

## **ANNOTATED MINUTES**

Tuesday, July 30, 1996 - 9:30 AM  
Multnomah County Courthouse, Room 602  
1021 SW Fourth, Portland

### **BOARD BRIEFINGS**

*Chair Beverly Stein convened the meeting at 9:34 a.m., with Vice-Chair Dan Saltzman, Commissioners Sharron Kelley and Tanya Collier present.*

- B-1 Briefing and Request for Policy Direction Regarding a Functional Realignment of Responsibilities for School District Librarians, Nurses, Counselors/Psychologists, Child Development Specialists and Other Positions that Fit within the County's Human Service Mission and Area of Expertise. Presented by Gary Blackmer and Dianne Iverson.

#### ***CHAIR STEIN, DIANNE IVERSON AND GARY BLACKMER PRESENTATION AND RESPONSE TO BOARD QUESTIONS AND DISCUSSION.***

- B-2 Willamette Light Brigade Report to the Board. Presented by Paddy Tillet, Andy Hanshaw and Mike Beard.

#### ***CANCELLED, TO BE RESCHEDULED.***

*There being no further business, the meeting was adjourned at 10:09 a.m.*

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Thursday, August 1, 1996 - 9:30 AM  
Multnomah County Courthouse, Room 602  
1021 SW Fourth, Portland

### **REGULAR MEETING**

*Vice-Chair Dan Saltzman convened the meeting at 9:30 a.m., with Commissioners Sharron Kelley and Tanya Collier present, and Commissioner Gary Hansen and Chair Beverly Stein excused.*

### **CONSENT CALENDAR**

**UPON MOTION OF COMMISSIONER KELLEY,  
SECONDED BY COMMISSIONER COLLIER, THE  
CONSENT CALENDAR (ITEMS C-1 THROUGH C-2)  
WAS UNANIMOUSLY APPROVED.**

**DEPARTMENT OF ENVIRONMENTAL SERVICES**

- C-1 ORDER Authorizing Execution of Deed D961337 Upon Complete Performance of a Contract to Jamal Tarhuni

***ORDER 96-130.***

- C-2 ORDER Authorizing Execution of Deed D961338 Upon Complete Performance of a Contract to Jamal Tarhuni

***ORDER 96-131.***

**REGULAR AGENDA**

**PUBLIC COMMENT**

- R-1 Opportunity for Public Comment on Non-Agenda Matters. Testimony Limited to Three Minutes Per Person.

***NO ONE WISHED TO COMMENT.***

**DEPARTMENT OF ENVIRONMENTAL SERVICES**

- R-2 ORDER Appointing Joan Chambers, J. Richard Forester and Deniece Birdseye Won as Multnomah County Planning and Zoning Hearings Officers for Fiscal Year 1996-97

***COMMISSIONER COLLIER MOVED AND  
COMMISSIONER KELLEY SECONDED, APPROVAL  
OF SUBSTITUTE ORDER. STUART FARMER  
EXPLANATION AND RESPONSE TO BOARD  
QUESTIONS. ORDER 96-132 APPOINTING JOAN  
CHAMBERS, ELIZABETH L. FANCHER AND  
DENIECE BIRDSEYE WON AS MULTNOMAH  
COUNTY PLANNING AND ZONING HEARINGS  
OFFICERS UNANIMOUSLY APPROVED.***

- R-3 First Reading and Adoption of an ORDINANCE for the Regulation of Solid Waste and Recycling Collection in the Unincorporated Portion of Multnomah County which Falls within the City of Portland Urban Services Boundary, to be Administered by the City of Portland, Repealing Ordinance No. 711, and Declaring an Emergency

**ORDINANCE READ BY TITLE ONLY. COPIES AVAILABLE. COMMISSIONER KELLEY MOVED AND COMMISSIONER COLLIER SECONDED, APPROVAL OF FIRST READING AND ADOPTION. COMMISSIONER KELLEY EXPLANATION. NO ONE WISHED TO TESTIFY. ORDINANCE 864 UNANIMOUSLY APPROVED.**

**DEPARTMENT OF COMMUNITY AND FAMILY SERVICES**

- R-4 Budget Modification CFS 1 Requesting \$449,376 from County General Fund Contingency to Fund Existing Youth Investment System Services (Formerly Level 7) Previously Supported by Title XX

**COMMISSIONER KELLEY MOVED AND COMMISSIONER COLLIER SECONDED, APPROVAL OF R-4. SUSAN CLARK EXPLANATION AND RESPONSE TO BOARD QUESTIONS. BUDGET MODIFICATION UNANIMOUSLY APPROVED.**

**NON-DEPARTMENTAL**

- R-5 First Reading and Adoption of an ORDINANCE Amending the Zoning Code and the Building and Specialty Code by Revising the Definition of Slope Hazard Map, and Declaring an Emergency

**ORDINANCE READ BY TITLE ONLY. COPIES AVAILABLE. COMMISSIONER KELLEY MOVED AND COMMISSIONER COLLIER SECONDED, APPROVAL OF FIRST READING AND ADOPTION. COMMISSIONER KELLEY, ROBERT TRACHTENBERG AND STUART FARMER EXPLANATION AND RESPONSE TO BOARD QUESTIONS. NO ONE WISHED TO TESTIFY. ORDINANCE 865 UNANIMOUSLY APPROVED.**

## **PUBLIC COMMENT**

- R-1 Opportunity for Public Comment on Non-Agenda Matters. Testimony Limited to Three Minutes Per Person.

***DIANNA ROBERTS ARRIVED LATE AND WAS ALLOWED TO COMMENT REGARDING ADULT CARE HOME RULES.***

## **PUBLIC CONTRACT REVIEW BOARD**

(Recess as the Board of County Commissioners and convene as the Public Contract Review Board)

- R-6 ORDER Exempting from the Competitive Bid Process for Contracting with a Construction Manager/General Contractor for the Edgefield Children's Center Campus Development Project

***COMMISSIONER KELLEY MOVED AND COMMISSIONER COLLIER SECONDED, APPROVAL OF R-6. FRANNA HATHAWAY AND DAVE BOYER EXPLANATION AND RESPONSE TO BOARD QUESTIONS. ORDER 96-133 UNANIMOUSLY APPROVED.***

(Adjourn as the Public Contract Review Board and reconvene as the Board of County Commissioners)

*The regular meeting was adjourned at 9:47 a.m. and the briefing was convened at 9:48 a.m.*

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Thursday, August 1, 1996 - 10:00 AM  
Multnomah County Courthouse, Room 602  
1021 SW Fourth, Portland

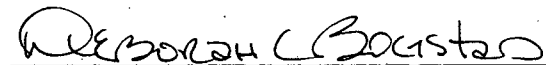
## **BOARD BRIEFING**

- B-3 Proposed Changes to the County's Good Faith Effort Requirements. Presented by Franna Hathaway.

**FRANNA HATHAWAY AND DAVE BOYER  
PRESENTATION AND RESPONSE TO BOARD  
QUESTIONS AND DISCUSSION.**

*There being no further business, the meeting was adjourned at 10:20  
a.m.*

**OFFICE OF THE BOARD CLERK  
FOR MULTNOMAH COUNTY, OREGON**

  
\_\_\_\_\_  
Deborah L. Bogstad



## MULTNOMAH COUNTY OREGON

OFFICE OF THE BOARD CLERK  
SUITE 1510, PORTLAND BUILDING  
1120 SW FIFTH AVENUE  
PORTLAND, OREGON 97204  
CLERK'S OFFICE • 248-3277 • 248-5222  
FAX • (503) 248-5262

BOARD OF COUNTY COMMISSIONERS		
BEVERLY STEIN •	CHAIR	•248-3308
DAN SALTZMAN •	DISTRICT 1	• 248-5220
GARY HANSEN •	DISTRICT 2	•248-5219
TANYA COLLIER •	DISTRICT 3	•248-5217
SHARRON KELLEY •	DISTRICT 4	•248-5213

# AGENDA

## MEETINGS OF THE MULTNOMAH COUNTY BOARD OF COMMISSIONERS

FOR THE WEEK OF

**JULY 29, 1996 - AUGUST 2, 1996**

*Tuesday, July 30, 1996 - 9:30 AM - Board Briefings ..... Page 2*

*Thursday, August 1, 1996 - 9:30 AM - Regular Meeting.....Page 2*

*Thursday, August 1, 1996 - 10:00 AM - Board Briefing.....Page 3*

*Thursday Meetings of the Multnomah County Board of Commissioners  
are \*cablecast\* live and taped and can be seen by Cable subscribers in Multnomah  
County at the following times:*

*Thursday, 9:30 AM, (LIVE) Channel 30*

*Friday, 10:00 PM, Channel 30*

*Sunday, 1:00 PM, Channel 30*

*\*Produced through Multnomah Community Television\**

**INDIVIDUALS WITH DISABILITIES MAY CALL THE OFFICE OF THE BOARD  
CLERK AT 248-3277 OR 248-5222, OR MULTNOMAH COUNTY TDD PHONE 248-  
5040, FOR INFORMATION ON AVAILABLE SERVICES AND ACCESSIBILITY.**

**AN EQUAL OPPORTUNITY EMPLOYER**

Tuesday, July 30, 1996 - 9:30 AM  
Multnomah County Courthouse, Room 602  
1021 SW Fourth, Portland

**BOARD BRIEFINGS**

- B-1      *Briefing and Request for Policy Direction Regarding a Functional Realignment of Responsibilities for School District Librarians, Nurses, Counselors/Psychologists, Child Development Specialists and Other Positions that Fit within the County's Human Service Mission and Area of Expertise. Presented by Gary Blackmer and Dianne Iverson. 1 HOUR REQUESTED.*
- B-2      *Willamette Light Brigade Report to the Board. Presented by Paddy Tillett, Andy Hanshaw and Mike Beard. 30 MINUTES REQUESTED.*
- 

Thursday, August 1, 1996 - 9:30 AM  
Multnomah County Courthouse, Room 602  
1021 SW Fourth, Portland

**REGULAR MEETING**

**CONSENT CALENDAR**

**DEPARTMENT OF ENVIRONMENTAL SERVICES**

- C-1      *ORDER Authorizing Execution of Deed D961337 Upon Complete Performance of a Contract to Jamal Tarhuni*
- C-2      *ORDER Authorizing Execution of Deed D961338 Upon Complete Performance of a Contract to Jamal Tarhuni*

**REGULAR AGENDA**

**PUBLIC COMMENT**

- R-1      *Opportunity for Public Comment on Non-Agenda Matters. Testimony Limited to Three Minutes Per Person.*

**DEPARTMENT OF ENVIRONMENTAL SERVICES**

R-2      *ORDER Appointing Joan Chambers, J. Richard Forester and Deniece Birdseye Won as Multnomah County Planning and Zoning Hearings Officers for Fiscal Year 1996-97*

R-3      *First Reading and Adoption of an ORDINANCE for the Regulation of Solid Waste and Recycling Collection in the Unincorporated Portion of Multnomah County which Falls within the City of Portland Urban Services Boundary, to be Administered by the City of Portland, Repealing Ordinance No. 711, and Declaring an Emergency*

**DEPARTMENT OF COMMUNITY AND FAMILY SERVICES**

R-4      *Budget Modification CFS 1 Requesting \$449,376 from County General Fund Contingency to Fund Existing Youth Investment System Services (Formerly Level 7) Previously Supported by Title XX*

**NON-DEPARTMENTAL**

R-5      *First Reading and Adoption of an ORDINANCE Amending the Zoning Code and the Building and Specialty Code by Revising the Definition of Slope Hazard Map, and Declaring an Emergency*

**PUBLIC CONTRACT REVIEW BOARD**

*(Recess as the Board of County Commissioners and convene as the Public Contract Review Board)*

R-6      *ORDER Exempting from the Competitive Bid Process for Contracting with a Construction Manager/General Contractor for the Edgefield Children's Center Campus Development Project*

*(Adjourn as the Public Contract Review Board and reconvene as the Board of County Commissioners)*

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*Thursday, August 1, 1996 - 10:00 AM*  
**(OR IMMEDIATELY FOLLOWING REGULAR MEETING)**  
*Multnomah County Courthouse, Room 602*  
*1021 SW Fourth, Portland*

**BOARD BRIEFING**

B-3      *Proposed Changes to the County's Good Faith Effort Requirements. Presented by Franna Hathaway. 15 MINUTES REQUESTED.*



GARY HANSEN  
Multnomah County Commissioner  
District 2



1120 S.W. Fifth Avenue, Suite 1500  
Portland, Oregon 97204  
(503) 248-5219

## MEMORANDUM

TO: Office of the Board Clerk  
Chair Beverly Stein  
Commissioner Tanya Collier  
Commissioner Sharron Kelly  
Commissioner Dan Saltzman

FROM: Sarah Hoffman, Commissioner Hansen's Office

RE: Absence from August 1st BCC Board Meeting

DATE: July 30, 1996

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Commissioner Hansen will be unable to attend this weeks Board Meetings that will be held on July 30, 1996 and August 1, 1996.

96 JUL 30 AM 11:05  
MULTNOMAH COUNTY  
OREGON  
BOARD OF  
COUNTY COMMISSIONERS



# MULTNOMAH COUNTY OREGON

OFFICE OF THE BOARD CLERK  
SUITE 1510, PORTLAND BUILDING  
1120 S.W. FIFTH AVENUE  
PORTLAND, OREGON 97204

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## BOARD OF COUNTY COMMISSIONERS

BEVERLY STEIN •	CHAIR •	248-3308
DAN SALTZMAN •	DISTRICT 1 •	248-5220
GARY HANSEN •	DISTRICT 2 •	248-5219
TANYA COLLIER •	DISTRICT 3 •	248-5217
SHARRON KELLEY •	DISTRICT 4 •	248-5213
CLERK'S OFFICE •	248-3277 •	248-5222

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## NOTICE OF CANCELLATION

The Willamette Light Brigade Report to the Board scheduled for 10:30am on Tuesday July 30, 1996 has been canceled.

MEETING DATE: JUL 30 1996

AGENDA #: B-1

ESTIMATED START TIME: 9:30

(Above Space for Board Clerk's Use ONLY)

## AGENDA PLACEMENT FORM

SUBJECT:

BOARD BRIEFING:

DATE REQUESTED: 7/30/96

REQUESTED BY: Chair Beverly Sten

AMOUNT OF TIME NEEDED: 1 Hour Requested

REGULAR MEETING:

DATE REQUESTED:

AMOUNT OF TIME NEEDED:

DEPARTMENT: Nondepartmental

DIVISION: Multnomah Commission on  
Children & Families

CONTACT: Dianne Iverson

TELEPHONE #: 305-5839  
BLDG/ROOM #: 166/500

PERSON(S) MAKING PRESENTATION: Gary Blackmer, Auditor and Dianne Iverson  
248-3317

ACTION REQUESTED:

[ ] INFORMATIONAL ONLY [XX] POLICY DIRECTION [ ] APPROVAL [ ] OTHER

SUGGESTED AGENDA TITLE:

Briefing and request for policy direction regarding a functional realignment of responsibilities for school district librarians, nurses, counselors/psychologists, child development specialists and other positions that fit within the County's human service mission and area of expertise.

SIGNATURES REQUIRED:

ELECTED OFFICIAL: Beverly Sten

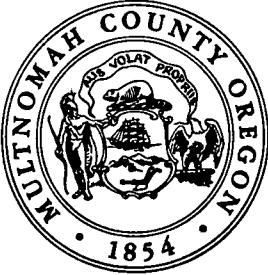
(OR)

DEPARTMENT

MANAGER: \_\_\_\_\_

BOARD OF  
COUNTY COMMISSIONERS  
JUL 25 AM 8:35  
MULTNOMAH COUNTY  
OREGON

ALL ACCOMPANYING DOCUMENTS MUST HAVE REQUIRED SIGNATURES



## Beverly Stein, Multnomah County Chair

Room 1515, Portland Building  
1120 S.W. Fifth Avenue  
Portland, Oregon 97204

Phone: (503) 248-3308  
FAX: (503) 248-3093  
E-Mail: MultChair@aol.com

July 24, 1996

TO: Board of County Commissioners

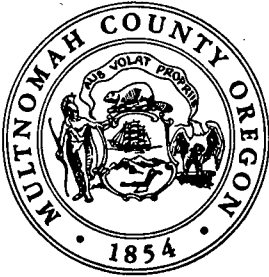
FROM: Beverly Stein 

RE: Functional Realignment

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Attached is a memo prepared by Dianne Iverson at my request summarizing her conversations with the Board regarding the realignment committee and purpose. This is what I would like to use for our discussion at the briefing. After the briefing it is my intention to submit a resolution to the BCC indicating our intentions on this matter. I look forward to our discussion.





## Beverly Stein, Multnomah County Chair

Room 1515, Portland Building  
1120 S.W. Fifth Avenue  
Portland, Oregon 97204

Phone: (503) 248-3308  
FAX: (503) 248-3093  
E-Mail: MultChair@aol.com

**TO:** Beverly Stein

**FROM:** Dianne Iverson, School Liaison

**DATE:** July 22, 1996

**RE:** Update on functional realignment discussions with BCC

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The BCC passed on May 2, 1996 board resolution 96-81 which includes language about a functional realignment of responsibilities for school district librarians, nurses, counselors/psychologist, child development specialists and other positions that fit within the County's human service mission and area of expertise.

As school liaison, you asked me to coordinate implementation of this resolution. I have now met individually with each of the county commissioners to discuss board resolution 96-81, specifically the language referring to the functional realignment of services. There appears to be some differences of opinion regarding the charge of the functional realignment committee and the membership that is needed to implement that charge.

Questions that arose around the charge of the committee can be summarized by: "Is this about lowering the budget of school districts at the expense of the county's budget, or is this about how can we provide more effective services to the community in the most cost effective manner?" So a clarification of the purpose of functional realignment is in order.

The other area of disagreement between county commissioners is around membership of the committee. Commissioner Saltzman would like to have the functional realignment committee consist basically of citizens who have no direct connection with the above mentioned services and other commissioners would like to see a combination of people at the table, both stakeholders and citizens at large. The language in the resolution seems to imply that the county, the ESD and the school districts be involved, although the language is somewhat confusing in this regards. Therefore, the composition of the committee needs to be discussed.



As a result of my conversations with commissioners I believe there is support by a majority of commissioners for the following:

### **Purpose**

1. The goal of the functional realignment committee is to:
  - a. improve services to customers while lowering the costs of administration and duplication and
  - b. prioritize Multnomah County's commitments to schools which include:
    - current county social services
    - this year's one time only \$1.5 million social service contributions e.g. Touchstone, PAX, Hispanic Retention Project etc.
    - equalizing social service commitments to the 9 school districts
    - accepting financial responsibilities for district librarians, nurses, counselors/psychologist, and child development specialists.
  - c. make recommendations to local school boards and the Board of County Commissioners on the most effective county/school collaborations around health services, library services, and mental health services which may include the county assuming the financial responsibilities of some of these services.
  - d. make recommendations to local school boards and the Board of County Commissioners on increased and more effective use of public facilities.

### **Membership**

Carl Talton-Pacific Power  
Mike Roach-Small business owner  
Gary Blackmer-county auditor  
Betsy Williams-former DES  
Roger Smith-Rubicon-CPS  
Sandra Suran-Small business consulting  
Ron Gould-CPA  
Jacki Cottingim-Superintendent Parkrose  
Ellen Fader-Youth librarian-county  
Janice Gratton-Mental Health  
Jan Sinclair-Director of Neighborhood Services  
To be announced-School librarian  
Ed Schmitt-ESD Superintendent  
Vice-Chair of the Youth Advisory Board  
Jim Sager-Portland Association of Teachers  
Joe Devlaeminck-AFSCME President-county  
Roger McDowell-retired MHCC teacher

**Timelines:**

The functional realignment committee will convene in early September, will meet no less than monthly, and will give the county commissioners an update on the work in May of 1997, in order to affect the county's budgeting process.

**Staff:**

I suggest that I staff this committee process with the leadership of Cameron Tyler in Commissioner Saltzman's office.

**Worksession:**

I recommend that the Board of County Commissioners have a worksession to clarify the charge of the committee and the membership needed to successfully implement that charge. Gary Blackmer, the County auditor, is available and is interested in sharing with you his ideas on successful implementation of functional realignments, what that encompasses, and possible questions that should be asked particularly at the beginning of the planning process.

July 30th at 9:30am has been reserved for a possible worksession on this matter. After the worksession I recommend that a Board resolution be passed clarifying Resolution 96-81.



## Beverly Stein, Multnomah County Chair

Room 1515, Portland Building  
1120 S.W. Fifth Avenue  
Portland, Oregon 97204

Phone: (503) 248-3308  
FAX: (503) 248-3093  
E-Mail: MultChair@aol.com

To : School District Superintendents in Multnomah County  
From : Beverly Stein *BS*  
Re : County assistance to schools  
Date : April 16, 1996

Thank you for the opportunity to brief you through my school liaison Dianne Iverson on how I hope Multnomah County can continue to be of assistance to Multnomah County schools. In my Executive Budget I have included proposals in excess of \$3,000,000 which should have a direct impact on the school success of children. My budget will be released May 2. The Board of County Commissioners will deliberate on that budget during May and early June. By the end of June the budget deliberations will be completed. I know that the County support for children and families assists schools in doing their job, but it is no substitute for adequate funds to pay teachers, maintain class sizes and carry out innovative school reforms.

As I noted in my earlier memo to you, the County's offer of assistance was not directed at dealing with the loss of instructional personnel that many of you face. That will require a much larger, ongoing amount of money than the County has available. Rather, we were trying to continue to provide the kind of support for children and families that can prepare them to enter (or re-enter) school and stay there as engaged and productive students.

As part of the School Summit group, I will continue to be a voice for long term solutions and adequate funding for schools, not patchwork approaches. We must maintain our excellent schools, or pay for the consequences in hundreds of ways.

The process to develop my budget proposal for schools was not a perfect model. Because of budget deadlines both for the schools and the County, I needed to respond quickly to provide assistance to help rally public support.





The proposals I am including in my executive budget were guided by previously adopted County and Multnomah Commission on Children and Families (MCCF) benchmarks and were extensively discussed in our Wellness Team deliberations. Some programs are or can be countywide in scope. Due to budget limitations about half of these programs are funded on a one time only basis, but I will be happy to stay in conversations with you about ongoing funding possibilities.

The Wellness Team included representation from Portland Public Schools and the Education Service District. But, this process did not allow time for me to consult with individual districts to identify priorities and discuss appropriate County roles with each of you. I hope that conversation can go forward from here with the assistance of Dianne Iverson and we can improve our process in years to come.

The school liaison position is a new one for the County and I expect having such a position will help facilitate communications and improve coordination between school districts and County programs. I consider school/County collaboration a very high priority.

The attached chart outlines the programs I included in my budget that should directly assist schools. The Benchmarks listed in the chart are a part of the 12 County Urgent Benchmarks and the MCCF Benchmarks which help guide our planning and funding decisions. I look forward to working with you to assure the success of all children and families in Multnomah County.

cc: Board of County Commissioners  
Department Managers  
Commission on Children and Families  
MCCF staff  
Mayor Vera Katz  
Commissioner Earl Blumenauer  
Budget Office

OTO= One Time Only

BENCHMARK	PROGRAM	SCOPE OF SERVICE	AREA SERVED	FUNDING STATUS
<ul style="list-style-type: none"> <li>■ Reduce Student A/D Use</li> <li>■ Increase Drug Treatment Services</li> </ul>	Counteract	Comprehensive intervention services for students aged 6 to 18. Students mandated to Counteract for 30 to 45 days for serious alcohol and other drug policy violations	Currently Portland Schools Can it be opened to include students from other districts?	\$296,000 OTO to continue expiring grant. Potential federal restoration?
<ul style="list-style-type: none"> <li>■ Reduce Student A/D Use</li> <li>■ Increase Drug Treatment Services</li> </ul>	Touchstone	Focuses on A/D prevention and developing family strengths and family relations	Currently, 8 schools in Jefferson cluster; also Beach, Ockley Green, Sitton, Whitman, Woodmere in PPS	Part 1: Continue 8 Jefferson sites that would be lost because of federal funding reductions: \$392,000 OTO Part 2: Expand to three add'l. schools, priority on outer SE, mid and east county: ongoing \$165,000; Explore potential of federal restoration
<ul style="list-style-type: none"> <li>■ Reduce Violent Crime</li> <li>■ Increase Success of Diversion Programs</li> </ul>	Positive Alternative eXperience (PAX)	PAX provides an alternative school placement for middle and high school students suspended from school for violence related actions. Program continues academic work and focuses on behavioral changes needed	Currently Portland and Parkrose. Program will be consolidated at Whittaker and willing to accept referrals from other MC school districts	\$250,000 OTO to continue consolidated PAX model. Juvenile Director is developing a grant application to expand into a more comprehensive approach involving truancy intervention and alternatives to violence
<ul style="list-style-type: none"> <li>■ Reduce Teen Pregnancy</li> </ul>	STARS - Students Aren't Ready for Sex (formerly PSI)	Peer led cognitive approach to providing abstinence skills to sixth grade girls. Evaluation shows increased knowledge and skill acquisition	Currently, Portland and Parkrose. Expansion will reach all county sixth grade schools that request the training	\$220,000 ongoing. Potential in future years for school personnel to assume some of the training
<ul style="list-style-type: none"> <li>■ Increase percentage of students graduating from high school</li> </ul>	Hispanic Retention Project	Pursue current projects that have reduced drop outs by 20% and increased retrieval by 22%	Currently, programs at Benson, Marshall and Reynolds High Schools	\$170,000 OTO to replace lost PIC and Level 7 funds to continue current program
<ul style="list-style-type: none"> <li>■ Increase percentage of youth entering school ready to learn</li> </ul>	Early Intervention /Early Screening and Referral	Use Resource Team Model to assist families of children with developmental disabilities or developmental delays to access services. Provides triage, referral, case coordination and follow up	Entire county through contracts with PPS and MESD	\$370,000 OTO pending review of available state funds for these functions and review of effectiveness of referral system
<ul style="list-style-type: none"> <li>■ Increase percentage of youth entering school ready to learn</li> </ul>	Family Child Care Referral	Expands current library outreach to child care centers to reach home day care sites. Provides library materials and modeling/advice to child care providers about how to use library materials in their care	Will be expanded over three years to cover all institutional and family child care centers in County. Currently covers instructional day care throughout the County	\$155,000 by the third year - ongoing
<ul style="list-style-type: none"> <li>■ Increase percentage of youth entering school ready to learn</li> <li>■ Increase Health Care Services</li> <li>■ Increase Percentage of Drug Free Babies</li> </ul>	Community Health Teams	Visits to all newborns and their parents. Community based access to health care. Shows immediate reduction in infant mortality in target area. Healthy Start model	Currently in Brentwood Darlington; will be piloted in other areas of the County to be selected	Part 1 \$194,000 on-going to continue current grant funded effort: Part 2: \$150,000 ongoing to begin to expand.

■ Readiness to Learn	Parent Child Development Centers	Expands service available to include 4 and 5 year olds. Opens new PCDC at the Asian Center	Countywide services for 4 and 5 year olds through the Family Centers	\$375,000 ongoing annualized to \$475,000 next year.
■ All of the above	Friends of Children	Will provide long term mentor for 150 high risk children age 7 and 8	Currently in Northeast Portland through funds from Campbell Foundation. Will be expanded into 4 high school catchment areas to be selected.	\$210,000 ongoing
■ Readiness to Learn ■ Access to Mental health services	Mental Health Services to Headstarts	Provides early intervention, treatment readiness services to children and families served in Headstarts	Currently in Albina and Mt. Hood Headstarts. Will be expanded to include Portland Public and Gresham Migrant programs	\$113,000 ongoing

\$1,478,000 in one time only money

1,582,000 in ongoing money

TOTAL = \$3,060,000

shsu.doc

**BEFORE THE BOARD OF COUNTY COMMISSIONERS**  
**FOR MULTNOMAH COUNTY, OREGON**

Board Proposal for providing	)	
one time only contributions to schools	)	<b>RESOLUTION</b>
in Multnomah County in order to	)	<b>96-81</b>
give school districts time to enact	)	
a long-range stabilization plan	)	

WHEREAS, school districts in Multnomah County have experienced severe reductions since the passage of the 1990 property tax limitation (Measure 5); and

WHEREAS, school district cuts that will take place in the 1996-97 fiscal year are of such magnitude that a crisis exists in the educational systems within Multnomah County; and

WHEREAS, the Multnomah County Board of Commissioners understands the importance of a stable, effective school system in maintaining a healthy, vibrant urban environment; and

WHEREAS, the Multnomah County Board of Commissioners recognizes that the entire State of Oregon is in the midst of a school funding crisis, and

WHEREAS, the Multnomah County Board of Commissioners does not want to send the message to the public that local government has sufficient resources to solve this problem, the County is willing to offer a short-term solution to help bridge the gap until the state legislature can craft a long-term, statewide solution in 1997; and

WHEREAS, the Board of Commissioners intends to take action to mitigate the reduction in the number of teachers in fiscal year 1996-97 and to maintain class size by devising a distribution formula to provide funding to every school district in the County based on the cost per student, ratio of students to staff, number of students and the effects of previous reductions in funding; no significant amount will be forthcoming until the districts detail exactly what their shortfall is, the number of layoffs that have occurred, and the effect on class size; and

WHEREAS, the County's mission is to provide services and programs to a large, diverse population; and

WHEREAS, significant cuts in federal and state funding for these County programs are anticipated, it is important that this one-time only school support be supplied in a manner that does not significantly interfere with the County's ability to fulfill these responsibilities; and

WHEREAS, the County is already providing \$6.5 million to provide the following programs to stabilize families and help children succeed in school: drug and alcohol intervention programs, school retention and anti violence programs, Touchstone, early intervention, early screening and referral, Hispanic retention and retrieval, STARS, Teen health clinics, library homework programs, school dental services, pregnancy prevention, alternative schools, DARE, school resource officers, school based mental health, Partners, family resource centers, Headstart, caring communities, Counteract, and PAX; and

WHEREAS, Multnomah County has substantial unmet long-term financial obligations including: \$290 million for maintaining and upgrading the Willamette River bridges; increasing public safety activities; providing health services to the needy; financing and managing an effective library system; implementing the animal control ordinance; providing effective services to an aging population, including adult foster care oversight; providing mental health services to burgeoning numbers resulting from closure of Dammasch Hospital; providing affordable housing; providing services to those affected by welfare reform cutbacks; providing services for abused and battered women and children; transition services for women leaving prison; all provided with reduced funds from all sources; and

WHEREAS, in order to build on the work of the spring School Summit, maintain a long-term partnership with the business community, and recognize that any long term solution to this crisis will require the support of the entire community,

IT IS HEREBY RESOLVED that it is the intention of the Board of County Commissioners to transfer to the school districts in Multnomah County at least \$10 million in FY 1996-1997 from the following resources:

- revenues derived from Community Service Fees under the Strategic Investment Program in 1996-97;
- the General Fund resources that have been reserved in the 1996-97 Proposed Multnomah County Budget pursuant to Board policy to offset short term revenue reductions so that the County does not need to scale down and restore ongoing programs in response to annual changes in resources;
- savings from the General Fund; and

FURTHER RESOLVED that the County, the school districts and the education service district commence a working group by July 1, 1996 to evaluate a functional realignment of responsibilities for district librarians, nurses, counselors/psychologists, child development specialists and other positions that fit within the County's human service mission and area of expertise. The goal of functional realignment is to be a long-term solution that frees up district revenues for maintaining teachers and class size, by the County's assumption of payroll and management responsibility for employees that fit in the County's human service mission.

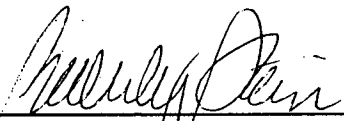
FURTHER RESOLVED that the functional realignment working group will bring forward recommendations by June 1, 1997, and County commitments to further funding of schools in FY 97-98 will be based on the progress of the working group.

FURTHER RESOLVED that the Board challenges the business community to continue corporate contributions to the school districts in Multnomah County and to be proactive in solving the long-term funding problem faced by school systems in Oregon.

DATED this 2nd day of May, 1996.



BOARD OF COUNTY COMMISSIONERS  
MULTNOMAH COUNTY, OREGON

  
\_\_\_\_\_  
Beverly Stein, Chair

REVIEWED:

LAURENCE KRESSEL, COUNTY COUNSEL  
MULTNOMAH COUNTY, OREGON

  
\_\_\_\_\_  
Laurence Kressel



## **DAN SALTZMAN, Multnomah County Commissioner, District One**

1120 S.W. Fifth Avenue, Suite 1500 • Portland, Oregon 97204 • (503) 248-5220 • FAX (503) 248-5440

### **Functional Realignment Working Group as of 7/29/96**

<u>Name</u>	<u>Organization</u>
Gary Blackmer	Multnomah Co. (Auditor)
Barbara Clark*	City of Portland (Auditor)
Jackie Cottongim	Parkrose School (Superintendent)
Ron Gould*	Deloitte & Touche
Jim May	Legacy
Mike Roach	La Paloma (Owner)
Roger Smith*	Rubicon International
Sandra Suran	The Suran Group
Carl Talton	Pacific Power and Light
Betsy Williams	Former Head of Multnomah Co. Department of Environmental Services
Courtney Wilton	Tax Supervising & Conservation Committee

\*Not Confirmed



**DAN SALTZMAN, Multnomah County Commissioner, District One**

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1120 S.W. Fifth Avenue, Suite 1500 • Portland, Oregon 97204 • (503) 248-5220 • FAX (503) 248-5440

July 25, 1996

Dear :

I want to let you know that we are currently working on convening the functional realignment working group that we have spoken about. The Association for Portland Progress has agreed to make functional realignment one of their working groups and we are very pleased to announce that Rob DeGraff, Vice President in charge of policy, will be staffing each of the meetings.

Enclosed, please find the editorial that appeared in the Monday, July 22, 1996 edition of The Oregonian. It underscores and supports the need and importance of an honest examination of functional realignment opportunities.

Thank you again for your willingness to participate in this working group. Your time, knowledge and input are much appreciated. We will notify you as soon as we have a meeting date. Please feel free to call me at 248-5220 should you have any questions.

Sincerely,

Dan Saltzman

Enclosure:



## Rework government roles

7/22/96

*Cities, counties, schools should recheck their roles; they might find more money for teachers*

Should schools be spending any of their scarce dollars on cops instead of teachers? Or on nurses? Or on librarians?

How about payroll, purchasing and landscaping services? Is this where education dollars should go?

Multnomah County Commissioner Dan Saltzman wants cities, counties and schools to answer those questions and others — where the answers might lead to schools having more money for teaching and teachers.

The idea is new only in applying it to schools. In the early 1980s, Multnomah County's cities began to assume responsibility for municipal services, such as neighborhood parks, urban planning and policing, while the county moved to confine itself to county-wide services, such as care for the impoverished mentally and physically ill.

The changeover hasn't been easy. The county still runs road and planning departments, and the sheriff only recently got serious about turning urban-neighborhood patrols over to city police. Some local officials have shown little enthusiasm for possible turf transfers.

The role of city and county officials in school funding has been mostly

that of observers — until this year, when financially ailing schools threatened the livability of numerous Oregon communities where the state's new funding formulas starved quality education.

Multnomah County's commissioners carved \$10 million out of their budget for other services this year to help the schools keep teachers who otherwise would have been given pink slips.

Legislators are the team leaders in the search for a cure to ailing schools, though voters hold the second-opinion responsibilities. But cities and counties have now entered the game.

Whether or not the state comes to the rescue by next year, when Portland and Multnomah County might be less able to find money to help schools, there's plenty to do at the local level. Saltzman again has stepped forward.

The restructuring he wants considered could offer some relief beyond a dressing that has to be reapplied every year. Without diminishing any of the school responsibility falling on the Legislature and voters, rearranging turf could clear the way.

MEETING DATE: JUL 30 1996  
AGENDA #: B-2  
ESTIMATED START TIME: 10:30 am

(Above Space for Board Clerk's Use ONLY)

## AGENDA PLACEMENT FORM

SUBJECT: Willamette Light Brigade Update

BOARD BRIEFING: DATE REQUESTED: July 30, 1996  
REQUESTED BY: Commissioner Collier  
AMOUNT OF TIME NEEDED: 30 minutes

REGULAR MEETING: DATE REQUESTED: \_\_\_\_\_  
AMOUNT OF TIME NEEDED: \_\_\_\_\_

DEPARTMENT: BCC District 3 DIVISION: \_\_\_\_\_  
CONTACT: Darlene Carlson TELEPHONE #: 248-5126  
BLDG/ROOM #: 106/1500

PERSON(S) MAKING PRESENTATION: Paddy Tillet, Andy Hanshaw, Mike Beard

### ACTION REQUESTED:

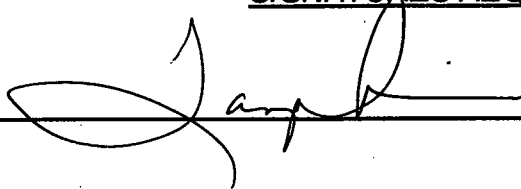
☒ INFORMATIONAL ONLY ☐ POLICY DIRECTION ☐ APPROVAL ☐ OTHER

### SUGGESTED AGENDA TITLE:

Willamette Light Brigade Report to the Board

ELECTED  
OFFICIAL:  
(OR)  
DEPARTMENT  
MANAGER:

SIGNATURES REQUIRED:



BOARD OF  
COUNTY COMMISSIONERS  
96 JUL 25 AM 11:31  
MULTNOMAH COUNTY  
OREGON

ALL ACCOMPANYING DOCUMENTS MUST HAVE REQUIRED SIGNATURES

Any Questions: Call the Office of the Board Clerk 248-3277 or 248-5222