



May 15, 2015

Vanetta Abdellatif
Multnomah County Health Department
426 SW Stark Street, 8th floor
Portland, OR 97204

Central City
Concern/
Old Town Clinic

Children's
Community Clinic

Health Centers of
University of
Western States

Mercy & Wisdom
Community Health
Clinic

NARA Indian
Health Clinic

National College of
Natural Medicine
Community Clinics

North by Northeast
Community Health
Center

OHSU Family
Medicine at
Richmond

Oregon College of
Oriental Medicine

Outside In

PACS Family
Health Clinic

Rosewood Family
Health Center

SW Community
Health Center

The Wallace
Medical Concern

RE: Letter of Support for MCHD Health Infrastructure Investment Program application

Dear Ms. Abdellatif,

The Coalition of Community Health Clinics (CCHC) is pleased to provide this letter stating its support for the Multnomah County Health Department's (MCHD's) application to the Health Infrastructure Investment Program (HIIP) to increase primary care capacity at the North Portland Health Center. CCHC is a non-profit network of 14 safety-net healthcare providers in the Portland, Oregon area. Coalition clinics provide high quality, culturally appropriate care to low-income patients who are uninsured, under-served, or members of the Oregon Health Plan. Our members include all Health Center Program grantees in Multnomah County excluding MCHD (Central City Concern, Native American Rehabilitation Association, Oregon Health & Science University, Outside In, Wallace Medical Concern, and Yakima Valley Farm Workers) and eight community clinics. MCHD is a key partner of CCHC.

CCHC is confident that your organization's HIIP proposal will go far to support the health needs of residents in North Portland. It is our understanding that only 36% of low-income persons in North Portland are accessing Health Center services, that 21% of adults in the area do not have a usual source of medical care, and that 13% of adults have delayed or not sought care due to high cost. CCHC will help ensure that the expanded primary care services that result from the proposed renovations at the North Portland Health Center are coordinated with the county's other safety-net providers. Although no CCHC members are located in the North Portland Health Center's service area, several serve clients that reside in the service area. CCHC will facilitate MCHD'S communication with these providers to ensure the much needed increase in primary care access in North Portland integrates seamlessly into the county safety-net with minimized potential for duplication of resources.

CCHC looks forward to the increased capacity this opportunity will bring to the county's safety-net system as a whole. If the application reviewers have any questions regarding our support, they may feel free to contact me at 503-810-4504.

Sincerely,

A handwritten signature in green ink, appearing to read 'Sam Chase'.

Sam Chase
Executive Director

619 SW Eleventh Avenue, Suite 106, Portland, OR 97205 Tel. 503.546.4991 Fax. 503.546.4849 www.coalitionclinics.org



April 29, 2015

Vanetta Abdellatif
Director of Integrated Clinical Services
Multnomah County Health Department
426 SW Stark Street, 8th floor
Portland, OR 97204

RE: Letter of Support for MCHD Health Infrastructure Investment Program application

Dear Ms. Abdellatif,

Please accept this letter of support for Multnomah County Health Department's (MCHD's) application to the Health Infrastructure Investment Program to increase primary care capacity at your North Portland Health Center. As you know, Central City Concern shares your mission to serve Multnomah County's most vulnerable people. Our Old Town Clinic is a Federally Qualified Health Center serving persons experiencing homelessness. We provide compassionate health care to people who might not otherwise get care, treating them with dignity and respect, no matter how complex their care.

Old Town Clinic is located in downtown Portland, south of your North Portland service area; however, we do serve 3.1% of Health Center clients in ZIP code 97203 and 5.3% in 97217, the two ZIP codes that comprise your North Portland service area. While we focus on serving persons experiencing homelessness, we know there are many other vulnerable populations in need of safety net services, and that in North Portland, only 36% of the low income population is accessing Health Center services, 21% of all adults have no usual source of care, and 13% of adults have delayed or not sought care due to high cost. A key population in North Portland who need access to safety-net services is persons of color who experience poverty and low income at even more disproportionately high rates than persons of color countywide. As a fellow Health Center grantee in Multnomah County, we, therefore, fully support your proposal to increase primary care capacity at your North Portland Health Center.

Central City Concern wishes you success in your Health Infrastructure Investment Program proposal. Should the application reviewers have any questions regarding our support or history of collaboration, they may feel free to contact me at 503-294-1681 or our Chief Clinical Operations Officer, Leslie Tallyn, at 503-200-3927.

Regards,

Ed Blackburn
Executive Director
Central City Concern



Native American Rehabilitation Association of the Northwest, Inc.
Mission Driven, Spirit Led

May 13, 2015

Vanetta Abdellatif
Multnomah County Health Department
426 SW Stark Street, 8th floor
Portland, OR 97204

RE: Letter of Support for MCHD Health Infrastructure Investment Program application

Dear Ms. Abdellatif,

As a fellow Health Center Program grantee, Native American Rehabilitation Association of the Northwest, Inc. (NARA) is pleased to support the Multnomah County Health Department (MCHD) in its application to the Health Infrastructure Investment Program. NARA is a non-profit whose mission is to provide education, physical and mental health services, and substance abuse treatment that is culturally appropriate to American Indians, Alaska Natives, and other vulnerable populations. We have frequently collaborated with your organization to provide comprehensive health services to the Native population of Multnomah County. We are confident that MCHD's plan for increased access to safety-net primary care services in North Portland will have a meaningful impact on local residents living on low-incomes.

NARA serves 4.5% of Health Center clients in zip code 97203 and 6.1% in 97217, the two zip codes that comprise your North Portland service area. However, NARA has no facility located in the service area. Currently, only 36% of persons living on low incomes in North Portland are accessing Health Center services. Increasing capacity at your North Portland Health Center will help our organizations, along with the remainder of Multnomah County's safety-net providers, ensure all Multnomah County residents have access to comprehensive, affordable, and culturally competent health care. We are in full support of MCHD's proposal and will work with you to make sure our services are coordinated and do not duplicate resources in order to best serve North Portland residents.

We hope the application reviewers will give your application their full consideration. Should they have any questions regarding our support or history of collaboration, they may feel free to contact me at 503-224-1044.

Sincerely,

Jacqueline A. Mercer
Chief Executive Officer

Oyate Administration &
Family Services
1776 SW Madison
Portland, OR 97205
[p] 503.224.1044
[f] 503.621.2235

Residential Treatment Ctr
17645 NW St. Helens Hwy
Portland, OR 97231
[p] 503.621.1069
[f] 503.621.0200

Outpatient Treatment Ctr
1631 SW Columbia St
Portland, OR 97201
[p] 503.231.2641
[f] 503.231.1654

Indian Health Clinic
15 N Morris
Portland, OR 97227
[p] 503.230.9875
[f] 503.230.9877

Totem Lodge
1438 SE Division
Portland OR 97202
[p] 503.548.0346
[f] 503.232.5959

Wellness Center
12360 SE Burnside
Portland OR 97233
[p] 971.279.4800
[f] 971.279.2231

Youth Services Center
12360 SE Burnside
Portland OR 97233
[p] 971.279.4800
[f] 971.279.2231

Mailing:
PO Box 1569
Portland, OR 97207



Family Medicine at Richmond

3930 SE Division
Portland, OR 97202
tel 503 418-3900
fax 503-418-3939

May 12, 2015

Vanetta Abdellatif
Director of Integrated Clinical Services
Multnomah County Health Department
426 SW Stark Street, 8th floor
Portland, OR 97204

RE: Letter of Support for MCHD Health Infrastructure Investment Program application

Dear Ms. Abdellatif,

As a fellow Health Center Program grantee, Oregon Health & Science University (OHSU) Family Medicine at Richmond offers this letter in support of Multnomah County Health Department's (MCHD's) application to the Health Infrastructure Investment Program to increase primary care capacity at your North Portland Health Center. Family Medicine at Richmond is part of the OHSU School of Medicine's Department of Family Medicine, one of the nation's most highly rated Family Medicine departments. We are also the only Federally Qualified Health Center among the many OHSU clinics.

OHSU Family Medicine at Richmond's target population is residents of Southeast Portland, where our facility is located; however, we serve 2.8% of Health Center clients living in zip code 97203 and 5.6% in 97217, the two zip codes that make up MCHD's North Portland service area. With only 36% of the low income population in this area accessing Health Center services, 21% of all adults reporting no usual source of care, and 13% saying they have delayed or not sought care due to high cost, it is clear North Portland needs expanded safety net primary care capacity. Therefore, we support your application for funds to increase capacity at your North Portland Health Center, the only Health Center in Multnomah County that has North Portland as its dedicated service area. As always, we will work with your organization to ensure our services are coordinated to best serve the vulnerable residents of Multnomah County.

We hope the application reviewers will give your application their full consideration. Should they have any questions regarding our support or history of collaboration, they may feel free to contact me at 503-418-8911.

Sincerely,

A handwritten signature in blue ink, appearing to read "Erwin B. Teuber".

Erwin B. Teuber, PhD
Executive Director



*The point of return.*SM

Vanetta Abdellatif
Director of Integrated Clinical Services
Multnomah County Health Department
426 SW Stark Street, 8th floor
Portland, OR 97204

April 28, 2015

1132 SW 13th Ave.
Portland OR 97205
503.535.3800
503.223.6837 fax

www.OutsideIn.org

RE: Letter of Support for MCHD Health Infrastructure Investment Program application

BOARD OF DIRECTORS

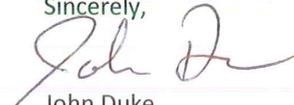
Dear Ms. Abdellatif,

- Nancy Cox, President
Intel
- John Rothermich, Vice President
Garvey Schubert Barer
- Sally Walton, Treasurer
Government Portfolio Advisors
- Darci Swindells, Secretary
Community Volunteer
- Alan Finch
Community Volunteer
- Gail Snow
HB Design
- Harold Goldstein
OPAD Consulting
- Dr. Meena Mital
Multnomah County
- Noela Nalujjuna
Nike
- Seth Rockwell
Retired Builder
- Taizoon Doctor
Xovix
- Tanya Shanks-Connors
Legacy Emanuel Medical Center
- Thomas Aschenbrener
Impact Philanthropy

Outside In is pleased to provide this letter stating our support of Multnomah County Health Department’s (MCHD’s) application to HRSA’s Health Infrastructure Investment Program requesting funds to increase capacity at the North Portland Health Center. The mission of Outside In is to help homeless youth and other marginalized people move towards improved health and self-sufficiency. One of our key services is the provision of health care. Our Federally Qualified Health Center provides more than 21,000 medical visits each year to the most vulnerable members of our community. We also have two medical outreach vans and a School-Based Health Center in Milwaukie High School (outside of Multnomah County).

Our Health Center is located in Southwest Portland, but we serve 1.5% of Health Center clients in zip code 97203 and 3.5% in 97217, the two zip codes that comprise MCHD’s North Portland service area. With our target population specialized as homeless and other marginalized youth, it is important that North Portland have adequate safety net access through other providers. North Portland is home to a significant number of persons of color who are even more disproportionately impacted by poverty and low income than populations of color countywide. Continuing the practice of coordination among Health Center grantees in Multnomah County, Outside In supports MCHD in your application to increase capacity to provide primary care to an additional 2,400 clients at your North Portland Health Center, the only FQHC in Multnomah County with North Portland as its designated service area. We are confident your expansion would significantly increase the percentage of low income persons in North Portland accessing Health Center services, currently at only 36%.

Outside In wishes you success in your Health Infrastructure Investment Program proposal. Should the application reviewers have any questions regarding our support or history of collaboration, they may feel free to contact me at (503) 535-3804.

Sincerely,


John Duke
Clinic and Health Services Director

housing | employment | education | medical care | case management | day program | virginia
woof



The Wallace Medical Concern

May 12, 2015

Vanetta Abdellatif
Multnomah County Health Department
426 SW Stark Street, 8th floor
Portland, OR 97204

RE: Letter of Support for MCHD Health Infrastructure Investment Program application

Dear Vanetta,

On behalf of The Wallace Medical Concern (WMC) I'm pleased to write in support of Multnomah County Health Department's (MCHD's) application to HRSA's Health Infrastructure Investment Program to expand primary care capacity at your North Portland Health Center. WMC is a Federally Qualified Health Center that provides affordable primary, urgent and specialty medical services for thousands of Portland and Gresham residents who have no insurance or face other barriers to care.

Our two organizations share the mission to make comprehensive, culturally appropriate primary health services available to all residents of Multnomah County, especially those who experience health inequities and barriers to care. Together, we have made great strides toward this goal, especially in East Multnomah County where we both operate programs. As the only Health Center grantee in North Portland and with a clinic dedicated to serving this area, MCHD is perfectly poised to increase the rate of low-income residents of North Portland accessing Health Center services (currently at 36%), decrease the rate of adults in North Portland who report no usual source of care and that of adults who have delayed or not sought care due to high cost (currently 21% and 13%, respectively), and improve local health disparities, such as the diabetes prevalence that is 35% higher than that of the county.

We hope the application reviewers will give your proposal their full consideration. Should they have any questions regarding our support or history of collaboration, I invite them to contact me at 503-907-0591.

Best regards,

A handwritten signature in blue ink, appearing to read 'Lisa A. Cline', with a long horizontal flourish extending to the right.

Lisa A. Cline, MPH
Chief Executive Officer

124 NE 181st Street Suite 103 Portland, OR 97230 | t 503.489.1760 | f 503.489.1763 | www.wallacemedical.org



Yakima Valley Farm Workers Clinic

May 4, 2015

Vanetta Abdellatif
Director of Integrated Clinical Services
Multnomah County Health Department
426 SW Stark Street, 8th floor
Portland, OR 97204

Dear Ms. Abdellatif:

On behalf of Yakima Valley Farm Workers Clinic (YVFWC) I am pleased to provide this letter of support for Multnomah County Health Department's (MCHD's) application to the HRSA for the *Health Infrastructure Investment Program*. The proposed renovations to the County's North Portland Health Center (NPHC) facility will provide space for a much needed additional provider team and expanded pharmacy services access.

YVFWC has locations throughout Washington and Oregon, impacting the lives of thousands of adults and children each year. Our Rosewood Family Health Center is a Federally Qualified Health Center in Multnomah County, and, as you know, our organizations have had many opportunities to collaborate, especially through the Coalition of Community Health Clinics.

Multnomah County's safety-net primary care system is strong, with seven Health Center grantees and additional community clinics. However, it is troubling that only 36% of persons living on low incomes in North Portland access Health Center services; 21% of adults report not having a usual source of medical care; and 13% of adults have delayed or not sought care due to high costs. The North Portland area has a significant number of persons of color who experience disproportionately higher rates of poverty and low income than the rest of the county increasing the need for access to affordable, comprehensive, and culturally appropriate care. It is our understanding that a successful grant application would allow your North Portland Health Center to serve an additional 2,400 clients, increasing the Health Center penetration of the area to 45% of the low-income population.

Thank you for the opportunity to speak towards this project. We hope the application reviewers will give your proposal their full consideration and look forward to working with you as we serve those most in need in Multnomah County.

Sincerely,


Juan Carlos Olivares
Chief Executive Officer

Central Administration
604 West 1st Avenue | Toppenish, WA 98948
Phone 509-865-5898 | Fax 509-865-4337 | www.yvfwc.com

A culture of caring | Nuestros Valores, su bienestar



Health Share of Oregon
2121 SW Broadway, Suite 200
Portland, Oregon 97201

April 29, 2015

Vanetta Abdellatif
Director of Integrated Clinical Services
Multnomah County Health Department
426 SW Stark Street, 8th floor
Portland, OR 97204

RE: Letter of Support for MCHD Health Infrastructure Investment Program application

Dear Ms. Abdellatif,

Health Share of Oregon is pleased to provide this letter in support of Multnomah County Health Department's (MCHD's) application to the Health Infrastructure Investment Program with the intent to increase primary care capacity at your North Portland Health Center. Health Share, Oregon's largest Coordinated Care Organization serving the Medicaid population, was formed as a community-wide partnership working together to provide integrated health care delivery and ensure quality, cost-effective care for members in Clackamas, Multnomah and Washington Counties. Our organizations have a strong history together, as Multnomah County was one of Health Share's founding members.

MCHD is the largest health care provider for Medicaid clients in Multnomah County and, therefore, Health Share holds considerable stake in MCHD's ability to meet client demand for services. With 28% of the North Portland population meeting Oregon Medicaid's income eligibility, 21% of adults reporting not having a usual source of medical care, and 13% saying they have delayed or not sought care due to high costs, Health Share agrees that the continued growth in client population at the North Portland Health Center warrants expansion in order to accommodate everyone in the area in need of safety-net primary care services. MCHD not only provides excellent, culturally appropriate health care services to clients, but you also do so in coordination with health plans, hospitals, other providers, and other local health departments through your participation in Health Share. Therefore, expanding your capacity at North Portland Health Center will not only increase the number of people accessing comprehensive primary care services, it will also increase the number of persons benefiting from the collective impact and innovation of our coordinated effort to improve quality of care and the care experience while reducing costs.

You have Health Share's full support in this proposal. You may direct application reviewers to contact me at 503.416.4966 in the event of any questions regarding our support of your application.

Sincerely,

A handwritten signature in black ink, appearing to read "Janet Meyer".

Janet L. Meyer
Chief Executive Officer



May 5, 2015

Vanetta Abdellatif
Director of Integrated Clinical Services
Multnomah County Health Department
426 SW Stark Street, 8th floor
Portland, OR 97204

RE: Letter of Support for MCHD Health Infrastructure Investment Program application

Dear Ms. Abdellatif,

FamilyCare fully supports Multnomah County Health Department's (MCHD's) application to the HRSA-15-129: Health Infrastructure Investment Program with the intent of increasing safety net primary care capacity to accommodate the needs of the diverse population in North Portland through the renovation of the existing North Portland Health Center which, as you indicate, will soon exceed the capacity to effectively serve the demand for access to care in that service area.

FamilyCare is a Coordinated Care Organization (CCO); a non-profit Medicare and Medicaid managed care organization; and, the first health plan in Oregon to integrate models of physical and mental health, and most recently dental care. While providing patient-centered healthcare to Oregonians for over 30 years, FamilyCare understands that Federally Qualified Health Centers (FQHC) are an important resource for decreasing healthcare disparities and improving access to comprehensive, quality health care services. Sufficient access to FQHC services in the North Portland area, as illustrated in MCHD's application, is a positive step in the right direction. As your partner in mitigating these kind of disparities, FamilyCare encourages HRSA to award these funds to ensure that limited access to health care does not continue to negatively impact people's ability to reach their full potential, and negatively affect their quality of life in the long term.

As part of the FamilyCare network of providers, we are supportive of improving MCHD's ability to meet the demand for access to primary care services in North Portland as the North Portland Health Center is reaching full client capacity; and, as Oregon Health Plan members enrolled from that area continues to increase.

Again, FamilyCare endorses the MCHD Health Infrastructure Investment Program application and looks forward to assisting in full implementation of the expanded services made possible through the increased capacity and improved access to care.

Please contact me at billm@familycareinc.org, if there are any questions regarding FamilyCare's support for this application and project.

Sincerely,

A handwritten signature in blue ink, appearing to read "William Murray", is written over a light blue horizontal line.

William (Bill) Murray, CPA
FamilyCare Chief Operating Officer

FAMILYCARE HEALTH PLANS
503-345-5702

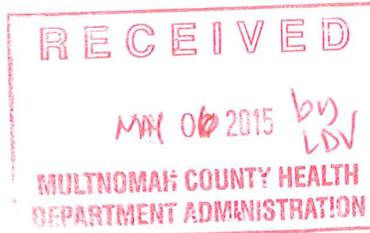
525 NE MULTNOMAH, SUITE 1400
866-798-2273

TTY: 711

PORTLAND, OR 97232
FAMILYCAREHEALTHPLANS.ORG

May 4, 2015

Vanetta Abdellatif
Multnomah County Health Department
426 SW Stark Street, 8th floor
Portland, OR 97204



315 SW Fifth Avenue, Suite 900
Portland, Oregon 97204
503-416-4100 or 800-224-4840
800-735-2900 (TTY/TDD)
www.careoregon.org

RE: Letter of Support for MCHD Health Infrastructure Investment Program application

Dear Ms. Abdellatif:

CareOregon is pleased to provide this letter in support of the Multnomah County Health Department's (MCHD's) application to the Health Infrastructure Investment Program. We agree with your assessment that the North Portland population would benefit from increased capacity at the North Portland Health Center. CareOregon is a nonprofit that has been involved in health plan services, reforms, and innovations since 1994. We serve both Medicaid and Medicare members. Our mission is building individual well-being and community health through shared learning and innovation. Our vision is healthy communities for all individuals, regardless of income or social circumstances. As you are well aware, our organizations have a long history of working toward these goals together. MCHD is the largest CareOregon provider in the state, MCHD was involved in the founding of CareOregon and is represented on its Board of Directors, and CareOregon has contributed several million dollars over the past years to support MCHD's capacity building initiatives to provide patient-centered care.

It is our understanding that 28% of North Portland residents live on incomes below 138% of the Federal Poverty Level and, therefore, are eligible for Medicaid in Oregon. Further 44% of current North Portland Health Center clients are CareOregon clients. These data suggest that a sizeable portion of the 15,009 low income persons in North Portland not currently accessing Health Center services, as well as the 21% of adults reporting no usual source of care and the numerous new patients who regularly call North Portland Health Center, may also be CareOregon clients in need of establishing a medical home. CareOregon, therefore, is a major stakeholder in the ability of primary care facilities in North Portland to serve the local population, especially members of underserved and vulnerable populations.

For this reason, CareOregon is fully behind your Health Infrastructure Investment Program proposal. We hope that the application reviewers give your application their full consideration. Should they have any questions regarding CareOregon's support for the project, they may contact me at 503-200-4053

Sincerely,

Martin Taylor
Director of Public Policy and Community Relations



May 15, 2015

Vanetta Abdellatif
Multnomah County Health Department
426 SW Stark Street, 9th floor
Portland, OR 97204

RE: Letter of Support for MCHD Health Infrastructure Investment Program application

Dear Ms. Abdellatif:

Providence Health & Services (Providence) offers this letter as a statement of support for Multnomah County Health Department's (MCHD's) application to the Health Infrastructure Investment Program to increase capacity at your North Portland Health Center. Providence is a not-for-profit network of hospitals, health plans, physicians, clinics, home health services, and affiliated health services. Our goal is to provide high-quality, affordable care with greater access for all who need our services. As you know, we are fellow members of the Coordinated Care Organization Health Share of Oregon in pursuit of this goal among the Medicaid population.

Providence is the largest health care provider in Oregon and is a stakeholder in the availability of primary care services in Multnomah County on multiple levels: we manage a portion of Medicaid clients, provide qualified insurance plans through the insurance marketplace, are one of the major local hospital systems, and also operate primary care facilities. One of our primary care clinics, North Portland Family and Community Medicine, is located in zip code 97217, part of MCHD's North Portland service area. As a provider of primary care in the area, we understand MCHD's experience of continued demand at North Portland. It is no surprise to us that 21% of North Portland adults report not having a usual source of medical care. With approximately 28% of the North Portland population eligible for Medicaid, and as the managing entity of numerous Medicaid clients, we are particularly concerned about the availability of safety-net services in the area. Given the need for primary care services that continues to be displayed in North Portland despite the presence of MCHD's North Portland Health Center, our North Portland Family and Community Medicine, and the several other existing providers, we echo your belief that the community would greatly benefit from increased primary care capacity.

Providence Health & Services is in full support of MCHD's proposal to the Health Infrastructure Investment Program, and we wish you luck in the application process. Should application reviewers have any questions regarding our support, they may contact me at 503-893-6449.

Sincerely,

A handwritten signature in blue ink that reads "Pamela Mariea-Nason". The signature is written in a cursive, flowing style.

Pamela Mariea-Nason
Executive, Community Health Division
Providence Health & Services



April 29, 2015

Vanetta Abdellatif
Multnomah County Health Department
426 SW Stark Street, 8th floor
Portland, OR 97204

RE: Letter of Support for MCHD Health Infrastructure Investment Program application

Dear Ms. Abdellatif,

As a non-profit membership organization founded in 1984, the Oregon Primary Care Association (OPCA) represents the Community Health Centers of Oregon with the mission to lead the transformation of primary care to achieve health equity for all. With the vision of health equity for all Oregonians, we are pleased to provide this letter of support for Multnomah County Health Department's (MCHD's) application to HRSA's Health Infrastructure Investment Program to increase primary care capacity at your North Portland Health Center.

Health equity is an essential priority for the community of North Portland, the historic home to Multnomah County's populations of color due to systemic inequities such as redlining. Today, a significant number of persons of color still reside in North Portland. Across Multnomah County, populations of color experience numerous socioeconomic and health disparities compared to Whites. In North Portland, communities of color experience poverty and low income at even more highly disproportionate rates than they do countywide and diabetes prevalence is 35% higher. With only 36% of the low-income population in North Portland currently accessing Health Center services, MCHD's proposal to increase primary care capacity by 2,400 clients at your North Portland Health Center has the potential to increase this penetration rate to 46% of the low-income population. This increase in North Portland residents receiving comprehensive and culturally appropriate primary care would meaningfully impact the quest for health equity.

OPCA looks forward to the increased capacity this opportunity will bring to the county's safety-net system. If application reviewers have any questions regarding our support for your application, they may feel free to contact me at 503.228.8852

Sincerely,

A handwritten signature in black ink, appearing to read "S. Hostetler", written over a horizontal line.

Craig Hostetler
Executive Director