updated to eliminate "no-response" reporting. Where time is not critical, project managers will be required to allow more time for response from M/W/ESBs. Project Managers should be provided additional training (see section IV). Technical assistance (see section III) and events describing how to do business with the County are also recommended.</p>	<p>for Training needs) (see section V for information technology needs)</p>
<ul style="list-style-type: none"> • <i>Require M/WBE solicitation</i> <p>Multnomah County should ensure that at least one MBE and one WBE is solicited for each informal procurement opportunity not in the sheltered market program. This will ensure that M/WBEs have an opportunity to bid on the work.</p>	<p>Yes.</p> <p>The committee recommends that one MBE, one WBE, and one ESB be contacted for quotes for each informal contract. A regularly updated list of State certified M/W/ESBs is available online. Procedures have been modified to assure that actual contact is made with the contractor and an opportunity to make a quote is provided.</p>	<p>(see above)</p>

Disparity Study Recommendation	Committee Recommendation	Budget Requirements
<ul style="list-style-type: none"> <i>Establish standard method to record solicitation</i> Multnomah County should develop a standard form for its personnel to report the results of their informal solicitations. Personnel responsible for soliciting informal procurements should submit this bid tab for each informal contracting opportunity that is awarded. The form should allow personnel to identify all contractors contacted, along with their ethnicity and gender. Solicitations for architectural and engineering proposals should include specifications regarding size of construction bid packages. Proposers should be required to specify their approach to reducing the size of bid packages. Proposers should demonstrate their experience breaking out smaller bid packages and identifying within the bid packages commercially useful functions that the available minority- and woman-owned businesses in the market area could perform. There should be an evaluation criterion for this category on all architectural and engineering requests for proposals/bids. 	<p>Yes. Current procedures have been improved as discussed above to increase response. Current database should be expanded to include information about MBE status.</p> <p>No. The portion of this recommendation that refers to architecture and engineering is not recommended for implementation because it will increase costs to the county. (see recommendation I. B. #2).</p>	(see above)
<ul style="list-style-type: none"> <i>Publicize informal procurement opportunities</i> Multnomah County should publicize its informal procurement opportunities in the Consortium Contracts Register. Registered vendors should receive a list of informal contracts scheduled for bid and the list of contracts awarded. It should also post future opportunities and the results of recent informal solicitations. 	<p>No. This recommendation should be considered if the Consortium Contracts Register is developed. The committee recommends continued use of the County/Metro hotline, posting contract opportunities on the Internet and use of fax notices to contractors to increase notification of upcoming contracts to the M/W/ESB community.</p>	N/A
<ul style="list-style-type: none"> <i>Rotate the contractors who are solicited for informal procurement</i> 	<p>Yes.</p>	

Disparity Study Recommendation	Committee Recommendation	Budget Requirements
<p>It appears that the opportunities presented in the informal procurement process are not being widely distributed throughout the contracting community. Therefore, Multnomah County should rotate the contractors solicited for this work.</p>	<p>Maintaining the updated list of available contractors on line will enable this to occur. Project managers will be required to 'rotate' vendors.</p>	<p>Accomplished within existing resources.</p>
<ul style="list-style-type: none"> <i>Periodically review the lists of firms contacted for informal solicitations</i> <p>Where informal procurement was reviewed specifically, it was found that actual agency practice did not necessarily reflect the written program requirements for solicitation of M/WBEs. Therefore, Multnomah County needs to monitor more closely the solicitations of contractors at the smaller contract level. The County should implement measures to verify that the opportunities to participate are being spread throughout the community, and that M/WBEs are being contacted with regularity.</p>	<p>Yes.</p> <p>Information will be tracked on database and provided to both project manager and Compliance Officer for regular review.</p>	<p>(see section V for information technology needs)</p>
<ul style="list-style-type: none"> <i>Track bidding patterns by computer</i> <p>Bidding activity should be tracked by computer and include the bidders ethnicity and gender- The records that are maintained should include the reasons that companies have chosen not to bid. This will assist Multnomah County in developing strategies to increase the number of bidders if necessary.</p>	<p>Yes.</p> <p>Current procedures should be improved as discussed above to increase participation. Database will maintain information and the reports generated will assist the County in developing strategies to increase participation.</p>	<p>(see section V for information technology needs and section IV for training)</p>

Disparity Study Recommendation	Committee Recommendation	Budget Requirements
<ul style="list-style-type: none"> <i>Report results of informal, solicitations</i> On a quarterly basis, informal solicitations should be reported separately from larger contacts. The utilization report should be distributed to the general public and posted with the regional technical assistance centers. 	<p>Yes. Purchasing could generate reports from the database and make available to interested parties.</p>	(see section V for information technology needs)
<p>D. Direct Contracting</p> <ul style="list-style-type: none"> <i>Contracting for certain services</i> Multnomah County should create direct services and commodity agreements in specified areas including trucking, landscaping and surveying. Such agreements would exist between the County and a pool of prequalified M/WBE/ESBs. These firms can then be used to provide services on an as-needed basis. 	<p>No. The City of Portland is proposing a pilot program for direct contracting. The Committee recommends that the county not proceed with such a program at this time due to the cost of administration of such a program and the legal liability risks entailed. If the City program is successful and other County programs do not achieve desired results, this program should be reviewed further for possible implementation.</p>	N/A
<ul style="list-style-type: none"> <i>Blanket purchase orders</i> Agency managers and M/WBE/ESBs report that higher prices for supplies, materials, and equipment are significant factor that often adversely effect M/WBE/ESB bid prices. Certain supplies, material, and equipment needed for routine informal contracts can be procured by the agency under a blanket order. M/WBE/ESBs should be allowed to purchase the supplies needed to fulfill their contracts from Multnomah County supplier a the County's prices. 	<p>No. This recommendation would require a significant increase in County responsibility to track and monitor purchases and ensure the materials were being used on County projects. At this time, this recommendation would be cost prohibitive to implement.</p>	N/A

Disparity Study Recommendation	Committee Recommendation	Budget Requirements
<p>E. Alternatives to Low Bid Requirements</p> <p>Multnomah County should experiment with alternatives to the low bid requirements. The Construction Manager/General Contractor (CM/GC) model allows for a better qualitative screening of prime bidders. Qualitatively oriented alternatives to the standard low bid process also permit more flexibility and creativity on the part of prime contractors to the type of special efforts they choose to propose on a particular project. Many of the primes interviewed for this study were adamant in their opposition to good faith and set-aside type program requirements, but some stated an interest in mentoring M/WBE firms. To the extent such an interest translates into substantive and serious efforts to support bona fide M/WBE firms through work and training opportunities, use of CM/GC or other qualitative model permits the prime to propose what it feels would be most effective.</p> <p>The data presented in Volume 12 of this Study now provides the County with specific information about each prime contractor's recent track record. Such information should assist in evaluating whether prime contractors proposing special programs have tended to provide reasonable amounts of work to M/WBEs in the past.</p>	<p>Yes.</p> <p>The committee recommends that where CM/GC contracts are otherwise appropriate that the County include in the proposal as a scored section a requirement that the proposer state how it will include M/WBE contractors as subcontractors on the project. This was recently done on the Inverness Jail CM/GC request for proposals.</p> <p>No.</p> <p>The committee recommends against instituting a mentoring program unless one is established consortium-wide in which case the County should consider participating.</p>	<p>Accomplished within existing resources.</p>
<p>II OUTREACH</p> <p>M/WBEs' accounts of their contracting experiences with Multnomah County include reports of difficulty obtaining notice of bid opportunities and exclusion from networking circles. Multnomah County should enhance its outreach methods and procedures to affect greater access to bid information. It should establish an Outreach and Communication Committee.</p>	<p>Yes.</p> <p>The committee recommends continued use of the County/Metro hotline, publishing contract opportunities on the internet, and use of fax notices to contractors.</p>	<p>Accomplished within existing resources.</p>

Disparity Study Recommendation	Committee Recommendation	Budget Requirements
<p>Printed notices, electronic (on-line) services, telephone hot-lines, and official bulletin boards are several methods that should be employed to disseminate bid and contract information to M/WBEs. It is important to ensure that notices of bid and contracting opportunities are current and are disseminated to M/WBEs in a timely manner.</p>		
<ul style="list-style-type: none"> • <i>Regularize the release of contract information</i> A specific day should be designated for the release of new and updated bid and contract information. Formal, printed information could be released monthly. Electronic (on-line) and telephone notices can be released more frequently. Critical information such as any goals, the contact person, and specifications should be included in all public notices. 	<p>A new bid/RFP list is available every Monday. The list is sent to plan centers and faxed to M/WBEs and ESBs upon request.</p>	<p>Accomplished within existing resources.</p>
<ul style="list-style-type: none"> • <i>Targeted mailings</i> M/WBEs should be notified via targeted mailings of all contracting opportunities for which they are qualified to compete. The OMWESB's certified list should be used as the source for locating contractors. 	<p>No. This is considered not effective due to time constraints and cost. Information can be more efficiently disseminated by other means such as hotline, fax and the internet.</p>	<p>N/A</p>
<ul style="list-style-type: none"> • <i>Publish a contracts register</i> The County needs to address M/WBEs' concerns with not receiving information about the County's bidding opportunities. It should publish a detailed and descriptive contracts register, and distribute it to subscribers. Contract award information and contracts approved for exemption should be included. This contracts register should be available to all businesses, which would pay a nominal fee for the publication. 	<p>No. The County should participate if a register is developed on a consortium-wide basis.</p>	<p>N/A</p>

Disparity Study Recommendation	Committee Recommendation	Budget Requirements
<ul style="list-style-type: none"> • <i>Utilize the VIP system</i> The State Department of Administrative Services has established an on-line Vendor Information Program which posts contracting opportunities. Multnomah County should disseminate and update information about all contracting opportunities, regardless of size, via the VIP bulletin board. 	<p>Yes. The County has implemented this recommendation for formal procurements.</p>	<p>Accomplished within existing resources.</p>
<ul style="list-style-type: none"> • <i>Develop a telephone hotline</i> Multnomah County could develop and maintain a contracting opportunities telephone hotline. The hotline should be maintained with the most current information so that businesses learn of new contracts listed within the last 48 hours. Emergency contracts should also be listed on the hotline. 	<p>Yes. Metro and Multnomah County have a joint hotline. Purchasing will include a contracting opportunity option as part of the automated attendant call processor to be installed by February 1997.</p>	<p>Accomplished within existing resources.</p>
<p>III. COMPLIANCE Multnomah County must take steps to ensure that contractors comply with its procedures and any M/WBE program it implements including its Good Faith Efforts Program. The City of Portland's experience in reviewing certified payroll records to verify subcontractors, discussed in Chapter 8, demonstrates that measures need to be taken to ensure that listed M/WBEs are actually utilized. M/WBEs also report being substituted after being listed by the prime contractors, and they also report experiencing a reduction in their scope of work following contract award.</p>	<p>Yes. Several recommendations in this section call for the addition of a Compliance Officer to the Contract Administration. The Committee recommends developing such a position. The Compliance Officer duties will include several recommendations contained in this report in an effort to administer the contracting opportunities for M/WBEs and ESBs. The level of staffing is likely to be similar to that of a Program Development Specialist. The .5FTE clerical support is</p>	<p>1 FTE Compliance Officer .5 FTE clerical to assist Compliance Officer.</p>

Disparity Study Recommendation	Committee Recommendation	Budget Requirements
	necessary to meet the demands of increased tracking and to assist the Compliance Officer.	
<p>A. Pre-Award Program Compliance</p> <p>Many contractors reported problems receiving information from the County about bidding opportunities. In some cases, contractors stated that they were not given sufficient notice to assemble a responsible bid, and in other cases, no notice was given at all. As a result, Multnomah County should establish formal processes for informing and notifying prime contractors and subcontractors of program requirements and of all contracting opportunities.</p>	<p>Yes.</p> <p>Procedures for notifying contractors of contracting opportunities are described above.</p>	N/A
<ul style="list-style-type: none"> <i>Identification of contracting opportunities</i> <p>Multnomah County should identify potential contracting opportunities for M/WBEs prior to the release of the bid documents. The process of determining the potential opportunities should involve the Compliance Officer's review of the project scope with the project manager in light of the potentially available businesses certified to perform the work or provide the goods.</p>	<p>Yes.</p> <p>County staff currently perform this function. The role of the Compliance Officer at this stage of the process will be reviewed further in developing the duties of the position.</p>	Accomplished with existing resources.
<ul style="list-style-type: none"> <i>Notification of potentially available M/WBEs of the forthcoming RFP/RFB/RFQ</i> <p>Once the potential opportunities are identified, Multnomah County should notify the potentially available M/WBE firms of the upcoming contract.</p>	<p>Yes.</p> <p>The database will maintain information on available contractors and they will be notified as appropriate. Notification currently occurs through the hotline, on the internet and by fax.</p>	(see Section V on information technology needs)

Disparity Study Recommendation	Committee Recommendation	Budget Requirements
<ul style="list-style-type: none"> • <i>Identification of plan holders</i> Names of the plan holders should be made available to M/WBEs upon request, and can be maintained in a centralized location so companies can locate such information quickly. 	<p>Yes. This recommendation has been standard County practice for many years.</p>	<p>Accomplished with existing resources.</p>
<ul style="list-style-type: none"> • <i>Pre-bid conferences</i> Prime contractors' attendance at all pre-bid meetings should be mandatory. Multnomah County should require the presentation of M/WBE/ESB requirements at pre-bid meetings. 	<p>Yes. The County has already implemented this recommendation. (Transportation contracts do not require a mandatory pre-bid conference, rather they are evaluated on a contract by contract basis).</p>	<p>Accomplished with existing resources.</p>
<ul style="list-style-type: none"> • <i>Public notice</i> Multnomah County should issue public notice of contracts valued over \$1,000. Information about these opportunities can be published in the contracts register, discussed in the Outreach section, above. 	<p>No. The Contracts Register is a consortium wide recommendation and has not yet been realized. Notification of each contract opportunity over \$1000 would be too cumbersome. However the committee recommends that outreach activities provide information regarding the types of contracts that are typically available from the County and how to get on the list of those contacted for informal contracts.</p>	<p>N/A</p>
<ul style="list-style-type: none"> • <i>Amendments and change orders</i> It was found that although contract amounts were frequently changed after award, subcontractors were not apprised of this fact, and as a result there was no way to ensure that they received the appropriate portion of the change in the contract. As a result, all 	<p>No. It is proposed that instead, all County construction contract boilerplate be amended to require notice to and approval by the County before any subcontractors are</p>	

Disparity Study Recommendation	Committee Recommendation	Budget Requirements
subcontractors should be notified of amendments or change orders.	substituted, or new subcontractors added and that contracts be monitored to ensure compliance with this contract term. This will accomplish the goal of this recommendation. Transportation contracts currently incorporate this requirement; Facilities Management is in the process of revising its boilerplate to include this requirement.	
<ul style="list-style-type: none"> <i>Central information center</i> Multnomah County should consider establishing a "one-stop" center to provide information about safety and labor regulations. This center could be established in conjunction with other Consortium agencies so that subcontractors can be certain of a central location to gather information. This center could also supply information about contracting opportunities, giving contractors a central location to gather information critical to successful public contracting. 	<p>Yes. The committee recommends sharing a .5 FTE with the City of Portland as a "one-stop" referral center. This center would not duplicate existing services provided by others but would provide a single referral source for all business and technical assistance services available in the community.</p>	.25 FTE clerical (.5 total FTE shared with City of Portland) to serve as a referral source.
<p>B. Compliance in Bidding The Good Faith Case Study indicates several recommendations for Multnomah County which is in the process of refining its recently enacted Good Faith Efforts Program. The County should meet periodically with Metro and the City of Portland, to take advantage of their insights regarding implementation of their "Good Faith Efforts" Program.</p>	<p>Yes. Staff from the City and County are currently revising the requirements for their Good Faith Efforts programs and plan to coordinate this effort so that the program requirements and forms are substantially the same.</p>	

Disparity Study Recommendation	Committee Recommendation	Budget Requirements
<ul style="list-style-type: none"> <i>Compliance Officer</i> The Compliance Officer should be empowered with the authority to enforce good faith efforts requirements. 	<p>Yes. This will be a duty of the Compliance Officer.</p>	(see Compliance Officer above)
<ul style="list-style-type: none"> <i>Establish quantifiable criteria</i> Multnomah County should set quantifiable good faith effort standards with clear, detailed criteria and strict time frames. Prime contractors and subcontractors alike report understandable difficulties with complex and inconsistent good faith effort processes and programs in the Consortium area. 	<p>Yes. These issues will be addressed in the revisions discussed above. A coordinated program with the City will remove much of the confusion that currently exists as a result of each agency operating its own program.</p>	
<ul style="list-style-type: none"> <i>Time for contacting subcontractors</i> Prime contractors should be required to contact M/WBEs at least 14 calendar days before bid opening to ensure subcontractors have adequate time to prepare a bid. 	<p>No. The City of Portland is proposing 7 days notice. The committee recommends that the County use the same number for consistency.</p>	N/A (procedural change)
<ul style="list-style-type: none"> <i>Professional services</i> The good faith effort standards should also apply to prime contracting and subcontracting of construction, architectural and engineering services. 	<p>Further study of this recommendation is needed.</p>	N/A (procedural change)
<ul style="list-style-type: none"> <i>Solicitation of certified firms</i> To make sure that an adequate number of M/WBEs have been solicited, there should be a requirement that at least five firms certified to perform each economically feasible unit be solicited for subcontracting. 	<p>Yes. The County database maintains current information on available M/W/ESB contractors. These lists are provided to prime contractors with bid documents. The County currently requires that 10 subcontractors in each area to be</p>	(see Section V regarding information technology needs)

Disparity Study Recommendation	Committee Recommendation	Budget Requirements
	subcontracted (subject to availability) be contacted on every contract subject to Good Faith Efforts requirements. The City of Portland requires 5 contacts. A further recommendation will be made after further discussions with the City and the contracting community.	
<ul style="list-style-type: none"> • <i>Verification of prime contractors' reports</i> Prime contractors' information regarding the subcontractors that were contacted and the date that contact was made should be verified by contacting the subcontractors. 	<p>Yes. This will be a responsibility of the Compliance Officer.</p>	N/A
<p>C. Pre-Construction meetings Pre-construction meetings with all subcontractors and prime contractors should be mandatory. During these meetings, subcontractors can learn when services are likely to be needed, Multnomah County's payment practices, and also any M/WBE/ESB program requirements of which the prime contractor or the subcontractor may have previously not been aware.</p>	<p>Yes.</p>	N/A
<p>D. Compliance After Award 1. Prompt Payment Both M/WBE and non-M/WBE contractors commented on the difficulties imposed when agencies do not pay promptly. Late Payment affects all contractors, but can be particularly detrimental to M/WBEs. As described in the Historical Chapter, M/WBEs have not had the resources to fall back upon that other firms have had to compensate for late payment. Some agencies, such as the City of Portland, have implemented measures to increase the rate at which</p>	<p>Yes. The County will coordinate with the City to develop contract terms to County contracts that will assure prompt payment to subcontractors. Current contract requirements have prompt payment provisions.</p>	

Disparity Study Recommendation	Committee Recommendation	Budget Requirements
prime contractors are paid. Multnomah County should consider consulting with the City of Portland regarding the design of its program.		
<ul style="list-style-type: none"> <i>Streamline invoice processing</i> Multnomah County should streamline the invoice processing procedures to accelerate payment to prime contractors. 	<p>Yes. The County continually evaluates its processes for efficiencies.</p>	<p>N/A (procedural changes)</p>
<ul style="list-style-type: none"> <i>Payment for material</i> Contractors should be paid for material upon delivery and also for the percent of labor used in the delivery. This will assist M/WBEs in addressing some of the financial barriers they have encountered, discussed in Chapters 2 and 3. 	<p>Yes. County already provides this when requested.</p>	<p>N/A (procedural changes)</p>
<ul style="list-style-type: none"> <i>Penalize late payment</i> Late payments to subcontractors should be regulated with penalties. Such penalties should be set forth in the contract documents. 	<p>No. See comments related to penalties (III. 2.).</p>	<p>N/A</p>
<ul style="list-style-type: none"> <i>Pay subcontractors directly</i> Subcontractors should be paid directly to avoid prime contractors who habitually pay their subcontractors late. 	<p>No. See comments related to penalties (III. 2.).</p>	<p>N/A</p>
<ul style="list-style-type: none"> <i>Track chronically late paying prime contractors</i> Multnomah County should consider tracking and publishing a list of primes who have a history of chronic late payments to subcontractors. Such a list should be shared with other Consortium agencies and the public. 	<p>No. See comments related to penalties (III. 2.).</p>	<p>N/A</p>

Disparity Study Recommendation	Committee Recommendation	Budget Requirements
<ul style="list-style-type: none"> <i>Subcontractor payment provisions should be incorporated in all contracts</i> The County should include subcontractor payment requirements in all contracts. 	<p>Yes. See discussion above concerning changes to contract boilerplate.</p>	<p>N/A (procedural change)</p>
<ul style="list-style-type: none"> <i>Develop dispute resolution process for payments</i> Multnomah County should develop a policy to expedite resolution of payment disputes. Payment disputes may be arbitrated along with other issues between prime contractors and subcontractors in order to expedite a resolution of the issues. 	<p>No. An informal system already exists to address these concerns.</p>	
<p>2. Penalties Multnomah County should institute a policy of progressive discipline. The severity of the penalty should be raised or lowered in proportion to the severity and frequency of the offense/breach.</p>	<p>No. The recommendation of the committee is not to institute a strong penalty system at this time. Penalties in contracts are often unenforceable and lead to litigation. Other remedies such as actions for breach of contract and debarment for repeated breaches can achieve the same result.</p>	<p>N/A</p>
<ul style="list-style-type: none"> <i>Fine contractors for non-approved substitutions</i> Prime contractors should be fined if subcontractor substitutions are made without the Agency's approval. 	<p>No. It is recommended that fines not be used to enforce contracts. County contracts will prohibit substitution of subcontractors without the permission of the County. Failure to obtain consent will result in the contractor being in breach and subject to a claim for damages. Also in lieu of a fine system a program should be developed that</p>	<p>N/A</p>

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	would debar a contractor from bidding on county contracts for repeated breaches of this requirement.	
<ul style="list-style-type: none"> <i>Penalize contractors if M/WBE subcontractors are underutilized</i> Prime contractors should be penalized if subcontractors are underutilized without Multnomah County's approval. Standard contract language should include provisions requiring prime contractors to maintain the level of M/WBE participation represented at the start of a contract. 	<p>No. See discussion concerning penalties above.</p>	N/A
<ul style="list-style-type: none"> <i>Penalize falsification of subcontractors' bids</i> The prime contractor should be penalized if a subcontractor's bid is falsified. Multnomah County should refer fraudulent firms for prosecution. 	<p>No. However a program should be developed to debar contractors who submit fraudulent bids from bidding on County contracts.</p>	N/A
<ul style="list-style-type: none"> <i>Incorporate contract language regarding liquidated damages</i> Multnomah County and the M/WBE program are injured when a contract or a portion of the contract designated for a M/WBE is not actually performed by a M/WBE. To deter unauthorized substitutions (and program non-compliance in general), Multnomah County should include provisions in the contract stipulating that in the event of a breach of contract relating to M/WBE requirements, the contractor shall be responsible for liquidated damages including the additional administrative and investigative costs of remedying such a breach. 	<p>Yes. Liquidated damages provisions are problematic to enforce and can result in litigation. County Counsel will review possible provisions and advise whether this method will effectively achieve the desired result and whether other contract provisions might be equally effective.</p>	N/A
<p>3. Grievance Process Multnomah County should establish an appeals process and incorporate procedures into the bid protest provisions in the general contract specifications that address the needs and concerns of M/WBEs.</p>	<p>Yes. This might be an appropriate responsibility of the Compliance Officer. Dispute resolution is being addressed through informal processes.</p>	(see Compliance Officer above)

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<p>Multnomah County should develop a dispute resolution process for prime contractors, subcontractors, and suppliers.</p>		
<p>D. Nondiscrimination Policies</p> <ul style="list-style-type: none"> • <i>Monitor compliance with policy</i> <p>Multnomah County should undertake regular monitoring of its adoption of non-discrimination policies and take appropriate action to deal with non-compliance of policy provisions.</p>	<p>Yes.</p> <p>This might be an appropriate responsibility of the Compliance Officer.</p>	<p>(see Compliance Officer above)</p>
<ul style="list-style-type: none"> • <i>Institute penalties for policy violations</i> <p>Multnomah County should implement enforcement procedures to ensure that the policies are being followed. Race and gender discrimination should be regarded as a material violation of the contract. Multnomah County should incorporate penalty provisions into its basic contract language.</p>	<p>Yes.</p> <p>County contracts currently prohibit discrimination. It is recommended that this provision not be enforced with penalties but rather by suit for damages for breach and by debarment from future bidding.</p>	<p>N/A (procedural change)</p>
<p>IV. STAFFING AND ADMINISTRATIVE RESOURCES</p> <p>A. Responsibility of Staff</p> <p>Multnomah County should clearly define the roles of all staff, including those responsible for the implementation of the M/WBE policy and procedures. The County should create a Compliance Officer position that has as its primary responsibility M/WBE outreach and monitoring of utilization. In addition, Multnomah County should educate staff, including inspectors and managers, on the program requirements.</p>	<p>Yes.</p> <p>Through the review of these recommendations, County staff resources have been reviewed and additions noted. Duties of the Compliance Officer, Purchasing staff, and project managers in the implementation of the recommendations have not been completely defined.</p>	<p>Accomplished within existing resources.</p>

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<ul style="list-style-type: none"> <i>Allocation of resources</i> There should be adequate staff and resources for the Compliance Officer to implement M/WBE policy and procedures. 	<p>Yes. Staff and resource needs to implement the study recommendations are identified in this report for consideration by the Board of County Commissioners..</p>	(see Compliance Officer above)
<ul style="list-style-type: none"> <i>Compliance Officer authority</i> The Compliance Officer should be vested with the authority to enforce program compliance. 	<p>Yes. This will be a duty of the Compliance Officer.</p>	(see Compliance Officer above)
<ul style="list-style-type: none"> <i>Compliance Office involvement</i> The staff of the Compliance Office should be involved in all phases of the contracting process. In this way, they can ensure that the program is being enforced throughout the life of a contract. 	<p>Yes. This will be a duty of the Compliance Officer.</p>	(see Compliance Officer above)
<p>B. Staff Development and Training Staff training is critical to ensuring the success of the M/WBE program. Trained staff will understand the components of the program and become aware of the resources available to help them implement the program.</p>	<p>Yes. Staff development and training is ongoing in Multnomah County. The Committee recommends coordinating training opportunities with the City of Portland to increase savings.</p>	Training needs will be identified and proposed on an annual basis through the budget process.
<ul style="list-style-type: none"> <i>Staff orientation</i> All staff with contracting authority and contract management responsibility should be educated on M/WBE program elements, objectives, and procedures, and this training should be a part of new staffs orientation. 	<p>Yes. See above.</p>	(see Training above)

Disparity Study Recommendation	Committee Recommendation	Budget Requirements
<ul style="list-style-type: none"> <i>Small contract design</i> Staff should be trained to design smaller contracts in discrete segments so that contracts can be reduced in size. 	<p>No. This recommendation is counter to the existing approach to combine contracts to maximize savings. Other methods to increase participation should be considered prior to pursuing this recommendation.</p>	N/A
<ul style="list-style-type: none"> <i>Evaluation criteria</i> Program compliance should be a criterion for evaluating the work performance of the Compliance Officer. Program compliance should be included in staff performance evaluation standards. 	Yes.	(see Compliance Officer above)
<p>C. Inspectors and Managers Resistance from inspectors in the field was reported as a barrier by M/WBEs in the Anecdotal Analysis Chapter. As a result, specific attention should be paid to the training and performance of inspectors and managers.</p>	<p>Yes. This will be part of the staff training described above.</p>	N/A
<ul style="list-style-type: none"> <i>Training</i> Routine technical and EEO training should be mandatory for inspectors and managers. (See Interagency Cooperation, part VRI below for additional training suggestions.) 	Yes.	(see Training above)
<ul style="list-style-type: none"> <i>Periodic reviews</i> Inspectors' and managers' performance reviews should be performed annually, and compliance with M/WBE program standards should be included in the evaluation criteria. 	Yes.	Accomplished within existing resources.
<p>D. M/WBE/ESB Program Management</p> <ul style="list-style-type: none"> <i>Establish a Contract Compliance Office</i> Programs are most effective where personnel have the specific responsibility to oversee the implementation of a M/WBE program. It 	<p>No. While the committee concurs in the recommendation that a Compliance Officer</p>	(see Compliance

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is recommended that Multnomah County establish a Compliance Office and authorize the designated Compliance Officer to enforce the program requirements. The Compliance Officer should be responsible for monitoring contractors' M/WBE participation on projects.	position be established, it is recommended that this position be housed in Contract Administration rather than in an independent program.	Officer above)
<ul style="list-style-type: none"> <i>Approval of amendments and change orders</i> M/WBEs are often excluded from opportunities presented in amendments and change orders. The Compliance Officer should be responsible for approving change orders, amendments, revisions in the scope of work, and other modifications of the contract. This allows the Office to verify that M/WBE requirements have been satisfied. 	<p>No.</p> <p>Approval of amendments and change orders should remain the responsibility of the project manager. Any involvement by the Compliance Officer will be within the description of the duties of that position.</p>	N/A
<ul style="list-style-type: none"> <i>Duties of Compliance Office</i> The Compliance Office should take the appropriate steps to ensure that M/WBEs have an opportunity to participate in Multnomah County contracts and that contract changes do not unduly limit their work. 	<p>Yes.</p> <p>This will be a duty of the Compliance Officer.</p>	(see Compliance Officer above)
<ul style="list-style-type: none"> <i>Contract Review Committee</i> A Contract Review Committee should be established to evaluate contracts proposed by Multnomah County. The Committee should be responsible for assessing whether the project can be designed into smaller units for greater M/WBE participation. 	<p>No.</p> <p>Review of all contracts is currently performed by existing staff. This recommendation would be duplicative.</p>	N/A
<ul style="list-style-type: none"> <i>Review of contracts for size</i> The Contract Review Committee and other contract awarding departments should establish a working relationship with the Compliance Office. It is recommended that the Committee submit modified or redesigned projects to the Contract Compliance Office for further review and determination of program compliance. 	<p>No.</p> <p>However, one of the duties of the Compliance Officer will be to review contracts to identify additional subcontracting opportunities.</p>	N/A
<i>Verification of bid and contract information</i>	Yes.	N/A

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<p>Multnomah County's forms requesting approval of contracts should be modified to include the Compliance Officer's confirmation that bid and contract information have been disseminated to target groups.</p>		
<p>V. TRACKING AND REPORTING UTILIZATION</p> <p>Multnomah County should undertake regular monitoring and reporting of actual M/WBE on by the prime contractors and subcontractors on all County contracts. The County should charge the Compliance Officer with the responsibility for monitoring utilization of targeted contractors and authorize the Compliance Office to undertake investigations necessary to determine utilization and program compliance. Central to the success of these efforts is the development of a uniform computerized system to track and monitor payments and modifications of a contract after the award.</p>	<p>Yes.</p> <p>Data collection is critical to evaluation of program effectiveness. Comprehensive data collection will likely eliminate the need for further disparity studies in the future.</p> <p>The City of Portland has purchased software for the purpose of tracking procedures and reporting of contractor utilization. The vendor has offered a licensing agreement to all consortium members including the City at a total one time cost of \$36,000 (the County's share will not be more than \$18,000 and probably less). The committee recommends exploring the application of this software for the County. The actual cost will depend on hardware and software requirements as well as how many consortium members buy into this package.</p> <p>In addition, a database is being developed within Contract Administration to begin to monitor portions of this information.</p>	

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<p>A. Tracking Procedures</p> <ul style="list-style-type: none"> <i>Identify all subcontractors, both M/WBE/ESB and non-M/WBE/ESB</i> While some agencies appear to have captured M/WBE/ESB subcontractor utilization data, none captured complete non-M/WBE/ESB data. This information is critical for developing a complete picture of subcontractor utilization. Therefore, all agencies should require that prime contractors identify all subcontractors, M/WBE/ESBs and non-M/WBE/ESBs. 	<p>Yes. (see comments in the preceding section)</p>	<p>(see above)</p>
<ul style="list-style-type: none"> <i>Monitor actual prime contractor and subcontractor utilization</i> No agency was found to have monitored all actual payments to prime contractors and subcontractors. This information is critical for assessing whether M/WBE/ESBs are being utilized at the rate listed by the prime contractor at the time of award. This information is also needed to assess the effectiveness of the County's programs and the adequacy of post-award compliance measures. 	<p>Yes. The computer software system described above will track this information.</p>	<p>(see above)</p>
<ul style="list-style-type: none"> <i>Prime contractor records</i> Prime contractors should be required to keep detailed records of subcontracting of goods and services to verify program compliance and actual utilization (i.e. payments). Subcontractors should be contacted periodically to verify the information provided by primes. 	<p>Yes. Review of these documents will be a function of the Compliance Officer.</p>	<p>(see above)</p>
<ul style="list-style-type: none"> <i>Require that all contracts be maintained on a centralized database</i> In order to streamline the task of tracking utilization, all contracts, regardless of size, should be maintained in a centralized database. This database should include both prime contractors and subcontractors, and in order to capture true utilization it should include actual payments. The database should be user-friendly and designed in a 	<p>Yes.</p>	<p>(see above)</p>

Disparity Study Recommendation	Committee Recommendation	Budget Requirements
widely-used program such as Access.		
<ul style="list-style-type: none"> <i>Audit certified payroll records to confirm utilization of work committed to M/WBE/ESBs</i> <p>During the course of the Study, it was found that certified payroll records can be a valuable tool in identifying subcontractors actually utilized on projects. Multnomah County should consider using these records to confirm that subcontractors listed in award documents are actually being utilized.</p>	<p>Yes.</p> <p>This should be done on at least a random basis.</p>	(see above)
<ul style="list-style-type: none"> <i>Use certified payroll to verify EEO requirements</i> <p>Multnomah County should monitor the certified payroll records submitted by prime and subcontractors to verify that EEO requirements are being met.</p>	Yes.	(see above)
<p>B. Reporting Contractor Utilization</p> <ul style="list-style-type: none"> <i>Create periodic reports of utilization</i> <p>On at least a quarterly basis, Multnomah County needs to report actual utilization of all prime contractors and subcontractors in order to assess the effectiveness of the programs they have in place. In order to be most beneficial, these reports should include categories by method of contract award, size of contract, and the awarding department or bureau.</p>	Yes.	(see above)
<ul style="list-style-type: none"> <i>Include contract modifications</i> <p>All change orders, amendments, and substitution of firms should be incorporated into reports of utilization.</p>	Yes.	(see above)

Disparity Study Recommendation	Committee Recommendation	Budget Requirements
<ul style="list-style-type: none"> <i>Credit brokers or suppliers for the percentage of the contract they will actually perform</i> <p>On non-federally funded work, agencies currently count the total dollars going to W/MBE/ESBs regardless of whether a contractor acts as a broker or supplier and therefore does not retain the dollars awarded to it. The Consortium agencies should follow the requirements of 49 CFR 23 and credit only 60 percent of the dollars going to M/WBE/ESB suppliers and the actual fee earned by brokers.</p>	Yes.	(see above)
<ul style="list-style-type: none"> <i>Develop a user-friendly reporting system via disk or e-mail for contractors</i> <p>In order to simplify the reporting requirements for prime contractors, the Consortium should develop a computerized system for prime contractors' submission of utilization data. This system could allow prime contractors to make reports at the time of bid and throughout the life of a contract.</p>	Yes. See comments above regarding the City of Portland software system.	(see above)
<p>VI. FINANCIAL AND BONDING ASSISTANCE</p> <p>The History of Business Development Chapter presents a pattern of discrimination and economic exclusion against M/WBEs, the effects of which are still being felt. Historically, minorities and women were not allowed to accumulate capital at the rate of their majority counterparts. The effects of this discrimination can be seen in the Anecdotal Analysis Chapter where M/WBEs reported considerable difficulty with financial institutions. ESBs also reported difficulties, however they were more frequently able to overcome their difficulties through contacts with friends and family, and with personal assets that had been accumulated.</p>	Many of these recommendations are Consortium-wide or State of Oregon responsibilities. Where applicable, the Committee has made recommendations.	

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<p>A. Bonding Assistance</p> <ul style="list-style-type: none"> <i>Raise bonding threshold</i> Multnomah County should consider methods to raise the threshold for which it requires bonding to \$50,000. The County could also work with the prime contractors to waive the subcontractors bonds. 	<p>Yes. Purchasing is currently revising it's procedures to implement this recommendation. Note that any contract over \$25,000 will still require prevailing wage.</p>	<p>N/A (procedural change)</p>
<ul style="list-style-type: none"> <i>Reduce size of project segments</i> The size of contracts should be reduced to smaller units so that once a portion of the work is completed, the bond can be rolled over into the next portion. Projects should be designed so that smaller items of work can be contracted to prime and subcontractors. 	<p>Yes. While the committee has recommended against reducing the size of contracts, a program to phase contracts and roll over bonds from one phase to the next should be established.</p>	<p>N/A</p>
<ul style="list-style-type: none"> <i>Negotiate guarantees</i> Multnomah County might negotiate guarantee agreements with a pool of local bonding companies. M/WBEs could then apply for these guaranteed bonds at a lower rate. 	<p>No. As stated above the committee recommends that the County join with the City to provide a referral service which would include referrals to bonding sources.</p>	
<ul style="list-style-type: none"> <i>Compile list of sureties</i> Multnomah County should compile and disseminate a list of surety companies which provide competitive pricing to target groups. In addition, the County should provide information on loan packaging programs. It should also work with other Consortium members to identify helpful sureties and share information it accumulates with the other agencies. 	<p>Yes. See recommendation above concerning the referral center. This should be part of the information provided by the center.</p>	

Disparity Study Recommendation	Committee Recommendation	Budget Requirements
B. Financial Assistance <ul style="list-style-type: none"> <i>Offer guaranteed loans for qualifying M/WBEs</i> A certain Percentage of Multnomah County-guaranteed loans should be available to M/WBEs meeting specific qualifications. The County could also help establish mentor relationships between project manager and target groups where loans support a contract. 	Consortium-wide recommendation.	
<ul style="list-style-type: none"> <i>Forge partnerships with institutions</i> Multnomah County could request that banks at which it maintains accounts create comprehensive financing programs for small local firms, especially M/WBEs. Multnomah County should forge partnerships with lending institutions to offer commercial loans and business lines of credit. It should also work with other Consortium members to identify helpful financial institutions and share information it accumulates with the other agencies. 	No. But see recommendation to for sharing the cost of a referral center.	
<ul style="list-style-type: none"> <i>Provide business assistance</i> Multnomah County could provide assistance in creating business Plans, preparing financial statements, and other information required by lending institutions. This could be part of a Consortium-wide effort, which is discussed below in Section VIII. It should also work with other Consortium members to contract with one of the technical assistance firms in the area to provide these services. 	Consortium-wide recommendation. Referral center will address this recommendation in part.	
VII. Certification As discussed previously in Chapter 4, the Oregon Office of Minority Women and Emerging Small Business currently certifies all D/M/WBEs and ESBs. Previously, it lacked sufficient resources to process certification and recertification applications on a timely basis.	Certification requirements are primarily the responsibility of the State of Oregon. The County will continue to work cooperatively with the State in examining ways to improve certification of M/WBEs	

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<p>However, recently the backlog in certification applications has been eliminated. Some of the following recommendations seek to streamline the certification process, provide assistance to OMWESB in critical areas to ensure that the Office has adequate resources to continue to certify firms on a timely basis, and relate to ESB program changes which Consortium agencies ought to support.</p>	<p>and ESBs.</p>	
<p>A. Qualifications for M/WBE/ESBs</p> <ul style="list-style-type: none"> <i>Require that all firms meet the standards of 49 CFR 23 for commercially useful function in order to be certified as an M/WBE/ESB</i> <p>Title 49 of the Code of Federal Regulations, Part 23 (49 CFR 23), and the Federal DBE program, have specific requirements for management and control that firms must satisfy in order to be certified. These same requirements should apply to state certifications of M/WBE/ESBs to reduce the number of "front" companies who are not able to perform legitimate work.</p>	<p>This is a matter of State policy.</p>	
<ul style="list-style-type: none"> <i>Require contractors to demonstrate that they can perform a commercially useful function to be counted for participation</i> <p>Title 49 of the Code of Federal Regulations, Part 23, and the Federal DBE program, also have specific requirements for management and control that firms must satisfy in order to qualify as DBEs on a project. These same requirements should apply to state and locally funded work to assure that M/WBE/ESBs who are listed to do the work are actually able to perform.</p>	<p>This is a matter of State policy.</p>	

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<ul style="list-style-type: none"> • <i>Reduce size classifications for M/WBE/ESBs</i> ESB and M/WBE certification guidelines should be reviewed and revised. Size standards to qualify as a small business enterprise should be revised substantially downward to bring the requirement in line with the size of local small businesses. It should be set at a level which will allow for business growth and development within the sheltered program. 	<p>Yes. This is a matter of State policy. If legislation is introduced to make these changes, the County should support this legislation.</p>	
<ul style="list-style-type: none"> • <i>Graduation</i> The Consortium should develop consistent guidelines for graduation of M/WBE/ESBs, perhaps in conjunction with OMWESB. 	<p>This is not necessary unless state law is changed to reduce the maximum yearly income of ESB's (currently \$2,000,000).</p>	
<p>B. Certification Processing</p> <ul style="list-style-type: none"> • <i>Local government involvement</i> Certification functions should be revised to include local government involvement in site visits, application processing, and other relevant roles in certain circumstances, for example when expedited certification processing is requested. 	<p>No. Certification should be the responsibility of one agency only.</p>	
<ul style="list-style-type: none"> • <i>Ensure maintenance of adequate staffing levels</i> OMWESB should ensure the presence of adequate staff to meet certification requests. 	<p>This is a matter of State policy.</p>	
<ul style="list-style-type: none"> • <i>Complaint resolution</i> OMWESB's process for investigating potential fronts and brokers needs to be expedited and improved. The list of firms that have been decertified for failure to comply should be clearly noted in the monthly updates to the D/M/WBE Directory. 	<p>This is a matter of State policy.</p>	
<ul style="list-style-type: none"> • <i>Require on site visits</i> Site visits should be required for all certifications, not just DBE 	<p>This is a matter of State policy.</p>	

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<p>certifications. This should reduce the number of "front" companies, currently a common complaint.</p>		
<p>VIII. INTERAGENCY COOPERATION</p> <p>A. Coordination of Programs</p> <ul style="list-style-type: none"> <i>Coordinate technical/business training programs and direct services</i> <p>Several agencies have technical and business training programs. Coordinating these programs would reduce duplication of-efforts and allow resources to be spread farther. Agencies could alternate topics for contractor training and provide complementary technical and business assistance services.</p>	<p>Yes.</p> <p>County staff has participated with the City of Portland in numerous meetings since the disparity study report was released and has participated in RCHUB meetings. Coordination with the City and with the RCHUB will continue to be central to implementation of the study recommendations. Other recommendations set out below have been addressed in the committee responses set forth above.</p>	
<ul style="list-style-type: none"> <i>Establish a Consortium-wide business and technical services program</i> <p>The Agencies should consider establishing a Consortium-wide business and technical services program. The Agencies would fund the program and they could inform M/WBEs bidding on their projects of the services.</p>	<p>Yes.</p> <p>This recommendation is accomplished in part through the .5 FTE shared with the City of Portland.</p>	(see .25 FTE increase above)
<ul style="list-style-type: none"> <i>Institute more frequent periodic meeting for M/WBE personnel to learn about what other agencies have found to be successful, include agencies with less developed programs</i> <p>Agencies currently hold periodic meetings to discuss M/WBE/ESB program issues. These should be continued and should occur on a more frequent basis with agencies sharing the success of efforts they have undertaken.</p>	<p>Yes.</p>	

Disparity Study Recommendation	Committee Recommendation	Budget Requirements
<ul style="list-style-type: none"> <i>Establish interagency training for construction inspectors and project managers</i> <p>The anecdotal accounts find that M/WBEs are experiencing considerable difficulties with construction inspectors. Training for these inspectors should address the concerns and needs of M/WBEs and other contractors, many of which are discussed in the Anecdotal Analysis Chapter. This training should also include routine technical and mandatory EEO training.</p>	<p>Yes. (see above comment concerning coordinating training with the City of Portland)</p>	
<ul style="list-style-type: none"> <i>Establish interagency Ombuds Office</i> <p>The Consortium should consider establishing an interagency Ombud function to mediate contractor disputes. Such an office could quickly identify patterns in disputes and alert agencies. Contractors would have a central location to report disputes. This Ombuds Office could operate in conjunction with intergovernmental technical and business assistance programs.</p>	<p>No. This is not recommended unless the Consortium proposes such a position in which case the County should consider participating.</p>	
<ul style="list-style-type: none"> <i>EEO certification/tracking at interagency level</i> <p>All Consortium members should move toward a system that verifies EEO certification information. The City of Portland's program could act as a model. Compliance should be a requirement of a responsible bid. Failure to comply could disqualify a bidder.</p>	<p>Yes. The County currently participates with the City in its EEO certification process.</p>	
<p>B. Reform Construction Contractors Board Registration System</p> <ul style="list-style-type: none"> <i>Separate private and public registration systems</i> <p>The current State contractor licensing system protects homeowners and private parties through its bonding and insurance requirements. Public agencies protect their interests with other systems, such as separate bonding requirements. As a result, public agencies may not</p>	<p>This is a matter of state policy.</p> <p>The County currently requires Construction Contractors Board Registration.</p>	

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<p>have an incentive to ensure that contractors are currently licensed. Due to the expense of registration, contractors may choose to not register, and in fact, most of the public contractors located in this study are not registered. Two systems should be enacted: one system that provides the protections necessary for private parties and another, inexpensive system to register contractors so that the State has an accurate record of the contractors operating in its market.</p>		
<ul style="list-style-type: none"> • <i>Track contractors by race and gender status</i> The Contractors License Board Registration System can track all firms that work in the State and can thus form the basis of a list of potentially available firms. Race and gender information would need to be tracked in addition to information currently collected by the Board. This would greatly simplify future updating of Disparity Study availability information. 	This is a matter of State policy.	
<p>C Common Program Requirements</p> <ul style="list-style-type: none"> • <i>Regularize systems and requirements among Agencies</i> Where Agencies have similar programs, they should attempt to conform requirements to reduce confusion and administrative costs for prime and subcontractors. Where feasible, the Consortium should also attempt to conform systems and documents to reduce contractor confusion and administrative cost to comply. 	<p>Yes. The County is working with the City to regularize program requirements where possible on programs that are operated in common. Other consortium members are expected to join this process.</p>	
<ul style="list-style-type: none"> • <i>Compare prime contractors across Agencies for M/WBE/ESB program compliance</i> The Agencies should compare the performance of prime contractors for compliance with M/WBE/ESB program requirements. In this way, Agencies can identify techniques of successful prime contractors and any common problems. 	Yes.	

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<ul style="list-style-type: none"> • <i>Establish periodic interagency review of common programs</i> Agencies can benefit greatly from sharing common experiences with program components (e.g. good faith, set-asides). In this way, Agencies can learn from the experiences of others and make better informed decisions on strategies to increase program effectiveness. 	The County is working with the City of Portland on several programs and should continue to do so as well as continue meeting with other consortium members..	
<p>D. State of Oregon Recommendations</p> <p>The State of Oregon has a potential role in regulating all the disparate local agency processes and programs so that they cause less confusion to the construction contracting community. The State needs to exhibit more leadership to regularize contracting processes, and offer programs to reduce the barriers experienced by M/WBEs.</p>	This is a matter of State policy. The County should work with other consortium members to regularize contract processes wherever possible.	
<ul style="list-style-type: none"> • <i>Increase executive level direction</i> The State of Oregon should increase its executive level policy direction on M/WBE programs. In addition, the resources allocated to the State's Advocate Office should be increased. The Office constitutes a single person without adequate staff or apparent authority. 	This is a matter of State policy.	
<ul style="list-style-type: none"> • <i>Revise ESB program</i> There needs to be a change in the legislative and administrative guidelines for the ESB program that is spearheaded by the State. The current ESB program is overinclusive, covering the vast majority of all contractors in the state without respect to size. 	This is a matter of State policy. There will likely be legislation introduced to revise ESB limits to a lower gross revenue limit or to create another category of ESB with reduced maximum revenue limits. The County should support this legislation.	
<ul style="list-style-type: none"> • <i>Revise and enhance state-wide technical and business programs</i> The State should invest more in technical training, lending, bonding, and other business assistance programs which affect all contractors. 	This is a matter of State policy.	

Disparity Study Recommendation	Committee Recommendation	Budget Requirements
<p>E. Program Evaluation Criteria</p> <p>Agencies should evaluate the success of M/WBE/ESB programs through more than the percentage of dollars awarded to targeted groups. Agencies should start reporting and monitoring new criteria such as the number of <i>different</i> M/WBE/ESBs utilized, dollars awarded at the prime contractor level or the number of businesses progressing through new mentoring and training programs.</p>	<p>Yes. (see comments above concerning tracking of contractor activity)</p>	
<p>F. Program Development</p> <p>Each Consortium agency should utilize this study to develop a program to address the barriers experienced by M/WBEs. The program should be submitted for approval by the Consortium members' governing bodies within 180 days following the adoption of the study findings.</p> <p>All facets of the business community should be allowed to participate in the development of specific components of the M/WBE program. A working group should be assembled that includes representatives of trade associations, agency staff, and elected officials. The group's specific task will be to develop components of the program based upon relevant criteria such as a likelihood of success, cost of implementation, and legality.</p>	<p>Yes. This report addresses this recommendation.</p> <p>This report is being presented to the Contractors Forum for comment and feedback. Contractor comments will be discussed at the Board briefing. The committee has evaluated these recommendations for success, cost and legality.</p>	

Proposed Implementation of Disparity Study Recommendations

1. Overview of existing programs

- Good faith efforts
- Informal contracting
- Workforce hiring and training
- EEO certification
- Specification of M/WBE participation in CM/GC requests for proposals
- Outreach

2. Recommended implementation of study recommendations

A. Improvements and enhancements to existing programs

- Good faith efforts.
 - Coordinate with the City to streamline and standardize.
 - Monitor program and track utilization.
- Informal contracts - Solicit quotes only from MBE, WBE and ESB contractors; one quote from each category subject to availability in the specialty area. Rotate contractors.
- Renew City IGA for EEO certification and Workforce program.
- Increase outreach activities.
- Staff technical assistance referral center with the City.
- Improve data compilation for program analysis and reporting.
- Additional training to improve performance -coordinate with City.
- Add Compliance officer to monitor, enforce and track programs.
 - 1.5 FTE for Compliance Officer and data compilation.
 - .25 shared FTE for shared technical assistance position.

B. Initiate a sheltered market program in Facilities Management.

- One half of contracts (approximately 25-30) between \$25,000 and \$150,000 will be eligible for bid only by MBE and WBE, and ESB contractors.
- Coordinate with the City program - establish pool of contractors with the City.
- Design is ongoing and will depend to some extent on whether there are changes in state law.
 - 2.5 FTE first year; 2 FTE second year.

3. Major Study Recommendations which are not recommended for implementation at this time

- Establish set-asides based on race and gender.
- Reduce contract size so that more contracts are available for bid.
- Direct contracting .

MULTNOMAH COUNTY, OREGON - AMS PURCHASE ORDER/CONSTRUCTION RELATED: UNDER \$25,000 - BY VENDOR TYPE

MAY 1994 THROUGH AUGUST 1996

PO#	DATE	COMMODITY CODE	DESCRIPTION	VENDOR-NAME	P/S	ETH	GEN	TOTAL COST	ADDRESS LINE 2	VENDOR TELEPHONE
95JT0000413	04 26 95	91009	SUPPLY/INSTALL CARPET	MOORE COMMERCIAL INTERIORS	P	C	F	22,988.00	PORTLAND OR 97201	503-245-5612
95JT0000134	09 09 94	91011	SUPPLY AND INSTALL 27 MINI-BLINDS, COLOR MATTE WHITE	VENETIAN BLIND COMPANY INC	P	C	F	1,138.50	PORTLAND OR 97214-2120	503-234-7487
95JT0000316	01 24 95	91065	SUPPLY LABOR AND MATERIALS TO PROVIDE CONSTRUCTION	APEX CONSTRUCTION SERVICES INC	P	C	F	12,789.00	PORTLAND OR 97220-0202	503-257-2029
95JT0000316	01 24 95	91065	REVERSE SWING ON DOOR ON 14TH FLOOR NEW HOLDING CELL	APEX CONSTRUCTION SERVICES INC	P	C	F	999.00	PORTLAND OR 97220-0202	503-257-2029
95JT0000144	10 03 94	96820	11TH FL RECORDS CREATE COPIER ROOM	APEX CONSTRUCTION SVCS	P	C	F	2,878.00	PORTLAND OR 97220-0202	503-257-2029
95JT0000144	10 03 94	96820	11TH FLR RECORDS & 14TH FLR LUNCHROOM WALL CHANGES,ETC	APEX CONSTRUCTION SVCS	P	C	F	2,676.00	PORTLAND OR 97220-0202	503-257-2029
96JT0000034	07 28 95	91009	SUPPLY & INSTALL CARPET IN COMMUNITY ROOM	MOORE COMMERCIAL INTERIORS	P	C	F	3,350.00	PORTLAND OR 97201	503-245-5612
95000001755	08 26 94	91038	REMOVE ASBESTOS FROM FURNACE & DUCTWORK AS NEEDED	GERRY HOBSON GENERAL CONT INC	P	C	F	9,999.99	BRUSH PRAIRIE WA 98606	503-243-2658
CAUCASIAN FEMALE								56,818.49	4.3%	
95000002097	12 01 94	91013	RESET ELEVATOR LEFT ON INSPECTION MODE WO#E3950	MONTGOMERY ELEVATOR CO	P	C	M	72.60	MILWAUKIE OR 97222	503-652-1011
95000001905	09 26 94	91000	SERVICE PROVIDED NOT COVERED BY BASIC CONTRACT	MONTGOMERY ELEVATOR CO	P	C	M	306.80	MILWAUKIE OR 97222	503-652-1011
94JT0000067	08 10 94	91051	REMOVE & REPLACE EXPOSED AGGREGATE WALKWAY AT ENTRY TO	NEW LIFE REMODELING	P	C	M	2,430.00	PORTLAND OR 97208	503-771-6734
95000002296	03 01 95	91054	ACRINAMEL SEMI-GLOSS 7200 (5 GAL. CONTAINERS)	MILLER PAINT	P	C	M	987.00	PORTLAND OR 97214	503-233-4491
95000002296	03 01 95	91054	PRIMER (5 GAL. CONTAINERS) KRILL PRIMER SEAL	MILLER PAINT	P	C	M	930.75	PORTLAND OR 97214	503-233-4491
95JT0000298	01 11 95	15000	SECTIONAL GARAGE DOOR W/REMOTES & INSTALLATION	MILLS OVERHEAD DOOR	P	C	M	2,532.00	MILWAUKIE OR 97267	503-636-0409
96JT0000058	08 11 95	91009	SUPPLY & INSTALL CARPETING & COVE BASE AT MCCOY BLDG.	MSA INDUSTRIES	P	C	M	23,734.00	PORTLAND OR 97209	503-295-2070
95JT0000040	09 26 94	91006	REMOVE & REPLACE DAMAGED SECTION OF SIDEWALK IN FRONT	NEW LIFE REMODELING	P	C	M	350.00	PORTLAND OR 97205	503-771-6734
95000002097	12 01 94	91013	ANSWER CALL TO FIX BROKEN BUTTON ON #5 ELEVATOR	MONTGOMERY ELEVATOR CO	P	C	M	96.80	MILWAUKIE OR 97222	503-652-1011
94SS0000040	07 12 94	91001	INSTALLATION	MOI, INC	P	C	M	72.60	PORTLAND OR 97230	503-230-9491
95JT0000229	12 22 94	96868	INSTALL SEWER CONNECTION TO A SINGLE FAMILY	MOORE EXCAVATION INC	P	C	M	1,750.00	PORTLAND OR 97230	503-252-1180
95000002097	12 01 94	91013	REPLACE SAFETY BELT ON #5 ELEVATOR WO#E2043	MONTGOMERY ELEVATOR CO	P	C	M	822.30	MILWAUKIE OR 97222	503-652-1011
95000002365	03 28 95	91078	#N3022 50" X 80" PLASTIC WINDOW KITS	NIAGARA CONSERVATION	P	C	M	1,280.00	CEDAR KNOLLS NJ 07927	800-831-8383
95000001576	08 05 94	91078	SUPPLY MISC. INFILTRATION MATERIALS 7/1/94 - 6/30/95	52ND AVENUE HARDWARE	P	C	M	999.99	PORTLAND OR 97208	503-771-8728
	10 05 95	96851	EDGEWATER LIGHTING	NORTH COAST ELECTRIC	P	C	M	3,367.00	PORTLAND OR 97227	503-281-8888
95000002365	03 28 95	91078	#N3023 72" X 82" PLASTIC WINDOW KITS	NIAGARA CONSERVATION	P	C	M	410.00	CEDAR KNOLLS NJ 07927	800-831-8383
9500002359	03 07 95	91051	CONCRETE REPAIR - MRC	PARDUE RESTORATION	P	C	M	5,989.00	TUALATIN OR 97062	503-692-3355
95JT0000091	08 19 94	91054	SOUTH HALL-PAINT/PATCH & REPAIR MOLDING TO MATCH	PAYNE CONSTRUCTION INC	P	C	M	1,856.00	PORTLAND OR 97230	503-257-8221
95JT0000220	12 09 94	91065	LABOR & MATERIALS TO CUT DOWN & RECAP (2) 8' BLOCK	PAYNE CONSTRUCTION INC	P	C	M	1,752.00	PORTLAND OR 97230	503-257-8221
95000001824	09 09 94	91055	REMODEL-RELOCATE DOOR, PATCH EXISTING & PAINT	PAYNE CONSTRUCTION INC	P	C	M	1,445.00	PORTLAND OR 97230	503-257-8221
94000000221	06 10 94	96832	DEMO 8TH FLR AREAS A & B PER ROBERTSON, MERRYMAN, BARNES	PAYNE CONSTRUCTION INC	P	C	M	9,850.00	PORTLAND OR 97230	503-257-8221
95JT0000377	03 31 95	91000	WALNUT PARK AGING SERVICES- LABOR TO FRAME WALL &	PAYNE CONSTRUCTION INC	P	C	M	1,707.00	PORTLAND OR 97230	503-257-8221
95JT0000351	03 08 95	96820	INSTALL CEILING PANELS PER PLANS AND SPECS FROM	PAYNE CONSTRUCTION INC	P	C	M	24,900.00	PORTLAND OR 97230	503-257-8221
96JT0000167	11 09 95	91000	SEAL EXTERIOR/PATCH SPALLING SECTIONS-COURTHOUSE	PARDUE RESTORATION	P	C	M	6,550.00	PORTLAND OR 97217	503-233-9797
95000001304	07 18 94	96881	SIGN SUPPLIES & TRANSFER TAPE AS REQUESTED FOR	PACIFIC COAST PAINT CO	P	C	M	2,500.00	PORTLAND OR 97214	503-232-8535
96JT0000772	09 14 95	91038	BOILER INSULATION- ST. FRANCIS HOTEL	PACIFIC INSULATION	P	C	M	4,080.00	PORTLAND OR 97213	503-287-9390
	10 09 95	91082	LAMP FIXTURES	NORTHERN ELECTRIC	P	C	M	4,179.00	PORTLAND OR	503-288-2665
95JT0000262	11 14 94	91079	REPAIR EASTERLY BASEMENT DOOR AS NEEDED -(EST)	OVERHEAD DOOR CO OF PORTLAND	P	C	M	995.00	PORTLAND OR 97228	503-243-6580
94JT0000201	07 12 94	91079	REPAIR LARGE OVERHEAD DOOR IN WAREHOUSE	OVERHEAD DOOR CO OF PORTLAND	P	C	M	370.57	PORTLAND OR 97228	503-243-6580
95JT0000102	08 16 94	91079	REPAIR ROLL-UP DOORS AT YEON BLDG	OVERHEAD DOOR CO OF PORTLAND	P	C	M	2,217.75	PORTLAND OR 97228	503-243-6580
95JT0000376	07 11 95	91065	WIRE ENCLOSURE FOR 1ST FLOOR CH SECURITY AREA	NW HANDING SYSTEM	P	C	M	4,838.00	RENTON WA 98005	206-255-0500
95JT0000437	05 23 95	91006	REPLACE STORE FRONT ENTRY DOORS - NE HEALTH CLINIC	NW ENTRANCE INC	P	C	M	3,250.00	PORTLAND OR 97230	503-939-7329
95JT0000306	01 24 95	91079	REMOVE EXISTING PAIR 3070 DOORS AND REPLACE WITH	NW ENTRANCE INC	P	C	M	1,580.00	PORTLAND OR 97230	503-939-7329
	01 06 96	96832	DEMOLITION & REMOVAL OF FORD BLDG WATER TOWER	NW DEMOLITION	P	C	M	22,300.00	SHERWOOD OR 97140	503-638-6900
94JT0000179	06 30 94	15012	POUR AND FINISH 560 BASEMENT SLAB @ .90 P/SQ.FT.	MIKECO CONCRETE & CONSTRUCTION	P	C	M	504.00	PORTLAND OR 97220	503-252-5355
95JT0000368	03 28 95	91000	WATER DAMAGE	MIGHTY CLEAN	P	C	M	2,112.00	PORTLAND OR 97230	503-257-2991
94JT0000173	06 28 94	91009	CLEAN CARPET, SANITIZE, CLEAN DESK, REPLACE CEILING	MIGHTY CLEAN	P	C	M	1,395.00	PORTLAND OR 97230	503-257-2991
96JT0000109	09 28 95	91009	DEMO & REMOVE CARPET & BASE & DISPOSAL. FURNISH & INSTALL	LANDRY'S COMMERCIAL FLOOR COVERINGS	P	C	M	24,995.00	PORTLAND OR 97209	503-247-0005

MULTNOMAH COUNTY, OREGON - AMS PURCHASE ORDER/CONSTRUCTION RELATED: UNDER \$25,000 - BY VENDOR TYPE

MAY 1994 THROUGH AUGUST 1996

PO#	DATE	COMMODITY CODE	DESCRIPTION	VENDOR-NAME	P/S	ETH	GEN	TOTAL COST	ADDRESS LINE 2	VENDOR TELEPHONE
97SS0000045	05 21 96	91000	8TH FL CH - REMODEL ASBESTOS TILE & MASTIC REMOVAL	LINCOLN CRISTINE INC	P	C	M	5,215.00	VANCOUVER WA 98661	503-282-6013
95JT0000029	08 03 94	91038	REMOVE ASBESTOS CONTAINING DUCT TAPE IN MECHANICAL	LINCOLN CRISTINE INC	P	C	M	990.00	VANCOUVER WA 98661	503-282-6013
96RB0000205	04 09 96	96865	PAVING	LES BROWN EXCAVATING INC	P	C	M	14,375.00	GRESHAM OR 97030	503-669-1181
95000002369	03 31 95	77000	REMOVE EXISTING ROOF, RESHEET WITH 1/2" CDX PLYWOOD,	LEACH, KEN & SONS ROOFING INC	P	C	M	13,470.00	PORTLAND OR 97229	503-230-4835
95JT0000474	06 08 95	91065	PURCHASING MNGR. OFFICE REMODEL	LAZA CONSTRUCTION	P	C	M	3,198.00	PORTLAND OR 97236	503-318-2761
95JT0000034	08 03 94	91036	INSTALL HIGH PRESSURE AND LOW PRESSURE GAS SAFETY	LARRY & CHUCKS HEATING INC	P	C	M	650.00	PORTLAND OR 97214	503-232-5747
95JT0000360	03 16 95	91036	TERMINATE POINTS, PROGRAM RBC AND PROVIDE AS	LANDIS & GYR POWERS INC	P	C	M	1,197.00	PORTLAND OR 97214	503-234-9995
95000002372	03 31 95	91036	MAINTENANCE CONTRACT FOR HVAC SYSTEM AT JUSTICE	LANDIS & GYR POWERS INC	P	C	M	2,743.00	PORTLAND OR 97214	503-234-9995
96JT0000381	04 25 96	91000	SUPPLY & INSTALL WINDOWS FORD BLDG	MANHATTAN GLASS	P	C	M	13,102.50	PORTLAND OR 97266	503-775-6789
95000002295	03 01 95	91036	MAINTENANCE CONTRACT FOR HVAC SYSTEM AT JUSTICE	LANDIS & GYR POWERS INC	P	C	M	2,742.00	PORTLAND OR 97214	503-234-9995
95000002247	02 08 95	91036	MAINTENANCE CONTRACT FOR HVAC SYSTEMS JUSTICE CTR JAN 199	LANDIS & GYR POWERS INC	P	C	M	2,743.00	PORTLAND OR 97214	503-234-9995
96JT0000092	09 07 95	91000	REMOVE ASBESTOS CONTAINING MATERIAL IN BOILER RM.	LAKE OSWEGO INSULATION	P	C	M	5,260.00	PORTLAND OR 97201	503-245-6459
97SS0000033	07 11 96	91000	REMODEL HANSEN BLDG JOB #S740044	KRANER KONSTRUCTION	P	C	M	3,125.00	PORTLAND OR 97213	503-236-4071
96JT0000257	02 08 96	91000	ARCHIVES REMODEL	KLINE MASONRY & REMODEL	P	C	M	13,782.00	PORTLAND OR 97212	503-287-2114
96JT00000025	07 06 95	91036	DUCTWORK AT YEON SHOPS	KINGSWAY HEATING & COOLING	P	C	M	5,493.00	PORTLAND OR 97217	503-335-8011
95JT0000342	03 10 95	91076	REMOVE WATER TANK LADDER, WELD LID, PAINT GRAFITI.	L&T	P	C	M	1,350.00	SANDY OR 97055	503-668-3032
94JT0000098	06 17 94	96842	REPLACED CHEMICAL TYPE DRAIN SEAL	MARKMAN, INC	P	C	M	350.00	PORTLAND OR 97216	503-255-9923
95JT0000243	11 02 94	96800	BUILD & INSTALL MISC CABINETS & COUNTERTOPS	MARKET CONTRACTORS	P	C	M	8,185.00	PORTLAND OR 97214	503-282-9133
95000002103	12 07 94	91000	WATER DAMAGE & EXTRACTION TO BASEMENT AREA. CLEAN	MIGHTY CLEAN	P	C	M	2,013.00	PORTLAND OR 97230	503-257-2991
95JT0000054	08 12 94	91003	SWEEP & CLEAN PARKING AREAS IN BOTH LEVELS	METRO SWEEPING	P	C	M	5,400.00	VANCOUVER WA 98662	206-254-1107
95JT0000301	01 04 95	91000	PROVIDE EMERGENCY FLOOD CLEANUP & RESTORATION ON	MIGHTY CLEAN	P	C	M	2,500.00	PORTLAND OR 97230	503-257-2991
96JT0000174	10 17 95	96800	BUILD HANDICAP MEN'S RESTROOM - 1ST FLOOR COURTHOUSE	PAYNE CONSTRUCTION INC	P	C	M	13,365.00	PORTLAND OR 97230	503-257-8221
95JT0000053	08 12 94	91003	POWER SWEEP & REMOVE ALL DEBRIS FROM B400 ECHC	METRO SWEEPING	P	C	M	495.00	VANCOUVER WA 98662	206-254-1107
95JT0000053	08 12 94	91003	POWER SWEEP & REMOVE ALL DEBRIS FROM B322 NEHC	METRO SWEEPING	P	C	M	330.00	VANCOUVER WA 98662	206-254-1107
95JT0000053	08 12 94	91003	POWER SWEEP & REMOVE ALL DEBRIS FROM B430 MCHC	METRO SWEEPING	P	C	M	330.00	VANCOUVER WA 98662	206-254-1107
95JT0000053	08 12 94	91003	POWER SWEEP & REMOVE ALL DEBRIS FROM B327 ISD	METRO SWEEPING	P	C	M	495.00	VANCOUVER WA 98662	206-254-1107
95JT0000053	08 12 94	91003	POWER SWEEP & REMOVE ALL DEBRIS FROM B406 GD COURT	METRO SWEEPING	P	C	M	330.00	VANCOUVER WA 98662	206-254-1107
95JT0000053	08 12 94	91003	POWER SWEEP & REMOVE ALL DEBRIS FROM B420 SEHC	METRO SWEEPING	P	C	M	330.00	VANCOUVER WA 98662	206-254-1107
94000000015	05 04 94	91036	FURNISH & INSTALL NEW TRANE VAV BOX	MARKMAN, INC	P	C	M	850.00	PORTLAND OR 97216	503-255-9923
95000002464	03 31 96	91060	EMERGENCY RESPONSE SERVICES - PLUMBING PER HOUR	METRO ROOTER & PLUMBING	P	C	M	39.95	PORTLAND OR 97232	503-253-1393
96JT0000046	08 04 95	96865	REROUTE 6" MAIN WATERLINE PER COP CODE REQUIREMENTS	METRO ROOTER & PLUMBING	P	C	M	5,988.00	PORTLAND OR 97208	503-776-6761
96JT0000186	11 24 95	91000	CLEAN, REPAIR, AND RECOAT KITCHEN FLOOR	METRO PAINTING	P	C	M	3,175.00	PORTLAND OR 97208	503-775-3750
95JT0000248	11 14 94	91079	FURNISH AND INSTALL (1) ONE 10'X4' NFP STEEL	METRO OVERHEAD DOOR	P	C	M	1,196.00	PORTLAND OR 97217	503-285-7569
96000001234	05 06 96	91000	INSTALL KEYPAD WITH MAGNETIC LOCK & SOFTWARE INSTALL.	MCMALION'S LOCKSMITHS	P	C	M	2,801.46	PORTLAND OR 97209	503-238-1616
95000001285	07 16 94	15012	MISC SUPPLIES - 7/1/94 THRU 6/30/95	MASONS SUPPLY COMPANY	P	C	M	999.00	PORTLAND OR 97242	503-234-4321
96JT0000042	07 24 95	91000	SEAL & PAINT REMAINING WALLS ON 8TH CH PHASE III	PAYNE CONSTRUCTION INC	P	C	M	8,284.82	PORTLAND OR 97230	503-257-8221
94JT0000155	06 17 94	91038	WHILE PERFORMING ORIGINAL SCOPE OF WORK, IT WAS	PERFORMANCE ABATEMENT SERVICES	P	C	M	1,994.00	SAN FRANCISCO CA 94144	503-684-5533
95JT0000388	03 20 95	96820	BUILD TWO OFFICES AS MCCOY-HVAC, LIGHTS, POWER, TELE.	PAYNE CONSTRUCTION INC	P	C	M	12,518.00	PORTLAND OR 97230	503-257-8221
97SS0000117	08 08 96	91000	MEDICAL EXAMINER'S BLDG - ROOF REPAIR	TAYLOR'D CONSTRUCTION	P	C	M	10,868.00	ALOHA OR 97007	503-649-5284
95JT0000362	03 17 95	91050	INSTALL SINK, EYEWASH, WASHER HOOKUP. OWNER PROVIDED	THERMAL MECHANICAL	P	C	M	2,340.00	PORTLAND OR 97217	503-282-6131
95JT0000362	03 17 95	91060	HOT WATER HEATER - INSTALLED	THERMAL MECHANICAL	P	C	M	468.00	PORTLAND OR 97217	503-282-6131
95JT0000245	10 31 94	96800	FURNISH & INSTALL SINK & DRAIN PAN FOR MCIJ KITCHEN	TEMP CONTROL	P	C	M	9,933.00	PORTLAND OR 97211	503-285-9851
95JT0000371	03 31 95	91082	FURNISH AND INSTALL ALL WIRING, PIPING, AND	TEAM ELECTRIC CO	P	C	M	22,000.00	PORTLAND OR 97209	503-771-0230
95000001707	08 22 94	91056	PATCH ROOFS OF HOMES TO BE WEATHERIZED. NTE \$500.	TJS ROOFING CO	P	C	M	9,999.00	MILWAUKIE OR 97222	503-255-9515
95000002007	10 26 94	77000	TORCH DOWN (PER SQUARE) 1 LAYER OF MODIFIED BITUMEN	TJS ROOFING CO	P	C	M	1,120.00	MILWAUKIE OR 97222	503-255-9515
95JT0000424	05 14 96	77000	ROOFING - REROOF MEDICAL EXAMINER'S BUILDING	TAYLOR'D CONSTRUCTION	P	C	M	23,270.00	ALOHA OR 97007	503-649-5284
97SS0000127	08 19 96	91000	JANUS HOUSE REPAIRS	TAYLOR'D CONSTRUCTION	P	C	M	5,000.00	ALOHA OR 97007	503-649-5284
95JT0000244	12 02 94	91037	REPAIR DOOR REFRACTORY	THERM-TEC INC	P	C	M	840.00	TUALATIN OR 97052	503-625-7575
96JT0000360	04 25 96	91000	REMODEL 2ND FL JANUS/TAYLOR HOUSE BATHROOM/SHOWER	TAYLOR'D CONSTRUCTION	P	C	M	6,842.00	ALOHA OR 97007	503-649-5284

MULTNOMAH COUNTY, OREGON - AMS PURCHASE ORDER/CONSTRUCTION RELATED: UNDER \$25,000 - BY VENDOR TYPE

MAY 1994 THROUGH AUGUST 1998

PO#	DATE	COMMODITY CODE	DESCRIPTION	VENDOR NAME	P/S	ETH	GEN	TOTAL COST	ADDRESS LINE 2	VENDOR TELEPHONE
96JT0000103	09 22 95	91082	LABOR FOR ELECTRICAL WORK	TANK'S ELECTRIC CO.	P	C	M	17,250.00	CLACKAMAS OR 97015	503-658-2702
96JT0000074	08 18 95	91000	LABOR 6TH FLOOR LIGHTING UPGRADE	TANK'S ELECTRIC CO.	P	C	M	7,588.00	CLACKAMAS OR 97015	503-658-2702
95JT0000350	03 20 95	91082	DRAWINGS & INSTALL MAIN ELEC. DISTR. PANELS, PROJ. CP950	TANK'S ELECTRIC CO.	P	C	M	9,636.00	CLACKAMAS OR 97015	503-658-2702
97SS0000157	09 12 96	91000	WINDOWS FOR BURNSIDE BR. WEST TOWER-SUPPLY AND INSTALL	SUNRISE WINDOW SERVICE	P	C	M	5,295.00	PORTLAND OR 97206	503-775-0325
96JT0000126	10 10 95	91082	INSTALL ELECTRICAL PARTS - COLUMBIA, WILLAMETTE	STONER ELECTRIC	P	C	M	8,735.00	PORTLAND OR 97202	503-233-3631
95JT0000244	12 02 94	91037	REPLACE LOWER STACK SECTION	THERM-TEC INC	P	C	M	3,680.00	TUALATIN OR 97052	503-625-7575
95JT0000244	12 02 94	91037	INCINERATOR MAINTENANCE AND REPAIR	THERM-TEC INC	P	C	M	4,680.00	TUALATIN OR 97052	503-625-7575
95JT0000244	12 02 94	91037	REPAIR AFTER BURNER CHAMBER	THERM-TEC INC	P	C	M	795.75	TUALATIN OR 97052	503-625-7575
95JT0000367	03 10 95	91060	SEWER HOOKUPS - SHERIFF'S PATROL DOCK	STEVEN P. EUDALY CONST. & ENGINEERING	P	C	M	24,900.00	PORTLAND OR 97231	503-621-3250
94JT0000113	06 17 94	91066	INSTALL OUTSIDE AIR INTAKE THROUGH ROOF	VANCOUVER ROOFING & SHEET METAL	P	C	M	933.00	VANCOUVER WA 98668	503-285-8027
95000001577	08 05 94	91078	SUPPLY MISC. INFILTRATION MATERIALS 7/1/94 - 6/30/95	WEIMERS HARDWARE	P	C	M	999.99	PORTLAND OR 97212	503-281-1217
96JT0000161	11 04 95	96800	INSTALL FOOD PARTS	WAYNE DENNIS ENTERPRISES INC.	P	C	M	9,472.00	PORTLAND OR 97230	503-661-4361
94JT0000206	06 30 94	91067	MONTHLY FOR 01/01/94 - 06/30/94 FOR JAIL HARDWARE, REPAIRS	WAYNE DENNIS ENTERPRISES INC.	P	C	M	9,950.00	PORTLAND OR 97230	503-661-4361
95JT0000344	03 01 95	15094	STEEL WINDOW COVERS FOR 4 WINDOWS IN STOCK	WAYNE DENNIS ENTERPRISES INC.	P	C	M	1,202.00	PORTLAND OR 97230	503-661-4361
95JT0000184	09 28 94	91006	CUT IN NEW OPENING FOR DOOR W/RELITE AND GLASS	WATT, MICHAEL J. INC.	P	C	M	499.00	PORTLAND OR 97282-0374	503-261-0245
95JT0000184	09 28 94	91006	SOUTH ENTRY REVISION	WATT, MICHAEL J. INC.	P	C	M	5,850.00	PORTLAND OR 97282-0374	503-261-0245
95000001244	07 15 94	96883	TRAFFIC SIGNAL REPAIR PARTS & COMPONENTS ON A	TRAFFIC PARTS	P	C	M	6,000.00	HOUSTON TX 77205-0396	800-345-6329
95JT0000150	09 09 94	91066	PROVIDE THERMOCORE ANALYSIS FOR THE UPPER FORD BLDG.	TREMCO, INC	P	C	M	995.00	VANCOUVER WA 98684	800-282-4343
94JT0000114	08 10 94	91065	REMODEL 12TH FLR PER SPECS OF WALK THRU. A) PHOTO LAB	TODD HESS BUILDING COMPANY	P	C	M	6,565.00	PORTLAND OR 97201	503-220-5953
95JT0000205	09 29 94	15049	BUILD & INSTALL CABINET FOR DENTAL CLINIC PER SPECS	TOP LINE FIXTURES	P	C	M	2,268.00	PORTLAND OR 97201	503-223-9338
95JT0000086	08 11 94	15049	BUILD & INSTALL MAIL SLOT CABINET. MATCH EXISTING	TOP LINE FIXTURES	P	C	M	1,240.00	PORTLAND OR 97201	503-223-9338
95JT0000240	10 26 94	15008	BUILD AND INSTALL 4 EACH CABINETS AS PER DRAWINGS	TOP LINE FIXTURES	P	C	M	2,044.00	PORTLAND OR 97201	503-223-9338
95JT0000292	12 19 94	95842	REMODEL OFFICE STATIONS IN DORMS 1-9 AS PER	TOP LINE FIXTURES	P	C	M	2,371.00	PORTLAND OR 97201	503-223-9338
95JT0000232	10 24 94	95842	BUILD & INSTALL CABINETS/COUNTERTOPS & RE-LAMINATE	TOP LINE FIXTURES	P	C	M	2,020.00	PORTLAND OR 97201	503-223-9338
96JT0000145	10 27 95	91065	FABRICATE WALLS WITH DOOR OPENINGS & RELITES. DEMO WALL	TODD HESS BUILDING COMPANY	P	C	M	3,990.00	PORTLAND OR 97201	503-220-5953
96JT0000100	09 20 95	91082	LABOR TO DEMO & REPLACE 29 8FT WRAPS, 2 CTN LIGHTS, 2 BALLOS	STONER ELECTRIC	P	C	M	2,550.00	PORTLAND OR 97202	503-233-3631
94JT0000153	06 24 94	91001	SUPPLY AND INSTALL FABRIC/VINYL ACCOUTICAL	STEARNS, M CONSTRUCTION CO	P	C	M	404.00	PORTLAND OR 97213	503-256-5502
94JT0000188	06 30 94	91038	PCB BALLAST SEPARATION AND DISPOSAL	FBS ENVIRONMENTAL	P	C	M	336.00	PORTLAND OR 97205	503-248-1939
95JT0000111	09 09 94	96888	GRIND STUMP TO 12" DEPTH & BACKFILL W/STUMP SHAVINGS	PRUETT TREE INC	P	C	M	160.00	LAKE OSWEGO OR 97035	503-635-3916
95JT0000378	03 17 95	96800	LABOR & MATERIALS TO COMPLETE THE EXTERIOR ADA	ROBERTSON, HAY & WALLACE	P	C	M	11,955.55	PORTLAND OR 97214	503-224-6497
96JT0000036	08 01 95	91000	PATCH, PRIME, AND PAINT EXTERIOR OF BELMONT LIBRARY	RAINBOW PAINTING COMPANY	P	C	M	4,596.00	PORTLAND OR 97202-3957	503-230-1997
94JT0000121	06 17 94	91054	PROVIDE LABOR & MATERIALS FOR PAINTING OF: ELEVATOR	RAINBOW PAINTING COMPANY	P	C	M	833.00	PORTLAND OR 97202-3957	503-230-1997
95JT0000076	08 11 94	91060	LABOR & MATERIALS TO CLEAR PLUGGED DRAINS	QUALITY ROOTER	P	C	M	577.75	PORTLAND OR 97233	503-774-6761
95000001859	09 16 94	91060	PROVIDE EMERGENCY RESPONSE SERVICES FOR PLUMBING	QUALITY ROOTER	P	C	M	9,000.00	PORTLAND OR 97233	503-774-6761
95JT0000111	09 09 94	96888	REMOVE (1) DOUGLAS FIR & HAUL BRUSH UNDER "4" DIAM	PRUETT TREE INC	P	C	M	750.00	LAKE OSWEGO OR 97035	503-635-3916
94000000354	06 17 94	91030	MISC GLASS FOR MAY/JUNE 1994	PORTLAND GLASS INC	P	C	M	900.00	PORTLAND OR 97219	503-238-0044
95000001708	08 22 94	91051	CHIMNEY TOP DAMPER INSTALLATION AS REQUIRED	PROFESSIONAL MASONRY	P	C	M	440.00	PORTLAND OR 97202	503-230-7711
95JTA000223	12 08 94	91082	INSTALL 4 FLUSH DEDICATED DOUBLE DUPLEX	SEC OF OREGON	P	C	M	575.00	PORTLAND OR 97214	503-234-9391
95JT0000137	10 23 95	91010	DEMO CHIMNEY TO 2' ABOVE WALL, TUCKPOINT AS NEEDED	PORTLAND CHIMNEY	P	C	M	2,800.00	PORTLAND OR 97205	503-231-8735
95000002100	12 02 94	96800	INSTALL CHIMNEY TOP DAMPER WITH CABLE TO OPEN	PORTLAND CHIMNEY	P	C	M	9,999.99	PORTLAND OR 97205	503-231-8735
95JT0000385	04 04 95	91054	CLEAN, PATCH, SAND AND PRIME ALL WALLS & CEILINGS	PORTER, CHRIS	P	C	M	1,823.00	PORTLAND OR 97220	503-256-1096
94JT0000155	06 17 94	91038	REMOVE APPROXIMATELY 35 LINEAL FEET OF ASBESTOS	PERFORMANCE ABATEMENT SERVICES	P	C	M	990.00	SAN FRANCISCO CA 94144	503-684-5533
94JT0000134	06 10 94	96842	INSTALL SPEED BUMPS ON SKYLINE BLVD PER PLANS & SPECS	K F JACOBSEN & CO INC	P	C	M	8,100.00	PORTLAND OR 97282	503-239-5532
95JT0000089	09 09 94	91009	REMOVE & DISPOSE OF OLD CARPET & COVE BASE IN ROOM 115	PEAKE INDUSTRIES INC	P	C	M	372.00	PORTLAND OR 97232	503-233-5211
95JTA000223	12 08 94	91082	LABOR	SEC OF OREGON	P	C	M	52.00	PORTLAND OR 97214	503-234-9391
95000002036	11 02 94	91082	REWIRING FIXTURES	SEC OF OREGON	P	C	M	968.00	PORTLAND OR 97214	503-234-9391
95JTA000223	12 08 94	91082	PLASTIC TIE WRAPS	SEC OF OREGON	P	C	M	23.36	PORTLAND OR 97214	503-234-9391
94000000376	06 27 94	96832	LABOR & MATERIALS TO DEMOLISH BLOCK WALL - 8TH FLOOR	STEARNS, M CONSTRUCTION CO	P	C	M	683.00	PORTLAND OR 97213	503-256-5502
96JT0000001	06 23 95	91065	REMODELING PARTIAL BASEMENT OF MEAD BLDG PER DRAWINGS	SKYLINE INTERIORS INC	P	C	M	10,649.00	PORTLAND OR 97205	503-294-0487

MULTNOMAH COUNTY, OREGON - AMS PURCHASE ORDER/CONSTRUCTION RELATED: UNDER \$25,000 - BY VENDOR TYPE

MAY 1994 THROUGH AUGUST 1996

PO#	DATE	COMMODITY CODE	DESCRIPTION	VENDOR-NAME	P/S	ETH	GEN	TOTAL COST	ADDRESS LINE 2	VENDOR TELEPHONE
94JT0000133	06 10 94	96897	REMOVE OLD SECURITY DESK. PROVIDE PLATE TO FAX MACHINE	STEARNS, M CONSTRUCTION CO	P	C	M	1,174.00	PORTLAND OR 97213	503-258-5502
94JT0000059	05 25 94	91025	SUPPLY & INSTALL FLEX-CO #26 "FAWN". SUPPLY & INSTALL	SPENCER & SONS FLOOR COVERINGS	P	C	M	746.00	WEST LINN OR 97059	503-636-1227
97SS0000108	06 08 96	96800	BUILD TWO OFFICES W/RACO WALL MATERIAL, W.O.#S740505	SKYLINE INTERIORS INC	P	C	M	4,701.00	PORTLAND OR 97205	503-294-0487
96JT0000394	05 17 96	91000	REMODEL X-RAY ROOM - FRAMING, SHEETROCK, WINDOWS	SKYLINE INTERIORS INC	P	C	M	10,100.00	PORTLAND OR 97205	503-294-0487
96JT0000218	12 27 95	91065	OFFICE REMODEL ON 2ND & 3RD FLOOR FORD BLDG	SKYLINE INTERIORS INC	P	C	M	13,990.00	PORTLAND OR 97205	503-294-0487
96JT0000102	09 21 95	91065	ADD/REMODEL CLOSETS ON FLOORS 2,3,& 4 - MCCOY BLDG	SKYLINE INTERIORS INC	P	C	M	4,435.00	PORTLAND OR 97205	503-294-0487
95JT0000423	04 13 95	96820	ENCLOSE TOP OF RAILING WITH SHEETROCK. INSTALL RELITES	SKYLINE INTERIORS INC	P	C	M	5,352.00	PORTLAND OR 97205	503-294-0487
95JT0000446	05 30 95	91065	JUSTICE CENTER 12TH FL #1250 REMODEL OFFICE AREA	SKYLINE INTERIORS INC	P	C	M	4,173.00	PORTLAND OR 97205	503-294-0487
95000002036	11 02 94	91082	CONTRACTOR TO REMOVE ALL OLD BALLASTS AND REPLACE	SEC OF OREGON	P	C	M	2,860.00	PORTLAND OR 97214	503-234-9391
95JT0000403	04 13 95	96820	ADA UPGRADES	SKYLINE INTERIORS INC	P	C	M	9,410.00	PORTLAND OR 97205	503-294-0487
95JT0000325	03 28 95	91066	PORCH ROOF	SKYLINE INTERIORS INC	P	C	M	1,380.00	PORTLAND OR 97205	503-294-0487
95JT0000372	03 31 95	91065	PERFORM ALL WORK AS PER DRAWINGS & SPECIFICATIONS TO	SKYLINE INTERIORS INC	P	C	M	21,995.00	PORTLAND OR 97205	503-294-0487
94JT0000034	06 09 94	91065	DRY STORAGE WALL & CEILING REINFORCEMENT.	SKYLINE INTERIORS INC	P	C	M	5,117.00	PORTLAND OR 97205	503-294-0487
95JT0000365	03 28 95	91000	FRAME, DRYWALL & FINISH FOR PAINT NEW WALLS AS	SKYLINE INTERIORS INC	P	C	M	1,085.00	PORTLAND OR 97205	503-294-0487
94JT0000184	06 30 94	96842	DEMO & REMOVE 40' OF SHEETROCK & METAL STUD WALL	SKYLINE INTERIORS INC	P	C	M	995.00	PORTLAND OR 97205	503-294-0487
95JT0000424	05 05 95	91036	FABRICATE AND INSTALL DUCTWORK	KINGSWAY HEATING & COOLING	P	C	M	3,470.00	PORTLAND OR 97217	503-335-8011
95JT0000256	11 14 94	91082	PROVIDE THE FOLLOWING: 2 RELITES, 1 12'X9' RACO	JASCO	P	C	M	2,786.00	PORTLAND OR 97209	503-228-2110
96JT0000182	11 03 95	91000	PRESSURE WASH EXTERIOR OF BLDG. & PAINT DOORS, ETC.	COLOR WORLD	P	C	M	2,995.00	PORTLAND OR 97266	503-777-6155
94JT0000024	06 24 94	91009	SUPPLY & INSTALL QUEEN "KALEIDOSCOPE" COLOR #650-SAPPHIRE,	CARPET RESOURCE CENTER	P	C	M	3,767.00	PORTLAND OR 97229-9138	503-241-9104
96JT0000156	11 03 95	91000	REMOVE EXISTING CARPET & INSTALL NEW CARPET, VINYL, ETC.	CAUGHLINS COMM FLOOR COVERINGS	P	C	M	24,270.00	PORTLAND OR 97209	503-223-5539
95JT0000228	10 24 94	91009	REMOVE & DISPOSE OF OLD CARPET IN JAIL RECORDS, LOBBY,	CAUGHLINS COMM FLOOR COVERINGS	P	C	M	7,590.00	PORTLAND OR 97209	503-223-5539
95JT0000233	11 28 94	91025	PROVIDE AND INSTALL NEW EPOXY FLOORING WITH WATER	CASTLE ROCK INDUSTRIAL FLOOR	P	C	M	7,260.00	TACOMA WA 98107	800-338-4277
95000002165	12 28 94	15570	RENTAL AND SERVICE OF CHEMICAL TOILET @ MOTOR	CASCADE PHILLIPS COMPANY	P	C	M	198.00	OREGON CITY OR 97045	503-656-9415
95000002165	12 28 94	15570	RENTAL & SERVICE OF CHEMICAL TOILET @ VANCE PIT	CASCADE PHILLIPS COMPANY	P	C	M	240.00	OREGON CITY OR 97045	503-656-9415
95000002165	12 28 94	15570	PUMPING OF HOLDING TANKS ON WILLAMETTE RIVER	CASCADE PHILLIPS COMPANY	P	C	M	1,200.00	OREGON CITY OR 97045	503-656-9415
95JT0000129	09 09 94	91009	SUPPLY & INSTALL CARPET IN ROOM 706/NAME/ASTOR,	CARPET RESOURCE CENTER	P	C	M	1,192.00	PORTLAND OR 97229-9138	503-241-9104
94JT0000105	06 17 94	91009	REMOVE EXISTING CARPET, AS NEEDED. PREP FLOOR	CARPET RESOURCE CENTER	P	C	M	4,545.53	PORTLAND OR 97229-9138	503-241-9104
95JT0000249	11 01 94	96800	T & M RATE OF \$38.00/HR TO REPLACE CONCEALED SPLINE	CEILING SYSTEMS INC	P	C	M	1,870.00	PORTLAND OR 97214	503-234-9515
96JT0000308	03 28 96	91009	CARPETING	CARPET ANNEX	P	C	M	3,600.00	BEAVERTON OR 97005	503-641-0700
96JT0000005	06 28 95	91009	LABOR & MATERIALS TO INSTALL CARPET, VINYL-N. PORTLAND CL	CARPET ANNEX	P	C	M	8,875.00	BEAVERTON OR 97005	503-641-0700
95JT0000414	04 26 95	91009	PROVIDE & INSTALL UNDERLAYMENT, VCT, BASE, REDUCER	CARPET ANNEX	P	C	M	6,931.00	BEAVERTON OR 97005	503-641-0700
95JT0000194	09 27 94	91000	ROOM 618-MOVE FURNITURE (ALL) & RELAY EXISTING	CARPET ANNEX	P	C	M	515.00	BEAVERTON OR 97005	503-641-0700
95JT0000141	09 09 94	91009	ROOM 506-RESITRETCH EXISTING CARPET. MOVE FURNITURE	CARPET ANNEX	P	C	M	462.00	BEAVERTON OR 97005	503-641-0700
96JT0000307	03 28 95	91000	REMOVE & DISPOSE OF EXISTING CARPET ON LOBBY STAIRS	CARPET ANNEX	P	C	M	700.00	BEAVERTON OR 97005	503-641-0700
95000001245	07 15 94	91013	LABOR & MATERIALS-INSTALL CARPET	CAUGHLINS COMM FLOOR COVERINGS	P	C	M	3,546.00	PORTLAND OR 97209	503-223-5539
95JT0000257	11 10 94	91001	EMERGENCY REPAIRS TO ELEVATORS THRU 6/30/95	CENTRIC ELEVATOR CORP OF ORE	P	C	M	4,800.00	PORTLAND OR 97214	503-234-0561
97SS0000032	07 11 96	91000	PROVIDE & INSTALL TECTUM ACCOUSTICAL PANELS IN VISITING RMS	CEILING SYSTEMS INC	P	C	M	1,117.72	PORTLAND OR 97214	503-234-9515
95JT0000374	04 04 95	91000	BELMONT LIBR. JOB #S740110 DEMO. & INSTALL NEW SHELVING	C G CONSTRUCTION	P	C	M	2,981.00	PORTLAND OR 97209	503-226-1078
95JT0000088	08 11 94	91045	PROVIDE & INSTALL ELECTRICAL/PHONE OUTLETS AS	CHRISTENSON ELECTRIC INC	P	C	M	2,451.00	PORTLAND OR 97208	503-241-4812
95JT0000165	09 28 94	91006	REMOVE DAMAGED PLASTER & SCREENING AROUND TOP	COLOR WORLD	P	C	M	875.00	PORTLAND OR 97266	503-777-6155
95JT0000343	03 06 95	91006	CUT (5) 16"X16 HOLES AT CEILING. PROVIDE SCAFFOLDING	COLOR WORLD	P	C	M	1,382.00	PORTLAND OR 97266	503-777-6155
95000001822	09 09 94	91025	EMERGENCY REPAIR OF ALL CEILING & WALL DAMAGE ON THE	COLOR WORLD	P	C	M	2,247.20	PORTLAND OR 97266	503-777-6155
94JT0000107	06 22 94	91054	LABOR FOR EPOXY COATINGS, WATERPROOFING, CRACK	COLONIAL BUILDING MAINTENANCE	P	C	M	2,000.00	PORTLAND OR 97214	503-238-6564
95JT0000067	08 05 94	96826	REPLACE TREADS AS NEEDED, SCRAPE ALL LOOSE PAINT,	COHEN DOFF, SEAN	P	C	M	845.00	PORTLAND OR 97207	503-236-6836
94JT0000063	05 25 94	91067	SHAKER SCREENS FOR PIONEER CRUSHER	CLYDEWEST INC	P	C	M	306.00	PORTLAND OR 97220	503-252-5933
95000001908	09 28 94	91006	TRILOGY ELECTRONIC LOCK SET RIGHT HAND ANTIQUE BRASS FINISH	CHOWN INC	P	C	M	250.35	PORTLAND OR 97208	503-243-6500
94SS0000082	06 23 94	91013	MISC SUPPLIES 8-1-94 / 2-28-95, HARDWARE	CHOWN INC	P	C	M	2,100.00	PORTLAND OR 97208	503-243-6500
95000002033	11 02 94	95924	OVERTIME CALLBACK ON CENTRAL LIB. ON 5/25/94	CENTRIC ELEVATOR CORP OF ORE	P	C	M	68.66	PORTLAND OR 97214	503-234-0561
			REPAIRS TO PATROL BOAT #3 AS NOTED IN QUOTE ""R/R	CHARLIE'S BOAT SHOP	P	C	M	4,915.00	PORTLAND OR 97206	503-775-2225

MULTNOMAH COUNTY, OREGON - AMS PURCHASE ORDER/CONSTRUCTION RELATED: UNDER \$25,000 - BY VENDOR TYPE

MAY 1994 THROUGH AUGUST 1996

PO#	DATE	COMMODITY CODE	DESCRIPTION	VENDOR NAME	P/S	ETH	GEN	TOTAL COST	ADDRESS LINE 2	VENDOR TELEPHONE
9400000085	05 20 94	96870	MISC CONSTRUCTION SUPPLIES PER INV 20958 DTD 5-9-94	CESSCO INC	P	C	M	279.94	PORTLAND OR 97218	503-288-1242
9500000269	02 17 95	91013	PROVIDE LABOR AND MATERIAL TO CONVERT SIDEWALK	CENTRIC ELEVATOR CORP OF ORE	P	C	M	3,811.00	PORTLAND OR 97214	503-234-0561
95SS0000055	09 02 94	91013	LABOR COST FOR AFTER HOURS CALL BACKS	CENTRIC ELEVATOR CORP OF ORE	P	C	M	961.13	PORTLAND OR 97214	503-234-0561
95SS0000020	07 29 94	91013	WELD STOP RING TO THE BOTTOM OF PISTON JACK CYLINDER	CENTRIC ELEVATOR CORP OF ORE	P	C	M	1,886.24	PORTLAND OR 97214	503-234-0561
95SS0000081	09 26 94	91000	OVERTIME CALLBACK ON 8-28-94	CENTRIC ELEVATOR CORP OF ORE	P	C	M	114.43	PORTLAND OR 97214	503-234-0561
94JT0000091	08 03 94	15014	PREMIX CONCRETE	CAMPS LUMBER & BLDG SUPPLY	P	C	M	88.50	GRESHAM OR 97030	503-665-1138
96JT0000179	11 21 95	96800	BUILD & INSTALL CABINETS & SHELVES PER BIDS & SPECS	C G CONSTRUCTION	P	C	M	2,695.00	PORTLAND OR 97209	503-226-1078
96JT0000020	07 07 95	91054	SUPPLY & APPLY PAINT AS NEEDED-2ND FL MEAD BLDG	COLOR WORLD	P	C	M	4,525.00	PORTLAND OR 97265	503-777-6155
95JT0000267	12 01 94	96800	ADDITIONAL PAINTING	ALL PHASE PAINTING	P	C	M	350.00	PORTLAND OR 97219	503-684-9866
95JT0000275	01 24 95	95827	ADDITIONAL INLET RECONSTRUCTION	ANDERSON CONST COMPANY	P	C	M	2,550.00	BORING OR 97009	503-663-3065
97SS0000100	08 08 96	96800	ROADWAY REPAIR - GRADE, LEVEL ROAD	ALLSTAR PAVING INC	P	C	M	2,600.00	CLACKAMAS OR 97015	503-722-1280
97SS0000047	07 22 96	91054	PAINTING WALLS IN ROOMS 328, 362, 424	ALL PHASE PAINTING	P	C	M	4,550.00	PORTLAND OR 97219	503-684-9866
96JT0000061	08 11 95	91054	PAINT ALL INTERIOR WALLS, FRAMES, RELITES, DOORS-MCCOY 6TH	ALL PHASE PAINTING	P	C	M	9,240.00	PORTLAND OR 97219	503-684-9866
96JT0000004	07 10 95	91054	LABOR & MATERIALS FOR INTERIOR PAINTING	ALL PHASE PAINTING	P	C	M	9,005.00	PORTLAND OR 97219	503-684-9866
95JT0000120	09 09 94	91054	SUPPLY ALL LABOR, MATERIAL, EQUIPMENT, INSURANCE &	ALL PHASE PAINTING	P	C	M	4,950.00	PORTLAND OR 97219	503-684-9866
95JT0000391	03 31 95	91052	FIRE PUMP DISCONNECT	ALLISON ELECTRIC	P	C	M	2,920.00	PORTLAND OR 97218	503-288-9033
95JT0000267	12 01 94	96800	PROVIDE ALL LABOR, MATERIAL, EQUIPMENT, INSURANCE	ALL PHASE PAINTING	P	C	M	3,490.00	PORTLAND OR 97219	503-684-9866
95JT0000312	02 08 95	77000	ROOF LEAK REPAIRS ON 12-8, 12-12, & 12-22-94/PATCH & REPAIR	ANDERSON ROOFING COMPANY INC	P	C	M	1,243.73	PORTLAND OR 97210-0085	503-294-0202
95JT0000392	04 04 95	91036	REMOVE EXISTING AMANA HTM GAS PACK, INSTALL NEW	AIRTECH	P	C	M	3,971.00	VANCOUVER WA	360-287-3917
95000002230	01 27 95	96870	CONTRACTOR TO PROVIDE ALL LABOR, MATERIALS, PERMITS,	AFFORDABLE CEMENT	P	C	M	8,308.00	PORTLAND OR 97282	503-232-1625
95JT0000226	10 17 94	91079	REPAIR SLIDING ENTRY DOOR IN LOBBY.	ADVANCED ENTRY SYSTEMS INC	P	C	M	557.45	PORTLAND OR 97202	503-235-1831
95000002125	12 13 94	96827	ADS CULVERT AS REQUESTED 2/1/95 THRU 6/30/95	ADVANCED DRAINAGE SYSTEMS INC	P	C	M	9,000.00	WAUSI IOUGAL WA 98671	206-835-8522
95000001488	07 29 94	96827	ADS CULVERT AS REQD 7/1/94-1/31/95, B64-300-8322 EXP 1/31/95	ADVANCED DRAINAGE SYSTEMS INC	P	C	M	9,995.00	WAUSI IOUGAL WA 98671	206-835-8522
97SS0000003	06 13 96	96800	ASPHALT CONTENT/QUALITY ANALYZER	AD-TEK INC	P	C	M	9,870.00	BORING OR 97009	503-663-7265
95JT0000275	01 24 95	96827	INLET RECONSTRUCTION ON NE SAN RAFAEL ST. 181-192	ANDERSON CONST COMPANY	P	C	M	4,700.00	BORING OR 97009	503-663-3065
95JT0000231	10 24 94	91066	CLEAN, PRIME, & INSTALL TREMLASTIC & POLYESTER TO	ANDERSON ROOFING COMPANY INC	P	C	M	7,300.00	PORTLAND OR 97210-0085	503-294-0202
95000001270	07 16 94	77000	ADDITIONAL ROOF REPAIR	ANDERSON ROOFING COMPANY INC	P	C	M	2,975.00	PORTLAND OR 97210-0085	503-294-0202
95JT0000236	10 24 94	91050	PLUMBING MAINTENANCE, REPAIR, AND INSTALLATION	C G CONSTRUCTION	P	C	M	802.00	PORTLAND OR 97209	503-226-1078
95SS0000074	09 15 94	15000	SENCO AIR NAILER AS REQUESTED	BMC WEST BLDG MAT	P	C	M	295.69	BEAVERTON OR 97006	503-645-1161
95JT0000230	10 24 94	96842	BUILD & INSTALL CABINETS PER DRAWING & SPECS-3 UNITS	C G CONSTRUCTION	P	C	M	1,505.00	PORTLAND OR 97209	503-226-1078
95JT0000241	11 01 94	96800	BUILD UPPER & LOWER CABINETS PER PLANS	C G CONSTRUCTION	P	C	M	4,894.00	PORTLAND OR 97209	503-226-1078
95000001534	08 03 94	91048	LOCKSMITH SERVICES AS REQUIRED FROM 7-1-94 THRU 6/30/95	BUTTERFIELD LOCK AND DOOR	P	C	M	3,000.00	GRESHAM OR 97030	503-665-4948
94JT0000131	06 17 94	15029	SUPPLY/INSTALL GUTTERS/DOWNSPOUTS FOR 236 NE MORRIS	BUCKLAND SHEET METAL	P	C	M	393.00	PORTLAND OR 97285-0515	503-762-2309
94JT0000131	06 17 94	15029	SUPPLY/INSTALL GUTTERS/DOWNSPOUTS FOR 1215 SE 34TH	BUCKLAND SHEET METAL	P	C	M	340.00	PORTLAND OR 97285-0515	503-762-2309
94JT0000140	06 17 94	91051	FURNISH LABOR, CONCRETE ATTACHMENTS, FASTENERS TO ATTAC	BRUUN, LORENTZ CO INC	P	C	M	899.00	PORTLAND OR 97212-4419	503-232-7106
95JT0000202	09 29 94	96841	EXTEND FIRE PROTECTION TO ELEVATOR	BASIC FIRE PROTECTION INC	P	C	M	998.00	PORTLAND OR 97211	503-285-1855
95JB0000058	03 02 95	96851	STREET LIGHTS AS PER QUOTE	BEACON PRODUCTS INC	P	C	M	1,725.00	SARASOTA FL 34243	800-345-4928
95JT0000495	06 30 96	91066	LABOR RATE FOR MISC ROOF REPAIRS	ANDERSON ROOFING COMPANY INC	P	C	M	35.00	PORTLAND OR 97210-0085	503-294-0202
95JT0000214	09 29 94	96820	ADD SPRINKLER HEAD 1ST FLR BY ELEVATOR	BASIC FIRE PROTECTION INC	P	C	M	275.00	PORTLAND OR 97211	503-285-1855
96000001219	02 28 96	91060	PROVIDE EMERGENCY RESPONSE SERVICE FOR PLUMBING	AFOLLO PLUMBING	P	C	M	47.00	PORTLAND OR 97230	503-239-8801
96JT0000339	02 28 96	91060	PROVIDE EMERGENCY RESPONSE-PLUMBING	AFOLLO PLUMBING	P	C	M	47.00	PORTLAND OR 97230	503-239-8801
95JT0000400	04 05 95	96820	JUSTICE CENTER SCREENS	ANTAL EQUIP INC	P	C	M	9,100.00	PORTLAND OR 97205	503-775-5610
95JT0000188	09 27 94	91079	FABRICATE/INSTALL NEW SECURITY DOOR/COURTHSE JAIL LOBBY	ANTAL EQUIP INC	P	C	M	800.00	PORTLAND OR 97205	503-775-5610
95JT0000289	12 12 94	91067	FABRICATE IRON GATE & INSTALL IN OPENING ON WASH-	ANTAL EQUIP INC	P	C	M	2,000.00	PORTLAND OR 97205	503-775-5610
95JT0000237	12 21 94	91054	PROVIDE ALL LABOR, MATERIAL, EQUIPMENT, INSURANCE &	COLOR WORLD	P	C	M	5,285.00	PORTLAND OR 97265	503-777-6155
95JT0000132	08 25 94	15000	9/16" WIRE ROPE AS REQUESTED	WEST COAST WIRE ROPE & RIGGING	P	C	M	297.60	PORTLAND OR 97228	503-228-9353
95JT0000098	09 20 95	91054	LABOR & MATERIALS TO PRIME & PAINT 7TH FL MCCOY BLDG	COLOR WORLD	P	C	M	10,175.00	PORTLAND OR 97265	503-777-6155
95JT0000260	11 10 94	96842	EMERGENCY REPAIRS TO SLIDE ON CLARA SMITH RD	JIM TURIN & SONS INC	P	C	M	6,215.22	WELCHES OR 97067	503-668-5137
96JT0000397	05 22 96	91000	REMOVE, REPLACE & CAP ROOF TOP HVAC UNITS	HART MECHANICAL	P	C	M	4,785.00	PORTLAND OR 97265	503-774-9595

MULTNOMAH COUNTY, OREGON - AMS PURCHASE ORDER/CONSTRUCTION RELATED: UNDER \$25,000 - BY VENDOR TYPE

PO#	DATE	COMMODITY CODE	DESCRIPTION	VENDOR NAME	P/S	ETH	GEN	MAY 1994 THROUGH AUGUST 1996		
								TOTAL COST	ADDRESS LINE 2	VENDOR TELEPHONE
95JT0000252	11 10 94	91009	REMOVE & DISPOSE OF EXISTING CARPET & COVE BASE. PREP	INSTALLERS FLOOR COVERINGS INC	P	C	M	3,141.00	PORTLAND OR 97218	503-281-2875
95JT0000447	05 24 95	96820	MCCOY BLDG. 9TH FLOOR PARTIAL REMODEL	HORIZON RESTORATION	P	C	M	18,336.00	PORTLAND OR 97224	503-620-2215
95JT0000283	12 16 94	15008	SUPPLY AND INSTALL RESIDENTIAL CABINETS AS PER	HOME INNOVATIONS	P	C	M	2,165.00	TACOMA WA 98401-0161	503-598-9327
95JT0000280	12 13 94	91075	DEMO AND HAUL AWAY DEBRIS FOR BOTH SHOWERS AND	HOLMES ENTERPRISES	P	C	M	8,598.16	BEAVERTON OR 97007	503-643-2359
94JT0000048	05 25 94	91075	REMOVE TWO LAYERS OLD 2'X4' DROP-IN CEILING TILES. DISPOSE	HOLMES ENTERPRISES	P	C	M	1,748.00	ALOHA OR 97007	503-649-5281
95JT0000075	08 11 94	91011	REMOVE & CLEAN 3 SETS OF DRAPES & REHANG. ALSO	HARVEYS DRAPERY CLEANERS	P	C	M	384.25	PORTLAND OR 97218	503-281-8549
94JT0000146	06 17 94	91030	REPLACEMENT OF TWO WINDOWS: SINGLE PANE WINDOW	GRESHAM GLASS INC	P	C	M	77.30	PORTLAND OR 97233	503-667-8282
94JT0000146	06 17 94	91030	REPLACEMENT OF TWO WINDOWS: LARGER THERMO-PANE UNIT	GRESHAM GLASS INC	P	C	M	558.75	PORTLAND OR 97233	503-667-8282
95JT0000381	04 04 95	91054	REMOVE EXISTING GLUEDOWN CARPET & SURFACE FLOOR TO	INSTALLERS FLOOR COVERINGS INC	P	C	M	965.00	PORTLAND OR 97218	503-281-2875
94JT0000093	06 10 94	91073	REPAIR & PATCH EXISTING HOLES IN MARBLE FLR & WALLS	GREAT NORTHERN GRANITE & MARBL	P	C	M	3,270.00	PORTLAND OR 97214	503-238-1905
94JT0000093	06 10 94	91073	CLEANING AND STAIN REMOVAL ON MARBLE	GREAT NORTHERN GRANITE & MARBL	P	C	M	100.00	PORTLAND OR 97214	503-238-1905
95JT0000138	09 09 94	15025	COMMERCIAL STEEL DOORS 16 GA W/STEEL FRAMES 39"X96"	GRAND OPENINGS INC	P	C	M	935.00	PORTLAND OR 97202	503-235-3105
94JT0000374	06 24 94	91038	REMOVE ASBESTOS CONTAINING 9"X9" FLOOR TILE & MASTIC	GLOBAL INC	P	C	M	957.00	PORTLAND OR 97291	209-737-1794
95JT0000027	07 29 94	91038	REMOVE ASBESTOS CONTAINING FLR TILE DEBRIS	GLOBAL INC	P	C	M	462.00	PORTLAND OR 97291	209-737-1794
94JT0000374	06 24 94	91009	ADDL WORK REQUESTED OF CARPET REMOVAL AFTER PROJECT STA	GLOBAL INC	P	C	M	140.00	PORTLAND OR 97291	209-737-1794
95JT0000381	04 04 95	91054	INSTALL USED CARPET SUPPLIED BY COUNTY. (15 YD)	INSTALLERS FLOOR COVERINGS INC	P	C	M	100.00	PORTLAND OR 97218	503-281-2875
95JT0000313	01 12 95	91073	PREP FLOOR SURFACE, SUPPLY & INSTALL CARPET	INSTALLERS FLOOR COVERINGS INC	P	C	M	2,648.00	PORTLAND OR 97218	503-281-2875
95JT0000381	04 04 95	91054	ADD FOR SELECT TILE	INSTALLERS FLOOR COVERINGS INC	P	C	M	120.00	PORTLAND OR 97218	503-281-2875
95JT0000324	02 09 95	91060	REPLACE FLOOR UNDER PLUMBING ATTACHMENT. INSTALL &	GILBERT, JAMES CO	P	C	M	1,615.04	PORTLAND OR 97214	503-236-7005
95JT0000071	08 19 94	91001	COVER HALL WALLS BELOW HAND RAIL	JASCO	P	C	M	1,844.00	PORTLAND OR 97209	503-226-2110
94JT0000082	06 10 94	96842	LABOR & MATERIALS TO CONSTRUCT THREE OFFICES WITHIN THE	JDL DEVELOPMENT INC	P	C	M	3,958.00	PORTLAND OR 97233	503-256-3361
95SS0000066	09 08 94	15000	USED DOOR	ACE AUTO PARTS, INC	P	C	M	350.00	PORTLAND OR 97218	503-284-8800
95JT0000359	03 16 95	91055	SUPPLY AND INSTALL "RACO" WALL SYSTEM TO DIVIDE	JASCO	P	C	M	2,041.00	PORTLAND OR 97209	503-226-2110
95JT0000042	08 05 94	91054	PAINT BOTH BATHROOMS AFTER CONSTRUCTION WORK IS COMPLET	JASCO	P	C	M	220.00	PORTLAND OR 97209	503-226-2110
95JT0000071	08 19 94	91001	IN KITCHEN STORAGE RM EAST OF KITCHEN 1) INSTALL 3/8	JASCO	P	C	M	4,619.00	PORTLAND OR 97209	503-226-2110
95JT0000071	08 19 94	91001	COVER OTHER TWO WALLS IN STORE ROOM	JASCO	P	C	M	2,622.00	PORTLAND OR 97209	503-226-2110
94JT0000082	06 10 94	96820	LABOR & MATERIAL FOR REVISIONS TO CENTRAL PRECINCT FRONT	JASCO	P	C	M	58.00	PORTLAND OR 97209	503-226-2110
95JT0000263	12 02 94	96800	ADD WALL, DOOR & JAMB, SIMPLEX LOCK IN WOMENS STAFF	JASCO	P	C	M	2,165.00	PORTLAND OR 97209	503-226-2110
96JT0000259	02 09 96	91000	CARPETING 3RD FLOOR FORD BLDG.	INSTALLERS FLOOR COVERINGS INC	P	C	M	5,179.00	PORTLAND OR 97218	503-281-2875
94JT0000082	06 10 94	96820	REVISION TO (2) CENTRAL PRECINCT BATHRMS, 1ST FLR ADA	JASCO	P	C	M	7,192.00	PORTLAND OR 97209	503-226-2110
95JT0000172	09 28 94	96820	BLDG OFFICES ON 15TH FLR FOR CHILDREN/FAMILY	JASCO	P	C	M	3,665.00	PORTLAND OR 97209	503-226-2110
96JT0000069	08 15 95	91054	SANDBLAST WEST OUTSIDE STAIRWELL AT 2115 SE MORRISON	INTERSTATE SANDBLASTING	P	C	M	2,940.00	PORTLAND OR 97210	503-248-9091
95JT0000039	08 05 94	77000	STRIP EXISTING ASBESTOS SHINGLES & DISPOSE OF IN	INTERSTATE ROOFING INC	P	C	M	2,100.00	PORTLAND OR 97224	503-684-5611
95JT0000199	09 28 94	91013	REPAIR SIDEWALK ELEVATOR LIFT.	INTERIOR TECHNOLOGY INC	P	C	M	8,915.00	BEAVERTON OR 97005	503-643-9491
96JT0000326	04 01 96	91000	REMOVE OLD CARPET & INSTALL NEW CARPET-COURTROOM 508	INSTALLERS FLOOR COVERINGS INC	P	C	M	3,664.00	PORTLAND OR 97218	503-281-2875
94JT0000145	06 17 94	91030	EMERGENCY REPLACEMENT OF ENTRY WINDOW ON JUNE 4TH	GLASS DOCTOR OF OR INC	P	C	M	367.64	PORTLAND OR 97211	503-289-3289
95JT0000358	03 16 95	91055	SUPPLY MATERIALS AND LABOR TO CONSTRUCT CONTAINMENT	GILBERT, JAMES CO	P	C	M	1,222.00	PORTLAND OR 97214	503-236-7005
97SS0000011	07 01 96	96100	CONSTRUCTION OF WALL - FORD BUILDING JOB #M740203	COLOR WORLD	P	C	M	5,011.00	PORTLAND OR 97266	503-777-6155
94JT0000169	06 30 94	96896	#16881 CONTROL	CURRYWIEBE SALES INC	P	C	M	6,174.00	PORTLAND OR 97217	503-289-1851
94JT0000103	06 17 94	15027	STEEL DOOR CART	D & D DOOR INC	P	C	M	198.00	PORTLAND OR 97208	503-254-7480
95JT0000390	01 11 95	96800	CONCRETE CORING - JUSTICE CTR	CUT N CORE INC	P	C	M	2,650.00	ALOHA OR	503-761-7825
94JT0000169	06 30 94	96896	#16514 BUTTON	CURRYWIEBE SALES INC	P	C	M	1,410.50	PORTLAND OR 97217	503-289-1851
94JT0000169	06 30 94	96896	#16471 TRANSFORMER	CURRYWIEBE SALES INC	P	C	M	241.00	PORTLAND OR 97217	503-289-1851
94JT0000169	06 30 94	96896	#16979 SENSOR	CURRYWIEBE SALES INC	P	C	M	5,395.80	PORTLAND OR 97217	503-289-1851
94JT0000169	06 30 94	96896	#16530 CARTRIDGE	CURRYWIEBE SALES INC	P	C	M	4,285.60	PORTLAND OR 97217	503-289-1851
95JT0000291	03 06 95	91060	7-1/2% PROFIT AND OVERHEAD	COR CONSTRUCTION INC	P	C	M	68.00	NEWBERG OR 97182	503-652-2470
95JT0000251	11 10 94	91030	SUPPLY & INSTALL 1/2" TEMPERED SECURITY GLASS AROUND	CULVER GLASS INC	P	C	M	1,917.00	PORTLAND OR 97210	503-226-2520
94JT0000103	06 17 94	15027	HANDLE FOR HINGE BENDER	D & D DOOR INC	P	C	M	39.00	PORTLAND OR 97208	503-254-7480
95JT0000291	03 06 95	91060	ADDITIONAL ELECTRICAL CIRCUITS	COR CONSTRUCTION INC	P	C	M	726.00	NEWBERG OR 97182	503-652-2470

MULTNOMAH COUNTY, OREGON - AMS PURCHASE ORDER/CONSTRUCTION RELATED: UNDER \$25,000 - BY VENDOR TYPE

PO#	DATE	COMMODITY CODE	DESCRIPTION	VENDOR NAME	MAY 1994 THROUGH AUGUST 1996			TOTAL COST	ADDRESS LINE 2	VENDOR TELEPHONE
					P/S	E/H	G/H			
95JT0000291	03 06 95	91060	TILE CURB REMOVAL	COR CONSTRUCTION INC	P	C	M	190.00	NEWBERG OR 97182	503-652-2470
95JT0000291	03 06 95	91060	INSTALL DISHWASHER IN DISH TABLE. INCLUDE EXHAUST	COR CONSTRUCTION INC	P	C	M	9,025.00	NEWBERG OR 97182	503-652-2470
94000000082	05 20 94	15055	10'2" X 10'1" 24 GA COMMERCIAL STEEL SECTIONAL GARAGE DOORS	COLUMBIA DOOR SALES CO	P	C	M	1,295.00	PORTLAND OR 97207	503-236-4185
95SS0000094	09 26 94	15518	FABRICATION OF LIDS FOR BX 50-3/4"X33-3/4"X4" 350#DW,	COLUMBIA CORRUGATED BOX CO INC	P	C	M	191.03	TUALATIN OR 97062	503-692-3344
95SS0000094	09 26 94	15518	FABRICATION OF VOTING BOOTH STORAGE BX 50"X33"X48"	COLUMBIA CORRUGATED BOX CO INC	P	C	M	450.42	TUALATIN OR 97062	503-692-3344
94JT0000103	06 17 94	15027	4-1/2" STANDARD WEIGHT HINGE BENDER	D & D DOOR INC	P	C	M	89.00	PORTLAND OR 97208	503-254-7480
94JT0000126	06 17 94	91079	SUPPLY AND INSTALL 2' 8" X 5' 8" MAJOGANCY DUTCH	D & D DOOR INC	P	C	M	616.00	PORTLAND OR 97208	503-254-7480
95JT0000294	12 22 94	91079	REMOVE EXISTING DOORS IN LOWER PARKING LOT AREA	D & D DOOR INC	P	C	M	5,924.00	PORTLAND OR 97208	503-254-7480
97SS0000070	07 25 98	91036	A/C CHARGING/RECOVERY STATION FOR R134 FREON	GENUINE PARTS CO	P	C	M	2,650.00	PORTLAND OR 97213	503-256-2444
94JT0000064	06 21 94	96871	DISPOSAL OF PAINT, KEROSENE & HAZARDOUS WASTE MIXTURE	ENVIROCHEM SERVICES LLC	P	C	M	1,485.00	OREM UT 84057	503-224-4983
95JT0000268	11 28 94	91054	PROVIDE LABOR, SUPERVISION, EQUIPMENT, AND MATERIALS	F N S & SONS CO	P	C	M	3,000.00	GRESHAM OR 97030	503-667-8302
95JT0000370	03 13 95	96820	PUMP INSTALLATION - SHERIFF PATROL DOCK	EUDALY BROTHER CONSTRUCTION	P	C	M	12,700.00	PORTLAND OR 97218	503-288-7469
95JT0000336	03 06 95	96878	REMOVE & DISPOSE OF (1) 1000 GALLON UNDERGROUND	ESU INC	P	C	M	2,490.00	TROUTDALE OR 97060	503-666-2505
95SS0000107	10 18 94	15008	SHELF-E STYLE 7-1/2 48W BLACK	ENVIRONETICS INC	P	C	M	86.14	PORTLAND OR 97224	503-684-5922
95SS0000107	10 18 94	15008	SUPPORT CABINET A024731	ENVIRONETICS INC	P	C	M	150.00	PORTLAND OR 97224	503-684-5922
94JT0000051	06 17 94	96871	DISPOSAL OF TRICHLOR & OTHER HAZARDOUS MATERIALS	ENVIROCHEM SERVICES LLC	P	C	M	1,290.00	OREM UT 84057	503-224-4983
95JT0000221	10 31 94	15096	SUPPLY AND DELIVER TO 1215 SE 34TH A TOTAL OF 17	EMPIRE PACIFIC INC	P	C	M	1,533.75	TUALATIN OR 97062	503-692-6167
95000002132	12 14 94	15000	NYLON FABRIC DOOR	ENERGY CONSERVATORY	P	C	M	150.00	MINNEAPOLIS MN 55417	612-827-1117
95JT0000361	03 16 95	91060	REBUILD GEAR BOXES IN MARLEY TOWER	DE TEMPLE PLUMBING HEATING	P	C	M	9,808.00	PORTLAND OR 97209	503-227-2641
95JT0000211	09 29 94	91082	REPAIR TRANSFER PANEL BOARD-15TH FLR CONTROL PART	ELECTRO TEST, INC	P	C	M	999.00	MILWAUKIE OR 97222	503-653-6781
96JT0000163	11 03 95	91000	PAINTING - MCCOY BLDG 9TH FLOOR	DON RHYNE PAINTING INC	P	C	M	9,205.00	PORTLAND OR 97214	503-235-0460
94000000218	06 09 94	96881	UPGRADE EXISTING SIGN SYSTEM & TRAINING	DENCO SALES CO	P	C	M	44,590.00	PORTLAND OR 97214	503-235-0460
95000001303	07 18 94	96881	MISC SIGN SUPPLIES AS REQUESTED THRU 6/30/95	DENCO SALES CO	P	C	M	2,500.00	PORTLAND OR 97214	503-235-0460
95JB0000039	09 12 94	15061	EVACUATION RESTRAINTS (18) EA 10 MAN; (23) EA 5 MAN	DEFENSIVE TACTICS INC	P	C	M	997.87	PORTLAND OR 97230	503-255-8626
CAUCASIAN MALE								1,236,767.72	93.8%	
97SS0000068	07 31 98	91000	CEILING TILE AND GRID REWORK	JVC CONTRACTORS INC	P	H	F	22,212.00	PORTLAND OR 97220	503-254-5395
HISPANIC FEMALE								22,212.00	1.7%	
95JT0000333	03 01 95	90900	FABRICATE AND INSTALL (7) GRILLS IN INTERVIEW ROOMS	EBA SHEET METAL INC	P	H	M	2,327.00	BEAVERTON OR 97006	503-591-8181
HISPANIC MALE								2,327.00	0.2%	
TOTAL								1,318,125.21		

NO. OF TRANSACTIONS: 317

MULTNOMAH COUNTY, OREGON - CONSTRUCTION CONTRACTS JULY, 1995 THROUGH NOVEMBER, 1996

CONTRAC NO.	CONTRAC DATE	DESCRIPTION	BID NO.	BID DATE	NO. OF BIDS SUBMITTED	NO. OF MBE BIDS	NO. OF WBE BIDS	VENDOR-NAME	P/S	ETH	GEN	TOTAL COST	SUBCONTRACT AMOUNTS	REC'D SUB FORM7	SUBS USED7	PROJECT COMPLETE7
302175	06 14 95	EAST COUNTY SIDEWALKS PHASE V, PROJECT 1194, SE 182	B968-70-0517	05 16 95	3	0	0	JAMES V. CASSETTA CONSTRUCTION SER	P	C	M	83,280.07		Yes	Yes	Yes
302175	06 14 95	SUB: PAVING	B968-70-0517	05 16 95				WESTERN PAVING & CONSTRUCTION CO	S	C	M		9877.28			
300036	07 31 95	SE STARK, SE/NE DIVISION -PAVING,ETC. (95-1) PROJ.1195	B968-56-0541	06 08 95	3	0	0	OREGON ASPHALTIC PAVING CO	P	C	M	328,550.00		Yes	Yes	Yes
300036		SUB: COLD PLANE PAVEMENT REMOVAL						HATCH WESTERN CO	S	C	M		11,751.30			
300166	07 31 95	NE 181ST AVENUE (PAVING ETC) PROJECT 1191	B968-56-0573	06 29 95	4	1	0	OREGON ASPHALTIC PAVING CO	P	C	M	770,085.00		Yes	Yes	Yes
300166-01	10 03 95	CHANGE ORDER #1 - FURNISH TEMP. ASPHALT SURFACE, JUNCTION						OREGON ASPHALTIC PAVING CO	P	C	M	7,555.85		Yes	Yes	Yes
300166-02	10 16 96	CHANGE ORDER #2 -PRICE ADJ. REDUCED COLD PLANE DEPTH						OREGON ASPHALTIC PAVING CO	P	C	M	(1,080.00)		Yes	Yes	Yes
300166	07 31 95	SUB: TRAFFIC SIGNAL	B968-56-0573	06 29 95				TICE ELECTRIC CO	S	C	M		42,650.00			
300166	07 31 95	SUB: TRAFFIC SIGNAL	B968-56-0573	06 29 95				W.G. MOE & SONS	S	C	M		19,750.00			
300166	07 31 95	SUB: CONCRETE CURB AND WALK	B968-56-0573	06 29 95				B. BENTLE CONSTRUCTION	S	C	M		14,534.00			
300166	07 31 95	SUB: COLD PLANE	B968-56-0573	06 29 95				DIRT & AGGREGATE INTERCHANGE INC	S	A	M		99,800.00			
300166	07 31 95	SUB: SIGNAL LOOPS	B968-56-0573	06 29 95				SIGNAL INSTALLATION AND REPAIR	S	C	M		6,840.00			
300026	07 31 95	SE REGNER, SE HOGAN, SE 257TH DR, PROJECT 1196, (PAVI	B968-56-0542	06 06 95	3	0	0	OREGON ASPHALTIC PAVING CO	P	C	M	227,975.00		Yes	No	Yes
		A/C OVERLAY 95-3	B968-56-0543		2-REJECTED											
300256	08 11 95	MIDLAND BRANCH LIBRARY- DEMOLITION OF OLD,CONSTR.	B968-20-0558	07 13 95	5	0	0	SILCO CONSTRUCTION CO	P	C	M	3,553,884.00		No		
300256-01	02 05 96	CHANGE ORDER # 1 - MIDLAND BRANCH LIBRARY						SILCO CONSTRUCTION CO	P	C	M	46,881.00		No		
300256-02	04 23 96	CHANGE ORDER # 2 - MIDLAND BRANCH LIBRARY						SILCO CONSTRUCTION CO	P	C	M	46,690.00		No		
300256-03	06 21 96	CHANGE ORDER #3 - MIDLAND BRANCH LIBRARY						SILCO CONSTRUCTION CO	P	C	M	45,054.00		No		
300256-04	07 02 96	CHANGE ORDER #4 - MIDLAND BRANCH LIBRARY						SILCO CONSTRUCTION CO	P	C	M	59,821.00		No		
300256-05	09 06 96	CHANGE ORDER #5 - MIDLAND BRANCH LIBRARY						SILCO CONSTRUCTION CO	P	C	M	13,352.00		No		
300256-06	11 14 96	CHANGE ORDER #6 - MIDLAND BRANCH LIBRARY						SILCO CONSTRUCTION CO	P	C	M	22,831.00		No		
		SELLWOOD BRIDGE DECK OVERLAY PROJECT 1200R	B968-19-0619		1-REJECTED											
300306	08 31 95	SE 202ND AVE PAVEMENT WIDENING, PROJECT 1199	B968-56-0626	07 25 95	1	0	0	KERR CONTRACTORS INC	P	C	M	84,435.00		No		
300326	09 27 95	ASPHALTIC CONCRETE PAVEMENT OVERLAY (95-4) PROJ.11	B968-56-1002	08 01 95	3	0	0	MORSE BROS. INC	P	C	M	121,112.00		No		
		NE HALSEY & 223RD @ FAIRVIEW CREEK	B968-56-1011		1-REJECTED											
		NE HEALTH CLINIC REMODEL	B910-65-1032	08 31 95	3-REJECTED											
300566	08 18 95	SE 162ND & SE STARK, PROJECT 1193 (CURBS,TRAFFIC SIG	B968-56-1052	08 18 95	2	0	0	LINCO ELECTRIC CO	P	C	M	179,681.00		Yes	Yes	Yes
300566		SUB: SIDEWALKS, RAMPS, DRIVEWAYS, INLETS,TRENCHING						W.G. MOE & SONS INC	S	C	M		72,500.00			
300566		SUB: DETECTOR LOOP INSTALLATION						SIGNAL INSTALLATION AND REPAIR INC	S	C	M		8,836.00			
300566		SUB: FLAGGING						J.P. CONSTRUCTION & CLEARING INC	S	NA	F		7,485.00			
300476	09 18 95	SELLWOOD BRIDGE DECK OVERLAY PROJECT 1200R	B968-19-1056	08 24 95	1	0	0	WESTERN PAVING & CONSTR CO. dba WES	P	C	M	84,995.00		No		
300476-01	10 10 95	CHANGE ORDER #1 - REMOVE EXTRA ASPHALT - NO \$ CHANGE						WESTERN PAVING & CONSTR CO. dba WES	P	C	M	0.00		No		
300476-02	10 10 95	CHANGE ORDER #2 - REMOVE PAVING DAMS - NO \$ CHANGE						WESTERN PAVING & CONSTR CO. dba WES	P	C	M	0.00		No		
300606	09 29 95	NE HEALTH CLINIC BOILER REPLACEMENT	B820-12-1051	08 31 95	1	0	0	BOILER & COMBUSTION SERVICE	P	C	M	107,216.00		No		
		SE 282ND AVE & SE 182ND AVE - STORM SEWER PIPE, DRAI	B968-68-1083	09 07 95	1-REJECTED											
300646	10 20 95	BROADWAY BRIDGE GUARDRAIL REPAIR, PROJECT 1203	B968-19-1084	09 19 95	3	0	0	CORAL CONSTRUCTION CO	P	C	M	246,400.00		No		
300726	10 23 95	SE 282ND AVE & SE 182ND AVE - STORM SEWER PIPE, DRAI	B968-68-1129	10 05 95	3	0	0	LES BROWN EXCAVATING INC	P	C	M	38,170.00		No		
300726-01	12 06 95	CHANGE ORDER #1 - INCREASE \$8,673.50						LES BROWN EXCAVATING INC	P	C	M	8,673.50				
300836	12 01 95	DA'S OFFICE REMODEL, PHASE III, 8TH FL COURTHOUSE	B909-00-1130	10 26 95	2	0	0	PAYNE CONSTRUCTION INC	P	C	M	343,621.00		Yes	Yes	Yes
300836-01	04 23 96	CHANGE ORDER #1 -DA' OFFICE REMODEL 8TH FL COURTHOUSE						PAYNE CONSTRUCTION INC	P	C	M	8,904.01		Yes	Yes	Yes
300836		SUB: ROOFING						ANDERSON ROOFING	S	C	M		1,159.00			
300836		SUB: WINDOWS						BENSON INDUSTRIES	S	C	M		5,085.00			
300836		SUB: CEILING TILE						BLAM SPECIALTIES	S	C	M		8,440.00			
300836		SUB: DRYWALL						CREELE CUSTOM DRYWALL	S	C	M		14,650.00			
300836		SUB: HANDRAILS						DECORATIVE METAL	S	C	M		4,190.00			
300836		SUB: DOORS & HARDWARE						FDH ASSOCIATES NORTHWEST INC	S	C	M		1,588.00			

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CONTRACT NO.	CONTRACT DATE	DESCRIPTION	BID NO.	BID DATE	NO. OF BIDS SUBMITTED	NO. OF MBE BIDS	NO. OF WBE BIDS	VENDOR-NAME	P/S	ETH	GEN	TOTAL COST	SUBCONTRACT AMOUNTS	REC'D SUB FORM?	SUBS USED?	PROJECT COMPLETE?
300836		SUB: MARBLE						GREAT NORTHERN GRANITE & MARBLE C	S	C	M		6,335.00			
300948	01 10 96	COURTHOUSE CHILLER & COOLER TOWER REPLACEMENT	B031-21-1191	12 12 95	3	0	1	HYDRO-TEMP MECHANICAL INC	P	C	M	398,200.00		No		
300948-01	09 13 96	CHANGE ORDER #1 - COURTHOUSE CHILLERS						HYDRO-TEMP MECHANICAL INC	P	C	M	25,217.10				
		NE HEALTH CLINIC REMODEL	B910-65-1221	01 11 96	3-REJECTED											
301336	03 20 96	CASHIER COUNTERS,ETC. COURTHOUSE #619911	B910-65-1279	02 27 96	2	0	0	B J COMMINGS CO	P	C	M	70,918.00		No		
301336-01	07 02 96	CHANGE ORDER #1 - INCREASE \$3,531						B J COMMINGS CO	P	C	M	3,531.00		No		
301346	03 25 96	N.E.HEALTH CLINIC REMODEL, CP951	B910-65-1289	02 27 96	3	0	0	SEABOLD CONSTRUCTION CO	P	C	M	1,269,259.00		No		
301428	04 17 96	ROCKWOOD LIBRARY DRY ROT REPAIR. PROJ.# 109928	B910-06-1167	03 28 96	2	0	0	PRO-TECK CONSTRUCTION CO	P	C	M	42,670.00		No		
301428-01	04 17 96	CHANGE ORDER #1 -INCREASE \$4,604.99						PRO-TECK CONSTRUCTION CO	P	C	M	4,604.99		No		
301428-02	07 02 96	CHANGE ORDER #1 -INCREASE \$1,539.17						PRO-TECK CONSTRUCTION CO	P	C	M	1,539.17		No		
301428-03	07 02 96	CHANGE ORDER #1 -INCREASE \$2,310.66						PRO-TECK CONSTRUCTION CO	P	C	M	2,310.66		No		
		FUEL DISTRIBUTION/LEAK DETECTOR	B720-41-1331	04 16 96	2-REJECTED											
301556	05 24 96	EAST COUNTY SIDEWALKS & RAMPS (REQUIREMENTS)	B968-56-1338	04 16 96	3	0	1	J L ARNDT CONSTRUCTION	P	C	F	119,910.00		No		
301716	06 10 96	ELECTIONS BUILDING RENOVATION	B910-65-1305	04 23 96	4	0	0	PACIFIC COAST CONSTRUCTION INC	P	C	M	1,044,706.00		No		
301716-01	09 17 96	CHANGE ORDER #1 - ELECTIONS BUILDING REMODEL						PACIFIC COAST CONSTRUCTION INC	P	C	M	24,670.02		No		
301716-02	09 27 96	CHANGE ORDER #2 - EXTEND CONTRACT 21 DAYS						PACIFIC COAST CONSTRUCTION INC	P	C	M	0.00		No		
301716-03	10 14 96	CHANGE ORDER #3 - ADD \$53,551.90						PACIFIC COAST CONSTRUCTION INC	P	C	M	53,551.90		No		
301716-04	11 14 96	CHANGE ORDER #4 - ADD \$35,707.23						PACIFIC COAST CONSTRUCTION INC	P	C	M	35,707.23		No		
301746	04 23 96	MCCOY BLDG. CLINICS REMODEL	B910-06-1348	05 07 96	3	0	0	SILCO CONSTRUCTION CO	P	C	M	1,072,800.00		No		
301746-01	09 26 96	CHANGE ORDER #1 - ADD \$31,877.50						SILCO CONSTRUCTION CO	P	C	M	31,877.50		No		
301746-02	11 13 96	CHANGE ORDER #2 - ADD \$27,095.00						SILCO CONSTRUCTION CO	P	C	M	27,095.00		No		
301626	05 02 96	A/C PAVEMENT OVERLAY (95-3)	B968-56-1358	04 30 96	3	0	0	OREGON ASPHALTIC PAVING CO	P	C	M	223,917.50		Yes	No	Yes
301626-01	06 19 96	CHANGE ORDER #1 - ADJUST COMPLETION DATE						OREGON ASPHALTIC PAVING CO	P	C	M	0.00		No		
300297	09 05 96	CMGC FOR INVERNESS JAIL	P961-17-0136	05 06 96				HOFFMAN CONSTRUCTION CO OF OREGO	P	C	M			No		No
		MID CO CLINIC PARKING LOT EXTENSION	B968-62-1361	05 09 96	1	0	0									
301848	07 17 96	FORD ELECTRICAL	B910-82-1382	05 09 96	3	0	1	PIONEER ELECTRICAL SERVICES INC	P	C	M	97,800.00		No		
		SAUVIE ISLAND BRIDGE	B968-18-1377	05 23 96	2-REJECTED											
301856	06 26 96	MCRC ADA EXTERIOR RAMP	B910-65-1400	05 23 96	1	0	0	ROBERTSON, HAY & WALLACE	P	C	M	59,000.00		No		
301876	07 17 96	FUEL DISTRIBUTION/LEAK DETECTION	B720-41-1422	05 28 96	2	0	1	PACIFIC NORTHERN ENVIRONMENTAL	P	C	M	119,269.00		No		
301876-01	10 23 96	CHANGE ORDER #1 - ADD \$4,282.31						PACIFIC NORTHERN ENVIRONMENTAL	P	C	M	4,282.31		No		
301946	07 29 96	NE GLISAN ST. RECONSTRUCTION	B968-56-1423	06 06 96	2	1	0	DIRT & AGGREGATE INTERCHANGE INC	P	A	M	2,797,848.65		No		
301946-01	08 26 96	CHANGE ORDER # 1 - ADD CONCRETE MANHOLE, ETC.						DIRT & AGGREGATE INTERCHANGE INC	P	A	M	13,328.00		No		
300047	07 17 96	ASPHALT CONCRTE PVMNT. OVERLAY PROJ.1212	B968-56-1436	07 02 96	2	0	0	LAKESIDE INDUSTRIES,A JOINT VENTURE	P	C	M	213,910.50		No		
300077	08 15 96	ASPHALT CONCRTE PVMNT. OVERLAY PROJ.1211. SE DIVISI	B968-56-1437	07 09 96	3	0	0	OREGON ASPHALTIC PAVING CO	P	C	M	258,150.00		Yes	No	Yes
300077-01	09 11 96	CHANGE ORDER #1 - COST ADJUSTMENT, DECREASE \$3,569.40						OREGON ASPHALTIC PAVING CO	P	C	M	(3,569.40)		No		
300107	08 15 96	ASPHALT CONCRTE PVMNT. OVERLAY PROJ.1210, NE 162N	B968-56-1438	07 16 96	2	0	0	OREGON ASPHALTIC PAVING CO	P	C	M	251,578.00		Yes	No	Yes
300107-01	10 11 96	CHANGE ORDER #1 - DECREASE \$1,200 - LIQUIDATED DAMAGES						OREGON ASPHALTIC PAVING CO	P	C	M	(1,200.00)		No		
300067	08 21 96	MCCOY BUILDING INFRASTRUCTURE	B910-65-1439	06 25 96	2	0	0	PAYNE CONSTRUCTION INC	P	C	M	537,424.00		Yes	Yes	Yes
300067		SUB: MECHANICAL						HART MECHANICAL	S	C	M		95,000.00			
300067		SUB: PAINTING						ROSE CITY PAINTING	S	C	M		6,730.00			
300067		SUB: BLINDS						INTERIOR INSTALLATION SERVICES INC	S	C	F		1,015.00			
300067		SUB: CARPET & VCT						LANDRY'S	S	C	M		18,495.00			
300067		SUB: RELIGHTES						DAVE NORMAN GLASS	S	C	M		4,135.00			
300067		SUB: WELDING						DON SIECKMANN METAL FAB	S	C	M		2,200.00			
300067		SUB: FIRE PROTECTION						SOUND FIRE PROTECTION INC	S	C	F		8,865.00			
300137	08 09 96	NE HALSEY & NE 223RD AVE, PROJ. 1206, ROAD, CURBS,DR	B968-56-1491	07 16 96	4	1	0	DIRT & AGGREGATE INTERCHANGE INC	P	A	M	2,887,661.00		No		

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300137-01	09 13 96	CHANGE ORDER #1 - PROVIDE & PLACE BALLAST ROCK						DIRT & AGGREGATE INTERCHANGE INC	P	A	M	4,665.00		No		
		REROOF MULT. CO. CORRECTIONS FACILITY	B968-20-2011	08 13 96	2-CANCELLED											
300477	09 10 96	SAUVIE ISLAND BRIDGE SW APPROACH WIDENING	B968-19-2050	09 09 96	3	0	0	K-2 CONSTRUCTION	P	C	M	640,752.00		No		
300467	10 28 96	CHERRY PARK ROAD FROM NE 242ND TO NE 257TH, PROJ 1	B968-68-2063	09 10 96	4	1	0	DIRT & AGGREGATE INTERCHANGE INC	P	A	M	729,365.50		No		
300637	10 08 96	COURTHOUSE 8TH FL REMODEL PHASE IV	B910-65-2109	10 10 96	1	0	0	PAYNE CONSTRUCTION INC	P	C	M	599,165.00		Yes	Yes	Yes
300637		SUB: ELECTRICAL						SUNSET ELECTRIC	S	C	M		63,137.00			
300637		SUB: FLOORS						ULTRA QUIET FLOORS	S	C	M		3,700.00			
TOTAL: ALL CONTRACTS												20,067,758.86	538,545.58			

MBE/WBE PARTICIPATION:

TOTAL: ASIAN/MALE	A	M	6,432,868.15	99,800.00	32.55%
TOTAL: NATIVE AMERICAN/FEMALE	NA	F		7,485.00	0.04%
TOTAL: CAUCASIAN/FEMALE	C	F		9,880.00	0.05%

PERCENT OF TOTAL:

MULTNOMAH COUNTY, OREGON - ARCHITECTURAL & ENGINEERING CONTRACTS JULY, 1995 THROUGH NOVEMBER, 1996

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301526	03 08 96	REQ'TS.-GEOTECHNICAL ENG.& DESIGN-EMERG. FLOOD			1	0	0	624416C	AGI TECHNOLOGIES	P	C	M	100,000.00		No
300986	01 09 96	SPACE PLANNING - MCCOY BLDG REMODEL			3	0	3	620362A	ANDREA BAINBRIDGE DESIGN	P	C	F	5,000.00		Yes
300666	10 05 95	SPACE PLANNING - YEON FACILITY OFFICES			1	0	1	620362A	ANDREA BAINBRIDGE DESIGN	P	C	F	9,500.00		Yes
301296	03 04 96	SPACE PLANNING - YEON FACILITY OFFICES			1	0	1	620362A	BAINBRIDGE DESIGN INC	P	C	F	4,800.00		Yes
300727	11 19 96	DESIGN/SPACE PLANNING-14TH FL PORTLAND BLDG			1	0	1	620362A	BAINBRIDGE DESIGN INC	P	C	F	6,000.00		No
301756	06 03 96	CONSULTANT-FACILITIES SITING POLICY			3	0	1	629511A	BARNEY & WORTH INC	P	C	M	18,600.00		Yes
301756		SUB: GRAPHIC DESIGN							CHRISTINE RAINS GRAPHIC DESIG	S	C	F		7,000.00	
301756		SUB: FACILITATION							ARTY TROST, ORGANIZATIONAL DY	S	C	M		2,000.00	
301756		SUB: REAL ESTATE/PREDESIGN							ZIMMER GUNSUL FRASCA PARTNE	S	C	M		32,850.00	
301756		SUB: WORKSHOP FACILITATOR							MARVIN POHL	S	C	M		1,365.00	
301756		SUB: WORKSHOP FACILITATOR							BRUCE BIKLE	S	C	M		250.00	
301756-01	08 07 96	CONSULTANT-SITING, LAND USE FOR NEW CORR. FAC.						629511A	BARNEY & WORTH INC	P	C	M	44,960.00		No
301756-02	10 25 96	AMENDMENT NO. 2 - PUBLIC WORKSHOPS, BROCHURE						629511A	BARNEY & WORTH INC	P	C	M	5,999.00		No
301756-03	11 03 96	AMENDMENT NO. 3 - ADDITIONAL RESEARCH, MEETINGS						629511A	BARNEY & WORTH INC	P	C	M	125,000.00		No
301735	02 09 95	ARCH. SVCS.- NO. PORTLAND HEALTH CLINIC, CP931			3	0	2	CS3295	BARRENTINE, BATES & LEE, ARCH.	P	C	M	10,500.00		No
301735-01		ARCH. SVCS.- NO. PORTLAND HEALTH CLINIC, CP931						CS3295	BARRENTINE, BATES & LEE, ARCH.	P	C	M	4,200.00		No
300066	07 12 95	CONCEPTUAL DESIGN SVCS. MEAD BLDG. 109949			1	0	0	CS3295	BARRENTINE, BATES & LEE, ARCH.	P	C	M	2,500.00		No
301456	04 24 96	PLANS & SPECS-MID CO HEALTH PARKING LOT EXP			1	0	0	CS3295	BARRENTINE, BATES & LEE, ARCH.	P	C	M	6,000.00		No
302235	06 26 95	ENGINEERING SVCS-MULT. CO. RESTITUTION CTR.			4	2	1	620837B	BENTLY COMPANY, THE	P	C	M	5,060.00		No
300247	09 12 96	EDGEFIELD CHILDREN'S CTR DEVELOPMENT	P918-15-0140	07 19 96	6	0	0	CS7428B	BOUCHER, MOUCHKA, LARSON AR	P	C	M	431,550.00		No
300287	08 26 96	ELECTROMAGNETIC INSPECTION OF HAWTHORNE BR.			3	1	0	622542	BRAUN INTERTEC CORPORATION	P	C	M	5,950.00		No
302225	06 26 95	ENGINEERING SVCS - COURTHOUSE CHILLERS			4	1	0	CS1723C	C B G K L	P	C	M	20,827.00		No
300616	10 09 95	ENGINEERING SVCS - COURTHOUSE COOLING TOWER			3	1	0	CS1723C	C B G K L	P	C	M	9,569.00		No
300657	11 13 96	DRAFTING SVCS - MULT. CO. LIBRARIES			3	1	0	624198C	CARLETON HART ARCHITECTURE	P	AA	M	9,860.00		No
302075	06 06 95	MATERIAL TESTING & INSPEC.-CENTRAL LIBRARY	B925-90-0059	03 31 95	5	0	0	629210	CARLSON TESTING INC	P	C	M	49,337.00		No
300696	10 09 95	MATERIAL TESTING & INSPEC.-MIDLAND LIBRARY			5	0	0	629210	CARLSON TESTING INC	P	C	M	14,000.00		No
300636	09 29 95	ENGINEERING SVCS. 207TH AVE CONNECTOR	P918-42-0070	05 19 95	2	0	0	CS4294	CH2M HILL INC	P	C	M	272,000.00		No
300886	01 04 96	FOCUS STUDY ON MULT. CO. COURTHOUSE			1	0	0	612474A	COST PLANNERS, INC	P	C	M	19,000.00		No
302295	07 07 95	PROJECT MGMT - MIDLAND LIBRARY			1	0	0	627601B	CRITICAL PATH MANAGEMENT	P	C	M	24,800.00		No
301006	01 09 96	PROJECT MANAGEMENT - MCCOY BLDG REMODEL			3	0	0	627601B	CRITICAL PATH MANAGEMENT	P	C	M	22,300.00		No
300327	09 17 06	CONSTRUCTION PROJECT MGMT-MCCOY INFRASTRUCTURE			3	0	1	627601B	CRITICAL PATH MANAGEMENT	P	C	M	24,950.00		No
300557	10 26 96	ENG SVCS - HAWTHORNE BRIDGE PAINTING/DECK REPL	P918-42-0144	06 28 96	2	0	0	627686A	DAVID EVANS & ASSOCIATES INC	P	C	M	20,000.00		No
300747	11 18 96	ENG SVCS - HAWTHORNE BRIDGE PAINTING/DECK REPL	P918-42-0144	06 28 96	2	0	0	627686A	DAVID EVANS & ASSOCIATES INC	P	C	M	826,500.00		No
300437	09 24 96	GREGORY HEIGHTS LIBRARY-DESIGN & PREPARE DOCS			3	1	0	625683C	D.J. ASSOCIATES	P	A	M	8,440.00		No
300427	10 01 97	ENVIRONMENTAL CONSULTING/EMERGENCY RESPONSE			4	1	1	611887B	EASTWOOD ENVIRONMENTAL INC	P	A	F	24,999.00		No

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301536	03 08 96	REQTS.-GEOTECHNICAL ENG.& DESIGN-EMERG. FLOOD			1	1	0	623798C	FOUNDATION ENGINEERING INC	P	H	M	125,000.00		No
301975	05 16 95	GEOTECHNICAL SVCS - JUV.JUSTICE COMPLEX			1	1	0	623363A	FUJITANI HILTS ASSOCIATES INC	P	A	M	2,250.00		No
302285	06 26 95	GEOTECHNICAL SVCS - JUV.JUSTICE COMPLEX,E,F			1	1	0	623263A	FUJITANI HILTS ASSOCIATES INC	P	A	M	6,000.00		No
302285-01		GEOTECHNICAL SVCS - JUV.JUSTICE COMPLEX,E,F						623263A	FUJITANI HILTS ASSOCIATES INC	P	A	M	3,000.00		No
300216	07 21 95	SPECIAL INSPECTION SVCS.-CENTRAL LIBRARY			2	0	0	626625A	GEOTECHNICAL RESOURCES INC	P	C	M	23,000.00		No
301766	05 30 96	ARCH SVCS FOR NORTH PORTLAND CLINIC	P906-07-0124	01 24 96	11	1	1	624634C	GIFFIN, BOLTE, JURGENS ARCHITE	P	C	M	363,000.00		No
300386	10 18 95	ELEC/MECH. SVCS - 8TH FL COURTHOUSE,619945			1	0	0	627590A	GLUMAC & ASSOCIATES	P	C	M	3,750.00		No
300386-01	02 27 96	ADDITIONAL CONSTRUCTION ADMIN & DESIGN MOD.						627590A	GLUMAC & ASSOCIATES	P	C	M	2,300.00		No
300167	08 30 96	ELEC/MECH. SVCS - 8TH FL. COURTHOUSE PHASE IV			3	1	0	627590A	GLUMAC & ASSOCIATES	P	C	M	17,405.00		No
300466	09 21 95	ARCH. PLANNING & DESIGN-COM.CORR. VOLUNTEER			1	0	0	618061B	HENNEBERY EDDY ARCHITECTS	P	C	M	1,150.00		No
300627	10 24 96	CONCEPTUAL LEVEL ASSESSMENT -LIBR.FACILITIES			4	1	1	618061B	HENNEBERY EDDY ARCHITECTS	P	C	M	24,300.00		No
300656	10 09 95	STRUCTURAL DESIGN-DA REMODEL PHASE III			1	0	0	629043B	JAMES PIERSON INC	P	C	M	4,300.00		No
301016	01 29 96	TRAINING & GUIDANCE IN DEV. OF COMMISSIONING	P925-34-0116	10 31 95	4	0	0	CS6787	KAPLAN ENGINEERING	P	C	M	71,060.00		No
301046	01 10 96	STRUCTURAL DESIGN ESTIMATE,REVIEW-MCCOY BLDG			1	0	0	629043B	JAMES PIERSON INC	P	C	M	3,000.00		No
302125	06 05 95	INTERIOR DESIGN SVCS - RM 106,COURTHOUSE			3	0	3	624045A	JOY NELSON ASSOCIATES	P	C	F	4,500.00		No
302125-01	02 14 96	INTERIOR DESIGN SVCS - RM 106,COURTHOUSE						624045A	JOY NELSON ASSOCIATES	P	C	F	800.00		No
300746	11 08 95	SPACE PLANNING FOR PORTLAND BLDG. 14TH FL			1	0	1	624045A	JOY NELSON ASSOCIATES	P	C	F	1,790.00		No
301156	02 21 96	ARCH/ENG. SVCS.- INVERNESS JAIL EXPANSION	P906-07-0122	01 22 96	2	0	0	620492A	KMD ARCHITECTS & PLANNERS	P	C	M	2,200,000.00		No
301866	06 17 96	ENG SVCS FOR PARKING & STREET IMP.-ST.JOHN'S LIB			1	0	0	628491	KPFF CONSULTING ENGINEERS	P	C	M	4,700.00		No
300587	11 30 96	TRAFFIC FORECAST MODELING, ANALYSIS, ENG.SVCS.			3	2	0	625929C	L B OLSON DBA ACCESS-ENGINEE	P	C	M	24,999.00		No
300206	08 01 95	WRC- ARCHITECTURAL DESIGN ADA 109992			3	0	1	622571C	LGA ARCHITECTURE/LES GODOWS	P	C	M	15,000.00		No
300206-01	07 02 96	ARCH. SVCS. - MCRC - EXTEND 365 DAYS						622571C	LGA ARCHITECTURE/LES GODOWS	P	C	M	3,000.00		No
300686	10 05 95	PROJECT MGMT./SEISMIC EVAL.-VARIOUS BLDGS.			1	0	0	622571C	LGA ARCHITECTS	P	C	M	3,500.00		No
301926	07 02 96	DEVELOP EMPLOYEE INFO/PROJECT PROCESS MANUAL			3	0	1	622571C	LGA ARCHITECTS	P	C	M	5,500.00		No
302185	06 26 95	ARCH/ENG/PLAN/EST.SVCS.-CORRECTIONS FAC.			3	0	0	CS1731C	MACKENZIE/SAITO & ASSOC. P.C.	P	C	M	5,000.00		No
302255	07 05 95	BOILER REPLACEMENT - NE HEALTH CLINIC			3	1	0	620258A	MANFULL CURTIS INC	P	C	M	9,600.00		No
300387	09 01 96	CONSULTANT SVCS - TESTING/TREATING CHILLERS			3	0	0	093910C	MATTHEWS, MICHAEL, CHEM.CON	P	C	M	8,840.00		No
301116	01 25 96	SEISMIC STRUCTURAL EVALUATION-JUSTICE CTR			3	0	0	621158B	MOFFATT, NICHOL & BONNEY INC	P	C	M	18,475.00		No
300507	09 04 96	SEISMIC UPGRADE & RETROFIT OF YEON SHOPS	P918-42-0142	06 10 96	5	1	0	621158B	MOFFATT, NICHOL & BONNEY INC	P	C	M	136,302.00		No
301036	03 25 96	ENGINEERING DESIGN-DETENTION ELECTRONICS	P918-93-0117	12 08 95	6	1	0	CS4034C	MW CONSULTING ENGINEERS	P	C	M	241,130.00		No
301036-01	10 01 96	CHANGE ORDER #1 - ADD \$23,000						CS4034C	MW CONSULTING ENGINEERS	P	C	M	23,000.00		No
300056	07 19 95	RECONFIGURATION 3RD FL FORD BLDG,C202754			3	0	1	628672A	NELSON, ALFRED CHARLES	P	C	M	5,250.00		No
300056-01		ARCH. SVCS. FORD BLDG.						628672A	NELSON, ALFRED CHARLES	P	C	M	1,780.00		No
300056-02		FURNITURE INVENTORY DOCUMENTS						628672A	NELSON, ALFRED CHARLES	P	C	M	400.00		No
300456	09 01 95	PERFORM SURVEY OF HVAC SYSTEM-HOOPER DETOX			3	0	0	610092A	NORTHWEST ENGINEERING SVC IN	P	C	M	10,000.00		No

MULTNOMAH COUNTY, OREGON - ARCHITECTURAL & ENGINEERING CONTRACTS JULY, 1995 THROUGH NOVEMBER, 1996

CONTRACT NO.	CONTRACT DATE	DESCRIPTION	BID/RFP NO.	BID DATE	NO. OF BIDS SUBMITTED	NO. OF MBE BIDS	NO. OF WBE BIDS	VENDOR NO.	VENDOR-NAME	P/S	VEN ETHNICITY	VEN GENDER	ENCUMBERED AMOUNT	SUBCONTRACT AMOUNTS	REC'D SUB FORM?
300156	08 09 95	ENGINEERING SVCS. -BROADWAY BRIDGE DECKS			1	0	0	CS3312	OBEC CONSULTING ENGINEERS	P	C	M	24,500.00		No
300337	09 01 96	MATERIALS & CONSULTING SVCS-STD.BID DOCUMENTATION			3	0	1	CS5511C	OBERT SPECIFICATIONS	P	C	M	18,100.00		No
300607	10 24 96	CONSULTING,TESTING,ANALYSIS OF ASBESTOS-COUNTYWIDE			4	1	0	CS7168	PBS ENVIRONMENTAL	P	C	M	24,999.99	0.00	Yes
302135	07 01 95	CIVIL/STRUCTURAL ENG. SVCS.-COUNTY BRIDGES			1	0	0	CS3314	PARKIN, JOHN W., P.E.	P	C	M	24,500.00		No
300896	12 04 95	PROJECT MANAGEMENT SVCS-ANIMAL CONTROL			1	0	0	628051	PINNELL/BUSCH INC	P	C	M	2,019.41		No
300576	10 03 95	TESTING/INSPECTION SVCS-JUV.JUSTICE COMPLEX			4	0	0	711196	PROFESSIONAL SERVICES INDUST	P	C	M	21,945.00		No
302035	06 30 95	CONSULTING SVCS. FOR RELAY-MCCOY BLDG			1	0	1	620967B	ROBERTSON,MERRYMAN,BARNES	P	C	F	7,060.00		No
300266	08 24 95	CONSULTING SVCS.-DA REMODEL III,COURTHOUSE			3	0	3	620967B	ROBERTSON,MERRYMAN,BARNES	P	C	F	7,845.00		No
300266-01	02 20 96	PROVIDE DEMO PLAN FOR 8TH FLOOR,COURTHOUSE						620967B	ROBERTSON,MERRYMAN,BARNES	P	C	F	3,125.00		No
301286	02 27 96	CONSULTANT-ELEVATOR MOD., ETC-MCCOY BLDG.			1	0	1	620967B	ROBERTSON,MERRYMAN,BARNES	P	C	F	24,980.00		No
301956	08 03 96	DESIGN/CONSULTING SVCS.-COURTHOUSE 8TH FL RENO.			3	0	3	620967B	ROBERTSON,MERRYMAN,BARNES	P	C	F	24,935.00		No
300176	08 01 95	REDESIGNING ELEC.CONNECTIONS-MCCF,109952			1	0	0	612890A	R & W ENGINEERING INC	P	C	M	5,000.00		No
301276	02 27 96	DESIGN NEW ELEC. SVC. MAIN & SUBS FDRS.-FORD			4	1	0	612890A	R & W ENGINEERING INC	P	C	M	5,950.00		No
301276-01	05 18 96	CO #1 - ADDITIONAL TESTING & DESIGN-FORD ELEC..						612890A	R & W ENGINEERING INC	P	C	M	1,500.00		No
301366	04 02 96	ENGINEERING SVCS. SPAN DRIVE MACH./BRIDGES			4	1	0	304106C	SELPECO RESOURCES INC	P	C	M	24,500.00		No
300436	08 25 95	STRATEGIC SPACE PLAN PHASE II,C619903			1	0	0	CS3317	SERA ARCHITECTS P.C.	P	C	M	15,000.00		No
300436-01	02 16 96	ADDITIONAL PLANNING SVCS						CS3317	SERA ARCHITECTS P.C.	P	C	M	3,000.00		No
300307	09 05 96	FEASIBILITY STUDY-USE OF GUS SOLOMON COURTHOUSE			1	0	0	CS3317	SERA ARCHITECTS P.C.	P	C	M	5,100.00		No
300677	11 14 96	ARCH. SERVICES FOR YEON BUILDING	B918-15-0208	08 16 96	8	3	0	CS3317	SERA ARCHITECTS P.C.	P	C	M	242,400.00		No
300956	12 29 95	CONSTRUCTION MANAGEMENT-NEHC			1	0	0	CS2851B	SOWLES, DOUGLAS P., P.E.	P	C	M	24,500.00	0.00	Yes
301146	02 13 96	PREDISIGN PHASE -HAWTHORNE BRIDGE DECK REHAB	P918-31-0121	01 08 96	3	0	0	629920B	SVERDRUP CIVIL INC	P	C	M	110,000.00		No
300177	08 16 96	COMMISSIONING PLAN PROCEDURES-MIDLAND LIBR.			3	0	0	611168A	SYSTEM COMMISSIONING CONSUL	P	C	M	9,500.00		Yes
300776	12 28 95	MECH/ELEC.ENGINEERING SVCS.-RMDL. MCCOY BLDG.			3	0	0	623177A	SYSTEM DESIGN CONSULTANTS IN	P	C	M	25,000.00		No
300856	11 16 95	RENOVATION/SEISMIC UPGRADE-ELECTIONS BLDG	P918-15-0109	09 15 95	7	0	0	CS8702B	THOMAS HACKER & ASSOC. ARCH.	P	C	M	115,748.00		No
300856-01	02 20 96	ADD ENERGY STUDY-ELECTIONS BLDG						CS8702B	THOMAS HACKER & ASSOC. ARCH.	P	C	M	8,250.00		No
300856-02	05 22 96	INCREASE IN SCOPE OF WORK						CS8702B	THOMAS HACKER & ASSOC. ARCH.	P	C	M	14,370.00		No
301376	04 03 96	SITE LAND SURVEY - INVERNESS JAIL EXPANSION			4	0	2	624109C	THOMASWRIGHT, INC	P	C	F	8,500.00		Yes
301376		SUB: UTILITIES LOCATION						LOCATING INC		P	C	M		200.00	
301126	03 04 96	PROJECT MANAGEMENT-YEON SHOPS RETROFIT	P918-31-0108	10 25 95	4	0	0	CC3799C	TURNER CONSTRUCTION	P	C	M	12,630.00		No
301126-01	09 25 96	AMENDMENT NO. 1 - EXTEND EXPIRATION DATE						CC3799C	TURNER CONSTRUCTION	P	C	M	0.00		No
301106	01 30 96	SEISMIC STRUCTURAL EVALUATION, C619935			3	0	0	620118C	WALKER/DILORETO/YOUNIE INC	P	C	M	18,000.00		No
301106-01	03 19 96	FURTHER TRUSS & FOUNDATION PROBLEM EVALU.						620118C	WALKER/DILORETO/YOUNIE INC	P	C	M	4,000.00		No
301106-02	07 02 96	STRUCTURAL STUDY-GRESHAM COM.CTR.						620118C	WALKER/DILORETO/YOUNIE INC	P	C	M	1,500.00		No
300087	07 31 96	ARCH DESIGN SVCS-COURTHOUSE JAIL			3	2	1	629269	W LANE BROWN.	P	C	M	24,894.00		No
TOTAL: ALL CONTRACTS													6,368,633.40		

MULTNOMAH COUNTY, OREGON - ARCHITECTURAL & ENGINEERING CONTRACTS JULY, 1995 THROUGH NOVEMBER, 1996

CONTRACT NO.	CONTRACT DATE	DESCRIPTION	BID/RFP NO.	BID DATE	NO. OF BIDS SUBMITTED	NO. OF MBE BIDS	NO. OF WBE BIDS	VENDOR NO.	VENDOR-NAME	P/S	VEN ETHNICITY	VE GENDER	ENCUMBERED AMOUNT	SUBCONTRACT AMOUNTS	REC'D SUB FORM?
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TOTAL: CAUCASION/FEMALE

115,635.00

1.82%

TOTAL: ASIAN/FEMALE

24,999.00

0.39%

TOTAL: AFRICAN-AMER/MALE

9,860.00

0.15%

TOTAL: ASIAN/MALE

19,690.00

0.31%

TOTAL: HISPANIC/MALE

125,000.00

1.96%