



Multnomah County Oregon

Board of Commissioners & Agenda

connecting citizens with information and services

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APRIL 4 & 6, 2006 BOARD MEETINGS FASTLOOK AGENDA ITEMS OF INTEREST

Pg 2	9:00 a.m. Tuesday MCSO Personnel Costs and Overtime Update No. 2
Pg 2	9:30 a.m. Tuesday Wraparound Oregon
Pg 2	10:00 a.m. Tuesday IT Disaster Recovery and Security Briefing
Pg 2	10:15 a.m. Tuesday Hansen Relocation Comprehensive Project Plan Briefing
Pg 2	11:15 a.m. Tuesday Columbia River Crossing
Pg 4	9:35 a.m. Thursday Resolution Authorizing Condemnation for Improvements at NE 223rd Av and NE Sandy Blvd in Fairview
Pg 4	10:05 a.m. Thursday Pandemic Influenza Planning & Community Engagement Update
Pg 4	10:30 a.m. Thursday Multnomah County Sixth Annual Public Health Heroes Celebration

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Thursday, 9:30 AM, (LIVE) Channel 30

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Tuesday, April 4, 2006 - 9:00 AM
Multnomah Building, First Floor Commissioners Boardroom 100
501 SE Hawthorne Boulevard, Portland

BOARD BRIEFINGS

- B-1 **9:00 AM:** Multnomah County Sheriff's Office Operations and Policy Issues: Personnel Costs and Overtime Update No. 2. Presented by Sheriff Bernie Giusto, Larry Aab and Christine Kirk. 30 MINUTES REQUESTED.
- B-2 **9:30 AM:** Wraparound Oregon: Building a Coordinated System of Services for Children with Mental Health Disorders and their Families. Presented by Judge Nan Waller, Alice Galloway, Rob Abrams and Loren Calkins. 30 MINUTES REQUESTED.
- B-3 **10:00 AM:** Briefing on Information Technology Disaster Recovery and Information Technology Security. Presented by Becky Porter. 15 MINUTES REQUESTED.
- B-4 **10:15 AM:** Briefing on the Hansen Relocation Comprehensive Project Plan. Presented by Doug Butler and Pam Krecklow. 60 MINUTES REQUESTED.
- B-5 **11:15 AM:** Columbia River Crossing Update. Presented by Rob de Graff and John Osborn. 45 MINUTES REQUESTED.

Thursday, April 6, 2006 - 9:30 AM
Multnomah Building, First Floor Commissioners Boardroom 100
501 SE Hawthorne Boulevard, Portland

REGULAR MEETING

CONSENT CALENDAR - 9:30 AM

DEPARTMENT OF COMMUNITY SERVICES

- C-1 RESOLUTION Authorizing Execution of Contract between Multnomah County, Seller and CLIFF B. & MIRELA NELSON, Purchasers for Tax-Foreclosed Property Sold at Public Sale and Deed to Purchasers at Contract Completion
- C-2 RESOLUTION Authorizing Execution of Contract Between Multnomah County, Seller and SYNERGY REAL ESTATE, INC, Purchaser for Tax-Foreclosed Property Sold at Public Sale and Deed to Purchaser at Contract Completion
- C-3 RESOLUTION Authorizing Execution of Contract Between Multnomah County, Seller and THE TINDALL FAMILY PROPERTIES LLC, Purchaser for Tax-Foreclosed Property Sold at Public Sale and Deed to Purchaser at Contract Completion
- C-4 RESOLUTION Authorizing Execution of Contract Between Multnomah County, Seller and EDGAR A. & PATRICE M. WESTPHAL, Purchasers for Tax-Foreclosed Property Sold at Public Sale and Deed to Purchasers at Contract Completion

REGULAR AGENDA - 9:30 AM

PUBLIC COMMENT - 9:30 AM

Opportunity for Public Comment on non-agenda matters. Testimony is limited to three minutes per person. Fill out a speaker form available in the Boardroom and turn it into the Board Clerk.

DISTRICT ATTORNEY'S OFFICE - 9:30 AM

- R-1 9:30 AM: PROCLAMATION Proclaiming April 2006 Child Abuse Prevention Month in Multnomah County, Oregon

DEPARTMENT OF COMMUNITY SERVICES - 9:35 AM

R-2 RESOLUTION Authorizing Condemnation and Immediate Possession of Real Property Necessary for the Purpose of Constructing Improvements at the Intersection of NE 223rd Avenue with NE Sandy Boulevard in the City of Fairview

DEPARTMENT OF COUNTY HUMAN SERVICES - 9:40 AM

R-3 RESOLUTION Approving the Multnomah County Mental Health and Addiction Services Fiscal Year 2007-2009 Biennial Implementation Plan. Presented by Nancy Winters and Ray Hudson. 20 MINUTES REQUESTED.

DEPARTMENT OF HEALTH - 10:00 AM

R-4 NOTICE OF INTENT to Submit a Proposal to the Centers for Diseases Control and Prevention to Identifying "Ground-Breaking" Behavioral Interventions to Prevent Human Immunodeficiency Virus (HIV) Transmission in High Risk Groups Grant Competition

R-5 Pandemic Influenza Planning and Community Engagement Update. Presented by Lillian Shirley and Gary Oxman. 25 MINUTES REQUESTED.

R-6 Multnomah County Sixth Annual Public Health Heroes Celebration. Presented by Lillian Shirley. 50 MINUTES REQUESTED.



MULTNOMAH COUNTY AGENDA PLACEMENT REQUEST

Board Clerk Use Only

Meeting Date: 04/04/06
Agenda Item #: B-1
Est. Start Time: 9:00 AM
Date Submitted: 03/22/06

BUDGET MODIFICATION:

Agenda Title: **Multnomah County Sheriff's Office Operations and Policy Issues: Personnel Costs and Overtime Update No. 2**

Note: If Ordinance, Resolution, Order or Proclamation, provide exact title. For all other submissions, provide a clearly written title.

Date Requested:	<u>April 4, 2006</u>	Time Requested:	<u>30 Minutes</u>
Department:	<u>Office of the Sheriff</u>	Division:	<u>Executive Office</u>
Contact(s):	<u>Christine Kirk</u>		
Phone:	<u>503.988.4301</u>	Ext.:	<u>84301</u>
		I/O Address:	<u>503/350</u>
Presenter(s):	<u>Sheriff Giusto, Larry Aab and Christine Kirk</u>		

General Information

1. **What action are you requesting from the Board?**
Informational briefing only.
2. **Please provide sufficient background information for the Board and the public to understand this issue.**
The Sheriff has offered to provide regularly scheduled briefings on major policy issues and operational choices to the Board on a regular basis. One item that the Board and the Sheriff agreed would come to the Board on a regular basis is overtime expenditures to date.
3. **Explain the fiscal impact (current year and ongoing).**
4. **Explain any legal and/or policy issues involved.**
5. **Explain any citizen and/or other government participation that has or will take place.**

Required Signatures

**Department/
Agency Director:**

Bernie Zifato

Date: 03/22/06

Budget Analyst:

Date: _____

Department HR:

Date: _____

Countywide HR:

Date: _____

Update on Overtime, 8 Months Into FY 05/06

Multnomah County Sheriff's Office
Presentation to the Board of County
Commissioners –April 4th (March
Briefing).

Overview of Presentation

- Recap of Agreement
 - Current Trends
 - Update Action Taken
 - Next Steps
-

Recap of Agreement – Mid Year Budget Note

Earmarking \$710,770 for 114 Jail Beds

- MCSO to decrease FY 06 Overtime (OT) by 1 million from FY 05 spending.
- MCSO/County SAP work to develop mechanisms for monitoring costs.
- Board/MCSO examine policies that inadvertently drive personnel costs.
- County CFO will contract with an independent person to review MCSO management and staffing policies.
- MCSO will contract with an independent person to review staff assignments and “post-relief” factors.
- A Joint Steering Committee will be created to oversee processes.
- Monthly reports to the Board on meeting shared goals.
- The Sheriff may request any portion of the earmark through a budget modification submitted by June 30 2006 to assure MCSO does not overspend budget. Approval of the budget modification is dependant on meeting the goals.

Current Trends

- When the Midyear budget note was created MCSO was on pace to spend 6.2 million in OT. \$100,000 over FY 05 spending.
 - MCSO is now on pace to spend 5.5 million in OT.
 - The 5.5 million projection does not include the impact from just or yet to be implemented “big ticket” items that will reduce OT.
-

Other Data To Impact Trends

Items which will impact goal, that are not fully calculated in projections:

- Staff hired and on line filling vacancies.
 - Reduction in training for Specialty Units and Corrections for the remainder of this FY. (OTO)
-

Update on Efforts to Impact Monitoring, Management and Causal Factors

- Review OT spending by WBS element.
 - RFP for scheduling software.
 - Improved Communication with the Budget Office.
 - Improved communication on impact of labor negotiations including potential financial impacts.
 - Determine other avenues to address reporting weaknesses in SAP.
-

Update on Efforts to Impact Monitoring, Management and Causal Factors

- BCC, MCSO and County HR MCCDA Contract Negotiations
 - County HR Review of FMLA
 - MCSO look at Sick Time Abuse
-

Next Steps

- Per the Auditor's report –
 - Comp Time;
 - Review impact of full facilities on OT and Staffing needs.
 - Report back to the Board each month when last months books are closed.
-



**MULTNOMAH COUNTY
AGENDA PLACEMENT REQUEST**

Board Clerk Use Only

Meeting Date: 04/04/06
Agenda Item #: B-2
Est. Start Time: 9:30 AM
Date Submitted: 03/27/06

BUDGET MODIFICATION: -

Agenda Title: **Wraparound Oregon – Building a Coordinated System of Services for Children with Mental Health Disorders and their Families**

Note: If Ordinance, Resolution, Order or Proclamation, provide exact title. For all other submissions, provide a clearly written title.

Date Requested:	<u>April 4, 2006</u>	Time Requested:	<u>30 mins</u>
Department:	<u>Non-Departmental</u>	Division:	<u>Commissioner Lisa Naito</u>
Contact(s):	<u>Carol Wessinger</u>		
Phone:	<u>503 988-5217</u>	Ext.	<u>85217</u>
		I/O Address:	<u>503/600</u>
Presenter(s):	<u>Judge Nan Waller, Alice Galloway, Rob Abrams and Loren Calkins</u>		

General Information

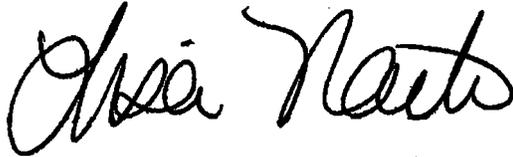
- 1. What action are you requesting from the Board?**
Informational briefing only.
- 2. Please provide sufficient background information for the Board and the public to understand this issue.**
Children’s mental health initiative for Multnomah County funded by Robert Wood Johnson Local Initiative Funding Partners Project, matched by local philanthropic dollars for school-age population. Funded by SAMHSA for early childhood population.
- 3. Explain the fiscal impact (current year and ongoing).**
NA
- 4. Explain any legal and/or policy issues involved.**
Service integration across systems of care – child welfare, mental health, juvenile justice, Oregon Youth Authority and education.

5. Explain any citizen and/or other government participation that has or will take place.

Community Management Team of 35 representing providers, families, advocates, business, government and others. All systems contributing in-kind services and care coordination to the Care Coordination Unit for the School-age Project. Working on statewide service and funding integration for high-need population of children and youth involved in multiple systems.

Required Signatures

**Department/
Agency Director:**



Date: 03/27/06

Budget Analyst:

Date:

Department HR:

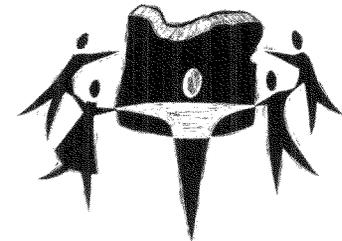
Date:

Countywide HR:

Date:

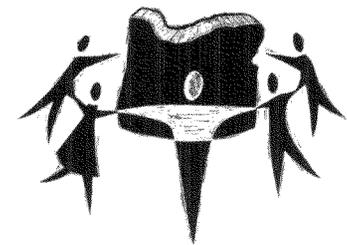
Wraparound Oregon

Designing a coordinated service system for children, youth and their families



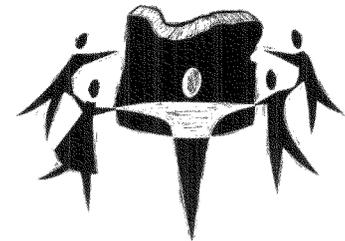
Purpose

- Wraparound Oregon is building an integrated system of community-based services to help children who need the most intensive and costly care from multiple systems.



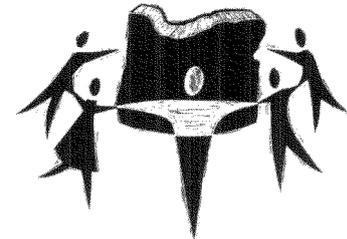
Goal

- Create a cohesive community-based System of Care to promote the healthy development of Multnomah County's children and youth with mental health needs and their families.



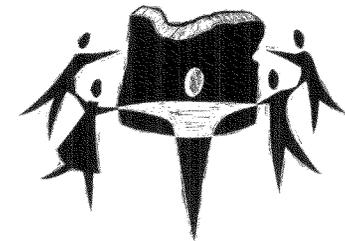
Objectives

- Build integrated services and resources.
- Provide intensive, community services.
- Keep children in their own homes, in their own schools, and out of trouble.



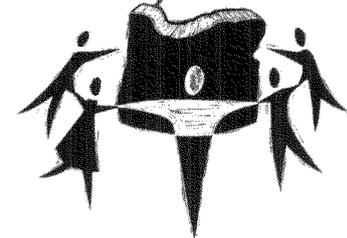
Objectives

- Locate and engage families.
- Achieve permanency for children.
- Keep cost of care neutral or demonstrate savings.



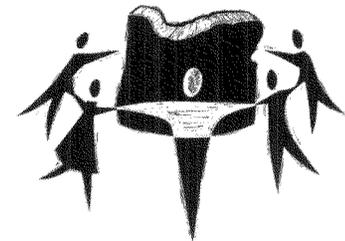
Support

- Robert Wood Johnson Foundation.
- Northwest Health Foundation.
- The Meyer Memorial Trust.
- The Oregon Community Foundation.
- Office of Juvenile Justice Delinquency Prevention (OJJDP).
- Substance Abuse and Mental Health Services Administration (SAMHSA).



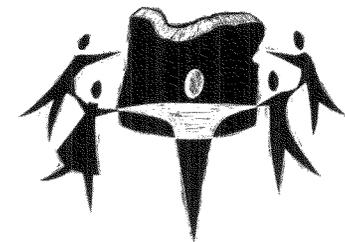
Organization

- Albertina Kerr Centers & MESD.
- Community Management Team.
- Executive Committee.
- Operations Committees.
- Sub-committees.



Projects

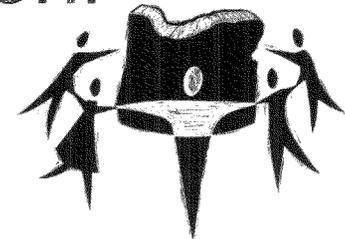
- “Early Childhood Project.”
- “School-age Project.”
- All children are multi—system involved and have complex mental health needs.



Population

“Early Childhood Project”

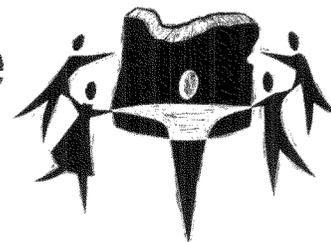
- Young children birth to eight.
- Emphasis on child welfare involvement.
- Severe emotional or behavioral difficulties.
- Eligible for Early Intervention or Early Childhood Special Education.



Population

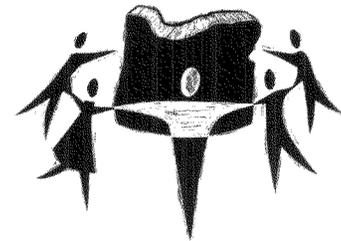
“School-age Project”

- Low income, Medicaid eligible.
- School-age children 6-17.
- Residing in Multnomah County.
- Mental health diagnosis (greater than a year) CASII 4, 5, or 6 score.
- Currently or at risk of psychiatric/residential care or detention.



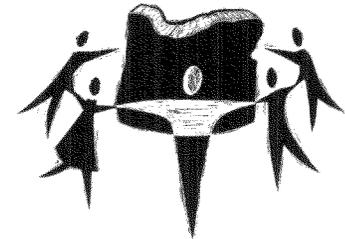
Team

- Program Director.
- “Early Childhood Project” Director.
- Team Leader for “School-Age Project.”
- Facilitators (care coordinators).
- Education Advocate.
- Parent Partners.



Process

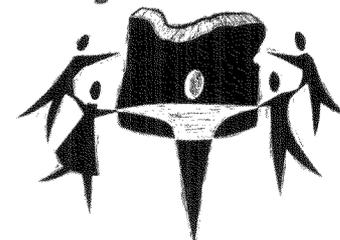
- Coordinate with child serving systems.
- Have families “drive” the decision making.
- Provide care coordination, wraparound services, informal supports and shared funding.



Wraparound Oregon

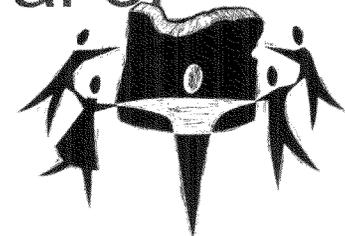
Anticipated outcomes

- Increased efficiency and effectiveness of service delivery.
- Sustained interagency coordination.
- Improved child and youth functioning and family quality of life.



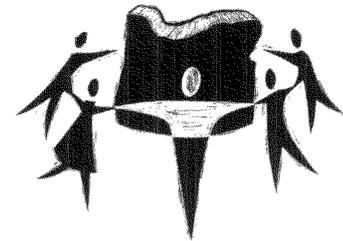
Anticipated outcomes

- Improved connections to family, extended family and community.
- Reduced need for intensive level of services and restrictive placements.
- Increased permanency.
- Cost of care remains neutral or demonstrates a savings.



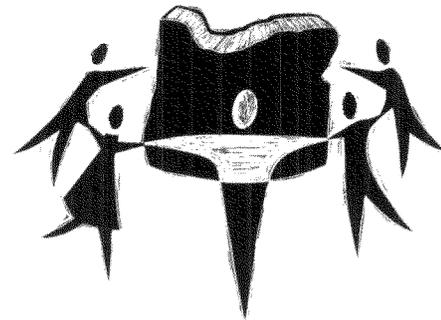
Next steps

- Build long-term governance and infrastructure.
- Learn from pilot project.
- Plan for “Early Childhood Project” startup (October '06).
- Train at all levels.
- Enhance information management system.
- Evaluate the progress.



Wraparound Oregon

Contact Alice Galloway,
Program Director, at
(503) 692-6112 or email
galloway@northwest.com.



Wraparound Oregon



Building a coordinated service system for children with complex mental health needs and their families.

Community Partners

Fiscal Agents:

Albertina Kerr Centers
Multnomah Education
Services District

Funders:

The Meyer Memorial Trust
The Northwest Health
Foundation
The Office of Juvenile
Justice and Delinquency
Prevention

The Oregon Community
Foundation
The Robert Wood Johnson
Foundation
Substance Abuse and
Mental Health Services
Administration

Community Partners:

Albertina Kerr Centers
Cascadia Child and Family
Services
Christie School
City of Portland
Court Appointed Special
Advocates
Department of Human
Services – Child Welfare
Family Partners in Children's
Mental Health
Intensive Family Services
Juvenile Rights Project
Kinship House
LifeWorks, Northwest
Metro Public Defenders
Morrison Child and Family
Services
Multnomah County
Commissioners
Multnomah County Dept.
of Community Justice
Multnomah County District
Attorney's Office
Multnomah ESD
Multnomah County
Juvenile Court
Multnomah County Mental
Health & Addiction
Services
NAMI
New Avenues for Youth
Oregon Youth Authority
Portland Public Schools
PSU Child Welfare
Partnership
PSU Regional Research
Institute for Human Services
Trillium Family Services
The U.S. Department of
Justice
Weed N' Seed Sites



What is Wraparound Oregon?

Wraparound Oregon is an initiative to build a coordinated system of services and supports for children birth to 17 and their families.

Beginning in Multnomah County, Wraparound Oregon is a catalyst for statewide change in the way families access the services and supports they need to be successful.

Knowing there must be fundamental change in the way services are currently

delivered and learning valuable lessons from programs elsewhere, the Wraparound Oregon Community Team set a course for change and launched an aggressive fund-raising campaign in 2004.

The system will initially be designed for high-need, multi-system children. Ultimately, Wraparound Oregon will lead to system integration across all populations with interdependent partnerships between families, neighborhoods, public and nonprofit sectors, business and the philanthropic communities.

Objectives are:

- Create integrated services and resources for children who are involved in multiple systems.
- Have families "drive" decision making.
- Keep children in their own homes, in their own schools and out of trouble.
- Improve educational outcomes.
- Reduce involvement with juvenile justice.
- Improve mental health outcomes. □

Who will it serve?

"School-age Project"

A pilot project will inform the development of the system of care. Twenty-five youth will be selected for the pilot starting in January 2006. They will be court involved, Medicaid eligible youth between the ages of 6-17 who reside in Multnomah County.

Youth will be involved in multiple systems; they will either be in detention or residential placement or will be at risk of institutional care.

"Early Childhood Project"

This federally-funded project will serve children birth to eight who exhibit severe emotional or behavioral difficulties and who are eligible for Early Intervention of Early Childhood Special Education.

Services will begin in October 2006. Capacity for the five-year project is 400-500 children.

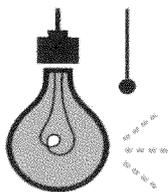
These children are served by multiple systems and are at risk of out-of-home care.

Project components:

- Family driven decision-making.
- Care coordination.
- Single plans of care based on strengths and needs of the family.
- Child and Family Teams.
- Shared resources that follow the child and meet individual needs.
- Wraparound services.
- Provider network.
- Culturally appropriate services.
- Permanent placements.
- Family location and engagement. □



Wraparound Oregon is considered a promising model by the Robert Wood Johnson Foundation.



Contact Alice Galloway, Project Director, at (503) 692-6112 or email Alice at galloway@northwest.com.

Contact Rob Abrams, Project Director for the "Early Childhood Project" at (503) 257-1708 or email Rob at rabrams@mesd.k12.or.us.

What happened to Michael?

Michael was removed from his mother, a chronic crack addict, when he was a year old. By 10, he had been placed in nine different foster homes and then adopted by a relative.

Two years later, Michael was removed from his adoptive home due to abuse and neglect. He then moved through four foster placements, three hospitalizations, three residential placements, four

shelters, and a variety of outpatient services, including sex offender treatment.

Today, Michael has a long list of assault charges, including multiple assaults on clinical and nursing staff. His diagnosis shifted from mental health to conduct disorder.

Through many of Michael's transitions, services were put in place based on his

changing treatment needs, the services available, and the success or failure of prior treatment options. As a result, the child team changed, critical information was lost, and the continuity of the case plan was disrupted.

Michael, age 16, is now serving a five-year commitment to MacLaren Youth Correctional Facility. All of his siblings are in foster care. ■

Who supports Wraparound Oregon?

The Wraparound Oregon "School-age Project" is a Local Initiative Funding Partners Project for the Robert Wood Johnson Foundation. This \$500,000, four-year grant is matched dollar for dollar by local philanthropic donations from The Meyer Memorial Trust, The Oregon Community Foundation and the Northwest Health Foundation. This project is also supported by a three-year grant from the Office

of Juvenile Justice Delinquency Prevention (OJJDP) Court Coordination Project.

The "Early Childhood Project" is funded by a six-year, \$9 million grant from the Substance Abuse and Mental Health Services Administration (SAMHSA).

The fiscal sponsors for this initiative are: Albertina Kerr Centers and Multnomah Education Services District.

Wraparound Oregon is:

- Providing a range of cross-system training opportunities with nationally known experts.
- Building a web-based Management Information System for multiple system use.
- Being evaluated by Portland State University Child Welfare Partnership and the Regional Research Institute for Human Services. ■

How can you help?

Wraparound Oregon is transforming the current child service system by challenging the status quo and taking new and creative approaches to infrastructure development and service delivery.

Make an investment in Oregon's future by promoting a comprehensive, cost-effective system of care for children, youth and their families. Families can help by advocating for change.

Businesses and foundations can support the initiative through grants and in-kind services. Service providers can offer new services that better meet the need. And foster parents can recruit new caregivers. ■

Update
January
2006

Wraparound Oregon

Wraparound Oregon is an initiative to build an integrated system of community-based supports to help children, youth and families who need the most intensive and costly care from multiple agencies in Multnomah County.

THE COORDINATED SERVICE SYSTEM

Wraparound Oregon projects have the following core components:

- Community-based, family-driven and child-centered planning.
- One care coordinator.
- One plan of care for each child.
- One multi-disciplinary Care Team.
- Streamlined access to services.
- Individualized family services and supports.
- Crisis emergency plan.
- Evidence-based treatment interventions.
- Management Information System shared by all child-serving systems.
- Cross-system training and education.
- Outcome and process evaluations.

THE POPULATION

"Early Childhood Project"

- Multnomah County children birth to eight, including those who need continued services through the fifth grade.
- Eligible for Early Intervention or Early Childhood Special Education.

"School-age Project"

- Children six to 17 years of age.
- Served by multiple systems.
- Court involved - dependent & delinquent.
- High level of mental health need.
- Medicaid eligible.
- In or at risk of residential or institutional

Wraparound Oregon received a four-year, \$500,000, Robert Wood Johnson Foundation matching grant in July 2005. The initiative received a three-year, \$120,000, Office of Juvenile Justice Delinquency Prevention (OJJDP) grant in October 2005. Wraparound Oregon: Early Childhood received a six-year, \$9 million Substance Abuse and Mental Health Services Administration (SAMHSA) grant in October 2005.

A PARTNERSHIP FOR IMPROVED SERVICE DELIVERY

"EARLY CHILDHOOD PROJECT"

- Increase the number of infants and young children served.
- Provide infant and young children appropriate and timely treatment, especially children in foster care.
- Improve child functioning.
- Have children and families live successfully in the community.
- Provide earlier identification and more effective intervention system-wide.
- Increase access, engagement, and participation for families.
- Services begin no later than October 2006; capacity for the five-year project is 400-500 children.

"SCHOOL-AGE PROJECT"

- Inform the development of a broad integrated system of services and supports.
- Bring together a multi-system Care Coordination Unit with Parent Partner and Education Advocate.
- Execute plans through existing resources.
- Leverage the authority of the court to increase coordination of services.
- Improve youth outcomes by reducing recidivism and victimization.
- Make complex juvenile court cases a priority for local service providers and child-serving systems.
- Begin serving five youth in January, 10 in February and 10 more in March.



Contact:
Alice Galloway, Program Director
(503) 692-6112
galloway@northwest.com

Sponsor - Albertina Kerr Centers



MULTNOMAH COUNTY AGENDA PLACEMENT REQUEST

Board Clerk Use Only

Meeting Date: 04/04/06
Agenda Item #: B-3
Est. Start Time: 10:00 AM
Date Submitted: 03/17/06

BUDGET MODIFICATION: -

Agenda Title: **Briefing on Information Technology Disaster Recovery and Information Technology Security**

Note: If Ordinance, Resolution, Order or Proclamation, provide exact title. For all other submissions, provide a clearly written title.

Date Requested:	<u>April 4, 2006</u>	Time Requested:	<u>15 minutes</u>
Department:	<u>Department of County Management</u>	Division:	<u>Information Technology</u>
Contact(s):	<u>Becky Porter</u>		
Phone:	<u>503-988-3110</u>	Ext.: <u>83110</u>	I/O Address: <u>503/4</u>
Presenter(s):	<u>Becky Porter</u>		

General Information

1. What action are you requesting from the Board?

Additional information was requested during program offer reviews about IT Disaster Recovery and IT Security (72073A/B/C and 72074).

2. Please provide sufficient background information for the Board and the public to understand this issue.

This briefing is to provide additional information about the alternatives and costs to lower Multnomah County's risk exposure in the event of a disaster or a data security incident that would compromise the availability of needed data and/or IT services.

3. Explain the fiscal impact (current year and ongoing).

IT Security has an FY07 cost of \$282K and on-going costs of \$165K. Disaster Recovery has a one-time costs of \$181K to \$1.2M (it's scalable) and on-going costs of \$35K to > \$1M per year

4. Explain any legal and/or policy issues involved.

Multnomah County is required to provide on-going compliance monitoring for HIPAA (IT Security).

5. Explain any citizen and/or other government participation that has or will take place.

None

Required Signatures

**Department/
Agency Director:**

David A. Boyer

Date: 03/20/06

Budget Analyst:

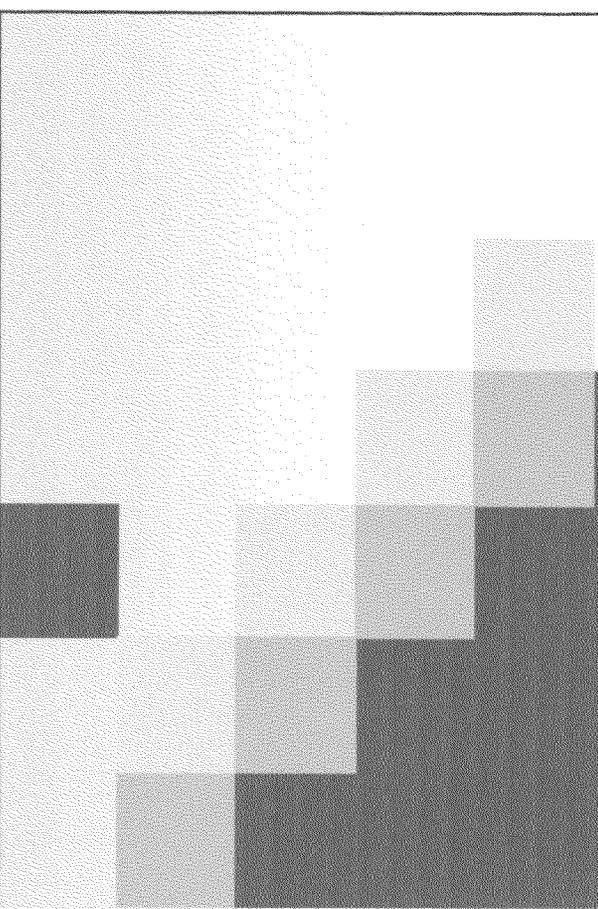
Date:

Department HR:

Date:

Countywide HR:

Date:



Board of County Commissioners Briefing
IT Disaster Recovery and Security

April 4, 2006

IT Disaster Recovery

Program Offers 72073A, 72073B, 72073C



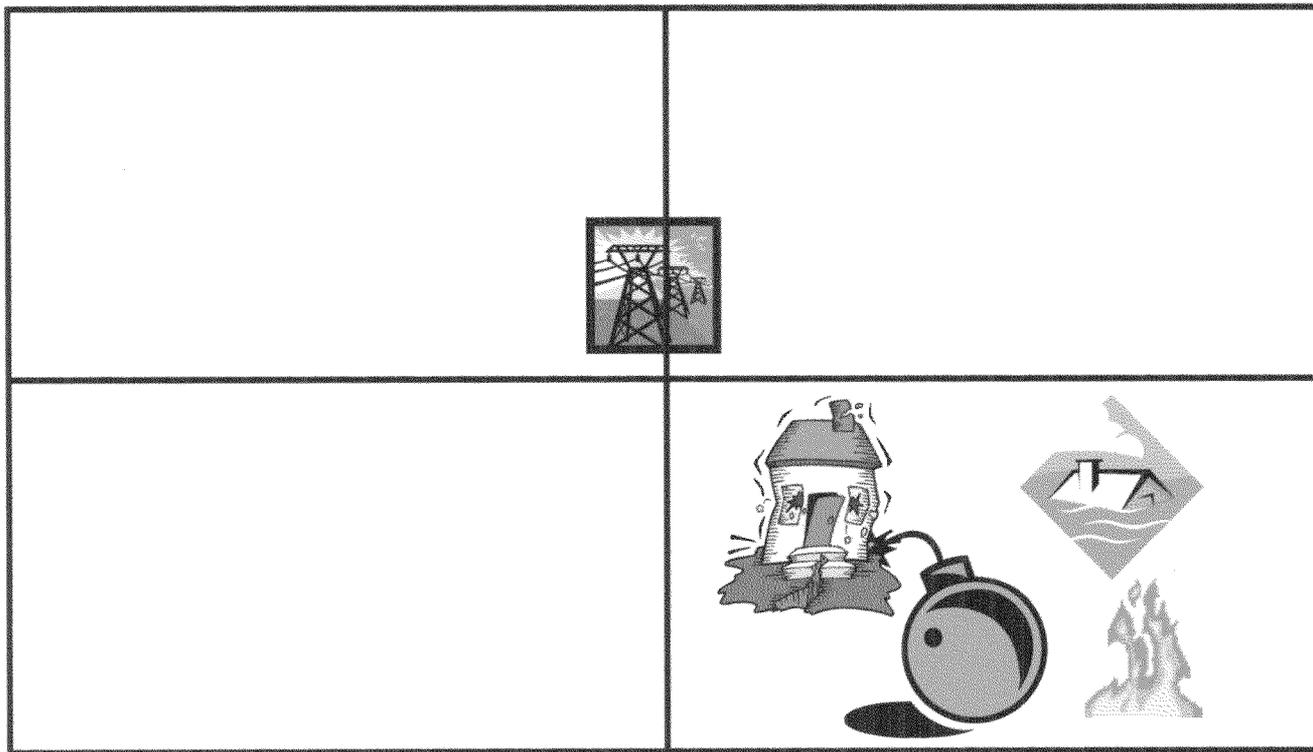
Insurance Policy

Disaster Recovery Program Options

Program Offer Level	Disaster Recovery Plan	One Time Only Cost	On-Going (Annual) Cost	# of Days to Recover Data	Protects against	Service Scope
Status Quo	HIPAA Compliance plan only	0	0	Undetermined	Single site disaster	-Applications -Data
Option #1 72073A	Disaster Recovery Plan (Enterprise)	\$181K	\$35,526	60 – 90 Days	Single site disaster	-Applications -Data -Internal WAN
Includes Option #1	Disaster Recovery Plan (Enterprise)	\$840K	\$59,000	7 – 14 Days	Single site disaster	-Applications -Data -Internal WAN -Voice -Internet access -Business Partner access
Option #2 72073B						
Includes Option #1 Includes Option #2 Option #3 72073C	Disaster Recovery Plan (Enterprise)	\$1.2M	\$1M	3 Days	Multi-site or regional disaster	-Applications -Data -Internal WAN -Voice -Internet access -Business Partner access

Deciding how much to spend on Disaster Recovery

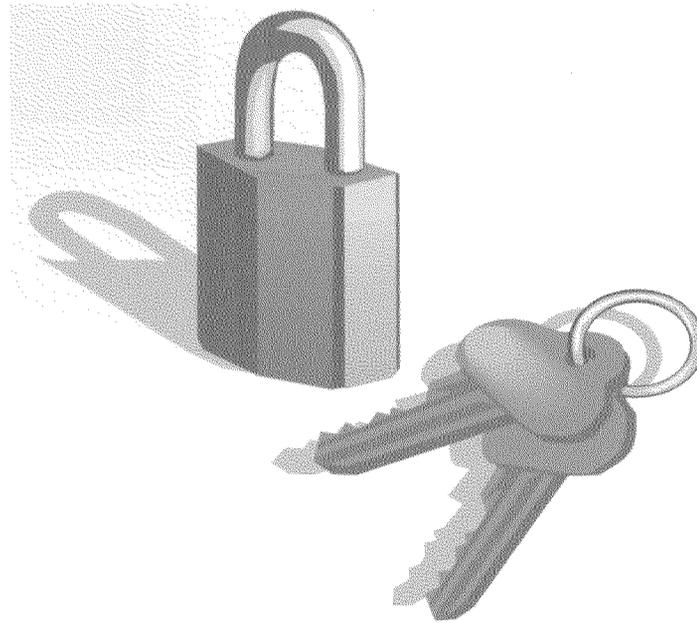
Probability of Disaster



Severity of Damage

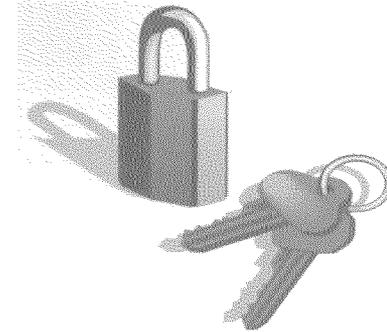
IT Security

Program Offer 72074

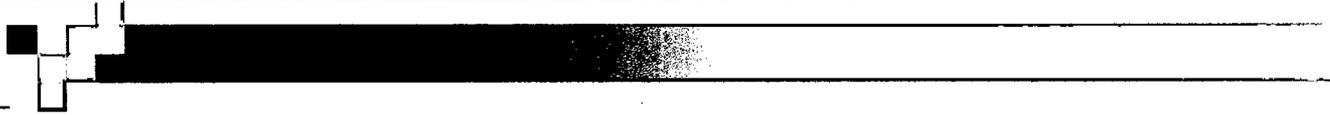


Locks

IT Security



- “Keep the bad guys out and let the good guys in”
- Increasing difficult to manage technical vulnerabilities and incidents
 - Technical complexity
 - Servers, networks, desktops
 - Increase in types and severity of vulnerabilities
 - Spam, Spyware, Worms, Viruses, Phishing
 - Expanded enterprise
 - Mobility, external partners, e-business, # of sites
- Regulatory requirements
 - HIPAA, CJIS



Roles of IT Security Officer

- Plan
 - Risk management strategy
- Prevent
 - Policy development
 - Employee awareness
 - Unbiased assessments of vulnerabilities
 - Advise and consult
- Respond
 - Investigate incidents
 - Determine appropriate actions
- Measure
 - Difficult to measure what doesn't happen



MULTNOMAH COUNTY AGENDA PLACEMENT REQUEST

Board Clerk Use Only

Meeting Date: 04/04/06
Agenda Item #: B-4
Est. Start Time: 10:15 AM
Date Submitted: 03/29/06

BUDGET MODIFICATION: -

Agenda Title: **Briefing on the Hansen Relocation Comprehensive Project Plan**

Note: If Ordinance, Resolution, Order or Proclamation, provide exact title. For all other submissions, provide a clearly written title.

Date Requested:	<u>April 4, 2006</u>	Time Requested:	<u>1 hour</u>
Department:	<u>Non-Departmental</u>	Division:	<u>Chair Linn</u>
Contact(s):	<u>Doug Butler</u>		
Phone:	<u>503-988-4382</u>	Ext.	<u>84382</u>
		I/O Address:	<u>274</u>
Presenter(s):	<u>Doug Butler, Pam Krecklow</u>		

General Information

1. What action are you requesting from the Board?

None - Briefing Commissioners on the Comprehensive Project Plan to relocate the occupants of the Hansen Building

2. Please provide sufficient background information for the Board and the public to understand this issue.

The 36,820 square foot Hansen Building is located at 12240 NE Glisan. The building was designed and built for the Health Department in 1955.

The Sheriff's Law Enforcement Division has been housed within the Building since the Health Department moved out in the early 1970's. Their occupancy was intended to be temporary until permanent space could be located.

The Building has been declining for decades, Facilities has been patching the building and roof with maintenance funding but full replacement dollars have been withheld in lieu of finding a permanent placement.

On January 31, 2006, the Health Department was directed to examine the buildings environment and

recommend a course of action. Their recommendation is an urgent need to find replacement space for the Hansen Building Occupants.

Also on January 31, 2006 Facilities and Property Management (FPM) and the County's Safety Staff conducted air quality testing in the building. Samples were shipped to P & K Microbiology Lab in Cherry Hill, NJ and received back on February 10, 2006. The tests do not reflect air quality issues at the Building.

On February 9th, 2006 the Chair convened a Hansen Work Group to provide a recommendation for a temporary solution.

The work group has produced a project plan that states the goal, evaluation process, examines all available options, and provides their recommendation for replacement space.

The recommendation consists of build out of a 20,000 sq ft leased space and shifting three current Hansen functions to Two County owned facilities.

3. Explain the fiscal impact (current year and ongoing).

The Project Plan recommendation includes a \$2 million budget to move the employees with the funding plan to sell the Hansen site to raise the necessary funds. The appraisal value on the Hansen Property is \$2.1 million. This will in all likely hood require some contingency funding to fill the gap between the moving costs and the sale proceeds.

4. Explain any legal and/or policy issues involved.

The recommendation made by the Health Department is prompting the decision to remove employees from the Hansen Building.

5. Explain any citizen and/or other government participation that has or will take place.

The PAO office will be directing all neighborhood involvement in regards to siting the Sheriff's Office Law Enforcement Division.

ATTACHMENT A

Contingency Request

If the request is a Contingency Request, please answer all of the following in detail:

- Why was the expenditure not included in the annual budget process?
Is an unexpected expense
- What efforts have been made to identify funds from other sources within the Department/Agency to cover this expenditure?
Facilities CIP and Sheriff Office Budgets were reviewed. No funding is available
- Why are no other department/agency fund sources available?
The Hansen issue does not involve any other departments
- Describe any new revenue this expenditure will produce, any cost savings that will result, and any anticipated payback to the contingency account. What are the plans for future ongoing funding?
Sale of the Hansen Building site is planned to reimburse any contingency funding received
- Has this request been made before? When? What was the outcome?
No

NOTE: If a Budget Modification or a Contingency Request attach a Budget Modification Expense & Revenues Worksheet and/or a Budget Modification Personnel Worksheet.

ATTACHMENT B

Required Signatures

**Department/
Agency Director:**

David A. Boyer

Date: 03/29/06

Budget Analyst:

Date:

Department HR:

Date:

Countywide HR:

Date:

Hansen Relocation



April 2006
Multnomah County
Facilities & Property Management

To Date

Issues:

Safety Concerns

- Water intrusion due to winter storms highlight building concerns
- Health's Epidemiology assessment 1/31/06
- Air Quality Testing 1/31/06 – Results 2/10/06
- Health Recommendation: Move employees within 6 months
- Four Educational Meetings 2/28/06 & 3/8/06

Moving out of Hansen

- Convened Hansen Work Group on 2/9/06
- Game Plan to Board Staff on 2/13/06, Board Members 2/14/06
- Considered all Building options (Owned & Leased)
- Considered all major function requirements (Single/Split space, parking, location, op costs)
- Analyzed building options against requirements
- Provided recommendation in form of Comprehensive Project Plan

Long Term Solution

- **The existing portfolio does has vacant space**
- **None that seems appropriate for MCSO long term**
- **Our Focus has been to work toward a long term solution**
- **The Disposition Strategy & Strategic Plan suggest a new facility**
- **Long term solution can be rolled into project plan for East County Justice Center due in 90 days**

Short Term Options

Must vacate Hansen within 6 months

Turn to short term options until long term can get implemented

A new facility will take 2 – 3 years

Short Term Options =

Create space for all functions in existing building

OR

Break up functions to fit into separate space

Functions

Hansen Operations:

- **At several points in time functions have been separated**
- **Combined operations to provide a costs savings**
- **Separating Functions Now = Increase in operating costs:**
 - Commute/Travel time between functions for documentation process
 - Additional staff for back up & relief functions
 - Need for additional equipment, office machines, etc.

What we found

This is an unbudgeted project

Any move has to be funded by Hansen Sale Proceeds

Must address whole site/campus not just Hansen Building

7 existing County facilities have vacant space

Blanchard Building

Multnomah Building

Justice Center

Wapato

Inverness Jail

Yeon

Yeon Annex

26 Lease potential buildings were examined

MCE Property and Modular offices were also examined

Economics

There are two affected funding sources

General Fund:

Existing facility operating costs
Sheriff's operating costs

One-Time Sale Proceeds:

\$2.1 million Hansen appraised value

Must strike a balance between the two

Recommendation =

Combined Functions to Leased Space
Training to Inverness
Fleet Maintenance, Evidence to Yeon

	MCSO Yrly Op Costs	County Affects
20,000 sq ft of Leased Building Costs =	\$201,400	\$201,400
2,100 sq ft @ Inverness =	\$ 0.00	\$ 0.00
10,000 sq ft @ Yeon =	<u>\$ 56,400</u>	<u>\$ 0.00</u>
Total Building Costs=	\$257,800	\$201,400
Current Hansen Operating	<u>-\$306,000</u>	<u>-\$306,000</u>
Building Operating savings =	-\$ 48,200	-\$104,600
Impact to Enforcement operating costs =	<u>\$ 0.00</u>	
Net Operating Impact	-\$ 48,200	

One time Funding = (TI & Move Costs) **\$2 million**

Key Points:

- Option to own leased property provides long term investment a regular lease does not
- Future reuse of Furnishings at buildings
- Best option to meet given time frame

Split Function Option

Public Functions to Multnomah
 Training to Inverness
 Field Operations, Fleet Maint., Evidence to Yeon

	MCSO Yrly Op Costs	County Affects
5,000 sq ft 4 th Floor Multnomah Bldg =	\$114,850	\$ 0.00
2,100 sq ft @ Inverness =	\$ 0.00	\$ 0.00
25,000 sq ft @ Yeon =	<u>\$141,000</u>	<u>\$ 0.00</u>
Total Building Costs=	\$255,850	\$ 0.00
Current Hansen Operating	<u>-\$306,000</u>	<u>-\$306,000</u>
Building Operating savings =	-\$ 50,150	-\$306,000
Impact to Enforcement operating costs = <small>(Estimated 10 trips per day for documentation, supervision, etc. at 16 miles per trip) <small>(Additional Staffing, 24/7 Yeon Facility)</small></small>	<u>\$150,000</u>	
Net Operating Impact	\$ 99,850	
One time Funding = (Upgrade/Restack Yeon, TI & Move Costs)	\$4 million	

Key Points:

- Will not be able to meet 6 month timeline
- Future reuse of Furnishings at building
- Addresses some of Yeon's deferred maintenance

Split Function Option

Public & Customer Service to Multnomah
Everything else to Inverness

	MCSO Yrly Op Costs	County Affects
5,150 sq ft 4 th floor Multnomah Building =	\$118,300	\$ 0.00
26,953 sq ft @ Inverness =	<u>\$ 0.00</u>	<u>\$ 0.00</u>
Total Building Costs=	\$118,300	\$ 0.00
Current Hansen Operating	<u>-\$306,000</u>	<u>-\$306,000</u>
Building Operating savings =	-\$187,700	-\$306,000
Impact to Enforcement operating costs = <small>(Estimated 10 trips per day for documentation, supervision, etc. at 16 miles per trip) (Additional staffing, 24/7 operation at Multnomah Building)</small>	<u>\$200,000</u>	
Net Operating Impact	-\$ 12,300	
<hr/>		
One time Funding = (TI, Add Fleet space & Move Costs)	\$4 million	

Key Points:

- Makes Multnomah Building 24/7
- Future reuse of furnishings at buildings
- Could move staff within 6 months but no site activities

Urgency Means

- Compressed Planning Process completed within 45 days
- Full planning process would take a minimum of 6 months
- Health Department is recommending staff out in 6 months
- So some of this will have to be figured out as we go along
- Confident of facts but don't have every answer to every question

Next Step

Required Board Approvals:

- **Project Plan Resolution**
- **Any increase in construction estimates over 20%**
- **Board Approval required for any new leases**



MULTNOMAH COUNTY AGENDA PLACEMENT REQUEST

Board Clerk Use Only

Meeting Date: 04/04/06
Agenda Item #: B-5
Est. Start Time: 11:15 AM
Date Submitted: 03/29/06

BUDGET MODIFICATION: -

Agenda Title: Columbia River Crossing Update

Note: If Ordinance, Resolution, Order or Proclamation, provide exact title. For all other submissions, provide a clearly written title.

Date Requested: April 4, 2006 **Time Requested:** 45 minutes
Department: Non-Departmental **Division:** Commissioner Cruz Walsh
Contact(s): Commissioner Serena Cruz Walsh
Phone: (503) 988-5219 **Ext.** 85219 **I/O Address:** 503/6
Presenter(s): Rob de Graff, John Osborn (CRC Staff)

General Information

1. What action are you requesting from the Board?

Board response (feedback) to a status briefing of the Columbia River Crossing project.

2. Please provide sufficient background information for the Board and the public to understand this issue.

The Columbia River Crossing Task Force is studying transportation problems and possible solutions to congestion in the area surrounding the Interstate Bridge between Portland and Vancouver. Study and recommendations will focus on the Bridge Influence Area, a the 5-mile segment of I-5 from State Route (SR) 500 in Vancouver to Columbia Boulevard in Portland. The project involves environmental impact studies of the Bridge Influence Area, public involvement, and multiple review processes, which will result in the selection of a preferred alternative for addressing the problems. This study is looking at numerous alternatives to provide multi-modal capacity between Portland, OR and Vancouver, WA.

3. Explain the fiscal impact (current year and ongoing).

No direct impact to Multnomah County. The crossing project will ultimately require significant funding.

4. Explain any legal and/or policy issues involved.

The County's policy is to implement a balanced, safe, and efficient transportation system (Policy 33A Comprehensive Framework Plan). The Columbia River Crossing Project seeks to ensure these criteria are met.

5. Explain any citizen and/or other government participation that has or will take place.

The Columbia River Crossing Task Force is comprised of stakeholders from both Washington and Oregon. The Oregon and Washington Departments of Transportation are the lead agencies for this study. In addition, the bi-state Task Force included elected representatives from the cities of Portland and Vancouver, and Clark and Multnomah counties. The other members of the Task Force include transit agencies from Oregon and Washington and business, neighborhood, and community representatives. Commissioner Cruz Walsh serves on the Columbia River Crossing Task Force. The Task Force meetings allow time for public comment. In addition, there are numerous open house meetings to share information with the public and receive their comments.

Required Signatures

**Department/
Agency Director:**



Date: 03/29/06

Budget Analyst:

Date:

Department HR:

Date:

Countywide HR:

Date:

Columbia River CROSSING

Project Update

March 21, 2006

Project Summary

This is a highway and transit project co-developed by Washington and Oregon to improve travel efficiency and travel safety for people and goods between Vancouver and Portland.

The project includes a five-mile stretch of I-5 between SR 500 in Vancouver and Columbia Boulevard in Portland.

What's the problem?

This segment of I-5 **suffers between four and six hours of congestion** a day. If no improvements are made, congestion will increase to 13 hours a day.

The existing transit service is buses, which get stuck in the congestion also. If nothing is done, **bus travel times will more than double** by 2020. **Freight congestion will increase from six to 14 hours per day.**

Not only is the Interstate Bridge a bottleneck for commuters, transit riders and freight traveling between Vancouver and Portland, the highway leading to it has several **safety problems that cause higher than average accident rates** for similar highways in Washington and Oregon.

There is a **direct correlation between the current non-standard designs and collisions** in this section of I-5. On the Washington side, there are merging and weaving problems which lead to side-swipe accidents. The short sight distance and curves approaching the bridge lead to rear-end accidents. Whenever there is a bridge lift, the likelihood of accidents increases four-fold for south-bound travelers and three-fold for those going northbound. On the Oregon side of the river, short on and off ramps lead to higher than average accident rates.

The bridge itself doesn't meet current standards for bicycle and pedestrian use, nor does it meet seismic standards.

All of these issues will be corrected by the project.

What are we doing to solve these problems?

To date, **23 ideas for improving or replacing the Interstate Bridge** have been considered and put through a first-round evaluation process. Staff is recommending that 10 of these ideas be considered for additional study.

Fourteen ideas for improving transit have been evaluated, and staff is recommending that six continue through the evaluation process.

These ideas will be reviewed at the Task Force meeting on Wednesday, March 22 and will be the subject of public open houses and river events on April 12 and 13. See below for more details.

An additional round of evaluation will be applied to these ideas. Those that remain will be packaged with other ideas for solving freight, roadway design and bicycle/pedestrian movement across the river. These will be presented to the public this summer for review, input and comment.

We need your input.

Two community events are scheduled in April to encourage members of the public to see how ideas to reduce congestion and improve safety are taking shape. We want you to **tell us what you think** about the early evaluation efforts, hear stories about Columbia River history and culture, and learn what is ahead.

We are building on the ideas shared with us last fall to relieve traffic congestion and improve safety in the project area. We received more than 1,000 comments and used them to develop a range of options. Now we are ready to present these options with you and get your feedback on which ones move forward for more consideration.

Bring the kids! These will be fun events with kids' bridge-building activities and local storyteller Ed Edmo to offer tales of the Northwest and Columbia River. Drop in anytime between 4:30 and 7:30 p.m. Enjoy free refreshments while you tour the exhibits and talk with Columbia River Crossing team members. Storytelling at 4:45 and 6:00 p.m.; project presentations at 5:30 and 6:30 p.m.

We look forward to seeing you.

Vancouver

Date: Wednesday, April 12, 2006

Time: 4:30 – 7:30 p.m.

Place: Hudson's Bay High School
1206 E. Reserve Street

Portland

Date: Thursday, April 13, 2006

Time: 4:30 – 7:30 p.m.

Place: Red Lion Inn - Jantzen Beach
909 N. Hayden Island Drive

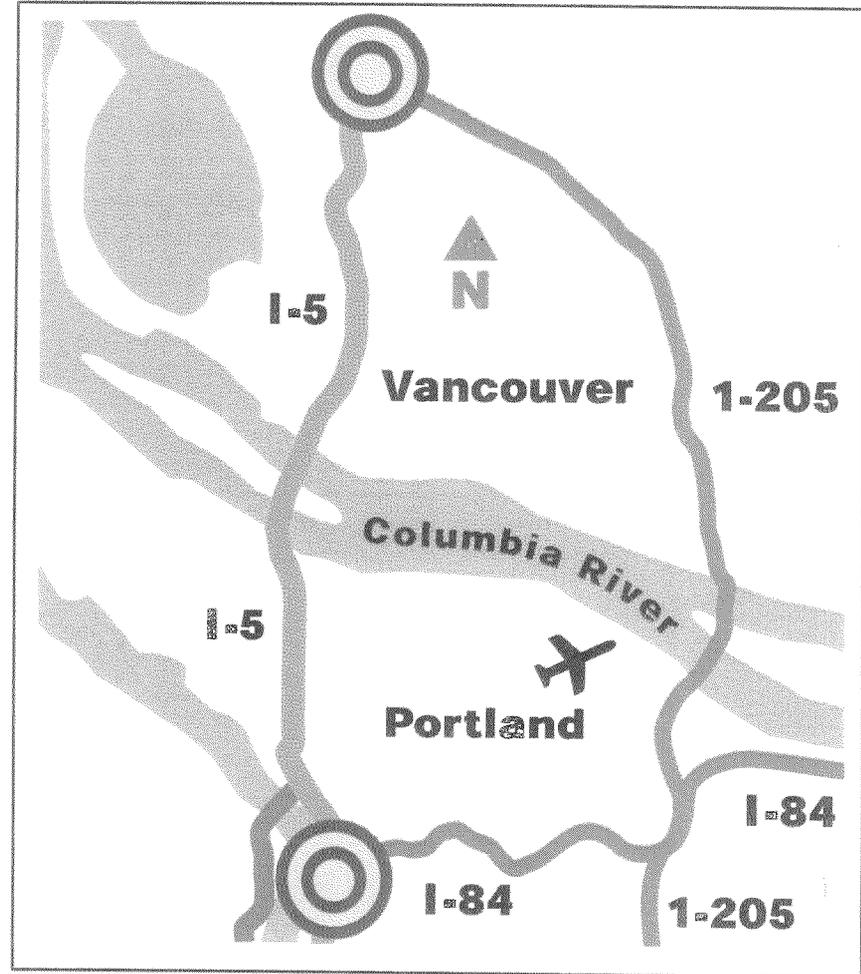
How can I get more information?

<http://www.columbiarivercrossing.org/>

I-5 Transportation and Trade Partnership Strategic Plan

2001 - 2002

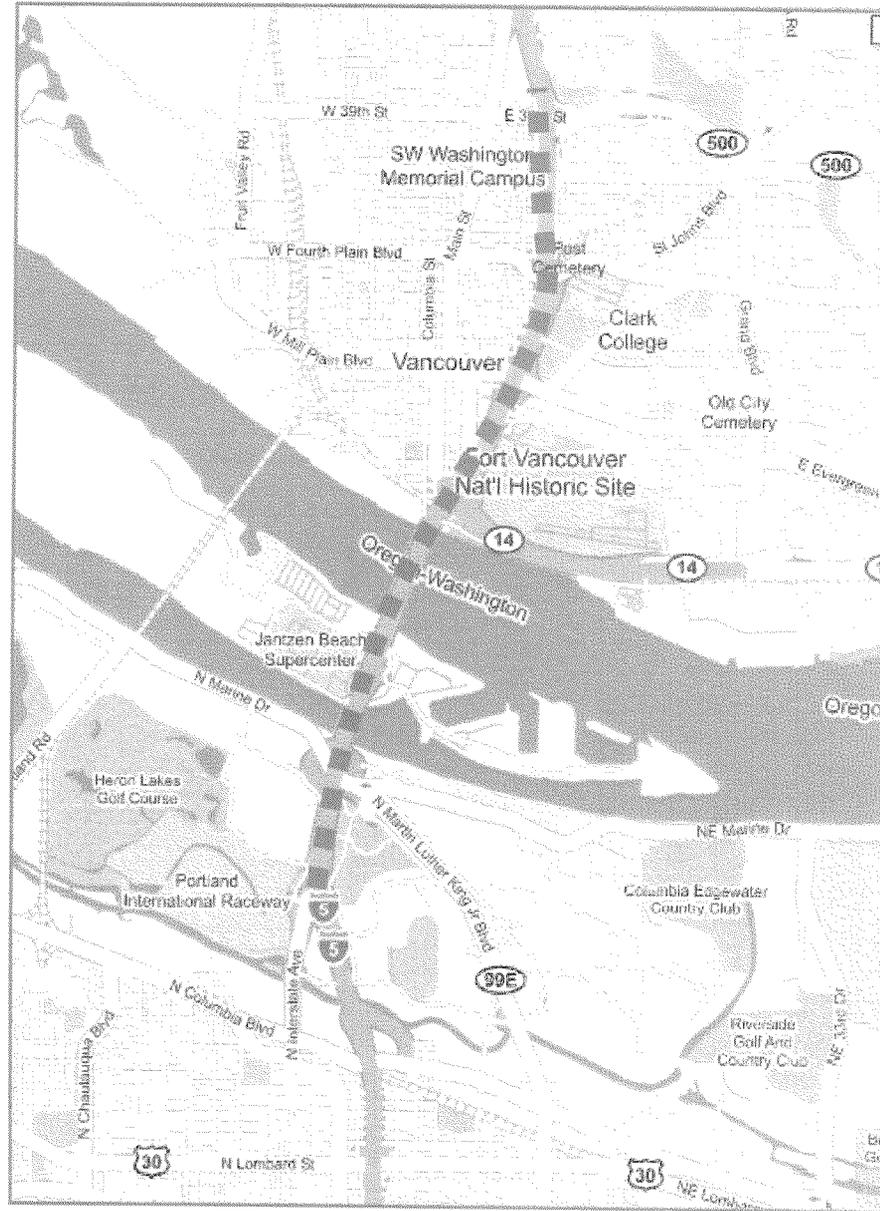
- Bi-state planning project
- Sponsored by ODOT, WSDOT and FHWA
- Led by a 28-member bi-state task force
- Included extensive public outreach
- Purpose of project: Develop a strategic plan for I-5 corridor between Portland and Vancouver



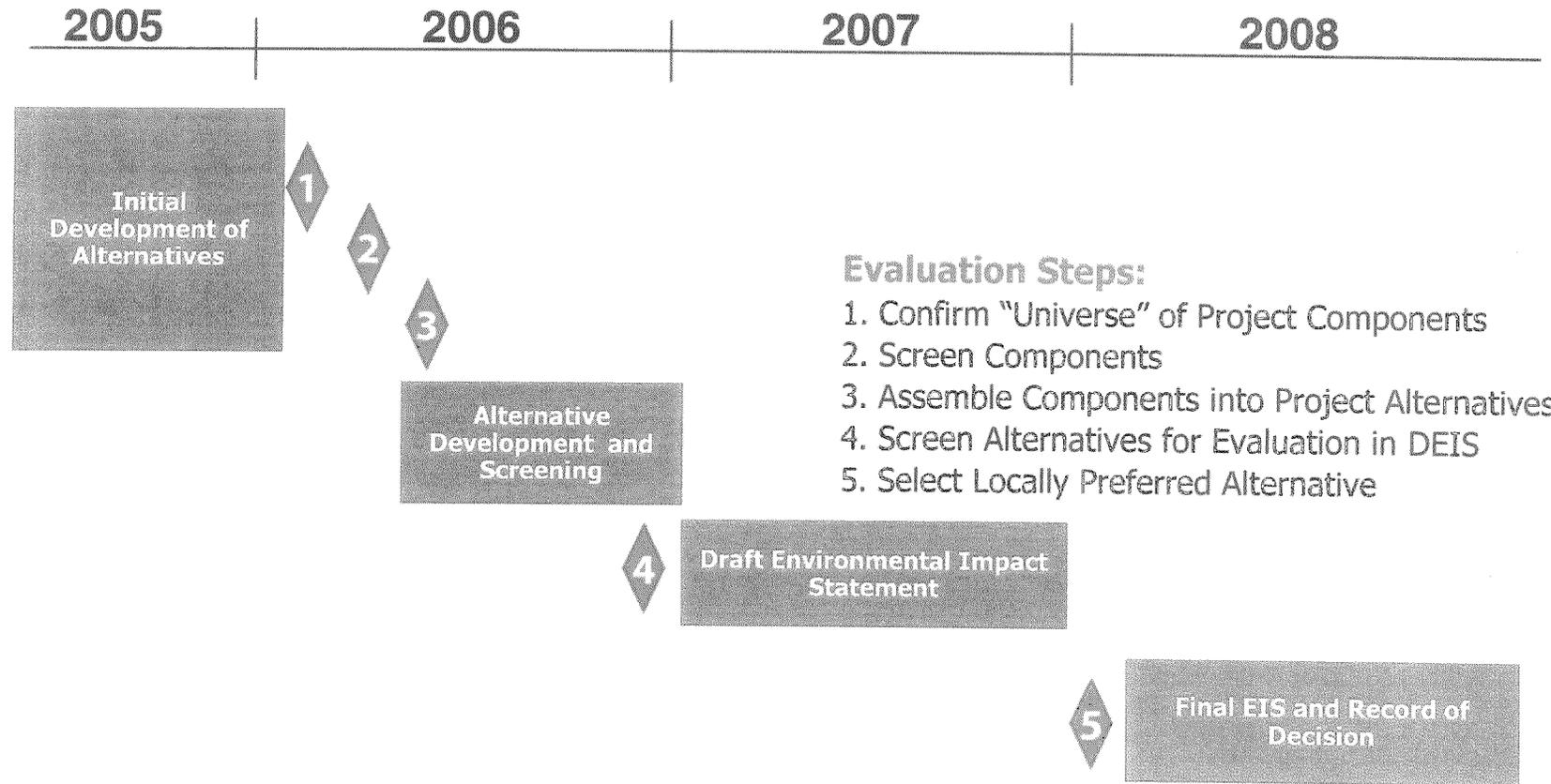
Multi-Modal Solution

- There should be high capacity transit across the Columbia River in the I-5 Corridor.
- In the Bridge Influence Area, SR 500 to Columbia Blvd, the freeway needs to be designed to balance all of the on and off traffic, consistent with 3 through lane corridor capacity and up to 5 lanes of bridge capacity, in each direction.
- Provision for bicycles and pedestrians

I-5 Bridge Influence Area



Evaluation Process and Schedule



Step A Screening Pass/Fail Questions

Does the component:

Q1- Increase vehicular capacity or decrease vehicular demand within the BIA?

Q2- Improve transit performance within the BIA?

Q3- Improve freight mobility within the BIA?

Q4- Improve safety and decrease vulnerability to incidents within the bridge influence area?

Q5- Improve bicycle and pedestrian mobility within the BIA?

Q6- Reduce seismic risk of the I-5 Columbia River Crossing?

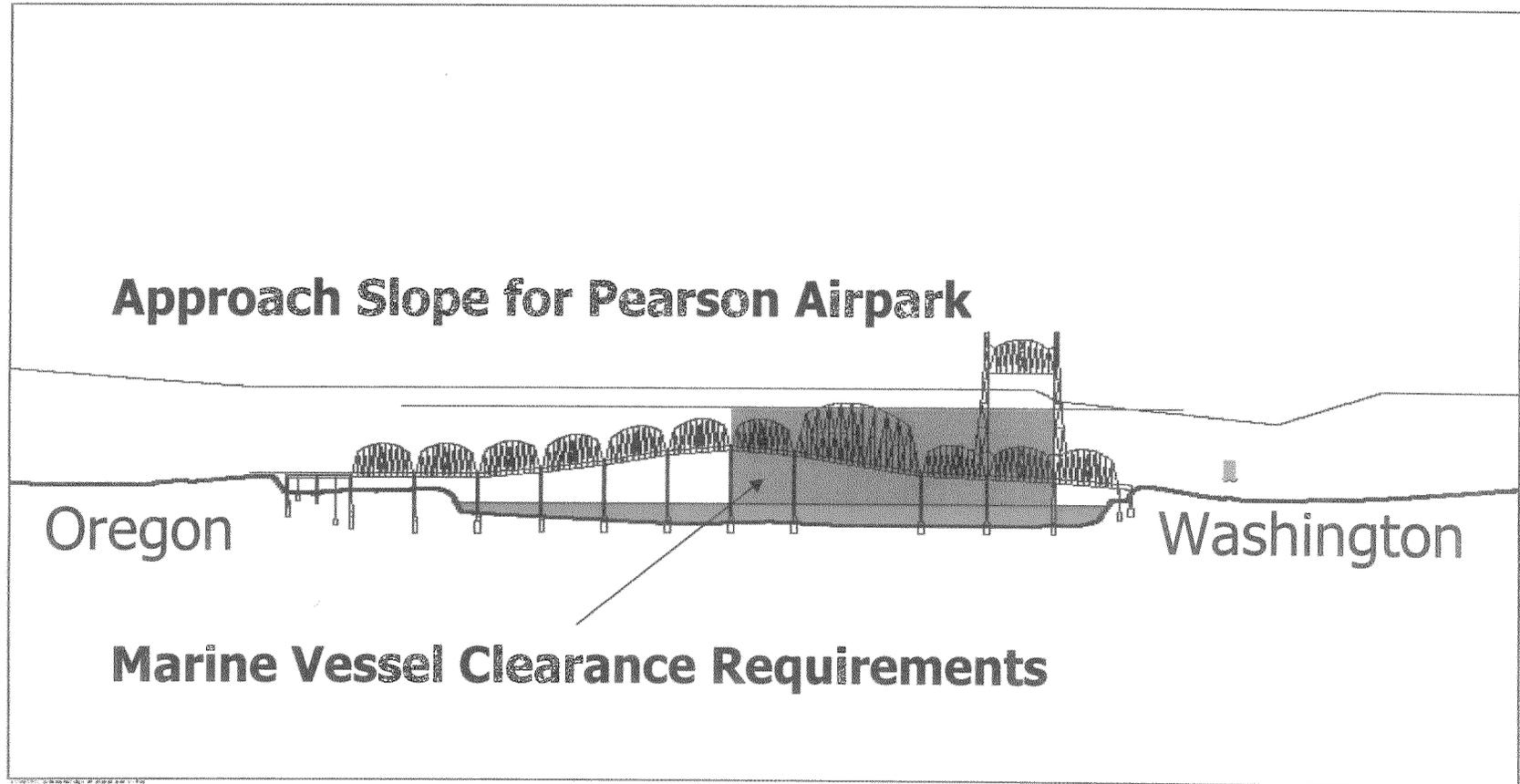
Key Data Findings:

- 68% to 75% of peak traffic traveling on I-5 across the Interstate Bridge and within the Bridge Influence Area enter and/or exit via a ramp within the Bridge Influence Area
- Over 2000 crashes between 2000-2005 and accident rate more than double that of similar Oregon urban freeways
- Comparison of the non-standard geometric features and reported collisions suggests a strong correlation between the presence of non-standard design features and the frequency and type of collisions

Proximity of rail bridge to the I-5 Bridges



Aviation and Marine Navigation Constraints

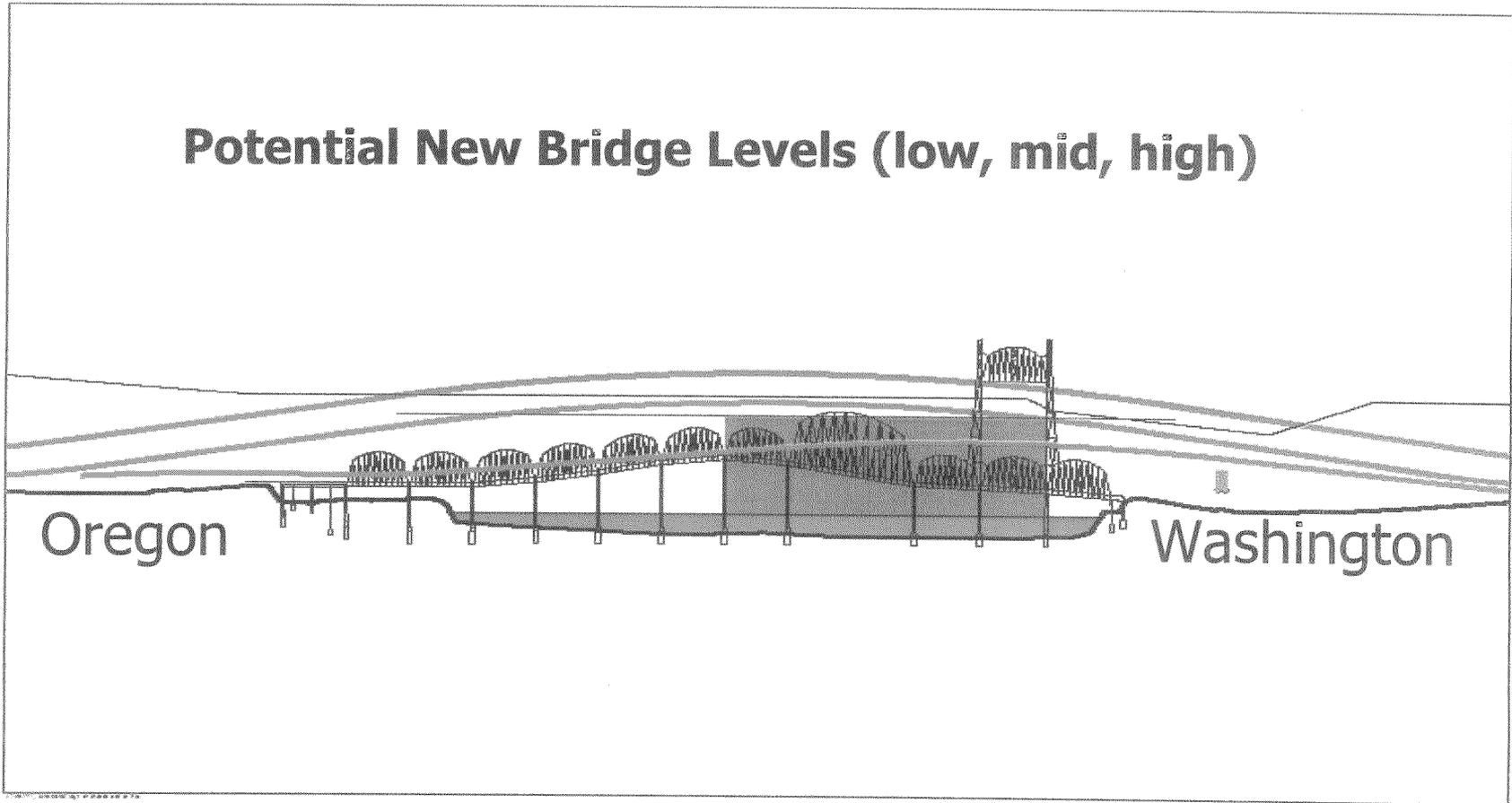




Summary of Transit Recommendations

COMPONENTS		COMPONENT SCREENING RESULTS						
ID	NAME	Q.1	Q.2	Q.3	Q.4	Q.5	Q.6	Overall
TR-1	Express Bus in General Purpose (GP) lanes	P	P	NA	U	NA	NA	P
TR-2	Express Bus in Managed Lanes	P	P	NA	U	NA	NA	P
TR-3	Bus Rapid Transit (BRT)-Lite	P	P	NA	U	NA	NA	P
TR-4	Bus Rapid Transit (BRT)- Full	P	P	NA	U	NA	NA	P
TR-5	Light Rail Transit (LRT)	P	P	NA	U	NA	NA	P
TR-6	Streetcar	P	P	NA	U	NA	NA	P
TR-7	High Speed Rail	F	F	NA	U	NA	NA	F
TR-8	Ferry Service	F	F	NA	U	NA	NA	F
TR-9	Monorail System	P	F	NA	U	NA	NA	F
TR-10	Magnetic Levitation Railway	F	F	NA	U	NA	NA	F
TR-11	Commuter Rail in BNSF Trackage	P	F	NA	U	NA	NA	F
TR-12	Heavy Rail	P	F	NA	U	NA	NA	F
TR-13	Personal Rapid Transit	F	F	NA	U	NA	NA	F
TR-14	People Mover/Automated Guideway Transit (AGT)	P	F	NA	U	NA	NA	F

Aviation and Marine Navigation Constraints





Summary of River Crossing Recommendations RC 1 - 12

COMPONENTS		COMPONENT SCREENING RESULTS						
ID	NAME	Q.1	Q.2	Q.3	Q.4	Q.5	Q.6	Overall
RC-1	Replacement Bridge- Downstream/Low-level/Movable	P	P	P	P	P	P	P
RC-2	Replacement Bridge- Upstream/Low-level/Movable	P	P	P	P	P	P	P
RC-3	Replacement Bridge- Downstream/Mid-level	P	P	P	P	P	P	P
RC-4	Replacement Bridge- Upstream/Mid-level	P	P	P	P	P	P	P
RC-5	Replacement Bridge- Downstream/High-level	P	P	P	F	P	P	F
RC-6	Replacement Bridge- Upstream/High-level	P	P	P	F	P	P	F
RC-7	Supplemental Bridge- Downstream/Low-level/Movable	P	P	P	U	P	U	P
RC-8	Supplemental Bridge- Upstream/Low-level/Movable	P	P	P	U	P	U	P
RC-9	Supplemental Bridge- Downstream/Mid-level	P	P	P	U	P	U	P
RC-10	Supplemental Bridge- Upstream/Mid-level	P	P	P	F	P	U	F
RC-11	Supplemental Bridge- Downstream/High-level	P	P	P	F	P	U	F
RC-12	Supplemental Bridge- Upstream/High-level	P	P	P	F	P	U	F



Summary of River Crossing Recommendations RC 13 - 23

COMPONENTS		COMPONENT SCREENING RESULTS						
ID	NAME	Q.1	Q.2	Q.3	Q.4	Q.5	Q.6	Overall
RC-13	Tunnel to supplement I-5	P	P	P	P	P	U	P
RC-14	New Corridor Crossing	P	F	P	F	F	F	F
RC-15	New Corridor Crossing plus Widen Existing I-5 Bridges	P	F	P	F	F	F	F
RC-16	New Western Highway (I-605)	F	F	F	F	F	F	F
RC-17	New Eastern Columbia River Crossing	F	F	F	F	F	F	F
RC-18	I-205 Improvements	F	F	F	F	F	F	F
RC-19	Arterial Crossing to Supplement I-5	F	P	F	F	P	F	F
RC-20	Replacement Tunnel	F	F	F	P	F	P	F
RC-21	33rd Avenue Crossing	F	F	F	F	F	F	F
RC-22	Non-Freeway Multi-Modal Columbia River Crossing	F	P	F	F	P	F	F
RC-23	Arterial Crossing with I-5 Improvements	P	P	P	P	P	P	P

Next Steps

- Public Open Houses April 12 & 13 to review staff recommendations and provide feedback
- Task Force on 4-26-06
- Components in other 6 categories carried forward to alternative packaging
- As additional information becomes available, further screening may occur up to and through alternative packaging
- Analyze alternative packages for rest of year – narrow list by year's end to those for study in the DEIS

Columbia River
 **CROSSING**

**DRAFT COMPONENTS STEP A
SCREENING REPORT**

March 22, 2006

DRAFT COMPONENTS STEP A SCREENING REPORT

March 22, 2006

Columbia River
 CROSSING

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ACRONYMS

AA	Alternatives Analysis
ADA	Americans with Disabilities Act
AGT	Automated Guideway Transit
BNSF	Burlington Northern Santa Fe Railroad
BRT	Bus Rapid Transit
CRC	Columbia River Crossing
CRD	Columbia River Datum
DEIS	Draft Environmental Impact Statement
EIS	Environmental Impact Statement
FAA	Federal Aviation Administration
FHWA	Federal Highway Administration
FTA	Federal Transit Administration
HOV	High Occupancy Vehicle
I-5	Interstate 5
LRT	Light Rail Transit
NEPA	National Environmental Policy Act
ODOT	Oregon Department of Transportation
PDX	Portland International Airport
PRT	Personal Rapid Transit
RTC	Regional Transportation Council
RC	River Crossing
SOV	Single Occupant Vehicle
TR	Transit
TSM/TDM	Traffic System Management/Traffic Demand Management
WSDOT	Washington State Department of Transportation

1. Overview of Evaluation Process

In 1998, in response to evidence of growing congestion in the Portland-Vancouver I-5 corridor, leaders in the region came together to study the problem and potential solutions. This effort continues today as the Columbia River Crossing (CRC) Project Team works to identify and refine appropriate solutions to improve mobility and livability in the I-5 corridor. This current effort builds upon previous studies and will narrow potential transportation solutions to those that best meet the Purpose and Need Statement and Vision and Values Statement identified for the corridor.

The screening and evaluation of potential transportation improvements is part of the I-5 CRC Alternatives Analysis (AA) and the Environmental Impact Statement process. There are several steps to screening and evaluation. This *Components Step A Screening Report* describes how a broad range of potential transportation improvements (also known as “components”) was initially evaluated and screened, and presents the results of that screening. Those components that passed this initial screening will undergo a second round (Step B) of evaluation and screening. Components advanced from the second round will then be packaged into multi-modal alternatives. These alternatives will then be further evaluated and screened, resulting in a short list of the most promising alternatives that will be advanced into the I-5 CRC Draft Environmental Impact Statement (DEIS). The AA and DEIS will be published in late 2007, and will provide analysis and findings to help the public and agencies to understand the consequences, characteristics and other considerations associated with these alternatives. This will also help inform recommendations and decisions regarding a preferred alternative.

1.1 What is a Component?

A “component” is a potential transportation improvement proposed to address one or more of the identified needs in the Bridge Influence Area, which is the section of I-5 from SR 500 in Vancouver to approximately Columbia Blvd. in Portland. An example of a component is a newly constructed highway bridge, or light rail transit. For analysis purposes, all of the transportation components were grouped into eight categories relating to distinct transportation modes or strategies. These categories are:

1. Transit (buses, light rail, other)
2. River Crossings (different bridge or tunnel configurations and locations)
3. Roadways North (treatments to I-5 and other roadways north of the Columbia River, including interchanges)
4. Roadways South (treatments to I-5 and other roadways south of the Columbia River, including interchanges)
5. Freight (rail and truck facility improvements)
6. Transportation System/Demand Management (TSM/TDM—options to reduce auto travel during congested periods, strategies to optimize transportation facility operations)

7. Bicycles (bike lanes, bridge crossings, separate paths and routes)
8. Pedestrians (sidewalks, bridge crossings, separate paths and routes)

Some components are defined with respect to location, application, or operating characteristics (e.g., high bridge west of the existing I-5 bridges), whereas others are defined more generally and thus could be implemented in a wide range of locations or with different features (e.g., Highway On-Ramp Metering). Each component is also unique. Thus, each of several different bridge ideas, for example, is a separate component.

The final list of transportation components to be assessed was developed from two primary sources: 1) recommendations in the 2002 I-5 Transportation and Trade Partnership Final Strategic Plan, and 2) suggestions from the public and affected agencies received during the current National Environmental Policy Act (NEPA) scoping process.

Section 2 of this report describes the component screening process in more detail.

2. Evaluation Steps and Step A Measures

In February 2006, the CRC Task Force adopted a six-step evaluation framework that defines a formal process for screening the large number of transportation components and subsequently, a limited set of multi-modal alternative packages. In general, the framework establishes screening criteria and performance measures to evaluate the effectiveness of the transportation components in addressing:

- The project Purpose and Need,
- Problems identified in the project's Problem Definition, and
- Values identified in the Task Force's Vision and Values Statement.

Component screening is the first stage in the complete evaluation framework (see **Figure 2-1** at the end of this section) and is itself a two-step process.

In Step A, transportation components were screened against up to six pass/fail questions derived directly from the Problem Definition. To determine if each component offers an improvement, they were compared to the No Build condition, which includes transportation improvements adopted in the regional transportation plans, but no additional improvements at the Columbia River crossing.

In Step A, only the transit and river crossing components were screened. Components in the Pedestrian, Bike, Freight, Roadways, and TSM/TDM categories were not evaluated because their performance would critically depend upon how they were integrated with promising transit and/or river crossing improvements. As mentioned earlier, components in these categories (e.g., Ramp Queue Jump Lanes) could be implemented in a wide variety of ways. These components will be paired with complementary transit and river crossing components during alternatives packaging. **Table 2-1** shows the six Step A questions and what questions pertain to the transit and river crossing components.

Table 2-1. Component Categories and Relevant Step A Questions

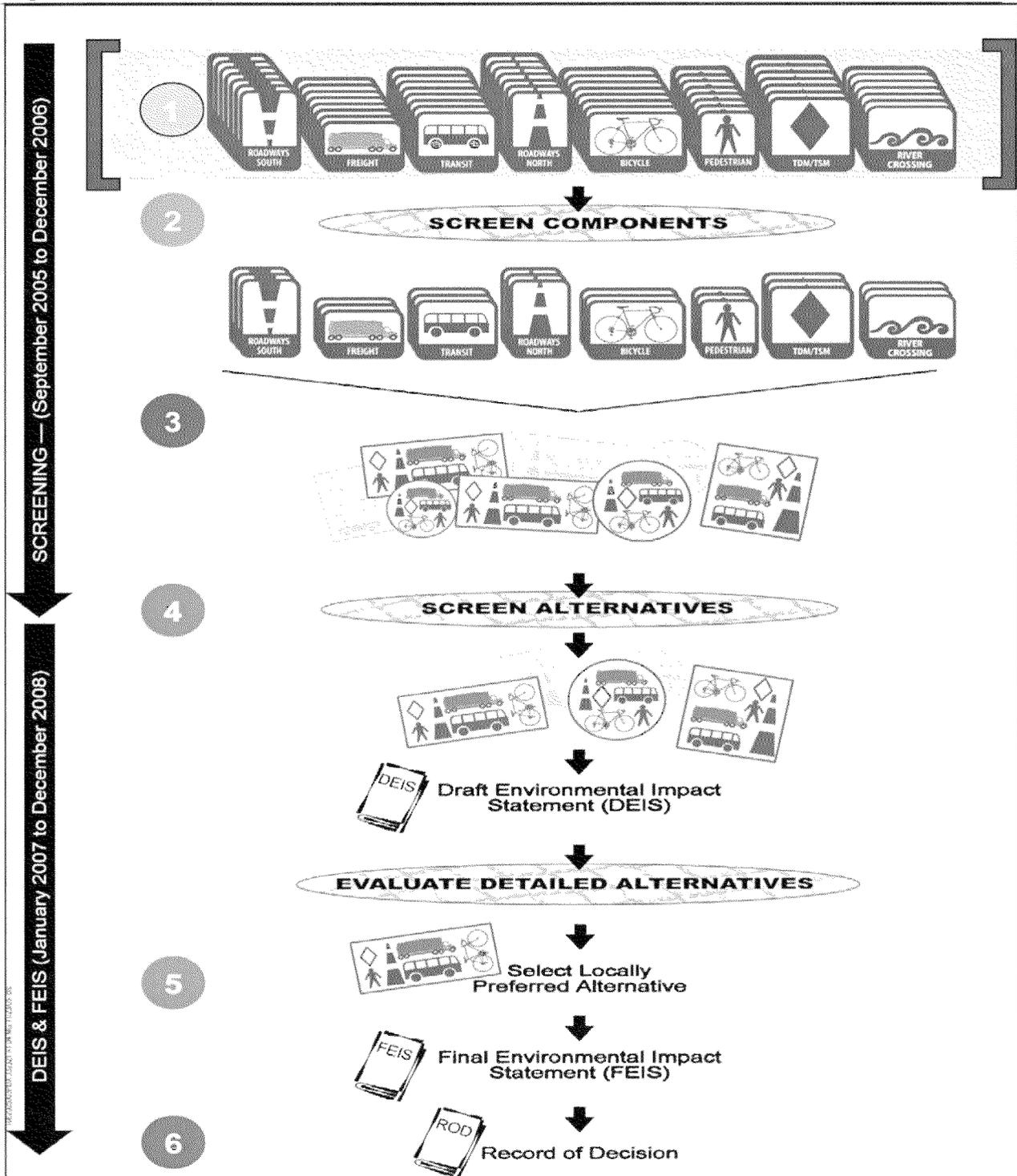
Question: Does the Component	Transit Components	River Crossing Components
1. Increase vehicular capacity or decrease vehicular demand within the bridge influence area?	♦	♦
2. Improve transit performance within the bridge influence area?	♦	♦
3. Improve freight mobility within the bridge influence area?		♦
4. Improve safety and decrease vulnerability to incidents within the bridge influence area?	♦	♦
5. Improve bicycle and pedestrian mobility within the bridge influence area?		♦
6. Reduce seismic risk of the I-5 Columbia River crossing?		♦

Note: Components were only screened against questions indicated by ♦

Importantly, each transit and river crossing component was screened independently during Step A screening. No consideration was given to how the component performs relative to other components in the same category, or how it could potentially be paired with components in other categories. In Step A, a component is eliminated from further consideration if it fails (characterized as a fatal flaw) any of the questions that pertain to that component.

After Step A, the remaining components will go through a second round of screening where consideration is given to how the component performs relative to other components in the same category. The Next Steps section at the end of this report briefly describes the Step B screening process.

Figure 2-1. Six Step Evaluation Framework



3. Step A Context and Considerations

This section describes the transportation deficiencies and issues that project staff considered and assessed in developing answers to the Step A questions.

Note to reader - *key points appear in italicized text.*

3.1 Question 1: Does the Component Increase Vehicular Capacity or Decrease Vehicular Demand Within the Bridge Influence Area?

3.1.1 Travel Markets Using the I-5 Bridge Influence Area

Interstate 5 (I-5) is one of two major highways in the Vancouver-Portland area that provide interstate connectivity and mobility. I-5 directly connects the central cities of Vancouver and Portland. Interstate 205 (I-205), the other major highway, is a 37-mile-long freeway that extends from its connection with I-5 at Salmon Creek to its terminus at I-5 near Tualatin. It provides a more suburban access and bypass function and serves travel demand between east Clark County, east Multnomah County, and Clackamas County.

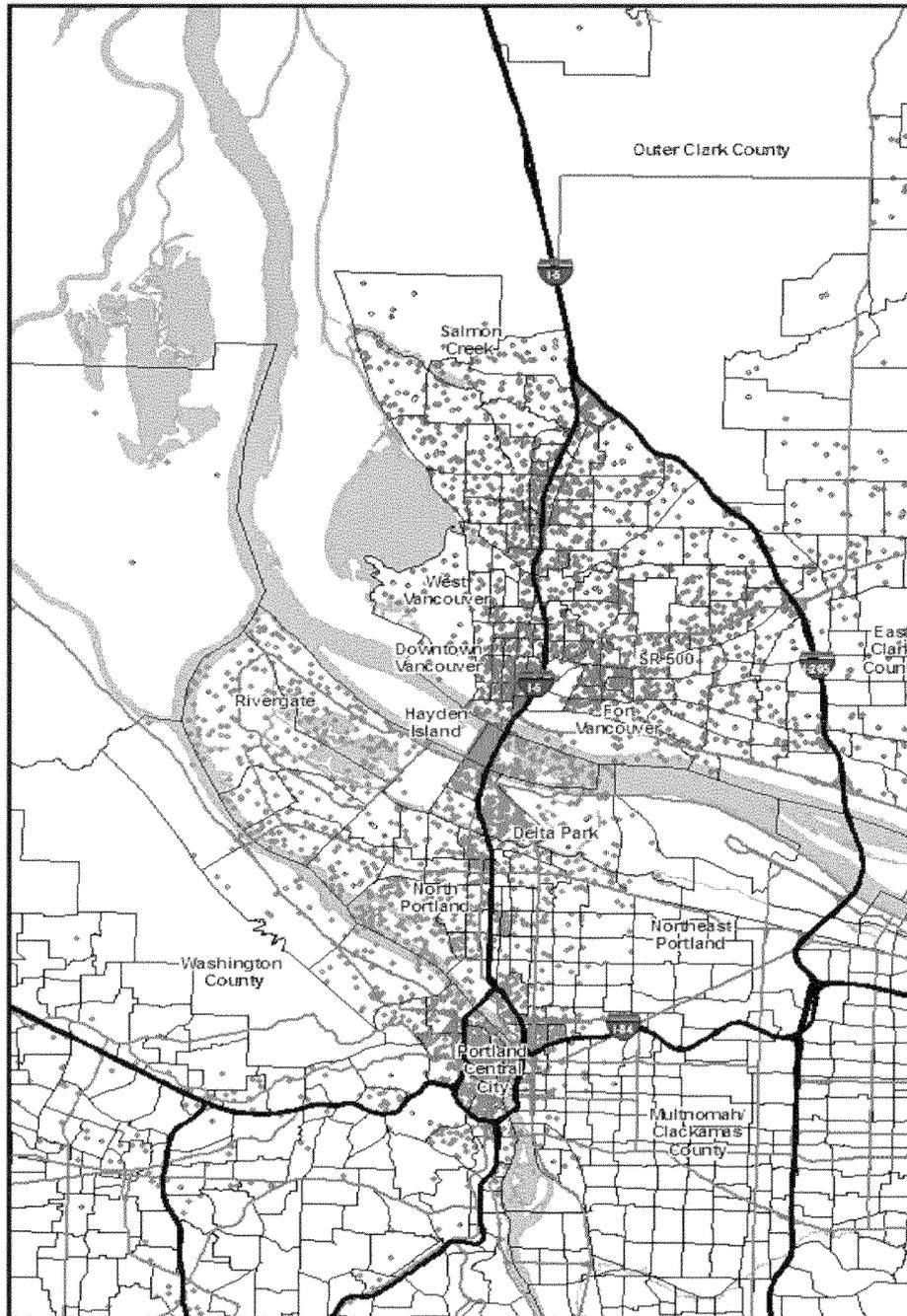
Travel demand across I-5 Interstate Bridge has steadily increased over the years. Recent traffic counts indicate that over 130,000 vehicles per day cross the bridge. By the year 2020, about 175,000 vehicles are estimated to use the crossing each day.

Current and future land uses on both sides of the Columbia River play a significant role in attracting traffic to the I-5 corridor. As an example, **Figure 3-1** shows the origins and destinations for person-trips expected to use I-5 Interstate Bridge in the year 2020. This figure highlights the locations of trips originating south of the Columbia River and the destinations of trips north of the Columbia River during a four-hour afternoon/evening commute period.

It is evident that most trips using the I-5 Interstate Bridge, today and into the future, have origins and/or destinations within or near the I-5 corridor itself, making the I-5 crossing the most direct means to accommodate these trips.

An analysis of potential transit markets and transit's role in reducing vehicular demand is discussed in section 3.2.3, which pertains to Question #2.

Figure 3-1. OR Origins and WA Destinations in PM Peak Period (2020)



3.1.2 Origin and Destination Travel Patterns Within the I-5 Bridge Influence Area

Surveys of vehicle license plates were conducted at the I-5 on- and off-ramps within the Bridge Influence Area in October 2005. The surveys were conducted using video cameras to determine origin and destination patterns of traffic traveling within the Bridge Influence Area. License plate information was collected for vehicles traveling in the peak directions (i.e., southbound during a two-hour morning peak period and northbound during a two-hour afternoon/evening peak period). Almost 30,000 license plates were recorded and a database was created to match vehicles entering and exiting the I-5 ramps, and identify vehicles that remained on the I-5 mainline (i.e. trips that travel through the Bridge Influence Area).

Figure 3-2 and Figure 3-3 graphically depict the results of the Bridge Influence Area origins and destinations for trips traveling southbound and northbound, respectively, across the Interstate Bridge.

Figure 3-2. Southbound I-5 Vehicle-Trip Patterns in the Bridge Influence Area, for Trips Across the Interstate Bridge (2005)

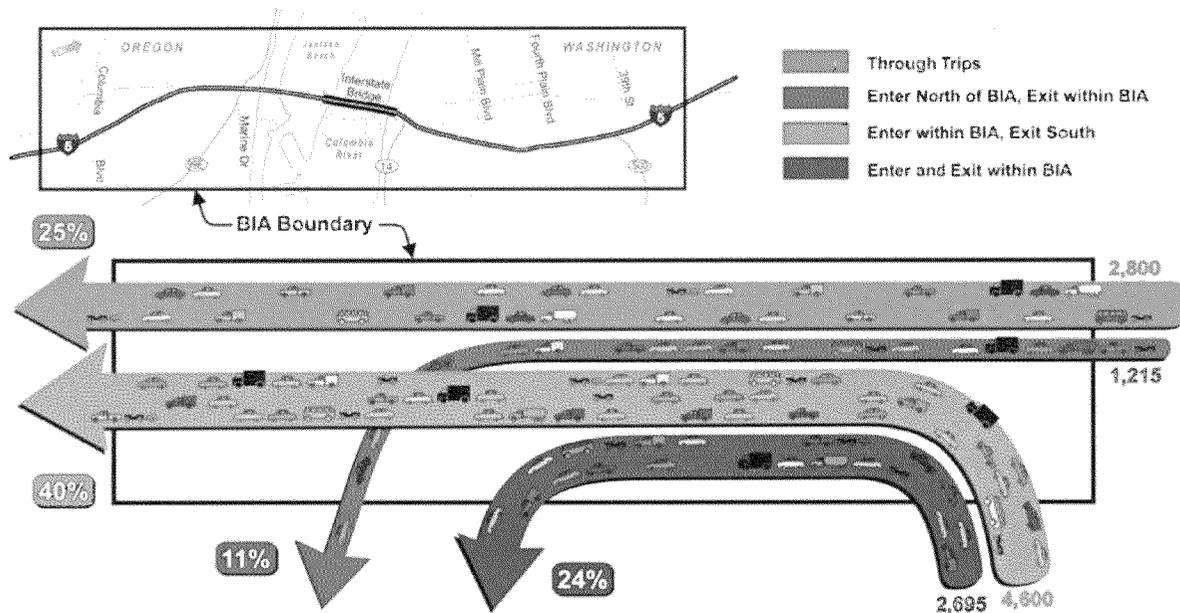
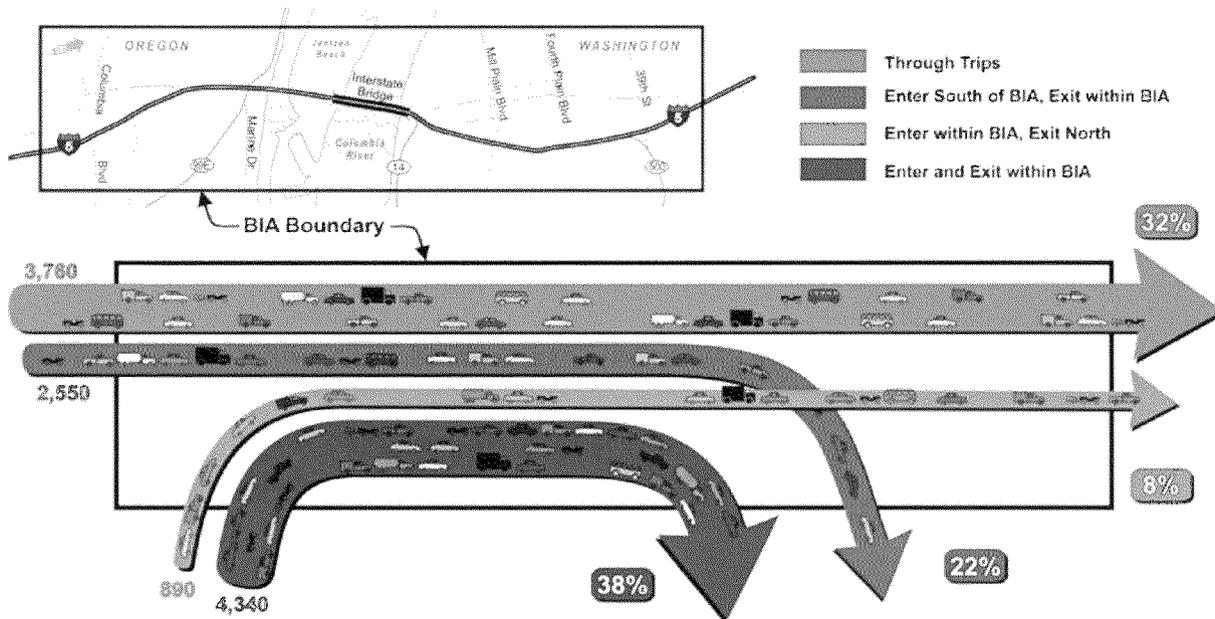


Figure 3-3. Northbound I-5 Vehicle-Trip Patterns in the Bridge Influence Area, for Trips Across the Interstate Bridge (2005)



According to the surveys, of all morning peak period southbound traffic traveling on I-5 across the Interstate Bridge and within the Bridge Influence Area:

- Twenty-five percent of traffic travels through the Bridge Influence Area along I-5 from north of SR 500 to south of Columbia Boulevard,
- Fifty-one percent of traffic enters the Bridge Influence Area from I-5 north of SR 500 and exits at an off-ramp within the Bridge Influence Area, or enters the Bridge Influence Area via an on-ramp and exits the Bridge Influence Area via I-5 south of Columbia Boulevard, and
- Twenty-four percent of traffic enters and exits the Bridge Influence Area via on- and off-ramps within the Bridge Influence Area.

Of all afternoon/evening peak period northbound traffic traveling on I-5 across the Interstate Bridge and within the Bridge Influence Area:

- Thirty-two percent of traffic travels through the Bridge Influence Area along I-5 from south of Columbia Boulevard to north of SR 500,
- Thirty percent of traffic enters the Bridge Influence Area from I-5 south of Columbia Boulevard and exits at an off-ramp within the Bridge Influence Area, or enters the Bridge Influence Area via an on-ramp and exits the Bridge Influence Area via I-5 north of SR 500, and
- Thirty-eight percent of traffic enters and exits the Bridge Influence Area via on- and off-ramps within the Bridge Influence Area.

The comprehensive origin-destination survey found that 68 percent to 75 percent of all peak period and peak direction traffic traveling on I-5 across the Interstate Bridge and within the

Bridge Influence Area enter and/or exit I-5 via a ramp within the Bridge Influence Area. In other words, a substantial amount of traffic on this segment of I-5 directly accesses arterial roadways within the Bridge Influence Area.

In fact, 24 percent to 38 percent of the traffic traveling on the I-5 bridge uses both an on-ramp and an off-ramp within the Bridge Influence Area.

3.1.3 Traffic Demands and Capacities, and Duration of Congestion

Traffic counts were conducted in October 2005 on an hour-by-hour basis along I-5 at all of its ramps between the Pioneer Street interchange in Ridgefield, Washington to just south of the I-84 interchange in Portland, Oregon. At the same times, observations were conducted on vehicular queuing along the freeway and at on-ramps to compare the observed traffic counts with actual traffic demands.

Figure 3-4 illustrates 2005 traffic demands and the actual traffic served along northbound I-5 at the Interstate Bridge over the course of a typical weekday. As shown in the curve labeled “demand,” the actual traffic demand currently exceeds the bridge’s traffic-carrying capacity during part of the day. This results in fewer vehicles being served, as shown in the curve labeled “service,” and congestion for about 4 hours with some trips being made later in the evening.

Figure 3-4. Northbound I-5 at Interstate Bridge Traffic Volume Profile (2005)

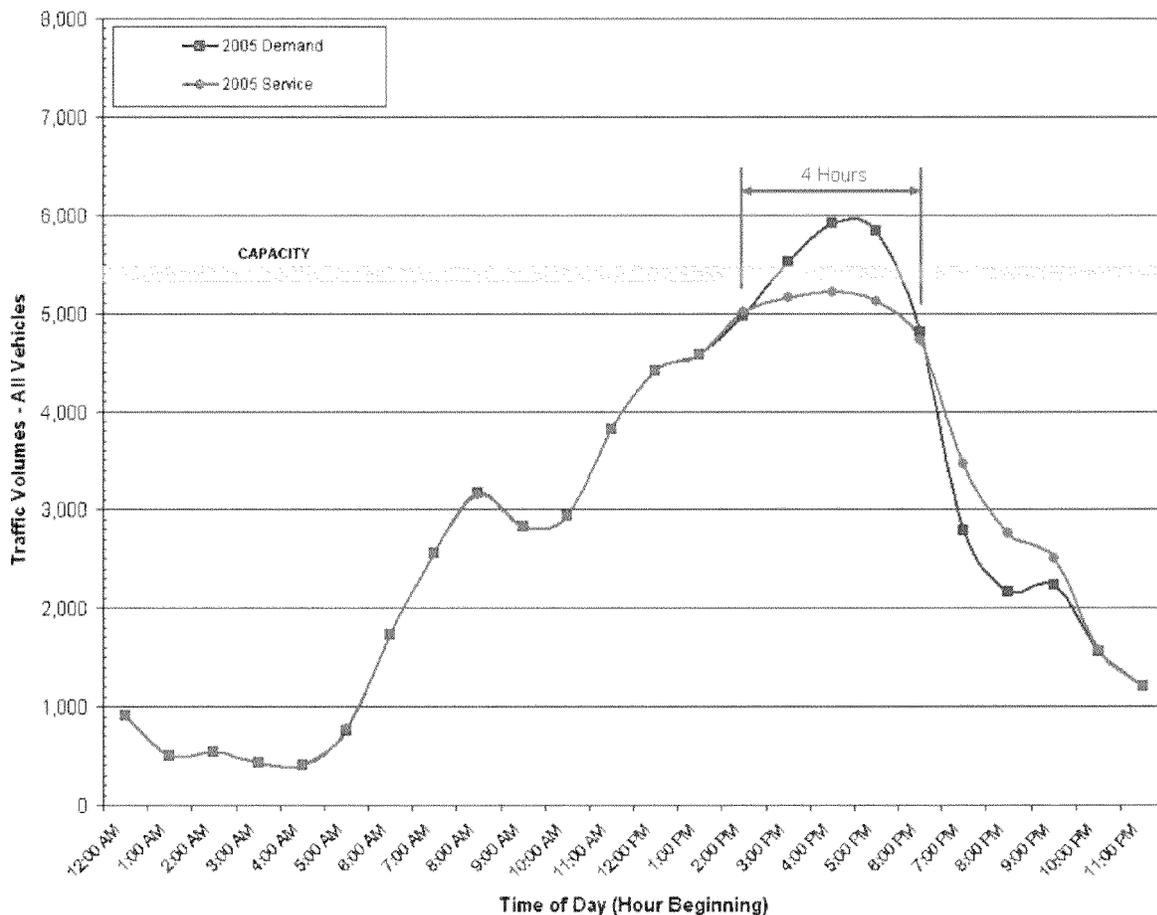
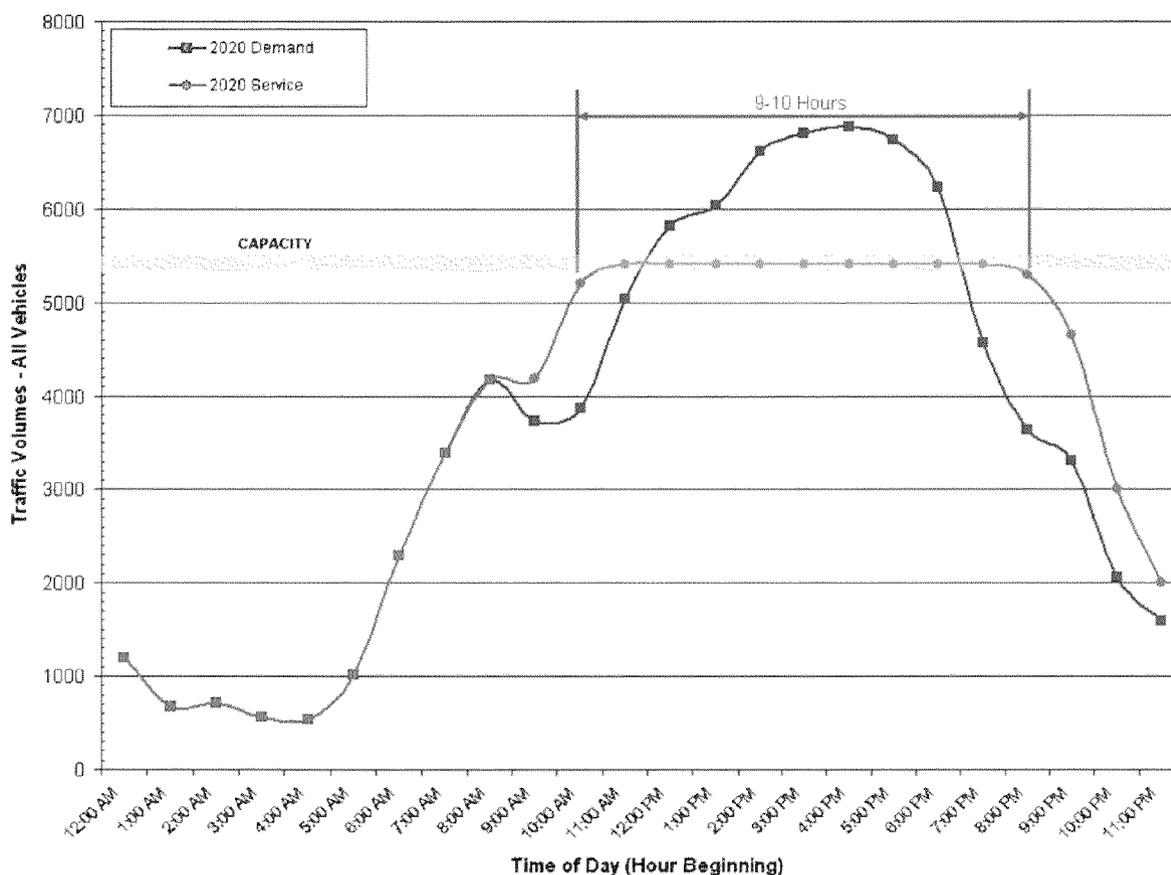


Figure 3-5 shows an estimate of future hour-by-hour traffic levels along northbound I-5 at the Interstate Bridge. This assumes no highway capacity improvements are made within the Bridge Influence Area, no other corridor improvements are provided, and traffic demands increase to predicted 2020 levels. As shown in Figure 3-5, by the year 2020 the duration of northbound congestion would be expected to increase to 9 to 10 hours from 4 hours under 2005 conditions. Similarly, the duration of southbound congestion would be expected to double over 2005 conditions by the year 2020.

Figure 3-5. Northbound I-5 at Interstate Bridge Traffic Volume Profile (2020)



3.1.4 Attributes of Components Satisfying Question #1

It is evident that most existing vehicle-trips using I-5 within the Bridge Influence Area have a trip origin and/or trip destination along or near the I-5 corridor within the metropolitan region.

The Bridge Influence Area, which includes eight interchanges with key arterial roadways and highways, is expected to continue to serve high travel demands due to existing and expected land uses served by these roadways and highways.

Due to the projected travel demands along I-5 and within the Bridge Influence Area, as long as no highway capacity improvements are made or other corridor improvements are provided, the

duration of congestion along I-5 will significantly increase, creating congested conditions throughout much of the weekday and on weekends.

In order for a component to satisfy Question #1, the component must either:

- *Maintain future traffic demands such that they can be accommodated on I-5 within the Bridge Influence Area at acceptable congestion levels, or*
- *Increase the traffic-carrying capacity of I-5 within the Bridge Influence Area to accommodate forecast traffic levels at acceptable congestion levels.*

An analysis of potential transit markets and transit's role in reducing vehicular demand is discussed in the next section.

3.2 Question 2: Does the Component Improve Transit Performance Within the Bridge Influence Area?

3.2.1 Current Transit Problems

Bi-state transit service in the I-5 corridor currently includes one local bus route between downtown Portland and downtown Vancouver, and commuter-oriented peak period express routes from Clark County park-and-rides and transit centers to downtown Portland. Transit connections between Clark County and North and Northeast Portland are limited. Bi-state transit service in the I-5 corridor is constrained by limited roadway capacity and is subject to the same congestion as other vehicles, negatively affecting transit operations (i.e., travel speed) and reliability (i.e., delays caused by accidents and congestion).

Between 1998 and 2005, local bus travel times between the Vancouver Transit Center and Hayden Island increased 50 percent during the peak period. Local buses crossing the I-5 bridge in the southbound direction currently take up to three times longer during parts of the morning peak period compared to off peak periods. On average, local bus travel times are between 10 percent and 60 percent longer when traveling in the peak period direction.

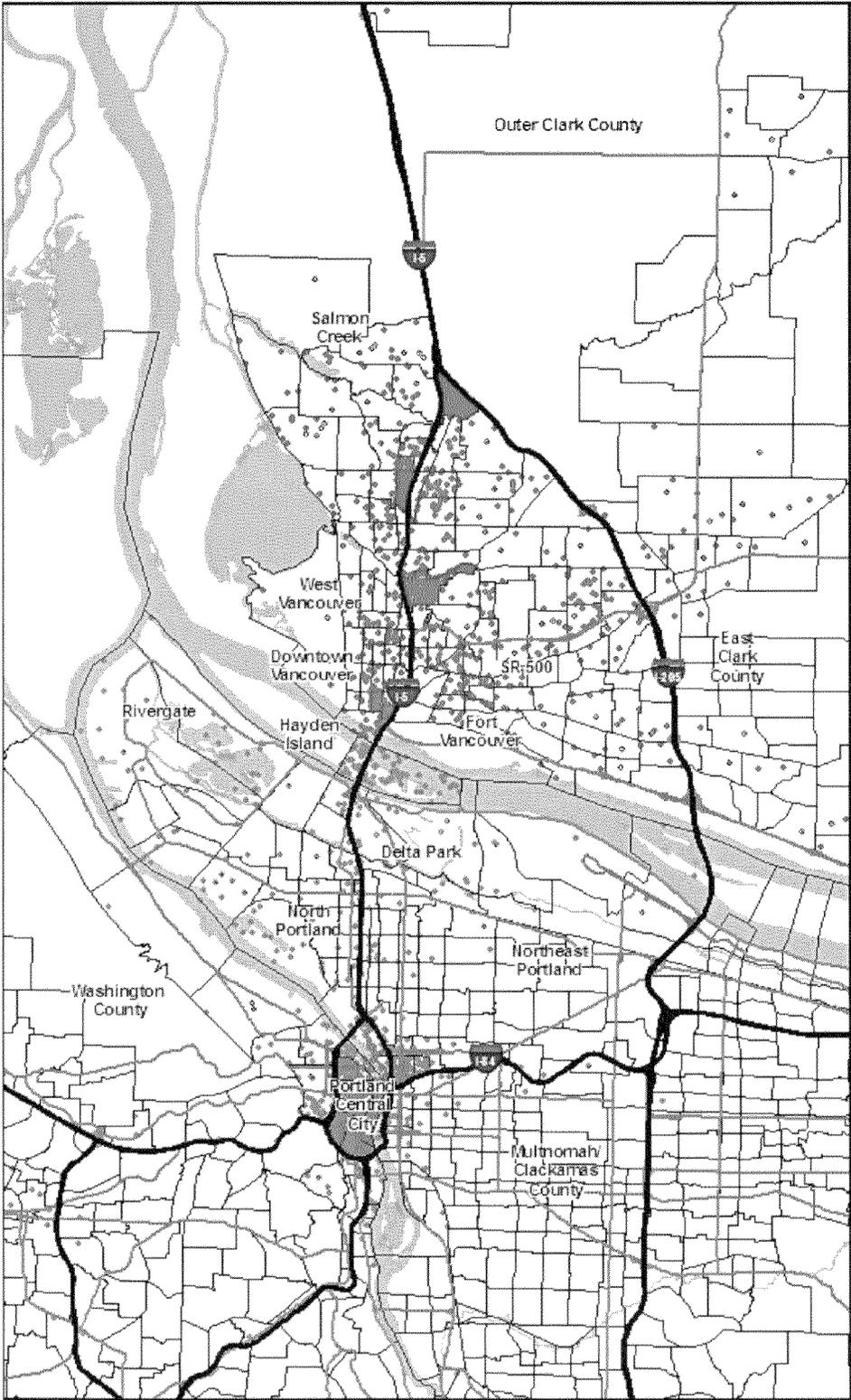
Commuter buses also experience congestion and incident-related delays. Commuter buses traveling southbound (i.e. in the peak direction) during the morning peak period have travel times between 45 percent and 115 percent longer than buses traveling northbound. Commuter buses traveling northbound during the afternoon peak period have the advantage of using the northbound High Occupancy Vehicle (HOV) lane, however, these buses still experience travel times between 35 percent and 60 percent longer than commuter buses traveling southbound.

3.2.2 2020 Origins and Destinations of Transit Riders

The current transit problems within the I-5 corridor impact transit riders from both Tri-Met and C-TRAN. In order to determine whether a transit component would improve transit performance within the Bridge Influence Area, the existing and future market for public transit services should be well understood.

Figure 3-6 shows the projected origins and destinations of transit riders in the year 2020 under no-build conditions, as determined by work completed by the I-5 Partnership Study. With little exception, the majority of transit riders have origins and destinations tightly clustered around the I-5 corridor. Particularly evident is the significance of downtown Portland as an important origin point for the typical PM transit trip, and the significance of transit destinations immediately adjacent to I-5 in Clark County.

Figure 3-6. Year 2020: OR Origins and WA Destinations in PM Peak Period – Transit Only



It is expected that the transit riders of the future will have origins and destinations within and/or near the I-5 corridor itself, making I-5 the most direct means of accommodating future transit trips.

3.2.3 Projected Transit Problems

Transit travel times from downtown Portland to downtown Vancouver in the afternoon peak period are projected to double by the year 2020 if no improvements are made to the I-5 bridge or bi-state transit service. In the year 2000, this transit trip took an average of 27 minutes to complete, and in 2020 it is expected to take 55 minutes. A major cause of the increased travel times is expected growth in trips (by all modes) that use the I-5 bridge.

Previous analysis also highlighted the importance of operating transit in exclusive or semi-exclusive lanes or guideways. *In the I-5 Partnership study, the only alternatives that reduced I-5 corridor transit travel times between 2000 and 2020 were alternatives that either a) included light rail operating in exclusive right-of-way or b) included buses operating in HOV (i.e., managed) lanes.*

3.2.4 2020 Transit Market Analysis

Current transit riders comprise only a segment of the future market, as future transit services should also appeal to current SOV and HOV drivers who have similar origin and destination points. **Figure 3-1**, shown previously, depicts the specific origins and destinations for all modes in the year 2020 PM peak period. As illustrated in the figure, the future travel market for all modes is highly complimentary and shares the same geography as the future transit riders.

To better understand the projected growth in I-5 bridge demand, and which markets transit services should serve in the future, a more detailed analysis of 2020 person trips during the afternoon peak period was completed¹. Person trips are defined as the sum of one-way, afternoon, 4-hour peak period trips made by all persons for all purposes in single occupancy vehicles (SOV), HOV, and transit. Potential transit markets are defined as geographic concentrations of person trips, from either Oregon or Washington, that use I-5 to travel between the states. Year 2020 data developed for the I-5 Partnership Study was analyzed, and assumes that no I-5 bridge improvements would be built. **Figure 3-7** shows the results of this analysis.

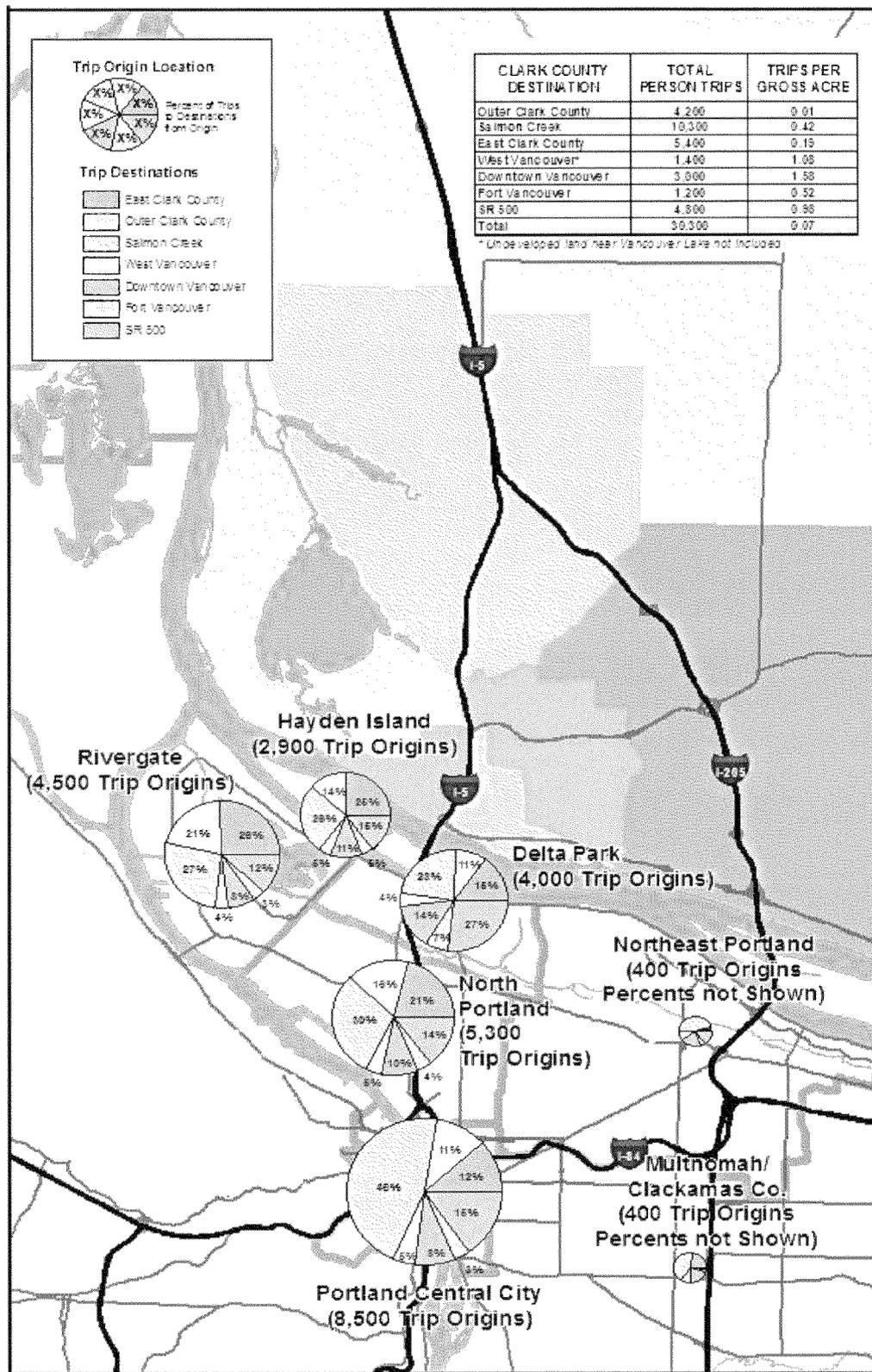
For trips expected to use the I-5 bridge during the afternoon 4-hour peak travel period in 2020:

1. Sixty-six percent of all person trips will be traveling northbound on I-5 from the Portland metropolitan area to Clark County. The remaining 34 percent will be traveling southbound from Clark County to the Portland metropolitan area.
2. *Over 80 percent of all northbound person trips will originate in five "I-5 corridor" districts: Hayden Island, Delta Park, Rivergate, North Portland, and Portland Central City. These five districts will account for approximately 25,200 trips in the 4-hour PM peak travel period.*

¹ 2020 morning peak period trips were not analyzed as this travel model is not as thoroughly calibrated as the afternoon peak period model, due to incomplete freight and transit data.

3. In comparison, trips from the west of this corridor (e.g., Washington County, West Portland) and to the east (generally east of NE 33rd Avenue) will collectively account for less than 20 percent of the northbound afternoon trips that cross the I-5 bridge.
4. The Portland Central City, which includes downtown Portland, the Lloyd District, and Central Eastside Industrial District, will be the largest generator of person trips to Clark County (approximately 8,500 person trips). The Salmon Creek district will be the primary destination for these trips (3,900 trips).
5. North Portland will be the next largest trip producer to Clark County (5,300 trips), followed by Rivergate with 4,500 trips, Delta Park with 4,000 trips, and Hayden Island with 2,900 trips.
6. The Bridge Influence Area will be a significant trip origin for trips to Clark County. Of the 30,264 total person trips from the Portland metropolitan area to Clark County, approximately 6,900 (23 percent) of the trips will originate in either Hayden Island or Delta Park. Both of these districts are within the Bridge Influence Area.
7. The Salmon Creek district will be the primary destination for seven of the eight Portland sub-markets. Roughly one-third of all northbound trips that will use the I-5 bridge during the afternoon peak period will be bound for the Salmon Creek district.

Figure 3-7. 2020 Person-Trips to Clark County Using I-5 Bridge in 4-HR PM Peak Period



3.2.5 Attributes of Components Satisfying Question #2

Transit and river crossing components that serve multiple I-5 corridor travel markets will attract greater transit ridership. Conversely, components that serve fewer markets due to out-of-direction alignments, unique transit operating characteristics and/or station spacing that would not match projected ridership patterns will attract less transit ridership, and have less of an impact on vehicular demand.

Transit components that operate in an exclusive or managed right-of-way will improve transit travel times and reliability because the risk of delay and accidents would decrease. Alternatively, adding significant new general purpose capacity could also reduce congestion levels, and improve transit travel times and reliability if congestion were sufficiently reduced. Conversely, components that subject transit to the same congested and unpredictable traffic conditions as SOVs do not improve transit operations.

In order for a component to satisfy Question #2, the component must:

- *Be able to serve a significant portion of the I-5 corridor transit markets, and*
- *Provide an exclusive or managed transit right-of-way to improve operations and reliability, or*
- *Provide enough highway capacity to reduce general congestion levels significantly, thereby improving transit performance.*

3.3 Question 3: Does the Component Improve Freight Mobility Within the Bridge Influence Area?

3.3.1 Freight Mobility

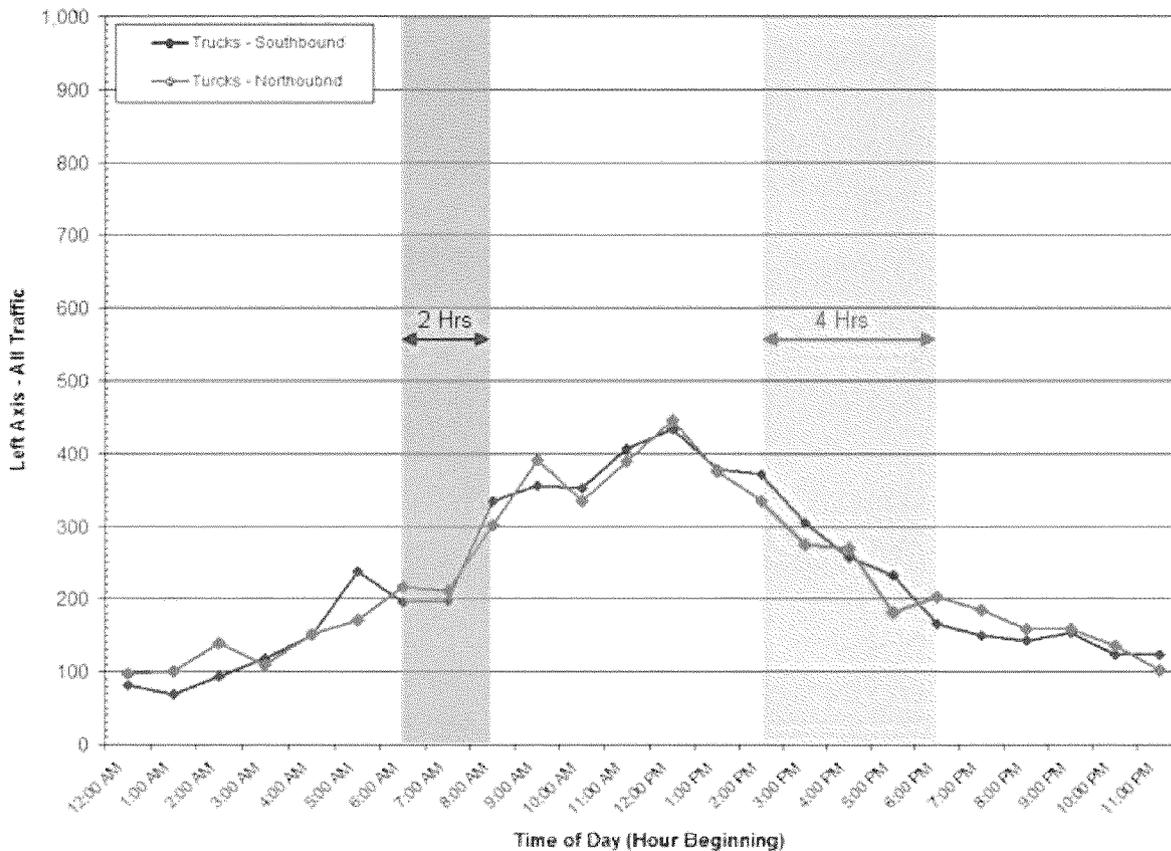
I-5 is the primary freight corridor for goods moving into and out of the Vancouver-Portland region and the Pacific Northwest. Access to significant industrial and commercial districts, including the Ports of Vancouver and Portland, and connections to marine, rail and air freight facilities, is adversely affected by congestion in the Bridge Influence Area.

Sixty-seven percent of all freight in the region travels by truck, and this is expected to grow to 73 percent by 2030. The increasing use of trucks is a reflection of the growing, diversifying and more demanding regional economy, which is leading to shipping practices becoming more tailored to the region's needs. There will continue to be a significant movement of bulk commodities in the region – which rely on non-truck modes – but their growth will occur at a slower rate than the smaller shipments of higher value products such as machinery, electronic components, prepared meat and seafood products, and mail and express traffic (principally moved by truck), which will represent a larger segment of the region's future economy. A corresponding phenomenon is that smaller shipments (under 1,000 pounds) have been, and will continue to be, the highest area of freight traffic growth.

Recent forecasts indicate that truck traffic in the region will double, and the logistics requirements for freight delivery time will become increasingly “just-in-time” – placing even more pressure on travel time reliability.

Traffic congestion is increasingly spreading into the off-peak periods (including weekends) used by freight carriers, as shown in **Figure 3-8**. Declining freight carrier access slows delivery times and increases shipping costs, diminishing the attractiveness of I-5 and the uses served by I-5, and negatively affecting the region’s economy.

Figure 3-8. Northbound and Southbound I-5 Truck Volumes (2005)



3.3.2 Attributes of Components Satisfying Question #3

In order for a component to satisfy Question #3, the component must either:

- *Maintain future traffic demands such that they can be accommodated on I-5 within the Bridge Influence Area at acceptable congestion levels so freight is not further affected, or*
- *Increase the traffic-carrying capacity of I-5 within the Bridge Influence Area to accommodate forecast traffic levels at acceptable congestion levels, thereby improving freight mobility.*

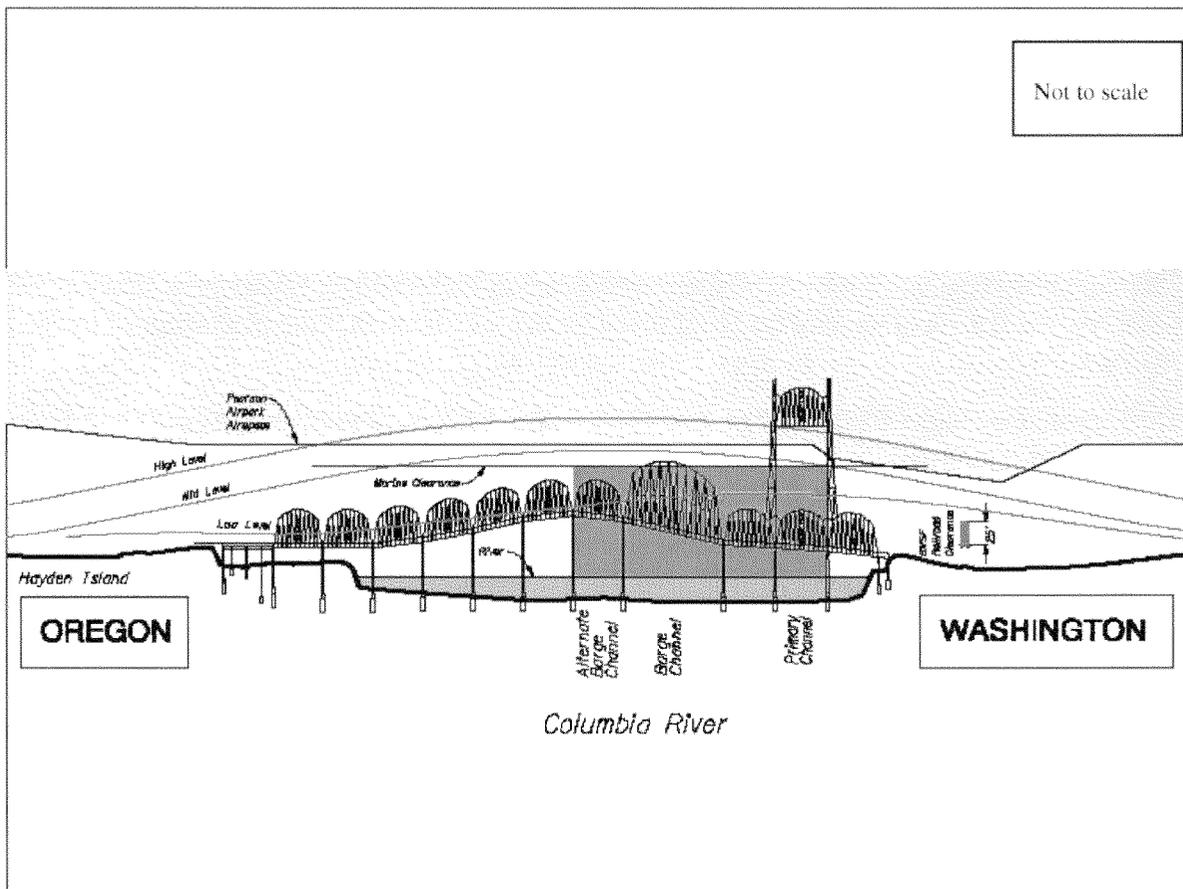
3.4 Question 4: Does the Component Improve Safety and Decrease Vulnerability to Incidents Within the Bridge Influence Area?

3.4.1 Safety and Incidents Related to Aviation

Two airports have influence on the airspace in the vicinity of the I-5 river crossing. Historic Pearson Airpark is located about one-half mile immediately east of I-5, while Portland International Airport (PDX) is located about three miles to the east of the project. For both airports, airspace requirements defined by the FAA must be considered to assess their impact on the vertical locations of the river crossing components (e.g. bridge towers).

The Pearson Airpark airspace has the most significant influence on the project because of its proximity to the existing I-5 bridge. FAA requirements state that airspace needs to be clear of obstructions for the safe operation of aircraft. This airspace was superimposed on an aerial map and the components were evaluated for penetration into the airspace. It should be noted that the existing I-5 bridge lift towers penetrate the Pearson Airpark airspace surface. Figure 3-9 shows how various bridge levels would relate to the Pearson Airpark airspace.

Figure 3-9. Relationship of Bridge Levels to Pearson Airpark Airspace



PDX has two runways with approaches/departures bearing over the existing I-5 bridge. Currently PDX is proposing an expansion that would extend the north runway both to the west and to the east. As it exists, the north runway approaches/departs directly over the end of Pearson Airpark and the south runway tracks down the south shore of the Columbia River. In general, most potential river crossings do not encroach into the PDX airspace, with the exception of a high-level type structure.

3.4.2 Attributes of Components Satisfying Question #4 for Aviation

River crossings that are proposed upstream (east) of the existing bridge are closer to Pearson Airpark and thus must meet more restrictive standards to avoid impacting airspace requirements. Regarding the vertical location of a new bridge, a high or mid level bridge is also more likely to impact airspace requirements than a low level bridge (these different bridge heights are described further in the next section).

In order for a component to satisfy Question #4, the component:

- *Must not create a significant new encroachment into the Pearson Airpark airspace, and*
- *Must not encroach into the PDX airspace.*

3.4.3 Safety and Incidents Related to Marine Navigation

Columbia River navigation clearances are controlled by the U.S. Coast Guard. This agency, which is the permitting authority for new bridge crossings, will base the permitting decision largely on whether marine navigation safety is improved or degraded by the project. The ability of a vessel to safely travel through the bridge area will be determined by the location of any new bridge piers. While this must be considered for all the bridge components, it is especially critical for any options that would retain the existing bridges while adding a new bridge. The Coast Guard has expressed a preference to reduce the number of obstacles to navigation in the river, which could only be achieved by construction of a replacement bridge. However, it may be possible to permit a supplemental bridge if it can be demonstrated that the placement of the piers for the new bridge will not further impede marine traffic.

Vertical clearances under a new bridge (and the existing bridges, if they are retained) will be another critical factor that the Coast Guard will consider in its permitting decision. Clearance requirements are dictated by the vessels that will pass under the bridge(s).

To understand the characteristics of existing river traffic, a boat survey was completed in 2005 identifying the existing vessel traffic using the river upstream of I-5. The survey found that most vessels using the river do not require a bridge opening to pass beneath I-5 except during higher water levels on the river. Additionally, the survey concluded that a clearance height of approximately 65 feet would accommodate all but six of the vessels identified in the survey, and a clearance height of approximately 110 feet would accommodate all known vessels using the river upstream of I-5.

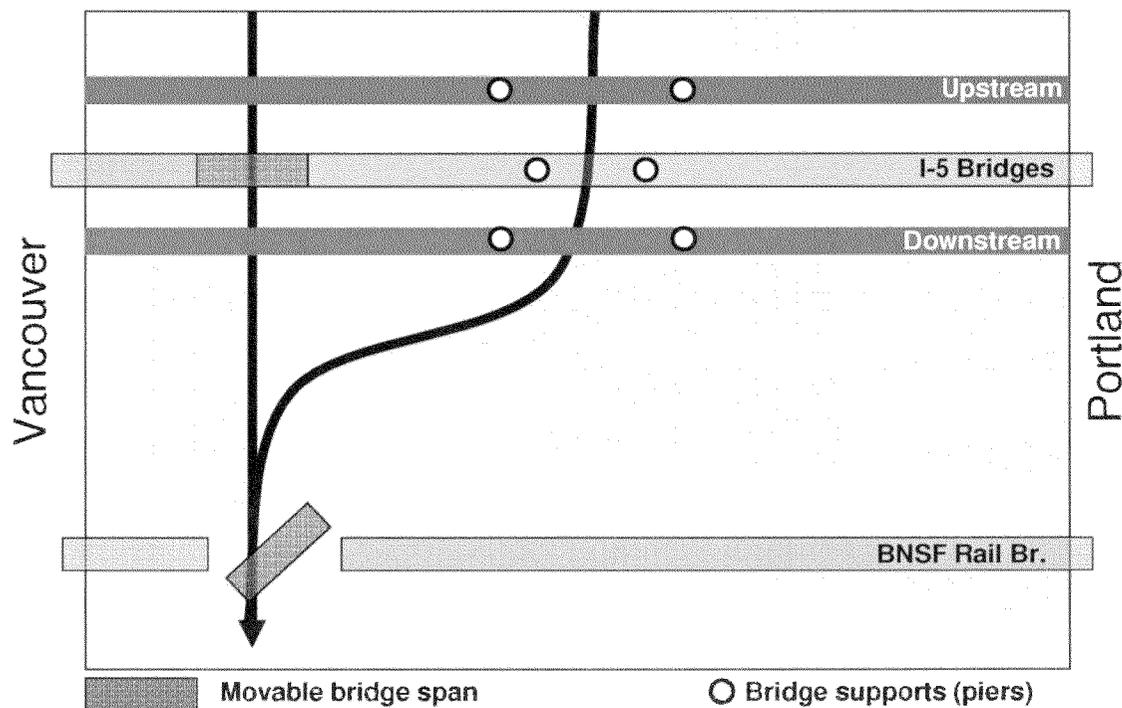
Varying elevations and alignments of the river crossing options were evaluated as they relate to impacts on vessel navigation. Clearances defined as Low, Medium and High provide different clearance zones that would provide varying vessel passage percentages with the goal of minimizing or eliminating bridge openings. The river crossings were laid out using a clearance

height of approximately 65 feet for a low level bridge, and approximately 110 feet of clearance for a mid-level bridge. These clearances should be provided over at least one of the existing navigational channels². A high-level bridge would have a clearance of approximately 130 feet and would match the clearance of the existing I-205 bridge.

3.4.4 Attributes of Components Satisfying Question #4 for Marine Navigation

The horizontal location of a new bridge, either by itself or in tandem with the existing bridge, would affect vessel navigation operation and safety. Components that keep the existing bridges make it more difficult for navigational operations on the river. This is because vessels traveling on the river will need to navigate through another set of piers. In addition, the operators of river barges have stated that it is very difficult to navigate through the large channel opening of the I-5 bridge and then make an "S" curve to access the opening of the Burlington Northern Santa Fe Railroad (BNSF) Railroad bridge downstream. Components that keep the existing bridges and that are located closer to the downstream railroad bridge have the greatest potential to create navigational problems on the river. **Figure 3-10** shows the relationship of new upstream and downstream bridge locations as they might affect marine navigation.

Figure 3-10. Marine Navigation Considerations



² Bridge elevations and clearances may be evaluated and discussed further with the Coast Guard throughout the project as more data is collected.

In order for a component to satisfy Question #4, the component:

- *Must maintain or improve navigational safety in the vicinity of the I-5 corridor crossings.*

3.4.5 Number of Vehicular Collisions and Collision Rates

An extensive review of motor vehicle collisions reported within and slightly beyond the Bridge Influence Area was conducted to assess collision frequencies, types and severities; and to assess collision relationships to existing non-standard highway geometrics, bridge span lifts, and time of day.

Collision data was obtained from both the Washington and the Oregon departments of transportation for the 5-year period from January 1, 2000 to December 31, 2004 (collision data for the calendar year 2005 was not available at the time of this analysis).

During the 5-year period, 2,204 collisions were reported on mainline I-5 and its ramps. There is no data available for collisions that were not reported.

There was an average rate of 1.21 reported collisions per day.

The standard transportation engineering method of reporting collision rates is in collisions per million vehicle-miles traveled. The average collision rate for “urban city interstate freeways” in Oregon is 0.60 collisions per million vehicle-miles traveled. The Washington State Department of Transportation does not calculate the average collision rate for urbanized interstate freeways within the state.

The collision rate experienced on I-5, within the Oregon segment of the Bridge Influence Area, was 1.34 collisions per million vehicle-miles traveled. This is 2.26 times greater than the average rate experienced on similar facilities in Oregon. The collision rate experienced within the Washington segment was 1.23 collisions per million vehicle-miles traveled.

3.4.6 Vehicular Collisions by Type and Severity

The number, type and severity of collisions reported during the 5-year period were compiled and plotted by direction (northbound and southbound) in 0.1-mile increments on maps of I-5.

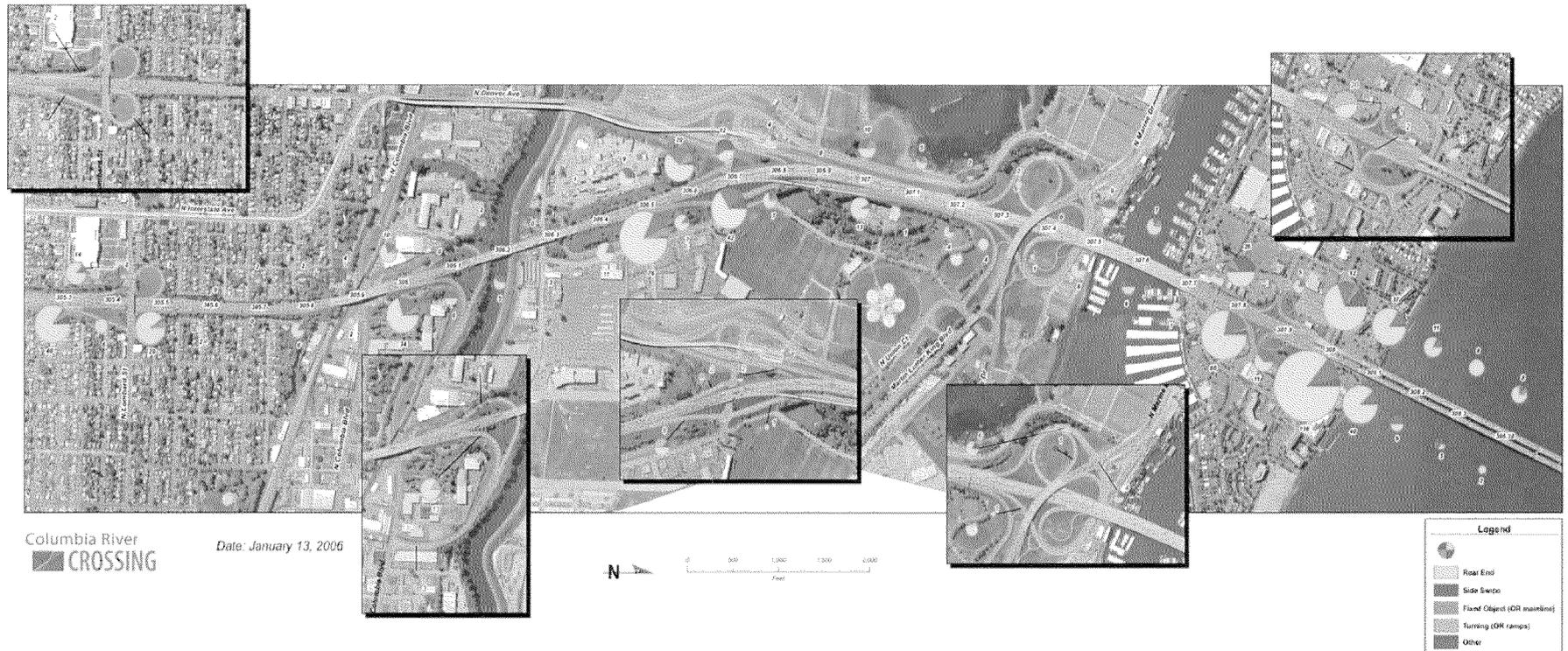
Four collision types were reported: rear-end, side-swipe, fixed object, and other. Three severity types were reported: property damage only, injury, and fatality.

Figure 3-11 shows the number and type of collisions reported within Bridge Influence Area in Washington. **Figure 3-12** shows the number and type of collisions reported within Bridge Influence Area in Oregon.

Figure 3-11. Crash History by Crash Type for Mainline Highway and Ramps—January 2000-December 2004 (Washington)



Figure 3-12. Crash History by Crash Type for Mainline Highway and Ramps—January 2000—December 2004 (Oregon)



A substantial portion of the reported collisions occurred near the approaches to the Interstate Bridge. Other notable collision locations included southbound I-5 at SR 14, at SR 500 and between Mill Plain Boulevard and SR 14 in Washington. In the northbound direction, high collision locations were at Hayden Island Drive, at Victory Boulevard, and at Lombard Street in Oregon.

For the period analyzed, the total number of southbound collisions that occurred in Washington was about twice that reported in the northbound direction. Sixty-nine percent of these collisions were rear-ends and 18 percent were side-swipes.

The total number of northbound collisions that occurred in Oregon was about twice that reported in the southbound direction. Eighty percent of these collisions were rear-ends and 14 percent were side-swipes.

3.4.7 Relationship of Vehicular Collisions to Highway Geometrics

A review was conducted to determine geometric elements of I-5 that do not meet current design standards. While I-5 within the Bridge Influence Area was originally constructed to generally meet design standards applicable at the time, design standards have evolved over the years, reflecting continued research in areas such as vehicle operating characteristics, driver expectations, traffic volumes, and physical highway elements.

The Federal Highway Administration (FHWA) has designated 12 geometric controlling criteria that have a primary importance for safety. These criteria are: design speed, grades, lane width, stopping sight distance, shoulder width, cross-slopes, bridge width, superelevation, horizontal alignment, horizontal clearance, vertical alignment, and vertical clearance.

The Washington and Oregon departments of transportation have developed geometric design standards related to each of the above controlling criteria. Their current design standards were compared to I-5 existing geometrics within the Bridge Influence Area. Particular emphasis was placed on the following elements, each related to one or more of the above criteria:

- Ramp-to-highway acceleration lane length
- Highway-to-ramp deceleration lane length
- Highway weaving area lane length
- Highway horizontal alignment
- Highway vertical alignment
- Highway shoulder width

It is evident that non-standard geometric features exist throughout the Bridge Influence Area, including short ramp merges/acceleration lanes, short ramp diverges/deceleration lanes, short weaving areas, vertical curves (crest and sag curves) limiting sight distance, and narrow shoulders.

The greatest concentration of existing non-standard geometric features is located along the Interstate Bridge and along its approaches. Within this area, there are multiple existing non-standard features.

Many ramps within the extent of the Bridge Influence Area do not provide standard acceleration or deceleration lane lengths and some weaving areas are also non-standard. Non-standard shoulder widths are prevalent in many areas of the Bridge Influence Area.

Based upon a comparison of the non-standard geometric features and reported collisions, there is a strong correlation between the presence of non-standard design features and the frequency and type of collisions.

For example, non-standard acceleration and deceleration lanes at several on- and off-ramps contribute to a high number of rear-end and side-swipe collisions along northbound I-5, particularly at Hayden Island Drive, Downtown Vancouver Exit, and at SR 14. Along southbound I-5, non-standard acceleration and deceleration lanes contribute to a high number of rear-end and side-swipe collisions at Fourth Plain Boulevard, SR 14, Hayden Island Drive, and at Victory Boulevard.

Existing non-standard weaving areas contribute to a high number of rear-end and side-swipe collisions along I-5, primarily in the southbound direction between SR 500 and Fourth Plain Boulevard, between Mill Plain Boulevard and SR 14, between Hayden Island Drive and Marine Drive, and between Marine Drive and Victory Boulevard.

The distance between the on- and off-ramps next to the Interstate Bridge and the bridge itself are substantially below standard; the bridge's vertical alignment results in non-standard crest and vertical curves (resulting in limited sight distance); and the bridge's shoulders are well below standard. All of these elements contribute to the high number of reported collisions near or at the Interstate Bridge.

3.4.8 Vehicular Collisions During Bridge Lifts and Traffic Stops

The I-5 northbound and southbound bridges include lift spans. Lifting of the spans or stopping of traffic for maintenance (even when the span is not lifted) is allowed on weekdays between 9 a.m. and 2:30 p.m. and overnight between 6 p.m. and 6:30 a.m., and is allowed any time during weekends.

An analysis was conducted to determine if the potential for a collision increases during bridge lifts and/or traffic stops. Logs obtained from ODOT's Maintenance Unit, which maintains and operates the bridge, include information on bridge lift/traffic stop dates, times and duration.

Using the 5-year collision database, a comparison was made between collisions that were reported to have occurred within a one-hour window of logged bridge lifts/traffic stops on weekdays between 9 a.m. and 2:30 p.m. The analysis only considered collisions that would involve vehicles approaching the bridge (i.e., northbound traffic approaching the bridge and southbound traffic approaching the bridge) as bridge lifts/traffic stops directly impact approaching traffic and may not have an effect on departing traffic.

Based on the analysis, it was determined that there is at least a 3 times higher likelihood of a northbound collision when a bridge lift/traffic stop occurs than when it does not. There is over a 4 times higher likelihood of a southbound collision when bridge lift/traffic stop occurs than when it does not.

It was also shown that collisions occurring during bridge lifts/traffic stops generally result in a higher amount of rear-end collisions and greater injury frequency than those collisions that occur during non-lift/non-stop periods.

3.4.9 Vehicular Collisions by Time of Day

The number and type of collisions reported in the Bridge Influence Area during the 5-year period were sorted on an hour-by-hour basis and by direction. **Figure 3-13** shows the number of collisions, by hour, that were reported along southbound I-5. **Figure 3-14** shows the number of collisions, by hour, that were reported along northbound I-5.

Figure 3-13. Southbound I-5 Crashes by Time of Day from Hwy 99/Main Street to Lombard Street (2000-2004)

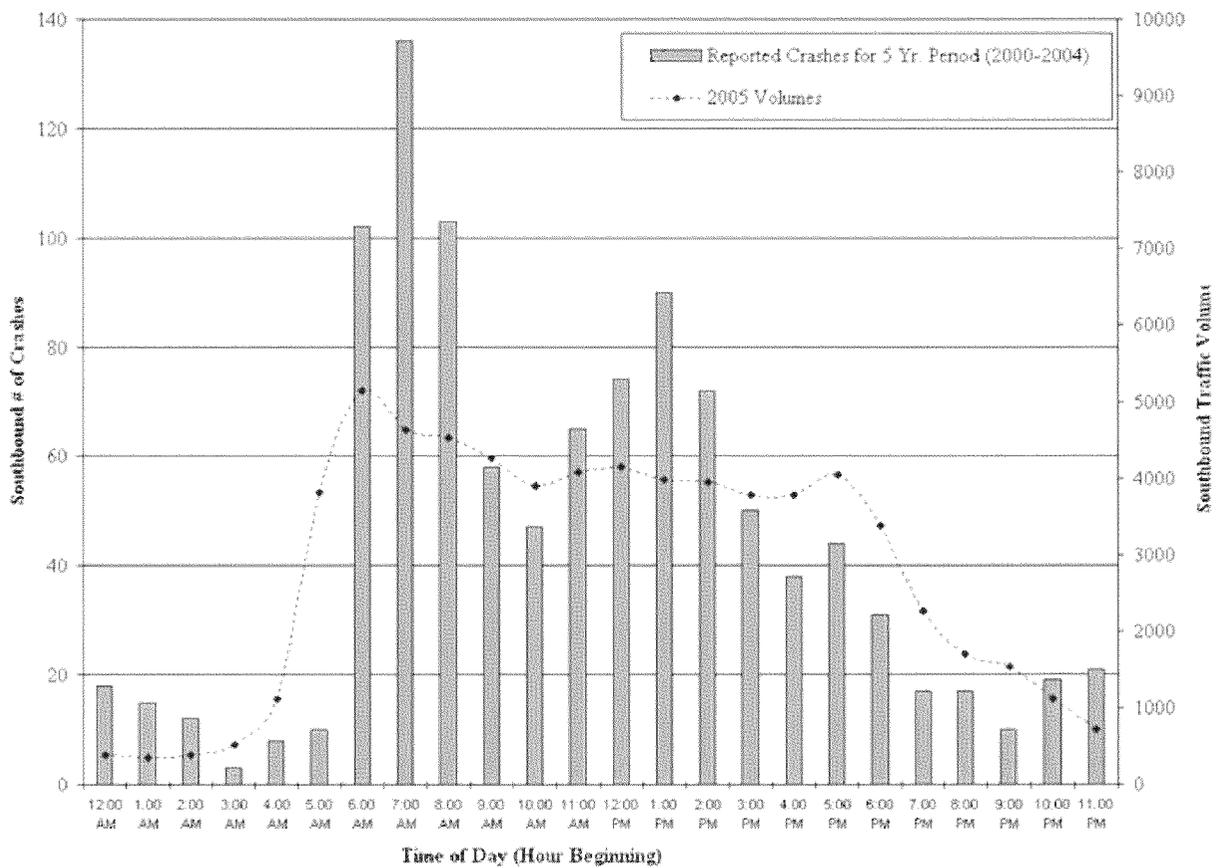
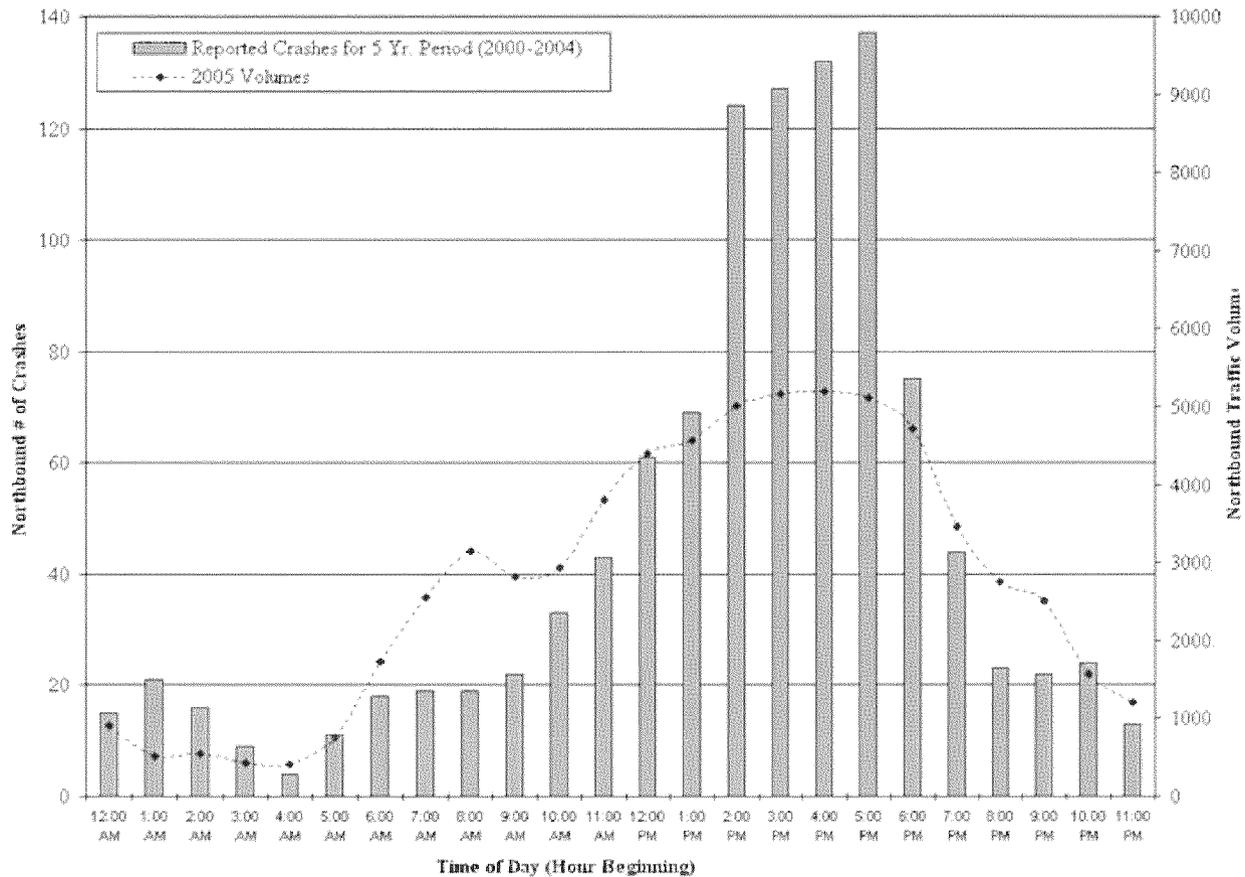


Figure 3-14. Northbound I-5 Crashes by Time of Day from Lombard Street to Hwy 99/Main Street (2000-2004)



Curves depicting existing traffic counts on the Interstate Bridge were added to **Figure 3-13** **Figure 3-14** to determine if a correlation exists between collision frequency and traffic volumes.

As shown in **Figure 3-13**, during periods when traffic is uncongested along southbound I-5, the number of reported collisions is generally proportional to prevailing traffic volumes (except during late night periods when the number of fixed-object and alcohol-related collisions increase). However, during periods when traffic volumes approach near-congestion or operate at congested levels, collisions increase significantly.

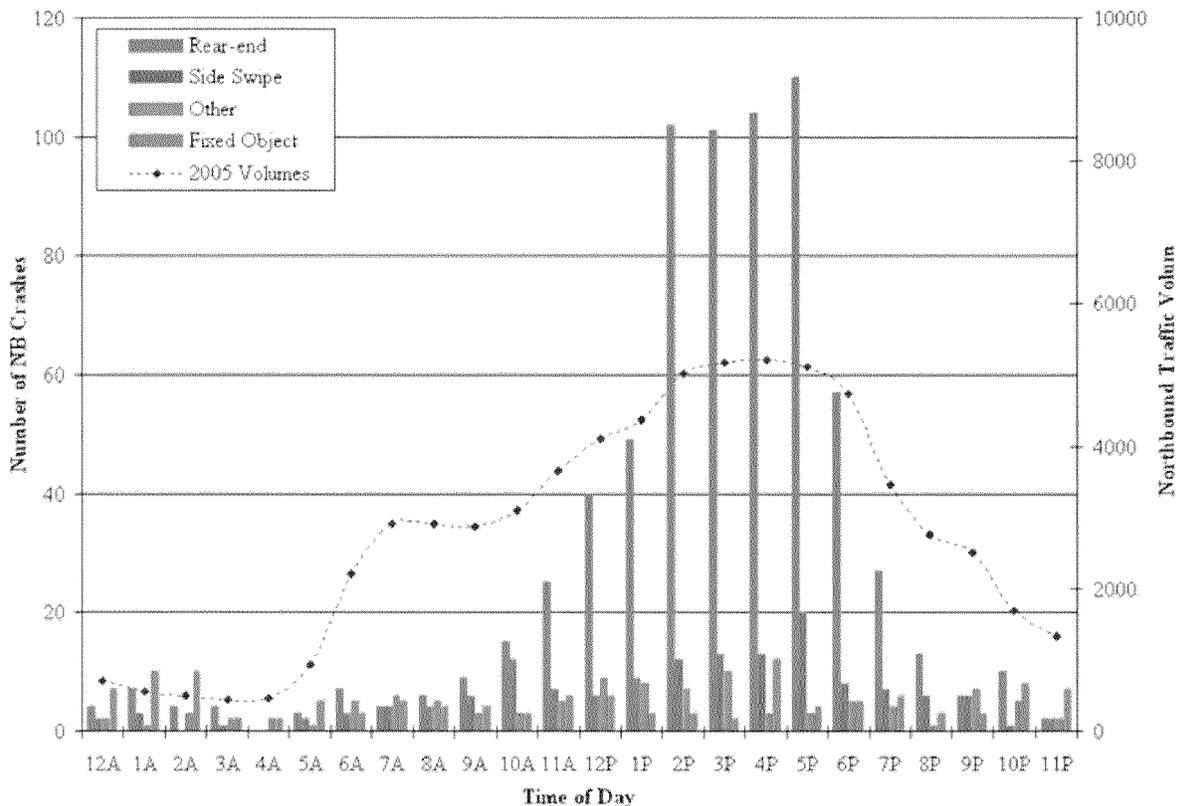
Figure 3-14 confirms the same results for northbound I-5. During periods approaching or at congestion, the frequency of collisions is substantially higher than during uncongested periods.

The frequency of collisions is generally proportional to prevailing traffic volumes, except during near or at-capacity conditions, when the frequency of collisions is about twice the proportion of congested traffic levels.

Figure 3-15 compares reported northbound I-5 collision types to time-of-day and to existing traffic volumes. During near or at-congested periods, the number of rear-end collisions increases

substantially. As noted previously, rear-end collisions are the most prevalent along the Bridge Influence Area, and the higher proportion that results during congestion periods could be attributed to existing non-standard design features as well as vehicular queuing during peak conditions.

Figure 3-15. Northbound I-5 Crashes by Type and Time of Day from Lombard Street to Main Street/Hwy 99 (2000-2004)



3.4.10 Attributes of Components Satisfying Question #4 for Vehicular Traffic

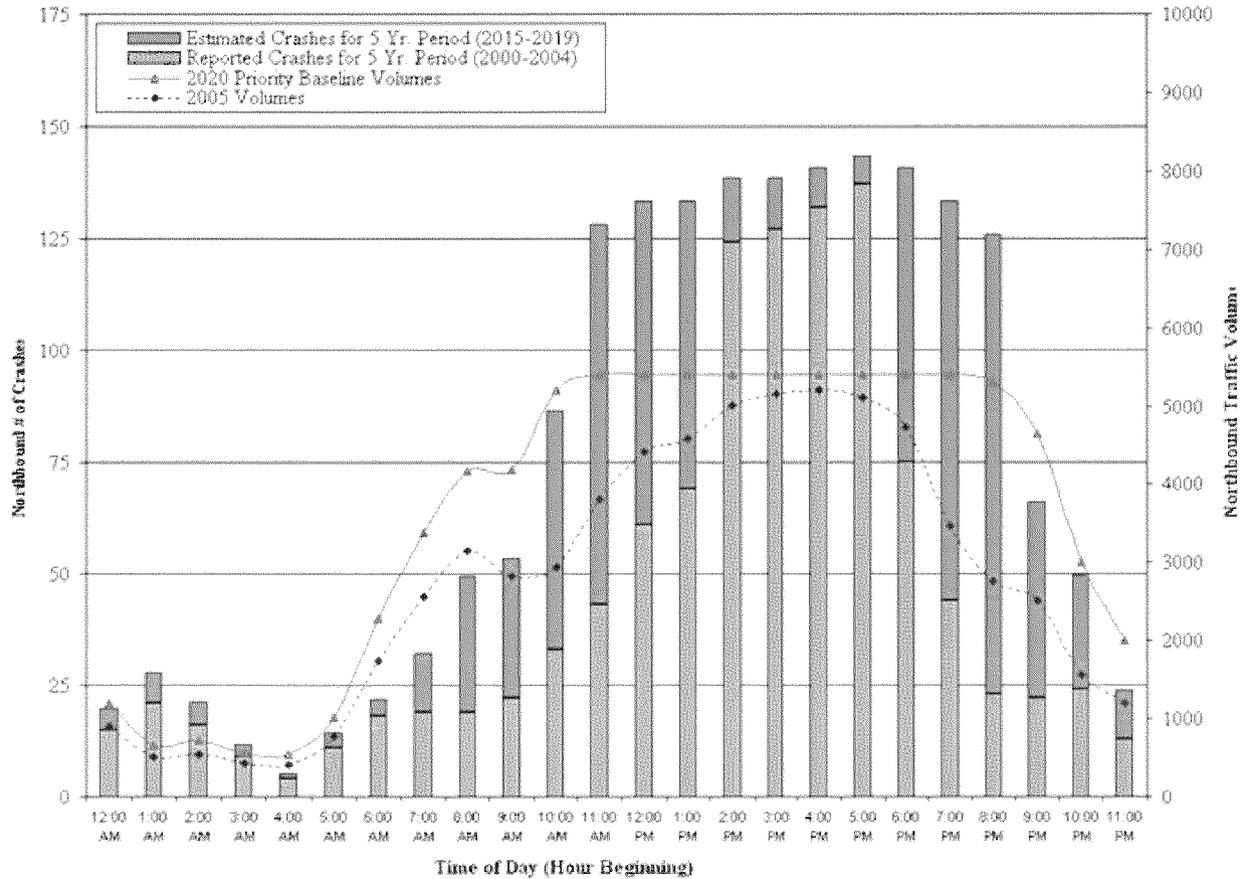
It is evident that the existence of non-standard geometric design features, the presence and duration of congested traffic conditions, and the occurrence of bridge lifts/traffic stops all contribute to the high number of vehicular collisions and the high collision rate in the Bridge Influence Area.

As long as the existing non-standard design features remain, the numbers of collisions are likely to substantially increase as traffic demands rise and the duration of congestion extends to more hours of the day.

Figure 3-16 shows predicted future collisions along northbound I-5 assuming no improvements are made within the Bridge Influence Area (i.e., existing non-standard geometric features remain and no traffic capacity is added) and traffic demands increase to predicted 2020 levels. As shown in **Figure 3-16**, by 2020 the duration of northbound congestion would be expected to increase to 9 hours from 4 hours under 2005 conditions. It is predicted that the increase in traffic levels and

extension of congestion would increase the potential for collisions by 70 percent over existing conditions. Similar results would be expected in the southbound direction of I-5 within the Bridge Influence Area.

Figure 3-16. Northbound I-5 Crashes and Traffic Volumes at Interstate Bridge



In addition, as long as the existing non-standard features remain, traffic levels increase, and bridge lifts/traffic stops continue at their current rate or increase in the future to further maintain the bridge, the number of collisions are likely to substantially increase.

In order for a component to satisfy Question #4, the component must either:

- *Reduce future I-5 traffic demands compared to today's levels (this scenario would not require that existing non-standard geometric features be improved), or*
- *Redesign I-5 within the Bridge Influence Area to meet current design and safety standards.*

3.5 Question 5: Does the Component Improve Bicycle and Pedestrian Mobility Within the Bridge Influence Area?

3.5.1 Bicycle and Pedestrian Mobility

Several elements of the existing bicycle and pedestrian network within the Bridge Influence Area do not enable safe and efficient mobility for bicyclists, pedestrians and disabled persons.

*For example, although sidewalks are present on the Interstate Bridge (there is one on the west side of the southbound bridge and one on the east side of the northbound bridge), the sidewalks do not meet the minimum standards for shared use. The existing sidewalks vary in width from 3 to 6 feet and the minimum standard width for a shared pathway is 14 feet (per Washington State Department of Transportation (WSDOT) and Oregon Department of Transportation (ODOT)), as shown in **Figure 3-17** and **Figure 3-18**. Provision of standard width pathways enable safe passage for bicyclists, pedestrians and disabled persons traveling in the same direction and in opposite directions.*

Figure 3-17. Photograph of Existing Non-Standard Multi-Use Pathway

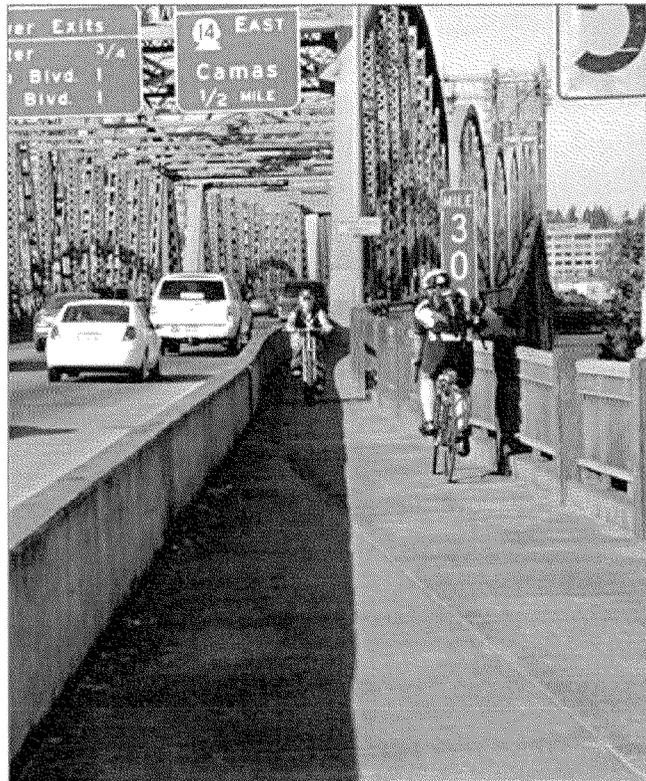
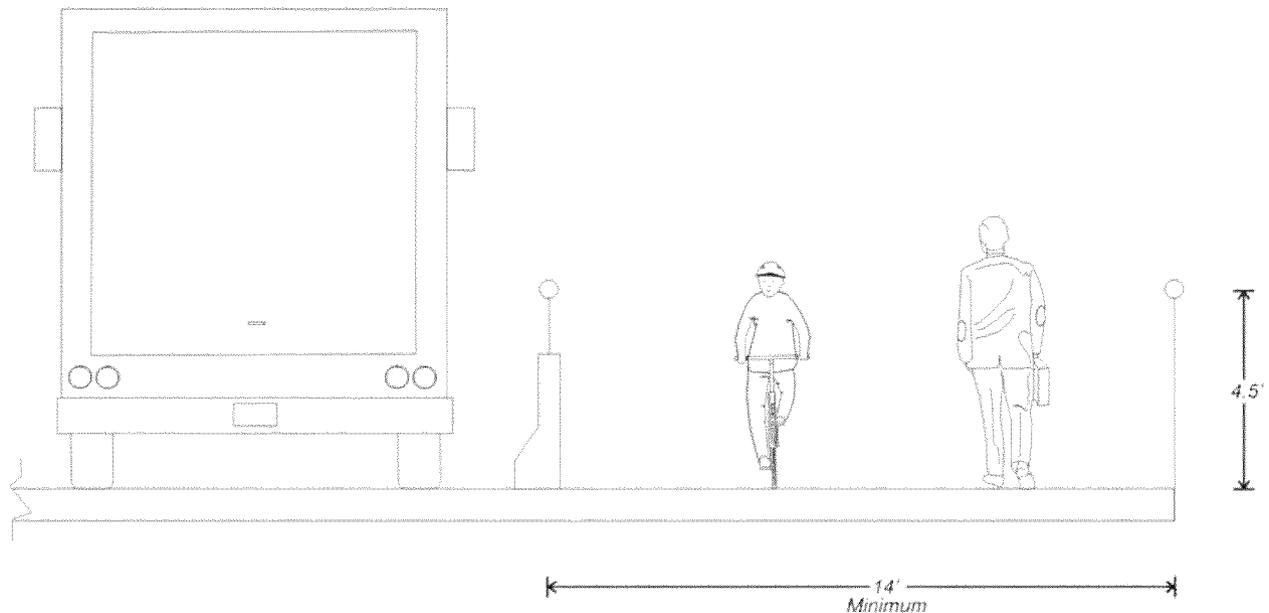


Figure 3-18. Minimum Standard Multi-Use Pathway on a Bridge Structure

In addition, the existing sidewalks are located within 1 foot of the traffic lanes on the bridge, creating uncomfortable conditions for sidewalk users, and the existing railings separating users from traffic do not meet current design and safety standards.

Most of the connecting approaches to the Interstate Bridge sidewalks also do not meet multi-modal design, or Americans with Disabilities Act (ADA), standards.

Many of the connecting walkways and bikeways within the Bridge Influence Area, including along and adjacent to roadways in downtown Vancouver, on Hayden Island and near Marine Drive, do not enable safe and convenient bicycle, pedestrian and disabled person mobility for person trips approaching the river crossing. The routing is circuitous, confusing and consists of many impediments.

3.5.2 Attributes of Components Satisfying Question #5

In order for a component to satisfy Question #5, the component must either:

- *Improve the existing sidewalks across the Interstate Bridge, as well as other key bicycle, pedestrian and disabled person connections, to meet or exceed current shared use design standards, as well as provisions in accordance with the ADA, or*
- *Provide, as an element of a new river crossing, a new shared use pathway designed to meet or exceed applicable standards, to serve bicyclists, pedestrians and disabled persons.*

- *In addition, the component must improve bicycle, pedestrian and disabled person connections within the Bridge Influence Area to provide more direct routing and reduce or eliminate route impediments.*

3.6 Question 6: Does the Component Reduce Seismic Risk of the Columbia River Crossing?

3.6.1 Seismic Deficiencies

Both the Washington and Oregon departments of transportation acknowledge that the existing I-5 bridges do not meet today's seismic design standards and would be vulnerable in a major seismic event. A 1995 analysis of the lift span portion of the bridges revealed that items such as the timber piling in the foundations and steel braces in the lift span towers were insufficient to resist potential seismic forces.

3.6.2 Attributes of Components Satisfying Question #6

WSDOT and ODOT have agreed that all new structures that comprise the I-5 river crossing should be designed to the latest nationally accepted bridge design specifications. The existing I-5 bridges, if left in service and paired with a supplemental I-5 bridge, would also be seismically retrofitted if this is determined to be feasible in the design phase of this project. Meeting these specifications will reduce the risk of collapse during a seismic event, as they incorporate industry best practices for structure design and state-of-the-art design analysis procedures (based on national research and actual lessons learned from seismic events such as the Loma Prieta and Northridge earthquakes in California).

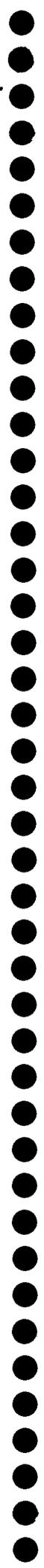
In order for a component to satisfy Question #6, the component must:

- *Provide a new river crossing within the Bridge Influence Area that is designed to the latest nationally accepted bridge design specifications, and/or*
- *Seismically retrofit the existing I-5 bridges if they are to remain in service, recognizing that the feasibility of a retrofit has not yet been determined.*

3.7 Other Considerations

In addition to the aforementioned issues, project staff was asked to consider and note factors that would likely jeopardize the overall feasibility of a component. Factors that could negatively impact a component's feasibility include: fundamental constructability problems, transit system integration problems, untested technology or facility designs, and consistency with currently adopted regional and statewide plans.

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4. Step A Evaluation of Transit Components

This section describes the results of the Step A evaluation of transit components. Each of the 14 transit components (TR-1 through TR-14) was screened against two of the six questions in Step A. These questions are, does the component:

- Q1. Increase vehicular capacity or decrease vehicular demand within the Bridge Influence Area?, and
- Q2. Improve transit performance within the Bridge Influence Area?

The transit components were also expected to be screened against Question #4, which is, does the component:

- Q4. Improve safety and decrease vulnerability to incidents within the Bridge Influence Area?

To satisfy Question #4, a transit component would need to attract ridership sufficient to improve general traffic conditions for all vehicles (see Section 3.4.10). Answering this question, however, depends on knowing *with a fair degree of accuracy* how much future traffic volumes would be reduced by the transit component, and if the transit component would be complemented by new river crossing highway capacity. As promising components have not yet been combined, and detailed traffic modeling has not been completed, it is not yet possible to answer this question for the transit components. Therefore, all of the transit components received a rating of “unknown” for Question #4. In comparison, Question #1, asks *more generally* if a component is likely to reduce vehicle demand, and thus is possible to answer.

In summary, six components are recommended to pass through Step A and advance to the Step B screening, while eight components are recommended to fail the Step A screening. **Table 4-1** shows how the transit components rate on each relevant Step A question.

Table 4-1. Transit Components Step A Results

COMPONENTS		COMPONENT SCREENING RESULTS						
ID	NAME	Q.1	Q.2	Q.3	Q.4	Q.5	Q.6	Overall
TR-1	Express Bus in General Purpose (GP) lanes	P	P	NA	U	NA	NA	P
TR-2	Express Bus in Managed Lanes	P	P	NA	U	NA	NA	P
TR-3	Bus Rapid Transit (BRT)-Lite	P	P	NA	U	NA	NA	P
TR-4	Bus Rapid Transit (BRT)- Full	P	P	NA	U	NA	NA	P
TR-5	Light Rail Transit (LRT)	P	P	NA	U	NA	NA	P
TR-6	Streetcar	P	P	NA	U	NA	NA	P
TR-7	High Speed Rail	F	F	NA	U	NA	NA	F
TR-8	Ferry Service	F	F	NA	U	NA	NA	F
TR-9	Monorail System	P	F	NA	U	NA	NA	F
TR-10	Magnetic Levitation Railway	F	F	NA	U	NA	NA	F
TR-11	Commuter Rail in BNSF Trackage	P	F	NA	U	NA	NA	F
TR-12	Heavy Rail	P	F	NA	U	NA	NA	F
TR-13	Personal Rapid Transit	F	F	NA	U	NA	NA	F
TR-14	People Mover/Automated Guideway Transit (AGT)	P	F	NA	U	NA	NA	F

P = Pass F = Fail NA = Not Applicable U = Unknown

4.1 Components that Pass Step A

This section describes the transit components that pass the Step A screening. Some of these transit components are currently used in the Portland-Vancouver region, and others appear to be promising options based on their typical operating characteristics. More details regarding these modes and their respective features, strengths, and weaknesses follow. The cost information included in this section is for informational purposes only; capital and operating costs are not criteria used in Step A screening.

4.1.1 TR-1 Express Buses in General Purpose Lanes

Description:

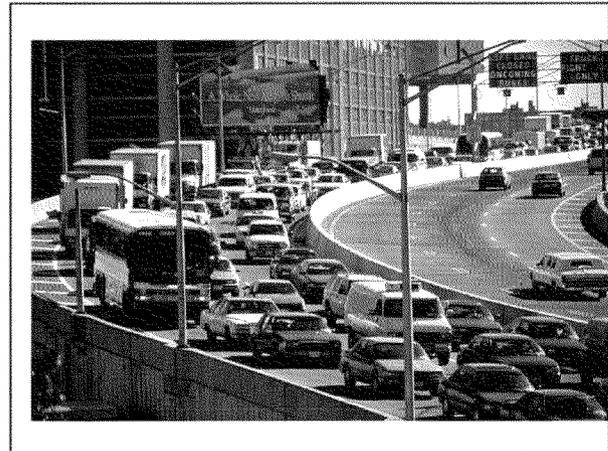
Express bus service has a limited number of stops and operates either from a collector area (such as a park-and-ride) directly to a specific destination or in a particular corridor with stops en route at major transfer points or activity centers. Express bus service is commonly used in many U.S. cities for longer-distance trips, and is currently used to provide bi-state transit service in the I-5 corridor (e.g., C-TRAN's route #134 from Salmon Creek to downtown Portland). The travel time and reliability of express bus service is directly affected by general congestion levels, since buses share traffic lanes with all other vehicles.

The capital costs of express bus service cannot be reduced to a cost-per-mile basis. Rather, capital costs for express bus service are based on the number of buses in service and the number of capital and passenger facilities constructed. **Figure 4-1** shows express buses operating in general purpose lanes.

Figure 4-1 Express Bus in General Purpose Lanes

Express buses operating in existing or new general purpose lanes passes the Step A questions because they could:

1. Increase transit capacity and reduce auto demand within the Bridge Influence Area.
2. Increase the speed of transit in the Bridge Influence Area, provided enough new general purpose capacity was added to reduce congestion levels. Transit reliability could also be improved if congestion were sufficiently reduced.



4.1.2 TR-2 Express Buses in Managed Lanes

Description:

This component is similar to TR-1, except that express buses benefit from improved travel times and reliability by operating in managed lanes that give preferential use to transit and/or reduce

use by other modes (single-occupancy autos, trucks). Managed lanes can be High Occupancy Vehicle (HOV) lanes, bus-only lanes, and/or tolled lanes with reduced auto volumes.

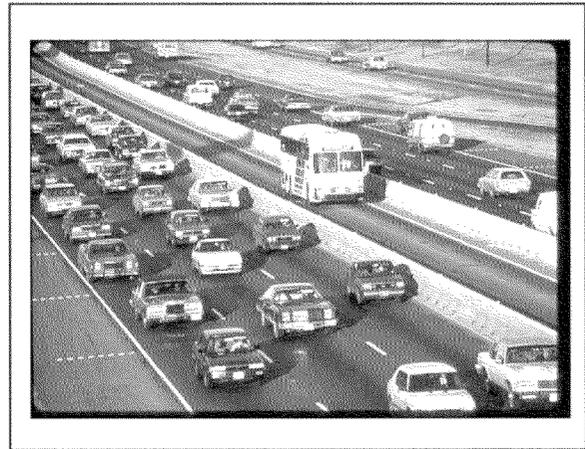
The most common form of managed lanes are HOV lanes. HOV lanes are typically reserved for vehicles with two or more occupants and often serve buses, taxis, and carpools. HOV lanes are usually used in metropolitan areas ranging from one million to over 10 million people and can be developed through new construction, or conversion or modification of existing facilities. When utilized to their full potential, HOV lanes can often double the person-carrying capacity of the existing freeway lanes.

The capital costs of constructing a new HOV lane can range from \$5 million to more than \$20 million per lane mile, depending on location and specific engineering required by the site. Costs include right-of-way, engineering, and construction of the freeway and related facilities. **Figure 4-2** shows express buses operating in managed lanes.

Figure 4-2. Express Bus in Managed Lanes

Express buses in managed lanes passes the Step A questions because they could:

1. Decrease vehicular travel demand within the Bridge Influence Area by giving preference and a speed advantage to transit.
2. Improve transit performance by managing congestion and reducing the potential for accidents, thereby improving transit reliability.



4.1.3 TR-3 Bus Rapid Transit LITE

Description:

Bus rapid transit (BRT) is a strategy to reduce travel time for bus riders and improve bus efficiency in congested corridors. BRT "LITE" is an all-day bus service that can operate in exclusive, managed, or general purpose lanes, and which may or may not have in-line stations and special vehicles. BRT systems are more flexible than fixed guideway rail transit because a BRT bus can enter and leave a bus lane at specific points and can operate on regular city streets. BRT vehicles can thus provide a passenger collection function (e.g., pick up passengers close to their home) and can also provide fast "trunk line" service in managed or exclusive lanes.

BRT systems are being demonstrated in cities with population sizes ranging from 500,000 people to over 3 million people. Examples of BRT systems include Pittsburgh and nine demonstration projects supported and under development by the Federal Transit Administration.

The capital costs of constructing a new BRT system can range from \$10 million to \$30 million per mile, depending on the location and specific engineering required by the site. **Figure 4-3** shows a typical BRT LITE vehicle.

Figure 4-3. BRT LITE

BRT LITE passes the Step A questions because it could:

1. Decrease vehicle demand within the Bridge Influence Area by substantially increasing transit capacity and providing a travel time advantage to bus rapid transit vehicles.
2. Improve transit performance by managing congestion and thereby improving transit reliability.



4.1.4 TR-4 Bus Rapid Transit FULL

Description:

BRT FULL is conceptually similar to BRT LITE described previously, with the following operational enhancements. BRT FULL would:

- operate in exclusive right-of-way for a significant distance (BRT LITE may not)
- have in-line stations and special vehicles (BRT LITE may not)
- have distinct and unique brand identity, similar to most light rail systems

Figure 4-4 shows a BRT FULL vehicle operating in an exclusive right-of-way.

Figure 4-4. BRT FULL

BRT FULL passes the Step A questions because it could:

1. Decrease vehicle demand within the Bridge Influence Area by increasing transit capacity and providing a dedicated transit lane within the Bridge Influence Area that would be uncongested.
2. Improve transit reliability and travel speed by completely separating bus rapid transit vehicles from other traffic and giving them a substantial travel time savings.



4.1.5 TR-5 Light Rail Transit

Description:

Light rail transit (LRT) is more flexible than other rail systems, and can operate in shared vehicle lanes in city streets, in barrier-separated lanes on urban arterials, in freight railway corridors, or on its own exclusive track. It uses electrically powered rail cars, and has been implemented in many American cities. Cities with LRT typically range in population from one to three million people. On a per mile basis, LRT typically costs between \$20 million and \$80 million per mile. The cost of LRT typically depends on station geometrics, whether existing right-of-way is already owned by the constructing agency, and how much of the rail line is elevated, at-grade, or underground. **Figure 4-5** shows a typical 2-car light rail train.

Figure 4-5. Light Rail

LRT passes the Step A questions because it could:

1. Decrease vehicle demand within the Bridge Influence Area by increasing transit capacity and providing an exclusive guideway that would not be used by private automobiles. Its operating characteristics allow it to serve both short and long trips.
2. Improve transit travel time and reliability by completely separating LRT trains from other traffic.



4.1.6 TR-6 Streetcar

Description:

Streetcar transit is similar to LRT and can operate in shared vehicle lanes in city streets, in separated lanes on urban arterials, or on its own exclusive track. It uses electrically powered rail cars, and has been implemented in San Francisco, Portland, Tampa, Tacoma and other U.S. cities. Cities with streetcars typically range in population size from one to three million people, although some smaller cities have developed short streetcar segments as historical tourist attractions. On a per mile basis streetcar transit typically costs between \$25 million to \$50 million per mile. The cost of streetcar transit typically depends on station geometrics, whether existing right-of-way is already owned by the constructing agency, and how much of the rail line is elevated, at-grade, or underground. Compared to light rail, streetcar transit typically has the following differences:

- Streetcars have lower top operating speeds. Thus, streetcars are not typically used for long distance commuting, as other rail modes are better able to capitalize on long sections of track with no stops. Streetcar is typically an intra-urban mode with two to three block station spacing, whereas light rail is typically used as an inter-urban mode with half-mile or greater station spacing.

- Streetcars typically operate in general purpose traffic lanes while light rail typically operates in exclusive trackway, although this is not always the case.
- Streetcars usually have less passenger capacity than light rail vehicles. In Portland, each streetcar carries a maximum load (including standees) of 140 passengers, compared to 166 for a loaded LRT vehicle. LRT service is usually provided by two-vehicle trains, whereas streetcars usually operate as single trains to complete tight turns in urban areas and to minimize parking reductions.

Figure 4-6 shows a typical single-car streetcar.

Figure 4-6. Streetcar

Streetcars pass the Step A questions because they could:

1. Decrease vehicle demand within the Bridge Influence Area by increasing transit capacity and providing an exclusive guideway that would not be used by private automobiles.
2. Improve transit travel time and reliability by completely separating streetcars from other traffic. This critically assumes that it is possible to interline streetcar and LRT service on the same trackage (i.e. in the Interstate MAX corridor).



4.2 Components that Fail Step A

This section describes the transit components that do not pass the Step A screening. Each of these transit components has its optimal niche and in some cases has been implemented successfully in specific locations around the world. In the context of the CRC study area and the Portland-Vancouver region, however, they are not promising transit components. In general, these components would not interface well with the existing transit systems that are in place (i.e., they fail Question #2), and for them to be viable, the region would have to implement them on a scale far in excess of what the CRC project could adopt. Conversely, the segments of these transit modes that *could* be implemented as part of this project would not have sufficient “independent utility” to make the investment worthwhile.

More details regarding these modes and their respective features, strengths, and weaknesses follow. The cost information included in this section is for informational purposes only; capital and operating costs are not criteria used in the Step A screening.

4.2.1 TR-7 High Speed Rail

Description:

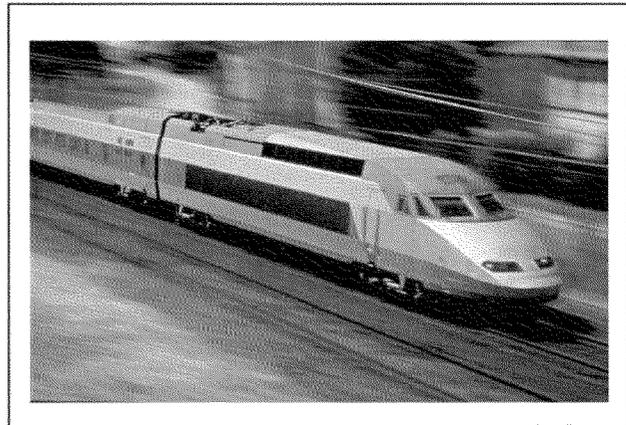
High speed rail is an inter-city transit service that operates primarily on a dedicated guideway or track not used by freight trains with typical train speeds over 150 miles per hour. Examples of

high speed rail systems are found in Europe and Asia where trains routinely travel in excess of 170 mph. High speed rail systems are typically used to connect metropolitan areas ranging from 3 million to over 15 million people. Amtrak operates a form of inter-city high speed rail in the Northeast Corridor (Washington D.C. to New York and Boston), but its Acela service in the corridor typically has travel speeds below 125 miles per hour. A more local example is the Amtrak Cascades route in the Pacific Northwest connecting Eugene, Oregon and Vancouver, BC, although this service only travels at 79 mph - not fast enough to officially qualify as high speed rail. High speed rail requires special grade crossing restrictions. The capital costs of constructing a new high speed rail system can range from \$50 million to more than \$200 million per mile, depending on the location and specific engineering required by the site. **Figure 4-7** shows a high speed rail train.

Figure 4-7. High Speed Rail

Rationale for Not Advancing:

High speed rail fails Step A Questions #1 and #2. High speed rail is a proven technology but is designed primarily for long, inter-city or inter-state trips with few stops. High speed rail lines often compete with airlines for passengers traveling 200 miles to 300 miles and where travel times between airplanes and high speed rail are roughly equal. In a hypothetical application in the Pacific Northwest, such a system would likely only have one stop in Salem, one stop in Portland/Vancouver, and one stop in Seattle, for instance.



Given that the average bi-state trip within the region is about 15 miles, high speed rail could not advantageously serve many of the identified regional travel markets (e.g., downtown Vancouver, Hayden Island) because it could not achieve high travel speeds between stations that may be located only a few miles apart. A local high speed rail service would likely have very few stops or stations, and perhaps no stops within the Bridge Influence Area, and thus would not actually carry many passengers for local trips. Finally, in order to improve existing transit service in the Bridge Influence Area, it would have to be integrated with the existing bus and rail network, which is infeasible; the technology would require a completely grade separated right-of-way within the Bridge Influence Area and beyond. For these reasons, high speed rail is not an appropriate public transportation component for the Bridge Influence Area.

4.2.2 TR-8 Ferry Service

Description:

A ferry is a passenger-carrying marine vessel providing passage over a river, lake, or other body of water for passengers, vehicles, and/or freight. Ferries were especially important in the days before permanent bridges and tunnels were constructed across bodies of water. At first, most ferries were small boats or rafts, propelled by oars or poles and sometimes assisted by sails. A modern ferry system currently serves various points in the Puget Sound area in Washington, but provides service to only those points where a bridge or tunnel system does not exist. The average

travel distance of a ferry route varies from between 10 miles and 500 miles. **Figure 4-8** shows a typical ferry service.

Figure 4-8. Ferry Service

Rationale for Not Advancing:

Ferry service fails Step A Questions #1 and #2. Ferries are most ideal for longer distance travel with no intermediate stops, because docking and de-boarding add significant travel time. The travel time for a ferry service connecting downtown Vancouver to downtown Portland, for example, would likely be slower than the slowest land-based transit bus, even in the congested I-5 corridor, since the service would have to travel many miles out of direction to access the Willamette River. The service would have little or no connectivity to smaller markets and connecting transit services, and likely would not even serve intermediate but significant transit markets such as North Portland. Due to slow travel times and few docking stations, the service would carry relatively few passengers.



In order to improve existing transit service in the Bridge Influence Area, it would have to be integrated with the existing bus and rail network, which is infeasible. The technology would require a new category of infrastructure, and siting the land-based facilities would be challenging, as would accessing the terminals with fixed-route transit. For these reasons, ferries are not an appropriate public transportation component for the Bridge Influence Area, although ferry service may be appropriate in other areas of the Vancouver-Portland region.

4.2.3 TR-9 Monorail System

Description:

Monorails are guided transit vehicles operating on or suspended from a single rail, beam, or tube. The monorail systems most familiar to Americans are located in downtown Seattle, Washington and at the Disneyworld and Disneyland theme parks in Orlando, Florida and Anaheim, California. Monorail cars themselves are rubber-tired and straddle a single, narrow, elevated beam that is approximately 25 feet above the ground. The cars are self-propelled by electric motors and are usually coupled together in trains of two to six cars. Because it straddles a single beam, monorail requires a much more complicated vehicle support system than rail vehicles. Thus, a monorail vehicle has 24 rubber tires as compared to a rail vehicle's eight steel wheels. The much higher resistance of rubber tires than steel wheels results in greater energy consumption and heat production. Moreover, monorails have less riding comfort and their interiors are less spacious than rail vehicles.

Historically, most monorail systems were built and operated as one-way loops. Modern monorail systems now incorporate new track switching technology that lets them operate like most modern rail systems. Several cities in the United States have considered monorails, namely Seattle, Washington (an extension of the existing system); Las Vegas, Nevada; Jacksonville, Florida; and others. Due to cost overruns, the Seattle monorail project was recently terminated.

The capital cost for constructing monorail systems is between \$50 million and \$200 million per mile, and most of this cost is for elevated guideway construction. **Figure 4-9** shows a typical monorail train.

Figure 4-9. Monorail

Rationale for Not Advancing:

Monorail service fails Step A Question #2. Monorail systems are most commonly used in specialty niche applications for very local circulation, and have never been used as a regional transit system in North America. Monorails typically have been built only for special purposes, such as amusement parks and airports, where elevated structures are not likely to be opposed by numerous private residences and businesses. Only a few cities, mostly in Japan, have built monorail as a general purpose transit line. In fact, there is no city with more than one monorail line anywhere in the world. It is generally accepted within the transit industry that light-rail and heavy-rail are more efficient and appropriate for high-quality urban mass transportation than monorails.



A monorail service could conceivably be designed to serve multiple destinations within the Bridge Influence Area and I-5 corridor, since the technology is not uniquely suited to long-distance or short-distance travel. In order to improve existing transit service in the Bridge Influence Area, however, it would have to be integrated with the existing bus and rail network, which is infeasible; the technology would require a completely grade separated right-of-way. For these reasons, monorail is not an appropriate public transportation component for the Bridge Influence Area.

4.2.4 TR-10 Magnetic Levitation Railway

Description:

A magnetic levitation (Maglev) railway is a high-technology rail system that operates on a specially-designed exclusive right-of-way and exceeds speeds of 200 miles per hour. The ideal trip distance for Maglev technology is between 50 and 500 miles. Maglev vehicles are propelled along a fixed guideway at high speeds by the attraction and repulsion of magnets on the rails and under the rail cars. Thus Maglev cannot share existing infrastructure and must be designed as a completely separate system. The capital costs of constructing a new Maglev railway are based on estimates of \$100 million to more than \$200 million per mile, depending on location and specific engineering required by the site. **Figure 4-10** shows a typical Maglev railway.

Figure 4-10. Maglev Railway

Rationale for Not Advancing:

Maglev fails Step A Questions #1 and #2. Given its travel speeds and acceleration characteristics, Maglev railways cannot adequately serve closely-spaced transit markets (e.g., downtown Vancouver and Hayden Island). Local Maglev rail service would likely have very few stops or stations, and perhaps no stops within the Bridge Influence Area, and thus would not serve the identified transit markets. In a hypothetical application, such a system would likely only have one stop in Salem, one stop in Portland/Vancouver, and one stop in Seattle, for instance.



To improve existing transit service in the Bridge Influence Area, it would have to be integrated with the existing bus and rail network, which is infeasible; the technology would require a completely grade separated right-of-way within the Bridge Influence Area and beyond.

Maglev railways are specifically designed for long distance trips. There are no operating Maglev railways in North America, and it is highly unlikely that the technology would be implemented without a prior federal, state, and local commitment. For these reasons, Maglev railways are not an appropriate public transportation component for the Bridge Influence Area.

4.2.5 TR-11 Commuter Rail Transit in BNSF Trackage

Description:

Commuter rail service is typically used for long distance travel between a central city, adjacent suburban areas, and other cities within a region. Commuter rail systems typically use diesel-powered locomotives and passenger rail cars and operate in existing railroad rights-of-way. Service is provided during morning and evening peak commuting periods. Large urban areas of North America, with population sizes ranging from two million to over 10 million people, use commuter rail for transporting people from outlying suburbs to the central city. On a per mile basis, commuter rail typically costs between \$5 and \$25 million per mile. Commuter rail is often less expensive than other rail modes because it typically operates on existing railroad rights-of-way and shares trackage with freight operations. Since commuter rail typically operates in freight rail corridors, there are usually extensive negotiations with the active railroad for the privilege of sharing the right-of-way and an annual trackage fee is paid. **Figure 4-11** shows a typical commuter rail train.

Figure 4-11. Commuter Rail Train

Rationale for Not Advancing:

Commuter rail operating on existing regional freight rail trackage fails Step A Question #2. To improve existing transit service in the Bridge Influence Area, it would have to be integrated with the existing bus and rail network, which is infeasible, as the technology would operate in a completely grade separated right-of-way.

In addition, during the I-5 Partnership Study, an in-depth study of commuter rail options determined that due to projected congestion in the existing freight rail system in the next 20 years, commuter rail could only be implemented on a separate passenger rail-only network; it could not be implemented on existing regional freight rail trackage. Some of the key findings from this study include:



- 63 freight trains and 10 Amtrak trains cross the Columbia River on the Burlington Northern Santa Fe (BNSF) bridge now; in 20 years this is projected to grow to 90 freight trains and up to 26 passenger trains.
- Existing train speeds are very slow (12 to 15 mph) and about half of normal operating speeds. The delay ratio (delay hours/train running hours) is 33 percent; 15 to 20 percent is considered to be normal. As the delay ratio grows, commuter rail service degrades until it is no longer viable.
- Slow speeds and train “bunching” are due to track constraints (which are constrained by the built urban environment), topography, and limited bridge crossings. In addition, the large number of local and yard trains needed to serve area industries would also congest the mainline.
- Due to mainline congestion and bunching, there is poor recoverability if breakdowns occur anywhere on the network.
- The narrow rail corridor through the region restricts improvement alternatives (e.g., passing tracks, parallel routes).

While new commuter rail service along regional freight rail trackage could conceivably serve some transit markets in the Bridge Influence Area (e.g., North Portland), it would provide poor, out-of-direction service to some key activity centers (e.g., downtown Portland). That said, it is not feasible to implement this service on the existing rail network.

4.2.6 TR-12 Heavy Rail Transit

Description:

Heavy rail is a moderate-speed, passenger rail service operating on fixed rails in exclusive rights-of-way from which all other vehicular/pedestrian traffic is excluded (also known as rapid rail; subway; or metro). Heavy rail generally uses longer train sets and has longer station spacing than light rail. Most heavy rail systems have at least part of their trackway underground. Heavy rail systems are used in large metropolitan areas ranging from three to over 15 million people. Examples include San Francisco's BART system and the subway systems of New York and Washington, D.C. The capital costs of constructing a new rapid rail system can range from \$100 million to more than \$200 million per mile, depending on the location and specific engineering required by the site.

Similar to light rail, heavy rail is a proven technology that serves regional trips. One of the main differences between heavy rail and light rail is that heavy rail typically requires a completely grade separated right-of-way while light rail can operate in mixed right-of-way environments. Another key difference is that light rail trains can serve between 5,000 to 12,000 people per hour in the peak direction, while heavy rail trains can accommodate between 15,000 to 60,000 people per hour in the peak direction. Heavy rail is typically considered to be a logical option when passenger demand far exceeds the person carrying capacity of either buses or light rail. The requirement of grade-separated right-of-way and the benefit of extra passenger carrying capacity are the main differences between heavy rail and light rail. **Figure 4-12** shows a heavy rail train.

Figure 4-12. BART Heavy Rail Train

Rationale for Not Advancing:

Heavy rail fails Step A Question #2. To improve existing transit service in the Bridge Influence Area, it would have to be integrated with the existing bus and rail network, which is infeasible, as the technology would operate in a completely grade separated right-of-way.

Regarding the identified transit markets, new heavy rail service could conceivably serve some of the significant transit markets in the Bridge Influence Area and beyond (e.g., downtown Vancouver, North Portland, downtown Portland). However, heavy rail becomes cost effective only when there are large peak hour passenger demands, such as those seen in the world's largest and most congested cities: New York, Washington D.C., London, Tokyo, etc. There are no heavy rail lines in the Portland-Vancouver metropolitan area, and no regional plans to consider heavy rail.

For these reasons, heavy rail is not an appropriate public transportation component for the Bridge Influence Area.



4.2.7 TR-13 Personal Rapid Transit

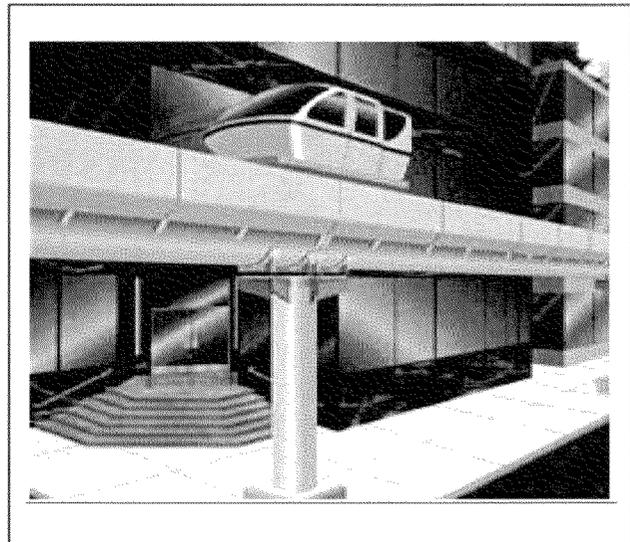
Description:

Personal rapid transit (PRT) is a theoretical concept that would have small rail cars carrying two to five passengers under computer control running over an elaborate system of elevated guideways. In short, passengers would board the rail car and program their destination into the computer. The computer controller would then route the rail car to its destination. Because PRT is still a theoretical concept, no PRT systems are operating in the U.S. The preliminary capital cost estimates of constructing a new PRT system range from \$1 million to more than \$200 million per mile, depending on the location and specific engineering required by the site. It is believed that the elevated guideways are small, light, and relatively easy to build, and that the majority of the capital cost is to develop the system controls and provide connectivity. However, there is no documented evidence that this is indeed the case. Similarly, the operating costs for this type of transit system remain unknown. **Figure 4-13** shows a conceptual PRT vehicle and elevated guideway.

Figure 4-13. PRT Vehicle and Guideway

Rationale for Not Advancing:

PRT fails Step A Questions #1 and #2. Capacity is one of the primary limitations of PRT, and incompatibility with the existing regional systems. Unless a very large number of vehicles were used, the system would not have enough capacity to serve the large trip demands in the Bridge Influence Area and to significant destinations like downtown Portland. Using such a large number of vehicles, however, would be impractical and inefficient compared to modes that use larger vehicles like buses and rail.



PRT's conceptual advantage critically depends on building a comprehensive regional system that serves virtually every place that patrons want to go. PRT within the Bridge Influence Area would not attract significant demand because it simply would not go to many of the final I-5 corridor and regional destinations that patrons want to go. How a PRT system would "grow" from a river crossing to a local, or even a regional network, is unclear.

To improve existing transit service in the Bridge Influence Area, it would have to be integrated with the existing bus and rail network, which is infeasible, as the technology would operate in a completely grade separated right-of-way. PRT remains a theoretical concept and not one appropriate for the Columbia River Crossing project.

4.2.8 TR-14 Automated Guideway Transit

Description:

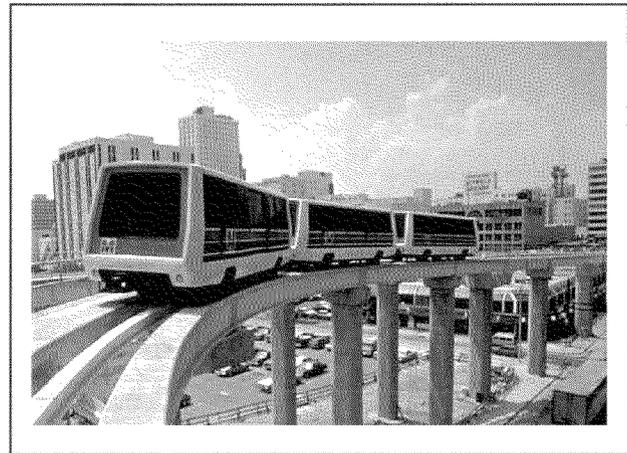
Also commonly known as ‘People-Movers’ – automated guideway transit (AGT) is an automatically controlled (driverless) train operating over an exclusive guideway. Applications include short loop or shuttle operations (less than 5-miles in length) in airports, central business districts, or other high-activity centers. Urban AGTs are used in moderately sized urban areas of North America, such as Vancouver B.C., Detroit, and Miami. Because of AGT’s need for grade-separation, its capital costs are significant, beginning at \$50 million per mile for the elevated guideway alone, and climbing to over \$100 million per mile in urban areas. The true cost of AGTs typically depends on the station geometrics and whether existing right-of-way is already owned by the constructing agency. **Figure 4-14** shows an AGT system.

Figure 4-14. People Mover/Automated Guideway Transit

Rationale for Not Advancing:

AGT fails Step A Question #2. To improve existing transit service in the Bridge Influence Area, it would have to be integrated with the existing bus and rail network, which is infeasible, as the technology would operate in a completely grade separated right-of-way.

AGT is a proven technology suitable for short-distance trips, and its limited application in North America has been to provide local circulator service. LRT and AGT share some of the same capacity and operating characteristics, but unlike LRT, AGT requires a completely grade separated right-of-way and either underground or aerial stations. For these reasons, AGT lines are not an appropriate public transportation component for the Bridge Influence Area.



5. Step A Evaluation of River Crossing Components

This section describes the results of the Step A evaluation of river crossing components. Each of the 23 river crossing components (RC-1 through RC-23) was screened against all six of the Step A questions. These questions are, does the component:

- Q1. Increase vehicular capacity or decrease vehicular demand within the Bridge Influence Area?
- Q2. Improve transit performance within the Bridge Influence Area?
- Q3. Improve freight mobility within the Bridge Influence Area?
- Q4. Improve safety and decrease vulnerability to incidents within the Bridge Influence Area?
- Q5. Improve bicycle and pedestrian mobility within the Bridge Influence Area?
- Q6. Reduce seismic risk of the I-5 Columbia River crossing?

In summary, nine components are recommended to pass through Step A and advance to the Step B screening, while 14 components are recommended to fail the Step A screening. **Table 5-1** shows how the river crossing components rate on each Step A question.

Table 5-1. River Crossing Components Step A Results

COMPONENTS		COMPONENT SCREENING RESULTS						
ID	NAME	Q.1	Q.2	Q.3	Q.4	Q.5	Q.6	Overall
RC-1	Replacement Bridge-Downstream/Low-level/Movable	P	P	P	P	P	P	P
RC-2	Replacement Bridge-Upstream/Low-level/Movable	P	P	P	P	P	P	P
RC-3	Replacement Bridge-Downstream/Mid-level	P	P	P	P	P	P	P
RC-4	Replacement Bridge-Upstream/Mid-level	P	P	P	P	P	P	P
RC-5	Replacement Bridge-Downstream/High-level	P	P	P	F	P	P	F
RC-6	Replacement Bridge-Upstream/High-level	P	P	P	F	P	P	F
RC-7	Supplemental Bridge-Downstream/Low-level/Movable	P	P	P	U	P	U	P
RC-8	Supplemental Bridge-Upstream/Low-level/Movable	P	P	P	U	P	U	P
RC-9	Supplemental Bridge-Downstream/Mid-level	P	P	P	U	P	U	P
RC-10	Supplemental Bridge-Upstream/Mid-level	P	P	P	F	P	U	F
RC-11	Supplemental Bridge-Downstream/High-level	P	P	P	F	P	U	F
RC-12	Supplemental Bridge-Upstream/High-level	P	P	P	F	P	U	F
RC-13	Tunnel to supplement I-5	P	P	P	P	P	U	P
RC-14	New Corridor Crossing	P	F	P	F	F	F	F
RC-15	New Corridor Crossing plus Widen Existing I-5 Bridges	P	F	P	F	F	F	F
RC-16	New Western Highway (I-605)	F	F	F	F	F	F	F
RC-17	New Eastern Columbia River Crossing	F	F	F	F	F	F	F
RC-18	I-205 Improvements	F	F	F	F	F	F	F
RC-19	Arterial Crossing without I-5 Improvements	F	P	F	F	P	F	F
RC-20	Replacement Tunnel	F	F	F	P	F	P	F
RC-21	33rd Avenue Crossing	F	F	F	F	F	F	F
RC-22	Non-Freeway Multi-Modal Columbia River Crossing	F	P	F	F	P	F	F
RC-23	Arterial Crossing with I-5 Improvements	P	P	P	P	P	P	P

P = Pass

F = Fail

U= Unknown (insufficient information)

5.1 Evaluation Methods

River crossing components RC-1 through RC-12 were grouped into two major categories. The first category replaces the existing bridges with a new I-5 bridge. The second category retains one or both of the existing bridges and supplements them with a new I-5 bridge.

Using an aerial photograph base map, each crossing option was laid out in plan and profile views. Components with a new supplemental bridge assume that a single-deck, 10-lane bridge would be built. As components are later combined into alternative packages and future traffic volumes become available, different bridge types and lane configurations can be evaluated.

The Pearson Airpark airspace approach surface was overlaid on the designs in both plan and profile to identify airspace encroachments. In addition, water navigation routes were evaluated by noting the likely paths that marine vessels would take depending on the number and location of pier structures and span openings.

For river crossing components RC-13 through RC-23, staff reviewed relevant documents and drawings from the I-5 Partnership Study, as well as documents and drawings submitted by the public for components that have not been previously studied.

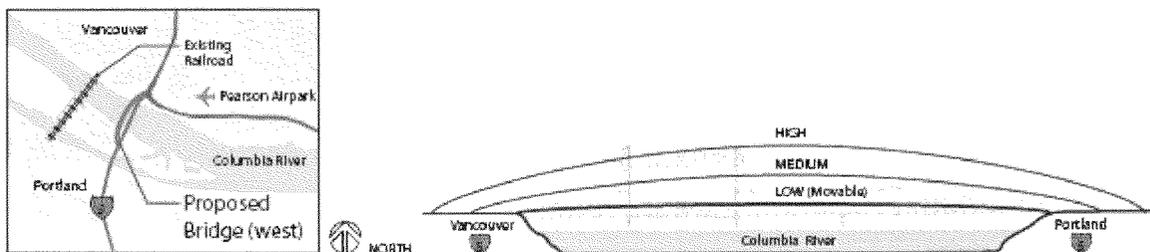
5.2 Components that Pass Step A

5.2.1 RC-1 Through RC-4 (Replacement Bridge Variations)

Descriptions:

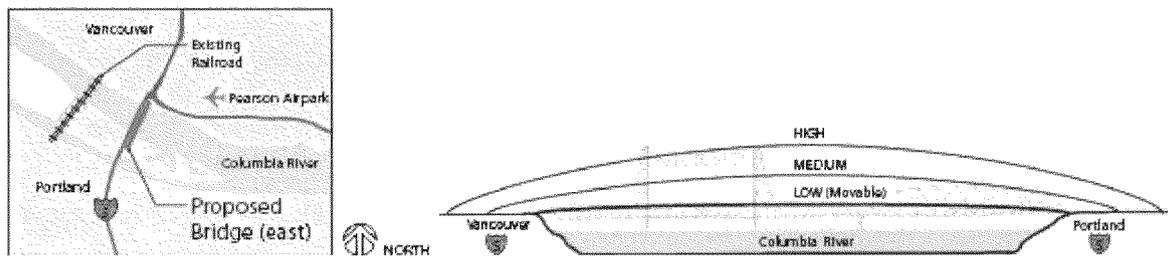
RC-1 Replacement Bridge Downstream/Low Level/Movable: This crossing represents a bridge that would be located immediately west (downstream) of the existing I-5 bridges. The existing I-5 bridges would be removed. The proposed replacement bridge is a low level bridge that would provide approximately 65 feet of vertical clearance for traffic traveling down the Columbia River. Because this vertical channel clearance does not pass 100 percent of the marine traffic operating on the river, a portion or span of the bridge would need to be opened to allow traffic taller than 65 feet to pass through the channel. This is called a moveable span, of which the exact type has not been defined. Types of moveable spans could include, but are not necessarily limited to, a lift span, a swing span, or a draw bridge. **Figure 5-1** shows this component.

Figure 5-1. Replacement Bridge Downstream/Low Level/Movable



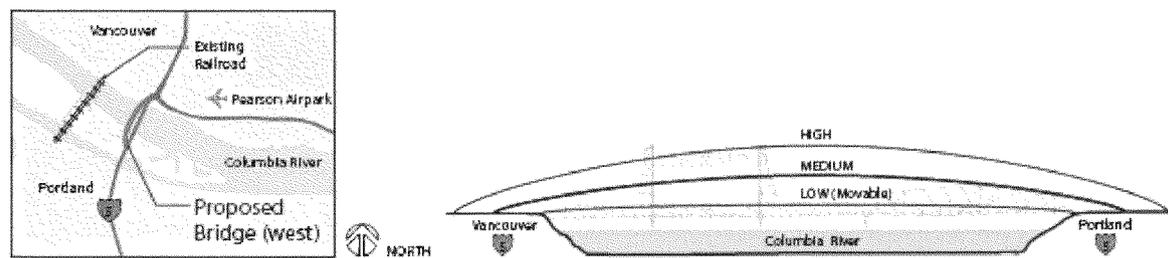
RC-2 Replacement Bridge Upstream/Low Level/Movable: This crossing represents a bridge that would be located immediately east (upstream) of the existing I-5 bridges. The existing I-5 bridges would be removed. The proposed replacement bridge is a low level bridge that would provide approximately 65 feet of vertical clearance for traffic traveling down the Columbia River. Because this vertical channel clearance does not pass 100 percent of the marine traffic operating on the river, a portion of the bridge would need to be opened to allow traffic taller than 65 feet to pass through the channel. This is called a moveable span, of which the exact type has not been defined. Types of moveable spans could include, but are not necessarily limited to, a lift span, a swing span, or a draw bridge. **Figure 5-2** shows this component.

Figure 5-2. Replacement Bridge Upstream/Low Level/Movable

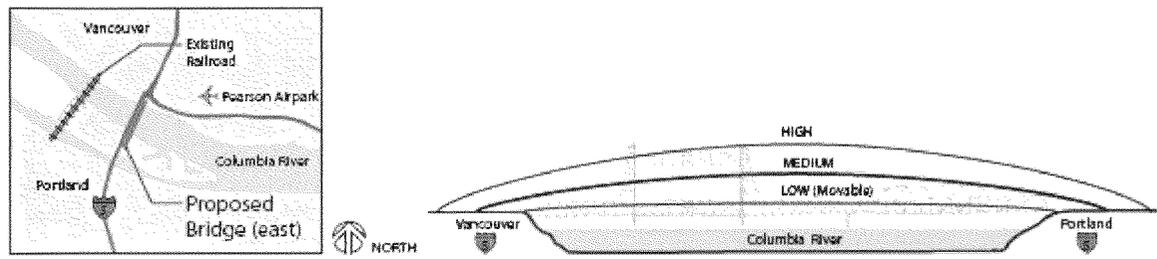


RC-3 Replacement Bridge Downstream/Mid Level: This crossing represents a bridge that would be located immediately west (downstream) of the existing I-5 bridges. The existing I-5 bridges would be removed. The proposed replacement bridge is a mid level bridge that would provide approximately 110 feet of vertical clearance for marine traffic traveling down the Columbia River. Because this vertical channel clearance would allow 100 percent of the traffic operating on the river to fit under the bridge, the entire bridge would be fixed and therefore no portion of the bridge would require any openings. **Figure 5-3** shows this component.

Figure 5-3. Replacement Bridge Downstream/Mid Level



RC -4 Replacement Bridge Upstream/Mid Level: This crossing represents a bridge that would be located immediately east (upstream) of the existing I-5 bridges. The existing I-5 bridges would be removed. The proposed replacement bridge is a mid level bridge that would provide approximately 110 feet of vertical clearance for marine traffic traveling down the Columbia River. Because this vertical channel clearance would allow 100 percent of the traffic operating on the river to fit under the bridge, the entire bridge would be fixed and therefore no portion of the bridge would require any openings. **Figure 5-4** shows this component.

Figure 5-4. Replacement Bridge Upstream/Mid Level

These components, which replace the existing I-5 bridges, pass the Step A questions because:

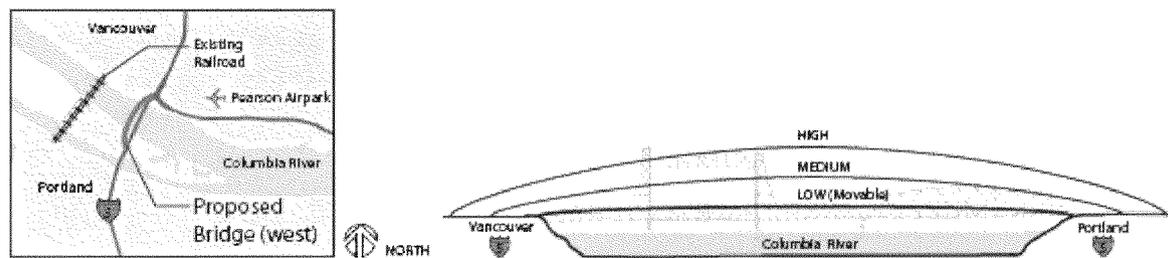
1. They would increase vehicular capacity in the Bridge Influence Area by providing approximately ten lanes of capacity for vehicular traffic.
2. The bridge configurations could also be used to carry transit, and thus could allow for an increase in transit capacity.
3. Freight mobility would be improved because of the increase in capacity and because the vertical alignment would be flatter and more conducive to truck movements.
4. All components that replace the existing bridges would be built to modern standards including full shoulders and a design speed of 70 mph, and they would not encroach into Pearson Airpark airspace.
5. All of these components would also allow for a separated bike/pedestrian lane designed to modern standards in each direction.
6. They would also reduce seismic vulnerability, as the new bridges would be brought up to current seismic standards.

5.2.2 RC-7 Through RC-9 (Supplemental Bridge Variations)

Descriptions:

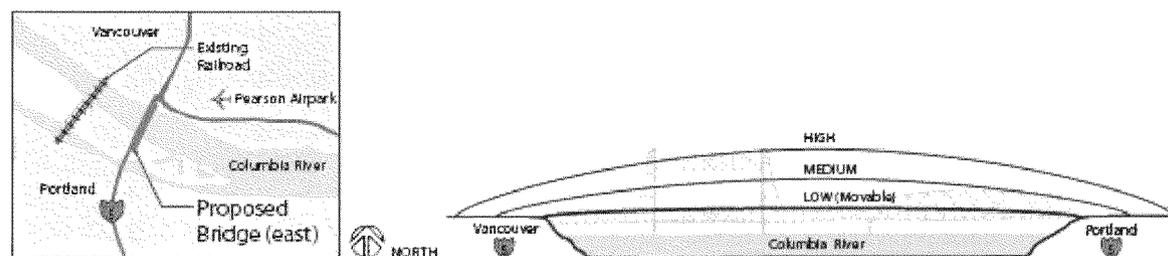
RC-7 Supplemental Bridge Downstream/Low Level/Movable: This crossing represents a new bridge that would be located immediately west (downstream) of the existing I-5 bridges. Either one or both of the existing I-5 bridges would remain in place as they are today. The proposed bridge is a low level bridge that would provide approximately 65 feet of vertical clearance for traffic traveling down the Columbia River. Because this vertical channel clearance does not pass 100 percent of the marine traffic operating on the river, a portion of the bridge would need to be opened to allow marine traffic taller than 65 feet to pass through the channel. This is called a moveable span, of which the exact type has not been defined. Types of moveable spans could include, but are not necessarily limited to, a lift span, a swing span, or a draw bridge type opening. The opening of the new bridge would have to line up with the lift span of the existing I-5 bridges. **Figure 5-5** shows this component.

Figure 5-5. Supplemental Bridge Downstream/Low Level/Movable

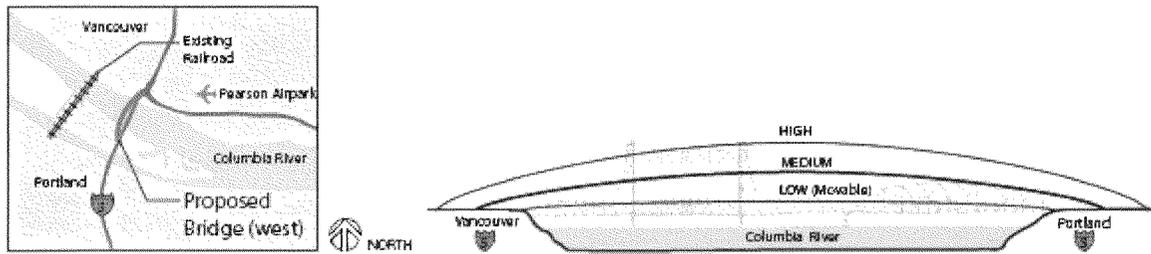


RC-8 Supplemental Bridge Upstream/Low Level/Movable: This crossing represents a new bridge that would be located immediately east (upstream) of the existing I-5 bridges. Either one or both of the existing I-5 bridges would remain in place as they are today. The proposed bridge is a low level bridge that would provide approximately 65 feet of vertical clearance for traffic traveling down the Columbia River. Because this vertical channel clearance does not pass 100 percent of the marine traffic operating on the river, a portion of the bridge would need to be opened to allow marine traffic taller than 65 feet to pass through the channel. This is called a moveable span, of which the exact type has not been defined. Types of moveable spans could include, but are not necessarily limited to, a lift span, a swing span, or a draw bridge. The opening of the new bridge would have to line up with the lift span of the existing I-5 bridges. Figure 5-6 shows this component.

Figure 5-6. Supplemental Bridge Upstream/Low Level/Movable



RC-9 Supplemental Bridge Downstream/Mid Level: This crossing represents a new bridge that would be located immediately west (downstream) of the existing I-5 bridges. Either one or both of the existing I-5 bridges would remain in place as they are today. The proposed bridge is a mid level bridge that would provide approximately 110 feet of vertical clearance for traffic traveling down the Columbia River. Because this vertical channel clearance would allow 100 percent of the marine traffic operating on the river to fit under the bridge, the entire bridged would be fixed and therefore no portion of the new bridge would require any openings. However, since the old bridge would remain in place and does not allow 100 percent of the marine traffic to pass through, the highest clearance in the new bridge would line up with the lift span of the existing bridges. **Figure 5-7** shows this component.

Figure 5-7. Supplemental Bridge Downstream/Mid Level

These components pass the Step A questions because:

1. They would increase vehicular capacity in the Bridge Influence Area by providing approximately ten lanes of capacity for traffic.
2. The bridge configurations could also be used to carry transit, and thus could allow for an increase in transit capacity.
3. Freight mobility would be improved because of the increase in capacity and because the vertical alignment would be flatter and more conducive to truck movements.
4. All components that replace the existing bridges would be built to modern standards including full shoulders and a design speed of 70 mph, and they would not encroach into Pearson Airport airspace.
5. All of these components would also allow for a separated bike/pedestrian lane designed to modern standards in each direction.
6. Depending on the use of the existing I-5 bridges, they may need to be seismically upgraded to meet the new seismic criteria. It is not known at this point whether the existing bridges can be retrofitted to meet current seismic design standards.

Components RC-7 and RC-9, which add a new bridge immediately downstream of the existing I-5 bridge, would make it more difficult for tugs and barges to line up with the opening in the BNSF railroad bridge downstream. Further study is needed to determine whether these components can provide for safe passage of marine vessels. One potential improvement would be to straighten the path through the bridges by relocating the opening in the BNSF railroad span to the center of the Columbia River.

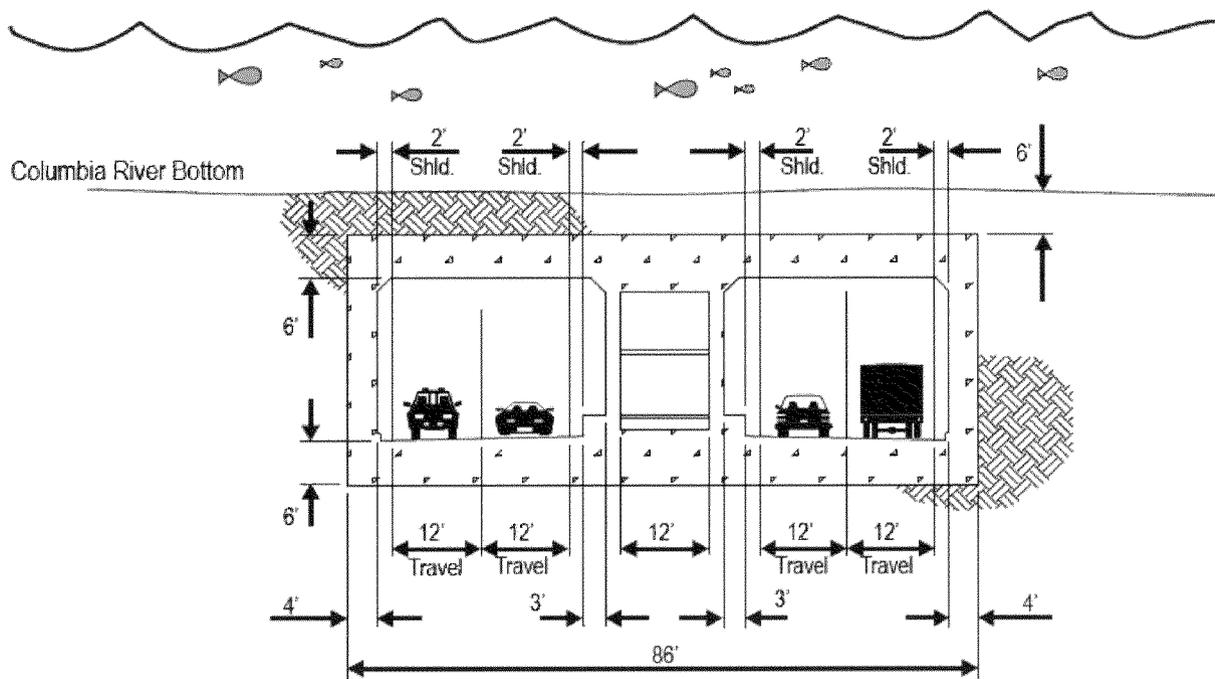
5.2.3 RC-13 Tunnel to Supplement I-5

Description:

This component would supplement the existing I-5 bridges with a multi-lane tunnel; the existing I-5 bridges would remain in place. The tunnel would surface approximately at Mill Plain Blvd. on the north and between Marine Drive and Victory Blvd. on the south, and would bypass

Marine Drive, Hayden Island and the SR 14 interchange. Connections to these interchanges would be provided via the existing I-5 bridges. **Figure 5-8** shows this component.

Figure 5-8. Tunnel to Supplement I-5



This component passes the Step A questions because:

1. This component would increase vehicular capacity in the Bridge Influence Area by providing additional traffic lanes.
2. These lanes could also be used to carry transit, and thus could allow for an increase in transit capacity.
3. Freight mobility would be improved because of the increase in capacity, and because the vertical alignment of the tunnel would be flatter and more conducive to truck movements. There would also be fewer on and off ramps, allowing traffic to flow more smoothly.
4. This component would improve vehicular safety by decreasing traffic volumes on the existing bridge, and would not compromise river navigation by adding more piers in the river.
5. For this component to improve bike and pedestrian mobility, the bike lane on the existing bridge would need to be upgraded.

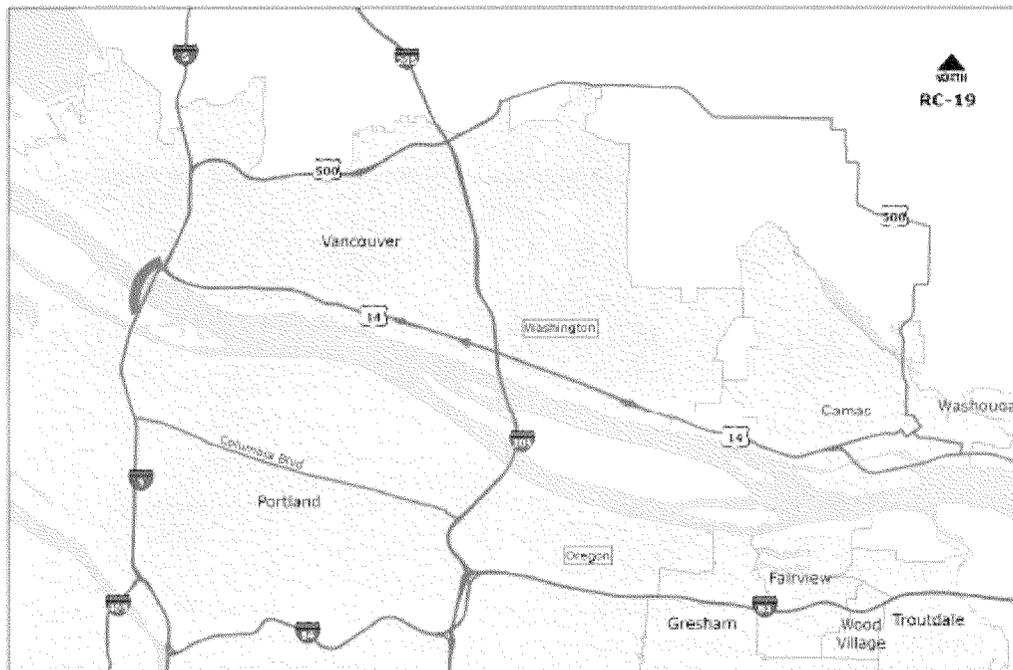
6. Depending on the use of the existing bridges, they could need to be seismically upgraded to meet the new seismic criteria. It is not known at this point whether the existing bridges can be retrofitted to meet current seismic design standards.

5.2.4 RC-23 Arterial Crossing with I-5 Improvements

Description:

This component would supplement the existing I-5 bridges by adding a new Columbia River Crossing for arterial use connecting Vancouver to Hayden Island with potential connections at Marine Drive and Columbia Boulevard. Improvements to the existing I-5 bridges would be included. **Figure 5-9** shows this component.

Figure 5-9. Arterial Crossing with I-5 Improvements



This component would pass the Step A screening by assuming that the arterial crossing would be built in conjunction with a new I-5 crossing, and thus is similar to other components that increase capacity and therefore pass Step A.

5.3 Components that Fail Step A

This section describes the river crossing components that do not pass the Step A screening. The most common problems associated with these components include:

- Encroachment into Pearson Airpark airspace
- The location of the proposed crossing does not serve the transit and/or freight markets
- The component does not address existing I-5 safety or seismic deficiencies

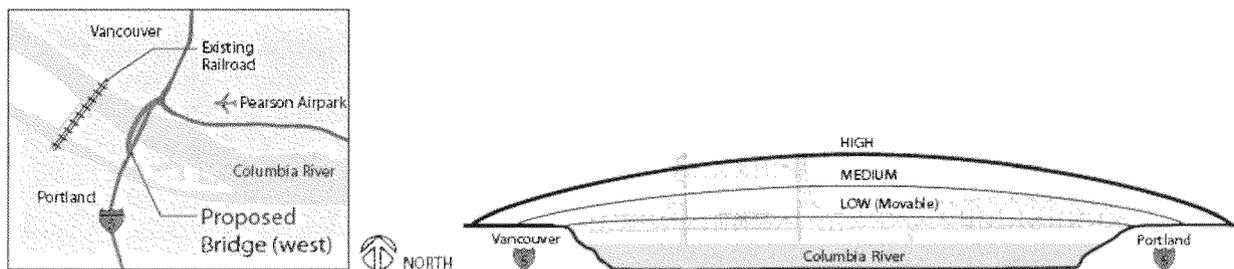
- The component does not address I-5 bicycle and pedestrian deficiencies

5.3.1 RC-5, RC-6, RC-11, and RC-12 (High Level Bridge Components)

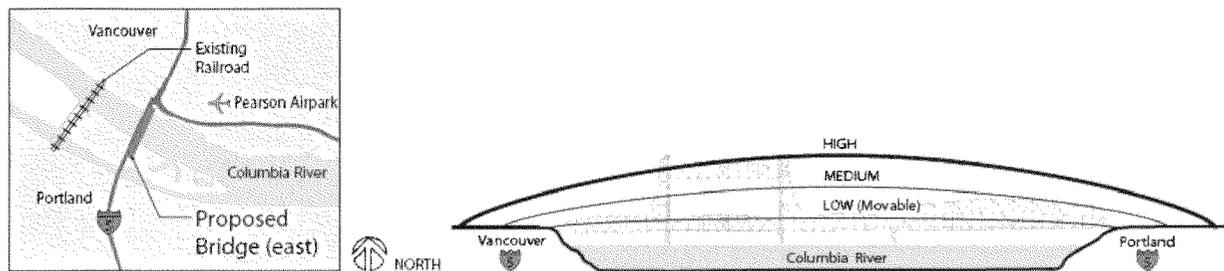
Descriptions:

RC-5 Replacement Bridge Downstream/High Level: This crossing represents a bridge that would be located immediately west (downstream) of the existing I-5 bridges. The existing I-5 bridges would be removed. The proposed replacement bridge is a high level bridge that would provide approximately 130 feet of vertical clearance for marine traffic traveling down the Columbia River. This elevation was set based on the existing vertical clearance of the I-205 Columbia River Bridge. Because this vertical channel clearance would allow 100 percent of the marine traffic operating on the river to fit under the bridge, the entire bridge would be fixed and therefore no portion of the bridge would require any openings. **Figure 5-10** shows this component.

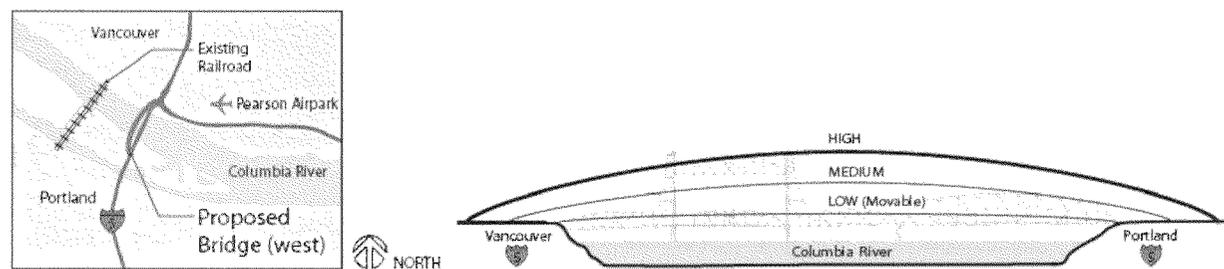
Figure 5-10. Replacement Bridge Downstream/High Level



RC-6 Replacement Bridge Upstream/High Level: This crossing represents a bridge that would be located immediately east (upstream) of the existing I-5 bridges. The existing I-5 bridges would be removed. The proposed replacement bridge is a high level bridge that would provide approximately 130 feet of vertical clearance for marine traffic traveling down the Columbia River. This elevation was set based on the existing clearance of the I-205 Columbia River Bridge. Because this vertical channel clearance would allow 100 percent of the marine traffic operating on the river to fit under the bridge, the entire bridge would be fixed and therefore no portion of the bridge would require any openings. **Figure 5-11** shows this component.

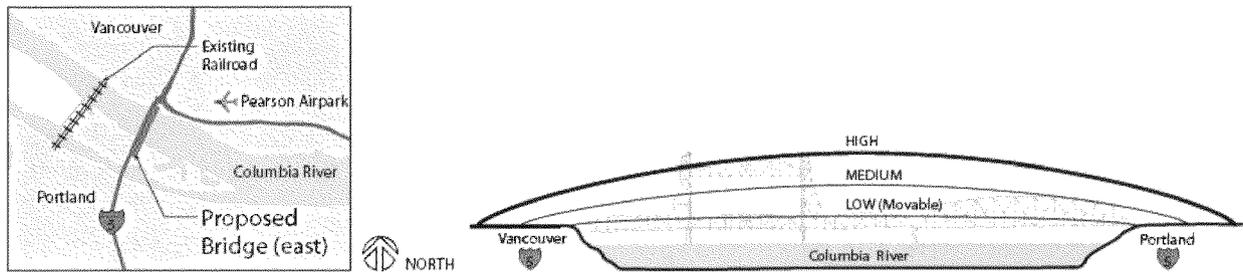
Figure 5-11. Replacement Bridge Upstream/High Level

RC-11 Supplemental Bridge Downstream/High Level: This crossing represents a new bridge that would be located immediately west (downstream) of the existing I-5 bridges. Either one or both of the existing I-5 bridges would remain in place as they are today. The proposed bridge is a high level bridge that would provide approximately 130 feet of vertical clearance for marine traffic traveling down the Columbia River. This elevation was set based on the existing 129 foot of vertical clearance of the I-205 Columbia River Bridge. Because this vertical channel clearance would allow 100 percent of the marine traffic operating on the river to fit under the bridge, the entire bridge would be fixed and therefore no portion of the new bridge would require any openings. **Figure 5-12** shows this component.

Figure 5-12. Supplemental Bridge Downstream/High Level

RC-12 Supplemental Bridge Upstream/High Level: This crossing represents a new bridge that would be located immediately east (upstream) of the existing I-5 bridges. Either one or both of the existing I-5 bridges would remain in place as they are today. The proposed supplemental bridge is a high level bridge that would provide approximately 130 feet of vertical clearance for marine traffic traveling down the Columbia River. This elevation was set based on the existing clearance of the I-205 Columbia River Bridge. Because this vertical channel clearance would allow 100 percent of the marine traffic operating on the river to fit under the bridge, the entire bridge would be fixed and therefore no portion of the bridge would require any openings. **Figure 5-13** shows this component.

Figure 5-13. Supplemental Bridge Upstream/High Level



Rationale for Not Advancing:

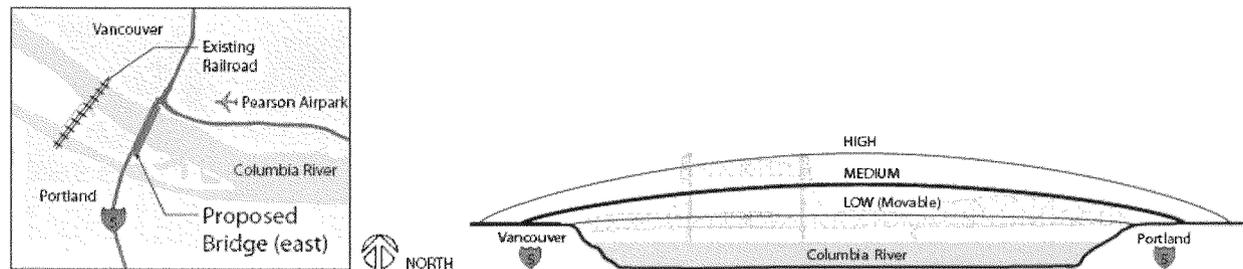
All of these components fail Question #4 relating to airspace safety. These high level bridges significantly encroach into Pearson Airpark airspace, and depending on the bridge type, may also encroach into PDX airspace. The FAA has confirmed that these high level structures would not be favorably received.

5.3.2 RC-10 Supplemental Bridge Upstream/Mid Level

Description:

This crossing represents a new bridge that would be located immediately east (upstream) of the existing I-5 bridges. Either one or both of the existing I-5 bridges would remain in place as they are today. The proposed bridge is a mid level bridge that would provide approximately 110 feet of vertical clearance for marine traffic traveling down the Columbia River. Because this vertical channel clearance would allow 100 percent of the boats operating on the river to fit under the bridge, the entire bridge would be fixed and therefore no portion of the new bridge would require any openings. However, since the old bridge will remain in place and does not allow 100 percent of the marine traffic to pass through, the highest clearance in the new bridge would line up with the current lift span of the existing bridge. **Figure 5-14** shows this component.

Figure 5-14. Supplemental Bridge Upstream/Mid Level



Rationale for Not Advancing:

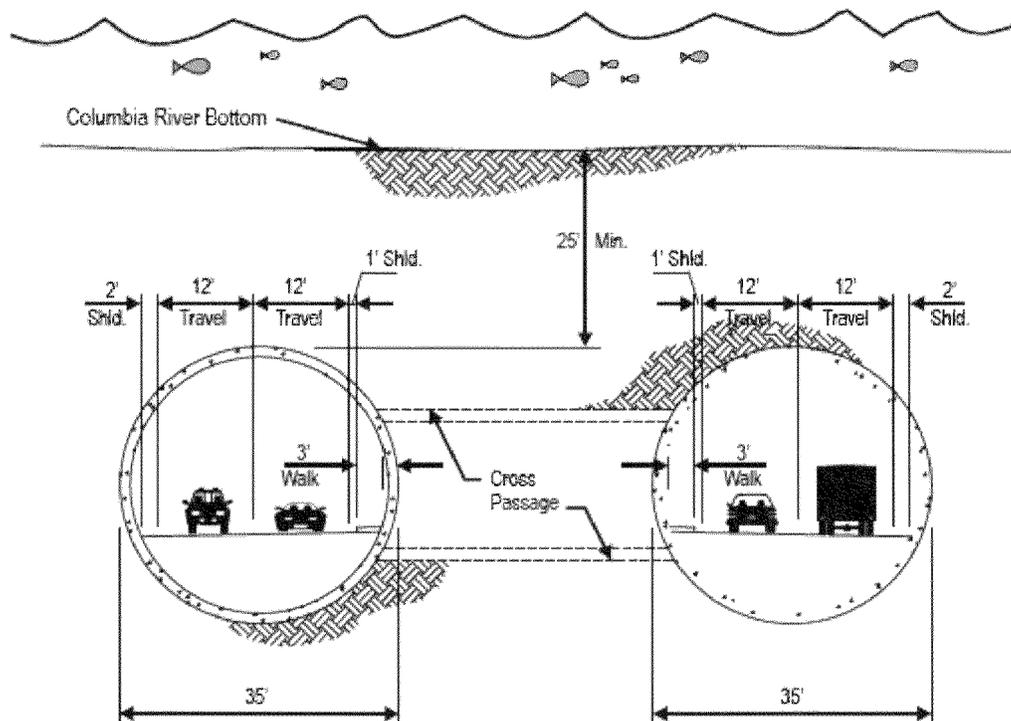
This component fails Question #4 related to safety. This component retains the existing I-5 bridges, and therefore the opening for the supplemental bridge would need to line up with the existing lift span opening. This places the high point of the new bridge on the north side of the Columbia River channel. In addition, the new bridge's upstream location places it closer to Pearson Airpark. Because of the upstream bridge and high point locations, this crossing encroaches into the Pearson Airpark airspace and therefore does not satisfy the Step A question related to safety.

5.3.3 RC-20 Replacement Tunnel

Description:

This component would replace the existing I-5 bridges with a new tunnel crossing. The tunnel would surface near SR 500 on the north and near Columbia Blvd. on the south, and would bypass most of the Bridge Influence Area. **Figure 5-15** shows this component.

Figure 5-15. Replacement Tunnel



Rationale for Not Advancing:

- This component fails Question #1 because it would not serve (i.e. increase vehicular capacity to) most of the Bridge Influence Area. It would also be difficult to construct enough tunnel traffic lanes to match the capacity that is needed; this would likely require

two to four new bored tunnels. Activity centers in the Bridge Influence Area would instead have to be accessed by a complex system of frontage roads that would increase out-of-direction travel.

- This component fails Question #2. This component does not improve transit service to the identified I-5 corridor transit markets, nor does it improve the performance of the existing transit system within the Bridge Influence Area.
- This component fails Question #3 related to freight movement because connections to major state highways and freight centers within the Bridge Influence Area (e.g., Marine Drive, SR 14) would either be removed or would, at best, require significant out-of-direction travel.
- This component fails Question #5 because it would not include bike and pedestrian routes in the tunnel.

5.3.4 Components RC-14 through RC-19, RC-21, and RC-22 (New Corridor Components)

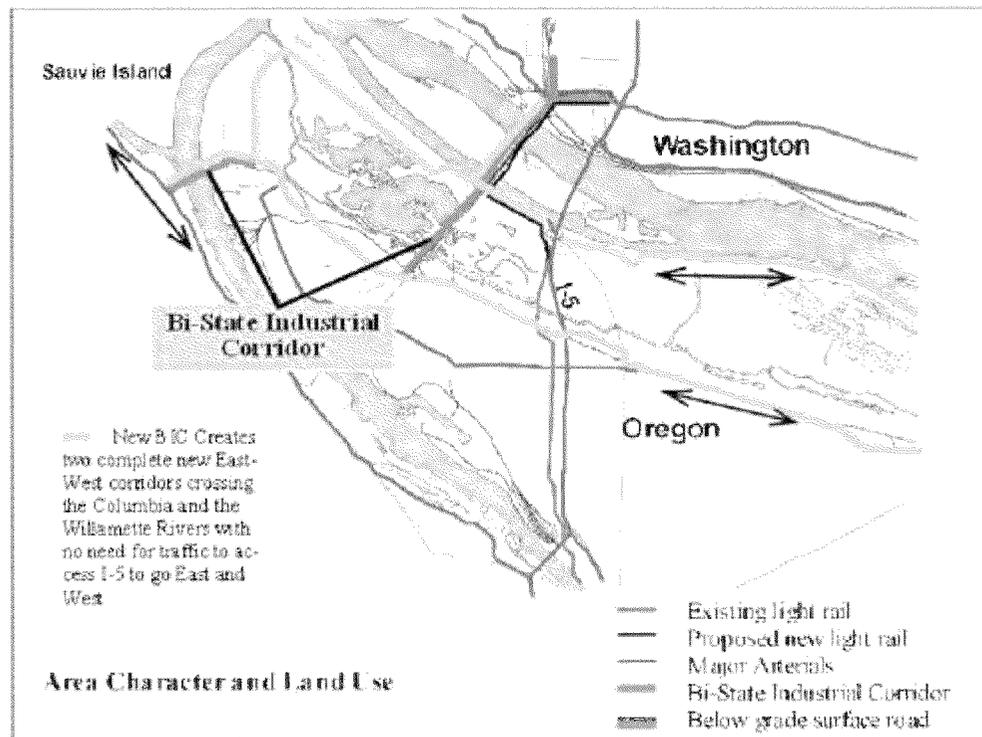
Most of these new corridor components were suggested during the NEPA scoping process and are conceptual in nature. Project staff has not developed detailed alignments or engineering designs for these components. That said, enough is known about their general location and intended function to substantiate the findings.

5.3.4.1 RC-14 New Corridor Crossing

Description:

This component creates a multi-modal bi-state industrial corridor next to the BNSF rail crossing west of the existing I-5 bridges. The north end would start near Mill Plain and Fourth Plain Boulevards in Vancouver and it would travel through Hayden Island connecting to Marine Drive near North Portland Road. This crossing would accommodate freight trains, trucks, autos, bus transit, bikes/pedestrians and potentially light rail. **Figure 5-16** shows this component. shows this component.

Figure 5-16. New Corridor Crossing



Rationale for Not Advancing:

- This component fails Question #2. It would not improve transit service to the identified I-5 corridor transit markets, nor does it improve the performance of the existing transit system within the Bridge Influence Area.
- This component fails Question #4. Year 2020 I-5 peak traffic demands are projected to increase over 15 percent over 2005 conditions and without added capacity and re-design of the Bridge Influence Area to meet standards, collisions are expected to increase approximately 40 percent over 2005 conditions.
- This component fails Question #5. This component would not improve or provide a new multi-use pathway across the Columbia River in the I-5 corridor, nor does it improve bike/pedestrian connections.
- This component fails Question #6. River crossing components that locate new structures outside of the I-5 corridor are not assumed to upgrade the existing I-5 bridges and therefore the seismic risk of the I-5 bridges would not be reduced.

5.3.4.2 RC-15 New Corridor Crossing plus Widen Existing I-5 Bridges

Description:

Similar to RC-14, this component creates a multi-modal bi-state industrial corridor next to the BNSF rail crossing west of the existing I-5 bridges. The north end would start near Mill Plain and Fourth Plain Boulevards in Vancouver and it would travel through Hayden Island connecting to Marine Drive near North Portland Road. This crossing would accommodate freight trains, trucks, autos, bus transit, bikes/pedestrians and light rail. It would also raise 531 feet of the existing I-5 bridge, decommission the lift span and add two center lanes between the existing I-5 bridges. **Figure 5-17** shows this component.

Figure 5-17. New Corridor Crossing plus Widen Existing I-5 Bridges



Rationale for Not Advancing:

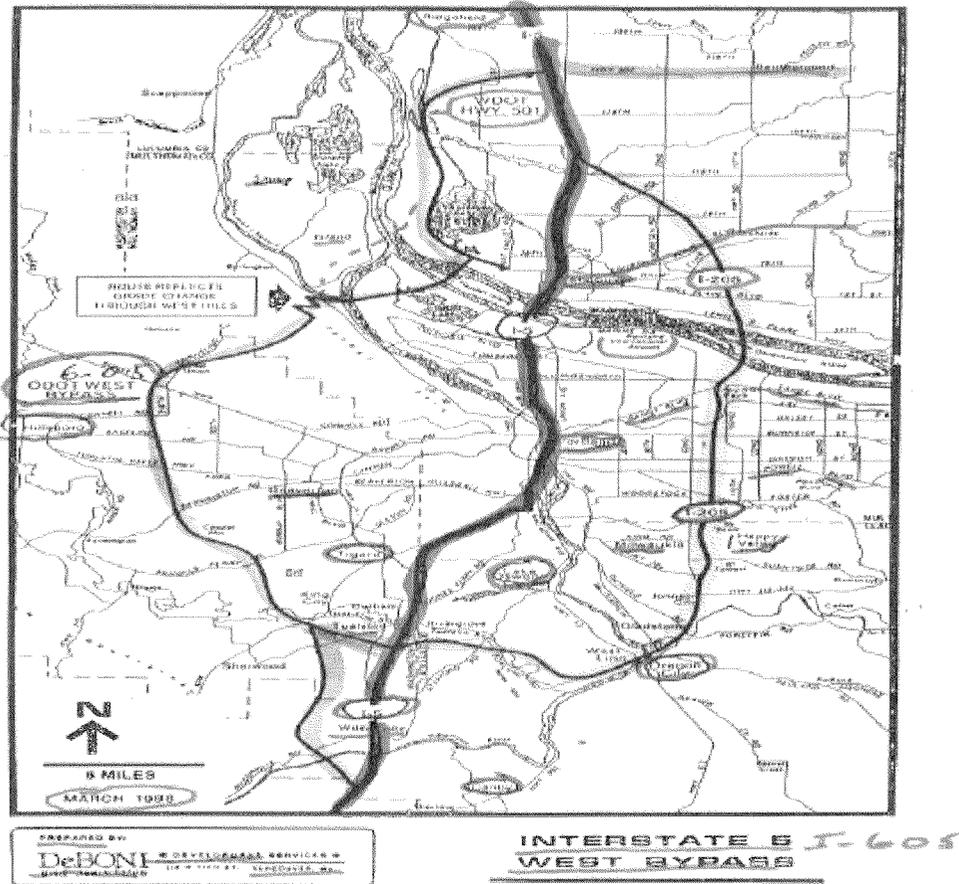
- It is not feasible to widen the existing I-5 bridges to accommodate additional travel lanes.
- Without improvements to I-5, this component has similar findings as RC-14.

5.3.4.3 RC-16 New Western Highway (I-605)

Description:

This component creates a new western bypass connecting suburban Clark and Multnomah Counties. **Figure 5-18** shows this component.

Figure 5-18. New Western Highway (I-605)



Rationale for Not Advancing:

- This component fails Question #1. Year 2020 I-5 peak traffic demands are projected to increase about 20 percent over 2005 conditions and without added capacity in the Bridge Influence Area, significant traffic congestion will result (e.g., 7 to 8 hours during the midday-evening period).
- This component fails Question #2. This component would not improve transit service to the identified I-5 corridor transit markets, nor does it improve the performance of the existing transit system within the Bridge Influence Area.
- This component fails Question #3. Year 2020 I-5 peak traffic demands are projected to increase about 20 percent over 2005 conditions and without added capacity in Bridge

Influence Area, significant traffic congestion will result during key freight travel periods (e.g., 7 to 8 hours during the midday-evening period).

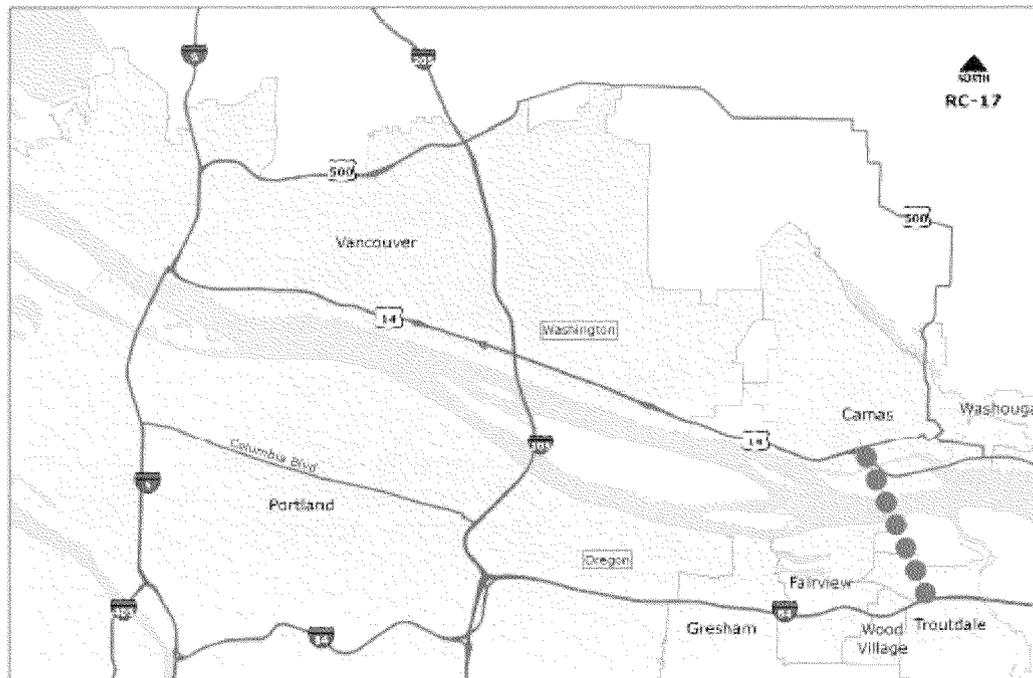
- This component fails Question #4. Year 2020 I-5 peak traffic demands are projected to increase about 20 percent over 2005 conditions and without added capacity and re-design of the Bridge Influence Area to meet standards, collisions are expected to increase approximately 45 percent over 2005 conditions.
- This component fails Question #5. This component would not improve or provide a new multi-use pathway across the Columbia River in the I-5 corridor, nor does it improve bike/pedestrian connections.
- This component fails Question #6. River crossing components that locate new structures outside of the I-5 corridor are not assumed to upgrade the existing I-5 bridges, and therefore the seismic risk of the I-5 bridges would not be reduced.

5.3.4.4 RC-17 New Eastern Columbia River Crossing

Description:

This component is a new bridge east of I-205 from Camas/East Clark County to Troutdale. One possible connection is from the 192nd Street exit on SR 14 in Vancouver to the Woodfield Village area near I-84 in Oregon. **Figure 5-19** shows this component.

Figure 5-19. New Eastern Columbia River Crossing



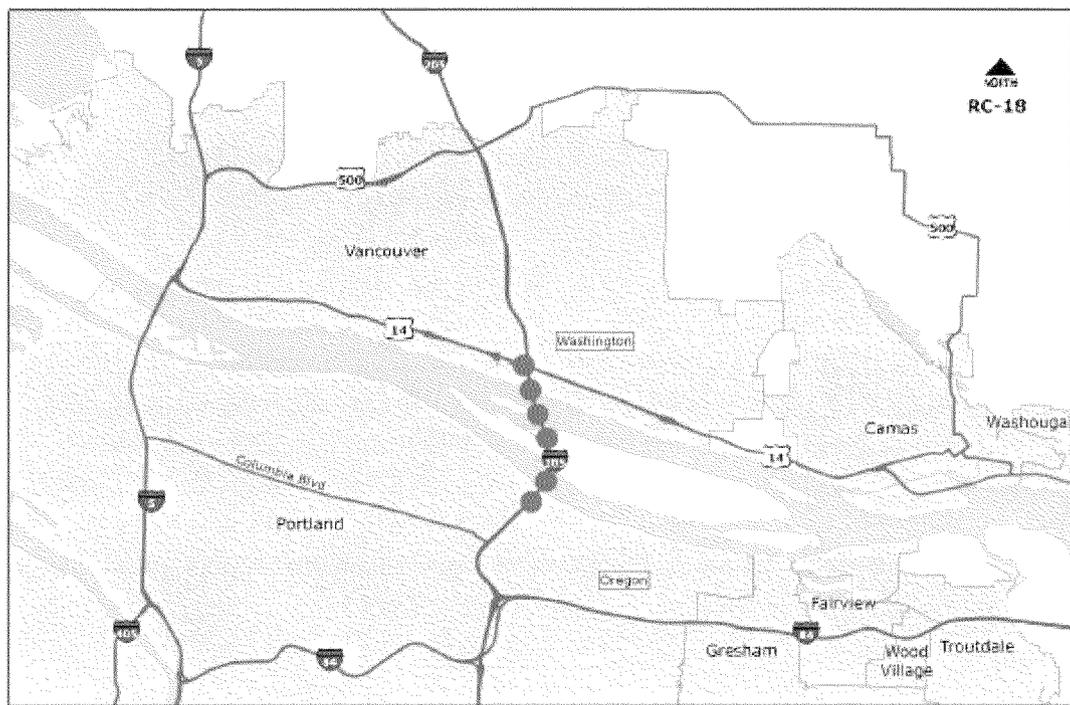
Rationale for Not Advancing:

- This component fails Question #1. Year 2020 I-5 peak traffic demands are projected to increase at least 30 percent over 2005 conditions and without added capacity in Bridge Influence Area, significant traffic congestion will result (e.g., at least 10 hours during the midday-evening period).
- This component fails Question #2. This component would not improve transit service to the identified I-5 corridor transit markets, nor does it improve the performance of the existing transit system within the Bridge Influence Area.
- This component fails Question #3. Year 2020 I-5 peak traffic demands are projected to increase at least 30 percent over 2005 conditions and without added capacity in Bridge Influence Area, significant traffic congestion will result during key freight travel periods (e.g., at least 10 hours during the midday-evening period).
- This component fails Question #4. Year 2020 I-5 peak traffic demands are projected to increase at least 30 percent over 2005 conditions and without added capacity and re-design of the Bridge Influence Area to meet standards, collisions are expected to increase at least 65 percent over 2005 conditions.
- This component fails Question #5. This component would not improve or provide a new multi-use pathway across the Columbia River in the I-5 corridor, nor does it improve bike/pedestrian connections.
- This component fails Question #6. River crossing components that locate new structures outside of the I-5 corridor are not assumed to upgrade the existing I-5 bridges, and therefore the seismic risk of the I-5 bridges would not be reduced.

5.3.4.5 RC-18 I-205 Improvements**Description:**

Improvements in the I-205 corridor between Vancouver and Portland. **Figure 5-20** shows this component.

Figure 5-20. I-205 Improvements



Rationale for Not Advancing:

- This component fails Question #1. Year 2020 I-5 peak traffic demands are projected to increase 30 percent over 2005 conditions and without added capacity in Bridge Influence Area, significant traffic congestion will result (e.g., 9 to 10 hours during the midday-evening period).
- This component fails Question #2. This component would not improve transit service to the identified I-5 corridor transit markets, nor does it improve the performance of the existing transit system within the Bridge Influence Area.
- This component fails Question #3. Year 2020 I-5 peak traffic demands are projected to increase 30 percent over 2005 conditions and without added capacity in Bridge Influence Area, significant traffic congestion will result during key freight travel periods (e.g., 9 to 10 hours during the midday-evening period).
- This component fails Question #4. Year 2020 I-5 peak traffic demands are projected to increase 30 percent over 2005 conditions and without added capacity and re-design of the Bridge Influence Area to meet standards, collisions are expected to increase approximately 65 percent over 2005 conditions.
- This component fails Question #5. This component would not improve or provide a new multi-use pathway across the Columbia River in the I-5 corridor, nor does it improve bike/pedestrian connections.

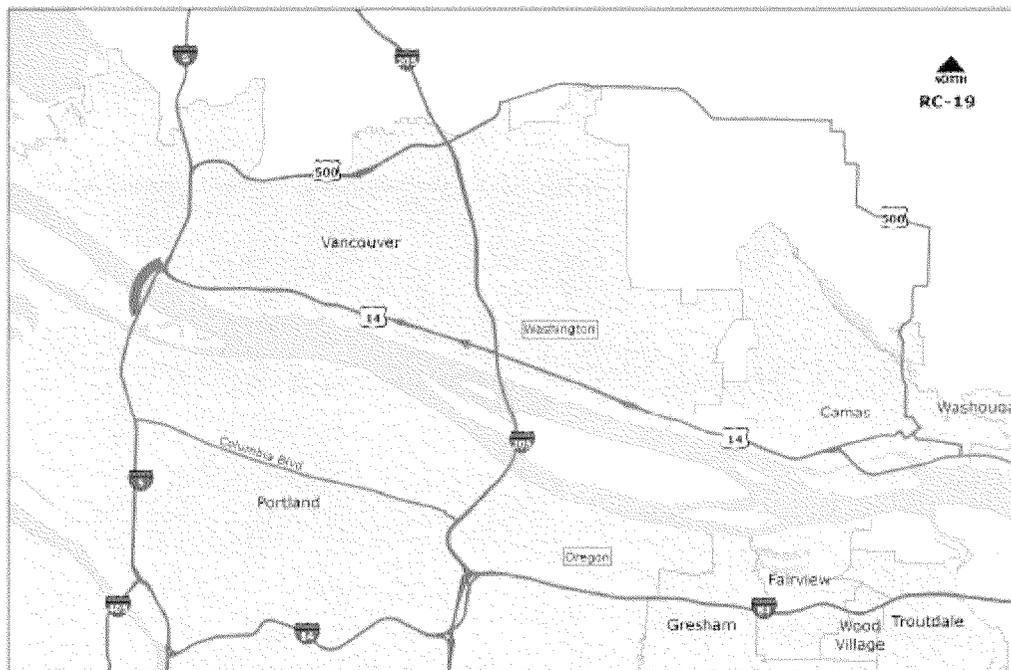
- This component fails Question #6. River crossing components that locate new structures outside of the I-5 corridor are not assumed to upgrade the existing I-5 bridges, and therefore the seismic risk of the I-5 bridges would not be reduced.

5.3.4.6 RC-19 Arterial Crossing without I-5 Improvements

Description:

Adds new Columbia River crossing adjacent to the existing I-5 bridges for arterial-use only, connecting downtown Vancouver to Hayden Island with potential connections to Marine Drive and Columbia Boulevard. No improvements would be made to I-5. **Figure 5-21** shows this component.

Figure 5-21. Arterial Crossing to Supplement I-5



Rationale for Not Advancing:

- This component fails Question #1. Year 2020 I-5 peak traffic demands are projected to increase over 20 percent over 2005 conditions and without added capacity in Bridge Influence Area, significant traffic congestion will result (e.g., 7 to 8 hours during the midday-evening period).
- This component fails Question #3. Year 2020 I-5 peak traffic demands are projected to increase over 20 percent over 2005 conditions and without added capacity in Bridge Influence Area, significant traffic congestion will result during key freight travel periods (e.g., 7 to 8 hours during the midday-evening period).
- This component fails Question #4. Year 2020 I-5 peak traffic demands are projected to increase over 20 percent over 2005 conditions and without added capacity and re-design

of the Bridge Influence Area to meet standards, collisions are expected to increase at least 50 percent over 2005 conditions.

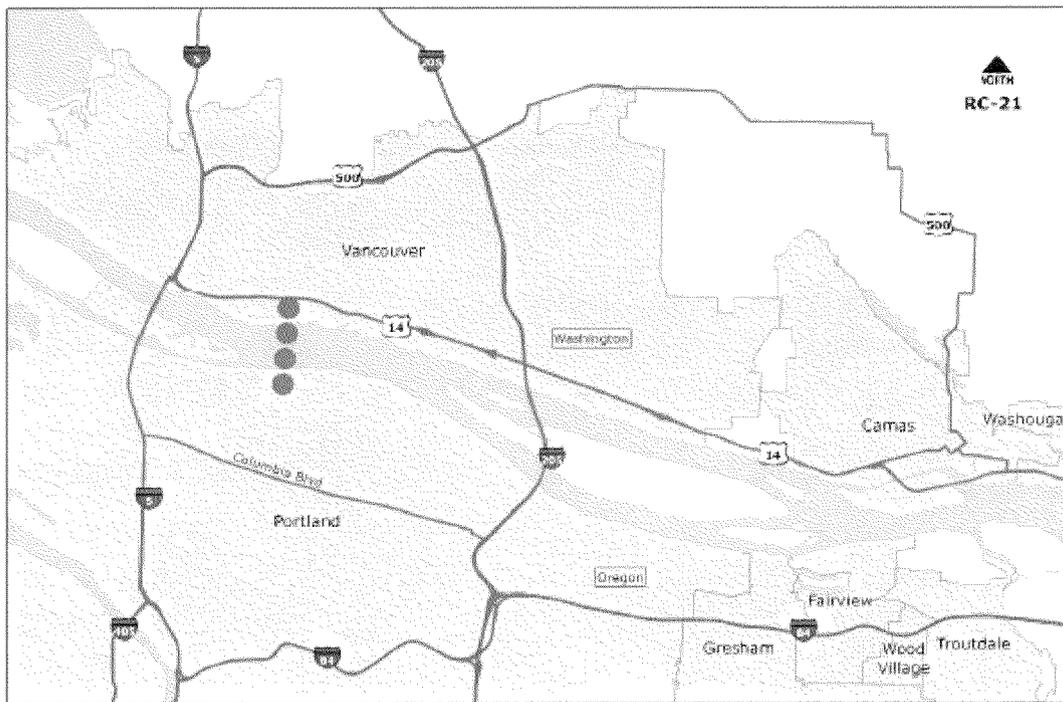
- This component fails Question #6. River crossing components that locate new structures outside of the I-5 corridor are not assumed to upgrade the existing I-5 bridges, and therefore the seismic risk of the I-5 bridges would not be reduced.

5.3.4.7 RC-21 33rd Avenue Crossing

Description:

Adds a new crossing east of I-5, connecting Vancouver and Portland near the 33rd Avenue corridor in Portland. **Figure 5-22** shows this component.

Figure 5-22. 33rd Avenue Crossing



Rationale for Not Advancing:

- This component fails Question #1. Year 2020 I-5 peak traffic demands are projected to increase about 25 percent over 2005 conditions and without added capacity in Bridge Influence Area, significant traffic congestion will result (e.g., 8 to 9 hours during the midday-evening period).
- This component fails Question #2. This component would not improve transit service to the identified I-5 corridor transit markets, nor does it improve the performance of the existing transit system within the Bridge Influence Area.
- This component fails Question #3. Year 2020 I-5 peak traffic demands are projected to increase about 25 percent over 2005 conditions and without added capacity in Bridge

Influence Area, significant traffic congestion will result during key freight travel periods (e.g., 8 to 9 hours during the midday-evening period).

- This component fails Question #4. Year 2020 I-5 peak traffic demands are projected to increase about 25 percent over 2005 conditions and without added capacity and re-design of the Bridge Influence Area to meet standards, collisions are expected to increase at least 60 percent over 2005 conditions.
- This component fails Question #5. This component would not improve or provide a new multi-use pathway across the Columbia River in the I-5 corridor, nor does it improve bike/pedestrian connections.
- This component fails Question #6. River crossing components that locate new structures outside of the I-5 corridor are not assumed to upgrade the existing I-5 bridges, and therefore the seismic risk of the I-5 bridges would not be reduced.

5.3.4.8 RC-22 Non-Freeway Multi-Modal Columbia River Crossing

Description:

This component would add a new multi-modal crossing downstream (west) of the existing I-5 bridges accommodating two to four lanes of local traffic, light rail, a southbound auxiliary lane, and bicycles/pedestrians. Interstate traffic would remain on the existing I-5 bridges, and the I-5/Hayden Island and I-5/SR 14 interchanges would be reconfigured to eliminate the on-ramps leading to the existing bridges. In addition, the bridges would be raised to meet clearance requirements for most vessels, and the lift spans would be decommissioned. **Figure 5-23** shows this component.

Figure 5-23. Non-Freeway Multi-Modal Columbia River Crossing



Rationale for Not Advancing:

- This component fails because it is not feasible to raise the existing I-5 bridges.
- This component fails Questions #1 and #3. It does not significantly increase vehicular capacity or reduce travel demand along I-5. It results in out-of-direction travel for commuters within the Bridge Influence Area.
- This component fails Question #4 by not addressing many of the known non-standard design features that contribute to vehicular collisions.
- This component fails Question #6. Under this component, the existing I-5 bridges would remain in use for interstate highway traffic. The component does not propose seismic upgrades to the existing bridges, and therefore the seismic risk of the I-5 bridges would not be reduced.

6. Next Steps

In the next phase of the Alternatives Analysis, transit and river crossing components that passed through the Step A screening will be evaluated further against Step B criteria summarized in the Project Evaluation Framework, which directly reflect the values adopted in the Task Force's Vision and Values Statement. For analysis purposes, the Step B criteria were grouped into 10 categories relating to distinct community values. These categories are:

1. Community Livability and Human Resources
2. Mobility, Reliability, Accessibility, Congestion Reduction, and Efficiency
3. Modal Choice
4. Safety
5. Regional Economy, Freight Mobility
6. Stewardship of Natural Resources
7. Distribution of Benefits and Impacts
8. Cost Effectiveness and Financial Resources
9. Growth Management/Land Use
10. Constructability

Within each of these categories, there are multiple criteria and associated performance measures. The full list of criteria will be included in the forthcoming Components Step B Screening Report.

In Step B, project staff will rate each of the remaining transit and river crossing components on an established scale (e.g., 1-5) using data drawn mostly from previous studies. Components will be scored based on their ability to satisfy the performance measures relative to other components in the same category. Staff will then identify the best performing or most effective components, and recommend components to advance for inclusion in alternative packages. The results will be presented in the Components Step B Screening Report.

As mentioned previously, components in the freight, roadways, pedestrian, bike, and TSM/TDM will not be evaluated in Step B, but rather will be paired with complementary transit and river crossing components during alternatives packaging.