

**TRANSCRIPT FOR THE MULTNOMAH COUNTY
BOARD OF COMMISSIONERS MEETING
MULTNOMAH BUILDING, BOARD ROOM 100
THURSDAY, FEBRUARY 9, 2017 @ 9:30 AM**

REGULAR BOARD MEETING

Chair Deborah Kafoury called the meeting to order at 9:38 a.m. with vice-chair Jessica Pederson, commissioners Sharon Meieran, Loretta Smith and Lori Stegmann present.

Also attending were Jenny Madkour, county attorney, and Lynda Grow, board clerk.

Chair Kafoury: ALL RIGHT, WE'RE GOING TO GET STARTED IF PEOPLE WANT TO TAKE THEIR SEATS. WE ARE GOING TO GET STARTED. I THINK THERE IS SOME TRAFFIC ISSUES AROUND OUR REGION THIS MORNING, SO WE HAVE A COUPLE OF COMMISSIONERS WHO WILL BE A LITTLE BIT LATE BUT WE THOUGHT THAT WE WOULD GET STARTED.

CONSENT AGENDA

- C.1 BUDGET MODIFICATION DCHS 07-17 RECLASSIFY TWO OFFICE ASSISTANT 2 POSITIONS TO OFFICE ASSISTANT SENIOR IN DCHS
- C.2 BUDGET MODIFICATION DCHS 08-17 RECLASSIFICATION OF PROGRAM MANAGER IN ADVSD
- C.3 NOTICE OF INTENT TO APPLY FOR A US DEPT. OF JUSTICE, OFFICE ON VIOLENCE AGAINST WOMEN GRANT TO IMPROVE CRIMINAL JUSTICE RESPONSES
- C.4 RECOMMENDED RENEWAL OF LIMITED ON-PREMISES LIQUOR LICENSE FOR THE SAUVIE ISLAND BEER PORCH, 17100 NW SAUVIE ISLAND RD., PORTLAND, OR 97231
- C.5 NOTICE OF INTENT FOR MCAS HOMELESS PETS PROGRAM FOR PETCO FOUNDATION GRANT FUNDING. PRESENTER: JACKIE ROSE, DIRECTOR OF ANIMAL SERVICES (5 MIN) PER PAULA

Chair Kafoury: MAY I HAVE A MOTION ON THE CONCEPT CALENDAR. COMMISSIONER VEGA PEDERSON MOVES AND COMMISSIONER MEIERAN SECONDS. THE CONSENT CALENDAR IS APPROVED. DO WE HAVE PUBLIC COMMENT?

PUBLIC COMMENT

Opportunity for public comment on non-agenda matters. Testimony limited to three minutes per person. This is a time for the board to hear public testimony, not for

board deliberation. Fill out a speaker form available at the back of the board room and give it to the board clerk. Unless otherwise recognized by the presiding officer, testimony is taken in the order the forms are submitted.

Board Clerk: YES, THEY HAVE THREE SIGNED UP. PUBLIC COMMENT, OPPORTUNITY FOR PUBLIC COMMENT ON NON-AGENDA MATTERS. TESTIMONY LIMITED TO THREE MINUTES PER PERSON. THIS IS THE TIME FOR THE BOARD TO HEAR PUBLIC TESTIMONY, NOT FOR BOARD DELIBERATIONS. WHEN I CALL YOUR NAME PLEASE COME FORWARD. MR. LIGHTNING. MR. WALSH AND MR. JOHNSON.

Lightning: I AM LIGHTNING AND I REPRESENT LIGHTNING SUPER WATCHDOG PDX MULTIPLE -- MULTNOMAH COUNTY. ONE OF THE ISSUES THAT I HAD ON THE RELOCATION FEE THAT THEY IMPLEMENTED OVER AT THE CITY OF PORTLAND AGAINST THE LANDLORDS, IF THEY DO A NO CAUSE EVICTION, THEY WANT TO IMPLEMENT A RELOCATION FEE AMOUNT OF EITHER 2,900 UP TO 4,500 OR IF THEY DO OVER A 10% RENT INCREASE, WITHIN A 12-MONTH PERIOD, OR IF THEY DO A LEASE AND THE PEOPLE MOVE OUT THEY WANT TO IMPLEMENT THIS RELOCATION TYPE OF FEE TO THE TENANTS. AGAIN I WAS TOTALLY AGAINST THAT. I THINK THAT WILL CREATE REASONABLE LANDLORDS TO THE BELOW MARKET RENT WHO ARE PRIVATELY SUBSIDIZING CERTAIN PEOPLE LIVING OUT IN THE COMMUNITY. AT THIS POINT, PUSH THE RENTS UP. AT THIS POINT WE'LL LOOK AT THE AIRBNB STYLE OF RENTING THE UNITS OUT. MAYBE LOOK IN THAT DIRECTION, AND ALSO ON RENOVATIONS, THERE SHOULD BE AN EXEMPTION ON THAT TO WHERE THEY DON'T HAVE TO PAY THE RELOCATION FEE. THAT WAS NOT IN PLACE. AGAIN ON THIS ORDINANCE, IT'S BEING CHALLENGED BY ATTORNEY MR. DEALONZO.

I FEEL CONFIDENT THAT HE WILL WIN IN COURT, SO AGAIN I WAS TOTALLY AGAINST THAT. NOW WHAT I CALLED THE GREATEST DISRUPTER, AND ACTUALLY PUT THE SILICON VALLEY TO SHAME, WHICH I THOUGHT THAT THEY WERE THE GREATEST DISRUPTERS. PRESIDENT TRUMP, LIKE I SAY IS THAT A LOT OF THINGS WE'RE SEEING IS THAT WE ALSO HAVE TO KEEP IN MIND, WE HAVE TO LOOK AT WHEN WE MAKE A CERTAIN STANCE AGAINST WHAT HE'S DOING, WE HAVE TO LOOK AT ALSO ON THE OTHER SIDE, HOW MUCH WILL THAT COST US THROUGHOUT MULTNOMAH COUNTY AND THE CITY? WE HAVE TO HAVE THOSE NUMBERS IN MIND. I WANT TO SEE MORE ECONOMISTS STEPPING FORWARD. PROJECTING OUT IN SIX MONTHS, IF WE GO THIS DIRECTION, THIS IS WHAT WE COULD LOSE ON FUNDING. THIS IS HOW WE CAN POSSIBLY MAKE THIS UP IN FUNDING. BUT WE HAVE TO HAVE A PLAN IN WRITING ON ALSO NOT JUST FROM THE SOCIALLY, MORALLY, HUMANITARIAN RESPONSES, BUT ALSO FROM THE ECONOMIC SIDE ON THE DOLLARS THAT WE CAN LOSE IN THE NEAR FUTURE. THAT IS WHAT ELECTED OFFICIALS ARE SUPPOSED TO DO. IF YOU DON'T KEEP THE PUBLIC INFORMED ON THAT AND THEN EXPECT TO INCREASE THE TAXES ON THEM TO MAKE UP THE LOSSES, I

DON'T THINK THAT YOU ARE DOING YOUR JOB PROPERLY. I WANT A BALANCE CREATED THERE TO UNDERSTAND THE POSITIONS THAT YOU TAKE. WE'RE GOING TO BE LOOKING AT IT FROM AN ECONOMIC POSITION AND UNDERSTANDING THAT YOU WILL ALSO BE HELD RESPONSIBLE FOR THOSE LOSSES IN THE FUTURE. THANK YOU.

Chair Kafoury: THANK YOU.

Joe Walsh: GOOD MORNING. I AM JOE WALSH. I REPRESENT INDIVIDUALS FOR JUSTICE. THIS MORNING ON THE WAY HERE I WAS LISTENING TO POET BROADCASTING, AND ALAN [INAUDIBLE] IS GOING TO BE EVICTED. WE JUST LOST FORGOTTEN REALMS, AND THE OTHER CAMP IS IN DEEP TROUBLE INTERNALLY. SO THE THREE MAIN CAMPS OF THE HOMELESS PEOPLE ARE EITHER BEING SWEEPED OR BEING EVICTED OR BY THEIR OWN DECISIONS ARE IN TROUBLE. SO AFTER YOU SPENT MILLIONS OF DOLLARS, THIS IS WHERE WE ARE. AND MY SIGN HERE IS TALKING ABOUT WHERE'S THE PLAN? WE LOST FIVE PEOPLE ON OUR STREETS. THEY WERE DEAD FROM THE COLD. NO DOUBT ABOUT THAT. THEY FROZE TO DEATH. TOTALLY AVOIDABLE. AS A SOCIETY WE FAILED THEM. WE ARE GOING TO CONTINUE TO FAIL THEM BECAUSE WE HAVE NO PLAN. WE HAVE A PLAN FOR EARTHQUAKES. YOU WOULD GO TO A CONTROL CENTER. YOU WOULD GET TRANSIT TO HELP YOU. YOU WOULD GET THE STATE TO HELP YOU, AND YOU WOULD MAKE PHONE CALLS, WHERE'S THE PLAN FOR THIS?

WE HAVE PEOPLE DYING ON OUR STREETS WITH NO PLAN. WE HAVE VOLUNTEERS OUT IN THE STREETS THAT TOOK FOOD FROM THEIR FRIDGES AND TRANSPORTED THEM TO PEOPLE THAT WERE ON THE STREETS. WE HAVE PEOPLE THAT TOOK BLANKETS OFF THEIR BEDS AND PUT IT IN THEIR CAR TO GET PEOPLE IN THE STREETS. CAN WE GET HELP FROM THIS BODY? NO. DID WE GET HELP FROM THE CITY? NO! YOU DID PHOTO-OPS. YOU DID PHOTO-OPS WITH THE FIRE DEPARTMENT. HOW WONDERFUL THEY WERE. THEY WERE TO A FEW PLACES. WE CANNOT GET THE COPS OUT OF THEIR CARS. BUT YOU KEEP SPENDING THE MONEY. YOU KEEP MAKING THESE PEOPLE 100,000 SALARIES, AND WE CALL THEM POVERTY PIMPS BECAUSE THEY MAKE THEIR MONEY ON THAT. I WOULD LIKE TO SEE ONE PERSON COME TO YOU THAT IS MAKING MONEY AND SAY TO YOU, YOU KNOW WHAT, I AM HERE TO PUT MYSELF OUT OF A JOB. WE COME HERE WITHOUT SALARY BECAUSE WE ARE PISSED! WE CRY. WE HURT. WE DON'T GET PAID FOR IT. WE SEE PEOPLE DYING. WE SEE PEOPLE SUFFERING. AND WE KEEP TRYING. YOU DO BASICALLY THE SAME THING THAT YOU HAVE DONE OVER AND OVER. YOU BUY BUILDINGS AND PUT YOUR NAME ON THEM. THAT'S WHAT YOU DO. STOP IT! STOP IT! THIS WILL BE ACCOUNTING. NEXT WEEK IT WILL BE EIGHT DAYS. SEVEN DAYS WILL BE -- WE'LL BE IN THE CITY AND THE EIGHTH DAY WE'LL BE HERE, AND EVERY WEEK YOU WILL HAVE TO LOOK AT THIS. AND IT WILL GET BIGGER. AND IN JULY WE WILL GIVE THE DONALD TRUMP AWARD TO THE WORST OF YOU. AND YOU ARE ALL IN THE RUNNING. EVERY ONE OF YOU.

Chair Kafoury: JOE, YOUR TIME IS UP.

Chair Kafoury: NO, I AM NOT GOING TO SHUT UP.

Chair Kafoury: I DIDN'T SAY THAT. I JUST TOLD YOU YOUR TIME WAS UP. CHARLES.

Joe Walsh: WE NEED CONVERSATIONS ON THESE COMMUNICATIONS.

Chair Kafoury: I AM HAPPY TO HAVE A CONVERSATION.

WE NEED FEEDBACK. TELL ME WHAT THE PLAN IS, DEBRA. TELL ME WHAT THE PLAN IS?

Chair Kafoury: CHARLES, YOUR TURN.

Joe Walsh: TELL ME WHAT THE PLAN IS, DEBRA. YOU SAID THAT YOU HAVE GOT A PLAN. TELL ME WHAT IT IS. GO ON, DON'T KEEP IT A SECRET. THAT'S WHAT TRUMP DOES. DON'T BE A TRUMPEE. WHAT IS THE PLAN? TELL ME.

Chair Kafoury: THIS IS NOT THE TIME FOR CONVERSATIONS.

Joe Walsh: WHAT ARE YOU GOING TO DO, WAIT FOR FIVE MORE TO DIE? YOU NEED TO DO IT BEFOREHAND. THAT'S CALLED A PLAN, NOT A REACTION. THAT'S WHAT IT'S CALLED, DEBRA. A PLAN. TELL ME WHAT THE PLAN IS.

Chair Kafoury: CHARLES IT'S YOUR TURN TO SPEAK.

Joe Walsh: TELL ME WHAT THE PLAN IS, DEBRA.

Chair Kafoury: IT'S YOUR TURN SO YOU CAN TALK NOW OR --

Charles BridgeCrane Johnson: GOTCHA. FOR THE RECORD I AM CHARLES JOHNSON, AND OF COURSE I AM ENCOURAGING ALL THE COMMISSIONERS, BUT ESPECIALLY CHAIR KAFOURY AND THE CITY COUNCIL TO COME UM WITH SOMETHING -- TO WORK WITH MARK AND TPI AND COME UP WITH SOMETHING MORE CONCRETE. I THINK THAT MANY PEOPLE IN LIGHT OF MISS BATTS DEATH, THE WEATHER IS BETTER NOW AND WE ARE SOME WHAT DISTRACTED BUT I THINK IT WOULD BE SOMETHING CONCRETE. COMMISSIONER FISH SPECIFICALLY IS LOOKING AT THE ISSUE OF SUPPORTIVE HOUSING LIKE PEOPLE WITH SCHIZOPHRENIA QUA SO -- I LOOK FORWARD TO SOMETHING COMING FROM YOUR OFFICE. WHEN I INTRODUCED MYSELF AS CHARLES BRIDGECRANE JOHNSON, I MEANT TO SAY I DON'T REPRESENT MULTI-FAMILY NORTHWEST BUT I COME CLOSE BECAUSE IF YOU TAKE TWO LETTERS OUT OF REPRESENT, TO ABOUT TWO, IT BECOMES RESENT. AND THE REASON

THAT YOU PROBABLY ALL ARE AWARE THAT WE ARE TALKING ABOUT THIS IS BECAUSE THE CITY HAS RECENTLY SHOCKED THE WORLD WITH UNANIMOUS BOLD ACTION. FIVE CITY COUNCIL MEMBERS UNANIMOUSLY VOTED TO TRY SOMETHING TO REDUCE THE DISPLACEMENT ON NO CAUSE EVICTIONS. I THINK THAT IT'S TOTALLY WITHIN THE DUTIES AND PURVIEW OF THIS COMMISSION TO TALK WITH YOUR COUNTY ATTORNEY'S OFFICE ABOUT HOW THEY SHOULD COOPERATE OR JOIN IN FOR THE DEFENSE. WHEN I TELL YOU I'M CHARLES JOHNSON I AM ALSO TELLING YOU THAT I AM NOT PHILLIP E. OWEN AND NOT MICHAEL.

Charles BridgeCrane Johnson: I THINK THAT THEY ARE JUST MR. DELORENZO'S TOKEN CLIENTS FOR HIS LAWSUIT AGAINST THE CITY, BUT MAYBE THEY ARE BOLD DEFENDERS OF PROPERTY RIGHTS. THAT'S FROM THE KATU STORY BUT I AM SURE THE REST OF THE MEDIA HAS IT. UNFORTUNATELY WHAT'S REALLY IMPORTANT IS THAT THERE IS AN OPENING HERE FOR THE COUNTY TO JOIN IN LEADERSHIP. I AM NOT -- I AM NOT A REAL ESTATE ATTORNEY. I DON'T KNOW THAT MAKES ME FEEL KIND OF GOOD ABOUT MYSELF. BUT I DO WISH THAT ALL OF YOU INDIVIDUALLY, TO THE EXTENT THAT THAT'S WHAT YOUR JOB IS, WILL ENGAGE WITH PEOPLE IN THE COUNTY ATTORNEY'S OFFICE AND SAY IS THIS A GOOD THING? WHAT ARE THE THINGS THAT WE CAN DO? IT'S NOT THAT LONG AGO THAT THIS CHAMBER WAS PACKED TO CAPACITY WITH PEOPLE FROM PORTLAND TENANTS UNITED, AND WE HAVE SINCE STARTED TO COPE WITH THE IDEA THAT SCARILY, ONLY THE HOUSE DEMOCRATS AND [INAUDIBLE] CAN GIVE US THE RENT FREEZE, AND WE'RE NOT SUPER ENTHUSIASTIC ABOUT SALEM BUT THERE WAS A BEAUTIFUL MEETING OF STATE LEGISLATORS AT HIGHLAND CHURCH ON GLEASON, AND UNFORTUNATELY THE MESSAGE DIDN'T GET THROUGH TO BURDICK, BUT I ENCOURAGE REPRESENTERS TO CHECK IN ON THE MEDIA, GET IN TOUCH WITH HER AND TALK ABOUT THE NEED TO STABILIZE THE RENTS IN THIS CRISIS SITUATION. THANK YOU VERY MUCH.

Chair Kafoury: THANK YOU.

R.1 BOARD BRIEFING ON BRIDGE PROGRAM – 2017 CAPITAL PROJECT TRAFFIC IMPACTS. PRESENTERS: JON HENRICHSEN – BRIDGE SERVICES MANAGER

Chair Kafoury: ALL BY YOURSELF?

Jon Henrichsen: ALL BY MYSELF. GOOD MORNING CHAIR AND COMMISSIONERS. I AM JOHN HENDRICKSON, THE BRIDGE SERVICES MANAGER IN THE TRANSPORTATION DIVISION OF THE DEPARTMENT OF COMMUNITY SERVICES, AND I AM HERE THIS MORNING TO GIVE YOU A BRIEFING ON THREE MAJOR PROJECTS THAT THE BRIDGE PROGRAM WILL BE BUILDING THIS YEAR. I AM GOING TO START WITH AN OVERVIEW OF THE PROJECTS. A BIT ABOUT WHY WE'RE DOING EACH. TALK ABOUT THE TRAFFIC IMPACTS, AND THE TIME LINE

OF THOSE, AND WHICH ONES WILL BE CONCURRENT AND WHICH WILL BE STAGGERED. A BIT ABOUT THE INNER AGENCY COORDINATION AND I WILL BE ABLE TO TAKE YOUR QUESTIONS. SO THE THREE PROJECTS THAT WE'RE WORKING ON THIS YEAR ARE SHOWING UP ON THE MAP ON THE RIGHT HAND. AND WE'LL BE WORKING ON THE BROADWAY BRIDGE, THE REPLACEMENT PROJECT, AND MAINTENANCE PROJECT, ON THE BURNSIDE BRIDGE, AND A DECK REPLACEMENT PROJECT ON THE MORRISON BRIDGE.

Jon Henrichsen: ALL THREE HAVE EITHER STARTED OR ARE ABOUT TO START. THE BROADWAY AND MORRISON PROJECTS WILL CONTINUE THROUGH OCTOBER. AND THE BURNSIDE BRIDGE WILL GO ON FOR LONGER AND WILL BE FINISHED IN 219. THE FIRST PROJECT I WILL TALK ABOUT IN MORE DETAIL IS THE BROADWAY PROJECT. THE BRIDGE HAS TWO LEAVES THAT OPEN FOR RIVER TRAFFIC. THIS IS A PICTURE OF THE WEST LEAF. AND IT HIGHLIGHTS TWO OF THE ELEMENTS WE'RE GOING TO BE REPLACING. THE RAIL WHEEL AND THE TRACK. THIS HAS AN UNUSUAL OPERATING MECHANISM. INSTEAD OF JUST ROTATING OPEN FOR THE RIVER TRAFFIC IT ALSO ROLLS BACKWARDS ON THE GIANT WHEELS. THE BRIDGE WAS OPENED IN 1913, AND THESE WHEELS AND TRACKS WERE IN CONTINUOUS SERVICE SINCE THEN AFTER 104 YEARS IT'S TIME TO REPLACE THEM. OUR CONTRACTOR WILL HAVE TO GO TO THE SPAN, JACK IT UP. THEY WEIGH ABOUT 4 MILLION POUNDS. JUST HIGH ENOUGH SO THAT WE CAN FLIP IT OFF AND PULL OUT THE TRACK AND REPLACE BOTH OF THEM.

WE'LL BE WORKING ON ONE SPAN AT A TIME. WHILE THE SPAN IS JACKED UP, TRAFFIC WILL BE ABLE TO GO OVER THE BRIDGE IN THE LANES THAT ARE OPEN BUT THAT LEAF WON'T BE ABLE TO OPEN FOR RIVER TRAFFIC. THERE IS ALSO SOME ASSOCIATED MECHANICAL WORK THAT WILL HELP THE NEW WHEELS TRACK PROPERLY WHEN THE BRIDGE IS OPERATING. AND THE CONTRACTOR WILL BE COMPLETING THAT, ALSO. THE TOTAL COST OF THE PROJECT IS 13.5 MILLION, 90% OF WHICH IS FEDERAL FUNDING AND 10% OF WHICH IS LOCAL FUNDS. WHILE THE CONTRACTOR IS DOING THEIR WORK THEY WILL HAVE THE TWO OUTSIDE LANES CLOSED. TRAFFIC WILL BE ABLE TO USE THE SUPER LANES, ALL MODES, CARS, TRUCKS, BUSES, STREETCAR WILL BE ABLE TO USE THAT, AND THE SIDEWALKS WILL BE OPEN DURING THE DURATION OF THE WORK FOR BIKES AND PEDS. AT THE END OF THE REPLACEMENT OF A SET OF WHEELS ON EACH LEAF, WE'LL HAVE A 48-HOUR, UP TO 48-HOUR CLOSURE SO THAT WE CAN DO TESTING OF THE BRIDGE AND MAKE SURE THAT EVERYTHING IS IN ALIGNMENT BEFORE WE PUT TRAFFIC BACK ON IT. NEXT PROJECT I WANT TO TALK ABOUT IS THE MORRISON DECK REPLACEMENT. THE MORRISON BRIDGE WHEN IT WAS OPENED IN 1958 HAD A STEEL BRIDGE DECK ON IT. THAT WAS COMMON FOR DRAW BRIDGES OF THAT TIME. THAT GRID DECK BECAME SLIPPERY. WE HAD A LOT OF ACCIDENTS ON IT. TRAFFIC TENDED TO GO FAST ON THE BRIDGE BECAUSE IT'S WIDE OPEN AND WANTED TO CHANGE LANES. AND THAT LED TO A LOT OF PROBLEMS. UNTIL THE EARLY 2000S THERE WAS NOT REALLY A VIABLE ALTERNATIVE TO

REPLACE THAT DECK WITH. IN 2005 THE COUNTY ENGAGED IN A TEST PROJECT WITH FEDERAL HIGHWAY TO PUT A NEW KIND OF DECK THAT WAS LIKE THE STEEL DECK ON THE BURNSIDE BRIDGE.

Jon Henrichsen: IT WAS CALLED FIBER REINFORCED POLYMER DECK, AND WE WERE SUCCESSFUL IN PUTTING THAT DOWN ON THE BROADWAY BRIDGE AND IS STILL IN SERVICE. WE HAD ANOTHER PROJECT IN 2012 TO PUT THE SAME OR SIMILAR DECKING MATERIAL ON THE MORRISON BUT AS SOON AS IT WENT IN, THE CONTRACT WAS OVER IT BEGAN TO FAIL. SINCE THAT TIME IT'S TAKEN A TREMENDOUS AMOUNT OF EFFORT BY THE ENGINEERING AND THE MAINTENANCE GROUP TO KEEP THAT DECK IN GOOD ENOUGH SHAPE SO WE CAN KEEP THE TRAFFIC ROLLING ON IT. WE FIGURED OUT A WAY TO REPLACE IT. THE PURPOSE OF THE PROJECT IS TO REPLACE THAT DECK OR THAT FIBER REINFORCED POLYMER DECK WITH A STEEL DECK FILLED WITH LIGHTWEIGHT CONCRETE. THIS WILL HAVE A -- AN OVERLAY ON TOP OF IT WITH A HIGH FRICTION AND IS GOOD FOR CARS TO DRIVE ON SO WE WON'T HAVE THE ACCIDENTS ANY MORE. THE COST OF THE PROJECT IS \$10.4 MILLION. 90% OF WHICH IS FEDERAL AND 10% COUNTY MATCH. THE TRAFFIC IMPACTS ARE MORE COMPLICATED THAN THE BROADWAY BRIDGE.

WHILE THE CONTRACTOR IS DOING WORK ON ONE-HALF OF ONE LEAF, THEY WILL HAVE THE BRIDGE DOWN FROM SIX LANES DOWN TO TWO. THE TWO LANES WILL BE ON THE FAR SOUTH SIDE OR NORTH SIDE. BECAUSE -- BECAUSE OF THE WAY THE FREEWAY INTERSECTS WITH THE BRIDGE ON THE EAST END, WHILE WE HAVE JUST TWO LANES OPEN, WE WON'T BE ABLE TO HAVE TRAFFIC CROSS THE BRIDGE FROM GRAND GOING WESTBOUND DOWNTOWN. TRAFFIC WILL BE ABLE TO GO FROM GRAND TO I-5 NORTHBOUND, COME OFF OF THAT AND GO DOWNTOWN OVER THE BRIDGE BUT JUST NOT CROSS ALL THE WAY OVER. AT THE END EACH TIME THAT WE FINISH WORK ON ONE OF THE LEAVES AND GET THE DECK INSTALLED WE'LL HAVE TO HAVE A SEVEN-DAY FULL CLOSURE OF THE BRIDGE IN ORDER TO POUR THE CONCRETE AND ALLOW IT TO CURE WITH NO VIBRATION. WHEN THE TRAFFIC IS PUSHED TO THE SOUTH SIDE OF THE BRIDGE WE'LL HAVE THE YOUTH PATH OPEN.

WHEN THE TRAFFIC IS PUSHED TO THE NORTH SIDE THE SHARED YOUTH PATH WILL BE CLOSED BECAUSE IT WILL BE REHABILITATED. THE DATES SHOWN UP AT THE TOP OF THIS SCREEN ARE THE PROJECTED DATES FOR DOING THIS WORK FOR THE CONFIGURATIONS, AND WE ANTICIPATE HAVING THE SHARED YOUTH PATH OPEN FROM THE BEGINNING OF APRIL TO THE MIDDLE OF MAY, AND FROM THE BEGINNING OF JULY TO THE MIDDLE OF AUGUST. AND CLOSED MIDDLE OF MAY TO THE MIDDLE OF JUNE AND MIDDLE OF AUGUST TO MIDDLE OF SEPTEMBER. WE ARE LOOKING TO HAVE THE CLOSURE AT THE END OF JUNE AND THE END OF SEPTEMBER. FINALLY I WANT TO TALK A BIT ABOUT THE BURNSIDE BRIDGE MARINERS PROJECT. IT MANY PARTS ARE IN POOR CONDITION AT THIS TIME SO THE PURPOSE OF THIS

PROJECT IS TO EXTEND THE LIFE OF THE BRIDGE FOR 15 TO 20 YEARS WHILE WE COME UP WITH A LONG-TERM PLAN. WE WILL BE REPAIRING THE CONCRETE STRUCTURE. IT IS IN NEED OF IT.

Jon Henrichsen: WE WILL BE REPAIRING THE RAILINGS, THE CRACK IN THE PIER DOWN BY SATURDAY MARKET. SOME OF THE MECHANICAL COMPONENTS. THE OPERATING SYSTEM AND THE RESURFACING SIDE BLOCKS. THE COST OF THIS PROJECT IS ABOUT \$25 MILLION, 90% IS FEDERAL AND 10% IS COUNTY. THIS PROJECT WON'T HAVE ANY BLAINE CLOSURES UNTIL THE MORRISON AND BROADWAY PROJECTS ARE COMPLETED. WE WILL BE DOING WORK NEEDS THE BRIDGE. TO FACILITATE THAT WORK THERE WILL BE TRAFFIC IMPACTS. IN APRIL WE WILL HAVE WEEKEND CLOSURES OF I-5 AND 84 TO WORK ON THE PART OF THE BRIDGE THAT CROSSES OVER THE FREEWAY. AND THEN SIMILARLY WE'LL HAVE SOME LANE CLOSURES ON NAITO PARKWAY TO WORK ON THE BRIDGE THAT CROSSES THERE. IN NOVEMBER WHEN THE OTHER TWO PROJECTS ARE COMPLETED THE CONTRACTOR WILL MOVE TO THE BRIDGE DECK. AND THEY WILL BE DOING -- THEY WILL HAVE TWO LANES CLOSED, AND THREE LANES OPEN.

AND TWO LANES GOING OUT OF TOWN AND TWO COMING IN, AND WE'LL HAVE THE SHARED BIKE AND PED PATH ON EITHER SIDE. THIS SLIDE, WAS JUST TO SHOW ALL OF THE DIFFERENT PROJECTS THAT WE'RE DOING. AND KIND OF WHEN THEIR LANE CLOSURES WILL HAPPEN, AND WHEN THE BRIDGES ARE AVAILABLE. BROADWAY AND MORRISON ARE RUNNING ALONG THE SAME TIME LINE. IN YELLOW THAT'S MOSTLY OR GENERALLY WHEN THE LANE CLOSURES WILL HAPPEN. THE RED IS WHEN WE'RE AIMING FOR FULL BRIDGE CLOSURES. WE ARE COORDINATING BETWEEN THE TWO PROJECTS TO MAKE SURE THAT WE DON'T HAVE FULL BRIDGE CLOSURES ON BOTH AT THE SAME TIME. AND WHILE THE PROJECTS -- OR THE BRIDGES ARE IMPACTED, THE STEEL BRIDGE, TRI-MET DOESN'T HAVE ANY PROJECTS ON THAT SO IT WILL BE OPEN. BURNSIDE BRIDGE WILL BE OPEN AND HAWTHORNE WILL BE OPEN AND WHEN THE MORRISON AND BROADWAY PROJECTS ARE COMPLETED BURNSIDE WILL START AND THE OTHERS WILL HAVE THE TRAFFIC LANES OPEN.

FINALLY I WANTED TO MENTION THAT OUR STAFF HAS BEEN PARTICIPATING IN THE PORTLAND MOVING GROUP. THEIR GOAL IS TO COORDINATE TRAFFIC IMPACTS FROM THE CENTRAL CITY. WE ARE COORDINATING 83 DIFFERENT PROJECTS GOING ON. WE USE A SHARED MAP. THIS IS A SCREEN SHOT SHOWING SOME OF THE PROJECTS. SOME SHOW A DOT. WE ALSO HAVE A SHARED GOOGLE CALENDAR THAT YOU CAN ADD INTO YOUR OWN AND YOU CAN SEE ON ANY GIVEN DAY ALL OF THE PROJECTS THAT ARE LINED UP AND WHAT THEY HAVE CLOSED OR WHAT KIND OF TRAFFIC IMPACT THAT THEY HAVE. THIS GROUP IS HOSTED BY THE CITY OF PORTLAND, AND INCLUDES ONES FROM THE WATER BUREAU, BUREAU OF ENVIRONMENTAL SERVICE, PARKS, P BOUGHT, -- PDOT AND THE COUNTY. THEY EXPERIENCE TRAFFIC PROBLEMS FROM ALL THE PROJECTS. THE MANAGERS CAN WORK WITH THEIR

CONTRACTORS TO ADJUST TRAFFIC CONTROL AND GET THINGS TO FLOW BETTER. THAT'S ALL I HAVE, ARE THERE ANY QUESTIONS?

Chair Kafoury: DO WE HAVE ANY QUESTIONS? COMMISSIONER MEIERAN?

Commissioner Meieran: THIS IS ALL VERY EXCITING. SO I HAVE A QUESTION. FIRST OF ALL HOW ALL OF THIS WILL BE COMMUNICATED TO THE PUBLIC SO THEY KNOW THIS IS HAPPENING AND THE ALTERNATIVES IN TERMS OF THE DETOURS SO THEY CAN PLAN ACCORDINGLY.

Jon Henrichsen: WE WILL WORK WITH MIKE [INAUDIBLE] TO COMMUNICATE THE PUBLIC ANY TIME WE CHANGE THE BRIDGES. THERE IS THOUSANDS OF SIGNS THAT GO TO PROVIDE WARNINGS, VARIABLE MESSAGE SIGNS OUT THAT TALK ABOUT THE CLOSURES.

Commissioner Meieran: DO YOU HAVE A FEELING FOR HOW RELATIVELY SOLID ARE THE DATES IN TERMS OF THE BROADWAY -- THE FIRST, THE BROADWAY AND THE MORRISON PROJECTS TO ENSURE THAT THEY DON'T ENCROACH ON THE BURNSIDE BRIDGE PROJECTS SO WE DON'T HAVE A SITUATION WHERE ALL THREE ARE HAPPENING AT ONCE?

Jon Henrichsen: SO BOTH PROJECTS ARE UNDERWAY. AND BOTH PROJECTS HAVE CONSTRAINTS ON THEM, FOR INSTANCE, THE BROADWAY PROJECT, THEY HAVE A 35-DAY WINDOW WHEN THEY CAN DO THE WHEEL REPLACEMENTS. ONE OF THOSE IS FROM JUNE 15 TO THE END OF JULY AND THE OTHER IS, I THINK, FROM AUGUST 15 INTO SEPTEMBER. THEY HAVE TO GET THE WORK DONE AND APPLY THE RESOURCES AVAILABLE TO THEM BECAUSE THAT'S THE ONLY TIME THAT WE CAN GET A CLOSURE OF THE BRIDGE TO SHIPPING TRAFFIC GOING TO THE TERMINAL. WE ARE CONFIDENT IN THE AMOUNT OF TIME AND WE THINK THAT THEY WILL BE DONE ON-TIME.

Commissioner Meieran: THANK YOU.

Chair Kafoury: I WOULD ENCOURAGE YOU TO FOLLOW MIKE ON TWITTER AND BECAUSE MIKE DOES AN EXCELLENT JOB ABOUT KEEPING THE COMMUNITY FORM TO EVERY LAST DETAIL TAIL, LANE, VOTE CLOSURE, SO HE'S A GOOD RESOURCE COMMISSIONER SMITH.

Commissioner Smith: GOOD MORNING. THANK YOU FOR GIVING US THIS GREAT PRESENTATION. I WAS WONDERING TO WHAT EXTENT WILL TRAFFIC BE DISRUPTED IN TERMS OF THE LANES? WHAT ARE YOU VALKING IN TERMS OF TIME THAT IT WILL TAKE TO GET THROUGH GOING EAST OR WEST.

I DON'T HAVE THAT INFORMATION WITH ME. WE HAVE NOT DONE A TRAFFIC STUDY. IN THE PAST CLOSING TWO LANES ON BROADWAY HAS BACKED UP TRAFFIC. SO WHILE TRAFFIC -- AND ONE OF THE CHALLENGES ON BROADWAY

IS THAT THE STREETCAR HAVING THE TRAVEL OVER THE BRIDGE SO SLOWLY, THAT MAKES IT MORE CHALLENGING WHEN ONLY THE CENTER LAYUPS ARE OPEN. SO IT PROBABLY WILL INCREASE THE TIME TO GET ACROSS THE BRIDGE. BUT I DON'T KNOW -- I CAN'T GIVE YOU AN EXACT NUMBER ON THAT.

Commissioner Smith: THE PURPOSE OF US COMING TODAY IS TO INFORM US IF LANES ARE GOING TO BE CLOSED, BUT WOULDN'T WE HAVE THAT INFORMATION IN TERMS OF THIS BRIEFING? BECAUSE WE CANNOT TELL THE PUBLIC HOW IT IS GOING TO DISRUPT THEIR TRAVEL PATTERNS COMING IN AND OUT OF DOWNTOWN.

Jon Henrichsen: SO WE HAVE NOT GOTTEN THAT BUT I COULD GO BACK TO THE CONSULTANTS AND WORK WITH THEM AND TALK ABOUT THESE AND SEE IF THEY HAVE INFORMATION.

Commissioner Smith: AND GOING BACK TO MIKE, IN ORDER FOR HIM TO BE ABLE TO HAVE THESE COMMUNITY MEETINGS AND US TO MAKE SURE THE PREPONDERANCE IS AWARE OF THE POSSIBILITY OF TIME, THEY SHOULD BE PARAMOUNT. YOU WEREN'T TALK ABOUT THESE PROJECTS WITHOUT HAVING A TIMETABLE. IF YOU COULD COME BACK AND BRIEF US AGAIN AS SOON AS YOU GET THAT INFORMATION SO THAT WE CAN GET IT TO MIKE SO HE CAN MAKE THE PUBLIC AWARE OF WHAT THEY ARE LOOKING AT.

Jon Henrichsen: I WOULD BE HAPPY TO.

Chair Kafoury: THANK YOU. ANY OTHER QUESTIONS OR COMMENTS? YES, COMMISSIONER STEGMANN.

Commissioner Stegmann: THANK YOU FOR THE PRESENTATION, JOHN. SO THE MORRISON BRIDGE, THE STEEL GRID MATERIAL. THERE IS ISSUES WITH THE PREVIOUS MATERIAL. IS THERE SOME TYPE OF GUARANTEE OF THE PRODUCT THAT WE ARE USING THE SECOND TIME AROUND?

Jon Henrichsen: YOU ARE REFERRING TO THE FIBER REINFORCED POLYMER -- YES. THE DECK IS A LESS OFTEN USED PRODUCT. WE DID NOT ANTICIPATE THE PROBLEMS OF THIS VERSION, THIS CONTRACTOR WOULD HAVE. THE STEEL BRIDGE DECK HAS BEEN USED ON THE STEEL BRIDGES SINCE, WELL, PROBABLY THE 1940S. AND THE INSTALLATION METHODS AND THE ATTACHMENT NOTES, THE FABRICATION IS WELL VETTED USED IN BRIDGES ACROSS THE COUNTRY, SO WE FEEL CONFIDENT THAT IT WILL WORK WELL IN THIS.

Commissioner Stegmann: THE SECOND QUESTION, I HAVE A BIT OF CONCERN DOING WORK ON TWO BRIDGES AT THE SAME TIME, AND I UNDERSTAND YOU KNOW THE BROADWAY, THE TIMING, AND THE SHIPPING AND THAT'S

UNDERSTANDABLE, BUT IS THERE ANY COST SAVINGS THAT WE'RE GOING TO ACHIEVE BECAUSE WE'RE DOING TWO PROJECTS AT ONE TIME?

Jon Henrichsen: I DON'T THINK THERE IS. THE TIMING IS MORE AROUND THE FUNDING WHEN WE GOT IT FROM FEDERAL HIGHWAYS TO THE STATE, AND HOW LONG IT TOOK TO DEVELOP EACH PROJECT.

Commissioner Stegmann: SO YOU DON'T FORESEE A HUGE TRAFFIC IMPACT BY HAVING POTENTIAL BRIDGES CLOSED OR, YOU KNOW, RESTRICTED USE AT THE SAME TIME?

Jon Henrichsen: THE DISTANCE BETWEEN THE BURNSIDE BRIDGE AND THE MORRISON BRIDGE, THE TRAFFIC IMPACTS ON THOSE TWO SHOULD BE ISOLATED TO THOSE TWO BRIDGES. THERE IS ALTERNATIVE ROUTES FOR PEOPLE TO TAKE OFF OF THOSE BRIDGES. I THINK THAT IF WE WOULD HAVE IMPACTED BURNSIDE AT THE SAME TIME WE WOULD HAVE HAD A PROBLEM.

Commissioner Stegmann: THANK YOU VERY MUCH.

Chair Kafoury: GO AHEAD.

Commissioner Vega Pederson: I LOVE TO HEAR ABOUT THE DIFFERENT MEANS OF COMMUNICATION OF LETTING THE PUBLIC KNOW ABOUT THIS ISSUE. I WOULD ALSO ENCOURAGE YOU TO REACH OUT TO ALL OF THE DIFFERENT ORGANIZATIONS THAT HAVE TO DO WITH ACTIVE TRANSPORTATION AND MULTI-MODAL SO THAT -- I KNOW A LOT OF FOLKS USE THE BRIDGES, ESPECIALLY THE BURNSIDE BRIDGE OF COMING OVER FROM COMMUTING ON BIKES. I HAVE TO SAY THAT I AM REALLY GLAD TO SEE THAT THIS WORK IS BEING DONE ON THE MORRISON BRIDGE. IT WAS SUCH A SAFETY HAZARD BEFORE WITH -- BEFORE THE WORK HAD BEEN DONE ON -- I, MYSELF, HAD SKIDDED ON IT AND THERE WAS A FEW DEATHS ON IT SO I AM GLAD THAT WE'RE GOING TO RECTIFY THE PROBLEM WITH SOMETHING THAT WOULD LAST. IS THERE THE MATERIAL THAT'S GOING TO BE USED NOW, THE STEEL WITH THE REINFORCED CONCRETE, HAS THAT BEEN TESTED IN RAINY CLIMATES AS WELL? I THINK THAT -- IT WAS THE WETNESS A LOT OF TIMES THAT SEEMED TO MAKE THE OLD BRIDGE SURFACE EVEN MORE DANGEROUS.

Jon Henrichsen: YEAH IT, HAS BEEN USED EXTENSIVELY IN CHICAGO WHERE THEY HAVE A LOT OF BRIDGES, LIKE OURS, WITH THE OPEN DECK AND THEY HAVE GONE BACK AND THEY HAVE BEEN FILLING IN WITH THE LIGHTWEIGHT CONCRETE. IN ADDITION WE'LL COVER UP -- SO THE LIGHTWEIGHT CONCRETE FILLS TO THE STOP OF THE GRID AND THEN OVER THE TOP WE'LL PUT AN OVERLAY. THAT WILL LOOK LIKE WHAT'S OUT ON THE BROADWAY OR ON THE MORRISON NOW. IT'S AN APOXY, IT'S VERY ROUGH. IT GIVES GOOD TRACTION FOR CARS.

Chair Kafoury: THANK YOU VERY MUCH. ANY OTHER QUESTIONS? GOING TO BE A BUSY YEAR.

Jon Henrichsen: YES, IT IS.

Chair Kafoury: THANK YOU. THE JOYS OF HAVING VINTAGE BRIDGES.

**R.2 BOARD BRIEFING ON CAPITAL CONSTRUCTION AUDITS. PRESENTERS:
STEVE MARCH, MULTNOMAH COUNTY AUDITOR, AND STAFF AUDITORS
(30 MIN)**

Chair Kafoury: WELCOME, AUDITOR DR. MARCH. DR. AUDITOR MARCH, WHICH ONE IS IT?

Steve March: THANK YOU. MAYBE THE DOCTOR DOESN'T WORK AS WELL WITH THE M.D. IN THE ROOM. THANK YOU VERY MUCH. FOR THE RECORD I AM STEVE MARCH, MULTNOMAH COUNTY AUDITOR. WITH ME ARE TWO OF MY AUDIT TEAM FRAN DAVIDSON AND JEN AND PEGGY REPRESENTING DCM AND CAPITAL PLANNING. ONE OF THE REASONS WE UNDERTOOK THIS IS THAT THE COUNTY HAD NOT DONE ANY SIGNIFICANTLY LARGE CONSTRUCTION PROJECTS IN A NUMBER OF YEARS. THE LAST SORT OF BIG ONE, WAPATO WAS 155,000 SQUARE FEET, ABOUT THE SIZE OF THE HEALTH DEPARTMENT, BUT IT WAS ONLY TWO STORIES. THE HEALTH DEPARTMENT IS MULTI-STORY. SAME WITH THE COURTHOUSE. IT'S 450,000 SQUARE FEET ROUGHLY. THE LAST TIME THAT WE DID ANYTHING THAT BIG OR THAT TALL WAS THE JUSTICE CENTER. 1981. IT'S BEEN 35 YEARS. MOST OF THE PEOPLE THAT WERE AROUND HERE IN 1981 ARE NOT HERE ANY MORE. SO.

Chair Kafoury: THEY ARE IN THE LIBRARY.

Steve March: I DIDN'T COUNT THE LIBRARY PROJECTS. BUT SO WE HAD A CERTAIN AMOUNT OF RISK JUST BECAUSE WE HAD NOT DONE THAT KIND OF PROJECT FOR SOME TIME. WE HAD A RISK BECAUSE OF THE SIZE OF THE PROJECTS AND THE COST OF THE PROJECTS, AND THE VERTICAL RISK ESCALATES RISK, SO WE DECIDED TO KIND OF AUDIT THESE IN PROGRESS, WHICH IS A LITTLE DIFFERENT THAN OUR USUAL TAKE OF OH, COMING IN AFTERWARDS AND SAYING OH, YOU SHOULD HAVE DONE THAT DIFFERENTLY. SO ANYHOW WITH THAT I AM GOING TO TURN IT OVER TO JEN FOR THE PRESENTATION AND WE'LL BE OPEN TO QUESTIONS AND PEGGY WILL REPRESENT THE RESPONSE. THANK YOU.

Jennifer McGuirk: GOOD MORNING CHAIR AND COMMISSIONERS. FOR THE RECORD I AM JENNIFER WITH THE AUDITOR'S OFFICE. I WILL TRY TO ADJUST THAT. THERE. OK. SO WE'RE PRESENTING TO YOU TODAY ON AUDITS OF PLANNING FOR THESE BUILDINGS. I WORKED WITH MARK ROSE TO REVIEW THE PLANNING FOR THE CENTRAL COURTHOUSE AND FRAN WORKED WITH

MARK IN OUR OFFICE TO REVIEW PLANNING FOR THE NEW GLADYS MCCOY HEADQUARTERS, AND I WILL TALK FOR A COUPLE OF MINUTES AND THEN FRAN AND I WILL FIELD QUESTIONS AND TO PEGGY AS NECESSARY. STEVE MENTIONED WE'RE AUDITING THESE IN STAGES THAT ALIGN WITH THE PROJECT PHASES. WE'RE DOING THAT TO PROVIDE THE MOST VALUE.

Jennifer McGuirk: THIS WAY IF WE ARE SEEING THINGS THAT NEED MODIFICATION OR IMPROVEMENT WE CAN BRING IT TO YOU IN A WAY THAT'S MORE MANAGEABLE AND YOU CAN REACT TO THAT RATHER THAN AFTER THE FACT. WE ARE LOOKING AT PROVIDING VALUE NOT ONLY TO THE BOARD BUT THE PEOPLE GOING TO WORK IN THESE BUILDINGS, RECEIVE SERVICES IN THEM, AND TO THE PUBLIC AT LARGE AND TO THE TAXPAYERS WHO ARE PAYING FOR THESE. SO WITH THESE AUDIENCES OF COUNTY RESIDENTS WE THOUGHT IT WOULD BE USEFUL TO CREATE MORE OF A Q&A STYLE REPORT. FOR BOTH OF THESE WE POSED A NUMBER OF QUESTIONS THAT WOULD GO TO THE PROCESSES USED FOR PLANNING AS WELL AS THINGS WE THOUGHT RESIDENTS MIGHT BE CURIOUS ABOUT. SUCH AS HOW THINGS ARE BEING FUNDED AND AFFECTING THE RESIDENTS, AND IN THIS WAY WE TRIED TO SUPPORT OUR ACCOUNTABILITY TO THE PUBLIC AND TRANSPARENCY ON THESE PROJECTS.

WELL THE FOCUS WAS PROVIDING ASSURANCE THAT THE PROJECTS WERE PLANNED IN SUCH A WAY THAT THEY WERE IN ALIGNMENT WITH THE PROJECT MANAGEMENT BEST PRACTICES, AND THIS IS IMPORTANT BECAUSE THE BEST PRACTICES, HELP TO ENSURE WHAT YOU DECIDE IS GOING TO BE IN THE BUILDING, WHAT PROJECT MANAGEMENT PROFESSIONALS CALL THE REQUIREMENTS ARE REALLY WHAT MUST BE IN THE BUILDING. BEST PRACTICES HELP TO KEEP COSTS DOWN AND PROJECTS ON THE SCHEDULE AND MAKE SURE THAT YOU GET A GOOD RESULT. SO FOR ALL THOSE REASONS THAT'S WHY WE FOCUSED ON THE PROCESS OF USE BECAUSE THOSE REDUCE THE RISK IF YOU DO IT RIGHT. SO WHILE WE'RE TALKING ABOUT THE PLANNING TODAY AS YOU ALL KNOW THESE ARE IN CONSTRUCTION, AND IF SIGNIFICANT CHANGES NEED TO BE MADE, THAT CAN REALLY HAVE A SIGNIFICANT IMPACT ON COST INCREASES AND SCHEDULES, NOT GOING ACCORDING TO PLANNED.

SO THAT'S WHY IT'S SO IMPORTANT THE MANAGEMENT IS DONE PRIOR TO CONSTRUCTION IS DONE REALLY WELL AND WE WERE PLEASED WITH WHAT WE SAW. FOR EXAMPLE THE COUNTY FOLLOWED BEST PRACTICES FOR STAKEHOLDER ENGAGEMENT. WHEN WE'RE TALKING ABOUT THAT ON A PROJECT LIKE THIS IT'S REALLY THE PEOPLE AND GROUPS WHO CAN IMPACT THE DECISIONS OR BE IMPACTED BY THEM. SO IT'S REALLY IMPORTANT TO GET KEY STAKEHOLDERS INVOLVED IN PLANNING TO MAKE SURE THAT YOU ARE GOING TO HAVE A GOOD PROJECT RESOLVED. IT HELPS TO REDUCE THE CHANCE THAT LATER ON THE COUNTY IS GOING TO HAVE TO MAKE LARGE

EXPENSIVE CHANGES TO WHAT WILL BE IN THE BUILDING. WE SAW REALLY GOOD INTENTIONAL ENGAGEMENT ON BOTH.

Jennifer McGuirk: WE ALSO SAW GOOD GOVERNANCE STRUCTURES. THIS MEANS THAT TEAMS CAN RESOLVE ISSUES QUICKLY BUT THEY ALSO KNOW WHEN THEY NEED TO ESCALATE THEM TO THE CHIEF OPERATING OFFICER OR TO THE CHAIR'S OFFICE. HAVING A GOOD GOVERNANCE STRUCTURE HELPS TO MAKE THOUGHTFUL DECISIONS IN A TIMELY MANNER AND KEEPS THE PROJECTS ON SCHEDULE AS WELL AS CONTROL COST. SO WE LOOKED AT PLANNING FOR MONTHS AND CONCLUDED THAT THE TEAMS DID USE GOOD MANAGEMENT PRACTICES FOR PLANNING. EVEN THOUGH THE COUNTY DID NOT HAVE AN ADMINISTRATIVE PROCEDURE IN PLACE THAT WOULD REQUIRE THEM TO DO SO. YOU MIGHT NOTICE THAT'S A SEGUE TO OUR RECOMMENDATIONS, SO I WILL TALK ABOUT THOSE NOW. TO HELP ENSURE THE PROJECTS ARE MANAGED IN ACCORDANCE WITH THE COUNTY'S EFFORTS AND STRATEGIC PLANNING WE RECOMMEND THAT THE CAPITAL PLANNING PROGRAMS CONTINUE GUIDING THE DEVELOPMENT OF A CONSISTENT TRANSPARENT PROCESS FROM MAJOR CAPITAL PROJECTS.

THIS PROCESS SHOULD BE DOCUMENTED AND APPLICABLE TO MAJOR CAPITAL PROJECTS AND TRANSPORTATION FACILITIES AND I.T.. WE WOULD LIKE TO COVER THE LIFE CYCLE FOR BOTH OF THESE WE WOULD HAVE LIKED TO HAVE SEEN BETTER TRANSPARENCY IN THE EARLY STAGES. WE REALLY LOOK FORWARD TO THE EFFORTS AND STRATEGIC CAPITAL PLANNING TO DEVELOP A TRANS-PARTICIPANT AND CONSISTENT PROCESS FOR PRIORITIZING THE SPENDING. WE ALSO RECOMMEND THAT THE PLANNING REVISE FACT ONE, OR PROCEDURE 1 TO COVER THE FULL PROJECT LIFE CYCLE. AGAIN, ALIGN WITH PROJECT MANAGEMENT BEST PRACTICES AND EXPAND IT BEYOND THE FACILITIES TO INCLUDE ALL CAPITAL PROJECTS. WE UNDERSTAND THAT A NEW ADMINISTRATIVE PROCEDURE MAYBE IN THE WORKS FOR ALL CAPITAL PROJECTS. SO WHETHER THE BEST PRACTICES ARE INCORPORATED INTO FACT ONE OR ARE INCLUDED IN NEW GUIDANCE, THE COUNTY NEEDS TO FOSTER CONSISTENCY AND PROJECT MANAGEMENT BY BUILDING THESE BEST PRACTICES INTO ADMINISTRATIVE PROCEDURES. THIS MAKES SENSE BECAUSE WHETHER YOU ARE CREATING A NEW ERP OR BUILDING A BRIDGE OR A BUILDING, THE SAME CORE PRINCIPLES OF GOOD PROJECT MANAGEMENT APPLY. SO AGAIN WE WANT TO THANK THE TEAMS AND STAFF IN THE FACILITIES AND PROJECT MANAGEMENT AND THOSE IN STRATEGIC CAPITAL PLANNING FOR THEIR ONGOING STANCE AND COOPERATION AS WE AUDIT THESE PROJECTS. WE WOULD BE HAPPY TO TAKE ANY QUESTIONS.

Steve March: I WANT TO MAKE A COMMENT, AND THAT IS THAT WHEN WE TALKED ABOUT THE FULL LIFE CYCLE OF THE PROJECTS, THESE PROJECTS STARTED SOME TIME AGO.

Chair Kafoury: 40 YEARS AGO.

Steve March: 40 YEARS AGO IN THE COURTHOUSE FOR SURE. BUT THE ACTUAL SITE SELECTION FOR THE HEALTH DEPARTMENT WAS IN 2013 SO, YOU KNOW, WE HAD A DIFFERENT BOARD, DIFFERENT CHAIR, DIFFERENT YOU KNOW, SO IT'S WORNT THAT THE COUNTY INFRASTRUCTURE, THE FACILITIES, CAPITAL PLANNING, WHICH WE DID NOT HAVE IN PLACE AT THAT TIME, ARE ALL TOGETHER, AND WE THINK THAT THAT'S ALL HEADED IN THE RIGHT DIRECTION AT THIS POINT.

Chair Kafoury: COMMISSIONER SMITH?

Commissioner Smith: YES, THANK YOU. I AM TRYING TO GO BACK OVER THIS JUST TO ANSWER YOUR QUESTION OR TO GET MORE INFORMATION YOU SAID THERE WOULD BE NO ADMINISTRATIVE POLICIES? WHERE IS THAT COMING FROM?

Jennifer McGuirk: SO I WILL LET PEGGIDY TALK MORE TO THAT, BUT IN THEIR RESPONSE LETTER THEY TALKED ABOUT CREATION OF A CAP ONE.

Peggidy Yates: AND THE RECOGNITION THAT -- FIRST LET ME INTRODUCE MYSELF. I AM PEGGIDY YATES AND I AM THE DIRECTOR OF THE CAPITAL STRATEGIC PLANNING PROGRAM RECENTLY ESTABLISHED BY THE BOARD OF COUNTY COMMISSIONERS, AND ONE OF THE THINGS THAT -- I WAS GOING TO GO AHEAD AND GO INTO THE RESPONSE, AND I CAN EITHER ADDRESS YOUR QUESTION RIGHT NOW OR I CAN KIND OF WALK US THROUGH IT.

Commissioner Smith: YOU CAN ANSWER IT RIGHT NOW.

Peggidy Yates: I WILL DO THAT JUST FOR YOU. THE RECOGNITION LIKE WE HAVE HAD THE THREE CAPITAL PROCESSES AND THE RECOGNITION WE NEED TO GET POLICIES AND PROCEDURES ADDRESSED IN THE OVERCALL CAPITAL. THOSE WOULD BE WITH STAKEHOLDERS AND IN CONJUNCTION WITH THE BOARD OF COMMISSIONERS AS WE MOVE THROUGH THAT PROCESS. WE HAVE USED HISTORICALLY THE ONE THAT HAS BEEN THE MOST OBVIOUS FOR THE BOARD HAS BEEN THE FACT ONE THAT YOU HAVE SEEN THOSE PRESENTATIONS AS IT COMES TO THE EAST COUNTY COURTHOUSE AND ALSO ADDRESSED IN THE CENTRAL COURTHOUSE PRESENTATIONS AND APPROVAL PROCESSES AS WELL AS THE HEALTH DEPARTMENT HEADQUARTERS. SO EXPANDING THAT SO THERE IS CONSISTENCY ACROSS ALL OF OUR CAPITAL.

Commissioner Smith: THANK YOU. WE'LL TALK LATER.

Commissioner Smith: OK.

Chair Kafoury: DID YOU HAVE OTHERS?

Peggidy Yates: I JUST -- I TRULY APPRECIATE BEING INCLUDED IN THIS CONVERSATION BECAUSE I THINK THAT IT MAKES IT YEAR THE OPENNESS AND THE COLLABORATION THAT NEEDS TO OCCUR SO THAT WE ARE ALL MOVING ALONG IN THE SAME PATH. I TRULY APPRECIATE THE AUDITOR AND HIS STAFF ON THE EXCELLENT JOB THAT THEY DID. AND THEY PROVIDE THE THIRD PARTY PERSPECTIVE, THE THIRD PARTY PROFESSIONAL PERSPECTIVE FROM THE OUTSIDE LOOKING IN. THEY ARE STILL PART OF THE COUNTY BUT IT'S A DIFFERENT PERSPECTIVE THAT MANY WITHIN THOSE PROJECTS, SOMETIMES CAN'T SEPARATE AS WELL.

AND AS THEY STATED THE STRATEGIC CAPITAL PLANNING PROGRAM OFFICE SUBMITTED ON BEHALF OF OUR STEERING COMMITTEE THE RESPONSE SO I JUST WANTED TO -- THAT COMMITTEE REPRESENTS THE COO, THE CFO, AND THE BUDGET DIRECTOR, THE DIRECTOR OF DCF, AND THE DIRECTOR OF DCA, AND THE DEPUTY CIO AND THE FACILITIES AND, AND ALL OF THE LETTERS THAT I HAVE JUST PASSED OUT TO YOU. YOU HAVE THAT RESPONSE IN YOUR BOARD PACKETS SO I JUST WANTED TO TALK ON THAT, AND I THINK THAT IT'S -- I REALLY APPRECIATE AND OUR STEERING COMMITTEE REALLY APPRECIATES THE FACT THAT WE ARE DOING THIS IN STAGES ON AN AUDIT. WHEN YOU HAVE MULTIPLE YEAR PROJECTS THAT ARE FIVE OR SIX OR SOMETIMES IN THAT PLANNING EFFORT 40 YEARS, THAT THERE IS -- THAT WE DO KIND OF STOP IN STEPS SO WE DON'T GET WAY PASSED IT AND TRY AND REINVENT AND FIND OUT WHERE THE CHALLENGES WERE. WE LEARNED FROM THE PROCESS ITSELF.

I JUST WANTED TO HIGHLIGHT A COUPLE OF THINGS THAT I THINK ARE IMPORTANT THAT WAS ALREADY IDENTIFIED BUT JUST THOSE PROJECTS, ONE OF THE THINGS THAT IS CONSISTENT WITH OUR PROGRAMS, THAT HAS NOT ALWAYS BEEN DOCUMENTED IS THE PROCEDURE, IS THAT WE DO -- WHAT WE HAVE DONE IN THE CAPITAL IS DEVELOPING SOME CLEARLY DEFINING GOALS AND OBJECTIVES FOR EACH PROJECT WHICH HELP TO SHAPE AND GET EVERYBODY ON THE SAME PAGE MOVING FORWARD. AND IN ADDITION WE HAVE EFFECTIVELY IDENTIFIED KEY STAKEHOLDERS AND HAVE, HAVE DONE THAT IN A WAY TO ENSURE CONSISTENCY AND ALSO TO ENSURE THAT WE ARE NOT -- THERE IS NOT SURPRISES, THE COMMUNITY, ONE OF THE THINGS THAT YOU WERE ALL TALKING CLEARLY ABOUT IN THE PREVIOUS PRESENTATION WAS KEEPING THE COMMUNITY INFORMED AND THIS ALLOWS US TO WORK WITH BOTH THE INTERNAL STAKEHOLDERS AND THE EXTERNAL STAKEHOLDERS. WHAT I THINK IS SO -- IS VERY VALUABLE IS RECOGNIZING FROM AN OUTSIDE THIRD PARTY'S PERSPECTIVE THAT WE ARE FOLLOWING GOOD PROJECT MANAGEMENT PRACTICES. BEST PRACTICES THAT WE SEE IN THE COMMUNITY, AND AS FAR AS THE RESPONSE TO THE RECOMMENDATIONS I ADDRESSED IT WITH YOU COMMISSIONER SMITH. OUR RECOGNITION AS WE DEVELOP OUR CAPITAL PLAN, OUR 20-YEAR STRATEGIC

CAPITAL PLAN WE WILL BE STARTING TO DEVELOP AND RECOMMENDING SOME PROCEDURES AND POLICIES THAT ALIGN ACTIVITIES ACROSS THE ORGANIZATION AND ENSURE THAT WE'RE ALL WALKING -- ALL KIND OF FOLLOWING THE SAME RULES AND POLICIES AND PROCEDURES.

Peggidy Yates: SO I THINK THAT ONE OF THE THINGS IS THIS HAS BEEN VERY, VERY MUCH FOCUSED ON THE FACILITIES EFFORTS AND IT REALLY -- THE POLICIES AND PROCEDURES HAVE BEEN REFINED THROUGH OUR MULTIPLE PROJECTS THAT WE HAVE DONE OVER THE LAST FEW YEARS, WHICH INCLUDES THE EAST COUNTY COURT THAT STARTED TO ESTABLISH THAT AND WE SAW THAT WAS BUILT UPON AND STRENGTHENED THROUGH THE SELLWOOD BRIDGE PROJECT AND NOW WE'RE APPLYING THOSE SAME PROCESSES BUT THEY HAVE NOT BEEN DOCUMENTED. WE'VE BEEN ALL HERE BUT THOSE THINGS NEED TO BE DOCUMENTED SO THAT WE CAN ASSURE WHEN WE'RE ALL NOT HERE, THAT THEY ARE ADOPTED AND FOLLOWED. THEY MAY BE MODIFIED AND CHANGED BUT THERE IS A PROCESS. ANY QUESTIONS?

Chair Kafoury: QUESTIONS OR COMMENTS?

Commissioner Smith: I WOULD LIKE TO ASK A SECOND ONE. IN TERMS OF TRANSPARENCY WHAT ELSE DID YOU IDENTIFY AS CHALLENGES OR RECOMMENDATIONS THAT WE NEED TO PAY ATTENTION TO?

Jennifer McGuirk: I THINK THAT -- THESE WERE THE MAIN RECOMMENDATIONS BECAUSE WE GENERALLY, AS WE LOOKED AT THE PROCESS, FELT LIKE THEY WERE FOLLOWING GOOD PROCESSES. WE FELT LIKE THOSE WERE THE AREAS OF HIGH RISK.

?: YEAH. SO EARLY IN A PROJECT THE AREAS OF HIGH RISK REALLY ARE, HOW ARE YOU PLANNING? ARE YOU INVOLVING THE RIGHT PEOPLE SO YOU KNOW YOU ARE GOING TO MEET THE NEEDS? ARE YOU ABLE TO MAKE DECISIONS AND HOW DOES THAT WORK? SO THOSE WERE REALLY THE THINGS THAT WE FOCUSED ON.

Commissioner Smith: DID YOU LOOK AT ANYTHING AROUND THE NWESBS OR OPPORTUNITIES FOR THOSE SUBCONTRACTORS WHETHER IT BE FOR PROFESSIONAL SERVICES OR CONSTRUCTION THAT WE COULD DO TO IMPROVE UPON WHAT WE ARE DOING RIGHT NOW?

Jennifer McGuirk: WE DID NOT FOCUS ON THAT. WE DID, FOR THE COURTHOUSE, I CAN SPEAK TO SITTING IN ON SOME OF THE MEETINGS THAT WENT ON BETWEEN OUR UNION PARTNERS, THE MWESB PARTNERS. IN MY PERSONAL OPINION I AM PLEASED BY HOW THE PROJECT TEAM WAS TRYING TO PROMOTE THE COUNTY'S VALUES OF DIVERSITY MAKING SURE THAT WE WERE PROVIDING OPPORTUNITIES FOR TRADES WOMEN AND PEOPLE OF

COLOR, SO WE OBSERVED THOSE THINGS BUT WE DID NOT DIVE INTO THAT AS AN OBJECTIVE.

?: AND FOR THE HEALTH DEPARTMENT HEADQUARTERS BUILDING AS WELL. WE OBSERVED THOSE MEETINGS AND CONVERSATIONS AROUND THAT, AND THAT TOPIC COMES UP FREQUENTLY IN PROJECT TEAM MEETINGS.

Commissioner Smith: AND IN TERMS OF THE VALUES FROM THE BOARD, WE HAVE A, A REAL BIG OPPORTUNITY TO HAVE THOSE SAME VALUES THAT WE HAD ON THE SELLWOOD BRIDGE BECAUSE WE DID A LOT OF OUTREACH AND WE WERE IN CONSTANT CONTACT WITH THE NWESBS ABOUT OPPORTUNITIES AND I JUST WANT TO SEE THAT CONTINUE ON THESE NEXT TWO PROJECTS THAT WE HAVE THE SAME EXCITEMENT AND SAME KIND OF PARTNERSHIP AND COMMUNITIES OF COLOR ON OUR PROJECTS, AND IF YOU CAN LOOK AT THAT THE NEXT TIME THAT YOU DO THE AUDIT BECAUSE IT'S NOT CLEAR WHEN YOU ARE GOING TO AUDIT AGAIN BUT I WOULD LIKE YOU TO LOOK AT THAT WHEN YOU COME BACK AGAIN.

Steve March; WE ARE STILL AUDITING. WE HAVE GONE INTO THE NEXT PHASE AND CONTRACTS HAVE BEEN -- THE COUNTY HAS GOTTEN CONTRACTORS LINED UP AND ETC., SO PART OF THAT WILL BE FOLLOWING THOSE CONTRACTS AND THEIR EFFORTS GOING FORWARD.

Commissioner Smith: LOVE IT. THANK YOU.

Chair Kafoury: I THINK IT WOULD BE NICE IF, FOR THE COURTHOUSE PROBABLY J.D. AND LIZ AND KEN MAYBE GOING AROUND AND TALKING TO THE COMMISSIONERS ABOUT, FOR BOTH PROJECTS, OBVIOUSLY, NOT J.D. AND THE HEALTH DEPARTMENT BUT TALKING ABOUT WE HAVE LEARNED FROM THE SELLWOOD BRIDGE AND HAVE PUT IN PLACE WITH OUR CONTRACTORS AND PARTNERS PROJECT LABOR AGREEMENTS ON THOSE, THAT ARE REALLY TOP NORTHBOUND. WE TOP-NOTCH. WE ARE GETTING A LOT OF KUDOS AND GOING TO THE MEETINGS TO TALK ABOUT IT.

Commissioner Vega Pederson: THANK YOU CHAIR. SO THANK YOU VERY MUCH FOR THIS PRESENTATION. I AM A FORMER PROJECT MANAGER IN A PAST LIFE, AND SO I GET A LITTLE THRILL WHEN I HEAR ABOUT LIKE IMPLEMENTING, YOU KNOW, PROJECT PRACTICES AND THE NEED FOR DOCUMENTATION BECAUSE I THINK THAT THIS IS ONE OF THE MOST CHALLENGING THINGS. YOU DO THE WORK, YOU ARE FOCUSED ON GETTING IT DONE IN THE BEST WAY POSSIBLE UNDERBUDGET AND ON-TIME BUT IT'S GOING BACK AND MAKING SURE THAT YOU ARE WRITING THOSE DOWN. IT'S A CHALLENGE. I WOULD ACTUALLY ENCOURAGE MY COLLEAGUES TO TAKE A LOOK AT -- THERE IS -- THERE WAS A STRATEGIC CAPITAL PLANNING OFFICE DID A POSTMORTEM ON THE SELLWOOD BRIDGE PROJECT AND THEY SPENT A HALF DAY BACK IN SEPTEMBER GOING THROUGH LESSONS LEARNED AND WHAT WORKED AND

DIDN'T. AND THAT'S AVAILABLE ONLINE, AND I LOOKED THROUGH IT, AND IT WAS REALLY GOOD. I LOOKED FOR IT AND KIND OF IN PREPARATION FOR WHAT WE'RE LOOKING AHEAD FOR WITH THE BURNSIDE BRIDGE. I THINK THAT THOSE KINDS OF THINGS ARE EXTREMELY HELPFUL AS WE'RE TAKING ON THESE BIG PROJECTS.

Commissioner Stegmann: THANK YOU CHAIR AND FOR THE PRESENTATION. JAN I JUST HAD ONE QUESTION ON ONE OF THE RECOMMENDATIONS YOU TALKED ABOUT THAT THE FULL PROJECT LIFE CYCLE, COULD YOU JUST EXPAND ON WHAT THAT MEANS?

Jennifer McGuirk: SURE. SO THE FULL PROJECT LIFE CYCLE REALLY STARTS FROM PROJECT INITIATION THROUGH CLOSEOUT. JUST MAKING SURE THAT ALL OF THAT IS CAPTURED, AND IN FACT, ONE CURRENTLY THERE IS A WHOLE SECTION ON THE DEVELOPMENT OR CONSTRUCTION OR DESIGN? IT'S THE DESIGN. IT JUST SAYS DO THE DESIGN. I AM PARAPHRASING BUT IT DOES NOT STEP OUT THE GUIDELINES AS CLEARLY AS FOR SOME OTHERS. SO THAT'S ONE OF THE THINGS THAT CAUGHT OUR ATTENTION. ALSO IT WOULD MEAN THAT EARLY IN THE PROCESS THERE IS GOOD, CLEAR COMMUNICATION ABOUT THIS IS OUR NEXT PROJECT, AND HERE'S WHY WE'RE GOING WITH THIS ONE. AND ANALYZING THE LET'S.

Commission Stegmann: DO YOU FEEL LIKE WAS THIS PROCESS DONE OR WAS IT DONE AND JUST NOT DOCUMENTED?

Jennifer McGuirk: I THINK THAT -- I WILL TALK ABOUT THE COURTHOUSE. SO IT'S WELL-KNOWN THAT THE COURTHOUSE HAS LOTS OF MAJOR ISSUES. BUT ONE OF THE THINGS THAT WE NOTICED IS THAT IT REALLY CAUGHT MOMENTUM WHEN THERE WERE SOME ELECTED CHAMPIONS TO REALLY RALLY AROUND IT AND GET THE PROCESS MOVING FORWARD. WE'RE NOT SAYING THAT THAT'S A BAD THING. WE'RE JUST SAYING THAT ROLE AND THAT NEED FOR A CHAMPION MAYBE SHOULD BE MORE CLEARLY ILLUMINATED, WHO THAT IS AND WHO IT IS TO HELP SUPPORT THE TRANSPARENCY GOING FORWARD.

Commissioner Stegmann: I HAVE A QUESTION, I HAD A GREAT MEETING WITH YOU PEGGY SO THANK YOU. NOW IS YOUR ROLE RELATIVELY NEW, AND I AM JUST WONDERING HOW YOUR POSITION CAN CARRY THIS -- THESE RECOMMENDATIONS FORWARD INTO THE FUTURE?

Peggidy Yates: THAT'S PART OF THE REASON THAT THIS PROGRAM WAS ESTABLISHED, WAS TO ADDRESS THAT ISSUE. I THINK THAT WE'VE BEEN -- THE COUNTY HAS BEEN VERY GOOD OPPORTUNISTS. THEY HAVE GONE THROUGH A STRATEGIC PLAN, IDENTIFIED NEEDS, AND THE BRIDGETOP GOES THROUGH THE SAME AND SO DOES I.T. BUT WE HAVE NOT DONE IT COMPREHENSIVE AND HOW THEY WEIGH OUT, AND THAT'S REALLY TO HELP THAT PLANNING AND START THAT SPONSORSHIP EARLY. WHO ARE SOME OF

OUR COLLABORATORS AND WHO ARE SOME OF OUR STAKEHOLDERS AND HOW CAN WE MOVE THINGS FORWARD?

Commission Stegmann: THANK YOU TO THE CHAIR AND THE PREVIOUS BOARD FOR PUTTING HER POSITION BECAUSE CLEARLY THERE IS A NEED FOR US TO MEMORIALIZE WHATEVER WE HAVE LEARNED IN OUR PREVIOUS CAPITAL PROJECTS AND HOW DO WE CONTINUE TO DO THAT BETTER AND THANK YOU TO THE AUDIT DEPARTMENT FOR, YOU KNOW, FOR SEARCHING AND DELVING DOWN INTO WHAT THOSE ISSUES ARE AND BEING ABLE TO MOVE THOSE RECOMMENDATIONS FORWARD AND HAVE THEM IMPLEMENTED AND MEMORIALIZED, SO GREAT JOB. THANK YOU.

Steve March: AND I HAVE TO TAKE A BIT OF CREDIT FOR THE OFFICE. IT CAME ABOUT AS A RESULT OF ONE OF OUR AUDITS. AND SO IT WAS MOVING THE COUNTY INTO THE DIRECTION OF PLANNING ANYTHING THAT IS GOING TO BE A MAJOR FINANCIAL, WHETHER IT'S A BUILDING OR A BRIDGE OR A MAJOR I.T. PROJECT. THANK YOU.

Chair Kafoury: WE HAVE GOT ALL THREE. ANY OTHER QUESTIONS OR COMMENTS? THANKS SO MUCH FOR COMING.

R.3 BUDGET MODIFICATION DCA 15-17 CAPITAL PROJECTS BUDGET REALLOCATION – FPM #17-04 – ESPC JUVENILE JUSTICE COMPLEX PROJECT . LISA A. WHEDON, MBA, BUDGET & PLANNING FINANCE MGR., DCA HUB (10 MIN)

Chair Kafoury; COMMISSIONER VEGA PEDERSON MOVES AND [INAUDIBLE] APPROVAL OF R3.

Lisa Whedon: I AM LISA WHEDON. CAN YOU HEAR ME? I AM THE MANAGER OF THE DEPARTMENT OF BUDGET AND I AM THE MANAGER OF THE BUDGET AND PLANNING FOR THE DEPARTMENT OF COUNTY ASSETS. TODAY WITH ME I HAVE ALLEN THE INTERIM CAPITAL PROGRAM MANAGER AND ERIK, ENERGY AND UTILITY SPECIALIST. WE ARE HERE TO DISCUSS THE BUDGET MODIFICATION DCA15-17. THIS MODIFICATION SEEKS BOARD APPROVAL FOR A REALLOCATIONS OF THE 2017, FISCAL YEAR 2017 CAPITAL FUNDS TO BE ADDED, TO ADD AN ADDITIONAL 235,000 TO THE EFP JUVENILE JUSTICE COMPLEX PROGRAM OFFER 78215-17. THIS WILL INCREASE THE TOTAL PROJECT BUDGET FROM 1,040,000 TO 1,275,000. THE INITIAL REQUEST FOR THESE PROJECTS WAS ADOPTED IN FISCAL YEAR 2016 WITH ONE-TIME ONLY DOLLARS IN THE AMOUNT OF 810,000. IN FISCAL YEAR 2017 THIS PROJECT APPROPRIATED 230,000 AND INNER GOVERNOR GARY LOCKE REVENUE THROUGH ENERGY INCENTIVES WHICH WE WILL APPLY FOR UPON COMPLETION OF THE PROJECT BRINGING THE TOTAL PROJECT TO THE ORIGINAL 2015 ESTIMATE OF 1,040,000. IN LATE 2016 THE CONTRACT BID WAS 1,100,000, AND THAT WAS 65,000 OVER THE 2015 BID. THIS AMOUNT ACCOUNTS

FOR HIGHER COST OF FIXTURES AND LABOR. THE ESTIMATES WERE FOR CONTRACTOR COSTS ONLY AND DID NOT TAKE INTO CONSIDERATION THE FACILITIES' COSTS OR PROJECT CONTINGENCIES. THE FACILITIES' COSTS ARE SOFT COSTS AS IDENTIFIED IN THE BUDGET MODIFICATION ARE APPROXIMATELY 88,000. THESE ARE FOR FACILITIES PROJECT MANAGEMENT, FACILITIES TRADES, AND THE ESCORTING SERVICES REQUIRED TO ENTER THE JUVENILE FACILITY.

Lisa Whedon: THE REMAINDER OF 87,000 IS 6.8%, I GUESS NOT ABOUT BUT IS 6.8% OF THE TOTAL BUDGET AND THAT IS RESERVED FOR THE PROJECT CONTINGENCY. IMPORTANT TO NOTE ARE THE FOLLOWING. THIS REQUEST IS BUDGET NEUTRAL WITHIN THE FACILITIES ASSET PRESERVATION FUND TO 2509 AND WOULD BE REALLOCATED FROM THE EMERGENCY EXPENDITURES WITHIN THAT SAME FUND. THE LIGHTING SYSTEM IS PASSED THIS LIFE CYCLE AND DUE FOR REPLACEMENT AND COMPLETING THE ENTIRE PROJECT WILL PROVIDE UPDATED LIGHTING FOR THE ENTIRE FACILITIES AND THE MOST EFFICIENT AND LEAST IMPACTFUL TO OUR JUVENILES AND STAFF. THIS PROJECT IS SCHEDULED TO BE COMPLETED JUNE 2017 WITH ANTICIPATED ANNUAL SAVINGS OF 42,000. I WANT TO THANK EACH OF YOU FOR YOUR TIME AND I REALIZE THAT I THREW A LOT OF INNOCENCE AND INFORMATION OUT QUICKLY. WE WOULD BE HAPPY TO ANSWER ANY QUESTIONS.

Chair Kafoury: DO WE HAVE QUESTIONS OR COMMENTS?

Commissioner Smith: YES, I DO. HI, LISA. GOOD TO SEE YOU. I WAS LOOKING AT THIS REQUEST, AND IT LOOKED LIKE AMORETTO, IS THAT HOW YOU PRONOUNCE IT? IT'S THE COMPANY THAT CONTRACTED FOR THE ENERGY WORK ON THIS. AND I DON'T HAVE MY GLASSES SO THAT'S WHY I AM REALLY SQUINTING. THEY PUT OUT A JOINT PRESS RELEASE WITH THE COUNTY IN DECEMBER OF 2016 ANNOUNCING THAT THEY HELPED THE COUNTY TO SECURE 230,000 IN INCENTIVES AND IN GRANTS FOR THIS PROJECT, WHICH IS, AS FAR AS I CAN TELL, IS WHAT A 230,000 GRANT FROM ENERGY TRUST IS --

Lisa Whedon: THAT'S CORRECT. IT'S BOTH FROM THE ENERGY TRUST AND THE OREGON DEPARTMENT OF ENERGY.

Commissioner Smith: GREAT. SO I AM TRYING TO FIGURE THIS OUT. WE'RE ASKED TO APPROVE A 235,000 CONTINGENCY FUND REQUEST FOR COST OVERRUNS. THIS PRESS RELEASE WENT OUT IN DECEMBER OF 2016. DO YOU KNOW WHAT I AM TALKING ABOUT?

Lisa Whedon: I WILL TRY TO ANSWER THAT.

Commissioner Smith: LET ME FINISH BECAUSE I HAVE A BIT MORE FOR THIS. THERE IS SO MANY MOVING PARTS ON THIS, BUT IT SEEMS TO ME IF THIS

PROJECT, TOTAL COST IS 1.275,000, THAT AN ADDITIONAL 235,000 WOULD BE MORE THAN WHAT WE, ACTUALLY, NEED FOR THE PROJECT. THE SECOND PIECES TO THIS LINDA, AS I WAS REVIEWING THIS, DID WE DO A BUDGET MODIFICATION TO ACCEPT THAT \$230,000 FROM ENERGY TRUST YET?

Lisa Whedon: FOR THAT PIECE OF IT IT WAS A PART OF OUR SUBMITTED BUDGET IN 2017. SO IT WAS APPROVED BY THE BOARD.

Commissioner Smith: BUT IT WAS NOT INCLUDED IN THIS AMOUNT.

Lisa Whedon: IN THE AMOUNT OF THE BUDGET MODIFICATION, HERE TODAY?

Commissioner Smith: IT WAS NOT ACKNOWLEDGED THAT -- WE JUST -- IF THAT WAS PUT IN OUR BUDGET, THAT WAS A YEAR AGO. WE JUST ANNOUNCED IT IN DECEMBER 230,000, AND I AM TRYING TO FIGURE OUT HOW THIS CORRELATION TO THE NEW 235,000 BECAUSE WE SHOULD HAVE THAT IN OUR BUDGET TO PAY FOR THIS, AND I AM NOT CLEAR, I MEAN, WE'RE GOING TO HAVE TO GET MORE INFORMATION ABOUT THIS BECAUSE FOR THEM TO ANNOUNCE SOMETHING THAT WE DID A YEAR AGO FOR ALMOST THE SAME EXACT AMOUNT THAT YOU ARE ASKING TO COME OUT OF THE EMERGENCY CONTINGENCY, IT JUST DOESN'T SEEM LIKE IT'S CORRECT, SO IF WE COULD GET AN ACCOUNTING OF THE DOLLARS ON THIS PROJECTS SO THAT I AM ASSURED THAT WE ARE NOT TAKING ANOTHER 35,000 OUT OF CONTINGENCY, THAT WE ALREADY HAVE IN OUR BUDGET. ALREADY ALLOCATED.

Chair Kafoury: FROM WHAT I UNDERSTAND THE 230,000 WAS ALREADY IN THE BUDGET THAT WE ADOPTED SO THIS IS THE ADDITIONAL DOLLARS ON TOP OF THAT? IS THAT CORRECT? CAN YOU GO THROUGH THAT ONE MORE TIME?

Lisa Whedon: SO I HAD -- COMMISSIONER SMITH WHEN I GOT THIS BEFORE ME I SCRATCHED MY HEAD, TOO. WHEN IT CAME DOWN TO, FOR ME IS A SPREADSHEET. I LOVE SPREADSHEETS. I HAD TO GO FROM THE BEGINNING OF WHEN WE STARTED THIS PROJECT, AND IT'S ABOUT FUNDING SOURCES AND APPROPRIATION OF THOSE SOURCES. SO WE GOT THE ORIGINAL ASK IN 2016 FOR THE 810,000, ONE-TIME ONLY FUNDS, THAT WAS APPROVED.

Chair Kafoury: SAY THAT ONE MORE TIME.

Lisa Whedon: IN 2016 THE BOARD APPROVED ONE-TIME ONLY GENERAL FUNDS FOR 810,000.

Commissioner Smith: OK.

Lisa Whedon: WE CAME BACK AND ADDED THE 230,000 IN ENERGY INCENTIVES, AND WE THREW OUR NORMAL BUDGET SUBMISSION PROCESS FOR THE

REVENUE THAT WE WERE GOING TO BE RECEIVING THROUGH THE INTERGOVERNMENTAL REVENUE THROUGH THE ENERGY TRUST, THAT'S THE \$230,000.

Commissioner Smith: DID WE GO ADVANCED NOTICE THAT WE WERE GOING TO GET THIS? THIS WAS SAID THAT IT WAS A GRANT. HOW DID WE KNOW WE WERE GOING TO GET THAT? USUALLY WHAT WE DO IS WAIT UNTIL WE GET THE GRANT AND THEN DO A BUDGET MODIFICATION TO ACKNOWLEDGE THE GRANT FUNDS THAT WE GET. WE DON'T DO IT THE OTHER WAY AROUND.

I SEE.

Alan Profit: YES, COMMISSIONER. THE FACILITIES AND THE DEPARTMENT OF COUNTY CAME BEFORE THE BOARD AND MADE A REQUEST TO APPLY FOR THE GRANT AND IT WAS RECEIVED IN MAY OF 2016.

Commissioner Smith: MAY OF 2016, AND IT WAS ANNOUNCED SO IT WAS NOT AWARDED TO US UNTIL DECEMBER OF 2016.

Alan Profit: I DON'T WANT TO CONFUSE TERMINOLOGY. IT MAY IMPLY THAT WE HAVE THE MONEY, THIS IS AN INCENTIVE. THE COUNTY NEEDS TO COMPLETE THE PROJECT AND THEN BE REIMBURSED FOR SOME OF THE PROJECT COSTS AFTERWARDS. THEY ARE SECURED.

Commissioner Smith: HOW DID WE KNOW THAT WE WERE GOING TO GET IT? WE DID NOT KNOW THAT WOULD BE REIMBURSED. WE HAD NO IDEA THAT WE WOULD GET THIS. IT WAS A GRANT, NOT AN ENTITLEMENT.

Alan Profit: THE PROCESS FOR THE ENERGY TRUST AND THE OREGON DEPARTMENT OF ENERGY IS THAT THEY WILL PRESENT AN OFFER TO YOU, PRESENT AN APPLICATION, AN APPLICATION THAT WAS -- THAT IS APPROVED THROUGH THE APPROPRIATE PEOPLE, ONE OF WHICH IS THE BOARD OF COUNTY COMMISSIONERS FOR THE STATE. THEY WILL ISSUE A CERTIFICATE BASICALLY SAYING IF YOU COMPLETE THE PROJECT AND YOU SAVED THE ENERGY YOU DESCRIBED IN YOUR PROPOSAL WE WILL ISSUE YOU THESE INCENTIVES, SO THEY ARE SECURED.

Commissioner Smith: DO WE HAVE THOSE DOLLARS?

Alan Profit: WE WILL NOT UNTIL IT IS COMPLETED AND BOTH THE STATE AND THE ENERGY TRUST WILL REVIEW THE PROJECTS.

Commissioner Smith: AND THAT IS THE PROBLEM RIGHT NOW. WE'RE ACTING AS IF WE HAVE THOSE DOLLARS SO WE SHOULD ONLY BE ACTING ON DOLLARS THAT WE HAVE IN THE BANK. SO RIGHT NOW WHAT I NEED TO ASK THIS QUESTION AND ASK THE QUESTION OF MY BOARD OF COUNTY

COMMISSIONERS, I NEED -- WE NEED TO TABLE THIS. I WOULD LIKE A MOTION TO TABLE THIS SO THAT I CAN SEE CASH IN AND OUT SO THAT I KNOW THAT THE ACTUAL AMOUNT OF MONEY IS NOT 465,000 ON TOP OF WHAT -- THE 230,000 ON TOP OF THE 235,000 THAT WE'RE ASKING FOR, WHICH WOULD MAKE THE PROJECT 435,000 OVER BUDGET.

Chair Kafoury: THE ORIGINAL ESTIMATE WAS 810,000. IS THAT CORRECT? THAT WAS THE ORIGINAL ASK.

Lisa Whedon: THE ORIGINAL ASK WAS 810,000.

Chair Kafoury: SO IT IS 475,000 ON TOP OF THE 810 BECAUSE -- IS THAT CORRECT?

Lisa Whedon: FROM THE ORIGINAL. THE ORIGINAL ASK, YES.

Chair Kafoury: SO CAN YOU TELL US, I THINK WHAT THE COMMISSIONER WANTS TO UNDERSTAND IS WHAT COSTS HAVE INCREASED AND WHY IS THE PROJECT MORE EXPENSIVE TODAY THAN IT WAS.

Alan Profit; WE ANTICIPATED FOR THIS PROJECT TO WORK, WE WERE COUNTING ON THE ENERGY INCENTIVES AND WE WOULD NOT HAVE BEEN ABLE TO FUND THIS PROJECT WITHOUT THOSE INCENTIVES SO THOSE WERE PLANNED IN FROM THE BEGINNING. THE ONLY ASK REALLY IS THE ADDITIONAL 235 TO COMPLETE THE FULL SCOPE OF THE PROJECT.

Chair Kafoury: SO WHEN WE FIRST DEDICATED THE 810 WE KNEW THE PROJECT WAS ACTUALLY 1.40. WE HAD THIS ARRANGEMENT WITH THE ENTITIES EARLIER, DISCUSSED EARLIER THAT THEY WOULD FUND PART OF IT AND HE WOULD FUND PART OF IT. CAN YOU GIVE US MORE INFORMATION ABOUT WHAT THE 235,000, THAT I REALIZE THIS IS NOT A CONTINGENCY REQUEST BECAUSE YOU ARE NOT ASKING FOR MORE MONEY, JUST ASKING TO MOVE MONEY WITHIN THE BUDGET. BUT WHAT IS THAT INCREASE IN COST DUE TO?

Lisa Whedon: SO THE 65,000 IS FOR -- COMING FROM 2015 TO COMING TO 2017 SO THAT'S THE ADDITIONAL COST, THE ADDITIONAL COST OF THE LABOR. AND 88,000 IS WHAT WE CALLED THE SOFT COSTS WHICH IS TO PROVIDING PROJECT MANAGEMENT FACILITIES COSTS, PROVIDING PROJECT MANAGEMENT, THE FACILITIES' TRADES, AND THE ESCORTING SERVICES TO BE IN THE BUILDING. THE 88,000. WE HAVE 87,000, WHICH IS THE 6.8% THAT WE WOULD LIKE TO HAVE FOR CONTINGENCY. THOSE THREE EQUAL 235,000.

Alan Profit: IT IS MAINLY MEANT FOR UNFORESEEN CONDITIONS AS WE REPLACE THE OLD ONES.

Chair Kafoury: I UNDERSTAND NOW. THANK YOU.

Commissioner Smith: THE LAST MARK THAT YOU SAID, WAS 80,000.

Lisa Whedon: 87,000.

Commissioner Smith: BUT WE ALREADY HAVE A CONTINGENCY. WE DON'T NEED TO CREATE TWO SEPARATE CONTINGENCIES. WE ARE GETTING THE 235,000 OUT OF A CONTINGENCY FOR THIS PROJECT AND WE ARE MAKING A SUB CONTINGENCY NOTE?

Lisa Whedon: AND I WAS NOT CLEAR ON THIS. I THINK WHAT WE FORGOT TO ADD TO THIS PROJECT IS THE FACILITIES COSTS ASSOCIATED. I THINK THAT 1,040,000 ACCOUNTS FOR THE CONTRACTOR COSTS OF DOING THE WORK. WHAT WE FORGOT TO ADD TO THE BUDGET IS THE 235,000 OF WHAT IT'S GOING TO TAKE FOR THE FACILITIES' PORTION OF THE PROJECT. DOES THAT MAKE SENSE?

Commissioner Smith: IT DOES MAKE SENSE BUT SO THE QUESTION THAT I HAVE, WE'RE TAKING 235,000 OUT OF THE BIGGER CONTINGENCY FOR THE PROJECT? WHERE IS THIS 235, WHERE ARE YOU TRYING TO MOVE IT FROM, MONEY IN YOUR DEPARTMENT, RIGHT?

Lisa Whedon: SURE. WITHIN THIS FUND.

Commissioner Smith: WITHIN THIS FUND AND CALLED THE CONTINGENCY FUND FOR THIS PROJECT.

Lisa Whedon: EMERGENCY FUND.

Commissioner Smith: EMERGENCY FUND. SO WE'RE CREATING 80,000 POSSIBLE CONTINGENCY POSSIBLY THAT MAY NOT HAPPEN.

Lisa Whedon: SURE.

Commissioner Smith: SO I THINK THAT WE'RE NOT ASKING FOR THE CORRECT MONEY. FOR ME TO HELP ME KEEP THIS STRAIGHT AND TO UNDERSTAND THE DIFFERENT POTS OF THE MONEY I WOULD LIKE YOU TO BE ABLE TO ASK FOR MONEY WHEN YOU NEED IT. IT IS NOT FAIR FOR YOU TO TAKE 80,000 OF THE EMERGENCY FUND WHEN YOU DON'T NEED IT. IF IT'S THERE, WE'LL GO BACK AND GET IT FOR FUTURE CONTINGENCIES, BUT WE'RE NOT MOVING MONEY LIKE THAT. UNTIL WE ACTUALLY NEED IT WE DON'T TAKE IT OUT OF THE EMERGENCY FUND.

Chair Kafoury: OTHER FOLKS HAVE QUESTIONS, TOO.

Commissioner Smith: HOLD ON ONE QUESTION, LET US FINISH THIS. SO FOR ME WE NEED TO ADJUST THIS MODIFICATION BECAUSE THE WAY THAT IT'S WRITTEN RIGHT NOW I CANNOT SUPPORT IT. THANK YOU.

Lisa Whedon: WE CAN DO THAT.

Chair Kafoury: COMMISSIONER VEGA PEDERSON.

Commissioner Vega Pederson: I HAVE A FEW QUESTIONS. IS THE 235,000 THAT YOU ARE ASKING TO MOVE OUT OF THE EMERGENCY, IS THAT COINCIDENTALLY THE SAME AMOUNT OF MONEY AS THE ENERGY TRUST GRANT?

Lisa Whedon: YES.

Commissioner Vega Pederson: SO THAT'S JUST A COINCIDENCE. I WANTED TO MAKE SURE THAT WAS THE CASE. AND ON THE -- YOU WENT THROUGH THE REASONS FOR THE INCREASE. WE JUST HAD THE BRIEFING ABOUT THE AUDIT ON THE CAPITAL CONSTRUCTION PROJECT SO I HOPE GOING FORWARD CONSIDERATION OF THESE SOFT COSTS WILL BE BUILT IN TO THAT, JUST BECAUSE IT WOULD PROBABLY SAVE A LOT OF GRIEF ON YOUR END FROM HAVING TO COME BEFORE US TO DO THIS. I CAN UNDERSTAND THE INCREASE IN THE COSTS YOU KNOW, ESPECIALLY I KNOW SOME PROJECTS THAT WERE PRICED DURING THE RECESSION WHEN REAL ESTATE WENT UP OR CONTRACTING, YOU KNOW, BECAME LESS AVAILABLE THOSE INCREASES IN COSTS, I CAN I UNDERSTAND THAT BUT IT'S THE SOFT COST THAT IS RAISES A FLAG. WHEN YOU TALK ABOUT THE FACILITIES JUST TO MAKE SURE THAT WE'RE SPEAKING THE SAME LANGUAGE WHAT DOES THAT INCLUDE WHEN YOU TALK ABOUT THE FACILITIES' COSTS? WHAT DOES THAT INCLUDE?

Alan Profit: MY APOLOGIES FOR NOT INTRODUCING MYSELF EARLIER. I AM ALAN PROFIT, THE INTERIM CAPITAL PROGRAM MANAGER. THE SOFT COSTS INCLUDE THE PROJECT MANAGER COSTS, THE TRADES, THE FACILITIES TRADES THAT IS THE QUALITY ASSURANCE, MAINLY OUR COUNTY ELECTRICIANS AND ESCORT COSTS. SO, ON THE SECURE SIDE OF THE, ON THE FACILITY SO CONTRACTORS WILL HAVE TO BE ESCORTED IF THEY ARE IN CONTACT WITH ANY, ANY OF THE SECURITY PARTS OF THE FACILITY THEY ARE OCCUPYING, AND THEN WE ALWAYS TRY TO BUDGET IN A PROJECT CONTINGENCY, AND THAT'S DIFFERENT FROM THE EMERGENCY EXPENDITURES. IT IS AT A FUND LEVEL SO ALL PLANNING WE LIKE TO, ESPECIALLY IN REMODELS HAVE A PROJECT CONTINGENCY TO DRAW FROM AND NOT HAVE TO GO BACK TO THE BOARD IF WE RAN INTO MINOR ISSUES WITH THE ELECTRICAL -- THE LIGHT FIXTURES OR SOMETHING ELSE.

Commissioner Vega Pederson: AND THE NEXT QUESTION, AND AGAIN THIS IS NO GENERAL FUND IMPACT. THIS IS TAKING MONEY FROM ONE POT OF THIS BUDGET AND MOVING IT TO ANOTHER POT OF THE SAME PROJECT --

Lisa Whedon: OF THE SAME FUND.

Commissioner Vega Pederson: THANK YOU.

Commissioner Stegmann: A COUPLE QUESTIONS, AND I UNDERSTAND SOME THINGS ARE UNFORESEEN BUT MY QUESTION WOULD BE WHY WERE THESE ISSUES NOT ACCOUNTED FOR EARLIER ON IN THE PLANNING PROCESS AND THE SECOND PART IS HOW DO WE LEARN FROM OUR MISTAKES OR -- AND SO THAT -- IT SEEMS LIKE THESE KIND OF SHOULD BE INCLUDED EARLY ON.

Lisa Whedon: I COMPLETELY AGREE, AND I DON'T LIKE TO HAVE EXCUSES SO I'VE BEEN WITH THE COUNTY 2.5 YEARS SO I AM LEARNING THE PROCESS, AS WELL. AND THEN THE CAPITAL, AS A PRESERVATION FUND, IS ANOTHER COMPONENT OF LEARNING FOR ME. AND ALSO THE CAPITAL PROGRAM MANAGER, JOHN LEFT THE COUNTY FOR ANOTHER OPPORTUNITY SO THERE WAS JUST -- IN BETWEEN ME LEARNING AND HIM LEAVING, THIS JUST DIDN'T GET IN SO MOVING FORWARD, YOU KNOW, WE ARE GOING TO BE LOOKING AT ALL COSTS INVOLVED IN PROJECTS.

Commissioner Stegmann: THAT'S GREAT AND OBVIOUSLY, I MEAN, THERE IS INSTITUTIONAL KNOWLEDGE WHEN FOLKS LEAVE AND I COMPLETELY GET THAT, BUT AS A COMMISSIONER, AS COMMISSIONER VEGA PEDERSON JUST MENTIONED WE GOT A GREAT REPORT ABOUT HAVING STRATEGIC PLANNING AND THINGS MEMORIALIZED SO THAT WHEN PEOPLE, YOU KNOW, WHEN WE HAVE PERSONNEL MOVE ON I THINK IT'S REALLY CRITICAL THAT WE HAVE A PROCESS THAT SAYS YOU NEED TO DO X, Y, AND Z SO THAT, YOU KNOW, THAT THERE IS A PROCESS. SO THAT'S WHAT I WOULD REALLY LIKE TO SEE MOVING FORWARD, AND THEN ALSO IT CAUSES ME SOME PAUSE TO THINK ABOUT OK WELL WE'RE AT THIS POINT AND WE DID NOT LOOK BEHIND AND SAY OH, WE'RE GOING TO HAVE THESE COSTS, AND I AM A BIT CONCERNED ABOUT ARE WE GOING TO HAVE FUTURE COSTS -- SO WHERE IS MY LEVEL OF CONFIDENCE TO KNOW, WE HAVE GONE OVER EVERYTHING AND WE REALLY DON'T FORESEE ANYTHING.

Lisa Whedon: I THINK ONE OF THE THINGS THAT MAYBE I DID MENTION IS THAT WE WILL STAY WITHIN THE \$1,040,000. THAT'S ALL THAT WE HAVE BEEN APPROPRIATED FOR SO WE WILL SCALE IT BACK TO MEET THAT FUNDING. SO THIS BUDGET, IF THIS IS NOT APPROVED WE WILL WORK WITH THE CONTRACTOR TO SCALE BACK THE PROJECT.

Commissioner Stegmann: HOPEFULLY WE WILL GET THAT ENERGY CREDIT, BUT WHAT IF WE DON'T?

Alan Profit: OUR ENERGY CREDITS PROVIDED THAT WE EXECUTE THE PROJECT IN THIS CALENDAR YEAR. THEY ARE LOCKED IN. THEY ARE RESERVED -- THOSE FUNDS ARE REFERRED -- RESERVED FOR US PENDING THE COMPLETION OF THE PROJECT.

Commissioner Stegmann: OBVIOUSLY WHEN YOU GET THE CREDITS THEY ARE GOING TO COME BACK AND SAY DID YOU DO X, Y, AND Z, SO ARE WE 100% SURE THAT WE ARE GOING TO MEET THAT CRITERIA?

Alan Profit: WE RUN THE RISK OF, IF WE DON'T APPROVE IT TO FUND THE FULL PROJECT TO NOT GETTING -- THERE WILL BE A PERCENTAGE LOST TO THOSE INCENTIVES BASED ON THE SCALE-BACK OF THE PROJECT.

Commissioner Stegmann: I WANT TO MAKE SURE WE'RE GOING TO GET THE \$235,000. AND MY LAST CONCERN IS THAT WE'RE TAKING THIS MONEY OUT OF AN EMERGENCY CONTINGENT FUND. WHAT IMPACT DOES THAT TAKE ON OTHER POTENTIAL PROJECTS OR OTHER COST OVERRUNS? I JUST WANT TO KNOW IF WE HAVE GOT KIND OF A CONTINGENCY PLAN HOW IS THAT GOING TO AFFECT OTHER CAPITAL PROJECTS THAT WE MIGHT DO BECAUSE WE'RE SPENDING OUR SAVINGS.

Alan Profit: IT WON'T AFFECT THE CURRENTLY BUDGETED PROJECTS, IT WAS CREATED TO TAKE CARE OF THE CONSTRUCTION ESCALATION OR OTHER ISSUES THAT WOULD COME UP WITHOUT HAVING TO CANCEL A PROJECT OR AFFECT OTHERS.

Commissioner Stegmann: HOW DO WE BUILD THAT RESERVE BACK UP?

Alan Profit: WE BUDGET EACH FISCAL YEAR SO WE STILL HAVE, WHAT WAS IF, 140 LEFT FOR THIS FISCAL YEAR, AND THEN WE'LL HAVE EMERGENCY EXPENDITURES IN THE CAPITAL BUDGET THAT YOU WILL, THAT WE'LL PRESENT LATER THIS SPRING.

Commissioner Stegmann: DO YOU SEE ANY REASON THAT 149,000 THAT WE MAY EXHAUST THAT OR HAVE A GREATER NEED?

Alan Profit: NOT AT THIS TIME.

Commissioner Stegmann: THANK YOU.

Commissioner Smith: I HAVE -- I WANT TO GO BACK TO THIS EMERGENCY FUND, THE WAY WE DO THIS IN THE BUDGET IS THAT WE PUT EMERGENCY MONEY JUST FOR PROJECTS SO THAT FUND IS NOT JUST FOR OUR -- FOR THIS CURRENT PROJECT. IT CAN BE USED ON OTHER PROJECTS IN THE DEPARTMENT, RIGHT.

Lisa Whedon: WITHIN THAT FUND.

Alan Profit: WITHIN THAT FUND OR OTHERS.

Chair Kafoury: ALL PROJECTS.

Alan Profit: WITHIN THAT FUND.

Commissioner Smith: YES. YOU CANNOT PREDICT WHAT'S GOING TO HAPPEN IN THE FUTURE BECAUSE WE COULD GET OTHER BUDGET MODIFICATIONS IN THE NEXT FIVE MONTHS BEFORE THE BUDGET SO TO ANSWER COMMISSIONER STEGMANN'S QUESTION, YOU DON'T KNOW WHAT ANOTHER PROJECT IS GOING TO DO AND JUST LIKE WE DID NOT KNOW THAT YOU ARE GOING TO COME BACK SO IT WILL HAVE AN IMPACT ON OTHER PROJECTS IF THEY NEED THAT \$250,000 IN THAT EMERGENCY FUND. AND I AM GOING BACK TO THIS AGAIN, THE WHOLE PURPOSE OF BUDGETING IS NOT TO CIRCUMVENTED THE PROCESS, SIR IS, IT IS TO GIVE THE BOARD INFORMATION.

IF YOU GET THE MONEY NOW YOU NEVER HAVE TO COME BACK TO US AND TELL US YOU RAN OVER SO WHAT I AM SUGGESTING UNTIL YOU NEED THAT 80,000, IF YOU NEED THAT 80,000, BECAUSE YOU DON'T KNOW THAT RIGHT NOW. YOU SAID THAT THERE WAS JUST CONTINGENCY JUST IN CASE. THAT'S THE REASON WHY WE HAVE THE EMERGENCY FUND. SO I WOULD LIKE YOU TO TAKE THAT 80,000 BACK AND IF YOU NEED IT COME BACK SO YOU DON'T HAVE ANY RESPONSIBILITY TO COME BACK AND LET US KNOW. SO HOW WE DO THIS AND HOW WE HAVE DONE THIS IN THE PAST EVERY STEP OF THE WAY YOU NEED ADDITIONAL MONEY FOR OVERRUNS YOU HAVE TO COME BACK. YOU CAN'T TAKE MONEY YOU DON'T NEED SO I WOULD LIKE TO PUT A MOTION ON THE FLOOR TO APPROVE THIS BUDGET MODIFICATION MINUS THE 80,000.

Chair Kafoury: IS THERE A SECOND? DO WE HAVE ANOTHER MOTION ON THE FLOOR?

Commissioner Smith: THANK YOU MADAM CHAIR FOR PUTTING THAT OUT THERE, THE REASON I AM NOT VOTING FOR THIS IS BECAUSE THERE IS NOT TYPICAL PROTOCOL, AND I KNOW THAT OUR OTHER THREE COMMISSIONERS DON'T KNOW THIS, BUT PROTOCOL IS YOU COME BACK AND FORTH, SO I WILL NOT BE SUPPORTING THIS.

Chair Kafoury: ALL THOSE IN FAVOR VOTE AYE. OPPOSED.

Commissioner Smith: AYE.

Chair Kafoury: THE BUDGET MODIFICATION IS ADOPTED. THANK YOU.

Lisa Whedon: THANK YOU.

Alan Profit: THANK YOU CHAIR AND COMMISSIONERS.

Chair Kafoury: OK NOW WE HAVE COME TO THE TIME ON THE CALENDAR FOR COMMISSIONERS TO DISCUSS THE NON-AGENDA ITEMS. DOES ANYBODY HAVE ANYTHING FOR THE GOOD OF THE ORDER? COMMISSIONER STEGMANN.

Commissioner Stegmann: THANK YOU CHAIR. I WANTED TO LET MY FELLOW COMMISSIONERS KNOW I WILL BE HEADING OUT TO ATLANTA SHORTLY ALONG WITH OTHER STAFF THAT I AM EXCITED TO GO TO VISIT SOMETHING CALLED A PURPOSE BUILT COMMUNITY IN EAST LAKE, GEORGIA. THEY HAVE DONE A TREMENDOUS JOB OF TURNING AROUND A VERY IMPOVERISHED NEIGHBORHOOD TO A SUCCESSFUL NEIGHBORHOOD, AND SO I AM HOPEFUL THAT WE CAN FIND SOME OF THOSE BEST PRACTICES AND BRING THEM BACK AND IMPLEMENT THEM HERE IN MULTNOMAH COUNTY.

Chair Kafoury: GOOD LUCK. THANK YOU. ANYBODY ELSE HAVE ANYTHING? I JUST WANTED TO SAY THAT I AM SURE THAT YOU ALL HAVE READ THE NEWS THAT OUR BELOVED ELEPHANT PACKY HAS DIED AND I NOTICED THAT PEGGY HAD AN ELEPHANT CHARM ON HER NECKLACE SO AS SOMEONE WHO GREW UP IN PORTLAND, PACKY HAS BEEN A LONG PART OF MY LIFE AND MANY PEOPLE HERE SO IT'S VERY SAD AND WE WILL ALL MISS THE GREATEST ELEPHANT ON THE PLANET. ALL RIGHT. SEEING NO FURTHER BUSINESS WE ARE ADJOURNED.

ADJOURNMENT – 10:59 A.M.

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