



# MULTNOMAH COUNTY AGENDA PLACEMENT REQUEST NOTICE OF INTENT

(Revised: 10/27/14)

APPROVED: MULTNOMAH COUNTY  
BOARD OF COMMISSIONERS  
AGENDA # R-3 DATE 1/15/15  
LYNDA GROW, BOARD CLERK

## Board Clerk Use Only

Meeting Date: 1/15/15  
Agenda Item #: R.3  
Est. Start Time: 11:05 am  
Date Submitted: 1/7/15

**NOTICE OF INTENT for** Department of Community Justice, Juvenile  
**Agenda Title:** Services approval to apply for technical assistance from Third Sector Capital Partners

*Note: This APR is for NOI's only. APRs are available for other types of submittals. Title should not be more than 2 lines but be sufficient to describe the action requested.*

**Requested Meeting Date:** January 15, 2015 **Time Needed:** 5 minutes  
**Department:** Community Justice **Division:** Juvenile Services  
**Contact(s):** Karen Rhein  
**Phone:** (503) 988-5819 **Ext.** 85819 **I/O Address:** 503/250  
**Presenter Name(s) & Title(s):** Brian Detman, System Change and Community Interface Services Manager;  
Deena Corso, Senior Manager

## General Information

### 1. What action are you requesting from the Board?

Approval of NOI to allow Multnomah County Department of Community Justice, Juvenile Services Division (JSD) to apply for technical assistance from Third Sector Capital Partners (Third Sector) to explore the feasibility of establishing a Pay for Success pilot program with Youth Villages Oregon, and in partnership with Marion County Juvenile Department.

### 2. Please provide sufficient background information for the Board and the public to understand this issue. Please note which Program Offer this action affects and how it impacts the results.

The Juvenile Services Division realizes the need to invest its resources in the most efficient way possible, while measurably improving the lives of those in greatest need. However the continuing effort to get upstream of issues is often hampered by the difficulty of redeploying limited resources away from vital areas. Pay for Success is an innovative model that has the possibility to drive resources towards outcome based programs by leveraging philanthropic and private dollars to fund services up front, with government paying only after service providers have generated a successful result. A number of local governments

across the country are pursuing this method. Multnomah County is uniquely positioned to investigate whether a pilot project using this model would provide a more sustainable funding model over the long term. We have reached out to Youth Villages, an existing partner, to explore this possibility.

Like other government entities interested in Pay for Success, JSD lacks the technical capabilities at this time to pursue this innovative funding source. As part of their Social Innovation Fund initiative, the Obama Administration launched a Pay for Success program in 2012 through the Corporation for National and Community Service. Grants were awarded to eight organizations (including Third Sector) to help facilitate and assist local governments, non-profits, and philanthropic organizations with researching and developing the infrastructure to establish Pay for Success pilot programs.

To strengthen our chances for success, JSD seeks to apply for a technical assistance grant in collaboration with the Marion County Juvenile Department. The Third Sector application encourages projects that work across different agencies or levels of government, and this includes multijurisdictional partnerships.

#### Youth Villages Background

Youth Villages, Oregon provides evidence-based services to address the unique needs of youth involved in the juvenile justice system. They operate their Intercept in-home services program in various communities across Oregon. The Intercept model provides treatment to troubled children and families in their own homes at times that are convenient for the families. It specializes in diverting youth from out-of-home placements (including residential treatment facilities and foster homes), and successfully reuniting children with their families. DCJ currently contracts with Youth Villages to provide Intercept services.

Multnomah and Marion County leaders support the intensive in-home service model because it strengthens and restores families, prevents youth in the juvenile justice system from entering state custody, helps youth already in out-of-home placements return home to a family member or unit as soon as possible and provides culturally appropriate services to youth that are overrepresented in the juvenile justice system. Both counties have racial and ethnic disparities in their juvenile justice system—African-American, Latino and Native American youth in Multnomah County, and among Latino youth in Marion County. Both counties are hopeful that a PFS pilot project could also generate a more sustainable funding model to address these needs.

### **3. Explain the fiscal impact (current year and ongoing).**

Third Sector will provide services worth \$50,000 to \$250,000 for successful applicants. They require applicants to provide a \$25,000 cash match that will go towards covering services provided by Third Sector and its partners. This is a onetime only request of \$15,000. Marion County is providing another \$15,000, and Mountain West Investments is adding a further \$15,000. In-kind matches can be made above and beyond the initial \$25,000. Conversations during the initial Open Information Period indicated that providing resources greater than the minimum requirement would make the application stronger.

**4. Explain any legal and/or policy issues involved.**

Pay for Success is a new procurement method for purchasing services. Any feasibility study will require the participation of county counsel and county management to ensure a system that operates within our purchasing rules.

**5. Explain any citizen and/or other government participation that has or will take place.**

Marion County is a partner in this application and will also receive technical assistance from Third Sector Capital.

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**Grant Application/Notice of Intent**

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If the request is a Grant Application or Notice of Intent, please answer all of the following in detail:

- **Who is the granting agency?**

Third Sector Capital Partners

- **Specify grant (matching, reporting and other) requirements and goals.**

There is an initial match requirement of \$25,000. In-kind matches can be made above and beyond the initial \$25,000. Applicants are not required to have the \$25,000 cash match in hand at the time of application submission. They must indicate that they have secured or have the ability to secure the minimum in cash match funds in the application.

Technical Assistance Goals include:

- Convene a project team composed of members from DCJ, county legal, county management, and other interested parties.
- Complete a feasibility study that responds to each criterion in the PFS readiness assessment with PFS project recommendations that outline and explain the key next steps required to develop a PFS project.
- Develop a PFS contract implementation plan that includes how we can budget for, procure, execute and fund PFS contracts, with draft procurement language that can be incorporated into provider selection
- Conduct an evaluability assessment to assess feasibility of a PFS evaluation in terms of cost, practicality, statistical power/accuracy, and readiness.
- Determine how to measure the outcomes and cost savings of proposed interventions
- Develop a high-level integrated economic model that incorporates target population data, outcome metrics, and cost-benefit analysis.
- Assisting with outreach to potential funder interest groups to promote involvement in financing on-going PFS project construction and the PFS contract.

- **Explain grant funding detail – is this a one time only or long term commitment?**

This is a one-time only commitment. Recipients will receive between \$50,000 and \$250,000 worth of services from Third Sector, based on the complexity of the issues addressed and the progress already made to date in assessing PFS feasibility.

- **What are the estimated filing timelines?**

The grant proposal deadline is Friday, January 16, 2015 at 5pm

- **If a grant, what period does the grant cover?**

Services will be delivered over a fifteen month period beginning after selection. Recipients are required to sign a Memorandum of Understanding agreeing to certain terms and conditions, sent to finalists for certification prior to final selection. Third Sector will make three types of awards: accelerating, intensive, and developmental. Awards are based on each recipient's level of readiness and the additional services necessary to enter into project construction.

Projects typically begin with an intensive, in person kick-off session to orient all parties to the project's work plan and agree on mutual expectations for roles and responsibilities. Third Sector's work plan and services will be individually tailored to the specific situation and needs of each recipient.

- **When the grant expires, what are funding plans?**

One of the primary goals of the technical assistance is to identify and determine potential long term funding plans.

- **Is 100% of the central and departmental indirect recovered? If not, please explain why.**

N/A. The technical assistance is in the form of staff expertise. No money will be provided.

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## Required Signatures

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**Elected Official**

**or Department/**

**Agency Director:**

Scott Taylor /s/

1/7/15

**Date:**

*Note: Please submit electronically. We are no longer using actual signatures. Insert names of your approvers followed by /s/. Please insert date approved*