

ANNOTATED MINUTES

Tuesday, May 23, 1995 - 9:30 AM
Multnomah County Courthouse, Room 602
1021 SW Fourth, Portland

BUDGET SESSION

Chair Beverly Stein convened the meeting at 9:33 a.m., with Vice-Chair Sharron Kelley, Commissioners Gary Hansen, Tanya Collier and Dan Saltzman present.

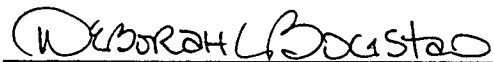
WS-1 Multnomah County Sheriff's Office Budget Overview, Highlights and Action Plans. MCSO Citizen Budget Advisory Committee Presentation. Opportunity for Public Testimony on the Proposed 1995-96 Multnomah County Budget. Issues and Opportunities. Board Questions and Answers.

TOM SLYTER AND LARRY AAB AGENCY OVERVIEW AND BUDGET HIGHLIGHTS PRESENTATION. BOB WILEY PRESENTATION IN SUPPORT OF CBAC RECOMMENDATIONS. RON MURRAY TESTIMONY CONCERNING SAUVIE ISLAND FIRE DISTRICT 30 DISPATCH FEES AND RADIO SYSTEM EXPENSES AND RESPONSE TO BOARD QUESTIONS AND DISCUSSION. PHIL DEARIXON TESTIMONY CONCERNING CORBETT FIRE DISTRICT 14 DISPATCH FEES AND RADIO SYSTEM EXPENSES AND RESPONSE TO BOARD QUESTIONS. LARRY AAB, TOM SLYTER AND BILL WOOD PRESENTATION AND RESPONSE TO BOARD QUESTIONS AND DISCUSSION REGARDING ACTION PLANS FOCUS, TRANSITION OF STATE CORRECTIONS FUNDS TO LOCAL GOVERNMENTS, MANAGEMENT OF UNSUPERVISED PRE-TRIAL OFFENDER POPULATIONS AND JAIL COSTS, FEDERAL MARSHAL BEDS, PRE-TRIAL RELEASE PROGRAM, SENATE BILL 1145 AND VIDEO APPEARANCE NETWORK ISSUES. SHERIFF ELECT DAN NOELLE COMMENTS AND RESPONSE TO BOARD QUESTIONS AND DISCUSSION. SHERIFF ELECT NOELLE TO JOIN IN WRITING TO CONGRESSIONAL DELEGATION URGING INCLUSION OF JAIL BEDS IN NEW FEDERAL COURTHOUSE. MR. AAB, MR. SLYTER, GARY WALKER, MEL HEDGPETH AND SHERIFF ELECT NOELLE PRESENTATION AND RESPONSE TO BOARD QUESTIONS AND DISCUSSION CONCERNING HOSPITAL SUPERVISION OF

PRISONERS, EAST COUNTY BOOKING, FAMILY SERVICE CENTERS, COURT GUARDS, RIVER PATROL ISSUES AND PLANS FOR IMPLEMENTING RECOMMENDATIONS OF OVERTIME STUDY AND OPERATIONAL ANALYSIS CONDUCTED BY INTERNATIONAL ASSOCIATION OF CHIEF'S OF POLICE. BOARD IDENTIFIED FOLLOW UP ISSUES FOR FURTHER STAFF ELABORATION DURING BUDGET DELIBERATIONS. COMMISSIONER SALTZMAN PROPOSED BUDGET AMENDMENT TO SUPPORT SAUVIE ISLAND AND CORBETT FIRE DISTRICTS RADIO CONVERSION. BOARD CONSENSUS PROPOSED BUDGET AMENDMENT TO LOOK INTO ALTERNATIVE USING CERTIFICATES OF PARTICIPATION FOR FIRE DISTRICTS RADIO CONVERSION PURCHASE. COMMISSIONER KELLEY PROPOSED BUDGET AMENDMENTS TO ENHANCE TARGET CITIES PROGRAM AND TO ADD A DATA COLLECTION AND ANALYSIS POSITION FOR JAIL POPULATIONS AND OPTIONS RELATED TO MEASURE 11. COMMISSIONER SALTZMAN PROPOSED BUDGET AMENDMENT TO ADD TEMPORARY RESTRAINING ORDER STAFF TO RESPOND TO DOMESTIC VIOLENCE CALLS WITHIN 24 HOURS. COMMISSIONER COLLIER PROPOSED BUDGET AMENDMENT FOR FUNDING STAFF TO ADDRESS CRIMINAL WARRANTS BACKLOG. COMMISSIONER HANSEN PROPOSED BUDGET AMENDMENT TO ADD FUNDING TO STAFF RESTITUTION CENTER AT 120 BEDS. CHAIR STEIN PROPOSED BUDGET AMENDMENT ADDING ANNUALIZED FUNDING FOR WAREHOUSE JAIL.

There being no further business, the meeting was adjourned at 11:45 a.m.

OFFICE OF THE BOARD CLERK
MULTNOMAH COUNTY, OREGON



Deborah L. Bogstad

Tuesday, May 23, 1995 - 1:30 PM
Multnomah County Courthouse, Room 602
1021 SW Fourth, Portland

PLANNING ITEM

Vice-Chair Sharron Kelley convened the meeting at 1:35 p.m., with Commissioners Gary Hansen and Tanya Collier present, and Commissioner Dan Saltzman and Chair Beverly Stein excused.

P-1 SEC 8-94 DE NOVO HEARING, with Testimony Limited to 20 Minutes Per Side, Including Rebuttal, in the Matter of an Appeal of the April 3, 1995 Hearings Officer Decision AFFIRMING, AND MODIFYING the Planning Director Decision and DENYING an Appeal in the Matter of APPROVING, Subject to Conditions, a Requested Significant Environmental Concern (SEC) Permit for an Addition to an Existing Single Family Dwelling, for Property Located at 5830 NW CORNELL ROAD.

AT THE REQUEST OF VICE-CHAIR KELLEY AND FOLLOWING EXPLANATION FROM COUNTY COUNSEL LARRY KRESSEL AND PLANNER MARK HESS, COMMISSIONER COLLIER MOVED AND COMMISSIONER HANSEN SECONDED, TO CONTINUE P-1 TO TUESDAY, JUNE 27, 1995. ARNOLD ROCHLIN, ON BEHALF OF APPLICANT, ADVISED APPLICANT ROSEN LUND WAIVES THE 120 DAY PERIOD. APPELLANT DAN MCKENZIE COMMENTED IN SUPPORT OF EXPEDITING THE HEARING. HEARING UNANIMOUSLY CONTINUED TO 1:30 PM, TUESDAY, JUNE 27, 1995.

There being no further business, the meeting was adjourned at 1:41 p.m.

Tuesday, May 23, 1995
(IMMEDIATELY FOLLOWING PLANNING ITEM)
Multnomah County Courthouse, Room 602
1021 SW Fourth, Portland

BUDGET SESSION

Chair Beverly Stein convened the meeting at 3:35 p.m., with Vice-Chair Sharron Kelley and Commissioners Gary Hansen and Tanya Collier present, and Commissioner Dan Saltzman excused.

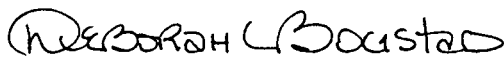
WS-2 District Attorney's Office Budget Overview, Highlights and Action Plans. DA Citizen Budget Advisory Committee Presentation. Opportunity for Public Testimony on the Proposed 1995-96 Multnomah County Budget. Issues and Opportunities. Board Questions and Answers.

MICHAEL SCHRUNK INTRODUCED KELLY BACON AND TOM SIMPSON AND PRESENTED BUDGET HIGHLIGHTS, ACTIONS PLANS, CBAC

RECOMMENDATIONS AND ISSUES AND OPPORTUNITIES. NO ONE WISHED TO TESTIFY. MR. SCHRUNK, DAVE WARREN AND MR. BACON RESPONSE TO BOARD QUESTIONS AND DISCUSSION. BOARD IDENTIFIED FOLLOW UP ISSUES FOR FURTHER STAFF ELABORATION. COMMISSIONER SALTZMAN PROPOSED BUDGET AMENDMENT FOR TEEN PATERNITY RIGHTS EDUCATION PROGRAM.

There being no further business, the meeting was adjourned at 4:33 p.m.

OFFICE OF THE BOARD CLERK
MULTNOMAH COUNTY, OREGON



Deborah L. Bogstad

Wednesday, May 24, 1995 - 9:30 AM
Multnomah County Courthouse, Room 602
1021 SW Fourth, Portland

BUDGET SESSION

Chair Beverly Stein convened the meeting at 9:34 a.m., with Commissioners Gary Hansen and Tanya Collier present, and Vice-Chair Sharron Kelley and Commissioner Dan Saltzman excused.

WS-3 Juvenile Justice Division Budget Overview, Highlights and Action Plans. Citizen Budget Advisory Committee Presentation. Opportunity for Public Testimony on the Proposed 1995-96 Multnomah County Budget. Issues and Opportunities. Board Questions and Answers.

ELYSE CLAWSON STAFF INTRODUCTIONS AND PRESENTATION OF DIVISION OVERVIEW. RICK JENSEN PRESENTATION ON DETENTION REFORM INITIATIVE AND DAY REPORTING CENTER UPDATE AND RESPONSE TO BOARD QUESTIONS. JUDGE MICHAEL MARCUS TESTIMONY IN SUPPORT OF VICTIM OFFENDER RECONCILIATION PROGRAM (VORP) FUNDING. STEVE FULMER TESTIMONY IN SUPPORT OF FUNDING COMMUNITY TREATMENT PROGRAMS, EXPANSION OF DETENTION FACILITY AND DAY REPORTING CENTER, AND RESPONSE TO BOARD QUESTIONS.

Vice-Chair Sharron Kelley arrived at 10:00 a.m.

DIXIE STEVENS ON BEHALF OF MORRISON CENTER, TESTIMONY IN SUPPORT OF SEX OFFENDER TREATMENT PROGRAM FUNDING. BETSY CODDINGTON ON BEHALF OF VORP, EXPLANATION IN RESPONSE TO QUESTIONS OF CHAIR STEIN.

Commissioner Collier left at 10:07 a.m. and returned at 10:15 a.m.

MS. CODDINGTON TESTIMONY IN SUPPORT OF VORP FUNDING. JAMIE TILLMAN ON BEHALF OF COURT APPOINTED SPECIAL ADVOCATES (CASA), TESTIMONY ON BEHALF OF CASA FUNDING. ELYSE CLAWSON ISSUES AND OPPORTUNITIES PRESENTATION. BILL MORRIS EFFECTIVE PROGRAMMING AND CONTRACTS PRESENTATION AND RESPONSE TO PUBLIC TESTIMONY AND BOARD QUESTIONS.

Commissioner Dan Saltzman arrived at 10:37 a.m.

MS. CODDINGTON RESPONSE TO BOARD QUESTIONS. MS. CLAWSON RESPONSE TO BOARD QUESTIONS AND DISCUSSION. JOANNE FULLER PRESENTATION REGARDING NEW AND CONTINUED POSITIONS AND RESPONSE TO BOARD QUESTIONS AND DISCUSSION. JIM ANDERSON AND MS. CLAWSON RESPONSE TO BOARD QUESTIONS AND DISCUSSION. MR. JENSEN, MS. CLAWSON AND MS. FULLER RESPONSE TO BOARD QUESTIONS.


Commissioner Tanya Collier was excused at 11:44 a.m.

JANN BROWN PRESENTATION ON NEW DEVELOPMENT PROGRAM CARRYOVER AND INFORMATION SYSTEMS DATA COLLECTION. JIM ANDERSON MEASURE 11 UPDATE PRESENTATION AND RESPONSE TO BOARD QUESTIONS AND DISCUSSION. MS. CLAWSON AND RICHARD SCOTT RESPONSE TO BOARD QUESTIONS AND DISCUSSION. VICE-CHAIR KELLEY REQUESTED AN UPDATE ON CONSTRUCTION COSTS. BOARD IDENTIFIED FOLLOW UP ISSUES FOR FURTHER STAFF ELABORATION. VICE-CHAIR KELLEY

PROPOSED BUDGET AMENDMENTS OF \$30,000 FOR PRIVATE INDUSTRY COUNCIL (PIC) SUMMER PROGRAMS AND \$50,000 FOR VORP. COMMISSIONER COLLIER PROPOSED BUDGET AMENDMENT TO RESTORE CASA FUNDING. COMMISSIONER HANSEN PROPOSED BUDGET AMENDMENT FOR ANNUALIZATION COST OF THE MORRISON CENTER.

There being no further business, the meeting was adjourned at 11:52 a.m.

OFFICE OF THE BOARD CLERK
MULTNOMAH COUNTY, OREGON


Deborah L. Bogstad

Thursday, May 25, 1995 - 9:30 AM
Multnomah County Courthouse, Room 602
1021 SW Fourth, Portland

REGULAR MEETING

Chair Beverly Stein convened the meeting at 9:32 a.m., with Vice-Chair Sharron Kelley and Commissioners Gary Hansen, Tanya Collier and Dan Saltzman present.

CONSENT CALENDAR

UPON MOTION OF COMMISSIONER KELLEY, SECONDED BY COMMISSIONER HANSEN, THE CONSENT CALENDAR (ITEMS C-1 THROUGH C-8) WAS UNANIMOUSLY APPROVED.

SHERIFF'S OFFICE

- C-1 Package Store OLCC License Change of Ownership Application Submitted by Sheriff's Office with Recommendation for Approval, for PLEASANT VALLEY MARKET, 16880 SE FOSTER ROAD, PORTLAND
- C-2 Ratification of Intergovernmental Agreement Contract 800156 Between Multnomah County and Mt. Hood Community College, Providing ABE/GED Instruction for Inmates within the Multnomah County Correctional Facility and the Multnomah County Inverness Jail, for the Period July 1, 1995 through June 30, 1996

AGING SERVICES DIVISION

- C-3 Ratification of Intergovernmental Revenue Agreement Contract 104645 Between Oregon Senior and Disabled Services Division and Multnomah County, Providing One-Time-Only Title XIX Funds for Personnel and Related Services to Provide Information and Assistance to Medicaid Eligible Clients for Enrollment in the Oregon Health Plan, for the Period November 1, 1994 through June 30, 1995.
- C-4 Budget Modification ASD 8 Requesting Authorization to Add One-Time-Only Title XIX (Medicaid) Funds from the State of Oregon, Senior and Disabled Services Division, to Provide Enrollment of Medicaid Eligible Seniors into the Oregon Health Plan
- C-5 Ratification of Intergovernmental Revenue Agreement Contract 104655 Between the Oregon Department of Consumer and Business Services and Multnomah County, Providing Funds to Implement the Senior Health Insurance Benefits Assistance Program to Assist Seniors in Obtaining Health Insurance, Including Medicare, Medicaid and Long Term Care Insurance, for the Period Upon Execution through June 30, 1997

DEPARTMENT OF ENVIRONMENTAL SERVICES

- C-6 ORDER in the Matter of the Execution of Deed D951194 for Repurchase of Tax Acquired Property to Former Owner Robert David Meyer, Personal Representative of the Estate of Gerard J. Meyer, Deceased

ORDER 95-114.

- C-7 ORDER in the Matter of the Execution of Deed D951197 for Repurchase of Tax Acquired Property to Former Owner John Keller

ORDER 95-115.

COMMUNITY AND FAMILY SERVICES DIVISION

- C-8 Ratification of Amendment No. 1 to Intergovernmental Agreement Contract 105054 Between Clackamas, Multnomah and Washington Counties, Defining the Funding Levels Contributed by Each County and Adding Language Regarding a Regional Acute Care Contracts System, for the Period July 1, 1994 through June 30, 1995

REGULAR AGENDA

PUBLIC COMMENT

- R-1 Opportunity for Public Comment on Non-Agenda Matters. Testimony Limited

to Three Minutes Per Person.

NO ONE WISHED TO COMMENT.

SHERIFF'S OFFICE

- R-2 Budget Modification MCSO 16a in the Matter of Approval of a Supplemental Budget to Record Increased Revenue in the Concealed Weapons Program

COMMISSIONER KELLEY MOVED AND COMMISSIONER HANSEN SECONDED, APPROVAL OF R-2. LARRY AAB EXPLANATION. BUDGET MODIFICATION UNANIMOUSLY APPROVED.

- R-3 Ratification of Intergovernmental Agreement Contract 800146 Between Multnomah County and Portland Community College, Providing ABE/GED Instruction for Inmates within the Multnomah County Detention Center, Courthouse Jail and the Multnomah County Restitution Center, for the Period July 1, 1995 through June 30, 1996

COMMISSIONER KELLEY MOVED AND COMMISSIONER HANSEN SECONDED, APPROVAL OF R-3. COMMISSIONER SALTZMAN ADVISED HE WOULD ABSTAIN FROM VOTING DUE TO HIS POSITION ON THE PORTLAND COMMUNITY COLLEGE BOARD. AGREEMENT APPROVED, WITH COMMISSIONERS KELLEY, HANSEN, COLLIER AND STEIN VOTING AYE, AND COMMISSIONER SALTZMAN ABSTAINING.

COMMUNITY AND FAMILY SERVICES DIVISION

- R-4 PUBLIC HEARING and Consideration of a RESOLUTION in the Matter of Approving the 1995-99 Multnomah County Community Development Plan as a Required Part of the Consolidated Plan, as Well as the 1995-96 Annual Action Plan for the Community Development Block Grant Program and HOME Investment Partnership Program to be Submitted to the Department of Housing and Urban Development

COMMISSIONER KELLEY MOVED AND COMMISSIONER COLLIER SECONDED, APPROVAL OF R-4. REY ESPAÑA AND KAREN WHITTLE EXPLANATION. MARGE JOZSA TESTIMONY IN SUPPORT OF NEIGHBORHOOD HEALTH CLINICS. DEBORAH ROSS TESTIMONY IN SUPPORT OF FRIENDSHIP HOMES FAMILY CONSORTIUM. LESLIE HAINES TESTIMONY IN SUPPORT OF

EDGEFIELD CHILDREN'S CENTER. DEBORAH WRIGHT TESTIMONY IN SUPPORT OF ADAPT-A-HOME PROJECT. MS. WHITTLE AND CATHY KIYOMURA EXPLANATION IN RESPONSE TO QUESTIONS OF CHAIR STEIN. RESOLUTION 95-116 UNANIMOUSLY APPROVED.

AGING SERVICES DIVISION

- R-5 Budget Modification ASD 5 Requesting Authorization to Transfer Funds from ISD Budget, Granted through the Data Processing Management Committee Project Award, to ASD Budget, to Provide Local Match for Medicaid Funds for the Purchase of Computers and Software

COMMISSIONER SALTZMAN MOVED AND COMMISSIONER KELLEY SECONDED, APPROVAL OF R-5. KATHY GILLETTE EXPLANATION. BUDGET MODIFICATION UNANIMOUSLY APPROVED.

- R-6 Budget Modification ASD 6 Requesting Authorization to Add Title XIX (Medicaid) Funds from the Oregon Senior and Disabled Services Division to the ASD Budget, for the Purchase of Computers and Software

COMMISSIONER SALTZMAN MOVED AND COMMISSIONER COLLIER SECONDED, APPROVAL OF R-6. MS. GILLETTE EXPLANATION. BUDGET MODIFICATION UNANIMOUSLY APPROVED.

- R-7 Budget Modification ASD 7 Requesting Authorization to Add City of Portland Funds to ASD Budget for the Southeast Multi-Cultural Senior Center and the Gatekeeper Program, and Adjusting ASD Budget to Reflect Actual Funds Received

COMMISSIONER SALTZMAN MOVED AND COMMISSIONER COLLIER SECONDED, APPROVAL OF R-7. MS. GILLETTE EXPLANATION. BUDGET MODIFICATION UNANIMOUSLY APPROVED.

DEPARTMENT OF ENVIRONMENTAL SERVICES

- R-8 Ratification of Intergovernmental Agreement Contract 202025 Between Multnomah County and the City of Wood Village, Providing for Engineering, Contracting and Project Management Services to Construct a City Reservoir Access Road

COMMISSIONER COLLIER MOVED AND

**COMMISSIONER KELLEY SECONDED, APPROVAL
OF R-8. CHUCK HENLEY EXPLANATION.
AGREEMENT UNANIMOUSLY APPROVED.**

- R-9 Ratification of Intergovernmental Agreement Contract 302115 Between Metro and Multnomah County, Providing Mapping Services Using Department of Land Conservation and Development Grants for Farm, Forest and Columbia River Gorge National Scenic Areas, for the Period March 17, 1995 through June 30, 1995

**COMMISSIONER COLLIER MOVED AND
COMMISSIONER KELLEY SECONDED, APPROVAL
OF R-9. GORDON HOWARD EXPLANATION AND
RESPONSE TO BOARD QUESTIONS. AGREEMENT
UNANIMOUSLY APPROVED.**

- R-10 ORDER in the Matter of the Grant of a Right-of-Way and Easement on County Tax Title Land in Section 17, T1N, R3E, W.M., Multnomah County, Oregon

**COMMISSIONER COLLIER MOVED AND
COMMISSIONER HANSEN SECONDED, APPROVAL
OF R-10. BOB OBERST EXPLANATION. ORDER 95-
117 UNANIMOUSLY APPROVED.**

EMPLOYEE SERVICES DIVISION

- R-11 First Reading of a Proposed ORDINANCE Relating to County Organization; Abolishing the Department of Social Services, Giving Departmental Status to Certain Existing Divisions within that Department, and Updating an Outdated Code Provision Relating to County Organization

**PROPOSED ORDINANCE READ BY TITLE ONLY.
COPIES AVAILABLE. COMMISSIONER KELLEY
MOVED AND COMMISSIONER HANSEN SECONDED,
APPROVAL OF THE FIRST READING OF R-11.
CURTIS HANSEN EXPLANATION AND RESPONSE TO
BOARD QUESTIONS. COMMISSIONER COLLIER
REQUESTED THAT FUTURE FISCAL IMPACT BE
IDENTIFIED IN THE EXPLANATION MATERIAL. NO
ONE WISHED TO TESTIFY. FIRST READING
UNANIMOUSLY APPROVED. SECOND READING
THURSDAY, JUNE 1, 1995.**

- R-12 First Reading of a Proposed ORDINANCE Amending Ordinance No. 792, in Order to Add and Delete Exempt Pay Ranges

PROPOSED ORDINANCE READ BY TITLE ONLY. COPIES AVAILABLE. COMMISSIONER COLLIER MOVED AND COMMISSIONER KELLEY SECONDED, APPROVAL OF THE FIRST READING OF R-12. MR. SMITH EXPLANATION. NO ONE WISHED TO TESTIFY. FIRST READING UNANIMOUSLY APPROVED. SECOND READING THURSDAY, JUNE 1, 1995.

DEPARTMENT OF HEALTH

- R-13 Request for Approval of a Notice of Intent to Apply for a \$30,000 Grant from the National Library of Medicine to Develop Access to the Internet for Medical Information Purposes

COMMISSIONER HANSEN MOVED AND COMMISSIONER COLLIER SECONDED, APPROVAL OF R-13. TOM FRONK EXPLANATION AND RESPONSE TO BOARD QUESTIONS. NOTICE OF INTENT UNANIMOUSLY APPROVED.

- R-14 RESOLUTION in the Matter of Accepting the Proposal Evaluation Report and Recommendation for Awarding an Exclusive Emergency Ambulance Service Contract

COMMISSIONER COLLIER ADVISED SHE OBTAINED AN OREGON ETHICS OPINION WHICH DETERMINED SHE HAS NO CONFLICT OF INTEREST DUE TO HER HUSBAND'S POSITION IN A LAW FIRM REPRESENTING UNION. EACH BOARD MEMBER DISCLOSED EX PARTE CONTACTS AND ADVISED THEIR DECISION TODAY WILL NOT BE BIASED. COMMISSIONER SALTZMAN MOVED AND COMMISSIONER COLLIER SECONDED, APPROVAL OF R-14. GARY OXMAN EXPLANATION AND ACKNOWLEDGEMENT OF THE EFFORTS OF BILL COLLINS, EMS STAFF, MIKE WILLIAMS AND EVALUATION COMMITTEE. JOE PARROTT OF GRESHAM FIRE DEPARTMENT TESTIMONY IN SUPPORT OF RECOMMENDATION. LORI HAMM OF CARE AMBULANCE TESTIMONY IN OPPOSITION OF SELECTION PROCESS AND ADVISING OF CARE'S INTENTION TO APPEAL SAME. LARRY KRESSEL RESPONSE TO QUESTION OF CHAIR STEIN, ADVISING A RESPONSE TO CARE'S APPEAL IS NOT APPROPRIATE AT THIS TIME. DAVID SMALLWOOD TESTIMONY IN SUPPORT OF EXPERT

PANEL, UNBIASED PROCESS AND RESOLUTION. TIM RAMIS TESTIMONY ADVISING IT IS HIS OPINION CARE AMBULANCE HAS NO STANDING FOR FILING AN APPEAL. TRACE SKEEN TESTIMONY IN SUPPORT OF RESOLUTION AND ACKNOWLEDGEMENT OF EFFORTS OF BOARD MEMBERS AND STAFF. COMMISSIONER SALTZMAN COMMENTS COMMENDING STAFF FOR UNBIASED, COMPETITIVE PROCESS. COMMISSIONER COLLIER COMMENTS ACKNOWLEDGING EFFORTS OF INDIVIDUALS AND PRIOR AND PRESENT BOARD MEMBERS RESULTING IN REDUCED COST OF AMBULANCE RIDES TO PUBLIC. VICE-CHAIR KELLEY ADVISED SHE CONCURS WITH HER COLLEAGUES AND HOPES HEALING WILL OCCUR NOW. RESOLUTION 95-118 UNANIMOUSLY APPROVED.

NON-DEPARTMENTAL

- R-15 Budget Modification NOND 12 Requesting Authorization to Increase Revenues and Expenditures by \$1,200 within the County Counsel Division Budget, for Participation in the Oregon State Bar Minority Clerkship Stipend Program

COMMISSIONER KELLEY MOVED AND COMMISSIONER HANSEN SECONDED, APPROVAL OF R-15. LARRY KRESSEL EXPLANATION AND RESPONSE TO BOARD QUESTIONS AND DISCUSSION. BUDGET MODIFICATION UNANIMOUSLY APPROVED.

- R-16 RESOLUTION in the Matter of Using Shared Funds to Assist in Developing Affordable Housing Projects

COMMISSIONER HANSEN MOVED AND COMMISSIONER COLLIER SECONDED, APPROVAL OF R-16. BILL FARVER AND DAVE WARREN EXPLANATION. JAN SAVIDGE TESTIMONY IN SUPPORT. REY ESPAÑA TESTIMONY IN SUPPORT AND RESPONSE TO BOARD QUESTIONS. CATHY BRIGGS TESTIMONY IN SUPPORT. MR. WARREN RESPONSE TO BOARD QUESTIONS. CHAIR STEIN COMMENTS IN SUPPORT. RESOLUTION 95-119 UNANIMOUSLY APPROVED.

- R-17 Ratification of Intergovernmental Agreement Contract 500016 Between the State of Oregon Office of State Fire Marshall, the City of Gresham and

Multnomah County, for Participation in Regional Hazardous Materials Emergency Response Team Services, for the Period Upon Execution through June 30, 1995

COMMISSIONER COLLIER MOVED AND COMMISSIONER KELLEY SECONDED, APPROVAL OF R-17. PENNY MALMQUIST EXPLANATION. CHAIRSTEIN ACKNOWLEDGED MS. MALMQUIST'S WORK AND ADVISED MIKE GILSDORF HAS BEEN APPOINTED INTERIM EMERGENCY MANAGEMENT SERVICES DIRECTOR. AGREEMENT UNANIMOUSLY APPROVED.

- R-18 Ratification of Intergovernmental Agreement Contract 500026, Providing Regional Emergency Management Group Services Between Jurisdictions within Washington, Multnomah, Clackamas and Columbia Counties in Oregon, and Clark County Washington, and Approval of the 1995-1996 Proposed Workplan

COMMISSIONER COLLIER MOVED AND COMMISSIONER KELLEY SECONDED, APPROVAL OF R-18. MS. MALMQUIST EXPLANATION. CHAIRSTEIN APPOINTED MICHAEL GILDORF AS MULTNOMAH COUNTY'S TECHNICAL REPRESENTATIVE TO THE REGIONAL EMERGENCY MANAGEMENT GROUP. AGREEMENT UNANIMOUSLY APPROVED.

- R-19 Ratification of Intergovernmental Agreement Contract 500036 Between the City of Portland, Multnomah County and Union Pacific Railroad, Providing 800 MHz, Simulcast and Trunking Radio Services

COMMISSIONER COLLIER MOVED AND COMMISSIONER KELLEY SECONDED, APPROVAL OF R-19. MS. MALMQUIST EXPLANATION AND RESPONSE TO BOARD QUESTIONS. AGREEMENT UNANIMOUSLY APPROVED. COMMISSIONER COLLIER THANKED MS. MALMQUIST AND STAFF FOR THEIR WORK.

The regular meeting was adjourned at 10:55 a.m. and the briefing convened at 11:00 a.m.

Thursday, May 25, 1995
(IMMEDIATELY FOLLOWING REGULAR MEETING)
Multnomah County Courthouse, Room 602

BOARD BRIEFINGS

- B-1 Washington-Multnomah Counties Regional Strategies Board Presentation on the Strategic Plan Update and Recommended 1995-1997 Action Plan. Presented by Board Co-Chairs Patricia Scruggs and Jack Orchard.

PATRICIA SCRUGGS INTRODUCED MARSHA DOUGLAS, JOHN HALL AND MORGAN POPE. MS. SCRUGGS PRESENTATION. MS. DOUGLAS, MR. POPE AND MS. SCRUGGS RESPONSE TO BOARD QUESTIONS AND COMMENTS.

Commissioner Collier was excused at 11:15 a.m.

MR. HALL PRESENTATION AND RESPONSE TO BOARD QUESTIONS. MS. SCRUGGS ADVISED THE PLAN WILL BE ON THE REGULAR AGENDA FOR BOARD APPROVAL ON THURSDAY, JUNE 1, 1995.

- B-2 Community Action Placement Task Force Report. Presented by Katie Gaetjens, Jerralynn Ness, Jan Savidge, Lorenzo Poe and Rey España.

JAN SAVIDGE INTRODUCED COMMUNITY ACTION MEMBERS. JERRALYNN NESS AND MS. SAVIDGE PRESENTATION AND RESPONSE TO BOARD QUESTIONS AND DISCUSSION. LOLENZO POE PRESENTATION AND RESPONSE TO BOARD QUESTIONS AND DISCUSSION. REY ESPAÑA COMMENTS AND RESPONSE TO BOARD QUESTIONS. TASK FORCE TO PUT TOGETHER RECOMMENDATION FOR FUTURE BOARD CONSIDERATION.

There being no further business, the meeting was adjourned at 12:30 p.m.

OFFICE OF THE BOARD CLERK
MULTNOMAH COUNTY, OREGON



Deborah L. Bogstad



MULTNOMAH COUNTY OREGON

OFFICE OF THE BOARD CLERK
SUITE 1510, PORTLAND BUILDING
1120 S.W. FIFTH AVENUE
PORTLAND, OREGON 97204

BOARD OF COUNTY COMMISSIONERS
BEVERLY STEIN • CHAIR • 248-3308
DAN SALTZMAN • DISTRICT 1 • 248-5220
GARY HANSEN • DISTRICT 2 • 248-5219
TANYA COLLIER • DISTRICT 3 • 248-5217
SHARRON KELLEY • DISTRICT 4 • 248-5213
CLERK'S OFFICE • 248-3277 • 248-5222

AGENDA

MEETINGS OF THE MULTNOMAH COUNTY BOARD OF COMMISSIONERS

FOR THE WEEK OF

MAY 22, 1995 - MAY 26, 1995

Tuesday, May 23, 1995 - 9:30 AM - Budget Session Page 2

Tuesday, May 23, 1995 - 1:30 PM - Planning Items Page 2

Tuesday, May 23, 1995 - 3:30 PM - Budget Session Page 2

(IMMEDIATELY FOLLOWING PLANNING ITEMS)

Wednesday, May 24, 1995 - 9:30 AM - Budget Session Page 2

Thursday, May 25, 1995 - 9:30 AM - Regular Meeting Page 3

Thursday, May 25, 1995 - Board Briefings Page 6

(IMMEDIATELY FOLLOWING REGULAR MEETING)

Thursday Meetings of the Multnomah County Board of Commissioners are
cablecast live and taped and can be seen by Cable subscribers in Multnomah County
at the following times:

Thursday, 9:30 AM, (LIVE) Channel 30
Friday, 10:00 PM, Channel 30
Sunday, 1:00 PM, Channel 30

Produced through Multnomah Community Television

**INDIVIDUALS WITH DISABILITIES MAY CALL THE OFFICE OF THE BOARD
CLERK AT 248-3277 OR 248-5222, OR MULTNOMAH COUNTY TDD PHONE 248-
5040, FOR INFORMATION ON AVAILABLE SERVICES AND ACCESSIBILITY.**

Tuesday, May 23, 1995 - 9:30 AM
Multnomah County Courthouse, Room 602
1021 SW Fourth, Portland

BUDGET SESSION

WS-1 Multnomah County Sheriff's Office Budget Overview, Highlights and Action Plans. MCSO Citizen Budget Advisory Committee Presentation. Opportunity for Public Testimony on the Proposed 1995-96 Multnomah County Budget. Issues and Opportunities. Board Questions and Answers. 2.5 HOURS REQUESTED.

Tuesday, May 23, 1995 - 1:30 PM
Multnomah County Courthouse, Room 602
1021 SW Fourth, Portland

PLANNING ITEMS

P-1 SEC 8-94 DE NOVO HEARING, with Testimony Limited to 20 Minutes Per Side, Including Rebuttal, in the Matter of an Appeal of the April 3, 1995 Hearings Officer Decision AFFIRMING, AND MODIFYING the Planning Director Decision and DENYING an Appeal in the Matter of APPROVING, Subject to Conditions, a Requested Significant Environmental Concern (SEC) Permit for an Addition to an Existing Single Family Dwelling, for Property Located at 5830 NW CORNELL ROAD. 2 HOURS REQUESTED.

Tuesday, May 23, 1995
(IMMEDIATELY FOLLOWING PLANNING ITEMS)
Multnomah County Courthouse, Room 602
1021 SW Fourth, Portland

BUDGET SESSION

WS-2 District Attorney's Office Budget Overview, Highlights and Action Plans. DA Citizen Budget Advisory Committee Presentation. Opportunity for Public Testimony on the Proposed 1995-96 Multnomah County Budget. Issues and Opportunities. Board Questions and Answers. 1.5 HOURS REQUESTED.

Wednesday, May 24, 1995 - 9:30 AM
Multnomah County Courthouse, Room 602
1021 SW Fourth, Portland

BUDGET SESSION

WS-3 Juvenile Justice Division Budget Overview, Highlights and Action Plans. JJD

Citizen Budget Advisory Committee Presentation. Opportunity for Public Testimony on the Proposed 1995-96 Multnomah County Budget. Issues and Opportunities. Board Questions and Answers. 2.5 HOURS REQUESTED.

*Thursday, May 25, 1995 - 9:30 AM
Multnomah County Courthouse, Room 602
1021 SW Fourth, Portland*

REGULAR MEETING

CONSENT CALENDAR

SHERIFF'S OFFICE

- C-1 *Package Store OLCC License Change of Ownership Application Submitted by Sheriff's Office with Recommendation for Approval, for PLEASANT VALLEY MARKET, 16880 SE FOSTER ROAD, PORTLAND*
- C-2 *Ratification of Intergovernmental Agreement Contract 800156 Between Multnomah County and Mt. Hood Community College, Providing ABE/GED Instruction for Inmates within the Multnomah County Correctional Facility and the Multnomah County Inverness Jail, for the Period July 1, 1995 through June 30, 1996*

AGING SERVICES DIVISION

- C-3 *Ratification of Intergovernmental Revenue Agreement Contract 104645 Between Oregon Senior and Disabled Services Division and Multnomah County, Providing One-Time-Only Title XIX Funds for Personnel and Related Services to Provide Information and Assistance to Medicaid Eligible Clients for Enrollment in the Oregon Health Plan, for the Period November 1, 1994 through June 30, 1995*
- C-4 *Budget Modification ASD 8 Requesting Authorization to Add One-Time-Only Title XIX (Medicaid) Funds from the State of Oregon, Senior and Disabled Services Division, to Provide Enrollment of Medicaid Eligible Seniors into the Oregon Health Plan*
- C-5 *Ratification of Intergovernmental Revenue Agreement Contract 104655 Between the Oregon Department of Consumer and Business Services and Multnomah County, Providing Funds to Implement the Senior Health Insurance Benefits Assistance Program to Assist Seniors in Obtaining Health Insurance, Including Medicare, Medicaid and Long Term Care Insurance, for the Period Upon Execution through June 30, 1997*

DEPARTMENT OF ENVIRONMENTAL SERVICES

- C-6 *ORDER in the Matter of the Execution of Deed D951194 for Repurchase of Tax Acquired Property to Former Owner Robert David Meyer, Personal Representative of the Estate of Gerard J. Meyer, Deceased*
- C-7 *ORDER in the Matter of the Execution of Deed D951197 for Repurchase of Tax Acquired Property to Former Owner John Keller*

COMMUNITY AND FAMILY SERVICES DIVISION

- C-8 *Ratification of Amendment No. 1 to Intergovernmental Agreement Contract 105054 Between Clackamas, Multnomah and Washington Counties, Defining the Funding Levels Contributed by Each County and Adding Language Regarding a Regional Acute Care Contracts System, for the Period July 1, 1994 through June 30, 1995*

REGULAR AGENDA

PUBLIC COMMENT

- R-1 *Opportunity for Public Comment on Non-Agenda Matters. Testimony Limited to Three Minutes Per Person.*

SHERIFF'S OFFICE

- R-2 *Budget Modification MCSO 16a in the Matter of Approval of a Supplemental Budget to Record Increased Revenue in the Concealed Weapons Program*
- R-3 *Ratification of Intergovernmental Agreement Contract 800146 Between Multnomah County and Portland Community College, Providing ABE/GED Instruction for Inmates within the Multnomah County Detention Center, Courthouse Jail and the Multnomah County Restitution Center, for the Period July 1, 1995 through June 30, 1996*

COMMUNITY AND FAMILY SERVICES DIVISION

- R-4 *PUBLIC HEARING and Consideration of a RESOLUTION in the Matter of Approving the 1995-99 Multnomah County Community Development Plan as a Required Part of the Consolidated Plan, as Well as the 1995-96 Annual Action Plan for the Community Development Block Grant Program and HOME Investment Partnership Program to be Submitted to the Department of Housing and Urban Development*

AGING SERVICES DIVISION

- R-5 *Budget Modification ASD 5 Requesting Authorization to Transfer Funds from ISD Budget, Granted through the Data Processing Management Committee Project Award, to ASD Budget, to Provide Local Match for Medicaid Funds for the Purchase of Computers and Software*

- R-6 *Budget Modification ASD 6 Requesting Authorization to Add Title XIX (Medicaid) Funds from the Oregon Senior and Disabled Services Division to the ASD Budget, for the Purchase of Computers and Software*
- R-7 *Budget Modification ASD 7 Requesting Authorization to Add City of Portland Funds to ASD Budget for the Southeast Multi-Cultural Senior Center and the Gatekeeper Program, and Adjusting ASD Budget to Reflect Actual Funds Received*

DEPARTMENT OF ENVIRONMENTAL SERVICES

- R-8 *Ratification of Intergovernmental Agreement Contract 202025 Between Multnomah County and the City of Wood Village, Providing for Engineering, Contracting and Project Management Services to Construct a City Reservoir Access Road*
- R-9 *Ratification of Intergovernmental Agreement Contract 302115 Between Metro and Multnomah County, Providing Mapping Services Using Department of Land Conservation and Development Grants for Farm, Forest and Columbia River Gorge National Scenic Areas, for the Period March 17, 1995 through June 30, 1995*
- R-10 *ORDER in the Matter of the Grant of a Right-of-Way and Easement on County Tax Title Land in Section 17, T1N, R3E, W.M., Multnomah County, Oregon*

EMPLOYEE SERVICES DIVISION

- R-11 *First Reading of a Proposed ORDINANCE Relating to County Organization; Abolishing the Department of Social Services, Giving Departmental Status to Certain Existing Divisions within that Department, and Updating an Outdated Code Provision Relating to County Organization*
- R-12 *First Reading of a Proposed ORDINANCE Amending Ordinance No. 792, in Order to Add and Delete Exempt Pay Ranges*

DEPARTMENT OF HEALTH

- R-13 *Request for Approval of a Notice of Intent to Apply for a \$30,000 Grant from the National Library of Medicine to Develop Access to the Internet for Medical Information Purposes*
- R-14 *RESOLUTION in the Matter of Accepting the Proposal Evaluation Report and Recommendation for Awarding an Exclusive Emergency Ambulance Service Contract*

NON-DEPARTMENTAL

- R-15 *Budget Modification NOND 12 Requesting Authorization to Increase Revenues*

and Expenditures by \$1,200 within the County Counsel Division Budget, for Participation in the Oregon State Bar Minority Clerkship Stipend Program

- R-16 *RESOLUTION in the Matter of Using Shared Funds to Assist in Developing Affordable Housing Projects*
- R-17 *Ratification of Intergovernmental Agreement Contract 500016 Between the State of Oregon Office of State Fire Marshall, the City of Gresham and Multnomah County, for Participation in Regional Hazardous Materials Emergency Response Team Services, for the Period Upon Execution through June 30, 1995*
- R-18 *Ratification of Intergovernmental Agreement Contract 500026, Providing Regional Emergency Management Group Services Between Jurisdictions within Washington, Multnomah, Clackamas and Columbia Counties in Oregon, and Clark County Washington, and Approval of the 1995-1996 Proposed Workplan*
- R-19 *Ratification of Intergovernmental Agreement Contract 500036 Between the City of Portland, Multnomah County and Union Pacific Railroad, Providing 800 MHz, Simulcast and Trunking Radio Services*
-

Thursday, May 25, 1995

(IMMEDIATELY FOLLOWING REGULAR MEETING)

*Multnomah County Courthouse, Room 602
1021 SW Fourth, Portland*

BOARD BRIEFINGS

- B-1 *Washington-Multnomah Counties Regional Strategies Board Presentation on the Strategic Plan Update and Recommended 1995-1997 Action Plan. Presented by Board Co-Chairs Patricia Scruggs and Jack Orchard. 30 MINUTES REQUESTED.*
- B-2 *Community Action Placement Task Force Report. Presented by Katie Gaetjens, Jerralynn Ness, Jan Savidge, Lorenzo Poe and Rey España. 30 MINUTES REQUESTED.*

SHARRON KELLEY
Multnomah County Commissioner
District 4



Portland Building
1120 S.W. Fifth Avenue, Suite 1500
Portland, Oregon 97204
(503) 248-5213

MEMORANDUM

TO: Clerk of the Board
Board of County Commissioners

FROM: Andrew Mooney, Commissioner Kelley's Office

RE: Late arrival/Absence from BCC Meetings

DATE: May 4th, 1995

Commissioner Kelley will arrive at 10:30 a.m. to the BCC Budget Work Session on Wednesday morning May 24th, 1995.

Commissioner Kelley will also not be at the BCC Regular Meetings starting Monday, July 10th through Friday, July 14th, 1995, and Wednesday, October 18th through Wednesday, October 25th, 1995.

BOARD OF
COUNTY COMMISSIONERS
1995 MAY - 4 PM 4:42
MULTNOMAH COUNTY
OREGON

SEK:atm



DAN SALTZMAN, Multnomah County Commissioner, District One

1120 S.W. Fifth Avenue, Suite 1500 • Portland, Oregon 97204 • (503) 248-5220 • FAX (503) 248-5440

M E M O R A N D U M

TO: Clerk of the Board
Board of County Commissioners

FROM: Andrea Jilovec, Commissioner Saltzman's Office

RE: Late Arrival to the May 24, 1995, BCC Budget Work Session

DATE: May 24, 1995

BOARD OF
COUNTY COMMISSIONERS
1995 MAY 25 PM 2:53
MULTNOMAH COUNTY
OREGON

Commissioner Saltzman will be late arriving to the Budget Work Session on Wednesday, May 24, 1995, due to a prior commitment.

DRS:amj

#1

PLEASE PRINT LEGIBLY

MEETING DATE

7/24/95

NAME

ADDRESS

Judge Michael Marraes

STREET

CITY

ZIP

I WISH TO SPEAK ON AGENDA ITEM NO.

VORP

SUPPORT

OPPOSE

SUBMIT TO BOARD CLERK

#2

PLEASE PRINT LEGIBLY!

MEETING DATE 5/24/95

NAME

Steve Fulmer

ADDRESS

2106 SE 42

STREET

PDY

97215-3703

CITY

ZIP

I WISH TO SPEAK ON AGENDA ITEM NO. JJO

SUPPORT

OPPOSE

SUBMIT TO BOARD CLERK

#3

PLEASE PRINT LEGIBLY!

MEETING DATE 5-24-95

NAME

Dixie Stevens

ADDRESS

3357 NE 78th

STREET

Portland OR 97213

CITY

ZIP

I WISH TO SPEAK ON AGENDA ITEM NO. _____

SUPPORT X **OPPOSE** _____

SUBMIT TO BOARD CLERK _____

#4

PLEASE PRINT LEGIBLY!

MEETING DATE

5/24/95

NAME

Betsy Cockington

ADDRESS

10201 of Muel Co.

STREET

CITY

ZIP

I WISH TO SPEAK ON AGENDA ITEM NO.

~~111~~ 10201

SUPPORT

X

OPPOSE

SUBMIT TO BOARD CLERK

PLEASE PRINT LEGIBLY!

MEETING DATE 5/24

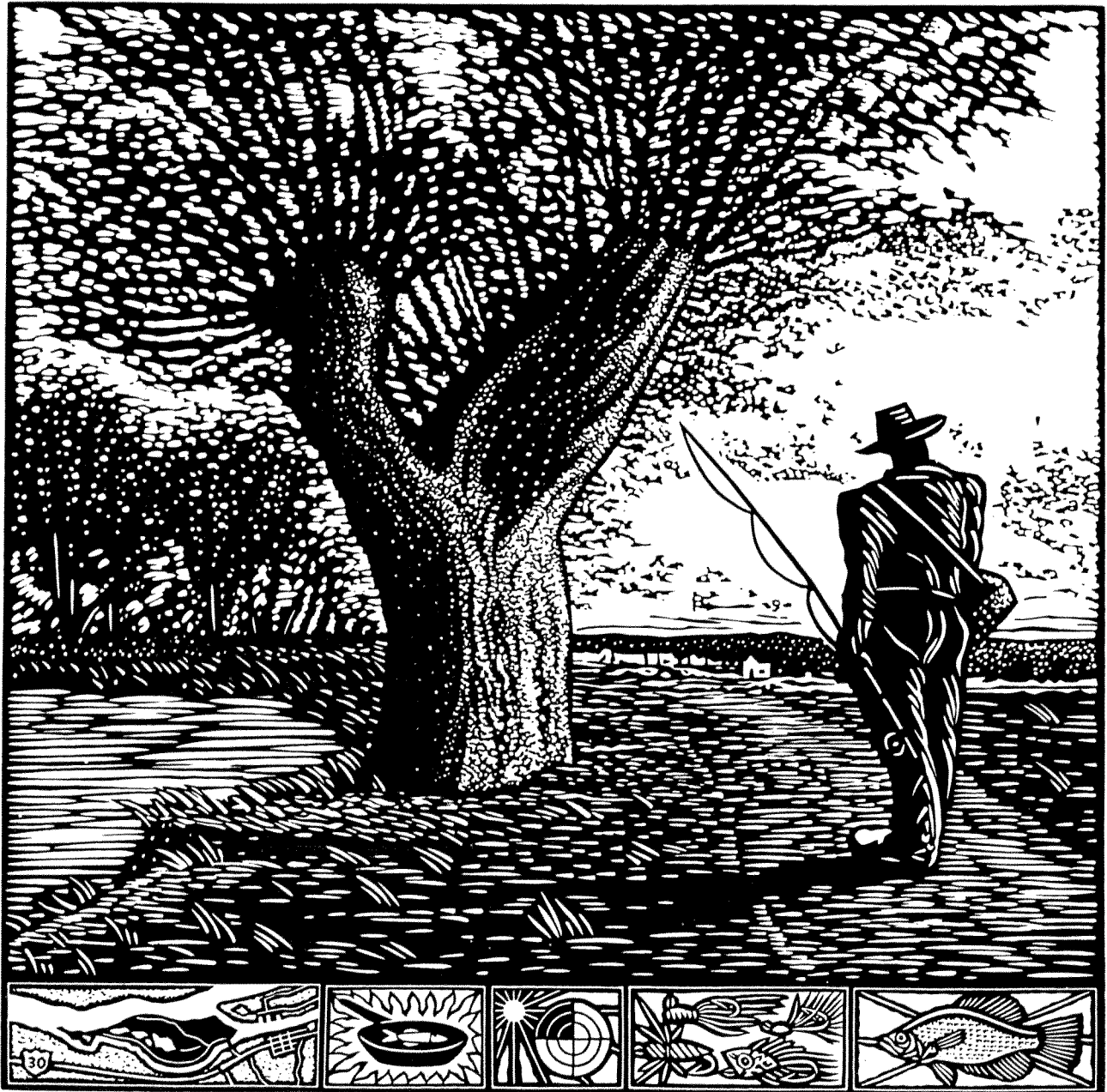
NAME Jamie Tillman - CASA Exec. Dir.
ADDRESS 7031 NE Halsey
STREET Portland 97213
CITY ZIP

I WISH TO SPEAK ON AGENDA ITEM NO. WS-3

SUPPORT **OPPOSE** X

SUBMIT TO BOARD CLERK cuts to
CASA funding

Multnomah County



PACKET #9

JUVENILE JUSTICE DIVISION
Budget Hearing

1995-96

May 24, 1995

(packet distribution 5/22/95)

**MULTNOMAH COUNTY
JUVENILE JUSTICE DIVISION
BUDGET PRESENTATION**

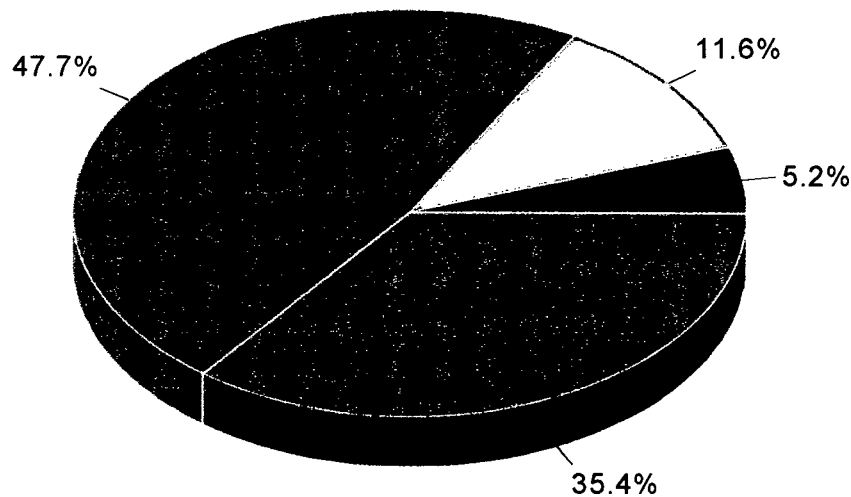
May 24, 1995

Presenters: Elyse Clawson, Director; Joanne Fuller, Deputy Director; Jim Anderson, Detention Manager; Richard Scott, Detention Administrator; Bill Morris, Counseling Services Administrator; Jann Brown, Information and Business Services Manager; Rick Jensen, Detention Reform Initiative; Marie Eighmey, Budget Supervisor; Chris Tebben, Budget Analyst.

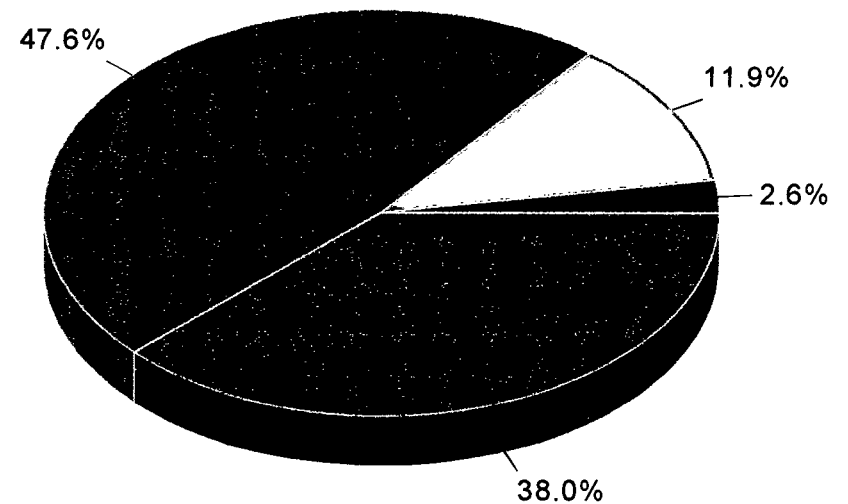
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|-----|--|---|
| I. | DIVISION OVERVIEW | 9:30 - 9:45 |
| | <ul style="list-style-type: none">- New Leadership- Budget Structure- New Complex Beds/Program Space- Detention Reform Initiative | <ul style="list-style-type: none">Elyse ClawsonElyse ClawsonElyse ClawsonRick Jensen |
| II. | PUBLIC TESTIMONY | 9:45 - 10:05 |
| IV. | ISSUES AND OPPORTUNITIES | 10:05 - 11:00 |
| | <ul style="list-style-type: none">- New Community Program Development- Effective Programming/Contracts- Results- New Positions- Information Systems/Data Collection- Measure 11 | <ul style="list-style-type: none">Elyse ClawsonBill MorrisElyse ClawsonJoanne FullerJann BrownJim Anderson |
| V. | BOARD QUESTIONS & ANSWERS | 11:00 - 11:30 |

Multnomah County
Juvenile Justice Division
FY 1995-96 Budget Presentation
May 24, 1995

Total Revenue as a Percent of Budget by Major Areas

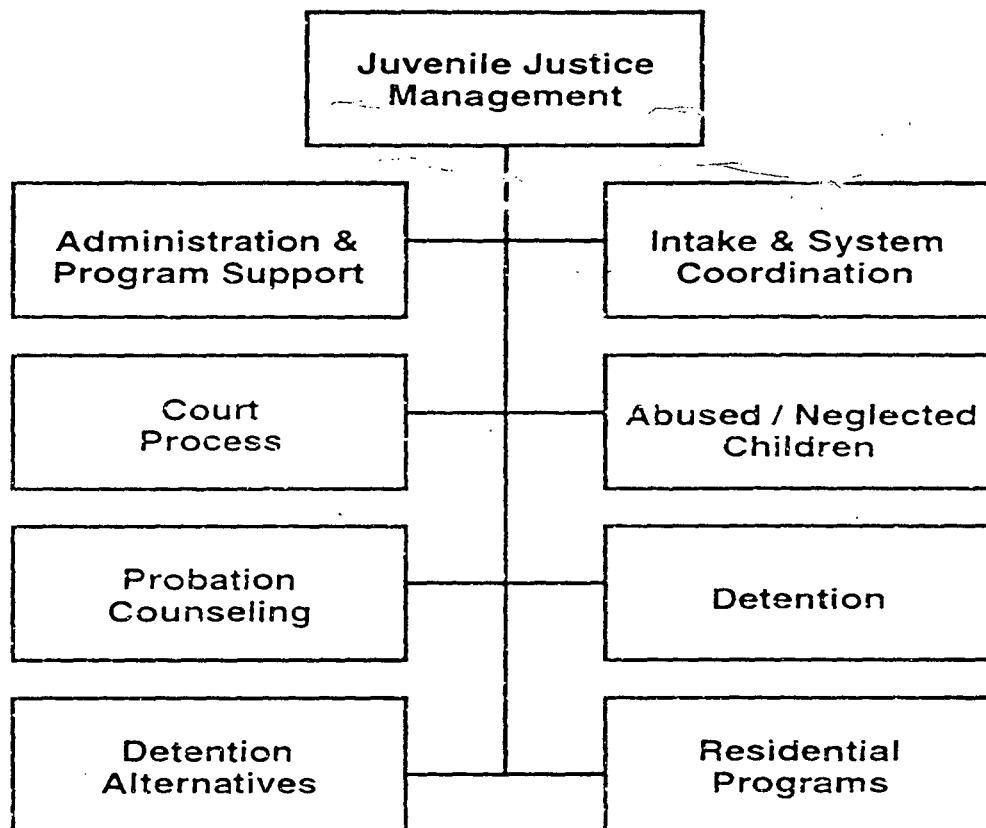


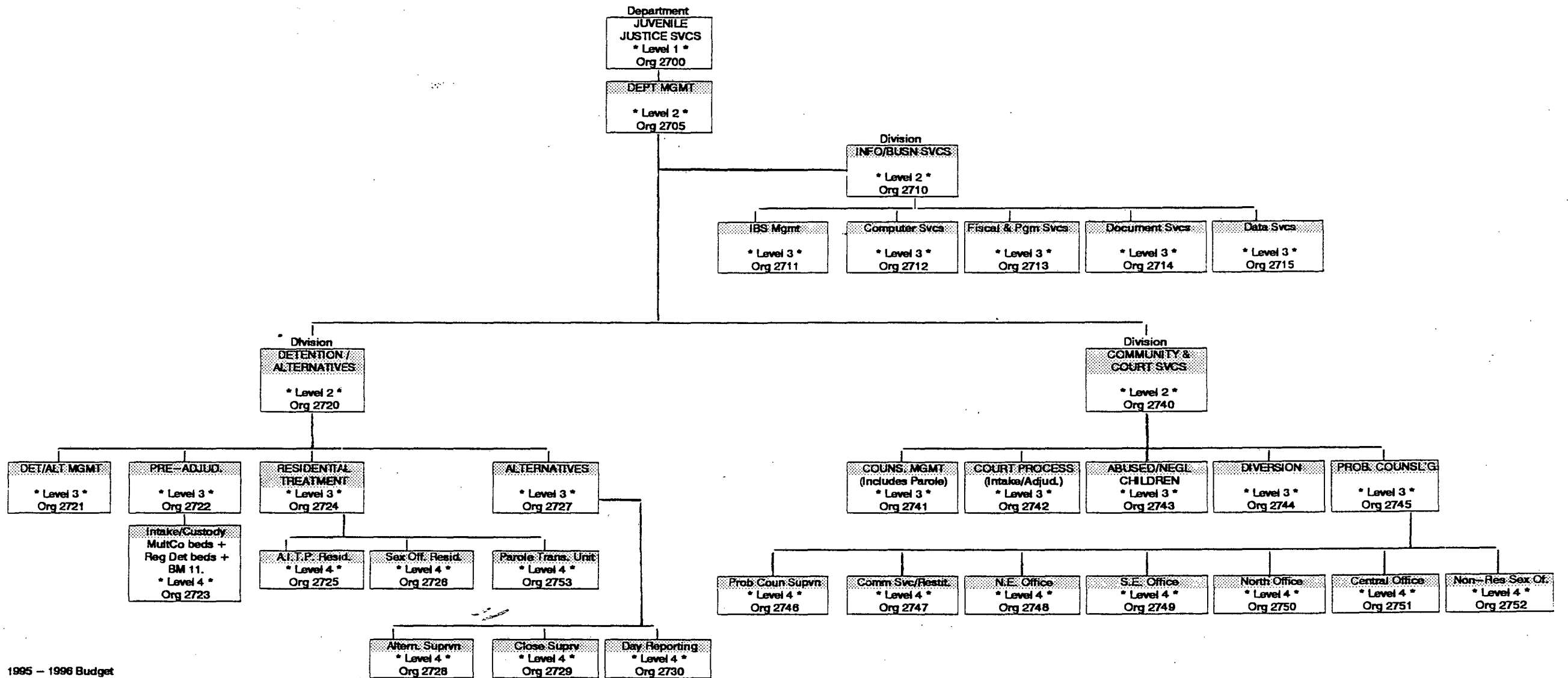
County General Funds as a Percent of Budget by Major Areas



■ Division Management □ Info/Business Services ■ Detention & Detn Alt ■ Community & Court Svcs

Juvenile Justice
MULTNOMAH COUNTY
JUVENILE JUSTICE DIVISION
BUDGET PRESENTATION
May 24, 1995





1995 - 1996 Budget

Multnomah County Juvenile Justice Division Budget Presentation

May 24, 1995

JUVENILE JUSTICE DIVISION NEW COMPLEX

- **New Building Creates the Structure for an Integrated Service System:** The completion of the second phase of the juvenile justice complex has allowed the juvenile justice system to join together as one system; detention, courts, community programming, and counseling. This will create the physical space to enable increased understanding.
 - **Creates Welcoming Space for Community Involvement in Juvenile Justice System:** New facility has community meeting rooms, user friendly lobby, and easy access for disabled individuals.
 - **Creates Space for Consolidated Programs:** VORP, CASA, and Mainstream in the building.
 - **Expands Space for County Programs:** DA's, courtrooms, intake, computer facilities and meeting rooms.
- **Increased Use of Detention for Behavior Change Programming:** Currently AITP, new Parole Transition Unit, Sex Offender Unit and expanded regional detention.
- **Food Service:** The building provides a cafeteria for both the public and staff in addition to on site food service for detention.
- **Security:** The building has increased security for detention, other programs and the public.

Juvenile Justice Complex Secure Detention and Residential Programs

Proposed Use	May 1995	July 1995	March 1996
General Population & BM 11	80	96	96
MacLaren Transition Unit	16	16	16
AITP	16	16	16
Vacant	16	0	0
Sub-Total	112	128	128
Sex Offender Treatment Unit	0	0	16
Washington County Expansion	0	0	16
Proposed State Long Term Lease	0	0	32
Total	128	128	192

**Multnomah County
Juvenile Justice Division
Budget Presentation**

May 24, 1995

DETENTION REFORM PROGRAM IMPLEMENTATION

1994

- Detention Reform Project Manager
- Detention Reform Project Assistant
- Evaluation (Contract)

1995

- Community Tracking (Contract)
- Community Detention Shelter (Contract)
- Day Reporting Center (Contract)
- Risk Assessment Instrument
- Detention Alternative Program Supervisor
- Expeditor
- MIS Position

1996

- Continuation
- Annualized Cost of Full Operation

1997

- Casey Grant ends in June
- County Pick Up of Costs to Sustain Programs

**MULTNOMAH COUNTY
JUVENILE JUSTICE DIVISION
BUDGET PRESENTATION**

May 24, 1995

CHANGES IN CONTRACTED SERVICES FROM FISCAL 1994-95 TO PROPOSED 1995-96

CONTRACTORS	1994-95	1995-96	REASON FOR DECREASE
Court Appointed Special Advocates	17,914	8,957	Less than projected service utilization.
Mary DuPain Ph.D	37,118	18,559	Less than projected service utilization.
Mainstream Youth Programs	74,455	6,775 61,680	Less than projected service utilization.
Morrison Center	137,000	137,000	This contract does not annualize services that were started 9/94. Annualizing this contract would require an additional \$33,000.
Private Industry Council	48,262	24,131	Need to develop specific service model to meet the needs of the population to be served.
Victim Offender Reconciliation	100,000	50,000	Less than projected service utilization.

**MULTNOMAH COUNTY
JUVENILE JUSTICE DIVISION
BUDGET PRESENTATION**

May 24, 1995

STAFF CHANGES FISCAL YEAR 1995 - 96.

NEW POSITIONS

- * **Policy Budget Administrator:** The Division has grown from a budget of \$5,389,000 in 1990-91 to a proposed budget of \$18,638,700 in 1995-96. This position allows the Division to manage this increasing complex budget. The position will oversee the development of the budget, and ensure that budget recommendations and changes reflect long range decision making within the Division.
- * **Program Evaluation Specialist:** Presently the Division has no evaluation capacity. Position will be responsible for the evaluation of all Division programs. This position will work closely with management staff to create a contract monitoring process and ensure Division wide collection of data and development of outcome oriented programming.
- * **Casey Project Day Reporting Counselor:** Position serves as program developer and liaison to contracted provider for the day reporting center funded through the Casey Foundation Detention Reform Initiative.
- * **Pretrial Counselor:** Position will provide monitoring and linkage to services for juvenile offenders awaiting trial under the provisions of Ballot Measure 11
- * **Senior Office Assistant:** Responsible for purchasing, facilities coordination and other Division wide support functions.

RECLASSIFIED POSITIONS

- * **Program Development Administrator:** This is a reclassification of a Senior Program Development Specialist position in the current budget. This position will be responsible for program development across the organization including working with Detention, Courts, Counseling, Detention Reform and Community Partners. The reclassification allows the position to better serve as a member of the Management Team.
- * **Counseling Services Manager:** This is a reclassification of a Counseling Services Administrator position in the current budget. This position will manage all of the court and counseling functions of the Division.

CONTINUED POSITIONS ADDED THIS YEAR

- * **Detention Supervisor, 2 FTE Lead Group Workers, 13 FTE Group Workers, Office Assistant II:** Most of these positions are filled; some are currently being hired due to the opening of new detention unit.

24 May 1995

Multnomah County Board of Commissioners.

Good morning.

My name is Steve Fulmer. I live at 2106 SE 42nd. As a member of various county advisory groups, currently including the local Commission on Children and Families, I have followed juvenile justice issues in this region for nearly 30 years. I am a strong advocate for prioritizing *prevention and early intervention* programs throughout the social services arena, but I testify this morning on behalf of urgently needed *intervention* programs in Juvenile Justice.

More specifically, I request your support for (1) community treatment programs, (2) expansion of detention facilities, and (3) for your continuing support of the new Day Reporting Center.

As a systems professional for Portland Public Schools, I understand the critical importance of balance within any system, and believe that these intervention programs are critical to meeting even our most conservative benchmarks in juvenile justice. Moreover, they directly address urgent priorities among voters, parents, and educators aimed at reducing violence, especially among teens.

In light of the manifold mandates under which we must labor, including SB1, Ballot Measure 11, and the ongoing impact of property tax limitations on public funding, these intervention programs stand out as new initiatives in more traditional areas of intervention which **MUST** remain robust.

I also wish to congratulate the Juvenile Justice division and this board for developing effective strategies that make judicious use of community programs. These programs encourage all citizens to become more personally involved in addressing violence among our youth - empowering the critical forces of the "greater village" to meet the needs of at-risk youth appropriately and at the earliest possible opportunity.

Thank you for the opportunity to support these budget priorities this morning.

**VICTIM OFFENDER RECONCILIATION PROGRAM
of Multnomah County
(VORP)**

**Testimony for Juvenile Justice Budget Hearing
Wednesday, May 24, 1995**

**Contact: Betsy Coddington
Executive Director
Extension 5607**

Budget Hearings

As a result of unfortunate circumstances surrounding the JJ budget process this past year, the VORP budget was reduced by 50%. I have been assured that this reduction was not based on lack of support for the VORP program nor was it based on a poor evaluation of the services provided. Rather it was based on incomplete information derived from our current contract with JJ, which reflects only the JJ contribution to the actual cost of a referral to VORP.

For the past 3 years, VORP's caseload has been consistently at between 500-600 referrals. Our cost per referral is \$233. Last year JJ provided \$100,000 to cover up to 1000 cases. Last year we also received additional funding from the Oregon Dispute Resolution Commission as well as from a variety of other funding sources to help subsidize our juvenile victim/offender program. As some of you know, the ODRC funds were and still are intended to provide seed monies to community mediation programs. Each year ODRC requires increased matching funding so that after a period of time that seed program becomes 100% funded by the primary user of that program's services. We are now at the point at which JJ should be providing 100% of the funding for our juvenile victim/offender program. It is my understanding that from the very beginning, this was always the funding goal set by VORP in partnership with JJ.

Last year VORP provided service for 509 juvenile cases. At \$100,000, JJ provided funding at \$200/referral. In addition JJ provided in-kind support (space, utilities, some copying and some office supplies) of approximately \$8,000. We estimate that with new office space, our in-kind support will probably double to \$16,000 this coming year. If we continue at the same funding level and same caseload level, our cost per referral this year would approach \$233. At a minimum this is where we should be. In the best case scenario VORP should now have stable funding and be in a position to build upon and enhance its victim/offender program. We have proved our program to be a very successful tool for dealing with juvenile offenders with a 95-97% contract completion rate. We have also provided meaningful opportunities for victims to have a voice in the process and outcome. Our user evaluations have been exceptional.

If VORP is not funded at the \$100,000 level this coming year, approximately 250 VORP appropriate cases will need to be served by other JJ resources or not be served at all. If served by JJ, additional JJ resources would probably be required--probably at a higher cost than the \$233/case VORP cost. In the latter case, 250 juvenile offenders and their victims will not be served at all. In our current political climate, it does not seem to be in the best interest of our community to allow 250 cases to fall through the cracks. Nor would it be cost effective to have those cases handled at much greater cost by the juvenile justice system. At \$233/referral VORP's service is a bargain.

Therefore, I request your support in restoring the \$50,000 proposed to be cut from the VORP budget.

PROPOSED 1995-1996 VORP JUVENILE PROGRAM BUDGET

PERSONNEL:

Executive Director @ 25%	\$ 9,975.00
Case Manager II/Assistant Director @ 90%	\$21,735.00
Case Manager III (.75FTE)	\$15,288.00
Case Manager IV @ 100%	\$14,144.00
	\$61,142.00

Fringe Benefits @ 25%	\$15,285.50
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Total Personnel/benefits	\$76,427.50
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OFFICE EXPENSES:

IN-KIND

Accounting	\$ 1,600.00	
Contractual (training & ADP Payroll)	\$ 2,822.50	
Printing	\$ 2,000.00	\$ 1,000.00
Advertising (trainings)	\$ 300.00	
Public Education	\$ 1,000.00	
Telephone	\$ 250.00	\$ 750.00
Postage	\$ 2,400.00	
Office supplies	\$ 3,000.00	
Memberships/dues	\$ 600.00	
Training supplies	\$ 500.00	
Books/subscriptions	\$ 350.00	
Education/staff training	\$ 2,200.00	
Insurance	\$ 450.00	
Travel - local	\$ 1,000.00	
Travel - out of state (1 conference)	\$ 1,500.00	
Software (Case management)	\$ 600.00	
Video production (training video)	\$ 3,000.00	
Office space/furniture		\$14,250.00
Total office expenses	\$23,572.50	\$16,000.00

TOTAL:	\$100,000.00	\$16,000.00
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AVERAGE VORP REFERRAL/FTE COST

OREGON	FTE Staffing	Cost per Referral
VORP of Polk County	1.5 for 215 cases	\$200 per referral
VORP of Linn County	1.9 for 425 cases	\$195 per referral
VORP of Multnomah County	3.75 for 509 cases	\$200 per referral
OTHER STATES*	FTE Staffing	Cost per Ref/per Mediation
VORP of Albuquerque	1.5 for 391 cases	\$81 per referral \$291 per mediation
VORP of Minneapolis	3.5 for 453 cases	\$453 per referral \$689 per mediation
VORP of Oakland	3.5 for 368 cases	\$346 per referral \$986 per mediation

Average VORP Cost:

**\$233 per referral
\$678 per mediation**

Average VORP staffing

**8.5
for 1212 cases or
1 FTE per 143 cases**

MULTNOMAH COUNTY PROGRAM

Tri-County Youth Services Consortium	\$500 per referral
VORP of Multnomah County	\$200 per referral
Multnomah County Family Center	\$??? per referral
(rumored to contract \$250 per misdemeanor referral)	

* Other state VORP financial statistics from "Victim Offender Mediation: An Analysis of Programs in Four States of the U.S." Umbreit et al, July 1992, Study funded by State Justice Institute in Alexandria, Virginia and the Minnesota Citizens Council on Crime and Justice in Minneapolis.

* Other state VORP financial statistics from "Victim Offender Mediation: An Analysis of Programs in Four States of the U.S." Umbreit et al, July 1992, Study funded by State Justice Institute in Alexandria, Virginia and the Minnesota Citizens Council on Crime and Justice in Minneapolis.

1994 VORP CASE SUMMARY

REFERRAL INFORMATION:

Total number of referrals:	509
Total number of cases accepted:	362
Total number of felonies accepted:	250
Total number of misdemeanors accepted:	112

CASE INFORMATION:

Number of agreements reached:	310
Number of meetings between victims/offenders:	262
Number of meetings resulting in contracts:	247
Number of contracts fulfilled:	206
Open cases at end of period:	104

Total restitution paid:	\$ 15,671.48
Total hours worked for service contracts:	1375

PLEASE ANSWER THE FOLLOWING QUESTIONS TO HELP US EVALUATE AND IMPROVE OUR LEAGUE PROGRAM.

YOUR NAME: [REDACTED]

DATE: 5/4/95

Are you answering as Victim or Offender? or Parent? (Please Circle One)

Offense: VANDALISM

Mediator(s): Alexandra Smith + Alanoria Taylor

Why did you decide to participate in this program?

Because I wanted to voice my opinion to the two boys about what I felt about the situation.

What did you like best about VORP?

That I was given the opportunity to come face to face with the offenders.

Do you feel the mediation process was a fair? Yes ☒ No ☐

What comments would you like to share with the mediator:

A very good job was done controlling the discussion. Very well done, thank you!

Did you have the opportunity to ask all of the questions that you wanted?

Yes ☒ No ☐

Are you satisfied with the agreement? Yes ☒ No ☐ If no, why not?

Would you participate in the VORP process again? ☒ Yes ☐ No

Would you recommend mediation to others? ☒ Yes ☐ No Why?

Would you be willing to talk to press/tv/papers? Yes ☒ No ☐

Would you be interested in receiving The VORP Newsletter? Yes ☒ No ☐

Any additional comments?

This is an excellent idea. I hope that in a day of many budget cut backs, I truly hope this program doesn't get cut. I am very impressed, and I have a great feeling about the discussion and the outcome of the mediation.

VICTIM/OFFENDER QUESTIONNAIRE

PLEASE ANSWER THE FOLLOWING QUESTIONS TO HELP US EVALUATE AND IMPROVE OUR PROGRAM.

YOUR NAME: ~~XXXXXXXXXX~~ ~~XXXXXXXXXX~~

DATE: May 1st, 1995

Are you answering as Victim or Offender? or Parent? (Please Circle One)

Offense: Mr. ~~XXXX~~

Mediator(s): Carol

Why did you decide to participate in this program?

it gives me a way to show me what kind of feeling Mr. Pace was going through and that we can both come to a conclusion/agreement.

What did you like best about VORP?

that we could communicate, And express how Everyones feeling.

Do you feel the mediation process was a fair? Yes ☒ No ☐

What comments would you like to share with the mediator:

you are a very understanding person, and made me very comfortable, I thought that this program was gonna be difficult.

Did you have the opportunity to ask all of the questions that you wanted?

Yes ☒ No ☐

are you satisfied with the agreement? Yes ☒ No ☐. If no, why not?

Would you participate in the VORP process again? ☒ Yes ☐ No

Would you recommend mediation to others? ☒ Yes ☐ No Why?

Because it helps others understand alot.

Would you be willing to talk to press/tv/papers? Yes ☒ No ☐

Would you be interested in receiving The VORP Newsletter? Yes ☒ No ☐

Any additional comments?

This program helped me alot and I'm very glad I got a chance to have this opportunity to have a 2nd chance in life. Thank-you!

May 18, 1995

To whom this concerns,

We have recently become involved in the VORP program due to a recent crime against us.

This program has helped us with the process of healing from the emotional trauma of the crime. A victim goes through many stages after being offended.

Our community can truly benefit from this program, because it goes back to a basic value system. The offender must be confronted by the victim and take responsibility.

Many of these adolescents will have a chance thanks to VORP. If they don't get this chance because of a budget cut, we the public will ultimately suffer. They will continue to offend and think nothing of it. In the long run, dollars spent on this preventative type program will be dollars saved later for the tax payer.

Because our society is rapidly changing,
we need to look into programs like
VORP that can assist these young people
into turning their lives around.

It is our feeling that VORP should
be supported 100% in its efforts rather
than a budget cut that will hinder
them.

Please take this into consideration
& try to imagine if you were a victim or
if you had a adolescent that should be
given a chance.

Thank you,

Kelly & Kara Wilks

658-5719

14400 SE Morning Sun Ct.

Clack, OR 97015



INTEROFFICE MEMORANDUM

DATE: May 24, 1995
TO: WHOM IT MAY CONCERN
FROM: Beatrice Raye Taylor/TRI-MET
SUBJECT: VORP - Victim/Offender Reconciliation Program

While I am not able to attend the hearing this morning I would like to send this note to express how great the program has been in relation to TRI-MET.

1. It brings the youth in along with their parents to deal with their responsibilities and meet their victim.
2. Most youth coming into this program walk away with a better understanding of how the victim feels and what it does to them.
3. There is a chance to encourage them to do better, while letting the offender know what they did was not appropriate.
4. We explain their rights and responsibilities to the community.
5. Our pay back rate is higher due to meeting the youth and having them see that we are real people doing a job and not just a business with no face. This makes it more personal.
6. We have a round table discussion that helps lead them through how the crime happened and how to make a different choice.

I believe that because of VORP we are able to take "a bite out of crime". This comes at a time when vandalism and crimes against people is at an all time high. Please make the choice to continue VORP in its entirety as we need programs like this to reach our troubled youth.

Board Clerk



MULTNOMAH COUNTY, OREGON

BOARD OF COUNTY COMMISSIONERS
BEVERLY STEIN
DAN SALTZMAN
GARY HANSEN
TANYA COLLIER
SHARRON KELLEY

BUDGET & QUALITY
PORTLAND BUILDING
1120 S.W. FIFTH - ROOM 1400
P. O. BOX 14700
PORTLAND, OR 97214
PHONE (503)248-3883

TO: Elyse Clawson, Juvenile Justice Director
Joanne Fuller, Deputy Director
Marie Eighmey, Fiscal Services Supervisor
Barry Crook, Budget and Quality Manager
Betsy Williams, Environmental Services Director
Wayne George, Facilities Manager

FROM: Dave Warren

DATE: May 24, 1995

SUBJECT: Follow Up Items from the Board's Budget Work Session of May 24, 1995

1995 MAY 25 AM 9:51
MULTNOMAH COUNTY
OREGON

Here is a list of items about which the Board of Commissioners would like additional information.

Please prepare responses to the Board's questions. I suggest the responses state the question and then state the response. If appropriate, the response may be a reference to an attached document. Please respond to all the questions by Friday, June 2. If you can't prepare the final answers by June 2, I suggest responding by telling the Board when they can expect the answers.

- Send a copy of the answer(s) to Chris Tebben. She will review it (for no more than one working day after it arrives), perhaps even supplement it with additional work, and forward it to the Chair's Office;
- Taking no more than one working day, Meganne or Bill will review the responses to see that they answer the question(s) clearly, add anything they feel is needed, and return it to Chris;
- Chris will communicate any proposed changes to you or give you the OK to print;
- Deliver 10 copies to Kathy Nash in Budget & Quality. She will package your material with a sequentially numbered cover page and an index so the Board can tell what they receive, tell that it is in response to issues raised and at which hearing, the date they received it, and be assured they have received all the packets.

- Budget & Quality will deliver the packets to the Office of the Board Clerk who will distribute them to the Board.

Follow up Items

Juvenile Justice Services

1. In conjunction with Community and Family Services, compare the mediation program and mediation costs at the family center with the VORP process and costs.
2. Review the impact of District Attorney intervention in the disposition of UUV cases, especially how the current process differs from the previously used model in which counselors decided how to deal with these cases.
3. Determine, with County Counsel, what potential exists for assessing a charge against UUV offenders to recover a portion of the VORP contract cost.
4. Describe the evaluation process in place for PIC, VORP, SOY, CASA, and family empowerment programs (in particular) and for contracted services in general.
5. Provide the Board with a Juvenile Justice organization chart.
6. Review the total population coming through Juvenile and how that population is allocated through the array of programs.

Budget and Quality

1. Describe and compare alternative models for implementing evaluation of County programs. This discussion should address the question of why the evaluation position in the Budget and Quality Office does not already adequately address the need for evaluation in the County.
2. Discuss the Budget and Policy position requested by Juvenile Justice in the context of the role of the central functions housed in the Budget and Quality Office. This discussion should address the question of why such a position is needed given that the County has a Budget Office.
3. Trace the growth in costs at Juvenile over the last five years, explaining what the sources of the growth were and describing the degree to which the finances of the organization have grown in complexity.
4. Identify new positions added to the 1995-96 Budget that are evaluation or budget/policy positions.

Facilities Management

1. Provide the Board with an explanation of the total expenditures on construction at Juvenile since the project began.

Amendments

Please prepare the following amendments as requested by the Board. Use the attached form for these amendments. Send a copy of them to Chris Tebben who will review them for completeness. If there are any proposed changes, Chris will communicate them to you or give you the OK to print them. Send 10 copies to Kathy Nash. She will distribute them to the Board for further consideration.

JJD 1 - Add \$30,000 for PIC summer programs (Commissioner Kelley)

JJD 2 - Add \$50,000 for continuation of VORP at 94-95 funding level (Commissioner Kelley)

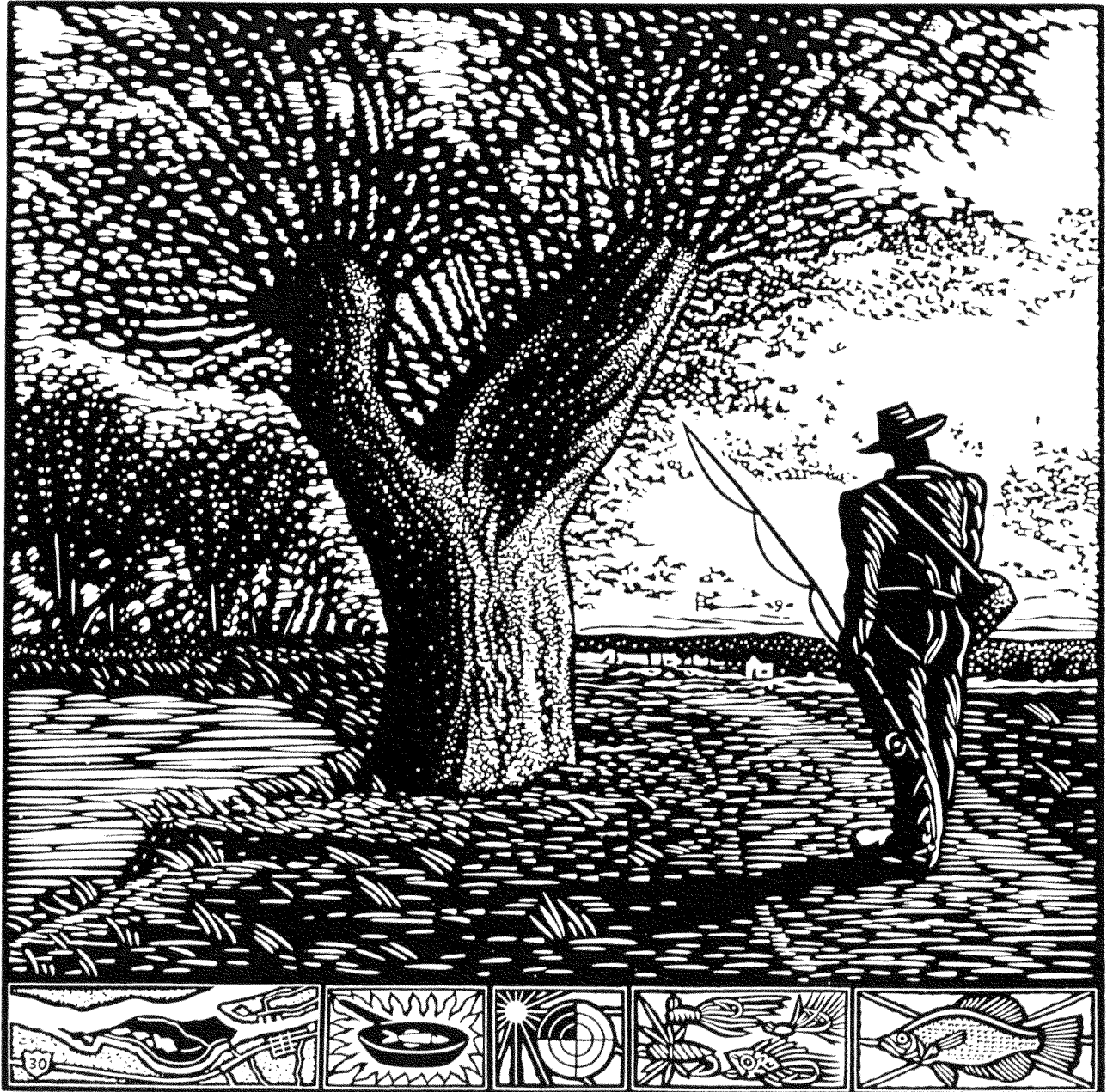
JJD 3 - Restore CASA to 1994-95 funding level (Commissioner Collier)

JJD 4 - Annualize the cost of the Morrison Center (Commissioner Hansen)

c. Board of Commissioners

Larry Aab
Kelly Bacon
Susan Clark
Ginnie Cooper
Lance Duncan
Margaret Epting
Bill Farver
Tom Fronk
Kathy Gillette
Tamara Holden
Susan Kaeser
Jim McConnell
Sheriff-elect Dan Noelle
Billi Odegaard
Mike Oswald
Lorenzo Poe
Carol Rex
District Attorney Mike Schrunk
Tom Simpson
Meganne Steele
Kathy Tinkle
CIC
Patrol

Multnomah County



PACKET #18

Juvenile Justice Division

Follow-up questions/packet

(distribution June 8, 1995)

1995-96

**Juvenile Justice Department
Budget Hearing Follow-up Responses
June 7, 1995**

Budget & Quality Office Responses

1. County evaluation models and JJD evaluation position..... 1
2. Budget and policy position 3
3. Growth in JJD budget size and complexity..... 6
4. New budget and evaluation positions in the County 7

Juvenile Justice Department Responses

1. Mediation process comparison..... 10
2. Impact of District Attorney intervention in UUV cases 11
3. Potential for VORP fee assessment 11
4. Contract evaluation process..... 11
5. JJD organizational chart 13
6. Review of total population coming through JJD..... 13

Facilities Management Responses

- JDH Construction Cost Summary..... 15

Appendix

- Position Analysis 18



MULTNOMAH COUNTY, OREGON

BOARD OF COUNTY COMMISSIONERS

BEVERLY STEIN
DAN SALTZMAN
GARY HANSEN
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BUDGET & QUALITY
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TO: Chair Beverly Stein
Commissioner Dan Saltzman
Commissioner Gary Hansen
Commissioner Tanya Collier
Commissioner Sharron Kelley

c. Elyse Clawson, Juvenile Justice Director
Joanne Fuller, Deputy Director
Marie Eighmey, Fiscal Services Supervisor

FROM: Barry Crook, Budget and Quality Manager

DATE: June 7, 1995

SUBJECT: Follow up Information Requested at the May 30 Budget Hearing

1. Describe and compare alternative models for implementing evaluation of County programs. This discussion should address the question of why the evaluation position in the Budget and Quality Office does not already adequately address the need for evaluation in the County.

The following table summarizes some of the basic advantages and disadvantages of three evaluation models. We have begun implementing a centralized / decentralized mix approach to program evaluation. We feel this creates a unified organizational approach to information gathering and analysis but emphasizes building that capacity nearest the program level. We believe this model will give us the greatest amount of consistency and reliability for the least overall cost. It will help individual departments create and analyze data responsive to their needs but will also help assure that broader policy needs are addressed.

<i>P R O G R A M</i>	<i>E V A L U A T I O N</i>	<i>M O D E L S</i>
COMPLETELY CENTRALIZED	CENTRALIZED / DECENTRALIZED MIX	COMPLETELY DECENTRALIZED
<ul style="list-style-type: none"> • <u>Central Staff</u> 1) Decide on target areas and conduct or arrange for evaluations. 2) Technical assistance provided on request • <u>Department Staff</u> No department evaluation staff 	<ul style="list-style-type: none"> • <u>Central Staff</u> 1) Collect and assist in use of: a) Key Results b) Multnomah County Benchmarks 2) Provide technical assistance to departments 3) Conduct or arrange for selected evaluations • <u>Department Staff</u> 1) primary responsibility for program evaluations 2) manage program data bases 	<ul style="list-style-type: none"> • <u>Central Staff</u> No central evaluation staff • <u>Department Staff</u> 1) Decide on target areas 2) Conduct or arrange for evaluations
Advantages	Advantages	Advantages
1) Consistent evaluation methodology 2) Easy targeting of evaluation priorities established by policy makers	1) Information gathered and used by program staff. More ownership / direct use of data 2) More data collection than in a centralized model 3) Central decision makers have a resource for gathering and integrating information of central concern 4) Consistency encouraged 5) Efficient leveraging of resources	1) Information gathered and used by program staff. More ownership / direct use of data 2) High volume of data collection and evaluation <i>if</i> sufficient staff are budgeted
Disadvantages	Disadvantages	Disadvantages
1) Little ongoing use of evaluation in running programs. (Evaluation is something done to you from the outside). 2) Central pool is likely to be too small to do all programs; only a few are targeted each year 3) Data collection methods are developed when targets are selected so changes over time are hard to determine	1) Opportunity for role confusion between central and department evaluators 2) Implementation takes a long time 3) Greater expense than a centralized model	1) No resource for central policy makers to help with Key Results, Benchmarks, or other policy concerns 2) Most expensive model to staff - considerable duplication of resources, especially across smaller departments 3) Difficult to influence, upgrade, standardize, data may be less reliable or consistent than other models and interpretation may not be as unbiased.

The issue of how many positions or contract dollars are needed to conduct cost effective evaluation, and where to budget these resources, is likely to continue to come up. This is because the County has taken an incremental approach to slowly develop this capacity.

During the last budget cycle funds were approved for a Budget and Quality Evaluation position and for a contracted evaluation of the sex offender treatment program. This budget cycle, funds are being requested for an evaluation position at Juvenile Justice. To assist the Board in determining whether this would be a wise investment, following is a brief description of how that position would work, and a comparison with the tasks assigned to the Principal Evaluation Analyst in the Budget and Quality Office.

Juvenile Justice Evaluation Position

June 7, 1995

Responsibilities:

- 1) Manage the data base:
 - a) Train program staff how to collect and record data
 - b) Conduct checks to make sure data is completely and accurately collected.
- 2) Assist in designing and carrying out an outcome evaluation for the Juvenile Justice system:
 - a) Assist in negotiating outcome data into Juvenile Justice contracts (approximately 40).
 - b) Assist in identifying outcome data to be collected for programs carried out by County staff in Juvenile Justice.
 - c) Do day-to-day tasks of working with contractors and County program staff to make sure evaluation tasks are understood and being carried out properly.
 - d) Train program staff in use of evaluation data.
 - e) act as liaison with contracted or other internal County evaluation efforts and staff.
 - f) Produce reports from the data base.

Consequences of Lack of Capacity

Program and administrative staff at the Juvenile Justice Division are currently stretched too thin to perform any of the above functions. No one in the division currently has the skills to handle this task. The result is difficulty in getting even simple counts of the number of juveniles served in various programs. Outcome data is almost non-existent. A computer system is being designed to collect this information but production of accurate data requires ongoing day-to-day work with contractors and program staff. Using the central evaluation position for these relatively simple functions would require him to spend most of his time at Juvenile Justice instead of assisting with higher level analysis at many other County programs and providing training and support to programs beginning their data collection efforts.

Budget and Quality Evaluation Position

Responsibilities:

- 1) Collect and assist with Key Results data and data related to the Multnomah County Benchmarks.
- 2) Technical assistance to departments and divisions in:
 - a) evaluating their use of information using commonly accepted standards of quality
 - b) developing plans to improve performance measurement capabilities
 - c) designing system evaluations
 - d) advanced statistical analysis
 - e) training departmental evaluation staff
 - f) training departmental program and support staff in the use of performance measurement data
- 3) Conducting or arranging for selected evaluations.
- 4) Working closely with RESULTS Steering Committees and process improvement teams to ensure that performance measurement becomes part of our way of doing business.

2. Discuss the Budget and Policy position requested by Juvenile Justice in the context of the role of the central functions housed in the Budget and Quality Office. This discussion should address the question of why such a position is needed given that the County has a Budget Office.

Putting budgets together and administering budgets once they have been approved involve two fairly distinct sets of tasks that are performed at different places in the organization. One set of tasks is to accurately determine the costs required for individual programs, estimate the revenues specific to those programs, and make sure the programs live within the limits established. Departments and divisions

June 7, 1995

currently handle this component of budgeting. We believe there are good arguments why they are the most effective location for this function.

The second component involves determining overall County resources, supervising a process that allows tradeoffs between programs so that total expenditures do not exceed total revenues, and maintaining fiscal stability over time. This set of tasks can only be performed centrally.

Program costs and revenues

The people who work in the programs have the best understanding of what is needed to make programs work. When it comes time to prepare requests, communication with these program staffs must be detailed and frequent. The foundation of all budgeting, both the annual budget process and the resolution of budget issues that arise apart from the budget process, is the sufficiency of the information available at the program level.

In a perfect world, program managers would always know the budgetary implications of operational decisions. Because most managers recognize that this is important, even small organizations generally assign to someone the responsibility for preparing budgetary information. Small organizations tend to place this responsibility in the hands of whoever does the payroll, pays the bills, and does the purchasing. In small organizations this provides managers with a satisfactory level of support. They can put together budget requests; they can also respond when a problem arises during the year.

In more complex organizations, however, this becomes problematic. Managers responsible for multiple programs still need accurate and timely budget information, but when they set priorities among those programs, translating those decisions back into budgets becomes increasingly difficult.

Budgeting becomes a cumulative and iterative process. Individual programs make budgets and pass them on to the organization management. Management weighs them against each other and the objectives of the organization as a whole. This involves consolidating program information, looking for efficiencies and possible links between programs, emphasizing some efforts at the expense of others, and revising spending plans.

When individual programs begin to overspend or anticipated revenues do not arrive as predicted, management must decide whether to shift resources between programs, reconfigure the program in question, or ask for help from the County as a whole.

Typically, at this level there is also staff support for budgeting. Again, this is typically someone responsible for the financial aspects of the operation.

At the division level and at the department level, these processes are replicated. The farther away from program operations the administrative decision making takes place, the less effort is spent in reviewing the information for accuracy and completeness. More effort is spent in setting priorities and reconfiguring spending plans to achieve those priorities. Staff support becomes more focused on review and analysis of the ties between budget and policy the "higher" up the organizational ladder budget work takes place. At some point the emphasis of the task shifts over to the functions performed exclusively at the central level.

Central Budget Functions

The essence of budget decisions lies in finding adequate trade-offs between the ideal spending plan and what an organization as a whole can afford. Central budget functions are built around that role. In addition to making sure the County meets all the detailed requirements of Oregon budget law and acting as a "forms cop" for budget preparation, the tasks of Budget and Quality are:

June 7, 1995

- to figure out how much money is likely to be available, both in the coming budget year and over longer time spans
- to make sure that the priorities set by policy makers are adequately reflected in program spending plans and to help bring problems occurring during the year back to the policy makers for their decision,
- to understand enough about programs to assure that policy makers do not stumble through lack of information, and
- to know where to get correct, relevant data in a timely way.

Budget and Quality attempts to keep the organization as a whole fiscally stable.

A central budget function typically estimates total revenues. Most estimates for program-specific revenue sources ultimately come from the programs. The majority of an organization's resources, however, come from general revenue sources -- taxes, interest earnings, unspent balances from prior years. Individual programs do not monitor such revenue sources nor project how much they will produce.

A central budget office devises a process that allows programs to supply information about their needs and expectations while keeping the organization as a whole within limits of available funding. It must consolidate the information provided by programs, make sure that it is reasonably consistent, detect areas where program decisions result in organizational problems, identify issues that programs need to have addressed, work these issues out with policy makers, and prepare a complete revenue overview and a consolidated spending plan that implements the decisions of policy makers.

A central budget office does a great deal of "bean counting" and detailed analysis. This is essential to deal with the material it receives. But a central budget office cannot effectively replace the understanding of those who prepare and administer a budget in close contact with actual program operations. A central budget staff can ask intelligent questions and, in cases where it undertakes in-depth analysis, can propose alternative program methods. But it cannot substitute for the intimate knowledge of those who prepare budgets at the program level, nor can it assure that a budget is actually being followed once it is in place. Information specific to programs is best provided by staff closely associated with those programs. *Central budget staffs depend on receiving accurate and sufficient information from programs.*

Budget and Policy Administrator in Juvenile Justice

With all this as background, it is possible to talk about the need for an enhanced level of budget staff in the Juvenile Justice Division. The position proposed (the title is a place holder while Employee Services establishes the appropriate classification) will have four areas of responsibility:

1. assist Juvenile Justice in policy and program planning, helping to assure that planning includes understanding of associated costs and revenues and that the plans are adequately supported by budgetary authorizations once approved;
2. identify the financial implications of external changes and analyze the financial aspects of various options suggested to deal with these changes;
3. monitor revenues and expenditures at Juvenile -- track the actual results against the plans established in the budget and identify options when actuals vary from estimates;
4. assist in negotiations with outside funding sources (grantors) and operational partners (the State and other counties).

In the abstract, it should have been apparent that Juvenile Justice was going to need a position focused on issues of this kind. As the funding stream for Juvenile became more complex, as the number and kinds of programs there increased (both in-house and contracted), and as the size and nature of the population housed there became more difficult, the County should have provided more adequate financial planning capacity to the organization. Because we did not, we have missed some opportunities and have experienced unexpected financial crises during the last four years.

June 7, 1995

- In October 1991 Juvenile Justice received a \$420,000 contingency transfer to staff an additional unit at JDH because they had not accurately estimated population when the 1991-92 budget was prepared.
- In April 1992 the County agreed to a consent decree that enhanced medical services but did not change reimbursement rates charged to Washington County and Clackamas County although the service level increased significantly. The County has foregone revenue of about \$65,000 per year or \$195,000 since the change.
- In October 1992, Juvenile Justice received a \$100,000 contingency transfer to fund their share of the Partners Project, budgeted elsewhere in the Department of Social Services but omitted from the Juvenile budget.
- In October 1993 Juvenile Justice received a \$155,000 contingency transfer to staff the control center in the new detention facility - a cost not anticipated at budget time.
- In 1993-94, Juvenile Justice overspent total Personal Services appropriations by \$285,000, without knowing that this overspending was occurring.
- In September 1994, Medicaid rules changed billing rates for the AITP project but no offsetting expenditure change was implemented, resulting in a \$160,000 shortfall for the year.

This is not a personnel issue, incidentally. The existing staff at Juvenile Justice have worked long hours attempting to deal with the budgetary issues of the organization. However, they are also responsible for the accounting, payroll, payables, contracts and grants monitoring, and billing functions of the organization which have expanded as the size and complexity of the budget has grown. Their workload has not allowed them to be proactive in addressing budgetary issues. They have not been able to produce spending plans sufficient to cover the actual costs of the organization. The effect has been repeated contingency transfers, serious overspending, and less than full cost recovery for services provided to non-County agencies.

The proposed position might not have solved all these problems. It would, however, have identified the problems in time to address them during budget preparation or would have helped reduce the size of problems that arose during the year. It would have done this by participating in making the decisions that resulted in the problems. We believe that the evidence is clear that the level of budget staff available to the program is not adequate to deal with the number and size of its programs. We believe this level has not been adequate for some time. The County as a whole is put at risk as a result.

The Budget and Quality Office is not the appropriate place to look for the solution to this kind of problem. The resource needed should be located within the organization where it can deal with the issues of Juvenile Justice in an ongoing, consistent way. It is for that reason that the Budget and Quality Office strongly recommended the addition of the Budget Policy Administrator position to the Juvenile Justice budget.

3. Trace the growth in costs at Juvenile over the last five years, explaining what the sources of the growth were and describing the degree to which the finances of the organization have grown in complexity.

The JJD Budget grew from \$4.4 million in 1989-90 to \$18.6 million in 1995-96. During that period, the number and scope of services provided by Juvenile Justice expanded significantly. This growth occurred for both contracted and direct services. Detention operations grew from 60 beds in 1989-90 to 144 beds in operation by the end of 1995-96. The scope of Detention grew with the development of the AITP and residential sex offender programs and the expansion of detention alternatives. Additionally, the County entered regional detention leases with Washington and Clackamas counties which account for over \$1.2 million in 1995-96.

During the five-year period, JJD's program revenues grew from \$500,000 to \$5 million. Much of this growth came from grants, such as the CSD Downsizing and Gang grants, which fund many contracts with

June 7, 1995

community providers. The growth of grants and contracts required considerably more fiscal staff time for contract monitoring and meeting complex grant reporting requirements.

The other major factor affecting the growth of JJD's budget is the construction of the new facility. Prior to the creation of the Facilities fund, building management expenses were budgeted centrally. Since 1994-95, building management expenses are budgeted in departments. JJD's building management expenses (debt service plus utilities and operations) exceed \$3 million.

Attached is a timeline that highlights the significant changes in the Juvenile Justice budget.

4. Identify new positions added to the 1995-96 Budget that are evaluation or budget/policy positions.

The appendix of this packet contains is a list of all the position changes that took place between the April 1995 authorized staffing level for County organizations and the Approved Budget staffing level. Budget and Quality staff have reviewed this list and checked their understanding with departmental staff. In our view, only the following positions included in the Approved Budget are additional evaluation positions or budget/policy positions.

	<u>Title</u>	<u>FTE</u>	<u>Total Cost</u>
<u>Budget and Policy positions</u>			
Juvenile Justice	Budget & Policy Administrator	1.00	66,600
Facilities Management	Administrative Analyst/Sr.	1.00	48,289

Evaluation positions

Juvenile Justice	Program Evaluation Specialist	1.00	49,585
Transportation	Administrative Analyst (partially evaluation)	1.00	53,414

Note that "Data Analyst" positions appear in several organizations on the list. This job class is not associated with evaluation as the title might indicate. The duties of the class involve data recording, not necessarily dealing with information for evaluation purposes.

Note further that a technical amendment being forwarded by Community and Family Services reclassifies a vacant Program Development Specialist position to a Program Evaluation Specialist position in the Contracts and Evaluation Unit. Had that decision been made prior to the Executive Budget, that position would also appear on this list.

**MULTNOMAH COUNTY
JUVENILE JUSTICE DEPARTMENT
BUDGET CHANGES FROM FISCAL 1989-90 TO FISCAL 1995-96**

These are the most significant factors influencing budget changes in the Juvenile Justice Division budget from 1989 to 1996 including number of detention beds, outside revenues and contracts.

Fiscal 1989-90

- Detention operations of 60 beds used exclusively for Detention of Pre-Adjudicated Youth

Fiscal 1990-91

- Detention operations expand from 60 to 80 beds
- Received \$1.8 million State CSD Downsizing/Gang funds (continues to 1997)
- Washington/Clackamas Counties begin to increase contracting for detention services
- Development of A.I.T.P.

Fiscal 1991-92

- Detention expands to 92 beds
- Received \$75,000 from Portland Public Schools for Alternative School
- Received \$500,000 Office of Juvenile Justice Delinquency Prevention Grant (GIFT)
- Increased Number of Sex Offender Counselors from 1.5 in 1991 to 7 in 1994.

Fiscal 1992-93

- Detention operations of 92 beds
- Increased to \$300,000 Portland Public Schools support for Alternative School (continues for subsequent years)
- Consent Decree results in increased training requirements and overtime costs for Detention staff

Fiscal 1993-94

- Detention expands to 96 beds
- Received \$400,000 Medicaid funding for A.I.T.P.
- Received \$790,000 Casey Foundation Grant (continues through 1997)

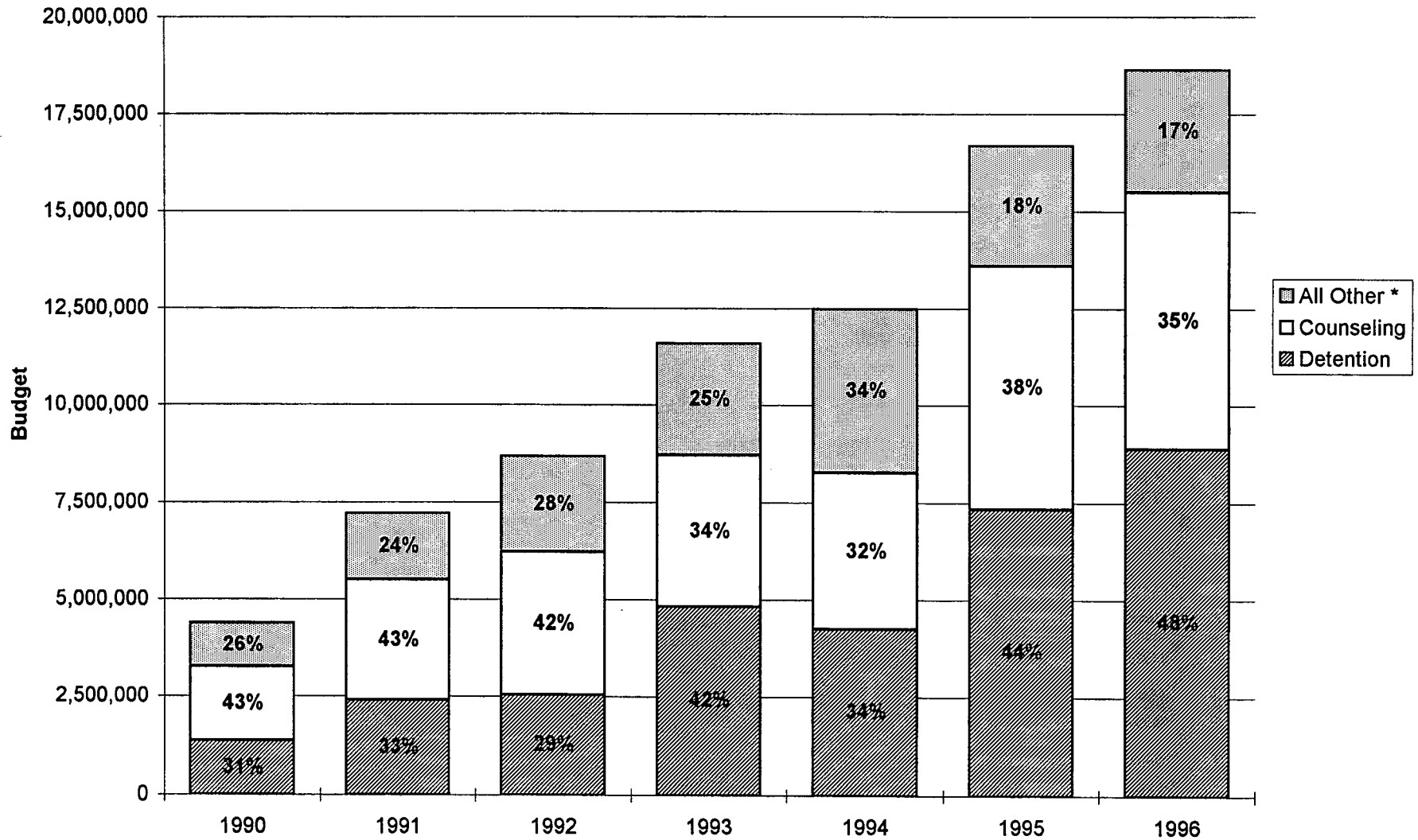
Fiscal 1994-95

- Detention expands to 128 beds by the end of Fiscal 1994-95
- \$3 Million New Building Debt Payments, Building Operating Costs & Increased Facilities Charges (First Year that Facilities Charges are budgeted in Departments)
- \$171,000 Outpatient Sex Offender Treatment (General Fund, continues in 1996)
- \$490,000 Secure Sex Offender Treatment (General Fund, continues in 1996)
- \$93,000 Save Our Youth (General Fund, continues in 1996)
- \$500,000 Diversion Program (General Fund, continues in 1996)

Fiscal 1995-96

- Detention expands to 144 beds by the end of 1996; an additional 32 beds will be operated by the State; 16 Beds Built for Washington County construction costs appear in the Budget)
- Construction of 64 beds

JJD Budget by Major Program Area, FY 90-96



Note: the 1993-94 budget was structured differently, so the categories are not directly comparable to the other years.

* Includes Casey Grant, JJD Management, and Information Business Services. Earlier years include YEEP and GIFT as well.

MULTNOMAH COUNTY
JUVENILE JUSTICE DEPARTMENT
ANSWERS TO BOARD OF COUNTY COMMISSIONERS BUDGET QUESTIONS
June 1, 1995

- 1. In conjunction with Community and Family Services, compare the mediation program and mediation costs at the Family Center with the VORP process and costs.**

Victim Offender Reconciliation

The Victim Offender Reconciliation Program of Multnomah County (VORP) is a restorative justice program which provides mediation services between an offender and a victim. VORP maintains a list of trained volunteer mediators. The VORP process allows the victim to meet the offender and it enables them to address the real hurts caused by crime.

VORP receives juvenile referrals based on the following criteria; first-time or early offenders, Class C felonies including Unauthorized Use of a Vehicle (UUV), some repeated misdemeanor offenders, property offenses, and selected assaults (particularly between related or acquainted parties with an on-going relationship).

The Juvenile Justice Department has contracted with VORP for this fiscal year for 1000 referrals at a cost of \$100 dollars per referral. Based upon these figures, the Department proposed decreasing the contract for fiscal 1995-96 to \$50,000 at \$100 per referral with a projected 500 referrals. VORP reports that the actual cost per referral is \$233. VORP does not charge fees.

Tri-County Youth Services Consortium

The Tri-County Youth Services Consortium provides family mediation at the six Family Centers in Multnomah County. This involves mediation between family members to resolve issues within the family. It does not involve mediation between victim and offender. This mediation service is funded through " Level 7 monies " and the annual budget is \$26,000 providing 90 mediation sessions a year. Not all of the Family Centers use the Tri-County Youth Consortium mediation services to the same extent. The SE Family Center provides their own mediation services without utilizing Tri-County. Eastwind Family Center has used Tri-County mediation, but they have also trained and utilized their own mediators.

City of Portland Neighborhood Mediation

The City of Portland Neighborhood Mediation provides neighborhood dispute resolution for the City of Portland. Another agency, East Metro Mediation provides neighborhood mediation services in Multnomah County, outside of the city of Portland. These services provide mediation services for neighborhood dispute resolution. The City of Portland Neighborhood Mediation service has an annul budget of \$250,000 paid through City General funds. Neighborhood Mediation receives 800 referrals a year and they mediate between 10-20% of the referrals.

2. **Review the impact of District Attorney intervention in the disposition of UUV cases, especially how the current process differs from the previously used model in which counselors decided how to deal with these cases.**

Until 1993, all felony cases were sent to the District Attorney's office for review and issuing. The DA's Office advised JJD which charges should be filed. JJD court counselors were responsible for filing the petitions for the formal court process. Juvenile court counselors chose in some cases to handle some cases through mediation rather than file a petition through the court.

The process changed several times in 1994. For a short time in 1994 based on a policy agreement, not all property crimes were referred to the DA's Office. Subsequently, the DA's Office again reviewed all felony cases and filed petitions for formal court process on all cases other than some property crimes for which JJD and the DA's Office had a policy agreement that JJD could handle informally.

As a result of these changes, there is no consistent data available over the time period to enable a comparison of the number of cases formally and informally disposed.

3. **Determine, with County Counsel, what potential exists for assessing a charge against UUV offenders to recover a portion of VORP costs.**

VORP staff report that at various times they have considered charging fees for their services. They report that a large number of clients served by VORP are indigent and are unable to pay for services. It is difficult to collect on restitution agreements mediated and it would probably not be cost effective to have offenders agree to pay for VORP services. The VORP Board of Directors has also considered having the parents of referred youth pay for the service. The Board's sense is that the parents are also unable to pay fees in most cases.

If VORP charged a nominal fee (like \$5), and handled 500 cases a year, they would only recover \$2500, not enough to fund any particular portion of the program. When considering this, VORP staff expressed a concern that they would start spending a lot of their time on collections instead of mediating.

In discussions with County Counsel, they see no immediately apparent legal barriers to charging fees for VORP services. However, if this policy was to be implemented they would want to research this question further before implementation.

4. **Describe evaluation process in place for PIC, VORP, SOY, CASA, and family empowerment program and for contracted services in general.**

No formal evaluations are being done on any of these programs at this time. Currently, contractors report service data on a monthly and/or quarterly basis. This information is not

independently evaluated. During the first quarter of the next fiscal year, the Juvenile Justice Department will be meeting with contractors to develop common definitions of services across contracts and to develop outcome objectives in addition to service targets for contracted services.

Portland Private Industry Council

In fiscal 1994-95, the PIC provided pre-employment training, testing, GED preparation, work experience, and job placement. From July 1994 through December 1994, 70 youth were referred with approximately 5 to 10 youth placed in jobs. For January 1995 through June 1995, the services were redesigned with more emphasis on job placement. To date 12 youth have entered the program.

Victim Offender Reconciliation

In 1994, 509 cases were referred to VORP for mediation, 356 (70%) were mediated, 335 were able to reach an agreement, and in 325 cases the agreement was fulfilled. In 1994, VORP utilized a total of 70-75 active volunteers. The referring offenses were as follows:

- 33% Criminal Mischief
- 31% Assaults, criminal trespass, forgery, harassment, menacing, robbery, theft, malicious mischief, and vandalism.
- 26% Unauthorized Use of a Vehicle
- 10% Burglaries

Save Our Youth

Save Our Youth (SOY) provides culturally sensitive information regarding the results of gang violence for youth at risk of involvement in gangs. In 1994-95, 292 youth and 183 parents were referred to Save Our Youth. The Management Information System staff at the Juvenile Justice Department will soon track how many of these youth re-offend after completion of the program. However, at the present time this information must be tracked manually.

Multnomah County CASA

The CASA program provides court appointed guardians for youth during dependency court proceedings. In 1994-95, approximately 157 new referrals were served and the program had a total of 230 active volunteers.

Multnomah County Juvenile Justice Department SE family empowerment

The Multnomah County Juvenile Justice Department SE family empowerment is a method of providing services rather than a "program" for services. The probation staff at the SE Office believed that they needed to provide services to youth and families in the justice

system in a more holistic fashion. In response to these concerns they changed the hours (becoming more available in the evenings), increased their interactions with families and began skill building activities to help families become more capable and confident of their skills at managing their children. These changes are intended to help families become more responsible for their children in order to decrease recidivism in the juvenile justice system. Services have been provided to approximately fifteen sets of parents and/or single parents.

Although no formal research component has been developed, participants are given a feedback form following each session. So far, the feedback from the families is very positive.

5. Provide the Board with a Juvenile Justice organization chart.

See Attached

6. Review the total population coming through Juvenile and how that population is allocated through the array of programs.

The number of delinquency referrals in 1994 was 6,578.

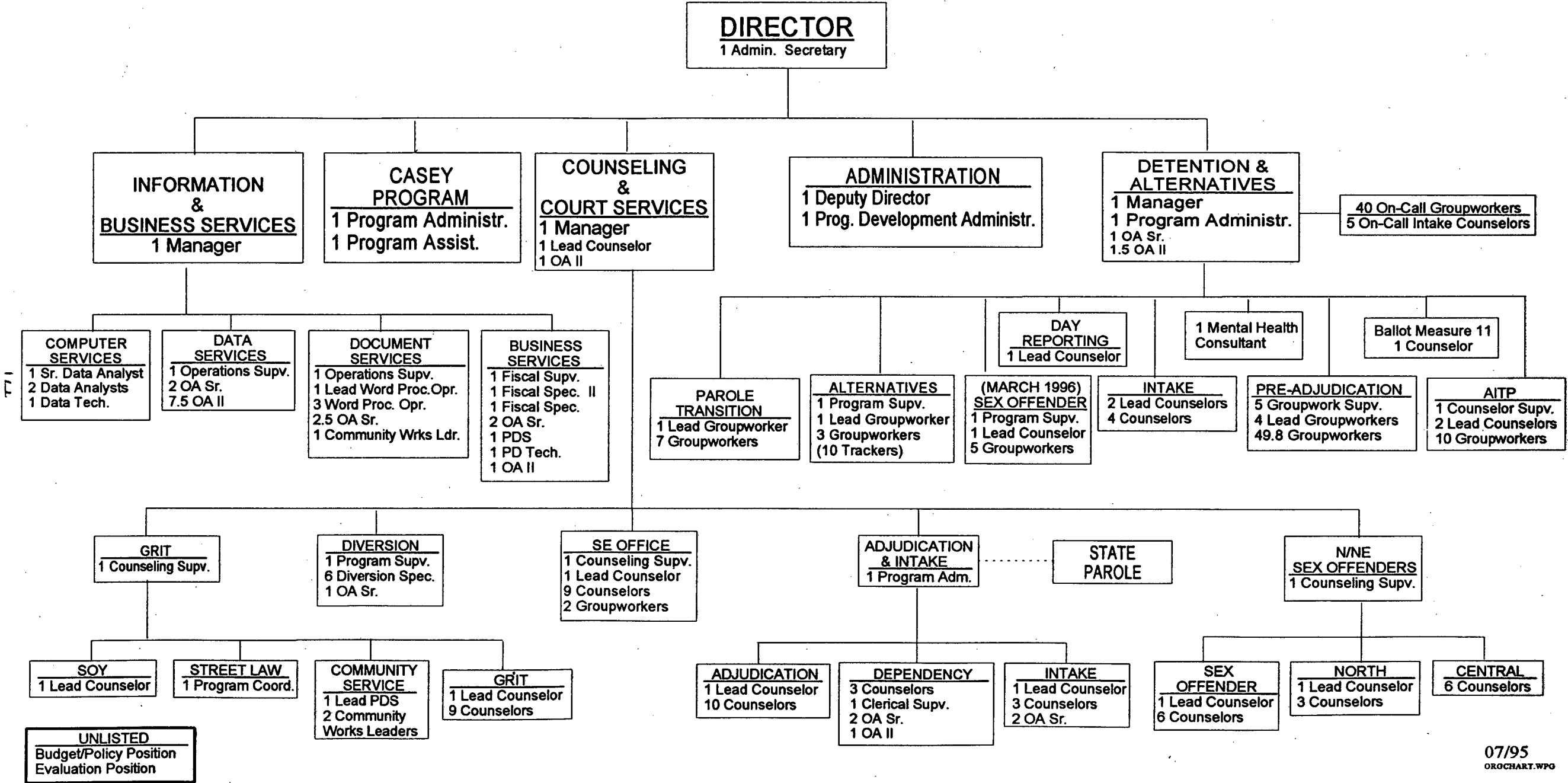
Probation/Program Information

Many youth on probation may be served by a variety of programs. Currently, with the way program information is tracked, an unduplicated count of youth served in programs can not be calculated. In 1994-95, approximately 1200 to 1300 youth are on probation at any one time. Population/program information for PIC, SOY, CASA, VORP and SE family enhancement is provided above. Additionally, 172 youth were referred to the Juvenile Sex Offender probation caseload.

Detention/Training School Commitments

In 1994 approximately 3774 youth were housed for a total of 28,433 days in detention. In 1994, 142 youth were committed to the State Training Schools.

MULTNOMAH COUNTY DEPARTMENT OF JUVENILE JUSTICE
ORGANIZATIONAL CHART





MULTNOMAH COUNTY OREGON

DEPARTMENT OF ENVIRONMENTAL SERVICES
DIVISION OF FACILITIES AND
PROPERTY MANAGEMENT
2505 S.E. 11TH AVENUE
PORTLAND, OREGON 97202
(503) 248-3322

BEVERLY STEIN
MULTNOMAH COUNTY CHAIR

JUVENILE JUSTICE COMPLEX/REPLACEMENT PROJECT CONSTRUCTION COST SUMMARY TO DATE MAY 31, 1995

*	Permits, Fees	\$230,864.00
	City of Portland reviews, plan checks, permits, landuse reviews, bureau of water works, street use permits, etc.	
*	Utilities	30,476.00
	Portland General Electric, U.S. West.	
*	Furnishings and Equipment	919,825.00
	Uni-Group/State Furniture Contracts, x-ray and metal walk-thru security systems, misc. desks, chairs, filing cabinets, storage shelving units, etc., built-in tables and seats for dining areas and data system	
*	Telephone System	161,500.00
	New telephone system for new building and temporary phone system for temporary offices in phased construction.	
*	Temporary Interties/Routing/Connections	34,315.00
	County road shops temporary staging areas and road, revising outdoor recreation areas for phased construction, electric carts for staff transportation (front to back of site) during phased construction.	

*	Moving Costs	10,060.00
	Logistical movings during phased construction and moving from existing buildings to new building.	
*	Security Electronics	43,886.00
	Equipment and parts for county electronic services to make final connections and termination systems for building security systems.	
*	Miscellaneous Costs	19,995.00
	Including advertising for bidding, cable television access, walk off mats, temporary signs, minority consultant, repair existing equipment, repair existing building for rain damage, etc.	
*	Testing/Quality Control	82,403.00
	Professional testing and inspections of all structural elements of the new building including site soils, structural fill, all structural concrete and steel, concrete block work, etc. as required by the City of Portland Bureau of Buildings.	
*	Work Orders	10,000.00
	Work by County Sign Shop and Facilities and Property Management including temporary site signs during construction, miscellaneous power outlets, mechanical and cabinet revisions in intrum admissions wing, salvage items for temporary usage, etc.	
*	Asbestos Work	237,643.00
	Asbestos abatement work in original building complex.	
*	Consultants	2,178,684.00
	Including architects and mechanical, electrical, civil, geotechnical engineering, kitchen design, site surveyor.	


- * **Hoffman Construction Company** 27,442,781.00
 Cost to construct base building and including revisions outside the original scope of work as follows, built-in tables and seats for dining areas, storage cabinet work in admissions-intake, paging speaker system, additional security cameras, security netting system for recreational yard next to freeway, visitor area communication intercom system, housing Pod D concrete block security wall system, and City changes to utilities plans, fire/smoke damper system, and electrical service work to main electrical distribution panels.

- * **Demolition of Old North Detention Wing** 84,662.00
 To facilitate construction schedule this wing was demolished before major work began.

- * **Percent for Art** 367,202.00
 (1.33% for \$27,609,188.00).

TOTAL COSTS TO DATE \$31,854,296.00

CONSTRUCTION BUDGET \$32,184,333.00


 Robert Nilsen
 Facilities & Property Management
 Multnomah County
 (503) 248-3322

324BN

CHANGES IN POSITIONS	FTE	Cost
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Community and Family ServicesPositions in Other Funds Supported by General Funds

In the Federal/State Fund, 4 positions were added that are funded with General Fund transfers.

PDS	1.00	44,877
Data Analyst	2.00	89,754
OA 2	1.00	29,845

Subtotal supported by GF	4.00	164,476
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Positions in Other Funds

PDT	0.37	14,461
CHN	(0.20)	(8,787)
Mental Health Consultant	1.00	49,542
Mental Health Consultant	0.20	11,047
PDS	2.00	89,808
PDS Lead	1.00	46,940
OA 2	1.00	29,930
Domestic Violence Coordinator	1.00	45,794
Marshall Coordinator	1.00	55,102
Data Systems Administrator	1.00	62,684
Medical Director	0.50	67,205
Data Analyst	0.50	26,748
PDS	0.25	11,718
Case Manager 2	(0.50)	(22,028)
Mental Health Consultant	0.59	27,246
Mental Health Consultant Lead	0.58	29,628
Physician	(0.10)	13,041
OA 2	0.71	20,972
Mental Health Consultant	2.00	105,223
Medical Records Technician	0.50	18,779
OA 2	0.20	6,378
FS 1	0.20	7,807
OA 2	1.00	29,930
PDS	2.00	89,808
Data Analyst	1.00	44,904
PDS	2.00	97,366
PDS	(2.00)	(91,523)
OA 2	(0.50)	(17,381)
Program Services Administrator	1.00	62,898
Mental Health Consultant	0.54	26,228

Subtotal Other Funds	18.84	951,468
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Aging ServicesGeneral Fund

Adult Care Home Monitoring Staff Add		
PDT	2.00	76,626
CHN	0.50	22,398
Adult Care Home Training Add		
PDS	0.85	40,259
Public Guardian Staff Add		
OA2	0.50	16,212
Deputy Public Guardian	1.00	47,770
Miscellaneous		
Transfer PDS to F/S	(0.50)	(23,312)
Transfer Case Manager Sr from F/S	1.00	49,411

Subtotal General Fund	5.35	229,364
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Positions in Other Funds Supported by the General Fund

In the Federal/State Fund, 2 positions were added that are funded with General Fund Transfer

Adult Protective Services Add

OA2	0.50	16,212
Case Manager Sr	1.00	49,535

Public Guardian Staff Add

FA	0.50	16,212
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Subtotal Supported by GF	2.00	81,959
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Positions in Other Funds

Reclassify OA2 to Admin Secretary, increase hours	0.30	18,725
Transfer PDS from GF	0.50	23,312
Transfer Case Manager Sr to GF	(1.00)	(49,411)

Subtotal Other Funds	(0.20)	(7,374)
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Juvenile JusticeGeneral Fund

Parole Transition Unit Add

Juvenile Groupworker	7.00	276,689
Juvenile Groupworker Lead	1.00	45,451
Juvenile Groupworker Supervisor	0.50	24,326
OA 2	0.50	16,410

New 16-Bed Unit Add

Juvenile Groupworker	6.00	237,162
Juvenile Groupworker Lead	1.00	45,451
Juvenile Groupworker Supervisor	0.50	27,327
OA 2	0.50	16,412

JJD Core Staff Add

Budget & Policy Administrator	1.00	66,600
Program Evaluation Specialist	1.00	49,585
OA Sr	1.00	36,224

Sex Offender Unit Delay (3/1/96 start)

Juvenile Groupworker	(2.55)	(97,986)
Juvenile Counselor Lead	(0.51)	(24,312)
Juvenile Counselor Supervisor	(0.38)	(17,938)
Juvenile Program Supervisor	0.33	19,387
OA 2	(0.05)	(1,342)

Ballot Measure 11 Pretrial Supervision

Juvenile Groupworker	1.00	40,000
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Miscellaneous

OA 2 Transfer from F/S	0.25	7,542
PDT Transfer from F/S	0.75	27,471
FA Sr Transfer from F/S	0.75	29,693
Eligibility Specialist	(1.00)	(38,317)
Groupworker Transfer from F/S	0.75	35,348
Counselor Lead Transfer from F/S	0.25	14,702
Counselor Supervisor	1.00	53,080
OA 2	0.12	2,697
Juvenile Counselor Assistant	0.72	21,263
Juvenile Program Supervisor	0.12	6,000
Community Works Leader	0.12	5,359
Counselor Lead	0.37	11,870
Counselor Supervisor	0.25	16,293
Groupworker Transfer from F/S	1.00	47,331
Counselor Transfer from F/S	1.00	45,745
Counselor	(0.88)	(47,279)
Counselor	0.24	8,264

Subtotal General Fund	23.65	1,006,507
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Juvenile Justice (Continued)Positions in Other Funds

Mental Health Consultants	(2.00)	(105,223)
Program Development Specialist	0.25	12,139
Detention Reform Project Manager	0.25	34,367
Data Analyst Senior	0.37	19,144
PDT Transfer to GF	(0.75)	(27,741)
PDT Increase	0.06	84
GIFT Transfer to CFSD; PDS Lead	(1.00)	(47,856)
FA Sr Transfer to GF	(0.75)	(29,693)
GIFT Transfer to CFSD; Juv. Ed. Coord.	(1.00)	(37,111)
Juvenile Counselor Lead	0.37	9,257
Detention Alternatives Supervisor	0.37	24,111
Groupworker Transfer to GF	(0.75)	(35,348)
Counselor Lead Transfer to GF	(0.25)	(14,702)
Counselor Lead	(0.25)	(15,097)
Juvenile Counseling Assts	(1.00)	(40,678)
Groupworker Transfer to GF	(1.00)	(47,331)
Counselor Transfer to GF	(1.00)	(45,745)
Counselor	0.29	16,604
OA 2 Transfer to GF	(0.25)	(7,542)

Subtotal Other Funds	(8.04)	(338,361)
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HealthGeneral Fund

Regulatory Health

Health Service Spec	0.80	35,417
Health Svc Mgr.	1.00	85,322
Sanitarian	(1.75)	(90,192)
Program Manager	(0.20)	17,000

Corrections Health

Health Svc Admin	1.20	74,400
Community Health Nurse/Corr	(2.95)	(175,760)
Nurse Prac/Corr	(0.05)	(4,380)
Office Assistant	(0.80)	24,800
Dent Asst	(0.31)	10,657
Dentist	(0.31)	24,025

Subtotal General Fund	(3.37)	(119,450)
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Health (Continued)Positions in Other Funds Supported by General Funds

HIV/Planning		
Program Development Spec	0.75	36,090
School Based/PSI		
Office Assistant	0.75	26,608
Health Info Spec	1.50	61,660
Health Educator	1.50	70,919
Prin Investigator	0.65	43,039
Support Services		
Health info Spec	1.00	35,890
Health Service Spec	1.00	36,686
Prog Dev Tech	0.50	19,216
Subtotal supported by GF		7.65 330,108

Positions in Other Funds

New Grant Funded Positions

Health Svc Spec/Reg	1.00	62,342
Health Asst/Reg	0.80	23,959
HIV/OA2	2.32	67,300
Admin Sec/HIV	1.17	47,977
Nurse Prac/HIV	0.80	44,912
Health Svc Spec/HIV	3.51	196,164
Social Worker/HIV	1.00	53,055
Health Educator/Spec	1.00	45,056
Health Info Spec/Spec	3.20	129,899
Dental Asst	7.77	246,800
Dentist	2.55	181,450
Health Assistant/Prim	1.30	38,511
Pharmacist/Support	0.50	33,375
Data Analyst/Business	2.00	110,645
Warehouse Worker/Support	0.88	30,419
Subtotal Additional Grant Funded FTE	29.80	1,311,864

Positions cut in Federal/State Fund

Comm Health Nurse/HIV	(4.35)	(252,200)
Hlth Info Spec/HIV	(3.28)	(136,956)
Prog Dev Spec/Spec	(0.17)	(7,562)
Office Asst/Prim	(0.26)	(8,775)
Subtotal Federal/State Positions Cut	(8.06)	(405,493)

Net Change Federal State	21.74	906,371
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Health (Continued)**Jail Levy Fund**

Pharmacist	0.20	11,880
Dentist	0.30	78,208
DentAsst	0.32	11,182
Physician	0.10	13,035
Office Assistant	0.80	23,155
Nurse Practitioner	(0.80)	62,180

Net Change Jail Levy Fund	0.92	114,305
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CareOregon Fund

Community Health Nurse	0.80	44,700
Hlth Svc Mgr.	(1.20)	72,100
Fiscal Spec	(0.58)	26,500
Data Analyst	(0.10)	4,300

Net Change CareOregon	(0.98)	23,369
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Total Other Funds	21.68	1,044,045
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Sheriff's Office**General Fund****Administrative Changes**

Administrative Analyst	1.00	49,633
Investigative Technician	1.00	37,560
Building Services Manager	1.00	58,394

Scheduling Unit

Corrections Lieutenant	1.00	76,190
Corrections Sergeant	3.00	183,918
OA2	1.00	30,356

Hospital Security

Corrections Deputies	1.82	86,109
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Involuntary Commitment Hearings

Civil Deputies	2.00	79,710
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Pretrial Matrix Release Supervision

Corrections Technicians	5.00	179,135
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Patrol

Deputy Sheriff	(0.33)	Converted to overtime
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River Patrol

Deputy Sheriff	(1.00)	(53,763)
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Sheriff's Office (Continued)

Transfers to/from General Fund

Deputy Sheriff	1.00	53,763
Sergeant	(0.80)	(56,741)
Facility Security Officers	(3.00)	(101,418)

Subtotal General Fund	12.69	622,846
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Positions in Other Funds Supported by the General Fund

MCIJ Work Crews

Corrections Deputy-10 beds	1.00	47,313
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Subtotal Supported by GF	1.00	47,313
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Positions in Other Funds

MCIJ

Corrections Deputies	3.64	172,219
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MCIJ Work Crews

Corrections Deputy-Metro	1.00	56,800
Corrections Deputies-Tax Title	1.50	70,969

Alcohol & Drug Program

Corrections Deputies	2.80	112,951
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Housing Authority of Portland

Community Service Officer	0.11	5,345
Deputy Sheriff	(0.67)	(42,500)
Sergeant	0.05	2,037

Transfers to/from General Fund

Deputy Sheriff	(1.00)	(53,763)
Sergeant	0.80	56,741
Facility Security Officers	3.00	101,418

Subtotal Other Funds	11.23	482,217
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Community CorrectionsGeneral Fund

Consolidation of Administrative Programs, shift to General Fund

OA 2	2.00	59,084
Program Development Tech	1.00	41,219
Fiscal Assistant	1.00	29,760
Fiscal Specialist 2	1.00	55,618
Safety Coordinator	1.00	59,813
Training Coordinator	1.00	52,176
Program Development Spec Sr	1.00	51,108
Management Assistant	1.00	74,562
Administrative Secretary	1.00	39,616
Victim Advocate	1.00	51,108
Public Information Officer	<u>1.00</u>	<u>46,444</u>
Subtotal	12.00	560,508

Shifted Women's Transition Services from Federal-State to General Fund

OA2	1.00	36,446
OA Senior	1.00	38,649
Data Technician	0.50	20,220
Correction Technician	2.00	74,949
Corrections Counselor	5.50	282,858
Corrections Counselor/Lead	1.00	54,764
Probation/Parole Officer	2.00	97,507
Comm Corr Program Admin	1.00	67,331
Family Interventionist	<u>1.00</u>	<u>45,474</u>
Subtotal	15.00	718,198

Increase in Pretrial Staffing

Prob/Parole Officer Supervisor	1.00	66,800
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Shift Volunteer/DUII to Federal State

Prob/Parole Officer	(1.00)	(60,746)
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Addition of Group Home, Case Management for Drug Affected Pregnant Women

Corrections Counselor	0.50	17,862
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Subtotal General Fund	12.50	1,302,622
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Positions in Other Funds Supported by the General Fund

Addition of MIS Administration and Support

Data Analyst	1.00	48,053
Computer Technician	2.00	64,872

Subtotal Supported by GF	3.00	112,925
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Positions in Other Funds

Consolidation of Administrative Programs, shift to General Fund		
(SEE ABOVE)	(8.00)	(423,340)
Program Development Spec	(2.00)	(99,754)
Comm Corr Program Mgr	(1.00)	(85,775)
Data Technician	(1.00)	(40,440)
Subtotal	(12.00)	(608,869)
Shifted Women's Transition Services from Federal-State to General Fund		
(SEE ABOVE)	(14.50)	(697,978)
Annualize Partial Year Probation Parole Officers		
Probation/Parole Officers	1.75	92,900
Additional Position at Day Reporting Center		
Corrections Counselor/Lead	1.00	56,600
OA 2	0.25	9,700
Increase at Learning Center		
Basic Skills Educator	0.15	21,800
Increase in Domestic Violence Staffing		
Corrections Technician	1.00	40,800
Shift Volunteer/DUII from General Fund		
Probation/Parole Officer	1.00	53,085
Probation/Parole Officer (Add)	1.00	53,085
Change in Work Release Center Staffing		
OA Senior	(1.00)	(37,207)
Corrections Counselor	(1.00)	(55,501)
Resident Supervisor	1.00	38,974
Increase in Family Court Services		
Marriage and Family Counselor	1.00	53,777
Subtotal Other Funds	(20.35)	(1,019,274)

District AttorneyGeneral Fund

Addition to Child Abuse Team Deputy DA 3	1.00	73,489
Addition of DA Investigator DA Investigator	1.00	51,233
Transfers to/from General Fund Victim Advocate	(0.10)	(5,202)
Lead Legal Assistant	(0.50)	(23,104)

Subtotal General Fund	1.40	96,416
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Positions in Other Funds

CAMI Program Victim Advocate	1.00	54,563
Expiration of Anti Drug Grant Deputy DA 2	(1.00)	(68,832)
Expiration of FINVEST Grant Deputy DA 4	(0.34)	(35,380)
Staff Assistant	(0.34)	(16,432)
Reduction of Forfeiture Program Deputy DA 2	(0.50)	(32,576)
Transfers to/from General Fund Victim Advocate	0.10	5,202
Lead Legal Assistant	0.50	23,104
Expiration of DUII Grant Deputy DA 1	(0.25)	(12,554)
OA Senior	(0.25)	(9,421)

Subtotal Other Funds	(1.08)	(92,326)
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Environmental ServicesGeneral Fund

Animal Control customer service improvements - add

Animal Control Office Assistant	2.00	52,012
Animal Control Officer	<u>1.00</u>	<u>42,988</u>

Subtotal	3.00	95,000
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FREDS - Records Section - due to greater volume

Reclassify OA1 to Warehouse Worker and increase FTE	0.46	16,000
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Assessment & Taxation - Recording Section

Move OA2 to Tax Collection due to new imaging system	(1.00)	(33,840)
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Total General Fund	2.46	77,160
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Positions in other funds supported by General Fund

Facilities - CIP - due to greater volume

Construction Projects Specialist	4.00	185,772
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Subtotal Supported by GF	4.00	185,772
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Positions in Other Funds

Road Fund

Transfers to City of Portland due to annexation

Maintenance Worker	(1.00)	(36,000)
Maint Crew Leader	(2.00)	(90,000)
Truck Driver	(1.00)	(41,000)
Heavy Equipment Operator	(1.00)	(48,000)
Civil Engineer/Asst	(1.00)	(62,368)
Road Maintenance Sup	<u>(1.00)</u>	<u>(50,000)</u>

Subtotal	(7.00)	(327,368)
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Miscellaneous Additions

Admin Analyst	1.00	53,414
Sign Painter	<u>1.00</u>	<u>50,048</u>

Subtotal	2.00	103,462
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Total Road Fund	(5.00)	(223,906)
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Environmental Services (Continued)

Tax Title Fund

Transfers to A&T Fund (Tax Collections)

Office Assistant Sr.	(0.25)	(9,568)
Operation Admin	(0.08)	(3,680)

Total Tax Title Fund	(0.33)	(13,248)
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A&T Fund

Transfers from Gen. Fund and Tax Title Fund to Tax Collections

Office Assistant 2	1.00	33,840
Office Assistant Sr.	0.25	9,568
Operation Admin	0.08	3,680

Total A&T Fund	1.33	47,088
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CIP Fund

Transfer from Facilities Fund

Construction Project Admin	0.50	31,762
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Total CIP Fund	0.50	31,762
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Fleet Fund

Miscellaneous Changes

Office Assistant Sr.	0.20	7,400
Equipment Mechanic 1	(1.00)	(45,287)
Office Assistant 2	(1.00)	(33,002)
Garage Attendant	1.00	36,014

Total Fleet Fund	(0.80)	(34,875)
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Telephone Fund

Support larger telephone system and voice mail

Telecom Office Spec	1.00	44,800
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Total Telephone Fund	1.00	44,800
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Data Processing Fund

Reduction in Special Projects section to allow flexibility in allocating funds

Programmer Analyst 2	(3.00)	(156,689)
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Total Data Processing Fund	(3.00)	(156,689)
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Facilities Fund

Staff to administer fund, support computer network and space allocation

Admin Analyst/Sr	1.00	48,289
Data Analyst	0.50	15,101
Construction Projects Tech	<u>1.00</u>	<u>46,177</u>

Subtotal	2.50	109,567
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Environmental Services (Continued)

Change to contracted custodial services

Custodians	(3.00)	(171,500)
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Staff to increase service levels and increased space (substituted for Prof Svcs)

Electrician	1.00	59,028
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Plant Maint Eng (Trainee)	2.00	52,242
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Carpenter	<u>1.00</u>	<u>49,019</u>
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Subtotal	4.00	160,289
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Support for CIP and Property Management

Office Assistant 2	1.00	30,114
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Energy Management Program

Prog Development Spec	1.00	34,060
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Transfer to CIP

Construct Project Admin	(0.50)	(31,762)
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Total Facilities Fund	2.50	21,201
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Total Other Funds	(1.30)	(283,867)
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NondepartmentalGeneral Fund

RESULTS and Employee Training

Office Assistant 2	0.46	16,861
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Reclassify Employee Svcs 1 to Training Coordinator	<u>0.00</u>	<u>30,476</u>
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Subtotal	0.46	47,337
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Network Administration

Data Analyst Senior for Portland Building	1.00	57,438
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Data Analyst for Purchasing LAN	<u>0.50</u>	<u>22,554</u>
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Subtotal	1.50	79,992
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Finance Director allocation to Insurance Fund	(0.05)	(4,529)
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Labor Contract Negotiations

Labor Relations Spec	(1.00)	(41,968)
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Elected Officials

Staff Assistants	0.63	25,686
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Total General Fund	1.54	106,518
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Insurance Fund

Finance Director allocation to Insurance Fund	0.05	4,529
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Total Other Funds	0.05	4,529
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LibraryPositions in Other Funds

Library Serial Levy Fund

New Midland Library Expansion Staff for 2 Months

Library Clerk 2	0.30	9,410
Library Page	0.21	5,779
Library Assistant	0.13	5,042
Librarian 2	<u>0.17</u>	<u>9,047</u>
Subtotal	0.81	29,278

Computer Training and Management

Computer Technician/Library	1.00	31,190
Program Coordinator	<u>0.50</u>	<u>21,197</u>
Subtotal	1.50	52,387

Adjustments Made to Remain at Constraint

Central Library

Library Clerk moved to Systemwide Services	(0.02)	(370)
Library Mail Clerk	(0.50)	(13,419)
Library Page	<u>(1.50)</u>	<u>(39,588)</u>
Subtotal	(2.02)	(53,377)

Community Services

Large Branch Staff Adjustments	(0.17)	(2,146)
Medium Branch Staff Adjustments	<u>(0.09)</u>	<u>(19,466)</u>
Subtotal	(0.26)	(21,612)

Systemwide Services

Office Assistant 2	0.25	8,079
Library Clerk 1	(0.02)	(535)
Net of Library Clerk 2 move from Central and cut	(0.71)	(21,794)
Library Assistant Senior	(1.00)	(41,149)
Librarian 2	<u>(1.00)</u>	<u>(55,784)</u>
Subtotal	(2.48)	(111,183)

Total Library Serial Levy Fund	(2.45)	(104,507)
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Library Entrepreneurial Fund

Review and Expansion of Entrepreneurial Activities

Office Assistant Senior	0.50	17,831
Marketing Director	<u>0.50</u>	<u>29,069</u>
Total Library Entrepreneurial Fund	1.00	46,900

Total Other Funds	(1.45)	(57,607)
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