

**Minutes of the Board of Commissioners
Multnomah Building, Board Room 100
501 SE Hawthorne Blvd., Portland, Oregon
Tuesday, January 28, 2014**

BOARD BRIEFING – Part 2

Chair Marissa Madrigal called the meeting to order at 10:05 a.m. with Vice-Chair Diane McKeel and Commissioners Liesl Wendt and Judy Shiprack present. Commissioner Loretta Smith joined the meeting telephonically.

Also attending were Jenny Madkour, County Attorney, and Lynda Grow, Board Clerk.

[THE FOLLOWING TEXT IS THE BYPRODUCT OF THE CLOSED CAPTIONING OF THIS PROGRAM.]

[DUE TO TECHNICAL DIFFICULTIES, ONLY PARTIAL AUDIO AND TRANSCRIPT ARE AVAILABLE FOR B-1. IT IS AVAILABLE AS PART 1 OF THE MEETING.]

**B.2 Board Briefing on Homeless Services General and Federal Funding Matrix.
Presenters: Mary Li, Director - Community Services Division; Traci Manning, Portland Housing Bureau; and, Steve Rudman, Home Forward**

Ms. Li: GOOD MORNING, MARY LI, DEPARTMENT OF COUNTY HUMAN SERVICES. I AM HERE WITH MY TWO LOVELY JURISDICTIONAL COLLEAGUES, TRACI MANNING WHO'S THE DIRECTOR OF THE PORTLAND HOUSING BUREAU, AND STEVE RUDMAN, WHO IS THE DIRECTOR OF HOME FORWARD, OUR HOUSING AUTHORITY. WE'RE HERE TODAY FOR THE FOURTH YEAR IN A ROW TO PRESENT TO YOU SOME INFORMATION ABOUT GENERAL FUNDS, AND SOME FEDERAL FUNDS, THAT GO TOWARDS OUR CROSS-JURISDICTIONAL EFFORTS FOR HOMELESSNESS. WHAT WE'D LIKE TO DO IS PRESENT THE INFORMATION, STEVE AND TRACI ARE GOING TO POP IN WHERE THEY FEEL LIKE THEY HAVE SOMETHING TO ADD OR A POINT THEY WANT TO MAKE. AND WE HOPE THAT YOU WILL ENGAGE IN DISCUSSION WITH US, SO WE'RE NOT HOLDING QUESTIONS AND ANSWERS UNTIL THE END. IF THERE'S SOMETHING THAT YOU'RE CURIOUS ABOUT OR WANT MORE INFORMATION, PLEASE FEEL FREE TO POP IN WITH US. SO WE'RE GOING TO ALSO BE DOING -- HERE WE GO. ALL RIGHT. SO HERE'S SOME BACKGROUND ABOUT THIS REPORT, AGAIN, TO JUST GIVE THE KWON TEXT. I WAS HERE FOR THE PREVIOUS BRIEFING ON ADDICTIONS TREATMENT SERVICES. SO I THINK YOU WILL SEE A LOT OF CONTINUED THEMES. WE FIRST CREATED THIS REPORT IN 2011, AND WE DID IT BECAUSE WE WANTED TO BE ABLE TO LOOK AT THE LEVEL OF DISCRETIONARY FUNDING BY JURISDICTION, THAT WAS GOING FOR HOMELESSNESS SERVICES. OUR ALIGNMENT WORK HAS BEEN HAPPENING FOR MANY, MANY YEARS NOW. AS WE BECOME MORE SOPHISTICATED AND

BETTER ALIGNED, THIS ISSUE OF WHERE IS THE DISCRETIONARY FUNDING GOING. THIS IS NOT ALL FUNDING. IT DOESN'T SPEAK TO NEED, IT DOESN'T SPEAK TO OUTCOMES AND IT DOESN'T SPEAK TO PERFORMANCE, SO IT'S LIMITED, IT'S NOT A FULL PICTURE. I WANT TO BE VERY CLEAR ABOUT THAT. IT'S A POINT IN TIME OF OUR FINANCIAL INVESTMENTS, CROSS-JURISDICTIONALLY AS OF DECEMBER 2013. IT SHOWS THE RELATIVE ESTIMATE OF ALL THE FOUR JURISDICTIONS, AND BY SERVICE TYPE AND POPULATION. AND PROGRAMS ARE FUNDED BY MORE THAN ONE JURISDICTION AND YOU'LL SEE THAT IN THIS INFORMATION. WE CHOSE DISCRETIONARY FUNDING BECAUSE IT'S THE LARGEST COMPONENT OF WHAT WE FUND FOR HOMELESSNESS SERVICES. AND IT'S NOT -- IT'S JUST MEANT TO BE ONE VIEWPOINT IN. BUT IF WE ARE TO CONTINUE OUR EFFORTS IN ALIGNING OUR BUDGETS AND INVESTMENTS ACROSS JURISDICTIONS, THIS IS THE BEST AND FIRST PLACE TO START. SO THAT'S WHY WE CHOSE THE DISCRETIONARY PIECE. OUR SERVICE METHODOLOGY IS SIMILAR TO THE LAST THREE TIMES WE'VE DONE THIS REPORT. WE ONLY COUNTED SERVICES OR GATHERED INFORMATION ABOUT SERVICES DEDICATED TO HOMELESS HOUSEHOLDS. SO HOUSING FOR INSTANCE, OUR AFFORDABLE HOUSING PROGRAM IS NOT REFLECTED HERE. THE SIGNIFICANT HOUSING WORK THAT PORTLAND HOUSING BUREAU AND HOME FORWARD DO ARE NOT REFLECTED HERE. WE ALSO INCLUDED MCKINNEY CONTINUUM OF CARE FUNDS. BECAUSE WHILE THOSE ARE FEDERAL FUNDS THAT ARE DEDICATED TO HOMELESSNESS, OUR LOCAL JURISDICTION AND COMMUNITIES GET TO DECIDE THE PRIORITIES FOR THAT, AND THAT'S WHY WE INCLUDED THEM IN THIS METHODOLOGY. THE DATA HERE IS FROM THE PORTLAND HOUSING BUREAU, HOME FORWARD, AND THE DEPARTMENT OF COMMUNITY JUSTICE, COMMUNITY SERVICES IN COUNTY HUMAN SERVICES, MENTAL HEALTH AND ADDICTION, AGING AND DISABILITIES AND THE DOMESTIC VIOLENCE OFFICE. SO YOU HAVE AS BROAD OF A REACH OF HOMELESSNESS SERVICES AS WE COULD GET FROM THE BUDGET. AND THIS IS A FORCED CHOICE EXERCISE. I WANT TO REALLY REINFORCE THAT. WE DEFINE SERVICE CATEGORIES AND POPULATIONS AND I'LL TALK TO YOU ABOUT THOSE IN JUST ONE MINUTE. AND FOR EVERY PIECE OF BUDGET INFORMATION WE RECEIVED WE FORCED IT INTO ONE OF THOSE THREE BOXES, EITHER BY SERVICE OR BY POPULATION. BECAUSE THIS IS MORE OF AN ART THAN A SCIENCE, WE COULD DO THIS EXERCISE TODAY AND COME UP WITH A LITTLE BIT DIFFERENT SORTING AND PIECING, BUT IT GIVES YOU A GENERAL SENSE OF WHERE WE WOULD FIND THESE PROGRAMS, BASED ON THE FINANCIAL DATA THAT WAS SUBMITTED TO US. AGAIN, FINANCIAL DATA IS LIMITED IN SOME WAYS. OTHER CONSIDERATIONS, MANY, MANY OTHER SERVICES AS YOU'VE HEARD JUST IN THE PRESENTATION BEFORE YOU, SERVE THE HOMELESS. BUT THEY ARE NOT SOLELY ORGANIZED OR PRIMARILY ORGANIZED SERVING THE HOMELESS, AND THUS THEY ARE NOT REFLECTED HERE. AGAIN, THIS IS A LITTLE SNAPSHOT OF THE TOTAL SYSTEM, BUT IT'S A REALLY IMPORTANT PIECE OF THE SNAPSHOT OF THE TOTAL SYSTEM. THIS INFORMATION IS NOT DISAGGREGATED BY RACE AND ETHNICITY. AND THIS IS AN IMPORTANT

POINT. IT IS NOT DISAGGREGATED BECAUSE IT IS FINANCIAL INFORMATION, AND FINANCIAL IS NOT DISAGGREGATED NOR PRESENTED BY RACE OR ETHNICITY OR GENDER, UNLESS FOR INSTANCE IN A PROGRAM OFFER FOR THE COUNTY'S FUNDING IT SAYS HOUSING FOR LATINO WOMEN, THERE IS NO WAY TO UNDERSTAND FROM A FINANCIAL PERSPECTIVE WHAT IS THE RACE AND ETHNICITY. WE DO TRACK DEMOGRAPHICS FOR SERVED, SO EVER SERVICE WE DELIVER IS TRACKED IN A DISAGGREGATED MANNER ANDERSON COOPERING TO THE METHODOLOGY RECOMMENDED BY THE COALITION FOR COMMUNITIES OF COLOR. WE DO TRACK RACE AND ETHNICITY AND GENDER AND OTHER ISSUES AS WE GO OUT FOR THE POINT IN TIME COUNT AND THE SHELTER COUNT. SO WHERE WE'RE COUNTING SERVICE DELIVERY, WHERE WE'RE COUNTING SOME ASPECT OF NEED, WHEN WE'RE LOOKING AT THE CENSUS, WE ARE COUNTING ALL OF THAT INFORMATION, TRACKING IT AND USING IT IN A DISAGGREGATED WAY, THIS INFORMATION IS NOT BECAUSE IT'S FINANCIAL. WHAT WE DO KNOW IS THAT PEOPLE OF COLOR ARE OVERREPRESENTED IN THE HOMELESS POPULATION IN SOME VERY CHALLENGING WAYS. AND WE DO KNOW THAT WE DON'T UNDERSTAND WHAT THE QUALITY OF THAT EXPERIENCE IS TO BE SERVED FROM A MAINSTREAM AGENCY AS A PERSON OF COLOR. AND WE KNOW THAT OUR CULTURALLY SPECIFIC INVESTMENT IS UNDERFUNDED. SO WE DON'T NEED A LOT OF DATA TO KNOW THOSE THREE THINGS ARE THE IMPORTANT MESSAGES HERE. AND IT WOULD BE INTERESTING AT SOME POINT TO TALK ABOUT IN THE COUNTY'S PROGRAM OFFER PROCESS, IS THERE A WAY WHERE WE COULD LINK OR SEEK SOME INFORMATION ABOUT RACE, ETHNICITY, DISPROPORTIONALITY, THE EQUITY AND EMPOWERMENT LENS IN THE PROGRAM OFFER FORM AND TOOL ITSELF. I REALIZE THOSE ARE VERY CROWD YOU HAD TOOLS, BUT THAT WOULD BE ONE PLACE IN WHICH WE COULD HAVE A DISCUSSION ABOUT WHAT WOULD IT MEAN, AND HOW WOULD THAT INFORMATION HELP BETTER UNDERSTAND WHERE OUR FINANCIAL INVESTMENTS ARE GOING. SO WHAT DOES THE REPORT SHOW? IT SHOWS US DISCRETIONARY FUNDING OVER TIME. IT SHOWS US THE INCREASE IN FUNDING IN 2014, WHICH IS AN EXCITING SITUATION, ALTHOUGH MUCH OF THAT IS DUE TO ONE-TIME-ONLY FUNDING, AND WE'LL TALK A LITTLE BIT MORE ABOUT THAT IN A MINUTE. IT SHOWS US OPPORTUNITIES FOR MORE ALIGNMENT AMONG CONTRACTS WITH NONPROFIT ORGANIZATIONS FOR HOMELESS SERVICES. IT HELPS TO START HELP US UNDERSTAND WHERE THERE ARE OPPORTUNITIES FOR OUR CURRENT INVESTMENTS TO BE REFOCUSSED INTO BETTER ALIGNMENT WITH OUR HOME FOR EVERYONE GOAL, AND/OR NEW RESOURCES TO BE DEVELOPED. AGAIN, YOU JUST HEARD SOME OF THOSE PLACES IN THE PRESENTATION ON ADDICTIONS. IT ALSO LEADS US TO A NUMBER OF QUESTIONS. IT LEADS US TO QUESTION, WHAT IS THE IMPACT OF THE ECONOMY AND THE LACK OF LIVING WAGE JOBS. SO ONCE WE GET A FAMILY OR A HOUSEHOLD STABLE, AND WE'RE PAYING SOME PORTION OF REM ASSISTANCE, WHAT HAPPENS WHEN THAT ASSISTANCE IS OVER, AND AS WE SPOKE LAST MONTH ABOUT THE TOP 10 JOBS PEOPLE ARE MOST LIKELY TO GET IN THIS COMMUNITY, NONE OF THEM BY ITSELF AT FULL TIME EXCEPT

FOR REGISTERED NURSE, WILL PAY FOR SOMEONE TO BE ABLE TO AFFORD THEIR HOUSING, THEIR UTILITIES, THEIR FOOD AND CARE FOR CHILDREN. SO WE HAVE SOME STRUCTURAL ISSUES THAT AREN'T GOING TO BE ADDRESSED BY THIS, AND CERTAINLY LEAD US TO QUESTION HOW ARE WE LOOKING AT OUR INVESTMENT, AND HOW ARE WE LOOKING AT THAT LONG TERM CHALLENGE OF ECONOMIC DEVELOPMENT THROUGH THE DEVELOPMENT OF HUMAN CAPITAL. WE ALSO NEED TO UNDERSTAND, AS YOU'VE HEARD EARLIER, THAT WE ARE IN HISTORICALLY LOW, EXTREMELY LOW RENTAL VACANCY RATES. AND THAT POINTS TO A VERY SERIOUS SITUATION WHERE PEOPLE ARCH SAY WE CAN'T BUILD OUR WAY OUT OF THE AFFORDABLE HOUSING SITUATION. AND IN SOME WAYS WE MUST BUILD OUR WAY OUT OF THE AFFORDABLE HOUSING SITUATION, BECAUSE WE CAN BE AS EFFICIENT AND LEAN AND STRATEGIC AS WE CAN. BUT IF FOLKS CAN'T GET INTO HOUSING, THEY CAN'T BE DEALING WITH THEIR ADDICTION. THEY CANNOT DEAL WITH THE DOMESTIC VIOLENCE. THEY CANNOT DEAL WITH THEIR MENTAL HEALTH OR ANY OF THE OTHER CHALLENGES THAT THEY ARE FACING IN THEIR LIVES. STEVE, YOU OFTEN RAISE THIS POINT OF, WE HAVE OFTEN SAID IN THE STANDARDS OF HOMELESSNESS AND AFFORDABLE HOUSING THAT PEOPLE SHOULD PAY NO MORE THAN 30% OF THEIR INCOME TO MAINTAIN THEIR HOUSING. AND WHAT WE HAVE COME TO UNDERSTAND IN THIS COMMUNITY IS THAT JUST ISN'T POSSIBLE. WE CAN DO A GOOD JOB OF PLACING PEOPLE INTO HOUSING. WE CAN DO A FAIRLY GOOD JOB OF GETTING THEM STABLE AND THEY WILL BE EXTREMELY RENT BURDENED FOR THE ENTIRE TIME THAT THEY ARE IN THAT HOUSING. THE SORT OF HOLY GRAIL OF PLACING A LOW-INCOME FAMILY, AND MAKING SURE THAT NOT MORE THAN 30% OF THEIR INCOME IS SPENT ON HOUSING OR RENT BURDEN IS EXACTLY THAT, IT IS NOT POSSIBLE. WE NEED TO REMAKE THAT NARRATIVE FOR US. WE ALSO WANT -- THIS INFORMATION ALSO STARTS TO TALK TO US ABOUT THE EFFECTS OF FEDERAL AND STATE DISINVESTMENT OVER TIME, THE IMPACTS OF SEQUESTRATION, WHICH STEVE WILL TALK ABOUT, HAS HIT THE HOUSING AUTHORITY EXTREMELY HARD. AND WE WERE AT A -- WE'VE BEEN AT OTHER CRISIS POINTS IN THE LAST COUPLE OF YEARS TO TRY TO AVOID TAKING PEOPLE OFF OF BENEFIT AND OUT OF HOUSING. AND IN TERMS OF INFORMATION ABOUT HOW WE TALK ABOUT THIS ISSUE WITH THE COMMUNITY, THIS REPORT GIVES US SOME OF THE -- I THINK IMPORTANT TALKING POINTS WE NEED TO START USING AS WE TALK TO OUR COMMUNITY AND OURSELVES ABOUT HOUSING AND HOMELESSNESS. BECAUSE WE'VE DONE A LOT OF INNOVATION HERE. WE HAVE DONE A LOT OF COLLABORATION AND WE'VE DONE A LOT OF INNOVATION. THERE'S A LOT OF CREATIVITY HERE, ALMOST IN SPITE OF OUR STATE AND FEDERAL PARTNERS. AND WE WANT TO MAKE SURE THAT STORY BOTH GETS OUT TO THE COMMUNITY IN ORDER FOR THE COMMUNITY TO UNDERSTAND WHERE ITS RESOURCES ARE GOING, BUT ALSO TO BUILD SUPPORT FOR CONTINUED INVESTMENT, CREATIVITY, PILOTING AND TAKING ON SOME DIFFERENT APPROACHES TO THIS ISSUE. ALL RIGHT. SO THE THREE SERVICE CATEGORIES THAT WE PUT THIS FUNDING INTO ARE HOUSING, WHICH IS

PERMANENT HOUSING INCLUDING LEASING, OPERATION AND SUPPORT OF SERVICES. SHELTER AND TRANSITIONAL HOUSING, WHICH ARE HOUSING OR FACILITY SERVICES THAT ARE ON TIME-LIMITED BASIS. IF SOMEONE COMES INTO SERVICE AND THEY ARE HOLD YOU HAVE 18 TO 24 MONTHS TO BE HERE, OR IT'S SHORT-TERM SHELTER THAT PEOPLE ARE NOT MEANT TO BE IN MORE THAN 30, 60, 90 DAYS, THAT'S THE SECOND CATEGORY. AND THE LAST CATEGORY ARE RELATED SERVICES, SOME OF WHICH ARE INFRASTRUCTURE, OUR MANAGEMENT INFORMATION SYSTEM, CENTRALIZED I&R, INFORMATION AND REFERRAL, AND SOME OF OUR SUPPORTIVE SERVICES. THREE POPULATIONS -- WE'RE ALMOST DONE WITH THE BACKGROUND AND THEN WE'LL GET TO THE DATA. THREE POPULATIONS, UNACCOMPANIED YOUTH, FAMILIES WITH CHILDREN, AND INDIVIDUAL OR COUPLES WITHOUT CHILDREN. AND THERE IS SOME INFORMATION ABOUT GENDER SPECIFIC SERVICES THAT WE'LL TALK ABOUT IN LATER SLIDES. THE HOME FOR EVEN, OUR 10-YEAR PLAN RESET IDENTIFIES FAMILIES WITH CHILDREN, UNACCOMPANIED YOUTH, ADULTS WITH MENTAL AND PHYSICAL DISABILITIES, WOMEN AND VETERANS AND OUR PRIORITY POPULATIONS. YOU SEE THERE'S A GOOD ALIGNMENT HERE, THE ADULT CATEGORIES WOULD BE BROKEN DOWN BY SPECIAL POPULATIONS AND YOU'LL SEE THAT INFORMATION LATER IN THE REPORT. THESE ARE THE SUBPOPULATIONS.

>> CLARIFICATION, CAN YOU CLARIFY WHICH DEFINITION OF HOMELESSNESS IS USED FOR THE CONTEXT OF THE POPULATIONS HERE?

>> WELL, IT'S -- THE BROADEST DEFINITION OF HOMELESSNESS. IF YOU LOOK AT THE POINT IN TIME COUNT THAT WE D WE HAVE LITERALLY HOMELESS, WE HAVE THE DOUBLED UP POPULATION, WE HAVE ON THE STREET, THE CHRONIC POPULATION. AND WE'RE NOT MAKING A LOT OF DELINEATION BETWEEN THOSE POPULATIONS. WHENEVER THE BUDGET INFORMATION CAME IT SAID IT SERVED A HOMELESS POPULATION, WE TOOK THAT AT FACE VALUE. SO IT'S NOT DELINEATED BY THOSE DEFINITIONS OF LITERAL HOMELESSNESS, CHRONIC HOMELESSNESS, NEWLY HOMELESS, ANY OF THOSE. SUBPOPULATIONS, WE ARE TRACKING INFORMATION AGAIN -- BECAUSE THE BUDGET TRACKS IT -- FOR THOSE WITH ADDICTIONS, THE DEVELOPMENTALLY DISABLED, DOMESTIC VIOLENCE, OFFENDERS, THE MEDICALLY VULNERABLE, THE MENTALLY -- FOLKS LIVING WITH A MENTAL ILLNESS, PREGNANT OR PARENT TEENS, SENIOR DISABLED, VETERANS AND THOSE LIVING WITH HIV. SOME OF THESE ARE DUPLICATIONS AS YOU LOOK AT THE BUDGET INFORMATION. ALL RIGHT. ANYTHING YOU WANT TO SAY ABOUT METHODOLOGY OR BACKGROUND BEFORE WE GET THERE? ARE THERE ANY QUESTIONS ABOUT METHODOLOGY OR BACKGROUND? IT WAS LOT BUT THERE'S A LOT TO SEE. SO NOW YOU GET THE SLIDES AND PICTURES. SO WE'RE GOING TO CONTINUE THIS DATA IN A VULNERABLE OF GIVE VERSIONS SO YOU CAN SEE IT SORT OF PARSED OUT. YOU'LL SEE SIMILAR DATA FOR MULTIPLE 6S AS WE GO FORWARD. I THINK THE IMPORTANT THING TO TAKE ABOUT THIS SLIDE IS, ONE, THE DISCRETIONARY

FUNDING IS NEARLY \$52 MILLION AND THAT IS A SIGNIFICANT INCREASE FROM 2011. SOME OF THAT IS ONE TIME ONLY MONEY, SO THAT'S OF CONCERN. OTHERS OF IT IS BECAUSE WE HAD AN INCREASE IN HUD MCKINNIE, A FAIRLY SIGNIFICANT INCREASE OF OVER \$8 MILLION AS THE FEDERAL GOVERNMENT RECALCULATED OUR RENT PAYMENTS, BUT ALSO BECAUSE WE RECEIVED A NUMBER OF COMPETITIVE PROPOSALS TO OUR BASAL INDICATION, BECAUSE OF THE ALIGNMENT AND THE BEST PRACTICE WORK THAT IS GOING HERE. SO THAT'S VERY MUCH GOOD NEWS. AND YOU SEE A BALANCE, REALLY LITERALLY, AMONGST THE FOUR JURISDICTIONS. THE FEDS, HOME FORWARD WHOSE SOURCE OF MONEY IS FEDERAL, AND THEN THE PORTLAND GENERAL FUND, AND THE COUNTY GENERAL FUND.

>> I THINK THIS IS WHERE IT'S IMPORTANT TO TALK ABOUT THIS PIE CHART AND HOW IT FITS INTO PIECES THAT ARE NOT HERE, WHICH IS A VERY BIG DISCUSSION, PARTICULARLY WHEN YOU START TO TALK ABOUT NOT JUST HOUSING BUT THE SUPPORT SERVICES NEEDED FOR CERTAIN POPULATIONS TO BE SUCCESSFUL. BUT WHAT MARY'S TRYING TO SHOW HERE IN THIS CHART, I THINK IS WHAT WE CALL DISCRETIONARY FUNDING. JUST FOR AN EXAMPLE, HOME FORWARD'S BUDGET IS ABOUT \$100 MILLION A YEAR. THIS 13-SOME MILLION IS SPECIFICALLY TO DEAL WITH HOMELESS PEOPLE. BUT IF YOU LOOK AT WHO'S BEING HOUSED WITH THE 10,000 DEEPLY SUBSIDIZED FOLKS, OVER 80% OF VOUCHERS HOLDERS AND PUBLIC HOUSING RESIDENTS MAKE 30% OR BELOW, AND ABOUT 40% OF THOSE HOUSEHOLDS INCLUDE KIDS, TO ABOUT 9,000 KIDS. SO IN SOME WAYS WE HAVE A LOT OF HOMELESS PREVENTION AT PHB, IN TERMS OF THE AFFORDABLE HOUSING IS -- IS OUT THERE, AND BUT FOR THIS WE WOULD SEE MORE HOMELESSNESS. SO IT'S NOT PERFECT BUT IT'S A SNAPSHOT FOR WHAT WE CALL MAYBE DISCRETIONARY, MORE THE GENERAL FUND ABILITIES OF THE LOCAL JURISDICTIONS TO KIND OF COMPLEMENT THE MAINSTREAM FUNDS, IF YOU WILL.

>> ALL RIGHT, EXCELLENT. THIS IS WHERE OUR FUNDING GOES BY POPULATION. SO YOU RECALL BACK TO THOSE THREE DEFINITIONS. ONE THING WE DO WANT YOU TO KNOW IS THAT 45% OF THOUGH COUNTED IN THE POINT IN TIME COUNT ARE PEOPLE OF COLOR. YOU UNDERSTAND WE START TO SEE THIS DISPROPORTIONALITY. LET ME TELL YOU A LITTLE BIT MORE ABOUT THE POPULATIONS IN OUR LAST POINT IN TIME COUNT. 50% OF THOSE WHO ARE UNSHELTERED -- THAT'S ONE OF THOSE CATEGORIES, COMMISSIONER WENDT, THAT YOU SPOKE TO -- ARE NEWLY HOMELESS, MEANING THAT THEY HAVE BEEN HOMELESS FOR A YEAR OR LESS. THE CHRONIC UNSHELTERED HAVE INCREASED BY 27% FROM 2011 TO CHILDREN, WHICH WAS OUR POINT IN TIME COUNT. SO YOU'RE SEEING TRENDS THAT ARE NOT ONES THAT WE WANT TO SEE. WE DO KNOW THAT THE UNSHELTERED ARE COMPLETELY DISPERSED THROUGHOUT THE COUNTY. I THINK ONE OF OUR OLD NARRATIVES IS MOSTLY HOMELESSNESS IS IN DOWNTOWN PORTLAND AND IT DOESN'T HIT IN OTHER PARTS OF THE

COUNTY. THAT IS ABSOLUTELY UNTRUE, AND WE HAVE ALL ACROSS JURISDICTIONS ATTEMPTED TO INCREASE OUR INVESTMENT AND DIRECT FOCUS FOR HOMELESS ACCESS AND RENT ASSISTANCE INTO EAST COUNTY AND MID COUNTY. I THINK THE MOST DISTURBING IS THAT THE NUMBER OF INDIVIDUALS AND HOMELESS FAMILIES INCREASED FROM 2011 TO 2013 BY 18%. AND THAT INCLUDES 750 CHILDREN, 270 OF WHICH RETURNED THE AGE OF FIVE. THOSE ARE CHILDREN LIVING ON THE STREETS OR IN THEIR CARS OR OTHER PLACES THAT AREN'T MEANT FOR HUMAN HABITATION. AND WE UNDERSTAND THEN THE GENERATIONAL AND DOWNSTREAM IMPACTS OF THAT KIND OF HOMELESSNESS AND THAT KIND OF INCREASE. THE NUMBER OF WOMEN WHO ARE LITERALLY HOMELESS INCREASED BY 22% FROM 2011 TO 2013. AND YOU DON'T SEE THAT IN THE PIE CHART OF ADULTS BUT THEY ARE A PART OF THAT ADULT POPULATION. MORE THAN 50% OF THOSE LIVING ON THE STREETS OR ARE PART OF OUR HOMELESS COUNTS HAVE A DISABLING CONDITION OF SOME KIND, WHETHER THAT IS MENTAL ILLNESS, DEVELOPMENTAL DISABILITY, ADDICTIONS OR OTHER TYPES OF CONDITIONS. 11% OF OUR ADULTS ARE VETERANS. AND A THIRD OF THEM ARE CHRONICALLY HOMELESS. SO AGAIN, ANOTHER POPULATION FOR WHICH WE ARE ALL DEEPLY CONCERNED. RECENTLY IN THE NEWS THERE ARE TWO -- THE NUMBER OF PLACES AROUND THE COUNTRY WHERE PEOPLE ARE SAYING THEY HAVE ACTUALLY ELIMINATED THEIR CHRONIC VETERANS HOMELESSNESS. I THINK THAT WOULD BE A GOAL AND AN ISSUE THAT WE WOULD ALL LIKE TO BE ABLE TO SAY IN THIS COMMUNITY, AS WELL. ALSO REPRESENTED IN THESE FUNDING POPULATIONS IS DOMESTIC VIOLENCE, 19% OF THE TOTAL FOLKS WHO ARE HOMELESS THAT WE HAVE COUNTED HAVE EXPERIENCED DOMESTIC VIOLENCE, 41% OF THE WOMEN, AND UP TO 60% OF THE FAMILIES THAT WE COUNT IN OUR HOMELESSNESS COUNT HAVE HAD DOMESTIC VIOLENCE EITHER AS A PAST CONTRIBUTING FACTOR TO THEIR HOMELESSNESS, OR A DIRECT CONTRIBUTING FACTOR. THEY ARE NOW HOMELESS BECAUSE THEY LEFT THE DOMESTIC VIOLENCE SITUATION. IT IS A SIGNIFICANT ISSUE. AND THEN FINALLY, PEOPLE OF COLOR ARE OVERREPRESENTED IN THE HOMELESS POPULATION WHEN YOU COMPARE IT TO THE GENERAL POPULATION BY 16%. IN THE NUMBER OF FOLKS UNSHELTERED, 38% OF THOSE FOLKS ARE PEOPLE OF COLOR, OVERREPRESENTED BY 38% IN COMPARISON TO THE GENERAL POPULATION. IN EMERGENCY SHELTER, 16% HIGHER DISPROPORTIONALITY. AND IF YOU ARE A PERSON OF COLOR LIVING HOMELESS, YOU ARE MORE LIKELY -- PEOPLE OF COLOR ARE MORE LIKELY TO BE HOMELESS FAMILIES THAN SINGLES OR YOUTH. I HOPE I SAID THAT CLEARLY. SO IN OUR OVERREPRESENTATION, IF YOU ARE HOMELESS AND A PERSON OF COLOR, YOU ARE MORE LIKELY LIVING IN A HOMELESS FAMILY, WHICH MEANS THERE ARE CHILDREN INVOLVED, THAN YOU ARE TO BE A HOMELESS ADULT OR A HOMELESS YOUTH BY THESE DEFINITIONS. THIS TALKS ABOUT FUNDING SOURCE BY POPULATION. SO YOU'LL SEE OUR THREE POPULATIONS, YOU'LL SEE THE COLOR CHART SPEAKS TO THE DIFFERENT FUNDING SOURCES. THERE ARE TWO IMPORTANT POINTS HERE. ONE IS ALL JURISDICTIONS ARE

PROVIDING FUNDING FOR ALL POPULATIONS. THERE'S SOME VARIATION DEPENDING ON PRACTICE AND HISTORY, BUT WE'RE ALL FUNDING ALL POPULATIONS. WHAT'S IMPORTANT ABOUT THIS, I THINK THE TAKEAWAY IS THIS NARRATIVE ABOUT RESOLUTION A, WHICH PROBABLY IF WE NEVER HEARD IT AGAIN WE'D BE ALL HAPPY ABOUT THAT. IT NEEDS TO BE RETIRED AS EITHER THE EXPLANATION OR THE RATIONALE FOR JURISDICTIONAL DECISION MAKING ABOUT FUNDING, BECAUSE THE REALITY IS WE ARE ALL FUNDING EVERY POPULATION. AND THAT'S ONE OF THE MOST INTERESTING TAKE-AWAYS FROM THIS VERSION OF THE REPORT, WHICH IS WE DO A LOT OF HAND-WRINGING ABOUT THIS IN DIFFERENT POINTS ALONG THE WAY. BUT WE NEED TO LET IT GO. IT'S NO LONGER THE EXPLANATION OR THE RATIONALE. WE NOW FOUND EVERYONE AND THUS, I THINK IT MAKES AGAIN THIS BETTER CASE FOR WE NEED TO CONTINUE OUR JOINT DECISION-MAKING AND OUR JOINT ALLOCATION EXPLORATIONS AROUND ALIGNMENT.

>> CHAIR MADRIGAL: I LOVE THIS SLIDE. I THINK IT'S SO IMPORTANT TO POINT THAT OUT. YOU KNOW, AS SOME PEOPLE HAVE BECOME MORE AWARE OF THE PROBLEM, THEY HAVE KIND OF SAID, WHO'S IN CHARGE ARE THIS? WHOSE PROBLEM IS IT? AND THAT'S JUST RIDICULOUS, IT'S EVERYBODY'S PROBLEM, IT'S A COMMUNITY ISSUE THAT, AGAIN, WE CAN'T JUST CHECK A BOX AND PUT IT IN SOMEONE'S COLUMN AND SAY, YOU DEAL WITH THIS. WE'RE ALL DEALING WITH IT, AND WE ALL NEED TO DEAL WITH IT. WE NEED TO CONTINUE OUR COMMITMENT. SO THANK YOU FOR THIS SLIDE.

>> WELL, AND THE OTHER THING IS, IT LOOKS SIMPLE BUT IT SO REFLECTS AN INCREDIBLE LEVEL OF WORK AND DEDICATION AND COMMITMENT ON THE PART OF ALL OF OUR STAFF AND ALL OF OUR JURISDICTIONS, TO BE WORKING ON THIS AND LOOKING AT THIS ALIGNMENT ISSUE, EVEN OUTSIDE OF THIS NARRATIVE OF WHOSE PROBLEM IS IT AND WHO'S RESPONSIBLE FOR IT. THIS IS POPULATION BY FUNDING SOURCE. THIS IS AGAIN, WHERE YOU'RE GOING TO SEE A LITTLE VARIATION JUST BECAUSE OF HISTORICAL LEGACY AND PRACTICE. BUT IT'S NOT ALL THAT DISPARATE IN WHO'S FUNDING WHAT BY WHAT FUNDING SOURCE. SERVICE TYPES, AGAIN, THOSE ARE THE THREE SERVICE TYPES THAT WE DEFINED FOR YOU EARLY ON. THE GOOD NEWS IS THAT SHELTER AND RELATED SERVICE, WHICH YOU COULD ARGUE IS OUR MOST EXPENSIVE AND LEAST EFFECTIVE TO PERMANENCY OPTION, AND RELATED SERVICES, WHICH IS PROBABLY A LESSER GOOD NEWS, HAVE REMAINED STABLE SINCE 2011. THEY ARE RIGHT ABOUT THE SAME AMOUNT OF PERCENTAGE OF THE TOTAL. HOUSING HAS DRAMATICALLY INCREASED AND THAT'S CONSISTENT WITH BOTH OUR NATIONAL BEST PRACTICE LEARNINGS, BUT ALSO OUR LOCAL EXPERIMENTATION AND COMMITMENT. I THINK THIS IS EXACTLY THE TREND WE WANT TO BE SEEING WITH HOUSING. BECAUSE WE KNOW HOUSING IS THE MAIN -- THE MAIN GATEWAY TO BE ADDRESSING A NUMBER OF CHALLENGES THAT HOUSEHOLDS AND INDIVIDUALS DEAL WITH. SO PARTICULARLY AROUND THE ISSUE OF HOUSING FIRST, AND AGAIN, THE PRESENTATION JUST HAPPENED AROUND, YOU DON'T

TREAT THE ADDICTION FIRST, YOU GET THE HOUSING IN AND THE CHANCES OF TREATING THE ADDICTION RISES DRAMATICALLY, DOUBLED. ALRIGHT. THIS SLIDE TALKS ABOUT BREAKING DOWN WHAT'S IN RELATED SERVICES. I WOULD SAY THIS IS A PLACE WHERE WE NEED TO PUT MORE TIME AND ATTENTION JURISDICTIONALLY. THESE ARE THE SERVICES THAT HELP PEOPLE ONCE PLACED, MAINTAIN THEIR PLACEMENT. THEY ARE ALSO THE PLACES WHERE THE SERVICES OR THE INVESTMENTS WHERE WE ARE HOLDING OURSELVES ACCOUNTABLE FOR THE WORK THAT WE'RE DELIVERING, FOR THE DATA SHARING, FOR THE OUTCOMES AND ALL OF THOSE KINDS OF THINGS. SO WE THINK THIS FUNDING LEVEL IS AN INADEQUATE TO REALLY LEVERAGE WHAT WE'RE INVESTING IN THE SHELTER AND HOUSING INVESTMENTS TO LONG TERM STABILITY. YOU'LL NOTE, OH, THERE'S OVER A MILLION DOLLARS IN DAY SERVICES. IN THE WINTER MONTHS WE CAN UNDERSTAND HOW INADEQUATE THAT IS, EVEN THOUGH IT SEEMS LIKE A SIGNIFICANT AMOUNT OF MONEY. AND I'LL JUST TELL YOU THE WORK COLUMN AT THE END IS SOME REFLECTION OF THE RESOURCES WE SPENT TO FACILITATE THE 10-YEAR PLAN TO END HOMELESSNESS. ALL RIGHT. WE'RE MOVING, MOVING, MOVING. THESE ARE SERVICE TYPE BY FUNDER, AGAIN, SIMILAR INFORMATION TO THE INFORMATION YOU SAW PRESENTED IN THE PIE CHART. IT'S JUST A WAY TO UNDERSTAND BY JURISDICTION WHERE THE INVESTMENTS HAVE GONE. I THINK WE UNDERSTAND THE CHALLENGES FOR THE CITY CITY IN TERMS OF THEIR SHELTER RELATED SERVICES AND HOUSING, JUST IN TERMS OF DOWNTOWN PORTLAND. SERVICE TYPE BY POPULATION, IT'S THE SAME INFORMATION WE PRESENTED TO YOU IN THE PIE CHART BUT IT ALLOWS YOU AS A JURISDICTION TO UNDERSTAND WHERE THE COUNTY'S INVESTMENT IS GOING AND WHAT THAT LOOKS LIKE.

>> I'M JUST CURIOUS HERE, LOOKING AT THIS AS AN INVESTMENT CHART AND TRYING TO REDUCE THE -- TRYING TO REDUCE THE HOMELESSNESS NUMBER, WHICH SEEMS TO BE INCREASINGLY GROWING AND WE'RE CHASING AFTER IT AS FAST AS WE CAN. AND PUTTING A LOT OF RESOURCES AND COORDINATING OUR EFFORTS INTO IT, THIS IS NOT REALLY CAPITOL INVESTMENT, THIS IS REALLY, STEVE, LIKE YOU WERE SAYING, THIS IS REALLY SERVICE-INTENSIVE INVESTMENT TO HELP PEOPLE STABILIZE THEMSELVES INTO HOUSING. I MEAN, OTHERWISE IT SEEMS THAT WHAT YOU WOULD HAVE WOULD BE A BONDED BUILD HOUSING PROGRAM THAT WAS CHASING AFTER A PROJECTED HOMELESSNESS FIGURE, AND THEN YOU WOULD -- YOU WOULD HAVE A NEW VILLAGE OF HOUSING, EVERYBODY WOULD BE HOUSED AND YOU WOULD PAY IT OFF GRADUALLY WITH DEBT SERVICE FOR A BOND. FOR EXAMPLE, I MEAN, THIS IS OBVIOUSLY A MUCH STICKIER SERVICE RELATED PROBLEM, AND REALLY FEEDS BACK THAT MUCH MORE INTENSELY INTO THE ADDICTION AND TREATMENT STRATEGY THAT WE HEARD EARLIER, AND OTHER STRONGS THAT ARE RELATED TO THAT, SUCH AS ECONOMIC DEVELOPMENT STRATEGIES. AND WAYS TO KEEP PEOPLE FROM BECOMING HOMELESS, AND TAKING KIND OF A CLOSE LOOK AT WHAT

THE DRIVERS ARE THAT DRIVE THAT. AGAIN, THE ECONOMY, BUT ALSO ALL THOSE OTHER COSTS. UTILITY COSTS, DAY CARE COSTS, YOU KNOW, YOU KNOW THESE COSTS BETTER THAN I DO BUT THOSE SEEM TO BE JUST A COUPLE OF THE KINDS OF EXPENSES THAT DRIVE PEOPLE INTO HOMELESSNESS. AND SOME OF THOSE ARE MORE UNDER OUR CONTROL THAN OTHERS. I GUESS, YOU KNOW, SORT OF FAMOUSLY LOOK AT THIS AND THINK, HOW CAN WE REPOSITION OURSELVES IN THE NEXT YEAR BEFORE YOU GO AWAY, STEVE, HOW DO WE REPOSITION OURSELVES EVEN MORE IN FRONT OF THE PROBLEM, AND PUT OURSELVES EVEN MORE INTO AN UPSTREAM WAY OF AT LEAST UNDERSTANDING WHAT IT IS WE'RE DEALING WITH, BECAUSE IT DOES SEEM THAT WE HAVE HAD A LONG TIME OF LOOKING AT HOUSING AND HOMELESSNESS, AND I FEEL LIKE WE'RE NOT GAINING TRACTION ON THE MAIN EVENT HERE.

>> YEAH, I MEAN -- I'VE BEEN THINKING ABOUT THIS SAME QUESTION A LOT LATELY. OVER THE LAST FEW MONTHS WE'VE RECEIVED A LOT OF MEDIA INQUIRIES ABOUT HOMELESSNESS, AND I THINK PEOPLE WANT IT TO BE A REALLY SIMPLE METRIC: ARE YOU GAINING GROUND ON IT OR NOT. AND IN FACT, THE MAYOR HAS SAID THAT HOMELESSNESS IS ONE OF HIS CHIEF BUDGET PRIORITIES THIS YEAR, WHICH I ALSO -- WE NEED TO WRITE AN IMPACT MEASURE AROUND HOMELESSNESS, WHICH I JUST HAD A MEETING ABOUT YESTERDAY TO UNDERSTAND. SO I'VE BEEN THINKING BIT AND NEED TO GET THE WISE OLD MAN HERE TO HELP ME OUT. OH, A WHOLE YEAR'S WORTH, STEVE, A WHOLE YEAR. BUT HOMELESSNESS, PEOPLE WANT IT TO BE SIMPLE. ARE YOU MOVING THE BAR ON HOMELESSNESS OR NOT. THAT'S THE SORT OF QUESTION I'M BEING ASKED, HOW DO WE MOVE THE NEEDLE. HOMELESSNESS TO ME IS A SYMPTOM, JUDY, I THINK THE POINT THAT YOU'RE GETTING AT, OF SO MANY DRIVERS THAT WE DON'T CONTROL. YOU KNOW, CERTAINLY THE ECONOMY IS THE ONE THAT'S BEEN FRONT AND CENTER TO US FOR A LONG TIME. SO HOW DO WE MEASURE OUR PROGRESS AND OUR ABILITIES? I THINK THE THING THAT MARY HAS HELPED HIGHLIGHT -- AND I WANT TO SORT OF WRAP UP TALKING A LITTLE MORE ABOUT AND THEN HEARING YOUR THOUGHTS ABOUT IS, WE CAN DO A MUCH BETTER -- WHAT WE CAN DO IS A MUCH BETTER JOB OF HOW WE END ANY INDIVIDUAL'S HOMELESSNESS. AND WHAT WE PRIORITIZE AND HOW WE TREAT HOMELESSNESS, YOU KNOW, I'M EXCITED -- I'M SORRY, I MISSED SOME OF THE BEHAVIORAL HEALTH INFORMATION BECAUSE I THINK I'M REALLY EXCITED FOR ONCE TO BE ABLE TO TALK ABOUT HOPE WHEN WE'RE TALKING ABOUT HEALTH CARE. I THINK WE'VE GOT THIS FOCUS ON HOUSING AS A WHOLE COMMUNITY, AND I THINK THAT'S INCREDIBLY IMPORTANT, IF YOU CAUGHT SUSAN EMMONS' -- ALL OF HER LECTURE IN NOVEMBER, SHE EFFECTIVELY SAID, IT'S ABOUT HOUSING, STUPID. IT'S AMAZING HOW OFTEN WE TALK ABOUT HOMELESSNESS WITHOUT TALKING ABOUT HOUSING. SO I THINK I'M INTERESTED IN YOUR THOUGHTS ON WHAT WOULD AN IMPACT MEASURE FOR HOMELESSNESS BE, AND ALSO I THINK WE DON'T DO A VERY GOOD JOB OF TALKING ABOUT PREVENTION. I KNOW STEVE BROUGHT

NUMBERS FROM THE SHORT-TERM RENT ASSISTANCE POOL, AND THEY DO A TREMENDOUS AMOUNT OF AMAZING PREVENTION WORK. AND I THINK THE FACT THAT WE TALK A LOT ABOUT GLOOM AND DOOM, BUT FRANKLY, THE FACT THAT HOMELESSNESS ONLY WENT UP 5% DURING THE GREATEST RECESSION OF ANY OF OUR LIFETIME, IS A TESTAMENT TO THE FACT THAT WE'VE GOTTEN REALLY GOOD AT A FEW THINGS. WHICH IS NOT TO SAY THAT WE SHOULDN'T AND CAN'T GET BETTER, AND WHAT SHOULD WE BE MEASURING.

>> I GUESS THE OTHER POINT THAT I WANTED TO -- IT'S A QUESTION, IT'S A REAL QUESTION AND THEN I HAVE OF COURSE AN ASSUMPTION BEHIND IT. BUT THE QUESTION FIRST IS: WHERE ARE THE PRIVATE INTERESTS, THE NONGOVERNMENTAL INTERESTS AROUND THE TABLE? AND WHAT PROPORTION OF REAL DOLLARS THAT ARE REPRESENTED IN THIS GENERAL FUND EXPENDITURE ARE BEING PAID TO OUR PRIVATE -- AND I MEAN ALSO THE NOT FOR PROFIT COMMUNITY, BUT PRIVATE AND NOT FOR PROFIT PARTNERS? AND THERE'S A KIND OF A BECAUSE IN THIS STATEMENT. AND THAT IS BECAUSE I REALLY DON'T WANT HOMELESSNESS TO BE A KIND OF AN INDUSTRY THAT DRIVES PROFIT FOR A MARKET THAT IS MAKING MONEY OFF OF OUR EFFORT TO FILL A REAL NEED. BUT I'VE GOT TO SAY, AND MAYBE I'M JUST AGING, IT AFFECTS ALL OF US DIFFERENTLY, MY FRIENDS, SO, YOU KNOW, MAYBE MY SYMPTOM IS THIS DEGREE OF CYNICISM ABOUT HOW WE INDUSTRIALIZE OUR PROBLEMS. I CAN THINK OF THREE EXAMPLES RIGHT NOW JUST SITTING HERE, I'M SURE THERE ARE OTHERS BUT THREE SORT OF BIG EXAMPLES WITH TWO BIG EXAMPLES AND ONE LITTLE ONE PERHAPS, WHICH IS HOUSING. I THINK WE HAVE TO BE REALLY VIGILANT AND AWARE TO TARGET OUR RESOURCES AS DIRECTLY AS WE CAN TO THE NEED.

>> COMMISSIONER, INCREDIBLE QUESTIONS AND I WISH WE HAD EASY ANSWERS FOR THEM. BUT I DO THINK IT STRIKES ON A COUPLE OF THINGS. ONE, TO ME, I'M PROUD TO LIVE IN THIS COMMUNITY WHERE THE CITY AND COUNTY WITH ALL THE NEEDS AND CHALLENGES THAT YOU HAVE, ARE TRYING TO KIND OF BACKFILL WHAT HAS TRADITIONALLY BEEN A FEDERAL COMMITMENT. AND IF YOU TAKE THE SEQUESTRATION THINGS, AT LEAST WE'VE ROLLED THAT BACK AND WE'RE A LITTLE BIT BACK TO JUST NORMAL BUDGET CUTS FROM THE FEDS, AS OPPOSED TO THE SEQUESTRATION OVERLAY. IT'S STILL BAD BUT IT'S BETTER THAN LAST YEAR. BUT THE LARGER PICTURE IS REALLY IMPORTANT. THIS IS ESSENTIALLY DEALING WITH PEOPLE WHO ARE HOMELESS OR ON THE VERGE OF BEING HOMELESS. WHY ADULTS ARE SO HIGH IN TERMS OF POPULATION IS THE LINKAGE TO THE HOMELESSNESS IS REALLY A COUPLE OF REASONS. A BIG ONE IS INCOME GAP VERSUS HOUSING PRICE, 3%, HISTORICALLY LOW VACANCY RATES IN THE PORTLAND METRO AREA. AND THE SECOND ONE IS PEOPLE HAVE OTHER ISSUES. PEOPLE ARE MENTALLY ILL, THEY HAVE SUBSTANCE ISSUES, SO THE CONNECTION TO SUPPORT SERVICES IS JUST SO HIGH. THIS COMMUNITY HAS DONE A LOT AND FRANKLY IS ON THE VERGE OF DOING A LOT MORE IN THAT

REGARD. BUT THE LARGER ISSUE UNFORTUNATELY, I DON'T THINK THE CITY AND COUNTY CAN GET THE STAFF OUT OF THIS BECAUSE IT IS A FEDERAL COMMITMENT. ONE CONTEXT HERE IS WE TALK ABOUT THESE MILLIONS OF DOLLARS, WHICH SOUNDS LIKE A LOT OF MONEY, I THINK IT'S REALLY IMPORTANT TO KIND OF THINK, PARTICULARLY AS ONE OF OUR SENATORS IS GOING TO BE THE FINANCE CHAIR IN THE COUNTRY, IS TAX POLICY. AND JUST IN 2012, THE FEDERAL FISCAL 2012 THERE WAS \$240 BILLION DOLLARS THAT WENT TO HOUSING. \$180 BILLION OF THAT WENT TO HOME OWNERSHIP. OVER HALF OF THAT IS FOR PEOPLE WHO MADE \$100,000 OR MORE, INCLUDING ME. YOU KNOW, I WRITE OFF MY TAXES, THE INTEREST AND REDUCTION IN TAXES, ONLY \$60 BILLION OUT OF \$240 BILLION THAT THE FEDS SPENT WENT TO HELP RENTERS. SO IT WAS JUST A QUESTION OF FEDERAL POLICY. AND YET WE HAVE A FEDERAL POLICY THAT SAYS YOU SHOULD PAY A THIRD OF YOUR INCOME FOR RENT. AND IF YOU'RE RICH ENOUGH, YOU PAY EVEN LESS SOMETIMES. BUT A WHOLE LOT OF PEOPLE A WHOLE LOT OF PEOPLE ON OUR WAITING LIST, 21,000 FOLKS APPLYING IN ONE WEEK FOR SECTION 8 IN 2012, WE MIGHT BE ABLE TO HELP 3,000 IN THE NEXT FIVE YEARS. YOU KNOW, 3,000 APPLICATIONS FOR STEVE'S CROSSING IN SOUTHWEST PORTLAND, 122 APARTMENTS AVAILABLE. SO THESE JUXTAPOSITIONS, THESE LARGER QUESTIONS THAT ARE HAPPENING IN OUR COUNTRY, REALLY JURISDICTIONED AROUND THE COUNTRY ARE ALL REELING WITH THIS. I'M PROUD THAT MULTNOMAH COUNTY AND THE CITY OF PORTLAND ARE TRYING TO DO SOMETHING. BUT WE CAN'T FILL THAT GAP. SO I WISH THERE WAS SOMETHING WE COULD DO UPSTREAM, AND FRANKLY I THINK WE ARE FORCED TO DEAL WITH THE CONSEQUENCES, THAT WE DO NOT HAVE A RATIONAL FEDERAL HOUSING POLICY.

>> THIS IS LIKE PREACHING TO THE CHOIR, SO THIS IS -- WE'RE PROUD TO LIVE IN THIS COMMUNITY, AS WELL, THAT WE'RE HAVING THIS CONVERSATION. YOU KNOW, I THINK OTHER THINGS STRIKE ME, TOO. WE HAVE CONTRADICTIONS IN FEDERAL AND STATE POLICIES TOO, AT TIMES. WHEN YOU LOOK AT A PROGRAM LIKE TEMPORARY ASSISTANCE TO NEEDY FAMILIES, WHERE WE'RE GIVING TO NEEDY FAMILIES \$506 A MONTH, WHICH ISN'T GOING DO ANYTHING, CERTAINLY ISN'T GOING PROVIDE FOR BASIC NEEDS PLUS HOUSING. THEN WE'RE ASKING THEM TO GO TO WORK WHEN THEY HAVE SMALL CHILDREN. AT SOME POINT THERE HAS TO BE THAT RECONCILING OF FEDERAL AND STATE POLICIES THAT ACTUALLY INCENTIVIZE AND SUPPORT PEOPLE BEING INDEPENDENT, AS OPPOSED TO I THINK THE UNINTENDED CONSEQUENCE AT TIMES IS TO PUNISH PEOPLE FOR PLAYING BY THE RULES. AND AT SOME POINT WE'VE GOT START LAYING OUT THOSE DIFFERENT POLICIES BECAUSE IT Z THE BALL ROLLS TO LOCAL JURISDICTIONS TO CLEAN UP SOME REALLY SIGNIFICANT FEDERAL AND STATE RESPONSIBILITIES THAT HAVE BEEN PASSED. SO I -- I SHARE YOUR CONCERN. AND THEN I ALSO THINK THE PROMISE OF HEALTH CARE REFORM AS YOU WERE SAYING, TRACI, IS HOW DO WE PUT THE PERSON FIRST AND WORK PROBABLY HARDER, AND WE DO WORK VERY HARD IN THIS

COMMUNITY -- BUT I DO THINK OVER THE NEXT YEAR TO FIVE YEARS AS WE LOOK AT ACA IMPLEMENTATION, WE HAVE TO GET EVEN SMARTER ABOUT HOW DO WE INVEST OUR DOLLARS IN COMMUNITIES, HOW DO WE LEVERAGE THE TREMENDOUS PARTNERSHIP WITH NONPROFIT PARTNERS, SO THAT WE GET SERVICES TO FAMILIES QUICKLY, BEFORE -- BEFORE THE BOTTOM FALLS OUT, BEFORE THEY GET EVICTED AND BEFORE THEY GET THEIR UTILITIES TURNED OFF.

>> I'M ALSO FASCINATED BY THE CONVERSATION THAT'S HAPPENING RIGHT NOW ABOUT MINIMUM WAGE. I JUST THINK WE CAN ALSO DO SOMETHING WITH LOCALLY, BUT I'M NOT SURE, I SUSPECT YOU'RE NPR GEEKS LIKE I AM. AND I CAN'T REMEMBER BUT THE REPUBLICAN THEY HAD ON MAYBE LAST WEEKEND THAT WAS SORT OF SAYING, WE NEED TO RAISE THE MINIMUM WAGE, BECAUSE AS IT IS RIGHT NOW -- AND I THINK HE WAS COMING FROM A FAIRLY LIBERTARIAN PLACE -- THE FEDERAL GOVERNMENT IS SUBSIDIZING THESE BUSINESSES BECAUSE SOMEBODY THAT THEY ARE PAYING MINIMUM WAGE, WE THEN HAVE TO GIVE FOOD STAMPS TOO. SO YOU KNOW, WE'VE TALKED A LOT ABOUT RENT BURNED AND THAT LEADS TO HUNGER AND TANF. SO I'M ALWAYS MORE ATTRACTED TO THE THINGS I CAN DO SOMETHING ABOUT. EVEN IF IT'S ON A STATEWIDE BASIS, I THINK IT'S A REALLY -- I'M LEARNING A LOT LISTEN TO GET CONVERSATION THAT'S HAPPENING ABOUT MINIMUM WAGE.

>> I THINK -- I MEAN, I THINK IT'S GOOD THAT WE GET EFFICIENT AT SOLVING SOME SMALL THINGS WHEN WE FOCUS ON WHAT WE HAVE CONTROL OVER. BUT I ALSO THINK THAT WE NEED TO ACKNOWLEDGE OVER AND OVER AGAIN THE INCOME GAP THAT WE HAVE IN OUR COMMUNITY AND IN THIS COUNTRY, BECAUSE THAT -- THAT'S THE DRIVER HERE. PEOPLE CAN'T AFFORD TO RENT HOMES. THEY JUST CAN'T. AND WHEN THEY CAN'T AFFORD IT IT'S UNSAFE OR IT'S -- YOU KNOW, FILLED WITH MOLD OR WHATEVER. THERE ARE OTHER THINGS. SO I THINK, YOU KNOW, WE NEED TO INCREASE THE LITERACY I GUESS IN OUR COMMUNITY ABOUT THE INCOME GAP AND ALL THE DIFFERENT EFFECTS THAT IT HAS. SO WHEN DISCUSSIONS ABOUT THE MINIMUM WAGE COME UP, THERE'S NOT JUST THE KNEE-JERK, OH, WE'RE GOING LOSE JOBS. WELL, WE'RE NOT.

>> RIGHT. THIS IS HELPFUL BUT I THINK WE NEED TO NAIL DOWN THIS NARRATIVE. AND THERE IS A NARRATIVE HERE, AND IT'S EXCITING TO ME BECAUSE IT CROSSES DEPARTMENTAL LINES AS WELL IT SHOULD. BECAUSE EVERY ONE OF OUR CLIENTS IS IN A POSITION WHERE THEIR LIVES ARE CROSSING DEPARTMENTAL LINES, AND WE HAVE LEFT THEM ALL OF THE NAVIGATIONAL CHALLENGES. AND WE SEE THIS HERE AS A BOARD ALL THE TIME. SO YOU'RE WONDERING, WHY IS SHE GETTING SO EXCITED ABOUT THIS? JUST MAKE ME AND HOUSING INCREASE. YOU KNOW, STEVE, YOU'RE POINT THAT THE LARGEST HOUSING SUBSIDY IN THIS NATION BY FAR THE LARGEST SUBSIDY FOR HOUSING IS THE MORTGAGE INTEREST DEDUCTION.

AND IT IS A STATE SUBSIDY AS WELL AS A FEDERAL SUBSIDY BECAUSE OF THE WAY OUR STATE TAX CONNECTS TO OUR FEDERAL TAX. AND I THINK IT'S SO INTERESTING THAT ONE OF THE LARGEST SUBSIDIES FOR AFFORDABLE HOUSING, THE LOW-INCOME HOUSING TAX CREDIT COLLAPSED WITH THAT INTEREST RATE COLLAPSE, WHICH, YOU KNOW, SHOULD HAVE BEEN A GOOD SIGN FOR PEOPLE WANTING TO GET INTO HOUSING. IT WAS GREAT FOR A LOT OF PEOPLE WANTING TO GET INTO HOUSING. BUT FOR REALLY LOW-INCOME PEOPLE WHO HAD SUBSIDIZED HOUSING, IT REPRESENTED ANOTHER DISASTER. SO I THINK AT SOME POINT IN THIS NARRATIVE ONE OF THE CHARACTERS GETS TO BE WARREN BUFFETT'S SECRETARY, YOU KNOW, BECAUSE REALLY THE BURDEN OF TAX POLICY FALLS ON THE PEOPLE WHO CAN LEAST AFFORD TO PAY IT. AND IT'S SO -- THAT'S SO GRANDIOSE, THAT SEEMS LIKE SUCH A BIG OBSTRUCTION TO ALL THE WORK THAT WE'RE DOING. BUT JUST LIKE THE WORK THAT WE DO, IT'S WORK THAT'S PUT TOGETHER BY PEOPLE WHO ARE ELECTED BY PEOPLE WHO VOTE FOR THINGS THAT, YOU KNOW, THAT SOMEBODY THINKS IS A GOOD IDEA. AND I THINK THAT'S EXACTLY HOW WE VIEW THE WORLD OF POSSIBILITY AND OPPORTUNITY IN RAISING THE MINIMUM WAGE, SO THAT PEOPLE CAN AFFORD TO WORK, AND LIVE AMONGST US, AND SO THAT WE'RE NOT CONSTANTLY FEEDING A KIND OF FRUSTRATING DOWNWARD CYCLE. PRETTY SOON, YOU KNOW, IT CATCHES ALL OF US. SO ANYWAY, THAT WAS REALLY CHEERFUL, DEBBIE DOWNER HERE SIGNING OFF. THANK YOU FOR YOUR WORK. AND SEEING THE THREE OF YOU PRESENTING ALL TOGETHER IS THIS WONDERFUL FEDERAL, CITY, COUNTY PARTNERSHIP, WHICH IS EXACTLY HOW WE NEED TO GO ABOUT DEALING WITH THESE KINDS OF ISSUES.

>> WELL, AND I SO APPRECIATE THIS HIGH-LEVEL SYSTEMS CONVERSATION IS EXACTLY WHAT WE ALL NEED TO BE ENGAGED WITH. AND IF WE DON'T TALK ABOUT IT, WE HAVE ABSOLUTELY NO CHANCE TO FIGURE IT OUT, EVEN AS COMPLEX AND KNOTTY THAT IT IS. I HATE TO RUN US BACK DOWN TO THE WEEDS A LITTLE BIT, BUT I'LL RUN THROUGH THE REST OF THE SLIDES. AND THEN I THINK THERE'S MORE TO BE SAID HERE THAT REALLY IS ACTIONABLE, I THINK. THIS CHART SHOWS GENDER SPECIFIC SERVICES. AND I THINK WHAT'S IMPORTANT FOR FOLKS TO UNDERSTAND HERE IS THAT WE HAVE MANY PROGRAMS THAT SERVE BOTH WOMEN AND MEN. THESE ARE JUST THE FEW, THE VERY FEW OUT OF THAT 52 MILLION, LESS THAN FIVE, WHERE WE'VE IDENTIFIED THAT IS IN ESSENCE A CULTURALLY SPECIFIC SERVICE DELIVERY TO PARTICULARLY WOMEN. AND EVEN THOUGH WE'RE SERVING MANY WOMEN IN GENDER NEUTRAL PROGRAMS, WE HAVE TO ASK WHAT IS THE QUALITATIVE EXPERIENCE OF A WOMAN BEING SERVED IN A PROGRAM THAT IS NOT CULTURALLY SPECIFIC TO THE NEEDS AND ISSUES OF WOMEN, AND IN PARTICULAR WOMEN BEAR EXPOSURE TO ABUSE AND SEXUAL ASSAULT ON THE STREET THAT IS NOT THE SAME EXPERIENCE AS MAN. WE CLEARLY NEED TO PUT MORE INVESTMENT AS A COMMUNITY INTO SERVICES FOR WOMEN. SPECIAL NEEDS POPULATIONS, THESE ARE THE POPULATIONS THAT YOU SAW EARLIER, CLEARLY THERE IS NOT ENOUGH INVESTMENT IN MENTAL

HEALTH AND ATREATMENT SERVICES THAT YOU NEED TO MEET THE NEED. AND YET YOU SEE THE BULK OF WHAT WE'RE SPENDING IS IN ADDICTIONS TREATMENT AND MENTAL HEALTH SUPPORT. THE POINT WAS MADE EARLIER AND WE'RE CERTAINLY AWARE OF THE POINT HERE, IS THAT AS HEALTH CARE TRANSFORMATION ROLLS OUT, WE NEED TO CONTINUE TO PUSH FOR INCLUSION OF BOTH HOMELESS INDIVIDUALS TO GET THEIR BENEFITS, BUT ALSO AS THE SYSTEMIC PIECE. AS YOU SAW, A LOT OF THE PRESENTATION BEFORE US WAS MEDICAID WON'T PAY FOR THAT. MEDICAID WON'T PAY FOR THAT. THAT IS A PROBLEM IN TERMS OF THE KIND OF GOOD HEALTH AND SUPPORT WE THINK DOES SUCCEED FOR FOLKS. AND THE BULK OF OUR SERVICE DELIVERY SYSTEM FROM THE COUNTY'S PERSPECTIVE IS SUPPORTED BY MEDICAID, YOU THEN HAVE THOSE RESTRICTIONS IN BEING BETTER ABLE TO ALIGN THESE SERVICES, AND YOU SEE THE RESULTS OF THAT IN THE NEWS AND ON THE STREETS OF DOWNTOWN PORTLAND EVERY DAY. ALRIGHT. WE'RE CLOSING IN TO THE END. THIS LIST IS AN INTERESTING LIST. IT TALKS ABOUT WHERE WE HAVE PROGRAMS THAT ARE JOINTLY FUNDED BY ALL JURISDICTIONS. AS YOU SAW THAT ALL JURISDICTIONS PARTICIPATE IN FUNDING ALL POPULATIONS, MANY OF THE SPECIFIC SERVICES OR PROGRAMS ARE FUNDED BY MULTIPLE JURISDICTIONS AND WE ALREADY HAVE SINGLE CONTRACTS WHERE WE PUT ALL OF OUR MONEY WITH A SINGLE ONE OF OUR JURISDICTIONS AND IT FLOWS IN ON BEHALF OF ALL OF US IN A NUMBER OF PLACES. OUR VETERANS FLEX FUNDS GO TO HOME FORWARD AND THE CITY OF PORTLAND, AND FROM THE COUNTY AND FROM HOME FORWARD. AND THOSE ARE ADMINISTERED COLLECTIVELY ON BEHALF OF THE SYSTEM. THE STRA SYSTEM, SHORT-TERM RENT ASSISTANCE SYSTEM, HIGHLY SUCCESSFUL, VERY INTEGRATED, ADMINISTERED SINGLY ON BEHALF OF THE SYSTEM. OUR HOMELESS FAMILIES, THE RECENT INCREASE IN FUNDING THAT THE CITY OF PORTLAND WAS ABLE TO MAKE AVAILABLE COMES TO THE COUNTY, WE PUSH IT OUT THROUGH OUR CONTRACTS. THERE AREN'T TWO SEPARATE CONTRACTS AMENDMENT FINALLY HOMELESS YOUTH SYSTEM, FOR MANY YEARS WE HAVE PUSHED OUT SINGLE CONTRACTS. WE THINK THERE ARE A VARIETY OF OTHER PLACES WHERE WE COULD BE DOING THIS, AND THAT GAINS US -- SO IF YOU HAVE THE MACRO DISCUSSION THAT WE JUST HAD, WHAT IS WITHIN OUR MEANS IS THE ABILITY AT THE ADMINISTRATIVE LEVEL OR THE STRUCTURAL LEVEL TO PUSH GREATER EFFICIENCIES. SO WE BELIEVE THERE IS A LOT OF ROOM TO DO MORE OF THAT. HERE'S YOUR SECOND LIST OF EXAMPLES OF WHERE THINGS ARE JOINTLY FUNDED. THERE ARE OTHER PROGRAMS RELATED TO HOUSING AND HOMELESS THAT ARE JOINTLY FUNDED BY OUR JURISDICTIONS, BUT BECAUSE THEY ARE NOT FUNDED ON THE GENERAL FUND ON THE DISCRETIONARY FUNDING, YOU DON'T SEE THEM HERE. FINALLY, JUST A SUMMARY AND THEN I WOULD LOVE FOR US TO CONTINUE THE DISCUSSION THAT WE'VE HAD. A COUPLE OF THINGS THAT WE ARE TALKING ABOUT AND THINKING ABOUT FROM THE COUNTY'S PERSPECTIVE. THE FIRST IS, WE ARE INTERESTED IN -- HAVE HAD SORT OF AN INITIAL DISCUSSION OF CREATING A SINGLE LIST ACROSS THE JURISDICTIONS OF

PROPOSED REDUCTIONS AND NEW INVESTMENTS THAT'S PRIORITIZED BASED ON THE 10-YEAR PLAN TO END HOMELESSNESS. THAT COULD BE DONE FAIRLY QUICKLY. I THINK WE ALL ARE SORT OF HOMING IN ON WHAT WE HAVE AT LEAST PROPOSED FOR OUR BUDGETS. WE COULD LOOK AT THIS CROSS-JURISDICTIONALLY, COME UP WITH A PRIORITIZED LIST THAT THEN WOULD COME BACK TO THE CHAIR AND THE MAYOR FOR THEIR BUDGET DELIBERATIONS AS A STEP TOWARDS ALIGNED BUDGETING. WE ARE ALSO INTERESTED IN POTENTIALLY HOSTING AN INPUT SESSION TO OUR CITIZENS' COMMITTEE TO END HOMELESSNESS THAT NOW IS OUR CITIZENS' BODY CONNECTED TO HOMELESSNESS. AGAIN, IN TIME FOR CONVERSATION WITH OUR PROCEED SPECULATIVE BUDGETS. WE OFTEN GO AND SPEAK TO THEM AFTER THE BUDGETS HAVE BEEN PUT TOGETHER AND AFTER THE DECISIONS HAVE BEEN MADE. WE'RE INTERESTED THIS YEAR IN EXPLORING THE POSSIBILITY IF WE CAN TO GET THERE PROSPECTIVELY. AS WE SAID BEFORE, WE WANT TO FIND PERHAPS THREE TO FIVE OTHER EXAMPLES WHERE WE CAN DO SINGLE-JOINT CONTRACTS FOR FY 15. AND THEN AS YOU ALL KNOW, WE ARE DEEP IN THE MIDST OF GOVERNANCE, WHICH I THINK IS ONE OF THE EXCITING STRUCTURAL PIECES OVER WHICH WE HAVE CONTROL. WE ARE PLANNING TO COME TO YOU, THE CITY OF PORTLAND, HOME FORWARD'S BOARD, AND HOPEFULLY THE STIFF GRESHAM, WITH RECOMMENDATIONS FOR A CHARTER FOR A GOVERNANCE BODY THAT WOULD BE CROSS-JURISDICTIONAL, WHO WOULD HELP MAKE SOME OF THESE RECOMMENDATIONS AROUND INVESTMENTS, PRIORITIES, AS WE MOVE FORWARD. AND FINALLY, WE HOPE THAT WE CAN START RIGHT AFTER THIS BUDGET SEASON IS DONE TALKING ABOUT WHAT THE PROCESS FOR AN ALIGNED BUDGET WOULD LOOK LIKE IN FY 16. SO THOSE RIGHT THINGS THAT WE ARE LOOKING AT AND WORKING ON. AND I WILL LEAVE TO TRACI AND STEVE FOR ANY FINAL COMMENTS. I WANT TO ACKNOWLEDGE THE WORK OF SETH LYON AND AARON MCCARLY, WHO IS OUR DEPARTMENT'S RESEARCH AND EVALUATION COORDINATOR, AS WELL AS ALL OF STEVE AND TRACI'S STAFF. THIS IS NOT A SMALL -- I THINK WE HAVE A 50-PAGE DOCUMENT OF THE LINE BY LINE, TEENY TINY PRINT, THE LINE BY LINE BUDGET PIECES OF WHERE THE MONEY IS ALLOCATED TO, AND THE PROCESS OF GOING THROUGH SORTING AND ANALYZING THIS DATA IS A SIGNIFICANT PIECE OF WORK SO I WANT TO ACKNOWLEDGE OUR STAFF.

>> Chair Madrigal: THANK YOU. SO I WOULD HIGHLIGHT AGAIN I THINK THE THINGS THAT -- FOCUSING ON THE THINGS THAT WE CAN IMPROVE IN THE NEXT YEAR, AND WHAT I MIGHT FLAG FOR YOU THAT HOPEFULLY WILL BE COMING TO YOUR DESK. MARY MENTIONED AND I JUST WANT TO SORT OF RAISE UP THIS ISSUE OF GOVERNANCE, WHICH I PERSONALLY USED TO BE A CHIEF OPERATING OFFICER IN POLICY, AND USED TO FIND SOME OF THE POLICY AND CHARTER STUFF A LITTLE OVERWHELMING AND BORING. BUT MARY HAS TAUGHT ME AND I HAVE LEARNED OVER TIME WHAT IT IS, AND THAT IT ACTUALLY DOES MATTER, THAT WE HAVE A STRUCTURE THAT INCLUDES ELECTED OFFICIALS FROM EACH BODY AND GRESHAM, THAT

LOOKS AT AND PRIORITIZES OUR INVESTMENTS. I THINK MARY'S LIST IS AMAZING, AND IT IS MUCH MORE IMPORTANT IF YOU ALL TELL US TO DO IT. SO I THINK THAT ON THE ONE HAND IT'S A BABY STEP. ON THE OTHER HAND IT REALLY DOES MATTER. I THINK THE CITY OF PORTLAND'S BUMP PROCESS WHERE COMMISSIONER KAFOURY AND COMMISSIONER SALTZMAN CAME TOGETHER WITH STEVE TO CONVENE A STAKEHOLDER GROUP AND MAKE JOINT DECISIONS ABOUT HOW THAT NEXT DOLLAR SHOULD BE SPENT IN THE SYSTEM, ACTUALLY EPITOMIZES ALL OF THIS SORT OF BUREAU CONTRACT NOISE ABOUT GOVERNANCE AND ALL THAT SORT OF THING ALEX BASICALLY FOLKS JUST CAME OUT AND DID IT. AND IT'S HUGE, I THINK, BUT IT COULD EASILY BE LOST IN THE ONE-TIME BUMP PROCESS IF WE DON'T TRY TO SOLIDIFY SOME OF THOSE GAINS. SO THAT WILL BE COMING TO YOU SHORTLY. MEANWHILE, AS I PREPARE FOR OUR BUDGET PROCESS, WHICH STARTS CRAZY EARLY, MY BUDGET IS DUE ON MONDAY, WE ARE -- MY FIRST BUDGET AT THE CITY OF PORTLAND THAT IS NOT A CUT BUDGET, I'M REALLY EXCITED ABOUT. I KNOW THAT YOU GUYS, ALL I HEAR FROM THE COUNTY IS ELECTRICITY. SHUT UP, WE'VE BEEN DOING THIS FOR YEARS. I FEEL LIKE I HAVE BEEN, TOO. IT'S MY ONLY ONE. WE ARE IN A MUCH BETTER POSITION FEDERALLY THIS YEAR THAN WE THOUGHT WE WERE GOING TO BE IN LAST YEAR. IT LOOKS LIKE CONGRESS BEING ABLE TO MAKE SOME DECISIONS TOGETHER IS PROBABLY GOING TO SPARE US FROM ANY FEDERAL CUTS THIS YEAR. OR IF WE HAVE ANY, THEY WILL BE VERY MINOR. WE DON'T HAVE FINAL NUMBERS YET BUT IT LOOKS PRETTY GOOD. THE CITY OF PORTLAND HAS A STABILIZATION BUDGET, SO MY BUDGET NUMBER I GET FROM THE CITY WILL BE THE SAME. AND THERE IS SOME SMALL AMOUNT OF ADDITIONAL FUNDING THAT THEY WILL MAKE A DECISION WHETHER OR NOT TO SPEND. THE MAYOR HAS SET OUT THREE BUDGET PRIORITIES, COMPLETE NEIGHBORHOODS, HOMELESSNESS AND HUNGER AND EMERGENCY PREPAREDNESS. SO THAT CERTAINLY PROVIDES ME A PLATFORM TO GO FORWARD AND TALK ABOUT WHERE SOME OF THESE NEXT INVESTMENTS COULD GO. ANOTHER PLACE WHERE WE CAN MAKE GAINS IN THE CITY-COUNTY WORK TOGETHER, I WANT TO WORK WITH THE BEHAVIORAL HEALTH UNIT TO COME UP WITH SOME SPECIFIC RECOMMENDATIONS. I THINK THAT SORT OF CROSS-OVER WITH THE NEWSPAPERS AND HOMELESSNESS AND WHAT WE KNOW TO BE GOING ON IN THE STREET, THERE'S A LOT OF BEHAVIORAL HEALTH ISSUES THAT WE REALLY DON'T DO A VERY GOOD JOB ADDRESSING WITH ONE-TIME MONEY. I'M PRETTY EXCITED ABOUT LOOKING AT WHAT WE CAN DO TOGETHER TO MAKE SOME GAINS, TO MAKE SOME GAINS THERE. AND THEY NOT OTHER PLACE, AND I'M NOT AS SURE, I THINK WE HAVE LEARNED FROM THE COUNTY'S WORK ON EQUITY AND THE EQUITY LENS AND HEALTH EQUITY, HOW TO DO A BETTER JOB OF ASKING OURSELVES QUESTIONS ABOUT HOW WE SPEND MONEY. YOU KNOW, WE SORT OF DID A QUICK DATA POLL FOR LAST YEAR, AND THIS INCORPORATES A LOT OF OUR INVESTMENTS IN HOMELESSNESS. IT'S FROM THE HOMELESSNESS MANAGEMENT INFORMATION SYSTEM. AND 48% OF THE PEOPLE WHO RESPONDED, WHEN ASKED ABOUT RACE OR ETHNICITY,

INDICATED THEY WERE FROM A COMMUNITY OF COLOR. WE'RE GETTING, AS MARY SAID, SO THAT WE CAN EVEN ASK THE QUESTION IN A BETTER WAY. BUT I THINK WE'RE NOT YET VERY GOOD AT FIGURING OUT SPECIFICALLY IN THE HOMELESS SYSTEM, HOW TO DO A BETTER JOB OF TARGETING THOSE INVESTMENTS WHERE THERE IS SUCH OVERREPRESENTATION, BUT WHERE HOMELESSNESS MAY LOOK DIFFERENT. OR EVEN AS WE'VE LEARNED THE WORLD HOMELESSNESS DOESN'T NECESSARILY MAKE MUCH SENSE IN EVERY COMMUNITY. SO THAT'S ANOTHER PLACE WHERE I'M COGNIZANT THAT WE ARE -- OUR BIGGEST GAIN IS JUST THAT WE'RE AWARE THAT WE HAVE A WAYS TO GO AND THAT THE COUNTY HAS DONE SOME WORK THAT HOPEFULLY WE CAN BUILD ON. SO THANKS FOR HAVING US. AND I'LL LET STEVE WRAP US UP, AS ALWAYS.

>> I ACTUALLY WANT TO SAY A FEW THINGS WHERE I THROW OUT THE GLASS IS HALF FULL AND NOT HALF EMPTY, PARTICULARLY WHERE WE DEAL WITH COMMUNITIES OF COLOR AND OVERREPRESENTATION. I THINK WE ARE GETTING BETTER WITH OUR DATA COLLECTION. THIS SNAPSHOT DIDN'T HAVE IT, BUT WE HAVE A LOT OF DATA. FOR INSTANCE, THE STRA PROGRAM, WHICH IS FUNDED BY ALL THREE JURISDICTIONS, IT'S ACTUALLY 60% PEOPLE OF COLOR THAT ARE THE RECIPIENTS OF THE STRA PROGRAM. EVEN -- WHAT I WAS ALSO WANTING TO SAY ABOUT STRA, LAST YEAR THE COUNTY COMMISSION, BECAUSE THE CITY LOCALLY HAD SOME FISCAL PROBLEMS, AND CLEARLY WE HAD SOME FISCAL PROBLEMS WITH SEQUESTRATION, THE COUNTY STEPPED IN WITH ONE TIME ONLY MONEYS AND HELPED IN A SENSE KEEP THE STRA PROGRAM WHOLE. ONE TIME ONLY KIND OF HELPING US BACKFILL OUR OTHER CUTS BY FUNDING STRA, IF YOU FOLLOW. THAT I THINK WAS WAY UNDERPLAYED AND THIS COUNTY COMMISSION DESERVES SOME CREDIT FOR THAT IN MY OPINION. AND I HOPE THAT HAPPENS AS IN THE JURISDICTIONAL TABLE. THE OTHER GOOD NEWS IS EVEN THOUGH OUR WAITING LIST IS REALLY LARGE, WE ARE NOW PULLING 50 TO 100 NAMES OUT OF OUR SECTION 8 LIST. WITH SEQUESTRATION WE LOST OVER \$6 MILLION LAST YEAR. THIS YEAR WITH ACTUALLY CONGRESS PASSING A BUDGET, IT LOOKS LIKE MAYBE \$2 MILLION, MAYBE \$3 MILLION MORE THAN WE HAD LAST YEAR. AND SO WE CAN BEGIN TO THINK ABOUT, YOU KNOW, SLOWLY MAKING A DENT AND JUST EVEN OPENING THE LIST UP IS A BIG DEAL. SO I THINK THAT'S VERY IMPORTANT. AND SO I GUESS THE -- I MISSED MY TRAIN OF THOUGHT -- OH, I KNOW, THE GOVERNANCE PIECE. THIS IS WHAT I THINK IS REALLY IMPORTANT. I'VE BEEN 25 YEARS AT LEAST IN THE PUBLIC SECTOR AND OVER 30 IN THE ACCOUNT NONPROFIT STUFF LOOKING AT HOUSING ISSUES AND COMMUNITY DEVELOPMENT. BUT THESE PROBLEMS DON'T KNOW JURISDICTIONAL BOUNDARIES AND WE ALL KNOW IT. I KNOW THAT WE'RE ALL -- PARTICULARLY WITH ELECTED BODIES, YOU'RE ELECTED TO MAKE GOOD DECISIONS. BUT THE IDEA OF FIGURING OUT TABLES AND IF YOU WILL, DELEGATING SOME RESPONSIBILITY TO A SUBGROUP OF ELECTED OFFICIALS FROM TWO DIFFERENT JURISDICTIONS, AND IN THIS CASE THREE AND GRESHAM, AND THE HOUSING AUTHORITY WHICH WAS FOR ALL THREE

JURISDICTIONS IS A GOOD THING. WHY? BECAUSE THERE ARE SO MANY PARTICULAR INVESTMENTS AND THEN THESE OTHER LARGER SYSTEMS THAT IT REALLY ISN'T JUST A HOMELESS SYSTEM TO ATTACK THESE PROBLEMS. IT'S THE CONNECTION TO THESE LARGER SYSTEMS. IT'S A TOUGH ONE. THE GOVERNANCE IS A VERY BABY STEP NEXT YEAR, IT'S ABOUT THE MCKINNIE HEARTH ACT THE SMALL AMOUNT OF MONEY GIVEN TO LOCALITIES, A CHUNK OF CHANGE BUT STILL SMALL IN COMPARISON TO THE NEED. AND THEN WE HAVE TO DO A GOVERNANCE THING FOR THAT. BUT WHY NOT TAKE THE OPPORTUNITY TO USE THIS TO CROSS-EDUCATE CITY AND COUNTY -- CITIES AND COUNTY COMMISSIONERS ABOUT THE PROBLEMS WE ALL FACE? AND THE OPPORTUNITY IS HERE. IT IS -- IT'S GOING TO BE CHALLENGING BECAUSE IT REALLY IS A QUESTION OF CAN I DELEGATE MY AUTHORITY THAT I WAS ELECTED TO. THERE'S PROBABLY A WAY TO MAKE SURE THE CHECKS AND BALANCES ARE IN THERE BUT IT FEELS TO ME THAT WE'RE CLOSE TO BEING ABLE TO TAKE THAT LEAD. AND I REALLY HOPE THAT WE DO. BECAUSE FRANKLY IF WE JUST HAD A BETTER SENSE OF TRYING TO BE AS EFFICIENT AND EFFECTIVE AS COORDINATING OUR INVESTMENTS, WE COULD THEN TRY AND TELL A STORY OF WHAT THE NEEDS ARE, AND THEN FIGURE OUT A CREATIVE RESPONSE TO BRING MORE RESOURCES IN, WHEREVER THEY COME FROM. SO THAT'S MY HOPE.

>> COULD YOU TELL US A LITTLE MORE ABOUT THE STRA DOLLARS AND HOW THEY HAVE BEEN, AND ANY DATA THAT YOU HAVE AROUND THEIR UTILIZATION AND --

>> IF YOU DON'T MIND, I WOULD LIKE IAN TO ANSWER THIS QUESTION BECAUSE HE KNOWS THIS INSIDE AND OUT.

>> OKAY.

>> I CAN FAKE IT BUT -- [LAUGHTER]

>> WELL, SO THE STRA FUNDS ARE -- YOU KNOW, AS YOU'VE SEEN, IT'S FUNDED JOINTLY BY HOME FORWARD, CITY OF PORTLAND AND MULTNOMAH COUNTY, PRIMARILY, AND A LITTLE BIT OF FUNDS FROM THE CITY OF GRESHAM, AS WELL. BUT THEN WE MANAGE TO ALLOCATE OUT TO 18 DIFFERENT SERVICE PROVIDERS WHO DIRECTLY PROVIDE THE SERVICES, DOING A RANGE OF EITHER CRISIS SERVICES SO MOTEL VOUCHERS PRIMARILY, THROUGH PROVIDERS IN THE DOMESTIC VIOLENCE SYSTEM, TO UP TO TWO YEARS' WORTH OF RENT ASSISTANCE, WITH THE MAJORITY OF THE ASSISTANCE BEING PREVENTION ASSISTANCE, ALTHOUGH THERE IS SOME HOUSING ASSISTANCE THAT HAPPENS, AS WELL. AND THE AVERAGE OF ASSISTANCE BEING BETWEEN THREE AND FOUR MONTHS. AND SO -- AND THEN ONE OF THE -- SO THAT WITH THE CREATION OF STRA, THE TWO HUGE BENEFITS OF IT WERE ONE, AROUND ADMINISTRATIVE EFFICIENCY AND CONSISTENCY. AND THEN THE OTHER PIECE WAS AROUND SHARED

OUTCOME MEASURES AND SO THAT EVERYBODY ACROSS THIS JURISDICTIONS WAS LOOKING FOR THE SAME OUTCOMES FOR THE PEOPLE SERVED. AND THOSE ARE AROUND HOUSING RETENTION. AND THE GOALS SET BACK IN 2005, 2006 BY THE FOLKS WHO ENVISIONED IT WERE AROUND HOW WELL PEOPLE MAINTAINED HOUSING AFTER THE ASSISTANCE ENDS, BUT IT'S SHORT-TERM. AND AS FOLKS HERE HAVE MENTIONED, MANY FOLKS ARE BECOMING STABILIZED IN HOUSING THAT WILL HAVE A HIGHER RENT BURDEN THAN IS OPTIMAL. AND SO THE GOALS ARE THAT THREE MONTHS AFTER ASSISTANCE 90% OF FOLKS MAINTAIN HOUSING, 80% AFTER SIX MONTHS AND 70% AFTER A YEAR, AND THAT CONSISTENTLY OVER THE LIFE OF STRA ALL OF THOSE OUTCOME MEASURES HAVE BEEN MET. SO I DIDN'T BRING THE EXACT DETAIL OF WHERE WE'RE AT NOW BUT IT'S CONSISTENTLY BEEN SUCCESSFUL IN MEETING THOSE OUTCOME MEASURES. THE OTHER GOOD THING THAT I THINK HAS RESULTED FROM THE BUILDING OF THE INFRASTRUCTURE FOR STRA IS IT CREATES A VENUE ADMINISTRATIVELY FOR GETTING DOLLARS OUT RELATIVELY QUICKLY WHEN THERE ARE THESE ONE-TIME OR SORT OF EMERGES RESPONSES. SO WE'RE ABLE TO PLAY A ROLE IN THE HOMELESS FAMILY SYSTEM OF CARE, AND HOPEFULLY CAN ADMINISTER THOSE DOLLARS, EVEN THOUGH IT DOESN'T -- IT'LL FUNCTION A LITTLE DIFFERENTLY, IT'S THE SAME PLAYERS INVOLVED. AND SO WE CAN JUST BUILD ON THE INFRASTRUCTURE THAT EXISTS AND HOPEFULLY THAT MAKES IT SMOOTHER FOR THE PEOPLE WHO WILL BE DELIVERING THE ASSISTANCE AND ALSO MORE EFFICIENT IN TERMS OF COSTS.

>> THANK YOU, THAT'S REALLY HELPFUL. OTHER QUESTIONS?

>> QUICK COMMENT TO YOUR POINT AROUND GOVERNANCE. I THINK IT'S CRITICAL TO NOT ONLY GET THE PLAYERS AT THE TABLE AND SOME AGREEMENTS THROUGH THE WORK SMARTER, NOT HARDER IDEA. BUT I THINK IT ALSO HAS THE POTENTIAL TO BE A TABLE WHERE WE CAN TAKE THESE SYSTEM CONVERSATIONS, YOU KNOW, WHETHER THAT BE SMALL EMPLOYERS, LARGE EMPLOYERS AT THE TABLE SAYING, WHAT ARE WE GOING TO DO ABOUT MINIMUM WAGE. MAYBE IT'S MINIMUM WAGE, MAYBE IT'S SUBSIDIZED EMPLOYMENT. BUT AT SOME POINT WE HAVE TO HAVE A MUCH MORE EXPENSIVE CONVERSATION ABOUT EMPLOYMENT IN THIS COMMUNITY, SO THAT WE'RE NOT IN THIS BOAT. RIGHT NOW THERE'S NOT A CLEAR TABLE WHERE THAT CONVERSATION CAN HAPPEN, THAT'S A PLOWS GOVERNANCE. AND IN THAT NARRATIVE PIECE, AND TRACI AND I SPENT SOME TIME TALKING ABOUT THIS, HOW DO WE ARTICULATE THAT THERE ISN'T A QUICK FIX FOR THIS ISSUE. AND HOW DO WE EDUCATE THE COMMUNITY ABOUT THE LEVELS OF SOPHISTICATION AND WHAT IT'S GOING TO TAKE. OTHERWISE WE END UP WITH THE SAME STORIES ABOUT, OH, WE'VE FAILED. WE HAVEN'T FAILED, WE'VE MADE SOME SIGNIFICANT GAINS. BUT THE SOLUTION ISN'T AS QUICK AND BLACK AND WHITE AS PEOPLE WANT IT TO BE. SO I THINK IT'S ON US TO FIGURE OUT HOW TO TELL THAT STORY IN A BETTER WAY, SO PEOPLE DO FEEL LIKE, ALL RIGHT, I HAVE NEW DOLLARS, HERE'S WHERE I WOULD MAKE

THOSE INVESTMENTS. AND THAT ADMITTEDLY IS NOT ABUNDANTLY CLEAR, IT'S GOING TO TAKE SOME WORK TO PUT IT TOGETHER. SO I'M OPTIMISTIC THE GOVERNANCE TABLE, THE HEALTH CARE CONVERSATION, GIVES US A WAY TO TELL THOSE STORIES DIFFERENTLY.

Chair Madrigal: COMMENTS OR QUESTIONS? ANYTHING ELSE THAT YOU WANT TO ADD?

>> THANK YOU FOR YOUR CONTINUED LEADERSHIP AND SUPPORT. THIS IS ONLY POSSIBLE WITH YOU.

Chair Madrigal: THANK YOU SO MUCH, THANKS FOR YOUR WORK. AND THERE BEING NO FURTHER BUSINESS WE'RE ADJOURNED. [GAVEL]

ADJOURNMENT

The meeting was adjourned at 11:49 a.m.

This transcript was prepared by LNS Captioning and edited by the Board Clerk's office. For access to the video and/or board packet materials, please view at:
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Board of County Commissioners
Multnomah County