

**TRANSCRIPT OF THE MEETING OF THE BOARD OF COMMISSIONERS  
MULTNOMAH BUILDING, BOARD ROOM 100  
501 SE HAWTHORNE BLVD., PORTLAND, OREGON 97214  
TUESDAY, APRIL 19, 2016 @ 10:00 AM**

**BOARD BRIEFINGS**

Chair Deborah Kafoury called the meeting to order at 10:07 a.m. with Commissioners Judy Shiprack and Diane McKeel present, and with Vice-Chair Loretta Smith, and Commissioners Jules Bailey arriving at 10:11 a.m.

Also attending were Jenny Madkour, County Attorney, and Lynda Grow, Board Clerk.

**B.1 BOARD BRIEFING ON THE GORGE COMMISSION. SPONSOR: OFFICE OF SUSTAINABILITY. PRESENTERS: BOWEN BLAIR, GORGE COMMISSION VICE-CHAIR; ROBERT LIBERTY, COMMISSIONER; AND, KRISTYN WOLNIAKOWSKI, GORGE COMMISSION EXECUTIVE DIRECTOR (30 MIN)**

CHAIR KAFOURY: GOOD MORNING, AND WELCOME TO THE MULTNOMAH COUNTY BOARD OF COMMISSIONERS, BOARD BRIEFING, AND FIRST UP, WE HAVE A BRIEFING BY THE GORGE COMMISSION.

COMMISSIONER MCKEEL: I WANT TO WELCOME THE COLUMBIA RIVER GORGE COMMISSION AND I WANT TO THANK YOU TO YOUR LEADERSHIP TEAM, AND TO ESPECIALLY TO ROBERT LIBERTY, MULTNOMAH COUNTY COMMISSION EMPLOYEE -- APPOINTEE. FOR BEING HERE TODAY. THE BEAUTIFUL COLUMBIA RIVER GORGE, WHICH IS OF COURSE IN MY DISTRICT IS A NATURAL TREASURE. THE SCENIC AREA ACT RECOGNIZES ITS UNIQUE AND SPECIAL NATURE AND THE GORGE COMMISSION IS TASKED WITH MAINTAINING IT FOR GENERATIONS TO COME. THE GORGE IS ONE OF THE MOST VISITED ATTRACTIONS IN THE STATE, AND WITH THAT ADDED INTEREST, WE NEED NEW STRATEGIES TO BALANCE ACCESS AND RESOURCE CONSERVATION. IT'S A VITAL AREA FOR COMMERCE, RECREATION, NATURAL BEAUTY, AND IMPORTANT CULTURAL ASPECTS. THE COMMISSION INCLUDES REPRESENTATIVES FROM EACH OF THE SIX COUNTIES IN WASHINGTON AND OREGON, ALONG THE GORGE AS WELL AS GOVERNOR EMPLOYEES FROM EACH STATE. MR. LIBERTY IS OUR COUNTY'S APPOINTEE TO THE GORGE COMMISSION AND HAS HELPED FOSTER COLLABORATION AND A POSITIVE CULTURE WITHIN THE COMMISSION. THEY'RE WORKING ON UPDATING THE MANAGEMENT PLAN TO ADDRESS CHANGING PRIORITIES AND COMPETING INTERESTS TO PRESERVE THE SPECIAL AREA. THE COMMISSION IS ALSO WORKING WITH OUR COUNTY PLANNING TO TAKE A CLOSE LOOK AT THE SCENIC AREA BOUNDARY TO ENSURE THAT WE KNOW WHAT RULES APPLY WHERE. THIS IS MY FINAL YEAR ON THE BOARD, BUT I HOPE TO SEE THIS PRESENTATION BY THE COMMISSION BECOME AN ANNUAL TRADITION SO WE CAN TRACK AND SUPPORT THE WORK THAT THEY DO. THANK YOU AGAIN TO

OUR PRESENTER AND I'LL NOW TURN IT OVER TO YOU. THANK YOU FOR BEING HERE.

MR. BLAIR: THANK YOU, COMMISSIONER MCKEEL, CHAIR KAFOURY, COMMISSIONER SMITH, WE APPRECIATE THE TIME TODAY. AND THIS OPPORTUNITY TO UPDATE YOU ON THE WORK OF THE GORGE COMMISSION. IT'S BEEN ONE YEAR SINCE MY APPOINTMENT AS YOUR REPRESENTATIVE OF THE GORGE COMMISSION. IT SEEMED LIKE AN APPROPRIATE TIME TO REPORT N I'M GLAD TO HAVE WITH ME MY COLLEAGUES, BOWEN BLAIR, THE CHAIR OF THE COMMISSION, AND WHO HAS MORE THAN 30 YEARS OF EXPERIENCE AND HELPED SECURE THE PASSAGE OF THE NATIONAL SCENIC AREA ACT, AND OUR DIRECTOR, KRYSZYAN WOLNIAKOWSKI, WHO IS ALSO CELEBRATED HER FIRST YEAR OF SERVICE AS THE DIRECTOR OF THE GORGE COMMISSION. WHAT I'M PROPOSING TO DO IS HAVE CHAIR BLAIR OFFER A FEW REMARKS, OUR DIRECTORRIVEH GIVE YOU A BRIEF DESCRIPTION, AND I'LL CLOSE.

MR. BLAIR: CHAIR KAFOURY, MEMBERS OF THE COMMISSION, THANK YOU. ROBERT DIDN'T MENTION I'M ALSO A MULTNOMAH COUNTY RESIDENT. I'D LIKE TO START BY THANKING YOU FOR YOUR CONTINUING SUPPORT AND INTEREST IN THE GORGE. THE NATIONAL SCENIC AREA NEVER WOULD HAVE HAPPENED WERE IT NOT FOR THE SUPPORT OF MULTNOMAH COUNTY. AND I THINK PARTICULARLY PEOPLE LIKE DON CLARK EARLY ON, DENNIS BUCHANAN, IT MADE A HUGE DIFFERENCE. WE'RE PARTICULARLY APPRECIATIVE OF THAT CONTINUING SUPPORT. SECOND, I'D LIKE TO THANK YOU FOR YOUR RESOLUTION ABOUT OIL TRAINS THROUGH THE GORGE. THIS IS A PRESSING MATTER FOR THE GORGE COMMISSION, AND WE APPRECIATE MULTNOMAH COUNTY'S STANCE ON THAT AND FINALLY I'D LIKE TO THANK YOU FOR YOUR APPOINTMENT OF COMMISSIONER LIBERTY. I'VE BEEN INVOLVED WITH GORGE MATTERS FOR SOME 30 YEARS, AND TO ME THIS IS -- WE HAVE THE BENEFITS OF BOTH WORLDS WITH THE EXISTING COMMISSION, IT'S A VERY DIVERSE COMMISSION, AS COMMISSIONER MCKEEL POINTED OUT, WE HAVE APPOINTEES FROM SIX COUNTIES, AND FROM OREGON AND WASHINGTON. WE HAVE A GREAT VARIETY OF PERSPECTIVES AND BACKGROUNDS THAT IT'S A VERY COHESIVE COMMISSION. AND IT'S A COMMISSION THAT WANTS TO GET THINGS DONE. SO I APPRECIATE YOUR SUPPORT IN THAT PARTICULAR APPOINTMENT. THANK YOU.

MS. WOLNIAKOWSKI: GOOD MORNING. THANK YOU, CHAIR KAFOURY, MEMBERS OF THE COMMISSION. I'M KRYSZYAN WOLNIAKOWSKI, AND I'M THE EXECUTIVE DIRECTOR FOR THE COLUMBIA RIVER GORGE COMMISSION. AND I HAVE A FEW SLIDES TO SHARE WITH YOU AS BACKGROUND ABOUT THE NATIONAL SCENIC AREA. IT IS AN AREA OF 285,000 ACRES AND EXPANDS 85 MILES FROM MULTNOMAH COUNTY ON THE WEST, FROM THE SANDY RIVER, TO THE DALLES, TO THE DESCHUTES RIVER. WE'RE A UNIQUE AGENCY, BECAUSE WE ARE COVERING TWO STATES, AND WE'RE A COMPACT AGENT,

WE WERE CREATE THE BY OREGON AND WASHINGTON ENTERING INTO AN AGREEMENT THAT EQUALLY WE WOULD PROTECT THE NATURAL RESOURCES, CULTURAL RESOURCES, SCENIC RESOURCES, AND THE ECONOMIC VITALITY OF THE REGION. IN TERMS OF OUR MISSION, I THINK IT'S REALLY IMPORTANT THAT WE EMPHASIZE AS CHAIRMAN MCKEEL MENTIONED, THAT WE HAVE THE PROTECTION OF THE RESOURCES, BUT WE ALSO HAVE TO LOOK AT THE ECONOMIC VITALITY OF THE NATIONAL SCENIC AREA. WITH 13 URBAN AREAS AS WELL AS ALL THE OTHER ACREAGE THAT WE HAVE, IT'S IMPORTANT THE COMMUNITIES, VISITORS, AND ALL THE FISH AND WILDLIFE ARE PROTECTED THERE. AS CHAIRMAN BLAIR HAS MENTIONED, WE HAVE MEMBERS OF THE COMMISSION THAT ARE APPOINTED FROM THE GOVERNORS OF WASHINGTON AND OREGON, AND ALSO THE SIX COUNTIES. OUR UNIQUE PARTNERSHIP ALSO INCLUDES WORK WITH THE FOUR TREATY TRIBES. WE HAVE MANY PRIVATE, STATE AND COUNTY LANDS THAT ARE OUTSIDE THE URBAN AREAS AS WELL AS THE 13 URBAN AREAS, AND I WANTED TO MENTION OUR VERY IMPORTANT PARTNERSHIP WITH THE FOREST SERVICE AS WELL. THE FOREST SERVICE MANAGES THE SPECIAL MANAGEMENT AREAS, AND THE COMMISSION MANAGES THE GENERAL MANAGEMENT AREAS WITHIN THE NATIONAL SCENIC AREA.

MS. WOLNIAKOWSKI: ONE OF THE MOST IMPORTANT THINGS THAT WE DO WITH OUR WORK AT THE COMMISSION IS DEVELOP A GUIDANCE DOCUMENT CALLED THE MANAGEMENT PLAN. THIS IS A PLAN THAT IS TO BE UPDATED EVERY 10 YEARS, AND REALLY INCLUDES A COMPREHENSIVE OVERVIEW OF HOW BEST WE SHOULD BE PROTECTING THE NATIONAL SCENIC AREA FOR ALL ITS PURPOSES. WHEN THE MANAGEMENT PLAN IS ADOPTED, THEN THE FIVE OUT OF THE SIX COUNTIES IN THE NATIONAL SCENIC AREA THEN ADOPT COUNTY ORDINANCES THAT HELP IMPLEMENT THAT MANAGEMENT PLAN. THE LAST TIME WE HAD AN UPDATE OF THAT PLAN WAS 2004. AND RIGHT NOW WE'RE IN THE PROCESS OF LOOKING AT HOW WE NEED TO UPDATE THAT FOR THE NEXT 10 YEARS. PART OF THE CHALLENGE OF WORKING IN THE NATIONAL SCENIC AREA IS ALSO PART OF THE OPPORTUNITIES. WE HAVE LAND USE DESIGNATION THAT SPAN FROM AGRICULTURE, FOREST, OPEN SPACE, RESIDENTIAL, COMMERCIAL, PUBLIC RECREATION, AS WELL AS COMMERCIAL RECREATION. ALL OF THESE DIFFERENT TYPES OF LAND USES HAVE TO BE TAKEN INTO CONSIDERATION AS WE LOOK AT THE MANAGEMENT PLAN AND LOOK AT HOW BEST WE CAN IMPROVE THE MANAGEMENT OF THE AREA TO PROTECT THOSE RESOURCES.

I'M SHOWING A MAP OF THE NATIONAL SCENIC AREA AND ALL THE DIVERSE LAND USES WITHIN -- AND THE OWNERSHIP. IT'S PART OF THE CHALLENGE. AND AS YOU CAN SEE FROM THIS GRAPH, WE HAVE PRIMARILY AGRICULTURAL LAND AND OPEN SPACE AS WELL AS FORESTLAND FOR A LOT OF IT, BUT WE ALSO HAVE URBAN AREAS THAT ARE 11% OF THE LAND AREA. AS WE'RE EMBARKING ON THIS MANAGEMENT PLAN REVIEW, THAT IS REALLY OUR MOST IMPORTANT ASPECT OF OUR WORK THAT WE WILL BEGIN THIS

SUMMER, AND WE FULLY EXPECT IT TO TAKE A FEW YEARS TO DO, BECAUSE WE HAVE A VERY RIGOROUS PUBLIC PARTICIPATION PROCESS. WE'RE ALSO LOOKING AT DIFFERENT ASPECTS OF AN AUDIT, HOW DO WE KNOW WE'RE ACTUALLY DOING A GOOD JOB IN PROTECTING THOSE GORGE RESOURCES. WE HAVE A PROCESS CALLED A VITAL SIGN INDICATORS, TO SEE HOW IS THE POWER -- HOW ARE WE DOING WITH IMPLEMENTING THE GOALS OF THE NATIONAL SCENIC AREA ACT, AND WE HOPE WE WORK VERY CLOSELY WITH ALL THE COMMUNITIES ALONG THE RIVER IN THE NATIONAL SCENIC AREA AS WELL AS WITH ALL THE DIFFERENT GOVERNMENTS AND THE FOUR TREATY TRIBES.

MS. WOLNIAKOWSKI: IN TERMS OF OUR GOALS FOR THE NEXT YEAR AT LEAST, IT'S TO INITIATE THE MANAGEMENT PLAN REVIEW, TO FINISH UP OUR URBAN AREA BOUNDARIES PROJECT, WHICH HAS BEEN AN AREA THAT WE'VE BEEN ASKED ABOUT, BECAUSE THE URBAN AREA BOUNDARIES IS A PROJECT WHERE WE NEED TO FINALIZE EXACTLY WHAT THE LEGAL DESCRIPTIONS ARE OF THOSE. AND I WOULD BE HAPPY TO ANSWER MORE QUESTIONS ABOUT THAT AT SOME POINT. AND THEN ALSO LOOKING AT MORE COLLABORATION BETWEEN ALL THE DIFFERENT LEVELS OF GOVERNMENT AND THE COMMUNITIES IN THE NATIONAL SCENIC AREA. I WANTED TO FINISH UP WITH A PROJECT THAT WE DID WITH MULTNOMAH COUNTY, WHICH IS THE LAND USE DESIGNATION PROJECT. WHEN THE LINES WERE DRAWN ON THE MAP IN THE NATIONAL SCENIC AREA FOR THE DIFFERENT LAND USE DESIGNATIONS, SOME OF THOSE BOUNDARIES WERE NOT AS PRECISE AS THEY SHOULD HAVE BEEN, AND SO IN MULTNOMAH COUNTY, WHERE WE REALLY NEED TO LOOK AT MAKING DIFFERENT DECISIONS BASED ON THE LAND USE DESIGNATIONS, WE WANTED TO MAKE SURE THE MULTNOMAH COUNTY MAPS WERE THE SAME AS THE COMMISSION'S MAP, AND SO WE WORKED WITH MICHAEL AND ADAM OF THE PLANNING DEPARTMENT TO LOOK AT ALL 664 POLYGONS WITHIN THE GIS SYSTEM TO MAKE SURE THAT ALL THE DIFFERENT LAND USE DESIGNATION BOUNDARIES WERE ACCURATE IN TOARDS OF WHAT MULTNOMAH COUNTY WAS USING FOR MAKING THEIR DECISIONS AS WELL AS WHAT WAS ACCURATE FOR THE NATIONAL SCENIC AREA. WE ALSO HOPE TO DEFINE THE GENERAL MANAGEMENT AREA AND SPECIAL MANAGEMENT BOUNDARIES BY THE END OF THIS YEAR. I JUST HAD A COUPLE OF EXAMPLES OF HOW WE DID THESE ADJUSTMENTS, BUT I THINK IT'S HARD TO SEE ON THESE SLIDES. IN SOME CASES, WHEN THE LAND USE DESIGNATION LINES WERE DRAWN, THEY WEREN'T REALLY ACCURATE TO THE PARCEL THAT WERE PRIVATELY OWNED OR COMMERCIALY OWNED, AND WE WERE ABLE TO -- USING OUR IH GIS SYSTEM TO MAKE MUCH MORE ACCURATE BOUNDARIES THAT WILL NOW BE PART OF THE LAND USE DESIGNATION PROCESS WITHIN MULTNOMAH COUNTY. THANK YOU VERY MUCH.

MR. BLAIR: I WOULD LIKE TO SHARE A FEW OBSERVATIONS AFTER A YEAR ON THE COMMISSION. ONE IS THAT THE ECONOMIC AND POLITICAL SITUATION IN THE GORGE IS DRAMATICALLY DIFFERENT THAN IT WAS AT THE TIME OF ENACTMENT. WHEN I WAS A BOY GROWING UP IN THIS REGION, STILL VERY MUCH A RESOURCE DEPENDENT ECONOMY, THE LAST MAJOR DAM ON THE MAIN STEM OF THE COLUMBIA HAD JUST BEEN FINISHED A FEW YEARS IN THE MID '50S, AND AT THE TIME OF THE PASSAGE NATIONAL SCENIC AREA ACT THERE WAS A LOT OF CONTROVERSY. TIRES WERE SLASHED, YOU CAN STILL SEE -- THERE'S -- THE SKUNK SIGN IN THE GORGE, WE ACTUALLY THINK IT NEEDS TO BE PRESERVED NOW AS A HISTORIC ARTIFACT. A LOT OF TENSION OVER A NEW REGULATORY REGIME, THE ROLE OF FEDERAL GOVERNMENT, THAT HAS CHANGED PARTICULARLY IN THE LAST FEW YEARS, THE ECONOMY IN THE GORGE HAS SHIFTED, I THINK SOME OF THE LARGEST EMPLOYERS ARE HIGH-TECH, THEY'RE ON BOTH SIDES OF THE RIVER, IT'S NOT JUST HOOD RIVER THAT'S EXPERIENCING THIS CHANGE.

BUT NOW BOTH SIDES OF THE RIVER. THE AGRICULTURAL REMAINS IMPORTANT, BUT IS ACTUALLY SHIFTING FROM SOME TRADITIONAL PRODUCTS TO MORE WINE, AND THEN VALUE ADDED PROCESSING OF AGRICULTURAL PRODUCTS. AND I THINK THIS IS CONTRIBUTIVE OF GREATER ACCEPTANCE OF THE NATIONAL SCENIC AREA AND A RECOGNITION THAT ITS CONTRIBUTIONS TO QUALITY OF LIFE, IMPORTANT NOT JUST TO SUPPORT TOURISM INDUSTRY, BUT FOR INTELLECTUAL CAPITAL. IT'S THE SAME EXPERIENCE THAT'S GOING ON IN THIS REGION, PEOPLE FIND THIS HIGHLY DESIRABLE, THEY BRING THEIR BRAINS WITH THEM, THAT IS AN ECONOMIC DRIVER. AND THAT IS NOW CERTAINLY TRUE IN THE GORGE. AS A CONSEQUENCE, THIS IS MY INTERPRETATION, THERE IS LESS -- I WOULD NOT SAY WE'RE SINGING KUMBAYA YET, BUT THERE'S MUCH MORE OF AN ACCEPTANCE OF THE ROLE OF THE COMMISSION, AND MEMBERS OF THE COMMISSION WHO HAVE BEEN THROUGH IN THE RECENT PAST A TURBULENT PERIOD WITH THE DIRECTOR AND A LOT OF DIFFICULT FRICTION BETWEEN THE COMMISSION MEMBERS, THAT HAS CHANGED DRAMAICALLY, AND I HAD NOTHING TO DO WITH THAT, I JUST SHOWED UP.

BUT ONE OF THE THINGS I'VE NOTICED IS A MUCH HIGHER LEVEL OF COLLEGIATE ON THE GORGE. THAT IS NOT BECAUSE PEOPLE HAVE THE SAME VIEW POLITICALLY. THEY DO NOT. BUT THERE'S A COMMITMENT OF WORKING TOGETHER THAT I SEE AT EVERY MEETING, AND NICE ESPRIT DECORPS OF ACHIEVING THE MISSION. THE CHALLENGING NEWS IS BECAUSE OF ECONOMIC CHANGES, THERE'S MORE PRESSURE FOR DEVELOPMENT IN THE GORGE, THIS REGION IS LARGER, PEOPLE COMMUTE LARGER DISTANCES, THERE'S A LOT OF COMMUTING BETWEEN GORGE COMMUNITIES. THE LEVEL OF TOURISM HAS GOTTEN MUCH MORE INTENSE, COMMISSIONER MCKEEL DEALING WITH THE IMPACT OF TOURISM ON MULTNOMAH COUNTY FALLS, BUT SOMETHING SIGNIFICANT AT DOG MOUNTAIN, SO THERE'S CONCERNS ABOUT DIMINISHING PEOPLE'S EXPERIENCE AND DAMAGE TO THE

RESOURCE. THESE ARE NEW CHALLENGES THAT WILL BE WITH US. SECOND IS CLIMATE CHANGE, AND THE CONSEQUENCE OF THAT IS FIRES, AND THE SHARE OF THE FOREST SERVICE BUDGET, 10 YEARS AGO WAS 16% FOR FIGHTING FIRES, HOW MUCH NOW?

MS. WOLNIAKOWSKI: OVER 50% NOW AND EXPECTED TO BE TWO-THIRDS OF THEIR BUDGET IN ANOTHER 10 YEARS. SO THE FACT THE FOREST SERVICE HAS NOT BEEN ABLE TO PROVIDE THE RESOURCE I THINK MIGHT BE NEEDED TO MEET THE CHALLENGE. SO GOOD NEWS, MORE AGREEMENT, HIGH LEVEL OF SUPPORT, NOT JUST THE COMMISSION BUT THE GORGE COMMUNITIES THEMSELVES. PEOPLE ARE STILL VERY DISSATISFIED WITH THE GORGE ACT AND THE ROLE OF THE COMMISSION, BUT HIGHER LEVEL SUPPORT. INCLUDING AS I SAY ALL THE -- WITHIN ALL THE COMMUNITIES. ANOTHER PART OF THE CHALLENGE IS THE BUDGET'S \$800,000. THE GORGE AREA IS ABOUT 85% THE SIZE OF MULTNOMAH COUNTY. WE'RE SUPPOSED TO BE UPDATING THE PLAN. WE HAVE A STAFF OF SIX. THE PROBLEM HAS NOT BEEN THE OREGON LEGISLATURE RECENTLY WHICH IS SUPPORTED INCREASING THE BUDGET, BUT WASHINGTON LEGISLATURE. SO EACH -- THE ARRANGEMENT IS EACH SIDE CONTRIBUTES AN EQUAL AMOUNT AND THEY CAN'T EXCEED IT. WHICH MEANS IF OREGON WANTED TO DOUBLE THE AMOUNT THEY GAVE US, IT'S -- SO I THINK WE NEED MORE RESOURCES, NOT JUST BECAUSE WE WANT MORE RESOURCES, BUT IF WE'RE GOING TO KEEP THE -- IF WE'RE GOING TO UPDATE THE PLAN AS WE'RE REQUIRED TO COULD DO, IF WE'RE GOING TO DEAL WITH THE CHANGING CLIMATE, AND OIL TRAINS AND THE RISK THEY PRESENT IN THE GORGE, ALL THESE THINGS DO REQUIRE MORE RESOURCES. SO THAT LEAVES ME -- LEADS ME TO A COUPLE REQUESTS. WHICH ARE ALLEYS I, I'M PLEASED TO SAY.

WE'D LOVE TO HAVE STAFF MEMBER OF YOUR STAFF DESIGNATED FOR LIAISON WITH US. I KNOW THAT FROM THE COMMISSION I ALREADY KNOW CHRISTINA WORKS WITH YOUR PLANNING DIRECTOR, THAT'S GREAT, BUT IF THERE WAS A STAFF LIAISON FROM THE COMMISSION THAT WOULD BE IMPORTANT. THE SECOND THING IS, IT WOULD BE WONDERFUL TO INCLUDE ON YOUR LEGISLATIVE AGENDA SUPPORT FOR AN INCREASE IN OUR BUDGET FROM THE OREGON SIDE INCREASE OF A QUARTER MILLION DOLLARS, WHICH WOULD MAKE IT \$650,000, ROUGHLY. AND ADD THAT TO YOUR LEGISLATIVE PRIORITIES. THE THIRD IS TO HAVE THE SUPPORT OF YOUR STAFF AND UPDATING MANAGEMENT PLAN FOR THE PORTION OF THE SCENIC AREA IN THE GORGE, BUT THAT WOULD BE -- INCLUDES THINGS LIKE ANALYSIS OF WHAT'S HAMMING WITH THE ECONOMY, WHAT WE HAVE WITH PERMIT AND FORECASTING. SO THAT WOULD BE HELPFUL. THE LAST THING IS, YOUR WILLINGNESS TO PARTICIPATE IN THE GORGE COUNTY COMMISSION SUMMIT SOMETIME IN THE NEXT YEAR OR SO. WHICH WOULD BE COINCIDENT WITH THE BEGINNING OF THE UPDATE OF THE MANAGEMENT PLAN. SO THOSE ARE FOUR REQUESTS. I ALSO WANT TO THANK YOU, AND ACKNOWLEDGE THAT IT'S OUR 30TH YEAR SINCE THE PASSAGE OF THE LEGISLATION, AND WE'RE IN

A NEW ERA, AND WE'LL BE CELEBRATING THAT. WE DON'T KNOW YET WHO WILL BE PARTICIPATING IN THE CELEBRATIONS, BUT I THINK IT'S ALL RIGHT IF WE TELL THEM WHO WE INVITED. SO LAST JUNE WHEN THE PRESIDENT WAS FLYING DOWN THE GORGE, HE TWEETED, OR SOMEONE CLOSE TO HIM TWEETED THAT HE WOULD LOVE TO COME BACK AND GO FOR A HIKE WITH HIS FAMILY. TO WE'RE INVITING THE PRESIDENT TO COME BACK THIS SUMMER TO GO FOR A HIKE WITH HIS FAMILY, AND HE'LL PROBABLY BE GLAD TO GET OUT OF WASHINGTON IN AUGUST AND DURING THE POLITICAL SEASON. SO WE DON'T KNOW IF THAT WILL HAPPEN, BUT CERTAINLY IF IT DOES, WE'LL LET YOU KNOW. OTHERWISE, WE WILL BE CELEBRATING 30 YEARS OF WORK TO PROTECT AND ENHANCE THIS REMARKABLE CULTURAL AND GEOLOGICAL FEATURE. PEOPLE LIVE IN THE GORGE FOR ABOUT, I DON'T KNOW, 15,000 YEARS. SO THERE'S A REASON FOR THAT. AND IT'S THIS COMBINATION OF ECOSYSTEMS, AND NOW INCREDIBLE BEAUTY. AND SO I'M GLAD TO SHARE THE RESPONSIBILITY THAT YOU HAVE GIVEN ME TO MAKE SURE THIS IS SOMETHING THAT WILL BE -- REGARDED AS A TREASURE FOR COMING GENERATIONS. I WOULD BE GLAD TO ANSWER QUESTIONS.

CHAIR KAFOURY: DO WE HAVE QUESTIONS OR COMMENTS?

COMMISSIONER SMITH: I HAVE A COUPLE OF COMMENTS AND QUESTIONS. THANK YOU ALL FOR GIVING THIS PRESENTATION THIS MORNING. IT'S GREAT, AND THE GORGE IS MY ABSOLUTELY DROP-DEAD GORGEOUS PLACE IN THE WHOLE ENTIRE OREGON. I HAVEN'T GONE TO CRATER LAKE YET, SO YOU MIGHT HAVE SOME COMPETITION THERE. BUT I THINK IT'S BEAUTIFUL, AND WE HAD A CONFERENCE IN TOWN THIS LAST WEEK, THE NATIONAL FORUM FOR BLACK PUBLIC STRAIGHTORS, AND SOME OF THOSE FOLKS WENT THROUGH THE GORGE AND THOUGHT IT WAS JUST BREATHTAKING. AND I THOUGHT IT WAS A GREAT OPPORTUNITY TO SHOW OFF OREGON. SO THE QUO I HAVE IS, IN TERMS OF THE STAFF THAT YOU TALKED ABOUT, ROBERT, YOU SAID YOU WANTED SOMEONE FROM MULTNOMAH COUNTY TO BE ASSIGNED --

MR. BLAIR: LIAISON.

COMMISSIONER SMITH: SO DO YOU WANT THAT SAME PERSON TO DO THE REPORT, OR THESE TWO DIFFERENT PEOPLE?

MR. BLAIR: I THINK THE LIAISON IS JUST TO FOSTER THE COMMUNICATION. I THINK THE PLANNING WORK, AGAIN, WE'RE NOT ASKING FOR YOU TO ACTUALLY ASSIGN A PERSON TO US, THOUGH I GUESS WE WOULDN'T TURN IT DOWN. BUT SOMEONE TO WORK WITH US, THAT PERSON WOULD BE IN THE PLANNING DEPARTMENT.

COMMISSIONER SMITH: I JUST WANT TO GET THE REQUEST CLEAR. AND THE OTHER PIECE, YOU TALKED ABOUT SOME RIGOROUS OUTREACH TO

DIFFERENT STAKEHOLDERS. WHO WOULD THOSE STAKEHOLDERS BE, AND SPECIFICALLY LIKE YOU TALKED ABOUT SOME OF THE TRIBES, AND YOU'VE OUTREACHED TO MANY DIFFERENT FOLKS IN THE AREA.

MR. BLAIR: I'D SAY THE CONSTITUENCY OF THE GORGE INCLUDES PEOPLE WHO LIVE INSIDE THE NATIONAL SCENIC AREA. SO IN MULTNOMAH COUNTY AND EAST MULTNOMAH COUNTY THAT WOULD BE PART OF IT. THEN OF COURSE THERE ARE PEOPLE WHO USE THE GORGE FOR TOURISM OR HAVE BUSINESSES IN THE GORGE, THOSE ARE ANOTHER IMPORTANT PART. THERE MAY BE OTHERS AS WELL. BUT THE -- THOSE ARE THE ONES THAT COME TO MIND.

COMMISSIONER SMITH: AND THE LAST QUESTION, IT WAS GREAT TO HEAR THAT YOU ALL ARE GETTING ALONG BETTER THESE DAYS, BUT ARE THERE ANY OTHER PRESSURES OR THINGS THAT YOU THINK YOU NEED TO LET US KNOW THAT MIGHT BE CHALLENGING FOR YOU AS A BOARD MEMBER?

MR. BLAIR: I'LL LET MY COLLEAGUES RESPOND TO THAT FIRST, IF THERE ARE ANY.

MS. WOLNIAKOWSKI: I THINK ONE OF THE AREAS THAT WE'RE WORKING ON IS TRANSPORTATION, COORDINATED TRANSPORTATION PLANNING THROUGHOUT THE NAWCIAL SCENIC AREA. SO WE'RE WORKING VERY CLOSELY WITH METRO, MULTNOMAH COUNTY, WITH OREGON DEPARTMENT OF TRANSPORTATION, WITH WASHINGTON DEPARTMENT OF TRANSPORTATION, REGIONAL TRANSPORTATION COUNCIL, ALL THE PORTS, THE COUNTIES IN THE NATIONAL SCENIC AREA, AND PART OF THE CHALLENGE IS THAT WE HAVE DIFFERENT RULES AND REGULATIONS THAT APPLY ON BOTH THE OREGON AND WASHINGTON SIDE, AND YET WE ARE GEOGRAPHIC REGION. AND SO A CHALLENGE FOR US IS HOW DO WE INCREASE THE COMMUNICATION AND LOOK AT OPPORTUNITIES AS A REGION THAT REALLY TRANSCENDS STATE BOUNDARIES. AND LOOK AT WHAT'S BEST FOR TRANSPORTATION PLANNING, WHICH IS ALL ABOUT SAFETY, IT'S ALL ABOUT ACCESS, AND ECONOMIC VITALITY IN THE REGION. SO I THANK YOU.

COMMISSIONER MCKEEL: IT'S REALLY NICE TO SEE YOU. ALL OF YOU, I JUST WANT TO SAY WE GET TO SIT HERE AND CONDUCT BUSINESS ALONG SORT OF BROAD PATH OF PUBLIC POLICY --

COMMISSIONER SHIPRACK: YOU HAVE TRULY ENVIABLE POSITION AND I'M SURE IT INCLUDES NUMEROUS HIKES, AND -- I DO WANT TO GET A LITTLE SENTIMENTAL AND SAY WHEN I WAS IN LAW SCHOOL, BACK IN THE LATE '70S, I WAS ASSIGNED -- I GUESS WE'D CALL TODAY A CAPSTONE PROJECT, AND WE CREATED A LITTLE ORGANIZATION THAT WE CALLED THEN THE COLUMBIA RIVER GORGE ENVIRONMENTAL CENTER. AND THE ONE ASSET THAT THIS LITTLE NOT-FOR-PROFIT THAT WAS MOSTLY COMPOSED OF LAW STUDENTS

WAS ABLE TO ACQUIRE WAS AN EXTRAORDINARY VIDEO THAT WAS DONE BY GARY BRASH. AND WHEN THE NOT-FOR-PROFIT REACHED THE END, OR I DON'T KNOW, WE GOT OUR GRADES AND EVERYBODY SORT OF FLOATED OFF, THAT BECAME A GIFT TO THE NEW ORGANIZATION FRIENDS OF THE GORGE THAT NANCY RUSSELL HAD JUST PUT TOGETHER EXPRKTS THAT WAS IN 1980. AND I KNOW THAT ONE OF THE GREAT CELEBRATIONS THAT THE COLUMBIA RIVER GORGE ENVIRONMENTAL CENTER GOT TO ENJOY WAS A PARTY AT THESHIRE. IT WAS ACTUALLY NOT CALLED A PARTY, IT WAS CALLED -- I DON'T KNOW, IT WAS -- I THINK TANK MEETING, BUT YOU COULDN'T REALLY CONSIDER IT A MEETING AT THESHIRE, IT WAS JUST SO GORGEOUS OVER ON THE WASHINGTON SIDE. OF COURSE YOU KNOW WHERE THAT IS. AND HARRIET HAYES WAS ONE OF OUR CONSULTANTS, AND SHE WAS WITH THE TRUST FOR PUBLIC LAND.

COMMISSIONER SHIPRACK: SO ALL OF THE WORK, AND ALL OF THE CONCEPTING THAT LEGAL CONCEPTS, COMMUNITY CONCEPTS, JUST ARE THE DEGREE OF LOVE FOR THIS EXTRAORDINARY NATURAL ASSET THAT'S RIGHT IN OUR BACK YARD, REALLY CAME TOGETHER BEAUTIFULLY AND IN 1986 GAINED THIS PROTECTION. FROM 1995 TO 2000, I WAS ENGAGED IN SOME AFFORDABLE HOUSING BUILDING PROJECTS IN PENDLETON, SO I GOT TO DRIVE THROUGH THE GORGE ON A REGULAR BASIS, INCLUDING IN 1996, WHEN THERE WAS SOME BIG INTERRUPTIONS IN TRANSPORTATION IN THE GORGE BECAUSE OF LAND SLIDES, IT WAS PRETTY SPECTACULAR. AND THANK YOU FOR INDULGING ME, MY COLLEAGUES. I DO WANT TO SAY THAT MY DAUGHTER HAS TWO DAUGHTERS, AND THEIR NAMES ARE ROWAN AND SOLILO, AND I HAVE TOLD HER MANY TIMES I'M SORT OF GLAD SHE DIDN'T CONTINUE ON AND HAVE TWO SONS, BECAUSE THEY CERTAINLY WOULD HAVE BEEN NAMED RUFUS AND BIGGS. SO THANK YOU SO MUCH FOR YOUR PRESENTATION, IT REALLY -- THE COLUMBIA GORGE AS COMMISSIONER SMITH HAS NOTED, IS SOMETHING THAT WE SHOW OFF TO ALL OF OUR FRIENDS FROM OUT OF TOWN, INCLUDING THE PRESIDENT OF THE UNITED STATES, AND HIS FAMILY, AND I HOPE THAT HE DOES HAVE THE OPPORTUNITY TO ACCEPT YOUR INVITATION.

MR.BLAIR: I REMEMBER THAT SLIDE SHOW WELL, NANCY RUSSELL USED TO GIVE IT TWO OR THREE TIMES A NIGHT. AND IT CONSISTED OF TWO PROJECTORS WEIGH BALL GAME 40 POUNDS, SHE WOULD TAKE ALL OVER THE METROPOLITAN AREA. AND IT WAS REALLY ADVANCED AT THE TIME. AND THEN JOHN WILLED IT TO THE UNIVERSITY OF OREGON SCHOOL OF ARCHITECTURE WHEN HE DIED, AND IT'S STILL OPEN TO PERIODIC PUBLIC ATTENDANCE, IT'S AN AMAZING RESOURCE.

COMMISSIONER SHIPRACK: AND THANK YOU FOR REMINDING THAT WASN'T A VIDEO, IT WAS A SLIDE. WE WERE KIND OF LOW-TECH THEN.

MR.BLAIR: THE SLIDE PROJECTOR ORS WERE STEAM POWERED TOO. ACTUALLY THE BULBS YOU WOULD BUY FOR THE SLIDE SHOW WERE SUPPOSED TO LAST A YEAR, AND NANCY WOULD BURN THEM OUT ABOUT EVERY 30 OR 40 DAYS.

COMMISSIONER BAILEY: THE OTHER DAY I WAS FLIPPING OPEN NATIONAL GEOGRAPHIC TRAVELER MAGAZINE, WHICH GIVES THE ILLUSION OF ESCAPE TO SUNNIER KLEIMING. AND THEY HAD BEST RIVERS IN THE ENTIRE WORLD. AND THERE WAS ONLY ONE RIVER LISTED IN THE ENTIRE NORTH AMERICA. AND IT WAS OUR COLUMBIA RIVER GORGE. AND THEY WERE EXTOLLING THE VIRTUES OF A TRIP THROUGH THE GORGE ON BOAT. AND IT WAS A REMINDER TO ME WE HAVE THIS INCEST CREDIBLE NOT JUST REGIONAL OR NATIONAL, BUT GLOBAL TREASURE RIGHT NEXT DOOR. AND IT IS SO EASY TO TAKE IT FOR GRANTED SOMETIMES. BUT THE FACT IS THAT IT IS A SCENIC, A HISTORICAL, AND CULTURAL TREASURE FOR US, FOR NATIVE POPULATIONS AND FOR THE ENTIRE WORLD. AND I WANT TO THANK YOU ALL FOR YOUR DILIGENCE, YOUR WORK, YOUR COMMITMENT TO PROTECTING IT, TO MANAGING IT, AND DOING SO IN WHAT IS SOMETIMES A VERY DIFFICULT ENVIRONMENT. OBVIOUSLY IT'S MULTIJURISDICTIONAL. AND I WANT TO THANK YOU FOR HAVING SPECIFIC ASKS. IT'S NICE TO HAVE A CLEAR ASK ON WHAT'S NEEDED SO YOU CAN HELP US HELP YOU.

MR.BLAIR: THANK YOU.

COMMISSIONER MCKEEL: THANK YOU. THANK YOU AGAIN FOR BEING HERE. WHAT IS THE WASHINGTON'S HESITANCY AROUND MATCHING OREGON'S FUNDING? CAN YOU TALK ABOUT THAT?

MR.BLAIR: I THINK TO A DEGREE IT'S A POLITICAL LEGACY FROM PASSAGE OF THE ACT. AND TWO COUNTIES IN PARTICULAR, KLICKITAT AND SKAMANIA COUNTY WERE AGAINST THE ACT. SKAMANIA COUNTY HAS ENDED UP BEING VERY MUCH A SUPPORTER, AND KLICKITAT COUNTY HAS MADE I THINK GREAT ADVANCES IN THE LAST FOUR OR FIVE YEARS. THEY'RE STILL RELUCTANT TO SIGN ON TO THE NATIONAL SCENIC AREA ACT, SO THE COMMISSION ACTUALLY DOES LAND USE PLANNING FOR KLICKITAT COUNTY, BUT EVEN IN THE LAST YEAR OR TWO, WE'VE SEEN SIGNIFICANT CHANGES, KLICKITAT COUNTY HAS GONE TO OLYMPIA, REQUESTED MONEY TO HELP WITH PLANNING IN THE GORGE, THEY RECEIVED THAT MONEY, NEW PLANNER NOW WORKS OUT OF THE GORGE COMMISSION OFFICES FOR KLICKITAT COUNTY. SO I'M CONVINCED IT'S A PRIORITY OF MINE TO GET KLICKITAT COUNTY TO SIGN ON TO THE LEGISLATION VERY QUICKLY IN THE NEXT YEAR OR TWO. I DON'T KNOW WHETHER THAT WILL HAPPEN, BUT IF YOU CHART THE PROGRESS IT'S BEEN SIGNIFICANT.

COMMISSIONER MCKEEL: THANK YOU. AND CAN YOU TALK A LITTLE BIT, YOU ALSO TALKED ABOUT THE URBAN BOUNDARIES, CAN YOU TALK A LITTLE BIT

ABOUT THE DIFFERENCES THAT EXIST WITHIN THE URBAN AREAS IN THE GORGE AS OPPOSED TO THE RURAL AREAS?

MR. BLAIR: WELL, I'LL TRY. ONE IS ON THE WASHINGTON SIDE, FIRST OF ALL THE GROWTH MANAGEMENT ACT IS -- OF ALL THE STATE GROWTH MANAGEMENT ACTS, OREGON AND WASHINGTON ARE BY FAR THE MOST SIMILAR. BUT THEY'RE NOT IDENTICAL. SO THE URBAN GROWTH AREAS THAT ARE NOT CONNECTED TO CITIES ON THE WASHINGTON SIDE, SO THAT'S ONE ISSUE, SECOND IS THAT THERE'S STILL SOME DIFFERENCE IN THE ECONOMY BETWEEN THE OREGON AND WASHINGTON SIDE, AND I THINK THERE'S STILL SOME DIFFERENCES IN ATTITUDE ABOUT HOW THE RELATIONSHIP TO LAND SUPPLY INSIDE URBAN GROWTH BOUNDARIES AND THE ECONOMY. SO I THINK THAT'S PART OF IT. BUT WE WERE JUST SPEAKING EARLIER, ONE THING THAT WE SEE CONVERGING IN -- WELL, ACROSS THE COUNTRY IS A RECOGNITION THAT TAXPAYERS ARE NOT THRILLED WITH EVER EXPANDING EXTENSIONS OF URBAN SERVICES AND INFRASTRUCTURE. IT'S NOTHING TO DO WITH ATTITUDE TOWARDS THE ENVIRONMENT, IT HAS TO DO WITH TAXPAYER DOLLARS. SO AS ALSO THE INFRASTRUCTURE GETS OLDER, YOU NOW HAVE A BILL FOR RENOVATION OR UPGRADING, OR REPLACING YOUR EXISTING INFRASTRUCTURE, AND THEN WHEN YOU ADD NEW STRUCTURE ON IT, THAT'S A CONSTRAINT.

SECOND IS MORE OF A RECOGNITION THAT PEOPLE PREFER MORE LIVELY URBAN ENVIRONMENTS, THAT'S WHY WE'RE HAVING SO MUCH INFILL AND REDEVELOPMENT AND PRICE INCREASES TOO. SO I THINK THOSE ARE SOME THINGS IN COMMON. BUT KRYSZYAN OR BOWEN, MAYBE YOU HAVE OTHER OBSERVATIONS. ONE THING I WOULD SAY IS THAT IN 2007 THE GORGE COMMISSION CONDUCTED WHAT WAS CALLED THE FUTURE FORUM REPORT, AND WE HAD CLOSE TO 2,000 PEOPLE INVOLVED, MOSTLY ENTIRELY GORGE RESIDENTS. AND WHAT WE HEARD FROM THE REPORT WAS THAT GORGE RESIDENTS BELIEVE IN THE PURPOSES OF THE ACT. PROTECTING THE SCENIC NATURAL, CULTURAL RECREATIONAL RESOURCES WAS A HIGH PRIORITY FOR THEM. OTHER ASPECTS OF THE ACT WHERE THERE WAS NO OPPOSITION THAT WAS DISCERNIBLE FROM THAT REPORT, WHICH WAS VERY INTERESTING. THE OTHER THING THAT CAME ACROSS LOUD AND CLEAR WAS THAT PEOPLE WANTED TO MAINTAIN THE INDIVIDUALITY OF THEIR OWN URBAN AREAS. SO THEY WANTED TO SUPPORT THE NATIONAL SCENIC AREA, THEY ALL SAW THAT AS A COMMON THEME. BUT THEY ALL WANTED TO BE A LITTLE DIFFERENT. WHICH MAKES SENSE.

COMMISSIONER MCKEEL: THANK YOU. I ALSO WANT TO -- I LIKE HEARING YOU TALK ABOUT ECONOMIC DEVELOPMENT, AND VOG THE PEOPLE -- INVOLVING THE PEOPLE WHO LIVE IN THE GORGE IN THE DISCUSSION. AND I APPRECIATE THAT OUTREACH, BECAUSE I FEEL LIKE IN THE PAST THAT'S WHERE THE TENSIONS HAVE COME FROM. WITH THE GORGE COMMISSION AND IN THE NATIONAL SCENIC AREA. SO APPRECIATE YOUR OUTREACH VERY MUCH, AND

I AM HEADED TO CASCADE LOCKS THIS AFTERNOON FOR A REGIONAL SOLUTIONS MEETING THAT I'M COCONVENING WITH REPRESENTATIVE JOHNSON, MARK JOHNSON AROUND ADDRESSING SHORT-TERM SOLUTIONS TO THE CONGESTION ON THE HISTORIC COLUMBIA RIVER GORGE HIGHWAY. I'M VERY MUCH LOOKING FORWARD TO THAT DRIVE UP THE GORGE TODAY. SO THANK YOU VERY MUCH.

MR. BLAIR: THANK YOU.

CHAIR KAFOURY: THANK YOU SO MUCH FOR COMING. I APPRECIATE YOU MENTIONING THAT THERE HAVE BEEN SOME TROUBLES IN THE PAST, AND I THINK IT'S OBVIOUS TO ANYBODY WHO IS WATCHING OR LISTENING THAT THINGS ARE ON THE RIGHT TRACK, AND IT'S SUCH AN IMPORTANT -- YOU HAVE SUCH AN IMPORTANT JOB, THERE'S ENOUGH TO WORK ON WITHOUT HAVING TO WORRY ABOUT SITE ISSUES AFFECTING THE BIG PICTURE THAT WE'RE ALL AIMING FOR. SO I WANT TO THANK YOU. WE MADE A WISE CHOICE, DIDN'T WE, COMMISSIONERS? WE'RE VERY HAPPY TO HAVE YOU, ROBERT. GOOD TO SEE YOU, BOWEN, NICE TO MEET YOU. THANK YOU FOR GIVING US SOME ASKS. WE'LL WORK WITH YOU I DON'T THINK ANYTHING YOU'VE ASKED FOR IS GOING TO BE DIFFICULT, SO WE WILL JUST WORK WITH YOU TO MAKE SURE WE HAVE THE RIGHT PEOPLE AS LIAISON AND THE RIGHT FOLKS IN OUR LAND USE PLANNING DEPARTMENT TO HELP OUT WITH THAT. THANK YOU.

THANK YOU VERY MUCH FOR YOUR TIME.

**B.2 BOARD BRIEFING ON FULL PLATES: DIGGING INTO FOOD STRATEGIES ACROSS MULTNOMAH COUNTY. PRESENTERS; LIESL WENDT, DIRECTOR, DCHS; AND, ROBYN JOHNSON, FOOD POLICY COORDINATOR (30 MIN)**

CHAIR KAFOURY: OUR NEXT BRIEFING IS A BRIEFING ON FULL PLATES DIGGING INTO FOOD STRATEGIES ACROSS MULTNOMAH COUNTY. WE HAVE LIESL WENDT AND ROBYN JOHNSON.

MS. WENDT: GOOD MORNING. I'M LIESL WENDT, DIRECTOR OF MULTNOMAH COUNTY'S HUMAN SERVICES DEPARTMENT. AND I'M HERE TODAY WITH ROBYN JOHNSON, WHO IS OUR FOOD POLICY COORDINATOR. AND LORI, WHO IS OUTREACH AND ACCESS SPECIALIST FOR AFRICA HOUSE. SO YOU'LL HEAR A LITTLE BIT FROM EACH OF US AS WE MOVE ALONG THROUGH THE PRESENTATION. WHAT WE WANTED TO DO TODAY, I SHOULD SAY I THINK MANY OF YOU KNOW ONE OF MY FIRST JOBS WAS WORKING WITH OREGON FOOD BANK AS A POLICY ADVOCATE. I THINK I ACTUALLY MET COMMISSIONER SMITH IN THOSE DAYS WHEN SHE WAS WORKING FOR SENATOR WYDEN AND CHAIR KAFOURY WAS A NEW LEGISLATOR. AND I OFTEN MARK TIME THROUGH MY KIDS' AGES, AND I'M REMINDED MY SON SEAN WAS A BABY WHEN I WAS

WORKING THERE AND NOW HE'S 21 AND NOT A BABY ANYMORE. AND WHILE WE'VE COME A LONG WAYS IN OUR FOOD AND HUNGER WORK IN THIS COMMUNITY AND THIS STATE, PARTICULARLY FOLLOWING THE GREAT RECESSION, WE HAVE NEW AND DIFFERENT WORK TO DO MOVING AHEAD. SO OUR GOAL IS TO OFFER SOME EDUCATION AND SOME SOLUTIONS AT THE END OF TODAY'S PRESENTATION. ONE OF THE THINGS WE WANTED TO HIGHLIGHT IS THAT FOOD POLICY IS CRITICAL WORK FOR MULTNOMAH COUNTY. THERE'S REALLY A SPECIAL ROLE I THINK FOR THE COUNTY TO BE PLAYING AROUND FOOD AND HUNGER IN PARTICULAR. WE PUT TOGETHER THIS GRAPHIC, I THINK YOU ALL ARE APPRECIATING OUR LOVELY NEW GRAPHICS STAFF PERSON WHO HELPED US PUT THIS TOGETHER TO HIGHLIGHT THE COMPLEXITY OF FOOD AND HUNGER. IT'S NOT JUST ONE THING, BUT MANY DIFFERENT FACTORS. OVER THE LAST FEW MONTHS, WE, AND BY WE I MEAN ROBYN, HAVE BEEN DIGGING INTO WHAT'S HAPPENING IN THE DEPARTMENT AROUND HUNGER AND FOOD SECURITY, BUT ALSO WHAT'S HAPPENING ACROSS THE COUNTY.

MS. WENDT: AS I THINK YOU KNOW THERE'S FANTASTIC WORK HAPPENING, AND I WANTED TO HIGHLIGHT TWO QUICK EXAMPLES. ONE IS WITHIN THE HEALTH DEPARTMENT'S PUBLIC HEALTH DIVISION WITHIN THE HEALTHY BIRTH INITIATIVE. THE RACIAL AND ETHNIC APPROACHES TO COMMUNITY HEALTH PROGRAMS HAVE LOOKED AT HEALTH INEQUITY AND CHRONIC DISEASES THAT DISPROPORTIONATELY BURDEN AFRICAN-AMERICANS IN MULTNOMAH COUNTY. AND ONE OF THE THINGS THEY WERE ABLE TO LOOK AT, AND DRAW INTO THE ROOT CAUSES WE'RE LOOKING AT FOOD ACCESS, AFFORDABILITY, AND AVAILABILITY. AND WHEN THEY HAD DONE SOME MAPPING AROUND THOSE ISSUES, ONE OF THE SOLUTIONS THEY IDENTIFIED WAS THE TRANSPORTATION WAS A HUGE BARRIER. AND SO THEY ACTUALLY DEVELOPED A TRANSPORTATION PROGRAM TO HELP FAMILIES WHO WORK WITH THEIR CASE MANAGERS ON THEIR BUDGET AND MEAL PLANNING AND HELP THEM GET CONNECTED TO ACTUALLY GETTING TRANSPORTATION TO PURCHASE FOOD. SO I THINK IT'S A GREAT EXAMPLE OF GETTING BEYOND WHAT THE SURFACE ISSUE IS AND COMING UP WITH SOLUTIONS.

I THINK YOU ALL ARE FAMILIAR WITH THE SUCCESSFUL CROPS PROGRAM, AND IN 2015, THERE WERE OVER 12,000 MEALS PROVIDED THROUGH THAT PROGRAM. SO SOME GREAT SUCCESSES WITHIN THE COUNTY. A COUPLE THINGS TO HIGHLIGHT BEFORE WE MOVE ON FROM THIS SLIDE AROUND THOSE COMPLEX FACTORS. IT'S TWO ISSUES WE'RE LOOKING AT, GETTING ENOUGH FOOD AND GET CAN THE RIGHT KINDS OF FOOD. SO I THINK THE EXAMPLE I WAS HIGHLIGHTING, ONE IS THAT ISSUE OF GETTING FOOD AND THE SECOND AROUND CROPS IS LOOKING AT THAT HEALTHY NUTRITIONIST FOOD THAT WE WANT TO MAKE SURE PEOPLE HAVE ACCESS TO. ONE OF THE DEFINITIONS I WANTED TO READ, IT'S A BIT WONKISH, BUT I WANTED TO GROUND US IN USDA'S DEFINITION OF FOOD INSECURITY. THEIR DEFINITION IS FOOD INSECURITY IS A HOUSEHOLD LEVEL ECONOMIC AND SOCIAL

CONDITION OF LIMITED AND UNCERTAIN ACCESS TO ADEQUATE FOOD. AND THEN HUNGER, WHICH I THINK WE OFTEN TALK ABOUT, BUT IT'S REALLY DEFINED AS AN INDIVIDUAL LEVEL, PHYSIOLOGICAL CONDITIONS AND IT MIGHT RESULT FROM FOOD INSECURITY WHICH MIGHT NOT BE TOO SURPRISING. SO JUST A COUPLE OF STATISTICS TO GROUND US IN WHAT WE'RE TALKING ABOUT. OREGON IS AS YOU JUST HEARD FROM THIS PREVIOUS PRESENTATION, WE'RE A RICH STATE IN OUR BOUNTIES, SO IT'S ALWAYS I THINK A CHALLENGE TO LOOK AT A STATE AND A COMMUNITY LIKE PORTLAND AND OREGON THAT ALSO HAS SUCH A HIGH RATE OF FOOD INSECURITY AND HUNGER. IT'S THE CHALLENGE WE FACE IN THIS COMMUNITY. OREGON USED TO BE FIRST IN HUNGER, AND WE'RE NOT FIRST ANYMORE, THAT'S ONE THING WE DON'T WANT TO BE FIRST N WE'RE NOT SECOND OR THIRD, WE'RE ABOUT 16TH. IN TERMS OF HUNGRIEST STATE IN THE NATION.

MS. WENDT: BUT WE'VE ALSO SEEN A SLIGHT INCREASE IN FOOD INSECURITY. SO WE DO HAVE WORK TO DO. 16% OF ALL OREGONIANS ARE FOOD INSECURE. AND 6.3% WERE IDENTIFIED AS HAVING VERY LOW FOOD SECURITY. WHICH WE MIGHT ALSO CALL HUNGER. WHEN WE THINK ABOUT SOLUTIONS, AND IMPROVING FOOD INSECURITY, OR IMPROVING FOOD SECURITY, I SHOULD SAY, IT'S NOT JUST ABOUT DISTRIBUTING MORE FOOD. FOOD INSECURITY IS REALLY A SYMPTOM OF POVERTY. IT REQUIRES POLICY SOLUTIONS THAT ADDRESS THE CIRCUMSTANCES THAT CREATE FOOD INSECURITY IN THE FIRST PLACE. YOU'RE GOING TO HEAR THROUGHOUT OUR PRESENTATION ABOUT SNAP, THE SUPPLEMENTAL NUTRITION ASSISTANCE PROGRAM, FORMERLY KNOWN AS FOOD STAMPS. SNAP AS THE COUNTRY PLAYS ONE OF THE KEY ROLES IN FIGHTING POVERTY AND ADDRESSING HUNGER. AND DURING TIMES WHEN OUR ECONOMY IS WEAKER, SNAP HAS BEEN ONE OF THOSE FEDERAL PROGRAMS THAT'S BEEN ABLE TO RESPOND DURING THOSE TIMES. IN WAYS CERTAINLY WE AS A COUNTY OR EVEN OUR FOOD PANTRY SYSTEM CAN'T RESPOND TO.

WE MUST CONTINUE TO ADDRESS THE ISSUES THAT CAUSE OUR RESIDENTS TO SKIP OR SHRINK MEALS. I'M GOING TO QUOTE MARY LEE, WE AIM THAT PEOPLE CAN EAT, SLEEP, AND HEAT CONCURRENTLY. NOT JUST ONE AT A TIME. AND I THINK THE CHALLENGES THAT PEOPLE FACE WHEN THEY'RE LIVING IN POVERTY IS THEY HAVE TO MAKE TRADEOFF DECISIONS BETWEEN THOSE THREE ITEMS. THE NEXT SLIDE, AND I THINK THESE ARE THANKS TO ROBYN'S OWN INSTAGRAM FEED, FOOD IS ONE OF THOSE PIECES THAT IS UNIVERSAL, THE ROLE OF SOCIAL MEDIA AND THE FASCINATION OF INSTAGRAM OF POSTING FOOD IS EVIDENCE OF THAT. THE FOOD HOLDS A PERSON, A FAMILY, AND COMMUNITY TOGETHER, SO IT'S MORE THAN OUR BASIC NEEDS, IT'S THAT COMMUNITY CONNECTION. IT'S ONLY ONE OF THE NEEDS PEOPLE NEED. AS I MENTIONED EARLIER, HOUSING, WORK OR LACK OF WORK IS SOMETHING THAT TAKES PEOPLE'S TIME AND ENERGY, TRANSPORTATION, HEALTH CARE, AND CHILD CARE. AND AS THE COST OF

OTHER BASIC NECESSITIES GO UP, FOOD BUDGETS WHETHER THEY EXIST OR NOT, BECOME EVEN MORE OF A CHALLENGE. AND I THINK AS WE'RE SEEING IN A HOUSING CRISIS, FOOD IS AN EMERGING ISSUE AND CHALLENGE THAT PEOPLE ARE FACED WITH. SOME OF YOU MIGHT HAVE HEARD OF THIS BOOK, COMMISSIONER SHIPRACK WILL APPRECIATE THIS, A BOOK CALLED "EVICTED," IT'S REALLY ABOUT HALFWAY THROUGH, IT'S A TREMENDOUS READ. AND HE ACTUALLY LIVED IN A TRAILER PARK AND FOLLOWED PEOPLE'S LIVES OF GOING THROUGH THE EVICTION EXPERIENCE, AND HE SAYS IN THE BOOK, THE YEAR AFTER EVICTION FAMILIES EXPERIENCED 20% HIGHER LEVELS OF MATERIAL HARDSHIP THAN SIMILAR FAMILIES WHO WERE NOT EVICTED. THEY GO WITHOUT FOOD, THEY ENDURE ILLNESS AND COLD FOR AT LEAST TWO YEARS AFTER BEING EVICTED. TO ME IT WAS A WAKE-UP CALL OF HOW MUCH -- FOOD AND HUNGER ARE ISSUES THAT WE MAY NOT SEE BUT ARE HAPPENING IN OUR COMMUNITY. I'M GOING TO TURN IT OVER TO ROBYN TO TALK A LITTLE BIT MORE.

MS. JOHNSON: THANK YOU. CHAIR KAFOURY, COMMISSIONERS, MY NAME IS ROBYN JOHNSON, I'M THE FOOD POLICY COORDINATOR. WHEN WE HAVE ENOUGH TO EAT, WHEN WE ALL HAVE ENOUGH TO EAT, WE AS A COMMUNITY BENEFIT FROM BETTER HEALTH AND A HIGHER QUALITY OF LIFE. STUDY AFTER STUDY SHOWS HOW FOOD INSECURITY NEGATIVELY IMPACTS OUR RESIDENTS. FOR OLDER MULTNOMAH COUNTY RESIDENTS AND SENIORS, FOOD SECURITY IS A HEALTH ISSUE. A STUDY PUBLISHED IN THE AMERICAN JOURNAL OF PUBLIC HEALTH INDICATES THAT FOOD SECURITY IS A STRONG PREDICTOR FOR A LOT OF HEALTH CONDITIONS, INCLUDING CANCER, STROKE, PULMONARY DISEASE, AND DIABETES. CHILDHOOD HEALTH AND DEVELOPMENT AS WE ALL KNOW, DEPENDS ON A NUTRITIOUS DIET. FOOD SECURITY, WHICH IS SUPPORTED BY NOT ONLY FAMILY, FOOD SECURITY, BUT ALSO KIDS BEING ABLE TO ACCESS MEALS AT SCHOOL, LEADS TO BETTER OVERALL SCHOOL PERFORMANCE, INCLUDING REDUCED BEHAVIORAL ISSUES, LESS ABSENTEEISM, AND HIGHER GRADUATION RATES.

SO OVERALL, MULTNOMAH COUNTY SCHOOLS ARE DOING WELL. 78% OF OUR ELIGIBLE KIDS, KIDS WHO ARE ELIGIBLE FOR FREE AND REDUCED PRICE LUNCHESES AND BREAKFASTS AT SCHOOL ARE GET CAN THEM. BUT WHEN YOU LOOK SPECIFICALLY AT OUR HIGH SCHOOLS, LESS THAN 50% OF THE ELIGIBLE KIDS ARE EATING ON A DAILY BASIS. SO ACROSS ALL GRADES, ONLY JUST LESS THAN HALF OF THE NUMBER OF KIDS ARE EATING BREAKFAST AT SCHOOL. SO PARTICIPATION CAN BE IMPROVED WITH STRATEGIES LIKE BREAKFAST AFTER THE BELL, BREAKFAST IN THE CLASSROOM, AND PROVISIONS THAT ALLOW ALL KIDS TO EAT MEALS FOR FREE UNIVERSALLY AT SCHOOL. STABLE FOOD BUDGETS, LIKE THOSE PROVIDED BY SNAP, IMPROVE ACCESS TO FOOD. AND AS LIESL MENTIONED BEFORE, SNAP IS A POWERFUL ANTIPOVERTY TOOL, SO THE CENTER OF BUDGET AND -- THE CENTER ON BUDGET AND POLICY PRIORITIES LAST ANALYSIS OF THE SUPPLEMENTAL POVERTY MEASURE IDENTIFIED THAT SNAP KEPT 10.3

MILLION PEOPLE NATIONALLY OUT OF POVERTY. AND 4.9 MILLION OF THOSE PEOPLE WERE CHILDREN. HERE IN OREGON IT KEPT 89,000 PEOPLE OUT OF POVERTY. 34,000 OF THEM OF WHOM WERE CHILDREN. AND AS A PARTICULARLY PROFOUND IMPACT ON THOSE WHO ARE EXPERIENCING DEEP POVERTY. WHICH ARE DEFINED AS FAMILIES WHO LIVE ON LESS THAN \$2 PER DAY PER PERSON. SO WHAT DOES IT TAKE TO FEED A FAMILY OF FOUR? IDEALLY A FAMILY WILL HAVE ACCESS TO 372 MEALS. SO EVERYONE NEEDS THREE MILES A DAY, TIMES FOUR PEOPLE, THAT'S 372. IDEALLY FAMILIES WOULD BE ABLE TO AFFORD THESE MEALS. THE USDA ESTIMATES THAT A MODERATE FAMILY FOOD BUDGET IS ABOUT \$900 A MONTH. AND A LIBERAL FOOD BUDGET WOULD BE ABOUT \$1100 A MONTH. BUT FOR ONE IN 5 FAMILIES IN MULTNOMAH COUNTY, THIS IS NOT THE CASE.

MS. JOHNSON: THEY HAVE TO PIECE TOGETHER THEIR FOOD BUDGET FROM THE AVAILABLE NUTRITION PROGRAMS. SO SNAP PROVIDES A SIGNIFICANT NUMBER OF MEALS, SCHOOL MEALS PROVIDE BREAKFAST AND LUNCHES, FAMILIES ARE ELIGIBLE ONCE A MONTH FOR AN EMERGENCY FOOD BOX THAT PROVIDES A THREE TO FIVE-DAY SUPPLY OF FOOD. AND THEN THERE ARE SUPPLEMENTAL FOOD AND MEALS PROVIDED THROUGH THE WIC PROGRAM. BUT STILL WE SEE THAT FAMILIES ARE FALLING SHORT. THIS SLIDE SHOWS THAT ABOUT 144,000 PEOPLE IN MULTNOMAH COUNTY ARE UTILIZING SNAP TO BUY THEIR FOOD. AND IF YOU LOOK AT THE NUMBER OF FOLKS THAT WE WOULD ESTIMATE ARE ELIGIBLE, WHICH WOULD BE ALL PEOPLE AT 185% OF POVERTY, THERE'S A GAP THERE. AND WE KNOW THAT COMMUNITIES, THERE ARE CERTAIN COMMUNITIES THAT HAVE PARTICULAR BARRIERS TO ACCESSING SNAP.

MS. JOHNSON: FAMILIES WHO SPEAK LANGUAGES OTHER THAN ENGLISH, PARTICULARLY LATINO FAMILIES, SENIORS OVER 70 WHO COULD USE BETTER FOOD BUDGETS TO ACCESS A HEALTHY DIET, TO ACCESS A HEALTHY DIE EXPET SUPPORT INDEPENDENT LIVING, WE KNOW THAT OUTREACH CAN POTENTIALLY INCREASE FOOD SECURITY FOR THESE FOLKS. AND BRING ADDITIONAL REVENUE INTO OUR ECONOMY. SO THE LAST SNAP REPORT PUBLISHED BY PARTNERS FOR A HUNGER-FREE OREGON ESTIMATES THAT THE COUNTY COULD BRING UP TO AN ADDITIONAL \$6 MILLION A MONTH IN SNAP BENEFITS IN THE FORM OF FOOD ON THE TABLE, OF PEOPLE WHO ARE STRUGGLING, AND ALSO BRING THAT MONEY INTO OUR ECONOMY. THAT HAS A TREMENDOUS ECONOMIC MULTIPLIER EFFECT. IF WE LOOK AT UTILIZATION OF SCHOOL MEALS, AS I MENTIONED BEFORE, WE'RE DOING PRETTY WELL. OUR STUDENTS ARE GETTING LUNCH, BUT THERE ARE A LOT MORE BREAKFASTS THAT WE COULD BE SERVING. WE HAD THE OPPORTUNITY TO MEET WITH THE NUTRITION SERVICES DIRECTORS OF ALL THE SCHOOL DISTRICTS IN MULTNOMAH COUNTY RECENTLY, AND THEY WERE AWARE THAT BREAKFAST PARTICIPATION COULD BE BETTER, AND ABSOLUTELY SUPPORTED IMPROVING THAT. AND SO WE'VE BEEN DISCUSSING STRATEGIES AND WAYS THAT WE CAN USE FEDERAL GRANTS AND LOCAL

GRANTS TO IMPROVE PARTICIPATION AND BREAKFAST AND HAVING DISCUSSIONS WITH THE SCHOOL DISTRICT.

CHAIR KAFOURY: I'VE HEARD ABOUT SCHOOLS IN THE WASHINGTON, DC AREA THAT HAVE I THINK BREAKFAST AFTER THE BELL, SO -- AND I ALSO HEARD SOME SCHOOLS IN MULTNOMAH COUNTY DO IT, IT'S SCHOOL BY SCHOOL, HAVE SOME DISTRICTS TAKEN THIS ON? TO ME THAT SEEMS LIKE THE WAY TO GO. YOU GOT A CAPTIVE AUDIENCE WHEN THE BELL RINGS, AND FEEDING -- TAKING FIVE OR 10 MINUTES TO HAVE SOMETHING TO EAT WOULD, I WOULD IMAGINE GREATLY IMPROVE THAT CHILD'S CHANCE OF SUCCESS THROUGHOUT THE DAY.

MS. JOHNSON: CHAIR KAFOURY, COMMISSIONERS, I APPRECIATE YOUR COMMENTARY AND YOU'RE EXACTLY RIGHT. ONE OF THE IMPROVEMENTS THAT HAPPENED IN A RECENT LEGISLATIVE SESSION IS THAT SCHOOLS ARE NOW ALLOWED TO USE 15 MINUTES AT THE BEGINNING OF THE DAY AS INSTRUCTIONAL TIME TO SERVE BREAKFAST, SO THERE'S A TREMENDOUS INCENTIVE FOR SCHOOLS TO DO IT, AND IT IS DECIDED ON A SCHOOL BY SCHOOL BASIS. AND SO WE'VE HAD LOTS OF REQUESTS FOR OTHER FOLKS TO HAVE CONVERSATIONS WITH AND ADVOCACY, SO THIS IS SOMETHING WE WOULD BE HAPPY TO FOLLOW UP WITH YOUR OFFICE ON, IS A WAY -- AS A WAY TO PROMOTE BREAKFAST, INCREASE BREAKFAST UTILIZATION.

CHAIR KAFOURY: I'M SURE THAT ALL THE COMMISSIONERS WOULD BE INTERESTED IN PARTICIPATING IN THAT. THANKS.

MS. JOHNSON: I ALSO WANTED TO TAKE A MOMENT TO POINT OUT UTILIZATION OF OTHER NUTRITION PROGRAMS. SO THE WIC NUMBER IS THE YEARLY NUMBER OF PREGNANT POSTPARTUM AND BREASTFEEDING WOMEN AND CHILDREN UNDER 5 THAT ARE BEING SERVED, NOT A MONTHLY NUMBER, BUT WIC IS HAVING A STRONG REACH IN THE COUNTY. AND ABOUT -- SO ALL OF THESE NUTRITION PROGRAMS TOGETHER STILL, THERE ARE 60,000 INSTANCES OF EMERGENCY FOOD BOXES BEING DISTRIBUTED EACH MONTH. IN OUR COUNTY. SO AS FAMILIES PIECE TOGETHER THOSE FOOD BUDGETS, THERE ARE MEALS MISSING AND THEY'RE COMING UP SHORT. AS I MENTIONED BEFORE, FEDERALLY FUNDED NUTRITION PROGRAMS ARE A STRONG ECONOMIC DRIVER IN OUR COMMUNITY. SO IF YOU CAN SEE EACH PROGRAM BRINGS IN SIGNIFICANT FEDERAL DOLLARS ON A YEARLY BASIS, AND EACH SNAP DOLLAR GENERATES ABOUT A DOLLAR 79 IN ECONOMIC ACTIVITY. SO IF YOU LOOK AT THAT ON A MONTHLY -- FOR ONE MONTH, THE 18.5 MILLION DOLLARS THAT COME IN THROUGH THE SNAP PROGRAM GENERATE \$33 MILLION IN ECONOMIC ACTIVITY IN THE COUNTY EACH MONTH. AT OUR GROCERS, PRODUCERS, THE DISTRIBUTORS, IT'S A -- THE ECONOMIC MULTNOMAH FLYER EFFECT IS ASTOUNDING. AND THIS ALL JUST MEANS MORE FOOD ON THE TABLE FOR OUR FAMILIES AND OUR CHILDREN. TWO SLIDES I WANT TO SILL STRAIGHT, WE CAN RESPOND WITH SOLUTIONS LIKE

MORE DOLLARS TO OREGON FOOD BANK, WHEN YOU LOOK PROPORTIONATELY AT THE ROLE OF SNAP VERSUS FOOD BANK, IN TERMS OF STABILITY FOR FAMILIES AND ACCESS TO FOOD, THERE'S A HUGE GAP BETWEEN THOSE TWO PIECES, WHICH YOU'LL SEE IN OUR RECOMMENDATIONS DRIVE TOWARDS MORE ABOUT FOCUS ON THE POLICY SOLUTIONS. SO THIS SHOW YOU THE FOOD STAMP EXPENDITURES IN '02-03, PRETTY HIGH, IN THE ROLE OF THE FOOD BANK HOVERING AROUND 50 MILLION. IF WE SKIP TO THE NEXT SLIDE, WHICH SHOWS YOU '09-10, SHORTLY AFTER THE RECESSION, FOOD BANKS STAYED RELATIVELY SIMILAR AND THE SNAP PROGRAM WAS BRINGING IN OVER A BILLION DOLLARS INTO THE STATE.

MS. JOHNSON: SO YOU SEE THAT HUGE RESPONSIVENESS THAT THAT PROGRAM WAS ABLE TO PROVIDE. AND I THINK WHILE THE CASE LOADS HAVE GONE DOWN A LITTLE BIT BECAUSE THE RECESSION, THE ECONOMY IS DOING A LITTLE BIT BETTER, IT'S STILL BRINGING IN JUST OVER A BILLION DOLLARS STATEWIDE. AS ROBYN SAID, IT'S MEETING PEOPLE'S NEEDS AND IT'S AN ECONOMIC BOOST FOR MULTNOMAH COUNTY FOR OUR GROCERY STORES AND VENDORS. WE'VE BEEN SHARING SOME PRETTY HARD STATISTICS. IT'S HARD FOR ANY OF US TO CHOOSE -- WITH SUCH A PREVALENT PROBLEM IN OUR COMMUNITY, AND I APPRECIATE YOU TAKING THIS TIME TO HAVE THE DISCUSSION. YOU'LL BE GLAD TO KNOW, AS I AM, THAT MULTNOMAH COUNTY IS DOING TREMENDOUS WORK ON A DAILY BASIS TO FACE THIS PROBLEM HEAD ON, AND TO REALLY REDUCE THE SUFFERING OF OUR FAMILIES, AND PROMOTE COMMUNITY IN A WAY THAT FOOD HAS A PARTICULARLY SPECIAL WAY OF DOING.

THE SUN SCHOOL SYSTEM PANTRY IS -- AND HARVEST SHARE SITES HAVE DISTRIBUTED NEARLY 1 MILLION MEALS FOR FAMILIES AT 19 SITES THROUGHOUT MULTNOMAH COUNTY. THE PANTRIES ARE A SUCCESS STORY. THEY BUILD PARTNERSHIPS BETWEEN OREGON'S FOOD BANK, THE COUNTY AND COUNTLESS COMMUNITY PARTNERS. AMONG THE COMMUNITIES THAT SUN SERVES, THE NEED FOR FOOD ASSISTANCE REMAINS HIGH. SUN SCHOOL STAFF RECENTLY HELD FOCUS GROUPS WITH THE FAMILIES WHO UTILIZE THE PANTRIES REGULARLY. AND I WANTED TO SHARE A LITTLE BIT OF THE CONVERSATION FROM ONE OF THE -- FROM ONE OF THE FOCUS GROUPS THAT CONVENED OUR COMMUNITY MEMBERS WHO ARE SLAVIC SPEAKING AND RUSSIAN SPEAKING. SO IT'S VERY SHORT. ONE OF THE PARTICIPANTS SAID, "EVEN SAVING \$50 A MONTH IN FOOD EXPENSES IS GREAT. IT'S NOT EVEN ABOUT SAVING MONEY, THOUGH. THERE ISN'T ENOUGH. AND I DON'T KNOW HOW \$50 IS \$50, AND I ALSO RECEIVE FOOD STAMPS BUT IT'S NOT ENOUGH FOR MY FAMILY. IT'S NOT ENOUGH WITH FOOD STAMPS, OF COURSE NOT. YOU GO TO A GROCERY STORE, WHAT CAN YOU -- YOU GO THERE, GET A LITTLE BIT OF SOMETHING AND IT'S GONE. " THIS DIALOGUE DEMONSTRATES HOW IMPORTANT EMERGENCY FOOD ASSISTANCE PROGRAMS, IN ADDITION TO OTHER NUTRITION PROGRAMS ARE FOR

FAMILIES. THE SUN SCHOOL PANTRIES EMPLOY INNOVATIVE APPROACHES TO FOOD BANKING WITH A COMMUNITY SPECIFIC LENS, AND THEY ARE DOING THEIR SERVICES IN A CULTURALLY RESPONSIVE WAY. I'VE HEARD THIS PROGRAM DESCRIBED AS AN IDEAL FOOD PANTRY. AND THAT MAKES ME VERY PROUD TO KNOW THAT WE'RE PUTTING OUR VALUES INTO ACTION. IN THE PLACES WHERE PEOPLE NOTICE. THESE SCHOOL-BASED PANTRIES, IN ADDITION TO SUMMER LUNCHESES, ARE HAVING A POSITIVE IMPACT ON KEY EDUCATIONAL OUTCOMES THAT ARE PRIORITIES FOR THE COUNTY. I SPOKE WITH THE EVALUATOR FOR SUN, AND SHE SHARED SOME STATISTICS WITH ME THAT KIDS WHO PARTICIPATE IN SUN OFTEN EXCEED DISTRICT AVERAGES AND ATTENDANCE, AND THEY HAVE A HIGHER GRADUATION RATE OVERALL FOR MOST COMMUNITIES. AND WE WOULD BE HAPPY TO SHARE THOSE GRAPHS WITH YOU LATER. AND ANOTHER PROGRAM WE'RE REALLY EXCITED TO HIGHLIGHT ARE THE SENIOR AND ENHANCING EQUITY MEAL SITES. COMMUNITY PARTNERS SUCH PARTNERS SERVED 23,000 MEALS TO SENIORS AT FOUR SITES ACROSSED COUNTY. AND WE'VE INVITED ONE OF OUR PARTNERS HERE TO SHARE MORE ABOUT ONE OF THE SPECIFIC PROGRAMS. I'M HAPPY TO INTRODUCE LORI ROONEY, PERHAPS FOR THE THIRD TIME. OUTREACH AND ACCESS SPECIALIST FROM IMMIGRANT AND REFUGEE COMMUNITY ORGANIZATION SEEKIER SERVICES AND AFRICA HOUSE.

MS. ROONEY: GOOD MORNING. I AM LORI ROONEY, I'M AN OUTREACH AND ACCESS SPECIALIST AT AFRICA HOUSE. I'M WORKING WITH SENIOR SERVICES. YOU SEE MY LITTLE FACE IN THAT PICTURE. I HAVE SO MANY THINGS I COULD SAY ABOUT THIS AMAZING PROGRAM, BUT I'M GOING TO TRY TO MAKE IT AS QUICK AS POSSIBLE. JIM IS THE MANAGER AT AFRICA HOUSE, AND HE SAID SOMETHING ONCE ABOUT WHAT IT'S LIKE TO BE A SENIOR BACK HOME, AND HE SAID THAT BACK HOME IN CHAD, WHEN YOU WAKE UP IN THE MORNING, THE FIRST THING YOU DO BEFORE YOU EVEN TAKE A SIP OF WATER IS YOU GO NEXT DOOR AND CHECK ON YOUR ELDERLY NEIGHBOR TO MAKE SURE THAT THEY MADE IT THROUGH THE NIGHT. YOU CAN'T GENERALIZE ABOUT AFRICA, BUT YOU CAN SAY IN OUR VERY DIVERSE AFRICAN GROUP THAT IS SOMETHING THAT IS TRUE AMONG OUR GROUP. THEY COME FROM A SOCIETY WHERE THEY ARE RESPECTED AND VALUED, AND WHERE THEY MATTER. THEY MOVE HERE AND IT'S NOT THAT THEY DON'T MATTER, BUT WESTERN CULTURE IS VERY, VERY DIFFERENT, AND SOCIALIZES LAYINGS BECOMES A HUGE PROBLEM IN THIS POPULATION. WHAT THE MEAL SITE AT AFRICA HOUSE DOES IS IT PROVIDES A PLACE WHERE THEIR PRESENCE MATTERS. I SAY SOMETIMES THAT THE MEAL SITE AT AFRICA HOUSE IS THEIR VILLAGE. THEY COME HERE, THEIR VOICE MATTERS. PEOPLE ARE THERE TO LISTEN TO THEM. SIMILAR TO BACK HOME. LIKE I SAID, I DO WORK MOSTLY WITH THE AFRICAN COMMUNITY, BUT WE HAVE A MEAL SITE ON TUESDAY, WEDNESDAY, AND THURSDAY, SO I HOPE IT'S OKAY FOR ME TO MENTION A FEW THINGS ABOUT THE OTHER GROUPS BESIDES JUST THE AFRICANS. I'M IN THE -- WE HAVE A VERY LARGE GROUP OF NEPALI ELDERS, AND ONE OF THE MOST POWERFUL THINGS I'VE HEARD

ABOUT WHAT THIS MEAL PROGRAM DOES IS THAT MY COWORKER WHO WORKS IN THE NEPALI COMMUNITY WAS SAYING THAT NATIONWIDE IN THE IMMIGRANT AND REFUGEE, NEPALI COMMUNITY, SUICIDE IS ACTUALLY A PRETTY BIG ISSUE. THEY COME -- BECAUSE OF THE SOCIALIZES LAYINGS. PORTLAND IS UNIQUE. NATIONWIDE IN THE NEPALI POPULATION BECAUSE OF THE URKO SITE. THOSE NEPALI ELDERS HAVE A CHANCE TO COME TOGETHER, BE TOGETHER, THEY HAVE PEOPLE WHO THEY CAN SPEAK THEIR LANGUAGE WITH, THEY SING, THEY DANCE, THEY PLAY CARDS, AND THEY FIND RESOURCES. THEY MATTER. SUICIDE IS NOT AN ISSUE BECAUSE OF THIS MEAL FIGHT. ANOTHER RESULT IS THAT I COULD TALK ABOUT ONE OF THOSE PHASES UP THERE -- FACES UP, THERE SHE IS A WOMAN WHO IS ALWAYS SMILING, SHE'S ANOTHER DANCER, SHE COMES IN SINGING AND DANCING RATHER OFTEN TO AFRICA HOUSE. BUT ONE DAY SHE CAME IN ON A THURSDAY, WHICH IS OUR MAIN MEAL DAY AT AFRICA HOUSE, AND SHE WAS CRYING, AND I HAD NEVER SEEN HER LIKE THIS BEFORE. SO I PULLED HER ASIDE AND WE HAD A MOMENT TO TALK, AND SHE WAS EXPLAINING TO ME THAT SHE DIDN'T HAVE FOOD AT HOME. AND IT WAS THE FIRST TIME IN HER FIVE YEARS IN THE UNITED STATES THAT SHE DID NOT HAVE FOOD. SHE DID NOT KNOW THAT SHE QUALIFIED FOR SNAP. BECAUSE OF HER COMING TO THE MEAL PROGRAM AT AFRICA HOUSE, WE WERE ABLE TO TAKE HER THAT VERY AFTERNOON TO HER LOCAL OFFICE OF SELF-SUFFICIENCY WHERE SHE RECEIVED SNAP BENEFITS THAT VERY WEEK. THIS MADE A HUGE, HUGE IMPACT IN HER LIFE.

MS. ROONEY: ANOTHER THING I WANTED TO MENTION IS THAT WE ARE ENTERING OUR FIFTH YEAR IN A COMMUNITY GARDEN IN THE PHOTO YOU SEE UP THERE OF THE VERY LARGE GROUP, THEY'RE ACTUALLY SITTING TO THE EAST OF OUR GARDEN, AND WHAT THE ELDER GARDEN DOES IS THAT IT GIVES THEM THE OPPORTUNITY TO GROW THEIR OWN FOOD THAT THEY USE FOR COOKING AT HOME, WHILE ALSO LEARNING ABOUT NUTRITION. ONE OF THE -- AN EXAMPLE OF THAT IS THAT BACK HOME, MEAT IS HIGHLY VALUED. IT'S VERY EXPENSIVE. AND VEGGIES AND GRAINS ARE KIND OF LOWER ON THE LIST OF WHAT IS DESIRABLE FOODWISE. THEY COME TO THE UNITED STATES, AND SUDDENLY THAT IS SWITCHED. FRESH VEGETABLES AND GRAINS ARE ACTUALLY MORE EXPENSIVE THAN INEXPENSIVE MEAT. AND SO WHAT WE SEE A LOT OF TIMES IS THAT SOME OF OUR ELDERS END UP EATING WAY TOO MUCH OIL AND MEAT THAN THEY SHOULD. WELL, BECAUSE OF THIS GARDEN AT OUR MEAL SITE, WE'RE ABLE TO HAVE AN ONGOING CONVERSATION ABOUT THE IMPORTANCE OF EATING HEALTHY, ESPECIALLY AS YOU AGE. ALSO, THERE'S SOMETHING -- WE'RE ALL FAMILIAR WITH THE TERM UNINTENDED CONSEQUENCES. THERE ARE A FEW POSITIVE UNINTENDED CONSEQUENCES THAT I HOPE IT'S OKAY FOR ME TO MENTION THAT HAPPENS IN THE LIVES OF THESE ELDERS BECAUSE OF THE MEAL SITE. ONE IS THAT WHEN THEY COME TO AFRICA HOUSE, THEY END UP GETTING ACCESS TO SERVICES LIKE OPTIONS COUNSELING AND OTHER COMMUNITY RESOURCES. FOR EXAMPLE, WE HAVE THREE ELDERS THAT JUST IN THE L.A.

TWO YEARS HAD VERY, VERY DIFFICULT HOUSING INSTABILITY. ONE WOMAN WAS ACTUALLY SLEEPING ON HER NEPHEWS FLOOR FOR ABOUT TWO YEARS. NOT KNOWING THAT SHE QUALIFIED FOR HUD SUBSIDIZED HOUSING FOR SENIORS. WHEN WE HEARD HER STORY, I WAS ABLE TO CONNECT HER WITH AN APARTMENT IN HER NEIGHBORHOOD WHERE SHE NOW HAS BEEN LIVING FOR ABOUT A YEAR AND A HALF. THAT HAPPENED THREE TIMES. THIS HAPPENS BECAUSE OF THIS MEAL PROGRAM. ANOTHER POSITIVE UNINTENDED CONSEQUENCE OF THIS MEAL SERVICE IS THAT PORTLAND BECOMES THEIR CITY. THESE ARE NEWCOMERS TO PORTLAND WHO MANY TIMES KNOW HOW TO GET FROM POINT A, WHICH IS HOME, TO POINT B, WHICH IS MAYBE WINCO OR FRED MEYER, SOMETIMES IF THEY'RE LUCKY THEY KNOW HOW TO GET TO POINT C, WHICH IS THEIR CHURCH OR MOSQUE. WHAT THIS MEAL PROGRAM DOES IS IT OPENS UP THE CITY OF PORTLAND TO THEM. BY COMING TO OUR MEAL SITE, WE GO ON MANY FIELD TRIPS, AS MANY AS WE CAN.

MS. ROONEY: I LOVE HEARING THE PRESENTATION ABOUT THE COLUMBIA RIVER GORGE, BECAUSE WE'VE BEEN ABLE TO TAKE OUR GROUP THERE TO MULTNOMAH FALLS. WE ACTUALLY HAD, THIS WAS ABOUT FIVE YEARS AGO, WE HAD ONE ELDER DISAPPEAR AT THE GORGE, AT THE FALLS BECAUSE HE DECIDED TO HIKE ALL THE WAY TO THE TOP, AND BACK DOWN WHILE WEARING A THREE-PIECE SUIT. HE WAS IN EXCELLENT SHAPE. IT SHRINKS THE CITY OF PORTLAND. IT MAKES PORTLAND THEIR CITY. AND THIS JUST ENABLES THEM TO FEEL LIKE THEY ARE NOT SO ISOLATED. THEY DON'T HAVE TO BE AFRAID TO GET ON THE MAX, THEY DON'T HAVE TO BE AFRAID TO GET ON THE BUS. WE'RE THERE FOR THEM. SECOND, NO, NOT SECOND. THIS IS MORE LIKE SEVENTH OR EIGHTH. THE MEAL PROGRAM SUPPORTS THE LOCAL ECONOMY THROUGH SUPPORTING BUSINESSES. WE WORK WITH VARIOUS VENDORS WHO CAN PROVIDE CULTURALLY SPECIFIC FOOD. WE WORK WITH RUSSIAN, NEPALI, INDIAN, VIETNAMESE, ETHIOPIAN, SLAVIC, RUSSIAN, USBEK, ALL THESE LOCAL BUSINESSES WERE ABLE TO WORK WITH THEM AND SUPPORT THEM.

THERE IS AN ETHIOPIAN FOOD CART WHO PROVIDES MEALS FOR US SEVERAL TIMES A MONTH, AND SHE WAS ALWAYS APPRECIATIVE, THERE WAS ONE DAY THAT I CAME TO PICK UP THE FOOD AND SHE ERUPTED IN TEARS. COVERED HER FACE. AND I ASKED HER WHAT WAS GOING ON, AND SHE SAID I WANT YOU TO KNOW HOW THANKFULLY I AM FOR THE URKO SUPPORTING MY BUSINESS, SHE SAID, I HAVE ELDERLY PARENTS BACK HOME, I SPEND -- I SEND EVERY DIME I POSSIBLY CAN BACK HOME TO SUPPORT MY ELDERLY PARENTS WHO ARE SICK. THIS PROGRAM IS TO ME I JUST LOVE THAT STORY BECAUSE IT REALLY DEMONSTRATES HOW NOT ONLY ARE WE SUPPORTING THIS LOCAL BUSINESS BUT WE'RE ACTUALLY SUPPORTING THE ELDERS HERE AND THE ELDERS BACK IN AFRICA WHERE THEY CAME FROM. THE LAST THING I WANTED TO SAY IS THAT THESE ELDERS WHO COME TO THE PROGRAM AS WELL AS GETTING CONNECTED TO OTHER RESOURCES THAT THEY QUALIFY

FOR, THEY'RE ACTUALLY STARTING TO GIVE BACK AND VOLUNTEER. AND SO WE HAVE A GROUP OF ELDERS WHO AT THE MEAL SITE ON TUESDAY AND WEDNESDAYS ARE VERY ACTIVELY INVOLVED IN SERVING THE FOOD AND CLEANING UP AFTER, WHICH IS ONE OF THE REASONS WHY IT'S KIND OF EASY FOR ME TO BE HERE TODAY. BECAUSE I KNOW THAT THERE'S GOING TO BE PEOPLE BACK THERE THAT ARE HELPING. WE ACTUALLY JUST RECENTLY HAVE A VIETNAMESE COUPLE WHO HAVE BEEN ATTENDING THE SITE FOR A COUPLE OF YEARS WHO HAVE STARTED TO VOLUNTEER AND A LOCAL SCHOOL WITH NEWLY ARRIVED VIETNAMESE CHILDREN. TUTORING AFTER SCHOOL. I LOVE THIS PROGRAM. I FEEL VERY LUCKY, AND I WANT TO THANK YOU SO MUCH FOR THE WORK THE COUNSEL I DID IS DOING WITH THIS POPULATION. THANK YOU.

CHAIR KAFOURY: THANK YOU. IS THAT THE END OF YOUR PRESENTATION?

MS. ROONEY: A COUPLE QUICK SLIDES.

CHAIR KAFOURY; WE'RE 15 MINUTES BEHIND SCHEDULE. , SO QUICK. THANK YOU.

MS. ROONEY: THANK YOU. OUR CBAC MEMBERS TOOK A TOUR OF THE CULTURALLY SPECIFIC MEALS AND WERE STRUCK BITE CAMARADERIE AND CONNECTION PEOPLE FELT. IT WAS A POWERFUL EXPERIENCE. I WANT TO SHARE A QUICK SUCCESS STORY, BECAUSE WE'VE ACTUALLY HAD THE BENEFIT OF HAVING THE FOOD POLICY -- WITHIN THE DEPARTMENT, THANKS TO COMMISSIONER SHIPRACK TO YOUR LEADERSHIP. AS MANY OF YOU KNOW AND YOUR STAFF CERTAINLY DO, ABOUT 22,000 FOLKS WERE POTENTIALLY LOSING THEIR SNAP BENEFITS BECAUSE OF A FEDERAL POLICY CHANGE AND BECAUSE OF HAVING ROBYN'S TIME, ENERGY, AND EXPERTISE WE'VE BEEN WORKING WITH HUMAN SERVICES AND OUR PARTNERS TO SHRINK THAT NUMBER DOWN TO JUST OVER 5,000. SO WE'VE BEEN ABLE TO WORK WITH OUR NONPROFIT COMMUNITY AND DHS TONE SURE PEOPLE HAVE EXEMPTIONS AND HAVEN'T LOST THEIR SNAP BENEFIT. WE'RE STILL WORKING ON THAT, BUT I THINK IT'S A GREAT EXAMPLE OF WHAT HAPPENS WHEN WE VICK THAT DEDICATE ED ATTENTION. THIS NEXT SLIDE, WE'LL TURN THIS INTO THE COLUMBIA RIVER GORGE AT SOME POINT. IDEALLY WE'D LIKE TO BE MORE UPSTREAM IN OUR EFFORTS. YOU'VE HEARD US TALK ABOUT POLICY, AND SOME OF OUR RECOMMENDATIONS FALL INTO THAT BUCKET OF BEING SURE PEOPLE ARE ABLE TO MOVE OUT OF POVERTY AND BE ABLE TO TAKE CARE OF THEIR OWN FOOD NEEDS. WE WANT TO LIVE YOU WITH A COUPLE RECOMMENDATIONS. POVERTY REDUCTION STRATEGIES, THINGS LIKE CHILD CARE, WORK, AND EMPLOYMENT EFFORTS ARE THINGS THAT WE AT THE DEPARTMENT ARE BEGINNING TO LOOK AT AND SEE A VALUE. TARGETED SNAP OUTREACH, WE DO A GREAT JOB IN THIS COMMUNITY, THERE ARE SPECIFIC POPULATIONS WHERE WE COULD DO BETTER. WORK FORCE SUPPORT, PARTICULARLY EMPLOYMENT AND TRAIN CAN, SO PEOPLE

HAVE ACCESS TO EMPLOYMENT AND TRAINING EFFORTS SO THEY CAN MAINTAIN THEIR BENEFITS. AND THEN THAT WORK TO EXPAND AND PROMOTE SCHOOL METES MEALS. WE'VE LEARNED WHAT NEEDS TO BE DONE AND NOW WE NEED TO ROLL UP OUR SLEEVES AND WORK WITH THE SCHOOL DISTRICTS AND INDIVIDUAL SCHOOLS TO HELP INCREASE ACCESS. THERE YOU GO. ANY QUESTIONS?

COMMISSIONER SMITH: I HAVE A COUPLE COMMENTS. THANK YOU FOR THE PRESENTATION. IT WAS GREAT. ONE OF THE THINGS I HAVE NOTED ABOUT THIS WAS THE BREAKFAST AT THE BILL, I LIKE THAT IDEA, BECAUSE PARTICULARLY IF YOU START WITH THE TITLE ONE SCHOOLS, AND EVERY KID CAN GET ONE BECAUSE THERE IS A STIGMA ABOUT USING THAT LUNCH CARD OR GOING THROUGH THE LUNCH CARD LINE. I THINK YOU NORMALIZE EVERYTHING IF EVERY KID CAN GET ONE AND START IN THOSE SCHOOLS, AND THE OTHER PIECE WAS, I LOVE THE SENIOR MEAL SITES. I DON'T KNOW IF YOU KNOW THIS, BUT I DO A PANCAKE AND BACON BREAKFAST EVERY OTHER MONTH, I INVITE ALL THE MEAL SITES TO COME OVER TO THE HOLLYWOOD SENIOR CENTER AND HAVE BREAKFAST. AND IT IS A REAL BIG DEAL, BECAUSE THEY HAVE MUSIC, THEY CAN SOCIALIZE WITH THEIR FRIENDS, FELLOWSHIP, AND THEY DON'T JUST EAT ONE MEAL. THEY STAY THERE FOR LIKE THREE HOURS AND WE FEED THEM. SO THERE'S A GREAT DEAL, YOU GET A LOT OF SATISFACTION OUT OF THAT. BUT THANK YOU. AND KEEP UP THE GOOD WORK.

COMMISSIONER BAILEY: I'LL BE BRIEF. I JUST WANT TO SAY TWO QUICK THANK YOUS. ONE TO COMMISSIONER SHIPRACK, THANK YOU FOR YOUR LEADERSHIP AND FOR GETTING THIS POSITION, WE CAN SEE WHAT A DIFFERENCE THAT IT'S MAKING. AND THANK YOU TO YOU ALL FOR YOUR WORK ON THIS, I UNDERSTAND FROM THE PRESENTATION, THE IMPORTANCE, THE COMPLEXITY, BUT C, THAT THERE JUST ISN'T ENOUGH BENEFIT OUT THERE FOR FOLKS THAT NEED IT. AND THAT'S BOTH, IT'S NOT JUST A LOCAL PROBLEM, BUT IT'S A STATE AND FEDERAL PROBLEM AS WELL. YOU'RE DOING A LOT OF WORK WITH FEW RESOURCES AND IT IS -- FOOD IS THE ROOT OF COMMUNITY, SO THANK YOU.

COMMISSIONER SHIPRACK: ROBYN, IT'S REALLY GOOD TO HAVE YOU ON THE TEAM. IT'S GREAT TO HEAR FROM ALL OF YOU. I AM A RELENTLESS READER, THANK YOU, LIESL, FOR YOUR BOOK RECOMMENDATION. AND I WANT TO SAY THAT AN IMPORTANT PART OF -- I'M GOING TO KEEP MY HANDS DOWN AND NOT DO THAT. AN IMPORTANT PART OF THIS ENTIRE PACKAGE IS THE COORDINATION, I BELIEVE WITH THE HEALTH DEPARTMENT, AS WELL AS WITH REALLY ALL OF THE DEPARTMENTS, MULTNOMAH COUNTY, BUT STARTING WITH HEALTH, I THINK THERE'S A REAL CONNECTION BETWEEN PHARMA AND FOOD. I'M NOT SAYING FARM WITH AN F, BUT PHARMA. I'M TALKING ABOUT TRAINING, AND EDUCATING PEOPLE IN THIS COMMUNITY ABOUT WHAT WE EAT. AND MY BOOK RECOMMENDATION IS "GOOD OMENS" WHICH HAS A

CHARACTER WHO IS ONE OF THE FOUR HORSEMEN OF THE APOCALYPSE AND HE IS IMPATIENTLY WAITING FOR THE WORLD TO END SO HE CAN DO HIS PRIMARY DUTY AND IN THE MEANTIME, TO ENTERTAIN HIMSELF HE HAS CREATED, IN FACT HE'S INVENTED FAST FOOD BY WHICH PEOPLE CAN EAT PRODUCTS WHICH LOOK, SMELL, AND TASTE LIKE FOOD, YET CONTAIN ZERO NUTRITIONAL CONTENT. HE FINDS OBESITY GREATLY ENTERTAINING, ESPECIALLY BECAUSE PEOPLE CAN EAT AND EAT AND NOT GET ANY NUTRITION AND GROW FAT AND SUFFER. AND I JUST -- AS A CHARACTER MAYBE HE'S A LITTLE NEGATIVE. BUT SINCE IT'S A NEIL GAIMAN BOOK IT IS ENTERTAINING. BUT I DO THINK THAT WE HAVE ISSUES THAT WE STRUGGLE WITH, AND I THINK THE IMMIGRANT COMMUNITY ACTUALLY IN SOME WAYS CAN BE INSTRUCTIVE TO US, BECAUSE THEY HAVEN'T BEEN RAISED ON THESE MARKETING CAMPAIGNS BUT I DO THINK FOOD IS MEDICINE, IS KIND OF THE OPPOSITE FROM OUR CHEAP FOOD ADDICTION, AND I THINK WE'RE CONSTANTLY BOMBARDED AND MARKETED TO WITH ALL KINDS OF SORT OF NEGATIVE MESSAGES THAT TREAT A LITTLE SLIM SECTION OF THE ECONOMY REALLY NICELY AND MAYBE GIVE PLEASURE TO THIS CHARACTER IN GOOD OMENS WHO, LET'S SEE, HIS NAME IS RAVEN STABLE. ANYWAY, THAT'S MY BOOK RECOMMENDATION, AND IT'S ALSO A RECOMMENDATION THAT AS WE GO FORWARD WE PAY ATTENTION TO THIS REALLY IMPORTANT CONFLUENCE BETWEEN PUBLIC HEALTH AND FOOD MARKETING.

COMMISSIONER MCKEEL: I JUST WANT TO SAY THANK YOU FOR YOUR PRESENTATION, AND IT IS VERY OBVIOUS YOU LOVE YOUR WORK. YOU CAN TELL THAT. I ALSO WANT TO THANK YOU FOR BEING SPECIFIC AROUND YOUR RECOMMENDATIONS, AND ALSO USING AN INTEGRATED APPROACH TO YOUR RECOMMENDATION. SO THANK YOU VERY MUCH FOR THAT.

CHAIR KAFOURY: THANK YOU. AND I KNOW THAT YOU TOUCHED ON A LOT OF REALLY IMPORTANT ISSUES HERE IN TALKING ABOUT MOVING UPSTREAM, I WAS CURIOUS, I KNOW YOU KNOW THIS TOO WELL, BUT I WANTED TO ASK, ANOTHER BENEFIT THAT TOO MANY PEOPLE ARE LEAVING ON THE TABLE IS THE EARNED INCOME TAX CREDIT. AND ANOTHER WAY THAT AS YOU TALKED ABOUT, LIESL, WE CAN SPEND A LITTLE MONEY UP FRONT AND GAIN A LOT OF MONEY AND ALSO STABILITY FOR FAMILIES IN ADDRESSING HOUSING INSTABILITY AND FOOD INSECURITY. SO I LOOK FORWARD TO TALKING WITH YOU MORE ABOUT THAT ISSUE AT A LATER DATE.

MS. ROONEY: ABSOLUTELY. TIMELY SINCE YESTERDAY WAS THE DEADLINE FOR FILING.

CHAIR KAFOURY: THANK YOU. THANKS SO MUCH.

**B.3 ERP REQUEST FOR PROPOSAL PROJECT UPDATE. PRESENTERS: SHERRY SWACKHAMER, DCA DIRECTOR AND CIO & MARISSA MADRIGAL DCM CHIEF OPERATING OFFICER (30 MIN)**

CHAIR KAFOURY: NEXT UP WE HAVE THE ERP REQUEST FOR PROPOSAL PROJECT UPDATE. WITH LOTS OF FABULOUS MULTNOMAH COUNTY EMPLOYEES. COME ON UP. BEFORE YOU GET STARTED, WE ARE RESCHEDULING ORIGINALLY WE HAD AT 11:30 A BOARD BRIEFING ON THE SELLWOOD BRIDGE PROJECT, WE'RE GOING TO RESCHEDULE THAT SO FIGURING YOU WOULD PROBABLY NEED MORE THAN 10 MINUTES TO GET YOUR PRESENTATION OUT. THANK YOU.

MARISSA MADRIGAL: THANK YOU. GOOD MORNING CHAIR AND COMMISSIONERS. EYE NAME IS MARISSA MADRIGAL, I'M THE CHIEF OPERATING OFFICER. AND I HOPE I CAN MAKE THIS PRESENTATION EVEN A LITTLE BIT AS EXCITING AS THE BRIEFING YOU JUST HAD ON FOOD. THIS IS DEFINITELY MORE OF AN INWARD LOOK AT THE COUNTY'S OPERATIONS. BUT I THINK WHAT WE HAVE TO SHARE WITH YOU HAS THE POTENTIAL TO HAVE A PROFOUND IMPACT ON OUR ABILITY TO BE EFFICIENT AND SERVE THE PUBLIC BETTER. SO WE'RE HERE WITH AN UPDATE OF OUR ENTERPRISE RESOURCE AND PLANNING SYSTEM REQUEST FOR PROPOSALS. OR THE ERP. WE BEGAN THIS SEVERAL MONTHS AGO, AND YOU'LL REMEMBER THAT SEVERAL YEARS AGO YOU PROVIDED FUNDING FOR AN ANALYSIS OF THE SYSTEM AND ONE OF THE RECOMMENDATIONS THAT CAME OUT OF THAT WAS THAT WE CONDUCT AN RANDALL RFP. BECAUSE IT'S COMPLEX, AND LONG, AND THE SYSTEM IS ONE OF OUR CRITICAL PIECES OF TECHNOLOGY INFRASTRUCTURE, WE WANTED TO UPDATE YOU MIDWAY AND JUST MAKE SURE THAT YOU'RE IN THE LOOP AND WE HAVE YOUR QUESTIONS ANSWERED.

SO YOU MAY BE ASKING WHAT IS AN ERP AGAIN? AND SIMPLY PUT, IN TRANSPORTATION TERMS, THE ERP IS KIND OF LIKE OUR LIFELINE BRIDGE, THE BURNSIDE. IT IS AT THE CORE OF SO MUCH OF OUR WORK. AND IT IS AT THE END OF ITS USEFUL LIFE HERE. SO THE ERP SYSTEM, ANY ERP SYSTEM TRACKS THE MOVEMENT OF PEOPLE AND MONEY THROUGHOUT THE COUNTY ORGANIZATION. IT'S HOW WE PAY PEOPLE, IT'S HOW WE PAY VENDORS, IT'S HOW WE GENERATE REPORTS AND CAPTURE DATA, IT'S AT THE CORE OF ALMOST EVERYTHING WE DO. AND WE'VE BEEN NOTIFIED BY OUR CURRENT VENDOR THAT THEY WILL NO LONGER SUPPORT OUR EXISTING SYSTEM. SO EVEN IF WE WANTED TO STAY WITH OUR ALMOST 20-YEAR-OLD SYSTEM, WE WOULD EVENTUALLY RUN INTO BIG TROUBLE. I WON'T GO THROUGH ALL OF THESE, BUT THIS IS JUST A DETAILED LIST OF SOME OF THE FUNCTIONS THAT OUR CURRENCIES ITEM HAVE AND TO GIVE ASENSE OF VOLUME, OVER 9,000 TRANSACTIONS ARE COMPLETED IN THIS SYSTEM EVERY SINGLE WEEK. SO WE WANTED TO PROVIDE AN ANALOGY TO EXPLAIN KIND OF WHAT OUR DILEMMA IS WITH OUR CURRENCIES ITEM, AND WHY CHANGE IN THIS CASE, THE MASSIVE IS A GOOD THING. OUR SYSTEM IS ALMOST 20 YEARS OLD, AND IF YOU HARKEN BACK TO WHAT YOUR OTHER TECHNOLOGY WAS LIKE 20 YEARS AGO, IT WOULD ROOK A LOT LIKE THIS. A NOKIA OR OTHER

BRAND, WE WON'T DISCRIMINATE, BRIDGE PHONE THAT'S FUNCTIONAL, IT CAN PERFORM BASIC TASKS, YOU CAN CALL PEOPLE, YOU CAN VERY INEFFICIENTLY SEND TEXT MESSAGES, BUT IT DOESN'T DO MUCH MORE THAN THAT. IF YOU WANT TO CHECK YOUR BANK BALANCE, YOU'VE GOT TO CALL A 1-800-NUMBER AND TALK TO SOMEBODY. IF YOU WANT TO CHECK YOUR CALENDAR, YOU ACTUALLY PUT YOUR PHONE DOWN AND PULL OUT YOUR FRANKLIN PLANNER. IF YOU JUMP IN A POOL WITH YOUR PHONE IN YOUR POCKET, EVERYTHING IS FRIED, YOUR CONTACTS ARE GONE AND YOU'RE STARTING FRESH. NOTHING IS BACKED UP TO THE CLOUD. AND YOUR CONTRACT TERMS ARE REALLY, REALLY BAD.

COMMISSIONER SMITH: I HAVE A CLARIFICATION. WE'RE NOT TALKING ABOUT PHONE SYSTEMS, WE'RE TALKING ABOUT A SOFTWARE SYSTEM THAT SUPPORTS ALL OF THE CONTRACTING AND THE THINGS WE DO. SO THAT PEOPLE KNOW, IT'S CLEAR WE'RE NOT TALKING ABOUT A PHONE, WE'RE TALKING ABOUT A SOFTWARE SYSTEM THAT WE'RE USING.

MARISSA MADRIGAL: ABSOLUTELY.

COMMISSIONER SMITH: TO CONNECT ALL THIS TOGETHER.

MARISSA MADRIGAL: ABSOLUTELY. BUT BECAUSE THAT SYSTEM IS SO COMPLEX AND HARD TO VISUALIZE WE THOUGHT WE'D PRESENT YOU WITH AN ANALOGY THAT PEOPLE COULD RELATE TO IN THEIR EVERY DAY. SO WHAT WE NEED IS SOMETHING A LITTLE BIT MORE LIKE OUR SMARTPHONE, WHERE THE TECHNOLOGY IS CURRENT, AND CONSISTENTLY UPDATED, IT'S NOT ONLY DOES THE BASICS TASKS AND IT'S FUNCTIONAL, BUT HAS DIFFERENT APPS. SO, FOR EXAMPLE, I CAN LOOK UP MY BANK ACCOUNT ON MY PHONE. I CAN -- I HAVE ANOTHER APP THAT HAS A DASHBOARD THAT SHOWS MOW HOW I'M SPENDING "MONEYBALL" IN A REALLY PRETTY GRAPH, AND I DON'T HAVE TO DO ANYTHING SPECIAL TO PULL THAT UP. THE -- MY CONTRACTS THAT I HAVE RIGHT NOW WITH MY CELL PHONE IS WAY BETTER THAN IT WAS 20 YEARS AGO. AND THOSE ARE THE SAME KINDS OF FEATURES AND CHARACTERISTICS THAT WE'LL BE LOOKING FOR IN OUR NEW SYSTEM. SIMILARLY, WITH THE SMARTPHONE, YOU CAN DOWNLOAD AN APP TO ADD FUNCTIONALITY. THESE NEW ERP SYSTEMS ARE SIMILAR, WHERE YOU CAN PUT -- PULL TOGETHER DIFFERENT FUNCTIONS AND HAVE THE TECHNOLOGY EVOLVE WITH YOUR ORGANIZATION, RATHER THAN JUST INSTALLING IT ONCE AND THEN WAITING AND HAVING TO REPLACE THE WHOLE THING AGAIN TO GET DIFFERENT FUNCTIONALITY. SO OUR ORGANIZATION NEEDS A SMARTPHONE. NEEDS A SMART ERP TO DO ITS BUSINESS, AND THERE ARE FOUR BIG IMPORTANT REASONS BEYOND JUST BUREAUCRATS GONE WILD WANTING TO HAVE A COOLER TECHNOLOGY SYSTEM, THAT IS IMPORTANT FOR THE ORGANIZATION AND THE PUBLIC THAT WE HAVE IT. RESILIENCY, EFFICIENCY, SECURITY, AND TRANSPARENCY. OUR NEW ERP SYSTEM WILL BE CLOUD-BASED. WHICH REALLY MOVES USA QUANTUM LEAP FORWARD IN

OUR RESILIENCY AND ABILITY TO RESPOND AFTER A DISASTER. IF GOD FORBID CASCADIA STRUCK WHEN WE HAVE OUR NEW SYSTEM, WE WERE ACTUALLY TALKING ABOUT, WE WOULD -- ALL WE WOULD NEED TO DO IS DRIVE SOME PEOPLE TO WHERE THEY COULD GET INTERNET AND THE ENTIRE COUNTY TO CONTINUE THE FINANCIAL FUNCTIONS, PEOPLE COULD GET PAID, BILLS COULD BE PAID, SIMPLY WITH A LOG-IN AND AN INTERNET CONNECTION. THAT IS NOT THE CASE TODAY. THE SYSTEM WE HAVE NOW LIVES IN SEVERAL BUILDINGS IN THE AREA. ON COMPUTERS THAT WE HAVE TO UPDATE. SO IT'S A VERY DIFFERENT LESS RESILIENT SYSTEM. THE NEXT IS EFFICIENCY. WE HAVE SOME -- WE HAVE LIMITED ABILITY TO PULL REPORT AND DATA OUT OF OUR CURRENCIES ITEM, BUT IT TAKES A LOT OF PEOPLE AND RESOURCE AND TIME TO DO THAT. THE NEW SYSTEMS, BECAUSE OF TECHNOLOGY'S FOCUS ON DATA, HAVE A LOT OF THINGS BUILT IN, THEY'RE A LOT MORE INTUITIVE. AND WE EXPECT TO BE ABLE TO PULL DATA MORE EASILY AND SPEND MORE TIME ON THE ANALYSIS RATHER THAN CLEANING THE DATA AND COBBLING TOGETHER DIFFERENT REPORTS.

SECURITY IS -- WOULD BE A HUGE UPGRADE, AGAIN, WITH THESE CLOUD-BASED SYSTEMS. THE COMPANIES THAT PROVIDE THESE SERVICES ARE INVESTING WAY MORE AND MORE -- AND BETTER IN SECURITY TECHNOLOGY THAN WE EVER COULD. AND SO WE HAVE ADDITIONAL SECURITIES THAT WE COULD COUNT ON. AND LASTLY, THE QUANTUM LEAP WE WOULD MAKE IN DATA, ACCESSIBILITY, AND REPORTING IS GOING TO IMPROVE OUR TRANSPARENCY. WHEN YOU ASK US FOR A REPORT NOW, IT MIGHT TAKE A FEW MONTHS, MAYBE A YEAR DEPENDING ON THE COMPLEXITY OF THE QUESTION. THAT TIME LINE IS GOING TO BE SIGNIFICANTLY REDUCED IN THESE NEW SYSTEMS. AND I THINK THAT'S A WIN FOR YOU, AND FOR THE PUBLIC AS WELL. AND THE ORGANIZATION BEING ABLE TO HAVE MORE DATA DRIVEN DECISIONS. SO BEFORE I TURN IT OVER TO SHERRY, I WANTED TO REVIEW THE TIME LINE OF HOW WE GOT TO HERE. AGAIN, OUR CURRENCIES ITEM WAS IMPLEMENTED IN 1999, WE'RE STILL PARTYING LIKE IT'S 1999, IT WAS A RESPONSE TO Y2K. IT'S BEEN A LONG TIME SINCE WE HEARD THAT PHRASE, BUT THAT'S HOW LONG WE'VE HAD THAT SYSTEM. WE'VE ONLY IMPLEMENTED ONE NEW FUNCTION IN 2012. WE ADDED A MODULE FOR CONTRACT AND PROCUREMENT IN 2014, YOU APPROVED THE FUNDING FOR THE REPORT. IN ADDITION TO RECOMMENDING AN RFP, IDENTIFIED WE HAVE 57 DIFFERENT GAPS IN STAFF REQUIREMENTS. TWO BIG BUCKETS OF THOSE ARE MOBILITY AND REPORTS. AND THE MOBILITY IS NOT JUST MORE CONVENIENT, IT'S MORE RESILIENT. AND THEN IN AUGUST WE KICKED OFF THE REQUEST FOR PROPOSAL.

COMMISSIONER SMITH: MADAM CHAIR, I HAVE A QUESTION. MARISSA, ARE WE BASICALLY SAYING WE'RE TRYING TO MOVE AWAY FROM SAP BECAUSE THEY DON'T HAVE THE TECHNOLOGY, OR WE'RE NOT GOING TO PAY THE COST THAT IT WOULD TAKE TO GET A COMPARABLE FUNCTIONALITY THAT WE WANT IN THIS CURRENCIES ITEM?

MARISSA MADRIGAL: WELL, SAP HAS A NEW PRODUCT, SO IT'S -- THERE'S A POTENTIAL THAT OUR NEW SYSTEM WOULD CONTINUE TO BE SAP BUT JUST A DIFFERENT PRODUCT THAT THEY OFFER. SO EITHER, YOU KNOW, NO MATTER WHAT WE NEED TO REPLACE SAP. BUT WE COULD REPLACE IT WITH THE NEW SAP OR ANOTHER --

COMMISSIONER SMITH: THAT'S WHAT I WAS WANTING TO GET FROM YOU. IT'S NOT SAP, BECAUSE I IMAGINE YOU HAVE FOLKS LIKE THE CITY OF PORTLAND, NIKE, AND ALL THESE BIG FOLKS, I CANNOT IMAGINE THAT THEY WOULD BE CONNECTED WITH SAP AND NOT HAVE FUNCTIONALITY TO WHAT WE NEED. I JUST WANT TO BE CLEAR, SO WHEN WE'RE LOOKING AT THIS, THAT WE'RE NOT SAYING, WE DON'T WANT TO WORK WITH SAP.

MARISSA MADRIGAL: NOT AT ALL.

COMMISSIONER SMITH: BUT THAT'S THE IMPRESSION YOU GET FROM YOUR REPORT, IS THAT IT'S REALLY OUTDATED.

MARISSA MADRIGAL: OUR CURRENT SAP SYSTEM IS OUTDATED.

COMMISSIONER SMITH: BUT WE COULD USE --

MARISSA MADRIGAL: WE COULD UPGRADE TO A NEW SAP, OR A NEW --

COMMISSIONER SMITH: CLOUD-BASED, WHATEVER.

YES.

CHAIR KAFOURY: ANY OTHER QUESTIONS? COMMISSIONER BAILEY?

COMMISSIONER BAILEY: MAYBE YOU'LL COVER THIS IN YOUR PRESENTATION. IT SOUNDS LIKE YOU'RE NOT DONE YET.

MARISSA MADRIGAL: WE'RE NOT DONE YET.

SHERRY SWACKHAMER: THANK YOU. GOOD MORNING, I'M SHERRY SWACKHAMER, DIRECTOR OF THE DEPARTMENT OF COUNTY ASSETS AND THE CHIEF INFORMATION OFFICER. AND I'M GOING TO PICK UP THE NEXT SLIDE. WE HAD TWO GOALS WITH OUR CURRENT PROJECT, OUR REQUEST FOR PROPOSAL. AND THAT WAS TO SELECT A SOFTWARE PACKAGE THAT MEETS THE NEEDS OF THE COUNTY STAFF. AND TO SELECT SYSTEMS INTEGRATOR TIME PLEMENT THAT PACKAGE AND TO BE ACCOUNTABLE FOR BOTH MANAGING THE VENDORS AND MANAGING THE IMPLEMENTATION. SO WE ACTUALLY THROUGH THIS PROCESS HAVE HAD TWO TRACKS YOU MIGHT BE ASKING YOURSELF, WHAT IS A SYSTEM INTEGRATOR? HERE'S A LONG

DEFINITION, BUT IT'S BASICALLY A COMPANY THAT IS VERY SKILLED AT IMPLEMENTING COMPLEX SYSTEMS LIKE ERP SYSTEM. AND THEY TRY TO BRING ORDER TO COMPLICATED DEPLOYMENTS AND WE WOULD PREFER THE ORDER ON THE RIGHT SIDE THAN THE LEFT SIDE. AN OWNER'S REP, OR SURGICAL TEAM THAT HELPS YOU, BRING IN THE EXPERTS WHO KNOW WHATEVER PRODUCT YOU PICK. OUR RECENT ACTIVITIES, WE RELEASED THE FIRST RFP FOR THE SOFTWARE ON NOVEMBER 20TH OF 2015, WE RECEIVED 12 PROPOSALS FROM VENDORS OF ALL SIZES THROUGH THAN EVALUATION PROCESS WE NARROWED THE SELECTION. AND HELD ON-SITE DEMOS THAT WERE COMPLETED IN MARCH OF 2016. AND FROM THAT PROCESS, WE HAVE NOW NARROWED DOWN OUR SELECTION TO REALLY WHAT WE CALL TWO SOLUTION SETS. AND THAT IS TWO PRIMARY ERP VENDORS, ONE IS SAP, ONE IS A COMPANY CALLED WORK BAY. AND WE'RE BOTH -- WE HAVE ALSO DECIDED WHAT OTHER PROJECTS WE NEED.

SHERRY SWACKHAMER: SO NEITHER OF THEM PROVIDE EVERYTHING WE NEED, BUT WE HAVE TWO SOLUTION SETS, AND THEN OUR NEXT TRACK WAS TO LOOK AGENCIES ITEMS INTEGRATORS, THE FIRST ROUND OF SYSTEMS INTEGRATORS EVALUATION WAS INCLUDED AT THE END OF MARCH, AND WE'RE IN THE PROCESS NOW OF THE FINAL SELECTION FOR OUR SYSTEMS INTEGRATOR AND OUR FINAL VENDOR SELECTION BETWEEN THE TWO THAT I TALKED ABOUT. AND WE EXPECT THAT THIS WILL BE COMPLETED BY THE END OF JUNE OF THIS YEAR, AND -- OF 2016. AND IN JUNE, WE HAVE DEMONSTRATIONS, WE'LL BE SCHEDULING DEMONSTRATIONS FOR THE SYSTEMS INTEGRATORS TO REALLY HAVE A DAY EACH TO TELL US BASED ON WHATEVER PRODUCT, WHICHEVER OF THOSE TWO SOLUTION SETS THEY WOULD LIKE TO IMPLEMENT, HOW THEY WILL DO IT, WHAT THEY KNOW ABOUT THOSE PRODUCTS, AND CONVINCING US WHO IS THE BEST FIT TO IMPLEMENT ONE OF THESE PRODUCTS FOR US. AND THROUGHOUT THIS IT'S BEEN VERY IMPORTANT TO US THAT WE HAVE PARTICIPATION AND REPRESENTATION FROM ALL OF THE COUNTY DEPARTMENTS, AND WE HAVE HAD A SIGNIFICANT AMOUNT OF PARTICIPATION THROUGHOUT, AND WE'RE VERY PLEASED WITH THAT. BECAUSE AS I'LL SAY LATER, THIS NEW PRODUCT, BE IT SAP OR A DIFFERENT VENDOR, WILL TOUCH EVERY COUNTY EMPLOYEE IN ONE WAY OR ANOTHER. I DREW THE SHORT STRAW TO TALK ABOUT DOLLARS. IN OUR INITIAL HIGH-LEVEL FIRST ROUND OF PROPOSALS, WE RECEIVED A LOW BID OF 15.5 MILLION, AND A HIGH BID OF 36 MILLION. THESE ARE FIVE-YEAR COSTS. WE EXPECT THESE NUMBERS ARE GOING TO CHANGE, WE HAVE -- WHEN WE GO THROUGH OUR FINAL SELECTION AND ALSO WHEN WE NEGOTIATE PRICE, WE DON'T THINK IT WILL BE LOWER THAN 15.5 MILLION, AND WE HOPE IT ISN'T ANY HIGHER THAN 36 MILLION, AND AGAIN, THESE ARE FIVE-YEAR COST, BUT WE WON'T KNOW UNTIL WE MAKE THE FINAL SELECTION.

COMMISSIONER SMITH: MADAM CHAIR. SHERRY, SO ARE YOU SAYING ONE OF THE TWO, THE SAP OR THE OTHER ONE HAS A \$15 MILLION --

I'M SAYING OF THE TOTAL 12 WE RECEIVED ORIGINALLY.

COMMISSIONER SMITH: OKAY.

SHERRY SWACKHAMER: WE HAVEN'T RECEIVED FINAL COST FOR THE TWO SOLUTION SETS. THAT WILL BE PART OF OUR NEXT PROCESS. THESE ALSO DON'T INCLUDE OFFSET COSTS FOR OUR CURRENT PRODUCT THAT WOULD CHANGE, SO THAT WOULD GO AWAY BECAUSE WE DECOMMISSIONED. AND IT DOESN'T INCLUDE INTERNAL COSTS FOR BACKFILLING DURING THE IMPLEMENTATION, OR ANY ADDITIONS OF THEFT WHERE WE CAN SELECT A PRODUCT THAT REQUIRES MORE. WHEN WE TALKED ABOUT THIS INITIALLY WE HAD -- GARTNER HAD PRESENTED A NUMBER OF -- WE HAD DONE A 10-YEAR TOTAL COST OF OWNERSHIP AND WE WERE AT \$90 MILLION OVER 10 YEARS WHICH IS ONE OF THE THINGS THAT DROVE US TO DO. THIS ONCE WE MAKE OUR FINAL SELECTION, WE'LL COME BACK WITH A TOTAL COST OF OWNERSHIP FOR THAT. FOR THOSE PRODUCTS. OUR NEXT STEPS AS I MENTIONED, WILL COMPLETE THE FINAL ROUND FOR SYSTEMS INTEGRATORS IN JUNE. WE'LL AWARD TO VENDORS, THE VENDOR OR VENDORS. AND WE'LL START A CONTRACTING PROCESS. WE EXPECT BECAUSE THIS WILL BE COMPLICATED THAT IT WILL TAKE ABOUT NINE MONTHS. AND THEN WE WILL START IN JULY 2017 OR BEFORE OUR PREPARATION AND REIMPLEMENTATION WORK. WE WOULD EXPECT BIG DOLLARS FOR THIS PRODUCT TO BE A PART OF OUR FISCAL YEAR 2018 BUDGET REQUEST.

OUR NEXT STEPS, WE'VE ALREADY REALLY STARTED THINKING ABOUT OUR CHANGE READINESS AND IMPLEMENTATION PLANS. WE WILL BEGIN DOING IN MORE DETAIL THAT WORK THIS FALL. WE'LL START DEVELOPING AND EXECUTING TRAINING AND SUPPORT PROGRAMS BECAUSE AS WE LOOK AT HOW TO PREPARE AND PLAN, ONCE WE MAKE A SELECTION, WE'RE GOING TO NEED TO UNDERSTAND THE PRODUCT THAT WE BOUGHT IN ORDER TO MAKE THE RIGHT CONFIGURATION AND CLEAN-UP DECISIONS BECAUSE WE WANT TO REALLY BE PREPARED IN 2018 TO REALLY IMPLEMENT AND NOT BE TRYING TO CLEAN UP DATA AND DOING OTHER CONFIGURATIONS WHILE WE'RE IMPLEMENTING, WE REALLY WANT TO BE CLEAN AND JUST GET IT DONE. AND BE EFFECTIVE. AND EFFICIENT. WE'RE PRIORITIZING THE FUNDS THAT WE HAVE TO REALLY USE FOR OUR PREPLANNING AND PREPARATION AND WE'LL BE COMING TO YOU IN 2018 FOR OUR -- FOR A BIGGER REQUEST. AND THIS JUST GIVES YOU AN IDEA OF THE COMPLEXITY. WE'VE ALREADY STARTED ABOUT CHANGE MANAGEMENT. THIS SYSTEM, AGAIN, WILL IMPACT EVERY COUNTY EMPLOYEE, SOME MORE THAN OTHERS, BUT DEFINITELY EVERYONE. THIS GIVES YOU AN IDEA REALLY OF FROM AN ORGANIZATIONAL CHANGE PERSPECTIVE, ALL THE THINGS WE'LL HAVE TO DO IN THE BIG CATEGORIES OF PLANNING, DEVELOPING, ENGAGING PEOPLE, THE EXECUTION OF RIGHT BEFORE WE IMPLEMENT EVERYBODY BEING TRAINED, A TRANSITION AFTER THAT, IF YOU THINK ABOUT WHAT WE DID WHEN WE

IMPLEMENTED GOOGLE, WHICH WAS ONE OF OUR BIGGEST IMPLEMENTATIONS PRIOR TO THIS, THIS IS MUCH BIGGER AND MUCH MORE COMPLEX AND ONGOING SUPPORT AFTERWARDS, AND ALSO ALONG THE BOTTOM YOU'LL SEE OUR ESTIMATED TIME LINES. IN CLOSING, WHAT WE'RE LOOKING FOR FROM AN OVERALL PERSPECTIVE IS BEST VALUE FOR THE COUNTY. SO BALANCING ALL OF THOSE THINGS TO PROVIDE MULTNOMAH COUNTY AND OUR EMPLOYEES WHAT THEY REALLY NEED TO DO TO DO THEIR WORK. AND I DO WANT TO INTRODUCE JACOB, OUR PROJECT MANAGER AND ASSISTING US WITH SLIDES TODAY. AND HE'S DONE A TREMENDOUS JOB WITH THIS PROJECT.

CHAIR KAFOURY: WELCOME.

COMMISSIONER BAILEY: I UNDERSTAND INVESTING IN THE INFRASTRUCTURE THAT RUNS COUNTIES AND ALWAYS THE MOST HIGH PROFILE THINGS BUT OF COURSE EVERYTHING THAT WE DO. THAT SAID, I OFTEN GET NIGHTMARES WHEN I THINK ABOUT PUBLIC I.T. PROJECTS.

SHERRY SWACKHAMER: SO DO I.

COMMISSIONER BAILEY: FINGERS CROSSED. SO I GUESS A QUESTION, A COMMENT, ONE U. THE QUESTION IS YOU MADE THE ANALOGY TO THE CELL PHONE, YOU TALKED ABOUT SAP AS A RELATIVELY OBSOLETE SYSTEM. THEORETICALLY WE COULD REUP WITH THEM, BUT AS WE'RE LOOKING AT THIS, ARE WE LOOKING AT FUTURE PROOFING THE DECISION WE'RE MAKING NOW IN A WAY WHERE WE'RE -- WE HAVE A CONTRACT THAT LEADS TO CONTINUOUS UPGRADE AND REVAMPING SO WE DON'T HAVE TO DO THESE JUMPS?

SHERRY SWACKHAMER: YES. DEFINITELY. AND WE HAVE A GOOD CONTRACTING GROUP, BUT ALSO THE COUNTY ATTORNEY'S OFFICE HAS RECENTLY ADDED A TECHNOLOGY ATTORNEY TO SUPPORT US, AND I FEEL LIKE WITH THAT ADDITION THAT WE ARE IN A VERY GOOD PLACE TO BE ABLE TO NEGOTIATE AN APPROPRIATE CONTRACT. AND THAT, AGAIN, HAS BEEN ONE OF THE OTHER DRIVERS, THAT THE CONTRACT WE CURRENTLY HAVE IS DEFINITELY NOT FAVORABLE TO US.

COMMISSIONER BAILEY: THE COMMENT WOULD BE THAT I WOULD HOPE AS YOU GO THROUGH THIS PROCESS YOU FEEL FREE TO COMMENT ON THIS IF YOU WANT, AS YOU KNOW, WE HAVE AN AMAZING TECH COMMUNITY HERE IN PORTLAND AND MULTNOMAH COUNTY. AND A LOT OF FIRMS ARE DOING GREAT WORK, I'M REMINDED OF A CASE STUDY THAT WAS DONE AFTER COVER OREGON CHALLENGES, IN WHICH A FIRM WENT IN AND WORKED WITH THE STATE IN HELPING RECOVER FROM THAT PROCESS. MY HOPE WOULD BE YOU HAVE AN OUTREACH TO SOME OF THOSE FIRMS THAT EVEN IF THEY AREN'T NECESSARILY THE FIRMS THAT CAN PROVIDE THE CAPACITY

FOR THE SYSTEM THAT WE NEED, THAT THEY'RE HELPING TO PROVIDE INPUT ON HOW WE SCOPE THAT GIVEN BEST PRACTICES IN THE TECH COMMUNITY.

SHERRY SWACKHAMER: VERY GOOD POINT.

COMMISSIONER SMITH: MADAM CHAIR, YOU KIND OF TOOK MY QUESTION, I WAS TRYING TO FIGURE OUT IF WE HAD LOCAL COMPANIES WHO HAD APPLIED OF THE 12, AND THE TWO WE HAVE REMAINING, ARE THEY LOCAL COMPANIES?

SHERRY SWACKHAMER: I DON'T BELIEVE WE HAD ANY LOCAL COMPANIES IN THE 12. THESE ARE FAIRLY LARGE COMPLEX SYSTEMS, AND NOT NECESSARILY PORTLAND-BASED TECHNICAL COMPANIES.

COMMISSIONER SMITH: EVEN WITHIN THE REGION IN THE PACIFIC NORTHWEST, WE PUT A LOT OF MONEY ON THE STREETS, AND WE KNOW OUR ECONOMIC DRIVER, AND ONE OF THE THINGS I THINK THAT WE NEED TO ALSO THINK ABOUT AS WE'RE DEALING WITH THESE CONTRACTS IS THAT WE ARE HIRING LOCAL, AND I'M NOTICING MORE AND MORE WE'RE NOT DOING, THAT WE'RE GOING OTHER PLACES. I DON'T KNOW IF IT'S AN ISSUE OF LOCAL COMPANIES DON'T KNOW ABOUT THE RFPS THAT ARE AVAILABLE, OR IF WE'RE NOT DOING OUTREACH TO THE COMMUNITY HERE.

SHERRY SWACKHAMER: I DON'T BELIEVE THERE ARE ANY COMPANIES HERE THAT PROVIDE THIS RESOURCE.

COMMISSIONER SMITH: OKAY. I WAS JUST ASKING THE QUESTION. THANK YOU.

COMMISSIONER SHIPRACK: ONE OF THOSE RARE OCCASIONS I'M DUMBFOUNDED. THANK YOU FOR DOING THIS. I THINK IT'S GREAT THAT WE'RE GOING TO CATCH UP WITH THE FUTURE AFTER 15 YEARS OF RELYING ON 15-YEAR-OLD NOW TECHNOLOGY. AND I DO LOOK FORWARD TO THIS AS BEING IMPLEMENTED AS A CONSTITUENT OF D3.

CHAIR KAFOURY: WILL YOU CALL US WHEN WE -- WITH YOUR CONCERNS?

COMMISSIONER SHIPRACK: I WILL PROBABLY BE TESTIFYING DURING THE PUBLIC COMMENT EVERY THURSDAY. YOU CAN LOOK FORWARD TO THAT. [LAUGHTER]

CHAIR KAFOURY: THANK YOU. I THINK IT REMINDS ME OF A LITTLE LIKE THE PAINT JOB I NEED TO DO ON MY HOUSE. THE STICKER PRICE IS SO BLINDING, BUT YOU KNOW YOU GOTTA DO IT. WE LOOK FORWARD TO HEARING WHAT COMES NEXT. THANK YOU.

SHERRY SWACKHAMER: GREAT. THANK YOU.

CHAIR KAFOURY: ALL RIGHT. THANKS TO EVERYONE WHO STAYED FOR ALL OF OUR FABULOUSLY FASCINATING PRESENTATIONS.

**B.4 BOARD BRIEFING ON SELLWOOD BRIDGE PROJECT. PRESENTERS: IAN CANNON, SELLWOOD PROGRAM MANAGER AND MIKE BAKER, DAVID EVANS & ASSOC., OWNER'S REPRESENTATIVE (30 MIN) [POSTPONED UNTIL MAY 12, 2016]**

CHAIR KAFOURY: WE WILL RESCHEDULE SELLWOOD BRIDGE, SO DON'T WORRY, IF THAT'S WHY YOU WERE TUNING IN, OR THAT'S WHY YOU SHOWED UP TODAY, IT WILL BE BACK BEFORE YOU. SEE YOU ON THURSDAY.

**ADJOURNMENT – 11:47 AM**

ALL RIGHT. HAVING NO FURTHER BUSINESS, WE ARE ADJOURNED.

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