

**Minutes of the Board of Commissioners
Multnomah Building, Board Room 100
501 SE Hawthorne Blvd., Portland, Oregon
Tues. 5/26/15 @ 2:00 pm**

Budget Work Session 7

Chair Deborah Kafoury called the meeting to order at 2:05 p.m. with Vice-Chair Jules Bailey and Commissioners Loretta Smith, and Diane McKeel present, and Commissioner Judy Shiprack excused.

Also attending were Jenny Madkour, County Attorney, and Lynda Grow, Board Clerk.

BWS 7 2:00-4:00pm – FY 2016 Budget - Community Justice with CBAC Report. Presenters: Scott Taylor, Director, Dept. of Community Justice and Invited Others (2 hrs)

[ALL CAPS TEXT IS THE BYPRODUCT OF CAPTIONING THIS PROGRAM.]

Chair Kafoury: GOOD AFTERNOON, WELCOME BACK. MULTNOMAH COUNTY BUDGET SESSION. NO. 7. DEPARTMENT OF COMMUNITY JUSTICE.

Mr. Taylor: GOOD MORNING, CHAIR OR GOOD AFTERNOON, CHAIR, COMMISSIONERS. I'D LIKE TO INTRODUCE WHO'S JOINING ME. I HAVE GINGER MARTIN, ZOE WYSE, CHRISTINA McMAHAN BACK HERE, YOU'VE SEEN HER BEFORE, AND JOYCE RESARE WHO TAKES CARE OF ALL OF US. JOYCE - HOPEFULLY WE WON'T NEED TO BRING HER UP BUT IF WE DO, SHE HAS ANSWERS. AS WE WALK THROUGH THIS WE'RE BASICALLY GOING TO FOLLOW THE AGENDA THAT YOU HAVE SEEN BEFORE. WE'LL WALK THROUGH OUR MISSION VISION, DIFFERENT THINGS ABOUT THE BUDGET.

WE'LL TALK A LITTLE ABOUT HOUSE BILL 3194 JUSTICE REINVESTMENT. MOST OF THAT WILL BE TOMORROW BUT WE CAN ANSWER SOME QUESTIONS AND MOVE THROUGH THAT. THIS FIRST SLIDE TALKS ABOUT OUR SYSTEM OF CARE. I THINK PEOPLE DON'T REALLY THINK ABOUT THE DIFFERENT BODIES WE INTERACT WITH. WE HAVE A WIDE NED ARE NET OF SERVICES, APPROXIMATELY 90 CONTRACTS WITH REGIONAL NONPROFITS AND OTHER AGENCIES. IN THIS BUDGET FOR EXAMPLE WE GO FROM \$19 MILLION TO \$24 MILLION WE SPEND WITH OUR CONTRACTORS AND SERVICE PROVIDERS OUT IN THE COMMUNITY. AND THEN WE ALSO DO A VARIETY OF VOLUNTEER -- WE HAVE VOLUNTEERS, WE HAVE ONE AT THE DESK WITH US TODAY. WE HAVE ABOUT 14,000 HOURS PROVIDED BY VOLUNTEERS THROUGH DCJ THROUGHOUT THE YEAR. WE GIVE YOU THIS SLIDE TO DEMONSTRATE THE WIDE DISTRIBUTION WE HAVE. SO OUR VISION IS ABOUT COMMUNITY SAFETY THROUGH POSITIVE CHANGE. WHAT YOU SEE UP HERE, WE JUST TOOK SOME SNAPSHOTS. WALKING DOWN THAT HALL IS SHERYL GOODMAN. SHE'S HERE BECAUSE SHE'S JUVENILE JUSTICE PROFESSIONAL OF THE YEAR, A

RESOURCE CONNECTION SPECIALIST. IT'S ONE OF THOSE ADJUSTMENTS WE MADE A FEW YEARS AGO IN OUR OPERATION. RIGHT NOW WE HAVE A LIAISON BETWEEN JUVENILE SERVICES AND SCHOOL RESOURCE OFFICERS FROM THE PORTLAND POLICE BUREAU. WE PRIMARILY WORK WITH PORTLAND, PARKROSE AND DAVID DOUGLAS SCHOOLS RIGHT NOW. IN THE BUDGET IS AN EXPANSION AND A REWORKING WE'RE DOING, SO THAT WE'LL BE ABLE TO HAVE ONE OF THESE OFFICERS COUNTYWIDE. WE'LL HAVE TWO OF THESE FOLKS WORKING BECAUSE WE FOUND IT SUCH AN EFFECTIVE ABILITY TO HELP STUDENTS IN THAT SCHOOL TO PRISON PIPELINE, SOMETHING WE KEEP TRYING TO INTERRUPT. NEXT PICTURE IS NATIONAL LIGHT OUT, WE LIKE TO GO OUT AND GIVE OUT LOTS OF BADGES AND THINGS. WE'VE SEEN SOME OF YOU OUT THERE. AND THEN THE LONDER LEARNING CENTER. PARTICULARLY WHEN CURRICULUM CHANGED WE HAD ONE OF OUR LARGEST GRADUATIONS EVER, AND WE HAD SOME POSTERS MADE UP OF THE DIFFERENT FOLKS WHO EARNED THEIR GED. IT'S A PRINCIPAL WAY PEOPLE CAN MOVE ON WITH THEIR LIVES. OUR MISSION IS TO ENHANCE SAFETY IN HOLDING YOUTH ACCOUNTABLE IN A FAIR MANNER. EFFECTIVELY USING PUBLIC RESOURCES. WE REALLY BELIEVE THAT CHANGING OF THE BEHAVIOR IS THE LONGEST TERM REDUCTION IN CRIME.

Mr. Taylor: WE ALSO ARE HAVING NATIONAL DISCUSSIONS AND LOCAL DISCUSSIONS. JUDGE WALLER AND OTHERS ARE HAVING DISCUSSIONS AROUND JUDICIAL FAIRNESS. THAT'S THE WAY WE INTERACT WITH FOLKS, ALL THE WAY THROUGH ARRESTS, WHAT WE DO, WHAT THE COURTS DO AND THE INTERACTION THAT GOES ON. WE'RE LEARNING A GREAT DEAL ABOUT THE TRAUMA A NUMBER OF FOLKS WE SYRUP VICE HAVE EXPERIENCED IN THEIR LIVES AND GETTING BETTER AND BETTER ABOUT UNDERSTANDING THAT AND TRYING TO WORK WITH THAT MORE EFFECTIVE. THIS IS OUR STRATEGIC PLAN. WE DID THIS SEVERAL YEARS AGO, WE'RE UP FOR OUR REVISION. WE'VE JUST NOW PUT TOGETHER THE TEAM WITHIN THE DEPARTMENT THAT'LL START WORKING ON THAT. THE MAIN PARTS OF THIS BRACELET OR NECKLACE ARE BEHAVIOR CHANGE. YOU'VE HEARD US TALK BEFORE ABOUT BEST PRACTICES AND COMMUNITY SUPERVISION, WE'VE BEEN AT IT FOR FOUR YEARS AND WE THINK WE'RE STARTING TO SEE FAIRLY IMPACTFUL RESULTS. WE'VE DONE A LOT OF WORK AROUND THE IF I HAD DWELT, IMPLEMENTATION. WE ARE NOW A NATIONAL SITE BECAUSE WE'VE STAYED AT IT SO LONG AND MASTERED A VARIETY OF SKILLS. AND THEN ON THE JUVENILE SIDE OUR FUNCTIONAL FAMILY PROBATION WE THINK IS HAVING AN EFFECT, AND WORKING AT KEEPING KIDS OUT OF COMING IN, THEIR SIBLINGS FROM COMING IN AND WORKING WITH AN ENTIRE FAMILY. THE ACCOUNTABILITY, WE'VE TALKED BEFORE ABOUT OUR EFFORT TO REDUCE OUR DEPENDENCE ON JAIL. WE USE A VARIETY OF OTHER WAYS TO RESPOND TO PEOPLE. WE'RE IN AN EXCITING PERIOD RIGHT NOW, JUST STARTING TO WORK WITH SOME OF THE RESEARCH AROUND INCENTIVE versus PUNISHMENT AND THE POWER OF THAT. THAT'S A CULTURE SHIFT AND AN ADJUSTMENT FOR US. THAT ACCOUNTABILITY, THE COMMUNITY SERVICE

WORK WE DO, THE DAY REPORTING CENTER WE USE, THE GPS MODELS WE USE, ALL OF WHICH ARE ALTERNATIVES TO USING THE JAIL, WHICH IS OUR MOST EXPENSIVE RESOURCE LOCALLY. THEN THE COMMITMENT TO VICTIMS. WE STARTED, EXPANDED THROUGH YOUR ASSISTANCE A VICTIMS UNIT WITHIN DCJ, AND IT BOTH WORKS SPECIFICALLY WITH VICTIMS, PARTICULARLY THOSE IN OUR DOMESTIC VIOLENCE UNIT, BUT ALSO WORKING WITH ALL OF OUR PROBATION OFFICERS AND USEFUL OFFICERS TO GUN INTERACT DIFFERENTLY WITH JUVENILE AND ADULT VICTIMS. AND TRIED TO EXPAND OUR EMPATHY AND OVERALL INTERACTS. ALSO WITHIN THAT UNIT IS OUR COMMERCIAL SEXUAL EXPLOITATION OF CHILDREN. AS YOU'RE MORE AWARE THAN I AM, THAT'S BOTH A STATE AND NATIONAL TOPIC MOVING FORWARD. WE WERE ONE OF THE EARLY -- ACTUALLY SEVERAL OF OUR FOLKS ARE ASKED TO COME PRESENT DIFFERENT PLACES AROUND THE COUNTRY BECAUSE OF THE EFFECTIVE TEAM WE'VE PUT TOGETHER WORKING WITH LOCAL LAW ENFORCEMENT AND OUR OWN FOLKS. THE CHANGE DEALS WITH THE ENTIRE SHIFT OF THE CULTURE OF THE SYSTEM AND THE ENTIRE SYSTEM TO, LOOK AT THINGS DIFFERENTLY. WE USE THE EQUITY LENS AS WE AS WE WERE WORKING ON THAT UNIT AGAIN WE USED THE EQUITY LENS.

Mr. Taylor: CHRISTINA WILL TALK MORE IN DEPTH TODAY AND TOMORROW ABOUT A LOT OF THE WORK DONE IN GEORGETOWN AND WITH TEAMS IN GRESHAM WORKING ON AN EARLIER DIVERSION MODEL, AND RED, OUR RACIAL AND ETHNIC DISPARITIES FOCUS, AND HOW TO REDUCE THE NUMBER OF YOUTH AND ADULTS OF COLOR THAT END UP IN A SYSTEM THAT'S VERY DISPROPORTIONATE. WE THINK WE REDUCE -- DIRECT OUR RESOURCES TO DELIVER COST-EFFECTIVE SERVICES. GINGER IS HEADING UP A WHOLE TEAM DEPARTMENT WIDE TO COME UP WITH MORE OF THE SPECIFICS AND THE OUTCOMES OF THAT, NOW THAT WE'VE ACHIEVED MOST OF THOSE IN THE FIRST STRATEGIC PLAN. IN MANAGING CRIMINAL RISK, WE'VE TALKED ABOUT THIS BEFORE. WE FREQUENTLY REFER TO THESE AS THE TWIN PEAKS OF MULTNOMAH COUNTY IN ADULT AND JUVENILE SERVICES. IT ALLOWS US TO START WITH THE HIGHEST RISK, HIGHEST NEED INDIVIDUALS IN CRIMINALITY, AND MOVING DOWN AS WE USE THE RESOURCES. TRYING TO SORT THROUGH WHO DO WE REALLY NEED TO SPEND TIME WITH AND WHO CAN WE NOT SPEND THE SAME AMOUNT OF TIME WITH. THE LARGE VOLUME THAT STARTS VERSUS THE VOLUME WE ACTUALLY WORK WITH, IT'S REALLY A VERY GOOD SORTING THAT WE DO. CHRISTINA WILL TALK A LITTLE MORE ABOUT THAT. US A LISTEN TO OUR PRESENTATION WE REALLY FOCUS ON THAT HIGHEST RISK TO COMMIT A NEW CRIME. THEN WE TRY TO WRAP AROUND SUPERVISION. WRAPPING AROUND THOSE SERVICES AND MENTORS IS REALLY MAKING A DIFFERENCE AS WE TRY TO FIGURE OUT WHAT IS IT THAT'S MAKING THE BIGGEST DIFFERENCE. AND THAT JUVENILE THRUST WE TALKED ABOUT, PART OF THAT IS BECAUSE WE KNOW JUVENILE DETENTION IS THE MOST EXPENSIVE THING A COUNTY CAN BUY, EVEN MORE EXPENSIVE THAN JAIL. WE'LL TALK MORE ABOUT THAT, BUT THE UTILIZATION OF THE

DETENTION CENTER IS REALLY QUITE A HALLMARK IN OUR EFFORT TO FOCUS ON WHO REALLY NEEDS TO BE IN THERE, AND HOW ELSE CAN WE MANAGE YOUTH. AND THIS YEAR'S BUDGET IS INVESTING IN PROGRAMS AND PRACTICES DESIGNED TO REDUCE THAT. SO HB 3194 AND OUR EARLY DIVERSION WORK ALL OF PART OF THAT EFFORT TO STAY FOCUSED. WE REALLY WE THINK HAVE AN OUTSTANDING CBAC. AND THEY ARE GOING TALK TO YOU. BUT WE HAVE ZOE UP HERE, WE HAVE RUTH JONES, LARRY BETCHER, JORDAN GRANET, JORDAN RITCHIE, TERESA WALTON AND JOANNE BURKE. UNLIKE MANY OF THE CBACs I ASK THEM TO COME IN MONTHLY AND THEY SPEND AN HOUR AND A HALF, TWO HOURS WITH US ONCE A MONTH. THEY TALK ABOUT MORE THAN JUST OUR BUDGET. WE BRING IN PRESENTATIONS AND TALK ABOUT POLICY AND THEY BECOME INFORMED OF HOW WE DO BUSINESS. THEN THEY GIVE US SUGGESTIONS DURING THIS TIME OF YEAR. SO ZOE THIS YEAR DECIDED THAT SHE WOULD TAKE ON THE CHARGE OF BEING -- DOING MOST OF THE WRITING AND WORKING AND COORDINATING WITH HER PEERS IN WRITING THIS. IT TRULY IS THEIR CREATION. WE DON'T WRITE IT. AND I THINK WHAT'S INTERESTING, IS INTERESTED IN MENTAL HEALTH AND POVERTY ISSUES AND SHE'S WORKING ON HER TRAUMA INFORMED SERVICES CERTIFICATE FROM PORTLAND STATE. HER FAVORITE ACTIVITY IS HELPING TO TEACH MARTIAL ARTS TO CHILDREN. ZOE WILL TELL YOU WHAT THEY THINK ABOUT OUR BUDGET.

Chair Kafoury: WELCOME.

THANK YOU.

WE'VE BEEN EXTREMELY HONORED TO LEARN SOME INCREDIBLE PRESENTATIONS BY DCJ'S STAFF. WE FOUND THEIR HARDWORKING, COMPASSIONATE AND INNOVATIVE STAFF INSPIRING.

STATE YOUR NAME FOR THE RECORD, PLEASE.

MY NAME IS ZOE WYSE. I ALSO WANT TO PARTICULARLY COMMEND THE OUTSTANDING WORK OF THE DCJ FORENSIC LAP. WE HAVE REVIEWED THE RECOMMENDATIONS FOR ALLOCATING REINVESTMENT BUDGET FUND AND STRONGLY SUPPORT THOSE RECOMMENDATIONS. WE STRONGLY SUPPORT DCJ'S EFFORTS TO DECREASE DISCRIMINATION. IT'S INSIDIOUS, RACIST AND WRONG. BLAMING SPECIFIC PEOPLE FOR THIS IS NOT HELPFUL. WE NEED TO WORK RELENTLESSLY TO CHANGE THE SYSTEMIC RACISM THAT PERVADES EVERY ASPECT OF OUR COMMUNITY. EVERYONE WHO WANTS MENTAL HEALTH OR SUBSTANCE ABUSE SERVICES SHOULD HAVE APPEALING OPTIONS IN AN OUT-PATIENT SETTING. OUTSTANDING REPORT BY THE SHERIFF'S OFFICE CBAC NOTED THAT THE PREVIOUS CONVENIENCE OF MENTALLY UNWELL PEOPLE IN OUR JAILS MAY BE AS HIGH AS 43%. THIS IS APPALLING. IT RAISES IMPORTANT LEGAL QUESTIONS ABOUT WHETHER WE ARE IN COMPLIANCE WITH THE OLMSTED DECISION, WITH OUR MORAL

OBLIGATION OF ENSURING A MINIMUM LEVEL OF SUPPORT FOR SOME OF THE MOST VULNERABLE IN OUR COMMUNITY IS NOT IN QUESTION AT ALL. WE'RE NOT EVEN CLOSE. WE'RE ALL RESPONSIBLE AND WE'RE FAILING. GANG VIOLENCE IS A HUGE PROBLEM AND WE'D LIKE TO SEE MORE FOCUS ON UNDERLYING ISSUES. GREAT EXAMPLES OF THIS APPROACH ARE DCJ'S COMMUNITY HEALING INITIATIVE MODEL, THE INTERVENTION PROPOSAL TO ROCKWOOD AND ALBINA, AND THE D.A.'S INTEREST IN WORKING WITH THE CHURCHES TO FOCUS ON HEALING AND INTERVENTION. OUR PUBLIC SCHOOLS SHOULD SUPPORT STUDENTS WITH DIFFERENT LEARNING STYLES, LEARNING PACES AND BEHAVIOR SUPPORT NEEDS. WHEN SCHOOLS ARE UNABLE OR UNWILLING TO INCLUDE ALL STUDENTS IT IS HARDLY SHOCKING WHEN SOME YOUNG PEOPLE FIND THEIR ACCEPTANCE IN GANGS. PRISON POLICIES IMPACT THESE CLIENTS SO DCJ HAS AN INTEREST IN THEM. THE USE OF SOLITARY CONFINEMENT IN OUR PRISONS IS A FORM OF TORTURE. IT CAN AND HAS CAUSED BRAIN INJURY OF SIMILAR SEVERITY AS TRAUMATIC HEAD INJURIES. EVIDENCE ABOUT THE HORRIBLE EFFECTS ISN'T HARD TO FIND. IT CAUSES JUST ABOUT EVERY POSSIBLE ILL EFFECT AND NO GOOD ONES. SOME MAY ARGUE THAT SOME OF THESE PEOPLE ARE EXTREMELY DANGEROUS. I COULDN'T AGREE MORE. BUT THIS PRACTICE MAKES THEM MORE DANGEROUS AND BY ITS VERY NATURE INCREASES AGGRESSION AND MENTAL INSTABILITY. EFFECTIVE STRATEGIES THAT DRAMATICALLY REDUCE PRISON VIOLENCE ALREADY EXIST. THESE PRACTICES TREAT PEOPLE WITH RESPECT AND GIVE THEM MORE CHOICES. THEY ARE HUMANE AND EVIDENCE-BASED BECAUSE THEY ACTUALLY WORK. THEY REDUCE PRISON VIOLENCE TO A DEGREE THAT ALMOST DEFIES BELIEF. THE CURRENT PRACTICE DOESN'T WORK AND IS MORALLY INEXCUSABLE.

WE ALSO WANT TO PARTICULARLY COMMEND THE AMAZING WORK OF LONDER LEARNING CENTER IN HELPING PEOPLE GET AN EDUCATION. IT IS TRULY INSPIRING. WE WOULD LIKE PEOPLE WITH A HISTORY TO BE ABLE TO GET JOBS. I HAVE TUTORED AT LONDER AND I AM IN AWE WITH HOW STUDENTS HAVE RESPONDED WITH MATURITY IN LIFE SITUATIONS THAT WOULD MAKE ME WANT TO CLIMB THE WALL. MANY STUDENTS ARE VERY, VERY GOOD PEOPLE. WE ARE ALL FLAWED, WE'RE ALL HUMAN AND ALL MADE OF THE SAME STUFF. IF WE DON'T WANT TO BE JUDGED BASED SOLELY ON THE MOST HORRIBLE THING WE'VE EVER DONE, WE SHOULD TREAT OTHER PEOPLE AS WE WISH TO BE TREATED. WE ARE THRILLED ABOUT THE BUDGET THIS YEAR. THE OTHER CBAC REPORTS WERE ALSO SO INSPIRING AS IT IS CLEAR THAT ALL DEPARTMENTS ARE WORKING PASSIONATELY TO SERVE THE MOST VULNERABLE IN OUR COMMUNITY. IT HAS BEEN A TREMENDOUS PRIVILEGE TO SERVE ON THIS COMMITTEE. THANK YOU SO MUCH FOR YOUR TIME.

THANK YOU, DO WE HAVE QUESTIONS OR COMMENTS? COMMISSIONER MCKEEL.

Commissioner McKeel: THANK YOU FOR YOUR REPORT ON BEHALF OF THE CBACs. IT'S REALLY IMPORTANT WHEN THE CBACs COME FORWARD WITH THE DEPARTMENTS WHEN WE DO OUR BUDGET. AND IT'S HELPING TO INFORM US ON OUR WORK, AS WELL. THANK YOU, IT'S A LOT OF VOLUNTEER HOURS, I KNOW. WE THANK YOU VERY MUCH FOR THAT.

Ms. Wyse: THANK YOU VERY MUCH.

Mr. Taylor: MOST OF THE RECOMMENDATIONS MADE BY THE CBAC ARE REFLECTED IN OUR PROPOSED BUDGET, SPECIFICALLY WE'VE INCREASED MENTAL HEALTH AND -- TREATMENT AND SUBSTANCE ABUSE TREATMENT. WE'RE STILL WORKING ON THAT FULL SPECTRUM IDEA BUT SPECIFIC PROGRAM OFFER RESOURCE 50010 FROM MENTAL HEALTH SERVICES AND 50041 FOR THE STATE FUNDING ADJUSTMENTS FOR HOUSING, WE CONTINUE TO HAVE ISSUES AROUND THE HOUSING. WE INCREASED OUR FUNDING OF BOTH VICTIMS SERVICES AND GANG INTENTION. IT TAKES US ROUGHLY A YEAR-PLUS TO TRAIN A NEW FORENSIC EXAMINER. ONE OF OUR FORENSIC COMPETITORS IS GETTING CLOSER TO RETIREMENT, HIS HAIR LOOKS LIKE MINE. SO WE ARE TALKING ABOUT WHAT THAT'S GOING TO TAKE AND HOW DO WE DO SOME SUCCESSION PLANNING AROUND THAT. WE MAY BE COMING BACK WITH SOME OPPORTUNITIES TO MOVE THAT, IT'S HIGHLY SKILLED AND WE HOPE TO HAVE ONE OF THE FEW LABS IN THE UNITED STATES. CBAC HAS BEEN HIGHLY SUPPORTIVE OF THIS. THEY WERE IMPRESSED WITH THE LAB TOUR THEY TOOK. ONE OF THE THINGS WE WANT TO EMPHASIZE IS SINCE WE ARE ONE DEPARTMENT, WE SOMETIMES GET LOST IN THE THREE DIVISIONS WE TALKED ABOUT, AND ADULT AND JUVENILE. OVERALL WE FOCUS ON THE IDEA THAT WE ARE ONE DEPARTMENT AND THAT WE WORK TOGETHER. WE FIGURE OUT WHERE WE EXCELLENT EACH OTHER AS WE GO FORWARD. SOME OF OUR SPECIFIC RECOMMENDATIONS ARE POSSIBLE BECAUSE OF BOTH THE SUPPORT OF THE COUNTY AND IN THIS YEAR, IT LOOKS LIKE BOTH THE COUNTY AND THE STATE SOME OF THE REVENUE IS UP ENOUGH THAT WE ARE NOT HAVING CONVERSATIONS ABOUT WHO WE'RE LAYING OFF OR WHAT WE'RE CUTTING. WE'RE BEGINNING TO REBUILD SOME INFRASTRUCTURE AND MOVE FORWARD. THAT HAS ALLOWED US TO HAVE THAT. AS WE LOOK AT SOME OF THESE ISSUES MOST OF THEM ARE INFRASTRUCTURE EXPANSION AND MOVING FORWARD WITH IDEAS NOW THAT WE CAN ACTUALLY TALK ABOUT WHAT ELSE MIGHT WE BE ABLE TO DO MORE EFFECTIVELY. CHRISTINA HAS SPENT QUITE A BIT THE TIME WITH A NUMBER OF COMMUNITY PARTNERS AND OTHERS ON HOW DO WE DO COMPREHENSIVE GANG ASSESSMENT, HOW DO WE WORK LOCALLY AND IN THE COMMUNITY MORE. YOU'LL HEAR MORE PARTICULARLY TOMORROW ABOUT OUR PILOT WE'RE RUNNING WITH GRESHAM RIGHT NOW. AND IN THE BUDGET CURRENTLY IS AN EXPANSION OF THAT EARLY DIVERSION WHERE WE'RE ACTUALLY TRYING TO REACH OUT EVEN EARLIER TO KEEP YOUTH FROM PENETRATING INTO OUR SYSTEM. AND SO WE PLAN TO DO THAT

COUNTYWIDE, AND EAST COUNTY AND GRESHAM RIGHT NOW ARE JUST LEADING THE WAY IN SOME EFFORTS TO CHANGE THE WAY WE DO BUSINESS. WE'VE GOT SOME CULTURALLY SPECIFIC PROGRAMMING GOING ON WE THINK ARE CULTURALLY RESPONSIVE. WE THINK THEY ARE BEGINNING TO HAVE SOME EFFECT. THERE'S A LONG WAY TO GOVERNMENT WE'VE BEEN TALKING TO YOU FOR SEVERAL YEARS ABOUT YOUTH VILLAGES AND THE INTERCEPT MODEL. WE'RE AT OUR 16 BEDS THAT WE FUNDED AND WE'RE VERY EXCITED ABOUT THAT. WE'RE WORKING ON A BILL RIGHT NOW THAT WILL BE PILOT SITES SO MORE FUNDING WILL BE SPENT ON HOUSING IN THE COMMUNITY, PARTICULARLY FOR YOUTH OF COLOR TO KEEP THEM FROM ENDING UP AT MACLAREN. WE'RE STARTING TO SEE SOME EFFECT THERE, ALSO. WE ARE EXPANDING SOME OF OUR PROGRAMS THAT ARE CULTURALLY RESPONSIVE WITHIN BOTH ADULT AND JUVENILE. YOU'LL FIND THOSE IN THE BUDGET. AND WE HAVE SOME -- GINGER CAN TALK MORE IN DEPUTY N ABOUT IT BUT WE HAVE A NEW RELATIONSHIP WITH AN EMPOWERMENT CLIC PRIMARILY FOCUSED ON AFRICAN-AMERICANS THAT HAVE ALCOHOL, DRUG AND SUBSTANCE ABUSE PROBLEMS. WE'RE EXCITED TO HAVE THAT CONTRACT AS WE HEAD INTO THE NEXT FISCAL YEAR. WE'RE EXPANDING VICTIMS SERVICES. THE 3194 IS THE FIRST TIME WE GO MORE IN DETAIL TOMORROW ON THAT. IT REQUIRES 10% OF THAT MONEY TO BE SPEND, WE'VE DONE AN RFP, WHEN THAT COMES TRUE IT'LL MEAN THAT'S ONE OF THE NONPROFITS THAT'S REALLY EXPANDED, BOTH THE D.A. AND WE ARE EXPANDING OUR WORK AROUND VICTIMS SERVICES BECAUSE WE THINK IT'S AN AREA WE TRULY HAVE NOT FILLED YET. AND LOCALLY THAT 3194 IS ROUGHLY 1.1 MILLION DOLLARS LOCALLY, BESIDES THE EXPANSION OF THE BOTH OF D.A. PROPOSED.

WE HAVE MENTORING SERVICES, WE'RE FOUNDING A LOT OF POWER IN MENTORING, PARTICULARLY MENTORS WHO HAVE WALKED IN THE SHOES OF THE FOLKS WE MANAGE. WE'RE WORKING CLOSELY WITH A VARIETY OF COMMUNITY SYSTEMS TO TRY AND FIND THOSE FOLKS, TRAIN THOSE FOLKS, DEVELOP AND REAL HIGHER LEVEL SYSTEM THAT CAN IN FACT ALLOW US TO ENGAGE THOSE FOLKS.

Mr. Taylor: HAVE ANY OF YOU BEEN TO ANY OF OUR GRADUATIONS OF PROGRAMS? FOLKS ALWAYS TALK ABOUT THE POWER OF THE MENTOR IN HELPING THEM MAKE THAT TRANSITION. HOUSING, WE CONTINUE TO EXPAND THE HOUSING, ONE OF OUR GREATEST LIMITATIONS. IT'S NOT SO MUCH ABOUT THE MONEY AS IT IS THE CAPACITY AND THE COMPETITION NOW FOR THAT HOUSING. WE CONTINUE TO WORK ON THAT. WE HAVE A FEW ORGANIZATIONS THAT ARE REALLY AGGRESSIVE RIGHT NOW BUILDING OR FINDING HOUSING THAT IS MUCH MORE FOR OUR IN-BETWEEN FOLKS THAT CAN'T QUITE BE AN INPATIENT OR AREN'T QUITE CLEAN ENOUGH BUT NEED TO A PLACE TO STAY WHILE WE GET THEM SCARED AWAY. WE WILL BE EXPANDING THE NUMBER OF BEDS THAT WE CONTRACT FOR ON BOTH THE ADULT AND THE JUVENILE SIDE. THEN THE AFFORDABLE CARE ACT. I DON'T

THINK WE FULLY GRASP YET THE CHANGES THAT'S BRINGING TO US AND OUR SYSTEM. IT IS TRUE THAT A LOT MORE OF OUR OFFENDERS NOW HAVE SERVICES, MEDICAL AND MENTAL HEALTH AND TREATMENT THEY NEVER HAD BEFORE. WE KNOW PEOPLE ARE GETTING INTO THINGS BEFORE THEY DID NOT. THAT'S HAVING POSITIVE IMPACT. AT THE SAME TIME, IT CHANGES THE RELATIONSHIP BETWEEN US AND THE PROVIDERS. GINGER WILL TALK SOME MORE ABOUT THAT. IT ALSO HAS CREATED FOR US AN INTERESTING LEARNING FROM OUR JUVENILE TITLE IV-E, IN THAT NOW THERE APPARENTLY IS SOME ABILITY FOR US TO CLAIM FUNDING FOR THE ADULT SUPERVISION WE ALSO DO, BECAUSE OF THE WAY WE DO THE SUPERVISION. WE'RE LOOKING INTO THAT. AND THE WHOLE RELATIONSHIP REPORTING AS WE'VE TALKED TO A FEW OF YOU, ONE OF THE THINGS WE'RE SEEING FROM THE AFFORDABLE CARE ACT IS WE ARE NOW COMPETING FOR SPACE WITH PEOPLE FROM OTHER COUNTIES THAT NOW QUALIFY FOR SPACE IN THE PROVIDERS WE HAVE HERE IN MULTNOMAH COUNTY. AND SO IN SOME WAYS WE'RE BEING COMPETED OUT OF BUSINESS OR OUT OF PLACES WE USED TO BE ONE OF THE PRIMARY CONTRACTORS FOR. SO WITH THAT, WE'RE GOING MOVE TO WHAT WE CALL THE 9 BOX. I DON'T KNOW WHAT EVERYBODY ELSE HAS CALLED IT. SO THIS IS WHERE EVERYBODY ELSE GETS TO PLAY. CHRISTINA.

Ms. McMahan: THANK YOU. GOOD AFTERNOON, COMMISSIONERS, I AM CHRISTINA McMAHAN, JUVENILE SERVICES DIVISION DIRECTOR FROM THE DEPARTMENT OF COMMUNITY JUSTICE. AS YOU CAN SEE IN THE LAST FISCAL YEAR WE'VE RECEIVED OVER 3600 YOUTH REFERRALS TO THE JUVENILE SERVICES DIVISION. THOSE REFERRALS INCLUDE YOUTH WHO ARE CHARGED WITH CRIMES, YOUTH WHO HAVE COMMITTED OFFENSES SUCH AS MINOR IN POSITION OF ALCOHOL, MINOR IN POSSESSION OF LESS THAN AN OUNCE OF MARIJUANA, TRUANCY, CURFEW VIOLATIONS, RUNAWAYS, ET CETERA. THAT'S WHAT WE PROCESS IN A YEAR. THE NEXT BOX TO THE RIGHT COVERS OUR DETENTION STAFF FOR THE LAST FISCAL YEAR. AS YOU CAN SEE WE SCREENED OVER 1100 DIFFERENT YOUTH WHO CAME THROUGH OUR DOORS IN THE LAST FISCAL YEAR. THEY WERE BROUGHT BY POLICE AND WE USED OUR OBJECTIVE RISK ASSESSMENT INSTRUMENT TO MAKE DETERMINATION BUSY WHICH PLACEMENTS WERE BEST FOR THESE YOUTHS. IN SOME CASES THEY STAYED INDENTION, OTHER CASES WE WERE ABLE TO SAFELY RELEASE THEM TO A PARENT OR A RESPONSIBLE ADULT. IN OTHER CASES WE WERE ABLE TO USE OUR ALTERNATIVE TO DETENTION SUCH AS OUR SHORT-TERM SHELTER BEDS AND FOSTER HOMES TO RELEASE THESE YOUTHS. THE LAST BOX ON THE RIGHT, 73% OF THE YOUTH WHO WE SUPERVISED IN THE LAST FISCAL YEAR DID NOT COME BACK TO US FOR A NEW CRIMINAL REFERRAL. THAT'S A PRETTY GOOD SUCCESS RATE, 73%. WE OFTEN TALK IN NEGATIVES BUT WE WANTED YOU TO KNOW HOW MANY OF OUR KIDS ARE ACTUALLY SUCCESSFUL THAT WE'RE ACTIVELY SUPERVISING.

I'M GOING DRAW YOUR ATTENTION TO THE THREE MIDDLE SQUARES. WE WILL

START ON THE MIDDLE LEFT SQUARE WHICH SHOWS 37,000 CASES THAT WERE ASSESSED BY OUR -- OR PROCESSED BY OUR RECOGNIZANCE UNIT AT THE JAIL. NOT ALL OF THOSE END UP ON SUPERVISION, SOME END UP ON SUPERVISION IN WHICH WE DO PLAY A PART. OUR ASSESSMENT AND REFERRAL CENTER, MEANING THEY WERE PLACED ON PROBATION. THERE THEY ASSESS THE PERSON'S RISK AND NEED AND DETERMINE WHAT TYPE OF SERVICES THEY NEED WHETHER IT BE MENTAL HEALTH, HOUSING, ALCOHOL AND DRUG TREATMENT AND MAKE THOSE APPROPRIATE REFERRALS. THEN TO THE LAST BOX ON THE RIGHT WE HAVE AN OUTCOME OF 80% OF OUR ADULTS WHO ARE SUPERVISED NOT BEING RECONVICTED IN -- THREE YEARS AFTER THEY LEAVE SUPERVISION. WE FIND THAT TO BE IN LARGE PART THAT WE TARGET THE HIGHEST RISK OFFENDERS AND WE MAKE SURE THAT WE ADDRESS THEIR NEEDS, BECAUSE WE BELIEVE ADDRESSING THOSE HIGH-RISK OFFENDERS IS THE WAY TO HELP IMPACT PUBLIC SAFETY.

Ms. McMahon: ON THE BOTTOM ROW, WE TALKED ABOUT THE VICTIMS AND ONE OF THE REQUIREMENTS IS THAT FOR THOSE WHO WANT TO BE CONTACTED WE CONTACT BOTH THOSE ON PROBATION WHO END UP BEING PLACED ON PROBATION AND THOSE COMING OUT OF PRISON. WE CONTACT THEM TO SEE IF THEY WANT FURTHER INTERACTION WITH US OR ANY INFORMATION. AND SOMETIMES WHEN WE TALK ABOUT THAT VOLUME AND NUMBER IT SOUNDS IMPERSONAL. I THOUGHT I'D GIVE YOU A MOMENT. ON MOTHER'S DAY WE HAD A VICTIM FROM OUR DOMESTIC VIOLENCE UNIT WHO TALKED ABOUT -- JUST MENTIONED TO ONE OF OUR FOLKS THAT SHE JUST MOVED INTO A NEW PLACE, SHE WAS STILL ANXIOUS. AND IT WOULD BE NICE IF SHE HAD A FENCE. SO ON THEIR OWN TIME I HAD SEVEN PROBATION OFFICERS WITH A COUPLE OF THEIR YOUTH, THEIR OWN CHILDREN, ON MOTHER'S DAY SHOW UP AND BUILD A FENCE ON THEIR OWN TIME FOR THIS INDIVIDUAL SO THAT SHE WOULD FEEL MORE SECURE. AND I HAVE FOLKS DOING THAT KIND OF STUFF ALL THE TIME. AND THAT ONE WAS JUST SO MANY PEOPLE WERE INVOLVED AND IT WAS SUCH A WONDERFUL EXPERIENCE. I THOUGHT TAKING MOTHER'S DAY TO DO IT WAS QUITE A POETIC TOUCH. WE CARE, WE'RE TRYING TO FIGURE OUT HOW TO DO IT BETTER AND WE HOPE TO ENGAGE MORE OFTEN. YOU'LL HEAR MORE ABOUT EFFORTS WE HOPE TO MAKE IN THE NEXT YEAR. 14,000 HOURS OF VOLUNTEER WORK DONE FOR DCJ YOUTH AND ADULT, I THINK THAT'S FAIRLY IMPRESSIVE. IF WE WERE TO DO THE CLASSIC HOW MANY DOLLARS DID THAT SAVE. THEN WE PROVIDED 278 YOUTH AND ADULTS WITH HOUSING PER MONTH. WE HOPE TO KEEP EXPANDING THAT. WE TALKED ABOUT THAT AND WE'LL TALK A LITTLE MORE ABOUT SOME OF OUR SPECIFIC EFFORTS AS WE GO FORWARD. THIS IS ALL THERE IS TO OUR DEPARTMENT, THREE BOXES. ACTUALLY UNDER EACH OF THESE BOXES WE COULD SHOW YOU WHOLE ORGANIZATIONAL CHART. I THINK WHAT'S CRITICAL IS IN THE DIRECTOR'S OFFICE THAT TAKES CARE OF THINGS LIKE RESEARCH AND PLANNING, BUSINESS SERVICES, HUMAN RESOURCES, I.T. SERVICES, PROJECT MANAGEMENT, VICTIMS, COMMERCIAL EXPLOITATION UNIT, WE WANTED TO

HAVE A CENTRAL FOCUSED EFFORT ON THAT. WITHIN THE ADULT SIDE AS YOU CAN IMAGINE WE HAVE A VARIETY OF SUPERVISION UNITS THAT SPECIALIZE IN THEIR SKILL SETS. WE HAVE THINGS LIKE COMMUNITY SERVICES, FAMILY SERVICES UNIT, PRETRIAL RELEASE TALKED ABOUT, OUR RESOURCE CENTER, OUR DAY REPORTING CENTER. AND SO THERE ARE A VARIETY OF DIRECT SUPERVISION THAT GOES ON, THAT'S A PRIMARY AREA OF ADULT SERVICES. AND THEN ON JUVENILE WE CONTINUE TO HAVE A VARIETY OF UNITS AGAIN ON THE JUVENILE SIDE. IT'S A MUCH SMALLER OPERATION, DETENTION IS THE LARGEST COST CENTER IN JUVENILE. AND WE CONTINUE TO HAVE CUSTODY SERVICES, ASSESSMENT, OUR CAFE WE'VE TALKED ABOUT AND OUR GARDEN WORK. IT'S A FULL SCOPE. I THINK PROBABLY THE GREATEST FOCUS AS WE HEAD INTO NEXT YEAR BESIDES DEALING WITH THE POPULATION WE HAVE IS HOW TO AFFECT THE POPULATION WE DON'T WANT TO HAVE, AND HOW DO WE KEEP THOSE OUT OF PENETRATING. WHAT WE'RE -- WHAT BECAME CLEAR IN THIS EXERCISE, OUR OVERALL COUNTY DCJ MODEL -- SO THE COUNTY HE IS 1 TO 7 IS THE STARTING, OUR AVERAGE IS 1 TO 10.8 SPAN OF CONTROL.

Ms. McMahan: AS WE REALLY FOCUS ON SOME OF THESE HIGH SKILL REQUIREMENTS AND COACHING AND DEVELOPMENT, IT'S BECOMING CLEAR IN SOME OF OUR UNITS THAT THE SUPERVISORS ARE NOT HAVING THE TIME IT TAKES TO REALLY DEVELOP AND STAY WITH FOLKS. SO WE'RE PROBABLY REACHING THAT PLACE WHERE WE LOOK AT, WHAT DOES IT REALLY TAKE TO MOVE PEOPLE AND AN ORGANIZATION, AND BUDGET BY FUND. I WANT TO TAKE THE D OFF BUT THEY WOULDN'T LET ME. GENERAL FUND, WE HAVE ROUGHLY, YOU CAN SEE THE EXPANSION FROM 58 7 TO 62 5. YOU CAN SEE THE FEDERAL AND STATE MONEY HAS GONE UP, WE'LL TALK MORE IN DEPTH ABOUT THAT. FLAT, DOWN JUST A HAIR, OUR TOTAL BUDGET IS UP TO \$100 MILLION. OUR FTE HAS INCREASED. YOU CAN SEE THE GENERAL FUND HAS GONE UP A LITTLE, STATE AND FEDERAL, WE'LL TALK MORE IN DEPTH ABOUT THAT. WHAT'S A LITTLE MISLEADING ABOUT THIS CHART THAT IS 12 OF THOSE WERE ADDED AFTER THE ADOPTION OF THE 15 BUDGET AND DURING THE YEAR. IF YOU REMEMBER BACK, THAT WAS THE EXPANSION OF THAT PROGRAM AND THEN CONTRACTING WITH CLACKAMAS COUNTY AND WASHINGTON COUNTY JUVENILE FOR MORE BEDS IN OUR DETENTION CENTER. 12 OF THOSE BEDS WERE THAT EXPANSION THAT THEN HAVE TO BE REPORTED AS WE DO THIS BUDGET AS NEW, BECAUSE THEY WEREN'T PART OF THE 15 DIRECT BUDGET. AND SO YOU CAN SEE THE EXPANSION THAT WENT ON THERE. AND IN THE CURRENT FISCAL, 11 OF THOSE ARE FROM STATE AND FEDERAL, AND THOSE WILL BE PART OF THE DOC AND THE 3194 INCREASES WE'LL TALK MORE IN-DEPTH ABOUT. AND THE BUDGET, I LIKE THIS ONE BECAUSE OF WHAT IT SHOWS IF I WERE TO SHOW YOU THE 15 VERSUS 16, THE GENERAL FUND WENT FROM 64% DOWN TO 62%. THE STATE AND FEDERAL WENT FROM 31% UP TO 33%. SO WE'VE SHIFTED OUR FUNDING. WE ALSO HAVE 2% TO SPECIAL OPERATIONS, WE COLLECT SUPERVISION FEES SO THIS IS SOME OF THAT, AND THEN THE VIDEO LOTTERY FUND. AND

BUDGET BY CATEGORY, WHILE OUR OVERALL BUDGET INCREASED BY 10% HERE, A SIGNIFICANT AMOUNT OF THAT IS FOR CONTRACTED SERVICES. THAT REFLECTS A 21% INCREASE OVER FISCAL YEAR 15. WE THINK THAT WE ARE STARTING TO BE ABLE TO REACH OUT INTO THE COMMUNITY AND ENGAGE THOSE PEOPLE WHO MIGHT DELIVER SERVICES MORE EFFECTIVELY, PARTICULARLY GIVEN SOME OF THE UNIQUE NEEDS WE HAVE AND SOME OF THE FOLKS WE HAVE OUT IN THE COMMUNITY WHO DO THAT KIND OF WORK. WE GO BY DIVISION AND SO WE HAVE -- YOU CAN SEE 56%, OR 56 MILLION AND ADULT 30 MILLION AND JUVENILE, AND THAT INCLUDES BOTH SUPERVISION, DETENTION AND FAMILY COURT SERVICES. WE'VE TALKED BEFORE ABOUT THE SERVICES WE PROVIDE FOR DIVORCING PARENTS AND WORKING THROUGH THAT AND DOING SOME WORK AND THEN SAFETY FIRST CENTER WE HAVE WHERE DOMESTIC VIOLENCE AND WHERE PARENTS THAT ARE SEPARATING GET TO MEET IN A SAFE PLACE WITH THEIR CHILD. AND THEN 13.5 IN THE DIRECTOR'S OFFICE AND THAT'S THAT WHOLE ADMINISTRATION AND PROJECT OVERSIGHT AND ALL THAT. AND SO YEAR BY YEAR, YEAR OVER YEAR DIVISION BY FUND, THE DIRECTOR'S OFFICE YOU CAN SEE BASICALLY HAS A SMALL INCREASE. ADULT SERVICES STAYS FAIRLY CONSTANT AND THE GENERAL FUND MOVES UP IN THE OTHER FUNDS, THAT INCLUDES 3194 AND SOUTHBOUND 1145. WE'LL TALK MORE IN DEPTH ABOUT THAT, A MIX OF GENERAL FUND A MOVEMENT OF THE CHI PROGRAM AND SOME STATE FUNDING, IT MAKES THAT LOOK LARGER IN ITS SHIFT. SO WE'RE GOING TO DO THE CHARTS NOW. AND SO THIS IS -- WE SELECTED VICTIMS SERVICES AS ONE OF THE PLACES. AS YOU CAN SEE, OUR VICTIMS CONTACT, IT CONTINUES TO RISE, WE'RE VERY PLEASED WITH THAT.

Ms. McMahon: THE VICTIMS REGISTERED WE'RE GOING TO CONTINUE TO TRY TO IMPROVE ON THAT. THERE IS A SLIGHT INCREASE THERE. AND THEN HEARING NOTIFICATION. SO WE ALSO NOTIFY VICTIMS WHENEVER THERE'S A HEARING WHEN THEY HAVE ASKED TO BE NOTIFY SOD THEY CAN PARTICIPATE IF THEY SO WISH. THAT'S GOING UP. IT'S A VERY SMALL UNIT, PART OF THE BUDGET BEGINS TO EXPAND IT. THAT'S VERY IMPRESSIVE WHEN YOU FIGURE OUT THE NUMBER OF PHONE CALL THAT TAKES FOR THOSE COMING OUT OF PRISON. SO WITHIN THE VICTIMS BUDGET, WE HAVE A VARIETY OF THINGS GOING ON AND WE'LL TALK MORE IN DEPTH ABOUT THAT. BUT ONE OF THEM IS, WE FIND THAT EMERGENCY SERVICES FUNDING FOR VICTIMS IS STARKLY UNDERFUNDED. WITHIN THIS BUDGET WE'VE ADDED ANOTHER \$10,000 TO BUY IMMEDIATE HOUSING AND SERVICES, PARTICULARLY FOR SOME OF OUR VICTIMS, THE NEED TO BE IN A SAFE PLACE AWAY FROM THE OFFENDER IS ESSENTIAL. AND ON OCCASION WE HAVE EVEN PURCHASED BUS TICKETS AND OTHER THINGS TO MOVE THEM OUT OF THE AREA WHILE THE PROCESS GOES ON. SO WE CONTINUE TO SEE THAT WE ARE GOING TO BE INTERESTED AS OF 3194 FUNDING COMES IN, WHAT HAPPENS IN THAT COORDINATION BETWEEN THE COUNTY OPERATIONS AND THE NONPROFIT AND WHAT'S THE HIGHEST FOCUS TO

INVEST THAT MONEY IN. I'M GOING TURN YOUR ATTENTION TO THE ADULT SERVICES SERVICE TREND.

Ms. McMahon: THAT TOP LINE, THE BLUE LINE, SHOWS FROM 2012 TO 2014 THE INCREASE IN PROBATIONERS, IT INCREASED 200 PER YEAR FOR A TOTAL OF 400 ADDITIONAL ADULTS ON SUPERVISED PROBATION. WE BELIEVE THIS IS PARTIALLY DUE TO THE HB 3194 JUSTICE REINVESTMENT FOCUS ON REDUCING PRISON COMMITMENTS, DIVERTING MORE TO COMMUNITY SUPERVISION. THE GREEN LINE SHOWS THE NUMBER OF PROBATION REVOCATIONS, IT'S A FAILED PROBATION, MEANING THE JUDGE SENTENCES THEM TO JAIL FOR THE REMAINDER OF THEIR TIME. WE SEE THAT AS TRENDING FROM 2012 TO 2014, DOWN FROM 700 TO JUST OH BELOW 600 REVOCATIONS. WE ATTRIBUTE THIS IN PART TO OUR FOCUS ON WORKING MORE RELATION ALI WITH OUR ADULT POPULATION, USING IPIX, ALSO MORE CREATIVE WITH SANCTIONS FUND OVER THE YEARS, INTERVENTION SUCH AS COMMUNITY FINISHES OUR REPORTING CENTER, AND TRYING TO INTERVENE AT LOWER LEVEL WITH MORE LOWER LEVEL OFFENSES AND SAVING THE BIG HAMMER OF REVOCATION FOR FOLKS WHO MAY POSE A COMMUNITY SAFETY THREAT.

THE NEXT SLIDE HIGHLIGHTS SOME OF OUR TRENDS IN THE JUVENILE WORLD. THE TOP LINE, THE BLUISH COLORED LINE, IS ACTUALLY REFERENCING OUR COMMUNITY MONITORING PROGRAM. YOU HEARD ME TALK ABOUT EARLIER HOW WE HAVE ESTABLISHED ALTERNATIVES TO KEEPING KIDS IN OUR DETENTION CENTER, WHICH IS THE COSTLIEST RESOURCE THAT WE HAVE IN MULTNOMAH COUNTY. ONE OF THE THINGS WE DO AS AN ALTERNATIVE IS TO OPERATE THROUGH A CONTRACT WITH VOLUNTEERS OF AMERICA, OUR COMMUNITY MONITORING PROGRAM, WHICH PROVIDES HEIGHTENED SUPERVISION AND ALSO ELECTRONIC GPS MONITORING OF YOUTH OUT IN THE COMMUNITY. THIS ONE SHOWS THE PERCENTAGE OF KIDS THAT ARE APPEARING FOR COURT WHO ARE ON THE COMMUNITY MONITORING PROGRAM. YOU CAN SEE IT'S OVER THE LAST THREE YEARS, WE'RE AT RIGHT NOW FOR LAST FISCAL YEAR 98% OF THE YOUTH SHOW UP FOR COURT EVEN WHEN THEY ARE OUT IN THE COMMUNITY. SO THAT'S -- WE'RE VERY PROUD OF THAT STAT. THE NEXT ONE DOWN, THE GREEN ONE IS ACTUALLY THE PERCENTAGE OF YOUTH WHO ARE ON SUPERVISION WHO COMPLETE RESTITUTION. AND THAT HAS, IN 2013, WE MERGED OUR ADULT AND COMMUNITY SERVICE PROGRAMS AND THEY ARE ACTUALLY UNDER ADULT NOW BUT THEY SERVE BOTH ADULT AND YOUTH ON SUPERVISION. I THINK SOME OF THE CHANGES WE HAVE MADE IN EFFICIENCIES AND REALLY PUTTING A FOCUS ON OUR PROJECT PAYBACK HAS REALLY CONTRIBUTED TO OUR 76% OF YOUTH COMPLETING RESTITUTION. OBVIOUSLY WE WANT TO CONTINUE TO SEE THAT TREND UPWARDS. AND THEY NOT ONE ON THE BOTTOM IS THE ONE THAT DOESN'T SEEM TO HAVE A LOT OF MOVEMENT. BUT THIS ONE IS ACTUALLY RELATED TO RECIDIVISM. OUR RECIDIVISM RATE WAGE LOSS 27.3%. WE WANT TO SEE

THIS GO DOWN. 2011 OUR RATE WAS 29.8. RECIDIVISM IS NOT A STAT THAT MOVES BY 10 PERCENTAGE POINTS IN A YEAR, IT TAKE AS LOT OF WORK TO GET A POINT OR TWO DOWN. WE'RE HEADING IN THE RIGHT DIRECTION.

Mr. Taylor: I JUST WANT TO ADD THERE, CHRISTINA USUALLY TALKS ABOUT THE DIFFERENCE BETWEEN ADULT AND JUVENILE IN RECIDIVISM IS CRITICAL BECAUSE JUVENILE USES REFERRAL. AS SHE TALKED TO YOU ABOUT EARLIER, THAT CAN BE FOR MUCH LESSER INCIDENTS. AND RECENTLY THERE WAS SOME LEGISLATION TO TRY TO MATCH JUVENILE TO ADULT AND WE'RE HAPPY TO SAY THAT LEGISLATION IS NOT MOVING. SO WE CONTINUE TO TRY AND -- WHEN YOU SEE THESE NUMBERS, PEOPLE OFTEN THINK THEY ARE THE SAME THING AND THEY ARE NOT, BETWEEN THE JUVENILE AND THE ADULT. THIS IS A MUCH LOWER BAR FOR JUVENILE ENGAGEMENT THAT COUNTS AGAINST THE JUVENILE.

I SHOULD PROBABLY POINT OUT, I'M SORRY, IF YOU COULD GO BACK TO THAT ONE GINGER, THAT BOTTOM STAT ON RECIDIVISM, I THINK IT'S REALLY IMPORTANT IF YOU LOOK AT THE TOP LINE, THE BLUE LINE AND THEN LOOK AT THE PURPLISH LINE AT THE BOTTOM. WE HAVE DECREASED RECIDIVISM BUT WE STILL MAINTAINED KIDS OUT IN THE COMMUNITY SAFELY WHO ARE STILL SHOWING UP FOR COURT AT THE SAME TIME. I JUST WANTED TO MAKE SURE THAT YOU WERE AWARE OF THOSE HOW THOSE KIND OF INTERSECT EVEN THOSE THEY DON'T INTERSECT ON THIS CHART.

THIS IS THE DIRECTOR'S OFFICE, YOU CAN SEE GENERAL INCREASE BY \$238,000. WE ADDED ONE VICTIMS ADVOCATE AND THEN WE WOULD LIKE TO CONTRACT FOR MEDIATION SERVICES. WE DO FIND THERE ARE A NUMBER OF VICTIMS WHO IN A PROPER SETTING WITH THE PROPER PROTECTION AND CONVERSATION PRIOR TO ACTUALLY LACK MEDIATION SERVICES IN WORKING THROUGH WITH THEIR PERPETRATOR, AND WE WOULD LIKE TO BE ABLE TO PROVIDE THOSE WHEN APPROPRIATE. AND THEN WE ALSO -- OUR OTHER FUNDS INCREASED AND THAT'S AGAIN DUE TO TWO POSITIONS THAT WE ADDED TO THE DIRECTOR'S OFFICE. I FIND WE TALK QUITE A BIT ABOUT BEING A DATA DRIVEN ORGANIZATION. WE ARE MOVING SO FAST THAT WE ADDED SOME DATA ANALYSTS TO CONTINUE TO HELP US FIGURE OUT WHAT'S REAL AND WHAT'S NOT, AND WHAT'S WORKING AND WHAT'S NOT. THEN WE ADDED THE VICTIMS PIECE WE TALKED ABOUT ALREADY. AND I.T., WE FIND SOMETIMES THAT WE BEING CRIMINAL JUSTICE AND HAVING TO WORK WITH THE PORTLAND POLICE AND THE SHERIFF AND DEPARTMENT OF CORRECTIONS AND THE OREGON YOUTH AUTHORITY, THAT WE NEED TO ASSIST SOMETIMES OUR INTERNAL SERVICES TO BE ABLE TO HELP US CONNECT AND FIND THE THINGS WE NEED TO FIND, PARTICULARLY AS DATA DRIVEN PLACE. I WANT THE DASHBOARDS TO BE AS ACCURATE AS THEY CAN BE WHEN WE MAKE DECISIONS.

ON THE ADULT SERVICES BUDGET, YOU CAN SEE THAT WE'VE INCREASED BY

A LITTLE MORE THAN \$4 MILLION. AND THAT'S PRIMARILY -- THAT INCREASE IS PRIMARILY FROM STATE FUNDING FROM 1145 AND 3194. YOU NOTICE THE GENERAL FUND ALLOCATION IS RELATIVELY THE SAME, \$28 MILLION AND \$28 MILLION FROM YEAR TO YEAR. ADDITIONALLY WITH THE \$4 MILLION WE ARE INCREASING OUR CONTRACTED SERVICES BY 14% ON THE ADULT SIDE TO ABOUT \$2 MILLION. IF YOU LOOK AT PROGRAM OFFER 50011, WE'RE ADDING A MENTOR TO OUR LOCAL POPULATION. THOSE ARE THOSE FAILED PROBATIONS, ALSO THE ONES WITH THE HIGHEST RECIDIVITISM. THEY ARE RUNNING HIGHER THAN THE 23.7 WE OFFER 40032, ADDING SEVEN FULL-TIME FOLKS, FIVE WHICH ARE SYRUP ADVISING PAROLE AND PROBATION OFFICERS. ONE COMMUNITY JUSTICE MANAGER AND A CORRECTIONS TECHNICIAN TO HELP WITH THAT HUGE WORKLOAD AT 3194, JUSTICE REINVESTMENT. THE NEXT OFFER IS ANTICIPATING AN INCREASE IN DEPARTMENT OF CORRECTIONS FUNDING. AND THE PRIMARY AREAS WE'RE GOING SPEND THAT MONEY IS IN MENTAL HEALTH HOUSING, INCREASING EMPLOYMENT SERVICES FUNDING, ADDING MENTORS FOR OUR AFRICAN-AMERICAN PROGRAM. WE'RE ALSO LOOKING AT SOME AFRICAN-AMERICAN CULTURALLY SPECIFIC BEHAVIORAL PROGRAMMING WE'RE HOPING TO CONTRACT WITH IN THE NEXT YEAR. AND ADDING A PROGRAM SUPERVISOR FOR OUR REORGANIZATION OF SUPPORT STAFF AT OUR MEAD BUILDING DOWNTOWN. OUR GOAL IS TO REALIZE SOME EFFICIENCIES AT OUR MEAD BUILDING. WE HAVE LOTS OF FLOORS WITH LOTS OF RECEPTION DESKS AND DUPLICATION OF SERVICES IN MANY CASES. WE WANT TO CONSOLIDATE THOSE INTO A COUPLE OF AREAS TO GET THE WORK DONE MORE EFFICIENTLY, WE NEED A MANAGER TO HELP US WITH THAT. AND LASTLY, WE'RE INCREASING ONE FTE DUE TO TWO EXISTING POSITIONS GOING FROM PARTIAL TO FULL TIME IN OUR FORMAL SUPERVISED MISDEMEANOR PROBATION. THAT WAS IN LAST YEAR'S BUDGET AND THEY WERE A PROBATION OFFICER AND A CORRECTIONS TECH, BUT THEY WERE FUNDED FOR HALF THE YEAR. NOW WE WANT TO MAKE THAT FOR THE WHOLE YEAR. IT'S REALLY ONE FTE BUT BRINGING TWO HALF-TIMES TO FULL.

Mr. Taylor: SO THE NEXT SLIDE COVERS JUVENILE SERVICES DIVISION. AS YOU CAN SEE FROM THE FIRST BULLET POINT OUR GENERAL FUND FOR THE JUVENILE SERVICES DIVISION PORTION OF THE BUDGET INCREASED. OTHER FUNDS WERE INCREASED BY \$950,000. THE BULK OF THE INCREASES WHILE SCOTT'S ALREADY MENTIONED THAT DURING THIS FISCAL YEAR WE'VE ADD UNDERSTOOD POSITIONS BECAUSE OF THE EXPANSIONS THAT SCOTT ALREADY COVERED. BUT THE BULK OF THE INCREASES THAT YOU'RE SEEING IS REALLY RELATED TO OUR PRIORITIES RELATED TO OUR GANG WORK AND ALSO OUR WORK TO REDUCE RACIAL AND ETHNIC DISPARITIES. THE FIRST PROGRAM OFFER, FIT WERE TO BE APPROVED, FUNDS THE EXPANSION OF THE SMALL PILOT WE'RE DOING RIGHT NOW WITH THE CITY OF GRESHAM IN THE ROCKWOOD AREA, FOR AN EARLY INTERVENTION POLICE DIVERSION PROGRAM. IT WOULD EXPAND TO IT COVER THE ENTIRE COUNTY. AS YOU'RE AWARE, AFTER MORE THAN A DECADE OF BUDGET CUTS, WE LOST OUR

EARLY INTERVENTION PROGRAMMING WE USED TO HAVE AS A DEPARTMENT MANY YEARS AGO. THIS WILL HELP NOT ONLY FILL THAT GAP BUT ALSO ADDRESS MANY OF THE NEEDS THAT CAME UP THROUGH THE COMPREHENSIVE GANG ASSESSMENT PROCESS THAT WE WENT THROUGH AS A COMMUNITY LAST YEAR. A LOT OF FEEDBACK FROM PEOPLE THAT WERE INVOLVED IN THAT PROCESS THAT WE REALLY NEED TO DO GET UPSTREAM IF WE WERE GOING TO REALLY HAVE AN IMPACT ON THE GANG PROBLEM, WORKING WITH YOUNGER PEOPLE BEFORE THEY GET TOO DEEPLY INVOLVED IN JUVENILE JUSTICE SYSTEM OR THE ADULT SYSTEM. SO THE NEXT ONE, 50065C ADDS \$220,000 IN ONE-TIME-ONLY MONEY FOR MENTORING SERVICES. S THIS ALSO RELATED TO THE GANG MODEL, ONE OF THE BIG GAPS THAT CAME UP WAS THE NEED TO FOR MENTOR WHOSE GET IT, WHO HAVE LIVED EXPERIENCE, MENTORS WHO CAN BE CULTURALLY RESPONSIVE TO THE YOUTH AND THE YOUNG PEOPLE THAT WE'RE TRYING TO WORK WITH. THE LAST BULLET IS 50065D RELATED TO OUR COMMUNITY HEALING INITIATIVE. IT'S OUR CURRENT INITIATIVE AS MULTNOMAH COUNTY THAT WORKS WITH THE HIGH-RISK YOUTH WHO ARE INVOLVED TYPICALLY ON PROBATION WITH OUR DEPARTMENT. IT'S CURRENTLY HOUSED UNDER THE DEPARTMENT OF COUNTY HUMAN SERVICES. THAT REPRESENTS A \$1.2 MILLION ADDITION TO OUR GENERAL FUND.

Commissioner Smith: MADAME CHAIR, I HAVE A QUESTION.

Commissioner Smith: WHO CURRENTLY GETS THE \$1.2 MILLION FOR THE CHI PROGRAM RIGHT NOW?

Mr. Taylor: IT'S CURRENTLY IN THE DCHS BUDGET.

Commissioner Smith: WHO IS OUR CONTRACT FOR THAT?

Mr. Taylor: WE HAVE TWO DIFFERENT CULTURALLY RESPONSIVE -- ACTUALLY THERE ARE FOUR. BUT FOR CHI, IT'S PORTLAND OPPORTUNITIES INDUSTRIALIZATION CENTER AND ALSO LATINO NETWORK THAT WORK WITH THE YOUTH INVOLVED WITH THE JUVENILE SERVICES DIVISION.

Commissioner Smith: IF YOU'RE SAYING WE'RE GOING DO A PILOT BUT WE'RE ALREADY DOING THE CHI PROGRAM, WHY WOULD THAT BE A PILOT BECAUSE WE KNOW THAT WORKS.

Mr. Taylor: THANK YOU, SOMETIMES I GET TOO INTO WHAT I DO AND I FORGET EVERYBODY ISN'T IN MY HEAD. THANK YOU FOR HELPING ME CLARIFY THAT. 50065D IS REFERENCING OUR COMMUNITY HEALING INITIATIVE THAT WE HAVE BEEN DOING FOR ABOUT THREE AND A HALF YEARS WORKING WITH MEDIUM AND HIGH RISK GANG INVOLVED YOUTH ON PROBATION. 50065D IS AN EXPANSION OF THE COMMUNITY HEALING INITIATIVE MODEL TO INCLUDE THE EARLY INTERVENTION AND THE KIDS INVOLVED IN THE JUVENILE JUSTICE

SYSTEM. WE HAVE KIDS ALREADY ON PROBATION WHO HAVE ALREADY BEEN ADJUDICATED.

RIGHT. THE PILOT FOR GRESHAM IS FOR KIDS WHO HAVE SOME SORT OF AN INITIAL CONTACT WITH LAW ENFORCEMENT BUT HAVEN'T ACTUALLY GOTTEN INVOLVED WITH OUR DEPARTMENT YET. THIS PROGRAM OFFER 50065D WOULD EXPAND THE CHI MODEL TO WORK WITH YOUTH AND FAMILIES BEFORE THEY ACTUALLY GET PUT ON PROBATION AND INVOLVED WITH OUR DEPARTMENT.

Commissioner Smith: WILL YOU HAVE TO GO BACK OUT TO RFP FOR THIS OR IS IT GOING TO BE SOLE SOURCE?

Mr. Taylor: MY UNDERSTANDING IS WE ARE ABLE TO, WITH THE WAY OUR CONTRACTS ARE SET UP AND THE SERVICES, WE DO NOT HAVE TO GO BACK OUT FOR AN RFP FOR THIS.

Commissioner Smith: WHEN IS THE THREE AND A HALF YEAR REAUTHORIZATION COMING UP.

I'M SORRY --

IS THAT UP EVERY FOUR OR FIVE YEARS?

IT HAD JUST BEEN --

Commissioner Smith: IT WAS AUTHORIZED.

IN 2011, I STARTED A COUPLE OF MONTHS AFTER IT WAS AUTHORIZED IN THE SUMMER OF 2011. I'M NOT SURE IF IT'S A FOUR-YEAR OR FIVE-YEAR RENEWAL. I'D HAVE TO DOUBLE-CHECK BUT I DO BELIEVE THAT WE HAVE ONE MORE YEAR WITH THIS PROCUREMENT AUTHORITY FOR THE CONTRACTS WE CURRENTLY HAVE FOR THIS PROGRAM. THEY COULD BE ENDING AT THE END OF FISCAL YEAR 16 I BELIEVE. AND COULD BE TWO MORE YEARS BUT I DO BELIEVE IT'S ONE. WE WOULD BE DOING ANOTHER PROCUREMENT FOR THE \$1.2 AND THE \$500,000 IN THE OTHER PROGRAM OFFER, IT USES THE SAME PROVIDERS FOR THE MAJORITY OF THAT BECAUSE IT'S THE SAME SCOPE.

Commissioner Smith: RIGHT.

IF THAT WERE TO CONTINUE THEN THE WHOLE OATH SERVICES THAT WE ARE CONTRACTOR FOR, FOR THAT CHI MODEL, WOULD ALL GO OUT FOR PROCUREMENT, PROBABLY DURING THIS NEXT FISCAL YEAR.

Commissioner Smith: WHY WOULDN'T WE PUT THIS \$500,000 UP FOR RFP IF IT'S A NEW PROGRAM?

BECAUSE IT'S WITHIN THE SAME SCOPE OF SERVICES BEING PROVIDED.

I WANT TO ALSO SAY THAT AS WE CONTINUE TO LOOK AT THIS CULTURALLY RESPONSIVE, WE ALSO WORK WITH SOME OTHER ENTITIES OUT IN THE COMMUNITY. AS WE EXAMINE OR GO OUT THERE, I'M SURE WE'LL FIND A BROADER SCOPE OF FOLKS WHO DEAL WITH SOME OF THE ISSUES.

Commissioner Smith: SCOTT, YOU KNOW WHERE I WAS GOING, RIGHT? THERE ARE A LOT OF FOLKS WHO DO THIS KIND OF PREVENTION, GANG OUTREACH, INTERVENTION AND THEY ARE GOING SAY TO ME, HOW DID THIS GO OUT WITHOUT AN RFP WHEN WE DID IT FOR LATINO AND AFRICAN-AMERICAN. A LOT OF THOSE FOLKS ARE IN MY DISTRICT AND THEY CALL ME ABOUT THIS. THAT'S WHY I'M ASKING THIS QUESTION RIGHT NOW. HOW DO WE GET TO THIS POINT OF CALLING EIGHT PILOT WHEN WE ALREADY HAVE THE PROGRAM INSTEAD OF JUST EXPANDING THE CURRENT PROGRAM.

Mr. Taylor: YES. AND TECHNICALLY THIS IS WHY. BUT I THINK AS WE EXPERIENCE THIS, IF IT GOES WHERE WE HOPE IT WILL GO, WE'RE GOING TO HAVE A VARIETY OF NEEDS UNANTICIPATED OR EXPANDED NEEDS TO SOME ORGANIZATIONS THAT COME TO MY MIND TO DEAL WITH OTHER POPULATIONS OR SMALLER POPULATIONS THAT AS WE REBUILD, AS YOU CAN SEE FROM SOME OF OUR INVESTMENT -- I'M SORRY?

Commissioner Smith: THIS IS JUST FOR LATINO ADJUDICATED YOUTH?

YES.

Commissioner Smith: SO IN THE ORIGINAL ONE WE DO AN RFP FOR AFRICAN-AMERICANS TOO, RIGHT?

Mr. Taylor: AFRICAN-AMERICAN AND LATINO AND THEY TAKE ANY YOUTH. I BELIEVE THEY EVEN HAVE SOME SUBCONTRACTS WITH I THINK NAYA AND IRCO. THOSE TWO ORGANIZATIONS HAVE SUBCONTRACTS WHERE IT'S APPROPRIATE TO MOVE A YOUTH TO THOSE.

Commissioner Smith: ONE OF THE THINGS YOU TALKED ABOUT IS THE EMPOWERMENT CLINIC. ARE WE CURRENTLY USING THEM RIGHT NOW?

HI, I'M GINGER MARTIN, DEPUTY DIRECTOR FOR DCJ. WE'VE JUST COMPLETED A PROCUREMENT FOR ALL OF OUR ECONOMIC POLICY AND DRUG SERVICES. WE'RE WRITING NEW DRUG SERVICES TO START IN JULY. IT'S A NEW

PROVIDER FOR THE COUNTY. DCJ WILL BE WRITING THE CONTRACT AND SO WILL WE.

Commissioner Smith: HOW DID YOU PICK THEM?

Ms. Martin: THEY RESPONDED TO THE PROCUREMENT AND PRODUCED A QUALIFIED RFP.

Commissioner Smith: THEY ARE NEW.

Ms. Martin: THEY ARE PRETTY NEW. THEY ARE NEW TO OUR COMMUNITY, BUT THE COMPANY WAS STARTED IN WISCONSIN SO THEY ARE NOT A NEW COMPANY, THEY ARE JUST NEW TO OUR COMMUNITY.

Commissioner Smith: JUST TRYING TO FIGURE OUT THE KIND OF PROGRAMS BECAUSE I KNOW THAT THEY ARE NEW TO THE COMMUNITY. ONE OF THE ISSUES YOU TALKED ABOUT EARLIER WAS HOUSING IN THE AFRICAN-AMERICAN COMMUNITY. HOW ARE YOU INTEGRATING THOSE TWO THINGS WITH ADJUDICATED YOUTH WHO NEED HOUSING WITH THIS PROGRAM AND THE DRUG AND ALCOHOL? HOW DOES THAT WORK?

Ms. Martin: SO AS WE WORK -- SO AN EXAMPLE WOULD BE THE YOUTH VILLAGES AND INTERCEPT IS ADJUSTMENT AND THE SERVICE THEY PROVIDE FOR US IS PRIMARILY JUVENILE. THEY DO SOME ADULT WORK IF WE WANTED TO MOVE INTO THAT. FOR SOME OF THE ALCOHOL AND DRUG, WE ARE IN A TRANSITION PERIOD WHERE WE'RE LOOKING AT THE AFFORDABLE CARE ACT AND OUR RESIDENTIAL REQUIREMENTS AND OUTPATIENT INTENSIVE TREATMENT WHERE THEY LIVE OUTSIDE THE TREATMENT AND GO OVER. AS WE EXPERIENCE A GROWTH AND THE ABILITY OF FOLKS TO BUILD THOSE IN BOTH THE OXFORD MODEL, BRIDGES TO CHANGE, IRON TRIBE, THEY ALL ARE NOW STARTING TO EXPAND THAT HOUSING. AND AS THEY CAN DEMONSTRATE TO US THAT IT MEETS SOME OF THE COMMUNICATIONS WE HAVE AND THE COMMUNITY'S EXPECTATIONS, THEN WE TALK ABOUT WHAT DOES IT TAKE FOR THEM TO QUALIFY.

Commissioner Smith: RIGHT. I KNOW THAT THE EMPOWERMENT CLINIC THEY DO A HOLISTIC APPROACH AND THEY HAVE A NATUROPATHIC DOCTOR WHO IS THEIR LEAD MEDICAL PERSON. I WAS JUST WONDERING WHAT KIND OF DATA DID WE GET TO SHOW US THIS IS GOING TO BE A MODEL THAT WORKS? I KNOW WE WORK WITH BOA, LIFE WORKS, I'M JUST TRYING TO FIGURE OUT HOW THIS NEW PROGRAM WHO WE HAVE NO DATA WITH, HOW THEY ACTUALLY GOT ON RFP.

Mr. Taylor: I THINK AS GINGER TALKED B THE PROCESS WE USE AND IN WORKING WITH DCHS, WE WORK THROUGH A PROCESS OF, WHAT ARE THE EXPECTATIONS, WHAT'S REQUIRED FOR YOU TO QUALIFY. AND BECAUSE

THEY HAVE BEEN IN OTHER PLACES AND STATES THEY WERE ABLE TO DEMONSTRATE SOME OF THEIR EFFECTIVENESS. I'LL LET HER ANSWER MORE BEFORE I GET IN TROUBLE.

Commissioner Smith: WE CAN TALK ABOUT IT LATER IN MY OFFICE, NOT TODAY, WE'LL SET UP A TIME. BUT I'M CURIOUS ABOUT THIS OUTFIT SINCE WE HAVE SO MANY HERE WHO HAVE BEEN DOING THIS FOR A LONG TIME. I'M TRYING TO FIGURE OUT HOW THIS NEW PROGRAM -- I'M TRYING TO FIGURE OUT, THERE IS A VACUUM IN THE COMMUNITY THAT WE DON'T HAVE FOLKS WHO WE'VE BEEN CONTRACTING WITH IN THE PAST, ARE THOSE THINGS NOT WORKING ANYMORE.

Mr. Taylor: YES, I WOULD BE HAPPY TO COME UP AND TALK TO YOU MORE IN DEPTH. TOMORROW ONE OF THE PEOPLE JOINING US WILL BE KEN HARTNET, THE HEAD OF THE ASSOCIATION THAT DEALS WITH ALL THE DIFFERENT PROVIDERS. HE MAY HAVE SOME ANSWERS.

Commissioner Smith: I JUST DON'T WANT THEM EXPERIMENTING WITH OUR FOLKS. WE HAVE SOME GOOD RECIDIVISM RATES AND I DON'T WANT TO BE EXPERIMENTING IF WE JUST DON'T KNOW. THEY LOOK LIKE THEY WOULD BE SOMEONE WHO WOULD BE GOOD WITH OUR CLIENTS BUT WE REALLY, REALLY NEED TO KNOW, SEE A TRACK RECORD.

Mr. Taylor: WHAT GINGER HAS JUST COMPLETED THAT WE'LL BE GLAD TO BRING WITH US AND TALK TO YOU B WE'VE BEGUN OR RESEARCH UNIT. ORGANIZATION BY ORGANIZATION EFFECTIVENESS, SO WE'RE GETTING BETTER AND BETTER AT KNOWING WHO CAN WORK WITH OUR FOLKS VERSUS WHO WORKS WITH NORMAL CITIZENS WHO WANT TREATMENT.

RIGHT, THANK YOU.

Commissioner McKeel: CHAIR, I HAVE A QUESTION.

Chair Kafoury: YES, COMMISSIONER.

Commissioner McKeel: CAN YOU REMIND ME WHY WE'RE MOVING THIS FROM DCHS TO DCJ?

Mr. Taylor: WE HAD SOME CONVERSATIONS WITH OUR PROVIDERS, PARTICULARLY OUR PROVIDERS, THE BULK OF THIS MONEY MOVES THROUGH FOR ALL OF THOSE. IN THAT CONVERSATION BOTH DCHS AND DCJ HAD A CONVERSATION. WE HAD A CONVERSATION ABOUT -- SO TO THE AVERAGE PARTICIPANT, THEY WILL SEE NO DIFFERENCE. IT'LL BE SEAMLESS AS FAR AS WHAT THEY DO, WHAT WE DO. BUT WE FELT BECAUSE THE PROVIDERS -- AND IN CHI THEY ARE YOUTH THAT COME TO OUR ATTENTION -- THAT'S THE PRIMARY CONTACT POINT. THAT IT MADE MORE SENSE FOR US

TO BE THE INITIAL BUDGET KEEPER. BUT LIESL AND I, I THINK YOU GET TO TALK TO HER NEXT WEEK, WE CAME TO AN AGREEMENT ABOUT IF THIS MOVED OVER THERE, WHAT SHE NEEDS AND WHAT NEEDS TO OPERATED. SHE KEPT A POSITION THAT HELPS HER MANAGE IT. WE TOOK THE REST. TO BE ABLE TO MORE QUICKLY AND EFFECTIVELY MOVE THE FUNDS OUT TO THOSE FOLKS AND PAY THE STUFF. AND I WILL SAY THAT JOYCE WAS NOT EXTREMELY EXCITED ABOUT ONE MORE OPPORTUNITY TO MANAGE ALL THE BOOKS.

BUT WE VOLUNTEER HERE WHENEVER POSSIBLE.

THANK YOU. I APPRECIATE THAT.

Commissioner McKeel: I APPRECIATE YOU TAKING A LOOK AT THOSE AT ALL AREAS WHERE WE CAN PERHAPS BE MORE EFFICIENT OR DO BETTER TO SERVE OR CLIENTS. SO THANKS.

WE WILL BE PUTTING TOGETHER AN MOU THAT'S VERY CLEAR SO WE ALL KNOW WHAT WE AGREED TO DO.

Commissioner McKeel: THANK YOU.

Chair Kafoury: ANY MORE QUESTIONS?

SINCE WE SPENT SOME TIME ON THIS, UNLESS YOU WANT ME TO, THIS IS THE NEXT CHART THAT LAYS OUT THE DIFFERENT COLUMNS THAT THINGS ARE IN. THESE ARE THE ONES WE THINK FIT IN THIS NEW ONE-TIME-ONLY OR GENERAL BACKFILL. WE'LL TALK ABOUT THOSE AS WE FINISH THIS UP. SO JUSTICE REINVESTMENT: WE'LL DO A MUCH MORE IN-DEPTH CONVERSATION TOMORROW WITH ALL THE PARTNERS WHO WILL BE HERE. SO JUST A BRIEF REVIEW. THIS IS THE WHOLE IDEA. I'M VERY EXCITED ABOUT IT'S A CONVERSATION THAT'S HAPPENED AROUND THE NATION AND IT'S REALLY A CONVERSATION ABOUT HOW WE USE THE RESOURCES, WHO NEEDS TO BE IN PRISON, WHO CAN BE IN THE COMMUNITY, CAN WE MANAGE THEM EFFECTIVELY. IF WE CAN DO THAT AND STOP OPENING THE NEXT PRISONS THE FUNDING THAT WOULD HAVE BEEN ON THOSE PRISONS COMES LOCALLY. OUR FIRST YEAR WE GO AT \$15 MILLION START-UP GRANT. WE SPEND MOST OF THE FUNDING THAT THIS YEAR WE ARE FINISHING. WE'VE LOOKED AT \$53 MILLION BECAUSE THAT WAS WHAT WAS IN THE GOVERNOR'S BUDGET. IT WAS 58 AND CAME DOWN TO 53 AS THEY REDID THE FORECAST AND WHO REALLY WOULD BE IN PRISON OR NOT. I WOULD SAY THE PRISONS RIGHT NOW ARE REALLY MANAGING WITH PEOPLE AND HALLWAYS AND OTHER THINGS TRYING TO MAKE THIS WORK. IT'S INCUMBENT UPON US TO CONTINUE TO MAKE IT WORK. MULTNOMAH COUNTY IS REALLY CARRYING MOST OF THE STATE ON THIS MODEL BY HIS GOOD WORK AND I THINK THE TEAM AND HE'LL TALK ABOUT TOMORROW. SO BECAUSE I WAS PART OF THE

COMMISSION, BECAUSE I'VE BEEN ACTIVE IN THIS, WE WENT WITH THE GOVERNOR'S BUDGET. THE NUMBER AFTER FOUR MONTHS OF CONVERSATION IS MOVING UP. WE THINK WE'RE GETTING MUCH CLOSER TO THIS FIGURE BUT WE HAVE TO WAIT UNTIL FOLKS LEAVE TOWN TO KNOW REALLY. I KNOW COMMISSIONER SHIPRACK JOINED US. WHAT'S POWERFUL ABOUT THIS WHOLE THING IS THE COLLABORATION THAT GOES ON AND I KNOW A LOT OF PEOPLE FELT THIS MADE A DIFFERENCE. IF WE WERE TO GET THE \$53 MILLION, WHAT OUR BUDGET IS BASED ON, IF WE DON'T WE'LL BE BACK WITH AN AMENDMENT ABOUT THIS IS THE REAL AMOUNT WE GOT, THIS IS WHAT CHANGES WE'VE MADE. THE DCJ IS THE PRIMARY RECIPIENT OF THE FUNDS. AND IN SOME WAYS WE ALSO PASS IT THROUGH TO THOSE NOT COUNTY OPERATORS THAT WE NEED TO DO HAVE. SO THE SHERIFF GETS SOME, THE D.A. GETS SOME, I GET THE MAJORITY OF IT AND THEN WE MOVE IT TO THOSE CONTRACTORS AND THE OTHER FOLKS PROVIDING SERVICES. THAT'S WHY YOU SEE SO MUCH IN THE DCJ BUDGET. YOU CAN SEE OF THE FUNDING AND THE PLAN PUT TOGETHER OBSERVING THE MAJORITY, 66%, WILL GO OUT TO PROVIDERS WHO DO ALL SORTS OF SERVICES. PERSONNEL IS ABOUT A MILLION DOLLARS, MOST OF THAT IS WITHIN DCJ. ALMOST ALL OF THAT MONEY THAT YOU SEE IS IN DCJ AND THAT'S THOSE 11 POSITIONS THAT WERE TALKED ABOUT. THE PASS-THROUGH TO PARTNER AGENCIES, THAT'S \$261,000, A NAVIGATOR AT THE COURT, THOSE SORTS OF THINGS THAT WERE PART OF THE GROUP'S AGREEMENT. AND THEN WE HAVE SOME MONEY IN THERE FOR REPORTING ASSESSMENT AND NEEDS. WE'VE BEEN BEFORE YOU BEFORE WITH SO. WORK OF THE DATA TEAMS. IT IS PROBABLY ONE OF THE BEST JOBS OF THE COUNTY AND ALL THE PLAYERS, KNOWING WHO'S DOING WHAT AND WHAT DIFFERENCE IT'S MAKE. WHEN WE TALK MORE IN DEPTH TOMORROW IT'S PRETTY EXCITING FOR ME. SO WHAT IT REALLY DOES IS PROGRAMMATIC CHANGES AND WE'LL TALK MORE IN DEPTH. BUT IT ALLOWS US TO EARLIER IN THE PROCESS KNOW WHO WE GOT WHAT, WE GOT, HOLD TO THE PLAN AND ALL THE PARTNERS FEELING TRUST AND ACCOUNTABILITY THAT WE'RE ACTUALLY DOING THAT. THE MAJORITY OF THE MONEY BECAUSE OF THAT WILL BE INVESTED IN SERVICES LIKE HOUSING AND TREATMENT, ALL SORTS OF THINGS THAT WRAP AROUND AND MAKE A DIFFERENCE. ADULT AND JUVENILE, WE DO HAVE A GROUP OF JUVENILES WHO END UP BEING CHARGED WITH A MEASURE 11 AND THEN WAIVED TO A LESSER CHARGE BUT STILL TREATED AS ADULTS. THEY ARE GOING THROUGH THIS PROCESS, AS WELL. WE'VE HAD ABOUT 15 IN THE QUEUE, FIVE WE'RE TRYING TO FINISH UP ON. WE'RE TRYING TO PUT THEM INTO PACKAGES THAT SAY YOU CAN LEAVE THEM IN THE COMMUNITY RATHER THAN SENDING THEM TO PRISON. IT'S HIGHLY DISPROPORTIONATE. AND THE ISSUES AND RISKS, THAT IS THE CONTINUED GROWTH OF THIS AND THE POLITICAL CONVERSATION THAT GOES ON ABOUT WILL IT CONTINUE TO BE FUNDED AND HOW DOES THAT WORK. WE FEEL IF IT'S FUNDED ONE MORE TIME IT KIND OF CREATES A DYNAMIC TENSION.

Novick: ONE OF THE THINGS WE WERE ASKED TO ADDRESS IS HOW DOES

DCJ'S WORK RELATE TO THE RECOMMENDATIONS IN THE JAIL DIVERSION PROJECT THAT WAS CREATED BECAUSE OF THE BUDGET NOTE YOU PLACED IN THIS FISCAL YEAR'S BUDGET. THAT REPORT WAS COMPLETED IN FEBRUARY AND IT MADE A NUMBER OF RECOMMENDATIONS TO IMPROVE OUR CURRENT MENTAL HEALTH JAIL DIVERSION SYSTEM. MOST OF DCJ'S WORK HAS BEEN IN THE AREA RELATED TO RECOMMENDATIONS TO FILL PROMINENT SYSTEM GAPS. THE REPORT MADE FIVE SPECIFIC RECOMMENDATIONS RELATED TO SYSTEM GAPS. ONE OF THEM WAS A CREATE A 24 HOUR CRISIS DROP-OFF CENTER. WE DON'T HAVE A 24 HOUR CRISIS DROP-OFF CENTER BUT THE BOARD FUNDED THE NEW TRIAGE CENTER OPERATED BY COUNTY MENTAL HEALTH. AND THAT CENTER SERVES REFERRALS FROM OUR MENTALLY ILL OFFENDER UNIT. WE WERE INVOLVED IN THE PLANNING AND IMPLEMENTATION AND IT'S BEEN A RESOURCE TO US IN WORKING WITH SOME OF OUR CLIENTS. THE SECOND RECOMMENDATION WAS TO CREATE MORE DUAL DIAGNOSIS TREATMENT. IN THE ALCOHOL AND DRUG PROCUREMENT THAT WE JUST COMPLETED IN PREPARATION FOR FISCAL YEAR 16, THERE WERE AN INCREASE IN THE NUMBER OF PROGRAMS THAT QUALIFIED THROUGH THAT PROCESS TO PROVIDE DUAL DIAGNOSIS SERVICES. WE NOW HAVE SEVEN COMMUNITY PROGRAMS ON THE QUALIFIED LIST. THE THIRD RECOMMENDATION WAS RESIDENTIAL DUAL DIAGNOSIS TREATMENT FOR WOMEN. WE ARE CURRENTLY IN THE CONTRACTING DISCUSSION PROCESS TO ESTABLISH THAT SERVICE IN OUR COMMUNITY. THAT'S MADE POSSIBLE IN PART BY MEDICAID EXPANSION AND THE AFFORDABLE CARE ACT. SOME OF THE DOLLARS THAT WE WERE ORIGINALLY -- WE WERE PREVIOUSLY SPENDING ON DIRECT SERVICE WHICH ALLOWS US TO EXPAND OUR SERVICE ARRAY IN THIS IMPORTANT WAY. WORKING IN PARTNERSHIP WITH DCHS ON THAT, TOO. THE THIRD AREA IS OUTREACH AND ENGAGEMENT FOR PEOPLE WITH MENTAL ILLNESS. ONE OF THE THINGS THAT WAS CALLED OUT IN A REPORT THAT PEOPLE WHO COME INTO THE JAIL WHO HAVE MENTAL ILLNESS ARE THEN NOT CONNECTED OR SUCCESSION COMMUNITY TREATMENT WHEN THEY LEAVE. ONE OF THE REALLY IMPORTANT I THINK SYSTEM IMPROVEMENTS THAT OCCURRED THIS YEAR HAS BEEN THE FORENSIC ASSERTIVE COMMUNITY TREATMENT TEAM WHICH BEGAN IN AUGUST. WE'VE REFERRED 24 PEOPLE TO THAT TEAM. THESE ARE PEOPLE WE'VE BEEN WORKING WITH WHO PREVIOUSLY WERE HAVING A VERY DIFFICULT TIME ACCESSING SERVICES. ACTUALLY I WANT TO TELL A STORY ABOUT ONE OF OUR CLIENTS BECAUSE I THINK IT ILLUSTRATES VERY WELL THE WORK. FAQ TEAM. I'M GOING TALK TO YOU ABOUT MR. JONES, NOT HIS REAL NAME. HE'S SEVERELY MENTALLY ILL, LACKS ANY POSITIVE SOCIAL INFLUENCES AND HAS A HISTORY OF SUBSTANCE ABUSE. HE'S ASSESSED AT VERY HIGH RISK TO REOFFEND. HE WAS ONE OF THE FIRST CLIENTS FOR THE TEAM. THAT MEANS THAT THE COUNSELOR ON THE TEAM AND THE PROBATION PAROLE OFFICER WORKED REALLY CLOSELY TOGETHER TO COORDINATE CASE PLANNING, AND MAYBE EVEN MORE IMPORTANTLY THE TEAM COUNSELOR IS IN FAIRLY CONSTANT CONTACT WITH MR. JONES AND CAN THEN NOTICE WHEN THINGS ARE BEGINNING TO GO WRONG AND THE

TWO OF THEM TOGETHER CAN INTERVENE EARLIER CONCLUSION RESULTS IN HIS IMPROVING STABILITY OVER TIME. SO HE HAS NOW BEEN ABLE TO -- HE'S BEEN STICKING WITH HIS TREATMENT PROGRAM. HE'S STARTED AND MAINTAINED A MEDICATION PLAN WHICH IS VERY EFFECTIVE IN MANAGING HIS SYMPTOMS. THE TEAM HAS MADE TREMENDOUS PROGRESS IN INCREASING HIS MOTIVATION TO REMAIN SOBER AND ARE ENGAGES IN MENTAL HEALTH SERVICES. HE HAS MAINTAINED A STABLE RESIDENCE FOR EIGHT MONTHS, WHICH HIS PROBATION PAROLE OFFICER BELIEVES IS THE LONGEST PERIOD OF HOUSING STABILITY HE HAS EXPERIENCED IN HIS ADULT LIFE. THIS PROGRAM OF ASSERTIVE OUTREACH IS EFFECTIVE AND PROBABLY PRETTY MUCH NECESSARY FOR PEOPLE WITH THIS SEVERE PROBLEMS THIS INDIVIDUAL HAS. THEY NOT FIFTH RECOMMENDATION WAS TO INCREASE SUPPLIES OF APPROPRIATE HOUSE. AGAIN, THE BOARD LAST YEAR FUNDED DCJ TO CREATE SOME SUPPORTIVE HOUSING CAPACITY, THAT WAS A NEW SERVICE FOR US AND IT IS TARGETED AT OFFENDERS WE'RE SUPERVISING IN OUR MENTALLY ILLINOIS UNIT.

YOU HAVE THE TWO TERMS FOR OUR CRISIS DROP-OFF CENTER. ARE THERE 3194 DOLLARS GOING INTO SUPPORTING THAT PROGRAM IN ADDITION TO THE DEGENERATE ALLOCATED TO THE HEALTH DEPARTMENT?

NO, THAT'S FUNDED COMPLETELY THROUGH THE MENTAL HEALTH DEPARTMENT.

Commissioner Bailey: YOU'RE PARTICIPATION IS SIMPLY RELATED TO --

OUR PARTICIPATION IS BECAUSE THE SERVICE ITSELF WAS DESIGNED TO TAKE REFERRALS FROM TWO SOURCES, ONE WAS THE JAIL SO PEOPLE WERE IDENTIFIED AS HAVING A MENTAL ILLNESS AND RELEASED FROM JAIL. THE OTHER REFERRAL SOURCE IS OUR MENTALLY ILL REFERRAL UNIT. IT IS NOT A COMMUNITY WIDE RESOURCE, IT'S TARGETED TO PEOPLE WHO HAVE MENTAL ILLNESS AND HAVE COME IN CONTACT WITH THE CRIMINAL JUSTICE SYSTEM.

BUT I DO THINK AS WE WORK WITH THE 3194 WE WILL FIND SOME OF THIS POPULATION IN THERE. SO SOME OF THE SERVICES THAT GINGER'S TALKING ABOUT WE'LL BE ABLE TO WRAP AROUND THAT PERSON USING 3194 IN ADDITION TO THIS TARGET.

SO WE'RE GOING TALK A LITTLE ABOUT LEGISLATIVE. I WON'T BEAT THIS HORSE TO DEATH. WHEN WE WENT THROUGH THIS WE BROKE ONE OF THE RULES, ONE OF KARYNE'S RULES. WE USED THE GOVERNOR'S BUDGET ON 3194 AS IT WAS BIGGER, AND WE USED THE CO CHAIR'S BUDGET BECAUSE IT WAS BIGGER. AND ACTUALLY THE CO CHAIR'S BUDGET WE FEEL VERY CONFIDENT WITH BECAUSE THERE IS AN OPT-OUT CLAUSE AND THE CO CHAIR'S IMMEDIATELY LOOKED AT THE GOVERNOR'S BUDGET, REALIZED IT

DID NOT FUND IT PROPERLY, LOOKED AT THE FORECAST AND FUNDED IT FULLY. THAT MEANT TO US ROUGHLY A \$30 MILLION INCREASE STATEWIDE. SO WHAT THAT MEANS TO MULTNOMAH COUNTY IS THAT WE WILL GET APPROXIMATELY -- WE GET 21%. THAT'S \$52 MILLION ROUGHLY THAT WE'RE GOING GET OF THE PROGRAM 1145 FUNDING. AND -- I'M SORRY. WE GET \$52 MILLION, WHICH INCREASES FROM LAST YEAR -- OR LAST BIENNIUM, TWO-YEAR NUMBERS -- LAST BIENNIUM IT INCREASED IT BY ROUGHLY \$7.2 MILLION TO MULTNOMAH COUNTY. WHEN IT COMES TO MULTNOMAH COUNTY THROUGH A FORMULA A PREVIOUS BOARD AGREED ON 20 YEARS AGO, DCJ GETS ROUGHLY 65%, AND THEY GET ROUGHLY 35% OF THAT. THERE'S A LITTLE LESS BECAUSE SOMEONE ELSE GETS A LITTLE OF THAT ALSO. I USE THE 65/35 FOR THE SHERIFF AND I. THERE WOULD BE A NUMBER OF PEOPLE THAT USED TO GO TO PRISON THAT WILL NOW SPEND TIME IN THE JAIL. THE BOARD AT THAT TIME DIVIDED THAT UP INTO A 65/35 SPLIT. THAT MEANS OF THAT \$7.2 MILLION IF WE BREAK THAT DOWN INTO AN ANNUAL, DCJ WILL GET ROUGHLY \$2.3 MILLION AND THE SHERIFF WILL GET ROUGHLY \$1 . -- I'M DOING THREE OR FOUR MILLION -- THAT MAKES THAT ROUGHLY THAT AMOUNT OF MONEY. SO OF THE \$7.2 MILLION BIENNIAL FUND WE GET \$4.7 MILLION OF THAT MONEY AT DCJ, AND THE OTHER \$2.5 GOES TO THE SHERIFF'S OFFICE. DIVIDE THAT BY TWO FOR TWO YEARS IN THE BIENNIAL AND YOU CAN SEE WHERE THAT FUNDING ENDS UP.

Chair Kafoury: SO THAT IS AN INCREASE OVER FY 15 -- WELL, THEIR BIENNIUM. SO THAT'S NOT AN INCREASE FROM THE CO CHAIR -- OF THE CO CHAIRS OVER THE GOVERNOR, THAT'S JUST LAST TIME --

LAST BIENNIUM WAS \$214 MILLION STATEWIDE. THIS YEAR IT'S \$248 MILLION STATEWIDE OR THIS BIENNIUM. SO YOU CAN SEE, I DON'T KNOW IF I'M ANSWERING THE QUESTION BUT THAT'S THAT \$30 MILLION INCREASE BASED TO THE GROWTH THE POPULATION AND THE ACTUAL COST STUDY WE DO ON WHAT IT COSTS TO MANAGE THAT POPULATION CALVES WELL, THAT'S GOOD NEWS.

YES, IT IS GOOD NEWS.

Commissioner Smith: SO THE \$2.4 MILLION ON THE PREVIOUS SLIDE, THAT'S WHERE YOU GET THAT MONEY FROM?

YES. THAT AND SOME OTHER THING GOING ON WITH US.

Commissioner Smith: I DIDN'T SEE THE TITLE IV-E MONEY.

OKAY. IT'S COMING IN, IT'S IN THE JUVENILE, IT'S NOT AS LARGE AS WE ORIGINALLY HAD THOUGHT. AND VERY ENTERTAINING STORY, HA-HA, WE ARE NOW WORKING BETWEEN THE FEDS, THE STATE AND THE COUNTY TRYING TO COORDINATE THIS THING. WE ARE ANYWHERE FROM NINE MONTHS TO A

YEAR BEHIND BEFORE THE FEDS SEND US THE CHECK FOR THE POPULATION. SO THE ADJUSTMENT AND FIGURING OUT WHAT WE DIDN'T CHECK WHAT BOX WE DIDN'T CHECK WHAT, DOESN'T COUNT THAT WE THOUGHT COUNTED, WE ARE RUNNING -- I USED A PILOT ANALOGY WITH THE TEAM THIS MORNING SINCE I FLY -- I'M ALREADY SITTING ON THE GROUND AND SOMEBODY'S GIVING ME A WEATHER REPORT. WE'RE ALWAYS BEHIND TRYING TO CALCULATE IT. THERE ARE SPIKES UP AND DOWNS BUT WE HAVE NOT BEEN A I BELIEVE TO COLLECT THE FUNDS SO WE HAVE CUT BACK ON OUR BUDGET. WE'LL SEE A REDUCTION BECAUSE WE DID NOT ACHIEVE WHAT WAS ORIGINALLY EXPECTED.

WE DIDN'T GET 14 OR 15'S MONEY YET?

WE HAVE NOT GOT 15th MONEY YET.

HOW MUCH ARE WE SUPPOSED TO BE GETTING?

FOR FY 15 -- SO FOR FISCAL YEAR 15 OUR BUDGET WAS A LITTLE OVER A MILLION DOLLARS IN TITLE IV-E. WE HAVEN'T RECEIVED ANY OF THAT YET FOR THE PERIOD TO DATE PRIOR TO THAT, WE'VE COLLECTED ABOUT \$500,000. SO WE HAVE BEEN RECEIVING MONEY, IT JUST COMES IN SO LATE. WE HAVE REDUCED OUR BUDGET PROJECTION FOR NEXT YEAR BECAUSE IT TAKES SO LONG FOR US TO GET INFORMATION TO MAKE THE TWEAK WE NEED TO COLLECT MORE FUNDS.

DOES THAT GO BACK TO THE GENERAL FUND?

THE MONEY THAT WE GO THE FOR FISCAL YEAR 13 WENT BACK TO THE GENERAL FUND BECAUSE IT CAME IN AFTER OWE WE WEREN'T EVEN ABLE TO BUDGET ANY OF THAT FUND IS FISCAL YEAR 13. FISCAL YEAR 14 WE DID HAVE THAT IN OUR BUDGET SO WE SPENT THAT MONEY AS IT CAME IN.

YOU ROLLED IT OVER?

NO, WE JUST ACCRUED REVENUE SO WE MADE AN ASSUMPTION TO HOW MUCH WE WOULD GET FOR FISCAL YEAR 14 AND BOOKED THAT AMOUNT. IT'S COMING IN PRETTY CLOSE TO WHAT WE HAD ANTICIPATED.

Commissioner Smith: COUPLE OF THINGS: IT LOOKS LIKE YOU ALL ARE GETTING A PROGRAM PAID FOR TWICE WITHOUT ASKING US WHERE THE MONEY SHOULD GO WHEN YOU GET THE REIMBURSEMENT. THAT SHOULD GO BACK TO THE GENERAL FUND, SHOULDN'T IT?

IN THE BUDGET THAT WAS APPROVED FOR FISCAL YEAR 14 AND FOR FISCAL YEAR 15, WE HAD INCLUDED AN ALLOCATION OF SPENDING THE TITLE IV-E MONEY SO THAT WAS APPROVED WHEN THAT BUDGET WAS ADOPTED.

Commissioner Smith: I DON'T KNOW IF IT WAS POINTED OUT, THAT'S ALL I'M SAYING. I DON'T KNOW THAT IT WAS POINTED OUT THAT IT HAS TO GO BACK TO GENERAL FUND FIRST AND THEN WE HAVE TO SAY IF WE'RE GOING TO GIVE IT BACK TO YOU ALL TO RE-SPEND. RIGHT? BUT BECAUSE IT WAS IN THE BUDGET IT WAS ALL DONE IN ONE ACTION.

WELL, I MEAN, ANY REVENUES THAT WE GET ARE APPROVED IN THE BUDGET AS TO HOW WE'RE GOING TO SPEND IT. I DO BELIEVE IN OUR LAST YEAR'S PRESENTATION WE DID PRESENT WHAT WE WERE GOING TO BE SPENDING WITH THE TITLE IV-E MONEY AT THAT POINT IN TIME.

I GUESS THE QUESTION --

YEAH. WE CAN TALK ABOUT THIS LATER.

I THINK THE QUESTION IS WHEN THE MILLION OR \$500,000 COMES IN, IS IT ALREADY APPROVED TO GO TO US OR DO WE NEED TO COME BACK. IT JUST WAS LATE GETTING HERE --

WE HAVE HAD THIS CONVERSATION AND I DON'T KNOW THAT I'VE EVER GOTTEN A GREAT ANSWER ON THIS. MY SENSE IS WE'RE USING GENERAL FUND MONEY AND THAT GOES BACK TO THE GENERAL FUND. IF YOU WANT THAT WE DO A BUDGET MOD. THAT'S HOW I THOUGHT WE DO STUFF AROUND HERE.

WHAT WE'LL DO COMMISSIONER, BRING ONE OF THOSE PEOPLE OVER THERE WITH US, AND ONE OF THESE PEOPLE AND WE'LL HAVE THAT CONVERSATION WITH YOU SO WE ALL KNOW FOR SURE.

Commissioner Smith: WE'LL DO THAT.

Commissioner McKeel: CHAIR, I HAVE A QUESTION. I'M GOING CONFUSE THIS EVEN MORE. THE OTHER FUNDING YOU WERE TALKING ABOUT, THE FUNDING INCREASE YOU TALKED ABOUT OF THE 4.7 COMING TO YOU --

-- THAT'S FROM 1145 FUNDING.

YES, YES.

Commissioner McKeel: WE STILL DON'T KNOW THE 3194 FUNDING. I HAVE GOT THAT CORRECT?

THAT'S CORRECT.

GREAT, THANK YOU.

WE ARE IN A UNIQUE POSITION AS WE DID THIS BUDGET AND WE HAVE TWO MAJOR STATE FUNDING POTS BEING DISTRIBUTED AS WE WERE -- SO YES, THE 3194 I AM MORE INCLINED TO BELIEVE WE WILL BE BACK TO VISIT WITH YOU. OUR ABILITY TO GUESS EXACTLY WHERE THEY WILL PUT THE DART.

Chair Kafoury: I THINK THIS IS CONFUSING, CORRECT ME IF I'M WRONG, KARYNE IN THE BUDGET BOOK -- SEEMS LIKE THE D.A., WHEN HE WAS ASKED WHAT NUMBER TO USE, HE DIDN'T USE EITHER. HE JUST PUTS POSITIONS HE WOULD NEED EITHER WAY. IT SOUNDS LIKE THE SHERIFF'S OFFICE DID THE EXACT OPPOSITE. AND THEY WENT WITH THE CO CHAIR'S BUDGET FOR THE 3194, AND THE GOVERNOR'S BUDGET FOR 1145.

Ms. Kieta: I ASKED THE D.A. ABOUT THE SAME THING. IS THERE SOME WAY WE CAN TRY TO HAVE APPLES AND APPLES BETWEEN DEPARTMENTS I THINK IT WOULD BE REALLY HELPFUL. ESPECIALLY WITH 3194, THEY ARE ALL ON THE SAME TEAM.

I THINK WHEN WE DID OUR BUDGET KICKOFF I MENTIONED IN THE BUDGET INSTRUCTIONS WE ASKED FOLKS TO USE THE GOVERNOR'S BUDGET. SOMETIMES IT MAKES SENSE TO HAVE EXCEPTIONS TO THE RULE. BUT AS SCOTT SAID HE BROKE SOME OF THE RULES. WE HAVE THIS. WE HAVE BEEN TRACKING IT AND WE CAN PROVIDE YOU A AN EASY REFERENCE TABLE ON THE WHOLE 3194. BUT WE TYPICALLY ASK DEPARTMENTS TO ALL USE THE SAME STARTING POINT SO WE CAN MEASURE THE CHANGES. THIS WAS A RATHER UNIQUE YEAR.

Chair Kafoury: WHAT WOULD BE HELPFUL FOR ME WOULD BE TO LOOK AT THE D.A., DCJ, AND SHERIFF AT THE SAME COMPARISON LEVEL. WHAT ARE THEY GOING TO BE FUNDING. I DON'T KNOW, WHICHEVER ONE YOU PICK, BEST CASE SCENARIO, WORST CASE SCENARIO. IF YOU BILK BEST CASE SCENARIO LIKE SCOTT D WHAT IS THE PRIORITY, SO IF YOU DON'T GET THOSE FUNDS WHAT IS NOT GOING TO BE FUNDED.

NO, I THINK WE CAN DO THAT. THE BEAUTY OF THESE TWO FUNDS IS THAT THEY ARE BOTH FUNDED USING THE SAME FORMULA. THE PERCENTAGE SHARE OF WHATEVER THAT POT IS.

AND SO I THINK EACH OF THE THREE OF US, THE SHERIFF, THE D.A. AND I EACH HAVE RISK TOLERANCE LEVELS OF DIFFERENT PLACE. AND BECAUSE I WAS VERY INVOLVED IN BOTH OF THESE I HAVE A DIFFERENT SENSE OF WHERE IT'LL END UP. AND I WAS WILLING TO BE A MORE AGGRESSIVE --

Chair Kafoury: AND I DON'T THINK ANYBODY'S IN TROUBLE HERE, BUT IT WOULD BE HELPFUL.

WE WILL CERTAINLY CAPTURE THAT AND HELP PROVIDE SOME CLARITY ON THIS.

Chair Kafoury: THANK YOU.

Mr. Taylor: THEN THE IMPACTS WE JUST SAW A SMALL REDUCTION OF JUVENILE FUNDING AND THAT'S ACTUALLY WHEN WE HAD TO WRITE THIS UP, WE CONTINUE TO WORK WITH THE STATE AND THAT'S REALLY SHRUNK DOWN TO A VERY -- THEY HAVE DONE SOME DIFFERENT REDISTRIBUTION. AND I WILL SAY THAT WE HAVE -- WE HAVE SOME OPPORTUNITIES THAT AREN'T IN OUR BUDGET THAT THE LEGISLATURE HAS CURRENTLY BROUGHT FORWARD. WE BELIEVE THERE'S A BILL, JENNIFER WILLIAMSON HAS A BILL, 3503, THAT WE BELIEVE WILL MOVE THROUGH. MARION AND MULTNOMAH COUNTY ARE EACH RECIPIENTS OF SOME FUNDING. IT'LL BE VERY TARGETED AND THAT IS BUILT ON THE IDEA THAT WOMEN AND MEN WITH CHILDREN, CUSTODY OF THE CHILDREN AND ALL THE OTHER EXPENSES THAT COME WHEN YOU SEND THEM TO PRISON, IF WE COULD WORK WITH THEM IN THE COMMUNITY AND INTENSELY ENGAGE THEM IN PARENTING SKILLS, PARENTING ISSUES, ADDICTION, TARGETED TO THOSE GROUPS THAT, WE COULD SEE A REDUCTION IN THE PRISON POPULATION AND CHILDREN GOING TO FOSTER CARE AND ALL THE OTHER TRAUMA AND DAMAGE THAT HAPPENS. SO IT'S BEEN VERY SUCCESSFUL IN WASHINGTON. AND BOTH MARION AND MULTNOMAH COUNTY INDICATED TO THE REPRESENTATIVE THAT WE WOULD BE WILLING TO WORK WITH THAT FUNDING. IT WON'T BE A HUGE A. MONEY BUT IT'LL BE -- THIS IS A PLACE WHERE I DIDN'T GET HOW MUCH ADDITIONAL THAT MIGHT BE. WE'LL WAIT AND SEE HOW THE LEGISLATION AND THE PROGRAMS COME OUT. LAST TIME I SAW IT WAS PRETTY SPECIFIC ON WHAT THEY WANTED. THE OTHER IS A JUVENILE BILL AGAIN WITH MULTNOMAH COUNTY AND MARION COUNTY. WE PUT IN A SPECIAL REQUEST, IT'S BEEN MORPHED A LITTLE BIT. ORIGINALLY WE WANTED THE MONEY ALLOCATED TO MARION AND MULTNOMAH. THEY WILL PROVIDE HOUSING IN BOTH MARION AND MULTNOMAH COUNTIES. WE'LL SEE WHAT THIS DOES OR DOESN'T DO TO WHAT WE'RE CURRENTLY HAVING TO SPEND ON THAT. I PERSONALLY BELIEVE OUR JUVENILE HOUSING IS INSUFFICIENT IF WE REALLY WANT TO AGGRESSIVELY KEEP MORE YOUTH IN THE COMMUNITY. WE'LL SEE HOW THAT WORKS OUT. SO THAT SIDE IS A VERY SLIGHT REDUCTION IN A JUVENILE SERVICES.

Commissioner Bailey: ARE THEY SPECIFICALLY AT PREVENTION OR IS IT LARGER THAN THAT?

Mr. Taylor: THE HOUSE BILL IS PAYING FOR SUCCESS BECAUSE THAT'S FOCUSED ON PROVIDING WRAP AROUND HOME-BASED FAMILY SUPPORTS WHICH IS WHAT OUR PAY FOR SUCCESS MODEL IS FOCUSED ON WITH MARION, AS WELL.

Commissioner Bailey: I'D LIKE TO FOLLOW UP WITH YOU OFFLINE ON THAT TO UNDERSTAND IT BETTER. THANK YOU.

Mr. Taylor: THE EXPANSIONS, WE CONTINUE TO HAVE TROUBLE FINDING THE HOUSING FOR PEOPLE WITH MENTAL ILLNESS AND FINDING THAT CAPACITY IN THE SYSTEM. WE ARE CURRENTLY IN ONE OF THESE MODELS WHERE WE HAVE CONTRACTS BUT UNTIL SOMEBODY MOVES OUT WE CAN'T MOVE IN. WE KEEP TRYING TO FIGURE OUT HOW WE CAN DIFFERENTIATE SOME LEVELS AND WHAT MIGHT WE DO DIFFERENT, MENTORING EMPLOYMENT SERVICES WE'VE TALKED ABOUT. WE'RE TRYING TO GET VERY SPECIFIC ON WHERE AND HOW WE FOCUS ADDITIONAL STAFFING ON THOSE THINGS. AS WE HAVE SAID, WE WILL BE BACK IN FRONT OF YOU IN THE LEGISLATURE -- WHEN THE LEGISLATURE LEAVES TOWN. I'M SURE ONE OR TWO OF THESE NUMBERS WON'T BE EXACT. WE ARE QUITE PREPARED FOR THAT, IF WE NEED TO ADJUST WE WILL ADJUST. WE KNOW WHAT WE'VE BOUGHT AND FOR YOUR PURPOSES WE DO NOT WANT TO TALK ABOUT WHAT WE COULD GET BY ON BECAUSE WE THOUGHT OTHER FOLKS PARTICULARLY DOWN SOUTH MIGHT LOCK US IN ON A NUMBER THAT WAS NOT REALLY WHAT WE NEED TO DO THE JOB RIGHT. WE ARE PREPARED TO ADJUST TO DO THE FIGURE UP OR DOWN.

Mr. Taylor: WE'VE TALKED A LITTLE BIT ABOUT SOME OF THE SPENDING ISSUES SO I'LL MOVE STRAIGHT TO THE SUMMARY. I'M OVER TIME. WE'RE GOING INCREASE THE WRAP AROUND SERVICES, AND THIS IS ADJUSTMENT BUT THE 3194 IS THE WHOLE IDEA OF WRAPPING AROUND. WE CONTINUE TO FIND THAT'S OUR MOST EFFECTIVE RESPONSE PARTICULARLY TO OUR HIGH RISK PEOPLE. WE BELIEVE THAT WILL BE THE FUTURE OF PROBATION AND PAROLE, THIS IS HOW WE WANT TO DO BUSINESS AND ENGAGE WITH THE COMMUNITY. CULTURALLY RESPONSIVE PROGRAMMING, IT'S CLEAR THAT WE'RE DISPROPORTIONATE IN THE REPRESENTATION AND WE NEED SPECIFIC SHIFTS IN HOW AND WHO DOES THAT SERVICE. WE ARE EXPANDING OUR PARTNERSHIP IN THE EAST. THE GRESHAM CONVERSATION, WE'RE TRYING TO MOVE SOME OF OUR SPACE OUT THERE, OUR RESOURCES AND OUR ENGAGEMENT AND I THINK THAT'S GOING CONTINUE TO BE -- WHEN WE DO THE MAPPING AND SEE WHERE OUR POPULATION IS MOVING TO AND LIVES, WE HAVE TO GET AFTER THAT A LITTLE MORE. MENTORING SERVICES, WORKS FOR BOTH ADULTS AND JUVENILES, WE WILL KEEP DOING THAT. IT'S A WHOLE SYSTEM CONVERSATION ABOUT THE RACIAL AND ETHNIC DISPARATES YOU'VE READ ENOUGH BIT, SEEN IT IN REPORT AFTER REPORT. WE'RE TRYING TO INFLUENCE BOTH OURSELVES AND THE SYSTEM ABOUT WHAT DO WE DO DIFFERENT, HOW DO WE IN FACT ENGAGE THAT, WHAT DOES THAT LOOK LIKE, WHAT ARE THE REST OF THE VARIABLES. CHRISTINA WILL TALK TO YOU MUCH MORE IN DEPTH TOMORROW. PART OF THE MATCHES THE PROGRAM UP IN WASHINGTON WHERE THE POLICE OFFICER HAS CHOICES ALL OF A SUDDEN BECAUSE OF THE CHANGE IN TRAJECTORY. I THINK YOU MAY HAVE SEEN IN THE SHERIFF'S BUDGET, I'M NOT SURE, BUT IN

THE 3194 WHAT WE HAVE FOUND IS REALLY WE'RE HAVING PEOPLE SHOW UP IN TREATMENT THAT ARE NOT READY TO DO THAT TREATMENT THAT'S BEING PAID FOR THEM TO DO. WE REALLY HAVE TO CHANGE THEIR ENGAGEMENT AND MAKE SOME HARD CHOICES ABOUT PEOPLE WHO REALLY AREN'T READY TO BE IN THAT LEVEL OF TREATMENT BECAUSE THEY JUST WALK AWAY, WASTE A BED TOO, ALL THAT. TREATMENT READINESS, AND IN THE 5194 WE HAVE SOME CONVERSATION ABOUT A TREATMENT READINESS DORM IN THE JAIL TO ACTUALLY PREPARE PEOPLE FOR WHEN THEY ARE GETTING OUT. WE PLAN TO BUILD SOME OF THAT INTO OUR REPORTING CENTER SO THAT WE CAN ENGAGE. IT COMPLEMENTS OUR ETHICS AND/OR RFP EFFORT ALSO IN THE WAY WE WORK WITH PEOPLE. QUESTIONS, COMMENTS? MR. BAILEY.

Commissioner Bailey: GOING WAY BACK YOU HAD A SLIDE THAT SHOWED JUVENILE RECIDIVISM RATES AND MENTIONED THAT'S AN APPLES TO ORANGES COMPARISON. WHAT ARE ADULT RECIDIVISM RATES AND HOW HAS THAT CHANGED OVER TIME?

Mr. Taylor THE RECIDIVISM RATES ARE IN THE 20% RANGE ON AVERAGE, ALL THE WAY FROM DOWN IN THE 4 AND 5% UP TO THE 80% DEPENDING ON THE INDIVIDUAL AND THE RISK AND THE TYPE. THE DEFINITION ON ADULT, WE WILL START TO BRING YOU A DIFFERENT DEFINITION. IT NOW HAS A THREE-PART DEFINITION. THE ONE WE USED FOR THIS REPORT IS THREE YEARS CONFIGURATION FOR A NEW FELONY. AS WE MOVE FORWARD THERE WILL BE CONVERSATION ABOUT ANY ARREST FOR A NEW CRIME, ANY INCARCERATION FOR A NEW CRIME AND ANY CONVICTION FOR A NEW CRIME. IT'LL BE A 10-YEAR AVERAGE. WE WILL BE WORKING ON A BACK PICTURE SO WE'RE ABLE TO TELL, ARE WE GETTING WORSE OR BETTER. IT'S IN THAT RANGE FOR THE ADULT SIDE BECAUSE OF THAT CONVICTION. CHRISTINA, THE JUVENILE RANGE OR NUMBERS?

Ms. McMahon: I THINK WE SAW THAT ON THE SLIDE PREVIOUSLY.

Commissioner Bailey: JUST TO FOLLOW UP, IT'S A VERY HIGH LEVEL COMMENT BUT CONSISTENT WITH WHAT YOU'RE DOING, I DON'T LIKE PAYING FOR THE SAME PERSON TWICE OR THREE TIMES OR FOUR TIMES. I'D BE CURIOUS TO SEE WHAT OTHER STRATEGIES THERE ARE TO GET THOSE NUMBERS DOWN OVER TIME. IT WOULD BE HELPFUL TO TIE INTO SOME OF THESE BUDGET ITEMS AROUND OUTCOMES FOR WHAT SPECIFICALLY WAS IN THE BUDGET ARE WE LOOKING AT THAT WE THINK ARE GOING TO AFFECT RECIDIVISM RATES OVER TIME. I COULD PROBABLY GUESS AT LOT OF THEM BUT IT WOULD BE HELPFUL TO HEAR IT FROM YOU.

Mr. Taylor: I WILL TRY TO TIE THAT FOR YOU. I WILL SAY THAT ALMOST EVERYTHING WE DO IS FOCUSED ON THAT. IN ONE OF OUR PROGRAMS WE HAD CLOSE TO A 13% DROP IN RECIDIVISM FOR PEOPLE COMING OUT OF PRISON. WE CAN DO THE MATH EACH ONE OF THOSE. IF NOT, THEN THIS.

THERE WILL BE SPECULATION IN THAT. WHAT IS THE TREND LINE ON PEOPLE WHO LOOK LIKE THIS AS FAR AS THE RECIDIVISM RATE AND CRIME RATE AND THE OTHER VARIABLES. THE BEST WE DO, WE'LL TRY TO ANSWER BUT IT'S THE WASHINGTON STATE INSTITUTE OF PUBLIC POLICY. THEY DO A COST BENEFIT ANALYSIS ON ALMOST EVERYTHING THEY HAVE DONE. A VARIETY OF THESE MATCH THOSE. YOU'RE ABLE TO LOOK THERE AND SAY FOR EVERY COLOR I SAVED 5, I SAVED SEVEN, I SAVED ONE. THE CRIMINAL JUSTICE COMMISSION HAS JUST -- HAS A PERSON WORKING ON AN OREGON COST BENEFIT ANALYSIS. WE WILL BE ABLE TO RUN A VARIETY OF THESE PROGRAMS THROUGH THAT TO BEGIN TO TALK ABOUT SO WHAT. I DON'T KNOW IF THAT WAS TOO MUCH OR --

Commissioner Bailey: NO, THAT'S GOOD. I GUESS WHAT I'M GETTING AT IS THIS IDEA OF HOW ARE WE RALLYING OUR OUTCOMES. IN SOME WAYS RECIDIVISM IS CRUDE TO SAY THE BOTTOM LINE THAT WE'RE LOOKING AT. HOW DO WE START TO TIE SOME OF THESE BUDGETARY INVESTMENTS WE'RE MAKING TO THAT BOTTOM LINE AND MAKE THAT CLEAR WHEN WE'RE LOOKING AT OUR DECISIONS AMONGST PROGRAMMATIC OPTIONS.

Mr. Taylor: YES, COMMISSIONER. I THINK IT'S A VERY VALID QUESTION GIVEN OUR RESEARCH UNIT AND FOR SOME OF THESE THEY WILL BE SUBTLE. SOME CASES WE HAVE MISDEMEANORS SPENDING MORE TIME IN JAIL THAN WE DO THE FELONS. DID WE JUST SAVE OR LOSE MONEY ON THAT DEAL? THOSE RIGHT MOMENTS WE'RE TRYING TO TRACK, THE WHO AND THE WHAT. WE CAN GIVE YOU SOME BASICS OF WHY WE THINK THESE RIGHT OUTCOMES.

Commissioner McKeel: CHAIR, I NEED TO DECLARE A CONFLICT OF INTEREST BECAUSE MY DAUGHTER STILL WORKS AT YOUTH VILLAGES. I BELIEVE THAT'S IN PROGRAM OFFER 50066? SO THAT WOULD BE -- I WOULD NOT BE VOTING, DISCUSSING OR VOTING ON THAT PARTICULAR PROGRAM OFFER OR ANY OTHERS IF THEY HAPPEN TO -- IF YOUTH VILLAGES FUNDING HAPPENS TO GET IN THERE.

Chair Kafoury: ANY OTHER QUESTIONS OR COMMENTS? THANK YOU.

THANK YOU.

ADJOURNMENT: 3:44 pm

Chair Kafoury: IT LOOKS LIKE WE ARE FINISHED FOR THE DAY. FOR THOSE OF YOU INTERESTED, WE WILL BE BACK HERE TOMORROW MORNING AT 9:30 A.M. WE'LL SEE YOU THEN. [GAVEL POUNDED]

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Submitted by:
Lynda J. Grow, Board Clerk and
Marina Baker, Assistant Board Clerk
Board of County Commissioners
Multnomah County