

**Minutes of the Board of Commissioners
Multnomah Building, Board Room 100
501 SE Hawthorne Blvd., Portland, Oregon
Tuesday, March 13, 2018**

BOARD BRIEFING

Chair Deborah Kafoury called the meeting to order at 10:07 a.m. with Vice-Chair Lori Stegmann and Commissioners Sharon Meieran, Loretta Smith and Jessica Vega Pederson present.

Also attending were Jenny M. Madkour, County Attorney, and Marina Baker, Assistant Board Clerk.

BOARD BRIEFING

B.1 Board Briefing on the FY 2019 General Fund Forecast. Presenters: Mike Jaspin, Budget Director and Jeff Renfro, Principal Budget Analyst.

Chair Kafoury: GOOD MORNING. WELCOME TO MULTNOMAH COUNTY. WE HAVE SOME VERY INTERESTING BOARD BRIEFINGS THIS MORNING STARTING WITH THE INFAMOUS MICHAEL JASPIN AND JEFF RENFRO TO TALK ABOUT OUR JUDGE FUND BUDGET FORECAST.

Mr. Jaspin: GOOD MORNING. WE'RE HERE TO PRESENT YOU WITH OUR FIVE-YEAR FORECAST UPDATE. OUR FORMAT WILL FOLLOW OUR USUAL WE'LL CHECK IN ON CURRENT YEAR REVENUES AND TALK ABOUT THE BUSINESS INCOME TAX. THEN WE'LL JUMP AHEAD TO OUR FIVE-YEAR FORECAST AND UPDATE YOU ON THAT SIDE. THEN WE'LL TALK ABOUT ONE TIME ONLY MONEY WE MAY HAVE AVAILABLE FOR NEXT YEAR. WE'LL PROVIDE YOU WITH AN UPDATE ON THE GENERAL FUND CONTINGENCY AND BEING GOOD ECONOMISTS WE WILL ADD SOME RISK ISSUES AND CAVEATS. BEFORE LOOKING AT THE ECONOMIC DATA WE WANTED TO HIGHLIGHT A FEW POINTS AND OFFER A FEW REMINDERS FOR CONTEXT.

IN NOVEMBER WE NOTED THE COUNTY STRUCTURAL DEFICIT AND WHY THE STRONG ECONOMY AND HOUSING MARKET WASN'T TRANSLATING INTO A BETTER FINANCIAL PICTURE FOR THE COUNTY. NAMELY OUR ASSESSED VALUE AND HENCE TAXES ON EXISTING PROPERTY GROWTH AT 3% WHILE NEW PROPERTY IS PLACED ON THE TAX ROLLS AT A FRACTION OF ITS REAL MARKET VALUE. THAT'S THE CHANGE PROPERTY RATIO. AT THE SAME TIME OUR LABOR COSTS ARE GROWING AT A FASTER RATE IN PART DUE TO PERS BUT ALSO DUE TO INFLATION AND STRONG LABOR MARKET. OUR CITIZENS BENEFIT FROM THE STRONG LABOR MARKET BUT IT ALSO MEANS THE COMPENSATION FOR OUR EMPLOYEES HAS BEEN GOING UP. JEFF WILL TOUCH ON HOW THE PORTLAND CPI FOR LAST YEAR CAME IN AT 3.6%, A

RATHER HIGH NUMBER IN LINE OF OUR ESTIMATE OF 3.5% BUT I THINK IT ILLUSTRATES SOME OF THE CHALLENGES WE'RE FACING GOING FORWARD.

Mr. Jaspin: SECONDLY, WHILE THE LOCAL AND NATIONAL ECONOMY REMAINS STRONG AT THIS POINT ANY ADDITIONAL UPSIDE IN REVENUE WILL LIKELY BE OFFSET BY HIGHER COSTS. FOR EXAMPLE WE'LL BE FORECASTING SLIGHTLY HIGHER BUSINESS INCOME TAXES BUT OFFSET BY HIGHER LABOR COSTS, AGAIN DUE TO INFLATION, BUT WE HAVE BEEN WORKING OUR WAY THROUGH SETTling LABOR CONTRACTS. THIS MORNING THE INFLATION NUMBERS WERE RELEASED THROUGH FEBRUARY AND THE INDEX OUR COLAS ARE TIED TO WAS STILL RUNNING AT AN ANNUAL RATE OF 3.6%, AND I THINK THE SAN FRANCISCO BAY AREA JUST FOR COMPARISON WAS RUNNING IN THE 3.8 NEIGHBORHOOD. I WANT TO POINT OUT OUR FORECAST DOES NOT INCLUDE UNSETTLED LABOR CONTRACTS SUCH AS THE DEPUTY SHERIFFS OR PROSECUTING ATTORNEYS. SO OUR FINANCIAL PICTURE IS ACTUALLY A BIT WORSE THAN WHAT YOU'LL SEE TODAY.

WHILE WE CAN ESSENTIALLY COVER OUR COSTS FOR NEXT YEAR, THE GENERAL FUND DEFICIT GROWS TO OVER \$0 MILLION BY THE END OF OUR FIVE-YEAR FORECAST. PREVIOUSLY IT WAS IN THE RANGE OF 25 TO 30 MILLION. FOR SOME CONTEXT, THIS WORKS OUT TO ABOUT 5% OF OUR EXPENDITURES OR ABOUT A PERCENT A YEAR. WE THINK SOME OF THAT WILL BE FRONT LOADED SO WE'LL HAVE TO CUT DEEPER SOONER RATHER THAN IN 1% INCREMENTS OR FIND REVENUE. I DO WANT TO POINT OUT THIS WAS ANTICIPATED AND IS MAINLY DUE TO THE STRUCTURAL DEFICIT. WE HAVE DONE A LOT TO ADDRESS THIS THROUGH SOUND FINANCIAL POLICIES SUCH AS USING ONE TIME ONLY MONEY FOR ONE TIME ONLY PURPOSES TO REDUCE DEBT OBLIGATION AND ADDRESS OUR CAPITAL NEEDS. OUR CREDIT RATINGS WERE UPGRADED AND WE'RE TRIPLE-A RATED BY S&P AND MOODY'S. TIMING IS ALWAYS TRICKY. WE MAY EKE OUT ANOTHER YEAR OF STRONG BIT GROWTH BUT IT'S LOOKING FROTHY IN MY BOOK. JEFF WILL SHOW YOU SOME DATA WHY WE THINK THAT IS.

I DO WANT TO POINT OUT AS WE FOCUS ON THE BUDGET OVER THE NEXT TWO AND A HALF MONTHS IT WILL TEND TO CONSUME US BUT WE SHOULDN'T LOSE TRACK OF THE LONG TERM AND REALISTIC ASSUMPTION THAT COLLECTION REVERT TO LONG ARE TERM TRENDS. THE PATH IS ALWAYS CHALLENGING TO FORECAST BUT IT'S DIFFICULT TO IMAGINE THAT WE WON'T HAVE AT LEAST A MILD RECESSION OVER THE NEXT FIVE YEARS. LASTLY, MUCH HAS BEEN SAID ABOUT THE RECENTLY ENACTED FEDERAL FISCAL POLICIES SO WE'LL BE BRIEF BUT I WANT TO POINT OUT THE MODEST ECONOMIC BENEFITS ARE FRONT LOADED AND WE HAVE THE POTENTIAL TO EDGE UP INFLATION. THE TAX CUTS WITH SUBSEQUENT SPENDING INCREASES SOME OF WHICH WE WOULD CONSIDER GOOD AND SUPPORT ESPECIALLY ON THE HEALTHCARE FRONT WILL RESULT IN HIGHER DEFICITS AT THE PEAK OF THE BUSINESS CYCLE.

Mr. Jaspin: THIS IS THE OPPOSITE OF WHAT SOUND ECONOMIC THEORY AND POLICY WOULD SUGGEST. IT REMAINS AN OPEN QUESTION WHAT THIS WILL MEAN FOR FUTURE SPENDING AND TAX POLICY IN ANY FEDERAL RESPONSE TO THE NEXT RECESSION. THE STORY WE KEEP PLAYING IN OUR MIND IS LOOKING AT WHAT THE DEBATE AT THE CONGRESSIONAL LEVEL WAS SIX, SEVEN YEARS AGO AS WE TRIED TO GET OUT OF RECESSION WHERE WHAT YOU WANT TO DO TO GET OUT OF RECESSION IS INCREASE FEDERAL SPENDING AND NOT RAISE TAXES AND IN THE NEXT TWO OR THREE YEARS WE'LL PROBABLY BE IN THE EXACT REVERSE SITUATION. ON THAT OPTIMISTIC NOTE I'LL PASS IT OFF TO JEFF.

Mr. Renfro: FOR THE RECORD I'M JEFF RENFRO FROM THE BUDGET OFFICE. I'M GOING TO PROVIDE ECONOMIC CONTEXT BEFORE I GET INTO THE SPECIFICS OF THE COUNTY. AS MIKE SAID, THE CURRENT NEWS COMING OUT IS STILL OVERWHELMINGLY POSITIVE. WE CONTINUE TO HAVE STRONG GDP GROWTH. AS MIKE SAID THE TAX REFORM AND SOME OF THE FEDERAL FISCAL POLICY HAS DOMINATED THE NEWS BUT WE EXPECT THAT TO HAVE AN EXPANSIONARY EFFECT BUT TO BE PRETTY MODEST AND FLEETING. SOMETHING THAT'S INTERESTING GOING ON RIGHT NOW IS AS THE GLOBAL ECONOMY RECOVERED FROM THE RECESSION THERE WERE ALWAYS LARGE COUNTRIES AROUND THE WORLD STILL STRUGGLING WHETHER IT WAS IN EUROPE OR BRAZIL. SO FOR THE FIRST TIME SINCE THE END OF THE RECESSION, ALL MAJOR GLOBAL ECONOMIES ARE MOVING IN THE SAME DIRECTION RIGHT NOW, WHICH PROVIDES SOME STABILITY.

EMPLOYMENT DATA REMAINS POSITIVE BUT THERE'S LITTLE ROOM FOR ADDITIONAL GROWTH. WE SAID THAT THROUGH THE LAST FEW FORECASTS BUT I'LL SHOW YOU DATA THAT SHOWS EMPLOYMENT IS STILL GROWING BUT DEFINITELY SLOWING DOWN. OREGON EMPLOYMENT REMAINS AT RECORD HIGHS. LAST TIME WE TALKED ABOUT INCREASED WAGE GROWTH AT ALL LEVELS THAT RESULTS FROM THAT TIGHTER LABOR MARKET. WE'LL SHOW YOU A FEW OTHER IMPACTS IN A SECOND. INFLATION IS PICKING UP AT THE NATIONAL LEVEL. IT'S STILL A LOT LOWER THAN IT IS ON THE WEST COAST. THAT COMBINED WITH OUR TIGHTER LABOR MARKET MEANS WE CAN PROBABLY EXPECT THE FEDERAL RESERVE TO CONTINUE TO RAISE RATES OVER THE COURSE OF THE NEXT YEAR. I HOPE YOU CAN SEE THAT BULLET. WE ALWAYS TALK ABOUT POLICY UNCERTAINTY AT THE FEDERAL LEVEL, WHICH HAS BEEN AT AN EXTREME THE LAST YEAR AND A HALF OR SO.

SO SOMETHING THAT WE'RE WATCHING NOW IS CHANGES IN TRADE POLICIES, SPECIFICALLY TARIFFS. IF WE THINK ABOUT THE OREGON ECONOMY WE DON'T MAKE STEEL HERE, WE DON'T MAKE ALUMINUM HERE BUT WE DO HAVE A MAJOR INDUSTRY THAT IS ADVANCED METAL MANUFACTURING THAT THOSE USES THOSE TYPES OF METAL AS INPUT. GENERALLY IF THERE'S A TRADE

WAR OR HIGH TARIFFS, OREGON DOES NOT STAND TO BENEFIT FROM ANY OF THAT.

Mr. Renfro: MOVING TO TALK ABOUT EMPLOYMENT, THIS IS A GRAPH WE ALWAYS SHOW YOU. IT'S INITIAL WEEKLY UNEMPLOYMENT CLAIMS. YOU CAN SEE THAT WE'RE NOT QUITE AT THE LOWEST IN 45 YEARS BUT WE'RE STILL IN THAN NEIGHBORHOOD. WHAT THIS MEANS IS A COMBINATION OF PEOPLE AREN'T GETTING LAID OFF FOR ECONOMIC REASONS AND THEN IF PEOPLE ARE LEAVING THEIR JOBS FOR WHATEVER REASON THEY ARE HAVING A REASONABLY EASY TIME FINDING SOMETHING NEW. I'LL SHOW YOU THE FLIP SIDE OF THIS, WHICH IS YEAR OVER YEAR CHANGING EMPLOYMENT. THIS IS THE CHANGE IN THE NUMBER OF ACTUAL JOBS. WHAT WE SEE HERE IS THE CHANGE ON THE RIGHT SIDE OF THE GRAPH LOOKS LIKE IT'S PRETTY SMALL BUT IF YOU LOOK AT THE DIFFERENCE FROM THE PEAK WHICH IS IN ABOUT JANUARY OF 2015 TO WHERE WE ARE NOW THAT'S A DIFFERENCE OF ABOUT 1 MILLION JOBS.

WE'RE STILL CREATING JOBS BUT SLOWING DOWN AT THE NATIONAL LEVEL. WE SEE THE EXACT SAME THING IN OREGON, SO ON THE LEFT IS THE UNEMPLOYMENT RATE FOR OREGON AND MULTNOMAH COUNTY DOWN IN THE BOTTOM. WE'RE NOT AT THE RECORD LOWS WE SAW RECENTLY BUT ARE STILL DOING WELL RELATIVE TO HISTORIC STANDARDS. ON THE RIGHT IS ACTUALLY NUMBER OF JOBS IN OREGON AND MULTNOMAH COUNTY. IT'S HARD TO SEE BASED ON SCALE. WE'RE STILL GROWING BUT WE HAVE SLOWED DOWN SIGNIFICANTLY. THE JOB GROWTH IN OREGON IN THE LAST YEAR WAS ABOUT A THIRD TO A QUARTER OF WHAT IT HAD BEEN IN THE YEAR BEFORE. SO WE FOCUSED ON WAGES WHEN WE TALKED ABOUT IMPACTS OF TIGHT LABOR MARKET. ANOTHER THING WE WANTED TO TALK ABOUT TODAY IS THE DISTRIBUTION OF THE IMPROVEMENTS IN THE EMPLOYMENT PICTURE BY EDUCATIONAL ATTAINMENT LEVEL.

ON THE TOP THAT LIGHT GRAY LINE IS THE PERCENT OF PEOPLE WITH A JOB OUT OF PEOPLE WITH A BACHELOR'S DEGREE. THE LIGHTER BLUE IS SOME COLLEGE OR ASSOCIATE'S DEGREE. DARKER BLUE IS HIGH SCHOOL OR GED. THE PURPLISH LINE IS PEOPLE WITH LESS THAN A HIGH SCHOOL EDUCATION. SO YOU CAN SEE ON THE TOP THAT THERE WAS A DECLINE IN EMPLOYMENT FOR PEOPLE WITH A BACHELOR'S DEGREE DURING THE RECESSION BUT IT WAS ACTUALLY MODEST. THE UNEMPLOYMENT RATE PEAKED AROUND 5.5 OR 6% FOR PEOPLE WITH A BACHELOR'S DEGREE.

FOR PEOPLE WITH LESS THAN A HIGH SCHOOL EDUCATION THERE WAS A SIGNIFICANT DROP IN PERCENTAGE OF PEOPLE EMPLOYED. IT'S ONLY NOW IT'S STARTING TO RECOVER. THERE'S BEEN STRONG RECOVERY THERE. JUST ANECDOTALLY THERE HAVE BEEN A NUMBER OF STORIES ABOUT EMPLOYERS' WILLINGNESS TO OVERLOOK SOME THINGS THAT MAYBE WOULD

HAVE BEEN BARRIERS TO EMPLOYMENT IN THE PAST, MORE WILLING TO HIRE PEOPLE WESTBOUND CRIMINAL RECORDS.

Mr. Renfro: THERE WAS AN ARTICLE IN THE "NEW YORK TIMES" ABOUT HOW SOME EMPLOYERS ARE OFFERING ONSITE DRUG AND ALCOHOL TREATMENT. SO WE SEE THIS TIGHT LABOR MARKET TRANSLATING TO BENEFITS ACROSS THE EDUCATIONAL AND ECONOMIC SPECTRUM, WHICH IS GOOD NEWS. WITH THAT I'M GOING TO TRANSITION INTO WHAT ALL THIS MEANS FOR MULTNOMAH COUNTY. OVER ALL WE'RE MAKING VERY MODEST CHANGES TO THE FORECAST. WE'RE GOING TO INCREASE THE BUSINESS INCOME TAX BY 4.5 MILLION, ABOUT 5.5%. I'LL TALK ABOUT THAT AT LENGTH IN A SECOND. MOTOR VEHICLE RENTAL TAXES WE'RE NOT MAKING ANY CHANGES BUT I WANTED TO NOTE THAT DECREASE THAT WE PUT INTO THE FORECAST IN OCTOBER WAS BASED IN PART ON DECLINING GROWTH IN TRAFFIC THROUGH THE PORTLAND INTERNATIONAL AIRPORT. THAT HAS REMAINED CONSISTENT SO OUR EXPECTATION IS THAT THAT SLOW-DOWN WILL BECOME THE NEW NORMAL. WE'RE INCREASING THE U.S. MARSHAL REVENUES. THE NUMBER OF BEDS BEING USED IS HIGHER THAN WE EXPECTED.

WE EXPECT IT TO COME DOWN BUT AT THIS POINT WE HAVE TO ADD A LITTLE REVENUE. THEN OUR RECORDING FEES WE'RE DROPPING FOR THE SECOND TIME THIS YEAR. WHEN WE LOOKED AT THAT IN OCTOBER THOSE REVENUES LOOKED WEAK. WE DECIDED TO SEE IF THEY WOULD RECOVER AND THEY HAVEN'T EXPLAINED BY A COUPLE OF THINGS. THERE'S SLOWING ACTIVITY IN THE HOUSING MARKET WHICH GENERATES THE PAPERWORK THAT WE GET PAID TO PROCESS, THEN AS INTEREST RATES GO UP THERE'S LESS OF AN INCENTIVE TO REFINANCE, ANOTHER THING THAT GENERATES REVENUE. WE'RE CONTINUING TO WATCH IT BUT THIS IS REALLY IN LINE WITH LONG TERM TREND OVER THE LAST SEVERAL YEARS TO SEE THIS KIND OF DECLINE. OVER ALL WE'RE INCREASING THE REVENUES IN MARCH BY 4.3 MILLION, WHICH IS JUST UNDER 0.9%. THEN OVER ALL FOR THE YEAR WE HAVE INCREASED REVENUES BY 1.34%. GENERALLY IF WE'RE WITHIN 2% OF WHAT WE ADOPTED WE THINK WE'VE DONE A PRETTY GOOD JOB. BY GOING TO TALK ABOUT DIT FOR SEVERAL SLIDES.

AT THE ENDS OF FEBRUARY WE WERE UP JUST UNDER 8% YEAR OVER YEAR. ER YEARLY IN THE YEAR WE WERE UP 20%. IT'S CONTINUED TO COME DOWN. WE EXPECT IT TO CONTINUE TO COME DOWN A LITTLE BIT FURTHER. WE'RE GOING TO TALK ABOUT SOME OF WHAT WE'RE SEEING IN UNDERLYING DATA. TO ORIENT YOU THE RED LINE IN THE MIDDLE IS LONGER GROWTH TREND. THE BLUE LINE IS THE ACTUALS IN BIT COLLECTIONS, THE DOTTED PORTION OF THE BLUE LINE WAS OUR FORECAST IN NOVEMBER THEN THE GREEN LINE IS OUR UPDATED FORECAST. SO YOU CAN SEE THAT WE'RE CONTINUING TO SORT OF INFLATE THAT BUBBLE FOR 2018. I'M USING THE WORD BUBBLE INTENTIONALLY. THEN EVEN THOUGH WE'RE FORECASTING A DECLINE FROM THAT PEAK IN 2019 IT'S STILL AN INCREASE FROM THE PREVIOUS FORECAST.

THEN WE'RE REATTACHING TO OUR LONG TERM TREND THERE. SO I WANT TO TALK SPECIFICALLY ABOUT WHY WE CHOSE THAT SHAPE.

Mr. Renfro: THIS IS A BREAKDOWN OF THE TOP FIVE INDUSTRIES THAT PAY INTO BIT. THAT ORANGE LINE IS RENTAL LEASING PROPERTY MANAGEMENT, THE GRAY LINE IS PROFESSIONAL SCIENTIFIC SERVICES. THE GOLD LINE IS MANUFACTURING. THE GRAY LINE HAS BEEN STEADY INCREASE. THOSE ARE GENERALLY THE TYPES OF PROFESSIONAL JOBS YOU HEAR ABOUT BEING CREATED IN PORTLAND THAT WE HAVE BEEN EFFECTIVE AT CREATING. MANUFACTURING JUST SLOWLY ROLLING UP AND DOWN WITH THE ECONOMIC CYCLE. THEN THAT ORANGE LINE TO THINK ABOUT WHAT CONSTITUTES THAT THAT'S REALLY LANDLORD PROFITS THEN IT'S PROPERTY TRANSACTIONS, SO WHEN THE BIG BUILDINGS GO IN AND THEY GET TRANSFERRED TO THE PROPERTY MANAGER, WHOEVER IS GOING TO OWN THEM LONGER TERM, WE GET SOMETIMES VERY LARGE BIT PAYMENT FROM A SINGLE TRANSACTION. YOU CAN SEE THAT ORANGE LINE PEAK IN 2007 AS WE GET TO THE PEAK OF THE LAST BUBBLE. IT REALLY COLLAPSED.

WE'RE NOT NECESSARILY EXPECTING A COLLAPSE LIKE THAT THIS TIME, BUT BETWEEN TAX YEAR 2013 AND TAX YEAR 2016 THAT WE'RE LOOKING AT HERE THAT'S INCREASED BY \$10 MILLION. REALLY ALL OF THAT INCREASE IN THE BIT CAN BE EXPLAINED BY THIS PLUS JUST CONSISTENT ECONOMIC GROWTH IN ALL OTHER SECTORS. THE REASON THAT THIS HAS US A LITTLE BIT CONCERNED IS IT'S SOMETHING THAT COULD TURN REALLY QUICKLY. BECAUSE IT'S BASED ON PROPERTY TRANSACTIONS AND LANDLORD PROFITS IF WE SEE A DECLINE IN RENTS THAT COULD EAT INTO LANDLORD PROFITS QUICKLY. EVEN IF WE CONTINUE TO HAVE A LOT OF DEVELOPMENT IN THE COUNTY IF WE JUST HAVE LESS OF IT, IF WE JUST MISS A COUPLE OF LARGE SCALE PROJECTS, THAT COULD SWING THAT BY \$5 MILLION REALLY EASILY. EVEN WITHOUT A RECESSION IF WE JUST HAVE ACTIVITY AND ALL OTHER ECONOMIC SECTORS CONTINUE TO GROW AT A STEADY PACE WE COULD HAVE A NET DECLINE OF FOUR, \$5 MILLION EASILY.

PERMITS ARE DECLINING. BUREAU OF DEVELOPMENT SERVICES HAS BEEN TRACKING THAT. ON THE RENTAL SIDE THIS IS WHAT WE'RE SEEING. THIS IS DATA FROM ZILLOW, THE MEDIAN MONTHLY RENTS. THE BLUE LINE IS ALL RENTALS. THAT INCLUDES HOUSES, CONDOS, THINGS LIKE THAT. ORANGE LINE IS JUST MULTI-FAMILY RENTAL UNITS. YOU CAN SEE THAT HUMP IN THAT ORANGE LINE BEFORE THE DOTTED LINE WHERE WE HAVE MARKED JANUARY 2017 SO THAT CORRESPONDS, HAS RUN-UP AND HUMP CORRESPONDS TO THE RUN-UP IN OUR BIT RECEIPTS. SO WE KNOW THAT RENTS ARE SLOWING DOWN AND WE THINK THAT THE REVENUE IMPACT OF THAT HUMP IS STILL WORKING ITS WAY THROUGH THE SYSTEM. OUR EXPECTATION IS LANDLORD PROFITS ARE GOING TO DECLINE. THEN AS I SAID, A SINGLE REALLY LARGE CONSTRUCTION PROJECT CAN NET \$800,000 FOR US, SO IF WE JUST MISS ONE OR TWO WE'RE TALKING ABOUT REAL MONEY.

Mr. Renfro: WE THINK THE SORT OF ELEMENTS NECESSARY TO SEE BIT PEAK ARE HERE SO THAT'S WHY WE HAVE IT DECLINING EVENTUALLY COMING BACK TO OUR LONGER TERM TREND. THE THING THAT WE'RE REALLY FOCUSED ON IS TIMING. EVEN IF WE'RE EXACTLY RIGHT ABOUT WHAT'S HAPPENING, IF WE'RE SIX MONTHS OFF DEPENDING ON HOW THAT CORRESPONDS TO OUR FISCAL YEAR IT CAN MAKE A DIFFERENCE IN HOW WE BUDGET. SO WE'RE VERY CLOSELY WATCHING THE TIMING HERE.

THEN WE ALWAYS SHOW YOU THIS GRAPH TO REMIND YOU THERE ARE A LOT OF SIGNALS TO INTERPRET BUT IN THIS TIME OF THE YEAR A GOOD YEAR AND BAD YEAR LOOK PRETTY SIMILAR. WE DON'T GET MOST OF OUR BIT RETURNS UNTIL MARCH AND APRIL. SO WHEN WE PUT THIS TOGETHER, AS I TALKED ABOUT WE ASSUME THAT BIT IS NEAR ITS PEAK. WE HAVE MADE A COUPLE OF CHANGES ON THE PERSONNEL SIDE THAT I'LL TALK ABOUT IN A SECOND. WE MADE ADJUSTMENTS TO OUR INFLATION ASSUMPTIONS.

WHEN YOU PUT TOGETHER WE EXPECT REVENUES TO JUST COVER EXPENSES IN 2019 THEN WE EXPECT SIGNIFICANT DEFICITS STARTING IN 2020 THAT WILL CONTINUE TO 2023. TO LOOK AT THE BOTTOM LINE SURPLUS IS SIMILAR TO WHAT WE HAD SHOWN YOU LAST TIME WE WERE HERE BUT WE EXPECT A \$3 MILLION SURPLUS IN 2019. THAT TURNS INTO A 30.8 MILLION DOLLAR DEFICIT BY 2023. WE ALWAYS SHOW YOU THIS GRAPH DURING THE MARCH FORECAST, AND IT'S JUST A REMINDER THAT WE FORECAST THE CPI FOR THE AREA WHICH DICTATES OUR COLA, SO WE HAD FORECASTED CPI OF 3.5%, IT CAME IN AT 3.6% SO GOOD NEWS WE DON'T HAVE TO MAKE ANY CHANGES.

THE BAD NEWS IS THAT'S PRETTY HIGH. I ALSO WANTED TO NOTE THAT WE HAVE BEEN USING THE PORTLAND SPECIFIC NUMBER FOR A WHILE NOW. THAT DATA SERIES HAS BEEN DISCONTINUED BY THE BUREAU OF LABOR STATISTICS SO WE'RE CONVERTING TO THE CPIW-WEST SIZE A, WHICH MEANS BIG CITIES ON THE WEST COAST BASICALLY. IT'S ACTUALLY GOING TO MAKE OUR JOBS A LITTLE EASIER BECAUSE IT WILL BE A LOT MORE STABLE AND WE'LL GET MONTHLY READINGS SO EASIER TO FORECAST, BUT AS MIKE SAID, THAT NUMBER IS VERY HIGH RIGHT NOW. SOMETIMES WITH THE PORTLAND NUMBER IT WAS SO VOLATILE YOU COULD SEE BIG CHANGES FROM YEAR TO YEAR SO WE KEPT OUR FORECAST IN THE MIDDLE. BECAUSE THAT NUMBER IS HIGH AND THE NEW MEASURE IS LESS VOLATILE WE'RE PRETTY CONFIDENT IT WILL STAY THERE FOR AT LEAST A LITTLE BIT. I'M GOING TO SUMMARIZE THE CHANGES WE HAVE MADE SINCE THE NOVEMBER FORECAST INCLUDING I'LL COME BACK TO THE COLA DISCUSSION. THE TOP LINE THERE IS WHERE WE LEFT YOU IN NOVEMBER.

I'LL JUST GO FROM TOP TO BOTTOM HERE. WE'RE CHANGING THE EXPENDITURE ASSUMPTIONS FOR LONG TERM DATA ASSOCIATED WITH THE

COURTHOUSE, ADDING \$1.2 MILLION PER YEAR. WE KNEW WE WOULD HAVE TO MAKE THIS ADJUSTMENT SO THIS IS TRUING UP THE INTEREST RATE BASED ON WHAT WE ACTUALLY SAW WHEN THE DEBT WAS ISSUED. OVER ALL COST OF THE PROJECT THAT ESTIMATE INCREASED SO THAT'S REFLECTED HERE. THIS ALSO REFLECTS THE PORTION OF THE DEBT THAT IS STILL LEFT TO BORROW. REALLY IMPORTANT NOTE I WOULD LIKE TO HIGHLIGHT HERE THIS ASSUMES THAT NO ONE TIME ONLY MONEY IS USED TO BUY DOWN THE REMAINING DEBT SO AS A RULE OF THUMB EVERY MILLION DOLLARS OF ONE TIME ONLY WOULD REDUCE THAT NUMBER BY \$59,000 MORE OR LESS. FOR EXAMPLE IF YOU PUT 10,000 OF ONE TIME MONEY TOWARD THIS IT COULD SAVE YOU ONGOING EXPENSES FOR 30 YEARS. WE MADE SOME ADJUSTMENTS BASED ON THE SETTLE LABOR CONTRACTS AND WE TRIED TO ONLY INCLUDE CASH IMPACTS HERE.

Mr. Renfro: SO AS AN EXAMPLE, THE LOCAL ADA CONTRACT INCLUDED SOME CHANGES IN DEFINITIONS RELATED TO SICK LEAVE AND THINGS LIKE THAT. WE HAVEN'T INCLUDED ANY IMPACTS ASSOCIATED WITH THAT SO WE'RE JUST TRYING TO INCLUDE EXPENSES THAT DEPARTMENTS ARE GOING TO SEE DIRECTLY. WE HAVE ADDED THE ADDITIONAL COSTS ASSOCIATED WITH THE MCDUFF SETTLEMENTS AND NURSES MARKET ADJUSTMENT WHICH IS DIFFERENT THAN THE NURSES BARGAINING WHICH IS STILL YET TO BE COMPLETED. THEN FOR LOCAL ADA, FOR FISCAL YEAR '19 BASED ON WHEN THE GENERAL FUND ALLOCATIONS CAME OUT WE'RE ASSUMING THAT DEPARTMENTS WILL BE ABLE TO COVER THAT IN '19 WITH SALARY SAVINGS. THE LINE BELOW THAT IS THE ADJUSTMENT WE'RE MAKING TO OUR COLA ASSUMPTIONS GOING FORWARD. WE'RE MOVING TO A MORE STABLE CPI MEASURE WHICH TRANSLATES TO OUR COLA. IT'S REALLY HIGH RIGHT NOW SO WE'RE INCREASING OUR COLA FORECAST FOR 2020 FROM 2.5% TO 2.8%. SO THAT OVER THE COURSE OF A FIVE-YEAR FORECAST PERIOD IT'S A REALLY SMALL ADJUSTMENT BUT TURNS INTO A \$1 MILLION IMPACT BY 2023.

I'LL REITERATE AGAIN THAT INFLATION IS JUST SOMETHING THAT THE COUNTY IS NOT EQUIPPED TO HANDLE. I HAVE ALREADY TALKED ABOUT THE CHANGES WE'RE MAKING TO OUR REVENUE FORECAST WHICH GETS US DOWN TO OUR FINAL LINE THERE OF \$3 MILLION SURPLUS IN 2019. TURNING INTO A 30.8 MILLION DOLLAR DEFICIT BY 2023 OR ANOTHER WAY OF THINKING ABOUT THAT BY THE TIME WE GET TO 2023 WE HAVE TO FIND \$30 MILLION OF NEW REVENUE OR ONGOING ACCOUNTS. THESE ARE ALL OF OUR REVENUE ASSUMPTIONS GOING FORWARD. I'LL TALK ABOUT ONE TIME ONLY FOR A SECOND. TO BREAK DOWN HOW WE GET TO OUR NUMBER WE HAD \$14 MILLION OF ADDITIONAL BWC, ALMOST EXCLUSIVELY DEPARTMENTAL UNDERSPENDING. WE ADDED REVENUES IN NOVEMBER, ABOUT 2.3 MILLION. WE'RE ADDING AN ADDITIONAL 4.3 MILLION THIS FORECAST AND WHEN WE FACTOR IN THE TRANSFER TO EAST COUNTY CITIES WE GET RESERVES TO BOARD POLICY LEVELS LEAVING US WITH \$18.7 MILLION.

Mr. Renfro: THAT 3 MILLION SURPLUS FOR 2019 IF YOU CHOOSE TO TREAT THAT AS ONE TIME ONLY YOU WOULD ADD IT ON TOP OF THE 18.7 TO GET YOU TO 21.8 MILLION OF ONE TIME ONLY. BY BOARD POLICY YOU WOULD SPLIT THAT IN TWO AND HAVE \$10.9 MILLION FOR CAPITAL PROJECTS AND 10 MILLION TO BE ALLOCATED. WE HAVE MADE MINOR CHANGES TO THE CONTINGENCY SO THIS IS ALMOST EXACTLY WHAT YOU SAW LAST TIME. AS A REMINDER YOU STILL HAVE \$1.4 MILLION OF REGULAR CONTINGENCY THEN AN ADDITIONAL ALMOST \$2 MILLION LEFT OVER FROM THE STATE-FED RAMP-DOWN WE PUT ASIDE. THAT 3.4 MILLION IF NOT USED TO BE ROLLED OVER AS ONE TIME ONLY FOR 2019, BUT I THINK IT'S REASONABLE TO ASSUME THAT BASED ON THE LABOR CONTRACT SITUATION YOU'LL PROBABLY GET SOME REQUESTS FOR THAT MONEY THIS YEAR.

Commissioner Smith: CAN YOU GO BACK TO THE 3 MILLION? THIS IF NO NEW PROGRAMS ARE ADDED IN FISCAL YEAR -- YOU SAY 3 MILLION. WHERE DID THAT COME FROM?

Mr. Renfro: THAT'S THE SURPLUS FOR FISCAL YEAR 2019.

Commissioner Smith: WHERE DID THE SURPLUS COME FROM?

Mr. Renfro: IN THE PAST WE HAVE IF WE HAVE HAD A MULTI-YEAR SURPLUS WE HAVE BALANCED OVER TWO TO THREE YEARS. AT THIS POINT WE WOULD BE UNABLE TO BALANCE OVER THE NEXT COUPLE OF YEARS SO WE'RE JUST BALANCING OVER ONE. THE SURPLUS IS JUST REVENUES ABOVE EXPENSES FOR THE YEAR BASED ON CURRENT FORECAST.

Commissioner Smith: WASN'T THAT \$3 MILLION ALREADY PART OF A 50% CUT TO GO TOWARDS THE INVESTMENTS AND FACILITIES SO WE'RE CUTTING IT AGAIN INSIDE THIS CALCULATION. 50% HAS TO GO UP ONE.

Mr. Renfro: OH. SO THE CALCULATION WHERE WE DEDICATE 50% TO FACILITIES?

Commissioner Smith: YES.

Mr. Renfro: SO THAT ASSUMES THAT YOU'LL USE THAT \$3 MILLION AS ONE TIME ONLY BUT YOU DON'T HAVE TO DO THAT. YOU CAN EITHER THINK ABOUT THIS AS TAKING THAT \$3 MILLION OUT OF THAT CALCULATION AND DOING WHATEVER THE BOARD DECIDES TO DO WITH IT --

Commissioner Smith: I WANTED TO MAKE SURE IT'S CLEAR BECAUSE YOU PUT IT IN THE \$21 MILLION WHICH IS CUT AND GIVEN 50% TO COUNTY FACILITY PROJECTS BUT THIS \$3 MILLION HAS ALREADY BEEN CUT BY 50% SO IT SHOULD BE OUTSIDE OF THE ONE TIME ONLY FUND CUT. IT WAS CUT IN PREVIOUS YEARS SO IT SHOULDN'T BE CUT AGAIN.

Mr. Jaspin: I UNDERSTAND WHERE YOU'RE GOING WITH THAT. WE COULD TAKE THE \$18.7 MILLION, DO THAT AND THEN HAVE \$3 MILLION OF ONE TIME ONLY MONEY THAT WOULDN'T FALL INTO THE FACILITY --

Commissioner Smith: I'M TRYING TO MAKE SURE THAT WE DON'T CUT IT TWICE. IT'S ALREADY HAD ITS FIRST CUT.

Mr. Jaspin: YEAH.

Commissioner Smith: THANK YOU.

Mr. Renfro: SO TO HIGHLIGHT SOME OF THE RISKS AND UNCERTAINTIES IN THE FORECAST GENERALLY WE THINK ABOUT THESE AS ECONOMIC FACTORS THAT COULD AFFECT OUR REVENUE COLLECTION, OUR EXPENSES, OR COULD AFFECT DEMAND FOR SERVICES. SO AS I NOTED EARLIER, TIMING OF CHANGES IN THE DEVELOPMENT CYCLE AND LOCAL RENTS WILL HAVE AN IMPACT ON HOW WE CHOOSE TO BUDGET FOR SPECIFIC YEARS. TRADE POLICY AND TARIFFS COULD HAVE MOST LIKELY A NEGATIVE IMPACT ON THE LOCAL ECONOMY BUT WE'LL SEE IF THOSE ACTUALLY MATERIALIZE. HOUSING AFFORDABILITY AND HOMELESSNESS IS DRIVING DEMAND FOR OUR SERVICES. WE ALWAYS PUT POLICY AND ECONOMIC IMPLICATIONS OF THE FEDERAL GOVERNMENT ACTIONS CONTINUES TO BE FAIRLY CHAOTIC. WE HAVE ADDED TO THIS LIST INFLATION WHICH IS SOMETHING THAT WE ARE WATCHING CLOSELY. THEN GENERAL CLIMATE CHANGE AND GEO POLITICS, IF THE UNITED STATES ABRUPTLY CHANGED ITS SECRETARY OF STATE THAT COULD CAUSE SOME UNCERTAINTY IN THE WORLD.

THEN GENERALLY, THE COUNTY IS SET UP TO HANDLE INDIVIDUAL ISSUES AS THEY COME UP BUT IF THERE'S A CON INFLUENCE OF RISKS WE WOULD BE IN SOME TROUBLE. SO JUST TO SUMMARIZE WHAT WE TALKED ABOUT TODAY, WE'RE ADDING 4.3 MILLION, WHICH IS 0.87% OF ADOPTED REVENUES TO THE FORECAST. YOU HAVE LEFT IN THE CONTINGENCY 1.4 MILLION OF REGULAR CONTINGENCY PLUS 2.1 MILLION LEFT OVER FROM THE STATE-FED RAMP-DOWN. NO NEW ONGOING PROGRAMS CAN BE SUPPORTED IN 2019 ABSENT ADDITIONAL REVENUES OR REALLOCATION.

THE DEFICIT WE EXPECT TO GROW TO \$30.8 MILLION BY 2023. THAT MEANS WE NEED ABOUT 30 MILLION OF NEW REVENUE OR PROGRAM REDUCTIONS OVER THE NEXT FIVE YEARS. THEN ASSUMING THAT \$3 MILLION IS USED AS ONE TIME ONLY YOU WOULD HAVE 21.8 MILLION, IF NOT 18.7. MAJOR RISKS AND UNCERTAINTIES, THE OPEN LABOR CONTRACTS WE KNOW THAT THAT'S GOING TO ADD ADDITIONAL EXPENSES SO THAT SURPLUS AND DEFICIT WE SHOWED YOU, MENTALLY ADJUST THAT DOWN A LITTLE BIT. THEN INFLATION. SO WITH THAT WE WOULD BE HAPPY TO TAKE QUESTIONS.

Chair Kafoury: QUESTIONS? GO AHEAD.

Commissioner Vega Pederson: I HAVE A BUNCH. HI. I LOVE THIS. EVEN THOUGH IT'S BAD NEWS I LOVE GETTING ALL THIS INFORMATION. IT'S A REALISTIC BASE TO WORK FROM. I HAVE A QUESTIONS THAT JUMP ALL OVER THE PLACE. I GUESS I WILL START WITH JUST A QUESTION THAT CAME UP WHEN YOU WERE TALKING ABOUT THE ADDITIONAL MONEY FROM THE U.S. MARSHALS FOR THE BEDS. DOES THAT GO GENERAL FUND?

Mr. Renfro: YES.

Commissioner Vega Pederson: OKAY. THE REAL ESTATE IMPACT ON THE BIT, SO YOU HAD MENTIONED, ONE OR TWO DEVELOPMENTS COULD REALLY CHANGE THAT FOR INSTANCE LIKE A CITY COUNCIL NOT APPROVING A COUPLE OF DEVELOPMENTS COULD HAVE A BIG IMPACT ON THAT.

Mr. Renfro: POSSIBLY.

Commissioner Vega Pederson: IS THERE A WAY TO FORECAST ANY OF THE TRENDS LIKE WITH THE PERMITS THAT ARE BEING FILED? DO YOU KEEP AN EYE ON THAT?

Mr. Jaspin: LITTLE CAUTIONARY ABOUT THE PERMITS. WE KNOW A LOT OF PERMITS AND THINGS GOT STARTED INTO THE PROCESS SO THEY WOULD BE GRANDFATHERED IN. SO SOMETIMES PEOPLE PULL PERMITS THEN NEVER BUILD THE PROJECT. THE ONE THING ESPECIALLY ABOUT THE BIT OVER THE LONG TERM IS THERE'S A LOT OF ODDITIES THAT CREEP IN. JEFF MENTIONED BIG PROJECTS BUT I SUSPECT THAT THERE ARE A LOT OF SMALLER REAL ESTATE TRANSACTIONS THAT TOOK PLACE, SAY, MID COUNTY WHERE PEOPLE HAD ALMOST YOUR TYPICAL 1970 TWO, THREE-STORY APARTMENT COMPLEX.

AS THE LAND INCREASED THOSE WERE SOLD AND PEOPLE HAD A LARGE PROFIT. SO IT'S VERY DIFFICULT ABSENT OF GOING OUT AND GETTING LIKE GOING PROPERTY BY PROPERTY AND WE ARE WORKING WITH THE CITY'S REVENUE BUREAU TO GET BETTER DATA ON EACH OF THE TRANSACTIONS SO WE CAN TEASE IT OUT. BUT THEY ARE VERY SENSITIVE FOR UNDERSTANDABLE REASONS ABOUT JUST RELEASING PEOPLE'S INDIVIDUAL PROPERTY TAX INFORMATION.

Mr. Renfro: THE BUREAU OF DEVELOPMENT SERVICES DOES ATTEMPT TO FORECAST THESE PERMITS. IT'S DONE BY A FORMER RESEARCH ASSISTANT OF MINE WHEN I WORKED AT PORTLAND STATE. I THINK IT'S PROBABLY THE HARDEST JOB AN ECONOMIST DOES IN THE CITY OR THE COUNTY. THEY DEAL WITH THE SAME THING. THEY CAN SORT OF FORECAST WHAT THE

UNDERLYING ACTIVITY IS BUT IF YOU HAVE A COUPLE OF REALLY LARGE PROJECTS THAT'S GOING TO TOTALLY CHANGE THE PICTURE. THEY TRY TO.

Commissioner Vega Pederson: OKAY. THEN WHEN YOU WERE TALKING ABOUT THEIR RENT AMOUNT WAS THAT COMMERCIAL INCLUDED OR JUST RESIDENTIAL RENTS?

Mr. Renfro: JUST RESIDENTIAL.

Commissioner Vega Pederson: OKAY. SO I THINK THAT THE SLIDE 15, JUST LIKE WHEN IT SHOWED THE OUTLYING YEARS, I'M JUST GOING TO PRINT THAT OUT AND PUT IT IN MY OFFICE WHEN EVERYBODY COMES TO ASK FOR MONEY. [LAUGHTER] I DID HAVE A COUPLE OF QUESTIONS ABOUT THE CPI, NOT HAVING A PORTLAND SPECIFIC MEASUREMENT AND USING A WEST COAST. WE ARE ALWAYS CONSIDERED THE MOST AFFORDABLE BIG CITY ON THE WEST COAST, SO DOES TRACKING TO THAT CPI ARTIFICIALLY INFLATE OUR CPI, OR DO YOU FEEL IT'S MORE ACCURATE CAPTURING OF OURS?

Mr. Renfro: WE LOOKED AT A NUMBER OF MEASURES AND OVER THE LAST 20 YEARS, THE PORTLAND CPI VERSUS WEST COAST SIZE A, WHICH WE MOVED TO, THE AVERAGE DIFFERENCE WAS 0.15%. IT WAS THE CLOSEST ONE WE COULD MOVE TO. THE DIFFERENCE IS IF YOU LOOK AT THE PORTLAND NUMBER IT'S ALL OVER THE PLACE THEN THAT WEST SIZE A HAD A STEADIER INCREASE. WE TRIED TO PICK SOMETHING THAT ACCURATELY REFLECTED WHAT WE WERE SEEING IN PORTLAND.

Mr. Jaspin: JUST TO ELABORATE, IN THE SHORT TERM THE PORTLAND INDEX WAS GROWING FASTER THAN THE WEST COAST AVERAGE CONSIDERABLY WHEREAS IF YOU GO BACK OVER 20 YEARS THE FIRST TEN YEARS OF THAT IT WAS GROWING SLOWER.

Commissioner Vega Pederson: THANK YOU VERY MUCH FOR ALL THIS INFORMATION T.

Vice-Chair Stegmann: THANK YOU, CHAIR. THANK YOU FOR THE REPORT. I HAD A COUPLE OF QUESTIONS. ON THE SUMMARY PAGE IT SAYS YOU HAVE A REVENUE FORECAST INCREASE OF 4.3 MILLION. SO THAT'S INCLUDED SAYING THAT WE HAVE THE 3.3 UNALLOCATED CONTINGENCY, THAT'S INCLUDED IN THAT. THEN THE OTHER QUESTION, SO THE SECOND BULLET FROM THE BOTTOM YOU'RE SAYING WE HAVE RESOURCES OF \$21.8 MILLION ASSUMING NO NEW PROGRAMS ARE STARTED. I'M TRYING TO WRAP MY MIND AROUND THIS. WE HAVE LIKE A \$30 MILLION DEFICIT IN FIVE YEARS. SO THEORETICALLY THAT COULD BE USED TO FILL THAT \$30 MILLION GAP?

Mr. Jaspin: IT WOULDN'T FILL MUCH OF IT BECAUSE THAT'S ONE TIME ONLY VERSUS THE 30 MILLION, WHICH IS ONGOING.

Vice-Chair Stegmann: THAT'S DEPRESSING. [LAUGHTER] I WANT TO DO THE SAME THING COMMISSIONER VEGA PEDERSON DID. LIKE POSTER SIZE.

Mr. Jaspin: WHAT WE CAN DO, AND WHAT WE HAVE DONE IS WE HAVE USED SOME ONE TIME ONLY MONEY TO REDUCE DEBT. SO IT DOESN'T FILL THE HOLE, BUT IT DOES HELP US CREATE ONGOING MONEY FOR LONG PERIOD OF TIME AND GIVE THIS BOARD AND FUTURE BOARDS MORE FLEXIBILITY.

Vice-Chair Stegmann: HAVE YOU PROJECTED THAT LIKE HOW WE COULD REDUCE OUR DEBT AND HOW THAT ALLIANCE WITH YOUR FIVE-YEAR FORECAST?

Mr. Jaspin: YEAH, JEFF MENTIONED WITH THE RULE OF THUMB IF WE'RE JUST FORSAKE OF ARGUMENT TAKE 10 MILLION OF ONE TIME ONLY AND USE IT TO AVOID DEBT IT WOULD SAVE US ABOUT \$600,000. OF ONGOING MONEY.

Vice-Chair Stegmann: OKAY. VERY GOOD. THIS IS IMPORTANT INFORMATION. NOT GREAT NEWS BUT WE KNEW IT WAS COMING. I APPRECIATE YOUR EXPERTISE. YOU'RE RIGHT ON IN YOUR FORECASTS. THEY CONTINUE TO BE REALLY SOLID. I APPRECIATE THE EXPERTISE AND KNOWLEDGE THAT YOU BRING SO WE CAN MAKE HOPEFULLY VERY GOOD, SOLID, INFORMED, DIFFICULT DECISIONS. SO THANK YOU FOR THE WORK.

Commissioner Meieran: THANK YOU. I CONCUR WITH COMMISSIONERS VEGA PEDERSON AND STEGMANN. I JUST HAD ONE QUESTION AND IT SORT OF MAKES SENSE IN MY MIND AS I ASK IT AND SORT OF IT DOESN'T. HOPEFULLY YOU CAN BE THE JUDGE. IS THERE A WAY THAT IF YOU HAVE ONE TIME ONLY THAT YOU CAN USE ONE TIME ONLY FUNDS OVER A CERTAIN NUMBER OF YEARS LIKE HAVE IT ALLOCATED OVER THREE YEARS FOR A ONE-TIME ONLY PROJECT, DOES THAT MAKE SENSE, OR DOES THAT TURN INTO AN ONGOING PROGRAM EVEN THOUGH IT'S NOT ONGOING, IT'S FINITE.

Mr. Jaspin: YEAH, ESSENTIALLY WHEN WE REDUCE OUR DEBT LEVEL THAT'S KIND OF AN ANALOGY BUT WE TRADITIONALLY TRY NOT TO TAKE, SAY, 10 MILLION AND SPREAD IT OVER THREE YEARS BECAUSE YOU ONLY GET \$3 MILLION. A LOT OF TIMES WHAT WE WANT TO FUND LOOKS LIKE AN ONGOING PROGRAM SO WE GO INTO YEAR THREE, SUDDENLY YOUR GAP IS AN ADDITIONAL 3 MILLION. SO WE GENERALLY TRY TO AVOID THAT BUT ULTIMATELY IT IS THE BOARD'S POLICY.

Chair Kafoury: ANY OTHER QUESTIONS OR COMMENTS? THANK YOU FOR COMING THIS MORNING.

B.2 Board Briefing on Multnomah County's Early Childhood Program Investments. Sponsor: Commissioner Jessica Vega Pederson, D-3. Presenters: Ebony Clarke, Annie Lewis, Peggy Samolinski and Invited Guests.

Chair Kafoury: FOR OUR NEXT BRIEFING WE HAVE MULTNOMAH COUNTY'S EARLY CHILDHOOD INVESTMENTS. VERY EXCITING.

Commissioner Vega Pederson: WHILE FOLKS ARE SITTING DOWN I WILL KICK US OFF WITH AN INTRODUCTION. THANK YOU, CHAIR. GOOD MORNING, EVERYBODY. MULTNOMAH COUNTY HAS A LONG HISTORY OF INVESTING IN EARLY CHILDHOOD THROUGH PARAGRAPHS THAT SUPPORT GROWTH, DEVELOPMENT AND PARENTING SUPPORT IN EDUCATION. WE KNOW THAT HEALTHY CHILD DEVELOPMENT IS THE FOUNDATION TO A HEALTHY, VIBRANT COMMUNITY. I HAVE FOUND THIS AMAZING BUT 90% OF A CHILD'S BRAIN IS DEVELOPED BY AGE 3 AND RESEARCH INDICATES THAT INVESTING EARLY IN A CHILD'S DEVELOPMENT SIGNIFICANT LE REDUCES WIDENING OPPORTUNITY GAP, NEED FOR REMEDIAL EDUCATION AND LOWERS THE CHANCE A CHILD BECOMES INVOLVED IN THE CRIMINAL JUSTICE SYSTEM. AND IT MAKES SENSE DOLLAR-WISE TOO.

THE NATIONAL FORUM ON EARLY CHILDHOOD POLICY AND PROGRAMS FOUND HIGH QUALITY PROGRAMS CAN SAVE FROM FOUR TO \$9 FOR EVERY DOLLAR INVESTED. I REQUESTED THIS BRIEF TO GIVE A DEEPER UNDERSTANDING OF THE RANGE OF PROGRAMS AND SERVICES OUR DEPARTMENTS PROVIDE TO THE COMMUNITY AND HOW OUR INVESTMENTS ALIGN WITH THE LARGER EARLY CHILDHOOD SYSTEM. PEGGY AND HER TEAM IN YOUTH AND FAMILY SERVICES HAVE BROUGHT TOGETHER A WORK GROUP THAT HAS TAKEN A LOOK AT THE RANGE OF INVESTMENTS TO BETTER UNDERSTANDING WHO WE'RE SERVING AND OUR IMPACT TO HELP INFORM OUR LONGER TERM VISION OF WHAT MULTNOMAH COUNTY'S ROLE IS IN EARLY CHILDHOOD. THANK YOU GUYS SO MUCH FOR BEING HERE.

Ms. Samolinski: THANK YOU, COMMISSION PIERSON, MADAM CHAIR, COMMISSIONERS, PEGGY SAMOLINSKI WITH COUNTY HUMAN SERVICES IN THE YOUTH AND FAMILY SERVICES DIVISION. I'M HAPPY TO BE IN FRONT OF YOU HERE AGAIN JUST A FEW WEEKS SINCE MY LAST BRIEFING. I THINK WE HAVE A THEME HERE. I'M JOINED WITH SOME OF MY COLLEAGUES, WE ALL HAVE THINGS TO SHARE WITH YOU TODAY. SO WE'RE REALLY GRATEFUL FOR THIS OPPORTUNITY. WE THINK THIS IS PERHAPS THE FIRST TIME THAT WE HAVE COME TO SHARE WITH YOU KIND OF A BROAD LOOK AT THE COUNTY'S INVESTMENTS ON EARLY CHILDHOOD SUPPORTS AND WE DON'T THINK IT WILL BE THE LAST TIME, AT LEAST WE HOPE NOT.

WE HAVE REALLY EXCITING WORK THAT WE'RE DOING TOGETHER. WE HOPE THAT THERE WILL BE FUTURE OPPORTUNITY FOR US IN THE WORKS. THIS IS

A COLLECTIVE PRESENTATION AGAIN. YFS HAS TAKEN THE LEAD HOWEVER IT'S NOT OUR WORK. THIS IS THE COUNTY'S WORK AND WE'RE GOING TO SHARE WITH YOU SOME OF THE IMPORTANT ELEMENTS OF THAT. SO AGAIN OUR PURPOSE TODAY IS TO PROVIDE A BROAD OVERVIEW OF COUNTY INVESTMENTS AND EARLY CHILDHOOD SUPPORT.

Ms. Samolinski: WE'RE HERE BECAUSE TOO MANY CHILDREN IN MULTNOMAH COUNTY ARE FULL OF PROMISE BUT TOO FAR FROM BECAUSE OF HISTORICAL AND SYSTEMIC OP PREPARATION. WHILE MANY ORGANIZATIONS IMPACT EARLY CHILDHOOD SUCCESS WE BELIEVE MULTNOMAH COUNTY PLACE A CRITICAL ROLE TO FOCUS ON RACIAL EQUITY AND JUSTICE FOR OUR FAMILIES. AS A GOVERNMENT AGENCY IT'S OUR OBLIGATION AND ROLE TO CHAMPION THIS WORK. WE WANT TO SHARE OUR INVESTMENTS IN YOUNG CHILDREN'S POSITIVE DEVELOPMENTS.

WE WANT TO BEGIN BY RECOGNIZING THAT EARLY CHILDHOOD WORK IS DONE IN PARTNERSHIP WITH FAMILIES, CARE-GIVERS AND COMMUNITIES. THE ADULTS IN A CHILD'S LIFE AND THE COMMUNITY THEY GROW UP IN GREATLY INFLUENCE THEIR FUTURE PROSPERITY. IF WE WANT OUR EFFORTS TO REACH MAXIMUM IMPACT WE MUST BUILD ON PARENT STRENGTHS AND REMOVE OBSTACLES THAT LIMIT FAMILIES' OPPORTUNITIES. WE MUST INVEST IN COMMUNITY BASED SOLUTIONS THAT VALUE FAMILY EXPERIENCES AND CULTURAL IDENTITY.

AS THE COMMISSIONER ALLUDED TO THE ECONOMIC RETURN ON INVESTMENT FOR THIS WORK INCLUDES BOTH POSITIVE IMPACT ON CURRENT AND POTENTIAL WORK FORCE, AVOIDING COSTLY INTERVENTIONS AS CHILDREN GROW AND THE FUTURE WORK FORCE MADE UP OF YOUNG CHILDREN IN OUR COMMUNITY. MEETING THE COMPLEX NEEDS OF FAMILIES ALSO MEANS THAT COUNTY EARLY CHILDHOOD WORK IS DONE BY MULTIPLE DEPARTMENTS AND WITHIN THE CONTEXT OF LARGER COMMUNITY PARTNERSHIPS. THIS BRIEFING WILL PROVIDE AN OVERVIEW OF THE WORK ADVANCING THE DEVELOPMENT, PHYSICAL HEALTH, MENTAL HEALTH AND SOCIAL AND EMOTIONAL LEARNING FOR YOUNG CHILDREN AND FAMILIES IN THE COUNTY. WE WILL SET A CONTEXT FOR WHO THE KIDS WILL BE AGE BIRTH TO IX. WE WILL REVIEW CURRENT INVESTMENTS AND EACH DEPARTMENT WILL OFFER A SNAPSHOT INTO WHAT THEY ARE FUNDING A AND PROVIDING AND SHARE ABOUT A COUNTYWIDE WORK GROUP AS A BRIDGE FOR INTERNAL COLLABORATION AND JOINT VISIONING. WE VALUE COLLABORATING INTERNALLY AND EXTERNALLY TO GIVE ALL CHILDREN THE BEST CHANCE FOR AN EQUITABLE START.

SO WE'RE STARTING WITH AN OVERVIEW OF THE NUMBER OF KIDS AND CHILDREN IN MULTNOMAH COUNTY. WE PICKED BIRTH TO SIX BECAUSE THAT IS THE AGE RANGE THAT WE HAVE SOME REALLY GOOD RECENT DATA ON AND THAT THE STATE OF OREGON HAS IDENTIFIED AS THEY FORM THEIR

EARLY LEARNING HUBS ABOUT FOUR YEARS AGO. SO THAT'S THE RANGE WE'RE USING. WE ALSO WANT TO REFINED FOLKS WE'RE TALKING INVESTMENTS BIRTH TO SIX. WE KNOW THEY DON'T COME ABSENT PARENTS OR CARE-GIVERS BUT FOR THE PURPOSE OF THIS BRIEFING AND THIS INITIAL EXERCISE WE WANT TO DRILL IN WHERE THE COUNTY WHERE WE'RE FOCUSING SERVICES TARGETING THAT POPULATION KNOWING THOSE ONE-YEAR-OLDS ARE NOT COMING TO SERVICE ABSENT SOME ADULT WITH THEM. WE'RE USING NUMBERS THAT IS FROM AN ANALYSIS COMPLETED BY EQUITY NORTHWEST USING FIVE-YEAR ESTIMATES OF THE AMERICAN COMMUNITY SUR FAY FOR 2009 TO 2013.

Ms. Samolinski: THIS IS DATA THAT EARLY LEARNING MULTNOMAH PUT TOGETHER SEVERAL YEARS AGO AND THEY HAVE BEEN USING TO RECENTER THE CONVERSATION ABOUT FOCUSING INVESTMENTS ON CHILDREN OF COLOR IN OUR COMMUNITY. SO WE KNOW THERE ARE APPROXIMATELY 63,000 KIDS BIRTH TO AGE SIX IN MULTNOMAH COUNTY. A LITTLE LESS THAN HALF OF THEM ARE CHILDREN OF COLOR. AND WE KNOW THAT MORE THAN HALF OF THE KIDS CHILDREN AGES SIX AND UNDER, ABOUT 34,000 ARE LIVING IN HOUSEHOLDS THAT EARN \$200,000 OF THE FEDERAL POVERTY LINE.

FAMILIES WITH YOUNG CHILDREN WITH AN ANNUAL INCOME OF LESS THAN \$50,000 A YEAR FOR A FAMILY OF FOUR. WE KNOW THAT CAN BE CHALLENGING. SO OVER ALL THE TOTAL POPULATION OF CHILDREN SIX AND UNDER IN OUR COUNTY REPRESENT A LITTLE LESS THAN HALF OF THE KIDS IN THAT AGE RANGE. YET CHILDREN OF COLOR MAKE UP MORE THAN TWO-THIRDS OF THE CHILDREN LIVING IN POVERTY. SO PUT ANOTHER WAY, SEVEN OUT OF TEN CHILDREN ZERO TO SIX LIVING IN POVERTY ARE CHILDREN OF COLOR. I'M GLOWING TO TURN TO ANNIE LEWIS FROM THE LIBRARY TO REVIEW MORE ABOUT WHY WE INVEST.

Ms. Lewis: SO TO LOOK AT WHY WE INVEST IN EARLY CHILDHOOD WE LOOK AT TWO TRAINS OF THOUGHT. ONE IS BRAINS. SMALL BRAINS. AS COMMISSIONER VEGA PEDERSON ALLUDED TO 80% OF BRAIN DEVELOPMENT HAPPENS IN THE FIRST FIVE YEARS. SCIENTISTS NOW KNOW THAT TOXIC STRESS IN EARLY CHILDHOOD FROM EXTREME POVERTY, ABUSE OR SEVERE MATERNAL DEPRESSION DAMAGES THE DEVELOPING BRAIN. THIS DAMAGE CAN LEAD TO PROBLEMS IN LEARNING, BEHAVIOR AND INCREASED SUSCEPTIBILITY TO PHYSICAL AND MENTAL HEALTH CHALLENGES OVER TIME. THE SECOND LINE OF THOUGHT WE LOOK AT IS IT'S A SMART INVESTMENT. PROMOTING SUPPORTIVE AND POSITIVE CONDITIONS FOR EARLY CHILDHOOD DEVELOPMENT IS MORE EFFECTIVE AND LESS COSTLY THAN ATTEMPTING TO ADDRESS THE CONSEQUENCES OF EARLY ADVERSITY LATER. FOCUSING ON PREVENTION ALLIANCE WITH SOCIAL DETERMINANTS OF HEALTH BRAIN WORK AND UPSTREAM PREVENTION WORK.

Ms. Lewis: RESEARCH DONE SHOWS THAT HIGH QUALITY BIRTH TO FIVE PROGRAMS CAN DELIVER AN ESTIMATED SEVEN TO \$12 RETURN FOR EACH DOLLAR INVESTED. THIS VARIES BY TYPE AND DEPTH OF PROGRAM. BUT RESEARCH DEMONSTRATES THAT A POSITIVE COST BENEFIT RATIO FOR ALMOST ALL PROGRAMS THAT HE STUDIED. RECENT RESEARCH DEMONSTRATES THAT HIGH QUALITY EARLY CHILDHOOD PROGRAMS HAVE POSITIVE LIFE CYCLE BENEFITS ON HIGH SCHOOL GRADUATION, YEARS OF EDUCATION, ADULT EMPLOYMENT AND ON THE INCOMES OF PARTICIPANTS AND THEIR PARENTS. THE ABILITY TO CHANGE BEHAVIOR DECREASES OVER TIME AND GETTING IT RIGHT EARLY IS LESS COSTLY TO SOCIETY AND INDIVIDUALS OVER TIME. A MUCH SMARTER INVESTMENT FOR PUBLIC DOLLARS THAN TRYING TO FIX THE CONSEQUENCES LATER. SO HOW MUCH DOES MULTNOMAH COUNTY INVEST? EBB ONI WILL SHARE OUR CURRENT COUNTY INVESTMENTS.

Ms. Clarke: THANK YOU. GOOD MORNING, MADAME CHAIR, COMMISSIONERS. WHAT I'M GOING TO DO NOW IS WALK YOU THROUGH ABOUT THREE OR FOUR SLIDES TO KIND OF GIVE YOU A SNAPSHOT OF WHAT COUNTY INVESTMENT LOOKS LIKE IN COMPARISON TO OTHER FUNDING ACROSS HUMAN SERVICES, HEALTH AND THE LIBRARY. I WANT TO ALSO PROVIDE A LEVEL OF CONTEXT TO HELP YOU UNDERSTAND HOW WE ARRIVED AT THE NUMBERS. WHAT WE COLLECTIVELY DID WAS REVIEW ALL OF OUR PROGRAM OFFERS WERE HIGHLIGHTED WHERE WE WERE PROVIDING EARLY CHILDHOOD SERVICES AND SUPPORT THAT WERE ADOPTED IN FY-18 BUDGET TO ATTEMPT TO GET A CLEAR RANGE OR SNAPSHOT OF WHAT THE FULL MONETARY INVESTMENT OF CGF AND OTHER FUNDS ARE WITHIN OUR VARIOUS SERVICE AREAS. WE RECOGNIZE WHEN WE'RE LOOKING AT NUMBERS THERE ARE LIMITATIONS, BUT BECAUSE WE HAD SEVERAL OPPORTUNITIES TO COME TOGETHER TO PROVIDE FEEDBACK AND REFINE THE NUMBERS WE FEEL GOOD ABOUT THE NUMBERS WE'LL WALK THROUGH.

THE FIRST SLIDE SHOWS A TOTAL SNAPSHOT OF EARLY CHILDHOOD INVESTMENT BEING ABLE TO LOOK AT THE VARIOUS FUNDING CATEGORIES IN COMPARISON TO CGF OR LIBRARY DISTRICT AND OTHER FUNDS. THE TOTAL CONTINUOUS OR ARRAY OF REVENUE ARE ABOUT \$27 MILLION. ONE THING THAT I DO WANT TO HIGHLIGHT IS WHEN I'M REFERRING TO OTHER THAT CAN BE SCHOOL DISTRICT FUNDING, THAT COULD BE EARLY LEARNING MULTNOMAH FUNDING, IT CAN BE FUNDING PROVIDED THROUGH CARE OREGON OR SOME OF OUR MEDICAID SERVICES. OR OTHER STATE GRANTS.

THIS SLIDE SHOWS A TOTAL FUNDING BY DEPARTMENT SO WHAT YOU'LL SEE IS ABOUT 31% WE HAVE FUNDING WITHIN HUMAN SERVICES, 59% WITHIN THE HEALTH DEPARTMENT, THEN 8.5% WITHIN OUR LIBRARY. THIS NEXT SLIDE SHOWS OUR TOTAL INVESTMENT OF ABOUT \$27 MILLION BUT THIS GIVES US A SNAPSHOT OF ACTUAL CGF, OR LIBRARY DISTRICT FUNDS, IN COMPARISON TO OTHER. FOR HUMAN SERVICES YOU'LL SEE THAT THE CGF IS ABOUT 2

MILLION, THE OTHER 6.5 MILLION. FOR THE HEALTH DEPARTMENT CGF IS CLOSE TO 7 MILLION WITH OTHER FUNDING BEING ABOUT 9 MILLION. THEN BELOW THE LIBRARY DISTRICT FUNDING IS 1.9 MILLION.

AGAIN, I JUST WANT TO HIGHLIGHT WHEN WE SAY OTHER, IT'S SPECIFIC TO OTHER REVENUE STREAMS WHETHER IT'S SCHOOL DISTRICTS, MEDICAID, EARLY LEARNING MULTNOMAH OR OTHER STATE FUNDING. SO THIS IS A SNAPSHOT OF JUST LOOKING AT OUR CGF ONLY ACROSS THE THREE DIVISIONS. SO YOU'LL SEE FOR HUMAN SERVICES THERE'S ABOUT 19% THAT MAKES UP THE CGF FUNDING FOR EARLY CHILDHOOD SERVICES. FOR THE HEALTH DEPARTMENT CLOSE TO 63%, THEN FOR THE LIBRARY IT'S CLOSE TO 18%. SO NOW I'M GOING TO TURN IT OVER TO LARISHA, WHO WILL WALK THROUGH PUBLIC HEALTH FUNDING.

Ms. Baker: GOOD MORNING. WITHIN THE HEALTH DEPARTMENT AND MATERNAL CHILD FAMILY HEALTH, WE HAVE AN INVESTMENT OF MORE THAN 18 MILLION THAT GOES TOWARDS PROVIDING SERVICES TO SUPPORT FAMILIES. ABOUT 7 MILLION FROM GENERAL FUND AND ABOUT 10 MILLION FROM OTHER FUNDING SOURCES SUCH AS STATE AND FEDERAL. OUR PROGRAM COMMUNITY EDUCATION WORKER, HEALTHY FAMILIES, HEALTHY BIRTH INITIATIVES, NURSE FAMILY PARTNERSHIP, HOME VISITING, MATERNAL CHILD MEDICAL, FUTURE GENERATIONS COLLABORATIVE AND WAKE WOMEN AND CHILDREN ALL FOCUS ON ADDRESSING HEALTH DISPARITIES AND SUPPORTING CULTURAL RESILIENCY, REDUCING MATERNAL AND FAMILY STRESS, RESOURCES LIKE HOUSING AND FOOD, PARENT ATTACHMENT AND CHILD DEVELOPMENT, USING NATURAL LEADERS IN THE COMMUNITY TO HELP STRENGTHEN TIES BETWEEN FAMILIES AND SYSTEM.

WE'RE ABLE TO MORE EFFECTIVELY ADDRESS DISPARITIES BY WORKING IN PARTNERSHIP TO IDENTIFY PRIORITIES. WE USE TRAUMA INFORMED APPROACH TO CONNECT STRATEGY AND POLICY DEVELOPMENT. RECENTLY WE COMPLETED OUR STATE REVIEW AND ONE OF THE OUT COMES WE ARE PROUD OF ARE OUR BREASTFEEDING RATE. WE'RE NEARLY AT 100% INITIAL BREASTFEEDING RATES AND THEN A RATE OF 63% AT SIX MONTHS THEN AT 12 MONTHS STILL AT 59%. SO THAT'S SOMETHING WE'RE PROUD OF. OUR NEWEST APPROACH TO ADDRESSING HEALTH DISPARITIES IS MATERNAL CHILD MEDICAL HOME PROJECT A COLLABORATION BETWEEN PUBLIC HEALTH AND PRIMARY CARE FUNDED BY CARE OREGON. THIS IS A UNIQUE SERVICE PROGRAM APPLYING CULTURALLY SPECIFIC STRATEGIES, CONNECTING PARTNERSHIP WORK AND LINKING PRACTICE TO POLICY. FY-17 WE SERVED A TOTAL OF OVER 1300 FAMILIES IN OUR HOME VISITING PROGRAMS AND JUST UNDER 24,000 IN OUR WAKE PROGRAM.

Ms. Clarke: EARLY CHILDHOOD MENTAL HEALTH PROGRAM IS A PREVENTION BASED MENTAL HEALTH PROGRAM WITHIN THE DIVISION OF MENTAL HEALTH AND ADDICTION SERVICES DIVISION. THE PROGRAM FOCUSES ON SOCIAL

AND EMOTIONAL WELL-BEING AND MENTAL WELLNESS FOR INFANTS, TODDLERS AND YOUNG CHILDREN, ZERO TO SIX. THE GOAL IS TO ASSIST INFANTS AND TODDLERS AND YOUNG CHILDREN WITH DEVELOPING THE CAPACITY TO EXPERIENCE, MANAGE AND EXPRESS A FULL RANGE OF EMOTION. WE HAVE MENTAL HEALTH CONSULTANTS THAT WORK IN SEVEN DIFFERENT HEAD STARTS ACROSS MULTNOMAH COUNTY. ONE TIDBIT I WOULD LIKE TO PROVIDE, THIS PROGRAM HAS BEEN AROUND FOR ABOUT 28 YEARS. IT STARTED AS A COLLABORATION WITH ALBINA HEAD START WHERE WE STARTED OUT WITH ONE MENTAL HEALTH CONSULTANT PROVIDING SERVICES AND SUPPORT IN ONE CLASSROOM.

Ms. Clarke: TODAY WE HAVE A STAFF OF 13 MENTAL HEALTH CONSULTANTS THAT TOUCH AND SUPPLY SERVICES IN CLASSROOMS WITHIN THE VARIOUS HEAD STARTS. I WOULD LIKE TO BACK UP AND SPECIFICALLY NAME THE HEAD STARTS THAT WE PARTNER WITH. WE PARTNER WITH ALBINA EARLY HEAD START, ALBINA HEAD START, MOUNT HOOD COMMUNITY COLLEGE HEAD START, NEIGHBORHOOD HOUSE, OCDC MIGRANT HEAD START AND PORTLAND PUBLIC SCHOOLS HEAD START. AGAIN, THERE'S SEVEN HEAD START ORGANIZATIONS WHERE WE THEN ACTUALLY ARE PROVIDING SERVICES AND SUPPORT AT 74 DIFFERENT LOCATIONS. JUST TO KIND OF PROVIDE A LITTLE BIT MORE SPECIFICITY IN REGARDS TO FUNDING FOR OUR SPECIFIC PROGRAM WE HAVE A BUDGET OF ABOUT 1.8 MILLION WHERE YOU'LL SEE THAT ABOUT 59% IS FUNDED FROM CGS, THE OTHER 41% COMPRISED OF STATE FUNDING, WHICH IS ABOUT 25% OF THAT 41% FIGURE THEN ABOUT 15% OF THAT IS ACTUAL CONTRIBUTION FROM VARIOUS HEAD STARTS THEN A SMALL PORTION LESS THAN 2% AS MEDICAID FUNDING.

THE EARLY CHILDHOOD MENTAL HEALTH PROGRAM IS A PROGRAM THAT IS GROUNDED IN TWO EVIDENCE BASED FIDELITY PROGRAMS OR MODELS I SHOULD SAY. THE POSITIVE BEHAVIORAL SUPPORTS ALSO KNOWN AS PBIS, THEN INCREDIBLE YEARS. ON THE SLIDES YOU'LL SEE A DEPICTION OF A TRIANGLE THAT HIGHLIGHTS THE FOUNDATION OF THE MODEL THAT GUIDES THE WORK THAT WE DO IN THE PROGRAM. SO AT THE BASE YOU'LL SEE EFFECTIVE WORK FORCE SO THE PROGRAM REALLY PARTNERS AND WORKS TO TRAIN THE FACULTY AND STAFF WITHIN THE HEAD START ORGANIZATIONS AND CLASSROOMS IN ADDITION TO WORKING WITH THE FAMILIES AND THEN OTHER KEY CHILD SERVING AGENCIES THAT TOUCH THE INDIVIDUAL CHILD TO ENSURE THAT THEY ARE EFFECTIVELY TRAINED TO HELP SUPPORT EMOTIONAL BEING. SO TO PROVIDE SOME CLARITY FOR EXAMPLE IT'S REALLY WORKING WITH THE CLASSROOM TEACHER TO HAVE THEM THINK ABOUT HOW IS THIS CLASSROOM SET UP TO HELP SUPPORT THE BEHAVIORS THAT WE'RE LOOKING FOR AND MITIGATE OR DETER BEHAVIORS THAT ARE NOT GOING TO HELP THE CHILD BE SUCCESSFUL AS THEY START TO MOVE THROUGH THE CONTINUUM OF ACADEMICS.

FROM EFFECTIVE WORK FORCE THE NEXT LEVEL IS WHAT WE CALL OUR PREVENTION AND PROMOTION CATEGORY, WHERE WE REALLY WORK TO ENSURE THAT WE'RE PROVIDING SERVICES AND SUPPORT THAT NURTURE AND AIM AT HELPING THE CHILDREN, THE TODDLERS AND INFANTS, HAVE POSITIVE RESPONSIVE RELATIONSHIPS AS WELL AS WITH THE PARENTS. THEN WHAT WE RECOGNIZE IS THAT THE WORK THAT WE DO IN ORDER FOR IT TO BE EFFECTIVE REALLY HAS TO BE DONE IN A SUPPORTIVE ENVIRONMENT AND THE TWO ENVIRONMENTS THAT WE WORK PRIMARILY IN ARE EITHER THE CLASSROOM WITHIN THE HEAD START OR WITHIN THE HOME WHEN WE HAVE MENTAL HEALTH CONSULTANTS GOING OUT AND DOING HOME VISITS. THE NEXT LEVEL IS WHAT WE CALL OUR SECONDARY INTERVENTION, WHERE WE LOOK AT THOSE CHILDREN WHO ARE AT RISK OF MENTAL HEALTH ISSUES. WE REALLY WORK THEN PRIMARILY IN THE CLASSROOM TO HELP THEM DEVELOP SKILLS TO BE ABLE TO IDENTIFY AND MANAGE SYMPTOMS THAT IN THE FUTURE MAY ACT AS A BARRIER IN THEM BEING SUCCESSFUL IN SCHOOL.

Ms. Clarke: THEN THE LAST LEVEL IS OUR KIND OF OUR INTENSIVE INTERVENTION WHERE WE'RE ACTUALLY THEN WORKING WITH IDENTIFIED YOUNG CHILDREN TO GET THEM CONNECTED TO MENTAL HEALTH TREATMENT AND SUPPORT AND REALLY THE OTHER THING I SHOULD SAY IS BECAUSE WE'RE DEALING WITH ZERO STATISTICS POPULATION ONE OF THE KEY IN PRIMARY FACTORS IN THE SUCCESS OF MENTAL HEALTH WORK IS REALLY WORKING WITH EITHER THE GUARDIAN OR THE PARENTS. SO PRIMARILY REALLY WORKING WITH EITHER THE TEACHERS TO DO CLASSROOM OBSERVATION OR DOING TREATMENT SERVICES, FAMILY WORK WITHIN THE HOME. SO THE NEXT SLIDE SHOWS THAT LAST YEAR IN FISCAL YEAR '17, WE SERVED 3600 CHILDREN AND AGAIN, THAT WAS THROUGHOUT THE 74 LOCATIONS THROUGHOUT THE COUNTY.

SOME OF THE TYPES OF SERVICES AND SUPPORTS THAT WE PROVIDE ARE CULTURALLY SPECIFIC OR CULTURALLY RESPONSIVE SERVICES, AS I SAID EARLIER WE HAVE A STAFF OF ACTUALLY 14 MENTAL HEALTH CONSULTANTS AND ABOUT 60% OF OUR CAPACITY IS ABLE TO EITHER SERVE AFRICAN-AMERICAN FAMILIES OR SPANISH SPEAKING FAMILIES. ANOTHER HIGHLIGHT THAT I WANT TO TALK ABOUT TODAY TOO, ALTHOUGH WE ARE PRIMARILY A PREVENTION CONSULTATION MENTAL HEALTH PROGRAM WE RECOGNIZE THERE STILL IS NEED INTERNALLY WITHIN OUR PROGRAM TO PROVIDE A LEVEL OF TREATMENT SERVICES SO THIS PAST YEAR WE ACTUALLY RECONFIGURED TWO POSITIONS, ONE HAD AFRICAN-AMERICAN FOCUS, THE OTHER SPANISH SPEAKING FOCUS TO PROVIDE TREATMENT SERVICES WITHIN OUR SPECIFIC PROGRAM SO WE DON'T HAVE TO REFER OUT INTO THE COMMUNITY.

SOME OF THE OTHER SERVICES AND SUPPORTS WE PROVIDE ARE CHILD OBSERVATION. THAT'S CHILD OBSERVATION INDIVIDUALLY, ONE ON ONE IN

THE CLASSROOM, OR LOOKING AT HOW THE CHILD IS WORKING WITHIN THE MILL USE OF THE CLASSROOM ENVIRONMENT OR CHILD OBSERVATION IN THE HOME. WE PROVIDE MENTAL HEALTH SCREENINGS AND ASSESSMENTS AND TRIAGE ACCORDINGLY BASED ON THE NEED. WE ALSO PROVIDE STAFF AND PARENT CONSULTATION SO AGAIN REALLY WORKING WITH THE TEACHERS AND CLASSROOMS TO SET UP AN ENVIRONMENT THAT REALLY HELPS PROMOTE THE EMOTIONAL REGULATION THAT WE'RE LOOKING FOR AND REALLY HELPING THE PARENT TO UNDERSTAND AND IDENTIFY AND RECOGNIZE ANY BEHAVIORS AND HELP GET THEM THE SKILLS TO MANAGE THAT AND MONITOR THAT IN EFFORTS TO NOT HAVE THE CHILD HAVE TO REQUIRE HIGHER LEVELS OF CARE AS THEY GROW OLDER.

Ms. Clarke: THE LAST SERVICE IS JUST YOUR GENERAL CASE MANAGEMENT BECAUSE WHAT WE FIND IS THAT THESE FAMILIES COME TO US WITH A LOT OF NEED WHETHER IT HAS TO DO WITH HOUSING, HAVING ISSUES FINANCIALLY, AND/OR WE SEE PARENTS THAT ARE SUFFERING FROM THEIR OWN ISSUES OF SOME DISORDER OR MENTAL HEALTH AND WE WORK TO MAKE SURE WE GET THE PARENTS THE RIGHT SUPPORT.

Ms. Lewis: THE LIBRARY'S EVERY CHILD INITIATIVE SERVES CHILDREN TO FIVE AND CARE-GIVERS TO CONNECT PARENTS AND CARE-GIVERS TO THE TRANSFORMATIVE EXPERIENCES AND RESOURCES THAT WILL PREPARE YOUNG MINDS FOR SUCCESS FROM BIRTH TO AGE FIVE THESE CHILDREN WILL FLOURISH AND GROW ENTERING KINDERGARTEN PREPARED WITH READING SKILLS AND EQUIPPED TO SUCCEED. THE LIBRARY INVESTS NEARLY \$2.4 MILLION IN EARLY CHILDHOOD PROGRAMS AND SERVICES. APPROXIMATELY 1.9 MILLION IS FUNDED THROUGH THE LIBRARY DISTRICT AND 370,000 THROUGH OTHER FUNDS INCLUDING SUPPORT FROM THE LIBRARY FOUNDATION AND OTHER GRANT PROGRAMS. THE SERVICES WE PROVIDE TO CHILDREN AND FAMILIES ZERO TO FIVE HAPPEN ACROSS OUR SYSTEM. THROUGH OUR COLLECTION WE PROVIDE OVER 300,000 BOOKS FOR CHILDREN AGES ZERO TO FIVE. IN FISCAL YEAR '17 THESE ITEMS CHECKED OUT NEARLY 4 MILLION TIMES EQUATING TO ABOUT 42 PER CHILD AGES ZERO TO FIVE IN MULTNOMAH COUNTY.

IN FISCAL YEAR '17 OUR SUMMER READING PROGRAM SERVED 55,980 REGISTERED PARTICIPANTS AGES ZERO TO FIVE. 45.3% OF PARTICIPANTS STATED THAT THEY READ MORE DURING THE SUMMER BECAUSE OF THE PROGRAM. A SPANISH OUTREACH DEPARTMENT OFFERING EARLY LITERACY SUPPORT TO CHILDREN AND FAMILIES WHOSE PRIMARY LANGUAGE IS SPANISH. STAFF RUN THE PROGRAM WHICH IS A KINDERGARTEN READINESS PROGRAM FOR LATINO CHILDREN WHO HAVE NOT HAD THE OPPORTUNITY TO ATTEND PRESCHOOL.

ACCORDING TO THE MOST RECENT EVALUATION, 92% OF CHILDREN PARTICIPATING IN THE PROGRAM IMPROVED KINDERGARTEN READINESS

SKILLS IN EARLY LITERACY, MATH AND APPROACHES TO LEARNING. OUR BRANCH STAFF PROVIDES SERVICES IN MULTIPLE LANGUAGES ACROSS OUR LIBRARY LOCATIONS AND THROUGH OUTREACH. IN FACT MANY OF YOU ARE PROBABLY FAMILIAR WITH THE LIBRARY'S EARLY LITERACY STORY TIMES OFFERED AT ALL LOCATIONS IN MULTNOMAH COUNTY. OVER 130,000 CHILDREN AND PARENTS ATTENDED OVER 6,000 STORY TIMES AT OUR LOCATIONS AND THROUGH OUTREACH LAST FISCAL YEAR.

Ms. Lewis: WE HIRE TRAINED PROFESSIONALS AND BILINGUAL AND BUY CULTURAL STAFF TO MAKE SURE OUR STORY TIMES ARE CULTURALLY RESPONSIVE AND HELP CHILDREN PREPARE FOR READING SUCCESS. ACCORDING TO OUR SURVEY, 99% OF RESPONDENTS AGREED STORY TIMES HELP PREPARE THEIR CHILDREN FOR KINDERGARTEN. WE PROVIDE STORY TIMES IN SIX LANGUAGES INCLUDING RUSSIAN, SPANISH, CANTONESE, MANDARIN, VIETNAMESE AND CULTURALLY RESPONSIVE STORY TIMES SUCH AS BLACK STORY TIME, A STORY TIME THAT CELEBRATES THE AFRICAN AND AFRICAN-AMERICAN EXPERIENCE THROUGH BOOKS, MUSIC AND RHYMES.

IN ADDITION TO SENSORY STORY TIMES AN ADAPTIVE STORY TIME FOR CHILDREN WITH SENSORY PROCESSING DISORDERS AND OTHER DEVELOPMENTAL DISABILITIES. WHAT IS LESS FAMILIAR IS THE WORK THAT MULTNOMAH COUNTY LIBRARY DOES TO REACH CHILDREN AND FAMILIES OUTSIDE OUR LOCATIONS. THE LIBRARY'S EVERY CHILD INITIATIVE WORKS WITH DEPARTMENTS THROUGHOUT THE COUNTY AND THE COMMUNITY TO REACH CHILDREN FACING CIRCUMSTANCES THAT MAY NEGATIVELY IMPACT THEIR EARLY LITERACY DEVELOPMENT AND ACCESS TO LIBRARY RESOURCES.

WE OFFER EARLY LITERACY CLASSES FOR EARLY CHILDHOOD PROFESSIONALS SO THEY CAN SUPPORT LITERACY DEVELOPMENT OF THE CHILDREN IN THEIR CARE. THE EVERY CHILD INITIATIVE CIRCULATES OVER 1.6 MILLION BOOKS OUTSIDE OUR COLLECTION IN 18 LANGUAGES TO OVER 500 CHILD CARE CENTERS, HEAD STARRED CLASSROOMS AND DIRECTLY TO 9 FAMILIES THROUGH PARTNERSHIPS WITH CULTURALLY RESPONSIVE HOME VISITING PROGRAMS. MUCH OF THIS WORK IS DONE BY WORKING WITH OUR PARTNERS IN THE COUNTY.

FOR EXAMPLE THROUGH THE HEALTH DEPARTMENT WE OFFER EARLY LITERACY CLASSES AND MATERIALS TO FAMILIES THROUGH THE WICK PROGRAM. ALSO THROUGH HOME VISITING PROGRAMS SUCH AS HEALTHY FAMILIES, HEALTHY BIRTH INITIATIVES AND IN YOUR FAMILY PARTNERSHIP. WE WORK WITH COUNTY HEALTH CLINICS TO PROVIDE BOOKS IN SUPPORT OF THE REACH OUT AND READ PROGRAM WHICH PROVIDES A NEW BOOK TO EVERY CHILD AT THEIR WELL CHILD VISIT. WE ALSO PARTNER WITH MULTNOMAH COUNTY SHERIFF'S OFFICE TO SERVE INVERNESS JAIL IN WHICH

WE PROVIDE EARLY LITERACY EDUCATION FOR PARENTS WHO ARE INCARCERATED.

Ms. Lewis: I HAVE INCLUDED A QUOTE FROM ONE OF OUR BILINGUAL BICULTURAL ASSISTANTS. SHE RECOUNTED HER PRESENTATION AT A RECENT EARLY LITERACY CLASS AT A WICK BREASTFEEDING SUPPORT GROUP. SHE SAYS ONE OF THE MOST SIGNIFICANT EXPERIENCES OF THAT DAY WAS WHEN I ASKED THE MOM TO OBSERVE THEIR BABIES' BEHAVIOR DURING THE TIME I SANG AND READ BOOKS TO THEM. SOME OF THE BABIES BEGAN BABBLING AND MOVING THEIR BODIES IN EXCITEMENT TRYING TO REPEAT WHAT I WAS SINGING AND SAYING. PARENTS WERE AMAZED WITH SUCH UNEXPECTED REACTIONS AND I TOOK THE OPPORTUNITY TO EXPLAIN BRIEFLY ABOUT THE BABIES' BRAIN DEVELOPMENT. I OPENED SEVEN NEW BABY LIBRARY CARD ACCOUNTS THAT DAY.

I TAKE THIS AS AN INDICATOR OF THE SUCCESS OF OUR PRESENTATIONS. AT MULTNOMAH COUNTY LIBRARY WE'RE CONTINUALLY LEARNING AND EVOLVING TO ENSURE WE'RE MEETING THE NEEDS OF THE FAMILIES WE SERVE. AS OUR COMMUNITY CHANGES AND GROWS SO DO WE. WE WORK TO MEET THE SPECIFIC LANGUAGE AND CULTURAL NEEDS OF FAMILIES SO THAT ALL CHILDREN WILL ENTER KINDERGARTEN PREPARED WITH READING SKILLS AND EQUIPPED TO SUCCEED. THANK YOU.

Ms. Samolinski: I'M GOING TO SPEAK TO THE INVESTMENT THROUGH COUNTY HUMAN SERVICES. AS THIS SLIDE SHOWS, IN OUR DEPARTMENT THERE ARE PROBABLY TWO AREAS WHERE WE INVEST IN SUPPORTS THAT SUPPORT KIDS BIRTH TO SIX AND PARENTS. WE HAVE ABOUT 3.3 MILLION IN YOUTH AND FAMILY SERVICES AND APPROXIMATELY 5.3 MILLION IN INTELLECTUAL AND DEVELOPMENTAL DISABILITIES. IN THE IDD DIVISION, THAT FUNDING IS ALL STATE AND FEDERAL DOLLARS THAT COME TO US TO SUPPORT KIDS AND FAMILIES WHO HAVE IDENTIFIED INTELLECTUAL AND DEVELOPMENTAL DISABILITIES. THE UMBRELLA SERVICES CASE MANAGEMENT, A BROAD ARRAY OF SERVICES THAT BEGINS WITH STAFF COMPLETING AN ASSESSMENT WITH CHILDREN THEN DEVELOPING A COMPREHENSIVE PLAN FOR THEIR SUPPORT AND CARE. THE SUPPORTS COMPLETELY DEPEND ON THE NEEDS OF THE CHILD AND FAMILY. MAY INCLUDE THINGS LIKE CONNECTION TO MEDICAL SERVICES, NOT PROVIDING BUT CONNECTING THEM. IN-HOME SERVICE REQUEST CARE-GIVERS OR FOSTER CARE.

IF THE CHILD IS SCHOOL AGE THE CASE MANAGEMENT WILL ALSO HAVE A RELATIONSHIP WITH THE MULTNOMAH EARLY EDUCATION PROGRAM SO THAT THERE'S SMOOTH TRANSITION INTO KINDERGARTEN AND/OR FIRST GRADE. THESE ARE CRITICAL SERVICES THAT ALLOW CHILDREN TO THRIVE AND MOST IMPORTANTLY REMAIN IN THEIR HOME WITH THEIR FAMILIES WHENEVER POSSIBLE. IN FACT LAST YEAR FY17 IDD SERVED APPROXIMATELY 460 KIDS

AND 88% WERE REMAINING IN THEIR OWN HOME. IN YOUTH AND FAMILY SERVICES WE INVEST APPROXIMATELY 3.3 MILLION.

OUR SERVICES ARE ROOTED IN THE BELIEF THAT CULTURALLY SPECIFIC SERVICES REDUCE STRUCTURAL BARRIERS AND PROVIDE A SENSE OF SAFETY AND BELONGING. WE CONTRACT WITH NONPROFITS AND OVER 60% OF OUR FUNDING IS CULTURALLY SPECIFIC COMMUNITIES. OUR LARGEST INVESTMENT IS IN THE CHILD-PARENT PROGRAM, 80% OF THAT IS COUNTY GENERAL FUND AND THE REST IS STATE AND FEDERAL DOLLARS. PARENT CHILD DEVELOPMENT SERVICES USE THE PARENTS AS TEACHERS MODEL HOME VISITORS ARE TRAINED IN THAT MODEL, THEY ENGAGE FAMILIES IN THEIR HOMES AND CREATE OPPORTUNITIES FOR PARENTS LEARNING AND CONNECTION WITH THEIR CHILD AND WITH OTHER PARENTS.

Ms. Samolinski: THE PROGRAM HAS BEEN IN EXISTENCE FOR OVER 20 YEARS. SERVES APPROXIMATELY SIX TO 700 FAMILIES PER YEAR. THE OTHER SERVICES IN YOUTH AND FAMILY SERVICES REPRESENT WHAT WE CALL LAYERS IN SUN COMMUNITY SCHOOLS. YOU HEARD ME SPEAK ABOUT THEM A FEW WEEKS AGO. WE HAVE THREE PRIMARY AREAS. ONE IS EARLY KINDERGARTEN TRANSITION PROGRAM WHICH YOU MAY BE FAMILIAR WITH OFFERING A TWO TO THREE WEEK SUMMER TRANSITION PROGRAM TARGETED AT KIDS WITHOUT PRESCHOOL EXPERIENCE IN THE PRIOR YEAR. LAST SUMMER IN THE SUMMER OF '17 THERE WERE 42 SITES THAT OFFER THAT AND OVER 700 KIDS CONFER SERVED. ONE OF OUR NEWER INITIATIVES FUNDED WITH EARLY LEARNING MULTNOMAH IS PRENATAL TO THIRD GRADE PARENT ENGAGEMENT FOCUSED ON STAFF ENGAGING WITH PARENTS PRIOR TO THE KIDS ENTER SCHOOL AND ONCE THEY ARE IN SCHOOL. THE LAST AREA IS KINDERGARTEN TO EARLY HOME VISITS. IT RELIES ON TEACHERS IN SCHOOL TO VISIT THEIR CHILDREN PREVIOUS PREFERABLY BEFORE THEY ENTER KINDERGARTEN.

LAST YEAR THERE WERE 21 SCHOOLS IN FIVE SCHOOL DISTRICTS THAT CONDUCTED HOME VISITS TO 550 FAMILIES. FOR EXAMPLE IN DAVID DOUGLAS ALL OF THE ELEMENTARY SCHOOL TEACHERS CONDUCTED HOME VISITS. ONE EXAMPLE IN WRITING LETTER AND PORTLAND PUBLIC SCHOOLS THE TEACHERS VISITED OVER 80% OF THE FAMILIES OF ENTERING KINDERGARTENERS. THAT'S A BIG SATURATION PIECE. THE THING I LIKE TO SAY IS THEY RELY ON RELATIONSHIPS. IT'S ENHANCING THE SOCIAL AND EMOTIONAL GROWTH RATHER THAN NUMBERS OR OUT COMES AND BUILDING NEW AND DIFFERENT TYPES OF RELATIONSHIPS WITH PARENTS AND CARE-GIVERS SO THEY FEEL SUPPORTED AND BELONG IN THE SCHOOL BUILDING. I'LL END WITH THIS.

AGAIN, ANOTHER EXAMPLE OF THE KINDERGARTEN TEACHER PROGRAM, IT ALLOWS THE TEACH TO GET TO KNOW THE FAMILY ON THEIR OWN TERMS. THERE IS NO PAPERWORK, NO RULES, JUST A RELATIONSHIP. WHEN ONE

TEACHER WAS ASKED HOW HER RELATIONSHIPS WITH FAMILIES HAVE CHANGED AFTER DOING VISITS SHE SAID, I HEAR FROM PARENTS MORE. THEY ARE ABLE TO REACH OUT MORE TO ME. SOME EVEN TEXT ME. LOTS OF PARENTS DON'T COME TO PARENT TEACHER CONFERENCES BUT MANY OF THE PARENTS I HAVE SEEN DURING HOME VISITS DO. MANY ARE FAMILIES WE WOULD NEVER REACH IF NOT FOR US GOING TO THEM. I'M GOING ATTORNEY IT BACK TO ANNIE.

Commissioner Smith: I HAVE A QUICK QUESTION. THANK YOU FOR THAT. WHICH SCHOOL DISTRICTS PARTICIPATE IN THE P-3 PROGRAM OR IS IT JUST PARTICULAR SCHOOLS?

Ms. Samolinski: IT IS EIGHT SCHOOLS. EVERY DISTRICT EXCEPT FOR GRESHAM BARLOW AT THIS POINT, ALTHOUGH THEY ARE JOINING SOON. ALL SIX OF OUR MAJOR DISTRICTS.

Commissioner Smith: GREAT. THANK YOU.

Ms. Lewis: SO AS EVIDENCED FROM THIS INFORMATION, MULTNOMAH COUNTY CURRENTLY HAS NUMEROUS PROGRAMS AND INITIATIVES FOCUSED ON YOUNG CHILDREN AND THEIR FAMILIES HOWEVER STRATEGIC ALIGNMENT ACROSS DEPARTMENTS AND DIVISIONS STILL HAS ROOM TO GROW AND THERE'S OPPORTUNITIES FOR DEEPER CROSS-DEPARTMENT COLLABORATION AND INTENTION. REPRESENTATIVES ACROSS DEPARTMENT OF HUMAN SERVICES, HEALTH DEPARTMENT INCLUDING BOTH MATERNAL CHILD FAMILY HEALTH AND MENTAL HEALTH ADDICTION SERVICES AND MULTNOMAH COUNTY LIBRARY HAVE RECENTLY RECONVENED TO IDENTIFY AND DISCUSS THE CURRENT COUNTY EARLY CHILDHOOD INVESTMENT LANDSCAPE AND WORK TOWARDS CRAFTING A SHARED COUNTY VISION. WHILE SIMILAR GROUPS HAVE MET OVER TIME IN THE WAKE OF CONTINUED RESEARCH ON THE IMPORTANCE OF EARLY CHILDHOOD DEVELOPMENT THIS GROUP INTENDS TO CONVENE REGULARLY TO IDENTIFIED EARLY CHILDHOOD GOALS AND OUT COMES TO INTENTIONALLY ALIGN OUR INVESTMENTS AND FOCUS AREAS.

CURRENTLY AT THE FORMATIVE STAGE THE WORK GROUP INTENDS TO SUPPORT AND ALIGN WITH THE COUNTY MISSION AND VISION AND REGIONAL WORK. THE COUNTY WORKS WITHIN THE LARGER EARLY CHILDHOOD CONTINUUM AND LANDSCAPE. THESE INCLUDE CRITICAL PARTNERSHIPS WITH COMMUNITY MEMBERS, COMMUNITY ORGANIZATIONS, REGIONAL PARTNERS AND FUNDERS. WE VALUE AND RECOGNIZE THE WORK AND EXPERTISE OF OUR CULTURALLY SPECIFIC PARTNERS AND LARGER COALITION EFFORTS FOR EARLY CHILDHOOD WORK LOCALLY INCLUDING BUT NOT LIMITED TO EARLY LEARNING MULTNOMAH, STATE EARLY LEARN HUB, PORTLAND CHILDREN'S LEVY, EARLY CHILDHOOD PROGRAM AND LOCAL SCHOOL DISTRICTS. AS WELL AS CULTURALLY SPECIFIC ORGANIZATIONS

SUCH AS IRCO, SELF-ENHANCEMENT, INC., LATINO NETWORK, NATIVE AMERICAN YOUTH AND FAMILY CENTER AND OTHERS. AS THE WORK GROUP CONTINUES WE WILL INTENTIONALLY CONSIDER AND STRATEGIZE OUR COUNTY SPECIFIC ROLE WITHIN THIS LARGER NETWORK OF EARLY CHILDHOOD WORK TO ENSURE COMPLEMENTARY EFFORTS FOR ENHANCED COMMUNITY IMPACT. NOW A STORY TO ILLUSTRATE THE WORK.

Ms. Baker: I WANT TO SHARE A QUOTE THAT CAPTURES THE ESSENCE OF THIS WORK. THIS IS A QUOTE FROM ONE OF OUR HEALTHY FAMILIES HEALTHY BIRTH INITIATIVE CLIENTS. WE HAVE GROWN TO LOVE AND CHERISH OUR RELATIONSHIP. SHE HAS BEEN THERE FOR US THROUGH GOOD TIMES AND BAD TIMES. SHE'S GIVEN US ADVICE, CONNECTED TO HELP OF RESOURCES AND BEEN VERY SUPPORTIVE. YOU ARE AN OPEN BOOK AND I CAN TALK TO YOU ABOUT ANYTHING. YOU ARE RESPECTFUL AND SINCERE. I'M VERY HAPPY THAT YOU HAVE BECOME PART OF OUR FAMILY.

THIS STORY AND THE INFORMATION SHARED WITH YOU TODAY HIGHLIGHTS THE IMPORTANCE OF INVESTING EARLY IN THE LIVES OF OUR CHILDREN. WE RADIO TALKED ABOUT THE IMPORTANCE OF EARLY BRAIN DEVELOPMENT AND SMART INVESTMENTS. WE WANT TO TOUCH ON THE IMPORTANCE OF PREVENTION. WHY DO WE INVEST IN EARLY CHILDHOOD? AGAIN, PREVENTION. WHILE POPULATIONS ARE FORECASTED TO EXPAND AND BUDGET ARE PROJECTED TO CONTRACT, CONCENTRATING OPPORTUNITIES WITHIN THE PREVENTION AND UPSTREAM ARENA IS CRITICAL TO ENSURE THRIVING CURRENT AND FUTURE GENERATIONS. BEYOND THE COMMUNITY ECONOMIC RETURNING UNDERSCORING THE IMPORTANCE OF EARLY CHILDHOOD WORK LARGE PREVENTION FRAMEWORK REINFORCE THE NEED.

FROM PREGNANCY THROUGH EARLY CHILDHOOD ALL THE ENVIRONMENTS IN WHICH CHILDREN LIVE AND LEARN AND QUALITY OF THEIR RELATIONSHIPS WITH ADULTS AND CARE-GIVERS HAVE A SIGNIFICANT IMPACT ON THEIR COGNITIVE, EMOTIONAL AND SOCIAL DEVELOPMENT. POLICIES AND PROGRAMS THAT IDENTIFY AND SUPPORT CHILDREN AND FAMILIES MOST AT RISK FOR EXPERIENCING TOXIC STRESS AS EARLY AS POSSIBLE WILL REDUCE OR AVOID THE NEED FOR MORE COSTLY REMEDIATION AND SUPPORT.

A WIDE RANGE OF POLICIES INCLUDING THOSE DIRECTED TOWARDS EARLY CARE AND EDUCATION, CHILD PROTECTIVE SERVICES, ADULT MENTAL HEALTH, FAMILY ECONOMIC SUPPORTS AND OTHER AREAS CAN PROMOTE SAFE SUPPORT AND STABLE, CARING RELATIONSHIPS CHILDREN NEED. IN CLOSING, WHEN CHILDREN ARE PREPARED FOR PRODUCTIVE, ENGAGED FUTURE THEY CONTRIBUTE TO OUR FUTURE PROSPERITY AS VALUABLE EMPLOYEES, THOUGHTFUL LEADERS AND COMMUNITY MEMBERS.

Ms. Baker: UNDERSTANDING OUR CURRENT COUNTY FUNDED INITIATIVES FOCUSED ON THIS POPULATION PROVIDES A SPRINGBOARD FOR OUR COLLECTIVE WORK ACROSS DEPARTMENTS. WE ARE READY AND EXCITED TO ENGAGE TOGETHER IN NEW WAYS. WE LOOK FORWARD TO WORKING WITH LEADERSHIP TO ENSURE AN ALIGNED VISION DRIVING EQUITABLE OPPORTUNITIES FOR CURRENT AND FUTURE GENERATIONS IN MULTNOMAH COUNTY. THANK YOU.

Chair Kafoury: THANK YOU. GREAT. DO WE HAVE QUESTIONS OR COMMENTS FROM THE BOARD? COMMISSIONER STEGMANN.

Vice-Chair Stegmann: THANK YOU SO MUCH FOR PRESENTING. THIS HAS BEEN REALLY HELPFUL AS I BEGIN MY SECOND YEAR TRYING TO SEE HOW THIS ALL FITS TOGETHER. I REALLY APPRECIATE THE LIBRARY AND HUMAN SERVICES AND HEALTH DEPARTMENT SHARING FROM A 30,000 FOOT VIEW HOW WE ALL WORK TOWARDS THE GOAL OF SUPPORTING OUR CHILDREN AND FAMILIES. CLEARLY THIS IS THE MOST IN MY VIEW ONE OF THE MOST IMPORTANT TYPES OF PREVENTIVE WORK THAT WE CAN DO IS RAISING HEALTHY CHILDREN RATHER THAN REPAIRING BROKEN ADULTS.

Vice-Chair Stegmann: I REALLY LOVE THE HOME VISITS. I THINK THAT WHEN I WAS IN SCHOOL AND ONCE YOU MAKE THAT RELATIONSHIP WITH A TEACHER IT JUST IMPACTS YOUR LIFE SO MUCH AND THE EARLIER THAT YOU CAN DO THAT, THE FACT THAT YOU CAN ENGAGE WITH THE PARENTS, THAT JUST OPENS THE DOOR SO MUCH FOR THOSE FAMILIES TO FEEL INCLUDED AND FEEL LIKE THEY HAVE SOMEBODY THAT THEY KNOW AND FEEL SAFE WITH. THE FACT THAT YOU 1.6 MILLION BOOKS IN YOUR EARLY CHILDHOOD INITIATIVE, THAT'S CRAZY. THAT IS LIKE AMAZING. I'M JUST REALLY EXCITED AND REALLY APPRECIATE THE COLLECTIVE EFFORTS OF EACH OF YOUR DEPARTMENTS AND REALLY HAPPY THAT YOU CAME AND SHARED. THANK YOU, COMMISSIONER VEGA PEDERSON, FOR SHARING THIS INFORMATION WITH US. THANK YOU.

Commissioner Meieran: THANK YOU SO FOR COMING TODAY. THANK YOU, COMMISSIONER VEGA PEDERSON, FOR ASKING FOR THIS BRIEFING. IT'S REALLY VALUABLE AND JUST SO INSPIRING TO HEAR ABOUT THE WORK YOU'RE DOING. GIVEN ALL OF THESE WORDS I'M JOTTING DOWN ABOUT IMPORTANCE OF PREVENTION AND UPSTREAM AND COLLABORATION AND ALL OF THIS, I'M GOING TO ENCOURAGE AND MAKE A PLUG FOR JUST ADDING ONE MORE ELEMENT TO THIS WORK GROUP. YOU SAID IT'S A WORK IN PROGRESS BUT JUST I KNOW WE TALK A LOT ABOUT BIRTH TO AGE SIX. WHATEVER IT IS. PRENATAL CARE.

IF WE ARE REALLY TALKING ABOUT UPSTREAM, WE NEED TO LOOK AT PRE-CONCEPTION AND UNINTENDED PREGNANCY BECAUSE STILL IN THE U.S. 45% OF PREGNANCIES ARE UNINTENDED. DRAMATICALLY HIGHER FOR WOMEN OF

COLOR AND LOW INCOME WOMEN. UNINTENDED PREGNANCIES THEMSELVES LEAD TO EXACTLY WHAT WE'RE TALKING ABOUT HERE. ADVERSE MATERNAL-CHILD OUT COMES, HUGE MYRIAD OF SOCIAL AND ECONOMIC IMPLICATIONS, MENTAL HEALTH ISSUES, PHYSICAL HEALTH ISSUES, AND THE FACT IS THAT MOST WOMEN OR TEENAGERS DON'T REALIZE THAT THEY ARE PREGNANT AFTER IT'S TOO LATE TO MAKE ANY OF THOSE KINDS OF INTERVENTIONS. IT MAKES A DRAMATIC IMPACT.

Commissioner Meieran: SO WHAT I WOULD SAY IS THAT WE NEED SORT OF A PRE-CONCEPTION, PREGNANCY INTENTIONED KIND OF SCREENING THAT CAN GO ALONG WITH ALL OF THIS. FOR EXAMPLE ONE QUESTION WOULD BE WHAT I WOULD SUGGEST. I WOULD BE HAPPY TO TALK MORE ABOUT THAT. BUT THIS IS ASKING WOMEN, TEENS, DO YOU WANT TO BECOME PREGNANT IN THE NEXT YEAR?

IF YES, GREAT, LET'S MAKE IT AS HEALTHY AS POSSIBLE. IF NO LET'S HELP WITH WHATEVER CONTRACEPTION WORKS IN YOUR SITUATION. THIS HAS BEEN IMPLEMENTED ALL THE PROGRAMS LIKE IN SOUTHERN OREGON IN WICK IN EARLY HEAD START, IN HOME VISITING, AND SO THERE ARE LOTS OF TOUCH POINTS WHERE WE MIGHT BE ABLE TO REACH WOMEN AND GIRLS AND YOUTH WHEN WE CAN ACTUALLY HAVE THIS SUPER UPSTREAM IMPACT AND JUST ALLAY SOME OF THESE DOWNSTREAM CONSEQUENCES. I THINK IT WOULD BE A GREAT CONSIDERATION WITHIN THESE GROUPS AND WOULD LOVE TO TALK MORE ABOUT IT, BUT THE WORK YOU'RE DOING IS FABULOUS. I JUST SO APPRECIATE YOUR BEING HERE TODAY.

Commissioner Smith: I WANT TO THANK YOU FOR THE GOOD WORK YOU'VE BEEN DOING. HAVING THIS SEPARATED OUT LIKE THIS IS REALLY HELPFUL, ESPECIALLY FOR FOLKS WHO WE DO SO MUCH WORK. I THOUGHT I KNEW EVERYTHING THAT WE DID HERE IN MULTNOMAH COUNTY BEFORE I CAME HERE, BUT WE DO SO MUCH GOOD WORK IT'S AMAZING THE DIRECT SERVICES WE HAVE INTO THE COMMUNITY THAT HELP THE MOST VULNERABLE. THANK YOU SO MUCH FOR LAYING THIS OUT FOR US.

Commissioner Vega Pederson: I HAVE LOTS OF QUESTIONS. FIRST I WANT TO THANK ALL OF YOU GUYS FOR COMING AND GIVING THIS PRESENTATION. I WANT TO COMMEND YOU FOR THE WORK THAT YOU'VE BEEN DOING ON LOOKING CROSS-DEPARTMENTAL AT HOW THESE DIFFERENT PROGRAMS AND INVESTMENTS, WHAT ROLES THEY ARE FILLING, HOW THEY ARE INTERACTING WITH EACH OTHER AND WHERE THE GAPS ARE IN TERMS OF PROVIDING SERVICES TO FAMILIES. I THINK WHAT WE HAVE SEEN OR HEARD TODAY IS THAT THERE ARE A LOT OF INVESTMENTS BEING MADE AND IT'S NICE TO HAVE THAT HOLISTIC PICTURE OF WHAT WE'RE DOING.

I THINK THAT THE FIRST STEP AFTER LOOKING AT THE INVESTMENTS, ALIGNING THOSE INVESTMENTS, IS ACTUALLY DOING THE NEXT STUFF

ALIGNING WITH THE INVESTMENTS THAT WE'RE MAKING FOR THE PARENT POPULATION. THAT'S KIND OF LIKE THE DOWN THE LINE STUFF, BUT THAT'S THE TWO GENERATIONAL APPROACH IN HOW TO IMPACT THE FAMILIES IN THE MOST POSITIVE WAY IS KIND OF LIKE THE NEXT STEP OF THE WORK THAT WE'RE DOING.

Commissioner Vega Pederson: I THINK THAT WE'RE ABSOLUTELY ON THE RIGHT TRACK MAKING SURE THAT WE KNOW WHAT WE'RE DOING ACROSS DEPARTMENTS JUST IN THIS CIRCLE OF EARLY CHILDHOOD INVESTMENTS. MAYBE WE'LL HAVE ANOTHER BRIEFING ON THAT NEXT YEAR OR SOMETHING. I DID HAVE A COUPLE OF QUESTIONS. IS THE CHILDHOOD EXPERIENCE, THAT IS INFORMING ANY OF THE PROGRAMS? DO YOU KNOW IF THAT KIND OF WORK IS INFORMING ANY OF THE PROGRAMS THAT WE DO?

Ms. Clarke: ALL I WILL SAY THAT IS IT JUST SOLIDIFIES AND REINFORCES WHAT WE'RE SEEING BASED ON THE DATA AND TRENDS ALSO SPECIFICALLY ACROSS CULTURE. THAT'S MY ANSWER.

Ms. Samolinski: ABSOLUTELY IN THE PROGRAMS.

Commissioner Vega Pederson: YOU DON'T KNOW THE ADVERSE CHILDHOOD EXPERIENCE IS A TEST LIKE YOU CAN GO ONLINE AND TAKE IT AND ACTUALLY SEE HOW YOUR OWN CHILDHOOD EXPERIENCES MAY BE ADDING THIS TOXIC STRESS THAT HAS IMPACT ON PEOPLE'S LIVES AS THEY GROW INTO ADULTHOOD. IT'S AN EYE-OPENING TEST TO TAKE. YOU TALKED ABOUT MENTAL HEALTH ACCESS WITHIN THE HEAD START PROGRAM. WHAT DO WE HAVE IN TERMS OF MENTAL HEALTH ACCESS OUTSIDE THE HEAD START SYSTEM?

Ms. Clarke: WHAT WE KNOW, AND I WILL FOLLOW UP WITH ACTUAL NUMBERS BECAUSE THIS IS OFF THE TOP OF MY HEAD, IS THAT IF YOU LOOK AT THE AVERAGE NUMBER OF UNIQUE MEMBERS ENROLLED IN WE HAVE A RANGE OF 112 TO 115,000. OF THAT PERCENT, THIS IS ACTUALLY BASED IN FY-17 NUMBERS, ABOUT 2.6% OF THE POPULATION IS RECEIVING EARLY CHILDHOOD MENTAL HEALTH SERVICES. SO WHAT I CAN SAY THAT IS WE HAVE FIVE EARLY CHILDHOOD MENTAL HEALTH PROVIDERS WITHIN OUR CONTINUUM OF CARE. LIFEWORKS NORTHWEST HAS OPTIONS. TRILLIUM AND MORRISON CENTER. SO THE ONE THING I'LL SAY IS THAT I THINK COMMISSIONER MEIERAN CAN SPEAK TO THIS ALSO, IS THAT IT'S REALLY HARD TO FORMALLY DIAGNOSE INFANTS AND TODDLERS, SO ALSO JUST LIKE YOU WERE SPEAKING TO A LOT OF THE WORK REALLY IS WITH THE FAMILY, WITH THE PARENTS.

Commissioner Vega Pederson: HOW ARE IDD FAMILIES IDENTIFIED FOR WORK?

Ms. Samolinski: THOSE ARE IDENTIFIED A RANGE OF WAYS. COULD BE THROUGH DOCTORS, NURSES, COULD BE THROUGH A CHILD CARE CENTER IF

THAT CHILD IS ATTENDING SOMEWHERE. A PARENT PERHAPS OBSERVING THEIR OWN CHILD THINKING, THEY ARE THREE, NOT SPEAKING. WHAT'S GOING ON. COMMUNITY MEMBERS, CHURCH. A VARIETY OF WAYS.

Commissioner Vega Pederson: THEN I JUST WANT TO SAY HOW MUCH I APPRECIATE THE WORK YOU'RE DOING. IT'S A HUGE PASSION OF MINE BECAUSE I THINK THAT A LOT OF THE THINGS THAT WE SEE IN TERMS OF SYSTEMIC RACISM AND WHEREIN INVESTMENTS HAVE BEEN MADE, REALLY THE STRESS THAT PEOPLE ARE DEALING WITH, THERE'S A LOT OF WORK TO DO IN ALL AREAS BUT FOR ME EARLY CHILDHOOD INVESTMENT FROM ZERO TO SIX RANGE ARE THE WAY WE CAN REALLY TRY TO GIVE THESE KIDS THE BEST START THAT WE CAN BY DIRECT INVESTMENT IN A WAY THAT WE HAD NOT BEEN ABLE TO GIVE THEM THE START THEY DESERVED IN TERMS OF AS SOCIETY WHAT THEY ARE BEING BORN INTO. I SUPPORT COMMISSIONER MEIERAN, I THINK WE NEED TO HAVE BETTER ACCESS TO BIRTH CONTROL SO PEOPLE CAN BE MAKING THE DECISIONS THEY WANT IN AN INFORMED WAY ABOUT WHEN THEY WANT TO HAVE KIDS.

THE FACT IS WE NEED TO DO THE BEST JOB POSSIBLE GIVING THESE KIDS THE START THAT THEY CAN. I LOVE TO HEAR OF THE INVESTMENTS WE'RE MAKING AND ESPECIALLY THE LIBRARY SERVICES, THE RANGE WE HAVE INVESTED. WE KNOW THERE ARE GAPS IN ACCESS TO EARLY LEARNING AND THE PROGRAMS YOU TALKED ABOUT ARE DOING A JOB IN HELPING FILL THOSE GAPS. I'M GRATEFUL FOR THAT ALTHOUGH I WOULD LOVE TO SEE IN THE FUTURE A REALLY STRONG WAY THAT WE CAN PROVIDE THE FULL COMPLEMENT OF EARLY LEARNING EXPERIENCES FOR CHILDREN.

Chair Kafoury: THANK YOU ALL FOR COMING. I WANT TO THANK COMMISSIONER VEGA PEDERSON FOR PUTTING THIS TOGETHER. PEGGY MENTIONED AT THE BEGINNING THESE CROSS-DEPARTMENT CONVERSATIONS ARE REALLY INTERESTING. IT WAS GREAT TO HEAR FROM THE SUN SERVICE SYSTEM AND ALL THE WAYS WE'RE INVOLVED IN SCHOOLS AND NOW EVEN GOING DEEPER INTO EARLY CHILDHOOD. I THINK IT'S REALLY IMPORTANT FOR US ALL TO WORK TOGETHER SO THAT YOU ALL WORK TOGETHER SO THAT WE CAN SEE THE FULL IMPACT THAT WE'RE HAVING ON FAMILIES ACROSS OUR COMMUNITY. I LOOK FORWARD AS THIS GROUP THAT YOU'RE WORKING WITH GETS MOVEMENT AND LOOK FORWARD TO A BIGGER VISION FOR HOW WE CAN REALLY AS COMMISSIONER VEGA PEDERSON SAID CONCRETELY AND CHANGE OUR FAMILIES' LIVES

EVEN THOUGH IT'S BEEN A WHILE SINCE I HAVE HAD YOUNG CHILDREN, I JUST SO VIVIDLY REMEMBER THE FEELINGS OF ISOLATION AND JUST CONFUSION AND TO KNOW THAT THERE ARE SERVICES THAT EXIST THAT THERE ARE PEOPLE WHO CARE AND THAT WE HAVE SO MANY DIFFERENT WAYS THAT WE TOUCH THESE FAMILIES AND HELP THEM THROUGH THE MOST DIFFICULT TIMES OF LIFE AND YET AS WE HAVE SAID OVER AND OVER THE MOST

IMPORTANT TIME FOR THESE YOUNG CHILDREN. THANK YOU FOR COMING. WE LOOK FORWARD TO HEARING FROM YOU AGAIN AS YOUR GROUP GETS MORE OUT COMES AND GOALS FOR THE FUTURE.

Ms. Samolinski: THANK YOU. WE'LL BE BACK.

Chair Kafoury: OF COURSE YOU WILL. ALL RIGHT. I THINK THAT IS IT FOR THIS MORNING. WE HAVE NO FURTHER BUSINESS. WE'RE ADJOURNED. [GAVEL]

ADJOURNMENT – 11:39 a.m.

[CAPTIONS PROVIDED BY LNS CAPTIONING AND MAY INCLUDE INACCURATE WORDS OR PHRASES DUE TO SOUND QUALITY, OTHER TECHNICAL DIFFICULTIES AND/OR SOFTWARE ERRORS.]

For access to the video and/or board packet materials, please view at:
http://multnomah.granicus.com/ViewPublisher.php?view_id=3

Submitted by:
Lynda J. Grow, Board Clerk and
Marina Baker, Assistant Board Clerk
Board of County Commissioners
Multnomah County, Oregon