

# **ANNOTATED MINUTES**

Tuesday, May 14, 1996 - 1:30 PM  
Multnomah County Courthouse, Room 602  
1021 SW Fourth, Portland

## **BUDGET HEARING**

*Chair Beverly Stein convened the hearing at 1:34 p.m., with Vice-Chair Dan Saltzman, Commissioners Sharron Kelley and Gary Hansen present, and Commissioner Tanya Collier excused.*

PH-1      Aging Services Department Budget Overview, Highlights and Action Plans. ASD Citizen Budget Advisory Committee Presentation. Opportunity for Public Testimony on the Proposed 1996-97 Multnomah County Budget. Issues and Opportunities. Board Questions and Answers.

**JIM McCONNELL INTRODUCTIONS, BUDGET HIGHLIGHTS AND SELECTED ACTION PLANS PRESENTATION AND RESPONSE TO BOARD QUESTIONS. ROBERT SMITH CBAC PRESENTATION AND RECOMMENDATIONS FROM PORTLAND/MULTNOMAH COMMISSION ON AGING. ELLEN GLYNN, ESTELLE SWIFT, BEA CARROLL, ANN MONTGOMERY, VIRGINIA STOSE, JOAN SMITH, PHYLLIS BUCKINGHAM AND DON BALLINGER TESTIMONY IN SUPPORT OF FUNDING FOR MEALS FOR THE ELDERLY PROGRAMS. ANN DUFFY AND LYNDIA TATUM TESTIMONY IN SUPPORT OF FUNDING FOR EAST COUNTY PROGRAMS. WITH INTRODUCTIONS BY NARCISA PIMENTEL, TESTIMONY IN SUPPORT OF FUNDING FOR MULTI-CULTURAL SENIOR CENTERS, TRANSPORTATION AND MEALS PROGRAMS, AND COMMUNITY ETHNIC LIAISON WORKER AND OUTREACH SERVICES PROVIDED BY LANG NGUYEN, VIETNAMESE TRANSLATOR FOR CUC VO AND THANH NGUYEN; VATHARA OUNG, CAMBODIAN TRANSLATOR FOR SANG DANH; ODALIS PEREZ, HISPANIC TRANSLATOR FOR GRACIELA HERRERA AND LUZ BARRIOS; AND JAIME LOMBOS, ESPI GAMBOA, SALLY LEE, CRYSTAL KILPATRICK AND NARCISA PIMENTEL.**

**JEANNE PULLIAM, ESTILL DEITZ, JIM DUNCAN, JIM PAYNTER AND ESTER McGINNIS TESTIMONY IN SUPPORT OF FUNDING FOR SENIOR CENTERS; ADVOCATES AND PROGRAMS. MR. McCONNELL INTRODUCED STAFF AND DISCUSSED REDUCTION IN FEDERAL OLDER AMERICANS ACT FUNDING FOR CONGREGATE AND HOME DELIVERED MEALS. ROSANNE COSTANZO EAST COUNTY DEVELOPMENT PRESENTATION. HOLLY BERMAN PUBLIC GUARDIAN PROGRAM UPDATE. LAURIE OLSON SENIOR HELPLINE PRESENTATION AND RESPONSE TO BOARD QUESTIONS. KATHY GILLETTE MANAGEMENT INFORMATION SYSTEMS UPDATE. MS. GILLETTE AND MR. McCONNELL RESPONSE TO BOARD QUESTIONS AND DISCUSSION. JEAN DeMASTER ADULT CARE HOME PROGRAM UPDATE AND RESPONSE TO BOARD QUESTIONS. DEPARTMENT OF ENVIRONMENTAL SERVICES STAFF TO PROVIDE FOLLOW UP INFORMATION REGARDING (22) PROVIDE SUMMARY OF THE STATUS OF STRUCTURAL NEEDS AT THE GRESHAM NEIGHBORHOOD CENTER BUILDING AND SUGGESTED OPTIONS FOR SAME; AGING SERVICES STAFF TO PROVIDE FOLLOW UP INFORMATION REGARDING: (23) REVIEW POSSIBLE ENHANCEMENTS TO THE GATEKEEPER STRATEGY FOR EAST COUNTY, INCLUDING INITIATION OF A PROCESS THAT BRINGS TOGETHER SOCIAL SERVICES PROVIDERS, THE SHERIFF'S OFFICE, AND AGING SERVICES TO BETTER COORDINATE SERVICES EAST OF THE SANDY RIVER INCLUDING THE GATEKEEPER PROGRAM; (24) DISCUSSION POTENTIAL FOR LINKING SENIOR HELPLINE AND LIBRARY REFERENCE LINES TO SAVE MONEY AND PROVIDE ENHANCED SERVICE; (25) REVIEW THE ADMINISTRATIVE ACTIONS TAKEN BY AGING SERVICES TO RELIEVE PRESSURE ON THE TELEPHONE RECEPTIONIST POSITION; (26) SUGGEST A PROCESS THAT WILL HELP THE COUNTY PREPARE TO ADDRESS POTENTIAL FEDERAL BUDGET CUTS. COMMISSIONER**

**HANSEN PROPOSED AMENDMENT ASD 1 \$69,430  
FOR ETHNIC OUTREACH.**

*There being no further business, the hearing was adjourned at 3:30 p.m.*

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Wednesday, May 15, 1996 - 9:30 AM  
Multnomah County Courthouse, Room 602  
1021 SW Fourth, Portland

**BUDGET HEARING**

*Chair Beverly Stein convened the hearing at 9:35 a.m., with Commissioners Sharron Kelley, Gary Hansen and Tanya Collier present, and Vice-Chair Dan Saltzman excused.*

PH-2      Department of Environmental Services Budget Overview, Highlights and Action Plans. DES Citizen Budget Advisory Committee Presentation. Opportunity for Public Testimony on the Proposed 1996-97 Multnomah County Budget. Issues and Opportunities. Board Questions and Answers.

**LARRY NICHOLAS BUDGET OVERVIEW, BUDGET HIGHLIGHTS AND SELECTED ACTION PLANS PRESENTATION. MIKE ZOLLITSCH CBAC PRESENTATION AND RECOMMENDATIONS. BOB ECKLAND TESTIMONY IN SUPPORT OF FUNDING ANIMAL CONTROL OFFICER POSITION TO ENFORCE LEASH LAW IN PORTLAND PARKS. TRICIA AZZONE, PHYLLIS JOHANSON AND HANNAH ZAIV TESTIMONY IN SUPPORT OF FUNDING TO EXTEND HOURS OF CLACKAMAS TOWN CENTER ADOPTION OUTREACH PROGRAM. MILDRED TAXER TESTIMONY IN SUPPORT OF FUNDING ANIMAL CONTROL OFFICER POSITION TO ENFORCE LEASH LAW IN PORTLAND PARKS. SHARON HARMON TESTIMONY IN SUPPORT OF FUNDING TO EXTEND HOURS OF CLACKAMAS TOWN CENTER ADOPTION OUTREACH PROGRAM AND RESPONSE TO BOARD QUESTIONS. STAN SEID, ROCHELLE LESSNER AND RICHARD WILLEBRAND TESTIMONY IN SUPPORT OF FUNDING ANIMAL CONTROL OFFICER POSITION TO ENFORCE LEASH LAW IN PORTLAND PARKS.**

**MARY ANN MELVIN TESTIMONY IN SUPPORT OF FUNDING ANIMAL CONTROL OFFICER POSITION TO ENFORCE LEASH LAW IN PORTLAND PARKS AND FUNDING TO EXTEND HOURS OF CLACKAMAS TOWN CENTER ADOPTION OUTREACH PROGRAM. KEITH COLLIER TESTIMONY IN SUPPORT OF FUNDING ANIMAL CONTROL OFFICER POSITION TO ENFORCE LEASH LAW IN PORTLAND PARKS. CAROLINE MILLER TESTIMONY IN SUPPORT OF FUNDING ANIMAL CONTROL OFFICER POSITION TO ENFORCE LEASH LAW IN PORTLAND PARKS AND FUNDING TO EXTEND HOURS OF CLACKAMAS TOWN CENTER ADOPTION OUTREACH PROGRAM. MIKE OSWALD RESPONSE TO QUESTION OF COMMISSIONER COLLIER CONCERNING "MASTERLEASH THEATRE" CABLE PROGRAM DEVELOPED BY PHIL CLIFFORD. MR. NICHOLAS INTRODUCED MIKE OSWALD, LANCE DUNCAN, KERI HARDWICK, TOM GUINEY, HANK MIGGINS, WAYNE GEORGE, KATHY TUNEBERG, VICKI ERVIN, CHUCK HENLEY, BOB THOMAS AND KATHY BUSSE. MR. NICHOLAS ISSUES AND OPPORTUNITIES PRESENTATION, INCLUDING DISCUSSION ON FUNDING FOR ASSESSMENT AND TAXATION; ASSESSMENT AND TAXATION SYSTEM MIGRATION; COURTHOUSE SPACE NEEDS; GEOGRAPHIC INFORMATION SYSTEM; REVIEW OF THE NATURAL AREAS FUND; AND YEON BUILDING ANNEX. MR. NICHOLAS, BOB ELLIS AND KERI HARDWICK RESPONSE TO BOARD QUESTIONS AND DISCUSSION. DEPARTMENT OF ENVIRONMENTAL SERVICES STAFF TO PROVIDE FOLLOW UP INFORMATION REGARDING (27) PROVIDE POSSIBLE ALTERNATIVE WAYS TO HANDLE PERSONAL PROPERTY VALUATION AND TAX COLLECTION; (28) EXPLAIN THE RELATIONSHIP OF COUNTY GIS EFFORTS TO THE MAJOR GIS RESOURCE AT METRO, PERHAPS INCLUDING TESTIMONY BY METRO STAFF; (29) EXPLAIN POTENTIAL FOR USING GIS BASED INFORMATION THROUGH THE INTERNET VIA WEB PAGES OR SOME OTHER MEANS OF ACCESS; (30) EXPLAIN THE**

**RELATIONSHIP OF THE PROPOSED CONSTRUCTION PROJECTS AT THE YEON SHOP TO THE STRATEGIC SPACE PLAN; (31) SHOW A FINANCIAL ANALYSIS OF COP FUNDING FOR THE YEON SHOP PROJECTS, INCLUDING A DISCUSSION OF THE OPPORTUNITIES FOREGONE BY THE COST OF AMORTIZING THE COPS; (32) DESCRIBE THE STRUCTURAL WORK THAT WILL MAKE THE YEON SHOP STRUCTURALLY SOUND AND SEISMICALLY SAFE; (33) DISCUSS THE LAND USE PLANNING FUNCTIONS NOW CONTRACTED WITH CITIES, OR THAT MIGHT POTENTIALLY BE CONTRACTED WITH CITIES, FROM A CONSTITUENT OR CUSTOMER POINT OF VIEW. DISCUSS HOW POTENTIAL CHANGES MIGHT AFFECT THE SPACE NEEDS AT THE YEON SHOPS; (34) CONSIDER THE YEON SHOP PROJECT AND THE STRATEGIC SPACE PLAN AS THEY MIGHT RELATE TO OTHER NEEDS FOR CONSOLIDATING OPERATIONS IN EAST COUNTY. SUGGEST OTHER POSSIBILITIES FOR SECURING SPACE OR STRUCTURING ACTIVITIES FOR EASE OF CUSTOMER ACCESS; (35) EXPLORE THE POTENTIAL OF GETTING ADDITIONAL REVENUE AS A RESULT OF STEPPED UP ANIMAL CONTROL ENFORCEMENT; (36) REVIEW THE GENERAL QUESTION OF WHAT ANIMAL CONTROL'S LEGAL ENFORCEMENT RESPONSIBILITIES ARE; (37) SUMMARIZE EDUCATION EFFORTS TAKEN TO DATE TO ADDRESS THE LOOSE DOG ISSUE. COMMISSIONER COLLIER PROPOSED AMENDMENT DES 1 \$50,000 FOR LEASH AND SCOOP LAW ENFORCEMENT.**

*There being no further business, the hearing was adjourned at 11:55*

*a.m.*

Thursday, May 16, 1996 - 9:30 AM  
Multnomah County Courthouse, Room 602  
1021 SW Fourth, Portland

## **REGULAR MEETING**

*Chair Beverly Stein convened the meeting at 9:32 a.m., with Vice-Chair Dan Saltzman, Commissioners Sharron Kelley, Gary Hansen and Tanya Collier present.*

**COMMISSIONER SALTZMAN AND BOARD  
ACKNOWLEDGED AND WELCOMED VISITING  
SAUVIE ISLAND PRINCIPAL MARILYN LANE  
AND HER SIXTH, SEVENTH EIGHTH AND NINTH  
GRADE STUDENTS.**

## **CONSENT CALENDAR**

**AT THE REQUEST OF CHAIR STEIN AND UPON  
MOTION OF COMMISSIONER KELLEY, SECONDED  
BY COMMISSIONER COLLIER, THE CONSENT  
CALENDAR (ITEMS C-2 THROUGH C-6) WAS  
UNANIMOUSLY APPROVED.**

## **AGING SERVICES DEPARTMENT**

- C-2      Budget Modification ASD 9602 Adding \$263,966 in Federal Title XIX (Medicaid) from the Revised Allocation from the State of Oregon

## **DEPARTMENT OF ENVIRONMENTAL SERVICES**

- C-3      ORDER Authorizing Execution of Deed D961328 Upon Complete Performance of a Contract to Larry Burright

**ORDER 96-87.**

- C-4      ORDER Cancelling Contract 15434 with James E. Steppes, Deceased, Upon Default of Payments and Performance of Covenants

**ORDER 96-88.**

- C-5      MC 1-96 Report of April 26, 1996 Hearings Officer Decision APPROVING, with Conditions, Request for Alteration of a Non-

Conforming Use (an Existing Single Family Dwelling in an Exclusive Farm Use Zone) with a New Manufactured Home, on Property Located at 24709 SE RUGG ROAD, GRESHAM

**DEPARTMENT OF COMMUNITY AND FAMILY SERVICES**

- C-6            Intergovernmental Revenue Agreement 105106 with the City of Portland, Providing \$100,000 to Pay for Winter Emergency Shelter Services for Homeless Single Adults and Families

**REGULAR AGENDA**

**NON-DEPARTMENTAL**

- R-1            PUBLIC HEARING and Consideration of a RESOLUTION Selecting an Appointee to Fill a Vacancy in the Oregon Legislative Assembly, State Senate, District 8

***CHAIR STEIN EXPLANATION OF PROCESS. BOARD CONSENSUS TO VOTE BY WRITTEN BALLOT. FIVE MINUTE PRESENTATIONS BY NOMINEES ROBERT W. BOYER AND JULIE MIKALSON. (NOMINEE PAUL McCOY WAS NOT PRESENT.) WRITTEN BALLOTS READ INTO RECORD TO REFLECT SELECTION OF ROBERT W. BOYER BY UNANIMOUS VOTE. COMMISSIONER HANSEN COMMENTS IN SUPPORT OF DEMOCRATIC CENTRAL COMMITTEE SELECTION PROCESS. BOB BOYER ACCEPTANCE COMMENTS. BOARD ACKNOWLEDGED AND EXPRESSED APPRECIATION FOR ALL DISTRICT 8 NOMINEES. RESOLUTION 96-89 APPOINTING ROBERT W. BOYER UNANIMOUSLY APPROVED.***

**NON-DEPARTMENTAL**

- C-1            Appointments of Jennifer English and Donald Joe Williams, and Re-Appointments of Dale Dunning and Michael Twain to the MULTNOMAH COUNTY ANIMAL CONTROL ADVISORY COMMITTEE

***COMMISSIONER COLLIER MOVED AND COMMISSIONER KELLEY SECONDED, APPROVAL OF C-1. ROBERT BABCOCK TESTIMONY***

**REQUESTING DELAY OF APPOINTMENTS TO THE COMMITTEE IN ORDER TO CONSIDER POSSIBLE COMPOSITION AND MEMBERSHIP CHANGES. COMMISSIONERS HANSEN, COLLIER AND KELLEY COMMENTS AND DISCUSSION IN RESPONSE. CHAIR STEIN ADVISED THE NEW ANIMAL CONTROL DIRECTOR WILL BE DIRECTED TO LOOK INTO THE COMMITTEE COMPOSITION AND MEMBERSHIP. APPOINTMENTS UNANIMOUSLY APPROVED.**

**PUBLIC COMMENT**

- R-2            Opportunity for Public Comment on Non-Agenda Matters. Testimony Limited to Three Minutes Per Person.

**TOM CROPPER COMMENTS IN OPPOSITION TO WRITE IN CAMPAIGN TO ELECT MARGARET CARTER TO OREGON SENATE DISTRICT 8 POSITION. COMMISSIONER HANSEN COMMENTS IN RESPONSE.**

**DEPARTMENT OF ENVIRONMENTAL SERVICES**

- R-3            PROCLAMATION Recognizing NATIONAL PUBLIC WORKS WEEK, May 19 - 25, 1996

**COMMISSIONER KELLEY MOVED AND COMMISSIONER SALTZMAN SECONDED, APPROVAL OF R-3. ED ABRAHAMSON, KIP COURSER AND NASARIO GARCIA EXPLANATION, PRESENTATION OF COMMEMORATIVE CUPS TO BOARD AND READING OF PROCLAMATION. BOARD COMMENTS IN SUPPORT OF DES STAFF. PROCLAMATION 96-90 UNANIMOUSLY APPROVED.**

- R-4            Intergovernmental Agreement 301556 with Rockwood Water People's Utility District, to Incorporate Needed Waterline Improvements with County's NE 207th Connector (Unit 3) Contract

**COMMISSIONER COLLIER MOVED AND COMMISSIONER KELLEY SECONDED, APPROVAL**



**OF R-4. JOHN DORST EXPLANATION.  
AGREEMENT UNANIMOUSLY APPROVED.**

- R-5 PUBLIC HEARING and Consideration of a RESOLUTION Approving the Multnomah County 1996-2000 Transportation Capital Improvement Plan and Program

**COMMISSIONER COLLIER MOVED AND COMMISSIONER HANSEN SECONDED, APPROVAL OF R-5. ED ABRAHAMSON EXPLANATION AND RESPONSE TO BOARD QUESTIONS. NO ONE WISHED TO TESTIFY. RESOLUTION 96-91 UNANIMOUSLY APPROVED.**

- R-6 Second Reading and Adoption of an ORDINANCE Amending the Comprehensive Framework Plan Volume 1 Findings to Include the West Hills Reconciliation Report, as Revised and Amended by the Board, in Fulfillment of the Periodic Review Work Program Tasks for Statewide Planning Goal 5 Resources in the West Hills Rural Area

**ORDINANCE READ BY TITLE ONLY. COPIES AVAILABLE. COMMISSIONER SALTZMAN MOVED AND COMMISSIONER KELLEY SECONDED, APPROVAL OF SECOND READING AND ADOPTION. TOM CROPPER AND CLARE DENISON TESTIMONY IN OPPOSITION. ORDINANCE 852 UNANIMOUSLY APPROVED.**

- R-7 Second Reading and Adoption of an ORDINANCE Amending the Sectional Zoning Maps by Deleting the SEC-h (Wildlife Habitat) Zoning Overlay District for Lands to the North of the Bonny Slope Subdivision within the West Hills Rural Area

**ORDINANCE READ BY TITLE ONLY. COPIES AVAILABLE. COMMISSIONER KELLEY MOVED AND COMMISSIONER SALTZMAN SECONDED, APPROVAL OF SECOND READING AND ADOPTION. GORDON HOWARD EXPLANATION OF NON-SUBSTANTIVELY CORRECTED EXHIBIT MAP. UPON MOTION OF COMMISSIONER KELLEY, SECONDED BY COMMISSIONER SALTZMAN, SUBSTITUTION OF THE CORRECTED EXHIBIT MAP WAS UNANIMOUSLY APPROVED.**

***NO ONE WISHED TO TESTIFY. ORDINANCE 853  
UNANIMOUSLY APPROVED, AS AMENDED.***

R-8

Request of the Riverdale School District that Board Adopt an ORDER to Initiate a Community Service Use Application and All Other Applicable Applications to the County Transportation and Land Use Planning Division on Private Land Proposed for Condemnation

***COMMISSIONER SALTZMAN MOVED AND COMMISSIONER KELLEY SECONDED, APPROVAL OF R-8. BARRY MANNING AND SANDRA DUFFY EXPLANATION. AT THE REQUEST OF MS. DUFFY AND UPON MOTION OF COMMISSIONER SALTZMAN, SECONDED BY COMMISSIONER KELLEY, CONSIDERATION OF A SUBSTITUTE RESOLUTION WAS UNANIMOUSLY APPROVED. MS. DUFFY RESPONSE TO CONCERNS OF COMMISSIONER SALTZMAN. AT THE SUGGESTION OF CHAIR STEIN AND UPON MOTION OF COMMISSIONER SALTZMAN, SECONDED BY COMMISSIONER KELLEY, AN AMENDMENT TO THE LAST WHEREAS ADDING "OR ON THE CONDEMNATION ACTION BETWEEN THE SCHOOL AND PROPERTY OWNERS" WAS UNANIMOUSLY APPROVED. MS. DUFFY AND STEVE ABEL RESPONSE TO BOARD QUESTIONS AND CONCERNS. ORDER 96-92 UNANIMOUSLY APPROVED, AS AMENDED.***

**NON-DEPARTMENTAL**

R-9

RESOLUTION Requiring Board Approval for Studies Regarding Tolls and Congestion Pricing for Bridge Access Across the Willamette River

***COMMISSIONER HANSEN MOVED AND COMMISSIONER KELLEY SECONDED, APPROVAL OF RESOLUTION WITH DELETION OF "AT TOLL PLAZAS" FROM LAST WHEREAS. COMMISSIONER HANSEN EXPLANATION AND COMMENTS IN SUPPORT. COMMISSIONER COLLIER COMMENTS IN SUPPORT. RESOLUTION 96-93 UNANIMOUSLY APPROVED, AS AMENDED.***

*There being no further business, the regular meeting was adjourned at 10:30 a.m. and the briefing convened at 10:35 a.m.*

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Thursday, May 16, 1996 - 10:30 AM  
Multnomah County Courthouse, Room 602  
1021 SW Fourth, Portland


### **BOARD BRIEFING**

B-1            Status of the Wellness Package. Presented by Bill Farver and Members of the Wellness Team..

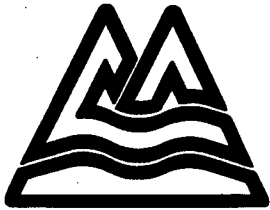
**BILL FARVER INTRODUCED MAXINE THOMPSON, IRIS BELL, CAROL WIRE, LESLIE HAINES, JAN SINCLAIR, DONNA DENGEL, JANICE GRATTON, MEGANNE STEELE AND TOM DARBY. BILL FARVER GOALS PRESENTATION. CAROL WIRE AND LESLIE HAINES WELLNESS PHILOSOPHY PRESENTATION. MAXINE THOMPSON AND IRIS BELL PROCESS AND MEMBERSHIP PRESENTATION. CAROL WIRE CRITERIA PRESENTATION. BILL FARVER RESULTS PRESENTATION. MR. FARVER, MS. HAINES, MS. THOMPSON, MS. BELL, CHAIR STEIN AND MS. WIRE RESPONSE TO BOARD QUESTIONS AND DISCUSSION. MS. BELL TO PROVIDE BOARD WITH DATA CONCERNING EACH FAMILY CENTER.**

*There being no further business, the meeting was adjourned at 11:35 a.m.*

OFFICE OF THE BOARD CLERK  
FOR MULTNOMAH COUNTY, OREGON



Deborah L. Bogstad



## MULTNOMAH COUNTY OREGON

OFFICE OF THE BOARD CLERK  
SUITE 1510, PORTLAND BUILDING  
1120 SW FIFTH AVENUE  
PORTLAND, OREGON 97204  
CLERK'S OFFICE • 248-3277 • 248-5222  
FAX • (503) 248-5262

BOARD OF COUNTY COMMISSIONERS		
BEVERLY STEIN •	CHAIR	•248-3308
DAN SALTZMAN •	DISTRICT 1	• 248-5220
GARY HANSEN •	DISTRICT 2	•248-5219
TANYA COLLIER •	DISTRICT 3	•248-5217
SHARRON KELLEY •	DISTRICT 4	•248-5213

# AGENDA

## MEETINGS OF THE MULTNOMAH COUNTY BOARD OF COMMISSIONERS

### FOR THE WEEK OF

**MAY 13, 1996 - MAY 17, 1996**

*Tuesday, May 14, 1996 - 1:30 PM - ASD Budget Hearing.....Page 2*

*Wednesday, May 15, 1996 - 9:30 AM - DES Budget Hearing...Page 2*

*Thursday, May 16, 1996 - 9:30 AM - Regular Meeting.....Page 2*

*Thursday, May 16, 1996 - 10:30 AM - Board Briefing.....Page 4*

*Thursday Meetings of the Multnomah County Board of Commissioners are \*cablecast\* live and taped and can be seen by Cable subscribers in Multnomah County at the following times:*

*Thursday, 9:30 AM, (LIVE) Channel 30*

*Friday, 10:00 PM, Channel 30*

*Sunday, 1:00 PM, Channel 30*

*\*Produced through Multnomah Community Television\**

**INDIVIDUALS WITH DISABILITIES MAY CALL THE OFFICE OF THE BOARD CLERK AT 248-3277 OR 248-5222, OR MULTNOMAH COUNTY TDD PHONE 248-5040, FOR INFORMATION ON AVAILABLE SERVICES AND ACCESSIBILITY.**

AN EQUAL OPPORTUNITY EMPLOYER

Tuesday, May 14, 1996 - 1:30 PM  
Multnomah County Courthouse, Room 602  
1021 SW Fourth, Portland

**BUDGET HEARING**

PH-1      *Aging Services Department Budget Overview, Highlights and Action Plans. ASD Citizen Budget Advisory Committee Presentation. Opportunity for Public Testimony on the Proposed 1996-97 Multnomah County Budget. Issues and Opportunities. Board Questions and Answers. 2 HOURS REQUESTED*

---

Wednesday, May 15, 1996 - 9:30 AM  
Multnomah County Courthouse, Room 602  
1021 SW Fourth, Portland

**BUDGET HEARING**

PH-2      *Department of Environmental Services Budget Overview, Highlights and Action Plans. DES Citizen Budget Advisory Committee Presentation. Opportunity for Public Testimony on the Proposed 1996-97 Multnomah County Budget. Issues and Opportunities. Board Questions and Answers. 2 HOURS REQUESTED*

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Thursday, May 16, 1996 - 9:30 AM  
Multnomah County Courthouse, Room 602  
1021 SW Fourth, Portland

**REGULAR MEETING**

**CONSENT CALENDAR**

**NON-DEPARTMENTAL**

C-1      *Appointments of Jennifer English and Donald Joe Williams, and Re-Appointments of Dale Dunning and Michael Twain to the MULTNOMAH COUNTY ANIMAL CONTROL ADVISORY COMMITTEE*

**AGING SERVICES DEPARTMENT**

C-2      *Budget Modification ASD 9602 Adding \$263,966 in Federal Title XIX (Medicaid) from the Revised Allocation from the State of Oregon*

## **DEPARTMENT OF ENVIRONMENTAL SERVICES**

- C-3      *ORDER Authorizing Execution of Deed D961328 Upon Complete Performance of a Contract to Larry Burright*
- C-4      *ORDER Cancelling Contract 15434 with James E. Steppes, Deceased, Upon Default of Payments and Performance of Covenants*
- C-5      *MC 1-96 Report of April 26, 1996 Hearings Officer Decision APPROVING, with Conditions, Request for Alteration of a Non-Conforming Use (an Existing Single Family Dwelling in an Exclusive Farm Use Zone) with a New Manufactured Home, on Property Located at 24709 SE RUGG ROAD, GRESHAM*

## **DEPARTMENT OF COMMUNITY AND FAMILY SERVICES**

- C-6      *Intergovernmental Revenue Agreement 105106 with the City of Portland, Providing \$100,000 to Pay for Winter Emergency Shelter Services for Homeless Single Adults and Families*

## **REGULAR AGENDA**

### **NON-DEPARTMENTAL**

- R-1      *PUBLIC HEARING and Consideration of a RESOLUTION Selecting an Appointee to Fill a Vacancy in the Oregon Legislative Assembly, State Senate, District 8*

## **PUBLIC COMMENT**

- R-2      *Opportunity for Public Comment on Non-Agenda Matters. Testimony Limited to Three Minutes Per Person.*

## **DEPARTMENT OF ENVIRONMENTAL SERVICES**

- R-3      *PROCLAMATION Recognizing NATIONAL PUBLIC WORKS WEEK, May 19 - 25, 1996*
- R-4      *Intergovernmental Agreement 301556 with Rockwood Water People's Utility District, to Incorporate Needed Waterline Improvements with County's NE 207th Connector (Unit 3) Contract*
- R-5      *PUBLIC HEARING and Consideration of a RESOLUTION Approving the Multnomah County 1996-2000 Transportation Capital Improvement Plan and Program*

- R-6      *Second Reading and Adoption of an ORDINANCE Amending the Comprehensive Framework Plan Volume 1 Findings to Include the West Hills Reconciliation Report, as Revised and Amended by the Board, in Fulfillment of the Periodic Review Work Program Tasks for Statewide Planning Goal 5 Resources in the West Hills Rural Area*
- R-7      *Second Reading and Adoption of an ORDINANCE Amending the Sectional Zoning Maps by Deleting the SEC-h (Wildlife Habitat) Zoning Overlay District for Lands to the North of the Bonny Slope Subdivision within the West Hills Rural Area*
- R-8      *Request of the Riverdale School District that Board Adopt an ORDER to Initiate a Community Service Use Application and All Other Applicable Applications to the County Transportation and Land Use Planning Division on Private Land Proposed for Condemnation*

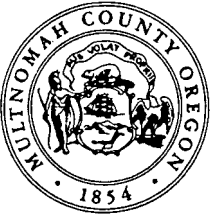
**NON-DEPARTMENTAL**

- R-9      *RESOLUTION Requiring Board Approval for Studies Regarding Tolls and Congestion Pricing for Bridge Access Across the Willamette River*
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*Thursday, May 16, 1996 - 10:30 AM*  
**(OR IMMEDIATELY FOLLOWING REGULAR AGENDA)**  
*Multnomah County Courthouse, Room 602*  
*1021 SW Fourth, Portland*

**BOARD BRIEFING**

- B-1      *Status of the Wellness Package. Presented by Bill Farver and Members of the Wellness Team. 1 HOUR REQUESTED.*



**DAN SALTZMAN**, Multnomah County Commissioner, District One

1120 S.W. Fifth Avenue, Suite 1500 • Portland, Oregon 97204 • (503) 248-5220 • FAX (503) 248-5440

## M E M O R A N D U M

**TO:** Board of County Commissioners  
**FROM:** Andrea Jilovec, Commissioner Saltzman's Office  
**DATE:** May 15, 1996  
**SUBJECT:** Absence from the May 15 DES Budget Hearing

Please excuse Commissioner Saltzman from this morning's hearing.

BOARD OF  
COUNTY COMMISSIONERS  
96 MAY 15 AM 9:04  
MULTNOMAH COUNTY  
OREGON



#1

**PLEASE PRINT LEGIBLY!**

**MEETING DATE** 5-15-96

**NAME**

BOB ECKLAND

**ADDRESS**

1245 SE 52<sup>ND</sup> AVE

**STREET**

PORTLAND

97215

**CITY**

**ZIP**

**I WISH TO SPEAK ON AGENDA ITEM NO.** DES

**SUPPORT**

X

**OPPOSE**

**SUBMIT TO BOARD CLERK**

FUNDING AC / PORTLAND PARK

#2

**PLEASE PRINT LEGIBLY!**

**MEETING DATE** 5/15/96  
"TRICIA"

**NAME** TRICIA AZZONE  
**ADDRESS** 7828 SE 35<sup>th</sup>  
**STREET**  
PORTLAND 97202  
**CITY** **ZIP**

**I WISH TO SPEAK ON AGENDA ITEM NO.** \_\_\_\_\_  
**SUPPORT** \_\_\_\_\_ **OPPOSE** \_\_\_\_\_  
**SUBMIT TO BOARD CLERK**

7 DAYS - ADOPTION OUTREACH - CLACKAMAS TOWN CENTER

#3

**PLEASE PRINT LEGIBLY!**

**MEETING DATE** MAY 15/96

**NAME**

PHYLLIS JOHANSON

**ADDRESS**

2237 S.W. MARKET  
**STREET**

PORTLAND 97201  
**CITY ZIP**

**I WISH TO SPEAK ON AGENDA ITEM NO.** \_\_\_\_\_

**SUPPORT** \_\_\_\_\_ **OPPOSE** \_\_\_\_\_

**SUBMIT TO BOARD CLERK**

7 DAY / CLACKAMAS Town Center

#4

**PLEASE PRINT LEGIBLY!**

**MEETING DATE** 5/15/96

**NAME**

Hannah Zaiv

"2E√"

**ADDRESS**

2852 SE Sherrett

**STREET**

Portland OR 97222

**CITY**

**ZIP**

**I WISH TO SPEAK ON AGENDA ITEM NO.** \_\_\_\_\_

**SUPPORT**

X

**OPPOSE**

**SUBMIT TO BOARD CLERK**

↑

7 DAY / CLACKAMAS TOWN CENTER Adoption Outreach

#5

**PLEASE PRINT LEGIBLY!**

**MEETING DATE** 5/15/96

**NAME** MILDRED TAXER

**ADDRESS** 6805 SW 42

**STREET**

PORTLAND 97219

**CITY** **ZIP**

**I WISH TO SPEAK ON AGENDA ITEM NO.** 3

**SUPPORT** ☒ **OPPOSE** ☐

**SUBMIT TO BOARD CLERK** ☐

**to** DOG PATROL IN PARKS

#6

**PLEASE PRINT LEGIBLY!**

**MEETING DATE** 5/15/96

**NAME** Sharon Harman Humane  
**ADDRESS** PO Box 11364 Society  
**STREET**  
Portland 97211  
**CITY** **ZIP**

**I WISH TO SPEAK ON AGENDA ITEM NO.** PH-2  
**SUPPORT** X **OPPOSE**                     

**SUBMIT TO BOARD CLERK**

↑ 7 DAY / CLACKAMAS TOWN CENTER Adoption Outings

#7

**PLEASE PRINT LEGIBLY!**

**MEETING DATE** 5/15/96

**NAME**

Stan Seid

"SID"

**ADDRESS**

2645 SE GRANT

**STREET**

PTL OR 97214

**CITY**

**ZIP**

**I WISH TO SPEAK ON AGENDA ITEM NO.** DES

**SUPPORT**

X

**OPPOSE**

**SUBMIT TO BOARD CLERK**

LEASH. LAW ENFORCEMENT @ PARKS

#8

**PLEASE PRINT LEGIBLY!**

**MEETING DATE** 5/15/96

**NAME**

Rochelle Lesser

**ADDRESS**

1158 SE 50th Ave

**STREET**

Portland OR 97215

**CITY**

**ZIP**

**I WISH TO SPEAK ON AGENDA ITEM NO.**

DE 5

**SUPPORT**

**OPPOSE**

**SUBMIT TO BOARD CLERK**

LEAST LAW ENFORCEMENT IN PARKS



#9

**PLEASE PRINT LEGIBLY!**

**MEETING DATE** 5-15-96

**NAME**

Richard Willebrand

**ADDRESS**

918 SE 54th

**STREET**

Portland

**CITY**

OR

**ZIP**

**I WISH TO SPEAK ON AGENDA ITEM NO.** DIES

**SUPPORT**

**OPPOSE**

**SUBMIT TO BOARD CLERK**

LEASH LAW ENFORCEMENT/PARKS

#10

**PLEASE PRINT LEGIBLY!**

**MEETING DATE** 5/15/96

**NAME**

MARY ANN MELVIN

**ADDRESS**

10395 SW

**STREET**

Figueroa

**CITY**

**ZIP**

**I WISH TO SPEAK ON AGENDA ITEM NO.** \_\_\_\_\_

**SUPPORT** X

**OPPOSE** \_\_\_\_\_

**SUBMIT TO BOARD CLERK**

ADOPT OUTREACH - CLACKAMAS TOWN CENTER

#11

**PLEASE PRINT LEGIBLY!**

**MEETING DATE** 5-15-98

**NAME** Keith Collier

**ADDRESS** 1158 SE 50th

**STREET**

Portland OR 97215

**CITY**

**ZIP**

**I WISH TO SPEAK ON AGENDA ITEM NO.** Animal Control

**SUPPORT** \_\_\_\_\_

**OPPOSE** \_\_\_\_\_

**SUBMIT TO BOARD CLERK**

↑ AC LEASH LAW ENFORCEMENT

#12

**PLEASE PRINT LEGIBLY!**

**MEETING DATE** 5/15/98

**NAME**

CAROLINE MILLER

**ADDRESS**

2416 SEPINT ST

**STREET**

PTD

**CITY**

**ZIP**

**I WISH TO SPEAK ON AGENDA ITEM NO.** \_\_\_\_\_

**SUPPORT** LEASE LAW ENFORCEMENT **OPPOSE** \_\_\_\_\_

**SUBMIT TO BOARD CLERK**

DID NOT SHOW UP  
**PLEASE PRINT LEGIBLY!**

**MEETING DATE** 5/15/96

**NAME** Rose Florek

**ADDRESS** 3920 SW Nevada Ct.

**STREET**

Portland OR 97219

**CITY** **ZIP**

**I WISH TO SPEAK ON AGENDA ITEM NO.** Animal Control  
**SUPPORT** X **OPPOSE** officer for  
parks

**SUBMIT TO BOARD CLERK**

MEETING DATE: May 15, 1996

AGENDA #: PH-2

ESTIMATED START TIME: 9:30 AM

(Above Space for Board Clerk's Use ONLY)

**AGENDA PLACEMENT FORM**

SUBJECT: Presentation and Review of Environmental Services Budget

BOARD BRIEFING:

DATE REQUESTED: \_\_\_\_\_

REQUESTED BY: \_\_\_\_\_

AMOUNT OF TIME NEEDED: \_\_\_\_\_

REGULAR MEETING:

DATE REQUESTED: May 15

AMOUNT OF TIME NEEDED: 2 hours

DEPARTMENT: Environmental Services

CONTACT: Larry Nicholas

TELEPHONE #: 248-3355

BLDG/ROOM #: 412/206

PERSON(S) MAKING PRESENTATION: Larry Nicholas, Staff, CBAC, Public Testimony

**ACTION REQUESTED:**

[ ] INFORMATIONAL ONLY [ ] POLICY DIRECTION [ ] APPROVAL [X] OTHER

**SUGGESTED AGENDA TITLE:**

*Environmental Services Budget Overview, Highlights and Action Plans. Citizen Budget Advisory Committee Presentation. Opportunity for Public Testimony on the 1996-97 Multnomah County Budget. Issues and Opportunities. Board Questions and Answers.*

**SIGNATURES REQUIRED:**

ELECTED  
OFFICIAL: \_\_\_\_\_

(OR)

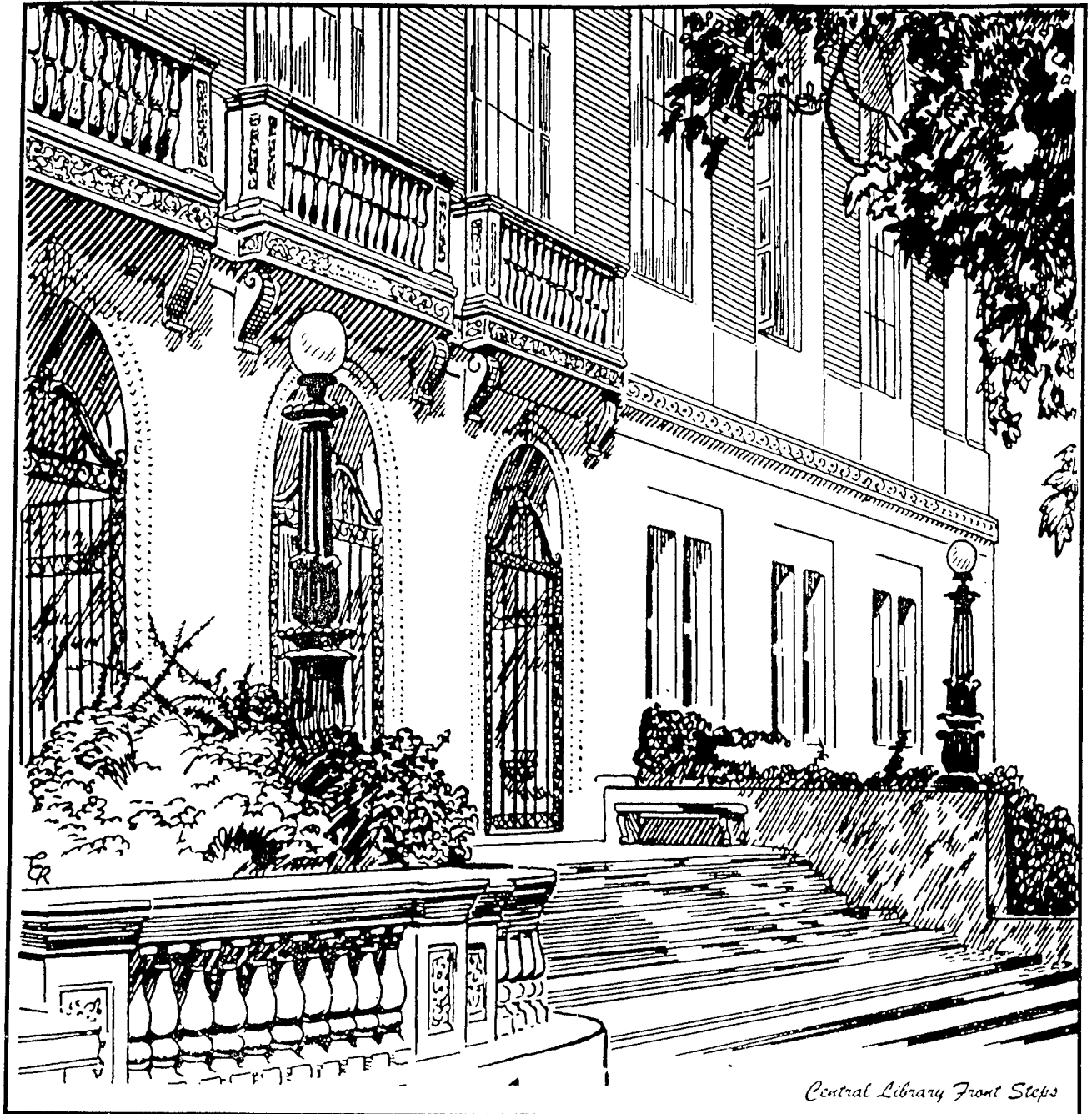
DEPARTMENT  
MANAGER: \_\_\_\_\_

*Peverly Fleiss*

BOARD OF  
COUNTY COMMISSIONERS  
96 MAY - 1 PM 4:45  
MULTNOMAH COUNTY  
OREGON

**ALL ACCOMPANYING DOCUMENTS MUST HAVE REQUIRED SIGNATURES**

**Any Questions: Call the Office of the Board Clerk 248-3277 or 248-5222**



*Central Library Front Steps*

# Multnomah County

**Environmental Services**

**May 15, 1996 9:30 am**

**Packet #4 - Information**

**Budget  
1996-97**



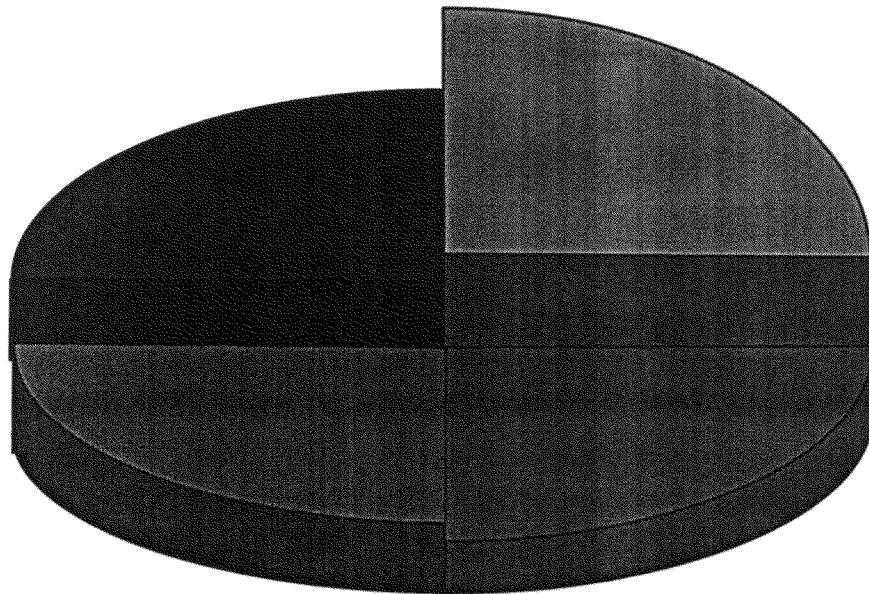
**DEPARTMENT OF ENVIRONMENTAL SERVICES**  
**FY96-97 Budget Work Session**  
**May 15, 1996**

**AGENDA**

1. **DES Department Overview - Larry Nicholas, Department Director**
    - a. Budget Overview
    - b. Budget Highlights - selected
    - c. Action Plans - selected
  2. **CBAC Presentation - Mike Zollitsch, DES CBAC Chair**
  3. **Public Testimony**
  4. **Issues and Opportunities**
    - a. Funding for Assessment and Taxation
    - b. Assessment and Taxation System Migration
    - c. Courthouse Space Needs
    - d. Geographic Information System
    - e. Review of the Natural Areas Fund
    - f. Yeon Building Annex
  5. **Question and Answers - Board of County Commissioners**
  6. **Additional Public Testimony**
-

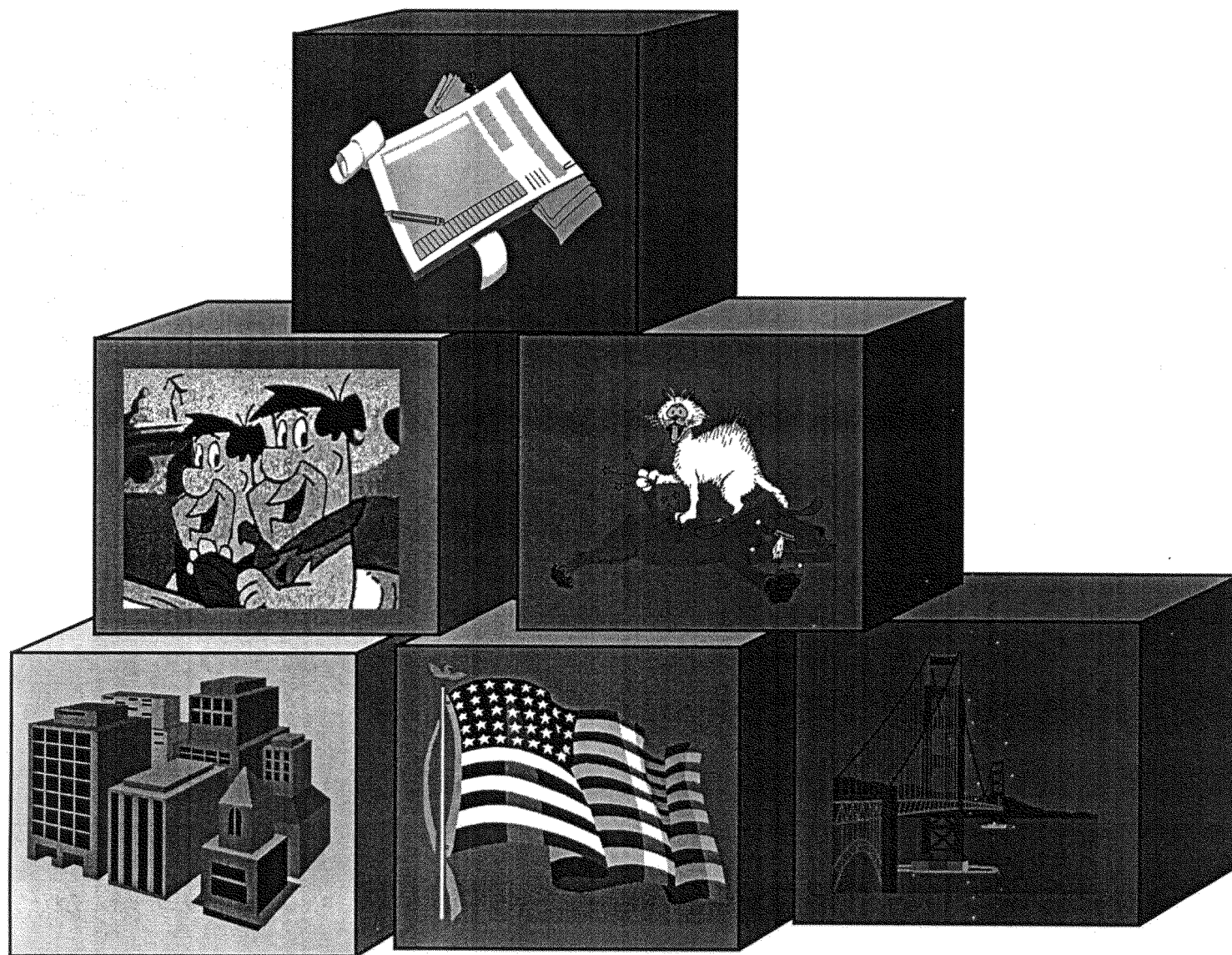


# Department of Environmental Services



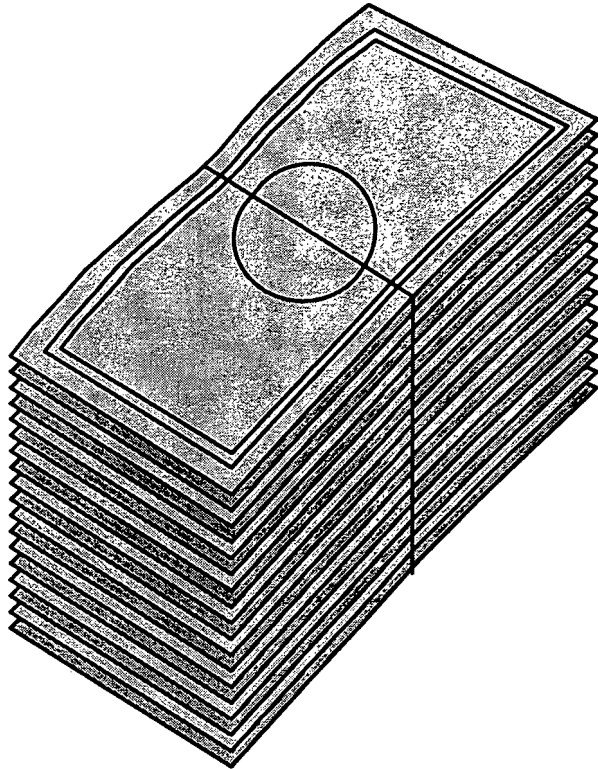
Budget Presentation  
for the  
Multnomah County  
Board of Commissioners

May 15, 1996



# Department Overview

## Financial Information

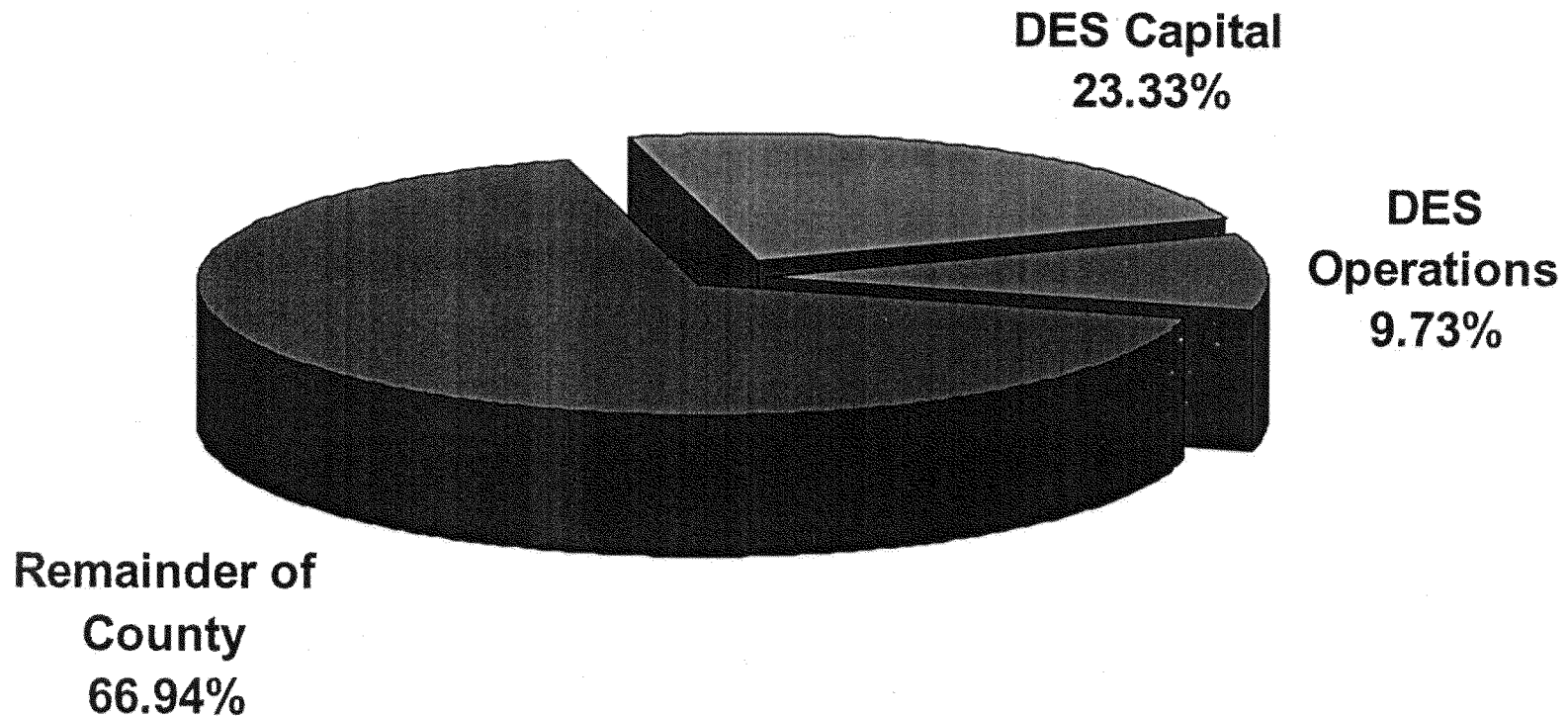


# Department of Environmental Services

## Share of Total County Budget

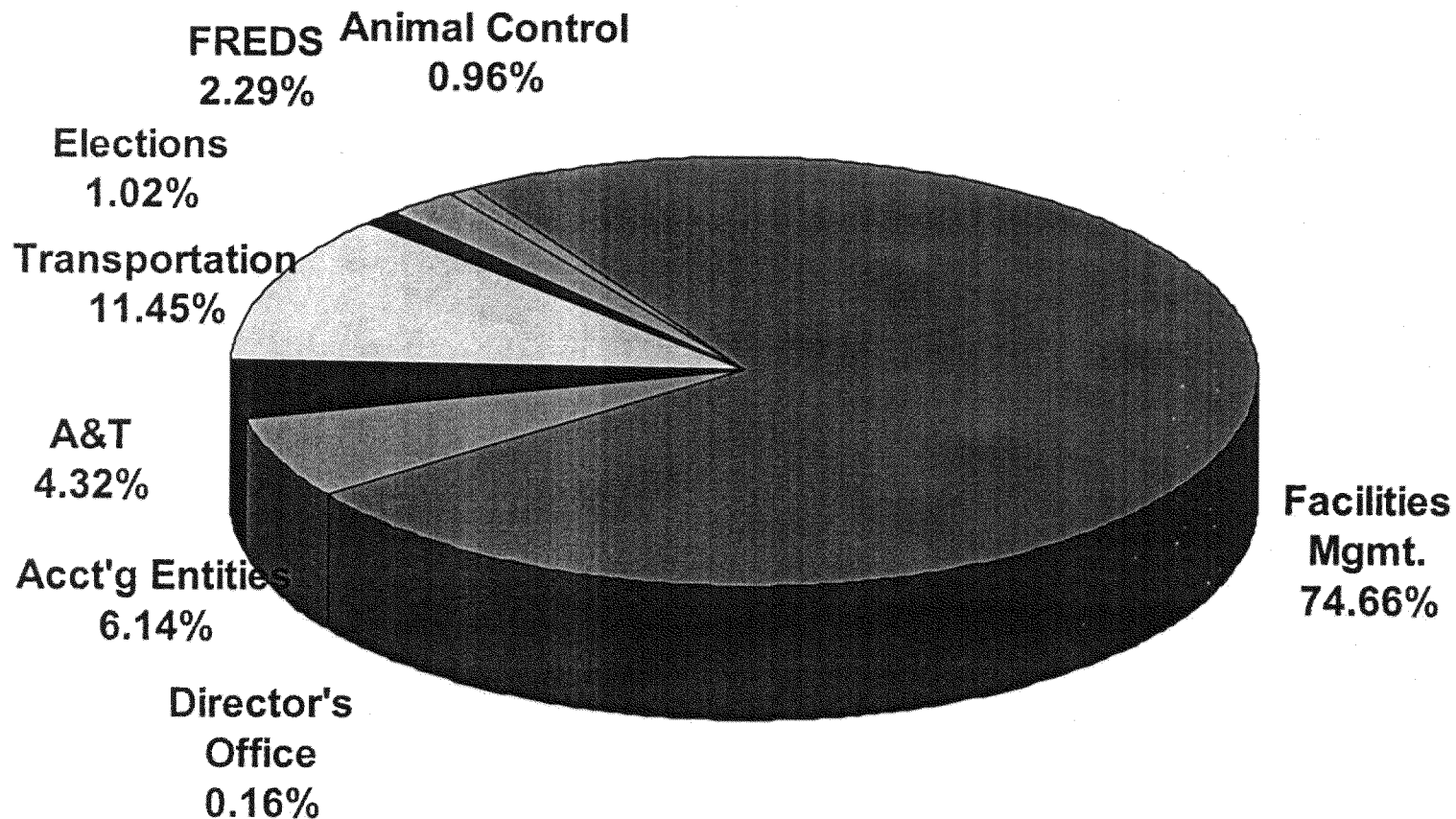
County = \$880,767,079

DES = \$291,181,469



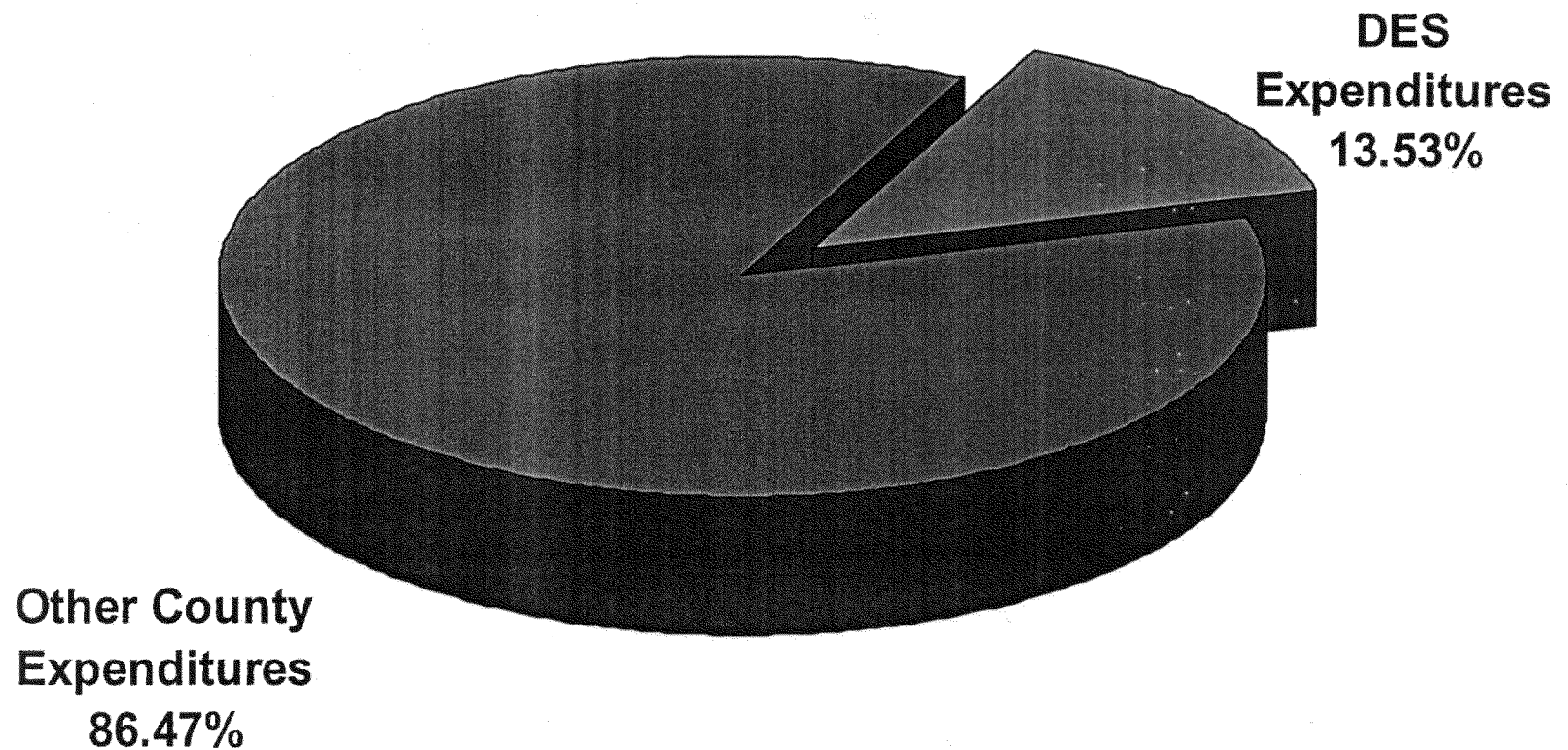
# Expenditures by Division

*Total - \$291,181,469 (includes Capital Projects)*



# Share of General Fund

*Total - \$202,784,159*

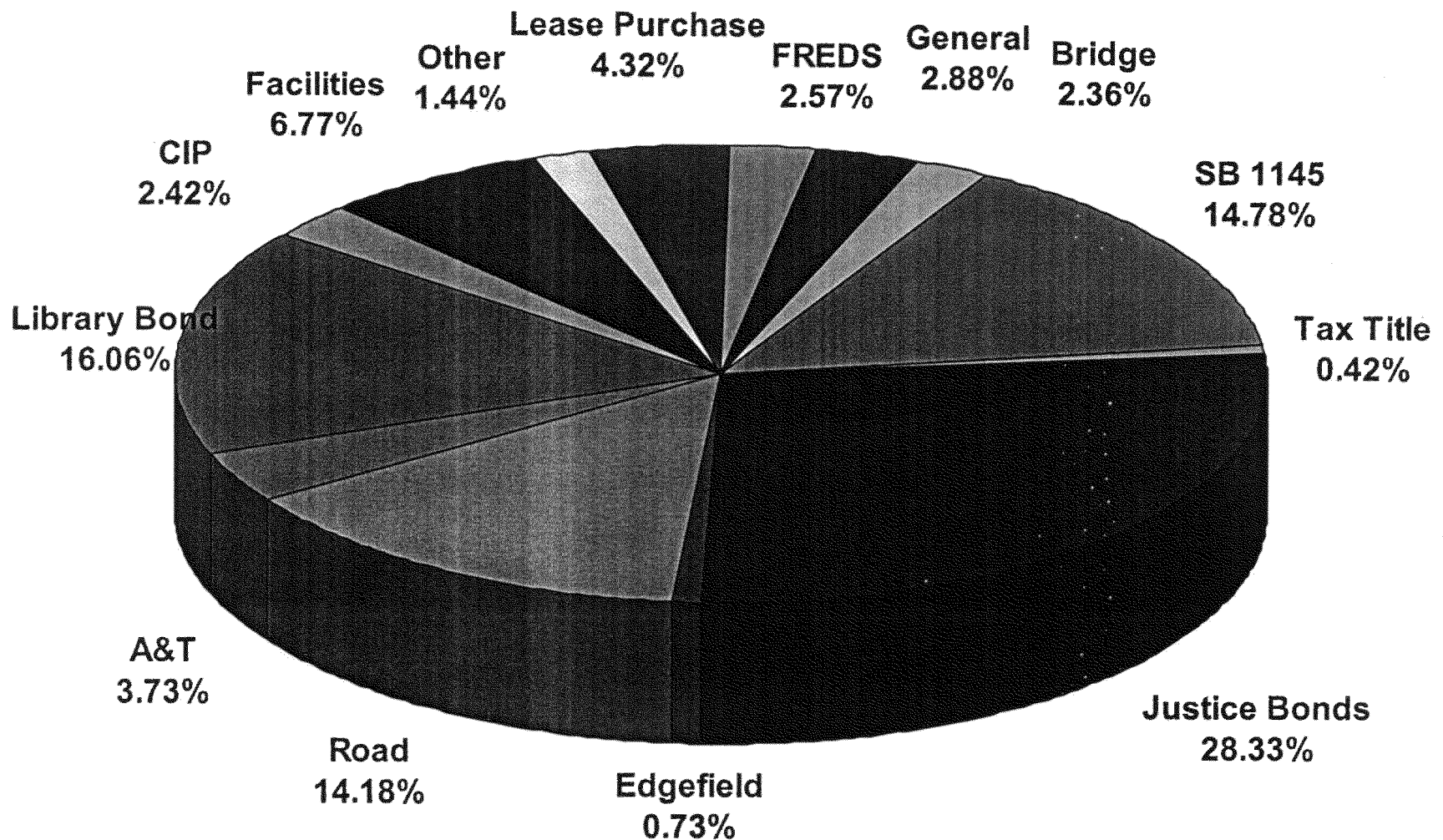




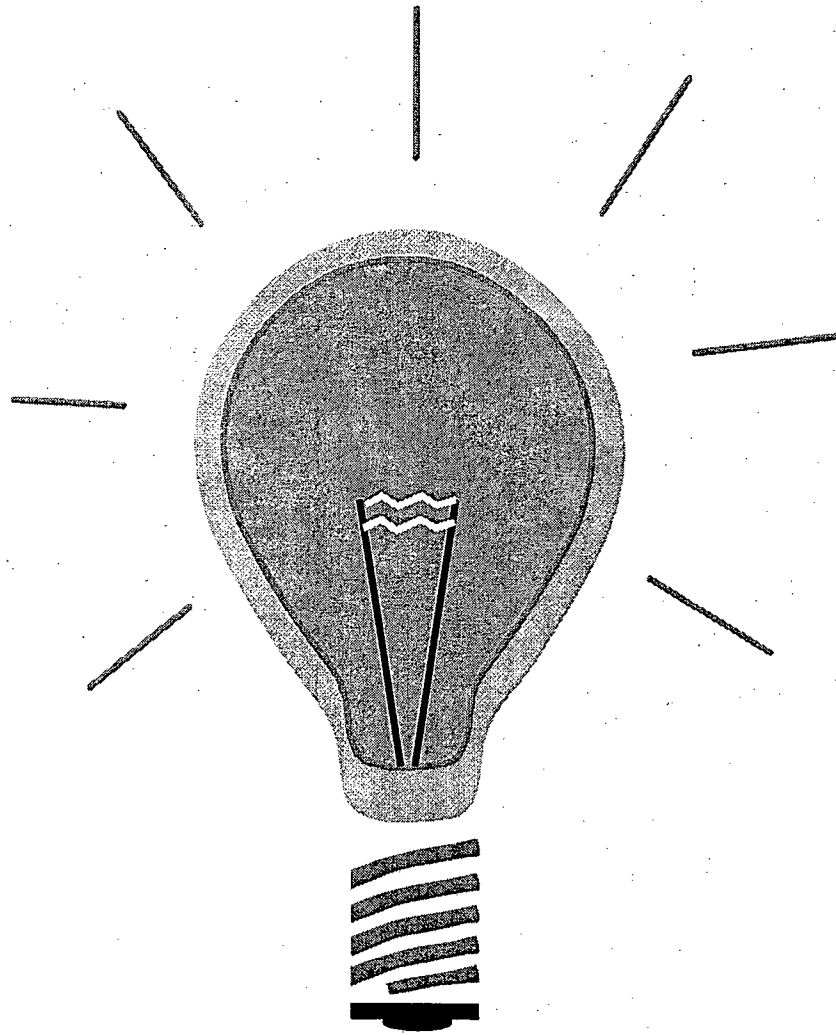
# Expenditures by Fund

*Operations and Capital*

*Total \$291,181,469*



# Budget Highlights





# Budget Highlights

## □ Service Levels

- Maintains current service levels
- Begins construction of new Library facilities
- Begins construction of new Justice facilities
- Begins construction of the Edgefield Children's Center
- Responds to revenue shortfall from the State Department of Revenue

# Budget Highlights

- Organizational Changes
  - Consolidates the Land Use Planning and Transportation Divisions
  - Transfers the Information Services Division to the Department of Support Services
  - Recognizes final transfer of Parks/Expo to METRO

# Budget Highlights

## □ Staffing Changes

- Adds six positions to Transportation & Land Use Planning for Bridge Engineering, LAN administration, Surveyor work, and Road Maintenance.
- Adds five positions for project management and support of the new construction bonds and SB 1145 projects
- Transfers two vacant positions from DES Administration to the Department of Support Services

# RESULTS Efforts

# RESULTS Efforts

- Strategic Planning
  - Team planning approach
  - Action plan development
  - Quality-driven processes
  - Data gathering & analysis
  - Assessment of outcomes
  - Customer Satisfaction

# RESULTS Efforts

## □ Quality Improvement Projects

- Implemented a customer report system for Fleet and Electronics Users
- Reduced waiting time for Surveyor customers
- Developed a work experience program for auto mechanics with Mt. Hood Community College and the Private Industry Council
- Used CQI Process Improvement Tools to improve custodial services and improve Facilities' customer satisfaction

# RESULTS Efforts

- On-Going Quality Improvement Teams
  - Facilities Management formed internal teams to identify best practices and improve communication and decision making
  - Facilities Management developed a new client team to improve customer satisfaction
  - Assessment & Taxation's TRIM team reduced the time to get a tax-roll account number
  - Assessment & Taxation's Standardizing our Software team developed a plan to migrate to the County standard

# RESULTS Efforts

## □ Training

- DES leadership team received training in Key Results Measurement, Strategic Planning, and the RESULTS roadmap
- Employees in the Facilities and Assessment & Taxation Divisions received training in providing excellent customer service



# RESULTS Efforts

- Plans for 1996-97
  - Implement the Strategic Plan for RESULTS
  - Conduct Division Quality Assessments
  - Develop Division Quality Implementation Plans

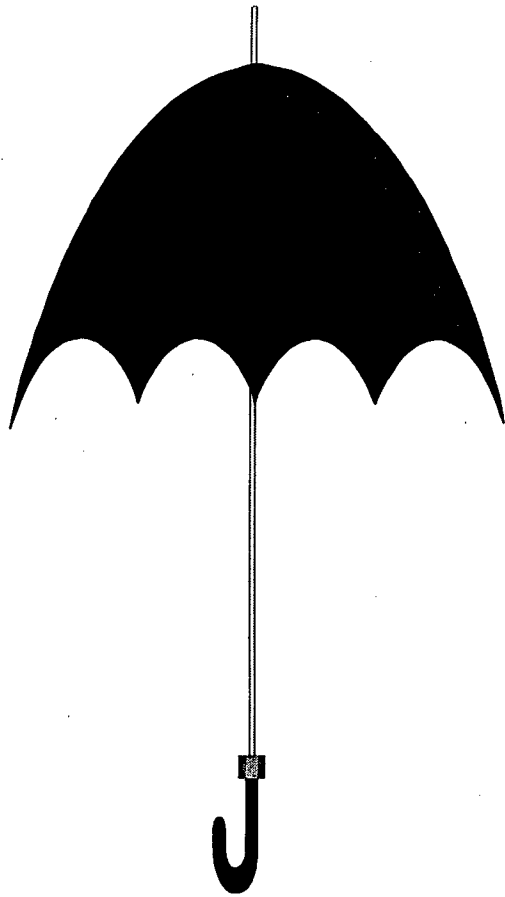
# Action Plans for 1996-97

DES Divisions Plan to Improve a  
Wide Range of Services for  
a Diverse Population of  
Customers



# Director's Office

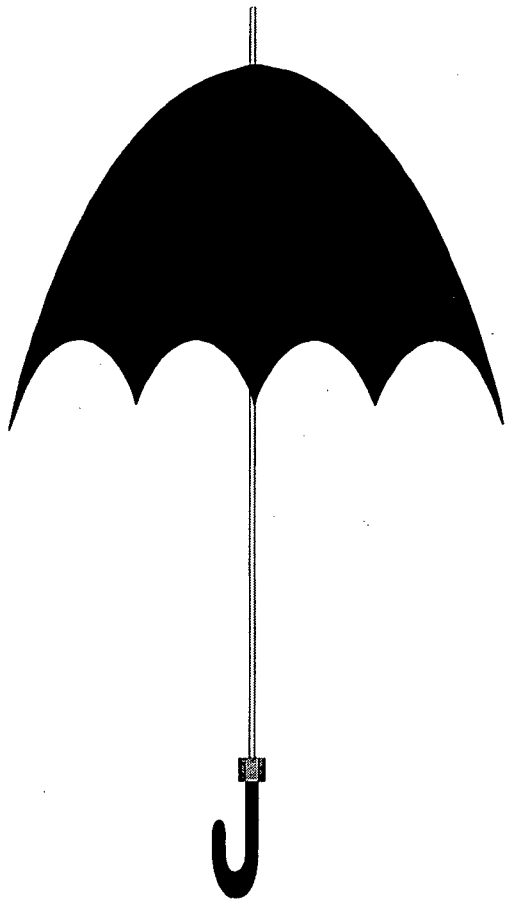
## Key Services Provided



- Provide leadership to DES Divisions
- Build understanding and commitment to countywide strategic goals
- Provide administrative support
- Promote excellence in service
- Facilitate “working together”

# Director's Office

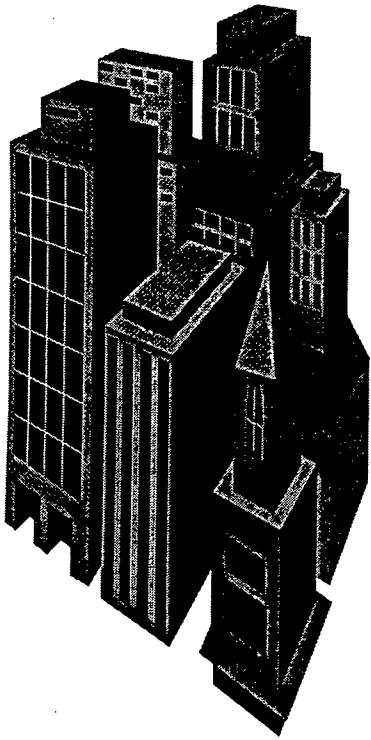
## Action Plans for 1996-97



- Develop a priorititized 5-year CIP plan
- Explore funding alternatives for Animal Control
- Complete design and begin construction of Yeon Building Annex
- Implement the department's RESULTS strategic plan
- Coordinate development of a departmental plan for World Wide Web sites

# Facilities & Property Management

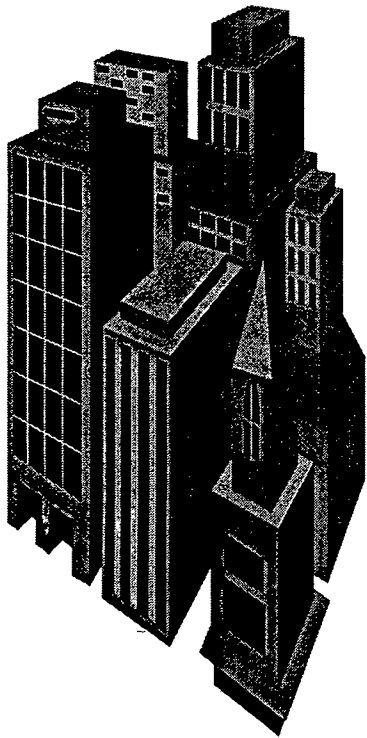
## Key Services Provided



- ☐ Maintain County buildings
- ☐ Manage capital construction and remodeling
- ☐ Plan for County space needs
- ☐ Acquire & dispose of property
- ☐ Ensure equal access to buildings

# Facilities & Property Management

## Action Plans for 1996-97



- Improve customer satisfaction in custodial services using CQI tools.
- Develop a comprehensive update of the 5-year CIP Plan, including a condition assessment
- Complete development and implementation of a property management information data base
- Improve customer service in responding to facilities maintenance problems

# Animal Control

## Key Services Provided

- ❑ Promote responsible pet ownership
- ❑ Rescue injured animals
- ❑ Find homes for “unwanted” pets
- ❑ Care for puppies, kittens, and other creatures at the Shelter
- ❑ Resolve neighborhood animal problems



# Animal Control

## Action Plans for 1996-97



- Form a 501.C.3 corporation to leverage grant opportunities
- Produce a video on Responsible Pet Ownership for Cable Access Television
- Partner with Mt. Hood Community Television to broadcast pictures of pets available for adoption
- Develop a plan to migrate to a PC-based information system



# F.R.E.D.S.

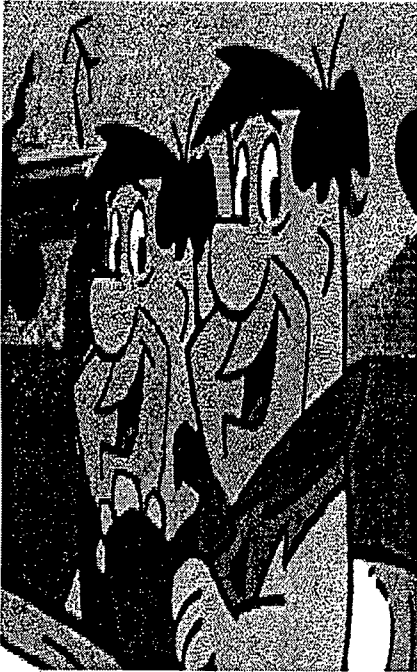
## Key Services Provided



- Provide & maintain County vehicles
- Store County records
- Maintain radios and electronic equipment
- Deliver mail and supplies

# F.R.E.D.S.

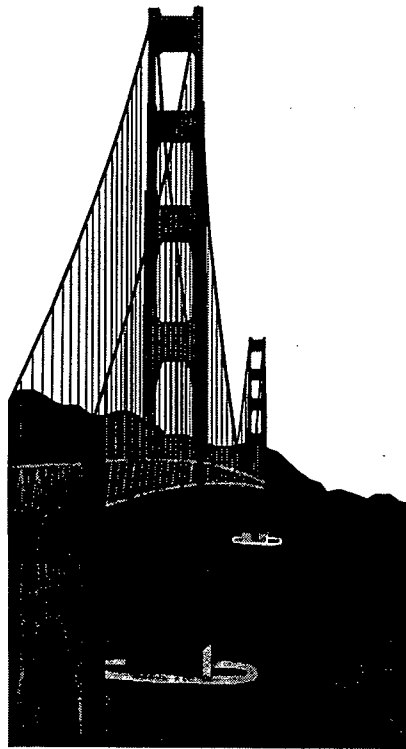
Action Plans for 1996-97



- Complete the automation of Motor Pool Accounting and Billing systems
- Explore opportunities for cost reductions in US mail processing
- Complete a pilot project to archive the Board Clerk's office records

# Transportation & Land Use Planning

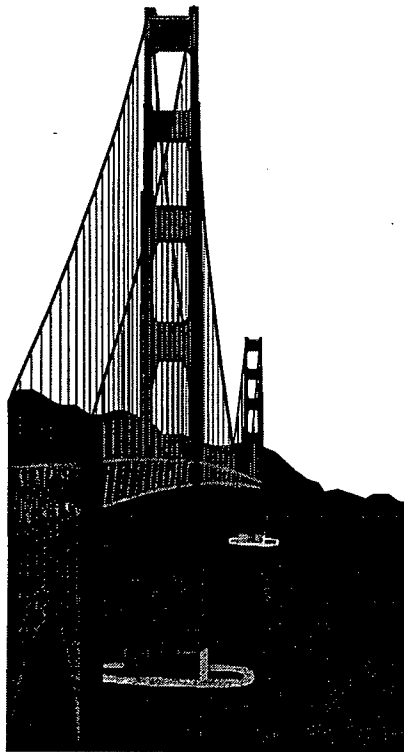
## Key Services Provided



- ☐ Operate Six Willamette River Bridges
- ☐ Maintain 400 Miles of County roads
- ☐ Make capital improvements in roads, bridges & bikeways
- ☐ Review and approve permits for use of the public right-of-way

# Transportation & Land Use Planning

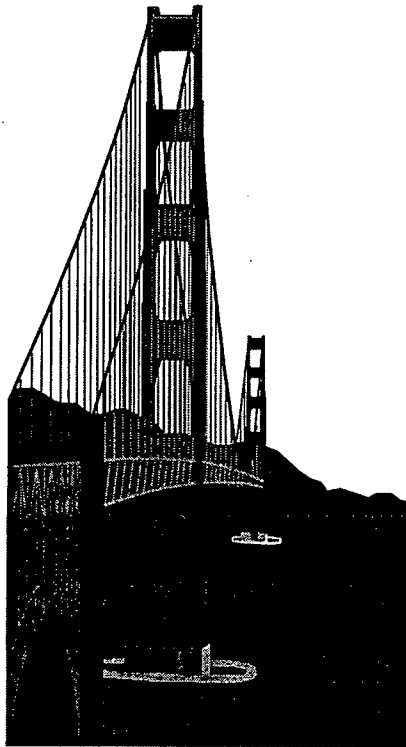
## Key Services Provided



- Develop land use plans for rural Multnomah County
- Issue permits in the Columbia River Gorge National Scenic Area
- Review building permits & land divisions
- Enforce zoning codes

# Transportation & Land Use Planning

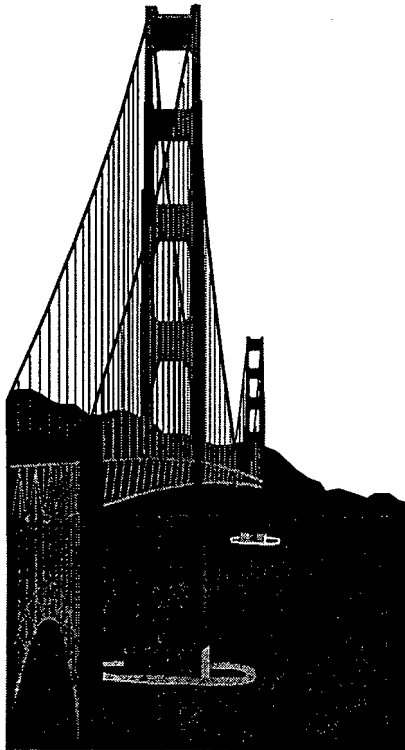
Action Plans for 1996-97



- Conduct feasibility study for tolls on Willamette River Bridges
- Implement customer survey recommendations for Traffic and Road Maintenance services
- Conduct customer satisfaction surveys in Bridge Maintenance, Transportation Administration, and Support Services

# Transportation & Land Use Planning

Action Plans for 1996-97, Cont'd

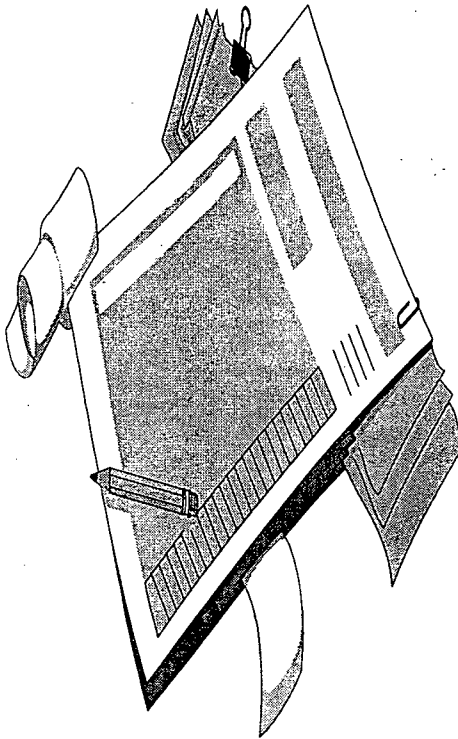


- ☐ Make structural repairs to the Yeon Building
- ☐ Implement METRO 2040 plan for urban unincorporated areas
- ☐ Complete planned customer service improvements for Land Use Planning

# Assessment & Taxation

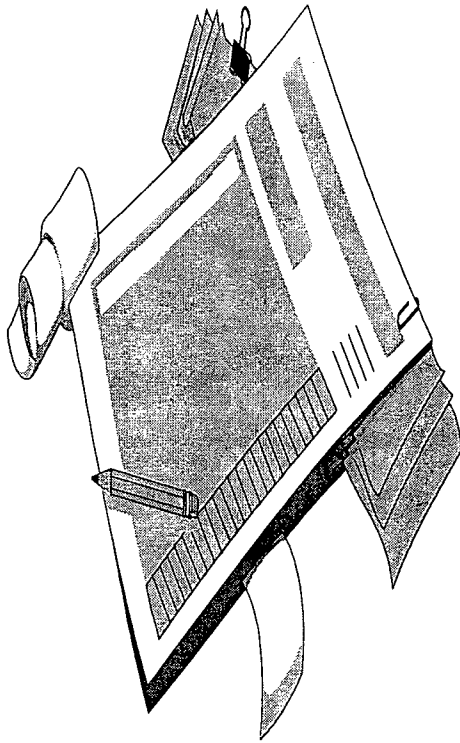
## Key Services Provided

- ☐ Collect property taxes
- ☐ Administer appeals of tax decisions
- ☐ Provide property mapping information
- ☐ Issue marriage licenses and passports
- ☐ Record changes in property data



# Assessment & Taxation

## Action Plans for 1996-97

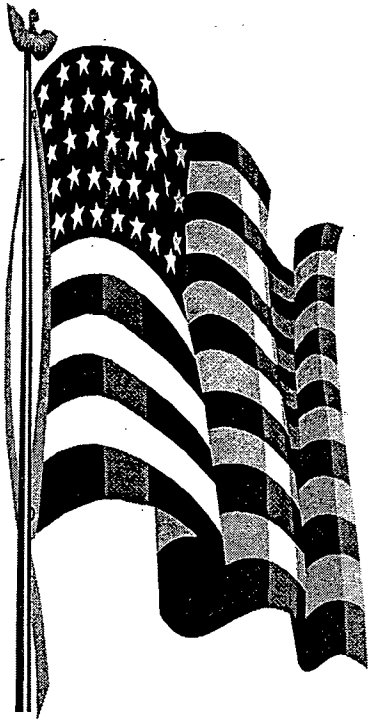


- Continue second year of migration plan from manual system to computer storage for commercial appraisal information
- Pilot test hand-held computer-aided appraisal system to improve accuracy and shorten time
- Develop plan and begin migration from mainframe appraisal/tax collection system to a PC-based platform



# Elections

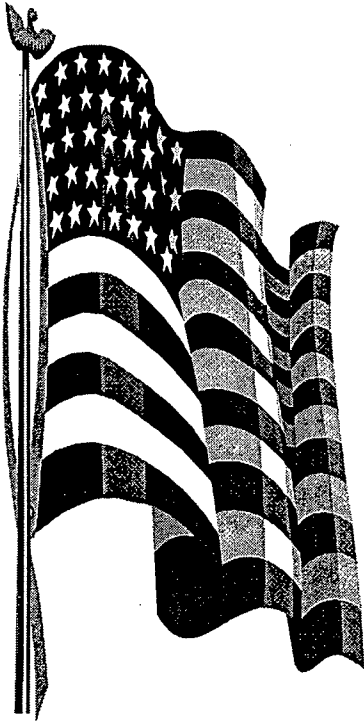
## Key Services Provided



- ☐ Conduct all elections in Multnomah County
- ☐ Register voters
- ☐ Verify petitions
- ☐ Set up and staff polling places
- ☐ Establish precinct boundaries

# Elections

Action Plans for 1996-97



- Migrate from mini-computer elections system to a PC-based network

# CBAC Presentation

- Presented by Mike Zollitsch, Chair, DES  
CBAC

# Public Comment

# Issues & Opportunities

# Issues & Opportunities

- Funding for Assessment & Taxation
- Assessment & Taxation System Migration
- Courthouse Space Needs
- Geographic Information System
- Review of the Natural Areas Fund
- Make Improvements to the Yeon Complex

# Funding for Assessment & Taxation

- Why is this important?
  - DOR Grants represent 17% to 20% of A&T's \$12 million budget
  - DOR Grant is a temporary strategy to bring Oregon counties into compliance with statutes
  - Grant funds are declining due to changes in the real estate market and public behavior
  - Funding mechanism is subject to sunset review in next legislative session

# Funding for Assessment & Taxation

## □ Grant Funding Scenarios

- » Grant will sunset and no more funds will be available
- » Grant will continue, but trends will reduce Multnomah County's total award



# Funding for Assessment & Taxation

## □ Alternative Responses

- Continue operations at current levels with further General Fund support
  - » A&T remains in compliance with statutes
  - » Less General Fund is available for other programs
  - » Due to constraint allocations over the past two years, DES has limited capacity to reallocate General Fund to cover further cuts

# Funding for Assessment & Taxation

## □ Alternative Responses

- Continue current amount of General Fund support with declining (or eliminated) Grant funds
  - » A&T may fall out of compliance with statutes
  - » County and other local jurisdictions may suffer erosion of tax base
  - » County may be subject to litigation for equity of taxation

# Funding for Assessment & Taxation

## □ Alternative Responses

- Continue implementation of efficiency measures in A&T
  - » There are some startup/implementation costs
  - » Major efficiencies will result from redesign of computer/automated support
  - » Some legislative approval needed for procedural changes (as-needed appraisal approach)

# Funding for Assessment & Taxation

## □ Alternative Responses

- Work with legislature to continue grant funding at current levels
  - » A&T remains in compliance with statutes
  - » No adverse impact to General Fund or other programs
  - » May be difficult given other legislative funding priorities

# Funding for Assessment & Taxation

## □ Alternative Responses

- Propose that other levy districts pay for A&T services
  - » A&T remains in compliance with statutes
  - » No adverse impact on General Fund or other programs
  - » Beneficiaries pay in proportion to benefits
  - » May be controversial

# Funding for Assessment & Taxation

## □ Alternative Responses

### – Identify other sources of funds

- » A&T remains in compliance with statutes
- » No adverse impact on General Fund or other programs
- » There are no formalized proposals or ideas at this time for implementing this approach
- » Any new source of revenue might be controversial

# Funding for Assessment & Taxation

## □ Chair's Recommendation

- Continue operations at current levels
- Work with AOC and Assessors to pursue a new funding strategy in the next legislative session

# Assessment & Taxation System Migration

- Why is this important?
  - Current A&T system is expensive to maintain
  - Current A&T system requires extensive modifications in the near future
  - Cost and operational efficiencies are key to A&T successfully meeting outcomes



# Assessment & Taxation System Migration

## □ Alternative Responses

### – Stay with existing system

- » General Fund spending for ISD applications development has been significantly reduced
- » There are major, unavoidable programming changes required
- » Ongoing operational costs for mainframe applications are comparatively high
- » Ongoing systems maintenance costs are solely the responsibility of Multnomah County

# Assessment & Taxation System Migration

## □ Alternative Responses

- Migrate to new Client/Server system

- » A&T would partner with other counties for common/compatible system
- » Programming changes would be built into new system
- » Vendor would be responsible to participating counties for implementing systems changes
- » Ongoing operational costs would be reduced

# Assessment & Taxation System Migration

- Chair's Recommendation
  - Pursue migration to new system
  - Fund one-time-only costs with one-time-only money and Certificates of Participation
  - Review financial impact to County overall before Certificates of Participation are issued

# Courthouse Space Needs

- Why is this Important?
  - Public Safety is impacted by security problems at current Courthouse
  - Current facility has large deferred maintenance and capital improvement needs
  - Use of the current facility perpetuates inefficiencies and poor coordination of functions in the criminal justice system

# Courthouse Space Needs

## □ Current Action Needed

- Policy direction regarding meeting current and anticipated needs for court
- Funding for the implications of policy decision

# Courthouse Space Needs

- Alternatives/Analysis
  - SERA Architects/Multnomah County Strategic Space Plan identified deficiencies in the current facility
  - County Auditor prepared a special report on Court space needs
  - Courts Task force reviewed alternatives and analysis and recommended building a new facility with cooperation of all participating agencies

# Courthouse Space Needs

## □ Chair's Recommendation

- Allocate \$50,000 for consultant services to resolve the Courthouse issue with other participating agencies
- Place allocation in contingency until a strategy for resolving these issues is decided upon.

# Geographic Information Systems

- Why is this Important?
  - Benefits of implementing a County GIS have been recognized in the SPIT plan
  - GIS activity needs to be coordinated with other jurisdictions and agencies
  - There are competing standards and no clear direction at this time
  - DES has significant GIS needs



# Geographic Information Systems

- What are the benefits of a County GIS
  - Enables the display and analysis of geographically-related data
  - A County GIS would integrate maps and data from various functions
  - A County GIS could fulfill the legal requirement to maintain assessor maps

# Geographic Information Systems

## □ Alternative Responses

- Do not develop GIS capabilities

- » Critical tools to analyze geographically-related data will not be available

- » Operational inefficiencies will result

- » Overall costs for County will likely be higher than necessary

# Geographic Information Systems

## □ Alternative Responses

- Develop Departmental/Work Unit approaches to GIS

- » Requirements of work units are the driving factor
- » Ability to integrate data across County programs will likely be impaired
- » Ability to participate (as a County) with other jurisdictions and agencies may be impaired
- » Overall costs are likely to be higher than necessary

# Geographic Information Systems

## □ Alternative Responses

### – Develop a Countywide approach to GIS

- » Approach to GIS development is done with a countywide systems perspective
- » Facilitates integration of data across County programs
- » County will be able to participate, as a jurisdiction, in regional GIS activity
- » Countywide development should result in better coordination and lower development costs

# Geographic Information Systems

## □ Chair's Recommendation

- Develop a GIS unit in ISD
- Provide Countywide education and coordination regarding implementation of GIS
- Set aside funds for GIS projects once the effort has begun.

# Review of Natural Areas Fund

- Why is this Important?
  - Parks/Open Spaces expertise and responsibility has been transferred to METRO
  - METRO's Open Spaces Bond Measure has been passed by voters
  - Policy review of Natural Areas Fund is required by ordinance
  - Appropriate use of Natural Areas Fund assets is required

# Review of Natural Areas Fund

## □ Alternative Responses

- Use Natural Areas Fund assets for operations

- » Asset with unlimited lifespan (LAND) will be consumed in a short time

- » Appreciation in value of the asset will be eliminated.

# Review of Natural Areas Fund

## □ Alternative Responses

- Use Natural Areas Fund assets for capital purchases
  - » Asset with unlimited lifespan (LAND) will be consumed, although in a longer time (the useful life of the purchased capital)
  - » Any purchases, except Land, will depreciate over time



# Review of Natural Areas Fund

## □ Alternative Responses

- Develop a Capital Acquisition Fund to provide efficiency incentives to County programs
  - » Asset with unlimited lifespan will be maintained indefinitely through appropriate fund management
  - » County programs will have financial incentive to pursue operational efficiencies which require one-time-only startup funds
  - » County programs would avoid the disincentive of COP issuance costs as the most likely alternative

# Review of Natural Areas Fund

## □ Chair's Recommendation

- Pursue the Capital Acquisition Fund concept
- Finance Director should develop appropriate policies for the Adopted Budget
- Balance of Natural Areas Fund should be transferred to new Capital Acquisition Fund

# Improve the Yeon Complex

- Why is this important?
  - Consolidates most management and administrative support of Transportation Division
  - Improves efficiency and effectiveness of operations
  - Improves public accessibility
  - Begins vacating Morrison Building per the County's Strategic Space Plan
  - Does not compete for scarce General Fund resources allocated to other Capital Improvement projects
  - Leverages existing resources and current investment climate for maximum impact

# Improve the Yeon Complex

## □ Alternative Responses

### – Do nothing

- » Perpetuates difficulty administering programs in multiple locations
- » Hinders progress in achieving the goals of the County's Strategic Space Plan
- » Perpetuates difficult access for customers to services
- » Perpetuates poor working conditions for County employees

# Improve the Yeon Complex

## □ Alternative Responses

- Seek General Funds for improvement project
  - » Delays implementation of efficiency and effectiveness measures
  - » Delays needed improvements in customer accessibility
  - » Diverts funds from other County programs that must rely on General Fund CIP allocation
  - » Fails to capitalize on current favorable investment climate

# Improve the Yeon Complex

## □ Alternative Responses

### – Vacate Morrison Building, Lease Space

- » Conflicts with goals of the Strategic Space Plan for ownership of County buildings
- » Increases overall facility costs
- » Fails to consolidate operations for efficiency
- » Fails to capitalize on current favorable investment climate

# Improve the Yeon Complex

- Chair's Recommendation

- Fund design and improvements with Certificates of Participation, repaid from savings generated in the Road Fund

# Improve the Yeon Complex

## □ Other issues to consider

- Yeon Building is in need of structural repairs
- Yeon Building is in need of seismic retrofitting
- Current investment climate is favorable for financing these projects, as well
- County's needed capital improvements and seismic retrofits are a large liability
- Every opportunity should be taken to address these needs in manageable segments



Greetings Commissioners!

May 15, 1996

My name is Tricia Azzone. On April 21st 1994 you honored me with a VOLUNTEER AWARD for work that I had done with animal control the previous year. At that time I had just been hired, along with Lora Goode, to run the Adoption Outreach program, which I did for four months.

A year before that in spring of '93, I read two articles which had a profound effect on me. Because of these articles I got involved with the shelter, and that is the reason I am here today.

The first, which is from the Animals' Voice Magazine was titled LOVING THEM TO DEATH - A CLOSER LOOK. This article told me that as an animal rights person, which I am, I too was responsible for the killing of healthy animals in the shelter because I had "ignored this non-glamorous issue, regarding it as being "too animal welfare" and that I accepted the slaughter of cats and dogs as a "necessity".

The second article was from The Animals' Agenda and was titled THE PROGRESSIVE PET SHOP: SHOWCASING STRAYS. This article told me that one solution to the problem is showcasing: bring the animals out of the shelter to an environment where the public is comfortable about seeing them and then they will be adopted.

As a member of PEOPLE FOR ANIMAL RIGHTS I then made a commitment to myself and to the animals to help reduce the killing of adoptable animals in our shelter at Troutdale.

I want to tell you that you have some VERY PROGRESSIVE AND INNOVATIVE people working for the County at Animal Control. While I was just reading about showcasing, your people at Animal Control were putting in place a program of Adoption Outreach at a local PETCO store.

The next thing I knew they had a small operation set up out in the mall at Clackamas Town Center. On the last day of that one week program I talked with Michael Matthews and asked what I could do to help with this fantastic project. He said "call the mall and thank them". I did just that, but I also said, "this is not enough, they need to be here on a regular basis." They then offered a storefront rent free and "Adopt A Pet" came to be. It's amazing what one phone call can do!!

In 1993, four days a week at CTC was a breakthrough! But now it is 1996 and four days a week IS NOT ENOUGH! "Adopt A Pet" needs to be open seven days a week.

Today I want you to think about the word EUTHANASIA. If you have had to have a sick or aged pet euthanized you undoubtedly experienced a lot of sadness. But to have to euthanize friendly, adoptable animals because there is no space for them, it must be very painful. My heart goes out to the employees who have to do this and my heart goes out to the innocent animals. Both humans and animals deserve better.

Each day that I worked for Animal Control and saw the dead bodies being brought out of the Euthanasia Room, I said to myself, "this is why I am

here." I tried to load my cats and dogs into the truck going to the mall so that they would not see the dead bodies. Working for MCAC I got acquainted with some wonderful people at Troutdale who love animals very much. Officers, adoption counselors, staff in the office; all at one time or another would say to me "be sure to take this dog or that cat to CTC, his time is up, try to get him (or her) adopted today." The people who work at Troutdale REALLY CARE what happens to the animals there. Clackamas Town Center is the last hope and the last stop before the Euthanasia Room. For this reason alone you've got to give them seven days.

Thank you.

A handwritten signature in cursive script that reads "Tricia Azzone". The signature is written in dark ink on a white background.

Tricia Azzone  
7828 SE 35th  
Portland Or 97202  
775-5550

# Loving Them to Death

## A Closer Look

© BY ELIZABETH FOREL



**S**imply put, there are far too many cats and dogs born for the number of responsible homes available—a fact that results in the wholesale killing of millions of healthy animals in shelters every year and the death of many more on the streets and in the labs. It has sometimes been referred to as possibly the easiest animal issue to solve, largely because it is of our own creation. And it should be the highest priority. But the reality is that it has proven to be neither easy or non-controversial as it continues to defy solution. The killing continues behind closed doors, the slaughter politely shielded from public view—a killing policy that is self-perpetuating and institutionalized, insuring its continuation. Because it has been allowed to go on with little effective attempt at its resolution, it raises questions as to just how well known and understood this tragedy really is and how serious we are at ending it.

Those who claim to “love” animals have either created, worsened or *are* the problem. And because there are so many facets, the solution depends on the cooperation of all these individuals and organizations, many of whom have turned their backs either from ignorance, a desire to maintain the status quo or refusal to admit that they are part of the problem and thus the solution. Although most would deny any culpability and responsibility and want to point the finger of blame elsewhere, the exacerbators and contributors to the problem remain the traditional entities—breeders, pet shops, shelters, governments and irresponsible people.

If we are ever to see any meaningful, lasting changes, our focus must move from treating the symptom with band-aids, to weeding

out and dealing with the root causes. This monumental problem breaks down into the identification of the following components:

### **Breeders that**

- refuse to acknowledge that for every animal they bring into the world, another has to die at the pound; that overpopulation occurs one litter at a time;
- defend and perpetuate an elitist attitude;
- create the market for backyard breeders and pet shops (and the continuation of puppy mills);
- resist any controls, including those that would acknowledge and define responsible breeding and

penalize backyard breeding and puppy mills;

### **Pet shops that**

- turn animals into expensive commodities; couldn't care less about the carnage;
- promote puppies and kittens thus adding to the overpopulation;
- assure the continuation of puppy mills.

Breeders and pet shops sell or produce purebred animals, many suffering and dying early from genetic disease and many often ending up in shelters. While there are many exceptions, there are still far too many who fall into the following categories:

### **Shelters that**

- adopt out animals who are not spayed or neutered; do not follow up on spay/neuter contracts and consequently add to the overpopulation;
- do not encourage adoption of mixed-breed dogs, the majority of whom are killed;
- fail to promote the adoption of adult animals, allowing the public to dictate preferences about puppies and kittens instead of actively educating them about responsible and desirable alternatives;
- fail to vigorously and effectively educate the public about spay/neuter responsibilities, responsible animal care and commitment;

- defend and accept the killing as a necessity, hiding the slaughter from public view;
- fail to share the responsibility with the public and "pet owners" by letting them know that the animals they dump at shelters will probably be killed;
- fail to adequately inform people about the time and methods required to train a puppy;
- adopt out puppies and kittens to older people or others who don't have the necessary energy level a young animal (particularly a puppy) needs;

#### ***Vets that***

- do not actively promote spay/neuter but who actively conspire with customers in the breeding of their pets;
- are against low-cost spay/neuter while at the same time charging 6-10 times as much as subsidized programs;

#### ***Legislators and community leaders that***

- turn their backs on the problem of overpopulation whether in shelters or on the street;
- fail to legislate controls on breeding and pet shops;
- shy away from dealing with the real estate industry and its prohibition of pets in housing;
- are willing to pour millions of your tax dollars into animal control/killing but nothing into low-cost municipal spay/neuter clinics;
- fail to promote humane education either for adults or children;

#### ***Animal rights organizations and activists who***

- have ignored this non-glamorous issue, regarding it as being too "animal welfare" and not worthy of their time;
- hypocritically protest—through aggressive support of legislation, demonstrations, boycotts, etc.—the killing of animals in virtually every other animal-exploiting industry but accept the slaughter of cats and dogs as a "necessity";

#### ***Individuals who***

- allow their cats and dogs to breed out of ignorance and selfishness;
- abandon their animals to shelters or the street when they get bored—and then go out to get another to start the cycle over again;
- do not understand or care about the lifelong commitment one must give to an animal;
- insist on puppies and kittens at the expense of older animals;
- insist on the latest "designer" animal status symbol;

#### ***Media that***

- print and televise stories that glorify breeding.

The millions of animals being born and killed each year is virtually not comprehensible to those who would benefit most from its understanding. Cat and dog overpopulation actually occurs each time a litter is born, an animal is sold by a breeder or pet shop, abandoned to the street, adopted out unaltered, or turned into a shelter.

The existing system as we know it is tired and overburdened. But the means to make a difference and to stop this mad killing cycle is available to us. All we need do is accept and believe in new visions and make a true commitment to end the killing—for once.

And for all. ■

*Elizabeth Forel is a co-director of New Yorkers for Companion Animals.*

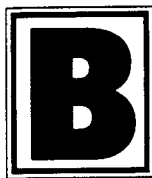
# The Progressive Pet Shop: Showcasing Strays

By Athena

Rhiannon

Schaffer





## **rothers Pets in Aspen Hill, Maryland, has made the unheard-of move of discontinuing the sale of dogs and cats in order to donate its kennel space to the local animal shelter.**

"This is a decision we made out of our hearts," says *Brothers* owner Don Ryan. "This is something we wanted to do. This is something we felt very strongly could be done and should be done."

Ryan claims he had wanted to institute a program like this when he opened *Brothers Pets* three years ago. At that time the Humane Society of Montgomery County shied away from the suggestion because *Brothers* was a pet shop. However, in autumn of 1991, Montgomery County Humane began showcasing adoptables in pet supply-only stores, with very favorable results.

"I'd love to say that we just sat down and planned the whole thing out and it was a wonderful idea on our part," said Mary Eno of Montgomery County Humane, "but actually it wasn't. Becky Pugh, the woman who owns *Bone Jour Pet*, used to be in Georgetown [DC] and had worked out some kind of program like that with Washington Humane. She had a big display window, so Washington Humane would drop an animal off in the morning. She'd collect the applications, then the animal and applications would go back to Washington Humane that evening."

An afghan hound named CoCo was abandoned at Pugh's Georgetown store. Pugh called Washington Humane, who gave her two options: she could either take CoCo to them, or register the dog as abandoned, wait 10 days, then find her a home. Pugh took the second option and found CoCo a home the first day she tried.

Pugh then called Washington Humane and asked them to bring over adoptables for her to display on a daily basis. They did, and Pugh started getting immediate results.

When *Bone Jour* moved to Bethesda, Maryland, Pugh contacted Montgomery County Humane to see if she could set up the same kind of program there.

"We went down there and checked it out," Eno recalls. "She was obviously familiar with working with Washington Humane about how humane societies operate. So, we started with her and the program just took off from there."

"Then the owner of another pet supply place, Discount Pets Supermarket, approached us and wanted to distribute our literature and pictures, anything he could do to help adoptables. When we told him about the *Bone Jour* program, he was really excited by it and wanted to participate. When he started participating, two more pet supply stores came on line."

About that time, Eno was featured as a guest on Ryan's weekly pet-care radio show on local WINX-AM, and Ryan mentioned that he was still very interested in participating in such a program, but Montgomery Humane once again balked because at that time *Brothers* was selling dogs and cats from local breeders (he refused from the start to handle animals from "puppy mills"). Even so, Montgomery County Humane's president and executive director went to *Brothers* to meet with Ryan.

"His facility is a new facility, and as facilities go it is an excellent one," Eno explained. "It wasn't one of these pet stores where we constantly have complaints. He was selling dogs and cats, but he was doing it in a clean environment."

"We said to Don, 'We'd really like to work with you. You've got a good record with animal control. But we just don't feel that we can be in the position of looking like we endorse selling dogs and cats.' So, Don called us back a few days later and said, 'Well, how about if I stop selling dogs and cats, turn over what I have to you and we can start the adoptions with those. How does that sound?' We said, 'It sounds good to us!'"

People for the Ethical Treatment of Animals (PETA) approves of the program. Spokesperson Jenni Norton comments, "We think it's wonderful! They're showing people that there are wonderfully adoptable animals at the Humane Society, and it makes the Humane Society more accessible to people."

*Brothers Pets* has successfully placed every animal that has come in, which has not only been dogs and cats. Adoptable rabbits, rats, hamsters, gerbils, and guinea pigs have also found homes through this program. From the time the animals arrive at *Brothers* to the time they go

(Continued on p.42)

home with their new families, they're only in the store for about a week.

All animals are checked by a veterinarian before being placed at *Brothers*, and all the older animals are brought up-to-date on their rabies shots. Ryan insists that all cats brought into the shop have negative feline leukemia tests. Ryan feels very strongly that since feline leukemia is an incurable disease, he'd like to know whether or not it's there before an animal is placed especially since it is contagious.

Most of the animals placed at *Brothers* come from the county's extensive foster pet program. Most foster homes are private residences, which afford the animals little chance of being seen by potential permanent families. Over 400 animals a year are placed in foster homes in the county. Some animals from the shelter itself are also showcased.

"A lot of it is just the size of the cages," Eno explained. "We can't send adult large dogs, just smaller puppies, cats, and kittens. We would look for someone here that's nice but that needs a little push. Sometimes animals get overlooked. We have so many here when people come in, they just get overwhelmed looking at 150 dogs or 150 cats. We try to get the ones that have that little extra personality, that little extra something that needs to be showcased a little bit. Those are the ones that we're trying to get out so that people can see them and really appreciate their qualities."

Volunteer foster care provider and wildlife rehabilitator Vicki Waldren, who has placed some of her charges at *Brothers*, says, "They get a lot more visibility there because a lot of people shy away from the shelter, but if they come across the same animal accidentally at the pet store they're more inclined to go ahead and adopt."

Ryan claims his wife, Harley, is an excellent example of people who shy away from the shelter. "She emotionally can't handle going there," Ryan said. "There are just too many animals. It's too difficult to pick just one. She goes in there and feels like she has to save them all. She also feels emotionally drained when she leaves there and she's depressed for several days. It's hard on a lot of people to go to that type of facility and realize there are that many animals in need of homes that they can't help. They can only help one."

The Humane Society maintains ownership of the animals placed at *Brothers*, and *Brothers* is technically set up as a foster care facility. Eno explains, "They're basically acting as an auxiliary shelter. With the other pet supply stores the animals don't stay overnight because they don't have the overnight facilities, so when the animal comes back at the end of the day the applications come back at the end of the day. With

*Brothers*, since he's got the facilities, the animals can stay overnight. When he gets an application, he faxes it over to us and they go through the normal process. We aim for two to four days until you're approved and taking it home."

More than one application is taken per animal, but the applications are treated on a first-come, first-serve basis. The first person approved gets the animal.

Unlike a lot of animal shelters across the country, Montgomery Humane doesn't put an animal down unless it has to. As long as there is cage space or the animal has a place to stay, there is no reason to put it down.

"If we find that we can't afford to do it down the road, then we'll have to make another decision," Ryan says. "But at this time that really has nothing to do with it. We're doing it no matter what at this point. Perhaps we'll have some customers in the store buying supplies now that maybe we wouldn't have before because of the fact that we're working with shelter animals. Some people are opposed to the sale of pets."

When Ryan first made this decision, he had wanted to showcase adoptables from various animal protection groups, but that hasn't happened yet. Would, say, PETA be interested in placing animals at *Brothers*? PETA's Jenni Norton responds, "Most likely that would have to be decided through our research and investigations department, because we do rescue quite a few animals from labs and experimental conditions and try to house them. We think this is a positive move. Hopefully it will catch on around the country."

Ryan said there are similar programs to this. He has read about a shop in Ohio which is doing very well with a similar program. He also understands that a shelter in California sets cages up on street corners with signs saying, "These pets are available for adoption." *Brothers Pets* itself has volunteers come in to walk the dogs several times a day.

Vicki Waldren commented, "What *Brothers* is doing I think is just tremendous! They obviously care about animals. I'm very impressed with their attitude."

"I think this is the pet shop of the future," Becky Pugh adds. "I think we're going to have to start treating our animals with a lot more respect. I think at some point it's going to be an honor to own an animal."

Eno concludes, "It's such a common-sense idea, it's amazing nobody thought of it before." ■

*Athena Rhiannon Schaffer is a freelance writer in Silver Spring, Maryland.*

Chairwoman Stein, County Commissioners-

My name is Hannah Zaiv and I live at 2852 S.E. Sherrett, in Milwaukie. When the Adoption Outreach program in Clackamas Town Center was started, I, along with many other people, volunteered there to help showcase the animals so that they might find homes.

This helped me to turn around my perception of Animal Control. Previously, ever since I was a child, I was afraid of them. I was terrified to go out to Animal Control, fearing I'd have nightmares ever after about all the animals I'd see there, who - I thought - were probably going to be killed. Working at Clackamas Town Center showed me that Animal Control officers could love animals and very much want them to be adopted. Volunteering there showed me that Animal Control officers, and the Multnomah County shelter, were not ogres. I already had two dogs and two cats, who were originally strays; had I not had a full house, I certainly would have felt safe at that point to go out to the shelter to adopt an animal, were I not to find the right animal at Clackamas Town Center. In other words, the Adoption Outreach program helps take the scariness out of the idea of Animal Control. Besides adopting out <sup>2000</sup>~~1200~~ animals over a two year period who would otherwise have been euthanized, I understand the Adoption Outreach program has functioned to increase the number of people visiting the shelter and adopting animals from there.

I remember the enthusiasm of visitors to the Outreach program at Clackamas Town Center. We circulated a petition, to be presented to the Town Center to thank them for providing the use of the space and to request that they continue providing it. The visitors pretty much uniformly and eagerly signed. They wrote letters to the Clackamas Town Center, to the same effect. Many of them gave money. I've done a lot of petitioning regarding a variety of causes over the years, and have never experienced such support and enthusiasm from the public as on this issue.

I've been reading about San Francisco, which has a no-kill SPCA which contracts



with San Francisco's government-run Animal Control to take all animals which Animal Control is unable to place, other than those with incurable illnesses or seriously dangerous untreatable behavioral problems, and find homes for them. This involves a variety of programs, hundreds of volunteers, thousands of paying members, and 20 Outreach Programs similar to ours in the Clackamas Town Center. Extending the funding for the Clackamas Outreach Program to seven days would give me hope that even more progress would follow this. Perhaps some of the enthusiastic volunteers attracted to the program would go on to work hard on fundraising for the Humane Society, for instance, so that it could expand and perhaps enter into a contract with Animal Control similar to the one which San Francisco's SPCA has with its Animal Control. Perhaps the volunteers, or the visitors from the Town Center, would be inspired to do other good hard work to end the killing of hundreds and thousands of adoptable dogs and cats - or, who knows, be empowered to do other compassionate and worthwhile civic activity.

I understand you have recently passed an ordinance to crack down on irresponsible pet owners by increasing spaying and neutering and license requirements. I believe extending the Clackamas Outreach Program would be a good companion action to this, to help prevent the proliferation of unwanted animals by increasing the finding of responsible homes for strays and abandoned animals. This would be a meaningful and compassionate step that would save, perhaps, another 1000 or so lives over the next two years. I can't think of any other ways I'd more like this county money to be spent.

Thank you.

*Hannah Zinn*  
*2852 SE Shennett*  
*Milwaukie, Or. 97222*  
*659-9384*  
*234-9413*

Rochelle Lessner  
1158 SE 50th Ave.  
Portland, OR 97215

Multnomah County Commissioners  
1120 SW 5th Ave.  
Portland, OR 97204

Commissioner Charlie Hales  
1220 SW 5th Ave., Room 404  
Portland, OR 97204

May 1, 1996

Re: Funding for Animal Control in Portland Parks

Dear Commissioners:

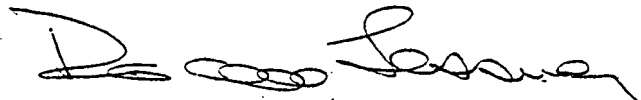
Enclosed is an April 3, 1996 letter I wrote to Chair Stein advocating county funding for an Animal Control Officer for parks. I now understand that Chair Stein has taken the position that the City of Portland should pay for this budget item. If this letter betrays my impatience, it is because of the long history of shucking and jiving from both the county and the city on this issue.

Chair Stein may be correct that the City of Portland should pay for animal control enforcement in its own parks. However, the City has steadfastly refused to put up any money to do the right thing, purportedly on the grounds that the county has exclusive animal control jurisdiction. So far, the county has not been willing to cede that jurisdiction to the city for parks, but it also has not met Commissioner Collier's commitments for parks enforcement.

Those of us who have closely followed that issue for almost two years are quite tired of getting bounced twixt our city and county elected officials—nobody wants to step up to this.

Frankly, I do not much care who pays for animal control enforcement in our parks—I just care that it gets done and that as elected officials you work this out NOW. Someone needs to put a stop to this runaround and just get this \$50,000 funded for animal control enforcement that is necessary and long overdue. Is it too much to ask you to pick up your phones and work this out?

Sincerely,



Rochelle Lessner

cc: Mr. Charles Jordan  
Mayor Vera Katz  
Portland City Commissioners

VIA FACSIMILE

Rochelle Lessner  
1158 SE 50th Ave.  
Portland, OR 97215

Chair Beverly Stein  
Multnomah County Commission  
1120 SW Fifth Ave. Room 1515  
Portland, OR 97204

Re: Multnomah County Animal Control Budget Package

April 3, 1996

Dear Chair Stein:

Commissioner Collier has submitted for your review a budget package that includes \$50,000 for an Animal Control Officer for parks. Please include this in the County's budget--this resource is needed to address a serious a public safety issue that has too long been ignored.

Almost two years ago, I was injured in a fall from being chased by a dog in Mt. Tabor Park. That incident, which was only one of many I have experienced, got me active. I served on the Portland Dogs-in-Parks Committee, and have advocated vigorously with both the City and County for animal control enforcement in parks--something that everyone involved acknowledges is not happening now.

Commissioner Collier will tell you how important an issue this is to large groups of park users whose safety and ability to enjoy parks has been seriously impacted by a lack of animal control enforcement and the refusal of people to obey the law. In Mt. Tabor Park, the situation has gotten so out of control that the park has become unusable for large numbers of people; including even dog owners who now complain about having their dogs attacked by other dogs. There are hostile confrontations there almost daily. It is only a matter of time before someone gets seriously injured or violence erupts over this issue. It is already starting. The impact on the once-prevalent wildlife from the growing numbers of off-leash dogs in the park is obvious.

The need for animal control enforcement in parks is serious and growing for two main reasons: 1) last summer, the City of Portland established off-leash areas in three city parks, including Mt. Tabor, with more off-leash areas being established, yet it had no jurisdiction or mechanisms to enforce the leash laws outside of the off-leash areas; 2) growing population pressure has increased usage of parks, so what once was a manageable problem has turned into a crisis. When the City established the off-leash areas, it purportedly got a pledge from the County


Chair Beverly Stein  
April 3, 1996  
Page 2 of 2

to contribute enforcement of the leash laws in the parks with off-leash areas as part of the new program. That did not happen. We are told that there were not, and are not adequate resources in Animal Control to live up to that promise. The result of this broken pledge was predictable--enormous numbers of off-leash dogs have taken over the park. Short of ceding jurisdiction to the City for animal control enforcement, it falls squarely on the County to address the problem.

Commissioner Collier has explained to me that off-leash dogs in parks is one of the most significant sources of complaints to the County. It will only get worse unless something is done now. I am asking you to take action to change the situation while it is still possible. I urge you to dedicate at least minimal resources to help make parks usable and safe for walkers, senior citizens, young children, bicyclists, runners, bird watchers and picnickers. I do not think that \$50,000 is too much to ask. If done properly, the cost of increased enforcement will be offset with revenues from citations.

I will not send you the vast numbers of letters, reports and studies that have been done on this subject. Commissioner Collier is familiar with the history on this issue and how serious it is. I would be pleased to meet with you or your staff to provide whatever background would be helpful. Please feel free to call me at 464-8931. Thank you.

Sincerely,

A handwritten signature in dark ink, appearing to read "Rochelle Lessner", with a stylized, flowing script.

Rochelle Lessner

cc: Commissioner Tanya Collier

TO: MULTNOMAH COUNTY BOARD OF COMMISSIONERS 5/15/96

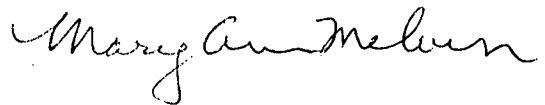
I wish to commend the Multnomah County Animal Control Department for its present adoption outreach program at Clackamas Town Center Mall. However, on the day I first became acquainted with the program, there were no dogs left and only several cats. There were just too few kennels, and I soon learned that the days and hours are too limited. The public is obviously interested in this easy, friendly access to potential pets, and I feel the time has come to expand the program. A friend went there recently to adopt a cat and found he had come on a day when the program was not operating. He therefore went elsewhere and adopted a cat. That probably happens to a lot of people.

I understand that in the past, volunteers have been recruited through People for Animal Rights and that such a request can be made again should the need arise.

I therefore hope that this commission will establish more days and hours and provide more kennels so that these animals will have every chance to be adopted. It will save animals lives and tax funds for other shelter needs.

Mary Ann Melvin

- END -





DEPARTMENT OF ENVIRONMENTAL SERVICES  
**ANIMAL CONTROL DIVISION**  
1700 W. Columbia River Highway  
Troutdale, OR 97060-1093  
(503) 248-3790 EXT 254 Fax: (503) 248-3002

BOARD OF COUNTY COMMISSIONERS  
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DAN SALTZMAN -DISTRICT 1 COMMISSIONER  
GARY HANSEN -DISTRICT 2 COMMISSIONER  
TANYA COLLIER -DISTRICT 3 COMMISSIONER  
SHARRON KELLEY -DISTRICT 4 COMMISSIONER

May 14, 1996

Sue Siegel  
2891 NW Santanita Terr.  
Portland, OR 97210

Dear Ms. Siegel:

The change you refer to in your letter to Mayor Katz resulted from an update of the Multnomah County Code. An Ordinance has been adopted which improves the care for animals in this County. There were public hearings on this Ordinance before it was adopted by the County Commissioners.

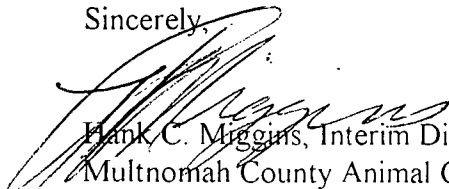
When the City schedules a hearing on this County Ordinance, there will be public hearings. The scheduled hearings will be announced in the media. We hope that you will be able to attend and tell the City Council your concerns.

The Multnomah County Animal Control Advisory Committee is made up of citizens. These citizens put in long hours revising the County Code to improve the care of animals. The Citizen Advisory Committee reviewed the existing County Code and concluded that improvements were necessary.

Should you have further concerns about the changes, you may contact the Advisory Committee or the Animal Control Director. I have enclosed a list of the committee members for your convenience.

Thank you for your concern.

Sincerely,

  
Hank C. Miggins, Interim Director  
Multnomah County Animal Control

HCM:sla

BOARD OF  
COUNTY COMMISSIONERS  
MULTNOMAH COUNTY  
OREGON  
96 MAY 15 AM 10:30

## **BOGSTAD Deborah L**

---

**From:** WARREN Dave C  
**To:** NICHOLAS Larry F; OSWALD Michael L  
**Cc:** McCONNELL Jim; GILLETTE Kathy; CLARK Susan L; KLINK Howard A; POE Lorenzo T; TINKLE Kathy M; SIMPSON Thomas G; ODEGAARD Billi I; FRONK Tom R; CLAWSON Elyse; STEELE Meganne A; COBB Becky; COOPER Ginnie; GOODRICH Jeanne; AAB Larry A; 'FARVER Bill M'; BOGSTAD Deborah L; #BUDGET; #CHAIR'S OFFICE; #DISTRICT 1; #DISTRICT 2; #DISTRICT 3; #DISTRICT 4  
**Subject:** Follow Up on 5/15/96 DES Budget Hearing  
**Date:** Wednesday, May 15, 1996 12:49PM

Here is a list of items about which the Board of Commissioners would like additional information.

Please prepare responses to the Board's questions. I suggest the responses state the question and then state the response. If appropriate, the response may be a reference to an attached document. Please respond to all the questions by Friday, May 24.

Send a copy of the answers to Ching Hay (for Aging issues) or Keri Hardwick (the DES issue). They will review them (for no more than one working day ), perhaps even supplement the response with additional work, and forward it to the Chair's Office;

Taking no more than one working day, Bill will review the responses to see that they answer the question(s) clearly, add anything they feel is needed, and return it to Ching and Keri;

Ching and Keri will communicate any proposed changes to you or give you the OK to print;

Deliver 10 copies to Kathy Nash in Budget & Quality. She will package your material with a sequentially numbered cover page and an index so the Board can tell what they receive, tell that it is in response to issues raised and at which hearing, the date they received it, and be assured they have received all the packets.

Budget & Quality will deliver the packets to the Office of the Board Clerk who will distribute them to the Board.

### **Follow up Items**

#### **Environmental Services**

27. Provide the Board with possible alternative ways to handle personal property valuation and tax collection.
28. Explain the relationship of County GIS efforts to the major GIS resource at Metro, perhaps including testimony by Metro staff.
29. Explain the potential for using GIS based information through the Internet via Web Pages or some other means of access.
30. Explain the relationship of the proposed construction projects at the Yeon Shop to the Strategic Space Plan.
31. Show a financial analysis of COP funding for the Yeon Shop projects, including a discussion of the opportunities foregone by the cost of amortizing the COP's.
32. Describe the structural work that will make the Yeon Shop structurally sound and seismically safe.
33. Discuss the land use planning functions now contracted with cities, or that might potentially be contracted with cities, from a constituent or customer point of view. Discuss how potential changes might affect the space needs at the Yeon Shops.
34. Consider the Yeon Shop project (and the Strategic Space Plan) as they might relate to other needs for consolidating operations in east county. Suggest other possibilities for securing space or structuring activities for ease of customer access.
35. Explore the potential of getting additional revenue as a result of stepped up Animal Control enforcement.
36. Review the general question of what Animal Control's legal enforcement responsibilities are.
37. Summarize education efforts taken to date to address the loose dog issue.