

**Minutes of the Board of Commissioners  
Multnomah Building, Board Room 100  
501 SE Hawthorne Blvd., Portland, Oregon  
Tuesday, May 1, 2018**

**BUDGET WORK SESSION #2**

Chair Deborah Kafoury called the meeting to order at 1:40 p.m. with Vice-Chair Lori Stegmann and Commissioners Loretta Smith and Jessica Vega Pederson present. Commissioner Sharon Meieran was excused.

Also attending were Jenny M. Madkour, County Attorney, and Marina Baker, Board Clerk.

Chair Kafoury: WELCOME BACK TO BUDGET DAY TUESDAY, MAY 1. WE HAVE THE DEPARTMENT OF COMMUNITY SERVICES.

**BWS-2      Dept. of Community Services.**

Kim Peoples: GOOD AFTERNOON, CHAIR KAFOURY, COMMISSIONERS. I'M KIM PEOPLES, DIRECTOR FOR THE DEPARTMENT OF COMMUNITY SERVICES. JOINING ME TO MY RIGHT IS MARY STEWART, REPRESENTING THE CITIZEN BUDGET ADVISORY COMMITTEE ASSIGNED TO DEPARTMENT OF COMMUNITY SERVICES AND TOM HANSEL, BUSINESS SERVICES MANAGER. TOGETHER WE ARE HERE TODAY TO PRESENT THE FISCAL YEAR 2019 APPROVED BUDGET. BEFORE WE DO I'LL JUST TAKE A QUICK GLOSS OVER OF TODAY'S AGENDA WHERE WE WILL BE TOUCHING BASE ON DEPARTMENT'S MISSION AND VALUES, WE'RE HEAR FROM MARY WITH REPORT AND RECOMMENDATIONS FROM CBAC, A BRIEF OVERVIEW OF THE BUDGET DEPARTMENT THEN DRILL DOWN INTO THE BUDGET BY DIVISION SHOWING TRENDS AND POLICY CHANGES. THEN WE'LL LAUNCH INTO NEW ONE TIME ONLY BACKFILL ITEMS THEN FOLLOW UP WITH A LITTLE BIT OF DISCUSSION AROUND LEGISLATIVE IMPACTS.

THAT BEING SAID, AS WE GET STARTED, I WOULD LIKE TO BRIEFLY NOTE THE WORK WE DO AND THE BUDGET WE PREPARE IS GUIDED OUR MISSION AND VALUES AS STRIVE TO BUILD INCLUSIVE COMMUNITIES AND ACCESSIBLE SERVICES. THESE WERE DEVELOPED BY THE COLLECTIVES REFERRED TO REGULARLY AS WE HOLD OURSELVES ACCOUNTABLE. I WOULD LIKE TO RECOGNIZE OUR COMMITTEE MEMBERS. MARY. WE ALSO HAVE FERN ELDRIDGE, RICHARD, MARK CLINE AND JACOB STRONG. I NOTE DIVISION DIRECTORS ENJOY THEIR DISCUSSIONS WITH THE CBAC MEMBERS AND I THINK UNIQUELY THEY WERE ALL ABLE TO HAVE HANDS ON ACTION TOUR OF EACH FROM ONE OF THE DIVISIONS. IN FACT I BELIEVE ELECTIONS WAS IN FULL SWING WITH THE MARCH ELECTION. SO FOLKS GOT TO SEE JUST ALL THE ACTION WITHIN THE BUILDING. WE APPRECIATE THE WORK IN REVIEWING

OUR BUDGET AND THOUGHTFUL PERSPECTIVES AND CONTRIBUTIONS AND I LOOK FORWARD TO HEARING THE COMMITTEE'S RECOMMENDATIONS. NOW I'M TURNING IT OVER TO MARY FOR THE REPORT.

Mary Stewart: THANK YOU. HI. SO I AM SPEAKING ON BEHALF OF THE MEMBERS OF MY FEEDBACK COMMITTEE. FERN, MARK, RICHARD AND JACOB. OUR THANKS TO THE CHAIR AND COMMISSIONERS FOR THIS OPPORTUNITY TO LET YOU KNOW WHAT WE HAVE BEEN THINKING. ALSO TO THANK TOM HANSEL AND SAM HILL KONA DUE FOR THEIR GUIDANCE AND RESOURCES. MADE EVERYTHING WE DID INTERESTING AND FUN AND A REAL INFORMATIVE EXPERIENCE. [LAUGHTER] SO AS WE WENT THROUGH AND LEARNED MORE AS WE DO EVERY YEAR ABOUT THE COMMUNITY SERVICES DEPARTMENT, IT HAS SHOWN US THAT IT LIVES UP TO ITS GUIDING PRINCIPLES, AND THE ONES THAT WE HAVE JUST HEARD, AND THAT THOSE ARE USED IN DEVELOPING THE BUDGET AND MAINTAINING THE BUDGET BY FINDING EFFICIENCIES WHEREVER POSSIBLE, GETTING THE BIGGEST BANG FOR THE BUCK. WE HAVE SEEN THAT MANY, MANY TIMES.

SO FOR THAT REASON, WE HAD TO CHOOSE FIVE TOP PRIORITIES. WE OVERWHELMINGLY SUPPORTED THE TWO, WHICH WERE THE ELECTION VOTER ACCESS PROGRAM, IT WAS A PILOT PROGRAM LAST YEAR. IT WAS SUCH A SUCCESS, AND SO GOOD FOR EACH COUNTY AND THE MULTILINGUAL VOTER INFORMATION SERVICES ALSO. SO WE WHOLEHEARTEDLY SUPPORT THAT BUDGET RECOMMENDATION. I WANT TO SAY \$90,000, A BARGAIN AT TWICE THE PRICE. THE ELECTION VOTER EDUCATION AND OUTREACH PROGRAM, WE THOUGHT THAT THAT WAS JUST AS VIABLE ON AN EQUITY LEVEL AND THE LANGUAGE SERVICES, OUTREACH, EDUCATION OF COMMUNITY LEADERS, ALL OF THESE THINGS INVALUABLE TO OUR COMMUNITY, IN ADDITION TO CONFIDENTIAL AND SECURE VOTING ASSISTANCE FOR CITIZENS WITH DISABILITIES. THESE WERE ALL WONDERFUL. WE SUPPORTED THEM WHOLEHEARTEDLY.

WE ALSO CONTINUE TO SUPPORT THE COMPLETION OF THE THREE TRANSPORTATION PROGRAMS FUNDED IN FY-2018, SAFE ROUTES TO SCHOOL FLASHERS, I THINK THOSE WERE NEXT ONES TARGETED FOR TROUTDALE SCHOOL DISTRICT. THE LEVY READY COLUMBIA ACCREDITATION REQUIREMENTS FOR THE OREGON SOLUTIONS COLUMBIA RIVER LEVEE IMPROVEMENT PROJECT. THAT'S A MOUTHFUL. AND WHAT SHOULD GO AT THE TOP OF THAT LIST ROAD CAPITAL IMPROVEMENT PLAN UPDATE. SO THAT WE HAVE A WONDERFUL PLAN TO PURSUE UPDATING, IMPROVING OUR ROADS.

FINALLY, WE ALL LOOK FORWARD TO THE EARTHQUAKE READY BURNSIDE BRIDGE PLAN. THAT'S VERY EXCITING TO US. WE DIDN'T SPEND MUCH TIME ON IT THIS YEAR, BUT WE AS A GROUP ARE LOOKING FORWARD TO DOING THAT NEXT BUDGET CYCLE. MAYBE EVEN BEFORE THEN TO ACTUALLY

ATTENDING SUMMER OUTREACH ACTIVITIES AND PARTICIPATING IN THAT LEARNING THEN SO THAT WHEN WE GET BACK TO OUR CBAC WE'LL BE PRIMED AND READY TO GO. I GUESS IT UNDERSCORES THE FACT WE BELIEVE WORKING SAFE INFRASTRUCTURE IS ESSENTIAL TO THE CONTINUED SUCCESS OF OUR COUNTY. THAT MEANS FIRST AND FOREMOST OUR BRIDGES.

Mary Stewart: SO WE PUT EMPHASIS FOR BUDGETING ON BRIDGES. SO THAT BRINGS US TO I BELIEVE WHAT HAS TURNED OUT TO BE OUR TWO GREATEST CONCERNS. WE HAVE FIVE YEARS OF FUNDING, BUT WE'RE CONCERNED ABOUT THE ACTUAL FUNDING FOR THE BRIDGE, AND I'M SURE THAT'S TOP OF EVERYONE'S LIST, SO YOU CAN ADD US TO YOUR SUPPORTERS IN THAT. THE OTHER THING THAT WE ARE ALSO CONCERNED ABOUT IS A COMPREHENSIVE EMERGENCY BACKUP PLAN FOR AN EARTHQUAKE SAFE WILLAMETTE RIVER CROSSING PRIOR TO THE COMPLETION OF THE BURNSIDE BRIDGE. SO ALL OF US THINKING ABOUT GETTING BACK AND FORTH ACROSS THE RIVERS DURING THAT THOUGHT THAT THIS WAS SOMETHING THAT PROBABLY AS AN INTERIM WOULD BE A GOOD IDEA. AND THAT WE WOULD LIKE TO ADD TO OUR LIST OF PRIORITIES. OTHER THAN THAT, THAT IS OUR STORY, AND WE THANK YOU VERY MUCH AGAIN. HOPE TO SEE YOU AGAIN NEXT YEAR. [LAUGHTER]

Kim Peoples: SHE JUST GOT BACK FROM SOUTH AFRICA.

Chair Kafoury: OH, WOW. WE HAVE TIME. I THINK WE COULD SLIP THIS SLIDE DECK IN IF YOU WANT A LITTLE SHOW.

Kim Peoples: MOVING ON, TAKE A LOOK AT THE BUDGET HIGHLIGHTS, AS YOU KNOW THE DCS BUDGET IS GROUNDED IN OUR STRATEGIC PLAN. IT HAS SIX GOAL AREAS BUT EACH YEAR WE FOCUS ON TWO. THIS YEAR IN 2018 WE HAVE BEEN FOCUSING ON SERVICE EXCELLENCE AND THAT MEANS STARTING TO INCORPORATE LIBRARIES MODEL OF THINK YES. BUT IT'S NOT JUST FOR THE LIBRARY ANY MORE, IT'S THINK YES FOR DCA. WE'LL BE WORKING THAT AS WELL AS TWO ADDITIONAL GOAL AREAS STARTING IN THE FALL. BUT THIS YEAR WE HAVE ALSO BEEN FOCUSING ON WHAT WE CALL BOUNDARY SPANNING, A TERM THAT SAYS THAT INCLUDES INITIATIVES THAT GO BEYOND DEPARTMENT LINES. THIS WILL BE A COUNTY INITIATIVE LIKE THE EQUITY AND EMPOWERMENT LENS. IT SPANS THE COUNTY SO WE FOCUS ON THAT, MAKE SURE FOLKS ARE TRAINED AS WELL AS INCORPORATING THAT INTO THEIR REGULAR PROCESSES. THIS YEAR WE HAVE BEEN FOCUSED ON EMERGENCY PREPAREDNESS, WORKING CLOSELY WITH CHRIS VOSS AND HIS TEAM TO ENSURE ONE THAT ALL OF OUR EMPLOYEES ARE PREP PAIRING FOR DISRUPTION AT HOME SO THEY CAN COME TO WORK, THAT WE HAVE RESOURCES AT WORK FOR THEM WITH THE ASSUMPTION THERE MAY BE SOME SERVICES THAT ARE DOWN. ALL EMPLOYEES, ALL FACILITIES IN DCS HAVE PRELIMINARY AWARENESS OF EMERGENCY PREPAREDNESS AT THE FEDERAL LEVEL, COMMAND SYSTEM TRAINING IS REQUIRED FOR EVERY

EMPLOYEE, TWO COURSES, PLUS ALL EMPLOYEES HAVE A THREE-DAY CACHE OF POTABLE WATER IN THEIR CUBICLE OR OFFICE OR IN THEIR DESK. WE'RE TAKING EMERGENCY PREPAREDNESS VERY SERIOUSLY.

Kim Peoples: WE'RE DOING ELEVATED TRAINING AT THE ENDS OF MAY WITH EMERGENCY MANAGEMENT AND RUNNING TABLE TOPS AND DRILLS AND EXERCISES AS PART OF THE PREPAREDNESS CULTURE. THIS FALL WE'LL PICK TWO NEW AREAS. I'M PLANNING ON INCORPORATING THE WORK FORCE EQUITY STRATEGY AS A BOUNDARY SPANNING RUBRIC AS WELL AS CONTINUING WITH THE FORMER TWO. IT'S NOT AS IF WE DROP TWO TO PICK UP TWO, WE JUST ADD TWO MORE AND HOPEFULLY THE FORMER TWO HAVE BEEN INSTITUTIONALIZED ENOUGH SO IT'S NOT BURDENSOME. THIS WAY WE DON'T DILUTE THE WORK BUT WE'RE VERY THOUGHTFUL GETTING QUALITY WORK DONE IN INCREMENTS. THIS BUDGET REFLECTS FAVORABLE LEGISLATIVE CHANGE IN TRANSPORTATION FUNDING. THANK YOU TO THE CHAIR, COMMISSIONER VEGA-PEDERSON. THIS HAS KICK STARTED OUR OPPORTUNITY TO CONTINUE MOMENTUM WITH THE BURNSIDE READY QEB PROJECT. WITHOUT THAT WE KNOW THAT WE WOULD HAVE AN OPPORTUNITY TO LOSE MOMENTUM AND THIS WAY THE COMMUNITY CAN SEE WE'RE ACTIVELY ENGAGED. YOU HEARD FROM MARY THIS IS OF TANTAMOUNT IMPORTANCE TO HER COMMUNITY AND HAS HELPED WITH JUST GENERAL PROJECT MANAGEMENT SO THERE'S NO THAT WE DO. BOTH ANIMAL SERVICES AND FOR THE DERELICT PROPERTIES IN EAST COUNTY. WE'RE LOOKING FORWARD TO WORKING CLOSELY WITH PROPERTY MANAGEMENT.

THANK YOU FOR CHAMPIONING THE WORK IN THE VANCE AREA, ROCKWOOD WILL CERTAINLY BENEFIT FROM THE WORK THE COUNTY DOES. AS WE LOOK CLOSELY AT OPPORTUNITIES FOR REPURPOSING OF THE VANCE PROPERTIES WE'LL YIELD TO US. THAT'S VERY EXCITING TOO. WHO WE SERVE AND WHAT WE DO. THERE'S A LOT OF ACTION HERE ON THE SLIDE SO I'LL TOUCH ON A COUPLE. DIRECT YOUR ATTENTION TO THE TOP LEFT HERE. ANIMAL SERVICES AS YOU KNOW LEVERAGES ITS VOLUNTEER BASE TO IMPROVE QUALITY OF LIFE THROUGH FOSTERING, AND MALL ENRICHMENT AND ADOPTION. TO THE NUMBERS OF VOLUNTEER HOURS TO 44 FTE, JUST A REAL TESTAMENT TO THE PASSION THE COMMUNITY HAS FOR THEIR PETS, KITTIES AND PUPPIES. I'M HATS OFF TO THE FOLKS THAT MANAGE 90,000 HOURS OF VOLUNTEER TIME. THAT'S QUITE A FEAT IN AND OF ITSELF. DIRECT YOU TO THE TOP RIGHT. LAND USE PLANNING WAS ABLE TO REDUCE THE BUREAUCRATIC RED TAPE IF YOU WILL BY REDUCING PAGES IN THE LAND USE CODE 73%. I KNOW THE DEVELOPMENT COMMUNITY, I KNOW THE STAFF ARE VERY APPRECIATIVE OF THAT LEADERSHIP FROM MIKE, THE PLANNING DIRECTOR, TO REALLY TAKE A LOOK AT HOW WE BEST SERVE MOST EFFICIENTLY THE DEVELOPMENT COMMUNITY THAT WE SERVE. HATS OFF TO THEM. OUR H.R. TEAM HAS IMPLEMENTED BEST PRACTICES TICK FROM OPTIMIZE RECRUITMENT PROCESS AND REDUCED AVERAGE TIME TO FILL

VACANT POSITIONS FROM 57 DAYS TO 37 DAYS. THAT'S 20 DAYS, PRETTY IMPRESSIVE.

Kim Peoples: I HAVE TO SAY I'M SURE OUR APPLICANT POOL APPRECIATES IT TOO. AGAIN, HATS OFF TO LEADERSHIP WITH CYNTHIA, OUR MANAGER. THE TRANSPORTATION COMMUNITY'S ENGAGEMENT STRATEGY ALWAYS SETS THE GOLD STANDARD IN MY OPINION. THIS TO DATE HAS INCORPORATED OVER 75 STAKEHOLDER BRIEFINGS, COMMUNITY EVENTS AND ADVISORY GROUP MEETINGS FOR THE EQRB PROJECT AND CAPITAL ROAD IMPROVEMENT PLAN PROJECT. WE TAKE SERIOUSLY THE INCLUSIVITY OF OUR COMMUNITY IN HOW WE MANAGE OUR INFRASTRUCTURE PROJECTS. LASTLY ELECTION STAFF PARTICIPATED IN 64 COMMUNITY EVENTS PROVIDING OUTREACH AND EDUCATION TO OVER 2,000 VOTERS SO FAR THIS YEAR. AGAIN, VERY SMALL TEAM BUT VERY EFFECTIVE AND VERY THOUGHTFUL IN THEIR APPROACH TO ENGAGING THE COMMUNITY WITH THE WORK THAT THEY DO.

THE ORGANIZATIONAL CHART I HOPE YOU TAKE AWAY FROM THIS THAT NOT ONLY DOES DCS HAVE VARIOUS DISCRETE LINES OF BUSINESS, WE HAVE A DEPARTMENT FTE COUNT OF 215 AND THESE FOUR UNIQUE DIVISIONS WITH SPAN OF CONTROL OF ONE TO 8.9. WE MAY BE SMALL BUT WE ARE MIGHTY. THAT'S ALL YOU NEED TO KNOW. NEXT SLIDE, PLEASE. IF YOU HAVE QUESTIONS, OF COURSE, INTERJECT. WE'RE GOING TO DIVE DOWN AND LOOK AT THE BUDGET BY FUND. THIS SLIDE SHOWS THE FUNDS THAT SUPPORT OUR EXPENDITURES. DCS HAS A TOTAL OF ROUGHLY \$839 MILLION. THE INCREASE IS DUE TO TRANSPORTATION LEGISLATION AND CAPITAL FUNDING IN TRANSPORTATION. DCS HAS NINE SEPARATE FUNDS, EIGHT OF WHICH ARE RESTRICTED TO SPECIFIC TYPES OF EXPENDITURES. THE COMBINATION OF THE EIGHT FUNDS FAR EXCEEDS THE AMOUNT OF GENERAL FUND RESOURCES THE DEPARTMENT RECEIVES.

TO DRILL DOWN, WE TAKE A LOOK FROM LEFT TO RIGHT, I'LL TALK TO THE COUNTY GENERAL FUND WHICH SUPPORTS PRIMARILY ANIMAL SERVICES, ELECTIONS, LAND USE PLANNING AND PART OF THE DIRECTOR'S OFFICE. SOME TARGETED SUPPORT IN TRANSPORTATION FOR-HIRE THE LEVEE READY COLUMBIA AND ROADS CIP UPDATE. \$17.4 MILLION OF GENERAL FUND REPRESENTS 12.5% OF THE DEPARTMENT BUDGET. MOVING TO THE ANIMAL SERVICES FUNDS, THAT HAS DECREASED THIS YEAR DUE TO THE TRANSFER OF THE PROGRAM OFFER THAT IS BACKFILLING DONATED FUNDS TO SUPPORT A VET TECH POSITION FORMERLY SUPPORTED BY DONATED FUNDS. THE FEDERAL STATE AMOUNT THERE TOTALS ROUGHLY \$1 MILLION. AND THESE ARE RESTRICTED TO SUPPORT THE LEVEE READY COLUMBIA PROJECT WHERE WE ARE MANAGING FUNDS AND ACTUALLY DISBURSING THEM, OR ADMINISTERING FUNDS THE COLLECTIVE HAS TAKEN INFRASTRUCTURE LOANS ON AND WE DISBURSE THEM TO THE ENTITIES IN THE PARTNERSHIP. AND THE OTHER REMAINDER IS SOME STATE FUNDING TO

SUPPORT LAND USE PLANNING'S WORK IN THE NATIONAL SCENIC AREA. THE BURNSIDE FUNDS HAS A NEW SEPARATE FUND.

Kim Peoples: WE WORKED WITH COUNTY FINANCE AND BUDGET TO CREATE THIS FUND THAT WILL NOW START SUPPORTING THE NEPA PHASE AND 6 MILLION. YOU SEE THERE IS ESSENTIALLY TRANSFER OF FUNDS OR ANTICIPATED TRANSFER OF FUNDS THAT WAS FORMERLY DEDICATED SOLELY TO THE SELLWOOD, BUT DUE TO HP4064 WE'RE ABLE TO REPURPOSE THE SELLWOOD VEHICLE REGISTRATION FUNDS FOR OTHER WILLAMETTE RIVER BRIDGES AND AS A POLICY THE BOARD HAS EARMARKED THOSE TO SUPPORT THE NEPA PHASE ON THE BURNSIDE BRIDGE. THE BRIDGE FUND ITSELF YOU'LL SEE A REDUCTION. THAT REFLECTS COMPLETION OF CAPITAL WORK ON THE BROADWAY AND MORRISON BRIDGES. SELLWOOD FUNDS REALLY IS NOW TARGETING BOND REPAYMENT. THAT DEBT SCHEDULE RETIRES IN 2033.

SLOW BUT STEADY. THE ROAD FUND TOTALS 79.1 MILLION. EXPENDITURES RESTRICTED TO CONSTRUCTION, RAE PAIR AND MAINTENANCE OF ROADS. 40 MILLION OF THE 79.1 MILLION IS COMMITTED TO FULFILLING EXISTING REVENUE SHARING AGREEMENTS WITH THE CITY. SO ROUGHLY 39 MILLION OF THE 79 MILLION IS WHAT WE HAVE FOR OPERATIONS. THE 20 MILLION GROWTH IN THE ROAD FUND REPRESENTS FUNDS TO SUPPORT CURRENT CAPITAL PROJECTS AND FEDERAL HIGHWAY GRANTS AND NEW HB 17 FUNDS. ALL THESE FUNDS ARE SUBJECT TO THE REVENUE SHARING AGREEMENTS YIELDING THE BALANCE THAT I SHARED WITH YOU A MOMENT AGO OF \$39 MILLION VERSUS 79 MILLION. THIS NEXT SLIDE SHOWS FTE BY FUND. TOTAL DEPARTMENT FTE, 215. BUT WHAT'S INTERESTING ABOUT THIS SLIDE IS THAT 98 FTE, ROUGHLY 45% OF OUR POSITIONS, LIVE IN THE GENERAL FUND BUT THE GENERAL FUND REPRESENTS ONLY 12.5% OF OUR BUDGET.

THIS REFLECTS MUCH MORE HEAVILY THE DEPARTMENT IS MUCH MORE HEAVILY WEIGHTED TOWARD CONSTRUCTION, CONTRACTING AND PROFESSIONAL SERVICES RATHER THAN DIRECT SERVICES AS IN OTHER DEPARTMENTS. WE'LL TALK BRIEFLY ABOUT THIS IN SLIDE 10. THE GENERAL FUND POSITIONS INCLUDE ANIMAL SERVICES, ELECTIONS AND LAND USE PLANNING. THIS IS BUDGET REVENUES BY FUND SOURCE. TOTAL REVENUES ARE \$134 MILLION ALTHOUGH THERE ARE NINE FUNDS THERE ARE MANY REVENUE SOURCES THAT CONTRIBUTE TO EACH FUND. THE GENERAL FUND TOTAL OF 4.96 MILLION, THESE ARE SEVERAL PROGRAMS GENERATE REVENUES DEPOSITED INTO THE COUNTY GENERAL FUND. FOR EXAMPLE, ANIMAL SERVICE ANTICIPATES NEXT YEAR TO GENERATE 2.1 MILLION IN FEES AND LICENSES WHEREAS ELECTIONS THROUGH ELECTIONS REIMBURSEMENTS ANTICIPATE REVENUE COLLECTION OF \$1.2 MILLION. LAND USE PLANNING ESTIMATES 223,000 IN PERMIT, WASTE FRANCHISE FEES AND METRO SOLID WASTE GRANT FUNDS.

Kim Peoples: THEN THROUGH THE DEPARTMENT INDIRECT THERE'S AN ESTIMATED 1.4 MILLION IN REVENUE COMING IN 2019. DRILLING DOWN ON THE ANIMAL SERVICES FUND CAPPED AROUND 622,000. THIS REPRESENTS DONATIONS RECEIVED SUPPORTING FOUR RESTRICTED ACTIVITIES. VETERINARY MEDICAL SERVICES, ADOPTION OUTREACH, SHELTER OF DREAMS AND THE SPAY-NEUTER PROGRAM. THESE ALL HAVE BEEN CREATED AND INITIATED BY BOARD RESOLUTION. EACH YEAR WE ESTIMATE 122,000 WILL BE DONATED AND DIRECTED TOWARDS THESE RESTRICTED ACTIVITIES. ON THE ROAD PROGRAM, 79 MILLION WE TALKED ABOUT THIS BRIEFLY, THAT IS BEFORE A REVENUE SHARING AGREEMENT. TO GIVE YOU A SNAPSHOT AS TO WHAT THAT COMING, 52 MILLION ARE FROM STATE HIGHWAY FUNDS. COUNTY GAS TAX GENERATES 7 MILLION. CAPITAL GRANTS AND FUNDS ARE ROUGHLY 14.5 MILLION. 2.7 BEGINNING WORKING CAPITAL FROM THE STATE HIGHWAY FUND REVENUE.

THE BRIDGE FUNDS DEDICATE IS ROUGHLY 15.7 MILLION. THAT IS FROM THE STATE HIGHWAY FUNDS AND ALSO SUBJECT TO THE REVENUE SHARING AGREEMENT WITH THE CITY OF PORTLAND. SELLWOOD AS WE MENTIONED IS DRAWING DOWN BUT RIGHT NOW THE FUND IS AT 22.2 MILLION WHICH INCLUDES ROUGHLY 9 MILLION WORTH OF VEHICLE REGISTRATIONS COMING IN AND WORKING CAPITAL. THIS JUST GIVES YOU ANOTHER VISUAL. BUDGET BY CATEGORY. I WON'T SPEND TOO MUCH TIME HERE, MENTIONING THE CAPITAL OUT LAY ROUGHLY IS 44 MILLION. 23.8 MILLION TOWARDS ROAD CAPITAL AND. [AUDIO NOT UNDERSTANDABLE] CONTRACTUAL SERVICES IS A LARGE NUMBER, I ALREADY TOUCHED UPON T. PASS-THROUGH MONIES TO THE CITY OF PORTLAND AND GRESHAM AT 44.9 MILLION. DEBT SERVICE TOTAL IS RIGHT NOW CARRYING 9.8 MILLION DOLLAR DEBT SERVICE. THIS IS FOR NOT ONLY THE INTERFUND LOAN FOR THE BURNSIDE READY FEASIBILITY STUDY, WELL WOOD BOND REPAYMENT AND 223 RAILROAD CROSSING LOAN.

I CAN GIVE YOU MORE DETAILS ON THOSE IF YOU WOULD LIKE. NOW WE'LL MOVE INTO MORE DIVISION BUDGET DETAILS. HERE WE GET LOOKING AT THE BUDGET BY DIVISIONS. OVER ALL THE TRANSPORTATION DIVISION IS THE LARGEST DIVISION AT 122.6 MILLION FOLLOWED BY ANIMAL SERVICES, ELECTIONS, DIRECTOR'S OFFICE AND LAND USE PLANNING. IN THE GENERAL FUND IT REPRESENTS 12.4 OF THE OVER ALL BUDGET. ANIMAL SERVICES REPRESENTS THE LARGEST CONSUMER OF GENERAL FUND AT 44%. ELECTIONS AT 27, ADMINISTRATION 15% AND LAND USE PLANNING 11%. OTHER FUNDS DCS DIVISIONS OTHER THAN TRANSPORTATION RECEIVE A VERY SMALL AMOUNT FROM OTHER SOURCES. TRANSPORTATION RECEIPTS 88% OF TOTAL DEPARTMENT BUDGET. TRANSPORTATION RESOURCES EXPENDITURES ARE CONCENTRATED IN INFRASTRUCTURE DEVELOPMENT AND MAINTENANCE.

Kim Peoples: THIS INCLUDES REVENUE SHARING OBLIGATIONS TO THE CITIES. IN THE DIRECTOR'S OFFICE IT'S THE ADMINISTRATIVE SUPPORT FOR THE

DEPARTMENT. IN THE DIRECTOR'S OFFICE WE INCLUDE HUMAN RESOURCES, BUSINESS SERVICES, RESEARCH EVALUATION ALONG WITH OFFICE DIRECTOR STAFF. THERE'S BEEN NOMINAL CHANGES IN THE BUDGET PRINCIPALLY ALIGNING TO COST OF LIVING ADJUSTMENTS. THIS YEAR CHANGES WITH THE GENERAL FUND IS A RESULT OF THE DEPARTMENT MEETING OUR GENERAL FUND ALLOCATION TARGET AFTER INFLATIONARY ADJUSTMENTS WITH CONTRACTS, PERSONNEL AND UNLESS THE 2% CONSTRAINT REDUCTION OF 214,000. WE HAVE BEEN ABLE TO RESTORE KEY FUNCTIONS AND THE COSTAL CASE PLAN INCREASED THE DEPARTMENT INDIRECT WHICH IS ESTIMATED TO GENERATE AN ADDITIONAL \$570,000 IN RIFF KNEW.

THAT DAMPENED THE IMPACTS OF THE CONSTRAINT REDUCTION AND ASSISTED IN MEETING MY DEPARTMENTAL PRIORITIES. NOW SHIFTING TO ANIMAL SERVICES AND BEGIN WITH THE KEY MISSION CRITICAL FUNCTION AND VERY IMPRESSIVE TREND. LIKE TO DRAW YOUR ATTENTION TO THE LIVE RELEASE RATE, WHICH IS CHARACTERIZED IN BLUE. YOU'LL KNOW THIS HAS RISEN STEADILY OVER THE LAST DECADE. THE NUMBER OF EUTHANASIAS CONDUCTED IN RED HAS DROPPED STEADILY. SO YOU SEE WE'RE KERNEL AT A 95% LIVE RELEASE RATE. THE ACCEPTED STANDARD IS 90%. WE RUN AN OPEN ADMISSIONS SHELTER, VERY KEY TO UNDERSTANDING THE TREMENDOUS WORK THAT JACKIE ROSE HAS BEEN LEADING HER TEAM WITH. THE FACT THAT WE DO ACCEPT ALL ANIMALS REGARDLESS OF THEIR CONDITION OR TEMPERAMENT AND THIS POSES A SIGNIFICANT CHALLENGE TO ENSURE THAT THEY RECEIVE THE UTMOST CARE SO THAT THEY CAN POSSIBLY BE THE MOST ADORABLE AND CUDDLY ADOPTABLE PET ONE COULD EVER WANT TO MEET. THEY HAVE BEEN VERY SUCCESSFUL IN THAT MISSION. NOTE THAT THESE VALUES, THE CROSSOVER LINE WHICH I CERTAINLY TARGETED WHEN I FIRST SAW THIS, MEANS NOTHING. IT'S JUST A COINCIDENCE.

SERVICES DIVISION OVERVIEW, 8.2 MILLION, 60 FTE. USING CURRENT FUNDS STRATEGIC CHANGES WERE MADE TO. [AUDIO NOT UNDERSTANDABLE] TO REPURPOSE THOSE FUNDS IN THAT ONE POSITION INTO TWO POSITIONS IN ANIMAL CARE. ANIMAL ENRICHMENT. ADDITIONALLY WE PROGRAM OVERTIME AND TEMPORARY FUNDS TO SUPPORT A SECOND REGULAR FTE POSITION IN OUR VET HOSPITAL IN 2019. VERY CREATIVE PROGRAMMING APPROACH IN ORDER TO MEET THE GOAL OF INCREASING THE LIVE RELEASE RATE OR SUSTAINING THE LIVE RELEASE RATE AS WE KNOW IT. WE HAVE A NEW PROGRAM OFFER OF 83,000 TRANSITION A POSITION CURRENTLY FUNDED WITH DONATED FUNDS OVER TO THE GENERAL FUND. LASTLY, ONE OF THE SIGNIFICANT HIGHLIGHTS THIS YEAR WAS THE IMPLEMENTATION OF SHELTER BUDDY, OUR NEW DATA MANAGEMENT SOFTWARE SYSTEM.

Kim Peoples: IT WENT ONLINE LAST AUGUST AND STEADILY ENHANCES OUR DAILY RECORD KEEPING AND DATA COLLECTION PROCESSES. IT'S VERY



COMPREHENSIVE WITH FUNCTIONALITY YET TO BE MAXIMIZED. WE'RE LOOKING FORWARD TO ITS FULL POTENTIAL. LASTLY, AS I MENTIONED WE'RE VERY EXCITED TO INITIATE AN ANIMAL SHELTER FACILITY MASTER PLAN FUNDED FROM THE COUNTY PIG FARM PROPERTY SALE TO SUPPORT THE START-UP OF THE MASTER PLAN. THE MASTER PLAN WILL LEADING TOWARD FACT ONE WHICH WILL LATER COME TO THE BOARD FOR CONSIDERATION. ELECTIONS, REGISTERED VOTERS AND FTE. THE BLUE LINE SHOWS INCREASED IN REGISTER VOTERS FROM MOTOR STARTING IN FISCAL YEAR 2016.

THAT UPWARD TREND IS LIKELY TO CONTINUE WHICH IS IMPORTANT BECAUSE OF THE WORKLOAD FALLS ON TO FULL-TIME EMPLOYEES AND THE FTE, THE GRAY LINE HAS REMAINED RELATIVELY STATIC WHILE THE WORKLOAD HAS INCREASE DUE TO THE GROWING POPULATION AND OF COURSE INITIATIVES OF THE STATE TO REACH OUT TO YOUNGER POTENTIAL VOTERS AT THE AGE 16 LEVEL. IT'S JUST GETTING BETTER AND BUSIER FOR THAT VERY LEAN CREW. LEAN AND EFFICIENT. THIS TELLS A BIG STORY HERE. THROUGH THE VOTER ACCESS PROGRAM ELECTIONS WORKS TO PROVIDE EQUITABLE SERVICES AND ACCESS FOR DIVERSE POPULATIONS. THE BALLOT TRACKING PROGRAM INCREASES TRANSPARENCY AND ACCURACY OF THE VOTING PROCESS, NUMBER OF PARTICIPANTS MORE THAN TRIPLED BETWEEN 2016 AND 2017. WE ALSO PROVIDE BASIC VOTER INFORMATION IN TEN LANGUAGES AND ON THE WEBSITE. THESE ARE PROVIDING IN ENGLISH PLUS THE FIVE MOST COMMONLY USED LANGUAGES IN MULTNOMAH COUNTY. IN 2018 THE VOTER CENTER EXPRESS AND EAST COUNTY CENTER SAID THEY WOULD NOT HAVE TRAVELED TO THE MAIN ELECTIONS BUILDING TO RECEIVE IN-PERSON SERVICE BY TIM SCOTT HIMSELF. [LAUGHTER] YOU KNOW THAT WE WILL BE STAFFING THE VOTER CENTER EXPRESS AGAIN FOR THE UPCOMING ELECTION THIS MONTH. TIM WILL BE THERE.

Chair Kafoury: WE'LL ALL HAVE TO CHECK THAT OUT.

Kim Peoples: THAT'S RIGHT. INCREASINGLY VOTERS ARE RETURNING BALLOTS LATER AND VIA THE 24 HOUR AND LIBRARY LOCATION DROP SITES. WE HAVE EIGHT SECURE WELL MAIN CONTAINED SITES TO INCREASE ACCESS. NEW PROGRAM OFFER 91010 B WAS SUPPORTED IN THE APPROVED BUDGET WITH VOTER ACCESS AND WE ARE APPRECIATIVE THAT THAT WAS INCLUDED IN THE PROPOSED BUDGET. CURRENT YEAR WILL COMPLETE THE PURCHASE AND INSTALLATION OF SECOND HIGH SPEED BALLOT SORTER A PRODUCT OF LAST YEAR'S ONE TIME ONLY REQUEST. HAVING THE SECOND SORTER REDUCES RISK FROM MECHANICAL FAILURE AND INCREASES THROUGHPUT DURING CRITICAL PERIODS. DEPARTMENT INDIRECT YAWS USED TO SHORE UP INCREASED COST. CONTRACTED VENDORS FOR THE SORTER MAINTENANCE CHARGES AND TALLY SYSTEM. AS WE KNOW ELECTIONS REMAINS COMMITTED TO VOTER ACCESS. GO, TEAM. THIS IS A VERY INTERESTING CASE.

Kim Peoples: AS WE SHIFT INTO LAND USE PLANNING CASE LOAD TRENDS. THIS SHOWS THE DIRECT CORRELATION BETWEEN CASE LOAD, RESPONSE TIME AND FTE. IT ALSO REFLECTS THE LEARNING CURVE OF A NEW PLANNER. THE BLUE LINE AVERAGES CASE PER PLANNER AND THE GRAY IS PLANNER FTE. SHOWS THAT THE FTES INCREASED THE NUMBER OF CASES PER PLANNER DECREASED ENABLING FASTER RESPONSE TIMES. THE YELLOW SHOWS THE AVERAGE DAYS TAKEN TO PROCESS CASES INCREASED STEADILY FROM 2011 TO 2016 BUT THAT BEGAN TO DECREASE ONCE THE DIVISION INCREASED IN PLANNER FTE AND THAT PERSON WAS FULLY TRAINED.

WE EXPECT THE TIME TO RESPOND TO THESE CASES TO CONTINUE TO DECLINE. WHAT MIKE SHARED WITH ME WHICH IS INTERESTING TO KEEP IN MIND, TYPICALLY IT TAKES ABOUT A YEAR FOR A NEW PLANNER TO MASTER THEIR LEARNING CURVE TO BECOME FULLY PROFICIENT AND TO BE ABLE TO WORK INDEPENDENTLY WHEN A NEW CASE COMES AROUND. ADDING THE FTE, ONE HAS TO BE MINDFUL OF THE TRENDS, TENDENCY FOR THE LAG TIME FOR THAT RESPONSE IMPROVEMENT AND CASE LOAD MANAGEMENT. WHICH AGAIN GOES BACK TO WHEN WE HAVE SUCH A VERY LEAN OPERATION ONE FTE, WHETHER IN ANIMAL SERVICES, ELECTIONS, LAND USE PLANNING PARTICULARLY IT DOES HAVE A RIPPLE EFFECT AND SERVICE AND TIMELINESS IS CLEARLY IMPACTED. SO WE DO OUR VERY BEST TO ENSURE THAT THE EMPLOYEE EXPERIENCE IS POSITIVE, THE ATTRITION IS MINIMAL, AND THAT WE ARE ALWAYS PROVIDING THE BEST WORK ENVIRONMENT AS WE CAN.

SO THIS IS A SIMILAR SLIDE AS PREVIOUSLY BUT THIS IS TARGETED TOWARDS THE COMPLIANCE ARM OF THE LAND USE PLANNING PROGRAM. HERE AGAIN, THE BLUE LINE SHOWS THE NUMBER OF COMPLIANCE CASES OPENED AND THE YELLOW SHOWS THE NUMBER OF CASES CLOSED. THIS SHOWS THAT IN 2011, 2015, THE DIVISION REDUCED BACKLOG OF COMPLAINTS. THERE WERE MORE CASES CLOSED THAN OPENED. IN '16 AND '18 THE DIVISION WAS DOWN A STAFF PERSON OR TRAINING NEW STAFF MEMBERS WHICH AFFECTED ITS ABILITY TO ADDRESS THE BACKLOG. EFFICIENCY WILL LIKELY INCREASE AS PEOPLE HAVE BEEN TRAINED. GENERAL FUNDS BUDGET RELATIVELY UNCHANGED, SMALL INCREASE ASSOCIATED WITH ROUTINE INFLATION OCCURRING IN PERSONNEL AND COUNTY INTERNAL SERVICES. OF NOTE, THE CODIFICATION OF COMP PLAN. IT WAS RECENTLY CONCLUDED AND NOW THE STAFF HAS BEEN WORKING TIRELESSLY IN CODIFYING THOSE MANY POLICIES AND REDUCING PAGES AND CONDENSING THE PLANNING DOCUMENTS.

Kim Peoples: WE'LL ANTICIPATE THAT THAT WORK WILL CONTINUE FOR THE NEXT COUPLE OF YEARS AS THEY WRAP UP THE ENTIRE CODIFICATION OF THE COMP PLAN POLICIES IN GENERAL. LAND USE PLANNING HAS NOW RECENTLY COMPLETED AN ANALYSIS OF THE CURRENT FEE STRUCTURE AND COST RECOVERY RATE AND IN JUNE WE'LL BE BRINGING YOU A PROPOSAL,

JUST THE CURRENT FEES WHICH I INDICATED REFLECTS THE PROPOSED NEW REVENUES COMING IN TO THE GENERAL FUND. SHIFTING GEAR TO TRANSPORTATION, THIS IS A VERY TELLING SLIDE OF WHAT WE CALL THE INVESTMENT TRENDS AND PAVEMENT CONDITION OF THE COUNTY ROAD SYSTEM. BEFORE I LAUNCH INTO THAT, I WON'T ASK FOR A SHOW OF HANDS, BUT IF I WERE TO SAY PCI PAVEMENT CONDITION INDEX I WOULD HOPE WE ARE ALL ON THE SAME PAGE. THE WAY THE ROAD MAINTENANCE PRIORITIZES ITS INVESTMENT INTO PAVEMENT MAINTENANCE THROUGH A FORMULAIC EXPRESSION OF DISTRESSES IN A SEGMENT OF ROAD.

THEY ACTUALLY HAVE A NAME FOR EVERY CRACK, EVERY HOLE, EVERY PIT IN A SEGMENT OF ROAD AND THAT GOES INTO AN ALGORITHM WITH OTHER VARIABLES THAT ACTUALLY HELPS FOLKS KNOW WHERE THE MOST DISTRESSED ROADS ARE, KNOWS HOW MUCH BY SQUARE FOOT THE REPAIR WILL COST, AND THERE IS A SCALE FROM ZERO TO 100. 100 BEING A BRAND NEW ROAD, ZERO BEING GRAVEL, THAT IN BETWEEN OUR ROADS SIMPLY FALL THROUGH THE WEAR AND TEAR, WHICH IS OFTEN DICTATED BY TWO THINGS. ONE IS WATER. THE ABILITY FOR THE ROAD TO WICK THE WATER AWAY BECAUSE WATER IS A NEFARIOUS ELEMENT TO THE ROAD SYSTEM AS WELL AS THE AMOUNT OF AVERAGE DAILY TRAFFIC ON THAT ROAD.

SO THAT BEING SAID, OUR TARGET FOR PAVEMENT CONDITION INDEX IS 75. AS YOU SEE, WE ARE NOT THERE IN THE RURAL PART OF THE SYSTEM. THE CURRENT LEVEL INVESTMENT AND PAVEMENT MAINTENANCE IS NOT SUFFICIENT TO MAINTAIN THE CONDITION OF THE SYSTEM. WE HAVE NOT ACHIEVED OUR INDEX SINCE '08. THE SLIDE ILLUSTRATES ALLOCATION OF TRANSPORTATION FUNDS BETWEEN CHIP SEAL AND OVERLAY AND SHOWS THE CORRELATION BETWEEN AVAILABLE FUNDING AND CONDITIONS OF OUR ROADS. SUFFICE IT TO SAY BECAUSE OF THE AVERAGE DAILY TRIP TRAFFIC ON ARTERIAL ROADS OR ROADS WITHIN THE URBAN AREA, WE ARE INVESTING MORE BECAUSE IT DEGRADES MORE QUICKLY. ROADS IN THE RURAL AREA DON'T HAVE NEARLY THE TRIP TRAFFIC, SO EVEN THOUGH THEY ARE DETERIORATING AT A FAIR RATE, THE AMOUNT OF TRAFFIC ON THOSE ROADS DOESN'T NECESSARILY WARRANT NECESSARY INVESTMENT, SO WE'RE PLAYING A REAL BALANCING ACT PUTTING OUR FUNDS INTO THOSE ROADS THAT DEGRADE FASTEST VERSUS THOSE THAT ARE DEGRADING BUT WITH LESSER IMPACT TO THE TRAVELING COMMUNITY. THIS IS A THANKS I KNOW IS DISTRESSING TO NOT ONLY COMMUNITY, IT'S DISTRESSING OUR STAFF THAT DOES NOT LIKE TO HAVE TO MAKE THAT CHOICE. WE WANT TO TREAT ALL ROADS EQUALLY.

Kim Peoples: THAT SAID WE'RE INVESTING THIS YEAR AN UNPRECEDENTED AMOUNT OF MAINTENANCE OF ROUGHLY 1.3 MILLION FOR 2019, BUT WE KNOW WE NEED TO INVEST \$2 MILLION A YEAR TO MEET OUR GOAL AND SUSTAIN THE 75 PCI. SO THIS IS A VERY ACTIVE SLIDE. IT SHOWS OUR CAPITAL IMPROVEMENT PLAN. THE PROGRESS, THE TIMELINE. WE'RE ENTERING THE

SECOND YEAR OF THE PROCESS TO CONDUCT A COMPREHENSIVE UPDATE FOR THE MULTNOMAH COUNTY ROAD PLAN. CURRENTLY 240 MILES OF ROADS UNDERSTAND COUNTY JURISDICTION ARE NOT COVERED IN THE ROAD CIP. THE LAST MAJOR ROAD CIP UPDATE WAS COMPLETED IN '02. CURRENT UPDATE WILL REVIEW EXISTING CONDITIONS, IMPROVEMENT NEEDS AND PRELIMINARY COST ESTIMATES FOR PROJECTS ON ALL 274 MILES OF ROADS. WE ARE IN THE PROCESS OF SOLICITING COMMUNITY INPUT ON WHICH PROJECTS SHOULD BE PRIORITIZED USING SIX KEY VALUES. SAFETY, SUSTAINABILITY, EQUITY, MOBILITY AND ASSET MANAGEMENT COST.

TO DATE WE HAVE CONDUCTED 14 STAKEHOLDER INTERVIEWS, THREE PUBLIC OPEN HOUSES, FIVE COMMUNITY GROUP MEETINGS AND PROVIDED ONGOING ONLINE COMMUNITY ENGAGEMENT. WE WILL PROVIDER TIES POTENTIAL PROJECTS THEN CONDUCT ANOTHER ROUND OF PUBLIC INVOLVEMENT TO MAKE SURE THE FINAL LISTS MIRRORS THE VALUES OF OUR COMMUNITY. WE PLAN TO BRING UPDATED ROAD CIP BEFORE YOU IN SPRING OF '19. THIS IS THE DIVISION OVERVIEW ROUGHLY SHOWING OF 122.5 MILLION BUDGET WITH 103 FTE. IT INCLUDES THE SURVEY OFFICE, LEVEE READY COLUMBIA PROGRAM IN ADDITION TO ROADS AND BRIDGES, TRANSPORTATION PLANNING AND ENGINEERING.

THE BUDGET CHANGES BETWEEN EACH FISCAL YEAR ARE LARGELY DRIVEN BY THE CIP SIDE OF THINGS AS PROJECTS MOVE TOWARD COMPLETION AND NEW PROJECTS COME ONLINE. THERE ARE NUMEROUS CAPITAL PROJECTS BUT WE WILL COVER THESE AT TOMORROW'S CAPITAL BUDGET BRIEFING, SPOILER ALERT. NOW I WOULD LIKE TO GO INTO THE NEW ONE TIME ONLY BACK FILL AND RESTORED OFFERS. THIS PROGRAM OFFER OUTSIDE OUR GENERAL FUND CONSTRAINT AND APPROVED IN THE GENERAL BUDGET THAT I REFERRED TO. IF THERE ARE ANY QUESTIONS I WOULD BE HAPPY TO EXPLAIN.

CLOSING UP, LEGISLATIVE IMPACT. REALLY WHAT'S FOREMOST IN OUR MINDS IS THE CONTINUED FUNDING CHALLENGES AROUND THE TRANSPORTATION PROGRAM. THIS IS SOMETHING YOU'RE VERY FAMILIAR WITH AND THINGS THAT WE'RE LOOKING TOWARDS AND HAVE BEEN HEARING AND WITNESSING AT TIMES THAT IS THERE'S BEEN FROM THE FEDERAL HIGHWAY ADMINISTRATION THE MESSAGE IS THAT IT'S GOING TO BE REALLY INCUMBENT UPON THE STATE AND THE LOCALS TO TAKE FIRST STEPS IN FUNDING ITS INFRASTRUCTURE. PERHAPS WE'LL SEE SOMETHING IN THE FUTURE COMING FROM THE FEDERAL GOVERNMENT. IN THE MEANTIME WE'RE JUST GOING TO WORK THE AREAS WE CAN, SUPPORT THE BOARD AND HELP SOLVE FUNDING ISSUES, STRATEGIES AS WE COME ACROSS THEM. REALLY JUST THANK YOU FOR YOUR SUPPORT IN THE MEANTIME. WISH I HAD THE ANSWER. WISH I HAD THE SOLUTION. GOT A COUPLE IDEAS, THOUGH. IN SUMMARY, DCS WILL FOCUS ON THE WORK FORCE EQUITY STRATEGIC PLAN. SERVICE EXCELLENCE TO THE COMMUNITY. THE ROAD CIP WILL PROVIDE

IMPROVED UNDERSTANDING OF THE NEED FOR THE COUNTY ROAD NETWORK. WE LOOK FORWARD TO KICK STARTING NEPA ONTO THE BURNSIDE BRIDGE AND WORKING MORE WITH OUR TECHNOLOGY SYSTEMS.

Kim Peoples: WE HAVE THE NEW ERP WHICH WILL BE A MAJOR BOON TO MANY OF OUR ENTERPRISE SYSTEMS. CART GRAPH, A REALLY COOL TOOL THAT TRANSPORTATION USES, AN ASSET MANAGEMENT TOOL, GIS BASED. IT'S BEEN GROWING OVER THE PAST FEW YEARS AND IT'S REALLY HELPING BUSINESS PROCESSES MOVE THROUGH THE ORGANIZATION. OF COURSE SHELTER BUDDY AS JACKIE AND TEAM LEARN NEW FACETS OF THAT SOFTWARE WE'RE LOOKING FOR BETTER DATA REPORTING. LAND USE PLANNING IS MOVING THROUGH THE REQUIREMENTS GATHERING NOW TO REPLACE A VERY ANTIQUATED ONE-OFF DATA MANAGEMENT SYSTEM CALLED PR NAVIGATOR RUN BY ONE PERSON IN A GARAGE IN AUSTRALIA. [LAUGHTER] WE KNOW IT'S VULNERABLE. SO WE'RE WORKING ON THAT REPLACEMENT SOON. THAT CONCLUDES MY REMARKS. PRESENTATION. BE HAPPY TO ENTERTAIN ANY QUESTIONS THAT YOU MAY HAVE.

Commissioner Stegmann: THANK YOU, CHAIR. I JUST WANTED TO HIGHLIGHT A COUPLE OF THINGS TO THE TEAM I SO APPRECIATE ALL THE WORK. I'M EXCITED THAT WE HAVE BEGUN THIS PROCESS AND LOOKING FORWARD TO CONTINUING IT. ALSO THE EAST COUNTY ROADS PROJECTS. I PROBABLY WORK WITH YOUR DEPARTMENT MORE CLOSELY THAN A LOT OF DEPARTMENTS BECAUSE OF THE GEOGRAPHY OF MY DISTRICT. ONCE AGAIN YOU ALL DO SUCH A FABULOUS JOB AND I WANTED TO HIGHLIGHT HOW MUCH I APPRECIATE YOUR EFFORT AND YOUR RESILIENCY. LASTLY, THANK YOU FOR SPENDING QUITE A BIT OF TIME WITH ME ON THE LEVEE READY AND HOW WE'RE GOING TO MOVE FORWARD. THAT'S A VERY COMPLICATED AND DYNAMIC ISSUE BUT AN EXTREMELY IMPORTANT ONE. I'M LOOKING FORWARD TO WORKING WITH YOUR DEPARTMENT ON THAT AS WELL.

Commissioner Vega Pederson: THANK YOU, KIM, FOR THIS PRESENTATION. I JUST WANT TO ECHO THAT I REALLY ENJOY WORKING CLOSELY WITH YOU AND YOUR TEAM, THE TRANSPORTATION TEAM, ON THE WORK AROUND THE EARTHQUAKE PREPARATION AROUND THE BURNSIDE BRIDGE BUT ALSO THE LARGER QUESTIONS THAT WE'RE DEALING WITH IN TERMS OF OUR REGIONAL PRIORITIES AND HOW MULTNOMAH COUNTY'S WORK FOLDS INTO THAT. IT'S A PART OF THE LARGER SYSTEM THAT WE'RE DEVELOPING. I UNDERSTAND THAT EVEN THOUGH WE HAVE HAD THIS LEGISLATIVE INFUX OF MONEY AND WE'RE LOOKING AT THAT, ESPECIALLY IN RURAL AREAS IT'S A STRUGGLE TO FIGURE OUT HOW WE PAY FOR SOME OF THEM. ROAD MAINTENANCE IS CRUCIAL FOR FOLKS THERE. I HAVE A QUESTION. I WANT TO MAKE SURE I WAS HEARING THINGS CORRECTLY. DOES THE LAND USE FEES AND LAND USE LIKE PERMITTING AND THINGS, DOES THAT GO TOTALLY INTO THE GENERAL FUND? THAT'S WHAT I THOUGHT. THEN IT'S APPORTIONED BACK --

Kim Peoples: CORRECT.

Commissioner Smith: THANK YOU, KIM. YOU HAVE THE MOST VARIED DEPARTMENT EVER. LAND USE, ELECTIONS, ANIMAL SERVICES, TRANSPORTATION. OH, MY GOD! EVEN THROUGH IT ALL YOU ALL ARE DOING VERY, VERY WELL WITH THE LITTLE RESOURCES THAT YOU GET. SO I WAS THINKING ABOUT WHEN YOU WERE TALKING ABOUT THE INFRASTRUCTURE AND HOW TO GET THAT, I DON'T SEE WHERE WE CAN DO ANYTHING ABOUT THAT UNLESS WE LIFT PREEMPTION DOWN AT THE STATE TO BE ABLE TO DO THAT, BUT I THINK THE WORK THAT WE HAVE BEEN ABLE TO DO HERE AT MULTNOMAH COUNTY HAS BEEN GOOD. WE HAVE WORKED WITH WHAT WE HAD. SO I'M REALLY HAPPY ABOUT THAT. THANK YOU FOR GIVING THE PRESENTATION. IT'S BEEN GREAT TO WORK WITH YOU.

Chair Kafoury: THE FACT THAT THERE ARE NOT A LOT OF QUESTIONS FOR YOU TODAY SHOWS WHAT A GOOD JOB YOU'RE DOING IN PREP PAIRING EVERYONE FOR THIS MOMENT. THANKS, KIM, TOM, THANKS, TEAM. GO GET 'EM! WELL, THAT IS ALL WE HAVE. NOW YOU HAVE AN HOUR OF YOUR LIFE BACK. WE WILL BE HERE AGAIN TOMORROW MORNING AT 9:30. WE'LL SEE YOU THEN.

**ADJOURNMENT – 11:28 a.m.**

[CAPTIONS PROVIDED BY LNS CAPTIONING AND MAY INCLUDE INACCURATE WORDS OR PHRASES DUE TO SOUND QUALITY, OTHER TECHNICAL DIFFICULTIES AND/OR SOFTWARE ERRORS.]

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